

**DRAFT**

**Skanska USA Building, Inc                      Mary Ann Williams                      Progress Report as of Date 12/31/2017**

|                                 |                               |   |               |
|---------------------------------|-------------------------------|---|---------------|
| District Name                   | Minuteman Voc Tech            | MSBA ID                                   | 200908300605  |
| School Name                     | Minuteman Regional High       | Project Name                              |               |
| OPM Firm Name                   | Skanska USA Building, Inc     | School Building Committee Representative  | Ed Bouquillon |
| Project Director                | Mary Ann Williams             | Total Project Budget (ProPay)             | \$144,922,480 |
| Designer Firm Name              | Kaestle Boos Associates, Inc. | Encumbered (Reporting Period)             | \$3,408,287   |
| Principal                       | Michael J McKeon              | Encumbered (to Date)                      | \$19,736,560  |
| General Contractor Firm Name    | Gilbane Building Company      | Total Project Invoices Received (to Date) | \$19,736,560  |
| General Contractor Contact Name | Ryan E Hutchins               | Project Completion Percentage             | 14%           |

**OPM                      Skanska USA Building, Inc                      Progress Report as of Date 12/31/2017**

| <u>Contract Summary</u>                                       |   | <u>Payment Summary</u>               |             |
|---|---|--------------------------------------|-------------|
| Original Contract Amount                                      | \$250,200   | Total Contract Amount                | \$4,171,933 |
| Contract Amendments (to Date)                                 | 2   | Invoices Paid (to Date)              | \$1,088,786 |
| Value of Contract Amendments (to Date)                        | \$3,921,733   | Invoices Received (Reporting Period) | \$106,120   |
| Total Contract Amount   | \$4,171,933   | Contract Amount Remaining            | \$2,977,027 |
| Contract Amendments as Percentage of Original Contract Amount | 1,567.0%  |                                      |             |
| OPM Activities (Reporting Period)                             | Conducted weekly construction meeting and prepare meeting minutes. Attended SBC meeting. Attended meeting with Town of Lincoln. Reviewed and approved invoices and updated budget. Reviewed CM's construction schedule. Attended scoping review meetings for the Doors & Hardware package. Reviewed Filed Trade bidder's RFI and coordinate responses and issuance of bid addendums with KBA and CM. Preparation of FF&E lists and participated in FF&E meetings. Participated in bid opening of Filed Trade Contractors bids. Tabulated the bids and verified all required documents were submitted and required information were provide. Monitoring of construction activities |                                      |             |
| Project Budget Status   | Two pre-GMP Amendment have been issued to date. Awaiting bids of non-filed trade bids to finalize GMP.  |                                      |             |
| Potential Issues  |   |                                      |             |

**DESIGNER                      Kaestle Boos Associates, Inc.                      Progress Report as of Date 12/31/2017**

| <u>Contract Summary</u>                                       |              | <u>Payment Summary</u>               |              |
|---|--------------|--------------------------------------|--------------|
| Original Contract Amount                                      | \$446,500    | Total Contract Amount                | \$11,366,500 |
| Contract Amendments (to Date)                                 | 1            | Invoices Paid (to Date)              | \$7,213,483  |
| Value of Contract Amendments (to Date)                        | \$10,920,000 | Invoices Received (Reporting Period) | \$678,345    |
| Total Contract Amount   | \$11,366,500 | Contract Amount Remaining            | \$3,474,672  |
| Contract Amendments as Percentage of Original Contract Amount | 2,446.0%     |                                      |              |
| <u>MBE/WBE Requirements</u>                                   |              |                                      |              |
| MBE Requirement   | 0%           |                                      |              |
| MBE Actual  | 0%           |                                      |              |
| WBE Requirement   | 0%           |                                      |              |
| WBE Actual  | 0%           |                                      |              |
| <u>RFIs and Submittals</u>                                    |              |                                      |              |
| RFIs Issued (Reporting Period)                                | 132          |                                      |              |
| Total RFIs Issued (to Date)                                   | 252          |                                      |              |
| Remaining Open RFIs – Past 30 Days                            | 0            |                                      |              |
| Notes   |              |                                      |              |
| Remaining Open RFIs – Past 60 Days                            | 0            |                                      |              |
| Notes   |              |                                      |              |
| Remaining Open RFIs – Past 90 Days                            | 0            |                                      |              |
| Notes   |              |                                      |              |
| Submittals Received (Reporting Period)                        | 0            |                                      |              |
| Total Submittals Received (to Date)                           | 0            |                                      |              |
| Submittals Reviewed (Reporting Period)                        | 0            |                                      |              |
| Total Submittals Reviewed (to Date)                           | 0            |                                      |              |
| Comments (Remaining Open Submittals)                          |              |                                      |              |

