

CONTRACT
July 1, 2021- June 30, 2022

BY AND BETWEEN

AVON COMMUNITY SCHOOL CORPORATION

AVON FEDERATION OF TEACHERS

LOCAL #3519

AFT INDIANA

AMERICAN FEDERATION OF TEACHERS-AFL-CIO

PREAMBLE

This Contract is entered into this 8th day of November, 2021 by and between the Board of School Trustees of the Avon Community School Corporation and the Avon Federation of Teachers, Local #3519, AFT Indiana, American Federation of Teachers, AFL-CIO.

ARTICLE I

Definitions

- A. The term “teacher,” when used in this Contract, shall refer to each and every member of the bargaining unit as described in Article II.
- B. The term “Board,” when used in this Contract, shall refer to the Board of School Trustees, Avon Community School Corporation, and any person(s) authorized by them to act in its behalf in dealing with the teachers.
- C. The term “Federation,” when used in this Contract, shall refer to the Avon Federation of Teachers, Local #3519, A.F.T. Indiana, A.F.T., AFL-CIO, as the organization recognized by the Avon Community School Board, and any person(s) authorized by them to act in its behalf in dealing with the Board.
- D. The term “Parties,” when used in this Contract, shall refer to the Federation and the Board.
- E. When references are made to male teachers in this Contract, those references also include female teachers.
- F. The term “seniority,” when used in this Contract, shall be the total number of consecutive years a teacher shall have been employed on regular teacher’s contract or on approved leave with the Avon Community School Corporation.

ARTICLE II

Recognition

- A. The Avon Federation of Teachers, Local #3519, American Federation of Teachers, AFT Indiana, AFL-CIO, is hereby recognized by the Avon Community School Corporation, hereinafter called the Board, as the bargaining agent for the Avon Certificated Employees excluding the Superintendent, Assistant Superintendent, Director of Special Education, Director of Human Resources, Director of Technology, Director of Teaching and Learning, Assistant Director of Special Education, Assistant Director of Technology, Curriculum Coordinators, Athletic Director, Assistant Athletic Director, Department Chairs, Principals, Assistant Principals, Director of Guidance, and Substitute Teachers, hereinafter called the bargaining unit pursuant to Indiana Law.

ARTICLE III

Deductions

- A. Dues - The Board agrees to deduct Union membership dues from the salaries of those teachers who have authorized such deductions. Such authorization shall be provided by the Union and submitted to the Board on or before the fourth (4th) pay date of the school year. Such authorization shall continue in accordance with applicable Indiana law. Additional authorization will be accepted anytime with deductions beginning within four (4) weeks of the submission of the authorization.

Deductions shall be made on a schedule based on request from the Avon Federation of Teachers (AFT) made to the administration by August 1 of each calendar year Total remaining Union dues from non-returning teachers will be deducted accordingly from their last payroll check. The proceeds from the deductions shall be forwarded by the Board to the Treasurer of the Union within five (5) school days after the checks from which the deductions were made are delivered to the teachers.

- B. Individual Deductions - A teacher may change the amount of any deductions at any time.

ARTICLE IV

Retirement Benefits

Supplemental Retirement Savings Plan

- A. Supremacy of this Article

This Article [Article IV] shall be supreme and shall replace the existing Article VI of this Agreement and all other Collectively Bargained Agreement language relating to Retirement, Bridge, or Severance Benefits for Avon Community School Corporation teachers.

Any and all Retirement, Bridge, and Severance Benefits granted by previous Collectively Bargained Agreements are hereby eliminated and replaced by the provisions included in this Article.

- B. Definitions

1. For the purposes of this Article, "base pay" means a teacher's salary as of the ratification of this Contract, exclusive of any Board lump sum contribution to a Section 401(a), 403(b), 457, or any other deferred compensation plan, any ongoing Board contribution to a Section 401(a), 403(b), 457, or any other deferred compensation plan, any extended contract, any Bachelors or Master's degree stipend, any extra-curricular stipends, or any other compensation.

- C. Creation of Plans

The parties agree that the Board shall establish and maintain a Section 401(a) Plan for the benefit of teachers.

D. Selection of Plan Vendors

A Vendor Selection Committee [the “Committee”] consisting of two (2) members appointed by the Board and two (2) members appointed by the Avon Federation of Teachers (“Federation”) shall recommend 401(a) Plan vendor(s) to the Board of School Trustees.

The Board shall employ the services of a consultant to assist the Committee in its initial consideration and recommendation of vendor(s). The consultant, at the Board’s request and sole discretion, may also assist the Board in its determination of the vendor(s). After the initial recommendation and determination of vendor(s), any future employment of consulting services shall be at the sole discretion of the Board. Each vendor(s) recommended by the Committee must agree in writing that if selected by the Board, that it will agree to a Hold Harmless Agreement in favor of Avon Community School Corporation and any other documents necessary, as reasonably determined by the Board.

Prior to selecting a vendor(s) for the 401(a) Plans offered pursuant to this Article, the Board shall consider the recommendation of the Committee. If the Board should reject the initial recommendation of the Committee, the Committee shall make a second recommendation to the Board within thirty (30) days of such rejection. If the Board rejects the second recommendation of the Committee, the Committee shall submit a list of three (3) vendors to the Board within fifteen (15) days of such rejection. The Board shall then select a vendor from the list submitted by the Committee.

E. 401(a) Plan

The Board shall establish a Section 401(a) Plan. The Board will contribute the benefit for a teacher who is within nineteen (19) years of the years to eligibility age. The parties agree that the total amount contributed by the Board for the buyout shall not exceed \$8,100,000. The total amount due each “eligible teacher” under this buyout plan shall be determined by the Federation and accepted by the Board. The Board will make the services of its actuary available to the Federation to assist the Federation in determining the total amount to be deposited in each eligible teacher’s 401(a), 403(b), or 457 Plan account.

The Board contributions to teacher accounts under the buyout plan described in Paragraph 1 of Section E of this Article IV shall comply with all applicable IRS rules and regulations. The initial allowable Board contribution shall be deposited to the teacher’s 401(a) account prior to July 1, 2004. The second allowable Board contribution shall be deposited to the teacher’s 401(a) account no later than July 15, 2004. Any remaining amount due the teacher shall be deposited in the teacher’s 403(b) or 457 account no later than August 1, 2004.

All other teachers currently employed by Avon Community Schools and any teacher who is newly employed after June 30, 2004 shall receive only the benefits of the Board's ongoing contribution to the 401(a) Plan described in Section F of this Article IV.

In the event an error, as reasonably determined by the Board, is made in the Board's initial contribution to the 401(a) Plan or any subsequent contributions, the Board reserves the right to withdraw any amount deposited to a teacher's 401(a), 403(b) or 457 Plan account in excess of that which the teacher was entitled to receive pursuant to the terms and conditions of this Article. Any such withdrawal shall be adjusted for earnings and losses as reasonably determined by the Board. Any funds withdrawn from a teacher's 401(a), 403(b), or 457 Plan account shall be returned to the Board and may be used by the Board to meet future obligations under the 401(a) Plan.

