



MINUTEMAN
A REVOLUTION IN LEARNING

**Minuteman Regional
Vocational Technical School District**

**Request for
Owner's Project
Management Service
RFS**

REQUEST FOR OWNER'S PROJECT MANAGEMENT SERVICES (RFS)

1. Introduction

The Minuteman Regional Vocational Technical School District ("Owner") is seeking the services of a qualified "Owner's Project Manager" as defined in Massachusetts General Laws Chapter 149, Section 44A½ and as further defined by the provisions of this RFS, to provide Project Management Services for the design, construction, addition to and /or renovation of the Minuteman Regional Vocational Technical School ("School") in Lexington, Massachusetts ("Project").

The Owner is requesting the services of an Owner's Project Manager to represent the Owner during the feasibility study and schematic design phases of the project initially. Subject to the approval of the Project by the Massachusetts School Building Authority (the "MSBA") and further subject to continued funding authorized by the Regional District as described in the Regional Agreement, the contract between the Owner and the Owner's Project Manager may be amended to include continued Project Management Services through design development, construction documents, bid and award, construction and final closeout of the potential Project. A potential approved Project may include a renovation of the existing School, a renovation and addition of the existing School and/or new construction. The estimated total project costs of an approved potential Project may range from \$30,000,000 to \$60,000,000, depending upon the solution that is agreed upon by the Owner and the MSBA and that is ultimately approved by a vote of the MSBA.

2. Background

Minuteman Regional Vocational Technical School District consists of 16 member towns (Acton, Arlington, Belmont, Bolton, Boxborough, Carlisle, Concord, Dover, Lancaster, Lexington, Lincoln, Needham, Stow, Sudbury, Wayland and Weston). The Study Enrollment Certification calls for the Feasibility Study to consider design alternatives for a Grade 9-12 enrollment of 435 students from member districts only and 800 from member and non-member districts. The School District also currently serves 125 post graduate students in 5 dedicated post-secondary programs for adult learners.

Minuteman currently provides educational services in 21 vocational program areas. In addition, Minuteman also provides education in all the traditional academic programs.

The School Building Committee (SBC) is composed of the approved categories of representation as identified by the MSBA. In addition, the SBC members include alumni, selectmen, and town managers from the district, demonstrating the broad range of stakeholders engaged in this Feasibility Study.

3. Project Description, Objectives and Scope of Services

On or about November, 2008, the Owner submitted a Statement of Interest (Attachment A) to the MSBA for Minuteman Regional Vocational Technical School. The MSBA is an independent public authority that administers and funds a program for grants to eligible cities, towns, and regional school districts for school construction and renovation projects. The MSBA's grant program is discretionary, and no city, town, or regional school district has any entitlement to any funds from the MSBA. At the June 6, 2012 Board of Directors meeting, the MSBA voted to issue an invitation to the Owner to conduct a feasibility

study for this Statement of Interest to identify and study possible solutions and, through a collaborative process with the MSBA, reach a mutually-agreed upon solution. The MSBA has not approved a Project and the results of this feasibility study may or may not result in an approved Project.

It is anticipated that the feasibility study will review the problems identified in the Statement of Interest at the Minuteman Regional Vocational Technical School, Attachment A.

The School was built in the 1970's under the open classroom design and has been adapted in many areas based upon the changing vocational market needs over the years. The building currently consists of approximately 330,000 square feet, and is need of renovation consisting of ADA compliance, full roof replacement, relocation/redesign of current shop areas, updating of science lab areas and fire alarm/suppression systems as well as many other infrastructure systems that have outlived their intended useful life. The District did complete an ESCO project within the last three years to replace the boilers, smoke stack, switch gear and chiller.