|  |  |                                 |           |
|--|--|---------------------------------|-----------|
| Phase                                  | Construction   | Phase Scheduled Completion Date | 9/25/2018 |
| Designer Activities (Reporting Period) | Participated in weekly construction progress meeting. Reviewed CM's payment applications. Finalized and submitted responses to Town of Lincoln plan review comments. Respond to bidder's RFI. Preparation and issuance of bid Addendums. Participated in scoping review meetings for the doors and hardware. Reviewed RTA's for Metal Panels and General Trade packages. Preparation of FF&E documents and participated in FF&E meeting. Participated in bid opening of Filed Trade Contractors bids. Construction administration including conducting site visits and preparing reports, responding to RFI's, and reviewing submittals. |                                 |           |
| 30 Day Look Ahead                      | Response to RFI's from non-filed trade bidders and issuance of Addendums. Continue with CA Services.   |                                 |           |
| Commissioning Consultant               | BR+A   |                                 |           |
| Commissioning Consultant Status        | BR+A conducted a site visit to review the foundation waterproofing and report is forthcoming. Design team is working on response to comments.  |                                 |           |

| <b>GENERAL CONTRACTOR Gilbane Building Company</b>      |   | <b>Progress Report as of Date 12/31/2017</b> |       |
|---|---|--|-------|
| <b><u>Contract Summary</u></b>                          |   | <b><u>Payment Summary</u></b>                |       |
| Original Contract Amount                                | \$0   | Total Contract Amount                        | \$0   |
| Change Orders (to Date)                                 | 0   | Invoices Paid (to Date)                      | \$0   |
| Value of Change Orders (to Date)                        | \$0   | Invoices Received (Reporting Period)         | \$0   |
| Total Contract Amount                                   | \$0   | Contract Amount Remaining                    | \$0   |
| Contract Type   | CM-at-Risk  |  |       |
| Change Orders as Percentage of Original Contract Amount | 0.0%  |  |       |
| Pending Change Orders                                   | \$0   |  |       |
| Change Order Status                                     |   |  |       |
| <b><u>Schedule Assessment</u></b>                       |   |  |       |
| Notice to Proceed Date                                  |   | MBE Requirement                              | 0.00% |
| Physical Progress                                       | 7%  | MBE Actual                                   | 0.00% |
| Substantial Completion Date (Original)                  |   | WBE Requirement                              | 0.00% |
| Substantial Completion Date (Revised)                   | 9/25/2019   | WBE Actual                                   | 0.00% |
| Construction Progress (Reporting Period)                | Rock crushing operation is complete. Excavation and backfill is 90% complete. Foundation is 75% complete. Foundation waterproofing is 60% complete. Delivery of structural steel started and erection of Area A is complete and Area B is approximately 75% complete. Incoming electrical and data service ductbanks are 80% complete. Bridges are 100% complete. |  |       |
| 30 Day Look Ahead                                       | Completion of excavation and compaction, foundation, foundation waterproofing, and electrical and data service ductbanks. Continue with structural steel erection.  |  |       |
| Overall Schedule Assessment                             | On schedule for substantial completion.   |  |       |
| Problems Identified (Schedule or Construction)          |   |  |       |
| Quality Control   | Quality of work is monitored by KBA and subconsultants, Briggs, Skanska, and Gilbane. On site to check for conformance to construction documents is Briggs for soils compaction, concrete testing, and rebar inspection; and LGCI, the geotech engineer, for preparation of soils and subgrade inspections.   |  |       |
| Safety Compliance                                       |   |  |       |
| Number of Claims (to Date)                              | 0   |  |       |
| Value of Claims (to Date)                               | \$0   |  |       |
| Comments  |   |  |       |
| Recorded Manpower (Reporting Period)                    |   |  |       |
| Commissioning Consultant                                | BR+A  |  |       |
| Commissioning Consultant Status                         | BR+A conducted a site visit to review the foundation waterproofing and report is forthcoming.   |  |       |

