



The Academy

11800 Lowell Boulevard, Westminster, CO 80031-5097 (Main Campus)
12161 Park Centre Drive, Westminster, CO 80234-2782 (North Campus)
Phone: 303-289-8088 Fax: 303-289-8087 Website: www.theacademyk12.org

“Pursuing Truth, Wisdom, Excellence”

Mission Statement: “The Academy serves our students to develop college ready, exemplary citizens by promoting excellence in academics, character and relationships.”

THE ACADEMY

Board of Directors

Executive Work Session

Monday, January 27, 2020

5:30 pm – 6:55 pm

Public business may be discussed during this session. No votes will be taken at this Executive Work Session.

AGENDA

- [Budget discussion](#) 30 minutes
- Executive Session: The Board may vote to recess into executive session pursuant to §24-6-402(3)(a)(II), C.R.S., and pursuant to §24-6-402(3)(b)(I) for personnel matters. 25 minutes

THE ACADEMY Board of Directors

Board Meeting

Monday, January 27, 2020, 7:00 pm

- I. Open Meeting
- II. Invocation and Pledge of Allegiance
Invocation Disclaimer: *It is customary for The Board to open all meetings with an Invocation and Pledge of Allegiance. Anyone offended by this may leave the room during this time or may choose not to participate during this time, after which you may return.*
- III. Consent Agenda - *Expectation: Review previous minutes and identify areas where clarification or corrections are needed. Review current agenda and identify/ discuss any potential additional agenda items.*

Consent Agenda	
Moved By	
2 nd By	
Action	

Y/N/P/A	Name
	Drewlow, S
	Klenjoski, D
	Miller-Carlson, T.
	Sanchez, K
	Stock, M.
	Walsh, B.
	Weaver, G

- a. Approve Agenda
 - b. Approval of [December 16, 2019 Minutes](#)
- IV. Public Comment - *Expectation: Listen and consider any public comment. Board will discuss as any potential responses as a Board at a later time.*
The chairperson will recognize anyone who signs the request form before the meeting time. Public comment and input shall be limited to fifteen minutes total, ten minutes per topic, and 3 – 5 minutes per speaker. Neither Board members nor Academy staff is obligated to respond to comments or input. The Board will provide written responses as deemed appropriate.
- V. [PTO Report](#) - *Expectation:*
- Review any written or oral PTO report presented.
 - Review PTO calendar dates for support discussion.
- VI. Reports from Director, Principals, and Committees
- a. Chief Officer's Reports – Typically discussed in Work Session-may overflow into meeting
 - i. [Executive](#) – Interim CEO - *Expectation: Review ICEO/CFO report and ask questions as needed.*
 - b. Committee Reports
 - i. [Finance](#)
 - ii. [SACademic](#)
- VII. Presentation/Discussion
- 1. [Junior class leadership to discuss off-campus proposal to Board](#)
 - 2. Work Session Summary
- VIII. Executive Summary
- 1. Junior Class off-campus proposal
Recommended Motion: Move to approve the Junior class off-campus proposal
 - 2. [2019-2020 School Calendar Approval](#) – 2nd Read
Recommended Motion: Move to approve the 2019-2020 School calendar
- IX. Executive Session: The Board may vote to recess into executive session pursuant to §24-6-402(3)(a)(II), C.R.S., and pursuant to §24-6-402(3)(b)(I) for personnel matters.
- X. Reconvene
- XI. Action following Executive Session
- XII. Board Meeting Self Scoring - – *Expectation: Board members discuss the meeting and provide feedback to the CEO to improve the process and meeting efficiency moving forward.*

Scoring Rubric	
1	Unsatisfactory
2	Satisfactory, looking for significant improvement
3	Satisfactory, improving but still below expectations
4	Efficient meeting, meets expectations

XIII. Adjourn Meeting

[RETURN TO AGENDA](#)



