

# 2021-22

## Stoughton Area School District

### Budget Report

Serving the following communities:

Albion, Christiana, Stoughton, Cottage Grove, Deerfield, Dunkirk, Dunn, Pleasant Springs and Rutland in Dane County and Porter and Union in Rock County



The mission of the Stoughton Area School District, with students as our number one priority, is to ensure educational opportunities which challenge students to achieve excellence, maximize their unique talents and abilities, prepare them to face the demands of the future, and be literate, contributing members of society.

Visit our website at [www.stoughton.k12.wi.us](http://www.stoughton.k12.wi.us) / Our district / departments/ Business Services

# Stoughton Area School District School Buildings

## **Fox Prairie Elementary - Grades K-5**

1601 West South Street 608.877.5100

Krista Huntley Rogers, Principal

2021-21 Enrollment : 395

## **Kegonsa Elementary - Grades K-5**

1400 Vernon Street 608.877.5200

Erin Conrad, Principal

2021-22 Enrollment : 298

## **Sandhill Elementary - Grades K-5**

1920 Lincoln Avenue 608.877.5400

Bob Johnson, Principal

2021-22 Enrollment : 412

## **River Bluff Middle School - Grades 6-8**

235 North Forrest Street 608.877.5500

Trish Gates, Principal

2021-22 Enrollment : 560

## **Stoughton High School - Grades 9-12**

600 Lincoln Ave 608.877.5600

Mike Kruse, Principal

2021-22 Enrollment : 905

## **JEDI**

Grades K-12

320 North Street 608.877.5032

2021-22 Enrollment: 13

## **Early Childhood**

2021-22 Enrollment: 8

## **4 Year Old Kindergarten**

2021-22 Enrollment: 173

# STOUGHTON AREA SCHOOL DISTRICT

Administrative & Educational Services Center  
320 North Street  
608.877.5000

District Administrator Tim Onsager, Ed.D.

## BOARD OF EDUCATION MEMBERS 2021-2022

| Board Member Name   | Role           | E-mail Address                          | Term End   |
|---------------------|----------------|---|------------|
| Francis Sullivan    | President      | Francis.Sullivan@Stoughton.k12.wi.us    | April 2024 |
| Jill Patterson      | Vice President | Jill.Patterson@Stoughton.k12.wi.us      | April 2022 |
| Joe Freye           | Treasurer      | Joe.Freye@Stoughton.k12.wi.us           | April 2022 |
| Yolibeth FitzGibbon | Clerk          | Yolibeth.FitzGibbon@Stoughton.k12.wi.us | April 2022 |
| Tim Bubon           | Member         | Tim.Bubon@Stoughton.k12.wi.us           | April 2023 |
| Mia Croyle          | Member         | Mia.Croyle@Stoughton.k12.wi.us          | April 2024 |
| Steve Jackson       | Member         | Steve.Jackson@Stoughton.k12.wi.us       | April 2023 |
| Allison Sorg        | Member         | Allison.Sorg@Stoughton.k12.wi.us        | April 2024 |
| Holly Tellander     | Member         | Holly.Tellander@Stoughton.k12.wi.us     | April 2023 |
| Hailey S.           | Student Rep    |   | April 2022 |

Regular meetings of the Board of Education will be held in the Administrative and Educational Services Center Board Room or other location designated by the Board of Education at least once a month, at a time to be set by the Board of Education. Special meetings shall be held upon the written request of any Board of Education member; meetings may be held in closed session as determined by the Board of Education. Cross Reference Policy 107.11.

**Administrative and Educational Services Center  
Room 200  
320 North Street**

Agendas are posted in each school, the Administrative and Educational Services Center, as well as the District website prior to each meeting.

**The public is welcome.**

# INTRODUCTION

The budget is a financial plan to achieve the educational objectives of the school district. The Business Services Office works with administration, staff, and board members in preparing the annual budget. Annually, an official public hearing is held in October regarding the proposed budget.