## **Certification**

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

Sy Nguyen

Print Name



Signature

01/07/18

Date



| Jul-17      | Aug-17      | Sep-17       | Oct-17       | Nov-17       | Dec-17       | Jan-18        | Feb-18        | Mar-18        | Apr-18        | May-18        | Jun-18        | Jul-18        | Aug-18        | Sep-18        | Oct-18        | Nov-18        | Dec-18        | Jan-19        |               |
|-------------|-------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|             |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|             |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|             |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$0         | \$0         | \$0          | \$0          | \$0          | \$0          | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           |
|             |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|             |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$53,755    | \$56,925    | \$71,490     | \$134,075    | \$99,520     | \$49,037     |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$30,000    | \$20,000    | \$10,000     |              | \$10,000     | \$37,083     | \$42,917      | \$30,961      |               |               |               |               |               |               |               |               |               |               |               |               |
|             |             |              |              |              | \$20,000     | \$67,809      | \$124,530     | \$122,980     | \$104,060     | \$108,860     | \$114,320     | \$114,320     | \$114,320     | \$114,320     | \$115,040     | \$115,040     | \$115,040     | \$115,040     | \$115,040     |
|             |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|             |             |              |              |              |              |               |               |               |               |               |               | \$625         |               |               |               |               |               |               |               |
|             | \$162,284   |              | \$8,580      |              |              | \$68,420      | \$541,876     |               |               |               |               |               |               |               |               |               |               |               |               |
|             |             |              |              |              |              | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           |
| \$83,755    | \$239,209   | \$81,490     | \$142,655    | \$109,520    | \$106,120    | \$179,146     | \$697,367     | \$122,980     | \$104,060     | \$108,860     | \$114,320     | \$114,945     | \$114,320     | \$114,320     | \$115,040     | \$115,040     | \$115,040     | \$115,040     | \$115,040     |
|             |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$ -        | \$ -        | \$ -         |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$ 303,043  | \$ 788,712  | \$ 727,594   | \$545,695    |              | \$363,797    |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$0.00      |             |              |              |              | \$250,019    | \$150,011     | \$38,435      | \$61,572      |               |               |               |               |               |               |               |               |               |               |               |
| \$ -        | \$9,822.52  | \$ 21,750    | \$21,750     |              | \$21,750     | \$ 45,821.05  | \$ 79,265.05  | \$ 97,273.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  |
| \$ -        | \$ -        | \$ -         | \$ -         | \$ -         |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$303,043   | \$798,534   | \$749,344    | \$567,445    | \$0          | \$635,565    | \$195,832     | \$117,700     | \$158,845     | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      |
| \$0         |             | \$ -         |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$605       |             | \$ 10,176    | \$10,007     |              | \$19,196     | \$1,997       | \$0           | \$0           | \$1,500       |               | \$324         | \$1,500       | \$500         |               | \$1,500       |               | \$1,000       | \$1,000       | \$1,000       |