Project Objectives under consideration by the Owner include:

- Identification of community concerns that may impact study options;
- Identification of specific milestone requirements and/or constraints of the District – e.g. District and member community votes, swing space, occupancy issues;
- Life cycle costs of operating the School as it relates to future operational budgets;
- Massachusetts High Performance Green Schools Guidelines (MA-CHPS or LEED for Schools Guidelines);
- CM-at-Risk Delivery Method.
- Consider enrollment size building of 435 and 800, based on member town enrollment only in addition to current enrollment of member and non member students.
- Serve as a regional and national model for career and workforce education by achieving sustainable results through the use of strategies that focus on providing innovative, data driven, best-practices.
- “Right-size” CTE educational programming based upon a comprehensive analysis of the “Six Indicators” described in our strategic planning process.
- Support a professional learning community that cultivates a less centralized, bureaucratic management model in favor of a highly adaptable, site-based model that targets core resources on measurable gains in student learning.
- Provide new and emerging career and technical training opportunities by strengthening the role, size, and function of CTE Advisory Committees so that faculty within each occupational cluster become partners with business and industry leaders to plan for lifelong learning that supports the career paths of all learners.
- Increase productivity and cost-effectiveness by providing a balance of academic environments and applied learning laboratories and shop areas that mirror the workplace and facilitate current instructional technologies.
- Utilize the latest “Green” technologies, strategies, materials and approaches to create an integrated heating, cooling and ventilation system that delivers both superior air quality and occupant comfort minimizing energy consumption and resulting in significant improvements in the teaching and learning environments supporting a professional learning community.
- Correct flawed design flow approaches and provide students and the general public with an experience that creates and nurtures a desire for a continuing partnership with a 21st Century career and technical education training center.

- Give students and member communities the opportunity to safely participate in physical education activities by making long-overdue improvements to Minuteman’s fields (both existing and needed), track, tennis courts, parking areas, traffic patterns (both pedestrian and vehicular).

The required scope of services is set forth in the MSBA’s standard contract for Owner’s Project Management Services (Contract), a copy of which is attached hereto and incorporated by reference herein. If the Owner decides to proceed with the Project beyond the Schematic Design Phase and when the project delivery method is decided (Design/Bid/Build or CM-at-Risk), the contract will be amended accordingly. Copies of Owner’s Project Management Contract Amendments for Design/Bid/Build and CM-at-Risk are also attached hereto and are incorporated herein by reference. The work is divided into the Project Phases as listed in Attachment A of the Contract. The durations of the Phases shown below are estimates only, based on the Owner’s experience. Actual durations may vary depending upon the Project agreed upon by the Owner and the MSBA. The total duration of the Contract is estimated as follows:

- | | |
|---|--------------|
| 1. Feasibility Study/Schematic Design Phase; | 10-18 months |
| 2. Design Development/Construction Documents/Bidding Phase; and | 6-12 months |
| 3. Construction Phase. | 24 months |

4. Minimum Requirements and Evaluation Criteria:

Minimum Requirements:

In order to be eligible for selection, each Respondent must certify in its cover letter that it meets the following minimum requirements. Any Response that fails to include such certification in its response, demonstrating that these criteria have been met, will be rejected without further consideration.

Each Respondent must designate an individual who will serve as the Project Director. The Project Director shall be certified in the Massachusetts Certified Public Purchasing Officer Program as administered by the Inspector General of the Commonwealth of Massachusetts and must also meet the following minimum requirements:

- The Project Director shall be a person who is registered by the Commonwealth of Massachusetts as an architect or professional engineer and who has at least 5 years experience in the construction and supervision of construction and design of public buildings;

or,

- if not registered as an architect or professional engineer, the Project Director must be a person who has at least 7 years experience in the construction and supervision of construction and design of public buildings.

Evaluation Criteria

In addition to the minimum requirements set forth above, all Respondents must demonstrate that they have significant experience, knowledge and abilities with respect to public construction projects, particularly involving the construction and renovation of K-12 schools in Massachusetts. The Owner will evaluate Responses based on criteria that shall include, but not be limited to, the following:

A point-rating system will be used for each of the following criteria. The total score each respondent receives will be used by the Owner to short list the respondents. The points assigned to each criterion are listed below next to the question number, and they represent the maximum amount a respondent can receive for that particular criterion.