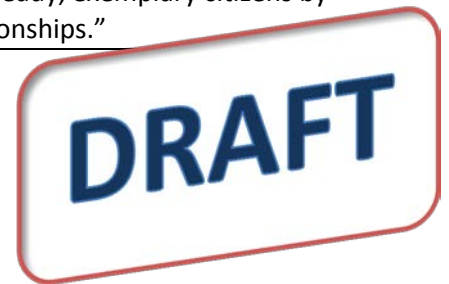
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THE ACADEMY
Board of Directors
Board Meeting Minutes
Monday, December 16, 2019



Board Members Present

Michael Stock - Chairperson
Tamela Miller-Carlson - Board Member
Greg Weaver - Board Member
Sarah Drewlow - Board Member
Dan Klenjoski - Board Member
Kevin Sanchez - Secretary

Also Present

David Floodeen - Chief Executive Officer (phone in)

Minutes of the regular Board meeting of The Academy held at 11800 Lowell Blvd., Westminster, CO 80031 in Adams County on December 16, 2019.

I. Open Meeting

A quorum being present, Mr. Stock called the meeting to order at 7:00 pm and gave the following disclaimer:

Invocation Disclaimer: *It is customary for The Board to open all meetings with an Invocation and Pledge of Allegiance. Anyone offended by this may leave the room during this time or may choose not to participate during this time, after which you may return.*

II. Invocation and Pledge of Allegiance

Mr. Stock opened the meeting with an invocation and the Pledge of Allegiance.

III. Consent Agenda

Mr. Stock moved to approve the agenda. This was seconded by Mr. Sanchez.

Discussion: None

Ayes: Drewlow, Klenjoski, Sanchez, Stock, Walsh, Weaver

Nays: None

Motion Carried 6 – 0

- IV. Public Comment
No questions from the Public at this time.

- V. PTO Report
The board liked the idea about raffling the Disney tickets, instead of pulling a name from current volunteers.

- VI. Reports from Director, Principals, and Committees
 - a. Chief Officer’s Reports
 - i. Executive – The Board commented about The Academy receiving the CSI distinction rating. We are working on communication, to send out, to staff and families about this distinction. The Board asked where we are with the lottery list and next steps. The board commented about when we think the grant money for the kitchen upgrades would be available. The school thinks availability could be in March. The Bond refi was given to our lawyer to investigate next steps. The Board would like to call out kudos to The Academy being only one of only eight CSI schools, which received the “Performance with distinction” rating. Great job everyone!

 - b. Committee Reports
 - i. Finance – No questions at this time.
 - ii. SACacademic – The board is excited with the direction of the SACademic committee. It is getting more tight and focused. They liked the combination of being more involved with the UIP, and keeping our accountability with that. This change gives the opportunity to make sure the alignment with the UIP improvement strategies are tied to what the board wants, as part of the strategic planned goals. The board is focused at the data that matters to our culture shift, and are getting glandular on what data to support with what objectives.

- VII. Discussion
 - 3. Work Session Summary – Budget overview, Executive session, Calendar 1st read, and talked about the potential “proof of concept” for open campus for juniors.

VIII. Executive Summary

IX. Board Meeting Self Scoring

Scoring Rubric	
1	Unsatisfactory
2	Satisfactory, looking for significant improvement
3	Satisfactory, improving but still below expectations
4	Efficient meeting, meets expectations

_____4/4_____

- X. Adjourn Meeting
Mr. Stock motioned to Adjourn. Mrs. Miller-Carlson seconded. The meeting was adjourned at 7:03 pm via a verbal all aye vote.



The Academy of Charter Schools PTO Meeting Minutes January 7, 2020

Call to Order

A meeting of the Academy of Charter Schools PTO was called to order on Tuesday, January 7, 2020 at 5:00 p.m. by President Sarah Ortiz.

Attendees

Sarah Ortiz – President
Cisco Ortiz – Vice President
Karianne Klenjoski – Secretary
Ioana Makkai Dutchievici – Treasurer
Karen Marshall – Spirit Night Coordinator
Brandy Lovato – Social Media Coordinator
Holly Wogoman – Academy Staff & PTO liaison
Parent Roster on file

Approval of Minutes

The December 3, 2019 meeting minutes were reviewed and accepted as presented.