The October 25, 2021 Annual Meeting is also the time at which the property tax levy to support the budget is submitted for consideration. Citizens of the District are invited to attend the Annual Meeting and are encouraged to participate.

Additional budget information is available on the District's website at [www.stoughton.k12.wi.us](http://www.stoughton.k12.wi.us) or by contacting the Business Services Office at 320 North Street, Stoughton, WI 53589, telephone number (608) 877-5012.

## 2021-22 Budget Objectives

- Continue improving programs and educational initiatives
- Continue providing transparency in district finances
- Create a staffing plan according to class size policy and district services
- Manage our resources responsibly to create trust
- Reduce budgeted expenses whenever possible, helping to minimize future deficits
- Continue to look for ways to improve efficiency while providing quality services
- Manage ongoing changes in State and Federal budgets that impact local funding
- Align our budget to support the District's strategic plan and ongoing goals
- Align our resources to support the District's equity vision statement and corresponding work

## Fiscal Challenges

- Continue improvement of student achievement while balancing future budgets
- Educating stakeholders around the impact of revenue limits, declining enrollment, and reduced state aid
- Sustain programs and services regardless of declining student enrollment and economic development in the Stoughton area
- Provide adequate resources within the current method of state funding for Wisconsin public schools
- Continue to meet new and ongoing state and federal requirements around various areas such as school safety, student achievement, student wellbeing, and child nutrition
- Provide high quality education either virtually or in person throughout the Covid 19 pandemic

## GLOSSARY OF FUNDS

|   |  |
|---|--|
| <b>10 – General Fund</b>                                  | The general fund is used to account for all financial transactions relating to the district's current operations, except for those required to be accounted for in other funds.  |
| <b>21 – Special Revenue Trust Fund</b>                    | This fund is used to account for the proceeds of non-trust revenues of which the expenditures are limited to specified purposes related to district operations. The most common source of such funds is gifts and donations. There may be a fund balance in this fund.   |
| <b>27 – Special Education Fund</b>                        | This fund is used to account for the excess cost of providing special education and related services for students with disabilities during the regular school year or extended school year. Also included are charges for services provided to other districts as a result of being a host district for a special education package or cooperative program. School Age Parent costs are also charged to this fund. No fund balance or deficit can exist in this fund.  |
| <b>39 – Referendum Approved Debt Service Fund</b>         | This fund is used to account for transactions for the repayment of debt issues that were either: authorized by school board resolution before August 12, 1993, or approved by referendum. A fund balance may exist in this fund.   |
| <b>41 – Capital Expansion Fund</b>                        | Projects financed with tax levy per statute 120.10(10m). State statute restricts the use of this fund for capital expenditures related to buildings and sites. Equipment cannot be acquired through the use of this Fund. For the purpose of determining eligible expenditures from this Fund, the DPI defines "capital expenditures related to buildings and sites" as being expenditures for acquiring and remodeling buildings and sites, and maintenance or repair expenditures that extend or enhance the service life of buildings and building components, sites and site components.   |
| <b>46- Long Term Capital Improvement Trust Fund</b>       | A school board with an approved long-term capital improvement plan (minimum of 10 years) may establish a "trust" that is funded with a transfer from the general fund. The contribution from Fund 10 to Fund 46 (Long-term Capital Improvement Trust Fund) is recorded as the expenditure for shared cost and equalization aid purposes. Future expenditures from Fund 46 are not part of shared costs. A school board is prohibited from removing money deposited into Fund 46 for a period of five years after the fund is created. After the initial five year wait period is over, funds may only be used for the purposes identified in the approved long-term capital improvement plan. Fund 46 assets may not be transferred to any other school district fund.                     |
| <b>49 – Other Capital Projects Fund</b>                   | Used to report capital project fund activities not required to be reported in Funds 41 or 48. A fund balance may exist in this fund. This fund has been used to record the costs and revenue associated with a referendum project, such as the pool.   |
| <b>50 – Food Service Fund</b>                             | All revenues and expenditures related to pupil and elderly food service activities are recorded in this fund. A fund balance in the Food Service Fund is permitted. There may be no deficit in the district's Food Service Fund. Any food service fund deficit, resulting from student food services, must be eliminated by an operating transfer from the General Fund. Any food service fund deficit, resulting from elderly food services, must be eliminated by a transfer from the district's Community Service Fund. The maximum that may be transferred if the district does not have a deficit in the Food Service Fund is limited to an amount necessary to cover a current year deficit in a particular food service program (National School Lunch, Breakfast, Ala Carte, etc.) |
| <b>73 - Pension and Other Employee Benefit Trust Fund</b> | This fund is used to account for resources held in trust for formally established defined benefit pension plans, defined contribution plans, or employee benefit plans. Such plans must be legally established in accordance with state statutes, federal laws and Internal Revenue Service requirements. Specific requirements for use of this fund have been established by the Department of Public Instruction. This fund applies to all post-employment benefit plans where the district is providing such benefits by contribution to a legally established irrevocable trust.   |