| \$16,148    | \$16,754    | \$ 26,450    |              |              | \$0          | \$5,000       | \$5,000       | \$6,505       |               | \$13,246      |               |               |               |               |               |               |               |               |               |
| \$0         |             |              |              |              | \$1,650      | \$20,000      | \$5,000       | \$3,000       |               |               |               | \$3,000       |               |               | \$3,885       |               |               |               |               |
| \$0         |             |              | \$12,358     |              | \$21,933     | \$6,000       | \$3,675       |               |               |               |               |               |               |               |               |               |               |               |               |
| \$0         |             | \$ 2,400     |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$0         |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$0         |             | \$ -         |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$0         |             | \$ -         |              |              | \$0          | \$0           | \$3,000       |               |               |               |               |               |               |               |               |               |               |               |               |
| \$319,796   | \$815,288   | \$788,370    | \$589,810    | \$0          | \$678,345    | \$228,829     | \$134,375     | \$168,350     | \$80,765      | \$92,511      | \$79,589      | \$83,765      | \$79,765      | \$79,265      | \$84,650      | \$79,265      | \$80,265      | \$80,265      | \$80,265      |
| \$25,000    | \$25,000    | \$25,000     | \$25,000     | \$27,919     | \$0          |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$ -        | \$ 909,350  | \$ 1,486,206 | \$ 1,452,117 | \$ 2,092,241 | \$ 2,609,398 | \$ 2,615,245  | \$ 2,850,253  | \$ 4,041,079  | \$ 5,448,853  | \$ 6,296,067  | \$ 5,761,373  | \$ 4,911,644  | \$ 4,074,879  | \$ 4,492,191  | \$ 4,629,316  | \$ 4,977,661  | \$ 5,301,204  | \$ 5,110,407  | \$ 5,110,407  |
| \$ -        |             | \$ 1,500     |              |              | \$ 5,852.00  | \$ 18,500.00  | \$ 34,148.00  |               |               |               |               |               |               |               |               |               |               |               |               |
|             |             | \$ 410       |              | \$ 13,122.50 | \$ 8,572.00  | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   |
| \$ -        | \$ -        | \$ 1,910.00  | \$ -         | \$ 13,122.50 | \$ 14,424.00 | \$ 26,608.11  | \$ 42,256.11  | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   |
|             |             |              |              |              |              |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$ -        | \$ -        | \$ -         | \$ -         | \$ -         | \$ -         | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |
| \$428,551   | \$1,988,847 | \$2,382,976  | \$2,209,582  | \$2,242,803  | \$3,408,287  | \$3,049,829   | \$3,724,251   | \$4,340,517   | \$5,641,786   | \$6,505,547   | \$5,963,390   | \$5,118,462   | \$4,277,072   | \$4,693,884   | \$4,837,114   | \$5,180,074   | \$5,504,617   | \$5,313,820   | \$5,313,820   |
|             |             |              |              |              | \$ -         | \$ 121,951.22 | \$ 221,951.22 | \$ 121,951.22 | \$ 150,000.00 | \$ 121,951.22 | \$ 150,000.00 | \$ 150,000.00 | \$ 121,951.22 | \$ 121,951.22 | \$ 150,000.00 | \$ 121,951.22 | \$ 121,951.22 | \$ 150,000.00 | \$ 150,000.00 |
|             |             |              |              |              | \$ -         | \$ 50,000.00  | \$ 21,672.89  | \$ 50,000.00  | \$ 21,672.89  | \$ 50,000.00  | \$ 21,672.89  | \$ 50,000.00  | \$ 21,672.89  | \$ 50,000.00  | \$ 21,672.89  | \$ 50,000.00  | \$ 21,672.89  | \$ 50,000.00  | \$ 21,672.89  |
| \$6,023,934 | \$8,012,781 | \$10,395,757 | \$12,605,340 | \$14,848,142 | \$18,256,429 | \$21,478,209  | \$25,446,084  | \$29,958,553  | \$35,772,012  | \$42,449,510  | \$48,584,572  | \$53,903,035  | \$58,323,731  | \$63,189,566  | \$68,198,353  | \$73,550,378  | \$79,198,620  | \$84,684,112  | \$84,684,112  |