- 1) Past performance of the Respondent (15%), if any, with regard to public, private, DOE funded and MSBA-funded school projects across the Commonwealth, as evidenced by:
 - a) Documented performance on previous projects as set forth in Attachment C, including the number of projects managed, project dollar value, number and percentage completed on time, number and dollar value of change orders, average number of projects per project manager per year, number of accidents and safety violations, dollar value of any safety fines, and number and outcome of any legal actions;
 - b) Experience managing renovation/expansion projects in existing and occupied schools;
 - c) Satisfactory working relationship with designers, contractors, Owner, the MSBA and local officials;
 - d) Experience managing renovations of vocational technical schools.
- 2) Thorough knowledge of the Massachusetts State Building Code (10%), regulations related to the Americans with Disabilities Act, and all other pertinent codes and regulations related to successful completion of the project.
- 3) Thorough knowledge of Commonwealth construction procurement laws, regulations, policies and procedures, as amended by the 2004 Construction Reform laws, including knowledge and experience with CM-At-Risk Procurement methodology. (10%)
- 4) Management approach: (10%) Describe the Respondent's approach to providing the level and nature of services required as evidenced by proposed project staffing for a potential (hypothetical) proposed project for new construction of 150,000 square feet or renovation of 300,000 square feet; proposed project management systems; effective information management; and examples of problem solving approaches to resolving issues that impact time and cost.
- 5) Key personnel: (10%) Provide an organizational chart that shows the interrelationship of key personnel to be provided by the Respondent for this project and that identifies the individuals and associated firms (if any) who will fill the roles of Project Director, Project Representative and any other key roles identified by the Respondent, including but not limited to roles in design review, estimating, cost and schedule control. Specifically, describe the time commitment, experience and references for these key personnel including relevant experience in the supervision of construction of several projects that have been either successfully completed or in process that are similar in type, size, dollar value and complexity to the project being considered.
- 6) Capacity and skills: (10%) Identify existing employees by number and area of expertise (e.g. field supervision, cost estimating, schedule analysis, value engineering, constructability review, quality control and safety). Identify any services to be provided by Subconsultants.
- 7) Identify the Respondent's current and projected workload for projects estimated to cost in excess of \$1.5 million.(10%)
- 8) Familiarity with Massachusetts-CHPS (MA-CHPS) High Performance Green Schools Guidelines and USGBC LEED for Schools (LEED-S). (5%) Demonstrated experience working on high performance green buildings (if any), green building rating system used (e.g., MA-CHPS or LEED-S), life cycle cost analysis and recommendations to Owners about building materials, finishes etc., ability to assist in grant applications for funding and track Owner documentation for MA-CHPS or LEED-S prerequisites.
- 9) Thorough knowledge and demonstrated experience with life cycle cost analysis, cost estimating and value engineering with actual examples of recommendations and associated benefits to Owners. (5%)

- 10) Knowledge of the purpose and practices of the services of Building Commissioning Consultants.(5%)
- 11) Financial Stability: (10%) Provide current balance sheet and income statement (most recent independently audited statement) as evidence of the Respondent's financial stability and capacity to support the proposed contract.

In order to establish a short list of Respondents to be interviewed, the Owner will base its initial ranking of Respondents on the above Evaluation Criteria. The Owner will establish its final ranking of the short-listed Respondents after conducting interviews and reference checks.

The Owner reserves the right to consider any other relevant criteria that it may deem appropriate, within its sole discretion, and such other relevant criteria as the MSBA may request. The Owner may or may not, within its sole discretion, seek additional information from Respondents.

This Request for Services, any addenda issued by the Owner, and the selected Respondent's response, will become part of the executed contract. The key personnel that the Respondent identifies in its response must be contractually committed for the Project. No substitution or replacement of key personnel or change in the Subconsultants identified in the response shall take place without the prior written approval of the Owner and the MSBA.