If a teacher discovers an error in the Board's initial contribution to the 401(a), 403(b), or 457 Plan account or any subsequent contributions, the teacher shall have the right to petition the Board and receive any additional amount due pursuant to the terms and conditions of this Article upon presentation of adequate and reasonable evidence that such additional amount is due. The adequacy and reasonableness of the teacher's evidence shall be at the sole determination of the Board. Any additional contributions shall be adjusted for earnings and losses as reasonably determined by the Board.

The Board and the Federation agree that the Board's buyout contributions to the 401(a), 403(b) and 457 Plan accounts of those teachers described in paragraph 1 of this Section E and the establishment of the new ongoing 401(a) contribution described in Section F of this Article IV shall constitute the full and complete satisfaction of any benefit due to any teacher under any and all previous Retirement, Bridge, Years of Service, Accumulated Sick Leave or Severance Benefit Plan. The Board and Federation agree that any and all benefits due to any teacher under any and all previous Collectively Bargained Agreement language relating to Retirement, Bridge, Years of Service, Accumulated Sick Leave, or Severance are hereby eliminated.

The 401(a) Plan's terms and conditions for the administration of the Plan will be determined by the Board except that the following shall apply:

1. Separate Accounts.

The amount calculated for each teacher will be invested in a separate account. There will be no commingling of accounts and each teacher may determine how his/her account shall be invested among the investment options made available by the selected investment vendor for the 401(a) Plan.

2. Vesting

Until such time that a teacher has satisfied the eligibility requirements for vesting as set forth in Section G of this Article, the teacher shall have no access to the assets held in his/her separate 401(a) Plan account.

3. Forfeiture

If a teacher resigns, or is terminated or dismissed by the Board before satisfaction of the vesting requirements set forth in Section G of this Article IV, for any reason, the terminated teacher's 401(a) Plan shall be forfeited. The forfeited amount shall be returned to the Board and may be used by the Board to meet future obligations under the 401(a) Plan.

Once the initial \$1,400,000 contribution that the Board is providing from the General Fund for the lump-sum buyout is recouped by the Board from forfeited funds described above, including any forfeited funds used by the Board to meet its obligations under the 401(a) Plan, any forfeited funds will be evenly redistributed among the teacher accounts existing at the time of the forfeiture.

4. Vendors

By mutual agreement between the Federation and the Board, any investment vendor may be prohibited from contact with teachers on school premises if the conduct of the representative in offering annuities or other qualified tax deferred plan products does not constitute acceptable or ethical business practices.

5. Distributions

Following Retirement and the satisfaction of the Notice and Vesting requirements set forth in Section I of this Article IV, a retired teacher may elect to commence distributions from his/her 401(a) Plan account. If a teacher is deceased after having satisfied the vesting requirements of Section G of this Article VI, the deceased teacher's 401(a) Plan account shall be distributable to the decedent's designated beneficiary or to his/her estate if no beneficiary designation has been made.

At no time may a teacher borrow from his/her account or pledge or assign his/her account as security or collateral for any debt.

6. Costs

The Board shall not be paid any compensation for its services performed on behalf of the 401(a) Plan. However, to the extent allowed by applicable law, the Board shall be reimbursed for its reasonable expenses incurred in the administration of the 401(a) Plan. All costs incurred in the administration of the 401(a) Plan and investment fees shall be paid from the 401(a) Plan assets in a reasonable manner as determined by the Board.

7. Additional Plans

The Board may establish other qualified plans as described in Section 401(a) of the Code, subject to terms and conditions as the Board shall determine, in its sole discretion, to be appropriate. Such additional plans may be maintained as part of the 401(a) Plan.

F. 401(a) Plan Contributions

For teachers who were employed by the Avon Community School Corporation as of June 30, 2004 and for teachers newly hired or re-hired after June 30, 2004, the Board shall provide an ongoing annual contribution of four percent (4%) of the teacher's base pay. The Board contributions shall be deposited into the 401(a) Plan with each regular payroll.

For teachers who retired and were rehired prior to January 1, 2010 and draw a pension from the Indiana State Teacher Retirement Fund, the Board shall provide an additional ongoing annual contribution of six percent (6%) of the teacher's base pay. The Board contributions shall be deposited into the 401(a) Plan with each regular payroll.

The Board and the Federation shall agree upon plan documents that meet all legal requirements as may be amended.

G. Vesting Requirements

Any contributions made by the Board to the 401(a), 403(b) or 457 Plan on behalf of teachers shall be subject to a vesting schedule.

A teacher shall be fully vested in the retirement benefits described in this Article IV if the teacher has satisfied the following requirements:

1. The teacher shall be one hundred percent (100%) vested in the Board's lump-sum 401(a), 403(b) and 457 Plan buyout contributions after fifteen (15) continuous years of employment with Avon Community School Corporation. Teachers with at least fifteen (15) continuous years of employment as a teacher with Avon Community School Corporation as of June 30, 2004 shall be one-hundred percent (100%) vested in any lump sum buyout contributions made by the Board into a 401(a), 403(b) or 457 Plan account for the teacher's benefit.
2. The teacher shall be one hundred percent (100%) vested in the Board's ongoing annual 401(a) contributions not including any lump-sum buyout contributions after five (5) continuous years of employment with Avon Community School Corporation. Teachers with at least five (5) continuous years of employment as a teacher with Avon Community School Corporation as of June 30, 2004 shall be one-hundred percent (100%) vested in any ongoing annual contributions made by the Board into a 401(a) Plan account for the teacher's benefit.
3. A teacher with less than five (5) continuous years of employment as a teacher with Avon Community School Corporation as of June 30, 2004 will not have a vested interest in the ongoing annual contributions made by the Board into the 401(a) Plan account on the teacher's behalf until the teacher has completed five (5) continuous years of employment as a teacher for the Avon Community School Corporation.
4. Teachers will receive credit for their continuous completed years of employment as a certificated employee as of June 30, 2004.

“Certificated employee” and “certificated employment” as used in this Article means employment in a position requiring a license from the Indiana Professional Standards Board for purposes of this Section G, "continuous completed years of service" means the number of consecutive years of employment as a certificated employee in the Avon Community School Corporation. Approved leaves of absences not exceeding one (1) year shall not be considered to be a break in continuous employment for the purpose of determining "continuous completed years of service" but a teacher on an approved leave of absence for one (1) school year or more will not receive "completed years of service" credit for vesting purposes under this Section G or this Article IV for the time the teacher is on the approved leave of absence. Any teacher working at least one hundred twenty (120) days in a given school year shall receive credit for that year for vesting purposes under section G of this Article IV.

5. A teacher who is not fully vested in the Board's 401(a), 403(b) or 457 Plan contributions pursuant to this Section G and this Article IV and who voluntarily resigns or is terminated for any reason shall not retain any prior partial vesting rights if ever rehired by the Board.

If a teacher has not fully satisfied the vesting requirements upon his/her termination of employment for any reason, the 401(a), 403(b) or 457 Plan account funds of the terminated teacher shall be forfeited. If the terminated teacher is rehired, the forfeited account funds shall not be reinstated.

