# Board of Education Darien, Connecticut

### REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 28, 2021

### PLACE: DARIEN PUBLIC SCHOOLS' ADMINISTRATIVE OFFICES MEETING ROOM 7:30 P.M.

### **TENTATIVE AGENDA**

1.	Call to Order	Mr. David Dineen	7:30 p.m.
2.	Chairperson's Report	Mr. David Dineen	
3.	Public Comment*	Mr. David Dineen	
4.	Superintendent's Report	Dr. Alan Addley	
5.	Approval of Minutes	Board of Education	
6.	Board Committee Reports	Mr. David Dineen	
7.	Presentations/Discussions		
	a. Darien Public Schools Status Update	Dr. Alan Addley	
	b. Discussion on Thriving Youth Survey Results	Ms. Shelley Sheridan Ms. Emily Larkin Mr. Mitch Dickey	
	c. Discussion and Possible Acceptance of Contemplated Gifts from the Blue Wave Booster Club	Dr. Alan Addley Mr. Christopher Manfredonia	
	d. Discussion on August 2021 2022 Financial Report and Possible Action on Proposed Budget Transfers	Mr. Richard Rudl	

#### **REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 28, 2021**

- 7. Presentations/Discussions (cont.)
  - e. Discussion and Possible...... Mr. David Dineen Action on the Establishment of a Curriculum Committee
  - f. First Reading and Discussion... Mrs. Kathrine Stein of Proposed Revised Board Ms. Marjorie Cion of Education Policies: Policy 1075, Green Cleaning Protocols: Policy 1200. Use of School Facilities; Policy 1225, Visitors; Policy, 1250, School Volunteers, Student Interns and other Non-Employees; Policy 5220, Student Discipline; Policy 5175, Bullying Prevention and Intervention; Proposed New Board Policy 9280, Student Representatives on the Board of Education: Policy C-19-1, Health and Safety; Policy 9310, Meeting Conduct
  - g. Further Discussion and..... Dr. Alan Addley Possible Action on Board Master Agenda for August 2021-February 2022
- 8. Action Items
  - a. Personnel Items..... Ms. Marjorie Cion i. Appointments
    - ii. Resignations/Retirements
- 9. Public Comment\*..... Mr. David Dineen
- 10. Adjournment..... Mr. David Dineen

AA:nv

\* \* The Board of Education meeting will be available to the public in person and via Zoom. In-Person attendance at the Board meeting is limited by room capacity and social distancing requirements. All members of the community must wear masks regardless of vaccination status. Only 14 seats are available for the public which will be available on a first come, first serve basis. Doors REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 28, 2021

open at 7:00 p.m. for the 7:30 p.m. meeting. If you are present and wish to give public comment but are unable to get a seat, you will be required to wait outside and you will be invited into the room when it is your turn to speak.

Those members of the community wishing to participate in public comment may join the meeting via Zoom:

https://darienps.zoom.us/j/97566675181

Those members of the community wishing to view only, should do so through the Darien Youtube link: <u>https://www.youtube.com/channel/UCUnnvyKBFbFrTWQRuoB6OZA</u>

In order to reduce audio interference, members of the community are requested not to simultaneously view by Youtube while participating on Zoom.

### APPROVED REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, AUGUST 24, 2021

### PLACE: DARIEN PUBLIC SCHOOLS ADMINISTRATIVE OFFICES BOARD OF EDUCATION CONFERENCE ROOM VIA ZOOM 7:30 P.M.

### **Board Members Present:**

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Present	х	Х	х	х		Х	Х	х	х
Absent					Х				

### Administration Present:

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion and Mr. Rudl

Audience: Meeting held in Board of Education office and via You Tube / Zoom

1. Call to Order

Mr. David Dineen, Chair At 7:31 p.m. (0:00)

2. Chairperson's Report

Mr. Dineen At 7:31 p.m. (0:00)

### Motion to Amend Agenda Item 7b to Add Possible Action on Use of Budget Control After Update on District Enrollment for the 2021-2022 School Year:

1<sup>st</sup> Mr. Sini

2<sup>ND</sup> Mrs. Parent

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

3. Public Comment

Mr. Dineen At 7:37 p.m. (0:06)

Jon Dunn

175 Raymond St

4. Superintendent's Report

Dr. Alan Addley At 7:41 p.m. (0:10)

5. Approval of Minutes

Mr. Dineen At 7:44 p.m. (0:13)

# Motion to Approve Minutes of the Regular Meeting held on July 27, 2021; and Minutes of the Special Meeting held on August 10, 2021:

#### 1<sup>st</sup> Mr. Maroney 2<sup>ND</sup> Mrs. Parent

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	х	х		Х		х	Х
No									
Abstain							х		

**RESULT - MOTION PASSED (7-0-1)** 

6. Board Committee Reports

Mr. Dineen At 7:45 p.m. (0:14)

### PRESENTATIONS AND DISCUSSIONS

- 7. Presentations/Discussions:
  - a. Darien Public Schools Status Update

Dr. Addley At 7:45 p.m. (0:14)  b. Update on Enrollment for the 2021-2022 School Mr. Richard Rudl Year and Possible Action on Use of Budget At 8:08 p.m. (0:37) Control

# Motion to Approve the Use of Budget Control Funds to Cover .02 FTE for Elementary Physical Education and .02 FTE for the DEA President:

### 1<sup>s⊤</sup>MR. Sini

### 2<sup>ND</sup> MR. Maroney

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

c. Presentation, Discussion and Possible Action on Proposed Revised Facilities Use Fee Schedule Mr. Rudl Mr. Michael Lynch At 8:10 p.m. (0:39)

# Motion to Approve the Facilities Use Schedule as Detailed in the Memorandum Dated August 17, 2021:

### 1<sup>s⊤</sup>MRS. Stein

### 2<sup>ND</sup> MR. Brown

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

d. Update on Summer Facilities Projects

Mr. Lynch At 8:14 p.m. (0:43)

e. Update on the District's Teacher/Administrator Evaluation Plans Ms. Marjorie Cion At 8:18 p.m. (0:47) f. Further Discussion and Possible Action on Repeal of All Board of Education Policies not Currently Posted on the District Website Ms. Cion Mrs. Kathrine Stein At 8:20 p.m. (0:49)

# Motion to Approve the Repeal of all Board of Education Policies not Currently Posted on the District Website:

### 1<sup>s⊤</sup> Mrs. Stein

2<sup>ND</sup> Mr. Sini

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	Х	х	х		Х	Х	х	Х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

8. Action Items

- a. Personnel Items
  - i. Appointments

Ms. Cion At 8:21 p.m. (0:50)

ii. Resignations/Retirements

# Motion to Approve the Personnel Items as Detailed in the Personnel Action Report Dated August 25, 2021:

### 1<sup>st</sup> Mr. Maroney

### 2<sup>ND</sup> Mrs. Ritchie

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х		Х	Х	Х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

b. Appointment of an impartial hearing officer for student disciplinary matters for the 2021-2022 school year as they arise Ms. Cion At 8:22 p.m. (0:51)

# Motion to Approve the Appointment of an Impartial Hearing Officer for Student Disciplinary Matters for the 2021-2022 School Year as They Arise: 1<sup>st</sup> Mr. Sini

### 2<sup>ND</sup> Mr. Maroney

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

c. Discussion and Possible Action to Delegate to the Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals Including Transportation Appeals, as Provided by Statute Ms. Cion At 8:23 p.m. (0:52)

Motion to Delegate to the Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals Including Transportation Appeals, as Provided by Statute:

### 1<sup>st</sup> Mr. Maroney

### 2<sup>ND</sup> Mrs. Ritchie

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

9. Public Comment

Mr. Dineen At 8:24 p.m. (0:53)

None

### 10. Adjournment

Mr. Dineen At 8:24 p.m. (0:53)

Motion to Adjourn: 1<sup>st</sup> Mrs. Stein 2<sup>ND</sup> Mr. Brown

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х		х	х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

Meeting adjourned at 8:25 p.m. (0:54)

Respectfully Submitted,

D. Jill McCammon, Secretary September 28, 2021

# DARIEN PUBLIC SCHOOLS Safe Return Plan

Updates



**Teacher Vaccinations** 



**Elementary Schools** Contact Tracing



American Rescue Act IDEA

Covid Metrics - State Information





Dates Reported: 08/29 - 09/11/21



Town of Darien: 14

Rate per 100,000: 7.9

Covid Metrics - State Information



# Dates Reported: 08/29 - 09/11/21

# State Summary Connecticut COVID-19 Summary

Summary for the most recent day of reporting. Includes confirmed plus probable cases; probable cases include persons with positive antigen results

Measure	Total	ChangeDirection	Change
COVID-19 Cases (confirmed and probable)	386,672	+	490
COVID-19 Tests Reported (molecular and antigen)	10,952,822	+	22,743
Daily Test Positivity*			2.15%
Patients Currently Hospitalized with COVID-19	269	-	25

Covid Metrics - Town of Darien

June July August perpendet October November December

Monthly

March

APrill

May



January reprised watch April way june



JUH

AUBUST

aptember

Dates Reported:





Questions?





# Darien Student Survey Findings: Mental Health & Substance Use Trends

Mitch Dickey, PhD Shelley Sheridan Emily Larkin, LMSW

# Background of Darien Student Survey

With the support of the BoE and DPS we have been surveying 7th - 12th grade students every three years since 2008

- Survey is anonymous
- Students are asked to self-identify gender including the option of non-binary or no prefer not to answer

Survey is funded by the CT DMHAS CSC grant managed by The Community Fund of Darien in partnership with Thriving Youth Task Force

Full presentation of results will be made to the community on 10/20 at Middlesex Middle School at 7 PM

What will you hear tonight?

• Key findings about the patterns of substance use and mental health of Darien youth.

# What's Different This Year?

### 2018

- Two surveys
- Focus on substance use
- Descriptive Analyses % of students who answer

### 2021

- One combined survey
- Expanded survey domains: Stress/pressure, mental health, etc.
- Predictive analyses/machine learning
  - cluster analyses to  $\rightarrow$  groups
  - decision tree analyses to identify
  - what factors drive behavior
- Coherent groups of students



# 2021 Survey Overview & Observations

- 2021 Survey Changes & Footnotes:
  - The survey was completed in the midst of a global pandemic.
    - Without a doubt that has had an impact on the results.
    - Our perspective is to look at this data as a reflection of a point in time with less relevance as a comparator against prior survey years or against other communities or national averages.
    - It is our belief that the effects of the pandemic on mental health will be long lasting.
- Tonight we will be looking at two areas: Substance Use and Mental Health.
  - Fewer statistics showing what students are doing, more insight into "WHY."
  - This doesn't mean we aren't concerned about rates of substance use, just that we can't pinpoint the reason for changes in behavior and are focusing instead on the DRIVERS of behavior and ways parents can intervene.
- The conclusions from this survey are the most actionable and insightful we have ever had.

# Impact of COVID-19

When asked directly, students reported that COVID-19 had an impact on how they were spending their time and how they were feeling. The biggest changes were:

- Students spent far more time consuming online content and interacting with social media and far less time playing sports or interacting with their friends in person.
- The majority of students reported feeling more anxiety, sadness and loneliness/isolation.
- Substance use was down across all categories.



# Student Substance Use: What did we learn?

The analysis looked for patterns of use and behaviors. Findings grouped 7-12th grade students into **four** categories based on their behaviors.

- No use is the largest category and we should celebrate that! 80.3%
- Alcohol only are students who are drinking, but not too frequently or heavily and are not using any other substances. This is a small category. 4.5%
- Moderate use: This is where it got interesting. This is the biggest category of substance and the alarming thing is that students in this category are drinking a lot AND using other substances, mostly marijuana. 13.5%
- Heavy use: These are the students in the most trouble. It's a small # but these students are drinking heavily, frequently and using other substances, mostly marijuana. 1.7%



### Substance Use Clusters by Grade

Rates of use increase significantly in high school.



30% of 11th graders are in the heavy/ moderate use 45% of 12th graders are in the heavy/ moderate use

## Student Substance Use: Observations

Our analysis sought to understand WHY students are using substances.

- For those who do use substances, the most commonly used substance for Darien teens is alcohol.
- Grade is the single biggest predictor of use. We see a rapid increase of alcohol use each year in high school.
- Surprisingly, sadness, anxiety and loneliness did not predict substance use. This is counter to national norms and we know this needs more reflection.
- Parental disapproval of drinking declines rapidly in high school.
- Our data conclusively shows that <u>parents are the most underutilized</u> <u>resource in prevention in Darien</u>. Parents have the power to change their students behavior.

# What are we most concerned about: **Moderate/Heavy Drinkers**

Our data clearly portrays a teen party culture. Students in this category are drinking frequently and in large quantities and experiencing a lot of consequences along the way:

- Who: 30% of 11th & 45% of 12th graders
- Where: Drinking at parties without adults present
- What are they doing:
  - The #1 reason 11th & 12th graders drink is to have fun
  - Playing competitive drinking games
  - Blacking out
  - Taking care of friends who have too much to drink
  - Experiencing hangovers
  - Sneaking drinks
  - Buying alcohol at stores outside Darien
  - Using multiple substances, not just alcohol

# Factors Associated with Substance-Free Students

### Individual variables:

- Top reasons for not drinking: "I just don't want to" or "parents are strict"
- Students are eager to do well in school
- Students deal well with frustration
- Their peers disapprove of marijuana and alcohol use
- They feel safe & secure at home
- They are willing to talk to their parents about concerns related to alcohol, drugs or sex
- Students have positive adult role models

### Family variables:

- Vigilant parents who are good at communicating rules about substance use.
- Parents try to know where they are at night/weekends and for younger students during the day.
- Parents set very clear rules about alcohol use
- Parents STRONGLY disapprove of substance use.
- Parents are on the same page about substance use

Parental vigilance is a proven factor in reducing drinking in Darien teens!

## Key Takeaways About Teen Substance Use

Parents are the greatest underutilized asset to reduce teen substance use

- Vigilance makes a difference in their children's substance use patterns
  - Knowing where students are and what they are doing
- Setting and reinforcing clear rules and expectations about substance use reduces substance use
- Conveying **strong** levels of disapproval of substance use reduces use
- Keeping open lines of communications with students is essential

## Student Mental Health: What did we learn?

Our analysis sought to understand the drivers of sadness, anxiety, loneliness and depression among students. Our findings group students into five categories based on their patterns of behaviors. 69% of students fall into a category experiencing sadness, anxiety or loneliness.

- Thriving: students feel good about themselves and are experiencing low levels of sadness, anxiety & loneliness = 31%
- OK: students feel ok about themselves but are experiencing moderate levels of sadness, anxiety and loneliness = 23%
- Anxious: students feel ok about themselves but are experiencing high levels of anxiety, low levels of loneliness = 6%
- Distressed: students aren't feeling good about themselves and are experiencing high levels of sadness, anxiety and loneliness = 20%
- Vulnerable: students are feeling BAD about themselves and experiencing the highest levels of sadness, anxiety and loneliness = 20%



# Protective Factors Associated with Good Mental Health

### Individual variables:

- Feeling valued
- Feeling in control of their life and future
- Making good choices (avoiding drugs and alcohol)
- Developing a sense of purpose in life
- Developing good health habits
- Actively engaged in learning
- Actively engaged in clubs/groups in or out of school

### Family variables:

- Getting good advice from parents
- Spending quality time with family
- Strong parent messages about good character
- Students do not feel stressed out by meeting parental expectations
- Time with parents/messages from parents cause students to feel good about themselves

## Sources of Stress and Pressure

Significant sources of stress:

- 1. Getting into a good college
- 2. Getting good grades
- 3. Standardized tests
- 4. Meeting parents' expectations
- 5. Excelling in sports
- 6. Covid pandemic rules/losses

Minimal sources of stress:

- 1. Having as much money as peers
- 2. Having a boyfriend/girlfriend
- 3. Looking attractive
- 4. Peer pressure
- 5. Being popular

See Appendix A

# Gender and Mental Health

### FEMALE

- Girls are reporting much higher levels of sadness, anxiety and loneliness than boys across all grades, but even more so in 10-12th grade.
- Girls experience more social stress than boys. Social media is a significant source of stress.
- The importance of feeling in control and valued is even more important to girls' mental health than boys.
- Family relationships have a bigger impact on mental health of girls including: feeling good about approval of parents, comfort talking to parents about substance use or sex, and being included in family decision making

### MALE

- Boys are reporting lower levels of sadness, anxiety and loneliness than girls across all grades.
- Boys experience more academic stress than girls.
- Social context is a protective factor for boys including having mentors, coaches or teachers that make them feel good about themselves, having neighbors that care about them, etc.
- Having a family that's good at talking about things is protective factor for boys

# Key Takeaways About Teen Mental Health

While our conclusions about Teen Substance Use were very concrete, those regarding Teen Mental Health will require more investigation to determine HOW we can make a positive impact on teen mental health. What we do know is:

- It is essential for students to feel valued.
- It is very important for students to feel that they are in control of their lives and developing a sense of purpose.
- Parents who are "good at talking with their children" make a difference, across grades and genders
- Pressure to perform is a huge stressor on students, from 7th grade on.

### Areas to further explore:

- What does it mean for a student to feel valued? What can we do about that?
- How can we encourage a student's sense of control & purpose without placing additional pressure on them?
- How can we help parents further develop their communication skills with their children?
- How can we relieve this pressure on students to perform?



# Appendix A

# **External Impacts on Mental Health**

Getting into a good college and getting good grade are primary sources of stress - across all grades, even in middle school!



# **External Impacts on Mental Health**

Standardized testing and meeting parents' expectations were other top stressors.


## External Impacts on Mental Health

Finally, excelling in sports and covid/pandemic rules or losses were the other sources of external pressure on our youth. What's interesting, is what is NOT causing much stress: being popular, fitting in, having as much money as peers, getting a girlfriend/boyfriend, looking attractive and peer pressure.



## Past 30 Day Alcohol Use By Grade



### DARIEN PUBLIC SCHOOLS

ift intended for:	Person(s) or Group Offering Gift(s)
(Check appropriate responses)	Blue Wave Booster Club
Hindlow	Dide Mare Doosler Cido
Hindley Ox Ridge	
	Contact person-This may be a
	gift giver or a building administrator
Royle	Name: Geoff Garfield
	Address: 6 Oak Park Ave
Tokeneke	Darien
Middlesex Middle School	
/	Tele.
Darien High School	
	Fax.
District	e-mail ggrfld@gmail.com

<u>Description of proposed gift(s)</u>, including the form in which it (they) will be given (e.g. money, materials, services, etc.) and for what purpose(s). The description has to be sufficiently specific to allow administration to determine whether items 2, 3, or 4 of the guidelines specified in "Administration Regulation JG-Public Gifts to the Schools" apply.

30 Speedo Parkas with BWSD (Blue Wave Swin DIVE) embroderd on the back. To be used is Questions continued on back of this sheet Please answer the following questions. Please answer the following questions. See a Hached picture + quote.

### Contemplated Gift Form (September, 2021)

Is the value of the gift(s) \$ 500.00 or more? Yes \_\_\_\_\_No Note: If the proposed gift involves donated materials or services please place an estimated dollar value on them.

If your answer to the previous question is Yes please check one of the following categories of value for the proposed gift(s):



Do not write below this line

Status: Date received by Superintendent 92321

Notes on actions by Superintendent of Schools-

Discussion with Athletic Prector

Actions, if any, by the Board of Education-

Final disposition of the gift offer-



## Features

Water resistant outer Logo at chest Fleece lined for warmth Fleece lined pockets with zipper Unisex sizing Internal zipper pocket 2-Way front zip-interchangeable color zipper pulls Customization available

## Details

Fabric: 100% Polyester; Lining: 100% Polyester Fleece Care: Machine wash Adjustable: Drawstring hood Closure: Zip Country of Origin: Imported



### THE WEB'S MOST POPULAR SWIM SHOP!

Note: This is a quote for this purchase only. Any future purchase or purchases might not be the same due to stock changes, price increases, and/or quantities purchased. Drop ship items may take longer to process and may result in longer than normal shipping times. If you choose to place the purchase, the method of payment we will accept is a check by mail or major credit card (Visa, Master Card, Discover, American Express). If you have any questions please email or call your team representative. This Quote is good for 60 days. Date: 09/03/2021

Name	Betsy Roberts	Team Representative	
Company		Name: DJ Poulin	
company		Phone: 408.410.8389	
Address	4 Hillside Ct.	Email: dj@swimoutlet.com	
City,State, Zip	Darien, CT, 06820		
Phone Number	2039183695		
Fax Number			
Email Address	betsy_roberts@hotmail.com		

### QUOTE

Qty	Product Code	Product Description	Price Each	Price
30	Custom Fee	Custom Fee	10.00	\$300.00
30	42637-0009	Speedo Unisex Team Parka - Navy - Large	93.75	\$2,812.50
		Subtotal		\$3,112.50
		Tax (6.35%)	. 503	\$0.00
		Shipping: Standard (2-7 Business Days) FREE		\$0.00
		Total	1.2	\$3,112.50

### DARIEN PUBLIC SCHOOLS

### **Contemplated Gift Form**

Gift intended for:	Person(s) or Group Offering Gift(s)
(Check appropriate responses)	Blue Wave Booster Club
Hindley Ox Ridge	
	Contact person-This may be
а	gift giver or a building
administrator	
Royle	Name
	Address
Tokeneke	
Middlesex Middle School	
	Tele.
XDarien High School	
	Fax.
District	e-mail

Description of proposed gift(s), including the form in which it (they) will be given (e.g. money, materials, services, etc.) and for what purpose(s). The description has to be sufficiently specific to allow administration to determine whether items 2, 3, or 4 of the guidelines specified in "Administration Regulation JG-Public Gifts to the Schools" apply.

35 pairs of rain pants to match the rain pants the girls lacrosse program bought last year.

Questions continued on back of this sheet Please answer the following questions.

Is the value of the gift(s) \$ 500.00 or more? \_\_\_\_X\_Yes \_\_\_\_No Note: If the proposed gift involves donated materials or services please place an estimated dollar value on them.

If your answer to the previous question is Yes please check one of the following categories of value for the proposed gift(s):

500-1,000	5,000-10,000
1,000-2,000	10,000-15,000
2,000-3,000	15,000-20,000
3,000-4,000	20,000+
X_4,000-5,000	

Do not write below this line

Status: Date received by Superintendent 923 21

Notes on actions by Superintendent of Schools-

Discussed with Athletic Duceton.

Actions, if any, by the Board of Education-

Final disposition of the gift offer-



## QUOTE

PO:

Date Ordered: September 21, 2021

Ordere	d By		Ship To	Re	turn Address
Cindy Fraioli Darien High School	Cindy Girls Lacrosse Darier 80 Hig Darier 06820	High h Sch ,CT	li I School Girls Lac Nool Ln	crosse 345	.com Wilson Avenue valk, CT 06854
					255-5294 s@lax.com
ltem	Product Code	Qty	Unit Price	Amount	
Nike Men's Waterproof Pant	Nike-DA4984-010-M	35	\$120.00	\$4,200.00	
Screen	Printing-Set Up	1	\$20,00	\$20.00	
			Subtotal	\$4,220.00	
			Estimated Tax	\$0.00	
······································			Estimated Freight	\$63.00	
			Total	\$4,283.00	

This is a quote only and some charges may change prior to final invoicing Examples:

\* Sales tax may be imposed if tax-exempt status is not confirmed

\* Shipping charge may go up or down dependent upon final order quantities and ultimate shipping method selected

\* Additional art fees may apply (consult with your sales representative for details)



## Memorandum

DATE: September 17, 2021

TO: Dr. Alan Addley, Superintendent of Schools

FROM: Richard Rudl, Director of Finance & Operations

SUBJECT: FY 22 Financial Report through August

Enclosed please find the attached:

- 1. FY 22 Financial Report through August 2021.
- 2. List of accounting adjustments for August 2021 within Broad Categories
- 3. August PowerPoint
- 4. Grant Financial Report through August
- 5. Food Service Financial Report through August

## Highlights of the Financial Report for FY 22:

Fiscal Year 2022 currently projects a year-end surplus of \$167,740. This forecast assumes we will be reimbursed for all items lost during Storm Elsa in July, should those items not be reimbursed or partially reimbursed we will update the forecast. Excluding three vehicles that were totaled, damages totaled \$31,084, which are recorded in Reserve for Emergency Repair under RC12 in a separate organizational code to track flood expenditures. These items include a sander/salter for DAR100, Door Parts, Carpentry Tools, Electrical Materials, Ground Equipment Repairs, and vehicle tools/parts. All items have been submitted to CIRMA. We are still assessing damages from Tropical Storm Ida, however we expect losses to exceed \$400,000 before any insurance reimbursement. Those items are not included in this forecast as we are still awaiting CIRMA to inform us of our covered losses.

RC's	Forecast
General Education RC's	\$170,332
Special Education RC's	\$208
COVID	\$(2,800)
Total	\$167,740

RC 3 (MMS):

• There is a deficit in the Principal account of \$51,425 as the transition from the previous principal to the current principal is effective through September 30<sup>th</sup>. There is a recommended transfer for BOE consideration and approval to cover this cost.

RC 11 (Athletics):

- There is a positive balance of \$8,370 in Athletic Training Services as we have had a resignation of an athletic trainer. This positive balance assumes a replacement will be available by October 1<sup>st</sup>.
- Facilities-Custodial shows a positive balance of \$34,170 as the new YMCA agreement calls for us to be reimbursed by the YMCA for custodial overtime cost.
- Athletic Transportation shows a positive balance of \$5,156 due to a bus shortage as we do not have enough available drivers to bus the boy's golf team at this time.

RC 12 (Maintenance):

• The district electrician retired at the end of August and a replacement will not start until mid-April, as a result there is salary savings of \$3,476.

RC 16 (Administration):

• Legal fees shows a positive balance of \$8,800. The first month's legal fees were less the budget by this amount.

RC 18 (Personnel):

- Staff Turnover shows a positive balance of \$129. We budgeted a turnover of 28 employees with an average savings of an MA19 to an MA15. We did have 53 staff members turn over; however, of those 53 staff members 24 were under step 10 and 19 staff members were hired at a salary that was more expensive than the employee that left and as a result turnover savings were less than anticipated given the higher level of turnover but the turnover credit has been extinguished.
- Contract support shows a positive balance of \$6,985 as unaffiliated salary increases were less than budgeted.
- Budget controls shows a positive balance of \$43,467 as 3.4FTE of 4.0FTE were approved by the BOE.
- Dues and Memberships is forecasted to show a savings of \$11,500 as the partnership fee for the Teacher in Residence has been reduced from \$21,500 to \$10,000 as the State received a grant to offset the partnership fee.

RC 23 (DSS):

- Consultant Services shows a positive balance of \$41,706. We had less expenditures due to less revenue than budget. This balance is recommended as a BOE transfer to cover the reduction in revenue.
- General Office Supplies shows a positive balance of \$2,564 as less expenses were needed for DSS.
- General Teaching Supplies shows a positive balance of \$21,935 as less expenses were needed for DSS based on revenue.

• DSS Revenue is \$40,021 less than budget, however there is a corresponding savings in expenses.

RC 24 (Special Education):

- Transportation/Driver shows a positive balance of \$9,000. We have not hired the third driver, as there is a vehicle shortage nationwide. The expected arrival date of the third suburban is early November. This savings assumes we hire a third driver in early November to correspond with the arrival of the third vehicle. We are recommending a BOE transfer to OOD Transportation to cover the cost of contracting out the route due to this delay.
- Legal fees shows a positive balance of \$11,800 as the first month's legal fees have trended under budget.
- In District Transportation shows a favorable balance of \$14,285 from ESY savings compared to budget.
- OOD Transportation shows a negative balance of \$23,285, as we have had to contract out routes we had planned on covering through the acquisition of a third suburban, however due to a vehicle shortage this vehicle is not expected to arrive until early November. There is a recommended transfer to cover this for BOE consideration.
- We have budgeted a reimbursement rate of 67.5% for FY22. The first excess cost submission is December 1<sup>st</sup>.

RC 25 (Fixed):

- Electricity is forecasted with a positive balance of \$32,124 based on current consumption trends.
- Property Insurance is forecasted with a positive balance of \$8,122 based on favorable renewals with CIRMA.
- Workers Compensation is forecasted with a positive balance of \$20,735 based on favorable renewals with CIRMA.
- General Liability Insurance is forecasted with a positive balance of \$2,105 based on favorable renewals with Assured Partners.
- Student Accident Insurance is forecasted with a positive balance of \$10,432 based on favorable renewals with Bollinger.

RC 26 (ELP):

- Teacher Aides shows a positive balance of \$5,157 due to salary savings from a vacant position.
- ELP Tuition shows a negative balance of \$16,747. Based on current enrollment we have 49 paying students in the program who will start between the start of school and November. This forecast does not assume any additional students will enroll. Should additional students enroll the forecast will be updated.

RC 28 (COVID):

• Transportation is forecasted at a deficit of \$2,800 as our out of district providers are requiring additional cleaning to utilize their services similar to last school year. We anticipate bringing a transfer for this account during the September report.

RC	Fiscal Year Adjusted Budget	August Forecast	Forecast Balance
RC 1 Darien High School	\$13,949,976	\$13,949,973	\$0
RC 2 Fitch Academy	\$526,001	\$526,001	\$0
RC 3 Middlesex	\$10,694,080	\$10,745,505	\$(51,425)
RC 5 Hindley	\$3,737,927	\$3,737,927	\$0
RC 7 Holmes	\$3,699,967	\$3,699,967	\$0
RC 8 Ox Ridge	\$3,957,754	\$3,957,753	\$0
RC 9 Royle	\$3,350,266	\$3,350,266	\$0
RC 10 Tokeneke	\$3,361,725	\$3,361,725	\$0
RC 11 Athletics	\$1,924,126	\$1,876,430	\$47,696
RC 12 Maintenance	\$3,317,888	\$3,314,412	\$3,476
RC 13 Music	\$300,978	\$300,978	\$0
RC 14 Art	\$115,613	\$115,613	\$0
RC 15 Technology	\$3,380,662	\$3,380,662	\$0
RC 16 Administration	\$854,453	\$845,653	\$8,799
RC 17 Health	\$865,316	\$865,316	\$0
RC 18 Personnel	\$1,269,390	\$1,207,309	\$62,081
RC 19 Curriculum	\$2,319,837	\$2,319,837	\$0
RC 20 Finance	\$705 <i>,</i> 648	\$705,648	\$0
RC 21 Library/Media	\$152,335	\$152,335	\$0
RC 22 Technology Education	\$60,000	\$60,000	\$0
RC 23 Summer School	\$(112,183)	\$(138,367)	\$26,184
RC 24 Special Education	\$25,241,895	\$25,230,097	\$11,798
RC 25 Fixed Expenditures	\$21,647,982	\$21,574,464	\$73,518
RC 26 ELP	\$1,302,565	\$1,314,154	\$(11,590)
RC 28-COVID Reopening	\$0	\$2,800	\$(2,800)
Total	\$106,624,199	\$106,456,459	\$167,740

There are three transfers for BOE consideration and approval:

*	Account	RC	To:	From:	Description
D	Principal	3	\$51,425		3 Months of Previous Principal
					salary
S	Workers Compensation	25		\$20,000	Favorable CIRMA Renewal
S	Student Accident	25		\$10,000	Favorable Bollinger Renewal
	Insurance				
S	Contract Support	18		\$6,985	Unaffiliated Salary increases
					lower than budget
S	Teaching Supplies	23		\$14,440	Less DSS supplies than needed

*	Account	RC	To:	From:	Description
D	DSS Revenue	23	\$40,021		Less DSS Revenue than anticipated but corresponding expense reduction
S	Consultant Svs.	23		\$40,021	Less DSS Revenue than anticipated but corresponding expense reduction

*	Account	RC	To:	From:	Description
D	OOD Transportation	24	\$23,285		Contracted out transportation due to delay in 3 <sup>rd</sup> suburban
S	Transportation/Driver	24		\$9,000	Salary savings from vacant 3 <sup>rd</sup> driver
S	In-District Transportation	24		\$14,285	Change in projected cost

\*D=Deficit

S=Surplus

## Grant Financial Report:

IDEA (2 Year Grant): The IDEA is a grant statute that provides federal funding for the education of children with disabilities and requires, as a condition for the receipt of such funds, that states agree to provide a free appropriate public education

• Currently, we are forecasting a balance of \$154,056.

IDEA 611 ARP Grant: This is a new grant, which was awarded to Darien in the amount of \$199,131. The intended purpose of this grant is to support recovery services for special education. This grant application has yet to be filed and once filed the breakout of accounts will be available.

TITLE 1 (2 Year Grant): Title 1 is to ensure a high-quality education for every child, by providing extra help to students who need it most.

• Title I has yet to be submitted and approved, it is expected to be in the amount of \$169,663. This grant supports professional development and a literacy interventionist.

TITLE II (2 Year Grant): Title II funds can be used to provide supplemental activities that strengthen the quality and effectiveness of teachers, principals, and other school leaders.

• Title II has yet to be submitted and approved by the curriculum office however it is anticipated it will be \$72,652. Once submitted and approved we will breakout the accounts.

TITLE III (2 Year Grant): Title III funding is designed to improve the education of English learners (ELs) by helping them learn English and meet challenging state academic content and student academic achievement standards.

• Title III has yet to be submitted and approved by the curriculum. Once submitted and approved we will breakout the accounts.

TITLE IV (2 Year Grant): Title IV is funding to increase access to comprehensive school psychological services, improve school safety and school climate, and strengthen parent and community engagement.

• Title IV has yet to be submitted and approved by the curriculum. Once submitted and approved we will breakout the accounts.

TEAM MENTOR (1 Year Grant): The TEAM grant is a grant provided by the CSDE to promote excellence, equity and high achievement for Connecticut students by engaging teachers in professional practice through guided support. An award has not been issued to date.

SPECIAL EDUCATION COVID 19: This grant is to support ESY services.

• The award was for \$20,000, which was expended in full to support the ESY program from this summer.

ARP ESSER FUNDS: This grant was awarded by the Federal Government to help re-open schools and support learning loss:

• The grant currently forecasts a positive balance of \$39,447, which can be carried over for three fiscal years. A revision will be submitted in December to adjust for staff that were hired above and below budget. Savings accumulated from lower price points for access points.

TECHNOLOGY EDUCATION: Funded through Area 9 Cable Council.

• This grant supported technology equipment and has been expended.

DARIEN FOUNDATION GRANT: This grant was funded to support robotics district wide.

• We are anticipating expenditures of \$106,500 or 50% of the grant in year 1.

## Food Service Financial Report:

The Food Service Fund shows a P&L of \$(161,467) through August. Typically, August is a deficit month as we have only two days of sales but full year cost of pension costs, start-up costs for equipment repairs and management expenses. A look ahead to September, daily sales are up 20% from the end of last year and nearly double what sales where year over year. However, we would expect by end of September, early October to see at least 25% growth in daily sales as the school year settles in. Chartwell's has also provided food service operations to the Darien High School Pavillion this year. Sales to date are \$2,931 and are included in the forecast.

We are forecasting based on current revenue growth seen in September a year-end surplus of \$56,793.

Darien Public Schools Forecast by Month FY 22

Budget August	\$ 68,958,116 \$ 68,898,786	+ <b>1</b> /}	\$ 21,881,745 \$ 21,808,227	\$ 986,260 \$ 986,260	\$ (4,030,575) \$ (3,973,806)	\$ 106,624,199 \$ 106,461,979	\$ 162,220 0.15%	\$ 170,332 \$ 208
	Salaries	Operating	Fixed	Equipment	Revenue	Total	Forecasted Balance	General Education RCS Special Education RCS

YR. END	EST.		0	0	0	(0)	(0)	1	(0)	0	1	0	(0)	(0)	(0)	0	0	(0)	0	(0)	,	,	ı	0			(0)		1			£
CURR	STF	1.50	00'1	3.00	1.00	4.00	0.20	5.67	1.40	0.80	16.80	13.80	16.60	2.50	6.00	1.00	18.83	18.20	2.80	0.40				2.00	8.00	3.00	2.00	5.00	2.00	7.00		144.50
FORE	CAST	117.850	217,553	567,324	164,358	578,108	31,987	396,645	113,221	57,613	1,567,439	1,307,805	1.382.247	266,264	650,982	120,202	1,729,124	1,639,440	306,262	30,245	53,550	35,000	32,000	215,124	725,547	182,848	127,231	202,983	80.850	549,992	250,501	13,700,296
AVAIL	BUD.	1.623	0	0	0	(0)	(0)	-	(0)	0	-	0	(0)	(0)	(0)	0	0	(0)	0	(0)	53,475	35,000	32,000	0	6,523	2,056	(0)		1	3,001	239,805	373,486
ENCUM.	REQUES.	95.726	175,716	458,223	132.751	555,060	30,694	380,563	108.703	54,994	1,503,762	1,255,961	1,323,410	256,023	624.358	115.579	1,657,299	1,573,707	294,483	28,870	•		•	206,186	680.241	161,449	110,559	193.757	77.175	439,807	10.210	12,505,265
ATV	EXP	20.501	41,837	109,101	31,607	23,048	1,294	16,083	4,519	2.619	63,677	51.845	58,837	10,241	26,624	4,623	71.825	65,733	11.779	1,375	75		•	8.938	38,783	19.343	16,672	9,227	3.675	107,184	486	821,548
REV.	BUD.	117.850	217,553	567.324	164.358	578,108	31.987	396,646	113,221	57,613	1,567,440	1,307,806	1,382,247	266,264	650,982	120,202	1,729,124	1,639,440	306,262	30,245	53,550	35,000	32,000	215,124	725,547	182.848	127,231	202.983	80.851	549,992	250,501	13,700,299
TRFRS	ADJ.	2.736	•			578,108	(577,539)	(58,479)	23,464	(30,686)	(010,06)	43,504	(81.330)	•	3,397		56,757	28.683	14,981	15,292		•	•	(8,396)	28,899	568		134	(568)	(19,689)	13	(76,174)
ORIG	APPRO	115.114	217,553	567,324	164.358	1	609,526	455,125	89,757	88,299	1,663,450	1,264,302	1.463.577	266,264	647,585	120,202	1,672,367	1,610,757	291.281	14.953	53,550	35,000	32,000	223,520	696,648	182.280	127.231	202.850	81,419	569,681	250,501	13,776,473
ACTUAL.	2020-2021	116.292	213,287	556,200	161,135	566,788	42.273	439,482	85,790	44,170	1,549,637	1,186,647	1,283,721	259,219	624,579	118,426	1,621,946	1,552,536	286,403	14,255	75,875	37.125	22.950	152,240	682,877	184,899	124.743	199.386	119,134	548,907	241,166	13,112,087
ACTUAL	2019 - 2020	110.384	208,085	519,480	157,205	552,984	55,022	430,658	666'18	43,517	1.647,266	1,175,783	1,290,195	245,807	606,061	116,676	1,656,605	1,529,976	270,037	14.141	40,164	9.500	30,600	180.225	656.389	194,815	122.287	196,074	159.218	546.336	250,605	13,098,094
ACTHAL.	2018 - 2019	111 252	203.506	482,582	140,402	534,632	54,793	403,199	78,346	42,924	1.628.570	1.084,511	1.229,564	236,655	584,906	115,088	1,599,946	1,513,299	258,989	21,843	83.532	14,000	30.600	173,268	625,464	219.873	119,596	193,097	150,012	501,114	226,343	12,661,905
2021-2022		RC - I DARLEN HIGH SCHOOL BLIPSAR/ADMINISTRATIVE ASSIST			DIRECTOR OF GUIDANCE	DEPARTMENT CHAIRS	CURRICULUM SUPERVISION	ART TEACHERS			ENGLISH TEACHERS	FOR, LANG. TEACHERS	MATH TEACHERS	MUSIC TEACHERS	PHYSICAL ED. TEACHERS	READING TEACHERS		SOCIAL STUDIES TEACHERS		TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	BUILDING SUBSTITUTES	STUDENT INTERNS	LIBRARIANS	GUIDANCE	PRINCIPAL/DIRECTOR SECRETARY	GUIDANCE SECRETARIES	CAMPUS MONITOR	TEACHER AIDES	CUSTODIANS	CLUBS AND COUNCILS	TOTAL PERSONNEL
	ACCT#	1011	21101	21102	21201	21215	21220	110112	110114	110116	110118	110124	110130	110132	110134	110136	110138	110142	110144	21306	21302	21318	21317	21401	21402	21501	21502	21602	21603	10019	101003	
		-	- 14	ŝ	4	NS	9	7	80	6	10	Ξ	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31

## Darien Public Schools Monthly Financial Report

,

Monthly Financial Report

### 

10 IN	ň	ñ	ň	'n	ñ	ñ	4	4	4	4	4	4	4	4	4	4	ŝ	ŝ	ίΩ.	ŝ	νħ	เก้าที่	in	17 î	n i	ð ú	99	්ර		3
YR. END EST.	•			P				,	•	ı		•			•				•	1			,			surphus/	(Shortfall)			5
CURR STF														-							1				0.000	144:00			1	144.50
FORE. CAST	32.025	4,100	635	2,800	3,250	53.250	22,000	350	8.515	26,500	2,600	27,720	12,000	16,068	22,000	8,500		3,450		10,000	255,763		4,914	4,914	240 070 P1	67,600,61	Rev. Forecast	(000)		13,949,973
AVAIL BUD.	6,324		399	2,660	1.975	12.173	11,047	350	7.715	2,869	2,108	25,038	10,792	5,648	22,000	5,868		2,815	•	8,555	128,337		4,914	4,914		500,757	Rev. Expected	(11:000)	(and 1)	495,737
ENCUM. REQUES.	17,579			140	254	6.242	2,161	•		19,363	•	,	1	•	1	762		635	•	1	47,136			•	101 101	12,552,401				12,552,401
YTD EXP	8,123	4,100	236		1,021	34,835	8,791	•	800	4,267	492	2,682	1.208	10,420		1,870	•			1,445	80,290		·			901,838	Rev. Received	(11.000)	(22201-2)	890,838
REV. BUD.	32,025	4,100	635	2.800	3,250	53,250	22.000	350	8,515	26,500	2,600	27,720	12.000	16,068	22,000	8,500		3,450		10,000	255,763		4,914	4,914		13,960,976	Rev. Bud.	(00011)	Constant	13,949,976
TRFRS ADJ.	(2,625)	•					•		•	•			•			•	'	•	•	•	(2,625)		•			(78,799)	Adjust.			(78,799)
ORIG APPRO	34,650	4,100	635	2,800	3,250	53,250	22,000	350	8,515	26,500	2.600	27,720	12,000	16.068	22,000	8,500	•	3,450	•	10,000	258,388		4,914	4,914		14,039,775	Orig. Bud	(11 000)	(200111)	14,028,775
ACTUAL 2019 - 2020	22,234	3,686	444	293	3,250	29,173	14,669	335	3,620	25,957	2,537	32,081	11,903	11,535	8,962	8,204		675	,	9,925	189,483		4.973	4,973		13,306,542		11 0001		13,295,542
ACTUAL 2019 - 2020	27,076	2,492	246	423	2,474	50,097	14,151	350	3,467	17,694	2,600	36,031	7,331	14,568	15,921	4,542		1,283	•	16,966	217,712		•			13,315,806		(11,000)	(anatri)	13,304,806
ACTUAL 2018 - 2019	27,277	8.653	1,049	1,897	3,250	48,079	21,955	294	6,700	22,661	2,104	26,625	8,938	14,049	29,366	8.500		2.928		16,980	251,307		21,994	21,994		12,935,206		100010	(000(11)	12,924,206
OPERATING	22002 TEXTBOOKS-REPLACEMENTS	22003 TEXTBOOKS-CONSUMABLES	23003 PERIODICALS	23004 RESOURCE MATERIALS	23010 AUDIO VISUAL CONSUMABLES	24011 GENERAL TEACHING SUPPLIES	25001 GENERAL OFFICE SUPPLIES	25002 PROFESSIONAL, LIBRARY PURCHASE	25003 PROFESSIONAL DEVELOPMENT	25007 GRADUATION EXPENSES	25008 GUIDANCE MATERIALS	25013 TEMPORARY HOURLY SERVICES	25014 HANDBOOK PRINTING	25026 DUES AND MEMBERSHIPS	35000 POLICE AND FIRE SERVICES	72016 CLASSROOMS/CORRIDORS/AUDITRIU	72041 MICROSCOPE REPAIRS	72044 REPAIRS AND SERVICE CONTRACT	83003 RENTAL/LEASE OF EQUIPMENT		TOTAL OPERATING	EOUIPMENT	73001 EQUIPMENT AND FURNITURE	TOTAL EQUIPMENT		TOTAL DARIEN HIGH SCHOOL	REVENUE	103007 DEV - STITTENT DADKING FEES		NET DARIEN HIGH SCHOOL BUDGET
32 33	34	35	36	37	38	39	40	41	42	43	4	45	46	47	48	49	50	51	52	53	2	55	57	50	<b>\$</b> 0	69	62	60	1 3	\$

 33

 34

 35

 36

 37

 38

 39

 39

 31

 31

 32

 33

 34

 35

 36

 37

 38

 39

 39

 31

 31

 32

 33

 34

 35

 36

 37

 38

 39

 39

 30

 31

 32

 32

 33

 34

 35

 36

 37

 38

 39

 39

 30

 31

 32

 32

 32

 32

 33

 34

 35

 36

 37

 37

 38

69 69 69	RC - 2 FITCH ACADEMY	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE. CAST	CURR	YR. END EST.
	21301 ALTERNATIVE SCHOOL	333,944	382.833	410.750	427.977	(1.621)	420,356	17,904	402,452	0	420,356	4.60	0
72	21603 TEACHER AIDES	2.2	10	2		191	2		ų.	,			
5	TOTAL PERSONNEL	333,944	382,833	410,750	427,977	(7,621)	420,356	17,904	402,452	0	420,356	4.60	0
74													
75	25007 INSTRUCTIONAL SUPPLIES	1		332	2,500		2,500	2	1	2,500	2,500		•
76	25019 COMPUTER INSTRUCTION SUPPLIES	20	436		ं	a A	•	X	•				
77	25001 GENERAL TEACHING SUPPLIES	4,998	3,182	1,267	2,500	1000	2.500	787	734	979	2,500		
78	13015 LOCAL TRAVEL EXPENSE	20	39	1.12	500	3	500			500	500		•
79	102012 LEASES PROPERTY	80,392	84,867	95,663	100,145	0.000	100,145	16,317	83,828	0	100,145		0
80	TOTAL OPERATING	85,410	88,485	97,262	105,645	,	105,645	17,105	84,562	3,979	105,645		Ð
8													
82	TOTAL FITCH ACADEMY	419,353	471,318	508,011	533,622	(7,621)	526,001	35,008	487,014	3.979	526,001	4.60	0

•

.