| Feb-19        | Mar-19        | Apr-19        | May-19        | Jun-19        | Jul-19        | Aug-19        | Sep-19        | Oct-19        | Nov-19        | Dec-19        | Jan-20        | Feb-20        | Mar-20        | Apr-20        | May-20        | Jun-20        | Jul-20        | Aug-20        |               |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$115,040     | \$115,040     | \$113,840     | \$113,840     | \$113,840     | \$110,320     | \$110,320     | \$96,990      | \$47,490      | \$47,490      | \$47,490      | \$47,490      | \$47,490      | \$47,490      | \$47,490      | \$47,490      | \$47,490      | \$18,040      | \$17,349      |               |
|               |               |               |               |               |               | \$313         |               |               |               |               |               |               |               |               |               |               |               | \$313         |               |
|               |               |               |               |               |               |               |               |               |               |               |               | \$228,888     |               |               |               |               |               |               |               |
| \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           |
| \$115,040     | \$115,040     | \$113,840     | \$113,840     | \$113,840     | \$110,320     | \$110,633     | \$96,990      | \$47,490      | \$47,490      | \$47,490      | \$47,490      | \$276,378     | \$47,490      | \$47,490      | \$47,490      | \$47,490      | \$18,040      | \$17,662      |               |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 79,265.05  | \$ 61,650.61  | \$ 61,650.61  | \$ 61,650.61  | \$ 61,650.61  | \$ 61,650.61  | \$ 61,650.61  | \$ 61,650.61  | \$ 61,650.61  | \$ 61,651.61  | \$ 59,636.45  |               |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$ 50,003.80  | \$ 112,508.55 | \$ 112,508.55 |
| \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$79,265      | \$61,651      | \$61,651      | \$61,651      | \$61,651      | \$61,651      | \$61,651      | \$61,651      | \$61,651      | \$61,651      | \$111,655     | \$172,145     | \$112,509     |
|               | \$1,000       | \$1,500       |               | \$1,000       |               | \$1,407       | \$1,500       | \$1,500       | \$1,000       |               |               | \$7,500       |               |               |               |               |               |               |               |
|               |               | \$3,000       | \$3,000       | \$3,000       | \$5,000       | \$15,000      | \$15,000      | \$15,000      | \$45,000      | \$45,000      | \$45,000      | \$45,000      | \$20,000      | \$20,000      | \$20,000      | \$10,475      |               |               |               |
|               |               |               |               |               |               |               |               |               | \$5,000       | \$5,000       | \$67          | \$0           | \$2,642       |               |               |               |               |               |               |
|               |               |               |               |               |               |               | \$1,598       |               |               |               |               |               |               |               |               |               |               |               |               |
| \$2,000       |               |               |               |               |               | \$5,000       |               |               |               | \$2,280       |               |               |               |               |               |               |               |               |               |
| \$81,265      | \$80,265      | \$83,765      | \$82,265      | \$83,265      | \$84,265      | \$100,672     | \$97,363      | \$78,151      | \$112,651     | \$113,931     | \$106,718     | \$114,151     | \$84,293      | \$81,651      | \$81,651      | \$122,130     | \$172,145     | \$112,509     |               |
|               |               |               |               | \$167,081     |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$ 5,654,967  | \$ 5,979,555  | \$ 5,742,470  | \$ 6,179,360  | \$ 5,057,257  | \$ 4,435,281  | \$ 3,787,570  | \$ 3,213,223  | \$ 2,490,305  | \$ 1,111,044  | \$ 1,808,408  | \$ 1,188,581  | \$ 1,126,441  | \$ 1,120,211  | \$ 1,119,586  | \$ 112,242    | \$ 11,253     | \$ 1,128      | \$ 2,525      |               |
|               |               |               |               |               |               |               |               | \$ 20,000.00  |               |               |               |               |               |               |               |               |               |               |               |
| \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   |
|               |               |               |               | \$ 166,666.67 | \$ 166,666.67 | \$ 166,666.67 |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 174,774.77 | \$ 174,774.77 | \$ 174,774.77 | \$ 28,108.11  | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   | \$ 8,108.11   |
|               |               | \$ 50,240     | \$ 75,360     | \$ 100,480    | \$ 100,480    | \$ 100,480    | \$ 50,240     | \$ 25,120     |               |               |               |               |               |               |               |               |               |               |               |
|               |               | \$ 50,240     | \$ 75,360     | \$ 100,480    | \$ 100,480    | \$ 100,480    | \$ 50,240     | \$ 25,120     |               |               |               |               |               |               |               |               |               |               |               |
|               |               | \$ 50,240     | \$ 75,360     | \$ 100,480    | \$ 100,480    | \$ 100,480    | \$ 50,240     | \$ 25,120     |               |               |               |               |               |               |               |               |               |               |               |
| \$ -          | \$ -          | \$ 150,720    | \$ 226,080    | \$ 301,440    | \$ 301,440    | \$ 301,440    | \$ 150,720    | \$ 75,360     | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| \$5,859,380   | \$6,182,968   | \$6,098,903   | \$6,609,653   | \$5,897,658   | \$5,106,081   | \$4,475,089   | \$3,586,405   | \$2,699,414   | \$1,279,293   | \$1,977,937   | \$1,350,896   | \$1,525,077   | \$1,260,102   | \$1,256,835   | \$249,491     | \$188,981     | \$199,421     | \$140,803     |               |
| \$ 150,000.00 | \$ 150,000.00 | \$ 150,000.00 | \$ 150,000.00 | \$ 200,000.00 | \$ 200,000.00 | \$ 200,000.00 | \$ 121,951.22 | \$ 121,951.22 | \$ 121,951.22 | \$ 189,024.22 | \$ 121,951.22 | \$ 121,951.22 | \$ 121,951.22 | \$ 121,951.22 | \$ 121,951.22 | \$ 121,951.22 | \$ 121,951.22 | \$ 121,951.22 | \$ 121,951.22 |
| \$ 25,092.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  |
| \$90,718,585  | \$97,073,226  | \$103,343,802 | \$110,125,128 | \$116,244,459 | \$121,572,213 | \$126,268,975 | \$129,999,003 | \$132,842,041 | \$134,264,958 | \$136,453,592 | \$137,948,113 | \$139,616,814 | \$141,020,540 | \$142,420,999 | \$142,814,114 | \$143,146,720 | \$143,489,765 | \$143,774,192 |               |