H. Portability

401(a), 403(b) and 457 Plan contributions shall become portable upon full satisfaction of the vesting requirements described in Section G of this Article IV. However, no distributions may be made prior to employment termination.

Receipt of 401(a), 403(b) and 457 Plan funds by the teacher shall be subject to the Entitlement to Retirement Benefits requirements described in Section I of this Article.

I. Entitlement to Retirement Benefits, Notice Eligibility

For the purposes of this Section [Section I] “retirement benefits” shall mean distributions from a teacher’s 401(a) Plan account.

Teachers shall be entitled to receive retirement benefits only when they satisfy the vesting requirements described in Section G of this Article IV and retire, separate employment from Avon Community School Corporation, become permanently disabled, or are deceased.

Application for retirement benefits shall be made in writing in the form of a Notice of Intent to Retire to the Board via the Superintendent of Schools.

A teacher who becomes permanently disabled while employed by the Avon Community School Corporation and has fully satisfied the vesting requirements listed in Section G of

this Article IV, upon proof of disability by medical evidence shall be eligible to receive the retirement benefit payable as mutually agreed upon by the teacher and the Avon Community School Corporation, but not later than July 31 of the teacher's final year of employment.

The last day on which a teacher may rescind a previously accepted Notice of Intent to Retire shall be the first day of the second semester that school is in session of the year in which the teacher previously notified the Board that he/she intended to retire.

J. Insurance

Teachers who retire according to Section I of this Article IV and who were enrolled in the school corporation's medical/dental insurance plan during the school year immediately preceding retirement may continue to be enrolled in the medical/dental insurance plan at the same level of enrollment (i.e. single, employee/spouse, employee/child, or family) until such time as the teacher shall become eligible for Medicare benefits. Such teachers may also opt to change their enrollment at the time of their retirement from the previous level to the single plan.

Teachers who retire according to Section I of this Article IV and who elect to continue enrollment in the school corporation's medical/dental insurance plan shall be responsible for the timely payment of the entire premium for all coverage's elected by the teacher.

ARTICLE V

Leaves

The Board agrees to provide all leave days under this article without loss of compensation or benefits to the teacher.

A. Sick/Family Illness Leave

1. For the 2021-22 school year, each teacher under contract shall be entitled to be absent from work on account of illness or quarantine for a total of ten (10) days the first school year and ten (10) days in each succeeding school year. Starting with the conclusion of the 2021-22 school year, each teacher under contract shall be entitled to be absent from work on account of illness or quarantine for a total of nine (9) days their first school year of employment and nine (9) days in each succeeding school year. If, in any one school year, the teacher shall be absent for such illness or quarantine less than the stated number of days, the remaining days shall be accumulative to a total of one hundred ninety (190) days.
2. A teacher teaching on a supplemental service contract during the summer shall be eligible to use accumulated sick leave. A teaching day in summer school shall be equal to a regular school teaching day. No additional sick leave days shall be granted for summer school.

3. Each teacher shall be allowed to use sick/family illness leave f to care for illness, surgery, or accident involving a member of the immediate family. In the event that a teacher needs to be on an approved medical leave to care for covered family members under the Family and Medical Leave Act, sick/family illness leave would only be approved during FMLA eligibility.

The term “immediate family” shall be construed in this instance to mean children/stepchildren, parents, and anyone living in the house of the employee.

If the teacher has no accumulated sick/family illness leave days, the leave is without pay.

Teachers may be asked to provide medical documentation of sick/family illness days taken immediately before/after breaks or holidays.

B. Personal Business Leave

For the 2021-22 school year, for each teacher under contract there shall be three (3) days per school year of paid leave for the conduct of personal or civic affairs and/or the observance of religious holidays during each school year of such employment. Starting with the conclusion of the 2021-22 school year, for each teacher under contract there shall be four (4) days per school year of paid leave for the conduct of personal or civic affairs and/or the observance of religious holidays.

1. Personal days will normally be taken as full days.
2. During normal school days, the reason for the request may simply state “personal business.”
3. Prior to or after holidays, vacation, or extended weekends, the specific reason must be provided. Starting with the conclusion of the 2021-22 school year, personal days used immediately before/after extended breaks (summer, fall, winter, spring) will be counted as two personal days. The Avon Federation of Teachers (AFT) and administration discourage teachers from using all personal days consecutively, and acknowledge that all personal leave requests that use three or more consecutive days must receive approval from superintendent/designee.
4. Personal half-days may be taken provided:
 - a. The administration approves the request;
 - b. A half-day substitute teacher can be acquired.
5. Application for personal leave should be in the hands of the building principal four (4) school days prior to the date of the leave. If the four (4) school day notification cannot be met, the teacher will deal directly with the Superintendent or his/her designee(s) on a one-to-one basis.

6. Unused personal business leave days shall be accumulated as sick leave.

C. Family Death Leave

1. Within ten (10) consecutive calendar days beyond the date of death of a relative, each teacher shall be entitled to be absent no more than the number of days as follows:
 - a. Five (5) consecutive contract days: husband, wife, son, daughter, father, mother, brother, sister, or any relative living in the household of the teacher. This also includes any relative who is a step- or half- of any of the stated relationships.
 - b. Three (3) consecutive contract days: grandchild, father-in-law, and mother-in-law;
 - c. Two (2) consecutive contract days: grandfather, grandmother, niece, nephew, uncle, aunt, brother-in-law, sister-in-law, son-in-law, daughter-in-law, and grandparents-in-law.
2. In the case of a delayed funeral or memorial service that it is scheduled outside of the ten (10) consecutive calendars days, up to three (3) days of the Family Death Leave may be delayed to attend the funeral or memorial service.
3. Situations may arise that require special consideration. In such cases the teacher may submit a written request to the Superintendent explaining the special circumstance. The Superintendent may approve modifications in the Family Death Leave and/or grant additional days from the teacher's accumulated Sick Leave.

D. Pregnancy Leave

1. This leave is mandated by Indiana Law (I.C. 20-28-10-5). Information relative to the provisions and benefits under this law may be obtained from the Federation Local President or the Superintendent.
2. The Board will enforce the requirements for taking sick leave days during pregnancy leave. Those requirements, as presently established, provide that teachers are not entitled to take accumulated sick leave days for those periods during pregnancy leave when the teacher is capable of performing the teacher's regular teaching duties.

E. Jury Duty Leave

A teacher serving on a jury will be paid the difference between his/her regular pay on a per diem basis and the per diem pay received as a juror, provided:

Evidence is received prior to the next payday from the Court Bailiff as to the amount received for jury duty.

F. Professional Days

Each teacher employed on a regular contract may request one (1) day per school year without loss of compensation for the purpose of attending a meeting in the academic field of the teacher. The teacher must show what benefit may be derived from the activity. This request is subject to approval of the principal and Superintendent.

The President of the Federation will be allowed to utilize eight (8) Professional Days per year without loss of compensation. These leave days may be used in half day increments and unused days do not accrue from year to year.