### 

6	(51, 425)		,	,	,	,		,				1	•		,			,		,		- 	-	0				(51,425) 1
YR. END EST.	(51,																					2022						(51,
CURR STF	1.00	2.00	1.00	0.33	3,00	2.00	16.00	2.00	11.00	13.50	6.60	6.00	12.00	12.00	2.00		0.99			1.00	6.00	4.00	1.00	1.00	1.00	7.00		112.42
FORE- CAST	254,786	338,986	144,527	1 00,962	193,119	175,036	1,463,982	128,211	963,662	1,379,376	559,686	596,899	1,080,802	1,188,992	222,646	49,000	96,848	32,000	23,750	105,863	485,037	243,785	74,150	38,005	40,598	546,096	121,354	10,648,158
AVAIL BUD.	(51,425)	1	(0)	4.216	0	(0)	0	0	0	0	(0)	0	1	0	0	49,000	0	32,000	23,750	0	0	3,136	(0)		0	1.00.1	121,354	183,035
ENCUM. REQUES.	176,570	273,796	138.765	92,555	185,691	167,525	1,406,755	123,280	924,262	1,323,340	537,319	573,201	1,037,480	1,142,483	213,304	•	92,734		,	101.791	460,903	209.795	59,891	36,278	38,752	438,480		9,754,950
YTD EXP	78,216	65,189	5,762	4,190	7,428	7,511	57,227	4,931	39,400	56,036	22.367	23,698	43,321	46,509	9,342	,	4,114	•	•	4,072	24,134	30.854	14,260	1,728	1,845	106.616	•	658,748
REV. BUD.	203,361	338,986	144,527	100,962	193,119	175,036	1,463,982	128,211	963,662	1.379,376	559,686	596,899	1,080,802	1,188,992	222,646	49,000	96,848	32,000	23,750	105,863	485,037	243.785	74,150	38,005	40,598	546,096	121,354	10,596,733
TRFRS ADJ.		•	144,527	(144.527)	11,955		(7.839)	3.504	4,162	•	13,390	•	(34,119)						•	(8,857)	5.254	1	,	17	(111)	2,168	•	(10,476)
ORIG APPRO	203,361	338,986	100	245,489	181,164	175,036	1,471,821	124,707	959,500	1,379,376	546.296	596,899	1,114,921	1,188,992	222,646	49,000	96,848	32,000	23,750	114,720	479,783	243,785	74,150	37,988	40,709	543,928	121,354	10,607,209
ACTUAL 2019 - 2020	199.374	323,817	141,697	96,462	160,891	170,418	1,422,640	119,431	888,633	1,340,536	513.098	576,280	1,077,755	1,070,116	219.356	112,766	94,103	15,000	17,100	213,605	469,604	239,060	72.702	37,259	•	536,024	107,845	10,235,573
ACTUAL 2019 - 2020	194,511	309,867	138.246	100,660	164,032	166,136	1,411,475	63,081	951,560	1,333,460	596,358	557,097	1.073.667	1,128,663	216,114	40.730	108,057	30,600	15,900	207,490	454,741	231,289	71,273	36,527	39,016	527,490	118,186	10,286,224
ACTUAL 2018 - 2019	190,231	317,942	133,658	100,865	173.982	162,064	1,401,887	120,876	971,433	1,287,842	580,853	534,998	1,059,722	1.073.228	216,425	49,900	106.586	30.300	19.700	202,185	361,885	230,161	67,251	36,408	47,362	513,252	114,290	10,105,285
RC - 3 MIDDLESEX MIDDLE SCHOOL	21101 PRINCIPAL	21102 ASSISTANT PRINCIPAL	21215 DEPARTMENT CHAIRS	21220 CURRICULUM SUPER VISION	310312 ART TEACHERS	310316 COMPUTER TEACHERS	310320 ENGLISH TEACHERS	310322 HEALTHY LIVING	310324 FOR, LANG, TEACHERS	310330 MATH TEACHERS	310332 MUSIC TEACHERS	310334 PHYSICAL EDUCATION TEACHERS	310338 SCIENCE TEACHERS	310342 SOCIAL STUDIES TEACHERS	310344 TECH ED. TEACHERS	21302 SUBSTITUTE TEACHERS	21306 TEACHERS OF THE GIFTED	21317 STUDENT INTERNS	21318 BUILDING SUBSTITUTES	21401 LIBRARIANS	21402 GUIDANCE	21501 PRINCIPAL/DIRECTOR SECRETARY	21502 GUIDANCE SECRETARIES	21602 CAMPUS MONITOR	21603 TEACHER AIDES	61001 CUSTODIANS	101003 CLUBS AND COUNCILS	TOTAL PERSONNEL
83 84 85 RC -	86 21	87 21	88 21	89 21	90 310	91 310	92 310	93 310	94 310	95 310	96 310	97 310	98 310	99 310	100 310	101 21	102 21	103 21.	104 21:	105 21	106 21	107 21:	108 21:	109 210	110 21	111 610	112 101	113

### 

OPERATING ACTUAL ACTUAL ACTUAL ACTUAL	ACTUAL		ACT	UAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END
2018 - 2019 2019 - 2020 2019 - 2020	2019 - 2020		2019 - 2020		APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
TEXTBOOKS-NEW -	• •		•						,		ŝ		¢
TEXTBOOKS-REPLACEMENTS 2,949 5,009 9,688	5,009		9,68		15,301		15,301	<u></u>	10,949	4,352	15,301		•
TEXTBOOKS-CONSUMABLES				0	1	•							X
CLASSROOM REFERENCE 508 1.273	1.273			747	2,800		2,800		508	2,292	2.800		3
PERIODICALS 3.387 271 2	271		2	2.097	3,114		3,114	1.798	ı	1,317	3,114		R
RESOURCE MATERIALS 3.472 2.178 3	2,178		3	3.493	3,718	•	3,718	1,988	1,066	664	3.718		3
MEDIA CONSUMABLES 1.247 1.563 1.	1.563		-	1.325	1.700		1,700			1,700	1,700		9
GENERAL TEACHING SUPPLIES 53.230 34.649 38	34,649		38	38,775	47.921		47,921	973	4,404	42,544	47,921		A)
MISC. OFFICE SUPPLIES 4,942 3,759 5.	3,759		5	5,965	7,750		7,750	965	1.520	5,265	7.750		3
PROFESSIONAL DEVELOPMENT 6,222 2,087 4,	2,087		4	4,946	2,200		2,200	•	,	2,200	2.200		20
GUIDANCE MATERIALS 286	286			422	553	,	553	126		427	553		ė
DUES AND MEMBERSHIPS 2,644 2,090 1	2,090		-	1,622	4,790	,	4,790	,	'	4,790	4,790		3
POLICE AND FIRE SERVICES 6.511 4,610 6	4,610		Ĭ	6,055	6,500		6,500	30	×	6,500	6,500		Ŀ
102003 OTHER STUDENT ACTIVITIES					500	5	500	2		500	500		9
REPAIRS AND SERVICE CONTRACT 464 -	464 -	-		•	500		500	•	1	500	500		×
TOTAL OPERATING 85,575 57,775 75,134	57,775		75,1	2	97,347	τ	97,347	5,848	18,447	73,051	97,347		C.
EQUIPMENT													
REPLACEMENT FURN/ EQUIPMENT	14,374	100 A		_	5	-	ŝ	1	6	0	£		e)
TOTAL EQUIPMENT					a.		÷	8	a.	×	÷		¢
TOTAL MIDDLESEX MIDDLE SCHOOL 10,205.234 10,344,000 10,310,707	10,344,000		10,31(	,707	10,704,556	(10,476)	10,694,080	664,596	9,773,398	256,087	10,745,505	112.42	(51,425)

140	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183 184	185	186 187 188
YR. END EST.	0	,			•	•			•		•	ð	-		•		•	P	1	•	0			'		0			3	I		9	i.	્ય	20	3	ः <b>२</b>	Ē	ä	×		3	0
CURR	00'1	00'1		4.00	4.00	3.00	4.00	3.00	4,00	1.00	1.50		0.44	2.10	1.00			1.00	1.00	2.00	1.00	4.00	0.92	3.00		42.96										_			_				42.96
FORE- CAST	196,800	142,012	19,916	329,269	379,975	323,624	330,820	195,540	398,871	75,613	131,722	3,000	49,472	172,831	111,323	32,000	21,250	111,323	67,313	115,583	38,005	159,667	32,400	238,288	6.654	3,683,272		2.954	23,765	886	295	295	19,200	1,000	500	1,430	400	0£6'1	'	52,655		2,000	3,737,927
AVAIL BUD.	0	•		0	0	(0)	0	0	0	0	14,489	2,900	0	1	0	32,000	21,250	0		(0)	ŀ	-	32,400	1,000	6,654	110,696		2.078	997	886	295	295	4.508	700	500	1,430	400	1,930	Ĩ۲	14,019		×	124,715
ENCUM. REOUES.	158,954	136,550	19,011	315,922	365,361	310,399	318,096	187,512	382,823	72,705	112,724	•	47,569	165,075	107,041	243		107,041	64,465	101.151	36,278	152,409	0	191,825	ар 1	3,352,910		2	7,236		5	ас	5,244	300	h		34	ŝ	3	12,780		1	3,365,690
YTD EXP	37,846	5,462	905	13,347	14,614	13,226	12,724	8,027	16,048	2,908	4,509	001	1,903	7,755	4.282	14		4,282	2.848	14,432	1,728	7.258		45,463		219,666		876	15,533		4	3	9,448	2	8	1000		10.00	100	25,856		2,000	247,522
REV. BUD.	196,800	142,012	19,916	329,269	379,975	323,624	330,820	195,540	398,871	75,613	131,722 [	3,000	49,472	172.831	111,323	32,000	21,250	111,323	67,313	115,583	38,005	159,667	32,400	238,288	6,654	3,683,272		2,954	23,765	886	295	295	19,200	1,000	500	1,430	400	1.930	1000	52,655		2,000	3,737,927
ADJ.	e.	•	(524)	(24.194)	18,460	(13.742)	(68,273).	(36.898)	21,048	,	14,489	•	÷	(19,033)		×	3	<u>i</u>	2		17	282		4,837	•	(103,531)		÷		×	i	<u></u>	8	9	×	10 1	a.	æ	0	×		×	(103,531)
ORIG	196,800	142,012	20,440	353,463	361.515	337,366	399,093	232,438	377,823	75,613	117,233	3,000	49,472	191,864	111,323	32,000	21,250	111,323	67,313	115,583	37,988	159,385	32,400	233,451	6,654	3,786,802		2,954	23,765	886	295	295	19,200	000'1	500	1,430	400	1,930		52,655		2,000	3,841,457
ACTUAL 2019-2020	192,941	139,227	18,949	317.955	251,997	425,409	304,143	275,985	295,189	72.085	111,838	3,970	48,741	186,815	109,678	16,000	21,313	109.678	64,847	113,322	37,259	194,995		230,119	2,200	3,544,653		2,873	24,149	878	201	278	18,797	488	252	1,728		3,690	'.	53,335		686	3,597,988
ACTUAL 2019-2020	188,235	135,831	17,758	248,378	348,656	308,098	356,340	316,211	336,361	68,720	106,618	10,319	48,020	181,944	108,057	30,600	17,350	108,057	82,367	111,091	36,527	190,974	F	225,112	6,600	3,588,225		699	26,537	956	÷	101	16,952	201	•	714	59	737		46,925			3,635,150
ACTUAL 2018 - 2019	180,404	135,539	18,432	339,035	337,611	364,273	336,884	303,301	337,411	65,840	102,149	9,400	47,367	173,085	106,586	30,300	8,550	106,586		108,646	36,408	183,857	•	210,535	4,314	3,546,512		1,495	27,596	1.071	295	216	22.245	843	494	1,064	50	2,552	i ar	57,929			3,604,442
RC - 5 HINDLEY ELEMENTARY SCHOOL	PRINCIPAL	1		7 KINDERGARTEN	I GRADE I TEACHERS	2 GRADE 2 TEACHERS	3 GRADE 3 TEACHERS	4 GRADE 4 TEACHERS	5 GRADE 5 TEACHERS	4 FOREIGN LANGUAGE TEACHER	4 PHYSICAL ED TEACHERS	SUBSTITUTE TEACHERS	TEACHERS OF THE GIFTED	MUSIC TEACHERS	ART TEACHERS	STUDENT INTERNS	BUILDING SUBSTITUTES	LIBRARIANS	PSYCHOLOGISTS	PRINCIPAL/DIRECTOR SECRETARY	CAMPUS MONITOR	TEACHER AIDES	LUNCH MONITORS	CUSTODIANS	3 CLUBS AND COUNCILS	TOTAL PERSONNEL	OPERATING	TEXTBOOKS-REPLACEMENTS	TEXTBOOKS-CONSUMABLES	CLASSROOM REFERENCE	PERIODICALS	AUDIO VISUAL CONSUMABLES	GENERAL TEACHING SUPPLIES	MISC. OFFICE SUPPLIES	PROFESSIONAL LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	DUES AND MEMBERSHIPS	POLICE AND FIRE SERVICES	DUPLICATORS AND COPIERS	TOTAL OPERATING	EOUIPMENT		TOTAL HINDLEY ELEMENTARY SCH.
RC-5	21101	21102	21220	510597	510501	510502	510503	510504	510505	510524	510534	21302	21306	21313	21314	21317	21318	21401	21403	21501	21602	21603	21608	61001	101003			22002	22003	23002	23003	23010	24011	25001	25002	25003	25026	35000	72035			7301	TOTAL
140	142	143	144	145	146	147	148	149	150	151	152	153	15	155	156	157	158	159	160	161	162	163	164	165	166	167	169	170	171	172	173	174	175	176	177	178	179	180	18	182	183 184	281	186 187 188

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 141

 1

L		2018 - 2019	2019 - 2020	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	POKE- CAST	STF	TK. END EST.	× 6
161	21101 PRINCIPAL	184,093	188.235	192,941	196,800		196,800	37,846	158,954	0	196,800	1.00	0	19
192	21102 ASSISTANT PRINCIPAL	132,842	135,831	139,227	142,012	•	142,012	5,462	136,550	,	142,012	00'1	ı	19
193	21220 CURRICULUM SUPERVISION	15.876	18,333	19,756	20,440	(386)	19,654	893	18,761	,	19,654			19
194	710797 KINDERGARTEN TEACHERS	284,755	310,979	236,587	316,890	3,975	320,865	13,272	307,593	0	320,865	4.00		19.
195	710701 GRADE 1 TEACHERS	257,202	221.189	350,262	299,352	(25,862)	273,490 }	10.519	262,971	0	273,490	3.00		19:
961	710702 GRADE 2 TEACHERS	312,626	322,915	252,297	324,090	38,430	362,520	14,595	347,925		362.520	4.00	•	19
197	710703 GRADE 3 TEACHERS	240,180	305,650	316,468	264,409	63,713	328,122	13,868	314.254	(0)	328,122	4.00	•	19
198	710704 GRADE 4 TEACHERS	264,576	203,280	296,760	311.171	(19:301)	291,870	12,137	279,733	0	291,870	4.00		198
	710705 GRADE 5 TEACHERS	329,938	362,292	262,096	338,432	11,900	350,332	14,157	336,175	¢	350,332	4.00		19
200	710724 FOREIGN LANGUAGE TEACHER	59,587	62,096	65,035	68,112		68,112	2.620	65,492	0	68,112	1.00		200
	710734 PHYSICAL ED. TEACHERS	92,280	98,725	79,161	82,821		82,821	3,185	79,636	0	128,28	1.00		201
202	21302 SUBSTITUTE TEACHERS	5.580	8.794	13,358	3,000		3,000	100	•	2.900	3,000		,	202
203	21318 BUILDING SUBSTITUTES	16,650	27,650	34,875	31,875	,	31,875	125		31,750	31.875			203
204	21306 TEACHERS OF THE GIFTED	42.611	43,199	47,191	52,330	(7,825)	44,505	2,023	42,481	0	44.505	0.44		202
205	21313 MUSIC TEACHERS	195,834	194,434	206,744	223.163	•	223,163	9.517	213,645	0	223,163	2.20		205
I	i i	81,555	90,806	97,669	102,451		102.451	3,940	98,510	0	102,451	1.20		200
L.		30,600	23,400	15,300	32,000		32,000			32,000	32,000			202
		51.395	54,004	56,925	60,113		60.113	2,312	27,801	(0)	60,113	1.00	•	205
	21403 PSYCHOLOGISTS	4	105,396	109,503	112,816		112.816	4,708	108,108	0	112,816	1.00	•	202
210		916'601	112,395	114,642	116,936	,	116,936	14,693	102,244	(0)	116,936	2.00		21(
	21602 CAMPUS MONITOR	36,408	36,527	37,259	37,988	17	38,005	1,728	36.278		38,005	1.00	0	211
212	21603 TEACHER AIDES	187,645	192,057	195,970	160,513	70	160,583	7,299	153,283	0	160,583	4.00	•	212
213	21608 LUNCH MONITORS				32,400	•	32,400	120	'	32,280	32,400	0.92	,	213
214	61001 CUSTODIANS	220,742	233,845	236,237	237,944	1,877	239,821	46,410	192,410	1,000	239,821	3.00	-	214
215	101003 CLUBS AND COUNCILS	6,390	5,742	4,400	6,654	•	6.654	•	'	6,654	6,654			215
216	TOTAL PERSONNEL	3,159,280	3,357,774	3,380,663	3,574,712	66,208	3,640,920	221,529	3,312,805	106,586	3,640,920	43.76	0	216
217														1
218 218	OPERATING						-	-	-					217
	22002 TEXTBOOKS-REPLACEMENTS	3,711	2,149	250	2,974	,	2,974	'	•	2,974	2,974		-	216
220	22003 TEXTBOOKS-CONSUMABLES	27,930	27,027	29,739	23,795		23,795	11,454	11.753	588	23,795			22(
	23002 CLASSROOM REFERENCE	0.20	970	735	892	•	892			892	892		•	221
Į	23003 PERIODICALS	2,387	265	80	297	•	297	284		13	297	1	-	223
223	23010 AUDIO VISUAL CONSUMABLES				297		297	153		144	297			22
224	24011 GENERAL TEACHING SUPPLIES	21,691	22,025	17,047	19,332		19,332	4,843	6,628	7,861	19,332	1	'	224
225	25001 MISC. OFFICE SUPPLIES	1,012	957	996	1,000		1,000	85	785	130	1,000			225
226	25002 PROFESSIONAL LIBRARY PURCHASE	391	480	444	500		500	484	,	16	500		-	226
227	25003 PROFESSIONAL DEVELOPMENT	1,362	1,559	413	1,430		1,430		•	1,430	1,430		•	22
228	25026 DUES AND MEMBERSHIPS	399	120	•	400		400	89	,	311	400			228
229	35000 POLICE AND FIRE SERVICES	9.727	4,763	5,162	6,130	1	6,130	•	•	6,130	6,130			229
230	72035 DUPLICATORS AND COPIERS		•	•			•		1	•	£		4	230
231	72044 REPAIRS AND SERVICE CONTRACT		-	•	•		•				•			231
232	TOTAL OPERATING	68,610	60,315	54,876	57,047		57,047	166,71	19,165	20,490	57,047			232
233 234	EQUIPMENT													234
235	73001 EQUIPMENT AND FURNITURE	1.000	1,966	•	2.000		2,000	396	934	670	2,000			235
-			200 062 6	000 200 0	036 263 6	006 77	F20 007 C	216 066	200 611 1	782 261	3 600 067	37 T.V	-	236
237 TC	TOTAL HOLMES SCHOOL	3,228,890	3,420,050	3,435,539	YC1,650,5	90 <sup>,</sup> 208	104,440,6	015,452	CU4,200,0	14/40	104,470,0	97.70	Þ	3

 189

 191

 192

 193

 194

 195

 195

 196

 197

 198

 199

 199

 194

 195

 195

 196

 197

 198

 199

 199

 199

 199

 199

 199

 199

 199

 199

 199

 199

 199

 199

 199

 199

 199

 190

 190

 190

 190

 191

 192

 193

 194

 195

 195

 196

 197

 198

 198

 199

 190

 190

LEMENTARY SCHOOL ACTUAL ACTU 2018 - 2019	ACTU 2019 - 2	ACTUAI 2019 - 20		ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	238 239
189,235	189,235		193,941	4	008, 761		197,800	37,892	159,908	0	197,800	00.1	0	240
132,842 135,831	135,831		139,227		142,012		142,012	5,462	136,550	•	142,012	00.	÷.	241
17.922 18.018	18,018		20,537		20.964	(524)	20,440	929	19.911	•	20,440		¥. (	242
KINDERGARTEN TEACHERS 257.371 323.321 538.399 CENTRE TEACHERS 761 214 627	323,821		338,399	_	333,8010		102,500	15,010	340,251 406.475	(0) 0	102,000	4.00	ε.	244
355,576 267,001	267,001		330.68		343,185	(8,719)	334,466	12,864	321,602	(0)	334,466	4.00	2.4	245
336,456 324,632	324,632		254,20	8	328,402	(5,691)	322,711	12,412	310,299	0	322,711	4.00	£	246
170,971 236,113	236,113		245	245,159	253,436	33,048	286,484	11,848	274,636	0 40	286,484	4.00	9	247
GRADE 5 TEACHERS 371.963 255,369 266	255,369		268	268,822	350,554	26,108	376,662	15,692	360,970	0)	376,662	4.00	X	248
FOREIGN LANGUAGE TEACHER 72,680 75,662 7	75,662		7	79,161	82,821	8	82,821	3,185	79,636	0	82,821	.00.1	6	249
PHYSICAL EDUCATION TEACHERS 114,756 122,103 10	122,103		10	101,951	111,323	े	111,323	4,282	107,041	0	111,323	1.00	3	250
SUBSTITUTE TEACHERS 6,100 6,850	6,850			4,805	3,000	92	3,000	۲	30 (	3.000	3,000		2	251
TEACHERS OF THE GIFTED 62,172 63,030 6	63,030			63,975	64,935	•	64,935	2,692	62,243	0	64,935	0.58	ંત	252
MUSIC TEACHERS 220,191 226,603 22	226,603		21	224,754	246,005	480	246,485	9,947	236,537	0	246,485	2.40	2	253
ART TEACHERS 100.839 108.057 10	108.057		101	109,678	111,323		111,323	5,060	106,263	(0)	111.323	1.00	2	254
STUDENT INTERNS 31,200 30,600 7	30,600		4	7,650	32,000	3	32,000	1000	54	32,000	32.000		19 19	255
BUILDING SUBSTITUTES 16,300 16,300 29,	16,950		29,	29,325	21,250	•	21,250			21,250	21,250		10	256
107,311	108,792	L	110,	424	112,080		112,080	4,311	107,769	(0)	112,080	1.00		257
68,439	68,439		12	71,604	74,914	•	74,914	3,149	71,765	0	74,914	1.00		258
TOR SECRETARY 110.131 112.609	609'211		114	114,873	117,167	(1.583)	115,584	6,351	109,232		115,584	2.00	20	259
36,408 36,527	36,527		in.	37,259	37,988	17	38,005	1,728	36,278		38,005	1.00	0	260
TEACHER AIDES 170,074 173,370 207,611	173,370		207,	119	162,715	(3,560)	159,155	7,234	151,921	0	159,155	4.00		
S					32,400	,	32,400			32,400	32,400	0.92	2	
CUSTODIANS 220,753 227,240 231,502	227,240		231.	502	233,638	(6,907)	226,731	37,470	188,261	1,000	226,731	3.00	30	
CLUBS AND COUNCILS 6,078 6,253		6,253		-	8,244	•	8,244	10400	•	8,244	8,244		202	
TOTAL PERSONNEL 3,384,522 3,525,604 3,600,220	3,525,604		3,600,22	0	3,865,561	32,669	3,898,231	213,187	3,587,148	97,896	3,898,230	44.90	0	265
														266
1 1 1 1 1 10 10 10 10 10 10 10 10 10 10	1012		-	1 403	2 074	1927)	2 5 38	408	910	1.220	2.538		2	] 268
24.599 23.201	23.201			23,426	24.390	2.165	26.555	11.024	15,398	133	26,555		X	269
972		859		811	892	80	972		892	80	972		50 10	270
PERIODICALS 227 267		267		S.	297	27	324	100	297	27	324		30	271
CONSUMABLES 278 240		240		130	297	27	324	21	72	231	324		94)	272
GENERAL TEACHING SUPPLIES 19,925 17,212		17,212		19,046	19,332	2,153	21,485	13,684	5,825	1,977	21,485		36	273
MISC. OFFICE SUPPLIES 905 838		838		1,000	1,000	•	1,000	359	200	441	1,000		ę	274
PROFESSIONAL LIBRARY PURCHASE 499 367		367		357	500	2	500	i i	398	102	500		a	275
PROFESSIONAL DEVELOPMENT 1,308 1,308		876		657	1,495	3	1,495	1	,	1,495	1,495		×	276
DUES AND MEMBERSHIPS 400 400 168	168			118	400	8	400	1	2	400	400		×	772
POLICE AND FIRE SERVICES 713 842 5	842		5.	5,754	1,930	0	1,930		3	1,930	1,930		X	278
DUPLICATORS AND COPIERS	•	Ŷ		,	•	13	•	1.000	X		•		i.	279
REPAIRS AND SERVICE CONTRACT					70				3		2		10 10	280
51,087 45,081	45,081		έλ.	54,802	53,507	4,016	57,523	25,495	23,991	8,036	57,523			281
EQUIPMENT														282
EQUIPMENT & FURNITURE   898   1.983		1.983	ļ	727	2,000		2,000	152	×	1.848	2,000	_	×	_
3.436.506 3.572,668	3.572.668		3.6	3.655.748	3,921,068	36,685	3,957,754	238,834	3,611,140	107,780	3,957,753	44.90	0	285
0,419,000 000,000 000,000 000 000 000 000 00	2000			ما والاختلاف الم							•			

× F	TARY SCHOOL		ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	VTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE. CAST	CURR STF	YR. END EST.	17.26
PKINCIPAL 184,093	184,093		198,171	- L.	193,941	197,800	<i>2</i> -0	197,800	37,892	159,908	0	197,800	1.00	0	
	132,842		135,831		139,227	142,012	5 E	142,012	5,462	136,550	5	[42,012			53
	221,581 2		231,697		254,806	263,356	707 -	263,356	677	253,227	. 0	263,356	3.00		5 6
910901 GRADE 1 TEACHERS 305.737 312.727	305.737		312,727		321,307	333,969	55.667	389,636	16,154	373,482	0	389,636	4.00		29
	217,489		218,539		179,214	187,975	41,914	229,889	9,307	220,582	с. Э	229,889	3.00		
GRADE 3 TEACHERS 275,146	275,146		241,089		228,446	264,292	(15,414)	248,878	9.572	239,306	0	248,878	3.00		29
GRADE 4 TEACHERS 219,398	219,398		280,683		236,587	244,445	(5.696)	238,749	9,961	228,788	(0)	238,749	3.00		56
GRADE 5 TEACHERS 282,568 282,568	282,568		251,538	1	361,540	311,310	(12,758)	298,552	12,199	286,353	0	298,552	3.00	2	29
FOREIGN LANGUAGE TEACHER 56,642	56,642		59,516	1	63.227	69,502	3	69,502	3,159	66,343	0	69,502	00	្	56
PHYSICAL ED. TEACHERS 89,813	89,813		93,518	1	97.865	102,230	2	02,230	3,932	98,297	-	102,230	1.10	1	796
SUBSTITUTE TEACHERS 8,585	8,585		7,900	]	4.873	3,000		3.000	•	1	3,000	3,000		,	ЭĞ
TEACHERS OF THE GIFTED 71,907	71,907		72,899		80,682	90,399	(15,297)	75,102	3.414	71,689	Ξ	75,102	0.79	:-	10£
RS 183,950	183,950		189,463	ļ	197,276	203,827	(16,987)	186,840	7,787	179,052	0	186,840	2.20	•	302
21314 ART TEACHERS 87,871 62,194	87.871		62,194		62,822	65,898	,	65,898	2,535	63,364	(0)	65,898	0.80	24	302
21317 STUDENT INTERNS 31,200 31,200	31,200		31,200		23,800	32,000	22	32,000		100	32,000	32,000			304
21318 BUILDING SUBSTITUTES [ 10,200 6,300	10,200		6,300		27,000	10,625	836	10,625			10,625	10,625			305
21401 LIBRARIANS 72.680 75.662			75,662		79,161	128,28	3	82,821	3,185	79,636	0	82,821	00.1	•	306
21403 PSYCHOLOGISTS 73,504 73,504	4	- 73,504	73,504		76.572	79,895		79,895	3,073	76,821		79.895	00.1	•	301
21501 PRINCIPAL/DIRECTOR SECRETARY 131,455 134,414	131,455		134,414		137,100	139,841	3	139,841	26,893	112,949	(0)	139,841	2.00		305
21602 CAMPUS MONITOR 36,408 36,408 36,527	36,408		36,527		37,665	37,988	7.	38,005	1,728	36,278	G.	38,005	00'1	0	
	148,837		153,742		153,588	119,700	130	119,830	5,447	114,384	(0)	119,830	3.00	10.0	
21608  LUNCH MONITORS	JRS [ ]					32,400	1	32,400	-	•	32,400	32,400	0.92	•	
61001 CUSTODIANS 226,209 226,209			226,209		223,978	232,910	1,738	234,648	45,303	188,345	000'1	234,648	3.00		
101003 CLUBS AND COUNCILS 4,314 4,400	4,314 4,400	4,400			4,076	4,436	् <u>व</u>	4,436	2		4,436	4,436		•	
TOTAL PERSONNEL 2,995,571 3,115,222 3	2,995,571 3,115,222	3,115,222		÷.	3,203,209	3,272,809	33,576	3,306,385	218,059	3,004,864	83,462	3,306,385	38.81	0	314
OPERATING															315 316
5 1,312	1,312		297		2,450	2.276	ж)	2.276	3	2,030	246	2.276			317
TEXTBOOKS-CONSUMABLES 22.0	22.073		20,521	- I.	20,134	18,670	4	18,670	10,133	7,154	1,383	18,670			318
	66		512	- 1	694	683	2	683			683	683		1949) 1949	319
	CONSUMABLES	5 5	5		R,	228		228	23		228	228		1000	320
	55		55		175	228	4	228		•	228	228			321
	16,933		12,889		15,862	14,796	1	14,796	5,445	2,692	6.658	14,796		360	322
25001 MISC. OFFICE SUPPLIES 919 913	616		743		904	1,000	1	1,000	362		638	1,000		1000	323
25002 PROFESSIONAL LIBRARY PURCHASE	LIBRARY PURCHASE		1		432	500	10	500	2	2	500	500			324
25003 PROFESSIONAL DEVELOPMENT 328 328 25	328		25		1,077	1,170	1	1,170	816	2000	354	1.170		(2. C)	325
25026 [DUES AND MEMBERSHIPS	(BERSHIPS				118	400		400		101	400	400		100	326
35000 POLICE AND FIRE SERVICES 572 698	572		698		4,870	1,930		1.930		×	1,930	1,930		X	327
72035 DUPLICATORS AND COPIERS	AND COPIERS				20				38	•		8		1995	328
TOTAL OPERATING 42,292 35,738	42,292		35,738		46,716	41,881		41,881	16,756	11,876	13,249	41,881		.	329
EOULPMENT															331 331
73001 [EOUIPMENT & FURNITURE ] 3.339 ] 2.309 ]	3.339 [		2.309		1.642	2.000	1070	2,000	3	966	1.034	2.000		1000	332
2 000 1 000 1 000 1 1 000 1 1 000 1 1 000 1 1 000 1 1 000 1 1 000 1 1 000 1 1 000 1 1 000 1 1 000 1 1 000 1 1 0	2 204 200		1 1 153 760	1 - C	- 13E E	. 009 A11 E	11 676	. 326 D35 E		1 017 706	771 LO	1 360 366	20 61		333
3,041,202			207'921'9		796,162,6	0,090,015,5	13,570	3,350,200	234,815	5,017,706	97,740	3,350,266	38.81	>	

335	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	196	365	366	367	368	369	370	371	372	373	374	375	376	377	378	380	381 382 383	
YR. END FST	5	50	i.	32	8	8	i i i	š.	2	10	•	10	ં	2	10 10	2	2	3	33 1	Ð	0	1	X	iir	2 2	٩			S.	30		3	1	<u>,</u>	3	i.	3	i.	S	ų:	2	•		ः	
CURR	1.00	1.00		3.00	3.00	4.00	3.00	4.00	4.00	1.00	1.40	_	0.22	2.00	1.00		_	1.00	0.35	2.00	1.00	4.00	0.92	3.00		40.89									_			-	_		_			40.89	
FORE. CAST	196,800	142,012	19,916	224,837	209,485	403.378	189,810	323,303	378,721	79,557	108.275	3,000	24,747	132,918	93,493	32,000	21,250	114,720	23,275	118,860	38,005	158,394	32,400	234,397	6,654	3,310,207			2,778	22,100	833	278	278	18,056	000*1	500	1,365	400	1,930		1000	49,518	2,000	3.361.725	
AVAIL BUD	0	•		(0)	0	0	¢	0	0	0	(0)	2,813	(0)	0	F	32,000	21,250	(0)	-	(0)	5	0	32,400	1,000	6,654	96,118			2,778	1,453	50	278	278	6.574	0	500	1,365	400	1,930	je.	8	15,585	2,000	113,704	
ENCUM. BEOLIES	158.954	136,550	19,146	216,190	200,876	387.863	184,960	310.383	364,155	76,497	104,111		23,795	127,494	89.897	•	•	109,506	22,380	104.080	36,278	151,194	•	188,143	-	3,012,450			'	164	1	3	i i	2,245	350	2	Зi	5		1	10	2,758	1	3.015.209	
YTD EXP	37.846	5,462	770	8,648	8.609	15,515	4,850	12,920	14,566	3,060	4,164	187	952	5,424	3,596	•	•	5,215	895	14,780	1.728	7,200	,	45,254	•	201,639				20,483	804	ii.		9,237	650			1000			1.455	31,174		232,813	
REV. BUD	196.800	142,012	19.916	224,837	209,485	403,378	189,810	323,303	378,721	79.557	108.275	3,000	24,747	132,918	93,493	32,000	21,250	114,720	23,275	118,860	38,005	158,394	32,400	234,397	6,654	3,310,207			2,778	22,100	833	278	278	18,056	1,000	500	1,365	400	1,930	2	1	49,518	2,000	3.361.725	
TRFRS			(786)	•	(54,728)	54,728	(92.758)	(7.118)	9.224	•	`	-	-	(48,608)	26,993	•	•	-	2.052	,	17	160	'	1.743	•	(109,081)			<u>.</u>	X	ŝ	2	9	è	ंत्र		2	2	2	ं	3		×	(109.081)	A
ORIG	196.800	142,012	20,702	224,837	264.213	348,650	282,568	330,421	369,497	79,557	108,275	3,000	24,747	181,526	66,500	32,000	21,250	114,720	21,223	118,860	37,988	158,234	32,400	232,654	6,654	3,419,288			2,778	22,100	833	278	278	18,056	1,000	500	1.365	400	1.930			49,518	2,000	3.470.806	
ACTUAL 2010 - 2020	192.941	139,227	19,055	213,582	289,097	285,525	336,766	292,482	293,034	76,040	103,283	18,052	24,382	174,721	63,396	31,300	22,064	113,025	20,452	116,321	37,259	192,236	ı	229,467	6,289	3,289,994			2.858	23,037	681	22	172	18.720	984	2	120	4	1,896	3		48,468	-	3 338 d62	- A - SALANA
ACTUAL	188.235	135,831	17,758	203,407	250,356	279,195	327,579	402,308	332,303	72,680	98,462	4,400	24,021	169,787	60,438	31,200	18,500	111,355	28,528	114,549	36,527	186,841		224,604	5,895	3,324,759			126	17,847	106		•	13,606	763	14	283	06	842	,	•	33,662	1.959	082 095 2	الرقائي ومقادمهم
ACTUAL	184.093	132,842	18,432	295,443	290,063	313,911	310,608 ]	384,648	288,793	\$18'69	85,259	10,000	23,694	162,786	79,873	30,000	17,100	109,839		111,849	36,408	186,230	1990	217,729	4,273	3,363,687			2.164	24,816	889		365	20,575	1,035	•	338		423		•	50,605	929	3415 221	4 4 8° 0 8 8° 0
RC - 10 TOKENEKE ELEMENTARY SCHOOL	PRINCIPAL	ASSISTANT PRINCIPAL	CURRICULUM SUPERVISION	_	GRADE I TEACHERS	GRADE 2 TEACHERS	GRADE 3 TEACHERS	GRADE 4 TEACHERS	GRADE 5 TEACHERS	FOREIGN LANGUAGE TEACHER	PHYSICAL ED. TEACHERS	SUBSTITUTE TEACHERS	TEACHERS OF THE GIFTED	1	ART TEACHERS	STUDENT INTERNS	BUILDING SUBSTITUTES	LIBRARIANS	PSYCHOLOGISTS	PRINCIPAL/DIRECTOR SECRETARY	CAMPUS MONITOR	TEACHER AIDES	LUNCH MONITORS	CUSTODIANS	CLUBS AND COUNCILS	TOTAL PERSONNEL		OPERATING	TEXTBOOKS-REPLACEMENTS	TEXTBOOKS-CONSUMABLES	CLASSROOM REFERENCE	PERIODICALS	AUDIO VISUAL CONSUMABLES	GENERAL TEACHING SUPPLIES	MISC, OFFICE SUPPLIES	PROFESSIONAL LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	DUES AND MEMBERSHIPS	POLICE AND FIRE SERVICES	DUPLICATORS AND COPIERS	REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING	FOLEPMENT & FURNITURE	TOTAL TOKENEKE COHOM	I UNENENE SCHOOL
RC - 10	10116	21102	21220	1011097	101101	1011002	1011003	1011004	1011005	1011024	1011034	21302	21306	21313	21314	21317	21318	21401	21403	21501	21602	21603	21608	61001	101003				22002	22003	23002	23003	23010	24011	25001	25002	25003	25026	35000	72035	72044		13001	TATOT	1010F
335	137	338	339	340	341	342	343	Æ	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	180		

(0) $(2,7)2$ $(4,2)0$ $(1,10)7$ $(1,0)7$ $(2,12)7$ $(2,$
Consc         Consc           34,170         -           12,350         -           12,050         -           24,050         -           4,000         -           8,650         -
34,170 12,550 617,088 42,050 10,329 4,000 8,650
8,650
10.329 4,000
- 8,337

430		RC-12 MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	43(
431			2018 - 2019	2019 - 2020	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	43
432	11031	FACILITIES DIRECTOR	151,533	155,321	159,204	159.204	4.378	163,582	31,458	132,124	(0)	163.582	1.00	(0)	43.
433	11022	CUSTODIAL & MAINT SUPERVISOR	122,421	114.821	99,089	•	120,000	120.000	23,077	96,923	•	120,000	00.1	•	430
434	11032	SECRETARY	34,853	35,636	39,007	40,000	1,500	41.500	7,981	33,519		41,500	0.50		43.
435	61003	CUSTODIAL SUPERVISOR	91,903	79.477	64.385	73.590	284	73.874	14,435	59,438	-	73,874	1.00	•	43
436	61005	CUSTODIAL O/T SCH. EMERGENCY	88.229	94,170	123,375	73,935	5,726	79.661	25,220		54,441	79,661			43(
437	71001	GROUNDSKEEPERS	383.160	393,623	389,074	405,475	1,560	407,035	79,536	327,499	0	407,035	5.00		43
438	71002	GROUNDS OVERTIME	5,840	9,174	8,094	12,000	•	12,000	783	•	11,217	12,000		•	43
439	71003	MAINTENANCE	647,572	675,148	667,210	812,395	(117,404)	694,991	132,835	479,909	82,247	691,515	7.00	3,476	439
440	71004	MAINTENANCE OVERTIME	27,072	20,487	19,489	27,500		27,500	3.063		24,437	27,500			44(
441	71005	SPRING/SUMMER HELP PART-TIME	100,650	98,052	47,696	99,880		99.880	55,621		44.259	99,880			44
442		TOTAL PERSONNEL	1,653,234	1,675,910	1,616,621	1,703,979	16,044	1,720,023	374,009	1,129,413	216,601	1,716,547	15.50	3,476	44.
443															4
444		OPERATING													44
445	12001	CONSULTANT SERVICES	28,855	38,061	16,989	16,000	•	16,000	13,054	1,118	1.828	16,000			44
446	13017	PROF. MEETINGS & TRAINING	6,852	1,334	•	7,910	•	7.910			7,910	7,910			44
447	62001	REFUSE COLLECTION	104,493	70.822	78,963	82.858		82.858	12,960	65,798	4,100	82.858		,	44
448	62003	SNOW REMOVAL	55,330	15,448	37,280	59,000		59,000			59,000	59,000		ı	448
449	62004	CARE OF TREES	23,600	26,061	22.334	26,000		26.000	3,900	8,050	14,050	26,000		4	449
450	65001	CUSTODIAL SUPPLIES	162.849	161,051	160,635	165,000		165,000	11,607	83,237	70,155	165,000	_		45(
451	65002	OPERATION OF VEHICLES	44.022	35,405	47,329	40,000	6,000	46,000	1,656	43,260	1,084	46,000		·	451
452	65003	CARE OF GROUNDS	230,136	278,775	246.330	210,000		210,000	38,504	84.578	86,918	210,000	_		453
453	65005	UNIFORMS	28,229	18,447	28,012	26.860	•	26,860	1.049		25,811	26,860		•	453

## 

454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492 493
YR. END	EST.		•						•						,											,			3,476		Surplus/	(Shortfall)		•	,		3,476	
CURR	STF																												15.50								15.50	
FORE-	CAST	299,000		6,000	38,000	000'66	51,500	95,000	58.000	65,000	145,609	10,500	29,000	16,500	10,500	5,000	70,000	40,000	5,000	40,000	55,000	1,778,237			19,790	45,000	64,790		3,559,574			Rev. Forecast	(93,600)	(151,562)	(245,162)		3,314,412	
AVAIL	BUD.	7,108		4,500	3.000	14,540	22,246	30,913	10,121	48,063	40,708	1,000		1,000	3,615	5,000	30,902	(3,436)	3,800	36,160	55,000	585,097			18,912	22.467	41,379		843,077			Rev. Expected	(93,600)	(151,562)	(245,162)		597,915	
ENCUM.	REQUES.	268,067	,	•	28,551	56,641	12,284	17,637	32,590	•	83,264	7,004	27.682	15,500	4.201	£	33,885	9.215	903	425	•	883,890			•	11,367	11,367		2,024,670					2.778	2.778		2,027,448	
4TD	EXP	23,825		1.500	6.449	27,819	16,971	46,451	15,289	16,937	21,636	2,496	1,318		2,684	,	5.213	34.221	297	3,415	•	309,249			878	11,166	12,044		695,303			Rev. Received	(5,157)	(69.052)	(74.209)		621.094	
REV.	BUD,	299,000		6,000	38,000	000'66	51.500	95,000	58,000	65,000	145,609	10,500	29,000	16,500	10.500	5,000	70,000	40,000	5,000	40,000	55,000	1,778,237			19.790	45,000	64,790		3,563,050			Rev. Bud.	(009,69)	(151,562)	(245,162)		3,317,888	
TRFRS	ADJ.	(6,000)		•		•		•	,	•			•		•	,		,		,	•	•					,		16,044			Adjust.	,	•	20		16,044	
ORIG	APPRO	305,000		6,000	38,000	000'66	\$1,500	95,000	58,000	65,000	145,609	10,500	29,000	16,500	10,500	5,000	70,000	40,000	5.000	40,000	55,000	1,778,237			19,790	45,000	64,790		3,547,006			Orig. Bud	(93,600)	(151,562)	(245,162)	_	3,301,844	
ACTUAL	2019 - 2020	258,979	•	440	46,501	76,341	58,625	92.519	35,893	36,602	198,878	10.351	40,077	33,891	7,220	6,351	41,376	80,354	1,068	72.035	52,573	1,787,945				25,179	25,179		3,429,745				(21,963)	(208,920)	(230,883)		3,198,862	
ACTUAL	2019 - 2020	208,593			35,654	87,942	42,245	85,584	50,901	33,716	128,881	11,427	33,726	18.679	8,633	2,172	58,747	105,871	1,996	38,727	54,497	1,653,395			16.976	37,820	54,796		3,384,101				(54,013)	(71,109)	(125,122)		3,258,979	
ACTUAL	2018 - 2019	260.288	96,414	8,574	22,665	100,401	52,094	154,302	65,126	51,467	124,579	7.015	32,076	19,092	6,572	3.455	66,142	70,582	6,455	106,542	150,478	2,088,684			89,357	75,231	164,589		3,906,506				(89,267)	(143,197)	(232,464)		3,674,043	
RC-12 MAINTENANCE		72001 CONTRACTED JANITORIAL SERVICE	72012 ELECTRICAL	72013 INTERCOMMS AND CLOCKS	72014 PLUMBING	72016 CLASSROOMS/CORRIDORS/AUD.	72019 MISCELLANEOUS REPAIRS	72021 SECURITY	72022 FIRE ALARMS/EXTING/SPRINKLER	72023 NON MECHANICAL INSPECTIONS	72048 HVAC AIR CONDITIONER REPAIRS	74011	74012 LUMBER	74013 HARDWARE	74014 PAINT	74015 OTHER BUILDING MATERIALS	74016 ELECTRICAL MATERIALS	74030 RESERVE FOR EMERGENCY REPAIR	83006 RENTAL OF TOOLS & EQUIPMENT	121000 IMPROVEMENT OF SITES	122000 IMPROVEMENT OF BUILDINGS	TOTAL OPERATING		EQUIPMENT	73010 MAINTENANCE EQUIPMENT	73001 EQUIPMENT AND FURNITURE	TOTAL EQUIPMENT		TOTAL MAINTENANCE			REVENUE	102008 REVENUE - BUILDING RENTAL	102009 REVENUE - USE OF FIELDS	TOTAL REVENUE		NET MAINTENANCE BUDGET	
454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492 493

Curl Junct         Curl Ju	494 495	496	497	498	499	500	201	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528
Image: constrained by the co	YR. END EST.	0	•	•	0			,	1	,	,	,			'	,	,	,		•				1	•	•			*	•	1		0	
Image: constrained by the co	CURR STF	1.00	•		00.1																										•		1.00	
R.C.1         M.C.U.M.         M.U.M.         M.U.M. <t< td=""><td>FORE- CAST</td><td>156,830</td><td></td><td>58,595</td><td>215,425</td><td></td><td></td><td>,</td><td>1,500</td><td>11,919</td><td>714</td><td>18,476</td><td>3,409</td><td>150</td><td>3,913</td><td>765</td><td>1,500</td><td>1,500</td><td>1,125</td><td>400</td><td>686</td><td>12,000</td><td>3,900</td><td>5,200</td><td>9,436</td><td>76,895</td><td></td><td></td><td>8,657</td><td>•</td><td>8,657</td><td></td><td>300,978</td><td></td></t<>	FORE- CAST	156,830		58,595	215,425			,	1,500	11,919	714	18,476	3,409	150	3,913	765	1,500	1,500	1,125	400	686	12,000	3,900	5,200	9,436	76,895			8,657	•	8,657		300,978	
Ref ( ) MUSIC         ACTUAL         AUR.         BUD.	AVAIL BUD.	0		58,595	58,595			,	1,500	181	87	18,209	-	150	3.002	73	1,260	1,500	1,125	400	989	12,000	3,900	,	0	44,377			4,818	•	4,818		107,789	
RC-13         MUST         ACTUAL         ACTUAL <td>ENCUM. REQUES.</td> <td>150,798</td> <td>•</td> <td></td> <td>150,798</td> <td></td> <td></td> <td>•</td> <td>•</td> <td>494</td> <td>•</td> <td>267</td> <td>•</td> <td></td> <td>116</td> <td>629</td> <td></td> <td></td> <td>•</td> <td></td> <td>•</td> <td>-</td> <td>1</td> <td>5,200</td> <td>•</td> <td>7,501</td> <td></td> <td></td> <td>3,840</td> <td>•</td> <td>3,840</td> <td></td> <td>162,138</td> <td></td>	ENCUM. REQUES.	150,798	•		150,798			•	•	494	•	267	•		116	629			•		•	-	1	5,200	•	7,501			3,840	•	3,840		162,138	
RC-13         MUSIC         ACTUAL         ACTUAL         ACTUAL         ACTUAL         ACTUAL         Rens	YTD EXP	6,032			6,032		ì	'	1	11,244	627	•	3,408	•		63	240		•			•	•		9,436	25,018			•	•			31,050	
RC-13         MUSIC         ACTUAL         ACTUAL         ACTUAL         ACTUAL         ORIC         TRFN           2130         DIRECTOR         2015-3019         2015-3010         2015-3010         2015-3010         AUI           2130         DIRECTOR         2015-3019         2015-3010         2015-3010         2015-3010         AUI           2130         DIRECTOR         45.004         1313.700         1313.700         135.800         AUI           2130         DIRECTOR         45.004         313.710         36.500         156.80         AUI           2010.3         CLUDS MUD COUNCILS         45.004         31.713         201.56.30         215.425           2010.1         DERATINO         1.000         233         277         11.500         201.56.30           2001.1         DEVAL         1.000         233         277         11.910         2056         20	REV. BUD.	156,830		58,595	215,425			•	1.500	616,11	714	18,476	3,409	150	3,913	765	1,500	1,500	1,125	400	989	12,000	3,900	5,200	9,436	76,895			8,657	•	8,657		300,978	
RC-13         MUSIC         ACTUAL         ACTUAL         ACTUAL         ACTUAL         ACTUAL         ACTUAL         ACTUAL         ACTUAL         ORIO           21301         INRECTOR         2018-2019         2019-2020         2019-2020         2019-2020         APRIX           21301         IRRUCIPALDIRECTOR SECRETARY         24,397         26,434         48.003         1           21301         IRUNCIPALDIRECTOR SECRETARY         24,397         26,434         48.003         1           21301         IRUNCIPALDIRECTOR SECRETARY         24,397         26,434         48.03         1           2016         ISTIDOUNCILS         45,048         13,015         202,563         2         2           2017         IDIOUS         SCHOOLNERESHIPS         1         0,007         3,43         48.03         2         2           2005         ISCHOOLNEER         10,001         10,01         10,01         10,01         1         2	TRFRS ADJ.	•	•	•				-	•		•	(454)	454	•	,	•			•	•		•			•	٠			•	•	•		•	
RC - 13         MUSIC         ACTUAL         ACTUAL<	ORIG APPRO	156,830		58,595	215,425			•	1,500	11,919	714	18,930	2,955	150	3,913	765	1.500	1,500	1,125	400	989	12,000	3,900	5,200	9,436	76,895			8,657	•	8,657		300,978	
RC-13         MUSIC         ACTUAL         ACTUAL         ACTUAL           21201         DIRECTOR         2018-2019         2019-2           21501         PRINCIPAL/DIRECTOR SECRETARY         213.213         1           21501         PRINCIPAL/DIRECTOR SECRETARY         24.897         1           21501         CLUBS AND COUNCILS         45.084         1           20103         CLUBS AND COUNCILS         45.084         1           20101003         CLUBS AND COUNCILS         45.084         1           20101         SCHOOL DISTRICT MEMBERSHIPS         45.084         1           20101         SCHOOL DISTRICT MEMBERSHIPS         10,000         1           20015         SCHAVEL         1933         1         1           20016         SCHOOL DISTRICT MEMBERSHIPS         10,000         1         1           20015         DCOLT TRAVEL         1933         1         1           20013         SOFTWARE         10,000         1         1           23002         CLASSROOM REFERENCE         11,375         2         2           23001         AUDIO VISUAL CONSUMABLES         1,041         1         2           23001         AUDIO VISUAL CONSUMABLES	ACTUAL 2019 - 2020	153,760	•	48,803	202,563			•	277	10,895	1,079	18,915	3,173		3,901	100'1	1.318	1.700		•	765	•	3,563	2,261	9,436	58,284			8,699	F	8,699		269,546	
RC-13         MUSIC         ACTUA           21201         DIRECTOR         2018-20           21501         PRUNCIPAL/DIRECTOR SECRETARY         2           21501         PRUNCIPAL/DIRECTOR SECRETARY         2           21501         CLUBS AND COUNCILS         4           2000         SCHOOL DISTRICT MEMBERSHIPS         4           2001         SCHOOL DISTRICT MEMBERSHIPS         4           2001         SCHOOL DISTRICT MEMBERSHIPS         1           2001         SCHOOL DISTRICT MEMBERSHIPS         4           2001         SCHOOL DISTRICT MEMBERSHIPS         1           2003         TEXTBOOKS-CONSUMABLES         1           2003         TEXTBOOKS-CONSUMABLES         1           2004         RESOURCE MATERIALS         1           23003         RESOURCE MATERIALS         1           23004         RESOURCE M	ACTUAL 2019 - 2020	126,004	26,434	38,888	191,326				253	8,435	1,016	15,373	5.471	,	2,172	458	894	650	1.073	300	847	7.369	3,460	3,708	9,436	60,914			9,940	,	9,940		262,180	
21201 21501 21501 13016 13015 13015 23004 23004 23004 25003 25004 25003 25004 25012 25013 25013 25013 25013 25013 25014 25013 25014 25013 25014 25013 255013 25013 25010	ACTUAL 2018 - 2019	123,232	24,897	45,084	193,213			•	1,000	10,037	1,041	17,887	5,048		086'1	1,126	1,477	1,200		344	069	4,034	3,571	4,374	8,035	61,844			6,137	7,900	14,038		269,094	
		L 1			TOTAL PERSONNEL		OPERATING				1	I	1					Г	1			$\square$	$\square$		-	TOTAL OPERATING		EQUIPMENT	<b>r</b>		1		TOTAL MUSIC	
- * * * * * * * 5 5 5 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	494 495	L			) 66	500	501	502 130	S03 130					1			1									520	521	522				526	527	528

in' in'	<i>w</i>	ivi T	iń	in	ы М	53	ŝ	iń	12	ιλ	ο Λι	ιų.	ιĥ	<i>3</i> 5	ज	S.	Ϋ́.	2
YR. END EST.		.				,	1	.		•	•				•		ž	
CURR STF	•	.									•						r	
FORE- CAST	•				6,543	5,600	270	94,400	800	3,900	111,513			4,100	4,100		115,613	
AVAIL BUD.	5	÷			867	5,600	270	85,111	800	3.064	95,711			1,300	1,300		97,011	
ENCUM. REQUES.	1	4			783	2	16	6,996	1		6LL'L				ſ		977.T	
YTD EXP	100	•			4,893	1	25	2.294		836	8,023			2,800	2,800		10,823	
REV. BUD.	2				6,543	5,600	270	94,400	800	3,900	111,513			4,100	4,100		115,613	
TRFRS ADJ.	3				32. 3	÷	5	£	1	1.0	P			-	3			
ORIG APPRO	•				6,543	5,600	270	94,400	800	3,900	111,513			4,100	4,100		115,613	
ACTUAL 2019 - 2020		F			1,944	5.314	190	91,300	600	1,789	101,236			3,866	3,866		105,102	
ACTUAL 2019 - 2020					2,102	3,529	50	83,535	685	1,350	91,251			6.059	6,059		97,310	
ACTUAL 2018 - 2019	•				1.776	5,293	268	90,266	1.735	3,768	103,105			6.122	6,122		109,227	
ART	ELEMENTARY ART-SYSTEMWIDE	TOTAL PERSONNEL		OPERATING	SOFTWARE	CLASSROOM REFERENCE	PERIODICALS	GENERAL TEACHING SUPPLIES	PROFESSIONAL DEVELOPMENT	REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING		EQUIPMENT	EQUIPMENT & FURNITURE	TOTAL EQUIPMENT		TOTAL ART	
RC - 14	21314				13035	23002	23003	24011	25003	72044				73001				
530 530	531	532	533	534	535	536	537	538	539	540	541	542	543	<b>5</b> 4	<b>S45</b>	546	547	548

## 

ห้าดี	ŝ	ŝ	üń	Ψŝ	ŵ	ŝ	ŝ	ΪŃ	in	ň	ň	ŵ	ň	ŝ	ŵ	ιζ,	ň	ιδ.	νõ	in	ins ù	n i	in	in in	in	in	ŝ	ເບັດເຊັດໃ
YR. END EST.	0		(0)	e		0					•	•		•	,		1	•	4	•				0		(Shortfall)	•	0
CURR STF	1.00	9.00	1.00	•	1.00	12.00														•								
FORE- CAST	176,316	782,714	188,196	•	45,108	1,192,334			100,000	3,500	915,643	27,913	15,000	42,000	20,000	32,000	66,826	253,155	85,000	1,561,037			850,699	3,604,070		Rev. Forecast	(223,408)	3,380,662
AVAIL BUD.	0	3	(0)		4,956	4,960			37,866	3,500	136,447	2.913	10,350	5,440	19,880	180	49,126	411	4,690	270,804			(4,455)	271,308		Rev. Expected	(223,408)	47,901
ENCUM. REQUES,	142,409	632,190	152,005		37.537	964,141			33,208	ſ	39,792	25,000	•	25,808	•	26,136		210,620	71.133	431,696			201,225	1,597,061			,	1,597,061
YTD EXP	33,907	150,521	36,192	,	2.614	223,234			28,926	•	739,404	,	4,650	10,752	120	5,684	17,700	42,124	9,177	858,537			653,929	1,735,700		Rev. Received	•	1,735,700
REV. BUD.	176,316	782,714	188,196		45,108	1,192,334			100,000	3,500	915,643	27,913	15,000	42,000	20.000	32,000	66,826	253,155	85,000	1,561,037			850,699	3,604,070		Rev. Bud.	(223,408)	3,380,662
TRFRS ADJ.	176.316	(152,683)		-	•	23,633			•		-	•	•		•	2,000	•	,	•	2,000			'	25,633		Adjust.		25,633
ORIG APPRO		935,397	188,196	•	45,108	1,168,701			100,000	3,500	915,643	27,913	15,000	42,000	20,000	30,000	66,826	253,155	85,000	1,559,037			850,699	3,578,437		Orig. Bud	(223,408)	3,355,029
ACTUAL 2019 - 2020	171,597	686,656	184,506	,	73,997	1,116,755			92,006	3,184	786,205	29,490	15,350	77,455	18,868	32,214	50,264	246,669	145,596	1,497,299			375,019	2,989,073			(216,929)	2,772,145
ACTUAL 2019 - 2020	167,004	666.923	180,006	23,520	82,544	1,119,996			189,189	2,284	786,280	34,990	15,115	55,292	16,109	30,227	36,319	291,318	105,121	1,562,242			762,246	3,444,484			(212,644)	3,231,841
ACTUAL 2018 - 2019	163,329	649,590	66,168	23,003	86,106	988,196			141,897	2,546	723,014	43.392	14,119	38,399	15,918	28,980	49.351	270,816	64.029	1,392,462			731,494	3.112.152			(203,071)	2,909,081
COMPUTER TECHNOLOGY	DIRECTOR OF TECHNOLOGY		DIRECTOR OF INST. TECH	PRINCIPAL/DIRECTOR SECRETARY	TEACHER AIDE / COPY CENTER	TOTAL OPERATING		OPERATING	CONSULTANT SERVICES	LOCAL TRAVEL	SOFTWARE MAINTENANCE	GENERAL TEACHING SUPPLIES	TEMPORARY HOURLY SERVICES	COMPUTER SOFTWARE & SUPPLIES	STAFF DEVELOPMENT PROGRAM	CELL PHONE	WIDE AREA NETWORK	RENTAL/DUPLICATORS AND COPIER	REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING		EQUIPMENT	NEW COMPUTER EQUIPMENT	SUBTOTAL COMPUTER TECHNOL(		REVENUE	) REV. FROM TOWN-FOR IT SERVIC	TOTAL COMPUTER TECHNOLOGY
RC-15	11031		21201	21501	21603				12001	13015	13035	24011	25013	25019	25029	64005	64006	72035	72044				73400				102010	
549	551	552	553	554	555	556	557	558	559	560	561	562	563	S	565	566	567	568	569	570	571	572	573	574	576	577	578	579 580 581 582

## \$49 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$56 \$56 \$57

ŝ	NA.	WS.	N)	ιń.	ŝ	un -	in.	un.	ND.	ŝ	in.	un.	in.	in	w)	in.	Ŷ	Ŷ	ø	é v	Þ	9	0 0 0
YR. END	EST.	(1)	(0)	0	Ξ				8,800	•	•	ſ		•		·		,		8,800		'	8,799
CURR	STF	0071	00'1	0.60	2.60																-		2.60
FORE-	CAST	317,350	100,635	45,618	463,603			8,500	216,200	25,000	30,001	30,000	46,350	3,000	•	•	3,000	20,000	'	382,051			845,653
AVAIL	BUD.	(1)	5	0	6			6,521	9,913	23,977	2,262	13,993	13,531	3,000			3,000	13,700		89,896	ľ		968,896
ENCUM.	REQUES.	258,456	81,282	36,845	376,583			,	208,148	•	27,456	13,987		•			1	6,300	-	255,891		'	632,473
VTD	EXP	58,894	19,353	8,773	87,020			1,979	6,940	1,023	283	2.020	32.819		•		•	1		45,064		•	132,083
REV.	BUD.	317,349	100.635	45,618	463,602			8,500	225,000	25,000	30,001	30,000	46,350	3,000	•		3,000	20,000		390,851		ı	854,453
TRFRS	ADJ.	10,224	1,973	•	12,197					•	•	•	•	•	•	•	•			,		·	12,197
ORIG	APPRO	307,125	98,662	45,618	451,405			8,500	225,000	25.000	30,001	30,000	46,350	3,000	•		3,000	20,000		390,851			842,256
ACTUAL	2019 - 2020	307.125	98.662	44.725	450,512			27,676	160,668	32,249	27,951	28,126	44,679	502			1,306	15,912	'	339,067			789.579
ACTUAL	2019 - 2020	315,049	96,491	43,844	455,384			178,248	175,465	31,229	27,387	28,192	27,688	2,595	4,031		3,914	10.757	•	489,505			944,889
ACTUAL	2018 - 2019	135,045	94,368	43.979	273,393			24,759	248,477	23,464	29,189	26,952	41,756	2.259	•		3,000	21,700		421,557		•	694,950
RC - 16 ADMINISTRATION		SUPERINTENDENT	EXECUTIVE ASSISTANT	PRINCIPAL/DIRECTOR SECRETARY	TOTAL PERSONNEL		OPERATING	CONSULTANT SERVICES	LEGAL SERVICES	OTHER BOARD EXPENSES	MAILING EXPENSES	GENERAL OFFICE SUPPLIES	DUES AND MEMBERSHIPS	PROFESSIONAL MEETINGS	ADA/504 SUPPORT	PROF. LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	CATALOG/HANDBOOK PRINTING	RENTAL/LEASE OF EQUIPMENT	TOTAL OPERATING		EQUIPMENT	TOTAL ADMINISTRATION
RC - 16		11011	11032	21501				12001	12004	13003	13011	25001	25026	13017	13025	25002	25003	25014	83003			73001	
583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	109	603	604	605	606	603 608 609

### 

61	61	ø	ø	ø	9	9	9	ø	ø	ġ.	ĕ	Ģ	3	6	6	6	6	é	ö	ø	6	é	9	6	6	9
YR. END	EST.	0			5	0			X	0	3	30	30		Ð	9	2	ξŝ.							0	
CURR	STF	1.00	00'6		6	10.00																			10.00	
FORE-	CAST	110,640	656,576	45,000		812,216			500	1,500	500	4,000	34,500	500	10,000		1.600	53,100			8		r		865,316	
AVAIL	BUD.	0		41.826		41,826			500	1.004	500	4.000	28,870	500	10,000		1.600	46,974			9	(4	X		88,800	
ENCUM.	REQUES.	89,363	626,732	×		716,095			•	497	3	•	5,531	3	ji.	8		6,028			2		×		722,122	
ATD	EXP	21,277	29,844	3,174	•	54,295				2.4.5			66	1	2.52	2	0	66			101		٢		54,394	
REV.	BUD.	110,640	656,576	45,000		812,216			500	1,500	500	4.000	34,500	500	10.000	-	1.600	53,100				1	÷		865,316	
TRFRS	ADJ.	4,245	3,794			8,039			2	0	20	3	0	S.	×.	10	197	×			8	1	×		8,039	
ORIG	APPRO	106.395	652,782	45,000	83	804,177			500	1,500	500	4.000	34,500	500	10,000		1,600	53,100			2	3	<ul> <li>(*)</li> </ul>		857,277	
ACTUAL	2019 - 2020	106.395	639,260	21.219		766,874		i	16	1.249	4	3,858	37.714	1000	10,000		942	53,861			1993				820,734	
ACTUAL	2019 - 2020	103,296	626,948	32.546	26.384	789,174			187	1.741	\$65	3,257	35,911	1	10,000		1,486	53,147			x	S.	4		842,321	
ACTUAL	2018 - 2019	101.023	611,224	70,423	24,897	807,567			452	1,458	•	1,419	30,954	320	10,431	490	1,636	47,160			43	3	2		854,727	
RC-17 HEALTH		11031 DIRECTOR - NURSES						OPERATING	23003 PERIODICALS	25001 GENERAL OFFICE SUPPLIES	25002 PROF. LIBRARY PURCHASE		42001 HEALTH SUPPLIES	13015 LOCAL TRAVEL		72031 AUDIOMETER REPAIRS		TOTAL OPERATING		EQUIPMENT	73007 REPLACEMENT HEALTH EQ.	1	TOTAL EQUIPMENT		TOTAL HEALTH	
610 RC		612	613				617	618	619	620	621	622	623			626		628	629	630	631		633	634	635	636

## 

Q.

637	638	639	640	641	642	643	4	645	646	647	648	649	650	651	652	653	654	655	656	657	658	629	660	661 662	663	664	(
YR. END	EST.	ł	(0)	(0)	(0)	129	6,985				1			43,467	50,581			11,500	•				11,500	62.081			
CURR	STF		1.00	1.00	0.50						2.00		0.77		5.27				_					5.27			
FORE-	CAST		212.830	99,920	39,021		•	16,898	20,000	541,499	94,669	25,091	49,681		1,099,609			10,700	20,000	500	50,000	26,500	107,700	1.207.309			
AVAIL	BUD.	,	(0)	(0)	(0)	129	6,985	16,898	15.391	300,370	19	25,091	0	43,467	408,350			22,200	11,601	500	37,165	19,652	91,118	400 468			
ENCUM.	REQUES.		106'121	80,705	31,517	•			4.400	221,644	86,529		40,127		636,822				7.584	•	7.850	5,999	21,433	648 244			
ΔTY	EXP	•	40,929	19,215	7,504	,	•	•	210	19,485	8,120	•	9,554		105,017			•	816		4,985	849	6,649	111 667			
REV.	BUD.		212,830	99,920	39,021	129	6,985	16,898	20,000	541,499	94,669	25,091	49,681	43,467	1,150,190			22,200	20,000	500	50,000	26,500	119,200	1 260 390			
TRFRS	ADJ.	(147,164)	7,693	99,920	952	609,073	(107,515)	(43,442)	20,000	66,499	300	(24,909)	49,681	(246,313)	284,775			•	•	•				124 77C			
ORIG	APPRO	147,164	205,137		38,069	(608.944)	114,500	60.340	•	475,000	94,369	50,000	£	289,780	865,415			22,200	20,000	500	50,000	26,500	119,200	004 615			
ACTUAL	2019 - 2020	4	205,137	97,483	38,069	1.00	100		18,589	938*866	1.410	13,086	49,100		1,360,362			225	18,948	•	36,940	35,109	91,222	1 461 694			
ACTUAL	2019 - 2020	jî î	199,647	95.338	36,256	6	4	(x) (	14.975	478,385	•	15,501	24,233	sā	864,336			250	1,650	947	27,000	43,331	73,178	027 614	1 1 Cm 1 Cm		
ACTUAL	2018 - 2019	0	192,896	93,240	35,459	÷			18,182	739,867	•	27,023	24,047	20	1,130,714			250	17,406	340	26.100	48,203	92,298	CIA 255 1	410,034,1		
PERSONNEL		3 BURSAR/ADMINISTRATIVE ASSIST	5 DIRECTOR OF HUMAN RESOURCES	2 HR COORDINATOR	0 BENEFITS COORDINATOR	4 TURNOVER-REGULAR	7 CONTRACT SUPPORT	8 CERT. STAFF COLUMN CHANGE	101050 TEAM MENTOR STIPENDS	0 LONG TERM SUBSTITUTES		2 SUBSTITUTES-PROFESSIONAL DEV.	1 PRINCIPAL/DIRECTOR SECRETARY	0 BUDGET CONTROL	TOTAL PERSONNEL		OPERATING	6 DUES AND MEMBERSHIPS	4 RECRUITMENT	5 LOCAL TRAVEL	8 TUITION REIMBURSEMENT	9 STAFF DEVELOPMENT PROGRAM	TOTAL OPERATING	TOWARD BEDGONNET	TOTAL LENSONNEL		
637 RC 18	638	639 11013	640 11015	641 11022	642 11020	643 11024	644 11027	645 11028	646 10105	647 21300	648 21301	649 21302	650 21501	651 31000	652	653	654	655 25026	656 13014	657 13015	658 25028	659 25029	660	661 252	70	66.4	10
9	6	6	4	Ś	ò	ò	ò	ò	ف	Ś	Ś	ò	9	9	6	6	9	9	ŝ	Se .	9	6	ě,	ja j	ă	ji v v	5

## 

66: 66:	99	661	669	67(	67)	67.	67	672	67	674	19	è	619	89	68]	99	8	68	66	68	80	681	60	69	69	69
YR. END EST.	0	•			•	ı	•	•		0							•	,			,				0	
CURR STF	1.00	1.00	1.00			13.50			1.00	17.50															17.50	
FORE- CAST	222,852	196,800	88,045	4,609	•	1,268,350	121,080	4,609	77,559	1,983,904			23,400	6,291	7,500	96.877	13,250	12,200	29,000	114,495	7,500	25,420	335,933		2,319,837	
AVAIL BUD.	0	,	4,220			60,350	109,916		3,300	177,786			23,400	1,849	7,500	10.577	10,334	12.096	29.000	99,580	7,500	21,706	223,541		401,327	
ENCUM. REQUES.	179,996	158.954	80,577	4,400		1,158,205	•	4,400	59.979	1,646,509			•	75	•	16,645	991	•		1,895	•	2,200	21,806		1,668,315	
YTD EXP	42,856	37,846	3,248	210	•	49.795	11,164	210	14,281	159,609				4.367		69,655	1,925	104	•	13,020		1,514	90,586		250,195	
REV. BUD.	222,852	196,800	88,045	4,609	•	1,268,350	121,080	4,609	77.559	1,983,904			23,400	6,291	7,500	96,877	13.250	12,200	29,000	114,495	7,500	25,420	335,933		2,319,837	
TRFRS ADJ.	8,055	196,800	88,045	4,609	(305.049)	(19.208)		•	5,984	(20,764)			,	•	•	2,625			•		,	•	2,625		(18,139)	
ORIG APPRO	214,797	5	<u>.</u>		305,049	1,287,558	121,080	4,609	71,575	2,004,668			23,400	6.291	7,500	94,252	13,250	12,200	29,000	114,495	7.500	25,420	333,308		2,337,976	
ACTUAL 2019 - 2020	214,797	2	i.	4,572	201,671	1,236,464	131,007	4,572	75,375	1,868,458			44,935	3,971	292	53,352	21.929	6,633	29,432	113,814	3	28,206	302,565		2,171,023	
ACTUAL 2019 - 2020	214,797	ž	5	4.572	297,774	1,194,638	114,157	4,572	72,415	1,902,926			47,650	2.535	133	292,912	7.697	13,151	28,905	91.876	5,403	22.677	512,938		2,415,864	
ACTUAL 2018 - 2019	207.533	x	0	4,482	285,353	1,217,293	119,745	4,482	71,792	1,910,680			30.000	1.640	5,868	244,252	7,054	k	24,301	119,166	5,509	25,952	463,741		2,374,421	
RC-19 CURRICULUM	21202 ASSISTANT SUPERINTENDENT		10	21220 CURRICULUM & SUPERVISION		1912009 INSTRUCTION SUPP. SPECIALISTS	21312 CURRICULUM DEVELOPMENT	1	T	TOTAL PERSONNEL		OPERATING	12001 CONSULTANT SERVICES		T	22001 TEXTBOOKS-NEW		1		25003 PROFESSIONAL DEVELOPMENT	Г	Г	TOTAL OPERATING		TOTAL CURRICULUM	
665 R 666	667	668	669	670	-		673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	169	692

##
	_		-	-	-	-	<b>F</b>	<b>F</b> *	<b>[</b> **			<b>r</b>	<b>C</b> *	<b></b>	~	~	r~ r		-
YR. END EST.	0	(0)	0	2	(0)	(0)	(0)	(0)			8	4	ie.	ĉ	S.			100	(0)
CURR STF	1.00	0.50	2.00	•	1.00	1.00	0.50	6.00										<b>4 1</b>	0.00
FORE- CAST	216,910	39,021	232,783	1	74,150	76.884	41,500	681,248			23,000	250	1,150	ŝ	3	24,400		912 X 10	@#0`CN/
AVAIL BUD.	0	(0)	0	2	(0)	(0)	(0)	(0)			23,000	250	i.	2	3	23,250		036 66	067'67
ENCUM. REQUES.	175,196	31,517	188,017	-	59,891	62,099	33,519	550,239			×	8	×	÷	<u></u>	÷		016 033	467'DCC
YTD EXP	41,713	7,504	44.766	•	14,260	14,785	7,981	131,009			•	8	1.150	10400	i.	1,150		001 001	4C1,2C1
REV. BUD.	216,910	39,021	232,783	•	74,150	76,884	41,500	681,248			23.000	250	1.150	10	300) 3	24,400		017 100	705,648
TRFRS ADJ.	7,840	952	6,516	,	. •	2,058	1,500	18,866						×	9				18,800
ORIG APPRO	209,070	38,069	226.267		74,150	74.826	40.000	662,382		-	23,000	250	1.150		•	24,400			080,732
ACTUAL 2019 - 2020	209,070	38,069	182,149	80,177	71,882	74,826	39,007	695,180			21.252	•	975	•	•	22,227			717,407
ACTUAL 2019 - 2020	174,057	36,256	115,574	78,413	73,336	73,179	35,636	586,451			22,045		1.079		14,572	37,696			624,147
ACTUAL 2018 - 2019	192,896	35,753	104,033	76.688	71,468	71,569	34,853	587,261		-	21,493	93		8,453	7,101	37,140			624,400
RC - 20 FINANCE	14 IDIRECTOR OF FINANCE	21 PAYROLL/BENEFITS COORDINATOL	22 ASSISTANT DIRECTOR FINANCE	25 ACCOUNTANT	1	43 TRANSPORTATION COORDINATOR	12 EXECUTIVE ASSISTANT	TOTAL PERSONNEL		OPERATING	35 AUDITING SERVICES	15 LOCAL TRAVEL	26 SCHOOL DISTRICT MEMBERSHIPS	33 PROFESSIONAL DEVELOPMENT	13 TEMPORARY HOURLY SERVICES	TOTAL OPERATING			NET FINANCE BUDGET
693 RC - 2( 694	695 11014	11021	697 11022	698 11025	699 11042	700 11043	701 11032	702	703	704	705 12005	706 13015	707 25026	708 25003	709 25013	10	711	712	713
9 9	5	69	<b>6</b> 5	<b>3</b> 9	65	K	74	Ч	7	М	Ж	7	7	K	74	1	71	F	-

1	T E	RC-23 LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV. RUD	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR	YR. END EST.
	ŀ		4102 - 0102	0707-6107		ALLINU	VD9.			NUCCESS.			-	
21220		CURRECULUM SUPERVISION	,	2,613	2,613	•	•		r	•				•
	[	TOTAL PERSONNEL	4	2,613	2,613		•	,	•	,	ı	•		•
	~	OPERATING												
23001		ACCESSIONS	97,576	93,193	86,927	70,460	(2,100)	68.360	710	16,676	50,974	68,360		4
23003	I	PERIODICALS	7,590	7.697	8,345	8.545	3,000	11,545	980	5,116	5,449	11,545		•
23004		RESOURCE MATERIALS	19,490	9,580	17,540	18,050	(3,000)	15,050	3.018	3.012	9,020	15,050		
23005	<u> </u>	ONLINE SUBSCRIPTIONS	34,629	34,979	36,537	38,090	3,700	41.790	12,442	16.986	12.362	41,790		
23007	1	OTHER LIBRARY EXPENSES	7,755	6,474	6,179	8,390	(1,600)	6.790	445	345	6,000	6,790		
25002		PROF. LIBRARY PURCHASE	1.155	889	1,038	1,770	,	1,770	89	•	1,681	1,770		
25026	Г	DUES AND MEMBERSHIPS	2.594	2,576	2,728	3.530		3,530		385	3,145	3,530		
13035	1	SOFTWARE	4.554	239	710	1,400	1	1,400	٠		1,400	1,400		
72044		REPAIRS AND SERVICE CONTRACT	1.080	1,189		•	•			•	,			•
83003		RENTAL/LEASE OF EQUIPMENT	•				٠			,				
	["	TOTAL OPERATING	176,423	156,815	163,004	150,235	•	150,235	17,684	42,519	90,032	150,235		٠
	-	EQUIPMENT												
73001		EQUIPMENT & FURNITURE	6,193	410	1.002	2,100		2,100	,		2,100	2,100		•
	1	TOTAL EQUIPMENT	6,193	410	1,002	2,100	¢	2,100	۰	,	2,100	2,100		
									107 64	012.07	01 L3	322 631		I
	~	TOTAL LIBRARY	182,616	159,838	100,020	CCC 721		CCC+7C1	+00°/ I	610.70	401,44	CCC*7C	•	

97014	••			••		••				e			
YR. END EST.	ŝ	2	2	ţ.	25	8	20			e.	3	•	
CURR STF							•					÷	x
FORE- CAST	400	175	48.675	850	2,700	3.200	56,000			4.000		4,000	60,000
AVAIL BUD.	400	175	46,592	850	2,700	3.200	53,917			4,000	22	4,000	57,917
ENCUM. REQUES.	•	•	1.602	,	•	-	1,602			S.	2	÷	1,602
YTD EXP		•	482	1		•	482			3	3		482
REV. BUD.	400	175	48,675	850	2,700	3.200	56,000			4,000	3	4,000	60,000
TRFRS ADJ.	040	100		0.0	24 24	56				10	8	2	,
ORIG APPRO	400	175	48.675	850	2,700	3.200	56,000			4,000	•	4,000	60,000
ACTUAL 2019 - 2020		120	97,247	776	785	2,850	101,777			4,533	9	4,533	106,310
ACTUAL 2019 - 2020		120	30.682		1,190	1.822	33,814			8,688	े	8,688	42,502
ACTUAL 2018 - 2019	89	12	33,333	706	1,200	582	35,922			1,877	2,559	4,436	40,358
RC - 22 TECHNOLOGY EDUCATION	CLASSROOM REFERENCE	PERIODICALS	GENERAL TEACHING SUPPLIES	MISC. OFFICE SUPPLIES	PROFESSIONAL DEVELOPMENT	REPAIRS AND SERVICE	TOTAL OPERATING		EQUIPMENT	EQUIPMENT-TECHNOLOGY	EQUIPMENT-NEW TECHNOLOGY	TOTAL EQUIPMENT	TOTAL TECH. EDUCATION
738 RC - 22 739	740 23002	741 23003	742 24011	743 25001	744 25003	745 72044	746	747	748	749 73400	750 123008	751	752 753 754
エモ	ŕ	r.	r	ř	ŕ	ŕ	ŕ	r.	ř	ŕ	F		444

r.	5	۳ ب	6 0	6 0	ř.	ř	706	7	2.564 70	71	7	7	105 71	7	105 7	F	1	F	4	121)	121) 7	4	184 7	
YR. END	EST.						41,706		2.5	21.935			66,205		66,205		Surplus/	(Shortfall)		(40,021)	(40,021)		26,184	
CURR	STF		0.40	0.40											0,40									
FORE-	CAST	27,421	30,412	57,833			428,294	500	920	18,065	12,500	3,500	463,779		521,612			Rev. Forecast		(659,979)	(629,979)		(138,367)	
AVAIL	BUD.	2.762	0	2,762			43,706	500	3,064	25,435	12,500	3,500	88,705		91,467			Rev. Expected		(659,979)	(629,979)		(568,512)	
ENCUM.	REQUES.	11,330	24,563	35,893				•		2,832	•	•	2,832		38,725				•	i.	•		38,725	
UTY	EXP	13,330	5,848	19,178			426,294		420	11.733			438,447		457,625			Rev. Received	•	(629,979)	(659,979)		(202,353)	
REV.	BUD.	27,421	30,412	57,833			470,000	500	3,484	40,000	12,500	3,500	529,984		587,817			Rev. Bud.	•	(700,000)	(700,000)		(112,183)	
TRFRS	ADJ.						•		(4.016)	•			(4,016)		(4,016)			Adjust.	•	8			(4,016)	
ORIG	APPRO	27,421	30,412	57,833			470,000	500	7,500	40,000	12,500	3,500	534,000		591,833			Orig. Bud		(700,000)	(700,000)		(108,167)	
ACTUAL	2019 - 2020	26.882	29,817	56,699			84,614	400	1.00	1,821	9,926	3,979	100,740		157,439			2019 - 2020		(121,335)	(121,335)		36,104	
ACTUAL	2019 - 2020	24,646	29,229	53,876			431,834	400	4,120	10,122	7,000	1,198	454,675		508,550			2019 - 2020		(197,435)	(197,435)		311,116	
ACTUAL	2018 - 2019	26,738	28,801	55,539			381,499	250	2,556	36,953	18,700	107,2	445,659		501,198			2018 - 2019		(621,433)	(621,433)		(120,235)	
RC = 23 CONTINUING EDUC/SUMMER SCHOO		DIRECTOR	PRINCIPAL/DIRECTOR SECRETARY	PERSONNEL		OPERATING	CONSULTANT SERVICES	MAILING EXPENSES	GENERAL OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	ADULT ED. CONTRACTED SERVICES	CATALOG/HANDBOOK PRINTING	TOTAL OPERATING		TOTAL CONT. ED/SUM. SCHOOL			REVENUE	REVENUE - CONTINUING EDUCATIC	REVENUE - SUMMER SCHOOL	TOTAL REVENUE		NET EXPENSE SUM&CONT. ED	
RC - 23 (		21201	21501				12001	13011	25001	24011	24010	25014							31006	31005				
755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	171	277	773	774	775	776	<i><b>LTT</b></i>	778	

### 

977	780	781	782	783	784	785	786	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804
YR. END	EST.	0	(0)	(2)	(0)	C	•		2	×.	×.	3		R)	2	÷	1	X		000'6	X	5		8,998
CURR	STF	1.00	2.00	5.00	2,00			58.00		17.50	-	11.60	2.00	73		2.00	1.00	5.33	82.50	3.00	4.00	24		196.93
FORE-	CAST	228,429	348.678	710,060	288,654		165,000	4,989,569	217,000	1,799,050	1,063,635	1,000,981	180,567	2		165,462	121.542	361,464	3,276,821	117,733	291,876	15,000		15,341,521
AVAIL	BUD.	0	(0)	(2)	(0)	•	165,000	-	215.771	-	202.137	2	0	×.		0	0	0	77.982	31.735	3.210	15,000		710,836
ENCUM.	REQUES.	184,500	281,771	682,750	277,552	i)	•	4.794.755	1	1.734,554		960,783	173,622	•		158,520	116,867	299,747	3,055,125	78,378	275,535	23		13,074,459
ATD	EXP	43,929	66,907	27,310	11,102	•	,	194,813	1,229	64,494	861,498	40,196	6,945		,	6,942	4,675	61.717	143,714	16,621	13,131			1,565,224
REV.	BUD.	228,429	348,678	710.058	288.654		165,000	4,989,569	217,000	1,799,050	1,063,635	1,000,981	180,567	•	,	165,462	121,542	361,464	3,276,821	126,733	291,876	15,000		15,350,519
TRFRS	ADJ.	7,725		1	288,654	(230,924)		(187,067)	(000'1)	(20,814)		27,144	(54,355)	•	•	3,244	2,383	2		30		,		(165,010)
ORIG	APPRO	220,704	348.678	710.058		230,924	165,000	5,176,636	218,000	1,819,864	1,063,635	973,837	234,922			162,218	119.159	361.464	3,276,821	126.733	291,876	15,000		15,515,529
ACTUAL	2019 - 2020	220,704	341,860		282.994	•	104,057	4,850,632	227,457	1,649,311	922,451	943.652	231,451	514,959	22,860	162,001	119,159	358,280	3,029,893	76.611	268,421	15,677		14,342,431
ACTUAL	2019 - 2020	214.797	328.215		238,953		82.898	4,867,229	181,190	1,702,788	837.531	906,970	228,031	453,088	21.395	158,648	116.537	392.836	2,912,501	77.600	249,653	30,984		14,004,842
ACTUAL	2018 - 2019	207,533	326.228		267.316		164,872	4,814,594	239.624	1,536,771	866,160	958,412	253,698	450,850	22,410	155,156	113,973	411,527	2,712,531	87,839	270.753			13,860,248
	4 SPECIAL EDUCATION	12 ASSISTANT SUPERINTENDENT SESS	Г	1	1			3 SPECIAL CLASS TEACHERS		37 SPEECH THERAPISTS	38 SUMMER SCHOOL & PPTs	I –	34 SOCIAL CASE WORKER	I .	Г	1	1		33 TEACHER AIDES	Т	1	Т		TOTAL PERSONNEL
	0 RC-24		2 21211		<u> </u>	5 21220	6 21302		<u> </u>	0 21307				21407	5 21408		L_	8 21501		L	L	1	1	4
6 <i>LL</i>	780	781	782	783	784	785	786	788	789	790	161	792	793	794	795	796	797	798	799	800	801	802	803	804

805 806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839 840	841
YR. END EST.	ı	•	ł		11,800	•	t	•	•	•	•			'		14,285	(23,285)				2,800			•			11,798		Surplus/	(Shortfall)	20	13		11,798
CURR STF																								_			196.93					_		
FORE. CAST	1,415,446	734,064	855,511	295,625	278,200	5,500	5,120	•	52,000	53,350	150,000	2,000	210,000	1,000	40,000	863,360	397,724	•	257,707	6,483,741	12,100,348			30,000	30,000		27,471,869			Rev. Forecast	Ċ2	(2.241,772)	(2,241,772)	25,230,097
AVAIL BUD.	924,113	407.103	754.771	92.676	10,000	5,282	5.023	•	37,288	47.219	148,965	1,944	203,175	480	34.938	42.918	(95,380)		257,707	3,228,727	6,106,949			23,328	23,328		6,841,113			Rev. Expected	5	(2.241,772)	(2,241,772)	4,599,341
ENCUM. REQUES.	380,481	249,283	48,490	184,910	267.627	,	•		5,449	3.726	700	•	r		4,297	726,721	443,535	,	•	2.609.982	4,925,201			68	68		17,999,727				0		•	17,999,727
YTD EXP	110,852	77,678	52,251	18,039	12,373	218	26		9,263	2,404	335	56	6.825	520	765	108,006	26,284	•	,	645,032	1,070,998			6,604	6,604		2,642,826			Rev. Received	ş	•		2,642,826
REV. BUD.	1,415,446	734,064	855,511	295.625	290,000	5.500	5,120		52,000	53,350	150,000	2.000	210,000	1,000	40,000	877,645	374,439		257,707	6,483,741	12,103,148			30,000	30,000		27,483,667			Rev. Bud.	10	(2:241,772)	(2,241,772)	25,241,895
TRFRS ADJ.	•	•	•		•		•	•		•		•	•		•	•		•	92,707	(92.707)				,	-		(165,010)			Adjust.	8	•		(165,010)
ORIG Appro	1,415,446	734,064	855,511	295,625	290,000	5,500	5,120		52,000	53,350	150,000	2.000	210,000	1,000	40,000	877,645	374,439	•	165,000	6,576,448	12,103,148			30,000	30,000		27,648,677			Orig. Bud	•	(2.241,772)	(2,241,772)	25,406,905
ACTUAL 2019 - 2020	1,348,791	840,306	804,770	307,202	172,919	3,156	3,775		55.422	52,747	148,200	78	177,496	096	30,971	698,935	265.097	1	133,696	6,547,084	11,591,601			29,535	29,535		25,963,567			2019 - 2020	•	(2,695,922)	(2,695,922)	23,267,645
ACTUAL 2019 - 2020	1,205,547	659,359	772.093	255,375	207,065	5,494	4,199	1	50.926	53,128	120,081	2,218	216.051	800	39,111	775,621	482,518	•	262,219	6,686,475	11,798,282			20,537	20,537		25,823,660			2019 - 2020		(2.566.258)	(2,566,258)	23,257,402
ACTUAL 2018 - 2019	1.378,446	786,386	803,411	265,125	299,040	23.971	6,016	•	67,441	62,756	144.357	2,058	325,986	1,460	39,258	868,881	466,889		135,765	7,073,659	12,750,906			30.318	30,318		26,641,472			2018 - 2019	•	(3.427.518)	(3,427,518)	23,213,954
OPERATING	12001 CONSULTANT SERVICES	Γ					1	1	<b>—</b>	1	25003 PROFESSIONAL DEVELOPMENT	13015 LOCAL TRAVEL EXPENSE	25011 PUPIL EVALUATION	25026 DUES AND MEMBERSHIPS	13035 SOFTWARE	52002 IN-DISTRICT SPECIAL ED TRANS	<u> </u>	72044 REPAIRS AND SERVICE CONTRACT	Ŧ	_	TOTAL OPERATING		EQUIPMENT	73400 EOUIPMENT-TECHNOLOGY	Τ.		GRAND TOTAL SPECIAL EDUCATIO			REVENUE	143003 EARLY LEARNING PROGRAM TUITION	τ-	-	NET SPECIAL EDUCATION EXPENSI
805 806	807	808	808	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	941 841

Report
Financial
Monthly

842	RC - 25	842 RC - 25 FIXED COSTS	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END
843			2018 - 2019	2019 - 2020	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
844	52001	REGULAR PUPIL TRANSPORTATION	2,067,272	2,232,400	2,150,479	2.435.457	25	2,435,457	12,300	2,385,996	37,161	2,435,457		ł.
845														
846		TOTAL TRANSPORTATION	2,067,272	2,232,400	2,150,479	2,435,457	X	2,435,457	12,300	2,385,996	37,161	2,435,457		x.
847														

÷

848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	677	878
	3	28		ė	4	•		<u>ي</u> ،	ĸ	3			ā	30	(*) -	ં	3	3	20	30	•	20,232	1,309	•	2,170	2,675	1	330	5,408	32,124
-	16,410	•	119,700	\$0,800	31,070	30,000	48,200	37,445	30,000	393,625			7,516	25,000	17,500	5,500	8,800	5,750	7,000	12,800	89,866	49,905	493,691	188,124	56,330	48,325	120,805	50,670	139,187	1,147,037
	×	ę	2	-6			0		•	0					-			с.e	30			25,232	3,309	-	2.170	2.675		330	8,908	42,624
	16,088	2	114,865	77,688	29,816	29,166	48,200	37,445	30,000	383,267			7,309	22,521	16,356	5,175	8,384	5,504	6.721	12,148	84,117	41,328	447,083	175,873	52.260	45,342	117,392	48,409	129,721	1,057,409
	322	,	4,835	3.112	1,254	834	20	1.0	•	10,358			208	2,479 ]	1.144	325	416	246	279	652	5,749	3,577	44,608	12,251	4,070	2,983	3,413	2,261	5,966	79,128
	16,410	1000	119,700	80,800	31,070	30,000	48,200	37,445	30,000	393,625			7,516	25,000	17,500	5,500	8,800	5,750	7,000	12,800	89,866	70,137	495,000	188,124	58,500	51,000	120,805	51,000	144,595	1,179,161
	1,558		9,700	13,800	1,070	,	3,200	(2,555)	•	26,773			(3,600)	2			1,300	-	•	2,300	r	(26.773)	•	9		2	3	8	9	(26,773)
	14,853	8	110.000	67,000	30,000	30,000	45,000	40,000	30,000	366,853			11,116	25,000	17,500	5,500	7,500	5,750	7,000	10,500	89,866	606'96	495,000	188,124	58,500	21,000	120,805	51,000	144,595	1,205,933
	16.184	7.603	116.084	79,152	33,315	26.978	50,304	43,315	39,849	412,785			4,443	23,439	15,734	5,746	7,332	5,618	6,333	11,035	79,679	42,885	449,651	180,016	55,551	47,244	119,456	50,691	193,589	1,139,082
	17,607	Z	111,422	56,994	29,097	46.797	55,984	36,330	38,856	393,085			13,401	30,119	19,057	4,984	9,490	5,146	7,220	11,874	101,289	39,308	491,931	164,750	48,811	47,106	110,699	41,027	150,185	1,093,818
	19,053	÷	214,350	108,362	31,358	29,563	56,445	31,987	39,871	530,989			17,023	25,488	15,677	5,854	8,134	5,076	6,942	9,404	93,598	90,689	499,364	216,859	59.325	52,923	80,988	43,166	133,261	1,176,575
HEATING FUEL	HEAT - RC25	PROPANE	2530108 HEAT-DHS	2530307 HEAT-MIDDLESEX	2530506 HEAT-HINDLEY	2530706 HEAT-HOLMES	2530806 HEAT-OX RIDGE	2530906 HEAT-ROYLE	2531006 HEAT-TOKENEKE	TOTAL HEATING FUEL		UTILITIES	WATER - RC25	WATER • DHS	WATER - MIDDLESEX	WATER - HINDLEY	WATER - HOLMES	WATER - OX RIDGE	WATER - ROYLE	WATER - TOKENEKE	TOTAL WATER	ELECTRICITY - RC25	ELECTRICITY -GEN. & SOLAR DHS	IELECTRICITY - MIDDLESEX	ELECTRICITY - HINDLEY	ELECTRICITY HOLMES	ELECTRICITY - GEN. & SOLAR OX RID	ELECTRICITY - ROYLE	ELECTRICITY - TOKENEKE	TOTAL ELECTRICITY
	10059	63002	2530108	2530307	2530506	2530706	2530806	2530906	2531006				64001		64001	64001	64001	64001	64001	64001		64002	64002	64002	64002	64002	64002	64002	64002	
848	849	850	851	852	853	25	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878

### 848 ~ ~ .... -

879 880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	868	899 900	901 902	903	904	905	906	907	908	606	116	912	913	914	915	916	918	616	920	921	922
YR. END EST.			•	•	•	•		1	•		1	•	•		•	•	•		32,124		8,122	20,735		2,105	10,432	2	41,394		-			•	72 619	51C,C/ Surplus/	(Shortfall)	•		73,518
CURR STF													-																									
FORE- CAST	63,200	•	•	۲	1		,		63,200	51,418	•			•			•	51,418	1,351,521		188,038	281,317	13,179,581	13,777	99,037	60,000	13,821,750		1,467,210	2,027,798	310,866	3,805,874	TTC 808 11	1,208,227	Rev. Forecast	(228,763)	(5,000)	21,574,464
AVAIL BUD.	•	•		•				,		51,418		•	•		•	•	•	51,418	94,041		110'102	20,735	950,886	15,882	10,432	6,660	1,205,606		1,467,210	1,786.370	310,866	3,564,446	100 100	4,901,254	Rev. Expected	(228,763)	(5,000)	4,667,491
ENCUM. REQUES.	58.242	•	÷		•	•			58,242	•		,	4	•	•	,		•	1,199,769		•	210,988	9,208,916		99,037	52,505	9,571,446		•	•	1	,	844 073 6.	13,540,478		•	365	13,540,842
YTD EXP	4,958		•	,	•	•			4,958	-	•			•	•	,	,		89,835		(4,851)	70,329	3.019.780		-	835	3,086,093			241,428	•	241,428	****	3,440,013	Rev. Received		(2.319)	3,437,694
REV. BUD.	63,200							,	63,200	51,418	,	•	•			•		51,418	1,383,644		196,160	302,052	13,179,581	15,882	109,469	60,000	13,863,144		1,467,210	2,027,798	310,866	3,805,874	41 001 W2F	21,881,745	Rev. Bud.	(228,763)	(2,000)	21,647,982
TRFRS ADJ.	(2,000)	'	'			•	,		(2,000)	•		•	'			,			(28,773)		2	-   	85	5	2	3	5			•	•		1000 20	(2,000)	Adjust.	•	•	(2,000)
ORIG APPRO	65,200	0	×		1			×	65,200	51,418	9	8	•		ć		æ	51,418	1,412,417		196,160	302,052	13,179,581	15,882	109,469	60,000	13,863,144		1,467,210	2,027.798	310,866	3,805,874		21,883,745	Orig. Bud	(228.763)	(5,000)	21,649,982
ACTUAL 2019 - 2020	59,814		2	3	ĩ	2 F	3		59,814	39,864	1	6	7	•		22	č.	39,864	1,318,440		186,821	290,234	12,272,703	16.688	105,259	112,230	12,983,935		1,376,078	1,980.716	268,434	3,625,228		20,490,866	2019 - 2020	(197,642)	(9.696)	20,283,528
ACTUAL 2019 - 2020	69,395	c.	×			,		×	566,95	46,799		30	×	1	æ			46,799	1,311,301		182.870	301.733	11.385,127	14.600	123.834	74,004	12,082,166		1,010,789	1,947,793	422,131	3,380,713		19,399,665	2019 - 2020	(337,671)	(7,138)	19,054,856
ACTUAL 2018 - 2019	64,510		G.	•				×	64,510	36,253					×.			36,253	1,370,936		194.654	317,182	10.940.600	15.750	129,960	40,522	11,638,668		1.033.478	1.858,074	389,291	3,280,843		18,888,707	2018 - 2019	(328,205)	(6,295)	18,554,207
	TELEPHONE - RC25	TELEPHONE - DHS	TELEPHONE - MIDDLESEX	TELEPHONE HINDLEY	TELEPHONE - HOLMES	TELEPHONE - OX RIDGE	TEI EPHONE ROVI E	TELEPHONE - TOKENEKE	TOTAL TELEPHONE	SEWER SERVICE - RC25	SEWER SERVICE - DHS	SEWER SERVICE - MIDDLESEX	SEWER SERVICE - HINDLEY	SEWER SERVICE - HOLMES	SEWER SERVICE - OX RIDGE	SEWER SERVICE - ROYLE	SEWER SERVICE - TOKENEKE	TOTAL SEWER SERVICE	TOTAL UTILITIES	ACM V BISNI	PROPERTY INSURANCE	WORKERS COMPENSATION	HEALTH INSURANCE	GENERAL LIABILITY INSURANCE	STUDENT/ATHLETIC INSURANCE	UNEMPLOYMENT COMPENSATION	TOTAL INSURANCE	DETIDENENT	RETIREMENT	FICA/MEDICARE	OTHER POST EMPLOYMENT BENEHT	TOTAL RETIREMENT		TOTAL FIXED COSTS	REVENUE	REVENUE - OPEB DISTRIBUTION	MEDICAID REIMBURSEMENT	NET FIXED COSTS
	64003 1		1-	Г	1	Г	1-		Т	64004 S	Г	1	64004 S	Г	Г		Г	Т	[	-	82001 F	T	1	T-	Т		1		84001							84005		
879 880		882	. 88	884	885	286	582	888	688	890	891	892	568	894	895	896	897	868	<u>چ</u> چ	106	L چ	5	58	2 YUG	5	806	- 60	016		913	914	915	916	917	616	920	921	923

| 0               | •  | 0   | 5,157  | 5,157   |   | •  
   
  | •  |   
  | •  | •   
  |  
  |  | -  |  
   |  |  
  | 5,157  
  |  | (16,747)  | (16,747)   |  
   | (11,590)   |  |
|-----------------|--|---|--|---|---
--
--
---|--|--|--
--
--	---
--
--|--
--
---|---
--|---|--|--|--|--|
| 1.00            |  | 8.80  | 17.00  | 26.80   |   |  
   
  |  |   
  |  |   
  | •  
  |  |  |  
   | •  |  
  | 26.80  
  |  |   | •  |  
   | 26.80  |  |
| 164,358         | 10,000   | 801,137   | 639,383  | 1,614,877   |   | 5,500  
   
  | 6,000  | 500   
  | 10,000   | •   
  | 22,000   
  |  | 1,000  | •  
   | 1,000  |  
  | 1,637,877  
  |  | (323,723)   | (323,723)  |  
   | 1,314,154  |  |
| 0               | 10,000   | 0   | 34,461   | 44,461  |   | 3,518  
   
  | 80   | 500   
  | 10,000   |   
  | 14,097   
  |  | 949  | •  
   | 949  |  
  | 59,507   
  |  | •   | •  |  
   | 59,507   |  |
| 132,751         |  | 769,428   | 582,349  | 1,484,527   |   | 1.086  
   
  | 1,134  |   
  |  |   
  | 2,220  
  |  | 51   |  
   | 51   |  
  | 1,486,798  
  |  | •   | •  |  
   | 1,486,798  |  |
| 31,607          |  | 31,709  | 27,730   | 91,046  |   | 897  
   
  | 4,786  |   
  | •  | •   
  | 5,683  
  |  | •  | •  
   | •  |  
  | 96,729   
  |  | ·   |  |  
   | 96,729   |  |
| 164.358         | 10,000   | 801.137   | 644,540  | 1,620,035   |   | 5,500  
   
  | 6,000  | 500   
  | 10.000   |   
  | 22,000   
  |  | 1,000  | •  
   | 1.000  |  
  | 1,643,035  
  |  | (340,470)   | (340,470)  |  
   | 1,302,565  |  |
| •               |  | (7.839)   |  | (7,839)   |   | •  
   
  |  |   
  |  | •   
  |  
  |  | •  |  
   | •  |  
  | (7,839)  
  |  | •   |  |  
   | (7,839)  |  |
| 164,358         | 10,000   | 808,976   | 644,540  | 1,627,874   |   | 5,500  
   
  | 6,000  | 500   
  | 10,000   | 10  
  | 22,000   
  |  | 1,000  |  
   | 1,000  |  
  | 1,650,874  
  |  | (340,470)   | (340,470)  | r  
   | 1,310,404  |  |
| 161,135         | 6,841  | 768,860   | 581,105  | 1,517,941   |   | 1.003  
   
  | 5,365  | 317   
  | 9,795  | 0.40  
  | 16,480   
  |  | 209  | 1.410  
   | 209  |  
  | 1,534,629  
  |  | (235,631)   | (235,631)  |  
   | 1,298,999  |  |
| 157,205         | 7,800  | 750,740   | 541,199  | 1,456,944   |   | 3,108  
   
  | 2,096  | 64  
  | 3,464  | 1   
  | 8,668  
  |  | 1.231  | 100  
   | 1,231  |  
  | 1,466,843  
  |  | (275,921)   | (275,921)  |  
   | 1,190,921  |  |
| 153,746         | 12.350   | 692.359   | 625.513  | 1,483,969   |   | 811  
   
  | 5,466  | 484   
  | 11,463   | (i)<br>(i)  
  | 18,225   
  |  | 792  | 1.1  
   | 792  |  
  | 1,502,985  
  |  | (336,621)   | (336,621)  |  
   | 1,166,365  |  |
| DIRECTOR OF ELP | SUBSTITUTE TEACHERS  | SPECIAL CLASS TEACHERS  | TEACHER AIDES  | TOTAL PERSONNEL   |   | TEXTBOOKS-CONSUMABLES  
   
  | GENERAL TEACHING SUPPLIES  | SPECIAL EDUCATION TESTING   
  | PROFESSIONAL DEVELOPMENT   | DUES AND MEMBERSHIPS  
  | TOTAL OPERATING  
  |  | EQUIPMENT AND FURNITURE  | NEW CLASSROOM FURNITURE  
   | TOTAL EQUIPMENT  |  
  | TOTAL EARLY LEARNING PROGRA  
  |  | ELP TUITION   | TOTAL ELP TUITION  |  
   | <b>YTAL EARLY LEARNING PROGRAM</b>   |  |
| 21201           | 21302  | 21303   | 21603  |   |   | 22003  
   
  | 24011  | 24013   
  | 25003  | 25026   
  |  
  |  | 73001  | 73020  
   |  |  
  |  
  |  | 143003  |  |  
   | TC   |  |
|                 | DIRECTOR OF ELP ] 133.746 157.205 161.135 164.358 - 164.358 31.607 132.751 0 | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31,607         132.751         0         164.358           SUBSTITUTE TEACHERS         12.350         7.800         6.841         10.000         -         10.000         -         10.000         1 | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         164.358         31.607         132.751         0         164.358           SUBSTITUTE TEACHERS         12.350         7.800         6.841         10.000 | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.350         7.800         6.841         10.000         -         10.000         -         10.000         10.0 | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.007         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.350         7.800         6.841         10.000         -         10.000         -         0         164.358         1.00           SUBSTITUE TEACHERS         12.350         7.800         6.841         10.000         -         10.000         -         0         10.000 | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.350         7.800         6.841         10.000         -         10.000 <td< td=""><td>DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.30         7.800         6.841         10.000         -         10.000</td><td>DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.30         7.800         6.841         10.000         -         10.000</td><td>DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.30         7.300         6.841         10.000         -         164.358         1.007         10.000   
     10.000         10.000         10.000         10.000         10.000         10.000         10.000         10.000         10.000         10.000         10.000</td><td>DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31,607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.350         7.300         6.841         10.000         -         10.000         <td< td=""><td>DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE FEACHERS         12.350         73.00         6.841         10.000         -         0         164.358         1.00           SUBSTITUE FEACHERS         12.350         750.00         6.841         10.000         -         0         164.358         1.00           SPECIAL CLASS FEACHERS         023.551         541.190         581.105         6.845.40         7.730         582.349         34.61         6.39.381         17.00           SPECIAL CLASS FEACHERS         0.55.61         581.105         6.44.540         7.730         582.349         34.61         6.39.381         17.00           TEACHER AIDES         6.35.51         541.105         581.105         1.64.357         44.61         1.61.377         26.80           TOTAL PERSONNEL         1.483.969         1.317.91         1.620.035         91.046         1.484.577         24.461         1.61.4777         26.80           TOTAL PERSONNEL         1.1483.969         5.316         0.50         897         1.466         1.61.4777         26.80           TEXTBOOKS-CONSUMABLES         811</td><td>DIRECTOR OF ELP         133.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.007         132.751         0         164.358         1.00         1.00</td><td>DIRECTOR OF ELP         133.746         157.205         161.135         164.338         1,607         132.751         0         164.338         1,007         132.751         0         164.338         1,007         132.751         0         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,000         10.000         100         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         160.00         10.0</td><td>DIRECTOR OF ELP         13.746         157.205         161.135         164.358         1.607         132.751         0         164.358         1.00           SUBSTITUTE TEACHERS         12.350         7.800         6.841         10.000         -         0         164.358         1.00           SUBSTITUTE TEACHERS         12.350         7.800         6.841         1.517.94         7.830         8.84.540         2.7730         8.91.370         8.01.37         3.4.61         8.01.37         8.80           TEACHER ALES         6.32.513         341.105         6.44.540         2.7730         8.82.349         3.4.61         8.90         8.0           TEACHER ALES         6.32.513         541.14         1.67.374         (7.839)         1.6.00         3.4.61         1.6.1.37         2.6.90           TEACHER ALES         8.11         3.16         1.67.734         (7.839)         1.62.0.33         91.046         3.4.61         1.6.1.9.33         17.00           TEACHER ALES         8.11         3.157.04         1.6.20.33         91.046         1.4.4.61         1.6.1.9.33         17.00           TEXTBOOKS-CONSUMABLES         8.11         3.157.01         1.6.20.33         1.6.20.33         1.6.007         1.6.006         <td< td=""><td>DIRECTOR OF ELP         137.7d         157.305         161.135         161.135         161.338         161.338         161.337         161.338         100         103.00</td><td>DIRECTOR OF ELP         157.346         157.305         161.135         164.338         31.007         132.751         0         164.338         100           SUBSTITUE FLACHERS         02.333         7.300         6.841         10.000         1.3         10.000         <t< td=""><td>DIRECTOR OF ELP         133,446         157,305         161,135         164,358         &gt;         164,358         31,607         132,751         0         164,358         100         104,358         100         104,358         100         104,358         100         10,300         10,000      
  10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,010         10,000         10,000<td>DIRECTOR OF ELP         13,3,46         15,3,06         16,1,35         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,3,36         16,3,36         1</td><td>InterCrote Ciercy         157.746         157.205         161.135         164.356         164.366         164.356         164.366</td><td>DIRECTOR OF ELP         133.746         157.205         161.135         164.358         3         164.358         3         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.359         164.359         164.359         164.359         164.359         164.359         164.359         164.359         31.00         163.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1700         163.358         1700         163.358         1700         164.359         34.461         35.369         364.360         163.358         1700         164.357         34.461         164.357         34.361         1700         163.358         1700         164.357         34.361         170.358           TEXTBONKS-CONSUMABLES         811         3.16         1.637.363         1.643.371         1.643.377         2.530         34.44         1.644.377         2.530         1.760         1.643.377         2.530         1.644.377         2.530         1.644.377         2.530         1.644.377         2.640         1.644.377         2.640</td><td>DIRECTOR OF ELP         137.346         157.306         161.35         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         1.000         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.710         1.710           TEXTEDORSCTOR         811         311         1.661         3.516         1.61.060         1.64.353         1.61.060         1.61.373         1.710           TEXTEDORSCTOR         813         3.210         1.64.463         3.218         1.61.46         3.518         3.61         3.616         3.616         3.616         &lt;</td><td>DIRECTOR OF ELP         13.746         17.205         161.135         164.338         1,607         12.751         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.378         1         0         0         164.378         1         0         1         1         1         0         0         1         0</td><td>DIRECTOR         13.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         16.0.03         16.0.03         16.0.03         16.0.03         16.0.03         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.03</td></td></t<></td></td<></td></td<></td></td<> | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.30         7.800         6.841         10.000         -         10.000 | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.30         7.800         6.841         10.000         -         10.000 
       10.000         10.000 | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.30         7.300         6.841         10.000         -         164.358         1.007         10.000 | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31,607         132.751         0         164.358         1.00           SUBSTITUE TEACHERS         12.350         7.300         6.841         10.000         -         10.000 <td< td=""><td>DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE FEACHERS         12.350         73.00         6.841         10.000         -         0         164.358         1.00           SUBSTITUE FEACHERS         12.350         750.00         6.841         10.000         -         0         164.358         1.00           SPECIAL CLASS FEACHERS         023.551         541.190         581.105         6.845.40         7.730         582.349         34.61         6.39.381         17.00           SPECIAL CLASS FEACHERS         0.55.61         581.105         6.44.540         7.730         582.349         34.61         6.39.381         17.00           TEACHER AIDES         6.35.51         541.105         581.105         1.64.357         44.61         1.61.377         26.80           TOTAL PERSONNEL         1.483.969         1.317.91         1.620.035         91.046         1.484.577         24.461         1.61.4777         26.80           TOTAL PERSONNEL         1.1483.969         5.316         0.50         897         1.466         1.61.4777         26.80           TEXTBOOKS-CONSUMABLES         811</td><td>DIRECTOR OF ELP         133.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.007         132.751         0         164.358         1.00         1.00</td><td>DIRECTOR OF ELP         133.746         157.205         161.135         164.338         1,607         132.751         0         164.338         1,007         132.751         0         164.338         1,007         132.751         0         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,000         10.000         100         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         160.00         10.0</td><td>DIRECTOR OF ELP         13.746         157.205         161.135         164.358         1.607         132.751         0         164.358         1.00           SUBSTITUTE TEACHERS         12.350         7.800         6.841         10.000         -         0         164.358         1.00           SUBSTITUTE TEACHERS         12.350         7.800         6.841         1.517.94         7.830         8.84.540         2.7730         8.91.370         8.01.37         3.4.61         8.01.37         8.80           TEACHER ALES         6.32.513         341.105         6.44.540         2.7730         8.82.349         3.4.61         8.90         8.0           TEACHER ALES         6.32.513         541.14         1.67.374         (7.839)         1.6.00         3.4.61         1.6.1.37         2.6.90           TEACHER ALES         8.11         3.16         1.67.734         (7.839)         1.62.0.33         91.046         3.4.61         1.6.1.9.33         17.00           TEACHER ALES         8.11         3.157.04         1.6.20.33         91.046         1.4.4.61         1.6.1.9.33         17.00           TEXTBOOKS-CONSUMABLES         8.11         3.157.01         1.6.20.33         1.6.20.33         1.6.007         1.6.006         <td< td=""><td>DIRECTOR OF ELP         137.7d         157.305         161.135         161.135         161.338         161.338         161.337         161.338         100         103.00</td><td>DIRECTOR OF ELP         157.346         157.305         161.135         164.338         31.007         132.751         0         164.338         100           SUBSTITUE FLACHERS         02.333         7.300         6.841         10.000         1.3         10.000        
10.000         <t< td=""><td>DIRECTOR OF ELP         133,446         157,305         161,135         164,358         &gt;         164,358         31,607         132,751         0         164,358         100         104,358         100         104,358         100         104,358         100         10,300         10,010         10,000         10,000<td>DIRECTOR OF ELP         13,3,46         15,3,06         16,1,35         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,3,36         16,3,36         1</td><td>InterCrote Ciercy         157.746         157.205         161.135         164.356         164.366         164.356         164.366</td><td>DIRECTOR OF ELP         133.746         157.205         161.135         164.358         3         164.358         3         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.359         164.359         164.359         164.359         164.359         164.359         164.359         164.359         31.00         163.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1700         163.358         1700         163.358         1700         164.359         34.461         35.369         364.360         163.358         1700         164.357         34.461         164.357         34.361         1700         163.358         1700         164.357         34.361         170.358           TEXTBONKS-CONSUMABLES         811         3.16         1.637.363         1.643.371         1.643.377         2.530         34.44         1.644.377         2.530         1.760         1.643.377         2.530         1.644.377         2.530         1.644.377         2.530         1.644.377         2.640         1.644.377         2.640</td><td>DIRECTOR OF ELP         137.346         157.306         161.35         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         1.000         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.710         1.710           TEXTEDORSCTOR         811         311         1.661         3.516         1.61.060         1.64.353         1.61.060         1.61.373         1.710           TEXTEDORSCTOR         813         3.210         1.64.463         3.218         1.61.46         3.518         3.61         3.616         3.616         3.616         &lt;</td><td>DIRECTOR OF ELP         13.746         17.205         161.135         164.338         1,607         12.751         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.378         1         0         0         164.378         1         0         1         1         1         0         0         1         0</td><td>DIRECTOR         13.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         16.0.03         16.0.03         16.0.03         16.0.03         16.0.03         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.03</td></td></t<></td></td<></td></td<> | DIRECTOR OF ELP         153.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.00           SUBSTITUE FEACHERS         12.350         73.00         6.841         10.000         -         0         164.358         1.00           SUBSTITUE FEACHERS         12.350         750.00         6.841         10.000         -         0         164.358         1.00           SPECIAL CLASS FEACHERS         023.551         541.190         581.105         6.845.40         7.730         582.349         34.61         6.39.381         17.00           SPECIAL CLASS FEACHERS         0.55.61         581.105         6.44.540        
7.730         582.349         34.61         6.39.381         17.00           TEACHER AIDES         6.35.51         541.105         581.105         1.64.357         44.61         1.61.377         26.80           TOTAL PERSONNEL         1.483.969         1.317.91         1.620.035         91.046         1.484.577         24.461         1.61.4777         26.80           TOTAL PERSONNEL         1.1483.969         5.316         0.50         897         1.466         1.61.4777         26.80           TEXTBOOKS-CONSUMABLES         811 | DIRECTOR OF ELP         133.746         157.205         161.135         164.358         31.607         132.751         0         164.358         1.007         132.751         0         164.358         1.00         1.00 | DIRECTOR OF ELP         133.746         157.205         161.135         164.338         1,607         132.751         0         164.338         1,007         132.751         0         164.338         1,007         132.751         0         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,000         10.000         100         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         164.338         1,00         160.00         10.0 | DIRECTOR OF ELP         13.746         157.205         161.135         164.358         1.607         132.751         0         164.358         1.00           SUBSTITUTE TEACHERS         12.350         7.800         6.841         10.000         -         0         164.358         1.00           SUBSTITUTE TEACHERS         12.350         7.800         6.841         1.517.94         7.830         8.84.540         2.7730         8.91.370         8.01.37         3.4.61         8.01.37         8.80           TEACHER ALES         6.32.513         341.105         6.44.540         2.7730         8.82.349         3.4.61         8.90         8.0           TEACHER ALES         6.32.513         541.14         1.67.374         (7.839)         1.6.00         3.4.61         1.6.1.37         2.6.90           TEACHER ALES         8.11         3.16         1.67.734         (7.839)         1.62.0.33         91.046         3.4.61         1.6.1.9.33         17.00           TEACHER ALES         8.11         3.157.04         1.6.20.33         91.046         1.4.4.61         1.6.1.9.33         17.00           TEXTBOOKS-CONSUMABLES         8.11         3.157.01         1.6.20.33         1.6.20.33         1.6.007         1.6.006 <td< td=""><td>DIRECTOR OF ELP         137.7d         157.305         161.135         161.135         161.338         161.338         161.337         161.338         100         103.00</td><td>DIRECTOR OF ELP         157.346         157.305         161.135         164.338         31.007         132.751         0         164.338         100           SUBSTITUE FLACHERS         02.333         7.300         6.841         10.000         1.3         10.000         <t< td=""><td>DIRECTOR OF ELP         133,446         157,305         161,135         164,358         &gt;         164,358         31,607         132,751         0         164,358         100         104,358         100         104,358         100         104,358         100         10,300         10,010         10,000         10,000<td>DIRECTOR OF ELP         13,3,46         15,3,06         16,1,35         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,3,36         16,3,36         1</td><td>InterCrote Ciercy         157.746         157.205         161.135         164.356         164.366         164.356         164.366         164.366         164.366         164.366         164.366        
164.366         164.366</td><td>DIRECTOR OF ELP         133.746         157.205         161.135         164.358         3         164.358         3         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.359         164.359         164.359         164.359         164.359         164.359         164.359         164.359         31.00         163.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1700         163.358         1700         163.358         1700         164.359         34.461         35.369         364.360         163.358         1700         164.357         34.461         164.357         34.361         1700         163.358         1700         164.357         34.361         170.358           TEXTBONKS-CONSUMABLES         811         3.16         1.637.363         1.643.371         1.643.377         2.530         34.44         1.644.377         2.530         1.760         1.643.377         2.530         1.644.377         2.530         1.644.377         2.530         1.644.377         2.640         1.644.377         2.640</td><td>DIRECTOR OF ELP         137.346         157.306         161.35         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         1.000         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.710         1.710           TEXTEDORSCTOR         811         311         1.661         3.516         1.61.060         1.64.353         1.61.060         1.61.373         1.710           TEXTEDORSCTOR         813         3.210         1.64.463         3.218         1.61.46         3.518         3.61         3.616         3.616         3.616         &lt;</td><td>DIRECTOR OF ELP         13.746         17.205         161.135         164.338         1,607         12.751         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.378         1         0         0         164.378         1         0         1         1         1         0         0         1         0</td><td>DIRECTOR         13.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         16.0.03         16.0.03         16.0.03         16.0.03         16.0.03         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.03</td></td></t<></td></td<> | DIRECTOR OF ELP         137.7d         157.305         161.135         161.135         161.338         161.338         161.337         161.338         100         103.00 | DIRECTOR OF ELP         157.346         157.305         161.135         164.338         31.007         132.751         0         164.338         100           SUBSTITUE FLACHERS         02.333         7.300         6.841         10.000         1.3         10.000 <t< td=""><td>DIRECTOR OF ELP         133,446         157,305         161,135         164,358         &gt;         164,358         31,607         132,751         0         164,358         100         104,358         100         104,358         100         104,358         100         10,300         10,010         10,000         10,000<td>DIRECTOR OF ELP         13,3,46         15,3,06         16,1,35        
16,1,35         16,1,35         16,1,35         16,1,35         16,1,35         16,1,35         16,1,35         16,1,35         16,1,35         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,3,36         16,3,36         1</td><td>InterCrote Ciercy         157.746         157.205         161.135         164.356         164.366         164.356         164.366</td><td>DIRECTOR OF ELP         133.746         157.205         161.135         164.358         3         164.358         3         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.359         164.359         164.359         164.359         164.359         164.359         164.359         164.359         31.00         163.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1700         163.358         1700         163.358         1700         164.359         34.461         35.369         364.360         163.358         1700         164.357         34.461         164.357         34.361         1700         163.358         1700         164.357         34.361         170.358           TEXTBONKS-CONSUMABLES         811         3.16         1.637.363         1.643.371         1.643.377         2.530         34.44         1.644.377         2.530         1.760         1.643.377         2.530         1.644.377         2.530         1.644.377         2.530         1.644.377         2.640         1.644.377         2.640</td><td>DIRECTOR OF ELP         137.346         157.306         161.35         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         1.000         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.710         1.710           TEXTEDORSCTOR         811         311         1.661         3.516         1.61.060         1.64.353         1.61.060         1.61.373         1.710           TEXTEDORSCTOR         813         3.210         1.64.463         3.218         1.61.46         3.518         3.61         3.616         3.616         3.616         &lt;</td><td>DIRECTOR OF ELP         13.746         17.205         161.135         164.338         1,607         12.751         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.378         1         0         0         164.378         1         0         1         1         1         0         0         1         0</td><td>DIRECTOR         13.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         16.0.03         16.0.03         16.0.03         16.0.03         16.0.03         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.03</td></td></t<> | DIRECTOR OF ELP         133,446         157,305         161,135         164,358         >         164,358         31,607         132,751         0         164,358         100         104,358         100         104,358         100         104,358         100         10,300         10,010         10,000         10,000 <td>DIRECTOR OF ELP         13,3,46         15,3,06         16,1,35         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,3,36         16,3,36         1</td> <td>InterCrote Ciercy         157.746         157.205         161.135         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356        
164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.356         164.366         164.356         164.366</td> <td>DIRECTOR OF ELP         133.746         157.205         161.135         164.358         3         164.358         3         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.359         164.359         164.359         164.359         164.359         164.359         164.359         164.359         31.00         163.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1700         163.358         1700         163.358         1700         164.359         34.461         35.369         364.360         163.358         1700         164.357         34.461         164.357         34.361         1700         163.358         1700         164.357         34.361         170.358           TEXTBONKS-CONSUMABLES         811         3.16         1.637.363         1.643.371         1.643.377         2.530         34.44         1.644.377         2.530         1.760         1.643.377         2.530         1.644.377         2.530         1.644.377         2.530         1.644.377         2.640         1.644.377         2.640</td> <td>DIRECTOR OF ELP         137.346         157.306         161.35         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         1.000         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.710         1.710           TEXTEDORSCTOR         811         311         1.661         3.516         1.61.060         1.64.353         1.61.060         1.61.373         1.710           TEXTEDORSCTOR         813         3.210         1.64.463         3.218         1.61.46         3.518         3.61         3.616         3.616         3.616         &lt;</td> <td>DIRECTOR OF ELP         13.746         17.205         161.135         164.338         1,607         12.751         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.378         1         0         0         164.378         1         0         1         1         1         0         0         1         0</td> <td>DIRECTOR         13.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         16.0.03         16.0.03         16.0.03         16.0.03         16.0.03         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.03</td> | DIRECTOR OF ELP         13,3,46         15,3,06         16,1,35         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,1,36         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,0,0         16,3,36         17,3,36         16,3,36         1 | InterCrote Ciercy         157.746         157.205         161.135         164.356         164.366         164.356         164.366 | DIRECTOR OF ELP         133.746         157.205         161.135         164.358         3         164.358         3         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.358         164.359         164.359         164.359         164.359         164.359         164.359         164.359         164.359         31.00         163.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1600         161.358         1700         163.358         1700         163.358         1700         164.359         34.461         35.369         364.360         163.358         1700         164.357         34.461         164.357         34.361         1700         163.358         1700         164.357         34.361         170.358           TEXTBONKS-CONSUMABLES         811         3.16         1.637.363         1.643.371         1.643.377         2.530         34.44         1.644.377         2.530         1.760         1.643.377         2.530         1.644.377         2.530         1.644.377         2.530         1.644.377         2.640         1.644.377         2.640 | DIRECTOR OF ELP         137.346         157.306         161.35         164.358         1.607         137.31         0         164.358         1.607         137.31         0         164.358        
1.607         137.31         0         164.358         1.607         137.31         0         164.358         1.607         137.31         0         1.000         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.60         1.64.358         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.700         1.66.373         1.710         1.710           TEXTEDORSCTOR         811         311         1.661         3.516         1.61.060         1.64.353         1.61.060         1.61.373         1.710           TEXTEDORSCTOR         813         3.210         1.64.463         3.218         1.61.46         3.518         3.61         3.616         3.616         3.616         < | DIRECTOR OF ELP         13.746         17.205         161.135         164.338         1,607         12.751         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.358         1         0         164.378         1         0         0         164.378         1         0         1         1         1         0         0         1         0 | DIRECTOR         13.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         17.7.46         16.0.03         16.0.03         16.0.03         16.0.03         16.0.03         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.043         17.7.46         16.0.043         16.0.03 |

953 954 955 956	957	958	959	096	961	962	963	964	965	966	967	968	696	01.6	179	226	973	974	975	976	779	978	679	980		981	982	983	984	985	986	987	988	989	066	166	592	666	P66	
YR. END EST.	3		8	i.	3	*	9	X	10	8	£	2	Ŧ	5	3	*	2		5	•		6	•	10	ŝ	3	(8,320)	90	9	6	2	30		(8,320)		•	•		(8,320)	
CURR STF		25	10	2	4	2	3	×	2	1		S	1	¥.	1	×	2.0	170	£	3						_								•			10		÷	
FORE- CAST	×.)	5	Э.	č.	3	8	2		×.	1.4			1	R.	્ર		3	3	4C			1	10	ж.	×.	2	8,320	đ	3	je.	3	00	5	8,320		75	•		8,320	
AVAIL BUD.	20	20	2	<i>*</i>	1	30	2	1	8	22	2		1		2	3	10	3.		2		10	×.	2	2	•	(280)	5	3	2	1	20	-	(280)		2	2		(280)	
ENCUM. REQUES.	×	24	æ	E	28		35	39	20	2	20	50	23.	25	3	œ	ŝ	аў.	*)						2	0	99	÷	ं	3	-	3	8	U.		0	•		×	
YTD EXP	÷		10		14 1	10			¥.	5	÷	ť	28	(A)	1			25		3		1	3	34	2	3	280	2	34	3	24	1	23	280		2	a)		280	
REV. BUD.	1	8	2	2	1	4	1	S.	2	5	20	20	1	-	24	3	2	a.	¥.	•		2	Z	3	0		8	10	а С	2	202	्र	12	1		10	•		*	
TRFRS ADJ.	ti.	ç	1	8	12	30	9	8.	•	3	×.	3	87	0	3	<u>.</u>	2	1	22	·		es I	0	3	30	æ		8	28			1	9	20	;	83	5		•	
ORIG APPRO	*	*)	59	•	38		•	3		•	•	•	æ	8	39	35	÷	•	30	,				<u>ن</u>		•	20	×.	2		-	•	•	-		•	•		•	
ACTUAL 2019 - 2020	66,169	113,025	ä	2	ં	54,396	63,396	45,756	82,458	160,000	388,811	1	35,000	14,243	180,074	53,202	115,423	90,658	20,421	1,483,032	3	98,747	69,531	6)	33,884	2	13,136	120,000	302,456	135,965	58,378	41,582	127,560	1,001,238		12.756	12,756		2,497,025	
ACTUAL 2019 - 2020	X		2.8	×.	2)		0	2.	,		3.0	6		•		jir.			30				×			•	S.	×.				•		,		•			1	
ACTUAL 2018 - 2019	×	ŝ	×							•	×	j.	÷.,	50	e		•			5		•	2			Ŧ	5	аř.		20		•							•	
COVID EXPENSES	2810503 HINDLEY 3rd GRADE TEACHER	2810702 HOLMES 2nd GRADE TEACHER	HOLMES 4th GRADE TEACHER	3 OX RIDGE 3rd GRADE TEACHER		2810904 ROYLE 4th GRADE TEACHER	5 TOKENEKE 5th GRADE TEACHER	SUBSTITUTE TEACHERS	1	-	Τ-		T			T	Г	T	-	F	-	CONSULTANT SERVICES	Г			Г –	Т	CUSTODIAL SUPPLIES	1	EMERGENCY REPAIRS	Г	RETIREMENT		TOTAL OPERATING		INEW COMPUTER EQUIPMENT			TOTAL COVID REOPENING	
RC - 28	2810503	2810702	2810704	2810803	2810901	2810904	2811005	21302	21602	21603	21607	11044	41001	41002	41003	41004	61001	61005	21312			12001	23004	13035	35000	42001	52001	65001	72001	74030	82003	84001	101002			123021				
953 954 955 955	957	958	959	960	96	962	963	964	965	966	967	968	696	970	971	972	973	974	975	976	779	978	679	980	981	982	983	984	985	986	987	988	686	066	166	992	666	994	995	

Monthly Financial Report

rien Public Schools	dget Projection for 2020-21
Darie	Budget

													i.
EXPENSES											CURR	Surplus/	998
Category	2018 - 2019	2019 - 2020	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail, Bud	Exp. Forecast	STF	(Shortfall)	666
Personnel	63.568.228	64.829.458	67,289,036	68,958,116	(0)	68,958,116	5,444,161	60,010,508	3.503,447	68,898,786	771.85	59,329	1000
													1001
Onerating	19.528.406	18.210.746	18.379.920	18.826.653	2,000	18,828,653	3,114,522	7,180,499	8,533,633	18,742,512	•	86,141	1002
Gummado													1003
Fired	18,888,707	19.399.665	20,490,866	21,883,745	(000)	21,881,745	3,440,013	13,540,478	4,901,254	21,808,227	•	73,518	1004
													1005
For inment	1.002.157	877.119	473,092	986,260	,	986,260	677,925	218,451	89,884	986,260		•	1006
													1007
GRAND TOTAL EXPENSES	102.987.497	103.316.988	106,632,914	110,654,774	(0)	110,654,774	12,676,622	80,949,935	17,028,217	110,435,786	771.85	218,988	1008
												Rev. Surplus/	1009
		0000 0000	0000 0100		A discovery	1.0	and and an arritory		Day Concerned Day Concerned	Date Democratic		/Chamfall)	101

												Davi Countral	
												rev. surpius	2
REVENDE	2018 - 2019	2019 - 2020	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	<b>Rev. Received</b>		Rev. Expected Rev. Forecast	Rev. Forecast	)	(Shortfall)	ē
RC-1 Student Parting Free	(11 000 LL)	(11.000)	(11:000)	(11,000)	-	(000'11)	(000'11)	•	(000'11)	(11,000)			0
1-	(35.000)	(35,000)		(35.000)		(35.000)	(35,000)	,	•	(35,000)			101
RC-12 Building Rental	(89.267)	(54.013)	(21,963)	(03,600)	•	(009'66)	(5,157)	,	(93,600)	(03,600)			101
RC-12 Use of Fields	(143,197)	(601'12)	(208,920)	(151,562)	•	(151,562)	(69,052)	2,778	(151,562)	(151,562)			101
RC-15 Revenue for IT Services	(203,071)	(212,644)	(216,929)	(223,408)	-	(223,408)	-	,	(223,408)	(223,408)	-		101
RC-23 Continuing Education		1		•	-	•	,		1	•	-		101
RC-23 Summer School	(621,433)	(197,435)	(121.335)	(200,000)		(700.000)	(659,979)	•	(659,979)	(659,979)		(40,021)	101
RC-24 Excess Cost Grant*	(3.427.518)	(2,566,258)	(2,695,922)	(2,241,772)		(2, 241, 772)	•		(2.241.772)	(2,241,772)			101
RC-24 ELP Tuition		•	•	•		•				•			102
RC-25 OPEB/Medicare Reimbursement	(334,500)	(344,809)	(207,338)	(233,763)		(233,763)	(2,319)	365	(233,763)	(233,763)		,	102
RC-26 Early Learning Program	(336,621)	(275,921)	(235.631)	(340,470)	-	(340,470)		•	1	(323,723)	•	(16,747)	102
GRAND TOTAL REVENUE	(5.201.607)	(3,768,189)	(3,719,038)	(4,030,575)		(4,030,575)	(782,507)	3,143	(3,615,083)	(3,973,806)		(56,768)	102
													102
NET RUDGET (Annenniation)	97.785.891	99.548.799	102.913.877	106.624.199	(0)	106,624,199	11,894,115	80,953,077	13,413,134	106,461,979	771.85	162,220	102
(manimida indult i manana i mai													102

Monthly Financial Report

	1034 1035	1036	1037	1038	1039	1040	1041	1042	1043	1044	1045	1046	1047	1048	1049	1050	1051	1052	1053	1054	1055	1056	1057	1058	1059		1060	1061	1062	1063	1064	1065	1066	1067	1068	1069	10701	1701	7/01	C/01	10/4	1076	1077	1078	1070	1080	1081	1082	1083	1084		1085
Resentant/Y Correct Stationary Exc.         From Exc.         From Exc. <th< td=""><td>YR. END EST.</td><td>6</td><td>0</td><td>(51,425)</td><td>0</td><td>0</td><td>0</td><td>0</td><td>,</td><td>47,696</td><td>3.476</td><td>0</td><td>•</td><td>0</td><td>8,799</td><td>0</td><td>62,081</td><td>0</td><td>(0)</td><td></td><td>1</td><td>66.205</td><td>11,798</td><td>73,518</td><td>5,157</td><td>(8,320)</td><td>218,988</td><td>YR. END</td><td>EST.</td><td></td><td>0</td><td>(51,425)</td><td>0</td><td>0</td><td>0</td><td>2</td><td></td><td>42,540</td><td>0/#'6</td><td></td><td>, C</td><td></td><td>0</td><td>\$0.581</td><td>C</td><td>0</td><td></td><td>0</td><td>8,998</td><td>5,157</td><td>•</td><td>50 170</td></th<>	YR. END EST.	6	0	(51,425)	0	0	0	0	,	47,696	3.476	0	•	0	8,799	0	62,081	0	(0)		1	66.205	11,798	73,518	5,157	(8,320)	218,988	YR. END	EST.		0	(51,425)	0	0	0	2		42,540	0/#'6		, C		0	\$0.581	C	0		0	8,998	5,157	•	50 170
	CURR STF																	~~										CURR	STF	144.50	4.60	112.42	42.96	43.76	44.90	19.85	40.89	00 5	00.0	001	100	0.2	800	12.5	17 50	6.00		0.40	196.93	26.80	•	771.85
REFUNDINC CUTS STORM         ACTUAL	FORE- CAST	13,960,973	526,001	10,745,505	3,737,927	3,699,967	3,957,753	3,350,266	3,361,725	1.911.430	3.559.574	300.978	115,613	3.604.070	845,653	865.316	1,207.309	2,319,837	705,648	152,335	60,000	521.612	27,471,869	21,808,227	1,637,877	8,320	110,435,786	FORE-	CAST	13,700,296	420,356	10,648,158	3.683,272	3,640,920	3,898,230	C85.005.5	102:015.5	111,844	140.011	C76'C17	1 103 234	142 603 542	210 018	000 600	1 981 904	681.248		57,833	15,341,521	1.614.877	•	<b>AR 898 786</b>
REPORDEDITION CENTRAL MOMAN         CUUA         CUUA <t< td=""><td>AVAIL BUD.</td><td>506,737</td><td>3,979</td><td>256,087</td><td>124,715</td><td>127,746</td><td>107,780</td><td>97,746</td><td>113,704</td><td>1,224,689</td><td>843,077</td><td>107.789</td><td>97,011</td><td>271.308</td><td>89,896</td><td>88.800</td><td>499,468</td><td>401,327</td><td>23,250</td><td>92,132</td><td>57,917</td><td>91,467</td><td>6.841.113</td><td>4,901,254</td><td>59,507</td><td>(280)</td><td>17,028,217</td><td>AVAIL</td><td>BUD.</td><td>373,486</td><td>0</td><td>183,035</td><td>110,696</td><td>106,586</td><td>97,896</td><td>85,462</td><td>90,118</td><td>166'08/</td><td>10'017</td><td>060.00</td><td>4 050</td><td>117</td><td>41 876</td><td>408.350</td><td>177 786</td><td>0</td><td></td><td>2,762</td><td>710,836</td><td>44,461</td><td>·</td><td>3.503.447</td></t<>	AVAIL BUD.	506,737	3,979	256,087	124,715	127,746	107,780	97,746	113,704	1,224,689	843,077	107.789	97,011	271.308	89,896	88.800	499,468	401,327	23,250	92,132	57,917	91,467	6.841.113	4,901,254	59,507	(280)	17,028,217	AVAIL	BUD.	373,486	0	183,035	110,696	106,586	97,896	85,462	90,118	166'08/	10'017	060.00	4 050	117	41 876	408.350	177 786	0		2,762	710,836	44,461	·	3.503.447
Ref         Ref         Oth         Def         Def <thdef< th=""> <thdef< th=""> <thdef< th=""></thdef<></thdef<></thdef<>	ENCUM. REQUES.	12,552,401	487,014	9,773.398	3,365,690	3.332,905	3.611.140	3,017.706	3,015,209	661,572	2,024,670	162,138	7.779	1,597,061	632,473	722,122	658,255	1,668,315	550,239	42,519	1,602	38,725	17,999,727	13,540,478	1,486,798	•	80,949,935	ENCUM.	REQUES.	12,505,265	402,452	9.754.950	3.352.910	3,312,805	3,587,148	5.004.864	3,012,450	512,185	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	26/'001	0.64 1.41	171,707	716.005	636.822	1 646 509	550.239	3	35,893	13,074,459	1,484,527	•	60.010.508
Rec.         Rec.No.         R	YTD EXP	901,838	35,008	664.596	247,522	239,316	238,834	234,815	232,813	72,865	695,303	31,050	10,823	1,735,700	132,083	54,394	111,667	250,195	132,159	17,684	482	457,625	2,642,826	3,440,013	96.729	280	12,676,622	YTD	EXP	821,548	17,904	658,748	219,666	221,529	213,187	600'817	201,059	207.95	100,410	D.U32	450 500	000 10	201 201	105 01 7	159 600	131.009	1020	19,178	1,565,224	91,046	•	191 777 5
READ         RESTONEIDIT IT CENTER SUMMARY         ACTUAL         ACTUAL         ACTUAL         ACTUAL         CORC         TRY           RC-3         DIS         201-2010         201-2010         201-2010         201-2010         201-2010         AD           RC-3         DIS         201-2010         201-2010         201-2010         201-2010         AD         <	REV. BUD.	13,960,976	526,001	10.694,080	3,737,927	3.699.967	3.957.754	3.350.266	3,361,725	1,959,126	3,563,050	300,978	115.613	3,604,070	854,453	865,316	1,269,390	2,319,837	705,648	152.335	60,000	587,817	27,483,667	21,881,745	1,643,035		110,654,774	REV.	BUD.	13,700,299	420.356	10,596,733	3,683,272	3,640,920	3,898,231	555,005,5	5,510,207	1.134,384	C70'07''	C74'C17	1 107 334	463 607	116 618	1.150.190	1 983 904	681.248		57,833	15.350.519	1.620.035		A8.958.116
RC-1         ACTUAL         ACTUAL <td>TRFRS ADJ.</td> <td>(18.799)</td> <td>(1,621)</td> <td>(10,476)</td> <td>(103.531)</td> <td>66,208</td> <td>36.685</td> <td>33,576</td> <td>(109.081)</td> <td>4,487</td> <td>16,044</td> <td></td> <td>-</td> <td>25,633</td> <td>12,197</td> <td>8,039</td> <td>284,775</td> <td>(18,139)</td> <td>18,866</td> <td></td> <td></td> <td>(4,016)</td> <td>(165,010)</td> <td>(2,000)</td> <td>(7,839)</td> <td></td> <td>(0)</td> <td>TRFRS</td> <td>ADJ.</td> <td>(76,174)</td> <td>(7,621)</td> <td>(10,476)</td> <td>(103.531)</td> <td>66,208</td> <td>32,669</td> <td>0/0.55</td> <td>(120,401)</td> <td>4,487</td> <td>10,044</td> <td></td> <td></td> <td>101 01</td> <td>8 010</td> <td>284 775</td> <td>(20.764)</td> <td>18.866</td> <td></td> <td></td> <td>(165,010)</td> <td>(7,839)</td> <td>•</td> <td>0)</td>	TRFRS ADJ.	(18.799)	(1,621)	(10,476)	(103.531)	66,208	36.685	33,576	(109.081)	4,487	16,044		-	25,633	12,197	8,039	284,775	(18,139)	18,866			(4,016)	(165,010)	(2,000)	(7,839)		(0)	TRFRS	ADJ.	(76,174)	(7,621)	(10,476)	(103.531)	66,208	32,669	0/0.55	(120,401)	4,487	10,044			101 01	8 010	284 775	(20.764)	18.866			(165,010)	(7,839)	•	0)
RC4         RESPONSIBILITY CENTRE SUMMARY         ACTUAL         ACTUAL         ACTUAL           RC1         HS         2019-2030         2019-2030         2019-2030         2019           RC1         HITCH ACADENY         1735300         113130         2019-2030         2013-20	ORIG APPRO	14,039,775	533,622	10.704.556	3.841,457	3,633,759	3,921,068	3,316,690	3,470,806	1,954,639	3,547,006	300,978	115,613	3,578,437	842,256	857,277	984,615	2,337,976	686,782	152,335	60,000	591,833	27,648,677	21,883,745	1,650,874	×	110,654,774	ORIG	APPRO	13,776,473	427,977	10,607,209	3.786.802	3,574,712	3,865,561	408'7/7'S	3,419,238	1,149,897	1,10,919	076'017	1120 101	451.405	TT 1 M08	865.415	2 004 668	662.382		57,833	15,515,529	1,627,874	•	KR OCR IIK
RESPONSIBILITY CENTER SUMMARY         ACTUAL         ACTUAL           RC         PHIS         RCNAME         2019-2019         2019-2019           RC         PHIS         MMS         2013-2019         2019-2019         2019-2019           RC-1         PHIS         MMS         1035234         10         2019-2019         2019-2019           RC-3         MMS         ON Rule         0.0185         3415.201         2019-2019         3415.201         3415.	ACTUAL 2019 - 2020	13.306.542	508,011	10,310,707	3,597,988	3.435.539	3,655,748	3.251.567	3,338,462	1,568.098	3,429,745	269.546	105,102	2,989,073	789,579	820,734	1,451,584	2,171,023	717,407	166,620	106,310	157,439	25,963,567	20,490,866	1,534,629	2,497,025	106,632,914	ACTUAL	2019 - 2020	13,112,087	410,750	10,235,573	3.544.653	3,380,663	3.600,220	5,202,502	3,289,994	1,031,848	12010101	- cqc*707	1 1 16 766	450 513	=10'00-	1 360.362	1 868 458	695,180	2.613	56,699	14,342,431	1,517,941	1,483,032	A7.289.036
RESPONSIBILITY CENTER SUMMARY         ACTT           RC-4         FITCH ACADEMY         2018-           RC-3         HIMEN         2018-           RC-1         MAINEN         2018-           RC-10         Robines         2018-           RC-11         Ant. Health & P.E.         11           RC-13         Maintenance         3           RC-14         Antimic         2018-           RC-15         Tech Plan         2           RC-16         Antimic         2           RC-18         Fixed Express         10           RC-19         Curriculum         2           RC-13         Minisc         2           RC-14         Personic         2           RC-15         Fixed Express         10           RC-16         Antime         2           RC-17         Mindleser Middle School         2           RC-28         Expt Academy         2	ACTUAL 2019 - 2020	13,315,806	471,318	10,344,000	3,635,150	3,420,056	3.572,668	3,153,268	3,360,380	1,690,473	3,384,101	262,180	97,310	3,444,484	944,889	842.321	937,514	2,415,864	624,147	159,838	42,502	508,550	25,823,660	19,399,665	1.466,843	č	103,316,988	ACTUAL	2019 - 2020	13.098,094	382,833	10,286,224	3,588,225	3.357.774	3.525.604	277'011'5	5,524,739	1,046,944	1.012,210	075'161	1 110 004	455 204	780 174	864.336	1 902 976	586.451	2.613	53,876	14,004,842	1,456,944	•	826.958
RC-1         RC-1           RC-2         RC-1           RC-2         RC-2           RC-2         RC-2           RC-2         RC-2           RC-2         RC-2           RC-2         RC-2           RC-2         RC-2           RC-1         RC-2           RC-2         RC-2           RC-2         RC-2           RC-2         RC-1           RC-1         RC-2           RC-1         RC-1           RC-2         RC-2           RC-2         RC-2           RC-2         RC-1           RC-2         RC-2           RC-2         RC-2           RC-2         RC-2           RC-2 <td>ACTUAL 2018 - 2019</td> <td>12,935,206</td> <td>419,353</td> <td>10,205,234</td> <td>3.604,442</td> <td>3,228,890</td> <td>3,436,506</td> <td>3,041,202</td> <td>3,415,221</td> <td>1.775.616</td> <td>3,906,506</td> <td>269,094</td> <td>109,227</td> <td>3,112,152</td> <td>694.950</td> <td>854,727</td> <td>1,223,012</td> <td>2,374,421</td> <td>624,400</td> <td>182,616</td> <td>40,358</td> <td>501,198</td> <td>26.641.472</td> <td>18,888,707</td> <td>1,502,985</td> <td></td> <td>102,987,497</td> <td>ACTUAL</td> <td>2018 - 2019</td> <td>12,661,905</td> <td>333.944</td> <td>10,105,285</td> <td>3,546,512</td> <td>3,159,280</td> <td>3.384.522</td> <td>1/0'0667</td> <td>3,303,087</td> <td>100,610,1</td> <td>+C7°CC0'I</td> <td>612,641</td> <td>701 000</td> <td>71 202</td> <td>2021010</td> <td>1.130.714</td> <td>1 910 680</td> <td>587,261</td> <td>1</td> <td>55,539</td> <td>13,860,248</td> <td>1 483 969</td> <td>•</td> <td>63.568.228</td>	ACTUAL 2018 - 2019	12,935,206	419,353	10,205,234	3.604,442	3,228,890	3,436,506	3,041,202	3,415,221	1.775.616	3,906,506	269,094	109,227	3,112,152	694.950	854,727	1,223,012	2,374,421	624,400	182,616	40,358	501,198	26.641.472	18,888,707	1,502,985		102,987,497	ACTUAL	2018 - 2019	12,661,905	333.944	10,105,285	3,546,512	3,159,280	3.384.522	1/0'0667	3,303,087	100,610,1	+C7°CC0'I	612,641	701 000	71 202	2021010	1.130.714	1 910 680	587,261	1	55,539	13,860,248	1 483 969	•	63.568.228
RC-1         RC-1           RC-1 <td>RESPONSIBILITY CENTER SUMMARY RC NAME</td> <td>DHS</td> <td>FITCH ACADEMY</td> <td>MMS</td> <td>Hindley</td> <td>Holmes</td> <td>Ox Ridge</td> <td>Royle</td> <td>Tokeneke</td> <td>Ath. Health &amp; P.E.</td> <td>Maintenance</td> <td>Music</td> <td>Ап</td> <td>Tech Plan</td> <td>Admin</td> <td>Health</td> <td>Personnel</td> <td>Cumentum</td> <td>Finance</td> <td>Library/Media</td> <td>Tech Ed.</td> <td>Cont. Ed</td> <td>SPED</td> <td>Fixed Expenses</td> <td>Early Learning Program</td> <td>COVID EXPENSES</td> <td>TOTAL ACTUAL</td> <td></td> <td>PERSONNEL SUMMARY</td> <td>Darien High School</td> <td>Fitch Academy</td> <td>Middlesex Middle School</td> <td>Hindley School</td> <td>Holmes School</td> <td>Ox Ridge School</td> <td>Koyle School</td> <td>I okeneke School</td> <td>Physical Education</td> <td></td> <td>Music</td> <td>Tachardam</td> <td>1 Community</td> <td>Mashh</td> <td>Prisonnel</td> <td>Creation</td> <td>Finance</td> <td>Library/Media</td> <td>Continuing Education</td> <td>Special Education</td> <td>Early Learning Program</td> <td>COVID EXPENSES</td> <td>TOTAL PERSONNEL</td>	RESPONSIBILITY CENTER SUMMARY RC NAME	DHS	FITCH ACADEMY	MMS	Hindley	Holmes	Ox Ridge	Royle	Tokeneke	Ath. Health & P.E.	Maintenance	Music	Ап	Tech Plan	Admin	Health	Personnel	Cumentum	Finance	Library/Media	Tech Ed.	Cont. Ed	SPED	Fixed Expenses	Early Learning Program	COVID EXPENSES	TOTAL ACTUAL		PERSONNEL SUMMARY	Darien High School	Fitch Academy	Middlesex Middle School	Hindley School	Holmes School	Ox Ridge School	Koyle School	I okeneke School	Physical Education		Music	Tachardam	1 Community	Mashh	Prisonnel	Creation	Finance	Library/Media	Continuing Education	Special Education	Early Learning Program	COVID EXPENSES	TOTAL PERSONNEL
	RC.		_	_	RC-5	RC-7	RC-8	RC-9	RC-10	_	_	RC-13	RC-14	RC-15	RC-16	RC-17	RC-18	RC-19	RC-20	RC-21	RC-22	RC-23	RC-24	RC-25	RC-26	RC-28			RC	RC-1	RC-2	RC-3	RC-S	RC-7	RC-8	RC-9	KC-LU	KC-11	2017	KC-13	PC 18	PC-16	RC-17	RC-18	RC-19	RC-20	RC-21	RC-23	RC-24	RC-26	RC-28	

	KC NAME					The second s		1	1				
RC-1	Darien High School	251,307	217.712	189,483	258,388	(2797)	255,763	062'08	47,136	1,28,357	202,/03	·	
۰I،	Fitch Academy	85,410	88,485	11,202	100,001	•	CP0.CU1 7.45 7.0	573 2	200,90	73.051	CH0,001		
e la	Migglesck Miggle School		12 12	761 6	227.12		120112	15 856	13 780	14.010	328.62		.
PC-1	Hindley School Halmae Cebool	68.610	60.315	54.876	57.047		57.047	16121	19,165	20.490	57.047		.
0.00	Dv Bidas School	21 082	45.081	\$4 802	53.507	4.016	57.523	25.495	23,991	8.036	57.523	,	.
0 04	Roule School	100 15	14.738	46.716	41.881		41.881	16.756	11.876	13.249	41.881	,	
RC-10	Tokeneke School	50.605	33,662	48,468	49,518		49,518	31,174	2.758	15,585	49,518		
BC-11	Physical Education	700.466	638.534	531.297	798.742		798,742	16,656	349,387	432,699	793,586		5,156
RC 17	Maintenance	2.088.684	202.223.195	1 787 945	1 778 237		1.778.237	309.249	883,890	585,097	1.778,237	,	•
pr.12	A traite	A1 844	AD 014	58 784	76.895		76.895	25.018	7.501	44.377	76.895	,	•
BC 14	Act -	103 105	91.251	101.236	111.513		111.513	8,023	922.2	95,711	111,513	•	.
21-0a	Technolomy Plan	1 307 467	1 562 242	1 497 299	1 559.037	2.000	1.561.037	858.537	431.696	270.804	1.561.037		.
21 10	A designation	421 557	489 505	110 011	190.851	,	190.851	45.064	255.891	89.896	382.051		8.800
-		091 24	141 13	100,000	100,052		\$3.100	8	6.028	46.974	53.100	,	
NU-12		001.15	11100	100°CC	001 001		004.001	6 K40	1410	01118	107 700		11.500
NC-10	rersonner	185 224	011/21	202 222	233 3/18	2636	116 011	00 486	51 806	105 144	110 511	,	
KU-17 LO AN	I Curriculum	190,004	12,700		000 40	1.9/18	DOM AC	1150		050 20	74.400		.
Keen	Finance	161,16	21.070	122,004	160.336	•	210.021	193.51	47 \$10	00.010	150.715		.
KL-21	Library/Media	600.74	10001	PDD 101	000 P	•	100072	1007	1 202	51.017	000 95		
K	I echology Education	776'00	*10.00	101,101	000 100	10101	100,000	420 447	-00,1	00 704	463.770		205 305
RC-23	Continuing Education	440,659	C10,4C4	100,740	000,950	(4,010)	494'47C	1990,000	7007	CU/ 00	411.004		1001 L
RC-24	Special Education	12,750,906	11,798,282	11,591,601	12,103,148	•	12,103,148	866'070'1	4,925,201	0.100.949	12,100,348	•	002"7
RC-26	Early Learning Program	18.225	8,668	16.480	22,000		22,000	5,683	2,220	14,097	000'77	,	
RC-28	COVID EXPENSES	•		1,001,238		·	·	280		(280)	8,320	•	(8,320)
	TOTAL OPERATING	19,528,406	18,210,746	18.379,920	18,826,653	2,000	18,828,653	3,114,522	7,180,499 [	8,533,633	18,742,512	·	86,141
	EQUIPMENT SUMMARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	UTT D	ENCUM.	AVAIL	FORE	CURR	YR. END
	RC NAME	2018 - 2019	2019 - 2020	2019 - 2020 1 0201	APPRO 4014 IL	H .rdA	BUD.	EAF	KEQUES.	4 014	4 014		.133
	Darren High School		·	C16'#	*15.*	, ,	1.714		· ·	-	147°1		,
KL-3	MIQUESEX MIGAIC SCHOOL	5/C'#1			100 4		000 c	000 ¢			2.000		
RC D	Intracy school		- 1 04/4		000 6		000 6	305	934	670	2.000		
0 10	Constant School	202	1 981	646	000 0		2.000	5		1.848	2.000		.
200		1 110	001 4	1=1	000 €		000 c		996	1.034	2.000		.
KL-V	Koyle Scrool	4000	EUC.		0001-							,	.
			1 0/12	1 063	1007		4 000			, 000 A	900		 
	Physical Education	7.69,1	206.15	004.94	0.000		0000	11 044	11 367	41 270	64 700		
RC 12	Maintenance	104.387	04/140	6/1"07	04/130	•	0.467	140'N	100-11	010 9	0.4.5		
RC-13	Music	14,038	9,940	8,099	1 (0)		0.014		0+0*0	1 200	100.0		
RC-14	Ап	6.122	950.0	3,800	4,100		101'+	000/7		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	047.400		
RC-15	Technology Plan	731,494	762.246	375,019	820,699		820,699	676 500	C77,102	(4100)	660,000		•
RC-16	Administration	·		•		2	4	4	2	*	1		•
RC-17	Health	'	•	·	·	5	1	2	-	5	-		8
RC-19	Curriculum			аř	2	1	4	2		2	1		2
RC 20	Finance			1		9		5	2				3
RC-21	Library/Media	6,193	410	1,002	2,100	2	2,100	100		2,100	2.100	_	¢
50.73	Technology Education	4.436	8.688	4.533	4,000		4,000	ŝ.		4,000	4,000		
10.04	Continuitor Education	,		1	1 Contraction	•					9		
PC-04	Conceptual Education	30.318	20.537	29,535	30,000		30.000	6.604	68	23,328	30,000		
		104	116.1	100	1 000				5	070	1.000		•
BC 20	COVID EXPENSES		1.000	12.756								   .	
3											4		
	TOTAL EQUIPMENT	1,001,228	875,160	473,092	984,260	•	984,260	677,925	218,451	87,884	984,260	•	•
											-		
	RC-25 FIXED EXPENSES	18,888,707	19,399,665	20,490,866	21,883,745	(2,000)	21,881,745	3,440,013	13,540,478	4,901,254	21,808,227		73,518
	Budget Total	102,987,497	103,316,988	106,632,914	110,654,774	(0)	110,654,774	12,676,622	80,949,935	17,028,217	110,435,786		218,988
	Table Descent	100 100 31	12 740 1001	1950 012 57	14 030 6761		14 020 2721	VENS COLV	4 4 4 4	1000 000 00	12 00 0 00 C		1872 727
		1/100'T07'C)	[ [ [ 0   100 / 10]	(0CA*21/*C)	(creenconte)		(2/21000+)	(105721)	5,14.5	(00101010)	(1000-57/6-57)		(DN/1041)

### **Darien Public Schools** FY 22

1

. %

August Accounting Adjustments/Reconciliations Requires Superintendent Approval per policy 3050

Broad Category	Description	RC	QRG	<u>OBJECT</u>		<u>T0</u>		FROM	Description
Supplies	Textbooks-New	1	9 01922009		\$	900.00			Science Textbooks
Supplies Supplies	Textbooks-Replacements Textbooks-New		1 00120138 9 01922009		s	1,725.00	\$	900.00	Science Textbooks Social Studies Textbooks
Supplies	Textbooks-Replacements	•	1 00120142		Ŷ	1,720.00	s	1,725.00	Social Studies Textbooks
Supplies	Heat	:	5 02530108		\$	9,700.00	*	-,++	Heat Projection
Supplies	Heat	1	5 02530307	063001	\$	13,800.00			Heat Projection
Supplies	Heat	1	5 02530506	063001	\$	1,070.00			Heat Projection
Supplies	Heat		5 02530806		\$	3,200.00			Heat Projection
Supplies	Heat		5 02532009		\$	1,557.50			Heat Projection
Supplies	Heat		25 02530906				\$ \$		Heat Projection
Supplies Supplies	Electricity Textbooks-Consumables		8 00820806		\$	2,165.00	Ş	20,772.50	Heat Projection Increase due to higher enrollment than projection
Supplies	Textbooks-New		8 00820806		ŝ	264.00			Increase due to higher enrollment than projection
Supplies	Classroom Reference		8 00820806		\$	80.00			Increase due to higher enrollment than projection
Supplies	Periodicals		8 00820806	023003	\$	27.00			Increase due to higher enrollment than projection
Supplies	Audio Visual		8 00820806		\$	27.00			Increase due to higher enrollment than projection
Supplies	Teaching Supplies		8 00820806		\$	1,453.00			Increase due to higher enrollment than projection
Supplies	Office Supplies Periodicals		23 02322009 21 02120108	025001		2 000 00	\$	4,016.00	Increase due to higher enrollment than projection
Supplies Supplies	Resource Materials		21 02120108		\$	3,000.00	\$	3,000.00	JSTOR ISTOR
Supplies	Online Subscriptions		21 02120108		Ś	3,700.00	ç	5,000.00	Increase in renewal subscriptions
Supplies	Other Library		21 02120108			2,100122	\$	1,600.00	Increase in renewal subscriptions
Supplies	Accessions		21 02120108				\$		Increase in renewal subscriptions
Supplies	Resource Materials	1	3 01320109	023004	\$	454.00			Smart Music Price Increase
Supplies	Classroom Reference	1	3 01320109				\$	454.00	Smart Music Price Increase
Supplies	General Teaching supplies		8 00820806			\$700.00			Sensory balls, psychology supplies
Supplies	Textbook Replacement General Teaching supplies		8 00820806			1 000 00		\$700.00	Sensory balls, psychology supplies
Supplies Supplies	Textbook Replacement		8 00820806 8 00820806		Ş	1,000.00		\$1,000,00	New Teacher supplies New Teacher supplies
Property Svs	Operation of Vehicles	1	2 01223009		Ś	5,000.00		31,000.00	Town Shared Cost Projection
Property Svs	Contracted Services		2 01223009			2,000.00	\$	5,000.00	Town Shared Cost Projection
Property Svs	Operation of Vehicles	1	2 01223009	065002	\$	1,000.00			increase in gps monitoring
Property Svs	Contracted Services	1	2 01223009	072001			\$	1,000.00	increase in gps monitoring
Other Purc Svs	Cell Phone		15 01522009		\$	2,000.00			Hotspots
Other Purc Svs Other Purc Svs	Telephone Tuition Public		25 02532009			00 303 00	\$	2,000.00	Hotspots
Other Purc Svs	Tuition Private		24 02422009 24 02422009		\$	92,707.00	\$	92 707 00	Placement Change Placement Change
Salaries	Bursar/Admin	,	1 00110108		\$	736.00	Ş	52,707.00	Unaffiliated approved compensation
Salaries	Assistant Director-Athletics	1	1 01112009		ŝ	1,072.00			Unaffiliated approved compensation
Salaries	Athletic Training Services	1	1 01112009	041006	\$	2,415.00			Unaffiliated approved compensation
Salaries	Director of Facilities	1	12 01212009	011031	\$	4,378.00			Unaffiliated approved compensation
Salaries	Executive Assistant		12 01212009		\$	1,500.00			Unaffiliated approved compensation
Salaries Salaries	Director of Technology		15 01512009		\$ \$	4,719.00			Unaffiliated approved compensation
Salaries	Technology Support Executive Assistant		15 01512009 16 01612009		ې د	18,914.00 1,973.00			Unaffiliated approved compensation Unaffiliated approved compensation
Salaries	Director of Nursing		17 01710109		Ś	4,245.00			Unaffiliated approved compensation
Salaries	Director of Human Resources	:	18 01812009	011014	\$	7,693.00			Unaffiliated approved compensation
Salaries	Benefits Coordinator	:	L8 01812009	011020	\$	952.00			Unaffiliated approved compensation
Salaries	HR Coord nator		18 01812009		\$	2,437.00			Unaffiliated approved compensation
Salaries	Assistant Superintendent		19 01912009		Ş	8,055.00			Unaffiliated approved compensation
Salaries Salaries	Executive Assistant Director of Finance		L9 01912009 20 02012009		\$	2,684.00			Unaffiliated approved compensation
Salaries	Payroll Coordinator		20 02012009		\$ \$	7,840.00 952.00			Unaffiliated approved compensation Unaffiliated approved compensation
Salaries	Assistant Director-Finance		20 02012009		\$	6,516.00			Unaffiliated approved compensation
Salaries	Executive Assistant		20 02012009		Ş	1,500.00			Unaffiliated approved compensation
Salaries	Transportation Coordinator	:	20 02012009	011043	\$	2,058.00			Unaffiliated approved compensation
Salaries	Assistant Superintendent	;	24 02412009	021202	\$	7,725.00			Unaffiliated approved compensation
Salaries	Behavioral Analsyst		24 02412009		\$	3,244.00			Unaffiliated approved compensation
Salaries	Physical Therapist		24 02412009		\$	2,383.00			Unaffiliated approved compensation
Salaries Salaries	Superintendent Executive Assistant		L6 01612009 L9 01912009		\$ \$	10,224.00 3,300.00			Unaffiliated approved compensation
Salaries	Contract Support		LS 01812009		Ş	5,500.00	\$	107 515 00	Unaffiliated BOE Meeting stipend Unaffiliated approved compensation
Salaries	Director of Elementary Ed		9 01912006		Ś	196.800.00	¥	101,515.00	Curriculum Restructuring
Salaries	Curriculum Coordinator	:	19 01912006	021301	\$	86,635.37			Curriculum Restructuring
Salaries	Program Coordinators	:	19 01912058	021301			\$	283,435.37	Curriculum Restructuring
Salaries	Department Chair		24 02410108			144,327.00			Breakout of Accounts done in FY21
Salaries	Department Chair		24 02410307		\$	144,327.00			Breakout of Accounts done in FY21
Salaries Salaries	Special Classroom Teachers Maintenance & Custodial Supervisor		24 02412009		4	2 EBF 00	\$	288,654.00	Breakout of Accounts done in FY21
Salaries	Program Coordinators		12 01212009 19 01912058		\$	2,595.88	\$	21 613 63	Turnover in position Turnover in position
Salaries	Turnover		18 01812009		\$	19,017.75	Ŷ	22,013.03	Turnover in position
Salaries	Nurses		17 01710109		Ş				Degree Advancement
Sataries	Degree Level changes	:	18 01812009	011028			\$	3,793.92	Degree Advancement
Salaries	Classroom Teachers		9 00910901		\$	72,445.00			Additional First Grade Section
Salaries	Budget Control		18 01812009				\$	72,445.00	Additional First Grade Section
Salaries	Classroom Teachers		9 00910901	021301	\$	69,409.00			Change of Classroom Grade

Salaries	Classroom Teachers Classroom Teachers	9 00910901		\$	97,581.00			Change of Classroom Grade
Salaries		9 00910901		Ş	111,323.00	è	63 713 00	Change of Classroom Grade Change of Classroom Grade
Salaries	Classroom Teachers Classroom Teachers	9 00910901				\$	111.323.00	
Salaries		9 00910901				\$ \$	,	Change of Classroom Grade
Salaries	Classroom Teachers	9 00910901					111,323.00	Change of Classroom Grade
Salaries	Classroom Teachers	9 00910901		~		\$	8,732.00	Change of Classroom Grade
Salaries	Classroom Teachers Classroom Teachers	9 00910902 9 00910902		Ş	111,323.00	é	CD 400 00	Change of Classroom Grade Change of Classroom Grade
Salaries	Classroom Teachers Classroom Teachers			~	60 400 00	\$	69,409.00	· •
Salaries		9 00910903		\$	69,409.00		04 033 00	Change of Classroom Grade
Salaries	Classroom Teachers	9 00910903			CO 740 00	\$	84,825.00	Change of Classroom Grade
Salaries	Classroom Teachers	9 00910904		\$	63,713.00			Change of Classroom Grade
Salaries	Classroom Teachers	9 00910904				\$	69,409.00	Change of Classroom Grade
Salaries	Classroom Teachers	9 00910905		\$	84,823.00			Change of Classroom Grade
Salaries	Classroom Teachers		021301			\$	97,581.00	Change of Classroom Grade
Salaries	Turnover	18 01812009		\$	8,732.00			Turnover savings
Salaries	Campus Monitor	1 00110108		\$	133.53			Encumbrance Adjustment
Salaries	Campus Monitor	3 00310307		\$	17.44			Encumbrance Adjustment
Salaries	Campus Monitor	5 00510507		\$	17.44			Encumbrance Adjustment
Salaries	Campus Monitor	7 00710707		\$	17.44			Encumbrance Adjustment
Salaries	Campus Monitor	8 00810807		\$	17.44			Encumbrance Adjustment
Sataries	Campus Monitor	9 00910907		\$	17.44			Encumbrance Adjustment
Salaries	Campus Monitor	10 001010100		\$	17.44		220.47	Encumbrance Adjustment
Salaries	Certified Staff Column Change	18 01812009			70.445.00	\$	258.17	Encumbrance Adjustment
Salaries	Classroom Teachers	7 00710703		\$	72,445.00		70.445.00	Additional 3rd Grade
Salaries	Budget Control	18 01812009				\$	72,445.00	
Salaries	Classroom Teachers	7 00710701				\$	85,575.00	Change of Classroom Grade
Salaries	Classroom Teachers	7 00710701		\$	63,713.00			Change of Classroom Grade
Salaries	Classroom Teachers	7 00710702				\$	63,/13.00	Change of Classroom Grade
Salaries	Classroom Teachers	7 00710702			114,720.00			Change of Classroom Grade
Salaries	Classroom Teachers	7 00710703		\$	63,713.00		-	Change of Classroom Grade
Salaries	Classroom Teachers	7 00710703				\$	72,445.00	Change of Classroom Grade
Salaries	Classroom Teachers	7 00710704		\$	89,575.00			Change of Classroom Grade
Salaries	Classroom Teachers	7 00710704				\$	73,969.00	Change of Classroom Grade
Salaries	Classroom Teachers	7 00710705		\$	75,613.00			Change of Classroom Grade
Salaries	Classroom Teachers	7 00710705				\$	63,613.00	Change of Classroom Grade
Salaries	Classroom Teachers	7 00710797				\$	72,445.00	Change of Classroom Grade
Salaries	Classroom Teachers	7 00710797		\$	73,969.00			Change of Classroom Grade
Salaries	Turnover	18 01812009				\$	49,543.00	Change of Classroom Grade
Salaries	Classroom Teachers	5 00510501		\$	111,323.00			Change of Classroom Grade
Salaries	Classroom Teachers	5 00510501				\$	97,581.00	Change of Classroom Grade
Salaries	Classroom Teachers	5 00510501				\$	75,613.00	Change of Classroom Grade
Salaries	Classroom Teachers	5 00510501		\$	80,331.00			Change of Classroom Grade
Salaries	Classroom Teachers	5 00510502				\$	111,323.00	Change of Classroom Grade
Salaries	Classroom Teachers	5 00510502	021301	\$	97,581.00			Change of Classroom Grade
Salaries	Turnover	18 01812009				\$	4,718.00	
Salaries	Classroom Teachers	5 00510504				\$	93,493.00	Change of Classroom Grade
Salaries	Classroom Teachers	5 00510504		\$	56,595.00			Change of Classroom Grade
Salaries	Classroom Teachers	5 00510597	021301			\$	3,146.00	Change of Classroom Grade
Salaries	Turnover	18 01812009		\$	28,690.00			Change of Classroom Grade
Salaries	Classroom Teachers	5 00510503	021301			\$	21,048.00	Change of Classroom Grade
Salaries	Classroom Teachers	8 00810802				\$	8,719.00	Turnover
Salaries	Classroom Teachers	8 00810803	021301			\$	5,691.00	Turnover
Salaries	Classroom Teachers	8 00810805	021301	\$	26,108.00			Change of Classroom Grade
Salaries	Classroom Teachers	8 00810804	021301			\$	39,397.00	Turnover
Salaries	Turnover	18 01812009	011024	\$	60,101.00			Turnover
Salaries	Classroom Teachers	8 00810804	021301	\$	72,445.00			Additional 4th Grade
Salaries	Budget Control	18 01812009	031000			\$	72,445.00	Additional 4th Grade
Salaries	Music Teacher	8 00810806	021313	\$	2,046.00			DLC
Salaries	Music Teacher	9 00910906	021313	\$	2,046.00			DLC
Salaries	Music Teacher	10 01011006	021313	\$	1,023.00			DLC
Salaries	Certified Staff Column Change	18 01812009	011028			\$	5,115.00	DLC
Salaries	Classroom Teachers	10 01011001	021301			\$	54,728.00	Change of Classroom Grade
Salaries	Classroom Teachers	10 01011002	021301	\$	54,728.00			Change of Classroom Grade
Salaries	Classroom Teachers	10 01011003	021301			\$	92,758.00	Turnover
Salaries	Classroom Teachers	10 01011004	021301			\$	7,118.00	Turnover
Salaries	Classroom Teachers	10 01011005	021301	\$	9,224.00			Change of Classroom Grade
Salaries	Turnover	18 01812009	011024	\$	90,652.00			Turnöver
Salaries	Bursar/Admin	18 01812009	011013			\$	147,164.00	Breakout of Accounts done in FY21
Salaries	HR Coordinator	18 01812009	011022	\$	97,483.00			Breakout of Accounts done in FY21
Salaries	Principal/Director Secretary	18 01812009	021501	\$	49,681.00			Breakout of Accounts done in FY21
Salaries	Maintenance & Custodial Supervisor	12 01212009			117,404.00			Breakout of Accounts done in FY21
Salaries	Maintenance	12 01212009				\$	117,404.00	Breakout of Accounts done in FY21
Salaries	Director of Technology	15 01512009			171,597.00			Breakout of Accounts done in FY21
Salaries	Technology Support	15 01512009				Ś	171,597.00	Breakout of Accounts done in FY21
Salaries	Dept Chair	1 00110118			115,461.60	,		Breakout of Accounts done in FY21
Salaries	Dept Chair	1 00110124			115,461.60			Breakout of Accounts done in FY21
Salaries	Dept Chair	1 00110130			116,261.60			Breakout of Accounts done in FY21
Salaries	Dept Chair	1 00110138			115,461.60			Breakout of Accounts done in FY21
Salaries	Dept Chair	1 00110142			115,461.60			Breakout of Accounts done in FY21
Salaries	Curriculum Supervision	00110102				Ś	578.108.00	Breakout of Accounts done in FY21
Salaries	Dept Chair	3 00310320			28,865.40	-	21 01200100	Breakout of Accounts done in FY21
Salaries	Dept Chair	3 00310324			28,865.40			Breakout of Accounts done in FY21
	•			4				

 $*^{0}$ 

	-2							
Salaries	Dept Chair	3 00310330		\$	29,065.40			Breakout of Accounts done in FY21
Salaries	Dept Chair	3 00310338	021215	\$	28,865.40			Breakout of Accounts done in FY21
Salaries	Dept Chair	3 00310342	021215	\$	28,865.40			Breakout of Accounts done in FY21
Salaries	Curriculum Supervision	3 00310307	021220			\$	144.527.00	Breakout of Accounts done in FY21
Salaries	Stipend	19 01912024		s	4,609.00	*		Breakout of Accounts done in FY21
				4	4,005.00			
Salaries	Substitute Teachers	18 01812009				\$	24,609.00	Breakout of Accounts done in FY21
Safaries	Team Mentor	18 01812009	101050	\$	20,000.00			Breakout of Accounts done in FY21
Salaries	Classroom Teachers	1 00110142	021301	\$	5,266.00			Degree Advancement
Salaries	Classroom Teachers	1 00110134	021301	s	3,397.00			Degree Advancement
Salaries	Guidance	1 00110108		ŝ	5,299.00			Degree Advancement
Salaries	Guidance							•
		1 00110108		\$	2,519.00			Degree Advancement
Salaries	Classroom Teachers	1 00110124	021301	\$	757.00			Degree Advancement
Salaries	Certified Staff Column Change	18 01812009	011028			\$	17,238.00	Degree Advancement
Salaries	Classroom Teachers	3 00310338	021301	Ś	1,076.00			Degree Advancement
Salaries	Certified Staff Column Change	18 01812009	011078			Ś	1.076.00	Degree Advancement
Salaries	Classroom Teachers	7 00710797		\$	3 461 00	÷.	2,070.00	-
				Ş	2,451.00			Degree Advancement
Salaries	Certified Staff Column Change	18 01812009	011028			\$		Degree Advancement
Salaries	Classroom Teachers	7 00710704	021301			\$	34,907.00	Turnover
Salaries	Turnover	18 01812009	011024	\$	34,907.00			Turnover
Salaries	Librarians	3 00310307	021401	\$	8,857.00			Turnover
Salaries	Turnover	18 01812009		*	_,	s	8,857.00	
						÷	0,057.00	
Salaries	Turnover	18 01812009		\$	11,955.00			Turnöver
Salaries	Classroom Teachers	3 00310312	021301			\$	11,955.00	Turnover
Salaries	Turnover	18 01812009	011024	\$	7,839.00			Turnover
Salaries	Classroom Teachers	3 00310320	021301			\$	7.839.00	Turnover
Salaries	Turnover	18 01812009		Ś	7,839.00			Turnover
Salaries		26 02612009			1,000.00	\$	7 830 00	Turnover
	Special Classroom Teachers					Ş	7,839.00	
Salaries	Turnover	18 01812009	011024	\$	58,479.00			Turnover
Salaries	Classroom Teachers	1 00110112	021301			\$	58,479.00	Turnover
Salaries	Turnover	18 01812009	011024	\$	81,330.00			Turnover
Salaries	Classroom Teachers	1 00110130	021201			\$	81,330.00	
Salaries	Classroom Teachers	1 00110124				\$	01,000.00	Turnover
				\$	16,484.00			
Salaries	Turnover	18 01812009				\$	16,484.00	Turnöver
Salaries	Classroom Teachers	3 00310324	021301	\$	4,162.00			Turnover
Salaries	Turnover	18 01812009	011024			Ś	4.162.00	Turnover
Salaries	Guidance	1 00110108		Ś	5,202.00	*	·••	Degree Advancement
				4	3,202.00	~	F 303 00	+
Salaries	Certified Staff Column Change	18 01812009				\$	5,202.00	Degree Advancement
Salaries	Turnover	18 01812009	011024	\$	35,306.00			Turnover
Salaries	Classroom Teachers	3 00310338	021301			\$	35,195.00	Turnover
Salaries	Teacher Aide	3 00310307	021603			Ś	111.00	Turnover
Salaries	Teacher Aide	1 00110108		Ś	568.00			Additional Hours
Salaries				*	000.00	\$	5 6 9 0 0	
	Principal/Director Secretary	1 00110108				Ş	568.00	Additional Hours
Salaries	Turnover	18 01812009	011024	\$	54,355.00			Turnover
Salaries	Social Worker	24 02410108	021404			\$	54,355.00	Turnover
Salaries	Turnover	18 01812009	011024	\$	87,697.00			Turnover
Salaries	Music Teacher	5 00510506	021313			Ś	19.033.00	Turnover
Salaries	Music Teacher	9 00910906				Ś	19,033.00	
							-	
Salaries	Music Teacher	10 01011006				\$	49,631.00	
Salaries	Unified Sports	11 01112054	101012	\$	8,650.00			Breakout of Accounts done in FY21
Salaries	Interscholastic Darien	11 01112009	101002			\$	7,650.00	Breakout of Accounts done in FY21
Salaries	Homebound Tutoring	24 02412009	021304			Ś	1,000.00	Breakout of Accounts done in FY21
Salaries	Teacher in Residence	18 01812009		\$	300.00	*	-,	Teacher in Residence
				4	300.00	~	200.00	
Salaries	Substitute Teachers	18 01812009				\$	300.00	Teacher in Residence
Salaries	Turnover	18 01812009	011024	Ş	1,583.00			Turnover
Salaries	Principal/Director Secretary	8 00810806	021501			\$	1,583.00	Turnover
Salaries	Music Teacher	3 00310332	021301	Ś	13.390.00			Turnover
Salaries	Turnover	18 01812009			·	s	13,390.00	
Salaries	Tech Ed Teacher			é	14,981.00	*	10,000.00	
		1 00110144		÷	14,501.00			Turnover
Salaries	Turnover	18 01812009				Ş	14,981.00	
Salaries	Turnover	18 01812009	011024	\$	8,396.00			Turnover
Salaries		1 00110109	021401			5	8,396.00	Turnover
Salaries	Librarians	1 00110108						
				S.	6.918.44	Ŷ		Degree Advancement
	Guidance	1 00110108	021402	\$	6,918.44		6 019 44	Degree Advancement
Salaries	Guidance Certified Staff Column Change	1 00110108 18 01812009	021402 011028			\$	6,918.44	Degree Advancement
Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator	1 00110108	021402 011028	\$ \$	6,918.44 1,410.00	\$	6,918.44	-
Salaries	Guidance Certified Staff Column Change	1 00110108 18 01812009	021402 011028 021301					Degree Advancement
Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator	1 00110108 18 01812009 19 01912006	021402 011028 021301 011028			\$		Degree Advancement Degree Advancement
Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009	021402 011028 021301 011028 011024	\$	1,410.00	\$ \$	1,410.00	Degree Advancement Degree Advancement Degree Advancement Turnover
Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506	021402 011028 021301 011028 011024 021303	\$ \$	1,410.00 40,718.00	\$		Degree Advancement Degree Advancement Degree Advancement Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009	021402 011028 021301 011028 011024 021303 011024	\$	1,410.00	\$ \$ \$	1,410.00 40,718.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506	021402 011028 021301 011028 011024 021303 011024	\$ \$	1,410.00 40,718.00	\$ \$ \$ \$	1,410.00 40,718.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009	021402 011028 021301 011028 011024 021303 011024 021303	\$ \$	1,410.00 40,718.00	\$ \$ \$	1,410.00 40,718.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Special Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806	021402 011028 021301 011028 011024 021303 011024 021303 011024	\$ \$	1,410.00 40,718.00	\$ \$ \$ \$	1,410.00 40,718.00 9,045.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Special Classroom Teachers Turnover Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301	\$ \$ \$	1,410.00 40,718.00 9,045.00	\$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410506 18 01812009 1 00110118 1 00110124	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301	\$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00	\$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118 1 00110114	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301	\$ \$ \$	1,410.00 40,718.00 9,045.00	\$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Turnover Change of classroom subject
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410506 18 01812009 1 00110118 1 00110124	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301	\$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00	\$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118 1 00110114	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301 021301	\$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00	\$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Turnover Change of classroom subject
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Special Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410506 18 01812009 1 00110118 1 00110114 1 00110114 1 00110116	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301 021301 021301 011024	\$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00 23,434.00	\$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00 23,434.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Change of classroom subject Change of classroom subject
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118 1 00110114 1 00110116 18 01812009 1 00110116	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301 021301 021301 011024 021301	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00 23,434.00 7,222.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00 23,434.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Change of classroom subject Change of classroom subject Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118 1 00110114 1 00110116 18 01812009 1 00110116 2 00210110	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301 021301 011024 021301 021301	\$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00 23,434.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00 23,434.00 7,222.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Turnover Change of classroom subject Change of classroom subject Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Turnover Classroom Teachers Turnover Classroom Teachers Turnover Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118 1 00110114 1 00110116 18 01812009 1 00110116 18 01812009	021402 011028 021301 011028 011024 021303 011024 021301 021301 021301 011024 021301 011024 021301 011024	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00 23,434.00 7,222.00 6,209.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00 23,434.00 7,222.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Turnover Change of classroom subject Change of classroom subject Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118 1 00110114 1 00110114 1 00110116 18 01812009 1 00110106	021402 011028 021301 011028 011024 021303 011024 021303 021301 021301 021301 021301 011024 021301 021220 011024 021314	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00 23,434.00 7,222.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00 23,434.00 7,222.00 6,209.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Change of classroom subject Change of classroom subject Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Turnover Classroom Teachers Turnover Classroom Teachers Turnover Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118 1 00110114 1 00110116 18 01812009 1 00110116 18 01812009	021402 011028 021301 011028 011024 021303 011024 021303 021301 021301 021301 021301 011024 021301 021220 011024 021314	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00 23,434.00 7,222.00 6,209.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00 23,434.00 7,222.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Change of classroom subject Change of classroom subject Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 18 01812009 24 02410506 18 01812009 24 02410806 18 01812009 1 00110118 1 00110114 1 00110114 1 00110116 18 01812009 1 00110106	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301 021301 021301 011024 021301 021220 011024 021314 01024	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00 23,434.00 7,222.00 6,209.00 26,993.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00 23,434.00 7,222.00 6,209.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Change of classroom subject Change of classroom subject Turnover Turnover Turnover Turnover Turnover Turnover Turnover
Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries Salaries	Guidance Certified Staff Column Change Curriculum Coordinator Certified Staff Column Change Turnover Special Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Turnover Classroom Teachers Classroom Teachers Turnover Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers Classroom Teachers	1 00110108 18 01812009 19 01912006 18 01812009 24 02410506 18 01812009 24 02410506 18 01812009 1 00110118 1 00110114 1 00110116 18 01812009 1 00110116 18 01812009 1 00110106 18 01812009	021402 011028 021301 011028 011024 021303 011024 021303 011024 021301 021301 021301 021301 021301 021320 011024 021314 011024 011024	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 48,081.00 23,434.00 7,222.00 6,209.00 26,993.00	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,410.00 40,718.00 9,045.00 33,862.00 14,219.00 23,434.00 7,222.00 6,209.00 26,993.00	Degree Advancement Degree Advancement Degree Advancement Turnover Turnover Turnover Turnover Turnover Change of classroom subject Change of classroom subject Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover Turnover

÷

Salaries	Classroom Teachers	9 00910906 021306		\$ 15,297.00	Turnover
Salaries	Turnover	18 01812009 011024	\$ 47,225,00		Turnover
Salaries	Classroom Teachers	5 00510503 021301		\$ 47,225.00	Turnover
Salaries	Turnover	18 01812009 011024	\$ 1,566,00		Turnover
Salaries	Classroom Teachers	8 00810806 021313		\$ 1,566.00	Turnover
Salaries	Budget Control	18 01812009 031000	\$ 14,489,00		DEA Release Time
Salaries	Classroom Teachers	1 00110142 021301		\$ 14,489.00	DEA Release Time
Salaries	Budget Control	18 01812009 031000	\$ 14,489.00		0.2FTE Elementary PE
Salaries	Classroom Teachers	5 00510534 021301		\$ 14,489.00	0.2FTE Elementary PE
Salaries	Turnover	18 01812009 011024	\$ 19,208.00	ý 14,465.00	Turnover
Salaries	Classroom Teachers		\$ 19,208.00	¢ 10 309 00	
		19 01912009 021301		\$ 19,208,00	
Salaries	Turnover	18 01812009 011024	\$ 12,577.00		Turnover
Salaries	Classroom Teachers	7 00710702 021301		\$ 12,577.00	
Salaries	Turnover	18 01812009 011024	\$ 76,223,00		Turnover
Salaries	Classroom Teachers	2 00210110 021301		\$ 13,830.00	
Salaries	Classroom Teachers	1 00110124 021301		\$ 10,909.00	Turnover
Salarles	Classroom Teachers	1 00110138 021301		\$ \$1,484.00	Turnover
Salaries	Bursar/Admin	1 00110108 011013	\$ 2,000.00		Additional summer hours
Salaries	Turnover	18 01812009 011024		\$ 2,000.00	Additional summer hours
Salaries	Special Classroom Teachers	24 02411006 021303	\$ 23,076.00		Turnover
Salaries	Turnover	18 01812009 011024		\$ 23,076.00	Turnover
Salaries	Classroom Teachers	1 00110142 021301	\$ 8,928.00		Turnover
Salaries	Turnover	18 01812009 011024		\$ 8,928,00	Turnover
Salaries	Teachear Aides	5 00501506 021603	\$ 282.00	,	Turnover
Salaries	Teachear Aides	7 00710706 021603	\$ 70.00		Turnover
Salaries	Teachear Aides	9 00910906 021603	\$ 130.00		Turnover
Salaries	Teachear Aides	10 01011006 021603	\$ 160.00		Turnover
Salaries	Turnover	18 01812009 011024	\$ 100,00	¢	Turnover
			ć 15 000 00	\$ 642.00	
Salaries	Classroom Teachers	1 00110108 021306	\$ 15,292.00	A	Shift of Teacher
Salaries	Classroom Teachers	1 00110118 021301		\$ 15,292.00	Shift of Teacher
Salaries	Guidance	1 00110108 021402	\$ 8,961.00		Additional summer hours
Salaries	Classroom Teachers	1 00110124 021301		\$ 8,961.00	Additional summer hours
Salaries	Guidance	3 00310307 021402	\$ 5,254.00		Additional summer hours
Salaries	Turnover	18 01812009 011024		\$ 5,254.00	Additional summer hours
Salaries	Turnover	18 01812009 011024	\$ 1,948.00		Turnover
Salaries	Classroom Teachers	1 00110124 021301		\$ 1,948.00	Turnover
Salaries	Curriculum Supervision	5 00510506 021220		\$ 524.00	Turnover
Salaries	Curriculum Supervision	7 00710702 021220		\$ 786.00	Turnover
Salaries	Curriculum Supervision	8 00810806 021220		\$ 524.00	Turnover
Salaries	Curriculum Supervision	9 00910906 021220	\$ 262.00	·	Turnover
Salaries	Curriculum Supervision	10 01011006 021220	•	\$ 786.00	Turnover
Salaries	Curriculum Supervision	1 00110108 021220	\$ 569.00		Turnover
Salaries	Turnover	18 01812009 011024	\$ 1,789.00		Turnover
Salaries	Custodians	5 00510506 061001	\$ 244.00		Shift Differential
Salaries	Custodians	8 00810806 061001	3 244.00	\$ 244.00	Shift Differential
Salaries			¢ 3.053.00	3 244.00	Turnover
	Psychologist	10 01011006 021403	\$ 2,052.00	A	
Salaries	Turnover	18 01812009 011024		\$ 2,052.00	Turnover
Salaries	Turnover	18 01812009 011024	\$ 3,560.00		Turnover
Salaries	Teachers Aides	8 00810806 021602		\$ 3,560.00	Turnover
Salaries	Turnover	18 01812009 011024	\$ 102,650.00		Turnover
Salaries	Special Classroom Teachers	24 02410706 021303		\$ 102,650.00	Turnover
Salaries	Turnover	18 01812009 011024	\$ 17,740.00		Turnover
Salaries	Speech Therapist	24 02410906 021307		\$ 17,740.00	Turnover
Salaries	Psychologist	24 02411006 021403	\$ 27,144.00		Turnover
Salaries	Turnover	18 01812009 011024		\$ 27,144.00	Turnover
Salaries	Classroom Teachers	1 00110138 021301	\$ 108,241.00		Change of classroom subject
Salaries	Turnover	18 01812009 011024		\$ 108,241.00	Change of classroom subject
Salaries	Long-Term Substitutes	18 01812009 021300	\$ 66,499.00		Long-Term LOA
Salaries	Classroom Teachers	1 00110118 021301		\$ 66,499.00	Long-Term LOA
Salaries	Classroom Teachers	3 00310322 021301	\$ 3,504.00	• • • •	Turnover
Salaries	Turnover	18 01812009 011024	• •,•••	\$ 3,504.00	Turnover
Salaries	Custodians	10 01011006 061001	\$ 1,743.00	y 0,004,00	Change of location of custodians
Salaries	Custodians	9 00910906 061001	\$ 1,738.00		•
					Change of location of custodians
Salaries	Custodians	7 00710706 061001	\$ 1,877.00		Change of location of custodians
Salaries	Custodians	\$ 00510506 061001	\$ 4,593.00		Change of location of custodians
Salaries	Custodians	3 00310307 061001	\$ 2,168.00		Change of location of custodians
Salaries	Custodians	1 00110108 061001		\$ 13,963.00	Change of location of custodlans
Salaries	Custodians	12 01212009 061003	\$ 284.00		Change of location of custodlans
Salaries	Groundskeepers	12 01212009 071001	\$ 1,560.00		Change of location of custodians
Salaries	Turnover	18 01812009 011024	\$ 6,663.00		Salary savings from vacant custodian
Salaries	Custodians	8 00810806 061001		\$ 6,663.00	Salary savings from vacant custodian
Salaries	Overtime	12 01212009 061005	\$ 5,726.00		Overtime due to vacant positions/turnover
Salaries				A	-
	Custodians	1 00110108 061001		\$ 5,726.00	Overtime due to vacant positions/turnover
Salaries	Custodians Turnover		\$ 3,074.00	\$ 5,726.00	Overtime due to vacant positions/turnover Turnover
Salaries Salaries		1 00110108 061001 18 01812009 011024 24 02411006 021307	\$ 3,074.00		

Ż

"

### Darien Public Schools FY 22 August BOE TRANSFERS

Broad Category	Description	RC	ORG	<b>OBJECT</b>	TO	FROM	Description
Salaries Benefits Other Purchased Services Salaries Supplies	Principal Workers Compensation Student Accident Ins Contract Support Teaching Supplies	25 25 18	00310307 02532009 02532009 01812009 02322009	082002 082006 011027	\$ 51,425.00	\$ 10,000.00 \$ 6,985.00	Sept 30th Resignation date of former principal Workers Compensation Renewal Savings Student Accident Renewal Savings Unaffiliated salaries less than budget Less DSS Supplies than anticipated
Revenue Other Prof Technical Svs	DSS Revenue Consultant Svs		02322009		\$ 40,021.00	\$ 40,021.00	Less DSS Revenue that anticipated but corresponding expense reduction Less DSS Revenue that anticipated but corresponding expense reduction
Other Purch Svs Salaries Other Purch Svs	OOD Transportation Transportation/Driver In-District Transportation	24	02422009 02412009 02422009	021605	\$ 23,285.00	\$   9,000.00 \$ 14,285.00	

### Monthly Financial Report Through August 2021 Darien Board of Education

# Highlights of Monthly Financial Report Through August 2021

The financial report currently shows a year-end surplus of \$167,740 or 0.16%.

Forecast	,C's \$170,332	č's \$208	\$(2,800)	\$167.740
RC's	General Education RC's	Special Education RC's	COVID	Total

COVID & ARP Expenses

Category	Operating Fund	Grants	Total Forecast	Less Grants	Less Transfers & Proposed Transfers	Less Transfers Supplemental & Proposed Appropriation Transfers	Balance
Staffing	\$0	\$442,865	\$442,865	\$(442,865)	\$0	\$0	\$0
Facilities	\$0	\$87,720	\$87,720	\$(87,720)	\$0	\$0	\$0
Technology	\$0	\$253,600	\$253,600	\$(253,600)	\$0	\$0	\$0
Contracted Svs.	\$0	\$215,720	\$215,720	\$(215,720)	\$0	\$0	\$0
Professional Development	\$0	\$26,000	\$26,000	\$(26,000)	\$0	\$0	\$0
Transportation	\$2,800	\$0	\$2,800	\$0	\$0	\$0	\$(2,800)
Materials	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$2,800	\$1,025,905	\$1,028,705	\$(1,025,905)	\$0	\$0	\$(2,800)



Monthly Financial Report – August 2021



# Monthly Financial Report – August 2021



# Monthly Financial Report – August 2021



# Transfers for BOE Consideration and Approval

Account	Broad Category	Q	From	Reason
Principal	Salaries	\$51,425		3 Months of salary for MS Principal as transition to new principal is effective 9/30/2021.
Workers Compensation	Benefits		\$20,000	Favorable CIRMA renewal
Student Accident Insurance	Other Purchased Svs.		\$10,000	Favorable Bollinger renewal
Contract Support	Salaries		\$6,985	Unaffiliated salaries less than budget
Teaching Supplies	Supplies		\$14,440	Less DSS Supplies than needed
DSS Revenue	Revenue	\$40,021		Less DSS Revenue than anticipated but corresponding expense reduction
Consultant Svs.	Other Professional Technical Svs		\$40,021	Less DSS Revenue than anticipated but corresponding expense reduction
OOD Transportation	Other Purchased Svs.	\$23,285		Contracted out transportation due to delay in 3 <sup>rd</sup> suburban
Transportation/Driver	Salaries		\$9,000	Salary savings from vacant 3rd suburban driver
In-District Transportation	Other Purchased Svs.		\$14,285	Savings from ESY

## **GRANT FINANCIAL REPORT-AUGUST 31, 2021**

2

RR YR. END F EST.	0.67 \$ -	7.48 \$ 87.247	1.93 \$ 20.876	2.13 \$ 21.368	0.59 \$ 24.566	12.80 \$ 154.056	RR YR.END F EST.	٠ ۲	1.02 \$ -	0.07 \$ -	0.37 \$ -	0.44 \$ -	- 5 06.1	ZR YR. END		\$	4
FORE- CURR CAST STF	21,402 0.	290.971 7.	179,124 I.	194,632 2.	43,434 0.	729,564 12.	FORE- CURR CAST STF	•	40.779 1.	5.401 0.	34,302 0.	29.386 0.	109,868 1.	FORF. CURR		199,131	100 100
AVAIL FO BUD. C		120.397	20.876	21.368	24.566	187,206 \$	AVAIL FO BUD. C	•	•	•	1	,	۰ ۲	avail. Fe		-	6
ENCUM. A	21,402	257,821	179,124	194.632	43,434	696,414 S	ENCUM.		40.779	5,401	34,302	29.386	109,868	ENCIEM		•	
YTD I EXP F	•	••	\$	-	. \$	- 2	YTD I	- 5	-	•	۰ د	- S	- 5	VTD 1	_	- 5	
REV. BUD.	21.402 \$	378,218 \$	200,000 5	216,000 \$	68,000 \$	883,620 \$	REV. BUD.	<del>ب</del> ر	40,779 \$	5.401 \$	34,302 \$	29.386 \$	109,868 \$	DEV	BUD.	199,131 \$	*
TRFRS ADJ.	•	\$	s	\$	s	- S	TRFRS ADJ.	S	S	s	s	s	- 5	TOEDC	ADJ.	S	•
-	21.402 \$	378,218	200,000	216.000	68,000	883,620 5	·	  -	40,779	5.401	34,302	29,386	109.868 \$			199,131	
ORIG APPRO	52 \$	301.920 \$	86 5	23 \$	88 \$	68 5	ORIG	\$	67 \$	68 \$	\$	67 \$	01 \$	2140		\$	
ACTUAL 2020 - 2021	\$ 21,152	s	\$ 160.386	\$ 210,623	\$ 61,588	\$ 755,668	ACTUAL 2020 - 2021		\$ 6,067	\$ 9,468	s	\$ 5,367	S 20,901	4. TTIAL	2020 - 2021	S	
ACTUAL 2019 - 2020	20,946	253,112	219,745	223.914	94,126 \$	811,843	ACTUAL 2019 - 2020		41,011	29,771	34,805	14,255	119,842	4 CTF11 1 1	2019 - 2020	'	
ACTUAL 2018 - 2019	5 20.287 \$	217.687 \$		\$ 202,127 \$	91,682 \$	5 706,131 5	ACTUAL 2018 - 2019	5	62,817 5	5 34,252 S		5 19,129 <b>S</b>	5 157.820 S	A CTILLE	2018 - 2019	5	
	1	2	S	~	S			5	\$	5	69	~	5			\$	f
IDEA 611 and 619	INSTRUCTIONAL PARA-619	INSTRUCTIONAL PARA	SPECIAL ED TEACHERS	SPEECH TEACHERS	PSYCHOLOGIST	TOTAL PERSONNEL	ACCOUNT IDEA 611 Carryover	INSTRUCTIONAL PARA-619	INSTRUCTIONAL PARA	SPECIAL ED TEACHERS	SPEECH TEACHERS	PSYCHOLOGIST	TOTAL PERSONNEL		ACCUUNT IDEA 611 AKE	RECOVERY SERVICES	
ACCOUNT	021603	Γ		T	Γ		ACCOUNT	021603		Γ		Γ			ACCOUNT		

154,056

14.70 \$

S 806,282 S 187,206 S 839,432

1

993,488 \$

\$

.

1,192,619 \$

776,570 S

931,685 \$

863,951 \$

69

TOTAL IDEA

YR. END EST.				[		(100)	1.21	1940	،		1.411	·	·	YR. END	EST.	(0)		(0)				5	ļ	,	[			5	(0)	(0)	
YR. E	s	s	s			s	s	s	s		s	s	s	YR	3	s		s			S	ş	S	s			s	ŝ	ŝ	s	
CURR STF	0.69		0.69				(W)		2002		0.000	i i	0.69	CURR	SIF	0.31		0.31				000		•			š	2.00	16.0	1.00	
FORE- CAST	2	2	•			2	3	190 190	10		1	,	.*.	FORE-	CAST	26,629	14,906	41.535			0//6	•	5.215	6,186			2	,	47,721	47,721	
			ŝ		_				ŝ			s	\$			(0)		(0) \$		_	~			\$				ŝ	s	\$	
AVAIL BUD.	24)	8	•			×	3		÷		10	•	'	AVAIL	BUD.	((	(0)				970		3,393	4.363			*	•	4,363	4,363	
M. S.		4	÷.			ž,			<u>ء</u>	-	1.1	<del>ري</del> ۱	69		S.	26,629	14,906	41.535 \$				•	228	228 S			4	<u>,</u>	41,763 \$	41,763 \$	
ENCUM. REQUES.											10			ENCUM.	<b>REQUES</b> .	26,	14,	41,									22.		41,		
	~	\$	\$		-	69	\$	\$	S		\$	8	69	·		\$	S	5	Η	-	ŝ	\$	94 \$	94 5		┥	~	2	94 S	1.594 \$	
YTD EXP	۳ S	<u>د</u>	s			2	- S	s s	s .		<u>،</u>	ः s	s	VTD	EXP	\$	Ş	- 5			۰ ۶	۰ ۶	\$ 1.594	\$ 1,594			°	S	\$ 1,594	<b>S</b> 1,59	
												-,	10			26.629	14.906	41,535	Η		970		5,215	6.186			-	-	47,720	47,720	
REV. BUD.											20			REV.	BUD.	26.0	14.0	41.					5.2	9					47,	47.	
	ş	\$	s			69	99	\$	S		s	s	s			s	\$	ŝ			\$	s	\$	s			\$	ŝ	s	ŝ	
TRFRS ADJ.	•	•	ſ				24		•			ſ	ı	TRFRS	ADJ.			•						4				•	,		
	S	S	S				s	H	L		_	S	5			6	9	S S	Η		0		5	6 S		-	_	ŝ	0	3	
ORIG Appro		22	•					22	•		2	10	169,663	ORIG	APPRO	26,629	14,906	41,535			010	•	5.215	6,186			1	•	47,720	217,383 \$	
	S	Ś	s			S	5	s	s		\$	S	ŝ			Ś	\$	ŝ			\$	\$	\$	ŝ			\$	~	\$	~	
ACTUAL 2020 - 2021	45,094	2	45,094			8.978	24.474	785	44,237		×.	•	89,331	ACTUAL	2020 - 2021	30,143	23	30,143			3.219	500	23.857	27,576				,	57,719	147,050 \$	
	2 5	ŝ	S 2			1 \$	64	\$	2		s	s	8			\$ \$	5	s S		_	S S	S	\$	S S			S	s	s	\$	
ACTUAL 2019 - 2020	44,632		44,632			56.781	•	3.236	60,017		'	1	104,649	ACTUAL	2019 - 2020	27.094	•	27,094			3.965		7,128	11,093			•	1	38,187	142,836	
й <sup>с</sup>	ŝ	L	S			s	ŝ	649	s		5	s	\$		9	s	s	s			s	\$	s	s			s	s	s	Ś	
ACTUAL 2018 - 2019	32,906		32,906		1000	76.535	•	44,203	120,738		•	•	153,644	ACTUAL	2018 - 2019	53,982	•	53,982			42,462	•	20,795	63.257			1,125	1,125	118,364	272,008	
₹ 0	s		s		-	\$	s	s	s		s	S	s	×	20	ş	59	s	L		s	\$	\$	\$			\$	S	s	•	
t title?	CLASSROOM TEACHERS	CURRICULUM WRITING	TOTAL PERSONNEL		OPERATING	PROFESSIONAL DEVELOPMENT	CONSULTANT SERVICES	RESOURCE MATERIALS	TOTAL OPERATING	FIXED	BENEFITS	TOTAL FIXED	TOTAL TITLE I	T TITLE I Carryover		CLASSROOM TEACHERS	CURRICULUM WRITING	TOTAL PERSONNEL		OPERATING	PROFESSIONAL DEVELOPMENT	CONSULTANT SERVICES	RESOURCE MATERIALS	TOTAL OPERATING		FIXED	BENEFITS	TOTAL FIXED	TOTAL TITLE I Carryover	TOTAL TITLE I	
ACCOUNT	021301	021312				025003	012001	023004			082003			ACCOUNT		021301	021312				025003	012001	023004				082003				

0         3	TITLE II		ACTU 2018 -		ACTUAL 2019 - 2020	ACTU 2020-3	AL 021	ORIG APPRO	TRFRS ADJ.		REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	VR. END EST.
1         73.34         6         71.54         7.15.41	PROFESSIONAL DEVELOPMENT TOTAL OPERATING	AENT			66.726 66.726	s s		÷		~ ~	· ·	ŝ.		s S	۰ ۲	8) - I	
TCUUL         MACTUAL         ACTUAL         ACTUAL<	TOTAL TITLE II				66,726	s		72,652	s	59	о С	ı	•	S		9	•
T         5         ·         5         ·         4         ·         5         ·         4         -         5         ·         4         4         -         5         ·         5	TITLE II Carryover		ACTUA 2018 - 20		ACTUAL 019 - 2020	ACTU. 2020-2	AL 021	ORIG APPRO	TRFRS ADJ.	RI Bl	EV. JD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
5         73.24         6         7.3.46         5         7.4.88         5         5         3.4.88         5         5         3.4.88         5         5         3.4.88         5         5         3.4.88         5         5         5         3.4.88         5         5         3.4.88         5         5         5         3.4.88         5         5         3.4.88         5         5         5         3.4.88         5         5         5         3.4.88         5<	PROFESSIONAL DEVELOPMENT TOTAL OPERATING	MENT		ΗI	21	s 5	· ·	34,888	े <u>२</u> ७ ७	s s		34,888 34,888	Э.	i j S		;; •	1 . A
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	TOTAL TITLE II Carryover	r	s	s		\$	5	34,888		ŝ			S S	S		1	
ACTUAL         ACTUAL<	TOTAL TITLE II				66,726	5		107,540	· S	s		34,888	ر د	•	\$ 34,888	•	
5         5	TITLE III		ACTUA 2018 - 20		ACTUAL 019 - 2020	ACTU 2020 - 2	AL 021	ORIG Appro	TRFRS ADJ.	BI	EV.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
5         5         1         1         1         1         2         5         7          2         2	CONSULTANT SERVICES		S	•		⊢	<b>S</b>	•		s.		•	•	·		1	•
ACTUAL         ACTUAL<	RESOURCE MATERIALS TOTAL OPERATING		5 5	ы . ,	1.612	_	<u>~ ~</u>	•		~ ~	• 5	1		· · ·	े इ	1	1
5         5         5         5         7	TITLE III Carryover		ACTUA 2018 - 20	2	ACTUAL 019 - 2020	ACTU 2020-:	AL 021	ORIG APPRO	TRFRS ADJ.	BI	EV. UD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
5         5         7.00         5	CONSULTANT SERVICES	S	s	۰ ،	•			2.933		s		•	·	2.933	2.933	•	
5         7,701         5         5	RESOURCE MATERIALS TOTAL OPERATING	S	\$ \$	ν ν 			_	4.774		~ ~	_		••••	s 7,707		•	
ACTUAL         COUN         AVAIL         FORE         CUBR           2018-2010         2019-2020         2020-2021         APPRO         ADJ.         BUD.         EXP         REQUES.         BUD.         CAST         STF           201         5	TOTAL TIFLE III Carryover	ITYOVET	s	· ~	1,612	s		7.707		s	7,707 \$		s			ı	
5         9,000         5         1933         5<	TITLE IV		ACTUA 2018 - 20		ACTUAL 019 - 2020	ACTU. 2020 - 2	AL 3021	ORIG APPRO	TRFRS ADJ.	R R	.v.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
EV         5         3.934         5 <td>CURRICULUM DEVELOPMENT</td> <td>PMENT</td> <td></td> <td>8</td> <td>1.935</td> <td>\$</td> <td>H</td> <td></td> <td></td> <td>5</td> <td>•</td> <td>•</td> <td></td> <td></td> <td>1</td> <td>•</td> <td></td>	CURRICULUM DEVELOPMENT	PMENT		8	1.935	\$	H			5	•	•			1	•	
5         12,934         5         1935         5	CURRICULUM RESEARCH & DEV DESCRIPCE MATERIALS	CH & DEV			·×	\$	· ·	, ,	3	~ ~		8		 S	5	·	
ACTUAL         CRG         TRFRS         REV.         YTD         ENCUM.         AVAIL         FORE-         CUR           2018-2019         2019-2020         2020-2021         APPRO         ADJ.         BUD.         EXP         REQUES.         BUD.         CAST         STF           5	TOTAL OPERATING				1,935		•		•	5	•	·		۰ ۱	۲	•	•
No.         S	TITLE IV Carryover		ACTUA 2018 - 20		ACTUAL 019 - 2020	ACTU. 2020 - 2	AL 021	ORIG APPRO	TRFRS ADJ.	8 8	N. O.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR	YR. END EST.
EV         5	CURRICULUM DEVELOPMENT	PMENT		s	•			6,500	- -	\$		6.267	- \$	232.58	6,500	•	•
0     1     0     1     1     0     1     0 <td>CURRICULUM RESEARCH &amp; DEV</td> <td>CH &amp; DEV</td> <td>s</td> <td><del>ب</del>م ر</td> <td>11,206</td> <td>s</td> <td></td> <td></td> <td>۰ ۲</td> <td>\$9</td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td>, ,</td> <td>•</td>	CURRICULUM RESEARCH & DEV	CH & DEV	s	<del>ب</del> م ر	11,206	s			۰ ۲	\$9			•			, ,	•
VT       ACTUAL	RESOURCE MATERIALS TOTAL OPERATING	20	S	۔ د	11,206	s		5.202		~ ~			• •	11		•	
VT     ACTUAL	TOTAL TITLE IV				13,141	s		11,702	, s	s			, S			· ·	,
2       .       5       .       5       .       5       .       5       .	TEAM MENTOR GRANT	LA	ACTUA 2018 - 20		ACTUAL 019 - 2020	ACTU. 2020 - 2	AL 021	ORIG APPRO	TRFRS ADJ.	12 19	EV.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
- S - S 6,883 S - S - S - S - S - S - S - S - S - S	CLUBS AND COUNCILS			~			6.883 \$	·		s		•	5	·	·	•	
	TOTAL PERSONNEL		8	<u>د</u> ا	•			·	- 5	s		·		- S	۲	•	•
			,														

YR. END EST.		Τ	•		YR. END EST.		•	،			،		YR. END EST.		•	•		•	•	,	،	,	•	
YR. E	\$		2	s	YR. E!	S	s	s		s	S	s	YR. E	ŝ	Ş	S		Ş	s	69	S	\$9	S	s
CURR STF	·		,		CURR STF	•	٠	،		•	۱		CURR STF	•	٠	۱					•		,	,
FORE- CAST	•		F		FORE- CAST	•	•	•			·	·	FORE- CAST	•		,		•	,	•	,		•	•
	Н	4	~	\$				s			s	\$		Ц							s		Ś	\$
AVAIL BUD.	•		s S	s s	AVAIL BUD.	•		s.		,	s s	، چ	AVAIL BUD.	•	•	۰ ۲		•	•	•	۰ S	•	۔ ۲	s
ENCUM. REQUES.	•		•	,	ENCUM. REQUES.	•	•	•		•	•	,	ENCUM. REQUES.	·	•	•					•	•	·	
EN	ŝ	_	\$	÷	EN	\$	\$	ŝ		s	s	Ś	EN	S	s	s					S	S	s	\$
YTD EXP			,	,	YTD EXP	·					•	•	YTD EXP	•	•	•		,			•		•	ı
	S	ť	2	Ś		\$	\$	ŝ	_	<u>ي</u>	S	~		<del>ده</del>	\$	<b>.</b>	Η	<del>6</del> 2	<b>\$</b>	\$	<b>S</b>	\$	<b>S</b>	\$
REV. BUD.				·	REV. BUD.		•	ſ				·	REV. BUD.					•	,				•	,
	\$	_	ŝ	\$		\$	ŝ	S		ŝ	s	\$		ŝ	s	s		S	ŝ	S	s	s	s	\$
TRFRS ADJ.	•		•	1	TRFRS ADJ.	•		•		•	1		TRFRS ADJ.	•		•		•	,	•	•	•	'	•
	,	Ť	- 5	1		-		- 2		- 15	- 5	1		<u>~</u>		- 5		•	•	- \$	- S	ۍ ۲	- 5	
ORIG APPRO					ORIG APPRO								ORIG APPRO											
	37 S		54 E	07 S		<b>S</b> 00	77 \$	77 S		34 \$	54 S	11 \$		5 5	<b>3</b>	7 \$		5 <b>5 S</b>	54 \$	57 \$	76 S	12 S	12 S	55
ACTUAL 2020 - 2021	347,497		347,497	347,497	ACTUAL 2020 - 2021	42,000	27,977	69.977		64,634	64,634	134,611	ACTUAL 2020 - 2021	218,695	45,402	264,097		80.765	25,754	83,357	189,876	142.832	142,832	596,805
	\$		~	<del>د</del>	_	\$	5	S		S	- 5	\$	_	\$	~	S	┝	\$	\$	\$	<u>ः</u>	~	S	8
ACTUAL 2019 - 2020					ACTUAL 2019 - 2020								ACTUAL 2019 - 2020								1			
. •	•	╡		<del>ب</del> ه ۱		~		۔ د			-   \$	°.			┢		┢				<u>د</u>	┝	<u>s</u>	<b>\$</b>
ACTUAL 2018 - 2019					ACTUAL 2018 2019	2443							ACTUAL 2018 - 2019											
~ A	s		s	s	7.6	Ś		s			ş	ŝ	* Ä	ŝ	L				_		s		S	s
CORONAVIRUS RELIEF FUND	RESERVE FOR EMERGENCY REPAIR		TOTAL OPERATING	TOTAL CORONAVIRUS RELIEF	ESSER	RESERVE FOR EMERGENCY REPAIR	COMPUTER SOFTWARE & SUPPLIES	TOTAL OPERATING		NEW COMPUTER EQUIPMENT	TOTAL EQUIPMENT	TOTAL ESSER	ESSER II	CLASSROOM TEACHERS	TECHNICIAN	TOTAL PERSONNEL		RESERVE FOR EMERGENCY REPAIR	COMPUTER SOFTWARE & SUPPLIES	HEALTH SUPPLIES	TOTAL OPERATING	NEW COMPUTER EQUIPMENT	TOTAL EQUIPMENT	TOTAL ESSER II
ACCOUNT	074030				ACCOUNT	074030	025030			123021			ACCOUNT	021301	011044			074030	025030	042001		123021		

ŧ.

YR. END EST.	, ,	'	·	YR. END EST.		15,703	(13.531)	(9,882)		,	(7,710)	,		1	•	1	•	•	•	100.01	48,896	48,896	41,185	YR. END	EST.	0 50	ŝ	YR. END EST.	Γ	24,000			20,000	70,000	1.7 600	002 61	12,500	106,500
CURR STF	· ·	·		CURR STF	<del>ده</del> ۱	2.50 \$	1.00 \$	1.00 \$	1.00 \$	\$	5.50 \$	~	69	\$	\$	\$	\$	S	s - s	-	2	-	5.50 S	CURR	STF	· ·	s - s	CURR STF		•	~	S	5	- 5		~ • •	-	s - s
	20.000	400 <sup>1</sup> 07	8	FORE- CAST	20,000	204.027	85,976	82.327	37,995	20,250	S 450,575	50,000	65.720	50.000	50,000	26,000	75,720	12,000	S 329,440			S 204,705	S 984,720		CAST	4,763 5 4,763	\$ 4,763 S	FORE- CAST		-	24,000	50,000	20,000	S 94,000	002 01		5 12,500	<b>S</b> 106,500 3
AVAIL BUD.			•	AVAIL BUD.	•	15,433	•		•	20,250	\$ 35,683	50.000	65,720	50,000	50.000	9,155	28,034	4	\$ 252,909		48,896	S 48.896	\$ 337,487	AVAIL	BUD.	2 2 2	5	AVAIL BUD.		24,000	24,000	100,000	40,000	S 164,000	000 36	25,000	<b>S</b> 25,000	\$ 213,000
ENCUM. REQUES.	· ·	•	, ,	ENCUM. REQUES.	\$ 20.000	\$ 204,297	\$ 72.445	\$ 72,445	\$ 37,995		S 407,182	T				5 4.500	\$ 28.806	\$ 8.576	S 41,882		204.705	S 204,705	\$ 653,769	ENCUM.	REQUES.		•	ENCUM. REQUES.	ĺ	•	T			- S		·		,
VTD EXP	20,000	00007	<b>S</b> 20,000	YTD EXP	- S	- \$	- 1			•	•	- - -	5			\$ 12.345	\$ 18,880	\$ 3.424	S 34,649		•	•	5 34,649	<b>VTD</b>	EXP	<b>5</b> 4.763 <b>5</b> 4.763	S 4,763	YTD EXP		•	T			s -		,	s -	s
REV. BUD.	20.000	-	20,000	REV. BUD.	20,000	219,730	72,445	72,445	37,995		442,865	50.000	-		50.000	26,000		12,000	329,440	-	_	253,600	1,025,905	REV.	- F	4.768	4,768	REV. BUD.		24,000	24,000	100,000	40.000	164,000		_	25,000	213,000
TRFRS ADJ.	· ·	<u>,</u>	,	TRFRS ADJ.	- ] \$	-   \$	\$	5	S	S		·		<u>s</u>	5	S	5	S	- 5		- 5	- 5		TRFRS	ADJ.	• •		TRFRS	(24.000)	(24,000) 5	24,000 \$	-	\$	24,000 \$	•	- -	, S	ŝ
ORIG APPRO		¢ 000*07	20,000 \$	ORIG APPRO	20.000 \$	219.730 \$	72.445	72,445	37,995	20,250	442,865 \$	\$0.000	65.720 \$	\$0,000	50,000	26.000	75,720	12,000	329,440 \$		253,600 \$	253,600 \$	1,025.905 \$	ORIG	- 14	4.768 5 4.768 5	4,768 \$	ORIG APPRO	48.000 \$	teret.	- S	100,000	40,000	140,000 5		_	25,000 \$	213,000 \$
	5		\$		\$	s	ŝ	s	ş	\$	s				~	\$	∽	\$	s	Ц	ŝ	s	\$		- F	<b>8 8</b>	6 S		~	S	Ś	~	Ś	ŝ	-	~	ŝ	ŝ
ACTUAL 2020 - 2021	s.	•		ACTUAL 2020 - 2021	\$		د				1	, ,									- -		' S	ACTUAL	2020 -	S 14,266 S 14,266	\$ 14.266	ACTUAL		- S				۰ د		•		•
ACTUAL 2019 - 2020	5	·	•	ACTUAL 2019 - 2020	·	,					•		ſ						•			•	,	ACTUAL	- F	8.211	8,211	ACTUAL 2019 - 2020		·	T					2	•	2
	\$ \$	4	\$		Ś	Š	┡			$\square$	~	╀	╞	╀	┝	┡	┝		∽	H	_	\$	s			6.986 \$	86 5		┝	~	╀	╀	┞	~	H	∽	~	5
ACTUAL 2018 - 2019	5		\$	ACTUAL 2018 - 2019	s	<b>\$</b>					- 5								· s				s	ACTUAL	2018 - 2019	5 6,986 5 6,986	<b>\$</b> 6.986	ACTUAL	CTO* - 0107	S						s	s	ŝ
SPECIAL EDUC STIPEND-COVID 19	VISION	101AL PERSONNEL	TOTAL SPEC EDUC STIPEND	ARP ESSER FUNDS	DIRECTOR NURSING	CLASSROOM TEACHERS	SPECIAL CLASS TEACHERS	PSYCHOLOGISTS	CAMPUS MONITORS	CONTACT TRACING	TOTAL PERSONNEL	CONTR ACTED SPEECH		DCCUPATIONAL THERAPY	PHYSICAL THERAPY	PROFESSIONAL DEVELOPMENT	EMERGENCY REPAIRS	RENTAL OF TOOLS & EQUIPMENT	ſ		EQUIPMENT-TECHNOLOGY		TOTAL ARP ESSER FUNDS	TECHNOLOGY EDUCATION GRANT		NEW COMPUTER EQUIPMENT TOTAL EQUIPMENT	TOTAL TECH EDUCATION GRANT	<b>DARIEN FOUNDATION GRANT</b>	CLIPPICI II LIM SLIPPEVISION	TOTAL PERSONNEL	PROFESSIONAL DEVELOPMENT	GENERAL TEACHING SUPPLIES	DUES AND FEES	TOTAL OPERATING		JIPMENT	TOTAL EQUIPMENT	TOTAL DARIEN FOUNDATION GRANT
ACCOUNT	021220			ACCOUNT	011031	021301	021303	021403	021602	025003		502120	201120	02120	021311	025003	074030	083006			073400			ACCOUNT		123021		ACCOUNT	021220	0444	0.05003	024011	025026			123021		

Personnel         S         950,839         5         1,003,411         5         1,22,787         5         1,545,888         5         (24,000)           Operating         S         275,163         5         152,590         5         716,015         5         729,053         5         24,000           Operating         S         275,163         5         152,590         5         716,015         5         729,053         5         24,000           Fixed         S         1,125         5         152,590         5         716,015         5         729,053         5         24,000           Fixed         S         1,125         5         152,590         5         716,015         5         729,053         5         24,000           Fixed         S         1,125         5         5         8,001         5         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         3         2         3         2         3         3         3         3         3         3         3         3         3         3         3	\$	ļ	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
titing     5     275.163     5     152.590     5     716.015     5     729.053     5       5     1.125     5     1.125     5     5     7     5     5     5       ament     5     6.986     5     8.211     5     283.368     5		•	1,521,888	5 20,000	\$ 1.254,999	\$ 246.888	\$ 1.351,542	21.20 \$	170.346
titing     S     275.163     S     152.590     S     716.015     S     729.053     S       intervent     S     1.125     S     -     S     729.053     S     S       intervent     S     1.125     S     -     S     -     S     S       intervent     S     6.986     S     8.211     S     283.368     S									
Ament     S     1.125     S     S     S       iment     S     6.986     S     8.211     S     221,732     S	S	\$	553.922	\$ 79,197	\$ 42,110	S 432,614	\$ 483.922	s - S	70,000
S         1.125         S         -         S <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
\$ 6.986 \$ 8.211 \$ 221,732 \$		<u> </u>	•	- 3	- \$	S -	- \$	- 5	•
\$ 6,986 \$ 8,211 \$ 221,732 \$									
	S	8 \$ - \$	283.368	\$ 4,763	\$ 204,705	S 73,901	\$ 221.967	S - S	61,401
Total Grant Expenses 5 1,234,113 5 1,164,211 5 2,060,534 5 2,558,308 5 -	s	8 S - S	2,359,177	5 103,960	103,960 \$ 1.501,814 \$ 753,403 \$ 2,057,431	\$ 753,403	\$ 2,057,431	21.20 \$	301,746

ŧ

.

\*Title I, II, and IV have not been filed yet. Once they are filed and approve the allocation between accounts will be updated.

		FY19		FY20		FY21	Food Service YTD Fund 4	TD Fund 4		Forecast
Revenue:										
Student Sales	Ś	\$ 2,173,965	\$ 1,	\$ 1,473,979	Ś	660,451	Ş	13,798	\$	2,275,300
Adult Sales	Ś	65,992	Ś	41,490	Ś	53,888	Ş		ŝ	75,000
Interest	Ś	2,128	ŝ	1,759	Ś	330	Ş	52	s	300
Total Revenue	ŝ	\$ 2,242,086	\$ 1,	\$ 1,517,228	ŝ	714,669	\$	13,850	\$	2,350,600
Evances.									1 1	
LAPCII 2020										
District Staff	ŝ	1,031,701	Ş	767,879	Ş	548	Ş	35,193	ŝ	501,940
<b>District Retirement</b>	Ŷ	35,765	Ŷ	30,436	ŝ		Ş	56,617	\$	56,617
Food Expense	ŝ	1,055,730	Ś	779,067	ŝ	,	\$	•	ŝ	1
Equipment Repairs	ŝ	67,361	Ş	41,961	Ś	ı	Ş	10,710	ŝ	37,500
Utilities	ŝ	13,124	ŝ	\$	ŝ	1	\$	•	ŝ	10,000
Supplies	Ŷ	060'2	Ŷ	1,657	ŝ	ı	Ş	3	s	
Professional Development	ŝ	7,671	ŝ	5,248	\$	1	Ş	,	\$	1
Management Expense	ŝ	,	Ş	I	ŝ	686,200	\$	72,797	ŝ	1,684,250
Uniforms/Travel	Ş	11,308	Ş	5,902	ŝ	3,163	\$	ı	ŝ	3,500
Bank Fees	ŝ	1	ŝ	ı	ŝ	35	Ş	•	\$	•
Total	\$	\$ 2,229,751	\$ 1,	\$ 1,632,150	ŝ	689,945	Ş	175,317	ŝ	2,293,807
P&L	\$	12,335	\$ (	\$ (114,922) \$	\$	24,724	Ş	(161,467)	ŝ	56,793
Starting Fund Balance	\$	292,710	\$	305,043	Ś	190,121	Ş	214,845	\$	214,845
Ending Fund Balance	ŝ	305,044	\$	190,121	ŝ	214,845	Ś	53,378	ŝ	271,638

Food Service Financial Statement

### Darien Public Schools



### Memorandum

- To: Darien Board of Education
- From: Alan Addley, Ed.D., Superintendent of Schools Christopher Tranberg, Assistant Superintendent of Curriculum and Instruction
- RE: Curriculum Development Process
- Date: September 24, 2021

Curriculum governance is among the most important responsibilities of the Board. Currently, the Darien Board of Education operates as a committee of the whole to provide curriculum oversight. In fulfilling its legal obligation and responsibilities, the Board approves the overall program of studies, including new courses as well as the standards and frameworks that guide the curriculum development process across grade levels and content areas.

While the Darien Board operates as a committee of the whole regarding matters of curriculum, some Districts choose to have a board member curriculum subcommittee that previews and vets content before it moves to the full Board. Subcommittees perform the same aforementioned tasks but may deepen their knowledge and involvement in the curriculum development process by:

- requesting curriculum studies or presentations on specific topics
- reviewing and recommending textbook requests
- reviewing data to determine curriculum effectiveness
- reviewing curriculum updates from summer institutes
- reviewing curriculum of newly approved courses
- ensuring policy alignment

In acting as a committee of the whole, the Board's actions are in alignment with CT statutes regarding curriculum oversight. Many of the topics discussed by a curriculum subcommittee may then require approval of the full Board should the Board choose to pursue this option.

Boards of education are required to establish a district curriculum committee that reviews and approves curriculum. Currently, the District accomplishes this through a curriculum team of department chairs and content area leaders who work with teachers to prioritize curriculum needs. Curriculum updates and development largely occur over the summer and teacher professional learning is planned in collaboration with the District's Professional Development and Evaluation Committee (PDEC) to support instructional delivery.

Additionally, please see the attached, soon to be released, article from CABE regarding the Board's involvement in curriculum.



**Connecticut Association of Boards of Education, Inc.** 

81 Wolcott Hill Road, Wethersfield, CT 06109-1242 - (860) 571-7446 - Fax (860) 571-7452 - www.cabe.org

This article will first appear in the October 2021 CABE Journal.

### The Board's Involvement in Curriculum

By Vincent Mustaro, Sr. Staff Associate for Policy Service, CABE

Curriculum development is a dynamic and continuous process by which a school system plans, implements, and evaluates its educational programs in a coherent and logical manner. Curriculum guides the teaching/learning process by defining what is to be learned, how it is to be learned and how it will be assessed. Through the use of written curriculum documents, teachers are able to ensure that every student will encounter a planned, on-going, sequential and systematic instructional program.

To be highly effective, the written curriculum must be used by teachers on a daily basis to make instructional decisions that are focused on a core of mastery objectives. The curriculum must also be flexible enough to allow for a teacher's creativity, enhancement and critical monitoring of effective learning strategies. The written curriculum must be a working document that is constantly reviewed and modified to meet the ever-changing learning needs of students, especially considering modifications and/or additions mandated by statute.

The board's selection of a superintendent is its most important decision. Board decisions pertaining to the school system's curriculum follows closely in importance. Boards of education should expect on-going curriculum review and development in order to maintain programs consistent with current and future-oriented quality standards, new state curricular mandates and with comprehensive PK-12 continuity.

Curriculum content, a very important concern for board members, may also be a source of frustration and confusion, at times fueled by incorrect community views. Curriculum encompasses everything presented to and provided for students under the jurisdiction of the school board and the superintendent of schools. It is so important that it will inevitably cause controversy, a major reason some boards may shy away from this critical area of responsibility. Boards need to be prepared to respond appropriately to curricular controversy, when it arises.

A number of factors cause boards to experience difficulties with their curriculum responsibilities. These include state and federal mandates that predetermine some curriculum content, financial restrictions, lack of curriculum policies, constraint in setting aside time to analyze curriculum issues, deferring to staff as curriculum experts, and lack of sufficient knowledge on curricular issues and strategies.

Boards, however, have major responsibilities regarding curriculum. They must adopt curriculum for use in the schools, because state statutes impose specific requirements and identify areas in which instruction must be offered.
C.G.S. 10-16b contains a list of subjects that must be taught in the public schools. Other statutes detail other curriculum responsibilities for local districts. School districts have some discretion in establishing programs and courses to address these requirements. Boards may also provide instruction in a multitude of non-mandated subject areas, as well.

In order to offer a first-class academic program to all school children, school districts need clear, specific academic standards and a high quality curriculum in all schools that foster high student achievement. An academic accountability reporting system that is available to the community, appropriate instructional materials, and academic improvement plans for schools are also required. In addition, there should be staff involvement, with the board and community, in determining what should be taught and the best instructional methods to use.

Boards affect the curriculum in three ways. First, the board should make a commitment to the curriculum, proclaiming, through written policy, the importance of the curriculum and the board's concern with its development, execution, and evaluation. Curriculum issues should be a regular part of board meeting agendas. Meeting time should be spent discussing what is being taught, how it is being taught, and the results attained.

Second, the board must allocate adequate resources. Commitment to curriculum development must be accompanied by the adoption of a budget that provides adequate resources for staff development, supervision, curriculum development activities, program implementation and evaluation.

Next, the board must maintain a curriculum focus. It should require frequent reports from the administration through a series of curriculum-related presentations to the board on the educational program over-all, continuity between grade levels, plans for evaluation, curriculum revision and student achievement.

## The District Curriculum Committee

Boards of education are required by statute, C.G.S. 10-16b, to establish the district's program of studies. To accomplish this a "school district curriculum committee" must be appointed by the board (C.G.S. 10-220(e)). The District Curriculum Committee establishes an orderly and ongoing process for assuring that there is a written curriculum in each discipline which accurately reflects the philosophy and goals of the local district and state requirements. To accomplish this purpose, the Curriculum Committee must actively engage in a process of determining the need for curriculum review and revision.

The membership of the School District Curriculum Committee usually consists primarily of teachers representing various grade levels and schools in a district, teachers representing special student populations such as English Language Learners and Special Education, building-level administrators, district curriculum coordinators (depending on district size) district level administrators with primary responsibilities for curriculum and instruction, perhaps student representation, and some community members.

One or two members of the board may be appointed as liaison members. The committee is usually chaired by the district's administrator with major responsibilities in curriculum and instruction.



The Committee is the body which reviews current research, understands the impact of state initiatives, and is aware of how the future affects today's curricular offerings. The Committee recommends, develops, reviews, and approves all curriculums for the District which are then submitted to the Board of Education for its review and approval, "should it wish to exercise that authority." This author recommends such action.

The Committee sets the standards for learning in the district. The establishment of what is expected of a graduate of the local district has a major impact on the curriculum which, in turn, will affect what students will be expected to accomplish at each grade level.

Within the framework of the limited resources of time and money, each program offering must be routinely evaluated to determine those programs which are of value for today's learners and those which are not. It is through a process of ongoing evaluation that the Curriculum Committee determines how best to design a curriculum which will meet the present and future learning needs of the students and fulfill state requirements.

The Curriculum Committee is charged with the responsibility to fully consider the implications of all concepts, mandated or otherwise, which relate to the total curriculum of the school system. In fulfilling this function, the Committee serves as the major source for curriculum-related input to the superintendent and the board of education and facilitates the implementation of the its recommendations, including the establishment of a master curriculum review/development calendar.

The board of education, however, must reserve the responsibility for establishing and approving curricula for the school district, subject to any limits specified by the State. Teachers are required to teach within the approved curricula.

## **Related Policy Issues to Consider**

Some other issues, handled through policy decisions, exist for the board to consider. Curriculum development should be approached as a long-term commitment involving research, policy development, oversight, and evaluation. Policy should proclaim the board's instructional beliefs, expectations and priorities. Instructional goals should be adopted. The board must also provide guidance defining the core curriculum, co-curricular program and electives. It must also approve any changing of textbooks in the system.

Through policy the board must establish graduation requirements, fulfilling state mandates. Policy is also used to establish codes of conduct and clarify other issues relative to the learning environment. Key policy areas impacting curriculum include, but are not limited to, review and selection of textbooks, homework, after-school programs, field trips, teaching controversial subjects, reporting to parents, curriculum alignment with statewide assessments, instructional arrangements, testing, and grouping.

The school board, actively involved in curricular issues, decides and approves what should be taught in the schools and why. The board must decide what knowledge, skills, attitudes and values the district wants its students to acquire and demonstrate competency. It is important for boards to adopt a policy detailing the district's educational philosophy and goals.



Next, the board must determine the school system needs to be addressed, what will be taught to meet those needs, what will be emphasized, and the instructional sequences to be followed. Well-defined, specific objectives provide direction to administrators and staff and facilitate the evaluation of the instructional program.

In short, the purposes of the curriculum, the manner in which it is to be developed, reviewed, revised and evaluated are among the most important policy responsibilities of boards of education. Boards must be involved in determining and monitoring the instructional program in cooperation with the staff and community. Involvement in this area permits boards to exert leadership through its policy initiatives and monitoring activities.



## Memorandum

To: Board of Education

From: Kathrine Stein Marjorie Cion

Date: September 28, 2021

Re: Revisions to Board Policies

The Policy Committee is recommending that the Board of Education consider revisions to Board of Education Policies 1075, 1200, 1225, 1250, 5220, 5175 and 9310 and the adoption of new Board of Education Policies C-19-1 and 9280

**Board Policy 1075**, Green Cleaning Protocols reflects a revision to our current green cleaning policy to clarify that current law permits school districts to use any "disinfectant, disinfecting cleaner, sanitizer or antimicrobial product" approved by federal law to clean school buildings in addition to the those previously approved for the District's green cleaning program. This provision was added last year when the Board of Education revised its policies in response to the COVID pandemic but the provision expired on June 30, 2021. Shipman and Goodwin is recommending that we make this change permanent.

**Policy 1200, Use of School Facilities** adds language that puts those individuals and organizations that use our facilities on notice that they must comply with all health and safety protocols currently in place. A similar provision in this policy expired on June 30, 2021. Shipman and Goodwin is recommending that we make this change permanent.

**Policy 1225, Visitors, and Policy 1250, School Volunteers, Student Interns and other Non-Employees** make clear that all visitors, volunteers, student interns and other non-employees must comply with the Board's health and safety protocols while in school buildings. Similar provisions in these policies last year expired on June 30, 2021. Shipman and Goodwin is recommending that we make these changes permanent. Policy 1250 also requires that certain school volunteers submit to background checks every five years.

**Policy 5220, Student Discipline** now incorporates certain changes initially introduced as part of the COVID-19 temporary policies concerning remote learning and the possibility of virtual hearings. Those provisions expired on June 30, 2021. Shipman and Goodwin is recommending that we make this change permanent. Several other technical changes are also included. The Policy Committee is recommending that a provision be added to this policy that provides for parents or guardians (and students if appropriate) be allowed to request a virtual expulsion hearing. The administration will have the ability to grant such a request after a review "of all relevant facts and circumstances." Language to

implement that provision has been added to Section VIII(D)(18) and Section VIII (C) (1) of this policy.

**Policy 5175, Bullying Prevention and Intervention** has been revised to conform with Public Act No. 19-166, regarding bullying and safe school climate. The law, which passed two years ago, contained various provisions that recently went into effect. Effective July 1, 2021, the law changes the definition of "bullying" and "school climate," adds new statutory definitions, and expands on the parental notification requirements surrounding verified acts of bullying. The policy has also been revised to reflect a board's statutory obligation to post the following on their websites: 1) training materials for school administrators; and 2) a plain language explanation of rights and remedies under Connecticut General Statutes 10-4a and 10-4b. The law requires that the training materials be posted after consultation with the State Department of Education and the Connecticut Social and Emotional Learning and School Climate Advisory Collaborative. The law also provides that the plain language explanation of rights and remedies will be developed and provided to boards of education by the Connecticut Social and Emotional Learning and School Climate Advisory Collaborative. Finally, policy has also been revised in light of Public Act No. 21-95, which identifies additional individuals who must serve on a safe school climate committee, effective July 1, 2021.

**Policy 9280, Student Representatives on the Board of Education** codifies the Board's decision to appoint two student representatives to be non-voting members of the Board of Education and also describes the qualifications, duties and selection process related to those positions.

**Policy C-19-1, Health and Safety Protocols.** Last year the Board of Education adopted a policy directing the Superintendent to implement health and safety protocols related to the COVID 19 pandemic consistent with laws, regulations and the recommendations of health officials. That policy expired on June 30, 2021. Shipman and Goodwin is advising that we adopt the policy again in its entirety so that students, families and staff are aware that such protocols will be in place.

**Policy 9310, Meeting Conduct.** Under the Freedom of Information Act, public agencies, including boards of education, must make their meetings, other than executive sessions, open to the public. Section 149 of June Special Session, Public Act No. 21-2 allows public agencies, until April 30, 2022, to hold public meetings that are accessible to the public through electronic equipment, or through electronic equipment in conjunction with an in-person meeting. The Act establishes several requirements for meetings held using electronic equipment, including that votes generally be conducted by roll call and that members of the public have the same participation opportunities as they would for an in-person meeting. The Act also requires public agencies to provide its members the opportunity to participate by means of electronic equipment. Sections 152 and 153 of the Act also expand a public agency's authority to remove disorderly individuals attending a meeting by electronic equipment. The revisions to Policy 9310 include these changes. In addition, the policy makes clear that smoking is not allowed in any room in which a Board meeting is being conducted.

#### SERIES 1000: COMMUNITY/BOARD OPERATION POLICY 1075

#### **GREEN CLEANING PROGRAMS**

It is the policy of the Darien Board of Education to implement a green cleaning program in which the Board procures and properly uses environmentally preferable cleaning products in school buildings and facilities.

The Darien Board of Education shall provide the staff of each school and, upon request, the parents and guardians of each child enrolled in each school with a written statement of the school district's green cleaning program. Such notice shall include (1) the types and names of environmentally preferable cleaning products being applied in schools, (2) the location of the application of such cleaning products in the school buildings and facilities, (3) the schedule of when such cleaning products are applied in the school buildings and facilities, (4) the statement, "No parent, guardian, teacher or staff member may bring into the school facility any consumer product which is intended to clean, deodorize, sanitize or disinfect.", and (5) the name of the school administrator, or a designee, who may be contacted for further information. Such notice shall be provided to the parents or guardians of any child who transfers to a school during the school year and to staff hired during the school year.

Pursuant to subsection (a)(2)(A) of section 10-231g of the Connecticut General Statutes, any disinfectant, disinfecting cleaner, sanitizer or any other antimicrobial product approved by federal law may be used by the Darien Board of Education.

The Darien Board of Education shall make such notice, as well as the report submitted to the Department of Education pursuant to subsection (a) of section 10-220 of the general statutes (i.e. required report on condition of facilities, action taken to implement the Board's long-term school building program, indoor air quality and green cleaning program), available on its web site and the web site of each school under such board's jurisdiction. If no such web site exists, the board shall make such notice otherwise publicly available.

Legal References: Connecticut General Statutes: §10-220(a) §10-231gAPPROVED BY THE BOARD OF EDUCATION: January 27, 2015 REVISED: October 13, 2020

## SERIES 1000: COMMUNITY/BOARD OPERATION POLICY 1200

#### **USE OF SCHOOL FACILITIES**

#### A. Application Procedures

In accordance with Conn. Gen. Stat. § 10-239, the Board of Education may permit the use of any school facility for nonprofit educational or community purposes whether or not school is in session. The Board of Education may also grant the temporary use of any school facility for public, educational or other purposes, including the holding of political discussion, at such time the facility is not in use for school purposes. In addition, the Board shall grant such use for any purpose of voting under the provisions of Title 9 of the Connecticut General Statutes whether or not school is in session. In accordance with 20 U.S.C. § 7905, the Board of Education shall not deny equal access to or a fair opportunity to meet, or otherwise discriminate, against any group officially affiliated with the Boy Scouts of America (or any other youth group listed as a patriotic society in Title 36 of the United States Code) that wishes to conduct a meeting using school facilities pursuant to this policy. Such uses shall be governed by the following rules and procedures, and shall be subject to such restrictions as the Superintendent or his/her designee considers expedient.

Consistent with this policy, the Superintendent shall develop and promulgate Administrative Regulations and associated forms governing use of school buildings and facilities by community and other groups. Since the primary purpose of school facilities is for educational activities, such activities will have priority over all other requested uses and rentals during school hours will not be allowed without written permission from the Superintendent or his/her designee.

<u>All aApplications for the use of school facilities, including requests</u> related to school-based<u>the use of</u> athletic facilities by non-school based organizations-shall be submitted, in accordance with the Administrative Regulations, to the Director of Athletics at Darien High School, 80 High School Lane, Darien CT 06820. All other applications for the use of facilities should be submitted, in accordance with the Administrative Regulations, to the Director of Facilities, Board of Education Offices, 35 Leroy Avenue, Darien, CT 06820. to the Executive Assistant to the Director of Finance and Operations and Director of Facilities (sflinn@darienps.org;(203) 656-7417). Applications for the use of school facilities related to school-based athletics should be submitted to the Athletic Director (cmanfredonia@darienps.org;(203) 655-3981, ext. 2263).

Groups requesting use of school buildings and facilities must identify the specific facilities desired, and approval will be for those specific facilities only. All school equipment on the premises shall remain in the charge and control of the building

principal or responsible administrator, and shall not be used without the express written permission of the administrator.

Approval of school facilities usage may be revoked at any time by the Superintendent of his/her designee.

## **B.** Eligible Organizations and Priority of Use

Administrators responsible for approving/disapproving requests for use of school district facilities will use the following guidelines regarding priority of usage of such facilities:

#### Order of priority:

- 1. School sponsored curricular programs and activities
- 2. School-sponsored extracurricular programs and activities
- 3. Activities of school-related organizations (e.g. PTO, Booster Clubs, After Graduation Committees, and similar organizations)
- <u>4.</u> Town department or agency activities and the Darien YMCA programs and activities, as per contractual arrangement with the Board of Education 4.5.
- 5.<u>1.</u>Darien YMCA programs and activities, as per contractual arrangement with the Board of Education
- 6. Activities of non-profit organizations operating within the Town, other than school-related organizations covered by category #3 above
- 7. Activities of for-profit organizations operating within the Town
- 8. Out-of-Town organizations (first priority to non-profit institutions)

# NOTE: To be considered a Local Non-Profit or Local Youth Sports group, the following criteria apply:

- The group must have 501-C-3 certification
- The group must be based in Darien
- 66% or more of the participants must be Darien residents
- Roster must be submitted to the Facilities Department
- C. Restrictions on Use of School Facilities

The following restrictions shall apply to the use of school facilities:

- 1. Illegal activities will not be tolerated.
- 2. Use or possession of tobacco, e-cigarettes, alcoholic beverages or unauthorized controlled substances shall not be permitted on school property.
- 3. Refreshments may not be prepared, served or consumed without the prior approval of the responsible administrator. Notwithstanding, only those beverages permitted by state law may be sold during the school day. The responsible administrator may permit other beverages to be sold at the location of events occurring after the end of the regular school day or on the weekend as long as they are not sold from a vending machine or at a school store. Upon approval by the administrator, refreshments may be prepared, served and consumed only in areas designated by the responsible administrator.
- 4. Obscene advertising, decorations or materials shall not be permitted on school property.
- 5. Advertising, decorations or other materials that promote the use of illegal drugs, tobacco products, e-cigarette products or alcoholic beverages shall not be permitted.
- 6. Activities that are disruptive of the school environment are not permitted.

Any violation of this Policy or any applicable Administrative Regulations may result in permanent revocation of the privilege to use school facilities against the organization and/or individuals involved.

## **D.** Fees and Other Costs

Users of school facilities shall be responsible for the fees and costs set out in a fee schedule established by the Superintendent with the approval of the Board of Education. The fee schedule, including associated costs, is reviewed annually and shall be available in the office of the Director of Facilities and on the district's website.

"Associated costs" shall include, but shall not be limited to, fees for the services of any custodial personnel, food service personnel, security personnel or other personnel deemed by the responsible administrator to be necessary in connection with the use of a school district facility. Such costs shall be at the rates set forth in the fee schedule. Rental fees and/or associated costs otherwise applicable may be waived by the Superintendent or his/her designee if such waiver is deemed by the Superintendent or his/her designee to be in the best interest of the school system and/or the Town.

## E. Responsibility for Damage to Property or Loss of Property

In order to use school district facilities, any organization or individual requesting such use must agree to assume responsibility for any damage to and/or theft or loss of any school district property arising out of the use of the facilities.

## F. Health and Safety Protocols

In order to use school district facilities, any organization or individual requesting such use must agree to abide by all health and safety protocols in place by the school district at the time of use, including but not limited to protocols relating to cleaning of the facilities, signage, and health screenings of individuals requesting access to the facilities.

## Legal References:

Connecticut General Statutes §10-239
Connecticut General Statutes 10-215f
Connecticut General Statutes §10-221q
Connecticut General Statutes §10-221q
Connecticut General Statutes Title 9
20 U.S.C. § 7905
Equal Access to Public School for the Boy Scouts of America
Patriotic and National Organizations

APPROVED BY THE BOARD OF EDUCATION ON: September 19, 1999

REVISED : February 24, 2015, (Effective July 1, 2015) November 10, 2020

## SERIES 1000: COMMUNITY/BOARD OPERATION

POLICY R-1200 FACILITY US
APPLICATION
Darien Public Schools
School Requested:
Organization:
Nonprofit or For Profit (Please circle one)
Name of the Event:
Area Within SchoolOr
Field (s) Requested
Date of Use Hours of Use
Date of Use Hours of Use
Date of Use Hours of Use
Approx. # Users
Individual in Charge
Name
Address
Telephone (h)(cell)
Email address
Police required Yes No Fire watch required Yes No
Sound/Lighting Monogor required Voc. No.
Sound/Lighting Manager required <u>Yes</u> No
FOR DARIEN BOARD OF EDUCATION USE ONLY:

Approved by:

**School Principal** 

Facilities Dept.

**Comments/Special Instructions:** 

INSURANCE REC'D\_\_\_\_\_ POLICE ORDERED\_\_\_\_\_ CHARGE\_\_\_

## GUIDELINES for School Events & Rentals – Please read

- MAJOR school functions take priority (i.e., fairs, concerts, etc.) All outside requests for DHS, are not available until **90 days** prior to the event.
- Notify the school principal of the proposed activity and obtain verbal approval.
- Call the Facilities Department (656-7417) at least 72 hours in advance to tentatively schedule activity.
- Complete application and submit to Facilities Department after obtaining Principal's signature.
- Custodial services may be required for all weekday elementary school functions after 4:30 p.m. and for all weekday secondary school functions after 6:00 p.m. as well as all school functions on weekends and holidays. Police and fire services may be required and will be scheduled by the Facilities Department. <u>CANCELLATION OF POLICE DUE TO ACTIVITY</u> <u>CANCELLATION IS THE RESPONSIBILITY OF THE EVENT</u> <u>CHAIRPERSON. EIGHT (8) HOUR PRIOR NOTICE MUST BE GIVEN.</u> <u>OTHERWISE POLICE WILL CHARGE SCHEDULED FEE.</u>
- For student activities where an admission fee is charged, there will be no fee for the use of the facility; but there will be a fee charged for each custodian as well as the actual cost of fire and police required.
- Notification of cancellation of the activity must be received by the Facilities Department 24 hours in advance of the scheduled event.
- Faculty and students must provide work crews to set up, take down, clean up and return all borrowed items such as chairs and tables to their original locations at the end of every scheduled event.
- Any damage to school property as a result of this event must be reported to the Director of Facilities and through the building principal as soon as possible.

 OUTSIDE RENTALS- Please submit this form to Sheila Flinn to <u>sflinn</u> @darienps.org. Once your event has been approved by the Administrators, you will receive a Contract and Cost Estimate. You will be required to submit a Certificate of Liability Insurance and deposit. PLEASE NOTE: ANY TABLES/CHAIRS NEEDED IN ADDITION TO WHAT IS AVAILABLE FOR USE ON SCHOOL PREMISES NEED TO BE RENTED AND IS THE RESPONSIBILITY OF THE EVENT COORDINATORS

## USE OF SCHOOL FACILITIES (Administrative Regulations)

#### INDEMNIFICATION AND RELEASE

This form is valid for a period of one calendar year from the date signed for each application of usage which is made.

In consideration of the permission granted to it by the Board of Education to use the school building, grounds, facilities, and/or equipment, the undersigned, does hereby indemnify and hold harmless the Board of Education and the Town of Darien, their employees, agents, contractors and assigns against any and all loss or expense, including attorneys fees, court costs, damages, liability and any other amounts for any and all bodily injuries, including death, and/or for any and all property damage sustained accidentally or otherwise sustained by any person arising out of or connected with the undersigned's use of the school building, grounds, facilities, and/or equipment.

The undersigned further waives the right to initiate and/or pursue in any manner any and all lawsuits and any other claims in any forum against the Board of Education or the Town of Darien, its individual Board members, officers, employees, agents, contractors and assigns for any injury or harm connected to the undersigned's use of the Board's facilities, including but not limited to claims for negligent acts or omissions and/or claims for death and/or serious bodily injury and/or claims for property damage.

The undersigned assumes responsibility for any damage to and/or theft or loss of any school district property arising out of the use of the buildings, grounds, facilities, and/or equipment.

The undersigned has read and agrees to abide by the terms of the Board of Education policies pertaining to use of Board buildings, grounds, facilities, and/or equipment.

IN WITNESS WHEREOF, I hereunto set my hand this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_.

February 2015 REVISED: November 10, 2020

## SERIES 1000: COMMUNITY/BOARD RELATION POLICY 1225

## VISITORS

The Board of Education encourages visits by citizens, taxpayers, and parents to all school buildings. In order to promote a safe and productive educational environment for all students and staff, the Board of Education requires all visitors to receive prior approval from the school Principal or his/her designee before being permitted to visit any school building. The Board of Education, through the administration, reserves the right to limit visits in accordance with administrative regulations.

Upon arrival, all visitors must comply with any and all applicable building security procedures, including but not limited to utilizing security buzzers for access, complying with requests for photo identification, reporting directly to and signing in and out at the visitors' reception area of the school office, prominently displaying visitors' badges or other identification required for visitors to the school buildings, limiting access to those areas of the buildings and grounds for which the visitors have authorized access, and complying with directives of school officials at all times <u>. All visitors and observers permitted into school buildings or on school grounds must comply with all school health and safety protocols in place at the time, including but not limited to any health screening protocols.</u>

## APPROVED BY THE BOARD OF EDUCATION: February 25, 2003

REVISED BY THE BOARD OF EDUCATION: February 24, 2015, (Effective July 1, 2015) November 10, 2020

## SERIES 1000: COMMUNITY/BOARD RELATION POLICY R-1225

#### VISITORS (Administrative Regulations)

- 1. Any person wishing to visit a school building, and/or observe any student program, must obtain prior approval from the Principal or responsible administrator of the respective school building or program.
- 2. A visitor to any school building or program must be able to articulate a legitimate reason for his/her proposed visit and/or observation. Where the visitation involves direct contact with district students, or observation of an identified student or student program, the visitor must have a sufficient educational nexus with the district, its educational programs or the student to support such request.
- 3. All visits must be reasonable in length and conducted in a manner designed to minimize disruption to the district's educational programs.
- 4. When determining whether to approve a request to visit and/or observe student programs, the building Principal or responsible administrator shall consider the following factors:
  - a. the frequency of visits;
  - b. the duration of the visit;
  - c. the number of visitors involved;
  - d. the effect of the visit on a particular class or activity;
  - e. the age of the students;
  - f. the nature of the class or program;
  - g. the potential for disclosure of confidential personally identifiable student information;
  - h. whether the visitor/observer has a legitimate educational interest in visiting the school;

- i. whether the visitor/observer has professional ethical obligations not to disclose any personally identifiable student information; and
- j. any safety risk to students and school staff.
- 5. The building Principal or responsible administrator has the discretion to limit, or refuse, requests for visits and/or observations of student programs in light of the above criteria.
- 6. If a building Principal or responsible administrator approves a request to visit a school building and/or observe a student program, arrangements must be made in advance to ensure that the visit will not disrupt educational programs. The length and scope of any visit shall be determined by the building Principal or responsible administrator in accordance with these regulations and accompanying Board policy.
- 7. Upon arrival, all visitors must comply with any and all applicable building security procedures, including but not limited to utilizing security buzzers for access, complying with requests for photo identification, reporting directly to and signing in and out at the visitors' reception area of the school office, prominently displaying visitors' badges or other identification required for visitors to the school buildings, limiting access to those areas of the buildings and grounds for which the visitors have authorized access, and complying with directives of school officials at all times.
- 8. The district has an obligation to maintain the confidentiality of personally identifiable student information. All visitors and observers must restrict their visits and observations to the purpose identified in the request to visit or observe and are strictly prohibited from observing or collecting information on other students within the school. If the visitor/observer views, accesses or otherwise obtains personally identifiable student information concerning another student, the visitor/observer must notify the building Principal or responsible administrator as soon as possible.
- 9. <u>All visitors and observers permitted inside school buildings or on school grounds must</u> comply with all school health and safety protocols in place at the time, including any health screening protocols.
- 10. A refusal to comply with any of the Board's policy provisions and/or regulation concerning visitors shall constitute grounds for denial of the visitor's privileges, as determined appropriate by the building Principal or designee. Such refusal may also result in a referral to law enforcement personnel, as determined appropriate by the building Principal or designee.

Legal References:

REVIEWED BY THE BOARD OF EDUCATION: February 25, 2003

REVISED BY THE BOARD OF EDUCATION: February 24, 2015, (Effective July 1, 2015) November 10, 2020

## SERIES 1000: COMMUNITY/BOARD OPERATION POLICY 1250

#### SCHOOL VOLUNTEERS, STUDENT INTERNS AND OTHER NON-EMPLOYEES

The Board of Education recognizes the importance of school volunteers at all levels of schooling. Volunteers can enhance collaboration between the school and community, broaden the school's educational environment and ultimately enrich students' school experience. The Board further acknowledges that it may, from time to time, be asked to provide learning experiences for student interns within the school environments. In recognition of the benefit of having volunteers, interns and other such non-employees providing services within the schools, the Board supports the involvement of these individuals in accordance with suitable regulations and safeguards to be developed by the Administration.

Volunteers, interns and other such non-employees working within the schools ("volunteers") must work under the supervision of the Darien Public Schools staff. Volunteers are held to the same standards of conduct as school staff and must observe all Board of Education policies, including applicable policies on the confidentiality of student information.

Volunteers may be required to submit to state and federal criminal record checks and a record check of the Department of Children and Families ("DCF") Child Abuse and Neglect Registry. No person who is required to register as a sex offender under state or federal law, or whose name is currently listed on the DCF registry, may volunteer in the Darien Public Schools.

All volunteers must comply with all school health and safety protocols in place at the time, including but not limited to any health screening protocols.

No employee of the Darien Public Schools shall serve as a volunteer in any capacity, except as may be approved by the Superintendent or his/her designee based on the specific situation.

Persons interested in volunteering their services should contact the school principal.

Legal References:

Connecticut General Statutes § 10-4g Connecticut General Statutes § 10-220 Connecticut General Statutes § 10-235 Connecticut General Statutes § 54-250 et seq.

APPROVED BY THE BOARD OF EDUCATION: February 10, 2015 REVISED: November 10, 2020

## SERIES 1000: COMMUNITY/BOARD OPERATION POLICY R-1250

## SCHOOL VOLUNTEERS, INTERNS AND OTHER NON-EMPLOYEES (Administrative Regulations)

#### **Screening Procedure**

The following procedure has been established for screening volunteers, interns and other nonemployees ("volunteers") within the Darien Public Schools. For the purpose of this procedure, volunteers are defined as those individuals who volunteer their time to assist in schools for the benefit of the student body with the express knowledge, consent and direction of a Darien Public Schools employee. Student interns are defined as individuals currently enrolled in a postsecondary program for which an authorized internship is required or for which the student may be granted credit as part of an approved course of study. As with other volunteers, all student interns must be approved in advance by the building administrator or his/her designee and must be under the direction of a Board employee.

This procedure identifies those situations in which an individual may be required to submit to state and federal criminal record checks and a record check of the Department of Children and Families ("DCF") Child Abuse and Neglect Registry within 10 days of application and/or request to volunteer within the Darien Public Schools. All results must be received by the Human Resources Office before the volunteer may commence his or her services. <u>Volunteers required to submit to such checks shall be subject to such checks at least every five (5) years, or more frequently in the discretion of the District. The results of such checks shall be maintained by the Human Resources Office for a period of five (5) years. No person who is a required to register as a sex offender under state or federal law, or whose name is currently listed on the DCF registry, may volunteer in the Darien Public Schools.</u>

## **Screening Procedure Definitions**

The District has identified two classifications of volunteers: Group I and Group II.

## Group I

Volunteers will be classified in Group I when they assist school staff members with school activities in the presence of a Darien Public Schools employee. Background checks will not be required of Group I volunteers. Group I volunteers are those who assist school staff members with school activities such as those listed below:

- a. assisting in a classroom, cafeteria, or library when a staff member is present; or
- b. accompanying a class on a field trip during the school day with a staff member; or

- c. helping in the school office during regular school hours; or
- d. assisting in the cafeteria or library during regular school hours; or
- e. assisting during extracurricular events, i.e., dances, fairs, open house, sporting events, etc.

## <u>Group II</u>

Volunteers will be classified in Group II when they provide services to students when not in the direct presence of a Darien Public Schools employee. Group II volunteers will be required to complete a consent form regarding the release of information concerning any prior or pending criminal offenses, and such volunteers will be required to submit to a record check of the Department of Children and Families (DCF) Abuse and Neglect Registry. Group II volunteers are those who engage in activities such as those listed below:

- a. accompanying a class on a field trip in which the plans include that students be divided into small groups supervised solely by the volunteer chaperone for any length of time; or
- b. chaperoning an overnight field trip; or
- c. working in direct contact with students without the direct presence of a Darien Public Schools employee;
- d. working as a student intern; or
- e. coaching.

Upon receipt of DCF Abuse and Neglect Registry results indicating that the volunteer is involved in an abuse or neglect investigation or that the volunteer is listed as a perpetrator of abuse or neglect on the Registry, the Superintendent or his or her designee will notify the volunteer of the results of the Registry check and will provide an opportunity for the volunteer to respond to the results of the Registry check. No person who is a required to register as a sex offender under state or federal law, or whose name is currently listed on the DCF registry, may be approved to volunteer within the Darien Public Schools.

When a criminal record check of a volunteer reveals a criminal conviction, whether disclosed or undisclosed on the volunteer's consent form, the Superintendent will make a case-by-case determination as to whether to allow the individual to volunteer in the Darien Public Schools. Prior to any such decision by the Superintendent or designee, the Superintendent or designee shall inform the volunteer and shall provide an opportunity for the volunteer to respond. Notwithstanding the foregoing, the falsification or omission of any information on a volunteer consent form, including, but not limited to, information concerning criminal convictions or pending criminal charges, may be grounds for the Superintendent or designee to prohibit the individual from becoming a volunteer.

#### **Prior Approval Required**

All school volunteers (including student interns or other non-employee working in the schools) must be approved in advance by the building principal or other administrative designee. The school district, acting through the appropriate building administrator or his/her designee, reserves

the right to discontinue or disallow the services of any volunteer at any time at the discretion of the administration.

#### **Sign-in Procedure**

All volunteers must report to the school office upon arrival to sign in and must report to the office prior to departure to sign out. A sign-in/sign-out log will be maintained in each school office. Volunteers must indicate the purpose of their visit and include any other information (i.e. destination; provide proof of identification etc.) as may be required by the log. Additionally, volunteers will be provided with identification badges, which must be displayed during each visit. <u>All volunteers must comply with all school health and safety protocols in place at the time, including but not limited to any health screening protocols.</u>

Legal Reference:

Connecticut General Statutes § 10-4g Connecticut General Statutes § 10-220 Connecticut General Statutes § 10-235 Connecticut General Statutes § 54-250 et seq.

## REVIEWED BY THE BOARD OF EDUCATION: February 10, 2015

REVISED: November 10, 2020

## DARIEN PUBLIC SCHOOLS Darien, CT

#### POLICY

Series 5000 Students Policy 5220

#### STUDENT DISCIPLINE

#### I. <u>Definitions</u>

- A. **Dangerous Instrument** means any instrument, article or substance which, under the circumstances in which it is used or attempted or threatened to be used, is capable of causing death or serious physical injury, and includes a "vehicle" or a dog that has been commanded to attack.
- B. Deadly Weapon means any weapon, whether loaded or unloaded, from which a shot may be discharged, or a switchblade knife, gravity knife, billy, blackjack, bludgeon or metal knuckles. A weapon such as a pellet gun and/or air soft pistol may constitute a deadly weapon if such weapon is designed for violence and is capable of inflicting death or serious bodily harm. In making such determination, the following factors should be considered: design of weapon; how weapon is typically used (e.g. hunting); type of projectile; force and velocity of discharge; method of discharge (i.e. spring v. CO2 cartridge) and potential for serious bodily harm or death.
- C. Electronic Defense Weapon means a weapon which by electronic impulse or current is capable of immobilizing a person temporarily, but is not capable of inflicting death or serious physical injury, including a stun gun or other conductive energy device.
- D. **Emergency** means a situation in which the continued presence of the student in school poses such a danger to persons or property or such a disruption of the educational process that a hearing may be delayed until a time as soon after the exclusion of such student as possible.
- E. **Exclusion** means any denial of public school privileges to a student for disciplinary purposes.

- F. **Expulsion** means the exclusion of a student from school privileges for more than ten (10) consecutive school days and shall be deemed to include, but not be limited to, exclusion from the school to which such pupil was assigned at the time such disciplinary action was taken. The expulsion period may not extend beyond one (1) calendar year.
- G. Firearm, as defined in 18 U.S.C § 921, means (a) any weapon (including a starter gun) that will, is designed to, or may be readily converted to expel a projectile by the action of an explosive, (b) the frame or receiver of any such weapon, (c) a firearm muffler or silencer, or (d) any destructive device. The term firearm does not include an antique firearm. As used in this definition, a "destructive device" includes any explosive, incendiary, or poisonous gas device, including a bomb, a grenade, a rocket having a propellant charge of more than four ounces, a missile having an explosive or incendiary charge of more than one-quarter ounce, a mine, or any other similar device; or any weapon (other than a shotgun or shotgun shell which the Attorney General finds is generally recognized as particularly suited for sporting purposes) that will, or may be readily converted to, expel a projectile by explosive or other propellant, and which has a barrel with a bore of more than 1/2" in diameter. The term "destructive device" also includes any combination of parts either designed or intended for use in converting any device into any destructive device and from which a destructive device may be readily assembled. A "destructive device" does not include: an antique firearm; a rifle intended to be used by the owner solely for sporting, recreational, or cultural purposes; or any device which is neither designed nor redesigned for use as a weapon.
- H. **In-School Suspension** means an exclusion from regular classroom activity for no more than ten (10) consecutive school days, but not exclusion from school, provided such exclusion shall not extend beyond the end of the school year in which such in-school suspension was imposed. No student shall be placed on in-school suspension more than fifteen (15) times or a total of fifty (50) days in one (1) school year, whichever results in fewer days of exclusion.
- I. **Martial Arts Weapon** means a nunchaku, kama, kasari-fundo, octagon sai, tonfa or chinese star.
- J. **Removal** is the exclusion of a student from a classroom for all or part of a single class period, provided such exclusion shall not extend beyond ninety (90) minutes.
- K. School Days shall mean days when school is in session for students.

- L. **School-Sponsored Activity** means any activity sponsored, recognized or authorized by the Board and includes activities conducted on or off school property.
- M. **Seriously Disruptive of the Educational Process**, as applied to offcampus conduct, means any conduct that markedly interrupts or severely impedes the day-to-day operation of a school.
- N. **Suspension** means the exclusion of a student from school and/or transportation services for not more than ten (10) consecutive school days, provided such suspension shall not extend beyond the end of the school year in which such suspension is imposed; and further provided no student shall be suspended more than ten (10) times or a total of fifty (50) days in one school year, whichever results in fewer days of exclusion, unless such student is granted a formal hearing as provided below.
- O. **Weapon** means any BB gun, any blackjack, any metal or brass knuckles, any police baton or nightstick, any dirk knife or switch knife, any knife having an automatic spring release device by which a blade is released from the handle, having a blade of over one and one-half inches in length, any stiletto, any knife the edged portion of the blade of which is four inches and over in length, any martial arts weapon or electronic defense weapon, or any other dangerous or deadly weapon or instrument, unless permitted by law under Section 29-38 of the Connecticut General Statutes.
- <u>P.</u> Notwithstanding the foregoing definitions, the reassignment of a student from one regular education classroom program in the district to another regular education classroom program in the district shall not constitute a suspension or expulsion.
  - For purposes of this policy, references to "school" and "classroom" shall include physical educational environments, as well as virtual educational environments, whether synchronous or asynchronous, which occur on Internet-based platforms that allow students to engage in remote learning.

#### <del>P.</del>

0.

## II. <u>Scope of the Student Discipline Policy</u>

## A. Conduct on School Grounds or at a School-Sponsored Activity:

1. **Suspension.** Students may be suspended for conduct on school grounds or at any school-sponsored activity that violates a publicized policy of the Board or is seriously disruptive of the educational process or endangers persons or property.

2. Expulsion. Students may be expelled for conduct on school grounds or at any school-sponsored activity that either (1) violates a publicized policy of the Board and is seriously disruptive of the educational process, or (2) endangers persons or property.

#### B. Conduct off School Grounds:

**Discipline.** Students may be disciplined, including suspension and/or expulsion, for conduct off school grounds if such conduct violates a publicized policy of the Board and is seriously disruptive of the educational process.

#### C. Seriously Disruptive of the Educational Process:

In making a determination as to whether such conduct is seriously disruptive of the educational process, the Administration and the Board of Education may consider, but such consideration shall not be limited to, the following factors: (1) whether the incident occurred within close proximity of a school; (2) whether other students from the school were involved or whether there was any gang involvement; (3) whether the conduct involved violence, threats of violence, or the unlawful use of a weapon, as defined in Section Conn. Gen. Stat. § 29-38 of the Connecticut General Statutes, and whether any injuries occurred; and (4) whether the conduct involved the use of alcohol. The Administration and/or the Board of Education may also consider (5) whether the off-campus conduct involved the illegal use of drugs.

## III. Actions Leading to Disciplinary Action, including Removal from Class, Suspension and/or Expulsion

Conduct that is considered to violate a publicized policy of the Board of Education includes the offenses described below. Any such conduct may lead to disciplinary action (including, but not limited to, removal from class, suspension and/or expulsion in accordance with this policy.

- 1. Striking or assaulting a student, members of the school staff or other person(s).
- 2. Theft.
- 3. The use of obscene or profane language or gestures, the possession and/or display of obscenity or pornographic images or the unauthorized or inappropriate possession and/or display of images, pictures or photographs depicting nudity.

- 4. Violation of smoking, dress, transportation regulations, or other regulations and/or policies governing student conduct.
- 5. Refusal to obey a member of the school staff, law enforcement authorities, or school volunteers, or disruptive classroom behavior.
- 6. Any act of harassment based on an individual's sex, sexual orientation, race, color, religion, disability, national origin oralienage, ancestry, gender identity or expression, marital status, age, pregnancy, veteran status or any other characteristic protected by law.
- 7. Refusal by a student to identify himself/herself to a staff member when asked, misidentification of oneself to such person(s), lying to school officials or otherwise engaging in dishonest behavior.
- 8. Inappropriate displays of public affection of a sexual nature and/or sexual activity on school grounds or at a school-sponsored activity.
- 9. A walk-out from or sit-in within a classroom or school building or school grounds.
- 10. Blackmailing, threatening or intimidating school staff or students (or acting in a manner that could be construed to constitute blackmail, a threat, or intimidation, regardless of whether intended as a joke).
- 11. Possession of any weapon, weapon facsimile, deadly weapon, martial arts weapon, electronic defense weapon, pistol, knife, blackjack, bludgeon, box cutter, metal knuckles, pellet gun, air pistol, explosive device, firearm, whether loaded or unloaded, whether functional or not, or any other dangerous object or instrument. The possession and/or use of any object or device that has been converted or modified for use as a weapon.
- 12. Possession of any ammunition for any weapon described above in <u>P</u>paragraph 11.
- 13. Unauthorized entrance into any school facility or portion of a school facility or aiding or abetting an unauthorized entrance.
- Possession or ignition of any fireworks, combustible or other explosive materials, or ignition of any material causing a fire.
   Possession of any materials designed to be used in the ignition of combustible materials, including matches and lighters.

- 15. Possession, sale, distribution, use, or consumption, of tobacco, electronic nicotine delivery systems (e.g. e-cigarettes), or vapor products, or the unlawful possession, sale, distribution, use or consumption of drugs, narcotics or alcoholic beverages (or any facsimile of tobacco, drugs, narcotics or alcoholic beverages, or any item represented to be tobacco, drugs or alcoholic beverages), including being under the influence of any such substances or aiding in the procurement of any such substances. For the purposes of this Paragraph 15, the term "electronic nicotine delivery system" shall mean an electronic device used in the delivery of nicotine or other substances to a person inhaling from the device, and includes, but is not limited to, an electronic cigarette, electronic cigar, electronic cigarillo, electronic pipe or electronic hookah and any related device and any cartridge or other component of such device, including, but not limited to, electronic cigarette liquid. For the purposes of Paragraph 15, the term "vapor product" shall mean any product that employs a heating element, power source, electronic circuit or other electronic, chemical or mechanical means, regardless of shape or size, to produce a vapor that may or may not include nicotine and is inhaled by the user of such product. For the purposes of this Paragraph 15, the term "drugs" shall include, but shall not be limited to, any medicinal preparation (prescription and non-prescription) and any controlled substance whose possession, sale, distribution, use or consumption is illegal under state and/or federal law.
- 16. Sale, distribution, or consumption of substances contained in household items; including, but not limited to glue, paint, accelerants/propellants for aerosol canisters, and/or items such as the aerators for whipped cream; if sold, distributed or consumed for the purpose of inducing a stimulant, depressant, hallucinogenic or mind-altering effect.
- 17. Possession of paraphernalia used or designed to be used in the consumption, sale or distribution of drugs, alcohol or tobacco, as described in Psubparagraph (15) above. For purposes of this policy, drug paraphernalia includes any equipment, products and materials of any kind which are used, intended for use or designed for use in planting, propagating, cultivating, growing, harvesting, manufacturing, compounding, converting, producing, processing, preparing, testing, analyzing, packaging, repackaging, storing, containing or concealing, or injecting, ingesting, inhaling or otherwise introducing controlled drugs or controlled substances into the human body, including but not limited to items such as "bongs," pipes, "roach clips," vials, tobacco rolling papers, and any object or container used, intended or designed for use in storing,

concealing, possessing, distributing or selling controlled drugs or controlled substances.

- 18. The destruction of real, personal or school property, such as, cutting, defacing or otherwise damaging property in any way.
- 19. Accumulation of offenses such as school and class tardiness, class or study hall cutting, or failure to attend detention.
- 20. Trespassing on school grounds while on out-of-school suspension or expulsion.
- 21. Making false bomb threats or other threats to the safety of students, staff members, and/or other persons.
- 22. Defiance of school rules and the valid authority of teachers, supervisors, administrators, other staff members and/or law enforcement authorities.
- 23. Throwing snowballs, rocks, sticks and/or similar objects, except as specifically authorized by school staff.
- 24. Unauthorized and/or reckless and/or improper operation of a motor vehicle on school grounds or at any school-sponsored activity.
- 25. Leaving school grounds, school transportation or a school-sponsored activity without authorization.
- 26. Use of or copying of the academic work of another individual and presenting it as the student's own work, without proper attribution-; or any other form of academic dishonesty, cheating or plagiarism.
- 27. Possession and/or use of a cellular telephone, radio,portable audio player, CD player, blackberry, personal data assistant, walkie talkie, Smartphone, mobile or handheld device, or similar electronic device, on school grounds or at a school-sponsored activity in violation of Board policy and/or administrative regulations regulating the use of such devices.
- 28. Possession and/or use of a beeper or paging device on school grounds or at a school-sponsored activity without the written permission of the principal or his/her designee.
- 29. Unauthorized use of or tampering with any school computer, computer system, computer software, Internet connection or

similar school property or system, or the use of such property or system for inappropriate purposes.

- 30. Possession and/or use of a laser pointer, unless the student possesses the laser pointer temporarily for an educational purpose while under the direct supervision of a responsible adult.
- 31. Hazing.
- 32. Bullying, defined as the repeated use by one or more students of a written, oral or electronic communication, such as cyberbullying, directed at another student attending school in the same district, or a physical act or gesture by one or more students repeatedly directed at another student attending school in the same school district, which:
  - a. causes physical or emotional harm to such student or damage to such student's property;
  - b. places such student in reasonable fear of harm to himself or herself, or of damage to his or her property;
  - c. creates a hostile environment at school for such student;
  - d. infringes on the rights of such student at school; or
  - e. substantially disrupts the education process or the orderly operation of a school.

Bullying includes, but is not limited to, repeated written, oral or electronic communications or physical acts or gestures based on any actual or perceived differentiating characteristics, such as race, color, religion, ancestry, national origin, gender, sexual orientation, gender identity or expression, socioeconomic status, academic status, physical appearance, or mental, physical, developmental or sensory disability, or by association with an individual or group who has or is perceived to have one or more of such characteristics.

33. Cyberbullying, defined as any act of bullying through the use of the Internet, interactive and digital technologies, cellular mobile telephone or other mobile electronic devices or any electronic communications.

- 34. Acting in any manner that creates a health and/or safety hazard for staff members, students, or the public, regardless of whether the conduct is intended as a joke, including but not limited to violating school or district health and safety protocols.
- 35. Engaging in a plan to stage or create a violent situation for the purposes of recording it by electronic means, or recording by electronic means acts of violence for purposes of later publication.
- 36. Engaging in a plan to stage sexual activity for the purposes of recording it by electronic means; or recording by electronic means sexual acts for purposes of later publication.
- 37. Using computer systems, including email, <u>distance learning</u> <u>platforms</u>, instant messaging, text messaging, blogging or the use of social networking websites, or other forms of electronic communications, to engage in any conduct prohibited by this policy.
- 38. Use of a privately owned electronic or technological device in violation of school rules, including the unauthorized recording (photographic or audio) of another individual without permission of the individual or a school staff member.
- 39. Engaging in teen dating violence, defined as any act of physical, emotional or sexual abuse, including stalking, harassing and threatening, that occurs between two students who are currently in or who have recently been in a dating relationship.
- 40. Any action prohibited by any Federal or State law.
- 41. Any other violation of school rules or regulations or a series of violations which makes the presence of the student in school seriously disruptive of the educational process and/or a danger to persons or property.

## IV. Discretionary and Mandatory Expulsions

- A. A principal may consider recommendation of expulsion of a student in grades three to twelve, inclusive, in a case where he/she has reason to believe the student has engaged in conduct described at Sections II.A or II.B., above.
- B. A principal must recommend expulsion proceedings in all cases against any student in grades kindergarten to twelve, inclusive, whom the Administration has reason to believe:

- 1. was in possession on school grounds or at a school-sponsored activity of a deadly weapon, dangerous instrument, martial arts weapon, or firearm as defined in 18 U.S.C. § 921 as amended from time to time; or
- 2. off school grounds, possessed a firearm as defined in 18 U.S.C. § 921, in violation of Conn. Gen. Stat. § 29-35, or possessed and used a firearm as defined in 18 U.S.C. § 921, a deadly weapon, a dangerous instrument or a martial arts weapon in the commission of a crime under chapter 952 of the Connecticut General Statutes; or
- 3. was engaged on or off school grounds in offering for sale or distribution a controlled substance (as defined in Conn. Gen. Stat. § 21a-240(9)), whose manufacturing, distribution, sale, prescription, dispensing, transporting, or possessing with intent to sell or dispense, offering or administering is subject to criminal penalties under Conn. Gen. Stat. §§21a-277 and 21a-278.

The terms "dangerous instrument," "deadly weapon," "electronic defense weapon," "firearm," and "martial arts weapon," are defined above in Section I.

- C. In any preschool program provided by the Board of Education or provided by a regional educational service center or a state or local charter school pursuant to an agreement with the Board of Education, no student enrolled in such a preschool program shall be expelled from such preschool program, except an expulsion hearing shall be conducted by the Board of Education in accordance with Section VIII of this policy whenever the Administration has reason to believe that that a student enrolled in such preschool program was in possession of a firearm as defined in 18 U.S.C. § 921, as amended from time to time, on or off school grounds or at a preschool program-sponsored event. The term "firearm" is defined above in Section I.
- D. Upon receipt of an expulsion recommendation, the Superintendent may conduct an inquiry concerning the expulsion recommendation.

If the Superintendent or his/her designee determines that a student should or must be expelled, he or she shall forward his/her recommendation to the Board of Education so that the Board can consider and act upon this recommendation.

E. In keeping with Conn. Gen. Stat. § 10-233d and the Gun-Free Schools Act, it shall be the policy of the Board to expel a student in grades kindergarten to twelve, inclusive, for one (1) full calendar year for:- the conduct described in Section IV B(1), (2) and (3) of this policy and to expel a student enrolled in a preschool program for one (1) calendar year for the conduct described in Section IV.C. For any mandatory expulsion offense, the Board may modify the term of expulsion on a case-by-case basis.

#### V. <u>Procedures Governing Removal from Class</u>

- A. A student may be removed from class by a teacher or administrator if he/she deliberately causes a serious disruption of the educational process.
   When a student is removed, the teacher must send him/her to a designated area and notify the principal or his/her designee at once.
- B. A student may not be removed from class more than six (6) times in one school year nor more than twice in one week unless the student is referred to the building principal or designee and granted an informal hearing at which the student should be informed of the reasons for the disciplinary action and given an opportunity to explain the situation.
- C. The parents or guardian of any minor student removed from class shall be given notice of such disciplinary action within twenty-four (24) hours of the time of the institution of such removal from class.

## VI. <u>Procedures Governing Suspension</u>

- A. The principal of a school, or designee on the administrative staff of the school, shall have the right to suspend a student for breach of conduct as noted in Section II of this policy for not more than ten (10) consecutive school days. In cases where suspension is contemplated, the following procedures shall be followed.
  - 1. Unless an emergency situation exists, no student shall be suspended prior to having an informal hearing before the principal or designee at which the student is informed of the charges and given an opportunity to respond. In the event of an emergency, the informal hearing shall be held as soon after the suspension as possible.
  - 2. If suspended, such suspension shall be an in-school suspension, except the principal or designee may impose an out-of-school suspension on any pupil:
    - a. in grades three to twelve, inclusive, if, during the informal hearing, (i) the principal or designee determines that the student poses such a danger to persons or property or such

a disruption of the educational process that he or should be excluded from school during the period of suspension; or (ii) the principal or designee determines that an out-ofschool suspension is appropriate based on evidence of (A) the student's previous disciplinary problems that have led to suspensions or expulsion of such student, and (B) previous efforts by the Administration to address the student's disciplinary problems through means other than out-of-school suspension or expulsion, including positive behavioral support strategies, or

- b. in grades preschool to two, inclusive, if the principal or designee determines that an out-of-school suspension is appropriate for such pupil based on evidence that such pupil's conduct on school grounds is of a violent or sexual nature that endangers persons.
- 3. Evidence of past disciplinary problems that have led to removal from a classroom, suspension, or expulsion of a student who is the subject of an informal hearing may be received by the principal or designee, but only considered in the determination of the length of suspensions.
- 4. By telephone, the principal or designee shall make reasonable attempts to immediately notify the parent or guardian of a minor student following the suspension and to state the cause(s) leading to the suspension.
- 5. Whether or not telephone contact is made with the parent or guardian of such minor student, the principal or designee shall forward a letter promptly to such parent or guardian to the last address reported on school records (or to a newer address if known by the principal or designee), offering the parent or guardian an opportunity for a conference to discuss same.
- 6. In all cases, the parent or guardian of any minor student who has been suspended shall be given notice of such suspension within twenty-four (24) hours of the time of the institution of the suspension.
- 7. Not later than twenty-four (24) hours after the commencement of the suspension, the principal or designee shall also notify the Superintendent or his/her designee of the name of the student being suspended and the reason for the suspension.

- 8. The student shall be allowed to complete any classwork, including examinations, without penalty, which he or she missed while under suspension.
- 9. The school Administration may, in its discretion, shorten or waive the suspension period for a student who has not previously been suspended or expelled, if the student completes an Administrationspecified program and meets any other conditions required by the Administration. Such Administration-specified program shall not require the student and/or the student's parents to pay for participation in the program.
- 10. Notice of the suspension shall be recorded in the student's cumulative educational record. Such notice shall be expunged from the cumulative educational record if the student graduates from high school. In cases where the student's period of suspension is shortened or waived in accordance with Section VI.A(9), above, the Administration may choose to expunge the suspension notice from the cumulative record at the time the student completes the Administration-specified program and meets any other conditions required by the Administration.
- 11. If the student has not previously been suspended or expelled, and the Administration chooses to expunge the suspension notice from the student's cumulative record prior to graduation, the Administration may refer to the existence of the expunged disciplinary notice, notwithstanding the fact that such notice may have been expunged from the student's cumulative file, for the limited purpose of determining whether any subsequent suspensions or expulsions by the student would constitute the student's first such offense.
- 12. The decision of the principal or designee with regard to disciplinary actions up to and including suspensions shall be final.
- 13. During any period of suspension served out of school, the student shall not be permitted to be on school property and shall not be permitted to attend or participate in any school-sponsored activities, unless the principal specifically authorizes the student to enter school property for a specified purpose or to participate in a particular school-sponsored activity.
- B. In cases where a student's suspension will result in the student being suspended more than ten (10) times or for a total of fifty (50) days in a school year, whichever results in fewer days of exclusion, the student shall, prior to the pending suspension, be granted a formal hearing before
the Board of Education. The principal or designee shall report the student to the Superintendent or designee and request a formal Board hearing. If an emergency situation exists, such hearing shall be held as soon after the suspension as possible.

- VII. Procedures Governing In-School Suspension
  - A. The principal or designee may impose in-school suspension in cases where a student's conduct endangers persons or property, violates school policy, or seriously disrupts the educational process-or in other appropriate eircumstances as determined by the principal or designee.
  - B. In-school suspension may not be imposed on a student without an informal hearing by the building principal or designee.
  - C. In-school suspension may be served in the school that the student regularly attends or in any other school building within the jurisdiction of the Board.
  - D. No student shall be placed on in-school suspension more than fifteen (15) times or for a total of fifty (50) days in one school year, whichever results in fewer days of exclusion.
  - E. The parents or guardian of any minor student placed on in-school suspension shall be given notice of such suspension within twenty-four (24) hours of the time of the institution of the period of the in-school suspension.

# VIII. Procedures Governing Expulsion Hearing

# A. **Emergency Exception:**

Except in an emergency situation, the Board of Education shall, prior to expelling any student, conduct a hearing to be governed by the procedures outlined herein and consistent with the requirements of Conn. Gen. Stat. § 10-233d or Conn. Gen. Stat. § 10-233l, if applicable, as well as the applicable provisions of the Uniform Administrative Procedures Act, Conn. Gen. Stat. §§ 4-176e to 4-180a, and § 4-181a. Whenever an emergency exists, the hearing provided for herein shall be held as soon as possible after the expulsion.

# B. Hearing Panel:

1. Expulsion hearings conducted by the Board will be heard by any three or more Board members. A decision to expel a student must

be supported by a majority of the Board members present, provided that no less than three (3) affirmative votes to expel are cast.

2. Alternatively, the Board may appoint an impartial hearing board composed of one (1) or more persons to hear and decide the expulsion matter, provided that no member of the Board may serve on such panel.

# C. Hearing Notice and Rights of the Student and Parent(s)/Guardian(s):

- Written notice of the expulsion hearing must be given to the student, and, if the student is a minor, to his/her parent(s) or guardian(s) at least five (5) business days before such hearing. <u>Such notice will inform the student or parent(s)/guardian of the</u> right to request that the hearing be held virtually, via video <u>conference.</u>
- 2. A copy of this Board policy on student discipline shall also be given to the student, and if the student is a minor, to his/her parent(s) or guardian(s), at the time the notice is sent that an expulsion hearing will be convened.
- 3. The written notice of the expulsion hearing shall inform the student of the following:
  - a. The date, time, place and nature of the hearing, including if the hearing will be held virtually, via video conference.
  - a.b. -The legal authority and jurisdiction under which the hearing is to be held, including a reference to the particular sections of the legal statutes involved.
  - b.c. A short, plain description of the conduct alleged by the Administration.

e.d

- The student may present as evidence relevant testimony and documents concerning the conduct alleged and the appropriate length and conditions of expulsion; and that the expulsion hearing may be the student's sole opportunity to present such evidence.
- d.e. The student may cross-examine witnesses called by the Administration.

- f. The student may be represented by an attorney or other advocate of his/her choice, at his/her expense or at the expense of his/her parent(s) or guardian(s).
- g. A student is entitled to the services of a translator or interpreter, to be provided by the Board of Education, whenever the student or his/her parent(s) or guardian(s) requires the services of an interpreter because he/she/they do(es) not speak the English language or is(are) disabled.
- h. The conditions under which the Board is not legally required to give the student an alternative educational opportunity (if applicable).
- i. Information concerning the parent's(s') or guardian's(s') and the student's legal rights and about free or reduced-rate legal services and how to access such services.
- j. The parent(s) or guardian(s) of the student have the right to have the expulsion hearing postponed for up to one week to allow time to obtain representation, except that if an emergency exists, such hearing shall be held as soon after the expulsion as possible.

# D. Hearing Procedures:

- 1. The hearing will be conducted by the Presiding Officer, who will call the meeting to order, introduce the parties, Board members and counsel, briefly explain the hearing procedures, and swear in any witnesses called by the Administration or the student.
- 2. The hearing will be conducted in executive session. A verbatim record of the hearing will be made, either by tape recording or by a stenographer. A record of the hearing will be maintained, including the verbatim record, all written notices and documents relating to the case and all evidence received or considered at hearing.
- 3. The Administration shall bear the burden of production to come forward with evidence to support its case and shall bear the burden of persuasion. The standard of proof shall be a preponderance of the evidence.
- 4. Formal rules of evidence will not be followed. The Board has the right to accept hearsay and other evidence if it deems that evidence

relevant or material to its determination. The Presiding Officer will rule on testimony or evidence as to it being immaterial or irrelevant.

- 5. The hearing will be conducted in two (2) parts. In the first part of the hearing, the Board will receive and consider evidence regarding the conduct alleged by the Administration.
- 6. In the first part of the hearing, the charges will be introduced into the record by the Superintendent or his/her designee.
- 7. Each witness for the Administration will be called and sworn. After a witness has finished testifying, he/she will be subject to cross-examination by the opposite party or his/her legal counsel, by the Presiding Officer and by Board members.
- 8. The student shall not be compelled to testify at the hearing.
- 9. After the Administration has presented its case, the student will be asked if he/she has any witnesses or evidence to present concerning the charges. If so, the witnesses will be sworn, will testify, and will be subject to cross examination and to questioning by the Presiding Officer and/or by the Board. The student may also choose to make a statement at this time. If the student chooses to make a statement, he or she will be sworn and subject to cross examination and questioning by the Presiding Officer and/or by the Administration and then by the student and/or his or her representative.
- 10. In cases where the student has denied the allegation, the Board must determine whether the student committed the offense(s) as charged by the Superintendent.
- 11. If the Board determines that the student has committed the conduct as alleged, then the Board shall proceed with the second portion of the hearing, during which the Board will receive and consider relevant evidence regarding the length and conditions of expulsion.
- 12. When considering the length and conditions of expulsion, the Board may review the student's attendance, academic and past disciplinary records. The Board may not review notices of prior expulsions or suspensions which have been expunged from the student's cumulative record, except as so provided in Section VI.A (9), (10), (11), above, and Section X, below. The Board may ask the Superintendent for a recommendation as to the discipline to be imposed.

- 13. Evidence of past disciplinary problems which have led to removal from a classroom, suspension or expulsion of a student being considered for expulsion may be considered only during the second portion of the hearing, during which the Board is considering length of expulsion and nature of alternative educational opportunity to be offered.
- 14. Where administrators presented the case in support of the charges against the student, such administrative staff shall not be present during the deliberations of the Board either on questions of evidence or on the final discipline to be imposed. The Superintendent may, after reviewing the incident with administrators, and reviewing the student's records, make a recommendation to the Board as to the appropriate discipline to be applied.
- 15. The Board shall make findings as to the truth of the charges, if the student has denied them; and, in all cases, the disciplinary action, if any, to be imposed. While the hearing itself is conducted in executive session, the vote regarding expulsion must be made in open session and in a manner that preserves the confidentiality of the student's name and other personally identifiable information.
- 16. Except for a student who has been expelled based on possession of a firearm or deadly weapon as described in subsection IV.B(1) and (2) above, the Board may, in its discretion, shorten or waive the expulsion period for a student who has not previously been suspended or expelled, if the student completes a Board-specified program and meets any other conditions required by the Board. The Board-specified program shall not require the student and/or the student's parents to pay for participation in the program.
- 17. The Board shall report its final decision in writing to the student, or if such student is a minor, also to the parent(s) or guardian(s), stating the reasons on which the decision is based, and the disciplinary action to be imposed. Said decision shall be based solely on evidence presented at the hearing. The parents or guardian of or any minor student who has been expelled shall be given notice of such disciplinary action within twenty-four (24) hours of the time of the institution of the period of the expulsion.

18. The hearing may be conducted virtually, via video conference (i) at the direction of the Board, in the event school buildings are closed to students or individuals are provided limited access to school buildings due to a serious health emergency, or (ii) at the request of the parent(s) or legal guardian(s) of a student facing expulsion, provided the Administration has approved such request after considering all relevant facts and circumstances. Any virtual hearing must provide the student the due process rights identified in this Subsection D.

# E. Presence on School Grounds and Participation in School-sponsored Sponsored Activities During Expulsion:

During the period of expulsion, the student shall not be permitted to be on school property and shall not be permitted to attend or participate in any school-sponsored activities, except for the student's participation in any alternative educational <del>program</del>opportunity provided by the district in accordance with this policy, unless the Superintendent specifically authorizes the student to enter school property for a specified purpose or to participate in a particular school-sponsored activity.

#### F. Stipulated Agreements:

In lieu of the procedures used in this Section, the Administration and the parent(s) or legal guardian(s) of a student facing expulsion may choose to enter into a Joint Stipulation of the Facts and a Joint Recommendation to the Board concerning the length and conditions of expulsion. Such Joint Stipulation and Recommendation shall include language indicating that the <del>parents (</del>parent(s) or legal guardian(s) understand their right to have an expulsion hearing held pursuant to these procedures, and language indicating that the Board, in its discretion, has the right to accept or reject the Joint Stipulation of Facts or the Recommendation, an expulsion hearing shall be held pursuant to the procedures outlined herein. If the Student is eighteen years of age or older, the student shall have the authority to enter into a Joint Stipulation and Recommendation and Recommendation on his or her own behalf.

If the parties agree on the facts, but not on the disciplinary recommendation, the Administration and the parents (or legal guardians) of a student facing expulsion may also choose to enter into a Joint Stipulation of the Facts and submit only the Stipulation of the Facts to the Board in lieu of holding the first part of the hearing, as described above. Such Joint Stipulation shall include language indicating that the parents understand their right to have a hearing to determine whether the student engaged in the alleged misconduct and that the Board, in its discretion, has the right to accept or reject the Joint Stipulation of Facts. If the Board

<del>17.</del>

rejects the Joint Stipulation of Facts, a full expulsion hearing shall be held pursuant to the procedures outlined herein.

IX. Alternative Educational Opportunities for Expelled Students

# A. Students under sixteen (16) years of age:

Whenever the Board of Education expels a student under sixteen (16) years of age, it shall offer any such student an alternative educational programopportunity.

# B. Students sixteen (16) to eighteen (18) years of age:

- 1. The Board of Education shall provide an alternative educational opportunity to a sixteen- (16) to- eighteen (18) year-old student expelled for the first time if he/she requests it and if he/she agrees to the conditions set by the Board of Education. Such alternative educational opportunity may include, but shall not be limited to, the placement of a pupil who is at least seventeen years of age in an adult education program. Any pupil participating in an adult education program during a period of expulsion shall not be required to withdraw from school as a condition to his/her participation in the adult education program.
- 2. The Board of Education is not required to offer an alternative educational opportunity to any student between the ages of sixteen (16) and eighteen (18) who is expelled for a second, or subsequent, time.
- 3. The Board of Education shall count the expulsion of a pupil when he/she was under sixteen (16) years of age for purposes of determining whether an alternative educational opportunity is required for such pupil when he/she is between the ages of sixteen and eighteen.

# C. Students eighteen (18) years of age or older:

The Board of Education is not required to offer an alternative educational opportunity to expelled students eighteen (18) years of age or older.

- D. Content of Alternative Educational Opportunity
  - 1. For the purposes of Section IX, and subject to Subsection IX.E, below, any alternative educational opportunity to which an expelled student is statutorily entitled shall be (1) alternative

education, as defined by Conn. Gen. Stat. § 10-74j and in accordance with the Standards for Educational Opportunities for Students Who Have Been Expelled, adopted by the State Board of Education, with an individualized learning plan, if the Board provides such alternative education, or (2) in accordance with the Standards for Educational Opportunities for Students Who Have Been Expelled, adopted by the State Board of Education.

2. The Superintendent, or his/her designee, shall develop administrative regulations concerning alternative educational opportunities, which administrative regulations shall be in compliance with the standards adopted by the State Board of Education. Such administrative regulations shall include, but not limited to, provisions to address student placement in alternative education; individualized learning plans; monitoring of students placements and performance; and a process for transition planning.

# E. Students identified as eligible for services under the Individuals with Disabilities Education Act ("IDEA"):

Notwithstanding SectionsSubsections IX.A. through CD. above, if the Board of Education expels a student who has been identified as eligible for services under the Individuals with Disabilities Education Act ("IDEA"), it shall offer an alternative educational opportunity to such student in accordance with the requirements of IDEA, as it may be amended from time to time, and in accordance with the Standards for Educational Opportunities for Students Who Have Been Expelled, adopted by the State Board of Education.

# F. Students for whom an alternative educational opportunity is not required:

The Board of Education may offer an alternative educational opportunity to a pupil for whom such alternative educational opportunity is not required by law or as described in this policy. In such cases, the Board, or if delegated by the Board, the Administration, shall determine the components, including nature, frequency and duration of such services, of any such alternative educational opportunity.

#### X. Notice of Student Expulsion on Cumulative Record

Notice of expulsion and the conduct for which the student was expelled shall be included on the student's cumulative educational record. Such notice, except for notice of an expulsion of a student in grades nine through twelve, inclusive, based upon possession of a firearm or deadly weapon, shall be expunged from the cumulative educational record by the Board if the student graduates from high school.

In cases where the student's period of expulsion is shortened or waived in accordance with Section VIII.D(164), above, the Board may choose to expunge the expulsion notice from the cumulative record at the time the student completes the Board-specified program and meets any other conditions required by the Board.

If a student's period of expulsion was not shortened or waived, the Board may choose to expunge the expulsion notice from the student's cumulative record prior to graduation if such student has demonstrated to the Board that the student's conduct and behavior in the years following such expulsion warrants an expungement. In deciding whether to expunge the expulsion notice, the Board may receive and consider evidence of any subsequent disciplinary problems that have led to removal from a classroom, suspension or expulsion of the student.

If the student has not previously been suspended or expelled, and the Administration chooses to expunge the expulsion notice from the student's cumulative record prior to graduation, the Administration may refer to the existence of the expunged notice, notwithstanding the fact that such notice may have been expunged from the student's cumulative file, for the limited purpose of determining whether any subsequent suspension or expulsion by the student would constitute the student's first such offense.

# XI. Change of Residence During Expulsion Proceedings

# A. Student moving into the school district:

- 1. If a student enrolls in the district while an expulsion hearing is pending in another district, such student shall not be excluded from school pending completion of the expulsion hearing unless an emergency exists, as defined above. The Board shall retain the authority to suspend the student or to conduct its own expulsion hearing.
- 2. Where a student enrolls in the district during the period of expulsion from another public school district, the Board may adopt the decision of the student expulsion hearing conducted by such other school district. The student shall be excluded from school pending such hearing. The excluded student shall be offered an alternative educational opportunity in accordance with statutory requirements. The Board shall make its determination based upon a hearing held by the Board, which hearing shall be limited to a determination of whether the conduct which was the basis of the

previous public school district's expulsion would also warrant expulsion by the Board.

#### B. Student moving out of the school district:

Where a student withdraws from school after having been notified that an expulsion hearing is pending, but before a decision has been rendered by the Board, the notice of the pending expulsion hearing shall be included on the student's cumulative record and the Board shall complete the expulsion hearing and render a decision. If the Board subsequently renders a decision to expel the student, a notice of the expulsion shall be included on the student's cumulative record.

# XII. Procedures Governing Suspension and Expulsion of Students Identified as Eligible for Services under the Individuals with Disabilities Education Act ("IDEA")

#### A. Suspension of IDEA students:

Notwithstanding the foregoing, if the Administration suspends a student identified as eligible for services under the IDEA (an "IDEA student") who has violated any rule or code of conduct of the school district that applies to all students, the following procedures shall apply:

- 1. The Administration shall make reasonable attempts to immediately notify the parents of the student of the decision to suspend on the date on which the decision to suspend was made, and a copy of the special education procedural safeguards must either be hand-delivered or sent by mail to the parents on the date that the decision to suspend was made.
- 2. During the period of suspension, the school district is not required to provide any educational services to the IDEA student beyond that which is provided to all students suspended by the school district.

# B. Expulsion and Suspensions that Constitute Changes in Placement for IDEA students:

Notwithstanding any provision to the contrary, if the Administration recommends for expulsion an IDEA student who has violated any rule or code of conduct of the school district that applies to all students, the procedures described in this section shall apply. The procedures described in this section shall also apply for students whom the Administration has suspended in a manner that is considered under the IDEA, as it may be amended from time to time, to be a change in educational placement:

- 1. Upon the decision by the Administration to recommend expulsion or impose a suspension that would constitute a change in educational placement, the Administration shall promptly notify the parent(s)/guardian(s) of the student of the recommendation of expulsion or the suspension that would constitute a change in educational placement, and provide the parents(s)/guardian(s) a copy of the special education procedural safeguards either by hand delivery orby mail (unless other means of transmission have been arranged).
- 2. The school district shall immediately convene the student's planning and placement team ("PPT"), but in no case later than ten (10) school days after the recommendation for expulsion or the suspension that constitutes a change in placement was made. The student's PPT shall consider the relationship between the student's disability and the behavior that led to the recommendation for expulsion or the suspension which constitutes a change in placement, in order to determine whether the student's behavior was a manifestation of his/her disability.
- 3. If the student's PPT finds that the behavior was a manifestation of the student's disability, the Administration shall not proceed with the recommendation for expulsion or the suspension that constitutes a change in placement.
- 4. If the student's PPT finds that the behavior was not a manifestation of the student's disability, the Administration may proceed with the recommended expulsion or suspension that constitutes a change in placement.
- 5. During any period of expulsion, or suspension of greater than ten (10) days per school year, the Administration shall provide the student with an alternative education program in accordance with the provisions of the IDEA.
- 6. When determining whether to recommend an expulsion or a suspension that constitutes a change in placement, the building administrator (or his or her designee) should consider the nature of the misconduct and any relevant educational records of the student.

# C. Removal of Special Education Students for Certain Offenses:

1. School personnel may remove a student eligible for special education under the IDEA to an appropriate interim alternative

educational setting for not more than forty-five (45) school days if the student:

- a. Was in possession of a dangerous weapon, as defined in 18 U.S.C. 930(g)(2), as amended from time to time, on school grounds or at a school-sponsored activity, or
- b. Knowingly possessed or used illegal drugs or sold or solicited the sale of a controlled substance while at school or at a school-sponsored activity; or
- c. Has inflicted serious bodily injury upon another person while at school, on school premises, or at a school function.
- 2. The following definitions shall be used for this subsection XII.C.:
  - a. **Dangerous weapon** means a weapon, device, instrument, material, or substance, animate or inanimate, that is used for, or is readily capable of, causing death or serious bodily injury, except that such term does not include a pocket knife with a blade of less than 2.5 inches in length.
  - b. **Controlled substance** means a drug or other substance identified under schedules I, II, III, IV, or V in section 202(c) of the Controlled Substances Act, 21 U.S.C. 812(c).
  - c. **Illegal drug** means a controlled substance but does not include a substance that is legally possessed or used under the supervision of a licensed health-care professional or that is legally possessed or used under any other authority under the Controlled Substances Act or under any other provision of federal law.
  - d. **Serious bodily injury** means a bodily injury thatwhich involves: (A) a substantial risk of death; (B) extreme physical pain; (C) protracted and obvious disfigurement; or (D) protracted loss or impairment of the function of a bodily member, organ, or mental faculty.
- XIII. Procedures Governing Expulsions for Students Identified as Eligible under Section 504 of the Rehabilitation Act of 1973 ("Section 504")
  - A. Except as provided in subsection B below, notwithstanding any provision to the contrary, if the Administration recommends for expulsion a student identified as eligible for educational accommodations under Section 504

who has violated any rule or code of conduct of the school district that applies to all students, the following procedures shall apply:

- 1. The parents of the student must be notified of the decision to recommend the student for expulsion.
- 2. The district shall immediately convene the student's Section 504 team ("504 team") for the purpose of reviewing the relationship between the student's disability and the behavior that led to the recommendation for expulsion. The 504 team will determine whether the student's behavior was a manifestation of his/her disability.
- 3. If the 504 team finds that the behavior was a manifestation of the student's disability, the Administration shall not proceed with the recommended expulsion.
- 4. If the 504 team finds that the behavior was not a manifestation of the student's disability, the Administration may proceed with the recommended expulsion.
- B. The Board may take disciplinary action for violations pertaining to the use or possession of illegal drugs or alcohol against any student with a disability who currently is engaging in the illegal use of drugs or alcohol to the same extent that such disciplinary action is taken against nondisabled students. Thus, when a student with a disability is recommended for expulsion based solely on the illegal use or possession of drugs or alcohol, the 504 team shall not be required to meet to review the relationship between the student's disability and the behavior that led to the recommendation for expulsion.
- XIV. Procedures Governing Expulsions for Students Placed in a Juvenile Detention Center
  - A. Any student who commits an expellable offense and is subsequently placed in a juvenile detention center or any other residential placement for such offense may be expelled by the Board in accordance with the provisions of this section. The period of expulsion shall run concurrently with the period of placement in a juvenile detention center or other residential placement.
  - B. If a student who committed an expellable offense seeks to return to a school district after participating in a diversionary program or having been placed in a juvenile detention center or any other residential placement and such student has not been expelled by the board of education for such offense under subdivision (A) of this subsection, the Board shall allow

such student to return and may not expel the student for additional time for such offense.

XV. Early Readmission to School

An expelled student may apply for early readmission to school. The Board delegates the authority to make decisions on readmission requests to the Superintendent. Students desiring readmission to school shall direct such readmission requests to the Superintendent. The Superintendent has the discretion to approve or deny such readmission requests, and may condition readmission on specified criteria.

XVI. Dissemination of Policy

The Board of Education shall, at the beginning of each school year and at such other times as it may deem appropriate, provide for an effective means of informing all students, parent(s) and/or guardian(s) of this policy.

- XVII. Compliance with Documentation and Reporting Requirements
  - A. The Board of Education shall include on all disciplinary reports the individual student's state-assigned student identifier (SASID).
  - B. The Board of Education shall report all suspensions and expulsions to the State Department of Education.
  - C. If the Board of Education expels a student for sale or distribution of a controlled substance, as defined in Conn. Gen. Stat. § 21a-240(9), whose manufacture, distribution, sale, prescription, dispensing, transporting or possessing with the intent to sell or dispense, offering, or administration is the subject to criminal penalties under Conn. Gen. Stat. §§ 21a-277 and 21a-278, the Board shall refer such student to an appropriate state or local agency for rehabilitation, intervention or job training and inform the agency of its action.
  - D. If the Board of Education expels a student for possession of a firearm, as defined in 18 U.S.C. § 921, or deadly weapon-or firearm, dangerous instrument or martial arts weapon, as defined in Conn. Gen. Stat. § 53a-3, the Board shall report the violation-shall be reported to the local police.

Legal References:

Connecticut General Statutes:

Public Act 19-91, "An Act Concerning Various Revisions and Additions to the Education Statutes."

Public Act 19-13, "An Act Prohibiting the Sale of Cigarettes, Tobacco		
Products, Electronic Nicotine Delivery Systems and Vapor		
Products to Persons Under Age Twenty-One."		
§ 10-16	Length of school year	
8 10 74;	Alterative advection	
	<u>§ 10-74j Altenative education</u> <del>§§ 4-176e through 4-180a and § 4-181a Uniform Administrative</del>	
	Procedures Act.	
	Safe school climate plans. Definitions. Safe school climate	
-	sments	
	hrough 10 233f Suspension and expulsion of students.	
	Expulsion and suspension of children in preschool	
-	programs	
	School privileges for children in certain placements,	
	nonresident children, children in temporary shelters,	
	homeless children and children in juvenile detention	
	facilities. Liaison to facilitate transitions between school	
	- districts and juvenile and criminal justice systems.	
	- Definitions	
· · · · · · · · · · · · · · · · · · ·	Use of electronic nicotine delivery system or vapor	
	et prohibited	
<u>§§ 21a-408a through 408p Palliative Use of Marijuana</u>		
	Weapons in vehicles	
	- Definitions	
•	Sale and delivery of electronic nicotine delivery system or	
vapor products to minors		
-	Carrying of dangerous weapons prohibited	
§ 19a-342a	Use of electronic nicotine delivery system or vapor	
	product prohibited. Exceptions. Signage required.	
	Penalties	
<u>§ 21a-240</u>	Definitions	
<u>§ 21a-277</u>	Penalty for illegal manufacture, distribution, sale,	
	prescription, dispensing	
<u>§ 21a-278</u>	Penalty for illegal manufacture, distribution, sale,	
	prescription, or administration by non-drug-dependent	
	person	
<u>§§ 21a-408a through 408p Palliative Use of Marijuana</u>		
<u>§ 29-35</u>	Carrying of pistol or revolver without permit prohibited.	
	Exceptions	
<u>§ 29-38</u>	Weapons in vehicles	
<u>§ 53a-3</u>	Definitions	
<u>§ 53-206</u>	Carrying of dangerous weapons prohibited	

# § 53-344 Sale or delivery of cigarettes or tobacco products to persons under twenty-one. § 53-344b Sale and delivery of electronic nicotine delivery system or vapor products to persons under twenty-one years or age

Packer v. Board of Educ. of the Town of Thomaston, <u>717 A.2d 117 246 (Conn. 89</u> (1998).

State v. Hardy, 896 A.2d 755, 278 755(Conn. 113 (2006).

State v. Guzman, 955 A.2d <del>72, 2008</del> <u>72 (</u>Conn. App. <u>LEXIS 445 (Sept.</u> <u>Ct.</u> 2008).

Connecticut State Department of Education, Standards for Educational Opportunities for Students Who Have Been Expelled, adopted January 3, 2018.

Federal law:

Individuals with Disabilities Education Act, 20 U.S.C. 1400 et seq., as amended by the Individuals with Disabilities Education Improvement Act of 2004, Pub. L. 108-446. Section 504 of the Rehabilitation Act of 1973, 29 U.S.C. § 794(a). 18 U.S.C. § 921 (definition of "firearm") 18 U.S.C. § 930(g)(2) (definition of "dangerous weapon") 18 U.S.C. § 1365(h)(3) (identifying "serious bodily injury") 21 U.S.C. § 812(c) (identifying "controlled substances") 34 C.F.R. § 300.530 (defining "illegal drugs") Gun-Free Schools Act,20 U.S.C. §7961 Honig v. Doe, 484 U.S. 305 (1988)

ADOPTED: November 10, 2020 REVISED:

<del>16.</del>

# DARIEN PUBLIC SCHOOLS Darien, CT

#### Series 5000 Students

#### ADMINISTRATIVE REGULATIONS REGARDING ALTERNATIVE EDUCATIONAL OPPORTUNITIES FOR EXPELLED STUDENTS

I. Applicability of these Administrative Regulations

These administrative regulations shall apply in cases when, pursuant to state law, a student in the Darien Public Schools (the "District") is entitled to an alternative educational opportunity during a period of expulsion.

II. Responsible Personnel

The building principal of the school from which the student has been expelled, or his/her designee(s), shall maintain responsibility for compliance with these administrative regulations relative to the individual student who is being provided with the alternative educational opportunity.

#### III. Student Placement Procedures

- A. After a student has been expelled, and unless extraordinary circumstances exist, the building principal, or his/her designee(s), will take the following steps:
  - 1. Meet with the expelled student's parent(s)/guardian(s) prior to the student's placement in an alternative educational setting to provide information concerning the potentially appropriate alternative educational opportunities for the student and to inform the parent(s)/guardian(s) and student of the right to apply for early readmission to school in accordance with Conn. Gen. Stat. Section 10-233d(j).
  - 2. Consult with relevant school personnel from the school from which the student was expelled, who are knowledgeable about the student, to obtain information regarding the student's academic, social, and behavioral history that will help inform the decision concerning an appropriate alternative educational opportunity. Such information may be gathered by written reports.
  - 3. After placement options have been shared with the parent(s)/guardian(s), convene a placement meeting at which all

alternative educational opportunities are explored and a placement decision is made.

- B. The educational programming and placement for expelled students who are eligible to receive special education and related services under the Individuals with Disabilities Education Act ("IDEA") shall be determined by the student's Planning and Placement Team ("PPT"). In such case, Subsection A above shall not apply.
- IV. Individualized Learning Plan
  - A. Development of the Individualized Learning Plan

After the student has been accepted into an alternative educational placement, the principal, or his/her designee, will develop an Individualized Learning Plan ("ILP") that will govern the programming for the student for the period of expulsion. To develop the ILP, the principal, or his/her designee, will collaborate with school personnel from the school from which the student was expelled, the student and the parent/guardian, and will review all relevant student records.

- B. Contents of the Individualized Learning Plan
  - 1. The ILP will reference student records with information relevant to the provision of an alternative educational opportunity. These records may include:
    - a. Student success plan (for students who have a student success plan as mandated by state law, the student success plan may inform the ILP but does not replace the ILP);
    - b. Individualized education program ("IEP");
    - c. Section 504 Plan;
    - d. Individualized health care plan or emergency care plan; and/or
    - e. Other relevant academic and behavioral data.
  - 2. The ILP will address the following:
    - a. The student's academic and behavioral needs and appropriate academic and behavioral goals and interventions, including the student's core classes at the time of expulsion and the student's current placement or

progress in the curriculum for those classes so that the student has an opportunity to continue to progress in the Board's academic program and earn graduation credits, if applicable;

- b. Benchmarks to measure progress towards the goals and ultimately, progress towards graduation;
- Provision for the timing and method for reviewing the c. student's progress in the alternative educational opportunity and for communicating that progress to the parent/guardian or student. For most students, monitoring and reviewing the student's progress will include monitoring the student's attendance, work completion and progress toward meeting the relevant academic standards for particular coursework, and thus progressing toward graduation, if applicable. The student's progress and grades will be communicated to the parents/guardians or student with the same frequency as similar progress for students in the regular school environment is reported and communicated to parents/guardians or students. The student's progress and grades will also be reported to the school from which the student was expelled;
  - Provision for the timely transfer of the student's records both from the student's school to the alternative educational opportunity provider, and also from the alternative educational opportunity provider to the student's school; and

The possibility of early readmission to the school from which the student was expelled and the early readmission criteria, if any, established by the Board of Education or Superintendent, as applicable.

- V. Review of Student's Placement in Alternative Educational Opportunity and Individualized Learning Plan
  - A. A review of the appropriateness of the placement must occur at least once per marking period.
  - B. The placement review must include:

d.

1. Review of the ILP to (1) assess progress and make adjustments as necessary and (2) determine its alignment with the goals of the student's IEP, where applicable; and

- 2. Consideration of opportunities for early readmission as set forth in the ILP, as established by the Board of Education or Superintendent, as applicable.
- VI. Transition Plan for Readmission
  - A. Before a student is readmitted to the school from which the student was expelled, relevant staff should provide an opportunity to meet with the parents/guardians and student to discuss the student's readmission. As part of the readmission process and the student's ILP, the principal, or his/her designee, should consider:
    - 1. Efforts to readmit the student at a semester starting point (at the high school level);
    - 2. A plan to transfer the student's credits and records back to the school from which the student was expelled:
      - a. The District will award an expelled high school student appropriate high school credit for work satisfactorily completed during the period the student participates in the alternative educational opportunity and will transfer relevant records back to the school from which the student was expelled;
      - b. The District will provide an expelled student transferring to a new school district a progress summary of all work completed during the course of the student's expulsion, and will indicate the course credit earned by the student for that work.
    - 3. The student's need for academic and other supports upon returning to his/her school; and
    - 4. Efforts to connect the returning student with opportunities to participate in extracurricular activities.
  - B. In the event the principal, or his/her designee, determines that a student's alternative educational opportunity is no longer beneficial to the student, but it remains inappropriate to return the student to the school from which the student was expelled, a plan for a different alternative educational opportunity may be developed in accordance with the procedures outlines in these Administrative Regulations.

Legal References:

**Connecticut General Statutes:** 

Conn. Gen. Stat. § 10-233d

Federal law:

Individuals with Disabilities Education Act, 20 U.S.C. 1400 et seq., as amended by the Individuals with Disabilities Education Improvement Act of 2004, Pub. L. 108-446.

Section 504 of the Rehabilitation Act of 1973, 29 U.S.C. § 794(a).

Connecticut State Department of Education, Standards for Educational Opportunities for Students Who Have Been Expelled (January 3, 2018).

ADOPTED: November 10, 2020 REVISED:

#### SERIES 5000: STUDENTS POLICY 5175

# **BULLYING PREVENTION AND INTERVENTION**

The Darien Board of Education is committed to creating and maintaining an educational environment that is physically, emotionally and intellectually safe and thus free from bullying, teen dating violence, harassment and discrimination. In accordance with state law and the Board's Safe School Climate Plan, the Board expressly prohibits any form of bullying behavior on school grounds; at a school-sponsored or school-related activity, function or program, whether on or off school grounds; at a school bus stop; on a school bus or other vehicle owned, leased or used by a local or regional board of education; or through the use of an electronic device or an electronic mobile device owned, leased or used by Board of Education.

The Board also prohibits any form of bullying behavior outside of the school setting if such bullying (i) creates a hostile environment at school for the student against whom such bullying was directed, (ii) infringes on the rights of the student against whom such bullying was directed at school, or (iii) substantially disrupts the education process or the orderly operation of a school. Discrimination and/or retaliation against an individual who reports or assists in the investigation of an act of bullying is likewise prohibited.

Students who engage in bullying behavior or teen dating violence shall be subject to school discipline, up to and including expulsion, in accordance with the Board's policies on student discipline, suspension and expulsion, and consistent with state and federal law.

For purposes of this policy, "**Bullying**" means<u>means</u> the repeated use by one or more students of a written, oral or electronic communication, such as cyberbullying, directed at or referring to another student attending school in the same school district, or a physical act or gesture by one or more students repeatedly directed at another student attending school in the same school district, that is direct or indirect and severe, persistent or pervasive, which:

- causes physical or emotional harm to such student or damage to such student's property;
- 2) places such student in reasonable fear of harm to himself or herself, or of damage to his or her property;

3) creates a hostile environment at school for such student; 1) causes physical or emotional harm to an individual: 4) infringes on the rights of such student at school; or

5) substantially disrupts the education process or the orderly operation of a school.

2) places an individual in -reasonable fear of physical or emotional harm; or

# 3) infringes on the rights or opportunities of an individual at school.

Bullying shall include, but<u>need</u> not be limited to, a written, <u>verbal-oral</u> or electronic communication or physical act or gesture based on any actual or perceived differentiating characteristics, such as race, color, religion, ancestry, national origin, gender, sexual orientation, gender identity and expression, socioeconomic status, academic status, physical appearance, or mental, physical, developmental or sensory disability, or by association with an individual or group who has or is perceived to have one or more of such characteristics.

For purposes of this policy, "**Cyberbullying**" means any act of bullying through the use of the Internet, interactive and digital technologies, cellular mobile telephone or other mobile electronic devices or any electronic communications.

For purposes of this policy, **"Teen Dating Violence"** means any act of physical, emotional or sexual abuse, including stalking, harassing and threatening, that occurs between two students who are currently in or who have recently been in a dating relationship.

Consistent with the requirements under state law, the Darien Board of Education authorizes the Superintendent or his/her designee(s), along with the Safe School Climate Coordinator, to be responsible for developing and implementing a Safe School Climate Plan in furtherance of this policy. As provided by state law, such Safe School Climate Plan shall include, but not be limited to provisions which:

- (1) enable students to anonymously report acts of bullying to school employees and require students and the parents or guardians of students to be notified at the beginning of each school year of the process by which students may make such reports;
- (2) enable the parents or guardians of students to file written reports of suspected bullying;
- (3) require school employees who witness acts of bullying or receive reports of bullying to orally notify the safe school climate specialist, or another school administrator if the safe school climate specialist is unavailable, not later than one school day after such school employee witnesses or receives a report of bullying, and to file a written report not later than two school days after making such oral report;

- (4) require the safe school climate specialist to investigate or supervise the investigation of all reports of bullying and ensure that such investigation is completed promptly after receipt of any written reports made under this section and that the parents or guardians of the student alleged to have committed an act or acts of bullying and the parents or guardians of the student against whom such alleged act or acts were directed receive prompt notice that such investigation has commenced;
- (5) require the safe school climate specialist to review any anonymous reports, except that no disciplinary action shall be taken solely on the basis of an anonymous report;
- (6) include a prevention and intervention strategy for school employees to deal with bullying and teen dating violence;
- (7) provide for the inclusion of language in student codes of conduct concerning bullying;
- (8) require each school to notify the parents or guardians of students who commit any verified acts of bullying and the parents or guardians of students against whom such acts were directed not later than forty-eight hours after the completion of the investigation described in subdivision (4) above (A) of the results of such investigation, and (B) verbally or by electronic mail, if such parents' or guardians' electronic mail addresses are known, that such parents or guardians may refer to the plain language explanation of the rights and remedies available under Conn. Gen. Stat. Section 10-4a and 10-4b published on the Internet website of the Board;
- (9) require each school to invite the parents or guardians of student against whom such act was directed to a meeting to communicate to such parents or guardians the measures being taken by the school to ensure the safety of the student against whom such act was directed and policies and procedures in place to prevent further acts of bullying;

;

- (10) require each school to invite the parents or guardians of a student who commits any verified act of bullying to a meeting, separate and distinct from the meeting required in subdivision (9) above, to discuss specific interventions undertaken by the school to prevent further acts of bullying;
- (11) establish a procedure for each school to document and maintain records relating to reports and investigations of bullying in such school and to maintain a list of the number of verified acts of bullying in such school and make such list available for public inspection, and annually report such number to the Department of Education and in such manner as prescribed by the Commissioner of Education;

- (12) direct the development of case-by-case interventions for addressing repeated incidents of bullying against a single individual or recurrently perpetrated bullying incidents by the same individual that may include both counseling and discipline;
- (13) prohibit discrimination and retaliation against an individual who reports or assists in the investigation of an act of bullying;
- (14) direct the development of student safety support plans for students against whom an act of bullying was directed that address safety measures the school will take to protect such students against further acts of bullying;
- (15) require the principal of a school, or the principal's designee, to notify the appropriate local law enforcement agency when such principal, or the principal's designee, believes that any acts of bullying constitute criminal conduct;
- (16) prohibit bullying (A) on school grounds, at a school-sponsored or school-related activity, function or program whether on or off school grounds, at a school bus stop, on a school bus or other vehicle owned, leased or used by a local or regional board of education, or through the use of an electronic device or an electronic mobile device owned, leased or used by the local or regional board of education, and (B) outside of the school setting if such bullying (i) creates a hostile environment at school for the student against whom such bullying was directed, or (ii) infringes on the rights of the student against whom such bullying was directed at school, or (iii) substantially disrupts the education process or the orderly operation of a school;
- (17) require, at the beginning of each school year, each school to provide all school employees with a written or electronic copy of the school district's safe school climate plan; and
- (18) require that all school employees annually complete the training described in Conn. Gen. Stat. §10-220a.or 10-222j 222j related to the identification, prevention and response to bullying.

The notification required pursuant to subdivision (8) (above) and the invitation required pursuant to subdivisions (9) and (10) (above) shall include a description of the response of school employees to such acts and any consequences that may result from the commission of further acts of bullying. Any information provided under this policy or accompanying Safe School Climate Plan shall be provided in accordance with the confidentiality restrictions imposed under the Family Educational Rights Privacy Act ("FERPA") and the district's Confidentiality and Access to Student Information policy and regulations.

By September 1, 2014, the Darien<u>The</u> Board of Education shall submit its Safe School Climate Plan to the Department of Education for review and approval. Not later than thirty (30) calendar days after approval by the Department, the Board shall make such plan available on the Board's and each individual school in the school district's web site and ensure that the Safe School Climate Plan is included in the school district's publication of the rules, procedures and standards of conduct for schools and in all student handbooks.

As required by state law, the Board, after consultation with the Connecticut Department of Education and the Connecticut Social and Emotional Learning and School Climate Advisory Collaborative, shall provide on the Board's website training materials to school administrators regarding the prevention of and intervention in discrimination against and targeted harassment of students based on such students' (1) actual or perceived differentiating characteristics, such as race, color, religion, ancestry, national origin, gender, sexual orientation, gender identity or expression, socioeconomic status, academic status, physical appearance or mental, physical, developmental or sensory disability, or (2) association with individuals or groups who have or are perceived to have one or more of such characteristics.

As required by state law, the Board shall post on its website the plain language explanation of rights and remedies under Connecticut General Statutes §§ 10-4a and 10-4b, as developed and provided to the Board by the Connecticut Social and Emotional Learning and School Climate Advisory Collaborative.

Legal References:

 Public Act 19-166

 Public Act 21-95

 Conn. Gen. Stat. 10-145a

 Conn. Gen. Stat. 10-145o

 Conn. Gen. Stat. 10-220a

 Conn. Gen. Stat. 10-220a

 Conn. Gen. Stat. § 10-222d

 Conn. Gen. Stat. 10-222g

 Conn. Gen. Stat. 10-222h

 Conn. Gen. Stat. § 10-233a through 10-233f

 Conn. Gen. Stat. § 10-222j

 Conn. Gen. Stat. § 10-222k

<u>Conn. Gen. Stat. § 10-2221</u> <u>Conn. Gen. Stat. § 10-222q</u> <u>Conn. Gen. Stat. § 10-222r</u>

Public Act 14-172, "An Act Concerning Improving Employment Opportunities — Through Education And Ensuring Safe School Climates"

Public Act 14-232, "An Act Concerning The Review And Approval Of Safe School — Climate Plans By The Department Of Education And A Student Safety Hotline — Feasibility Study"

Public Act 14-234, "An Act Concerning Domestic Violence and Sexual Assault"

APPROVED BY THE BOARD OF EDUCATION ON: January 13, 2015 **REVISED:** 

# SAFE SCHOOL CLIMATE PLAN

The Board is committed to creating and maintaining a physically, emotionally, and intellectually safe educational environment free from bullying, teen dating violence, harassment and discrimination. In order to foster an atmosphere conducive to learning, the Board has developed the following Safe School Climate Plan, consistent with state law and Board Policy. This Plan represents a comprehensive approach to addressing bullying, cyberbullying and teen dating violence and sets forth the Board's expectations for creating a positive school climate and thus preventing, intervening, and responding to incidents of bullying and teen dating violence.

Bullying behavior and teen dating violence are strictly prohibited, and students who are determined to have engaged in such behavior are subject to disciplinary action, which may include suspension or expulsion from school. The district's commitment to addressing bullying behavior and teen dating violence, however, involves a multi-faceted approach, which includes education and the promotion of a positive school climate in which bullying will not be tolerated by students or school staff.

# I. Prohibition Against Bullying, Teen Dating Violence and Retaliation

- A. The Board expressly prohibits any form of bullying behavior and teen dating violence on school grounds; at a school-sponsored or school-related activity, function or program whether on or off school grounds; at a school bus stop; on a school bus or other vehicle owned, leased or used by a local or regional board of education; or through the use of an electronic device or an electronic mobile device owned, leased or used by Board of Education.
- B. The Board also prohibits any form of bullying behavior outside of the school setting if such bullying (i) creates a hostile environment at school for the student against whom such bullying was directed, (ii) infringes on the rights of the student against whom such bullying was directed at school, or (iii) substantially disrupts the education process or the orderly operation of a school;
- C. The Board further prohibits any form of teen dating violence outside of the school setting if such violence substantially disrupts the educational process;
- D. In addition to prohibiting student acts that constitute bullying, the Board also prohibits discrimination and/or retaliation against an individual who reports or assists in the investigation of an act of bullying.
- E. Students who engage in bullying behavior or teen dating violence in violation of Board Policy and the Safe School Climate Plan shall be subject to school discipline, up to and including expulsion, in accordance with the Board's policies

on student discipline, suspension and expulsion, and consistent with state and federal law.

# II. Definition of Bullying

- A. **"Bullying"** means the repeated use by one or more students of a written, oral, or electronic communication, such as cyberbullying, directed at or referring to another student attending school in the same district, or a physical act or gesture by one or more students repeatedly directed at another student attending school in the same school district, that an act that is direct or indirect and severe, persistent or pervasive, which:
  - (1) causes physical or emotional harm to such student or damage to such student's property;an individual
  - (2) places <u>such studentan individual</u> in reasonable fear of <u>physical or</u> <u>emotional</u> harm-to <u>himself</u> or <u>herself</u>, or <u>of</u> damage to his or her property;

(3) creates a hostile environment at school for such student; infringes on the rights or opportunities of an individual at school

(4) infringes on the rights of such student at school; or

(5) substantially disrupts the education process or the orderly operation of a school.

B. Bullying shall include, but <u>need</u> not be limited to, a written, <u>verbal-oral</u> or electronic communication or physical act or gesture based on any actual or perceived differentiating characteristics, such as race, color, religion, ancestry, national origin, gender, sexual orientation, gender identity and expression, socioeconomic status, academic status, physical appearance, or mental, physical, developmental or sensory disability, or by association with an individual or group who has or is perceived to have one or more of such characteristics.

# **III.** Other Definitions

- A. **"Cyberbullying"** means any act of bullying through the use of the Internet, interactive and digital technologies, cellular mobile telephone or other mobile electronic devices or any electronic communications.
- B. **"Electronic communication"** means any transfer of signs, signals, writing, images, sounds, data or intelligence of any nature transmitted in whole or in part by a wire, radio, electromagnetic, photoelectronic or photo-optical system.

- C. <u>""Emotional intelligence</u>" means the ability to (1) perceive, recognize and understand emotions in oneself or others, (2) use emotions to facilitate cognitive activities, including, but not limited to, reasoning, problem solving and interpersonal communications, (3) understand and identify emotions, and (4) manage emotions in oneself and others.
- <u>D.</u> **''Hostile environment''** means a situation in which bullying among students is sufficiently severe or pervasive to alter the conditions of the school climate.
- **DE**. **"Mobile electronic device"** means any hand-held or other portable electronic equipment capable of providing data communication between two or more individuals, including, but not limited to, a text messaging device, a paging device, a personal digital assistant, a laptop computer, equipment that is capable of playing a video game or a digital video disk, or equipment on which digital images are taken or transmitted.
- **EF**. **"Outside of the school setting"** means at a location, activity or program that is not school related, or through the use of an electronic device or a mobile electronic device that is not owned, leased or used by a local or regional board of education.
- G "Positive school climate" means a school climate in which (1) the norms, values, expectations and beliefs that support feelings of social, emotional and physical safety are promoted, (2) students, parents, and guardians of students and school employees feel engaged and respected and work together to develop and contribute to a shared school vision, (3) educators model and nurture attitudes that emphasize the benefits and satisfaction gained from learning, and (4) each person feels comfortable contributing to the operation of the school and care of the physical environment of the school.
- FH. "Prevention and intervention strategy" may include, but is not limited to,
  - (1) implementation of a positive behavioral interventions and supports process or another evidence-based model approach for safe school climate or for the prevention of bullying identified by the Department of Education,
  - (2) school rules prohibiting bullying, <u>teen dating violence</u>, harassment and intimidation and establishing appropriate consequences for those who engage in such acts,
  - (3) adequate adult supervision of outdoor areas, hallways, the lunchroom and other specific areas where bullying is likely to occur,

- (4) inclusion of grade-appropriate bullying and teen dating violence education and prevention curricula in kindergarten through high school,
- (5) individual interventions with the bully, parents and school employees, and interventions with the bullied child, parents and school employees,
- (6) school-wide training related to safe school climate,
- (7) student peer training, education and support,
- (8) promotion of parent involvement in bullying prevention through individual or team participation in meetings, trainings and individual interventions, and
- (9) culturally competent school-based curriculum focusing on socialemotional learning, self-awareness and self-regulation.
- GI. "School climate" means the quality and character of school life with a particular focus on the quality of the relationships within the school community between and among students and adults. based on patterns of students', parents' and guardians' and school employees' experiences of school life, including but not limited to, norms, goals, values, interpersonal relationships, teaching and learning practices and organizational structures.

#### HJ. "School employee" means

- (1) a teacher, substitute teacher, school administrator, school superintendent, guidance counselor, <u>school counselor</u>, psychologist, social worker, nurse, physician, school paraprofessional or coach employed by a local or regional board of education or working in a public elementary, middle or high school; or
- (2) any other individual who, in the performance of his or her<u>the individual's</u> duties, has regular contact with students and who provides services to or on behalf of students enrolled in a public elementary, middle or high school, pursuant to a contract with the local or regional board of education.
- **HK "School-Sponsored Activity"** shall mean any activity conducted on or off school property (including school buses and other school-related vehicles) that is sponsored, recognized or authorized by the Board of Education.
- L. **"Social and emotional learning"** means the process through which children and adults achieve emotional intelligence through the competencies of self-awareness,

self-management, social awareness, relationship skills and responsible decisionmaking.

JM. "Teen dating violence" means any act of physical, emotional or sexual abuse, including stalking, harassing and threatening, that occurs between two students who are currently in or who have recently been in a dating relationship.

# IV. Leadership and Administrative Responsibilities

# A. <u>Safe School Climate Coordinator</u>

The Superintendent shall appoint, from existing school district staff, a District Safe School Climate Coordinator ("Coordinator"). The Coordinator shall:

- (1) be responsible for implementing the district's Safe School Climate Plan ("Plan");
- (2) collaborate with Safe School Climate Specialists, the Board, and the Superintendent to prevent, identify and respond to bullying in district schools;
- (3) provide data and information, in collaboration with the Superintendent, to the Department of Education regarding bullying; and
- (4) meet with Safe School Climate Specialists at least twice during the school year to discuss issues relating to bullying in the school district and to make recommendations concerning amendments to the district's Plan.

# B. <u>Safe School Climate Specialist</u>

The Principal of each school (or principal's designee) shall serve as the Safe School Climate Specialist. The Safe School Climate Specialist shall investigate or supervise the investigation of reported acts of bullying, collect and maintain records of reports and investigations of bullying in the school and act as the primary school official responsible for preventing, identifying and responding to reports of bullying in the school.

# V. Development and Review of Safe School Climate Plan

A. The Principal of each school shall establish a committee or designate at least one existing committee ("Committee") in the school to be responsible for developing and fostering a safe school climate and addressing issues relating to bullying in the school. Such committee shall include: at least one parent/guardian of a student enrolled in the school, as appointed by the school principal.

- (1) at least one parent/guardian of a student enrolled in the school, as appointed by the school principal;
- (2) school personnel, including, but not limited to, at least one teacher selected by the exclusive bargaining representative for certified employees;
- (3) medical and mental health personnel assigned to such school; and
- in the case of a committee for a high school, at least one student enrolled at such high school who is selected by the students of such school in a manner determined by the school principal.
- B. The Committee shall:
  - (1) receive copies of completed reports following bullying investigations;
  - (2) identify and address patterns of bullying among students in the school;
  - (3) implement the provisions of the school security and safety plan, regarding the collection, evaluation and reporting of information relating to instances of disturbing or threatening behavior that may not meet the definition of bullying,
  - (4) review and amend school policies relating to bullying;
  - (5) review and make recommendations to the Coordinator regarding the Safe School Climate Plan based on issues and experiences specific to the school;
  - (6) educate students, school employees and parents/guardians on issues relating to bullying;
  - (7) collaborate with the Coordinator in the collection of data regarding bullying; and
  - (8) perform any other duties as determined by the Principal that are related to the prevention, identification and response to school bullying.
- C. Any parent/guardian<u>or student</u> serving as a member of the Committee shall not participate in any activities which may compromise the confidentiality of any student, including, but not limited to, receiving copies of investigation reports, or identifying or addressing patterns of bullying among students in the school.

D. The Board of Education shall approve the Safe School Climate Plan developed pursuant to Board policy and submit such plan to the Department of Education. Not later than thirty (30) calendar days after approval by the Board, the Board shall make such plan available on the Board's and each individual school in the school district's web site and ensure that the Safe School Climate Plan is included in the school district's publication of the rules, procedures and standards of conduct for schools and in all student handbooks.

#### VI. Procedures for Reporting and Investigating Complaints of Bullying

- A. Students and parents (or guardians of students) may file written reports of bullying. Written reports of bullying shall be reasonably specific as to the basis for the report, including the time and place of the alleged conduct, the number of incidents, the target of the suspected bullying, and the names of potential witnesses. Such reports may be filed with any building administrator and/or the Safe School Climate Specialist (i.e. building principal or his/her designee), and all reports shall be forwarded to the Safe School Climate Specialist for review and actions consistent with this Plan.
- B. Students may make anonymous reports of bullying to any school employee. Students may also request anonymity when making a report, even if the student's identity is known to the school employee. In cases where a student requests anonymity, the Safe School Climate Specialist or his/her designee shall meet with the student (if the student's identity is known) to review the request for anonymity and discuss the impact that maintaining the anonymity of the complainant may have on the investigation and on any possible remedial action. All anonymous reports shall be reviewed and reasonable action will be taken to address the situation, to the extent such action may be taken that does not disclose the source of the report, and is consistent with the due process rights of the student(s) alleged to have committed acts of bullying. No disciplinary action shall be taken solely on the basis of an anonymous report.
- C. School employees who witness acts of bullying or receive reports of bullying shall orally notify the Safe School Climate Specialist, or another school administrator if the Safe School Climate Specialist is unavailable, not later than one (1) school day after such school employee witnesses or receives a report of bullying. The school employee shall then file a written report not later than two (2) school days after making such oral report.
- D. The Safe School Climate Specialist shall be responsible for reviewing any anonymous reports of bullying and shall investigate or supervise the investigation of all reports of bullying and ensure that such investigation is completed promptly after receipt of any written reports. The Safe School Climate Specialist shall also be responsible for promptly notifying the parents or guardians of the student alleged to have committed an act or acts of bullying, and the parents or guardians of the student against whom such alleged act or acts were directed, that an

investigation has commenced. In order to allow the district to adequately investigate complaints filed by a student or parent/guardian, the parent of the student suspected of being bullied should be asked to provide consent to permit the release of that student's name in connection with the investigation process, unless the student and/or parent has requested anonymity.

E. In investigating reports of bullying, the Safe School Climate Specialist or designee will consider all available information known, including the nature of the allegations and the ages of the students involved. The Safe School Climate Specialist will interview witnesses, as necessary, reminding the alleged perpetrator and other parties that retaliation is strictly prohibited and will result in disciplinary action.

#### VII. Responding to Verified Acts of Bullying

- A. Following investigation, if acts of bullying are verified, the Safe School Climate Specialist or designee shall notify the parents or guardians of the students against whom such acts were directed as well as the parents or guardians of the students who commit such acts of bullying of the finding not later than forty-eight (48) hours after the investigation is completed. This notification shall include a description of the school's response to the acts of bullying; the results of such investigation; and verbally or by electronic mail, if such parents' or guardians' electronic mail addresses are known, that such parents of guardians may refer to the plain language explanation of the rights and remedies available under Conn. Gen. Stat. Sections 10-4a and 10-4b once such explanation has been provided to the Board by the Connecticut Social and Emotional Learning and School Climate Advisory Collaborative and published on the Internet website of the Board. In providing such notification, however, **Darien** Public Schools will take care to respect the statutory privacy rights of other students, including the perpetrator of such bullying. The specific disciplinary consequences imposed on the perpetrator, or personally identifiable information about a student other than the parent/guardian's own child, may not be disclosed except as provided by law.
- B. In any instance in which bullying is verified, the Safe School Climate Specialist or designee shall invite the parents or guardians of the student against whom such act was directed to a meeting to communicate the measures being taken by the school to ensure the safety of the student/victim and policies and procedures in place to prevent further acts of bullying. The Safe School Climate Specialist or designee shall also invite the parents or guardians of a student who commits any verified act of bullying to a meeting, separate and distinct from the previously described meeting, to discuss specific interventions undertaken by the school to prevent further acts of bullying. The invitation may be made simultaneous with the notification described above in Section VII.A.
- C. If bullying is verified, the Safe School Climate Specialist or designee shall develop a student safety support plan for any student against whom an act of

bullying was directed. Such support plan will include safety measures to protect against further acts of bullying.

D. A specific written intervention plan shall be developed to address repeated incidents of bullying against a single individual or recurrently perpetrated bullying incidents by the same individual. The written intervention plan may include counseling, discipline and other appropriate remedial actions as determined by the Safe School Climate Specialist or designee and may also incorporate a student safety support plan, as appropriate.

#### E. <u>Notice to Law Enforcement</u>

If the Principal of a school (or his/her designee) reasonably believes that any act of bullying constitutes a criminal offense, he/she shall notify appropriate law enforcement. Notice shall be consistent with the Board's obligations under state and federal law and Board policy regarding the disclosure of personally identifiable student information. In making this determination, the Principal or his/her designee, may consult with the school resource officer, if any, and other individuals the <u>Pp</u>rincipal or designee deems appropriate.

F. If a bullying complaint raises a concern about discrimination or harassment on the basis of a legally protected classification (such as race, religion, color, national origin, sex, sexual orientation, age, disability or gender identity or expression), the Safe School Climate Specialist or designee shall also coordinate any bullying investigation with other appropriate personnel within the district as appropriate (e.g. Title IX Coordinator, Section 504 Coordinator, etc.), so as to ensure that any such bullying investigation complies with the requirements of such policies regarding nondiscrimination.

# VIII. Teen Dating Violence

- A. The school strictly prohibits, and takes very seriously any instances of, teen dating violence, as defined above. The school recognizes that teen dating violence may take many different forms and may also be considered bullying and/or sexual harassment.
- B. Students and parents (or guardians of students) may bring verbal or written complaints regarding teen dating violence to any building administrator. The building administrator shall review and address the complaint, which may include referral of the complaint to the Safe School Climate Specialist and/or Title IX Coordinator.
- C. Prevention and intervention strategies concerning teen dating violence shall be implemented in accordance with Section X below. Discipline, up to and including expulsion, may be imposed against the perpetrator of teen dating
violence, whether such conduct occurs on or off campus, in accordance with Board policy and consistent with federal and state law.

#### IX. Documentation and Maintenance of Log

- A. Each school shall maintain written reports of bullying, along with supporting documentation received and/or created as a result of bullying investigations, consistent with the Board's obligations under state and federal law. Any educational record containing personally identifiable student information pertaining to an individual student shall be maintained in a confidential manner, and shall not be disclosed to third parties without prior written consent of a parent, guardian or eligible student, except as permitted under Board policy and state and federal law.
- Β. The Principal of each school shall maintain a list of the number of verified acts of bullying in the school and this list shall be available for public inspection upon request. Consistent with district obligations under state and federal law regarding student privacy, the log shall not contain any personally identifiable student information or any information that alone or in combination would allow a reasonable person in the school community to identify the students involved. Accordingly, the log should be limited to basic information such as the number of verified acts, name of school and/or grade level and relevant date. Given that any determination of bullying involves repeated acts, each investigation that results in a verified act of bullying for that school year shall be tallied as one verified act of bullying unless the specific actions that are the subject of each report involve separate and distinct acts of bullying. The list shall be limited to the number of verified acts of bullying in each school and shall not set out the particulars of each verified act, including, but not limited, to any personally identifiable student information, which is confidential information by law.
- C. The Principal of each school shall report the number of verified acts of bullying in the school annually to the Department of Education in such manner as prescribed by the Commissioner of Education.

#### X. Other Prevention and Intervention Strategies

A. Bullying behavior and teen dating violence can take many forms and can vary dramatically in the nature of the offense and the impact the behavior may have on the victim and other students. Accordingly, there is no one prescribed response to verified acts of bullying or to teen dating violence. While conduct that rises to the level of "bullying" or "teen dating violence," as defined above, will generally warrant traditional disciplinary action against the perpetrator of such bullying or teen dating violence, whether and to what extent to impose disciplinary action (e.g., detention, in-school suspension, suspension or expulsion) is a matter for the professional discretion of the building principal (or responsible program administrator or his/her designee). No disciplinary action may be taken solely on

the basis of an anonymous complaint of bullying. As discussed below, schools may also consider appropriate alternatives to traditional disciplinary sanctions, including age-appropriate consequences and other restorative or remedial interventions.

- B. A specific written intervention plan shall be developed to address repeated incidents of bullying against a single individual or recurrently perpetrated bullying incidents by the same individual. This plan may include safety provisions, as described above, for students against whom acts of bullying have been verified and may include other interventions such as counseling, discipline, and other appropriate remedial or restorative actions as determined by the responsible administrator.
- C. The following sets forth possible interventions which may also be utilized to enforce the Board's prohibition against bullying and teen dating violence:
  - (1) Non-disciplinary interventions

When verified acts of bullying are identified early and/or when such verified acts of bullying do not reasonably require a disciplinary response, students may be counseled as to the definition of bullying, its prohibition, and their duty to avoid any conduct that could be considered bullying. Students may also be subject to other forms of restorative discipline or remedial actions, appropriate to the age of the students and nature of the behavior.

If a complaint arises out of conflict between students or groups of students, peer or other forms of mediation may be considered. Special care, however, is warranted in referring such cases to peer mediation. A power imbalance may make the process intimidating for the victim and therefore inappropriate. In such cases, the victim should be given additional support. Alternatively, peer mediation may be deemed inappropriate to address the concern.

When an act or acts of teen dating violence are identified, the students involved may be counseled as to the seriousness of the conduct, the prohibition of teen dating violence, and their duty to avoid any such conduct. Students may also be subject to other forms of restorative discipline or remedial actions, appropriate to the age of the students and nature of the behavior.

#### (2) Disciplinary interventions

When acts of bullying are verified or teen dating violence occurs, and a disciplinary response is warranted, students are subject to the full range of disciplinary consequences. Anonymous complaints of bullying, however, shall not be the basis for disciplinary action.

In-school suspension and suspension may be imposed only after informing the accused perpetrator of the reasons for the proposed suspension and giving him/her an opportunity to explain the situation, in accordance with the Board's Student Discipline policy.

Expulsion may be imposed only after a hearing before the Board of Education, a committee of the Board or an impartial hearing officer designated by the Board of Education in accordance with the Board's Student Discipline policy. This consequence shall normally be reserved for serious incidents of bullying and teen dating violence, and/or when past interventions have not been successful in eliminating bullying behavior.

(3) Interventions for bullied students and victims of teen dating violence

The building principal (or other responsible program administrator) or his/her designee shall intervene in order to address incidents of bullying or teen dating violence against a single individual. Intervention strategies for a bullied student or victim of teen dating violence may include the following:

- (a) Referral to a school counselor, psychologist or other appropriate social or mental health service;
- (b) Increased supervision and monitoring of student to observe and intervene in bullying situations or instances of teen dating violence;
- (c) Encouragement of student to seek help when victimized or witnessing victimization;
- (d) Peer mediation or other forms of mediation, where appropriate;
- (e) Student Safety Support plan;
- (f) Restitution and/or restorative interventions; and
- (g) Periodic follow-up by the Safe School Climate Specialist and/or Title IX Coordinator with the bullied student or victim of teen dating violence.

(4) General Prevention and Intervention Strategies

In addition to the prompt investigation of complaints of bullying and direct intervention when acts of bullying are verified, other district actions may ameliorate potential problems with bullying in school or at school-sponsored activities. Additional district actions may also ameliorate potential problems with teen dating violence. While no specific action is required, and school needs for specific prevention and intervention strategies may vary from time to time, the following list of potential prevention and intervention strategies shall serve as a resource for administrators, teachers and other professional employees in each school. Such prevention and intervention strategies may include, but are not limited to:

- (a) School rules prohibiting bullying, teen dating violence, harassment and intimidation and establishing appropriate consequences for those who engage in such acts;
- (b) Adequate adult supervision of outdoor areas, hallways, the lunchroom and other specific areas where bullying or teen dating violence are likely to occur;
- (c) Inclusion of grade-appropriate bullying and teen dating violence education and prevention curricula in kindergarten through high school, which may include instruction regarding building safe and positive school communities including developing healthy relationships and preventing dating violence as deemed appropriate for older students;
- (d) Individual interventions with the perpetrator, parents and school employees, and interventions with the bullied student, parents and school employees;
- (e) School-wide training related to safe school climate, which training may include Title IX sex discrimination/sexual harassment prevention training, Section 504/ADA training, cultural diversity/multicultural education or other training in federal and state civil rights legislation or other topics relevant to safe school climate;
- (f) Student peer training, education and support;
- (g) Promotion of parent involvement in bullying prevention through individual or team participation in meetings, trainings and individual interventions;

- (h) Implementation of a positive behavioral interventions and supports process or another evidence-based model approach for safe school climate or for the prevention of bullying and teen dating violence, including any such program identified by the Department of Education;
- (i) Respectful responses to bullying and teen dating violence concerns raised by students, parents or staff;
- Planned professional development programs addressing prevention and intervention strategies, which training may include school violence prevention, conflict resolution and prevention of bullying and teen dating violence, with a focus in evidence based practices concerning same;
- (k) Use of peers to help ameliorate the plight of victims and include them in group activities;
- (l) Avoidance of sex-role stereotyping;
- (m) Continuing awareness and involvement on the part of school employees and parents with regards to prevention and intervention strategies;
- (n) Modeling by teachers of positive, respectful, and supportive behavior toward students;
- (o) Creating a school atmosphere of team spirit and collaboration that promotes appropriate social behavior by students in support of others;
- (p) Employing classroom strategies that instruct students how to work together in a collaborative and supportive atmosphere; and
- (q) Culturally competent school-based curriculum focusing on socialemotional learning, self-awareness and self-regulation.
- D. In addition to prevention and intervention strategies, administrators, teachers and other professional employees may find opportunities to educate students about bullying and help eliminate bullying behavior through class discussions, counseling, and reinforcement of socially-appropriate behavior. Administrators, teachers and other professional employees should intervene promptly whenever they observe mean-spirited student conduct, even if such conduct does not meet the formal definition of "bullying."

E. Funding for the school-based bullying intervention and school climate improvement strategy may originate from public, private, federal or philanthropic sources.

#### XI. Annual Notice and Training

- A. Students, and parents or guardians of students shall be notified annually of the process by which students may make reports of bullying.
- B. The Board shall provide for the inclusion of language in student codes of conduct concerning bullying.
- C. At the beginning of each school year, each school shall provide all school employees with a written or electronic copy of the school district's safe school climate plan and require that all school employees annually complete training on the identification, prevention and response to bullying as required by law.
- D. <u>The-As required by State law, the Board, after consultation with the Department</u> of Education and the Social and emotional Learning and School Climate Advisory <u>Collaborative, shall also provide on its website training materials to school</u> <u>administrators regarding the prevention of and intervention in discrimination</u> <u>against and targeted harassment of students based on such students' (1) actual or</u> <u>perceived differentiating characteristics, such as race, color, religion, ancestry,</u> <u>national origin, gender, sexual orientation, gender identity or expression,</u> <u>socioeconomic status, academic status, physical appearance or mental, physical,</u> <u>developmental or sensory disability, or (2) association with individuals or groups</u> who have or are perceived to have one or more of such characteristics.
- E. Any person appointed by the district to serve as district safe school climate coordinator shall complete mental health and first aid training offered by the Commissioner of Mental Health and Addiction Services.

#### XIII. School Climate Assessments

Biennially, the Board shall require each school in the district to complete an assessment using the school climate assessment instruments, including surveys, approved and disseminated by the Connecticut State Department of Education. The Board shall collect the school climate assessments for each school in the district and submit such assessments to the Connecticut State Department of Education.

Legal References:

Public Act 19-166

Public Act 21-95

Conn. Gen. Stat. § 10-222d

Conn. Gen. Stat. § 10-222g

Conn. Gen. Stat. § 10-222h

Conn. Gen. Stat. § 10-222j

Conn. Gen. Stat. § 10-222k

Conn. Gen. Stat. § 10-2221

Conn. Gen. Stat. § 10-222q

Conn. Gen. Stat. § 10-222r

Conn. Gen. Stat. §§ 10-233a through 10-233f

Connecticut State Department of Education Circular Letter C-8, Series 2008-2009 (March 16, 2009)

<u>Connecticut State Department of Education Circular Letter C-3,</u> <u>Series 2011-2012 (September 12, 2011)</u>

<u>Connecticut State Department of Education Circular Letter C-2,</u> Series 2014-2015 (July 14, 2014)

<u>Connecticut State Department of Education Circular Letter C-1,</u> <u>Series 2018-2019 (July 12, 2018)</u>

<u>Connecticut State Department of Education Circular Letter C-1,</u> Series 2019-2020 (July 16, 2019)

6/26/20168/22/2019

# DARIEN PUBLIC SCHOOLS Darien, CT

## SERIES 9200: ORGANIZATION OF THE BOARD Policy 9280

#### STUDENT REPRESENTATIVES ON THE BOARD OF EDUCATION

Student representatives on the Darien Board of Education aligns to the District's Mission & Vision. Specifically, it encourages student involvement in district governance; helps the Board gain greater insight into student activities and student concerns; increases communication; informs decision-making; and provides greater awareness and understanding of mutual issues. The Board supports seating two students from Darien High School to serve on the Darien Board of Education.

The following procedures will be observed for the seating and participation of the student representatives:

- 1. Student representatives will come from the junior and senior class at Darien High School. One student shall be a member of the junior class and one student shall be a member of the senior class.
- 2. After the initial year of implementation, the term of office for the two representatives shall be for two years. The student from the senior class serves for one year in the initial year.
- 3. Students interested in serving as a Board of Education representative must submit an application and participate in the selection process in accordance with the process developed by the high school administration and approved by the Board of Education. For the school year, 2021-2022, any junior or senior in good standing and who completes the application will be considered eligible; thereafter, any sophomore student in good standing at the end of the school year and who completes the application will be considered eligible.
- 4. Children of current Board members are not eligible to be student representatives.
- 5. All eligible students will be interviewed by members of the high school administration. The two finalists will be interviewed by the Superintendent.
- 6. Student representatives will be seated at the Board table at each Board of Education meeting.
- 7. The chosen representatives shall be given an orientation session by the Superintendent and the Board Chair or his/her designee.
- 8. Student representatives receive all regular meeting agendas, minutes and other pertinent information, excluding executive session minutes or correspondence.
- 9. Student representatives will not participate in Board meetings from which the general public is excluded to include executive sessions, negotiation sessions or personnel portions of regular Board meetings.
- 10. Student representatives serve in a nonvoting capacity.
- 11. Student representatives will provide updates to the Board at the start of each meeting.
- 12. Student representatives are not members of subcommittees.

# DARIEN PUBLIC SCHOOLS Darien, CT

- 13. Student representatives will serve as liaisons between the student body and the Board.
- 14. At least one student representative should be present at each regular meeting of the Board of Education. If this is not possible, the representatives must advise the Principal and the Superintendent's office in advance of the meeting.
- 15. On occasion, student representatives may be excused early from meetings.
- 16. Names and contact information of student representatives will be posted on the District website and made known in each of the schools after selections have been made.
- 17. The Board of Education and the Superintendent reserve the right to dismiss a student representative due to an academic issue, poor attendance at Board meetings or at school, disciplinary issues, or other actions that in the opinion of the Board demean the position of student representative and call for the selection of a new member.
- 18. Only those privileges and powers enumerated previously shall be regarded specifically as such; any and all other powers and privileges that might be deemed appropriate for the student representatives shall be decided upon by the Board of Education.



## DARIEN HIGH SCHOOL APPLICATION & SELECTION PROCESS FOR STUDENT BOE REPRESENTATIVES

- 1. The student application process will be completed at the end of 10th grade, except for the initial year when it will be completed in the junior and senior year.
- 2. The high school administration will widely publish this student leadership opportunity.
- 3. Students will complete an application to be submitted to the main office by a specified deadline.
- 4. The application will require students to collect 30 student and 5 high school staff/coach signatures that endorse the student as a viable applicant.
- 5. To be considered eligible and remain in the position, the student applicant must have no violations of the Standards of Behavior Governing Participation in Extracurricular and Athletic Activities at Darien High School or any acts of unacceptable behavior in the last calendar year.
- 6. The children of current Board members are not eligible to be student BOE representatives.
- 7. All eligible applicants will be reviewed by a committee of high school staff (administrator, teacher and support staff member) for consideration to interview.
- 8. The principal, or designee, will interview the final applicants and make one recommendation to the Superintendent.
- 9. All applicants will be apprised of their application status prior to the announcement of an appointment of a student representative.
- 10. The Superintendent will interview the recommended applicant.

# DARIEN PUBLIC SCHOOLS Darien, CT

#### Series C-19-02 COVID-19 Policies and Regulations

#### POLICY CONCERNING HEALTH AND SAFETY PROTOCOLS RELATED TO THE COVID-19 PANDEMIC (NEW)

The- Darien Board of Education (the "Board") recognizes the importance of developing health and safety protocols to protect the health and safety of students, staff, and the community during the COVID-19 pandemic<u>and to comply with any mandates regarding</u> the same contained within applicable laws, rules, regulations, and/or requirements, as any such mandates may be interpreted by guidance from applicable authorities ("Health and <u>Safety Mandates")</u>. The Board thus directs the administration of the Darien Public Schools (the "Administration") to develop health and safety protocols <u>implementing any</u> <u>Health and Safety Mandates.consistent with applicable laws, rules, regulations and</u> requirements, and to consider current guidance in the development of such protocols. The Board further directs the Administration to provide recommendations to the Board, for Board review, input, and possible action, regarding the possible addition to the Board's health and safety protocols of any protocols that are not Health and Safety Mandates.

Compliance with such health and safety protocols shall be mandatory for all individuals while on school property or participating in a school-sponsored activity, unless a legally recognized exemption or exception applies. Failure to comply with such health and safety protocols may lead to disciplinary action for students and staff, and exclusion from school property or the school-sponsored activity for members of the community, in accordance with applicable laws, rules, regulations, and/or Board policies.

The Administration shall provide appropriate notice of such health and safety protocols. Notice may be provided by way of electronic mail, regular mail, website posting, student handbooks, employee handbooks, and/or any other appropriate methods.

#### Legal References:

Connecticut General Statutes § 10-221

Adapt, Advance, Achieve: Connecticut's Plan to Learn and Grow Together, Connecticut State Department of Education (June 29, 2020)

ADOPTED: October 13, 2020

Series 9300 Board Meetings Policy 9310

### MEETING CONDUCT

1. Definitions

#### For purposes of this policy:

- A. "Electronic equipment" means any technology that facilitates real-time public access to meetings, including, but not limited to, telephonic, video, or other conferencing platforms.
- B. "Electronic transmission" means any form or process of communication not directly involving the physical transfer of paper or another tangible medium, which (A) is capable of being retained, retrieved and reproduced by the recipient, and (B) is retrievable in paper form by the recipient.

#### <u>+2</u>. <u>Meeting Conduct</u>

- A. Meetings of the Board of Education (the "Board") shall be conducted by the Chairperson in a manner consistent with the provisions of the Freedom of Information Act and the adopted bylaws of the Board.
- B. All Board meetings shall commence at, or as close as practicable to, the stated time, provided there is a quorum.
- C. All regular and special Board meetings shall be guided by an agenda which that will have been is prepared and delivered in advance to all Board members and other designated persons and made available to the public in accordance with the Freedom of Information Act.
- D. Except as otherwise provided by law, by regulation of the State Department of Education, or by these bylaws, Robert's Rules of Order shall govern the proceedings of the Board, unless a majority of the Board present and voting shall vote otherwise.
- E.In the event that a Board meeting is interrupted by any person or group of persons<br/>so as to render the orderly conduct of such meeting unfeasible and order cannot be<br/>restored by the removal of individuals who are willfully interrupting the meetings,<br/>the Chairperson may order the room cleared and continue in session.

- 1. Only matters appearing on the agenda may be considered in such a session.
- 2. Duly accredited representatives of the press or other news media, except those participating in the disturbance, shall be allowed to attend any such session.
- 3. Nothing in these bylaws shall prohibit the Board from establishing a procedure for readmitting an individual or individuals not responsible for willfully disturbing the meeting.

### 3. Smoking

- A. Smoking of any kind, including using an electronic nicotine or cannabis delivery system or vapor product, will not be permitted in any room in which a meeting of the Board- is being conducted, nor during the time immediately prior to the meeting.
  - B. AWhen applicable, a sign notifying the public that no smoking is allowed in the room designated for the meeting will be prominently posted.

24. <u>Procedures for Board Member Participation By Means of Electronic Equipment</u> <u>Procedures for Telephonic Participation</u>

- A. Effective July 1, 2021 until April 30, 2022, the Board shall provide Board members may the opportunity to participate in meetings by means of electronic equipment, except that the Board is not required to adjourn or postpone a meeting if a Board member loses the ability to participate because of an interruption, failure, or degradation of that member's connection by electronic equipment unless the member's participation is necessary to form a quorum. Board members may participate in meetings telephonically under the conditions set forth herein. When such conditions are met, any Board member participating telephonically shall not be counted for the purpose of constituting a quorum. Conditions for participation are as follows:
  - 1. The facility that is made available to the public that wishes to attend the meeting must be located where the greatest number of Board of Education members are located; If a quorum of the Board members attend a meeting, other than an executive session, by means of electronic equipment from the same physical location, members of the public must be permitted to attend such meeting in such physical location.

2. <u>2</u>Any physical or demonstrable material that is used in the course of the proceedings must be present in the <u>place physical location, if any</u>, where the public is located; and

 $\underline{3}$ All those in attendance at the meeting, at whatever location, must be able to hear and identify all participants in the proceeding, including their individual remarks and votes.

4. Any vote taken at a meeting during which a Board member participates by means of electronic equipment shall be taken by roll call, unless the vote is unanimous.

3. <u>5. The minutes of the meeting shall record a list of Board members who attended the meeting in person and a list of Board members who attended the meeting by means of electronic equipment</u>

B. When a Board member is participating in a meeting telephonically, the Chairperson shall take the necessary steps to ensure that the three conditions enumerated above are met. In addition, the Chairperson shall take the necessary steps to ensure that a Board member participating telephonically has adequate opportunity to express himself/herself in Board discussion, including the opportunity to take the floor and make motions.

Any Board member who participates orally in a meeting conducted by means of electronic equipment shall make a good faith effort to state such member's name and title, if applicable, at the outset of each occasion that such member participates orally during an uninterrupted dialogue or series of questions and answers.

B. After April 30, 2022, Board member participation in meetings by means of electronic equipment shall be governed by all applicable laws, rules, regulations, and guidance, as appropriate, in effect at the time of such participation.

C. When a Board member is participating in a meeting by means of electronic equipment, the Chairperson shall take the necessary steps to ensure that the-conditions enumerated above are met. In addition, the Chairperson shall take the necessary steps to ensure that a Board member participating by means of electronic equipment has adequate opportunity for participation in Board discussion, including the opportunity to take the floor and make motions

<u>3. Public Comment</u>
<u>5. Procedures for Public Participation By Means of Electronic Equipment</u>

Effective July 1, 2021 until April 30, 2022, the Board may hold a public meeting that is accessible to the public by means of electronic equipment or by means of electronic equipment in conjunction with an in-person meeting. If the Board allows for the public to participate by means of electronic equipment, it shall do so in accordance with the following procedures:

- A. Not less than forty-eight (48) hours before the Board conducts a regular meeting by means of electronic equipment, the Board shall provide direct notification in writing or by electronic transmission to each member of the Board, and post a notice that the Board intends to conduct the meeting solely or in part by means of electronic equipment, (a) in the Board's Administrative Offices; (b) in the office of the Town Clerk and (c) on the Board's Internet web site, if any.
- B. Not less than twenty-four (24) hours prior to any such meeting, the Board shall post the agenda for any such meeting in the same manner as the notice of the meeting as set forth in Section 5.A.
- C. Such notice and agenda shall include instructions for the public to attend and provide comment or otherwise participate in the meeting, by means of electronic equipment or in person, as applicable and permitted by law. Any such notice and agenda shall be posted in accordance with the provisions of Connecticut General Statutes § 1-225.
- D. If the Board holds a meeting, other than an executive session or special meeting, solely by means of electronic equipment:
  - 1. The Board shall provide any member of the public
    - a. upon a written request submitted not less than twenty-four (24) hours prior to such meeting, with a physical location and any electronic equipment necessary to attend such meeting in real-time, and
    - b. the same opportunities to provide comment or testimony and otherwise participate in such meeting that such member of the public would be accorded if such meeting were held in person, except that the Board is not required (i) to adjourn or postpone a meeting if a member of the public loses the ability to participate because of an interruption, failure or degradation of such person's connection to the meeting by electronic equipment, or (ii) to offer members of the public who attend a meeting by means of electronic equipment the opportunity for public comment, testimony, or other participation if the provision of such

opportunity is not required by law for members of the public who attend such meeting in person.

- 2. The Board shall not be required to adjourn or postpone the meeting if a member of the public loses the ability to participate because of an interruption, failure, or degradation of such person's connection to the meeting by means of electronic equipment.
- 3. The Board shall ensure that such meeting is recorded or transcribed, excluding any portion of the meeting that is conducted in executive session. Such transcription or recording shall be posted on the Board's Internet web site and made available to the public to view, listen to, and copy in the Board's Administrative Offices not later than seven (7) days after the meeting and for not less than forty-five (45) days thereafter.
- 4. If a quorum of Board members attend a meeting by means of electronic equipment from the same physical location, the Board shall permit members of the public to attend such meeting in such physical location.
- E. If the Board holds a special meeting and any portion of such meeting is to be conducted by means of electronic equipment, it must include in the notice of such meeting if the meeting will be conducted solely or in part by means of electronic equipment.
  - 1. Not less than twenty-four (24) hours prior to such meeting, the Board shall post such notice and an agenda of the meeting in accordance with applicable law.
  - 2. If such meeting is to be conducted by means of electronic equipment, such notice and agenda shall include instructions for the public, by means of electronic equipment or in person, to attend and provide comment or otherwise participate in the meeting, as applicable and permitted by law.

F. Any member of the public who participates orally in a meeting conducted by means of electronic equipment shall make a good faith effort to state such member's name and title, if applicable, at the outset of each occasion that such member participates orally during an uninterrupted dialogue or series of questions and answers.

G. Whenever a meeting being conducted by means of electronic equipment is interrupted by the failure, disconnection or, in the Chairperson's determination, unacceptable degradation of the electronic means of conducting a meeting, or if a Board member necessary to form a quorum loses the ability to participate because of the interruption, failure or degradation of such member's connection by electronic

equipment, theBoard may, not less than thirty (30) minutes and not more than two(2)hours from the time of the interruption or the Chairperson'sdetermination,resume the meeting (1) in person, if a quorum is present in person, or (2) if a quorumis restored by means of electronicequipment, solely or in part by such electronicequipment.

- 1. In each case of resumption of such meeting, electronic access shall be restored to the public if such capability has been restored.
- 2. The Board shall, if practicable, post a notification on its Internet web site and inform attendees by electronic transmission of the expected time of resumption or of the adjournment or postponement of the meeting, as applicable, and may announce at the beginning of any meeting what preplanned procedures are in place for resumption of a meeting in the event of an interruption.
- H.In the event that a Board meeting is interrupted by any person or group of persons<br/>so as to render the orderly conduct of such meeting unfeasible, and if such person<br/>or group of persons is attending such meeting by means of electronic equipment,<br/>the Chairperson may terminate such person's or group of persons' attendance by<br/>electronic equipment until such time as such person or group of persons conforms<br/>to order or, if need be, until such meeting is closed.

#### 6. Public Address

- A. Board meetings are conducted for the purpose of carrying on the business of the schools, and therefore are not public meetings but are meetings held in public.
  - **BA**. The Board may permit any individual or group to address the Board concerning any subject that lies within its jurisdiction, ,-during a portion of the meeting so designated for such purpose.
    - (1) No <u>disruptive boisterous</u> conduct shall be permitted at any <u>Board of</u> <u>Education</u> meeting. Persistence in <u>disruptive boisterous</u> conduct shall be grounds for summary termination, by the Chairperson, of that person's privilege of address.
    - (2) All speakers must identify themselves by name and address.
    - (3) Three (3) minutes may be allotted to each speaker. $\overline{}$
    - (4) -A Board of Education member shall be appointed by the Chairperson prior to the meeting to act as timekeeper for the meeting if deemed necessary by the Chairperson.

#### 4. Broadcasting and Taping of Meetings

- A. While the Board is mindful of the importance of full media coverage, it must be able to conduct its business with a minimum of distraction.
- B. The media, including but not limited to reporters and cameras, shall be as inconspicuous as possible during meetings and shall handle their functions in such a manner as not to disturb the Board's proceedings.

Legal References:

**Connecticut General Statutes** 

1-200 Definitions

1-206 Denial of access <u>-to public records or meetings. Appeals. Notice. Orders.</u> <u>Civil penalty. Petition for relief from vexatious requester. Service of process upon</u> <u>commission. Frivolous appeals. Appeal re state hazardous waste program records</u> <u>-of public records or meeting. Notice. Appeal.</u>

1-225 Meetings of government agencies to be public. <u>Recording of votes. Schedule</u> and agenda of certain meetings to be filed and posted on web sites. Notice of special meetings. Executive sessions

1-232 Conduct of meetings. (re: disturbances)

19a-342 Smoking prohibited. Exceptions. Signs required. Penalties

Freedom of Information Commission Advisory Opinion #41 (April 9, 1980)

ADOPTED: December 9, 2008 REVISED: November 26, 2019

# Working Draft <u>P R O P O S E D</u> BOARD OF EDUCATION MASTER AGENDA AUGUST 2021 – FEBRUARY 2022

(Changes/Added Agenda Items are in "Red", "Bold")

## August 10 (Special Meeting)

- Further Discussion and Action on District Goals and Objectives 2021-2022
- Board Communication- Discussion and Possible Action
- Public Discussion on the Reopening of School
- Update on Enrollment for the 2021-2022 School Year

#### August 24

- Further Discussion and Action on District Goals and Objectives 2021-2022
   Approved at August 10<sup>th</sup> Special meeting
- Presentation, Discussion and Action on Revised Facilities Use Fee Schedule
- Appointment of an Impartial Hearing Officer for Student Disciplinary
   Matters for the 2021-2022 School Year, as they arise
  - Action Item to Delegate to its Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals, including Transportation Appeals as provided by Statute
- Update on Enrollment for the 2021-2022 School Year
- Discussion on FY2021 Year End Financial Report and FY2021 Expenses related to Re-Opening - rescheduled to September 14
- Further Discussion and Possible Action on Proposed Board of Education Subcommittee Meeting Dates - Approved on July 27th
- Darien Public Schools Status Update
- Update on Summer Facilities Projects
- Update on the District's Teacher/Administrator Evaluation Plans
- Further Discussion and Possible Action on Repeal of all Board of Education Policies not Currently Posted on the District Website

#### September 14

- Report on Summer School and ESY Programs 2021
- Presentation and Discussion on Board Master Agenda for August 2021-February 2022
- Darien Public Schools Status Update
- Discussion on FY2021 Year End Financial Report and FY2021 Expenses related to Re-Opening rescheduled from August 24
- Discussion and Possible Action on Procedures for Conducting Meetings of the Board of Education

### September 14, cont.

- Discussion and Possible Acceptance of Contemplated Gift for the Music Department
- Appropriation Request for Replacement of Trucks
- Discussion on Curriculum Development Process
- Discussion on Diversity, Equity, Inclusion

## September 28

- Further Discussion and Possible Action on Board Master Agenda August 2021 – February 2022
- Discussion on August 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- School Psychologists' Support for all Students rescheduled to October 26
- Darien Public Schools Status Update
- Discussion of Thriving Youth Survey Results
- First Reading and Discussion of Proposed Revised Board of Education Policies: Policy 1075, Green Cleaning Protocols; Policy 1200, Use of



- School Facilities; Policy 1225, Visitors; Policy 1250, School Volunteers, Student Interns and other Non-Employees; Policy 5220, Student Discipline; Policy 5175, Bullying Prevention and Intervention; Proposed New Board Policy 9280, Student Representatives on the Board of Education; Policy C-19-1, Health and Safety; Policy 9310, Meeting Conduct
- Discussion and Possible Acceptance of Contemplated Gifts from the Blue Wave Booster Club
- Discussion and Possible Action on the Establishment of a Curriculum Committee

### October 12

- Presentation and Preliminary Discussion of Regular Board of Education Meetings for the 2022 Calendar Year
- Preliminary Discussion of 2022-2023 Budget Meeting Calendar
- Report on Testing SAT, ACT, AP, NGSS
- Darien Public Schools Status Update
- Discussion and Possible Action on 2022-2023 Federal Consolidated Grants
- Presentation of Proposed International Field Trips for 2022-2023 School Year - tentative

### October 26

• Presentation of Student Distribution (Class Size) Reports for the High School and Middlesex

October 26th, cont.

- Discussion on September 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- Darien Public Schools Status Update
- Update on Implementation of District's Strategic Plan
- Update on "Open Choice"
- School Psychologists' Support for all Students rescheduled from September 28
- Further Discussion and Possible Board Action on Proposed International Field Trips for 2022-2023 School Year - tentative

### November 9

- Organizational Meeting (Election of Officers)
- Further Review and Possible Action on Proposed 2022-2023 Budget Calendar
- Darien Public Schools Status Update
- Further Discussion and Approval of Regular Board of Education Meetings for the 2022 Calendar Year or December 14

ratt

Curriculum Update

# November 23

Presentation of Updated Five Year Capital Plan

- Presentation of Five Year Budget Projections
- Update on 2022-2023 Budget
- FY23 Budget Initiatives
- Update on 2021-2022 Board Goals
- Discussion on October 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- Progress Report on Ox Ridge School Building Project
- Update on "Safe Return to In-Person Instruction Plan" or December 14
- Darien Public Schools Status Update
- NEASC Update
- Curriculum Update: Talented and Gifted

### December 14

- Updated 1<sup>st</sup> Semester Board of Education Master Agenda or January 11
- Further Discussion and Action on Regular Board of Education Meetings for the 2022 Calendar Year
- Update on "Safe Return to In-Person Instruction Plan" or November 23
- Annual Special Education Update
- Presentation and Discussion of Proposed Board Master Agenda for February – August 2022
- Darien Public Schools Status Update

## January 6, Thursday (Special Meeting) - Proposed

• Presentation of Superintendent's Proposed Budget for 2022-2023

## January 8 or 15 \*, Saturday (\*JANUARY 15 SNOW DATE)^^

• Discussion of Superintendent's Proposed 2022-2023 Personnel, Operating and Equipment Budget (All RCs)

## January 11

- Follow Up Discussion on January 8th Board Meeting Questions on 2022-2023 Proposed Budget
- Meeting with Board of Finance; RTM Finance and Budget and Education Committees re 2022-2023 Proposed Budget
- Updated 1<sup>st</sup> Semester Board of Education Master Agenda or December 14
- Update on Implementation of District's Strategic Plan
  - Darien Public Schools Status Update
- Curriculum Update

## January (Special Board Meeting)

In the event of snow on Saturday, January 8, the Board of Education will meet for the purpose of: 1) follow up discussion on January \_\_\_\_\_ Board Meeting Questions on 2022-2023 Proposed Budget; and 2) meeting with Board of Finance

- Comments from Board of Finance\* and RTM Finance and Budget and Education Committees re 2022-2023 Proposed Board of Education Budget
- Further Discussion on 2022-2023 Proposed Budget and Follow Up Questions

### January 25

- Further Discussion and Possible Action on Board Master Agenda February through August 2022
- Follow Up Questions and Discussion regarding 2022-2023 Proposed Budget
- Presentation of Proposed New Courses for Darien High School for the 2022-2023 School Year
- Discussion on December 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- Darien Public Schools Status Update

#### \*January 2021 wording

#### February 1 (Special Meeting) - Proposed

- Public Hearing on Proposed 2022-2023 Board of Education Budget
- Further Review of 2022-2023 Superintendent's Proposed Budget

### February 8

- Adoption of 2022-2023 Board of Education Budget
- Further Discussion and Action on Proposed New Courses for Darien High School for the 2022-2023 School Year
- Darien Public Schools Status Update
- Further Discussion and Action on Board Master Agenda for February August 2022

### March 1

- Discussion on January 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- Darien Public Schools Status Update
- Curriculum Update

Update on District's Strategic Plan and Board Goals

# PERSONNEL ACTION REPORT

September 28, 2021							
Item	Name	Action	Replacing/Location/Position	Effective Date		Tenure Area	Certification Class/Step
				From	То	Tendre Area	Certification class/step
Appointments							
1	Gina Gentile	Appointment	K Podlovits/Holmes/Elementary Teacher	9/23/2021	10/1/2023	Teacher	Elementary Teacher MA Step 7
2	Laura McGee	Appointment	H Reyes/Ox Ridge/Special Education Paraprofessional	10/4/2021	6/30/2022	NA	NA
3	Gary Whittaker	Appointment	J Morais/Facilities/Electrician	9/20/2021	6/30/2022	NA	NA
4	Kimberly Donovan	Appointment	S Harris(Transfer)/DHS/Special Education Paraprofessional	9/24/2021	6/30/2022	NA	NA
Resignations and Retirements							
5	Heather Reyes	Resignation	Ox Ridge/Special Education Paraprofessional		10/1/2021		