The selected Respondent(s) will be required to execute a Contract for Project Management Services with the Owner in the form that is attached hereto as Attachment B and incorporated by reference herein. Prior to execution of the Contract for Project Management Services with the Owner, the selected Respondent will be required to submit to the Owner a certificate of insurance that meets the requirements set forth in the Contract for Project Management Services.

Prior to execution of the Contract for Project Management Services, the fee for services shall be negotiated between the Owner and the selected Respondent to the satisfaction of the Owner, within its sole discretion. The initial fee structure will be negotiated through the Feasibility Study/Schematic Design Phase. The selected Respondent, however, will be required to provide pricing information and negotiate for all Phases specified in the Contract at the time of fee negotiation.

5. Selection Process and Selection Schedule Process

- 1) A sub-committee of the Minuteman Regional Vocational Technical School's School Building Committee (the OPM Selection Committee) has been selected to review all responses to this RFS.
- 2) A standard checklist will be used to validate that all prospective OPMs have met all minimum requirements.
- 3) The OPM Selection Committee will then evaluate all proposals that meet the minimum requirements using the eleven (11) evaluation criteria listed above.
- 4) The top-ranked companies (at least three), based upon the total accumulated numerical score of the evaluation criteria from all OPM Selection Committee members, will be placed on the short list and invited to an interview with the OPM Selection Committee.
- 5) Prior to the interviews the OPM Selection Committee will develop a set of questions and topics that will be addressed in each interview.
- 6) Following interviews of these finalists and/or the collection of additional information to render a decision, the OPM Selection Committee will rank the finalists in order of qualifications. A written recommendation with rationale will be produced and sent to the full School Building Committee.

- 7) This information will be forwarded to the full School Building Committee who will appoint, by majority vote, an OPM from among the finalists in order of rank, subject to successful fee negotiations and subject to the approval of the MSBA.
- 8) The Owner will commence negotiations with the first-ranked respondent. The fee will be negotiated through the Feasibility/Schematic Design Phase and based upon an estimated number of hours and an hourly rate.
- 9) If the Owner is unable to negotiate a contract with the first-ranked selection, the Owner will then commence negotiations with the second-ranked respondent and so on, until a contract is successfully negotiated and approved by the Owner.
- 10) First-ranked selection will be submitted to the MSBA for its approval.
- 11) The first-ranked selection may be asked to participate in a presentation to the MSBA and/or submit additional documentation, as required by MSBA, as part of the MSBA approval process, at no additional cost to the Owner or the MSBA.

The following is a tentative schedule of the selection process, subject to change at the Owner's and MSBA's discretion:

October 3, 2012- Advertise RFS in Central Register of the Commonwealth of Massachusetts and Boston Globe.

October 10, 2012- Informational meeting and site visit

October 12, 2012- Last day for questions from Respondents

October 17, 2012- Responses due

October 24, 2012- Respondents short-listed

November 1, 2012- Interview short-listed Respondents.

November 6, 2012- Negotiate with selected Respondent.

November 9, 2012 - Final selection submitted to the MSBA for review and approval

Requests for Services may be obtained from:

Name Camie Lamica, Director of Business and Operations
Building Project Procurement Administrator
Address Minuteman Regional Vocational Technical School
758 Marrett Rd.
Lexington, MA 02421
Phone Number 781-861-6500 x 220

on or after **October 3, 2012**.

Any questions concerning this Request for Services must be submitted in writing to:

Name Camie Lamica, Director of Business and Operations
Building Project Procurement Administrator
Address Minuteman Regional Vocational Technical School
758 Marrett Rd.
Lexington, MA 02421
Phone Number 781-861-6500 x 220
Email clamica@minuteman.org
Fax # 781-863-1747

by the close of business on the date stated above.

