



**Mary Ann Williams**  
Project Executive  
**Skanska USA Building Inc.**  
253 Summer Street  
Boston, MA 02210

November 4, 2013

Mr. Michael Lawson  
Massachusetts School Building Authority  
40 Broad Street, Suite 500  
Boston, MA 02109

**Minuteman Regional Vocational Technical High School – FSA – Preliminary Design Program Submission**

Dear Mr. Lawson,

Pursuant to the Module 3 - Feasibility Study requirements and in accordance with Section 8.1.1.2 of the OPM Contract, we have reviewed and coordinated the materials associated with the enclosed Preliminary Design Program Submittal. We certify, to the best of our knowledge, that the information is accurate, complete and in full compliance with the MSBA's Feasibility Study requirements.

The submittal has been attached electronically as requested by the MSBA. We look forward to our next meeting with the MSBA team, in order to review our progress with the program to date.

Please contact us should you have any questions or concerns regarding this submission.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mary Ann Williams".

**Skanska USA Building, Inc.**  
Mary Ann Williams  
Project Executive

**cc:**

Dr. Ed Bouquillon, Superintendent, Minuteman Regional Vocational Technical School District MRVTSD  
Mr. Kevin Mahoney, Asst. Supt. for Finance, MRVTSD  
Ms. Alice DeLuca – School Committee Chair, MRVTHS  
Mr. Ford Spalding – School Building Committee Chair, MRVTHS  
Mr. Brian Solywoda, Kaestle Boos Architects, Inc., Project Manager