Officer's Reports – Treasurer

- Ioana Makkai Dutchievici reviewed the Treasurer's report; see attached.

Unfinished Business – Holiday Bazaar Review

- Makkai Dutchievici stated the Holiday Bazaar's feedback overall was positive. Several recommendations were made from registrants that will be taken into consideration moving forward.
- On-going electrical issues caused a delay serving breakfast to guests. PTO will see if heat and serve pancakes are a viable option.
- Makkai Dutchievici announced ten registrants have signed up for the 2020 Holiday Bazaar and a parent has volunteered to be Santa.
- Flyers will be placed in area coffee shops next year to create more traffic for the event.
- There was a discussion around increasing the size of the Bazaar. Further conversations will take place in upcoming PTO meetings regarding this idea.

Spirit Night

- Karen Marshall reviewed plans for spirit night at Cycle Bar on Friday, January 24th.
- Marshall will reschedule spirit night at 5280 from February 18th to February 26th.
- An additional spirit night will be scheduled at Chick-Fil-A in April. (Update: On 1-8-2020 Marshall emailed confirmation that Chick-Fil-A's spirit night has been scheduled on Tuesday, May 12th).

Valentine's Day Dance

- Klenjoski provided an update on the Valentine's day dance. Logistics and details were discussed.
- The next subcommittee meeting is scheduled for Saturday, January 11th.

Gala

- Lovato stated Sponsorship levels are due Friday, January 10th. Please submit ideas to team via email.
- PTO has a \$25,000 goal they would like to raise for the school.
- Various Gala meetings with vendors have been scheduled in the upcoming weeks.

Family Ambassador Program

- S. Ortiz announced the Family Ambassador Program will roll out in conjunction with new families being notified they have been accepted to the Academy.
- A flyer will be included in new family packets and posts will be shared on social media.

New Business – Great Kindness Week

- PTO will place an interactive sign for students in the entry of both campuses.

Questions and Announcements

- Holly Wogoman asked PTO board members if they had an interest in co-sponsoring after prom on April 25th. All PTO members agreed to support this event. Additionally, Wogoman enquired if PTO had an interest in hosting the staff holiday party in December, 2020. After discussing the pros and cons, PTO board members declined this opportunity due to negativity a previous PTO board received from hosting this event.
- Plans are underway for Staff Appreciation Week. F. Ortiz said he has narrowed down the theme and will have more details to share at the next meeting.

Adjournment

Meeting adjourned at 7:02 p.m.

Respectfully submitted by:
Karianne Klenjoski, PTO Board Secretary

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Treasurer report

January 7, 2020

1. Income/ Expenses

- Overall transaction split for November:

	Expenses		Income	
Holiday Bazaar	\$292.73	Breakfast, table rental	\$617.77	Booths, return Costco
Swag			\$565	Socks, hats, earrings, wristbands, scrunchies
Disney			\$420	Raffle tickets
General exp.	\$173.59	PTO banner, photo booth light		
Fees	\$18.51	PayPal, Square		

- Current account balance: **\$9,451.45**
- Event rolling balance (excluding PayPal and Square Fees)

5K	\$222.79	
Harvest Fest	\$324.44	
Homecoming	\$(131.32)	
Spirit Nights	\$1,369.14	
Holiday Bazaar	\$446.87	10 booths already paid for next year
Swag	\$(285.37)	

- Fees rolling balance: \$274.71
- Link to detailed expenses and overall budgets/ actuals
 - https://docs.google.com/spreadsheets/d/1Ka_nWv6IGk_5wazUMjVr1zQk0dpmAeCjIhXk0QWOZCI/edit?usp=sharing

2. Other Business

- Requests for grants to submit in January: Walmart, Wells Fargo, American Girl, Costco (what else?)



Interim Chief Executive Officer (ICEO) Board Report Jan 2020

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General Information

Leadership Team - The team continues to perform as expected. The school has a process and system in place that we will modify as needed (as we always do) to fit this year’s work. I meet with the leaders consistently and we are working on both tactical, daily challenges as well as beginning all the preparation for next year. The Board needs to recognize there are many senior leaders working to overcome the sudden gap in knowledge. We have found most of the work to be done in house thus far, and have several CFO’s on stand by both for long and short-term assistance. Essentially, business as usual.