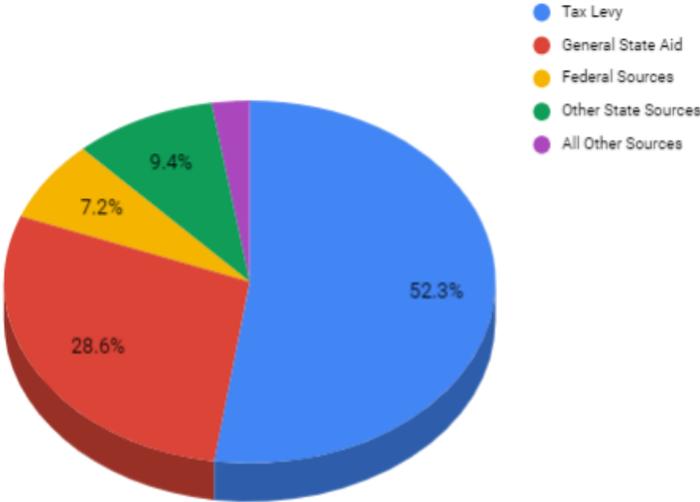
|  |  |
|--|--|
| <b>80 – Community Service Fund</b>               | This fund is used to account for activities such as adult education, community recreation programs such as evening swimming pool operation and softball leagues, elderly food service programs, non-special education preschool, day care services, and other programs which are not elementary and secondary educational programs but have the primary function of serving the community. Expenditures for these activities are to be included in this Fund to the extent feasible. The district may adopt a separate tax levy for this Fund. |
| <b>90 – Package and Cooperative Program Fund</b> | This fund is to be used for cooperative instructional funds. No fund balance or deficit can exist in this fund. SASD uses it for activities such as a sports coop or educational activities through a 66.03 agreement.   |

# WHERE DOES THE MONEY COME FROM?

## Sources of Revenue

Funding for public education comes from several different sources. The Stoughton Area School District receives 80.8% of its fund 10 and 27 revenues from two sources: general state aid – 28.6% and local property taxes – 52.2% (Chart 1). Other sources include revenue from the state and federal government, fees, program-related payments, and earnings on investments.