G. Sick Leave Bank

A voluntary sick leave bank shall be established whereby a teacher, as defined herein in Article I, who is absent from assigned duties due to personal illness and who has utilized all sick leave and personal leave, or is absent from assigned duties due to the catastrophic illness of a member of his/her immediate family as defined previously in Section G and has utilized all family illness leave and personal leave, may petition a committee, as established herein, for sick leave days from the bank under the following conditions:

1. The number of days in the bank able to be used shall not exceed two hundred fifty (250) days per school year, provided, however, that (a) a veteran teacher who is not a current member of the bank may become a member by contributing two (2) sick leave days to the bank contributed not earlier than August 1st nor later than September 15th of any school year, and (b) a teacher who is newly hired in this school corporation shall have fifteen (15) days from the date of initial duty assignment, or until September 15th of any school year, whichever is later, during which time such teacher may choose to participate in the bank by contributing one (1) sick leave day.
2. At the end of each school year, a teacher who exceeds the cumulative total allowed for sick days may contribute a maximum of two (2) sick days to the bank. The total of days contributed by teachers who exceed the cumulative total may not exceed twenty (20) sick days in a school year.
3. Any teacher that has left employment of the school district and returned at a later date will be considered a newly hired teacher. In the case the bank is depleted during the school year, the current year's contribution shall be assessed at the time of such depletion to all members of the bank who have not already contributed a day to the bank during the school year. If a teacher does not have a day to contribute, the day can be assessed at the start of the next school year.
4. Said teacher may be granted days from the bank under the following conditions:
 - a. The teacher must have chosen to become a current member of and participate in such bank by contributing one (1) sick leave day to the bank not earlier than August 1st or later than September 15th each year, and such day contributed shall be non-returnable to the teacher. However, in the

event that the number of accumulated days in the bank at the beginning of a school year is of sufficient number that a contribution of one (1) sick leave day by a teacher that is a current member of the bank would cause the maximum number of days specified hereinabove in Paragraph One (1) to be exceeded, the current year's contribution by all such current members shall be suspended, except that in case the bank is depleted during the school year, the current year's contribution shall be assessed at the time of such depletion;

- b. Written certification will be provided from the teacher's physician or in the case of family illness, the family member's physician substantiating the illness and certifying that the absence will continue during a period of at least five (5) days following the utilization and exhaustion of all said paid leave benefits as provided herein;
 - c. Written application must be made no later than twelve (12) days after exhaustion of said paid leave benefits;
 - d. The teacher must have been absent for at least four (4) duty days after exhaustion of said paid leave benefits;
 - e. Upon resumption of employment after using days from the bank, said teacher shall repay the number of days owed to the bank (number of days borrowed minus number of days contributed) at the rate of two (2) sick leave days per year, plus said teacher shall continue to contribute one (1) day per year as provided hereinabove in Paragraph 2 (a):
 - f. If a teacher leaves employment of this school corporation, any days owed to the bank shall be waived.
5. A three (3) member sick leave bank committee shall be established to receive written requests and allot days from the bank according to the provisions herein, under guidelines established by the committee. The committee shall be composed of two (2) persons appointed by the Federation and one (1) person appointed by the Superintendent. Days allotted by the committee to an individual teacher shall be available for use beginning with the fifth (5th) day of absence after exhaustion of the teacher's said paid leave benefits, and such allotment to a teacher by the committee shall not exceed a fixed maximum of thirty (30) days for teacher use and fifteen (15) for family medical support per application. The committee shall be limited to a total allotment of two hundred fifty (250) days per school year.
 6. A teacher who is unable to return to assigned duties when the allotted days are exhausted may re-apply to the committee for additional days.

Any days granted by the committee to an individual teacher shall terminate effective the earliest date as hereinafter provided:

- a. The day after the last day of the term of employment for the school year, or

- b. The day after the last day of allotted number of days granted by the committee, or
- c. The first day of return to employment subsequent to the granting of days by the committee.
- d. Long-term disability (LTD) insurance takes effect.

H. Witness Duty

- A. If a teacher is subpoenaed by a parent/guardian of a student or by other proper legal authority as a witness in court to testify in a suit arising out of the performance of the duties for, or employment with, this school corporation, the teacher shall be paid full regular salary for the number of days mandated to perform such obligation, provided the total amount of per diem allowance earned by such teacher, if any, is remitted by the teacher to the school corporation.
- B. A teacher shall receive no payment by this school corporation if subpoenaed as a witness in a suit:
 - i. In which the teacher is a party to the lawsuit, or
 - ii. Brought against the Board or this school corporation by any teacher organization, including the Federation. This specific exception shall not apply if the teacher is subpoenaed as a witness by the Board in such suit, or
 - iii. Brought by the Board or this school corporation against any teacher organization, including the Federation. This specific exception shall not apply if the teacher is subpoenaed as a witness by the Board in such suit.

ARTICLE VI

Teacher Compensation

A. Salary Range

1. The base salary range for a teacher on a 185-day* contract at the beginning of the school year, before the contract increases take effect is \$43,725-\$81,795 not including current year increases or TRF contributions.

After the salary increases take effect, the base salary range for a teacher on a 185-day* contract will be \$46,500 - \$89,157.

2. The starting salary for a beginning teacher with a Bachelor's degree is \$46,500 and for a beginning teacher with a Master's degree will be \$47,779.

*The number of contract days was not bargained but is included solely for informational purposes.

B. Base Salary Increases

General Eligibility

1. In order for a teacher to be eligible for a salary increase based on advancement within the salary matrix, he/she must be rated as effective or highly effective on his/her most recent ATLAS Teacher Effectiveness Rubric. However, all teachers are eligible for a salary increase based on an adjustment to the overall salary matrix unless a teacher is evaluated as needs improvement or ineffective on the ATLAS Teacher Effectiveness Rubric. A teacher who is evaluated as needs improvement or ineffective on the ATLAS Teacher Effectiveness Rubric is not eligible for any salary increase pursuant to IC 20-28-9-1.5, including, but not limited to, advancement in the salary matrix. This does not apply to a teacher in the first two (2) years that the teacher provides instruction.
2. All teachers who worked a minimum of a 120-day contract* in the previous school year but are on an approved Board of School Trustees leave for the current contract year are eligible for salary increases due to an adjustment in the overall salary range upon returning from his/her leave.

*Teachers who are on an approved Board of School Trustees leave cannot count days during said leave towards the 120-day total.

C. Factors and definitions

1. Evaluation rating—the teacher received a highly effective or effective evaluation rating for the prior year.
2. Academic needs of students – The academic needs factor is a teacher retention catch-up and is defined as the need to retain effective and highly effective teachers. Minimum levels are established to guide placement on the salary matrix (see Appendix A).
3. See Section D for amount of salary increase for each factor.

An academic needs factor will be a basis for salary increase for a teacher who becomes a Doctor of education, curriculum, and/or educational leadership, which is not a content-area degree for any teacher, but a credential that impacts the academic needs of students in the School Corporation.