For information sake, this is the vital time of year for senior leaders as we work to reach this year’s goals, while simultaneously preparing for next year. In the next 6 weeks, we will finalize salary offers (both addition to base and merit), supply & equipment requests, and any facility requests for the summer. We are cautiously optimistic, by the end of the process, our finance team will have a thorough understanding of the budget and how we are spending our money.

The leadership team for 2020 -2021 is continuing to evolve and we are prepared to show the next version of the organizational chart, although not the final draft.

We will update you more on the budget, refinancing of the bonds and so forth on Monday.

Title IX - Compliance is required by Aug 2020. Our team has us well on the way to meeting that goal.

Principal Evaluations

The ICEO and CAO will perform appropriate evaluations for the rest of the year.

Academics

CE Expansion Grant – CAO will lead efforts to assign grants funds.

CAO will lead data meeting in February.

Finance

The Academy Financial Report											
Jul 2019-Dec 2019		Student Enrollment= 1839									
		FTE = 1838									
Current Year - FY 2020							Current Year - FY 2019				
Acct	Account Description	Dec	FY 2020 YTD	FY 2020 Budget	YTD % of Budget	FY2020 Expected End of Year	Variance	FY 2019 YTD	FY 2019 Budget	FY 2019 Budget Mod	YTD % of Budget
Revenue											
11	Total Revenue	\$1,542,117.48	\$9,786,929.59	\$19,287,393.07	50.7%	\$19,389,195.00	\$101,801.93	\$9,522,558.13	\$18,006,757.99	\$18,211,122.61	52.3%
Expenditure Summary											
		Dec	FY 2020 YTD	FY 2020 Budget	YTD % of Budget	FY2020 Expected End of Year	Variance	FY 2019 YTD	FY 2019 Budget	FY 2019 Budget Mod	YTD % of Budget
0100	Total Salaries	\$773,813.74	\$3,858,547.76	\$9,235,285.83	41.8%	\$9,254,649.08	\$19,363.25	\$3,689,363.99	\$8,657,665.29	\$8,444,780.64	43.7%
0200	Total Benefits	\$273,408.39	\$1,464,474.35	\$3,329,413.04	44.0%	\$3,346,080.80	\$16,667.76	\$1,344,913.38	\$2,916,773.00	\$3,039,884.80	44.2%
0300-0500	Total Purchased Svcs	\$394,831.28	\$2,668,696.62	\$4,502,485.38	59.3%	\$4,551,879.00	\$49,338.62	\$2,300,559.16	\$3,957,010.00	\$4,312,542.00	53.3%
0600	Total Supplies	\$80,096.45	\$914,281.33	\$1,793,892.00	52.7%	\$1,479,654.00	-\$254,238.00	\$992,859.31	\$1,960,811.00	\$1,886,680.00	52.6%
0700	Total Property	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$158,920.75	\$200,000.00	\$160,000.00	99.3%
0800	Total Fees/Pupil Activities	\$32,653.49	\$334,824.72	\$685,662.00	48.8%	\$681,415.00	-\$4,247.00	\$359,624.31	\$611,525.00	\$666,926.00	53.9%
	Total Expenditures	\$1,554,803.35	\$9,240,824.78	\$19,486,738.24	47.4%	\$19,313,677.88	-\$173,060.36	\$8,846,240.90	\$18,303,784.29	\$18,510,813.44	47.8%
	Total Expenditures	\$1,554,803.35	\$9,240,824.78	\$19,486,738.24	47.4%	\$19,313,677.88	-\$173,060.36	\$8,846,240.90	\$18,303,784.29	\$18,510,813.44	47.8%
	Salary Accrual Adj.		\$417,500.00					\$400,000.00			
	Net Profit (loss)	-\$12,685.87	\$128,604.81	-\$199,345.18		\$75,517.12		\$276,317.23	\$52,973.70	\$50,309.17	
	Beg. Fund Balance Use			\$252,000.00					\$350,000.00	\$350,000.00	
	Current Margin		\$128,604.81	\$52,654.82		\$75,517.12		\$276,317.23	\$402,973.70		
	Beginning Fund Balance		\$2,180,149.00	\$2,180,149.00		\$2,180,149.00		\$2,376,825.00	\$2,376,825.00	\$2,376,825.00	
	Est. Ending Fund Balance		\$2,308,753.81	\$1,980,803.82		\$2,255,666.12		\$2,653,142.23	\$2,079,798.70	\$2,077,134.17	