**Chart 1**  
**Revenues by Source (Funds 10 & 27)**



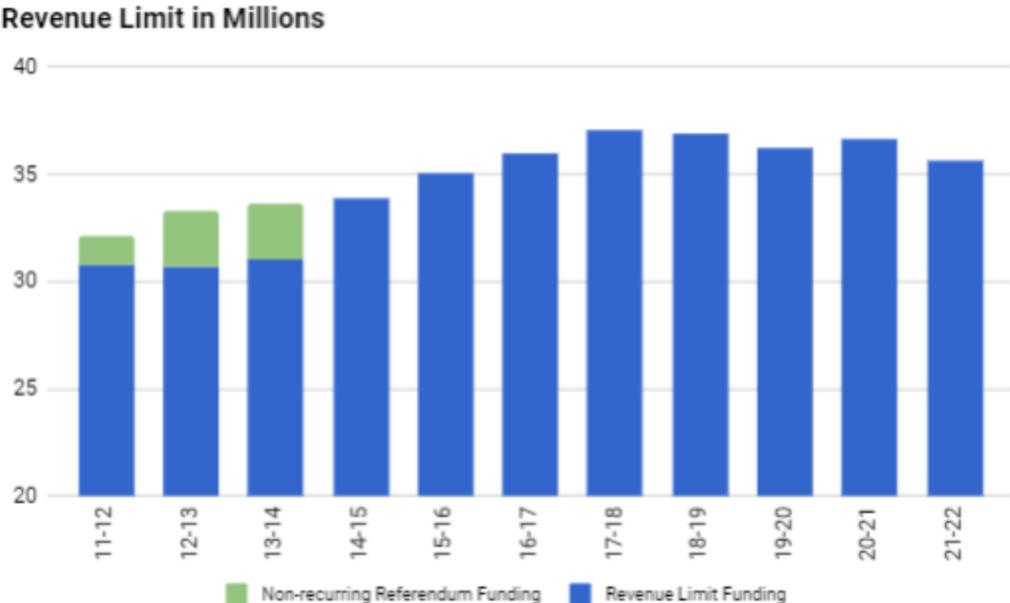
## Revenue Limits and State Aid

Wisconsin schools are subject to state-imposed revenue limits that establish the maximum amount of property tax and general state aid a district is allowed.

The state revenue limit is calculated by using a 3-year student membership average multiplied by the maximum revenue per member. Historically, the revenue per student increased by the CPI index, an average of approximately 2.5% for SASD since the inception of revenue limits through the 2008-09 school year. Since that time, increases have been minimal - in one year, the amount per student actually decreased by \$401 for Stoughton. As the state has struggled to balance its budget, increases in school funding have been impacted. These changes prompted the district to pursue a non-recurring operational referendum allowing the district to exceed the revenue limit as a means to balance the budget instead of making significant reductions to programs and services in 2010. Non-recurring referendum funding is represented in green on Chart 2. In 2014, when the 2010 referendum expired, the district passed a recurring operational referendum to provide ongoing financial support.

As limitations on school revenue limits have been put in place, some additional funding has become available through the state’s per pupil categorical aid. Instead of raising the revenue limit per student, which could result in property tax increases, the state has created, and slowly increased, the per pupil aid that is provided to each district. The 2021-22 allocation per student of \$742 has not increased since the previous year and provides SASD with approximately \$2.13 million this fiscal year.

**Chart 2**  
**Revenue Limit History in Millions**



## Revenue Limits and State Aid Continued...

Expenses increasing at a higher percentage than the allowable growth in a district's revenue is an ongoing challenge for all Wisconsin public school districts. This challenge, coupled with SASD's declining enrollment, results in fewer dollars available to support students (Chart 3).

Each district receives a different amount per student in the revenue limit calculation. The amount is based on what the district spent per student in 1993 when revenue limits were put in place. Historically, that amount increased annually. Over the past few state budget cycles, increases have been inconsistent. Increases in 2019-20 and 2020-21 of \$175 and \$179 per student respectively were the first state provided revenue limit increases since 2015-16. The most recent state budget does not provide an increase for 2021-22 or 2022-23. SASD has relied on community support provided through referendum approved funding and the additional per-pupil aid to preserve and improve services for students.

**Table 1**  
**Allowable Revenue Limit**

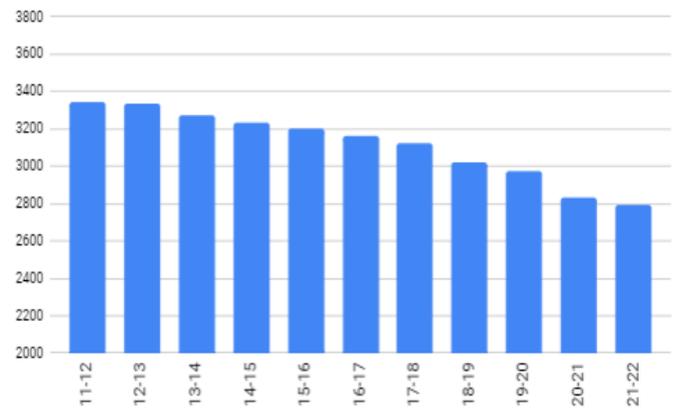
|  |                   |
|--|-------------------|
| 2021-22 Allowable Revenue Limit                  | \$35,681,085      |
| Less: General State Aid                          | (12,365,675)      |
| Less: Aid for Exempt Computers & Pers. Property  | (186,594)         |
| <b>Maximum 2021-22 Levy (Funds 10, 38, 41)</b>   | <b>23,128,816</b> |
| Add: Debt Service Levy                           | 1,417,784         |
| Add: Community Service Levy                      | 202,837           |
| Add: Prior Year Chargeback                       | 344               |
| <b>Maximum Allowable 2021-22 School Tax Levy</b> | <b>24,749,781</b> |

State aid is calculated and distributed across Wisconsin public school districts based on need. In order to calculate which districts receive a higher percentage of aid, the state determines each district's wealth by calculating its property value per student. The calculation is complex but the basic concept is that the total equalized property value in the district divided by the number of students determines the property value per student. Districts with a high property value per student receive a smaller portion of their revenue limit in the form of state aid as these districts are considered wealthier. Wealthier districts are perceived to have a greater ability to pay (tax levy) than districts with a low property value per student.

SASD has a higher property value per student than the state average. This phenomenon over time, coupled with additional tax levy due to approved referenda and declining student enrollment, has resulted in the percentage of revenue coming from state aid to decrease and the percentage coming from local taxpayers to increase (Table 2).

**Chart 3**

September Membership History



The allowable revenue limit for 2021-22 is \$35,681,085 (Table 1). In the revenue limit formula, an inverse relationship exists between state aid and maximum allowable local property taxes. In years when state aid is increased, the allowable property tax levy is reduced. The 2021-22 budget includes state aid of \$12,365,675 - a decrease of approximately \$76,590 (0.6%) from the 2020-21 general state aid received. SASD has been experiencing a declining trend in state aid received. In addition to the \$23,128,816 levy determined by the revenue limit, the district levies a tax for debt service and community service funds. SASD will make its last existing referendum approved debt payment in March 2023.

**Table 2**  
**Funds 10 & 27 Revenue by Source Summary**

| Year         | State Aid | Tax Levy | Other State Sources | Federal Sources | All Other Sources |
|--------------|-----------|----------|---------------------|-----------------|-------------------|
| <b>21-22</b> | 28.6%     | 52.3%    | 9.4%                | 7.2%            | 2.5%              |
| <b>20-21</b> | 28.9%     | 54.3%    | 10.0%               | 4.0%            | 2.8%              |
| <b>19-20</b> | 28.1%     | 56.0%    | 9.9%                | 3.5%            | 2.5%              |
| <b>18-19</b> | 31.1%     | 52.8%    | 9.2%                | 3.5%            | 3.4%              |
| <b>17-18</b> | 34.0%     | 52.0%    | 7.3%                | 3.7%            | 3.0%              |
| <b>16-17</b> | 36.2%     | 51.4%    | 5.9%                | 3.6%            | 2.9%              |
| <b>15-16</b> | 38.2%     | 50.4%    | 4.9%                | 3.8%            | 2.7%              |
| <b>14-15</b> | 40.2%     | 48.2%    | 4.8%                | 4.1%            | 2.7%              |
| <b>13-14</b> | 40.1%     | 48.6%    | 4.3%                | 4.1%            | 2.9%              |

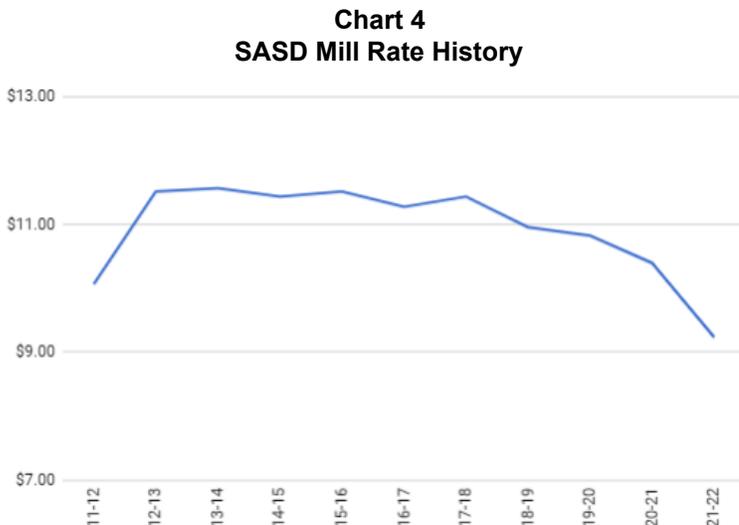
## Property Taxes and Mill Rate

Property taxes make up 52.3% of the district's 2021-22 operational revenue (Table 2 and Chart 1). The total school tax levy for 2021-22 is \$24,749,781, representing a decrease of 3.29% over 2020-21 (Table 3). In addition to our general levy (fund 10), the district levies for capital expansion (fund 41), debt service (fund 39) and community service (fund 80). Our fund 80 levy, combined with user fees, supports community use of the aquatics center, performing arts center, middle school athletics and custodial services for use of facilities after the normal school day. Costs accounted for in fund 80 occur outside of the school day and are not part of the district's instructional programming.

Each year the district receives the total SASD equalized property value from the State of Wisconsin. To determine the district's mill rate, the total tax levy is divided by the equalized property value. The mill rate can increase or decrease without a change in levy. This year, the levy is decreasing at the same time property value is increasing which causes the mill rate to decrease.

The 2021-22 mill rate is \$9.24/thousand — a \$1.16 or 11.15% decrease from the 2020-21 mill rate of \$10.40/thousand.

Between 2006-07 and 2013-14, the SASD mill rate increased (Chart 4) An increase in mill rate indicates that the percentage increase in total dollars levied is higher than the total increase in property value. Prior to 14-15, SASD experienced declining property values for 5 years in a row. For a few years, the mill rate was fairly consistent. The past few years, we have seen a downward trend. This year, our property value increased by approximately \$217.8 million or 8.9% compared to the 2020-21 school year. Chart 4 demonstrates the decrease in the 2021-22 mill rate.



**Table 3  
Tax Levy Summary by Fund**

| Levy Funds                      | 2020-21             | 2021-22             | Variance           | % Change      |
|---------------------------------|---------------------|---------------------|--------------------|---------------|
| General (10)                    | \$23,425,795        | \$22,562,975        | (\$862,820)        | (3.7%)        |
| Capital Expansion (41)          | 565,841             | 565,841             | 0                  | 0.0%          |
| <b>Total Revenue Limit Levy</b> | <b>\$23,991,636</b> | <b>\$23,128,816</b> | <b>(\$862,820)</b> | <b>(3.6%)</b> |
| Referendum Approved Debt (39)   | 1,391,703           | 1,417,784           | 26,081             | 1.9%          |
| Community Service (80)          | 206,667             | 202,837             | (3,830)            | (1.9%)        |
| Prior Year Chargeback           | 892                 | 344                 | (548)              | (61.4%)       |
| <b>Total Levy</b>               | <b>\$25,590,898</b> | <b>\$24,749,781</b> | <b>(\$841,117)</b> | <b>(3.3%)</b> |

## Budget Impact on Local Taxpayers

Table 4 illustrates the general estimated tax impact on a homeowner for 2021-22. In this scenario, a taxpayer is experiencing an increase in property value similar to what the district experienced as a whole and will see a school tax levy decrease of \$68 (3.29%). These estimates will fluctuate depending upon the value of each home.

**Table 4  
Tax Impact for Home Buyers**

| School Year                     | Home Value      | Mill Rate       | School Tax     |
|---------------------------------|-----------------|-----------------|----------------|
| 2020-21                         | \$200,000       | \$10.40         | \$2,080        |
| 2021-22                         | \$217,700       | \$9.24          | \$2,012        |
| <b>\$ Increase / (Decrease)</b> | <b>\$17,700</b> | <b>(\$1.16)</b> | <b>(\$68)</b>  |
| <b>% Increase / (Decrease)</b>  | <b>8.85%</b>    | <b>(11.15%)</b> | <b>(3.29%)</b> |

# HOW IS THE MONEY SPENT?

## Expenses by Function and Object

The school district analyzes expenditures from different perspectives. Chart 5 illustrates expenditures by function (purpose for which an expenditure is made), and Chart 6 illustrates expenditures by object (actual goods or services purchased).

As shown in Chart 5, the district spends the greatest amount on direct instruction (52.7%). Support services, including items such as libraries, psychologists, counselors, social workers, nurses, therapists, utilities, maintenance, transportation, administration and overhead, represents 41.6% of the budget. The remaining 5.7% is dedicated to non-program transactions such as tuition expenses for open enrollment and a transfer to Fund 27 to support special education costs.

**Chart 5**  
Summary by Function Funds 10 & 27

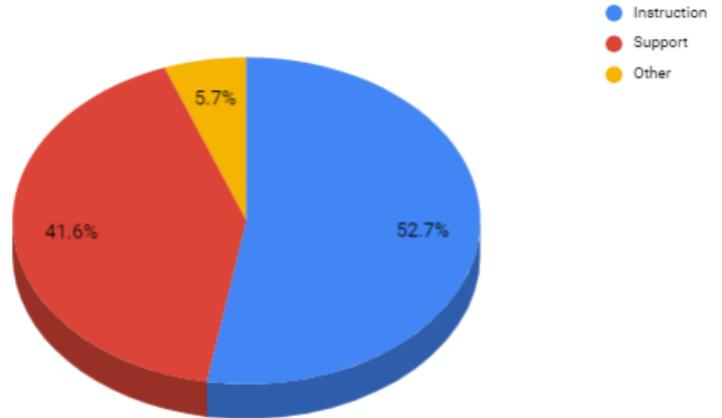
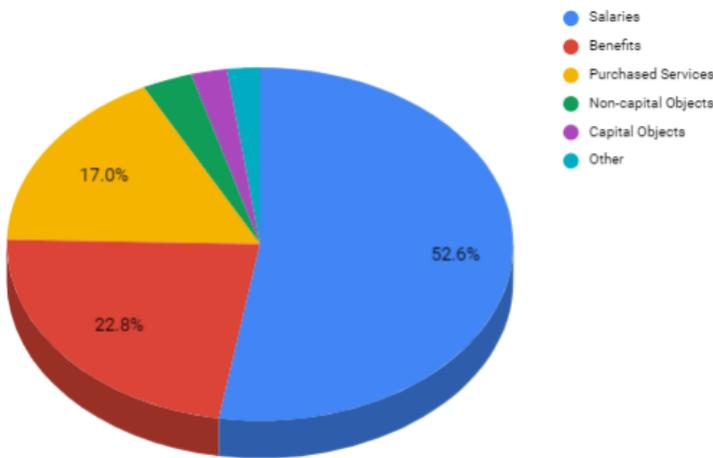


Chart 6 further illustrates the fact that most of the district expenses are for staffing. Expenditures are as follows: salaries and benefits 75.4%, purchased services, supplies, and equipment 22.5%, leaving 2.1% for insurances, and other items.

**Chart 6**  
Summary of Object Funds 10 & 27



The state analyzes revenues and expenditures by fund designation. The majority of all district activity is recorded in the general fund (10). Other funds designated for recording revenues and expenditures include: special education (27), referendum approved debt service (39), capital expansion (41), capital improvement (46), food service (50), and community service (80). A detailed description of each fund is listed on page 4.

Table 5 shows the budget amounts for the various objects in our general (10) and special education (27) funds. Table 6 shows the budget by function.

**Table 5**

**General & Special Education Fund Budget by Object**

| Object          | General (10)        | Spec. Ed (27)      | Total               |
|-----------------|---------------------|--------------------|---------------------|
| Salaries        | \$18,253,447        | \$4,455,167        | \$22,708,614        |
| Benefits        | 7,695,769           | 2,176,284          | 9,872,053           |
| Purch Services  | 7,044,746           | 319,285            | 7,364,031           |
| Non-Cap Obj     | 1,347,550           | 41,750             | 1,389,300           |
| Capital Objects | 993,402             | 5,000              | 998,402             |
| Other Objects*  | 879,698             | 0                  | 879,698             |
| <b>Total</b>    | <b>\$36,214,612</b> | <b>\$6,997,486</b> | <b>\$43,212,098</b> |

**Table 6**

**General & Special Education Fund Budget by Function**

| Function     | General (10)        | Spec. Ed (27)      | Total               |
|--------------|---------------------|--------------------|---------------------|
| Instruction  | \$17,431,930        | \$5,336,619        | \$22,768,549        |
| Support      | 16,524,977          | 1,455,267          | 17,980,244          |
| Non-program* | 2,257,705           | 205,600            | 2,463,305           |
| <b>Total</b> | <b>\$36,214,612</b> | <b>\$6,997,486</b> | <b>\$43,212,098</b> |

\*excludes fund transfer to fund 27 of \$4,513,796

# STOUGHTON AREA SCHOOL DISTRICT STRATEGIC PLAN

Annual budget planning is guided by strategic goals and initiatives that drive the long-term direction of the District. The 2021-22 budget supports the learning goal to create conditions today for every student to thrive academically, socially, and emotionally for unlimited opportunities in their future.



## Goal

**Create conditions today for every student to thrive academically, socially, and emotionally for unlimited opportunities**

| Engage Students...                               |   | Engage Staff...   |   | Engage Community...   |   |
|--|---|---|---|---|---|
| in standards aligned curriculum and instruction. | in instruction that promotes physical and emotional well-being. | in effective research-based and differentiated Professional Development opportunities tied directly to school and district improvement plans. | by retaining, recruiting, and developing highly-qualified diverse staff who reflect and support our student population. | by developing strong connections among schools, families and the community to support student growth and development. | by coordinating resources to broaden opportunities. |

## Mission

**The Mission of the Stoughton Area School District is to ensure educational opportunities which challenge all students to achieve excellence, maximize their talents and abilities, prepare them to face the demands of the future, and be literate, contributing members of society.**

## Equity Vision Statement

**Our Compassionate School Community will operate within a proactive system of support to promote a positive, inclusive culture with equity, respect, and dignity so we can thrive emotionally, socially, and academically.**

## Core Values

**Excellence & Equity in Teaching & Learning  
 Respect & Commitment to each other  
 Personal & Social Responsibility  
 Community Engagement  
 Sustainability of Resources**