Sealed Responses to the Requests for Services for Owner's Project Manager Services must be clearly labeled "Owner's Project Management Services for Minuteman Regional Vocational Technical School" and delivered to:

Name Camie Lamica, Director of Business and Operations
Building Project Procurement Administrator
Address Minuteman Regional Vocational Technical School
758 Marrett Rd.
Lexington, MA 02421
Phone Number 781-861-6500 x 220

no later than October 17, 2012 at 2:00 pm, at which time they will be opened. The Owner assumes no responsibility or liability for late delivery or receipt of Responses. All responses received after the stated submittal date and time will be judged to be unacceptable and will be returned unopened to the sender.

6. Requirements for content of response:

Submit 10 (ten) hard copies of the response to this Request for Services and one electronic version in PDF format on CD. All responses shall be:

- In ink or typewritten;
- Presented in an organized and clear manner;
- Must include the required forms in Attachment C;
- Must include all required certifications;
- Must include the following information:
 1. Cover letter shall be a maximum of two pages in length and include:
 - a. An acknowledgement of any addendum issued to the RFS;
 - b. An acknowledgement that the Respondent has read the Request for Services. Respondent shall note any exceptions to the RFS in its cover letter.
 - c. An acknowledgement that the Respondent has read the Standard Contract. Respondent shall note any exceptions to the Standard Contract in its cover letter.
 - d. A specific statement regarding compliance with the minimum requirements identified in Item 4 of this Request for Services to include identification of registration, number of years of experience and where obtained (as supported by the resume section of Attachment C), as

well as the date of the MCPPO certification. (A copy of the MCPPO certification should be attached to the cover letter.)

- e. A description of the Respondent's organization and its history;
 - f. The signature of an individual authorized to negotiate and execute the Contract for Project Management Services, in the form that is attached to the RFS, on behalf of the Respondent;
 - g. The name, title, address, e-mail and telephone number of the contact person who can respond to requests for additional information.
2. Selection Criteria: The response shall address the Respondent's ability to meet the "Selection Criteria" Section including submittal of additional information as needed. The total length of the Response (including Attachment C only but excluding Attachments A, B and D) may not exceed twenty (20) single-sided numbered pages with a minimum acceptable font size of "12 pt" for all text.

Respondents may supplement this proposal with graphic materials and photographs that best demonstrate its project management capabilities of the team proposed for this project. **Limit this additional information to a maximum of 3 - 8½"x 11" pages, double-sided.**

Certifications:

- 1. Tax Compliance Certification
- 2. Non-collusion Affidavit of Bidder
- 3. Certification of Good Faith
- 4. Certificate of Non-Conflict of Interest

7. Payment Schedule and Fee Explanation:

The Owner will negotiate the fee for services dependent upon an evaluation of the level of effort required, job complexity, specialized knowledge required, estimated construction cost, comparison with past project fees, and other considerations. As construction cost is but one of several factors, a final construction figure in excess of the initial construction estimate will not, in and of itself, constitute a justification for an increased Owner's Project Manager fee.

8. Other Provisions

A. Public Record

All responses and information submitted in response to this RFS are subject to the Massachusetts Public Records Law, M.G.L. c. 66, § 10 and c. 4, § 7(26). Any statements in submitted responses that are inconsistent with the provisions of these statutes shall be disregarded.

B. Waiver/Cure of Minor Informalities, Errors and Omissions

The Owner reserves the right to waive or permit cure of minor informalities, errors or omissions prior to the selection of a Respondent, and to conduct discussions with any qualified Respondents and to take any other measures with respect to this RFS in any manner necessary to serve the best interest of the Owner and its beneficiaries.

C. Communications with the Owner

The Owner's Procurement Officer for this Request for Services is:

Name Camie Lamica, Director of Business and Operations/Building Project Procurement Administrator

Address: Minuteman Regional Vocational Technical School
758 Marrett Rd.
Lexington, MA 02421

Telephone: 781-861-6500 x 220

Facsimile: 781-863-1747

Respondents that intend to submit a response are prohibited from contacting any of the Owner's staff other than the Procurement Officer. An exception to this rule applies to Respondents that currently do business with the Owner, but any contact made with persons other than the Procurement Officer must be limited to that business, and must not relate to this RFS. In addition, such respondents shall not discuss this RFS with any of the Owner's consultants, legal counsel or other advisors. ***FAILURE TO OBSERVE THIS RULE MAY BE GROUNDS FOR DISQUALIFICATION.***

D. Costs

Neither the Owner nor the MSBA will be liable for any costs incurred by any Respondent in preparing a response to this RFS or for any other costs incurred prior to entering into a Contract with an Owner's Project Manager approved by the MSBA.