Financial Update

The Finance committee met on January 16. The Committee report is included in the Board packet.

Financial Reporting and Compliance – Bond continuing disclosure reporting for bond compliance is complete. Financial transparency reporting for State of Colorado and CSI is up to date.

Bond Refinance – The Finance Committee reviewed and reported back, on preferences of the four offers we had with the bond refinancing. D.A. Davidson is currently the preferred underwriter to work through the process with. As we are now moving through this work with a newly established Senior Leadership team, it is felt that there needs to be greater guidance on the steps required and necessary timeline in addition to our attorney, Dustin. We have reached out to Paul Jasin at Specialized Public Finance (who had previously met with us and presented their plan), to see if they were still able to provide us with the required expertise to guide us through. We have requested they attend an upcoming Finance Committee meeting to share their proposal and to give the opportunity to ask questions about the upcoming process. Current plan would be to start the process as soon as we are happy with the conditions, ready to complete by November 1, 2020.

Operations

Kitchen Equipment Replacement Grant – A complete list of equipment with quotes has been provided to our School Food Authority to be included in their grant application for replacement. The grant application will be opening soon and we are hopefully that we will receive some funding to be in position to replace the equipment over the summer if not sooner

Insurance Review – We met again with the VP of Assured Partners and we are still on track to make this deal. Conversations have been had amongst Senior Leadership and we have decided due to the work involved, we would table this after the beginning of the next fiscal year, ideally August.

[RETURN TO AGENDA](#)



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Finance Committee Report January 2020 meeting

Members Present: Greg Weaver, Tamela Miller-Carlson, Irina Szafranski, Shawn Hamele, Melissa Dedrick, Andrea Foust, Tony Fontana, Brent Reckman, Mark Wilson

Dashboard and Financial Report Review

Expectation: Financial report sent out in advance. Review and discuss current position.

The dashboard was sent in advance. Budget continues to track as expected. Modified budget details are being reviewed more thoroughly as Dave had been principally overseeing that update. Any changes in this regard will be sent out as soon as possible. The committee reviewed both revenue and expenditures. Both are running as expected.

October Count Budget Modification Discussions

Expectation: CFO will update on October Count and various revenue and expenditure considerations being used for the budget modification.

The team presented to the Committee to accept our former CFO's expected end of year numbers, and to modify the budget to reflect it. The Team will continue to review and monitor revenue, expenses and budget and present to the Finance Committee monthly in the same format as developed by Mr. Floodeen for the balance of this school year.

Bond Refi Update

Expectation: CFO will update the committee on the next steps taken on the Bond Refi Initiative

Tony outlined the current plan for bond refinancing and the underwriters available. Details of each offer has been sent out to Finance Committee for them to respond personally to Tony with their order of preference. Once this has been completed, Tony will review which offers held most favor and select course of action. There still needs to be confirmation of what external supports may be utilized in support of Dustin should we move forward.

Legislative Update

Expectation: CFO will update the committee on the current state of the legislative session. Updates will continue monthly as appropriate.

Tony will be taking over updates from the upcoming legislative sessions. Two of the biggest factors to monitor will be PPR increase and mill levy equalization. Discussions were held about best way to support team after sudden passing of CFO/CEO. External supports will be utilized as we move forward in finding the best way to disseminate essential tasks and duties. Using this as an opportunity to reflect and review procedures, updating when needed was a desire from the committee.