D. Distribution (See also Salary Matrix attached as Appendix A)

1. The increase for every teacher who satisfies the evaluation rating factor will be 9% increase to base salary.
2. The increases for eligible teachers under the academic needs/teacher retention catch up factor:

Particular eligible teachers will receive a base salary increase under the Academic Needs 1/teacher retention catch up factor as described below and reflected in the Minimum Bands on Salary Matrix Chart (see Appendix A).

Academic needs is defined as the need to retain veteran teachers by preventing salary compression.

- a. An Academic Needs 1/teacher retention catch up increase will be given to teachers hired by the School Corporation for the 2021-22 school year whose current salary is above the minimum salary on the revised salary matrix. These teachers will receive an increase in base salary by moving their salary to the next closest amount in the appropriate degree column on the new salary matrix that is greater than their current base salary.
 - b. Teachers employed in the School Corporation during the prior school year but on an approved leave who did not work 120 days will receive an increase in base salary to the next closest amount in the appropriate degree column on the new salary matrix that is greater than their current base salary and above the new starting salary (\$46,500 for Bachelors; \$47,779 for Masters). An Academic Needs 2/credentialing increase will be given to a teacher who becomes a Doctor of education, curriculum, and/or educational leadership by the end of the 2020-2021 contract year. Such teacher will advance two (2) levels on the salary matrix. The teacher must notify the Office of the Superintendent by June 1 of the prior school year and submit official transcripts with the degree conferred no later than September 15 of the school year to be eligible for this increase.
3. New teachers whose current salary is below the minimum salary established (\$46,500 for Bachelors; \$47,779 for Masters) will receive an increase in base salary placing them at the minimum salary on the revised salary matrix.

E. Future Distributions, Movement, Increase

All parties agree that any salary increase, changes in rows, columns, or levels is subject to future negotiations and available revenue and not guaranteed by this contract.

F. Redistribution

Any funds otherwise allocated for teachers who were rated ineffective or improvement necessary will be equally redistributed to all teachers rated effective or highly effective. The redistribution will be in the form of a stipend that will be paid at the end of the school year.

G. One-Time Stipends

1. In order to meet the academic needs of students and enhance leadership in the district, a one-time stipend of up to \$5,000 may be given to an ACSC teacher for transferring to another school, grade level, or subject area. This is a one-time stipend and is provided as compensation for work beyond the regular teaching duties of the position.
2. In order to meet the academic needs of students, a one-time stipend of up to \$5,000 may be given to a teacher hired from outside of the school district. This

performance pay will be awarded for unique experience, expertise, or licensing area. The administration has the authority to give this performance pay stipend in the following areas: Special Education, Spanish, Japanese, French, Physics, Calculus, Chemistry, ELL, Advanced Placement, High Ability. Offering this performance pay stipend in other unique circumstances will be by joint agreement of the ACSC administration and the AFT President. This is a one-time stipend.

3. A teacher who becomes or is Nationally Board Certified in one of the NBPTS certification areas, will receive a one-time stipend of \$2,500 at the beginning of the school year following receipt of the certification. This stipend will not be added to the base salary. Documentation of this certification must be on file in the Office of the Superintendent before September 15 of the school year to be eligible for this stipend.
- H. If the teacher fails to fulfill the duties of his/her assignment or does not stay to the end of the school year in the year in which the stipend is paid, the stipend must be returned to the school district.
- I. Pay days will be scheduled biweekly during the year. Teachers not returning shall receive the balance of the present year contract on the last pay in June. Returning teachers may receive the balance of their contract the first (1st) pay in July provided central office notification is received by the last teacher workday of the second semester.
- J. If a substitute teacher cannot be provided and it becomes necessary for a regularly employed teacher to be used in lieu of a substitute during the regularly employed teacher's preparation time, which is not considered part of the regular duties a teacher receives compensation for performing, the Board shall pay that teacher one sixth (1/6) of the current daily substitute rate for each period worked, providing the absent teacher is on a field trip or is charged with an absence or leave time as defined in Article V, Sections A, B, C, F, G, and H.
- K. **Indiana State Teachers Retirement Fund**
The amounts contained in (1) the salary schedule, (2) the extra-curricular salary schedule herein contained in Appendix A, and (3) to the extent allowed by law, the retirement benefits herein contained in Article VI include three percent (3.00%) of said amounts to be paid directly to the Indiana State Teachers Retirement Fund by the Board on behalf of each affected teacher for payment of the teacher's share of such retirement contribution. Thus, the individual teacher's contract for each affected teacher shall be written for the amount of compensation payable which is less the said three percent (3.00%).
- L. **Half-year's Experience**
A teacher who has been granted a half-year's experience by the Board at the time the teacher signs the teacher's contract shall be placed at the next highest experience level on the appropriate pay scale.
- M. Teachers hired from outside of the school district with teaching experience will be placed on the salary matrix at a level no higher than the highest level of any teachers currently in the system with the same experience and degree. The exception to this is the one-time stipend given to support the academic needs of students as noted in H. of this Article.

- N. Teachers who participated in ACSC professional development or curriculum work outside of the adopted school calendar will be compensated at a rate of \$100 per day. For purposes of this section a day is defined as 6 hours. Pay for this section can be earned in half day or full day increments.
- O. If a need exists to compensate a teacher by his/her hourly rate, it will be calculated using the teacher's daily rate divided by 7.25.

ARTICLE VII

Extra-Curricular

The Parties agree that the extra-curricular salaries to be paid are accurately reflected in APPENDIX A.

ARTICLE VIII

Insurance

- A. The Board shall provide, for those teachers who elect to participate and are under regular or temporary contract, a health insurance plan which shall include hospital, medical, surgical, and major medical benefits; and a dental insurance plan which shall include major dental benefits.

Effective January 1, 2022 the Board will contribute a portion of the annual premium on behalf of the employee in accordance with the following table:

Single medical, no dental	- 82%*
Single medical and dental plan	- 82%
Family medical, no dental plan	- 68%*
Family medical, family dental plan	- 63% (plus an additional flat dollar amount specified in Table 1 for the 2022 insurance plan year)
Employee + Spouse medical and dental plan	- 63% (plus an additional flat dollar amount specified in Table 1 for the 2022 insurance plan year)
Employee + Children medical and dental plan	- 63% (plus an additional flat dollar amount specified in Table 1 for the 2022 insurance plan year)
Employee + Spouse medical, no dental	- 68%*
Employee + Children medical, no dental	- 68%*

*Only applies to teachers hired prior to October 1, 2018 who make no plan changes.