|               |               |               |               |               |               |               |               |               |               |               |               |               |               | Closeout       |                  |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|------------------|
| Sep-20        | Oct-20        | Nov-20        | Dec-20        | Jan-21        | Feb-21        | Mar-21        | Apr-21        | May-21        | Jun-21        | Jul-21        | Aug-21        | Sep-21        | Oct-21        | TOTAL          | Amount Remaining |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               |                |                  |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$250,200      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$446,500      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$27,300       | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
| \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$724,000      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$288,255      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$528,468      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$180,961      | \$0              |
| \$14,080      |               |               |               |               |               |               |               |               |               |               |               |               |               | \$2,831,788    | \$0              |
| \$7,046       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$92,261       | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$1,250        | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$1,150,396    | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
| \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0            | \$0              |
| \$21,126      | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$5,073,379    | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$3,118,260    | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$3,637,970    | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$500,037      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$2,338,695    | \$0              |
| \$ 112,508.55 | \$ 112,508.55 |               |               |               |               |               |               |               |               |               |               |               |               | \$500,038      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
| \$112,509     | \$112,509     | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$10,095,000   | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$80,200       | -\$5,200         |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$220,000      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$370,474      | \$9,526          |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$23,349       | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$95,000       | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$20,000       | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$2            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$2            | \$1,818          |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$15,000       | \$0              |
| \$112,509     | \$112,509     | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$4           | \$0           | \$23,349       | \$6,143          |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$420,000      | \$0              |
| \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ 119,200,892 | \$ 0             |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$85,000       | \$0              |
| \$ 7,176.00   | \$ 8,630.00   | \$ 2,630.00   |               |               |               |               |               |               |               |               |               |               |               | \$300,000      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$0            | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$500,000      | \$0              |
| \$ 7,176.00   | \$ 8,630.00   | \$ 2,630.00   | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$885,000      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$502,400      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$502,400      | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$502,400      | \$0              |
| \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$ -          | \$1,507,200    | \$0              |
|               |               |               |               |               |               |               |               |               |               |               |               |               |               | \$138,724,327  |                  |
| \$140,811     | \$127,694     | \$9,185       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,555       | \$6,559       | \$6,555       | \$29,904      | \$138,724,327  | \$6,144          |
| \$ 121,951.22 | \$ 121,951.22 | \$ 200,000.00 |               |               |               |               |               |               |               |               |               |               |               | \$5,000,000    | \$0              |
| \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 21,672.89  | \$ 43,345.89  | \$1,192,009    | \$0              |
| \$144,058,627 | \$144,329,945 | \$144,560,803 | \$144,589,031 | \$144,617,258 | \$144,645,486 | \$144,673,714 | \$144,701,942 | \$144,730,170 | \$144,758,398 | \$144,786,626 | \$144,814,854 | \$144,843,082 | \$144,916,336 |                |                  |

# Minuteman Regional School District Minuteman Regional High School Project Cash Flow Report