Next Meeting: PROPOSED DATE CHANGE - Feb 12, 2020 (No school on original date, Feb 13) to be confirmed.

[RETURN TO AGENDA](#)



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SACademic Committee Agenda / Score Card January 2020 meeting

Scoring Rubric	
1	Unsatisfactory
2	Complete, looking for significant improvement
3	Complete, improving but still below expectations
4	Complete, meets expectations

Members Present:

Welcome and Review Protocols

Meeting Protocols

- Start on time; end on time
- Members arrive prepared
- Technology for meeting use
- No sidebar conversations
- Focus eyes, ears, and heart on speaker and topic

1. Review Mid-Year Elementary Interim Assessment Data

- **Expectation: The two elementary principals will present mid-year results from the Star Reading and Math Assessment. Principals will highlight trends and the committee will begin the discussion to identify priority performance challenges to be included in the 2020 draft UIP (20 minutes).** 3

Both Elementary Principals presented their level’s mid-year Star data to the committee, including any noteworthy trends. Committee members asked clarifying questions and shared their reactions to the data. The primary points discussed were performance of students with IEPs in math, performance of ELL students in reading, and performance of all 6th grade students in both math and reading. The committee expressed their interest for the future in seeing external points of comparison to add context as well as internal cohort data. The Elementary Principals will take these initial points of emphasis to conduct a deeper dive into the data, including root cause analysis using additional sources of data. The goal is to return to the committee later in the year to present more firmly established Priority Performance Challenges and draft Major Improvement Strategies to be added to the Unified Improvement Plan.

2. Update / Follow up from December's discussion on The Academy's Capstone project to be used with CDE's Graduation Guidelines.

- **Expectation: The Capstone Team will provide further insight into the working curriculum map, the final project, and the presentation process. The team will update the committee regarding enrollment numbers in the capstone course for Spring 2020 as well as the**

identification/recruitment process for future classes (Pathways meetings). (10 minutes)

 3

Kristen Will led the discussion regarding the progress made on the Capstone Course since the December meeting. Since the December meeting, the capstone team has put together a comprehensive curriculum map and final project that meets the standards set forth by CDE. In cooperation with the counseling department, Ms. Will, and Mr. Clark, the HS Principal was able to create two sections of the Capstone course to be run as a pilot during the current Spring Semester. These courses began on January 7; there are approximately 22 juniors enrolled. HS Counselors are also playing a vital role regarding identification and recruitment for next year and beyond. They have added the Graduation Guidelines to the Pathways discussion and have a list of students recommended for the Capstone Course offered this summer and next school year based on PSAT scores. Counselors will be actively tracking Guideline choices by students and families for tracking purposes. The Committee asked follow up questions as needed and commended the team with progress made and the proactive stance the HS has taken regarding the Capstone course and student identification.

Next Meeting: February 10, 2020

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Junior Off-Campus Lunch Proposal

This is the second part to the conversation started during the work session of the board meeting on December 16. The junior class Stuco representative has been working closely with HS admin to propose the opportunity to allow junior students with a 3.5 GPA or higher the opportunity to go off campus for lunch.

At the board work session in December, Mr. Clark and Mr. Floodeen both discussed the positive impact this can have on climate & culture, as well as academic achievement. This provides an incentive for students to aim high academically and provides a reward that junior students have been requesting for the last few school years. Based on overall achievement and the leadership displayed from the junior class and others, the HS principal proposed moving forward with a two week trial in which admin can gauge whether or not this change would create any negative impacts or cause concerns for student safety.

After two weeks, the following data was compiled:

- 75 students qualified for off campus lunch, having a cumulative GPA of 3.5 or higher
- 61 students returned the parent permission form
- 54 students utilized the off campus privilege during the dates of 1/13 to 1/24

Results:

- No significant issues or safety concerns
- 1 student was tardy to class
- 2 rule infractions - students did not have appropriate ID to turn in before leaving for lunch (consequences assigned by admin as outlined to students prior to the trial)

The student representative from the junior class will be presenting the proposal to the school board this evening. The HS principal and the HS admin team are in support of this proposal. We are requesting the Board to review the proposal and empower the admin team to make this change for our students.