E. Withdrawn/Irrevocability of Responses

A Respondent may withdraw and resubmit their response prior to the deadline. No withdrawals or re-submissions will be allowed after the deadline.

F. Rejection of Responses, Modification of RFS

The Owner reserves the right to reject any and all responses if the Owner determines, within its own discretion, that it is in the Owner's best interests to do so. This RFS does not commit the Owner to select any Respondent, award any contract, pay any costs in preparing a response, or procure a contract for any services. The Owner also reserves the right to cancel or modify this RFS in part or in its entirety, or to change the RFS guidelines. A Respondent may not alter the RFS or its components.

G. Subcontracting and Joint Ventures

Respondent's intention to subcontract or partner or joint venture with other firm(s), individual or entity must be clearly described in the response.

H. Validity of Response

Submitted responses must be valid in all respects for a minimum period of ninety (90) days after the submission deadline.

FURTHER INFORMATION

ATTACHMENTS:

Attachment A: Statement of Interest

Attachment B: Contract for Owner's Project Management Services

Attachment C: OPM Application Form - May 2008

Attachment D: Required Certifications

1. Tax Compliance Certification
2. Non-collusion Affidavit of Bidder
3. Certification of Good Faith
4. Certificate of Non-Conflict of Interest

ATTACHMENT A
STATEMENT OF INTEREST

(DISTRICT TO ATTACH)

See Attached.

ATTACHMENT B
MSBA STANDARD CONTRACT
(Design/Bid/Build or CM-at-Risk)

Owner's Project Manager Application Form - August, 2012

1. Project Name/Location for Which Firm is Filing:

1a. MSBA Project Number:

2a. Respondent, Firm (Or Joint-Venture) - Name And Address Of Primary Office To Perform The Work:

2b. Name And Address Of Other Participating Offices Of The Prime Applicant, If Different From Item 3a Above:

2c. Date Present And Predecessor Firms Were Established:

2d. Name And Address Of Parent Company, If Any:

2e. Federal ID #:

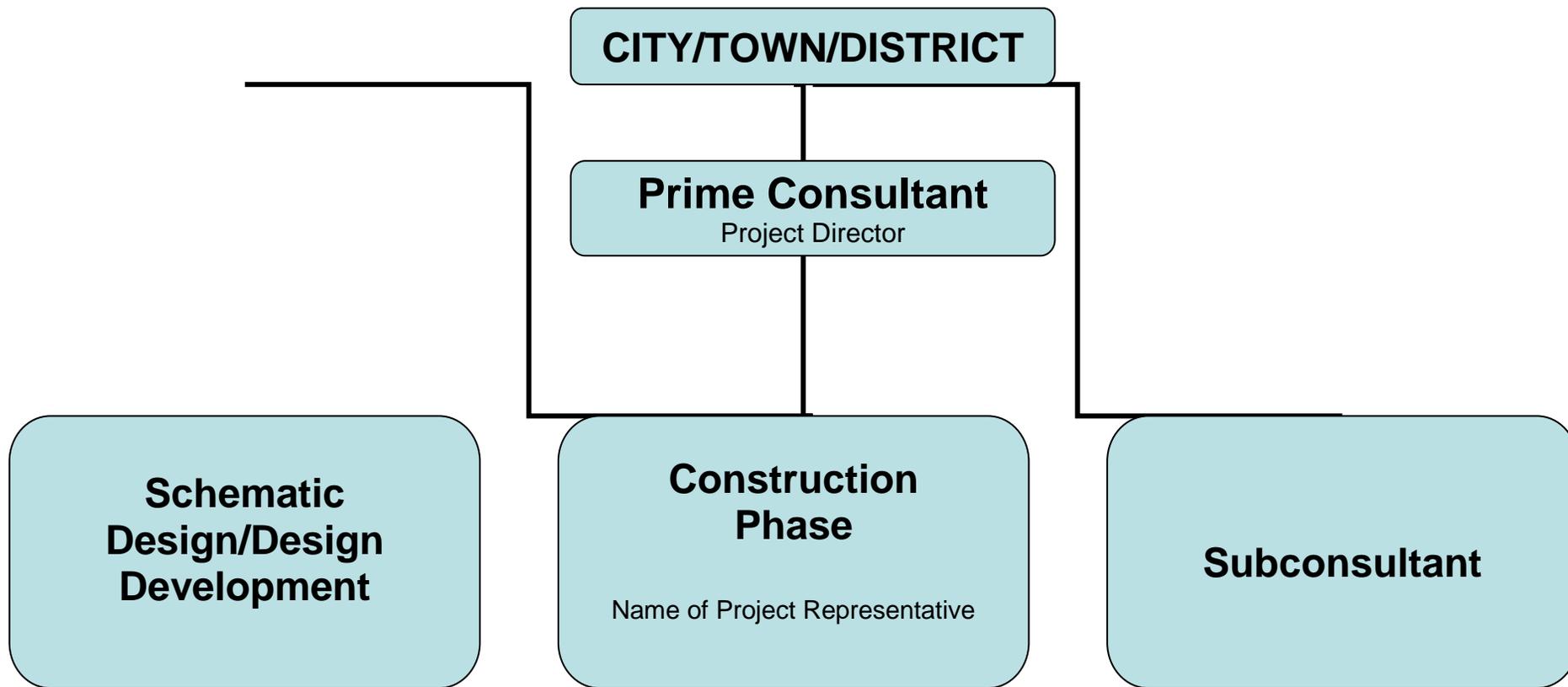
2f. Name of Proposed Project Director:

3. Personnel From Prime Firm Included In Question #2 Above By Discipline (List Each Person Only Once, By Primary Function -- Average Number Employed Throughout The Preceding 6 Month Period. Indicate Both The Total Number In Each Discipline):

Admin. Personnel	_____	Cost Estimators	_____	Other	_____
Architects	_____	Electrical Engrs.	_____		_____
Acoustical Engrs.	_____	Environmental Engrs.	_____		_____
Civil Engrs.	_____	Licensed Site Profs.	_____		_____
Code Specialists	_____	Mechanical Engrs.	_____		_____
Construction Inspectors	_____				_____
				Total	_____

4. Has this Joint-Venture previously worked together? Yes No

5. List **ONLY** Those Prime and Sub-Consultant Personnel identified as Key personnel in the Response to Request for Services. This Information Should Be Presented Below In The Form Of An Organizational Chart modified to fit the firm's proposed management approach. Include Name of Firm And Name Of The Person:



6. Brief Resume for Key Personnel ONLY as indicated in the Request for Services. Resumes Should Be Consistent With The Persons Listed On The Organizational Chart In Question # 5. Additional Sheets Should Be Provided Only As Required For The Number Of Key Personnel And They Must Be In The Format Provided. By Including A Firm As A Subconsultant, The Prime Applicant Certifies That The Listed Firm Has Agreed To Work On This Project, Should The Team Be Selected.	
a. Name And Title Within Firm:	a. Name And Title Within Firm:
b. Project Assignment:	b. Project Assignment:
c. Name And Address Of Office In Which Individual Identified In 6a Resides:	c. Name And Address Of Office In Which Individual Identified In 6a Resides:
d. Years Experience: With This Firm: _____ With Other Firms: _____	d. Years Experience: With This Firm: _____ With Other Firms: _____
e. Education: Degree(s) /Year/Specialization	e. Education: Degree(s) /Year/Specialization
f. Date of MCCPO Certification:	f. Date of MCCPO Certification:
g. Applicable Registrations and Certifications :	g. Applicable Registrations and Certifications:
h. Current Work Assignments And Availability For This Project:	h. Current Work Assignments And Availability For This Project
i. Other Experience And Qualification Relevant To The Proposed Project: (Identify Firm By Which Employed, If Not Current Firm):	i. Other Experience And Qualification Relevant To The Proposed Project: (Identify Firm By Which Employed , If Not Current Firm):

7a Past Performance: List all Completed Projects, in excess of \$1.5 million, for which the Prime Applicant has performed, or has entered into a contract to perform Owner's Project Management Services for all Public Agencies within the Commonwealth within the past 10 years.									
a. Project Name And Location Project Director	b. Brief Description Of Project And Services (Include Reference To Areas Of Similar Experience)	c. Project Dollar Value	d. Completion Date (Actual Or Estimate)	e. On Time (Yes Or No)	f. Original Construction Contract Value	g. Change Orders	h. Number of Accidents and Safety Violations	i. Dollar Value of any Safety fines	j. Number And Outcome Of Legal Actions
(1)									
(2)									
(3)									
(4)									
(5)									

7b. Past Performance: Provide the following information for those completed Projects listed above in 7a for which the Prime Applicant has performed, or has entered into a contract to perform (cont) Owner's Project Management Services for all Public Agencies within the Commonwealth within the past 10 years.

a. Project Name And Location Project Director	b. Original Project Budget	c. Final Project Budget	d. If different, provide reason(s) for variance	e. Original Project Completion	e. Actual Project Completion On Time (Yes or No)	f. If different, provide reason(s) for variance.
(1)						
(2)						
(3)						
(4)						
(5)						

8. **Capacity:** Identify all current/ongoing Work by Prime Applicant, Joint-Venture Members or Subconsultants. Identify project participants and highlight any work involving the project participants identified in the response.

Project Name And Location Project Director	b. Brief Description Of Project And Services (Include Reference To Areas Of Similar Experience)	c. Original Project Budget	d. Current Project Budget	d. Project Completion Date	e. Current forecast completion date On Time (Yes Or No)	f. Original Construction Contract Value	g. Number and dollar value of Change Orders	h. Number and dollar value of claims
1.								
2.								
3.								
4.								
5.								
6.								
7.								
8.								

9. References: Provide the following information for completed and current Projects listed above in 7 and 8 for which the Prime Applicant has performed, or has entered into a contract to perform Owner's Project Management Services for all Public Agencies within the Commonwealth within the past 10 years.						
a.	Project Name And Location Project Director	Client's Name, Address and Phone Number. Include Name of Contact Person	Project Name And Location Project Director	Client's Name, Address and Phone Number. Include Name of Contact Person	Project Name And Location Project Director	Client's Name, Address and Phone Number. Include Name of Contact Person
	1)		5)		9)	
	2)		6)		10)	
	3)		7)		11)	
	4)		8)		12)	

9. Use This Space To Provide Any Additional Information Or Description Of Resources Supporting The Qualifications Of Your Firm And That Of Your Subconsultants. If Needed, Up To Three, Double-Sided 8 1/2" X 11" Supplementary Sheets Will Be Accepted. **APPLICANTS ARE REQUIRED TO RESPOND SPECIFICALLY IN THIS SECTION TO THE AREAS OF EXPERIENCE REQUESTED.**

10. I hereby certify that the undersigned is an Authorized Signatory of Firm and is a Principal or Officer of Firm. The information contained in this application is true, accurate and sworn to by the undersigned under the pains and penalties of perjury.

Submitted By _____ Printed Name And Title _____ Date _____
(Signature)

Attachment D
Required Certifications (*To be developed by the Owner*)

1. Tax Compliance Certification
2. Non-collusion Affidavit of Bidder
3. Certification of Good Faith
4. Certificate of Non-Conflict of Interest