Table 1

Plan Option	Additional Flat Dollar Amount Contributed to Health Insurance Premium for 2022 calendar year
PPO - 1,000/2,000	
Employee/Spouse	\$559.41
Employee/Child(ren)	\$479.66
Family	\$610.21
PPO/HRH Option - 500/1,000	
Employee/Spouse	\$464.18
Employee/Child(ren)	\$398.07
Family	\$506.31
CDHP - 3,000/6,000	
Employee/Spouse	\$417.94
Employee/Child(ren)	\$358.46
Family	\$455.93
CDHP - 6,000/12,000	
Employee/Spouse	\$355.71
Employee/Child(ren)	\$304.99
Family	\$387.79

- B. Effective January 1, 1997, the Board shall provide a long-term disability group insurance plan with each teacher paying one dollar (\$1.00) per year. All eligible teachers shall participate in the plan. The teacher/administration insurance committee may recommend the plan coverage for Board consideration.
- C. The Board shall carry Worker Compensation insurance for teaching personnel.
- D. A teacher who is employed on less than a full day or full week basis shall have a prorated Board contribution to the health insurance plans in proportion to the portion of a day or week for which the teachers are employed.
- E. IRS Section 125
- A teacher may participate in this school corporation's flexible benefits plan, with all monthly user fees paid by the participating teacher(s). Such plan shall be solely determined and adopted by the Board after consultation with the Federation under the provisions of Section 125 of the Internal Revenue Service Code. The plan will provide for the following benefits, through salary reduction agreements: The employee share of group insurance premiums. The plan will be effective not later than January 1, 1992, dependent, however, upon training of school corporation personnel and computer software installation. At the election of a retired teacher, the retirement bridge stipend as determined in Article VI (B) will be paid to the retired teacher through the Section 125 plan to the greatest extent possible in order to allow the teacher to apply the stipend or any part thereof to the retired teacher's health insurance.
- F. An insurance committee will be formed with representation from the federation and the administration. The committee will make recommendations regarding changes in

medical or dental coverage. Recommendations will be made by consensus of the committee.

ARTICLE IX

Grievance Procedure

Section I. Definition

A grievance is an alleged violation or claimed misinterpretation of a specific Article or Appendix of this Agreement.

Section II. Procedure

Step One

Within thirty (30) calendar days of the time that the grievant knew, or reasonably should have known, of the grievance, the grievant shall present the grievance to the building principal during non-teaching hours. Within three (3) working days after presentation of the grievance, the building principal shall orally answer the grievant. (See Section IV, E for further guidelines.)

Step Two

- A. Within three (3) working days of the oral answer, if the grievance is not resolved, it shall be stated in writing, signed by the grievant and submitted to the building principal on the form provided by the administration.
- B. The grievance shall (1) name the employee involved, (2) state the facts giving rise to the grievance, (3) identify the specific provisions of this Contract alleged to be violated, (4) state the contention of the grievant with respect to the grievance and, (5) indicate the specific relief requested.
- C. Within five (5) working days after receiving the written grievance, the principal shall communicate his/her answer in writing to the grievant.

Step Three

- A. If the grievance is not resolved in Step Two, the grievant may, within five (5) working days of receipt of the principal's answer, appeal to the Superintendent by filing the grievance and the principal's answer, along with any written response of the grievant to the answer of the principal, with the Office of the Superintendent, which shall issue a receipt therefore.

The Superintendent, or his/her designated representative, shall give the grievant an answer in writing no later than ten (10) working days after receipt of any written grievance properly filed with the Office of the Superintendent.

Step Four

- A. Within ten (10) working days after receiving the decision of the Superintendent, an appeal from the decision may be made to the Board. The Board shall hold a hearing on the grievance at a regular or special meeting and render its decision in writing to the grievant.
- B. The Board may not consider any material, allegation or remedy that was not presented in Step Three.

Step Five – Arbitration

- A. Within thirty (30) calendar days after receipt of the decision of the Board, the Federation or the Board, upon written notice to the other, may submit the grievance to arbitration under and in accordance with the rules of the American Arbitration Association.
- B. The arbitrator shall have no power:
 - 1. To add to, subtract from disregard, alter, or modify any of the terms of this Contract;
 - 2. To rule on the termination of services or failure to re-employ any employee to a position on the extra-curricular schedule, on the coaching staff, as department chairman, or any other position which has a salary or time-off or extra-time bonus;
 - 3. In regard to the dismissal of, or the renewal or non-renewal of, any contract for non-tenure personnel;
 - 4. In regard to any claim or complaint for which there is another remedial procedure or course established by law or by regulation having the force of law, including but not limited to any matter subject to the procedures specified in the Teacher's Tenure Act, the Equal Employment Opportunity Act, or other legislation, unless the grievant has submitted an express and effective waiver to any such rights or procedures and has specifically stated in such written waiver agreement to be bound by the decision of the arbitrator;
 - 5. To change any practice, policy, or rule of the Board or to substitute his/her judgment for that of the Board as to the reasonableness of any such practice, policy, rule, or any action taken by the Board.
- C. If either party disputes the arbitrability of any grievance under the terms of this Contract, the arbitrator shall have no jurisdiction to act until the matter has been determined by a court of competent jurisdiction. In the event that a case is appealed to an arbitrator on which he/she has no power to rule, it shall be referred back to the parties without decision or recommendation on its merits.

- D. The decision of the arbitrator shall be a recommendation to the Federation, its members, the employee or employees involved, and the Board.
- E. The arbitrator, as a part of his/her decision, may assess his/her fees and expenses against either the Board or the Federation, in full or in part, but if the arbitrator does not so act, the fees and expenses of the arbitrator shall be shared equally by the Board and the Federation. All other expenses shall be borne by the party incurring them.

Section III. Hearings

Hearings shall be conducted at a time and place which will afford a fair and reasonable opportunity for all persons, including witnesses entitled to be present to attend. Hearings shall be conducted during non-school hours, unless there is mutual agreement for other arrangements.

Section IV. Time Limits

- A. Time limits herein may be extended only by mutual agreement, signed by the parties.
- B. If there is a failure at any step to communicate the decision on a grievance within the specified time limit, the grievant shall then have the right to appeal at the next step of the procedure.
- C. Any grievance not advanced from one step to the next within the time limits shall be deemed resolved by the answer at the previous step.
- D. Any grievance which arose prior to the effective date of this Contract or after the termination date of this Contract shall not be processed.
- E. The Federation President will orally notify the potential grievant's building principal within three (3) school days of his/her knowing that the possibility of a grievance exists but not more than twenty (20) days from the time the possible grievance occurred.

Section V. State and Federal Law

- A. Nothing contained herein shall deny to any employee rights under State or Federal constitutions and laws.
- B. No tenure employee shall use the grievance procedure to dispute any action by the Board which is in accordance with the State Tenure Laws.
- C. No employee shall use the grievance procedure to appeal any decision of the Board or administration if such decision is pursuant to any order of or written agreement with any State or Federal Regulatory Commission or Agency.

ARTICLE X**Term and Effect**

This Contract shall be effective as of July 1, 2021 and shall continue in effect through June 30, 2022.

This Contract shall not be extended orally and it is expressly understood that it shall expire on the date indicated.

This Contract is entered into this 8th day of November, 2021 by and between the Board of School Trustees of the Avon Community School Corporation and the Avon Federation of Teachers, Local #3519, A.F.T. Indiana, A.F.T., AFL-CIO.

The undersigned attest to the following:

1. A public hearing was held on September 14, 2021 in compliance with I.C. 20-29-6-1(b), and electronic participation from the parties and/or public was not permitted; and
2. A public meeting was held on October 25, 2021 in compliance with I.C. 20-29-6-19 to discuss the tentative agreement and electronic participation from the governing body and/or public was not permitted.

Kimberly L. Woodward

President, Avon Board of School Trustees

Suzy F. Lebo

President, A.F.T. Local #3519

Scott M. Wyndham, Ed.D.

Superintendent/Chief Negotiator

DRAFT

APPENDIX A

Bachelor's	Master's
\$46,500	\$47,779
\$47,660	\$49,206
\$48,859	\$50,633
\$50,058	\$52,059
\$51,257	\$53,486
\$52,456	\$54,913
\$53,655	\$56,340
\$54,854	\$57,767
\$56,053	\$59,194
\$57,252	\$60,620
\$58,451	\$62,047
\$59,650	\$63,474
\$60,849	\$64,901
\$62,048	\$66,328
\$63,247	\$67,754
\$64,446	\$69,181
\$65,645	\$70,608
\$66,844	\$72,035
\$68,043	\$73,462
\$69,242	\$74,888
\$70,441	\$76,315
\$71,640	\$77,742
\$72,839	\$79,169
\$74,038	\$80,596
\$75,237	\$82,023
\$76,436	\$83,449
\$77,635	\$84,876
\$78,834	\$86,303
\$80,033	\$87,730
\$81,232	\$89,157

Levels on salary matrix do not correspond to years of experience.

The following minimum salary levels have been established based on a teacher's years of experience.

Experience Level	Bachelor's Minimum	Master's Minimum
5 Total/5 Avon	\$53,655	\$56,340
10 Total/5 Avon	\$59,650	\$63,474
15 Total/10 Avon	\$65,645	\$70,608
20 Total/10 Avon	\$71,640	\$77,742

APPENDIX B

Extra-Curricular Salary Schedule

Any information in the Extra-Curricular Salary Schedule beyond the name of the position and the salary for that position is for informational purposes only.

HIGH SCHOOL

Athletic

Event Manager – Spring	\$ 1,657
Event Manager (2)	\$ 3,315
Cheerleader Coach	\$ 5,000
Assistant Cheerleader Coach (2)	\$ 2,800
Pool Manager	\$ 7,500
Boys Baseball Head Coach	\$ 7,500
Boys Baseball Asst. Coach JV	\$ 4,000
Boys Baseball Asst. Coach JV	\$ 3,500
Boys Baseball Freshman Coach	\$ 3,000
Boys Baseball Asst. Freshman Coach	\$ 2,000
Girls Softball Head Coach	\$ 7,500
Girls Softball Asst. Coach JV	\$ 4,000
Girls Softball Asst. Coach JV	\$ 3,500
Girls Softball Freshman. Coach	\$ 3,000
Girls Softball Asst. Freshman Coach	\$ 2,000
Boys Swimming Head Coach	\$ 5,000
Girls Swimming Head Coach	\$ 5,000
Boys/Girls Swimming Asst. Coach (2)	\$ 3,400
Boys/Girls Swimming Asst. Coach (2)	\$ 2,600
Boys Soccer Head Coach	\$ 7,500
Boys Soccer Asst. Coach (3)	\$ 3,500
Girls Soccer Head Coach	\$ 7,500
Girls Soccer Asst. Coach (3)	\$ 3,500
Boys Basketball Head Coach	\$12,000
Girls Basketball Head Coach	\$12,000
Boys Asst. Basketball Coach (3)	\$ 5,500
Girls Asst. Basketball Coach (3)	\$ 5,500
Boys Cross Country Head Coach	\$ 7,500
Boys Cross Country Assistant (2)	\$ 2,800
Girls Cross Country Head Coach	\$ 7,500
Girls Cross Country Assistant (2)	\$ 2,800
Football Head Coach	\$12,000
Asst. Football Coach (8)	\$ 5,500
Asst. Football Coach (3)	\$ 3,500
Boys Golf Head Coach	\$ 7,500
Boys Golf Coach – Assistant	\$ 3,400
Girls Golf Head Coach	\$ 7,500
Girls Golf Coach – Assistant	\$ 3,400
Boys Tennis Head Coach	\$ 7,500
Boys Tennis Coach Assistant (2)	\$ 3,000

HIGH SCHOOL (continued)

Girls Tennis Head Coach	\$ 7,500
Girls Tennis Coach Assistant (2)	\$ 3,000
Boys Track Head Coach	\$ 7,500
Boys Track Asst. Coach	\$ 4,000
Boys Track Asst. Coach	\$ 3,000
Boys Track Asst. Coach (2)	\$ 2,500
Girls Track Head Coach	\$ 7,500
Girls Track Asst. Coach	\$ 4,000
Girls Track Asst. Coach	\$ 3,000
Girls Track Asst. Coach (2)	\$ 2,500
Wrestling Head Coach	\$ 7,500
Asst. Wrestling Coach (2)	\$ 3,500
Asst. Wrestling Coach (3)	\$ 3,000
Girls Volleyball Head Coach	\$ 7,500
Girls Volleyball Asst. Coach (3)	\$ 4,000
Strength Coach – Spring	\$ 3,000
Strength Coach – Summer	\$ 3,000
Strength Coach – Fall	\$ 3,000
Strength Coach – Winter	\$ 3,000
Unified Track HC	\$ 2,000
Unified Track AC (3)	\$ 750
Flexible Athletic Stipends (5)	\$ 2,000

Performing Arts

Orchestra Director	\$ 6,000
Orchestra Asst. Director	\$ 3,000
Director of Bands	\$10,000
Marching Band Director	\$ 6,000
Assistant Marching Band Director (3)	\$ 3,000
Concert Band Director	\$ 4,000
Concert Band Asst. Director (2)	\$ 2,400
Flexible Band Stipends (13)	\$ 1,000
Musical Director	\$ 2,000
Dance Director	\$ 6,000
Dance Team	\$ 5,000
Dance Team Asst.	\$ 2,400
Play Director	\$ 2,000
Flexible Play/Musical Stipends (7)	\$ 600
Director of Choirs	\$ 6,000
Assistant Director of Choirs	\$ 3,000
Show Choir Director (2)	\$ 4,000
Concert Choir Supervisor	\$ 3,000
Flexible Choir Stipends (4)	\$ 1,000

Clubs

AIM (2)	\$ 1,400
ASCAP (2)	\$ 2,400

HIGH SCHOOL (continued)

Avon Thespian Troupe	\$ 1,400
BPA	\$ 1,600
DECA (2)	\$ 1,600
FCCLA	\$ 1,600
HOSA (4)	\$ 800
Interact Club	\$ 1,600
Junior Day of Caring (2)	\$ 1,600
Model United Nations	\$ 1,400
National Honor Society	\$ 1,600
Newspaper	\$ 2,000
Robotics (2)	\$ 1,600
Student Government	\$ 2,400
Student Government Assistant	\$ 1,400
Yearbook	\$ 2,000
Flexible Clubs (60)	\$ 500

Academic

Deans (2)	\$ 5,000
Broadcast Journalism	\$ 2,000
Speech & Debate Team (2)	\$ 1,600
Spell Bowl Coach	\$ 1,600
Super Bowl Head	\$ 1,600
Quiz Bowl	\$ 1,200
Super Bowl Area Coach (5)	\$ 1,200
Advanced Placement Stipend (per course taught)	\$ 500
Ivy Tech Stipend (per course taught)	\$ 500
PLC Leader (35)	\$ 600

Other

Freshman Class (2)	\$ 1,200
Sophomore Class (2)	\$ 1,200
Junior Class (2)	\$ 1,600
Senior Class (2)	\$ 1,600

MIDDLE SCHOOL NORTH**Athletic**

Athletic Coordinator (3) (Fall,Winter,Spring)	\$ 3,000
7 th Boys Basketball A Coach	\$ 3,400
8 th Boys Basketball A Coach	\$ 3,400
7 th Girls Basketball A Coach	\$ 3,400
8 th Girls Basketball A Coach	\$ 3,400
7 th Boys Basketball B Coach	\$ 2,600
8 th Boys Basketball B Coach	\$ 2,600
7 th Girls Basketball B Coach	\$ 2,600
8 th Girls Basketball B Coach	\$ 2,600
Cheerleader Coach (2)	\$ 2,000
Boys Cross Country Coach	\$ 1,800

MIDDLE SCHOOL NORTH (continued)

Girls Cross Country Coach	\$ 1,800
Event Manager (2)	\$ 2,600
8 th Asst. Football Coach (2)	\$ 3,400
8 th Football Coach – Head	\$ 3,700
7 th Asst. Football Coach (2)	\$ 3,400
7 th Football Coach – Head	\$ 3,700
Boys Golf Coach	\$ 1,800
Girls Golf Coach	\$ 1,800
Boys Tennis Coach	\$ 1,800
Girls Tennis Coach	\$ 1,800
Boys Track Head Coach	\$ 2,400
Boys Track Asst. Coach (2)	\$ 2,000
Girls Track Head Coach	\$ 2,400
Girls Track Asst. Coach (2)	\$ 2,000
7 th Girls Volleyball Coach	\$ 2,600
8 th Girls Volleyball Coach	\$ 2,600
Wrestling Head Coach	\$ 2,800
Asst. Wrestling Coach	\$ 1,800

Performing Arts

Auditorium Event Manager	\$ 1,200
Chamber Orchestra	\$ 1,600
Color Guard – Head	\$ 1,600
Dance Coach	\$ 1,600
Jazz Band	\$ 1,600
Show Choir	\$ 1,600
Theatre	\$ 1,600
Band/Choir/Orchestra Director (3)	\$ 600

Clubs

Yearbook	\$ 1,200
National Jr. Honor Society (2)	\$ 600

Academic

Team Leader (7)	\$ 600*
Academic Coach (5)	\$ 600
Subject Area Coordinator (10)	\$ 600

Other

Student Government (2)	\$ 600
Flexible ECA's (25)	\$ 500
PLC Leaders (11)	\$ 600

*1 Team Leader stipend will not be paid in the 2021-22 school year.

MIDDLE SCHOOL SOUTHAthletic

Athletic Coordinator (3) (Fall,Winter,Spring)	\$ 3,000
7 th Boys Basketball A Coach	\$ 3,400
8 th Boys Basketball A Coach	\$ 3,400
7 th Girls Basketball A Coach	\$ 3,400
8 th Girls Basketball A Coach	\$ 3,400
7 th Boys Basketball B Coach	\$ 2,600
8 th Boys Basketball B Coach	\$ 2,600
7 th Girls Basketball B Coach	\$ 2,600
8 th Girls Basketball B Coach	\$ 2,600
Cheerleader Coach (2)	\$ 2,000
Boys Cross Country Coach	\$ 1,800
Girls Cross Country Coach	\$ 1,800
Event Manager (2)	\$ 2,600
8 th Asst. Football Coach (2)	\$ 3,400
8 th Football Coach – Head	\$ 3,700
7 th Asst. Football Coach (2)	\$ 3,400
7 th Football Coach – Head	\$ 3,700
Boys Golf Coach	\$ 1,800
Girls Golf Coach	\$ 1,800
Boys Tennis Coach	\$ 1,800
Girls Tennis Coach	\$ 1,800
Boys Track Head Coach	\$ 2,400
Boys Track Asst. Coach (2)	\$ 2,000
Girls Track Head Coach	\$ 2,400
Girls Track Asst. Coach (2)	\$ 2,000
7 th Girls Volleyball Coach	\$ 2,600
8 th Girls Volleyball Coach	\$ 2,600
Wrestling Head Coach	\$ 2,800
Asst. Wrestling Coach	\$ 1,800

Performing Arts

Auditorium Event Manager	\$ 1,200
Chamber Orchestra	\$ 1,600
Color Guard – Head	\$ 1,600
Dance Coach	\$ 1,600
Jazz Band	\$ 1,600
Show Choir	\$ 1,600
Theatre	\$ 1,600
Band/Choir/Orchestra Director (3)	\$ 600

Clubs

Yearbook	\$ 1,200
National Jr. Honor Society (2)	\$ 600

MIDDLE SCHOOL SOUTH (continued)Academic

Team Leader (7)	\$ 600
Academic Coach (5)	\$ 600
Subject Area Coordinator (10)	\$ 600

Other

Student Government (2)	\$ 600
Flexible ECA's (25)	\$ 500
PLC Leaders (11)	\$ 600

INTERMEDIATE/MIDDLE SCHOOLS

6-8 Music Coordinator	\$ 2,400
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INTERMEDIATE EAST

All Star Band	\$ 1,000
Chamber Orchestra	\$ 1,000
Grade Level Coordinator (2)	\$ 600
Large School Flexible Clubs (8)	\$ 500
PLC Leader (10)	\$ 600
Show Choir	\$ 1,000
Large School Teacher Leadership (5)	\$ 600
Band/Choir/Orchestra Director (3)	\$ 600

INTERMEDIATE WEST

All Star Band	\$ 1,000
Chamber Orchestra	\$ 1,000
Grade Level Coordinator (2)	\$ 600
Large School Flexible Clubs (8)	\$ 500
PLC Leader (10)	\$ 600
Show Choir	\$ 1,000
Large School Teacher Leadership (5)	\$ 600
Band/Choir/Orchestra Director (3)	\$ 600

PRESCHOOL & ELEMENTARY SCHOOLS (6)

Avon Aerial Orioles (2)	\$ 500
Preschool Teacher Leadership (2)	\$ 600
Teacher Leadership (6) (6 schools)	\$ 600
Large Schools Addl Teacher Ldrship (1) (3 schools)	\$ 600
Elem Flexible Clubs (8) (6 schools)	\$ 500
K-5 Music Coordinator	\$1,400
PLC Leaders (40 across PreK and elementary)	\$ 600