Date	# of Juniors/day			
1/13	29	Qualified - 75		
1/14	23	Returned Form - 61		
1/15	29	54 have used this privilege to go off campus		
1/16	33	Tardies - 1		
1/17	27	Rule Infractions - 2 (borrowed an ID to leave, both students were penalized)		
1/21	23			
1/22	18			
1/23	28			
Average/day	26			



The Academy of Charter Schools

Charter School Fund

FY2019-2020 Annual Board Adopted Revised Budget

(with comparative data from Fiscal Year 2017-2018 and 2018-2019)

	Fiscal Year 2017-18		Fiscal Year	2018-19	Fiscal Year 2019-20	
	Final Budget	Estimated Actuals for Fiscal Year End	2019-20	Estimated Actuals for Fiscal Year End	Adopted Budget	Revised Budget
Funded Pupil Count			1,765		1,845	1839
BEGINNING FUND BALANCE (3)	\$1,848,564	\$1,848,664	\$2,376,825	\$2,376,825	\$2,246,944	\$2,180,149
REVENUES						
Local Sources	2,314,200	2,359,534	2,367,000	2,350,132	2095200	2065550
State Sources	13,894,467	14,038,308	15,369,073	15,521,922	16730490	16855492
Federal Sources	424,729	470,504	475,049	519,391	461703	468152.71
Other Sources	0	0	0	0	0	
Total Revenues	16,633,396	16,868,346	18,211,123	18,391,445	19,287,393	19,389,195
Total Available Resources	18,481,960	18,717,010	20,587,948	20,768,270	21,534,337	21,569,344
EXPENDITURES						
Salaries	7,995,489	7,884,912	8,444,781	8,331,246	9235285	9254649.08
Benefits	2,836,891	2,656,444	3,039,885	3,041,918	3329413.038	3346080.8
Purchased Services	3,707,946	3,769,090	4,408,542	4,448,499	4502485.375	4551879
Supplies	1,406,240	1,372,239	1,886,680	1,860,487	1733892	1479654
Property	0	0	160,000	166,369	0	
Other	536,200	657,500	666,926	672,807	685662	681415
Total Expenditures	16,482,766	16,340,185	18,606,813	18,521,326	19,486,737	19,313,678
OTHER RESOURCES:						
Transfers to Other Funds						
Other Financing Sources	0	0	0	0	0	0
Total Other Resources	0	0	0	0	0	0
Total Current Year Expenditures & Other Resources	16,482,766	16,340,185	18,606,813	18,521,326	19,486,737	19,313,678
RESERVES DESIGNATED						
TABOR 3% Emergency Reserve (4)	499,002	506,050	546,334	551,743	578622	579218.1
Assigned SPED Reserve					150000	150000
Unreserved Fund Balance (5)	1,500,192	1,870,774.18	1,434,800	1,695,201	1318978	1526447.73
ENDING FUND BALANCE	\$1,999,194	\$2,376,825	\$1,981,134	\$2,246,944	\$2,047,600	\$2,255,666



The Academy

2020 - 2021 SCHOOL YEAR CALENDAR

Check in: K-12 student Check in
On-line Check-in ~ Begins Monday, July 20
pay fees and receive your schedule

170

Jul-2020						
S	M	Tu	W	Th	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

Aug-2020						
S	M	Tu	W	Th	F	S
						1
2	3	NT	NT	NT	NT	8
9	I/W	11	12	13	14	15
16	17	18	FE/FS	FA	21	22
23	24	25	26	27	28	29
30	31					

Sep-2020						
S	M	Tu	W	Th	F	S
		1	2	3	4	5
6	H	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

Oct-2020						
S	M	Tu	W	Th	F	S
				1	2	3
4	5	P	P	H	H	10
11	12	13	PSAT	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	PD	31

Nov-2020						
S	M	Tu	W	Th	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	H	H	H	H	H	28
29	30					

Dec-2020						
S	M	Tu	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	S1	19
20	H	H	H	H	H	26
27	H	H	H	H		

After School Program
Open August 20, 2020

After School Program
Closed May 26, 2021

First Day of School for Students - See Specifics Below

- 8/19/2020 **FS** First Day of School - 7th grade (am), 9th grade (pm) AND all 3rd graders and any new student to the Academy Elem - am, JH - am, HS - pm
- 8/20/2020 **FA** First Day of School - ALL Students PK-12
- 8/20-8/24/2020 All Kinder students - 1/2 day of school

All Tuesdays Late Start Tuesdays - Staff Prof. Development

Holidays & Non-Student Days

- 9/7/2020 **H** Labor Day
- 10/8 - 10/9/2020 **H** Fall Break
- 10/30/2020 **PD** Professional Development
- 11/23-11/27/2020 **H** Thanksgiving Break
- 12/18/2020 1/2 day school - All students
- 12/21/20-1/4/21 **H** Winter Break
- 1/4/2021 **PD** Professional Development
- 1/18/2021 **H** Martin Luther King Day
- 2/11-2/12/2021 **H** Mid-Winter Break
- 2/15/2021 **H** President's Day
- 3/5/2021 **PD** Professional Development
- 3/22-3/26/2021 **H** Spring Break
- 4/23/2021 **H** Spring Day
- 5/27/2021 **LA** 1/2 day school - all students
- 5/28/2021 **I/W** Teacher Work Day
- 5/31/2021 **H** Memorial Day

Semesters

- 12/18/2020 **S1** Semester End - Grades K-12 (78.5 days)
- 5/27/2021 **S2** Semester End - Grades K-12 (91.5 days)

Last Day of School - End of Semester 2

- 5/20/2021 **LS** Seniors
- 5/26/2021 **L** Last day for Kindergarten - 1/2 day of school
- 5/26/2021 **L** Last day for 6th grade - Full day of school
- 5/27/2021 **LA** All other Students - 1/2 day
- Additional Dates to Note**
- 8/4 - 8/7/2020 **NT** New Teachers ONLY
- 8/10/2020 All Staff return
- 8/10-8/18/2020 Teacher Inservice
- 9/20/2020 5k Family Fun Run
- 9/22-9/25/2020 Outdoor Ed - 6th Grade
- TBD Homecoming
- 10/6-10/7/2020 **P** Parent-Teacher Conferences
- 10/14/2020 **PSAT** PSAT test for all grades 9th - 11th
- 10/29/2020 Harvest Fest
- 12/5/2020 Holiday Bazaar
- 2/5/2021 Valentine's Day Dance
- 2/9-2/10/2021 **P** Parent-Teacher Conferences
- 4/13/2021 **SAT** SAT test
- 4/23/2021 **H** Prom
- 5/1/2021 Spring Gala
- 5/3-5/14/2021 AP Testing

Continuations & High School Graduation

- 5/7/2021 8th Grade Banquet
- 5/20/2021 Bridging Ceremony
- 5/22/2021 High School Graduation
- 5/26/2021 6th grade Continuation
- 5/26/2021 Kindergarten Continuation

* Subject to Revision

Jan-2021						
S	M	Tu	W	Th	F	S
3	PD	5	6	7	H	9
10	11	12	13	14	15	16
17	H	19	20	21	22	23
24	25	26	27	28	29	30
31						

Feb-2021						
S	M	Tu	W	Th	F	S
	1	2	3	4	5	6
7	8	P	P	H	H	13
14	H	16	17	18	19	20
21	22	23	24	25	26	27
28						

Mar-2021						
S	M	Tu	W	Th	F	S
	1	2	3	4	PD	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	H	H	H	H	H	27
28	29	30	31			

Apr-2021						
S	M	Tu	W	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	SAT	14	15	16	17
18	19	20	21	22	H	24
25	26	27	28	29	30	

May-2021						
S	M	Tu	W	Th	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	LS	21	22
23	24	25	L	LA	I/W	29
30	H					

Jun-2021						
S	M	Tu	W	Th	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

First / Last Day of School Dates
 Non-Student Day

Approved:
Revised: