

### Feather River Charter School

### Regular Scheduled Board Meeting

#### Date and Time

Tuesday September 14, 2021 at 4:30 PM PDT

#### Location

Join Zoom Meeting https://sequoiagrove-org.zoom.us/j/88074645858

Meeting ID: 880 7464 5858 One tap mobile +14086380968,,88074645858# US (San Jose) +16699006833,,88074645858# US (San Jose)

https://sequoiagrove-org.zoom.us/j/88074645858

#### Agenda

	Purpose	Presenter	Time	
I. Opening Items			4:30 PM	
A. Record Attendance		David Brockmyer	1 m	
<b>B.</b> Call the Meeting to Order		David Brockmyer	1 m	
<b>C.</b> Approval of the Agenda	Vote	David Brockmyer	1 m	
D. Public Comments			2 m	
E. Approve Minutes	Approve Minutes	David Brockmyer	1 m	
Approve minutes for Regular Scheduled Board Meeting on June 15, 2021				
F. Approve Minutes	Approve Minutes	David Brockmyer	1 m	
Approve minutes for Special Board Meeting on August 4, 2021				
G. Approve Minutes	Approve Minutes	David Brockmyer	1 m	
Approve minutes for Special Board Meeting on September 7, 2021				

H. Executive Director's Report	Purpose	<b>Presenter</b> Jenell Sherman	Time 10 m	
II. Finance			4:48 PM	
A. July - August Financials	Vote	Darlington Ahaiwe	10 m	
B. ESSER III Funding	Discuss	Jenell Sherman	5 m	
<b>C.</b> Carryover of Sick Time	Vote	Jenell Sherman	5 m	
III. Operations			5:08 PM	
A. Teacher Evaluations	Vote	Jenell Sherman	5 m	
B. Teacher Contract	Vote	Jenell Sherman	5 m	
<b>C.</b> Over 5 Students Supplemental Contract	Vote	Jenell Sherman	5 m	
IV. Academic Excellence			5:23 PM	
A. Sutter Buttes Learning Hub	FYI	Jenell Sherman	5 m	
V. Governance			5:28 PM	
A. Governing Board Executive Order	Discuss	Jenell Sherman	5 m	
B. Governing Board Vacancy	FYI	Jenell Sherman	5 m	
Feather River has two openings for board members and one CSO board member. A working group can be formed with an existing board member and school staff. Board recommendations will be presented at a future meeting.				
<b>C.</b> Discussion and Potential Action to Change Regular Scheduled Board Meeting Start Time	Vote	David Brockmyer	5 m	
Governing Board member would prefer a later start time to accommodate his work schedule.				
<b>D.</b> Discussion and Potential Action of Board Member Stipend	Vote	David Brockmyer	5 m	
E. Upcoming Compliance Items	FYI	Jenell Sherman	5 m	
VI. Closing Items			5:53 PM	
A. Board of Director's Comments & Requests	Discuss		2 m	
<b>B.</b> Announcement of Next Regular Scheduled Board Meeting	Vote	David Brockmyer	1 m	
The Next Regular Scheduled Board Meeting is October 19 , 2021 at 4:30 PM.				
C. Adjourn Meeting	Vote		1 m	

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (530) 927-5137 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

## **Cover Sheet**

### **Approve Minutes**

Section:I. Opening ItemsItem:E. Approve MinutesPurpose:Approve MinutesSubmitted by:Related Material:Minutes for Regular Scheduled Board Meeting on June 15, 2021



## Feather River Charter School

## **Minutes**

**Regular Scheduled Board Meeting** 

Date and Time Tuesday June 15, 2021 at 6:30 PM

#### Location 3840 Rosin Court #100 Sacramento, CA 95834

Zoom Link: https://zoom.us/j/96568347400

Meeting ID: 965 6834 7400 Join by Phone: (669) 900-6833

#### **Directors Present**

David Brockmyer (remote), Jevon Webster (remote), Juina Carter (remote), Nick Wavrin (remote)

Directors Absent
None

#### **Guests Present**

Darcy Belleza (remote), Darlington Ahaiwe (remote), Dr. Amanda Johnson (remote), Jenell Sherman (remote), Katie Royer (remote), Royce Gough (remote)

#### I. Opening Items

#### A. Record Attendance

#### B. Call the Meeting to Order

David Brockmyer called a meeting of the board of directors of Feather River Charter School to order on Tuesday Jun 15, 2021 at 6:32 PM.

#### C. Approval of the Agenda

David Brockmyer made a motion to approve the Agenda. Jevon Webster seconded the motion.

Items 1D (Closed Session) and 1E (Announcement of Any Action Taken During Closed Session) were removed. The board **VOTED** unanimously to approve the motion.

#### **D. Public Comments**

No public comment.

#### E. Approve Minutes

Nick Wavrin made a motion to approve the minutes from Regular Scheduled Board Meeting on 05-25-21.

Jevon Webster seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### F. Executive Director's Report

Jenell Sherman presented the Executive Director's Report.

- 1. Enrollment- 1656 students currently enrolled, 1840 students is the goal by August
- 2. Hiring- 61 returning HSTs, 14 new hires, projected openings is 5
- 3. The Grove- update provided by Lt. Jason Baldwin and Royce Gough
- July 1st launch
- Email migration
- Hiring
- Board opening to be filled late August
- Tech- laptops being prepared for staff and students
- South (Watt and Highway 50) and North (Roseville) offices opening soon

#### II. Finance

#### A. May Financials

David Brockmyer made a motion to approve the May Financials. Juina Carter seconded the motion. Darlington Ahaiwe presented the May Financials.

The board **VOTED** unanimously to approve the motion.

#### B. Annual Budget

David Brockmyer made a motion to approve the Annual Budget. Jevon Webster seconded the motion. Darlington Ahaiwe presented the Annual Budget.

The board VOTED unanimously to approve the motion.

## C. Shared Executive Personnel Memorandum of Understanding for Julie Haycock-Cavender and Jenell Sherman

David Brockmyer made a motion to approve the Shared Executive Personnel Memorandum of Understanding for Julie Haycock-Cavender and Jenell Sherman. Jevon Webster seconded the motion.

Jenell Sherman presented the Shared Executive Personnel Memorandum of Understanding for Julie Haycock-Cavender and Jenell Sherman. The board **VOTED** unanimously to approve the motion.

#### D. Shared Staff Memorandum of Understanding

Juina Carter made a motion to approve Shared Staff Memorandum of Understanding.

Nick Wavrin seconded the motion.

Jenell Sherman presented the Shared Staff Memorandum of Understanding.

The attachments will need final Board approval in the fall once enrollment is complete. The board **VOTED** unanimously to approve the motion.

## E. Shared Staff Memorandum of Understanding with Central for High School Virtual Academy

Jevon Webster made a motion to approve the Shared Staff Memorandum of Understanding with Central for High School Virtual Academy. Nick Wavrin seconded the motion.

Jenell Sherman presented the Shared Staff Memorandum of Understanding with Central for High School Virtual Academy.

The attachments will need final Board approval in the fall once enrollment is complete. The board **VOTED** unanimously to approve the motion.

#### F. Services Agreement with Sequoia Grove Charter Alliance

Jevon Webster made a motion to approve the Services Agreement with Sequoia Grove Charter Alliance.

David Brockmyer seconded the motion.

Jenell Sherman presented the Services Agreement with Sequoia Grove Charter Alliance.

Agreement written by Procopio and reviewed by Young, Minney and Corr. The board **VOTED** unanimously to approve the motion.

#### G. Stipends Charts

David Brockmyer made a motion to approve the Stipends Charts. Juina Carter seconded the motion. Jenell Sherman presented the Stipends Charts. The board **VOTED** unanimously to approve the motion.

#### H. Executive Director Salary Schedule

David Brockmyer made a motion to approve the Executive Director Salary Schedule.

Jevon Webster seconded the motion.

Darcy Belleza presented the Executive Director Salary Schedule. The board **VOTED** unanimously to approve the motion.

#### **III. Operations**

## A. Resolution to Change Email Addresses and Other Contact Information on all Policies and Documents

Jevon Webster made a motion to approve Resolution to Change Email Addresses and Other Contact Information on all Policies and Documents. Juina Carter seconded the motion.

Jenell Sherman presented the Resolution to Change Email Addresses and Other Contact Information on all Policies and Documents. The board **VOTED** unanimously to approve the motion.

B. Conflict Waiver for Representation of Sequoia Grove Charter Alliance Jevon Webster made a motion to approve the Conflict Waiver for Representation of Sequoia Grove Charter Alliance.

Juina Carter seconded the motion.

Jenell Sherman presented the Conflict Waiver for Representation of Sequoia Grove Charter Alliance. The board **VOTED** unanimously to approve the motion.

#### C. Operational Memorandum of Understanding with Winship Robbins Elementary School District

David Brockmyer made a motion to approve the Operational Memorandum of Understanding with Winship Robbins Elementary School District. Nick Wavrin seconded the motion.

Jenell Sherman presented the Operational Memorandum of Understanding with Winship Robbins Elementary School District. The board **VOTED** unanimously to approve the motion.

## D. Facilities Memorandum of Understanding with Winship Robbins Elementary School District

David Brockmyer made a motion to approve the Facilities Memorandum of Understanding with Winship Robbins Elementary School District. Jevon Webster seconded the motion.

Jenell Sherman presented the Facilities Memorandum of Understanding with Winship Robbins Elementary School District. The board **VOTED** unanimously to approve the motion.

#### E. Animals at School Policy

David Brockmyer made a motion to approve the Animals at School Policy. Jevon Webster seconded the motion. Jenell Sherman presented the Animals at School Policy. The board **VOTED** unanimously to approve the motion.

#### F. Safe Return to In-Person Instruction Plan

Darcy Belleza introduced the Safe Return to In-Person Instruction Plan.

#### G. Public Hearing of Safe Return to In-Person Instruction Plan

David Brockmyer made a motion to open the Public Hearing of Safe Return to In-Person Instruction Plan at 7:30 PM. Jevon Webster seconded the motion. David Brockmyer made a motion to close Public Hearing at 7:32 PM.

Nick Wavrin seconded the motion.

The board VOTED unanimously to approve the motion.

#### **IV. Academic Excellence**

A. Local Control and Accountability Plan 2021-2022
 Nick Wavrin made a motion to approve the Local Control and Accountability Plan 2021-2022 with Expenditures.
 Juina Carter seconded the motion.
 Darcy Belleza presented the Local Control and Accountability Plan 2021-2022 with Expenditures. The board VOTED unanimously to approve the motion.

#### B. Budget Overview for Parents 2021-2022

Nick Wavrin made a motion to approve the Budget Overview for Parents 2021-2022.

Jevon Webster seconded the motion.

Darcy Belleza presented the approve the Budget Overview for Parents 2021-2022. The board **VOTED** unanimously to approve the motion.

#### C. Student Freedom of Speech and Expression Policy

Juina Carter made a motion to approve Student Freedom of Speech and Expression Policy.

Nick Wavrin seconded the motion.

Jenell Sherman presented the Student Freedom of Speech and Expression Policy. The board **VOTED** unanimously to approve the motion.

#### D. Sexual Health and HIV Prevention Policy

Jevon Webster made a motion to approve the Sexual Health and HIV Prevention Policy.

Jenell Sherman presented the Sexual Health and HIV Prevention Policy.

Per the California Healthy Youth Act, it is mandatory for the school to offer a Comprehensive Sexual Health and HIV Prevention instruction for grades 7-12. Families have the choice to opt-in. The board **VOTED** unanimously to approve the motion.

#### E. Parent and Family Involvement Policy

David Brockmyer made a motion to approve the Parent and Family Involvement Policy.

Nick Wavrin seconded the motion.

Jenell Sherman presented the Parent and Family Involvement Policy. The board **VOTED** unanimously to approve the motion.

#### F. Homeless Education Policy Review

Staff conducted an annual review of the Homeless Education Policy. No updates are needed at this time.

#### V. Governance

#### A. Board Meeting Calendar for the 2021-2022 School Year

Jevon Webster made a motion to approve the Board Meeting Calendar for the 2021-2022 School Year.

Nick Wavrin seconded the motion.

Jenell Sherman presented the Board Meeting Calendar for the 2021-2022 School Year.

The Feather River Board Meetings will be held at 4:30 PM in 2021-2022. The board **VOTED** unanimously to approve the motion.

#### B. Acceptance of Board Member Resignation: Max Semenenko

David Brockmyer made a motion to approve the Acceptance of Board Member Resignation: Max Semenenko.

Jevon Webster seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### C. Governing Board Vacancy

Working group is recommended to fill the vacancy on the Feather River Governing Board.

Volunteer would work with school staff to recruit and review candidates. Nick Wavrin volunteered to represent Feather River Governing Board in the working group.

#### D. Discussion and Potential Action on Stipend Amounts for Board Members The stipend amount for Governing Board Members for 2021-2022 will be \$100.00.

David Brockmyer recommended revisiting the stipend amount if filling the vacancy becomes troublesome.

#### E. Third Amended Bylaws

David Brockmyer made a motion to approve the Third Amended Bylaws. Jevon Webster seconded the motion. Jenell Sherman presented the Third Amended Bylaws. The board **VOTED** unanimously to approve the motion.

#### F. Upcoming Compliance Items

Jenell Sherman presented the Upcoming Compliance Items.

#### G. Conflict of Interest Policy

Jenell Sherman reviewed the current Conflict of Interest Policy that the Governing Board members will sign in July 2021.

#### **VI. Closing Items**

A. Board of Director's Comments & Requests No comments.

#### B. Announcement of Next Regular Scheduled Board Meeting

David Brockmyer announced the Next Regular Scheduled Board Meeting will be July 20, 2021 at 4:30 PM. David Brockmyer made a motion to approve the new Regular Scheduled Board

Meeting time of 4:30 PM. Jevon Webster seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### C. Adjourn Meeting

David Brockmyer made a motion to adjourn the meeting. Juina Carter seconded the motion. The board **VOTED** unanimously to approve the motion. There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 7:52 PM.

Respectfully Submitted, David Brockmyer

Prepared by: Katie Royer Noted by:

#### Board Secretary

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (562) 584-0427 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

## **Cover Sheet**

### **Approve Minutes**

Section: Item: Purpose: Submitted by: Related Material: I. Opening Items F. Approve Minutes Approve Minutes

Minutes for Special Board Meeting on August 4, 2021



## Feather River Charter School

## Minutes

**Special Board Meeting** 

#### Date and Time

Wednesday August 4, 2021 at 5:30 PM

#### Feather River Special Board Meeting

When Wed Aug 4, 2021 5:30pm - 6pm Pacific Time - Los Angeles Where https://us02web.zoom.us/j/89227570869? pwd=K21MK0VMcms1emJLQTIXOWg5NHdXUT09 (map) Who• jenn.kramer@sequoiagrove.org - organizer Jenn Kramer is inviting you to a scheduled Zoom meeting. Join Zoom Meeting https://us02web.zoom.us/j/89227570869? pwd=K21MK0VMcms1emJLQTIXOWg5NHdXUT09 Meeting ID: 892 2757 0869 Passcode: 359057 One tap mobile +16699009128,,89227570869#,,,,\*359057# US (San Jose) +13462487799,,89227570869#,,,,\*359057# US (Houston) Dial by your location +1 669 900 9128 US (San Jose) +1 346 248 7799 US (Houston) +1 253 215 8782 US (Tacoma) +1 301 715 8592 US (Washington DC) +1 312 626 6799 US (Chicago) +1 646 558 8656 US (New York) Meeting ID: 892 2757 0869 Passcode: 359057 Find your local number: https://us02web.zoom.us/u/kcfDxAhbmJ

#### **Directors Present**

David Brockmyer (remote), Juina Carter (remote), Nick Wavrin (remote)

#### **Directors Absent**

#### None

#### **Guests Present**

Darcy Belleza (remote), Jenell Sherman (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

#### I. Opening Items

#### A. Record Attendance

#### B. Call the Meeting to Order

David Brockmyer called a meeting of the board of directors of Feather River Charter School to order on Wednesday Aug 4, 2021 at 5:50 PM.

#### C. Approval of the Agenda

David Brockmyer made a motion to approve the Agenda. Nick Wavrin seconded the motion. The board **VOTED** unanimously to approve the motion.

#### **D.** Public Comments

No public comments.

#### **II. Operations**

#### A. Employee Handbook Amendment

David Brockmyer made a motion to approve the Employee. Nick Wavrin seconded the motion. Jenell Sherman presented the Employee Handbook amendments including removing the need for written authorization to use personal vehicle for work and a new technology policy. The board **VOTED** unanimously to approve the motion.

#### B. Salary Schedule for Part-Time Specialized Teacher

Juina Carter made a motion to approve the Salary Schedule for Part-Time Specialized Teacher.

David Brockmyer seconded the motion.

Jenell Sherman presented the Salary Schedule for Part-Time Specialized Teacher. The board **VOTED** unanimously to approve the motion.

#### **III. Academic Excellence**

#### A. New Vendor Contract

David Brockmyer made a motion to approve the New Vendor Contract. Nick Wavrin seconded the motion. Stephanie Terrell presented the New Vendor Contract. The board **VOTED** unanimously to approve the motion.

#### B. Parent Student Handbook

Juina Carter made a motion to approve the Parent Student Handbook. David Brockmyer seconded the motion. Jenell Sherman presented the Parent Student Handbook. The board **VOTED** unanimously to approve the motion.

#### C. Independent Study Policy

David Brockmyer made a motion to approve the Independent Study Policy. Nick Wavrin seconded the motion. Jenell Sherman presented the Independent Study Policy. The board **VOTED** unanimously to approve the motion.

#### **IV. Closing Items**

#### A. Board of Director's Comments & Requests

Dave Brockmyer requested Zoom link to the Board Meetings be included in the email invitation/reminder.

#### B. Announcement of Next Regular Scheduled Board Meeting

Dave Brockmyer announced the Next Regular Scheduled Board meeting is August 17, 2021 at 6:00 PM.

#### C. Adjourn Meeting

David Brockmyer made a motion to adjourn the meeting. Nick Wavrin seconded the motion. The board **VOTED** unanimously to approve the motion. There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 6:01 PM.

Respectfully Submitted, David Brockmyer

Prepared by: Katie Royer

Noted by:

#### Board Secretary

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (562) 584-0427 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you.

(Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

## **Cover Sheet**

### **Approve Minutes**

Section: Item: Purpose: Submitted by: Related Material: I. Opening Items G. Approve Minutes Approve Minutes

Minutes for Special Board Meeting on September 7, 2021



## Feather River Charter School

## Minutes

**Special Board Meeting** 

**Date and Time** Tuesday September 7, 2021 at 5:00 PM

> **Feather River Special Board Meeting** Time: Sep 7, 2021 05:00 PM Pacific Time (US and Canada)

Join Zoom Meeting https://sequoiagrove-org.zoom.us/j/88351310538

Meeting ID: 883 5131 0538 One tap mobile +14086380968,,88351310538# US (San Jose) +16699006833,,88351310538# US (San Jose)

Dial by your location +1 408 638 0968 US (San Jose) +1 669 900 6833 US (San Jose) +1 253 215 8782 US (Tacoma) +1 346 248 7799 US (Houston) +1 301 715 8592 US (Washington DC) +1 312 626 6799 US (Chicago) +1 646 876 9923 US (New York) Meeting ID: 883 5131 0538 Find your local number: https://sequoiagrove-org.zoom.us/u/kcj8qcSx0h

**Directors Present** David Brockmyer (remote), Juina Carter (remote), Nick Wavrin (remote)

**Directors Absent** 

#### None

#### **Guests Present**

Darcy Belleza (remote), Darlington Ahaiwe (remote), Dawn Carl (remote), Jenell Sherman (remote), Jenn Kramer (remote), Julie Haycock-Cavender (remote), Katie Royer (remote)

#### I. Opening Items

#### A. Record Attendance

#### B. Call the Meeting to Order

David Brockmyer called a meeting of the board of directors of Feather River Charter School to order on Tuesday Sep 7, 2021 at 5:12 PM.

#### C. Approval of the Agenda

David Brockmyer made a motion to approve the Agenda, moving Financials to after Governance. Nick Wavrin seconded the motion. Moved Financials to the end of Agenda. The board **VOTED** unanimously to approve the motion.

#### **D.** Public Comments

No public comments.

#### **II. Operations**

#### A. Organizational Chart

David Brockmyer made a motion to approve the Organizational Chart. Juina Carter seconded the motion. Jenell Sherman presented the Organizational Chart. The board **VOTED** unanimously to approve the motion.

#### **III. Governance**

#### A. Discussion and Potential Action on Board Member Recruitment Michelle Griswold withdrew her candidacy.

#### B. Discussion on Board Training

Bryanna Brossman has been hired as a part-time governance consultant. Bryanna Brossman will help with board training schedule to be held over the next few months.

The Board prefers asynchronous board training.

Board meetings to go in-person starting October 1, 2021 per Executive Order.

#### **IV. Financials**

#### A. Unaudited Actuals Report

David Brockmyer made a motion to approve the Unaudited Actual Report/June Financials.

Nick Wavrin seconded the motion.

Darlington Ahaiwe presented the Unaudited Actual Report/June Financials. The board **VOTED** unanimously to approve the motion.

#### V. Closing Items

A. Board of Director's Comments & Requests No questions or comments from the board.

Tuesday, September 14, 2021 at 4:30 PM.

B. Announcement of Next Regular Scheduled Board Meeting Dave Brockmyer announced the next Regular Scheduled Board meeting is

#### C. Adjourn Meeting

David Brockmyer made a motion to adjourn the Meeting. Juina Carter seconded the motion. The board **VOTED** unanimously to approve the motion. There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 5:38 PM.

Respectfully Submitted, David Brockmyer

Prepared by: Katie Royer

Noted by:

#### Board Secretary

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (530) 927-5137 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

## **Cover Sheet**

### **Executive Director's Report**

Section: Item: Purpose: Submitted by: Related Material: I. Opening Items H. Executive Director's Report FYI

FRCS ED Report September Board Meetings.pptx



22 of 11

## Regular Board Meeting September 14, 2021

Feather River Charter School

Powered by BoardOnTrack

01

02

03

04

TODAY'S Agenda BACK TO SCHOOL Growing Together

**NEW PROGRAMS** High School, CTE, AVA, Cadet Corps

**ASSESSMENT UPDATE** With Kristie Nicosia

**ENROLLMENT UPDATE** View the latest numbers

**OS** ORDERING UPDATE Ordering Stats for our school

**06 COVID-19 UPDATE** Regarding Governor's Measure



# **GROWING TOGETHER!**

We welcomed students back on Monday, August 16th.

It's going to be a beautiful year!





# NEW ACADEMIC & ENRICHMENT PROGRAMS FOR 2021-22

Powered by BoardOnTrack

## **ADVENTURE ACADEMY**

- Academic enrichment program that supports & supplements core content instruction for students in TK-8th Grades.
  - AVA classes will <u>not replace a student's</u> <u>core curriculum</u>, but instead will add educational adventure to their learning plan
- 4 week sessions starting September 13

•

- HSTs can teach in our 4-week sessions for a stipend
- There will be virtual and in person options

# SYNC UP & DIL

- Launched Instructional Opportunities for all students with their teacher of record
- Instructional Admin provided open and go lessons for all HSTs
- Launched a daily opportunity for all 4th-8th graders via Zoom to learn about technology began August 16th

## **CA CADET CORPS**

- Leadership opportunity open to all 7th-12 grade students.
- The Mission of the CACC is to provide students with a quality educational & leadership development program that prepares students for success in college or the workforce.
- Reach out to Elizabeth Platt for more Info

## **HIGH SCHOOL PROGRAMS**

With Shannon Breckenridge

Powered by BoardOnTrack



## HIGH SCHOOL SPECIAL ENROLLMENT With Shannon Breckenridge



## CONCURRENT

Choice of colleges Wider variety of courses CTE opportunities

Family manages enrollment and transcripts In courses mixed with college students

## DUAL

Offered in our partnership with Yuba College

Pre-selected courses, college GE focus

Limited to homeschooling high schoolers

Supportive professors hand-picked to work with high school students.

## CAREER TECHNOLOGY EDUCATION

Open to 7-12th graders

Enriched by CCGI + Earn & Learn Partners

3 Ways to CTE:

- HSVA
- Edmentum and Edynamic Learning
- Community College

CTE events will be shared out in the Sequoia Scoop on Tuesdays



# **ASSESSMENT UPDATE**

With Kristie Nicosia

32 of 1

Powered by BoardOnTrack

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM Sequoia Grove Assessment Plan 2021-2022

Assessment	Dates	Administered By	Purpose	Student Population
Fall Star Test: ELA & Math	August 23 - September 17	Families at home	Initial incoming assessment, instructional planning	TK-11
Initial ELPAC	1st 30 days of enrollment	EL team and HSTs as needed	Initial EL assessment, instructional planning	Newly designated EL students
CAASPP IAB: Math only	January 10 - February 4	HSTs at LP meeting	Mid-year growth check, CAASPP practice and exposure prior to Spring	3-8 & 11
Winter Star Test: ELA only	January 10 - February 4	Families at home	Mid-year growth check	3-8 & 11
Winter Star Test: ELA & Math	January 10 - February 4	Families at home	Mid-year growth check	TK-2, 9, & 10
PFT V	February 1 - March 31	HSTs at local parks	Annual physical fitness testing	5, 7, & 9
Summative ELPAC	February 1 - February 28	EL team and HSTs as needed	Summative EL All designated assessment students	
CAASPP (ELA & Math) CAST (Science) CAA (Alternative Assessment)	March 7 - May 13 (tentative)	HSTs at local testing locations	Summative assessment CAASPP (3-8, 11) CAST (5, 8, 11) CAA (as needed pe IEP)	
Spring Star Test: ELA & Math	April 19 - May 13	Families at home	EOY internal TK-11 assessment	

## Fall STAR Testing Participation

School	Reading	Math
Clarksville	52%	59%
Feather River	49%	57%
Lake View	46%	59%
Winship	44%	54%

The Fall Star testing window closes Friday, September 17, 2021.





## CURRENT IN-PROCESS OPENINGS WAITLIST 1776 7 57 101

## 97% OF A GOAL OF 1840

 $\sim$ 

Powered by BoardOnTrack



# **ORDERING UPDATE**

With Stephanie Terrell

36 of

Powered by BoardOnTrack

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM

# **ORDERING UPDATE**

## 8958

Orders Placed





**Orders Processed** 



Orders in the Queue

Totals across Sequoia Grove Schools ~ 2 1/2 weeks out

Powered by BoardOnTrack



# COMMUNITY PARTNER ONBOARDING

- Returning vendors were reactivated with a 30-day grace period
- New vendor Applications sent beginning 9/1
- In-process of auditing and deactivating vendors who have not responded to the 30 day grace period

38 of 114

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM

# **COVID-19 Updates**



For any staff member who has *not* demonstrated verification of COVID-19 Vaccination\*:

Weekly Testing: Any staff meeting in-person at least once a week with another staff member or family

Intermittent Testing: Any staff member meeting in-person intermittently must test negative within 72 hours before meeting

COVID Tests will be provided for staff by the school

\*Plan is vetted through Legal Council



#### Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM

THANK YOU!

40 of 114



### **Cover Sheet**

### July - August Financials

Section: Item: Purpose: Submitted by: Related Material: II. Finance A. July - August Financials Vote

Feather River\_Financial Package\_JH Agust 2021.pdf



## Monthly Financial Presentation – July and August 2021



# **FEATHER RIVER – July Highlights**

- Year-end revenue projections decreased by 6%. (Decreased enrollment projections)
- Year-end expense projections decreased by \$4%. (Decreased student allotment)
- Year-end surplus projected at \$367k (Budget; \$682k).
- Senate Bill 740 Requirements:
  - 40/80 Expense Ratio
  - 25:1 Pupil-Teacher ratio

Cert.	Instr.
46.4%	83.7%
1,316,577	710,435

Pupil:Teac	her Ratio	
20.97	:1	



# FEATHER RIVER – August Highlights

- Year-end revenue projections increased by 6%.
- Year-end expense projections decreased by \$5%.
- Year-end surplus projected at \$655k (July; \$367k).
- Senate Bill 740 Requirements:
  - 40/80 Expense Ratio
  - 25:1 Pupil-Teacher ratio

Cert.	Instr.
46.4%	82.3%
1,316,577	473,281

Pupil:Teac	her Ratio
20.97	:1



# **Attendance & Data Metrics**

Enrollm	nent & Per I	Pupil Data	
	<u>Actual</u>	<u>Forecast</u>	<u>Budget</u>
Average Enrollment	n/a	1809	1841
ADA	n/a	1772	1804
Attendance Rate	n/a	98.0%	98.0%
Unduplicated %	43.2%	43.0%	43.2%
Revenue per ADA		\$11,550	\$11,464
Expenses per ADA		\$10,961	\$11,086



# **FEATHER RIVER - Revenue**

Revenue variance consistent with August enrollment adjustment.

	Year-to-Date								Annual/Full Year							
	Actual		l Budget		Fav/(Unf)			Forecast		Budget		F	av/(Unf)			
Revenue																
State Aid-Rev Limit	\$	529,203	\$	527,227	\$	1,976		\$	17,318,255	\$	17,629,743	\$	(311,488)			
Federal Revenue		10,275		6,593		3,682			820,824		824,626		(3,802)			
Other State Revenue		101,670		33,440		68,230			2,330,556		2,223,453		107,103			
Other Local Revenue		-		-		-			-		-		-			
Total Revenue	\$	641,148	\$	567,260	\$	73,888		\$	20,469,635	\$	20,677,823	\$	(208,188)			



# **FEATHER RIVER - Expenses**

July and August expenditures below budget as enrollment and staff on-boarding continues.

		Ye	ar-to-Date				ł	\nn	ual/Full Year	,	
	Actual		Budget	Fa	av/(Unf)		Forecast		Budget	F	av/(Unf)
Expenses				-							
Certificated Salaries	\$ 1,049,494	\$	1,103,648	\$	54,154	\$	6,692,245	\$	6,880,789	\$	188,544
Classified Salaries	49,102		60,135		11,032		349,776		360,808		11,032
Benefits	286,558		338,979		52,421		1,982,668		2,107,888		125,219
Books and Supplies	412,131		469,703		57,572		3,518,518		3,537,372		18,854
Subagreement Services	353,918		621,375		267,457		4,157,530		4,199,211		41,680
Operations	28,606		38,133		9,527		211,940		228,800		16,860
Facilities	-		8,367		8,367		50,083		50,200		117
Professional Services	219,567		270,784		51,217		2,031,235		2,111,712		80,478
Depreciation	479		267		(212)		479		1,600		1,121
Interest	 52,890		119,311		66,421		432,656		516,555		83,898
Total Expenses	\$ 2,452,745	<u>\$</u>	3,030,701	\$	577,956	\$	19,427,130	\$	19,994,934	\$	567,805



# **FEATHER RIVER - Fund Balance**

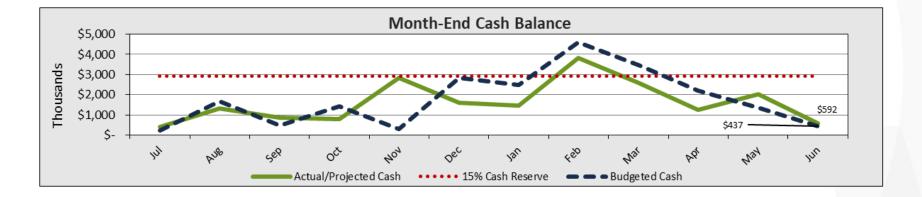
Increase to projected surplus consistent with July and August lower expenditures (timing).

		Year-to-Date			l l	Annı	ıal/Full Year		
	Actual	Budget	Fav/(Unf)		Forecast		Budget	F	av/(Unf)
Total Surplus(Deficit)	\$ (1,811,597)	\$ (2,463,441)	\$ 651,845	\$	1,042,505	\$	682,889	\$	359,617
Beginning Fund Balance	(720,215)	(720,215)			(720,215)		(720,215)		
Ending Fund Balance	<u>\$ (2,531,812)</u>	<u>\$ (3,183,656)</u>		<u>\$</u>	322,291	<u>\$</u>	(37,326)		
As a % of Annual Expenses	-13.0%	-15.9%			1.7%		-0.2%		



# **FEATHER RIVER - Cash Balance**

- No concerns in cash flow projections.
- Year-end cash balance projected at \$592k.





# **FEATHER RIVER - Appendix**

- Monthly Cash Flow / Forecast 21-22
- Budget vs. Actual (July)
- Statement of Financial Position (July)
- Statement of Cash Flows (July)
- Budget vs. Actual (August)
- Statement of Financial Position (August)
- Statement of Cash Flows (August)
- Check Register
- AP Aging
- Due-To/Due-From Balance

Monthly Cash Flow/Forecast FY21-22																
Revised 9/9/2021																
ADA = 1772.33	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
I													Acciduis	rorecuse	Budget Total	(oniuv.)
Revenues															<b>ADA</b> = 1	1803.69
State Aid - Revenue Limit		100 5 11		075 774	075 774	075 774	075 774	075 774	1 0 1 1 0 0 1	1 0 11 001	4 0 44 604	1 0 11 001	2 762 765	45 004 400		(200, 005)
8011 LCFF State Aid	-	486,541	486,541	875,774	875,774	875,774	875,774	875,774	1,941,691	1,941,691	1,941,691	1,941,691	2,762,765	15,881,480	16,167,546	(286,065)
8012 Education Protection Account 8019 State Aid - Prior Year	-	-	-	84,035	-	-	84,035	-	-	84,035	-	-	102,361	354,466	360,738	(6,272)
8019 State Ald - Prior Year 8096 In Lieu of Property Taxes		- 42,662	- 79,690	- 53,127	- 53,127	- 53,127	- 53,127	- 53,127	- 212,789	- 106,394	- 106,394	- 106,394	- 162,350	- 1,082,309	- 1,101,459	- (19,151)
	-	529,203	566,231	1,012,936	928,901	928,901	1,012,936	928,901	2,154,480	2,132,120	2,048,085	2,048,085	3,027,476	17,318,255	17,629,743	(311,488)
Federal Revenue		,	, -	,- ,	/	/	,- ,	,	, - ,	, - , -	,,	,,	- / - / -	,,	,, -	(- ) /
8181 Special Education - Entitlement	-	-	6,593	11,867	11,867	11,867	11,867	11,867	27,571	27,571	27,571	27,571	38,682	214,895	218,697	(3,802)
8182 Special Education - Discretionary	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8220 Federal Child Nutrition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8290 Title I, Part A - Basic Low Income	-	-	34,394	-	-	103,182	-	-	-	-	-	-	-	137,576	137,576	-
8291 Title II, Part A - Teacher Quality	-	6,239	6,239	-	-	12,477	-	-	-	-	-	-	(1)	24,954	24,954	-
8293 Title III - Limited English	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8294 Title V, Part B - PCSG	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8295 Charter Facility Incentive Grant 8296 Other Federal Revenue	-	-	-	-	-	-	- 439,363	-	-	-	-	-	-	- 439,363	- 443,399	-
8296 Other Federal Revenue 8299 Prior Year Federal Revenue		4,036	-	-	-	-	439,303	_	-		-	_		4,036	443,399	(4,036) 4,036
	-	10,275	47,225	11,867	11,867	127,526	451,230	11,867	27,571	27,571	27,571	27,571	38,681	820,824	824,626	(3,802)
Other State Revenue			,									,	,			(-,,
8311 State Special Education	37,671	37,671	37,516	67,529	67,529	67,529	67,529	67,529	141,827	141,827	141,827	141,827	205,049	1,222,863	1,109,269	113,594
8520 Child Nutrition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8545 School Facilities (SB740)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8550 Mandated Cost	-	-	-	-	-	27,177	-	-	-	-	-	-	-	27,177	27,177	-
8560 State Lottery	-	-	-	-	-	-	56,277	-	-	56,277	-	-	254,319	366,872	373,364	(6,492)
8598 Prior Year Revenue	-	26,328	-	-	-	-	-	-	-	-	-	-	-	26,328	-	26,328
8599 Other State Revenue	- 37,671	- 63,999	37,516	687,315 754,844	- 67,529	94,707	- 123,806	- 67,529	- 141,827	- 198,104	- 141,827	141,827	- 459,369	687,315 2,330,556	713,643 <b>2,223,453</b>	(26,328) <b>107,103</b>
	37,071	03,999	37,310	7,54,644	07,329	94,707	125,800	07,525	141,027	198,104	141,027	141,027	439,309	2,330,330	2,223,433	107,105
Total Revenue	37,671	603,477	650,973	1,779,647	1,008,297	1,151,133	1,587,972	1,008,297	2,323,878	2,357,795	2,217,484	2,217,484	3,525,526	20,469,635	20,677,823	(208,188)
Expenses																
Certificated Salaries	281 600	440 000	441 420	441 420	441 420	441 420	441 420	441 420	441 420	441 420	441 420	441 420		F 244 880	F 407 880	162.000
1100 Teachers' Salaries	381,690	448,889	441,430	441,430	441,430	441,430	441,430	441,430	441,430	441,430	441,430	441,430	-	5,244,880	5,407,889	163,009
<ul><li>1100 Teachers' Salaries</li><li>1170 Teachers' Substitute Hours</li></ul>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<ul><li>1100 Teachers' Salaries</li><li>1170 Teachers' Substitute Hours</li><li>1175 Teachers' Extra Duty/Stipends</li></ul>	- 10,098	۔ 24,050	۔ 21,575	۔ 21,575	۔ 21,575	21,575	- 21,575	21,575	۔ 21,575	- 21,575	21,575	21,575	-	249,898	- 258,900	9,002
<ul><li>1100 Teachers' Salaries</li><li>1170 Teachers' Substitute Hours</li></ul>	- 10,098 18,962	- 24,050 19,041	- 21,575 23,770	- 21,575 23,770	- 21,575 23,770	21,575 23,770	21,575 23,770	21,575 23,770	- 21,575 23,770	- 21,575 23,770	21,575 23,770	21,575 23,770	-	-	- 258,900 295,000	9,002 19,298
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> </ul>	- 10,098	۔ 24,050	۔ 21,575	۔ 21,575	۔ 21,575	21,575	- 21,575	21,575	۔ 21,575	- 21,575	21,575	21,575	-	- 249,898 275,702	- 258,900	9,002
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> </ul>	- 10,098 18,962 50,408	- 24,050 19,041 51,314	- 21,575 23,770 48,333	- 21,575 23,770 48,333	- 21,575 23,770 48,333	21,575 23,770 48,333	21,575 23,770 48,333	21,575 23,770 48,333	۔ 21,575 23,770 48,333	- 21,575 23,770 48,333	21,575 23,770 48,333	21,575 23,770 48,333	-	249,898 275,702 585,055	- 258,900 295,000 567,000	9,002 19,298 (18,055)
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> </ul>	- 10,098 18,962 50,408 22,495	- 24,050 19,041 51,314 22,548	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	- - -	249,898 275,702 585,055 336,709	258,900 295,000 567,000 352,000	9,002 19,298 (18,055) 15,291
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> </ul>	- 10,098 18,962 50,408 22,495	- 24,050 19,041 51,314 22,548	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	- - -	249,898 275,702 585,055 336,709	258,900 295,000 567,000 352,000	9,002 19,298 (18,055) 15,291
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> </ul>	- 10,098 18,962 50,408 22,495	- 24,050 19,041 51,314 22,548	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	- 21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	21,575 23,770 48,333 29,167	- - -	249,898 275,702 585,055 336,709	258,900 295,000 567,000 352,000	9,002 19,298 (18,055) 15,291
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - -	- 24,050 19,041 51,314 22,548 565,842 - - -	21,575 23,770 48,333 29,167 564,275 - - -	21,575 23,770 48,333 29,167 564,275 - - -	21,575 23,770 48,333 29,167 564,275 - - -	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - -	- 21,575 23,770 48,333 29,167 564,275 - - -	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	- - -	- 249,898 275,702 585,055 336,709 6,692,245 - - -	258,900 295,000 567,000 352,000 <b>6,880,789</b>	9,002 19,298 (18,055) 15,291 <b>188,544</b>
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395	21,575 23,770 48,333 29,167 564,275 - - - - 11,349	21,575 23,770 48,333 29,167 564,275 - - - - 11,349	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - 11,349	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - 11,349	- - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - 136,186	9,002 19,298 (18,055) 15,291 <b>188,544</b>
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>Classified Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807	24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719	- - -	249,898 275,702 585,055 336,709 6,692,245 - - 128,628 221,148	258,900 295,000 567,000 352,000 <b>6,880,789</b>	9,002 19,298 (18,055) 15,291 <b>188,544</b>
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395	21,575 23,770 48,333 29,167 564,275 - - - - 11,349	21,575 23,770 48,333 29,167 564,275 - - - - 11,349	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - 11,349	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - 11,349	- - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - 136,186	9,002 19,298 (18,055) 15,291 <b>188,544</b>
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807	24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719	21,575 23,770 48,333 29,167 564,275	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719	- - -	249,898 275,702 585,055 336,709 6,692,245 - - 128,628 221,148	258,900 295,000 567,000 352,000 <b>6,880,789</b>	9,002 19,298 (18,055) 15,291 <b>188,544</b>
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2900 Other Classified Salaries</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - - 7,745 16,807 24,551	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	- - -	249,898 275,702 585,055 336,709 6,692,245 - - 128,628 221,148 349,776	258,900 295,000 567,000 352,000 6,880,789 - - - 136,186 224,622 360,808	9,002 19,298 (18,055) 15,291 <b>188,544</b> - - - 7,558 3,474 <b>11,032</b>
1100Teachers' Salaries1170Teachers' Substitute Hours1175Teachers' Extra Duty/Stipends1200Pupil Support Salaries1300Administrators' Salaries1900Other Certificated Salaries1900Instructional Salaries2100Instructional Salaries2300Classified Administrators'2400Clerical and Office Staff Salaries2900Other Classified Salaries3101STRS	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807 24,551 79,380	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923	- - -	249,898 275,702 585,055 336,709 6,692,245 - - 128,628 221,148 349,776	258,900 295,000 567,000 352,000 6,880,789 - - - 136,186 224,622 360,808	9,002 19,298 (18,055) 15,291 <b>188,544</b> - - - 7,558 3,474 <b>11,032</b>
1100Teachers' Salaries1170Teachers' Substitute Hours1175Teachers' Extra Duty/Stipends1200Pupil Support Salaries1300Administrators' Salaries1900Other Certificated Salaries2100Instructional Salaries2200Support Salaries2300Classified Administrators'2400Clerical and Office Staff Salaries2900Other Classified Salaries3101STRS3202PERS3301OASDI3311Medicare	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807 24,551 79,380 - 1,483 7,166	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 - 91,465 - - 1,923 8,728	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - - 1,923 8,728	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - - 22,195 102,807	258,900 295,000 567,000 352,000 6,880,789 - - - 136,186 224,622 360,808 1,102,302 - 22,370 105,003	9,002 19,298 (18,055) 15,291 <b>188,544</b> - - - 7,558 3,474 <b>11,032</b> 15,586 - 175 2,196
1100Teachers' Salaries1170Teachers' Substitute Hours1175Teachers' Extra Duty/Stipends1200Pupil Support Salaries1300Administrators' Salaries1900Other Certificated Salaries1900Other Certificated Salaries2100Instructional Salaries2200Support Salaries2300Classified Administrators'2400Clerical and Office Staff Salaries2900Other Classified Salaries2010STRS3202PERS3301OASDI3311Medicare3401Health and Welfare	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - - - - - - - - - - - - - - - - -	9,002 19,298 (18,055) 15,291 <b>188,544</b> - - 7,558 3,474 <b>11,032</b> 15,586 175 2,196 96,571
1100Teachers' Salaries1170Teachers' Substitute Hours1175Teachers' Extra Duty/Stipends1200Pupil Support Salaries1300Administrators' Salaries1900Other Certificated Salaries1900Other Certificated Salaries2100Instructional Salaries2200Support Salaries2300Classified Administrators'2400Clerical and Office Staff Salaries2900Other Classified Salaries2900Other Classified Salaries3101STRS3202PERS3301OASDI3311Medicare3401Health and Welfare3501State Unemployment	- 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141	- 24,050 19,041 51,314 22,548 565,842 - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 91,465 1,923 8,728 52,133 15,033	21,575 23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 12,027	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - - 22,195 102,807 600,929 68,769	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - - - - - - - - - - - - - - - - -	9,002 19,298 (18,055) 15,291 <b>188,544</b> 7,558 3,474 <b>11,032</b> 15,586 175 2,196 96,571 (7,480)
1100Teachers' Salaries1170Teachers' Substitute Hours1175Teachers' Extra Duty/Stipends1200Pupil Support Salaries1300Administrators' Salaries1900Other Certificated Salaries1900Other Certificated Salaries2100Instructional Salaries2200Support Salaries2300Classified Administrators'2400Clerical and Office Staff Salaries2900Other Classified Salaries2900Other Classified Salaries3101STRS3202PERS3301OASDI3311Medicare3401Health and Welfare3501State Unemployment3601Workers' Compensation	- 10,098 18,962 50,408 22,495 483,652 - - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596)	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 91,465 1,923 8,728 52,133 15,033 8,427	21,575 23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 91,465 1,923 8,728 52,133 12,027 8,427	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,427	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - 136,186 224,622 <b>360,808</b> 1,102,302 - 22,370 105,003 697,500 61,289 101,382	9,002 19,298 (18,055) 15,291 <b>188,544</b> 7,558 3,474 <b>11,032</b> 15,586 175 2,196 96,571 (7,480) 19,002
1100Teachers' Salaries1170Teachers' Substitute Hours1175Teachers' Extra Duty/Stipends1200Pupil Support Salaries1300Administrators' Salaries1900Other Certificated Salaries1900Other Certificated Salaries2100Instructional Salaries2200Support Salaries2300Classified Administrators'2400Clerical and Office Staff Salaries2900Other Classified Salaries2900Other Classified Salaries3101STRS3202PERS3301OASDI3311Medicare3401Health and Welfare3501State Unemployment	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,427 1,523	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - 136,186 224,622 <b>360,808</b> 1,102,302 - 22,370 105,003 697,500 61,289 101,382 18,040	9,002 19,298 (18,055) 15,291 <b>188,544</b> 7,558 3,474 <b>11,032</b> 15,586 175 2,196 96,571 (7,480) 19,002 (831)
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2000 Other Classified Salaries</li> <li>2000 Other Classified Salaries</li> <li>2101 STRS</li> <li>3202 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596)	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 91,465 1,923 8,728 52,133 15,033 8,427	21,575 23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 91,465 1,923 8,728 52,133 12,027 8,427	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,427	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - 136,186 224,622 <b>360,808</b> 1,102,302 - 22,370 105,003 697,500 61,289 101,382	9,002 19,298 (18,055) 15,291 <b>188,544</b> 7,558 3,474 <b>11,032</b> 15,586 175 2,196 96,571 (7,480) 19,002
1100Teachers' Salaries1170Teachers' Substitute Hours1175Teachers' Extra Duty/Stipends1200Pupil Support Salaries1300Administrators' Salaries1900Other Certificated Salaries1900Other Certificated Salaries2100Instructional Salaries2200Support Salaries2300Classified Administrators'2400Clerical and Office Staff Salaries2900Other Classified Salaries2900Other Classified Salaries3101STRS3202PERS3301OASDI3311Medicare3401Health and Welfare3501State Unemployment3601Workers' Compensation	- 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 8,728 52,133 3,007 8,427 1,523 167,206	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - - 1,923 8,728 52,133 3,007 8,427 1,523 167,206	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 15,033 8,427 1,523 179,232	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 12,027 8,427 1,523 176,226	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,427 1,523 170,212	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - - 1,923 8,728 52,133 3,007 8,427 1,523 167,206	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 8,728 52,133 3,007 8,427 1,523 167,206	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 8,728 52,133 3,007 8,427 1,523 167,206	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871 1,982,668	258,900 295,000 567,000 352,000 6,880,789 - - - - - - - - - - - - - - - - - - -	9,002 19,298 (18,055) 15,291 <b>188,544</b> 7,558 3,474 <b>11,032</b> 15,586 175 2,196 96,571 (7,480) 19,002 (831) <b>125,219</b>
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2900 Other Classified Salaries</li> <li>2900 Other Classified Salaries</li> <li>2000 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,427 1,523	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - 136,186 224,622 <b>360,808</b> 1,102,302 - 22,370 105,003 697,500 61,289 101,382 18,040	9,002 19,298 (18,055) 15,291 <b>188,544</b> 7,558 3,474 <b>11,032</b> 15,586 175 2,196 96,571 (7,480) 19,002 (831)
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2001 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,728 52,133 6,013 8,427 1,523 170,212	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871 1,982,668	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - - - - - - - - - - - - - - - - -	9,002 19,298 (18,055) 15,291 188,544 - - 7,558 3,474 11,032 15,586 - 175 2,196 96,571 (7,480) 19,002 (831) 125,219
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2901 Other Classified Salaries</li> <li>3011 STRS</li> <li>3202 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> </ul> Books and Supplies <ul> <li>4100 Textbooks and Core Materials</li> <li>4200 Books and Reference Materials</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 -	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,728 52,133 6,013 8,427 1,523 170,212	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - - 1,923 8,728 52,133 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871 1,982,668	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - 136,186 224,622 <b>360,808</b> 1,102,302 - 22,370 105,003 697,500 61,289 101,382 18,040 <b>2,107,888</b>	9,002 19,298 (18,055) 15,291 188,544 7,558 3,474 11,032 15,586 175 2,196 96,571 (7,480) 19,002 (831) 125,219 795 (10,151)
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2901 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> <li>Books and Supplies</li> <li>4100 Textbooks and Core Materials</li> <li>4200 Books and Reference Materials</li> <li>4302 School Supplies</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 - 38,845	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 170,158	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 145,428	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 108,492	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,728 52,133 6,013 8,427 1,523 170,212 12,848 3,675 313,304	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 384,022	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871 1,982,668 153,385 54,250 2,262,259	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - 136,186 224,622 <b>360,808</b> 1,102,302 - 22,370 105,003 697,500 61,289 101,382 18,040 <b>2,107,888</b> 154,180 44,099 2,347,229	9,002 19,298 (18,055) 15,291 188,544 7,558 3,474 11,032 15,586 175 2,196 96,571 (7,480) 19,002 (831) 125,219 795 (10,151) 84,969
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2901 Deter Salaries</li> <li>202 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> </ul> Books and Supplies <ul> <li>4100 Textbooks and Core Materials</li> <li>4302 School Supplies</li> <li>4305 Software</li> <li>4310 Office Expense</li> <li>4311 Business Meals</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 16,604 - 38,845	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284 59,341	- 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 170,158 19,361	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 - 12,848 3,675 145,428 19,361	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 108,492 19,361	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 564,275 11,349 18,719 30,067 91,465 1,923 8,728 52,133 15,033 8,728 52,133 15,033 8,427 1,523 179,232 12,848 3,675 159,019 19,361	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,728 52,133 6,013 8,427 1,523 170,212 12,848 3,675 313,304 19,361	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871 1,982,668 153,385 54,250 2,262,259 258,153	258,900 295,000 567,000 352,000 <b>6,880,789</b> - - - - - - - - - - - - - - - - - - -	9,002 19,298 (18,055) 15,291 188,544 7,558 3,474 11,032 15,586 175 2,196 96,571 (7,480) 19,002 (831) 125,219 795 (10,151) 84,969 (21,235)
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2901 Other Classified Salaries</li> <li>2902 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> </ul> Books and Supplies <ul> <li>4100 Textbooks and Core Materials</li> <li>4200 Books and Reference Materials</li> <li>4302 School Supplies</li> <li>4305 Software</li> <li>4310 Office Expense</li> <li>4311 Business Meals</li> <li>4312 School Fundraising Expense</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 - 16,604 - 38,845 5,200 - - - - - - - - - - - - -	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284 59,341 740 -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 145,428 19,361 1,258 25 -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 108,492 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 162,272 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 15,033 8,427 1,523 179,232 12,848 3,675 159,019 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 12,027 8,427 1,523 176,226 12,848 3,675 226,610 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,728 52,133 6,013 8,728 52,133 6,013 8,728 1,523 170,212 12,848 3,675 313,304 19,361 1,258 25 -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 113,806 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 328,020 19,361 1,258 25		249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871 1,982,668 153,385 54,250 2,262,259 258,153 13,323 250	258,900 295,000 567,000 352,000 6,880,789 - - - 136,186 224,622 360,808 1,102,302 - 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800 600	9,002 19,298 (18,055) 15,291 <b>188,544</b> - - - 7,558 3,474 <b>11,032</b> 15,586 - 175 2,196 96,571 (7,480) 19,002 (831) <b>125,219</b> 795 (10,151) 84,969 (21,235) 3,477 350
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2901 Other Classified Salaries</li> <li>2902 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> </ul> Books and Supplies <ul> <li>4100 Textbooks and Core Materials</li> <li>4200 Books and Reference Materials</li> <li>4302 School Supplies</li> <li>4305 Software</li> <li>4310 Office Expense</li> <li>4311 Business Meals</li> <li>4312 School Fundraising Expense</li> <li>4400 Noncapitalized Equipment</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 - 16,604 - 38,845 5,200	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284 59,341	- 21,575 23,770 48,333 29,167 564,275 - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 170,158 19,361 1,258	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 108,492 19,361 1,258	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,728 52,133 6,013 8,427 1,523 170,212 12,848 3,675 313,304 19,361 1,258	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - - - - - - - -		249,898 275,702 585,055 336,709 6,692,245 - - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871 1,982,668 153,385 54,250 2,262,259 258,153 13,323	258,900 295,000 567,000 352,000 <b>6,880,789</b> <b>6,880,789</b> - - - - - - - - - - - - - - - - - - -	9,002 19,298 (18,055) 15,291 188,544 7,558 3,474 11,032 15,586 175 2,196 96,571 (7,480) 19,002 (831) 125,219 795 (10,151) 84,969 (21,235) 3,477
<ul> <li>1100 Teachers' Salaries</li> <li>1170 Teachers' Substitute Hours</li> <li>1175 Teachers' Extra Duty/Stipends</li> <li>1200 Pupil Support Salaries</li> <li>1300 Administrators' Salaries</li> <li>1900 Other Certificated Salaries</li> <li>2100 Instructional Salaries</li> <li>2200 Support Salaries</li> <li>2300 Classified Administrators'</li> <li>2400 Clerical and Office Staff Salaries</li> <li>2900 Other Classified Salaries</li> <li>2901 Other Classified Salaries</li> <li>2902 PERS</li> <li>3301 OASDI</li> <li>3311 Medicare</li> <li>3401 Health and Welfare</li> <li>3501 State Unemployment</li> <li>3601 Workers' Compensation</li> <li>3901 Other Benefits</li> </ul> Books and Supplies <ul> <li>4100 Textbooks and Core Materials</li> <li>4200 Books and Reference Materials</li> <li>4302 School Supplies</li> <li>4305 Software</li> <li>4310 Office Expense</li> <li>4311 Business Meals</li> <li>4312 School Fundraising Expense</li> </ul>	- 10,098 18,962 50,408 22,495 483,652 - - - - 7,745 16,807 24,551 79,380 - 1,483 7,166 52,767 11,141 2,703 1,390 156,031 - 16,604 - 38,845 5,200 - - - - - - - - - - - - -	- 24,050 19,041 51,314 22,548 565,842 - - - 7,395 17,157 24,551 92,689 - 1,483 8,358 26,829 3,509 (4,596) 2,255 130,527 8,298 17,501 112,284 59,341 740 -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - -	- 21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 145,428 19,361 1,258 25 -	- 21,575 23,770 48,333 29,167 564,275 - - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 108,492 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 162,272 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 15,033 8,427 1,523 179,232 12,848 3,675 159,019 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 12,027 8,427 1,523 176,226 12,848 3,675 226,610 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 6,013 8,728 52,133 6,013 8,728 52,133 6,013 8,728 1,523 170,212 12,848 3,675 313,304 19,361 1,258 25 -	- 21,575 23,770 48,333 29,167 564,275 - - - - - - - - - - - - -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 113,806 19,361 1,258 25 -	21,575 23,770 48,333 29,167 564,275 - - - 11,349 18,719 30,067 91,465 - 1,923 8,728 52,133 3,007 8,427 1,523 167,206 12,848 3,675 328,020 19,361 1,258 25		249,898 275,702 585,055 336,709 6,692,245 - - - 128,628 221,148 349,776 1,086,716 - 22,195 102,807 600,929 68,769 82,380 18,871 1,982,668 153,385 54,250 2,262,259 258,153 13,323 250	258,900 295,000 567,000 352,000 6,880,789 - - - 136,186 224,622 360,808 1,102,302 - 22,370 105,003 697,500 61,289 101,382 18,040 2,107,888 154,180 44,099 2,347,229 236,919 16,800 600	9,002 19,298 (18,055) 15,291 <b>188,544</b> - 7,558 3,474 <b>11,032</b> 15,586 175 2,196 96,571 (7,480) 19,002 (831) <b>125,219</b> 795 (10,151) 84,969 (21,235) 3,477 350



Monthly Cash Flow/Forecast FY21-22 Revised 9/9/2021

Revised 9/9/2021																
ADA = 1772.33													Year-End	Annual	Original	Favorable /
	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Accruals	Forecast	Budget Total	(Unfav.)
Subagreement Services																()
5101 Nursing	_	_	_	_	-	_	_	_	_	_	_	_	-	_	_	_
5102 Special Education	3,222	130,852	123,050	123,050	123,050	123,050	123,050	123,050	123,050	123,050	123,050	123,050	_	1,364,574	1,385,700	21,126
•	5,222	150,652	125,050	125,050	125,050	125,050	125,050	125,050	125,050	125,050	125,050	125,050	-	1,304,374	1,565,700	21,120
5103 Substitute Teacher	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5104 Transportation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5105 Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5106 Other Educational Consultants	625	87,568	155,049	132,515	98,859	147,864	144,900	206,488	285,485	349,923	103,701	298,894	-	2,011,871	2,020,172	8,301
5107 Instructional Services	65,826	65,826	64,943	64,943	64,943	64,943	64,943	64,943	64,943	64,943	64,943	64,943	-	781,086	793,338	12,253
	69,673	284,245	343,042	320,508	286,853	335,857	332,893	394,482	473,478	537,917	291,695	486,888	-	4,157,530	4,199,211	41,680
Operations and Housekeeping																
5201 Auto and Travel	-	1,102	67	67	67	67	67	67	67	67	67	67	-	1,768	4,100	2,332
5300 Dues & Memberships	770	4,995	925	925	925	925	925	925	925	925	925	925	-	15,015	12,700	(2,315)
5400 Insurance	8,410	9,895	13,333	13,333	13,333	13,333	13,333	13,333	13,333	13,333	13,333	13,333	-	151,639	167,600	15,961
5501 Utilities	-	· _	-	-	-	, -	-	-	-	-	-	-	-	- i	-	-
5502 Janitorial Services	_	_	-	-	-	-	-	-	-	-	-	-	-		_	-
5516 Miscellaneous Expense	_	_	_	_	_	-	_	_	-	_	_	-	-	_	_	
5531 ASB Fundraising Expense	_												_			
	-	- 015	-	2 (22	-	2 (22	-	-	2 (22	-	-	2 (02	-	40.070	-	-
5900 Communications	2,429	815	3,683	3,683	3,683	3,683	3,683	3,683	3,683	3,683	3,683	3,683	-	40,078	40,600	522
5901 Postage and Shipping	-	190	325	325	325	325	325	325	325	325	325	325	-	3,440	3,800	360
	11,610	16,997	18,333	18,333	18,333	18,333	18,333	18,333	18,333	18,333	18,333	18,333	-	211,940	228,800	16,860
Facilities, Repairs and Other Leases																
5601 Rent	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5602 Additional Rent	-	-	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	8,333	50,000	50,000	-
5603 Equipment Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5604 Other Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5605 Real/Personal Property Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5610 Repairs and Maintenance	-	-	8	8	8	8	8	8	8	8	8	8	-	83	200	117
	-	-	4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	4,175	8,333	50,083	50,200	117
Professional/Consulting Services					•	•			,	· ·		•				
5801 IT	_	_	-	-	-	-	-	-	-	-	-	-	-		_	-
5802 Audit & Taxes	_	_	-	4,567	4,567	4,567	_	-	-	_	_	_	_	13,700	11,900	(1,800)
5803 Legal	_	2,906	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333	8,333		86,239	100,000	13,761
					2,955							2,955	-			
5804 Professional Development	950	(309)	2,955	2,955		2,955	2,955	2,955	2,955	2,955	2,955		-	30,186	35,454	5,268
5805 General Consulting	-	-	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	-	33,333	40,000	6,667
5806 Special Activities/Field Trips	1,048	3,024	11,530	9,854	7,351	10,996	10,775	15,355	21,230	26,021	7,712	22,227	-	147,123	176,366	29,243
5807 Bank Charges	802	661	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	-	15,463	16,500	1,037
5808 Printing	-	-	8	8	8	8	8	8	8	8	8	8	-	83	100	17
5809 Other taxes and fees	817	(6)	1,167	1,167	1,167	1,167	1,167	1,167	1,167	1,167	1,167	1,167	-	12,478	12,000	(478)
5810 Payroll Service Fee	246	1,089	1,942	1,942	1,942	1,942	1,942	1,942	1,942	1,942	1,942	1,942	-	20,751	20,700	(51)
5811 Management Fee	95,870	96,595	94,795	94,795	94,795	94,795	94,795	94,795	94,795	94,795	94,795	94,795	-	1,140,414	1,155,200	14,786
5812 District Oversight Fee	-	15,876	16,987	30,388	27,867	27,867	30,388	27,867	64,634	63,964	61,443	61,443	90,824	519,548	528,892	9,345
5813 County Fees	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-
5814 SPED Encroachment	-	_	-	-	-	-	-	-	-	-	-	-	-	_	-	-
5815 Public Relations/Recruitment	_	_	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	1,192	-	11,917	14,600	2,683
	99,732	119,835	143,641	159,933	154,910	158,554	156,288	158,347	200,988	205,110	184,279	198,794	90,824	2,031,235	2,111,712	80,478
Depreciation	55,752	115,055	143,041	155,555	134,510	130,334	150,200	130,347	200,500	205,110	104,275	190,794	50,024	2,031,233	2,111,712	00,470
-	220	220												470	1 600	1 1 1 1
6900 Depreciation Expense	239	239	-	-	-	-	-	-	-	-	-	-	-	479	1,600	1,121
	239	239	-	-	-	-	-	-	-	-	-	-	-	479	1,600	1,121
Interest																
7438 Interest Expense	15,987	36,903	31,708	29,776	132,035	-	-	159,951	-	-	-	26,295	-	432,656	516,555	83,898
	15,987	36,903	31,708	29,776	132,035	-	-	159,951	-	-	-	26,295	-	432,656	516,555	83,898
Total Expenses	1,051,940	1,400,805	1,560,034	1,519,826	1,535,560	1,525,839	1,528,422	1,836,569	1,904,544	2,061,703	1,444,620	1,958,110	99,158	19,427,130	19,994,934	567,805
Monthly Surplus (Deficit)	(1,014,269)	(797,328)	(909,061)	259,821	(527,263)	(374,705)	59,550	(828,272)	419,334	296,092	772,864	259,373	3,426,368	1,042,505	682,889	359,617



Monthly Cash Flow/Forecast FY21-22 Revised 9/9/2021

Cash Flow Adjustments       (1,014,269)       (797,328)       (909,061)       259,821       (527,263)       (374,705)       59,550       (828,272)       419,334       296,092       772,864       259,373       3,426,368       1,042,505																Revised 9/9/2021
Cash Flow Adjustments	Original Favorable / Budget Total (Unfav.)			Jun-22	May-22	Apr-22	Mar-22	Feb-22	Jan-22	Dec-21	Nov-21	Oct-21	Sep-21	Aug-21	Jul-21	ADA = 1772.33
Month/Surplus (Deficit)       (1,014,269)       (797,328)       (909,061)       259,821       (527,263)       (374,705)       59,550       (828,272)       419,334       296,92       777,864       259,373       3,426,368       1,042,509       1         Depreciation/Amoritzation       239       239       -       -       -       -       -       -       -       -       -       419,334       296,92       772,864       259,373       3,426,368       1,422,069       1         Depreciation/Amoritzation       133,743       640,501       1,292,847       -       -       -       -       -       -       -       479	· · · · · · · · · · · · · · · · · · ·	5.4%														Cash Flow Adjustments
Cash flows from operating activities       239       239       -       -       -       -       -       -       -       -       -       479       1         Public Funding Receivables       113,743       640,501       1,292,847       -       -       -       -       -       -       -       -       479       (908,834)         Grants and Contributions Rec.       1,479,889       -       -       -       -       -       -       1,479,889         Due To/From Related Parties       -       -       -       -       -       -       -       -       1,479,889         Other Assets       -       -       -       -       -       -       -       -       -       -       -       10,049         Accrued Expenses       93,364       16,685       -       -       -       -       -       -       -       -       110,049         Accrued Expenses       62,772       9,356       -	Cert. Instr.	1 042 505	3 426 368	259 373	772 864	296 092	119 331	(828 272)	59 550	(374 705)	(527 263)	259 821	(909.061)	(797 328)	(1 014 269)	-
Depreciation/Amortization       239       239       - <t< td=""><td>46.4% 80.4%</td><td>1,042,505</td><td>3,420,300</td><td>233,373</td><td>772,004</td><td>250,052</td><td>413,334</td><td>(020,272)</td><td>55,550</td><td>(374,703)</td><td>(327,203)</td><td>233,021</td><td>(505,001)</td><td>(757,520)</td><td>(1,014,200)</td><td></td></t<>	46.4% 80.4%	1,042,505	3,420,300	233,373	772,004	250,052	413,334	(020,272)	55,550	(374,703)	(327,203)	233,021	(505,001)	(757,520)	(1,014,200)	
Public Funding Receivables       113,743       640,501       1,292,847       -       -       569,601       -       -       -       (3,525,526)       (908,834)         Grants and Contributions Rec.       1,479,889       -       -       -       -       -       -       -       -       1,479,889         Due To/from Related Parties       93,364       16,685       -	1,316,577 77,875	479	_		_	_	-	-	-	_	_	_	_	239	239	
Grants and Contributions Rec.       1,479,889       -       -       -       -       -       -       -       1,479,889         Due To/From Related Parties       - <td>1,510,577</td> <td></td> <td>(3 525 526)</td> <td></td> <td>-</td> <td>_</td> <td>-</td> <td>-</td> <td>569 601</td> <td>-</td> <td>-</td> <td>-</td> <td>1 292 847</td> <td></td> <td></td> <td>•</td>	1,510,577		(3 525 526)		-	_	-	-	569 601	-	-	-	1 292 847			•
Due To/From Related Parties       ·····       ·····       ·····       ·····       ·····       ·····       ·····       ·····       ······       ·····       ·····       ·····       ······       ······       ······       ·······       ·······       ····································					-	-	-	-		-	-	-		-		-
Prepaid Expenses       93,364       16,685       -       -       -       -       -       -       -       110,049         Other Assets       - <td< td=""><td></td><td>_,,</td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>_,,</td><td></td></td<>		_,,	-		-	-	-	-	-	-	-	-	-	-	_,,	
Other Assets		110.049	-		-	-	-	-	-	-	-	-	-	16.685	93.364	
Accrued Express       62,772       9,356       -       -       -       -       -       -       -       -       72,128         Other Liabilities       -       -       -       -       -       -       -       -       (343,658)       -       -       -       -       -       -       -       -       (343,658)       - <t< td=""><td></td><td>_</td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td></td></t<>		_	-		-	-	-	-	-	-	-	-	-	-	-	
Accrued Express       62,772       9,356       -       -       -       -       -       -       -       -       72,128         Other Liabilities       -       -       -       -       -       -       -       -       (343,658)       -       -       -       -       -       -       -       -       (343,658)       - <t< td=""><td>Pupil:Teacher Ratio</td><td>(216,170)</td><td>99,158</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>(136,078)</td><td>(179,250)</td><td>Accounts Payable</td></t<>	Pupil:Teacher Ratio	(216,170)	99,158		-	-	-	-	-	-	-	-	-	(136,078)	(179,250)	Accounts Payable
Other Liabilities       Image: Construction of the construction of	20.97 :1		, _		-	-	-	-	-	-	-	-	-			•
Deferred Revenue(1,315,731)(30,364) <t< td=""><td></td><td>(343,658)</td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>(343,658)</td><td>-</td><td>-</td><td>-</td><td>Other Liabilities</td></t<>		(343,658)	-		-	-	-	-	-	-	-	(343,658)	-	-	-	Other Liabilities
Purchases of Prop. And Equip<			-		-	-	-	-	-	-	-	-	-	(30,364)	(1,315,731)	Deferred Revenue
Notes Receivable       -																Cash flows from investing activities
Cash flows from financing activities       744,300       1,631,800       792,700       744,408       3,300,874       -       -       3,998,787       -       -       657,387       -       11,870,257         Payments on Factoring       -       (420,600)       (1,638,147)       (705,500)       (744,300)       (839,100)       (792,700)       (1,650,437)       (1,650,437)       (2,348,350)       -       (11,582,272)         Proceeds (Payments) on Debt       -       -       -       -       -       -       -       -		-	-		-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Factoring       744,300       1,631,800       792,700       744,408       3,300,874       -       -       3,998,787       -       -       657,387       -       11,870,257         Payments on Factoring       -       (420,600)       (1,638,147)       (705,500)       (744,300)       (839,100)       (792,700)       (1,650,437)       (1,650,437)       (2,348,350)       -       (11,582,272)         Proceeds(Payments) on Debt       -       -       -       -       -       -       -		-	-		-	-	-	-	-	-	-	-	-	-	-	
Payments on Factoring       - (420,600)       (1,638,147)       (705,500)       (744,300)       (839,100)       (792,700)       (1,650,437)       (1,650,437)       -       (11,582,272)         Proceeds(Payments) on Debt       -       -       -       -       -       -																-
Proceeds(Payments) on Debt			-		-	-	-		-	-					744,300	-
		(11,582,272)	-	(2,348,350)		(1,650,437)	(1,650,437)	(792,700)	(792,700)	(839,100)	(744,300)	(705,500)	(1,638,147)	(420,600)	-	
Total Change in Cash (14,943) 914,212 (461,661) (44,928) 2,029,312 (1,213,805) (163,549) 2,377,816 (1,231,103) (1,354,345) 772,864 (1,431,589)		-	-											-	-	Proceeds(Payments) on Debt
				(1.431.589)	772.864	(1.354.345)	(1.231.103)	2.377.816	(163.549)	(1.213.805)	2.029.312	(44.928)	(461.661)	914.212	(14.943)	Total Change in Cash
				( , , ,		( )== !,= !0)	( )===,=30)	,,	(====,= 10)	()===;==0)	,,=	(,.=0)	(	,	(,)	
Cash, Beginning of Month 413,723 398,780 1,312,992 851,331 806,403 2,835,714 1,621,909 1,458,361 3,836,176 2,605,073 1,250,728 2,023,592				2,023,592	1,250,728	2,605,073	3,836,176	1,458,361	1,621,909	2,835,714	806,403	851,331	1,312,992	398,780	413,723	Cash, Beginning of Month
Cash, End of Month 398,780 1,312,992 851,331 806,403 2,835,714 1,621,909 1,458,361 3,836,176 2,605,073 1,250,728 2,023,592 592,002				592,002	2,023,592	1,250,728	2,605,073	3,836,176	1,458,361	1,621,909	2,835,714	806,403	851,331	1,312,992	398,780	Cash, End of Month



#### Budget vs Actual

For the period ended July 31, 2021

1							
	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budge
· · · · · · · · · · · · · · · · · · ·							
Revenues							
State Aid - Revenue Limit LCFF State Aid	ć	\$-	ć	č	ć	č	¢ 10 107 FA
Education Protection Account	\$-	Ş -	\$-	\$-	\$-	\$-	\$ 16,167,54 360,73
In Lieu of Property Taxes	-	-	-	-	-	-	1,101,45
Total State Aid - Revenue Limit							17,629,74
Federal Revenue							17,025,74
Special Education - Entitlement	-	_	-	-	-	_	218,69
Title I, Part A - Basic Low Income	-	-	-	-	-	-	137,57
Title II, Part A - Teacher Quality	-	-	-	-	-	-	24,95
Other Federal Revenue	-	-	-	-	-	-	443,39
Total Federal Revenue	-	-			-	-	824,62
Other State Revenue							
State Special Education	37,671	-	37,671	37,671	-	37,671	1,109,26
Mandated Cost	-	-	-	-	-	-	27,17
State Lottery	-	-	-	-	-	-	373,36
Other State Revenue	-	-	-	-	-	-	713,64
Total Other State Revenue	37,671	-	37,671	37,671	-	37,671	2,223,45
Total Revenues	\$ 37,671	\$-	\$ 37,671	\$ 37,671	\$-	\$ 37,671	\$ 20,677,82
xpenses							
Certificated Salaries							
Teachers' Salaries	\$ 381,690	\$ 450,657	\$ 68,968	\$ 381,690	\$ 450,657	\$ 68,968	\$ 5,407,8
Teachers' Extra Duty/Stipends	10,098	-	(10,098)	10,098	-	(10,098)	258,90
Pupil Support Salaries	18,962	24,583	5,622	18,962	24,583	5,622	295,00
Administrators' Salaries	50,408	47,250	(3,158)	50,408	47,250	(3,158)	567,00
Other Certificated Salaries	22,495	29,333	6,838	22,495	29,333	6,838	352,00
- Total Certificated Salaries	483,652	551,824	68,172	483,652	551,824	68,172	6,880,78
Classified Salaries							
Clerical and Office Staff Salaries	7,745	11,349	3,604	7,745	11,349	3,604	136,18
Other Classified Salaries	16,807	18,719	1,912	16,807	18,719	1,912	224,62
Total Classified Salaries	24,551	30,067	5,516	24,551	30,067	5,516	360,80
Benefits							
State Teachers' Retirement System, certificated pos	79,380	88,402	9,022	79 <i>,</i> 380	88,402	9,022	1,102,30
OASDI/Medicare/Alternative, certificated positions	1,483	1,864	381	1,483	1,864	381	22,37
Medicare/Alternative, certificated positions	7,166	8,437	1,271	7,166	8,437	1,271	105,00
Health and Welfare Benefits, certificated positions	52,767	58,125	5,358	52,767	58,125	5,358	697,50
State Unemployment Insurance, certificated positio	11,141	3,064	(8,076)	11,141	3,064	(8,076)	61,28
Workers' Compensation Insurance, certificated posi	2,703	8,146	5,443	2,703	8,146	5,443	101,38
Other Benefits, certificated positions	1,390	1,450	59	1,390	1,450	59	18,04
Total Benefits	156,031	169,489	13,459	156,031	169,489	13,459	2,107,88
Books & Supplies	16 604	12.040		16 604	12.040	(2,750)	
Textbooks and Core Materials	16,604	12,848	(3,756)	16,604	12,848	(3,756)	154,18
Books and Reference Materials	- 20 0/E	3,675	3,675	- 20 0/E	3,675	3,675	44,09 2 247 2
School Supplies Software	38,845	58,814 19 743	19,969 14 543	38,845	58,814 10 743	19,969 14 543	2,347,22
Office Expense	5,200	19,743 1,400	14,543 1,400	5,200	19,743 1,400	14,543 1,400	236,9: 16,80
Business Meals	-	1,400	1,400 50	-	1,400	1,400 50	16,8
Noncapitalized Equipment	- 129,816	18,481	(111,336)	- 129,816	18,481	(111,336)	737,54
Total Books & Supplies	129,816	115,011	(111,336) (75,454)	129,816	115,011	(111,336) (75,454)	3,537,3
Subagreement Services	150,400	115,011	(*5,+54)	100,400	113,011	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	5,557,5
Special Education	3,222	115,475	112,253	3,222	115,475	112,253	1,385,70
Other Educational Consultants	625	50,619	49,994	625	50,619	49,994	2,020,1
Instructional Services	65,826	66,112	286	65,826	66,112	286	793,3
Total Subagreement Services	69,673	232,206	162,533	69,673	232,206	162,533	4,199,2
Operations & Housekeeping	,	_,	,- • •				,==•,=
Auto and Travel	-	342	342	-	342	342	4,1
Dues & Memberships	770	1,058	288	770	1,058	288	12,7
Insurance	8,410	13,967	5,556	8,410	13,967	5,556	167,6
Communications	2,429	3,383	954	2,429	3,383	954	40,6
Postage and Shipping	-	317	317	-	317	317	3,8
Total Operations & Housekeeping	11,610	19,067	7,457	11,610	19,067	7,457	228,80
Facilities, Repairs & Other Leases							

#### Budget vs Actual

For the period ended July 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Repairs and Maintenance	-	17	17	-	17	17	200
Total Facilities, Repairs & Other Leases	-	4,183	4,183	-	4,183	4,183	50,200
Professional/Consulting Services							
Audit & Taxes	-	-	-	-	-	-	11,900
Legal	-	8,333	8,333	-	8,333	8,333	100,000
Professional Development	950	2,955	2,005	950	2,955	2,005	35,454
General Consulting	-	3,333	3,333	-	3,333	3,333	40,000
Special Activities/Field Trips	1,048	4,419	3,371	1,048	4,419	3,371	176,366
Bank Charges	802	1,375	573	802	1,375	573	16,500
Printing	-	8	8	-	8	8	100
Other Taxes and Fees	817	1,000	183	817	1,000	183	12,000
Payroll Service Fee	246	1,725	1,479	246	1,725	1,479	20,700
Management Fee	95,870	96,267	397	95,870	96,267	397	1,155,200
District Oversight Fee	-	-	-	-	-	-	528,892
Public Relations/Recruitment	-	1,217	1,217	-	1,217	1,217	14,600
Total Professional/Consulting Services	99,732	120,632	20,900	99,732	120,632	20,900	2,111,712
Depreciation							
Depreciation Expense	239	133	(106)	239	133	(106)	1,600
Total Depreciation	239	133	(106)	239	133	(106)	1,600
Interest							
Interest Expense	15,987	-	(15,987)	15,987	-	(15,987)	516,555
Total Interest	15,987	-	(15,987)	15,987	-	(15,987)	516,555
Total Expenses	\$ 1,051,940	\$ 1,242,613	\$ 190,674	\$ 1,051,940	\$ 1,242,613	\$ 190,674	\$ 19,994,934
<b>Change in Net Assets</b> Net Assets, Beginning of Period	<b>(1,014,269)</b> 4,020,586	(1,242,613)	228,345	<b>(1,014,269)</b> 4,020,586	(1,242,613)	228,345	682,889
Net Assets, End of Period	\$ 3,006,318			\$ 3,006,318			

Powered by BoardOnTrack

#### Statement of Financial Position

July 31, 2021

	Current Balance	Be	ginning Year Balance	١	TD Change	YTD % Change
Assets						
Current Assets						
Cash & Cash Equivalents	\$ 398,780	\$	413,723	\$	(14,943)	-4%
Accounts Receivable	140,091		224,880		(84,789)	-38%
Public Funding Receivable	2,884,726		2,998,469		(113,743)	-4%
Factored Receivables	(3,507,547)		(1,368,147)		(2,139,400)	156%
Due To/From Related Parties	4,015,127		4,015,127		-	0%
Prepaid Expenses	 116,967		210,331		(93,364)	-44%
Total Current Assets	4,048,145		6,494,383		(2,446,238)	-38%
Long-Term Assets						
Property & Equipment, Net	14,837		15,076		(239)	-2%
Total Long Term Assets	14,837		15,076		(239)	-2%
Total Assets	\$ 4,062,952	\$	6,509,459	\$	(2,446,508)	-38%
Liabilities						
Current Liabilities						
Accounts Payable	\$ 385,905	\$	565,185	\$	(179,280)	-32%
Accrued Liabilities	591,360		528,588		62,772	12%
Deferred Revenue	79,369		1,395,100		(1,315,731)	-94%
Total Current Liabilities	 1,056,634		2,488,873		(1,432,239)	-58%
Total Liabilities	\$ 1,056,634	\$	2,488,873	\$	(1,432,239)	-58%
Total Net Assets	 3,006,318		4,020,586		(1,014,269)	-25%
Total Liabilities and Net Assets	\$ 4,062,952	\$	6,509,459	\$	(2,446,508)	-38%

#### Statement of Cash Flows

#### For the period ended July 31, 2021

	lonth Ended 07/31/21	YTD Ended 07/31/21
Cash Flows from Operating Activities		
Change in Net Assets	\$ (1,014,269)	\$ (1,014,269)
Adjustments to reconcile change in net assets to net cash flows		
from operating activities:		
Depreciation	239	239
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	113,743	113,743
Grants, Contributions & Pledges Receivable	2,224,189	2,224,189
Prepaid Expenses	93,364	93,364
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	(179,250)	(179,250)
Accrued Expenses	62,772	62,772
Deferred Revenue	 (1,315,731)	 (1,315,731)
Total Cash Flows from Operating Activities	 (14,943)	 (14,943)
Change in Cash & Cash Equivalents	(14.042)	(14 042)
Change in Cash & Cash Equivalents	(14,943)	(14,943)
Cash & Cash Equivalents, Beginning of Period	 413,723	 413,723
Cash and Cash Equivalents, End of Period	\$ 398,780	\$ 398,780

#### Check Register

For the period ended July 31, 2021

Check Number	Vendor Name	Check Date	Check Amour
12346	Law Offices of Young, Minney, & Corr, LLP	7/1/2021	VOID
12640	Total Education Solutions	7/22/2021	VOII
12646	Kristine A Cordell	7/14/2021	VOII
L2907	Law Offices of Young, Minney, & Corr, LLP	7/1/2021	\$ 6,751.50
12908	Sutter County Schools	7/2/2021	77,363.79
12909	Annenkov Music School	7/8/2021	450.00
12910	Arabic Homeschool	7/8/2021	435.00
12911	Charter Impact, Inc.	7/8/2021	30,506.50
12912	David Brockmyer	7/8/2021	100.00
12913	E-Therapy LLC	7/8/2021	1,556.00
12914	Grade Power Learning Elk Grove	7/8/2021	840.00
12915	Growing Healthy Children Therapy Services Inc.	7/8/2021	4,444.75
12916	Jessica King	7/8/2021	1,080.00
12917	Jevon Webster	7/8/2021	100.00
12918	JJ Music Lessons	7/8/2021	200.00
12919	Joan Swanson	7/8/2021	1,643.00
12920	Juina Carter	7/8/2021	100.00
12921	Ken Willer	7/8/2021	522.50
12922	Kim Mordecai	7/8/2021	240.00
12923	Kim Snow's Music Studio	7/8/2021	960.00
12924	Kovars Martial Arts	7/8/2021	195.00
12925	Law Offices of Young, Minney, & Corr, LLP	7/8/2021	7,543.40
12926	Love of Learning	7/8/2021	11,148.00
12920	Nick Wavrin	7/8/2021	100.00
12928	Oasis Music, Inc.	7/8/2021	700.00
12928	Procopio, Cory, Hargreaves & Savitch LLP	7/8/2021	3,420.00
12929	Provenance	7/8/2021	1,566.43
12930		7/8/2021	6,759.64
12931	School Pathways Holdings, LLC Shannon Draper's Music Studio		325.95
	•	7/8/2021	
12933	Singapore Math Inc.	7/8/2021	65.73
12934	Studio Classico	7/8/2021	608.00
12935	The Cottonwood School	7/8/2021	42,593.64
12936	Timberdoodle.com	7/8/2021	915.19
12937	TLC Stables Inc.	7/8/2021	640.00
12938	Vista Child Therapy	7/8/2021	190.00
12939	Kristine A Cordell	7/14/2021	1,580.00
12940	Albedo Arts Community Inc	7/15/2021	975.00
12941	Annenkov Music School	7/15/2021	225.00
12942	Black Oak Therapy	7/15/2021	478.40
12943	BookShark	7/15/2021	4,240.41
12944	Chanel Coomansingh	7/15/2021	1,080.00
12945	Charter Impact, Inc.	7/15/2021	363.43
12946	Crafty School Crates	7/15/2021	195.25
12947	CTS - Charter Tech Services	7/15/2021	21,879.48
12948	EMH Sports USA, Inc.	7/15/2021	212.50
12949	Folsom Piano Academy	7/15/2021	600.00
12950	Four Winds Farm	7/15/2021	4,520.00
12951	Global Teletherapy	7/15/2021	33,288.00
12952	Greg Denning/Worldschool Academy	7/15/2021	299.00
12953	Hear Say Speech and Language Services	7/15/2021	475.00
12954	Hillside Training Stables	7/15/2021	3,840.00
12955	History Unboxed LLC	7/15/2021	524.38

12956	Home Science Tools	7/15/2021	3.17
12957	HTP Services, Inc.	7/15/2021	2,914.00
12958	Jabbergym	7/15/2021	1,178.75
12959	Jackson Voice Studio	7/15/2021	360.00
12960	Ken Willer	7/15/2021	220.00
12961	Kim Snow's Music Studio	7/15/2021	200.00
12962	Kovar's Laguna	7/15/2021	2,529.00
12963	Kovar's Satori Academy	7/15/2021	585.00
12964	, Lafitte Music Center	7/15/2021	287.50
12965	LEGO Education	7/15/2021	144.68
12966	Let Me LLC	7/15/2021	907.50
12967	Lotus Educational Services	7/15/2021	782.44
12968	Margie Hartung	7/15/2021	2,595.00
12969	Math-U-See Inc.	7/15/2021	142.00
12970	Mercurius	7/15/2021	550.95
12971	Momni Cafe	7/15/2021	625.00
12972	Moore's Karate of Elk Grove, Inc.	7/15/2021	575.00
12973	Musical Mayhem Productions, Inc.	7/15/2021	170.89
12974	OPS	7/15/2021	7,616.50
12975	PresenceLearning, Inc.	7/15/2021	14,081.17
12976	Progressive Instruction LLC	7/15/2021	2,268.00
12977	Rainbow Resource Center	7/15/2021	75.92
12978	Specialized Therapy Services, Inc.	7/15/2021	1,187.50
12979	StaffRehab LLC	7/15/2021	476.50
12980	Total Education Solutions	7/15/2021	625.00
12981	Walton Academy	7/15/2021	360.00
12982	CTS - Charter Tech Services	7/15/2021	112,626.76
12983	Sequoia Grove Charter Alliance	7/20/2021	29,641.00
12984	CharterSafe	7/22/2021	50,338.00
12985	Law Offices of Young, Minney, & Corr, LLP	7/22/2021	9,745.40
12986	The Cottonwood School	7/22/2021	152,650.55
12987	Total Education Solutions	7/22/2021	5,167.50
12988	Sequoia Grove Charter Alliance	7/29/2021	17,812.64
12989	A Brighter Child	7/30/2021	94.46
12990	Arabic Homeschool	7/30/2021	288.00
12991	Charter Impact, Inc.	7/30/2021	1,545.75
12992	Debra King	7/30/2021	442.50
12993	Dragonfire Farm	7/30/2021	400.00
12994	Folsom Piano Academy	7/30/2021	450.00
12995	JJ Music Lessons	7/30/2021	225.00
12996	K3 Syncopation, LLC	7/30/2021	217.91
12997	MEL Science U.S. LLC	7/30/2021	418.80
12998	Monique Rance	7/30/2021	30.00

#### Budget vs Actual

For the period ended August 31, 2021

Revenues State Aid - Revenue Limit				Actual	YTD Budget	Variance	Total Budget
State Aid - Revenue Limit							
			+ (0.11)			+ (a.c.)	
	\$ 486,541	\$ 487,382	\$ (841)	\$ 486,541	\$ 487,382	\$ (841)	\$ 16,167,546
Education Protection Account	-	-	-	-	-	-	360,738
In Lieu of Property Taxes	42,662	39,845	2,817	42,662	39,845	2,817	1,101,459
Total State Aid - Revenue Limit	529,203	527,227	1,976	529,203	527,227	1,976	17,629,743
Federal Revenue		6 503			6 503		24.0 607
Special Education - Entitlement	-	6,593	(6,593)	-	6,593	(6,593)	218,697
Title I, Part A - Basic Low Income	-	-	-	-	-	-	137,576
Title II, Part A - Teacher Quality Other Federal Revenue	6,239	-	6,239	6,239	-	6,239	24,954
Prior Year Federal Revenue	- 4,036	-	4,036	4,036	-	- 4,036	443,399
Total Federal Revenue	10,275	6,593	3,682	10,275	6,593	3,682	824,626
Other State Revenue	10,275	0,595	5,082	10,275	0,555	5,082	824,020
State Special Education	37,671	33,440	4,231	75,342	33,440	41,902	1,109,269
Mandated Cost			-			-	27,177
State Lottery	-	-	-	-	-	-	373,364
Prior Year Revenue	26,328	-	26,328	26,328	-	26,328	-
Other State Revenue	-	-	-	-	-	-	713,643
– Total Other State Revenue	63,999	33,440	30,559	101,670	33,440	68,230	2,223,453
Total Revenues	\$ 603,477	\$ 567,260	\$ 36,217	\$ 641,148	\$ 567,260	\$ 73,888	\$ 20,677,823
Expenses							
Certificated Salaries Teachers' Salaries	¢ 448.880	¢ 450.657	ć 1.7C9	¢ 820 F70	ć 001.21F	ć 70.72 <i>C</i>	с <u>г</u> 407 880
Teachers' Salaries Teachers' Extra Duty/Stipends	\$ 448,889	\$ 450,657	\$ 1,768	\$ 830,579	\$ 901,315	\$ 70,736	\$ 5,407,889
Pupil Support Salaries	24,050 19,041	- 24,583	(24,050) 5,543	34,148 38,002	-	(34,148) 11,164	258,900 295,000
Administrators' Salaries	51,314	47,250	(4,064)	101,722	49,167 94,500	(7,222)	567,000
Other Certificated Salaries	22,548	29,333	6,786	45,043	58,667	13,624	352,000
Total Certificated Salaries	565,842	551,824	(14,017)	1,049,494	1,103,648	54,154	6,880,789
Classified Salaries	565,642	551,624	(14,017)	1,043,434	1,103,040	54,154	0,000,703
Clerical and Office Staff Salaries	7,395	11,349	3,954	15,139	22,698	7,558	136,186
Other Classified Salaries	17,157	18,719	1,562	33,963	37,437	3,474	224,622
Total Classified Salaries	24,551	30,067	5,516	49,102	60,135	11,032	360,808
Benefits	,	,	-,	-, -	,	,	,
State Teachers' Retirement System, certificated pos	92,689	88,402	(4,286)	172,069	176,804	4,735	1,102,302
OASDI/Medicare/Alternative, certificated positions	1,483	1,864	381	2,965	3,728	763	22,370
Medicare/Alternative, certificated positions	8,358	8,437	79	15,525	16,875	1,350	105,003
Health and Welfare Benefits, certificated positions	26,829	58,125	31,296	79 <i>,</i> 596	116,250	36,654	697,500
State Unemployment Insurance, certificated positio	3,509	3,064	(444)	14,650	6,129	(8,521)	61,289
Workers' Compensation Insurance, certificated posi	(4,596)	8,146	12,742	(1,892)	16,293	18,185	101,382
Other Benefits, certificated positions	2,255	1,450	(805)	3,645	2,899	(746)	18,040
Total Benefits	130,527	169,489	38,962	286,558	338,979	52,421	2,107,888
Books & Supplies							
Textbooks and Core Materials	8,298	12,848	4,550	24,902	25,697	795	154,180
Books and Reference Materials	17,501	3,675	(13,826)	17,501	7,350	(10,151)	44,099
School Supplies	112,284	241,189	128,905	151,129	300,003	148,874	2,347,229
Software	59,341	19,743	(39,597)	64,541	39,486	(25,054)	236,919
Office Expense	740	1,400	660	740	2,800	2,060	16,800
Business Meals	-	50	50	-	100	100	600
Noncapitalized Equipment	23,502	75,786	52,284	153,319	94,267	(59,052)	737,546
Total Books & Supplies	221,665	354,692	133,026	412,131	469,703	57,572	3,537,372
Subagreement Services	400.050		(45 277)	424.074	220.050	00.070	1 305 700
Special Education	130,852	115,475	(15,377)	134,074	230,950	96,876	1,385,700
Other Educational Consultants	87,568	207,582	120,014	88,193	258,201	170,009	2,020,172
Instructional Services	65,826	66,112	286	131,651	132,223	572	793,338
Total Subagreement Services Operations & Housekeeping	284,245	389,169	104,923	353,918	621,375	267,457	4,199,211
Auto and Travel	1 100	242	(760)	1 100	683	(110)	4 100
Dues & Memberships	1,102 4,995	342 1 058		1,102 5 765		(418) (3.648)	4,100 12,700
Insurance	4,995 9,895	1,058 13,967	(3,937) 4,072	5,765 18,305	2,117 27,933	(3,648) 9,628	12,700 167,600
Miscellaneous Expense	-	13,907	4,072	10,303	27,953	5,020	107,000
•	815	3,383	2,568	3,244	6,767	3,522	40,600
Communications			_,	, <u></u> ,	0,707	3,322	10,000

#### Budget vs Actual

For the period ended August 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Total Operations & Housekeeping	16,997	19,067	2,070	28,606	38,133	9,527	228,800
Facilities, Repairs & Other Leases							
Additional Rent	-	4,167	4,167	-	8,333	8,333	50,000
Repairs and Maintenance	-	17	17	-	33	33	200
Total Facilities, Repairs & Other Leases	-	4,183	4,183	-	8,367	8,367	50,200
Professional/Consulting Services							
Audit & Taxes	-	-	-	-	-	-	11,900
Legal	2,906	8,333	5,427	2,906	16,667	13,761	100,000
Professional Development	(309)	2,955	3,264	641	5,909	5,268	35,454
General Consulting	-	3,333	3,333	-	6,667	6,667	40,000
Special Activities/Field Trips	3,024	18,122	15,098	4,072	22,542	18,470	176,366
Bank Charges	661	1,375	714	1,463	2,750	1,287	16,500
Printing	-	8	8	-	17	17	100
Other Taxes and Fees	(6)	1,000	1,006	811	2,000	1,189	12,000
Payroll Service Fee	1,089	1,725	636	1,335	3,450	2,115	20,700
Management Fee	96,595	96,267	(328)	192,464	192,533	69	1,155,200
District Oversight Fee	15,876	15,817	(59)	15,876	15,817	(59)	528,892
Public Relations/Recruitment	-	1,217	1,217		2,433	2,433	14,600
Total Professional/Consulting Services	119,835	150,152	30,317	219,567	270,784	51,217	2,111,712
Depreciation							
Depreciation Expense	239	133	(106)	479	267	(212)	1,600
Total Depreciation	239	133	(106)	479	267	(212)	1,600
Interest							
Interest Expense	36,903	119,311	82,408	52,890	119,311	66,421	516,555
Total Interest	36,903	119,311	82,408	52,890	119,311	66,421	516,555
Total Expenses	\$ 1,400,805	\$ 1,788,088	\$ 387,283	\$ 2,452,745	\$ 3,030,701	\$ 577,956	\$ 19,994,934
Change in Net Assets	(797,328)	(1,220,828)	423,500	(1,811,597)	(2,463,441)	651,845	682,889
Net Assets, Beginning of Period	(1,734,483)			(720,215)			
Net Assets, End of Period	\$ (2,531,812)			\$ (2,531,812)			

Powered by BoardOnTrack

#### Statement of Financial Position

		Current Balance	Be	ginning Year Balance	١	TD Change	YTD % Change
Assets							
Current Assets							
Cash & Cash Equivalents	\$	1,312,992	\$	413,723	\$	•	217%
Accounts Receivable		140,091		224,880		(84,789)	-38%
Public Funding Receivable		1,862,448		2,616,692		(754,244)	-29%
Factored Receivables		(4,718,747)		(1,368,147)		(3,350,600)	245%
Prepaid Expenses		100,282		210,331		(110,049)	-52%
Total Current Assets		(1,302,933)		2,097,479		(3,400,412)	-162%
Long-Term Assets							
Property & Equipment, Net		14,598		15,076		(479)	-3%
Total Long Term Assets		14,598		15,076		(479)	-3%
Total Assets	\$	(1,288,366)	\$	2,112,555	\$	(3,400,921)	-161%
Liabilities							
Current Liabilities							
Accounts Payable	\$	249,827	\$	565,185	\$	(315,358)	-56%
Accrued Liabilities		587,792		515,663		72,128	14%
Deferred Revenue		405,827		1,751,922		(1,346,095)	-77%
Total Current Liabilities		1,243,446		2,832,770		(1,589,324)	-56%
Total Liabilities	ć	1,243,446	\$	2,832,770	ć	(1,589,324)	-56%
	Ş	1,243,440	Ş	2,032,170	Ş	(1,305,324)	-30%
Total Net Assets		(2,531,812)		(720,215)		(1,811,597)	252%
Total Liabilities and Net Assets	\$	(1,288,366)	\$	2,112,555	\$	(3,400,921)	-161%

#### Statement of Cash Flows

#### For the period ended August 31, 2021

		onth Ended 08/31/21	YTD Ended 08/31/21
Cash Flows from Operating Activities			
Change in Net Assets	\$	(797,328)	\$ (1,811,597)
Adjustments to reconcile change in net assets to net cash flows			
from operating activities:			
Depreciation		239	479
Decrease/(Increase) in Operating Assets:			
Public Funding Receivables		640,501	754,244
Grants, Contributions & Pledges Receivable		1,211,200	3,435,389
Prepaid Expenses		16,685	110,049
(Decrease)/Increase in Operating Liabilities:			
Accounts Payable		(136,078)	(315,328)
Accrued Expenses		9,356	72,128
Deferred Revenue	_	(30,364)	 (1,346,095)
Total Cash Flows from Operating Activities		914,212	 899,269
Change in Cash & Cash Equivalents		914,212	899,269
Cash & Cash Equivalents, Beginning of Period		398,780	 413,723
Cash and Cash Equivalents, End of Period	\$	1,312,992	\$ 1,312,992

#### Check Register

#### For the period ended August 31, 2021

Check Numbe	r Vendor Name	Check Date	Check Amoun
.2312	CB Music	8/11/2021	VOID
2979	StaffRehab LLC	8/20/2021	VOII
3001	PenServ Plan Services, Inc.	8/2/2021	\$ 2,814.11
3002	Sutter County Schools	8/3/2021	131,277.39
3003	Urbatsch Law Firm P.C.	8/3/2021	125,000.00
3004	Sequoia Grove Charter Alliance	8/4/2021	131,651.00
3005	Sequoia Grove Charter Alliance	8/5/2021	16,604.00
3006	CB Music	8/11/2021	416.00
3007	Charter Impact, Inc.	8/13/2021	30,734.75
3008	Clarksville Charter School	8/13/2021	19,087.82
3009	Clarksville Charter School	8/13/2021	25,194.16
3010	Clarksville Charter School	8/13/2021	19,335.59
3011	Jane Johnson Speech Therapy Inc.	8/13/2021	200.00
3012	Lake View Charter School	8/13/2021	6,511.80
3013	Monarch River Academy	8/13/2021	5,320.13
3014	The Cottonwood School	8/13/2021	96,066.92
3015	Therapeutic Language Clinic, Inc.	8/13/2021	880.00
3016	Winship Community School	8/13/2021	1,747.48
3017	PenServ Plan Services, Inc.	8/13/2021	5,999.25
3018	A Brighter Child	8/19/2021	2,733.14
3019	Carrie Morris	8/19/2021	285.00
3020	E-Therapy, LLC	8/19/2021	942.00
3021	Easter Seal Superior CA	8/19/2021	420.00
3022	Growing Healthy Children Therapy Services Inc.	8/19/2021	1,161.00
3023	HTP Services, Inc.	8/19/2021	282.00
3024	Imagine Music Instruction LLC	8/19/2021	540.00
3025	Jan Turton's Music	8/19/2021	100.00
3026	Julie Rose	8/19/2021	720.00
3027	Lake View Charter School	8/19/2021	25,336.78
3029	Lakeshore	8/19/2021	4,860.45
3030	MEL Science U.S. LLC	8/19/2021	349.00
3031	MEL Science U.S. LLC	8/19/2021	314.10
3032	Nancy Barcal	8/19/2021	380.00
3033	Peace Hill Press, Inc. dba Well Trained Mind Press	8/19/2021	11.15
3034	Sea Otter Swim Lessons	8/19/2021	1,194.20
3035	Spotlight Music Lessons LLC	8/19/2021	500.00
3036	Summit Solutions Consulting LLC	8/19/2021	635.00
3037	The Studio Martial Arts and Fitness	8/19/2021	600.00
3038	Timberdoodle.com	8/19/2021	1,319.59
3039	WriteShop	8/19/2021	283.64
3040	StaffRehab LLC	8/20/2021	476.50
3041	PenServ Plan Services, Inc.	8/25/2021	10,499.82
3042	Board On Track, Inc	8/25/2021	4,995.00
3043	Clarksville Charter School	8/25/2021	1,530.90
3044	Clarksville Charter School	8/25/2021	31.50
3045	Clarksville Charter School	8/25/2021	2,297.30
3046	Clarksville Charter School	8/25/2021	1,477.43
3047	Department of Justice	8/25/2021	369.00
3048	Global Teletherapy	8/25/2021	820.00
3049	It Takes The Village	8/25/2021	1,820.00
3050	MEL Science U.S. LLC	8/25/2021	418.80
3051	Multiple Measures LLC	8/25/2021	10,492.80
3052	Foundation for California Community Colleges	8/31/2021	1,205.50
СН	Sequoia Grove Charter Alliance	8/10/2021	1.00
СН	Sequoia Grove Charter Alliance	8/12/2021	7,070.56
СН	Sequoia Grove Charter Alliance	8/12/2021	42,682.58
СН	Sequoia Grove Charter Alliance	8/12/2021	6,618.66
СН	Sequoia Grove Charter Alliance	8/12/2021	9,539.02
СН	Sequoia Grove Charter Alliance	8/19/2021	2,032.73
СН	Sequoia Grove Charter Alliance	8/19/2021	4,600.00
СН	Sequoia Grove Charter Alliance	8/19/2021	2,730.00
СН	Sequoia Grove Charter Alliance	8/19/2021	1,930.23
СН	Sequoia Grove Charter Alliance	8/19/2021	4,732.20
СН	Sequoia Grove Charter Alliance	8/19/2021	888.00
СН	Sequoia Grove Charter Alliance	8/19/2021	343.11
СН	Sequoia Grove Charter Alliance	8/19/2021	129,816.40
СН	Sequoia Grove Charter Alliance	8/25/2021	3,339.00
СН	Sequoia Grove Charter Alliance	8/25/2021	1,444.80
СН	Sequoia Grove Charter Alliance	8/25/2021	17,047.86
СН	Sequoia Grove Charter Alliance	8/25/2021	449.85
СН	Sequoia Grove Charter Alliance	8/25/2021	21,725.03
СН	Sequoia Grove Charter Alliance	8/25/2021	6,207.75
СН	Sequoia Grove Charter Alliance	8/25/2021	1,550.00
СН	Sequoia Grove Charter Alliance	8/25/2021	1,787.94
СН	Sequoia Grove Charter Alliance	8/25/2021	4,032.00
CIII			

Total Disbursements in August <u>\$ 969,095.66</u>

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
MEL Science U.S. LLC	EG201906041	4/6/2019	4/7/2019	\$-	\$-	\$-	- \$ -	\$ 418.80	\$ 418.80
Amazon Capital Services	1MJW-G7NY-WYGY	7/4/2020	8/3/2020	-	-	-		(29.88)	(29.88)
Amazon Capital Services	1L3P-NYJC-3F1W	7/9/2020	8/8/2020	-	-	-		(16.18)	(16.18)
Amazon Capital Services	1MFN-QHPP-GX3J	7/31/2020	8/30/2020	-	-	-		(17.64)	(17.64)
Amazon Capital Services	1CHV-PNFR-GXVD	8/5/2020	9/4/2020	-	-	-		(2.10)	(2.10)
Amazon Capital Services	1GJT-13LQ-HVDT	7/30/2020	9/28/2020	-	-	-		(33.77)	(33.77)
Amazon Capital Services	1GJT-13LQ-Q4LG	7/31/2020	9/29/2020	-	-	-		(34.19)	(34.19)
Amazon Capital Services	1Y9D-1MPY-NLJP	8/2/2020	10/1/2020	-	-	-		(6.51)	(6.51)
Amazon Capital Services	1R79-XNWK-JP64	8/29/2020	10/28/2020	-	-	-		(58.70)	(58.70)
Brave Writer LLC	91428169CM	10/20/2020	11/19/2020	-	-	-		(500.00)	(500.00)
Joanna Abundiz	736086	11/19/2020	12/19/2020	-	-	-	(1,001.45)	-	(1,001.45)
Amazon Capital Services	1DH7-1CFJ-P6JX	3/30/2021	5/30/2021	(6.51)	-	-		-	(6.51)
Sequoia Grove Charter Alliance	INV259356	6/5/2021	6/5/2021	2,730.00	-	-		-	2,730.00
DNA Dance Collective	0421	5/8/2021	6/7/2021	550.00	-	-		-	550.00
Provenance	5016	5/13/2021	6/14/2021	82,126.36	-	-		-	82,126.36
Jannet Epishin	1	6/22/2021	7/22/2021	250.00	-			-	250.00
Sequoia Grove Charter Alliance	4027259	7/22/2021	7/22/2021	1,752.75	-	-		-	1,752.75
Sequoia Grove Charter Alliance	6016	7/27/2021	7/27/2021	270.90	-	-		-	270.90
Hear Say Speech and Language Servic		7/2/2021	8/1/2021	427.50	-	-		-	427.50
Sequoia Grove Charter Alliance	6012	8/6/2021	8/6/2021	696.67	_	-		-	696.67
Procopio, Cory, Hargreaves & Savitch		8/6/2021	8/6/2021	64.80	_	-		-	64.80
Clarksville Charter School	6006	8/9/2021	8/9/2021	136.88	_	_		-	136.88
A Brighter Child	58413	7/12/2021	8/11/2021	366.58	_			-	366.58
All About Learning Press, Inc.	907044	7/12/2021	8/11/2021	24.90	_			-	24.90
All About Learning Press, Inc.	907045	7/12/2021	8/11/2021	24.30	_			-	208.75
All About Learning Press, Inc.	907046	7/12/2021	8/11/2021	208.75	-	-		-	208.73
Moving Beyond the Page	255169	7/13/2021	8/12/2021	220.70	-	-			220.70
	255170	7/13/2021	8/12/2021	910.89	-	-		-	910.89
Moving Beyond the Page Teaching Textbooks	35162	7/13/2021	8/12/2021		-	-		-	
•				43.08	-	-		-	43.08
Teaching Textbooks	35163	7/13/2021	8/12/2021	67.08	-	-		-	67.08
Teaching Textbooks	35164	7/13/2021	8/12/2021	55.08	-	-		-	55.08
Teaching Textbooks	35165	7/13/2021	8/12/2021	67.08	-	-		-	67.08
Teaching Textbooks	35166	7/13/2021	8/12/2021	43.08	-	-		-	43.08
Teaching Textbooks	35167	7/13/2021	8/12/2021	55.08	-	-		-	55.08
Teaching Textbooks	35168	7/13/2021	8/12/2021	55.08	-	-		-	55.08
Teaching Textbooks	35169	7/13/2021	8/12/2021	43.08	-	-		-	43.08
Teaching Textbooks	35170	7/13/2021	8/12/2021	43.08	-	-		-	43.08
Teaching Textbooks	35171	7/13/2021	8/12/2021	67.08	-	-		-	67.08
Teaching Textbooks	35172	7/13/2021	8/12/2021	43.08	-	-		-	43.08
Teaching Textbooks	35201	7/13/2021	8/12/2021	200.40	-	-		-	200.40
Teaching Textbooks	35202	7/13/2021	8/12/2021	200.40	-	-		-	200.40
Teaching Textbooks	35203	7/13/2021	8/12/2021	200.40	-	-		-	200.40
Clarksville Charter School	6015	8/12/2021	8/12/2021	210.00	-	-		-	210.00
Clarksville Charter School	6018	8/12/2021	8/12/2021	60.75	-	-		-	60.75
Elemental Science	IN-3341	7/13/2021	8/12/2021	143.00	-	-		-	143.00
Elemental Science	IN-3342	7/13/2021	8/12/2021	53.86	-	-		-	53.86

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Lake View Charter School	6000	8/12/2021	8/12/2021	70.35	-	-	-	-	70.35
Eat2explore	101060	7/14/2021	8/13/2021	314.40	-	-		-	314.40
Eat2explore	101061	7/14/2021	8/13/2021	86.25	-	-	-	-	86.25
Timberdoodle.com	366657	7/15/2021	8/14/2021	186.83	-	-	-	-	186.83
Timberdoodle.com	366661	7/15/2021	8/14/2021	1,350.64	-	-	-	-	1,350.64
Timberdoodle.com	366665	7/15/2021	8/14/2021	112.51	-	-	-	-	112.51
Timberdoodle.com	366666	7/15/2021	8/14/2021	73.11	-	-		-	73.11
Wonder Crate	FR004	7/15/2021	8/14/2021	307.47	-	-	-	-	307.47
SchoolMate	IN000555657	7/16/2021	8/15/2021	1,174.45	-	-		-	1,174.45
SchoolMate	IN000555661	7/16/2021	8/15/2021	760.80	-	-		-	760.80
SchoolMate	IN000555665	7/16/2021	8/15/2021	1,755.00	-	-	-	-	1,755.00
A Brighter Child	58377	7/16/2021	8/15/2021	36.64	-	-	-	-	36.64
A Brighter Child	58378	7/16/2021	8/15/2021	83.10	-	-	-	-	83.10
A Brighter Child	58379	7/16/2021	8/15/2021	16.16	-	-	-	-	16.16
A Brighter Child	58380	7/16/2021	8/15/2021	18.85	-	-	-	-	18.85
A Brighter Child	58618	7/16/2021	8/15/2021	80.11	-	-	-	-	80.11
Rainbow Resource Center	3441513	7/16/2021	8/15/2021	128.66	-	-		-	128.66
Rainbow Resource Center	3441532	7/16/2021	8/15/2021	111.47	-	-		-	111.47
Rainbow Resource Center	3441533	7/16/2021	8/15/2021	122.63	-	-		-	122.63
Rainbow Resource Center	3441614	7/16/2021	8/15/2021	40.44	-	-		-	40.44
Rainbow Resource Center	3441617	7/16/2021	8/15/2021	260.05	-	-	-	-	260.05
Rainbow Resource Center	3441618	7/16/2021	8/15/2021	119.69	-	-		-	119.69
Rainbow Resource Center	3441726	7/16/2021	8/15/2021	180.78	-	-	-	-	180.78
Rainbow Resource Center	3441729	7/16/2021	8/15/2021	230.46	-	-	-	-	230.46
Rainbow Resource Center	3441731	7/16/2021	8/15/2021	123.70	-	-		-	123.70
Rainbow Resource Center	3441737	7/16/2021	8/15/2021	40.96	-	-	-	-	40.96
Rainbow Resource Center	3441745	7/16/2021	8/15/2021	247.45	-	-	-	-	247.45
Rainbow Resource Center	3441748	7/16/2021	8/15/2021	95.33	-	-	-	-	95.33
Rainbow Resource Center	3441751	7/16/2021	8/15/2021	155.09	-	-	-	-	155.09
Rainbow Resource Center	3441765	7/16/2021	8/15/2021	39.35	-	-		-	39.35
Rainbow Resource Center	3441768	7/16/2021	8/15/2021	91.33	-	-	-	-	91.33
Rainbow Resource Center	3441943	7/16/2021	8/15/2021	49.80	-	-		-	49.80
Rainbow Resource Center	3441964	7/16/2021	8/15/2021	21.45	-	-	-	-	21.45
Rainbow Resource Center	3441979	7/16/2021	8/15/2021	30.88	-	-	-	-	30.88
Rainbow Resource Center	3442014	7/16/2021	8/15/2021	168.37	-	-	-	-	168.37
Rainbow Resource Center	3442113	7/16/2021	8/15/2021	23.55	-	-		-	23.55
Rainbow Resource Center	3442137	7/16/2021	8/15/2021	17.96	-	-	-	-	17.96
Rainbow Resource Center	3442219	7/16/2021	8/15/2021	70.24	-	-		-	70.24
Charter Impact, Inc.	PR081521	8/15/2021	8/15/2021	398.25	-	-		-	398.25
Rainbow Resource Center	3440719	7/16/2021	8/15/2021	49.72	-	-		-	49.72
Rainbow Resource Center	3440726	7/16/2021	8/15/2021	132.14	-	-		-	132.14
Rainbow Resource Center	3440730	7/16/2021	8/15/2021	73.35	-	-		-	73.35
Rainbow Resource Center	3440737	7/16/2021	8/15/2021	112.90	-	-		-	112.90
Rainbow Resource Center	3440741	7/16/2021	8/15/2021	35.86	-	-		-	35.86
Rainbow Resource Center	3440749	7/16/2021	8/15/2021	214.62	-	-		-	214.62
Rainbow Resource Center	3440754	7/16/2021	8/15/2021	46.67	-	-		-	46.67
Rainbow Resource Center	3440755	7/16/2021	8/15/2021	84.03	-	-		-	84.03

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Rainbow Resource Center	3440756	7/16/2021	8/15/2021	62.54	-	-	-	-	62.54
Rainbow Resource Center	3440758	7/16/2021	8/15/2021	28.90	-	-	-	-	28.90
Rainbow Resource Center	3440763	7/16/2021	8/15/2021	18.26	-	-	-	-	18.26
Rainbow Resource Center	3440776	7/16/2021	8/15/2021	233.95	-	-	-	-	233.95
Rainbow Resource Center	3440784	7/16/2021	8/15/2021	101.91	-	-	-	-	101.91
Rainbow Resource Center	3440792	7/16/2021	8/15/2021	134.18	-	-	-	-	134.18
Rainbow Resource Center	3440799	7/16/2021	8/15/2021	21.03	-	-	-	-	21.03
Rainbow Resource Center	3440819	7/16/2021	8/15/2021	146.01	-	-	-	-	146.01
Rainbow Resource Center	3440821	7/16/2021	8/15/2021	54.85	-	-	-	-	54.85
Rainbow Resource Center	3440833	7/16/2021	8/15/2021	49.88	-	-	-	-	49.88
Rainbow Resource Center	3440838	7/16/2021	8/15/2021	114.61	-	-	-	-	114.61
Rainbow Resource Center	3440844	7/16/2021	8/15/2021	33.19	-	-	-	-	33.19
Rainbow Resource Center	3440852	7/16/2021	8/15/2021	134.72	-	-	-	-	134.72
Rainbow Resource Center	3440867	7/16/2021	8/15/2021	103.05	-	-	-	-	103.05
Rainbow Resource Center	3440908	7/16/2021	8/15/2021	146.45	-	-	-	-	146.45
Rainbow Resource Center	3440928	7/16/2021	8/15/2021	169.20	-	-	-	-	169.20
Rainbow Resource Center	3440945	7/16/2021	8/15/2021	32.48	-	-	-	-	32.48
Rainbow Resource Center	3440957	7/16/2021	8/15/2021	68.48	-	-	-	-	68.48
Rainbow Resource Center	3440980	7/16/2021	8/15/2021	109.69	-	-	-	-	109.69
Rainbow Resource Center	3441033	7/16/2021	8/15/2021	21.45	-	-	-	-	21.45
Rainbow Resource Center	3441053	7/16/2021	8/15/2021	107.96	-	-	-	-	107.96
Rainbow Resource Center	3441064	7/16/2021	8/15/2021	74.94	-	-	-	-	74.94
Rainbow Resource Center	3441086	7/16/2021	8/15/2021	229.29	-	-	-	-	229.29
Rainbow Resource Center	3441132	7/16/2021	8/15/2021	130.21	-	-	-	-	130.21
Rainbow Resource Center	3441153	7/16/2021	8/15/2021	103.01	-	-	-	-	103.01
Learning Without Tears	INV115138	7/16/2021	8/15/2021	9.99	-	-	-	-	9.99
Learning Without Tears	INV115147	7/16/2021	8/15/2021	9.99	-	-	-	-	9.99
Amazon Capital Services	1KQP-4YX6-3H7H	8/16/2021	8/16/2021	(12.93)	-	-	-	-	(12.93)
Sequoia Grove Charter Alliance	6008	8/16/2021	8/16/2021	1,642.03	-	-	-	-	1,642.03
Sequoia Grove Charter Alliance	6020	8/18/2021	8/18/2021	2,308.32	-	-	-	-	2,308.32
Rainbow Resource Center	3442855	7/19/2021	8/18/2021	70.21	-	-	-	-	70.21
Rainbow Resource Center	3443192	7/19/2021	8/18/2021	40.69	-	-	-	-	40.69
Rainbow Resource Center	3443198	7/19/2021	8/18/2021	132.34	-	-	-	-	132.34
CharterSafe	35982	8/18/2021	8/18/2021	(7,775.54)	-	-	-	-	(7,775.54)
Jeffrey Livingston	19	7/20/2021	8/19/2021	625.00	-	-	-	-	625.00
Beautiful Feet Books, Inc.	14761	7/20/2021	8/19/2021	103.61	-	-	-	-	103.61
BookShark	31144142	7/20/2021	8/19/2021	90.68	-	-	-	-	90.68
The Critical Thinking Co.	175539A	7/20/2021	8/19/2021	89.90	-	-	-	-	89.90
Well Trained Mind Press	54179	7/20/2021	8/19/2021	85.00	-	-	-	-	85.00
SchoolMate	IN000555890	7/20/2021	8/19/2021	530.25	-	-	-	-	530.25
SchoolMate	IN000555904	7/20/2021	8/19/2021	3,088.80	-	-	-	-	3,088.80
Tori Gillam	21-0002	8/20/2021	8/20/2021	70.00	-	-	-	-	70.00
Tori Gillam	21-0004	8/20/2021	8/20/2021	140.00	-	-	-	-	140.00
Tori Gillam	21-0005	8/20/2021	8/20/2021	140.00	-	-	-	-	140.00
Tori Gillam	21-0007	8/20/2021	8/20/2021	70.00	-	-	-	-	70.00
Beautiful Feet Books, Inc.	14790	7/21/2021	8/20/2021	290.47	-	-	-	-	290.47
Beautiful Feet Books, Inc.	14791	7/21/2021	8/20/2021	250.47			-		250.47

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Beautiful Feet Books, Inc.	14792	7/21/2021	8/20/2021	251.18	-	-	-	-	251.18
Beautiful Feet Books, Inc.	14793	7/21/2021	8/20/2021	256.97	-	-	-	-	256.97
Bach To Rock	072220SM	7/22/2021	8/21/2021	339.00	-	-	-	-	339.00
Institute for Excellence in Writing	798842	7/21/2021	8/21/2021	57.72	-	-	-	-	57.72
Institute for Excellence in Writing	798889	7/21/2021	8/21/2021	58.80	-	-	-	-	58.80
Singapore Math Live, LLC	722211	7/22/2021	8/21/2021	70.00	-	-	-	-	70.00
A Brighter Child	58605	7/22/2021	8/21/2021	56.01	-	-	-	-	56.01
Institute for Excellence in Writing	799827	7/22/2021	8/22/2021	99.33	-	-	-	-	99.33
BookShark	31146260	7/26/2021	8/25/2021	194.23	-	-	-	-	194.23
BookShark	31146262	7/26/2021	8/25/2021	217.63	-	-	-	-	217.63
BookShark	31146285	7/26/2021	8/25/2021	767.13	-	-	-	-	767.13
BookShark	31146309	7/26/2021	8/25/2021	95.31	-	-	-	-	95.31
BookShark	31146457	7/27/2021	8/26/2021	581.53	-	-	-	-	581.53
BookShark	31146484	7/27/2021	8/26/2021	591.97	-	-	-	-	591.97
SchoolMate	IN000557286	7/27/2021	8/26/2021	4,010.00	-	-	-	-	4,010.00
JacKris Publishing, LLC	595019027	7/28/2021	8/27/2021	20.99	-	-	-	-	20.99
JacKris Publishing, LLC	595019033	7/28/2021	8/27/2021	20.99	-	-	-	-	20.99
JacKris Publishing, LLC	595019036	7/28/2021	8/27/2021	20.99	-	-	-	-	20.99
CybrSchool LLC	101093	7/28/2021	8/27/2021	3,000.00	-	-	-	-	3,000.00
Bright Thinker	SINV3154	7/29/2021	8/28/2021	357.23	-	-	-	-	357.23
Bright Thinker	SINV3155	7/29/2021	8/28/2021	357.23	-	-	-	-	357.23
Bright Thinker	SINV3156	7/29/2021	8/28/2021	248.98	-	-	-	-	248.98
Bright Thinker	SINV3157	7/29/2021	8/28/2021	124.49	-	_	-	-	124.49
Bright Thinker	SINV3158	7/29/2021	8/28/2021	124.49	-	_	-	-	124.49
Bright Thinker	SINV3159	7/29/2021	8/28/2021	357.23	-	_	-	-	357.23
Bright Thinker	SINV3160	7/29/2021	8/28/2021	248.98	-	_	-	-	248.98
WriteShop	21-0780	7/29/2021	8/28/2021	39.50	-	_	-	-	39.50
Singapore Math Inc.	427658	7/30/2021	8/29/2021	104.40	_	_	_	_	104.40
Singapore Math Inc.	427668	7/30/2021	8/29/2021	82.59	-	_	-	_	82.59
Megan Nason	NASO073021	7/30/2021	8/29/2021	316.84	_	_	_	_	316.84
Art of Problem Solving	220765	7/30/2021	8/29/2021	96.00	_	_	_		96.00
KiwiCo, Inc	JUL-21-FEATHER-1	7/15/2021	8/30/2021	3,788.90	_	_	_	_	3,788.90
Charter Impact, Inc.	11217	7/31/2021	8/30/2021	415.00	_	_	_		415.00
Charter Impact, Inc.	11242	7/31/2021	8/30/2021	500.00					500.00
Singapore Math Inc.	427894	8/2/2021	9/1/2021	72.29	_	_	_		72.29
Singapore Math Inc.	427901	8/2/2021	9/1/2021	37.49	-	-	-	_	37.49
Singapore Math Inc.	427908	8/2/2021	9/1/2021	70.04	-	-	-	-	70.04
Singapore Math Inc.	427921	8/2/2021	9/1/2021	96.32	-	-	-	-	96.32
Singapore Math Inc.	427921	8/2/2021	9/1/2021		-	-	-	-	
				74.54	-	-	-	-	74.54
Singapore Math Inc.	427941	8/2/2021	9/1/2021	62.52	-	-	-	-	62.52
A Brighter Child	58617	8/2/2021	9/1/2021	109.77	-	-	-	-	109.77
Rainbow Resource Center	4553393	8/3/2021	9/2/2021	60.83	-	-	-	-	60.83
Rainbow Resource Center	4553432	8/3/2021	9/2/2021	43.87	-	-	-	-	43.87
Rainbow Resource Center	4553498	8/3/2021	9/2/2021	216.25	-	-	-	-	216.25
Rainbow Resource Center	4553600	8/3/2021	9/2/2021	25.51	-	-	-	-	25.51
Yosemite Valley Charter School	8321feather	8/3/2021	9/2/2021	6,390.30	-	-	-	-	6,390.30
Teaching Textbooks	35912	8/3/2021	9/2/2021	43.08	-	-	-	-	43.08

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Teaching Textbooks	35960	8/4/2021	9/3/2021	43.08	-	-	-		43.08
Teaching Textbooks	35961	8/4/2021	9/3/2021	43.08	-	-	-	-	43.08
Timberdoodle.com	368821	8/4/2021	9/3/2021	147.61	-	-	-	-	147.61
Timberdoodle.com	368823	8/4/2021	9/3/2021	128.17	-	-	-	-	128.17
Singapore Math Inc.	428833	8/4/2021	9/3/2021	117.97	-	-	-	-	117.97
Rainbow Resource Center	4553634	8/4/2021	9/3/2021	33.52	-	-	-	-	33.52
Rainbow Resource Center	4554690	8/4/2021	9/3/2021	363.72	-	-	-	-	363.72
Rainbow Resource Center	4554726	8/4/2021	9/3/2021	25.14	-	-	-	-	25.14
Rainbow Resource Center	4554812	8/4/2021	9/3/2021	166.56	-	-	-	-	166.56
Moving Beyond the Page	256529	8/4/2021	9/3/2021	339.33	-	-	-	-	339.33
Peace Hill Press, Inc. dba Well Trained	№ 54269	8/4/2021	9/3/2021	23.85	-	-	-	-	23.85
All About Learning Press, Inc.	907401	8/4/2021	9/3/2021	91.75	-	-	-	-	91.75
All About Learning Press, Inc.	907408	8/4/2021	9/3/2021	208.75	-	-	-	-	208.75
Elemental Science	IN-3466	8/4/2021	9/3/2021	128.12	-	-	-	-	128.12
Institute for Excellence in Writing	805040	8/3/2021	9/3/2021	22.16	-	-	-	-	22.16
Institute for Excellence in Writing	805050	8/3/2021	9/3/2021	37.25	-	-	-	-	37.25
Law Offices of Young, Minney, & Corr,	, LI 72281	8/4/2021	9/3/2021	927.50	-	-	-	-	927.50
Law Offices of Young, Minney, & Corr,	, LI 72488	8/4/2021	9/3/2021	1,913.80	-	-	-	-	1,913.80
MEL Science U.S. LLC	JG2021080508	8/5/2021	9/4/2021	338.44	-	-	-	-	338.44
MEL Science U.S. LLC	CH2021080507	8/5/2021	9/4/2021	300.84	-	-	-	-	300.84
MEL Science U.S. LLC	MS2021080506	8/5/2021	9/4/2021	338.44	-	-	-	-	338.44
Lakeshore	2172280821	8/5/2021	9/4/2021	173.40	-	-	-	-	173.40
Homeschool Planet	1159	8/5/2021	9/4/2021	74.95	-	-	-	-	74.95
Moving Beyond the Page	256630	8/5/2021	9/4/2021	289.42	-	-	-	-	289.42
Rainbow Resource Center	4557083	8/5/2021	9/4/2021	107.52	-	-	-	-	107.52
Rainbow Resource Center	4557183	8/5/2021	9/4/2021	44.58	-	-	-	-	44.58
Rainbow Resource Center	4557217	8/5/2021	9/4/2021	160.55	-	-	-	-	160.55
Rainbow Resource Center	4557249	8/5/2021	9/4/2021	58.30	-	-	-	-	58.30
Rainbow Resource Center	4557295	8/5/2021	9/4/2021	99.30	-	-	-	-	99.30
Teaching Textbooks	35975	8/5/2021	9/4/2021	55.08	-	-	-	-	55.08
Singapore Math Live, LLC	805211	8/5/2021	9/4/2021	100.00	-	-	-	-	100.00
Teaching Textbooks	36013	8/6/2021	9/5/2021	142.53	-	-	-	-	142.53
Teaching Textbooks	36055	8/6/2021	9/5/2021	142.53	-	-	-	-	142.53
Rainbow Resource Center	4557600	8/6/2021	9/5/2021	123.63	-	-	-	-	123.63
Rainbow Resource Center	4558703	8/6/2021	9/5/2021	43.32	-	-	-	-	43.32
Rainbow Resource Center	4558830	8/6/2021	9/5/2021	115.10	-	-	-	-	115.10
Rainbow Resource Center	4558945	8/6/2021	9/5/2021	97.30	-	-	-	-	97.30
Moving Beyond the Page	256780	8/6/2021	9/5/2021	376.31	-	-	-	-	376.31
Nicole the Math Lady LLC	3250	8/6/2021	9/5/2021	99.00	-	-	-	-	99.00
Elemental Science	IN-3504	8/6/2021	9/5/2021	27.48	-	-	-	-	27.48
Eat2explore	101066	8/6/2021	9/5/2021	29.95	-	-	-	-	29.95
Institute for Excellence in Writing	806581	8/5/2021	9/5/2021	171.80	-	-	-	-	171.80
Institute for Excellence in Writing	806602	8/5/2021	9/5/2021	141.77	-	-	-	-	141.77
Institute for Excellence in Writing	806616	8/5/2021	9/5/2021	171.80	-	-	-	-	171.80
Institute for Excellence in Writing	806624	8/5/2021	9/5/2021	171.80	-	-	-	-	171.80
MEL Science U.S. LLC	LJ2021080609	8/6/2021	9/5/2021	300.84	-	-	-	-	300.84
MEL Science U.S. LLC	EJ2021080608	8/6/2021	9/5/2021	300.84	-	-	-	-	300.84

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Institute for Excellence in Writing	807265	8/6/2021	9/6/2021	37.10	-	-	-	-	37.10
Institute for Excellence in Writing	807328	8/6/2021	9/6/2021	22.24	-	-	-	-	22.24
Math-U-See Inc.	0723178-IN	8/9/2021	9/8/2021	58.00	-	-	-	-	58.00
Beautiful Feet Books, Inc.	15002	8/9/2021	9/8/2021	152.40	-	-	-	-	152.40
Beautiful Feet Books, Inc.	15003	8/9/2021	9/8/2021	162.32	-	-	-	-	162.32
Beautiful Feet Books, Inc.	15005	8/9/2021	9/8/2021	289.85	-	-	-	-	289.85
A Brighter Child	58651	8/9/2021	9/8/2021	201.74	-	-	-	-	201.74
Rainbow Resource Center	4559147	8/9/2021	9/8/2021	126.93	-	-	-	-	126.93
Rainbow Resource Center	4559223	8/9/2021	9/8/2021	46.36	-	-	-	-	46.36
Rainbow Resource Center	4559343	8/9/2021	9/8/2021	217.31	-	-	-	-	217.31
Rainbow Resource Center	4560064	8/9/2021	9/8/2021	18.60	-	-	-	-	18.60
All About Learning Press, Inc.	907506	8/9/2021	9/8/2021	204.70	-	-	-	-	204.70
All About Learning Press, Inc.	907511	8/9/2021	9/8/2021	42.90	-	-	-	-	42.90
All About Learning Press, Inc.	907512	8/9/2021	9/8/2021	208.75	-	-	-	-	208.75
All About Learning Press, Inc.	907513	8/9/2021	9/8/2021	101.80	-	-	-	-	101.80
A Brighter Child	58920	8/9/2021	9/8/2021	16.08	-	-	-	-	16.08
Studies Weekly	402768	8/10/2021	9/8/2021	32.12	-	-	-	-	32.12
Studies Weekly	402771	8/10/2021	9/8/2021	32.42	-	-	-	-	32.42
Studies Weekly	402773	8/10/2021	9/8/2021	64.84	-	-	-	-	64.84
Studies Weekly	402776	8/10/2021	9/8/2021	32.12	-	-	-	-	32.12
Well Trained Mind Press	54297	8/9/2021	9/8/2021	47.85	-	-	-	-	47.85
Well Trained Mind Press	54300	8/9/2021	9/8/2021	108.65	-	-	-	-	108.65
Singapore Math Inc.	429789	8/9/2021	9/8/2021	130.84	-	-	-	-	130.84
Singapore Math Inc.	429847	8/9/2021	9/8/2021	114.27	-	-	-	-	114.27
Singapore Math Inc.	429864	8/9/2021	9/8/2021	115.78	-	-	-	-	115.78
Timberdoodle.com	369440	8/10/2021	9/9/2021	1,153.58	-	-	-	-	1,153.58
Timberdoodle.com	369442	8/10/2021	9/9/2021	1,148.58	-	-	-	-	1,148.58
Timberdoodle.com	369443	8/10/2021	9/9/2021	468.11	-	-	-	-	468.11
Timberdoodle.com	369444	8/10/2021	9/9/2021	1,349.14	-	-	-	-	1,349.14
A Brighter Child	58573	8/10/2021	9/9/2021	139.12	-	-	-	-	139.12
Elemental Science	IN-3527	8/10/2021	9/9/2021	15.25	-	-	-	-	15.25
Elemental Science	IN-3528	8/10/2021	9/9/2021	15.25	-	-	-	-	15.25
Honest History Co.	7946	8/10/2021	9/9/2021	75.41	-	-	-	-	75.41
Honest History Co.	7949	8/10/2021	9/9/2021	75.41	-	-	-	-	75.41
Bright Thinker	SINV3221	8/11/2021	9/10/2021	248.98	-	-	-	-	248.98
Bright Thinker	SINV3222	8/11/2021	9/10/2021	124.49	-	-	-	-	124.49
Bright Thinker	SINV3223	8/11/2021	9/10/2021	124.49	-	-	-	-	124.49
Amazon Capital Services	1KFW-Q1VJ-43HD	8/11/2021	9/10/2021	128.19	-	-	-	-	128.19
Peace Hill Press, Inc. dba Well Traine	d № 54327	8/11/2021	9/10/2021	20.85	-	-	-	-	20.85
Rainbow Resource Center	4564774	8/11/2021	9/10/2021	165.50	-	-	-	-	165.50
Rainbow Resource Center	4564787	8/11/2021	9/10/2021	58.20	-	-	-	-	58.20
Rainbow Resource Center	4564800	8/11/2021	9/10/2021	60.92	-	-	-	-	60.92
Rainbow Resource Center	4564826	8/11/2021	9/10/2021	108.40	-	-	-	-	108.40
Rainbow Resource Center	4565747	8/11/2021	9/10/2021	343.66	-	-	-	-	343.66
Rainbow Resource Center	4565830	8/11/2021	9/10/2021	228.64	-	-	-	-	228.64
Rainbow Resource Center	4565836	8/11/2021	9/10/2021	150.60	-	-	-	-	150.60
Rainbow Resource Center	4565880	8/11/2021	9/10/2021	180.74	_	-	-	-	180.74

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Rainbow Resource Center	4565896	8/11/2021	9/10/2021	120.23	-		-	-	120.23
Rainbow Resource Center	4565921	8/11/2021	9/10/2021	218.38	-	-	-	-	218.38
A Brighter Child	58906	8/11/2021	9/10/2021	282.94	-	-	-	-	282.94
Studies Weekly	403557	8/12/2021	9/10/2021	96.36	-	-	-	-	96.36
Studies Weekly	403558	8/12/2021	9/10/2021	32.27	-	-	-	-	32.27
Studies Weekly	403561	8/12/2021	9/10/2021	32.27	-	-	-	-	32.27
Studies Weekly	403562	8/12/2021	9/10/2021	32.27	-	-	-	-	32.27
Singapore Math Inc.	430354	8/11/2021	9/10/2021	105.10	-	-	-	-	105.10
Singapore Math Inc.	430357	8/11/2021	9/10/2021	65.42	-	-	-	-	65.42
Rainbow Resource Center	4565932	8/11/2021	9/10/2021	243.29	-	-	-	-	243.29
Rainbow Resource Center	4565952	8/11/2021	9/10/2021	217.85	-	-	-	-	217.85
Rainbow Resource Center	4565958	8/11/2021	9/10/2021	78.18	-	-	-	-	78.18
Rainbow Resource Center	4565970	8/11/2021	9/10/2021	92.24	-	-	-	-	92.24
Rainbow Resource Center	4566048	8/11/2021	9/10/2021	118.82	-	-	-	-	118.82
Rainbow Resource Center	4566062	8/11/2021	9/10/2021	92.24	-	-	-	-	92.24
Rainbow Resource Center	4566072	8/11/2021	9/10/2021	25.63	-	-	-	-	25.63
Rainbow Resource Center	4566087	8/11/2021	9/10/2021	178.09	-	-	-	-	178.09
Rainbow Resource Center	4566098	8/11/2021	9/10/2021	25.63	-	-	-	-	25.63
Rainbow Resource Center	4566102	8/11/2021	9/10/2021	92.24	-	-	-	-	92.24
Rainbow Resource Center	4566111	8/11/2021	9/10/2021	200.49	-	-	-	-	200.49
Rainbow Resource Center	4566128	8/11/2021	9/10/2021	437.31	-	-	-	-	437.31
Singapore Math Inc.	430925	8/12/2021	9/11/2021	132.68	-	-	-	-	132.68
Well Trained Mind Press	54335	8/12/2021	9/11/2021	130.49	-	-	-	-	130.49
WriteShop	21-0819	8/12/2021	9/11/2021	84.50	-	-	-	-	84.50
WriteShop	21-0820	8/12/2021	9/11/2021	301.86	-	-	-	-	301.86
All About Learning Press, Inc.	907617	8/12/2021	9/11/2021	102.80	-	-	-	-	102.80
All About Learning Press, Inc.	907619	8/12/2021	9/11/2021	204.70	-	-	-	-	204.70
Amazon Capital Services	1LHG-DN16-HT9W	8/12/2021	9/11/2021	176.07	-	-	-	-	176.07
Beautiful Feet Books, Inc.	15032	8/12/2021	9/11/2021	256.97	-	-	-	-	256.97
Beautiful Feet Books, Inc.	15081	8/13/2021	9/12/2021	271.50	-	-	-	-	271.50
Beautiful Feet Books, Inc.	15084	8/13/2021	9/12/2021	360.57	-	-	-	-	360.57
Beautiful Feet Books, Inc.	15087	8/13/2021	9/12/2021	170.22	-	-	-	-	170.22
Amazon Capital Services	1JR3-QJ1M-PPWN	8/13/2021	9/12/2021	146.82	-	-	-	-	146.82
Amazon Capital Services	1K7F-CDNJ-R9WR	8/13/2021	9/12/2021	8.18	-	-	-	-	8.18
Bright Thinker	SINV3245	8/13/2021	9/12/2021	248.98	-	-	-	-	248.98
Bright Thinker	SINV3246	8/13/2021	9/12/2021	465.48	-	-	-	-	465.48
JacKris Publishing, LLC	595032657	8/13/2021	9/12/2021	57.48	-	-	-	-	57.48
JacKris Publishing, LLC	595032684	8/13/2021	9/12/2021	20.99	-	-	-	-	20.99
JacKris Publishing, LLC	595032723	8/13/2021	9/12/2021	55.18	-	-	-	-	55.18
JacKris Publishing, LLC	595032747	8/13/2021	9/12/2021	55.18	-	-	-	-	55.18
JacKris Publishing, LLC	595032770	8/13/2021	9/12/2021	20.99	-	-	-	-	20.99
Learning Without Tears	INV120629	8/13/2021	9/12/2021	9.99	-	-	-	-	9.99
Math-U-See Inc.	0716064-IN	7/14/2021	9/12/2021	119.00	-	-	-	-	119.00
Math-U-See Inc.	0716065-IN	7/14/2021	9/12/2021	58.00	-	-	-	-	58.00
Math-U-See Inc.	0716067-IN	7/14/2021	9/12/2021	199.00	-	-	_	-	199.00
Math-U-See Inc.	0716069-IN	7/14/2021	9/12/2021	58.00	-	-	-	-	58.00
	07 10000 114	7/14/2021	9/12/2021	131.00	-	-	-	-	50.00

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past	61 - 90 Days Past	Over 90 Days	Total
Math-U-See Inc.	0716071-IN	7/14/2021	9/12/2021	388.00	-	Due	Due	Past Due	388.00
Math-U-See Inc.	0716073-IN	7/14/2021	9/12/2021	199.00	-	-	-	-	199.00
Math-U-See Inc.	0716075-IN	7/14/2021	9/12/2021	162.00	-	-	-	-	162.00
Math-U-See Inc.	0716076-IN	7/14/2021	9/12/2021	58.00	-	-	-	-	58.00
Math-U-See Inc.	0716079-IN	7/14/2021	9/12/2021	58.00	-	-	-	-	58.00
Math-U-See Inc.	0716087-IN	7/14/2021	9/12/2021	58.00	-	-	-	-	58.00
A Brighter Child	58599	8/13/2021	9/12/2021	125.44	-	-	-	-	125.44
A Brighter Child	58838	8/13/2021	9/12/2021	479.74	-	-	-	-	479.74
A Brighter Child	58839	8/13/2021	9/12/2021	32.84	-	-	-	-	32.84
A Brighter Child	58888	8/13/2021	9/12/2021	45.24	-	-	-	-	45.24
A Brighter Child	58889	8/13/2021	9/12/2021	45.24	-	-	-	-	45.24
A Brighter Child	58633	8/13/2021	9/12/2021	160.55	-	-	-	-	160.55
Amazon Capital Services	11KK-MG1K-R3LP	8/13/2021	9/12/2021	132.97	-	-	-	-	132.97
Amazon Capital Services	1F9W-97RN-Q1GH	8/13/2021	9/12/2021	75.02	-	-	-	-	75.02
Amazon Capital Services	1F9W-97RN-QNLH	8/13/2021	9/12/2021	181.46	-	-	-	-	181.46
Amazon Capital Services	1F9W-97RN-QPMD	8/13/2021	9/12/2021	106.18	-	-	-	-	106.18
Amazon Capital Services	17NN-396X-TTH9	8/14/2021	9/13/2021	14.56	-	-	-	-	14.56
Amazon Capital Services	17NN-396X-TWY1	8/14/2021	9/13/2021	75.41	-	-	-	-	75.41
Amazon Capital Services	137D-YPQN-TTNX	8/14/2021	9/13/2021	11.84	-	-	-	-	11.84
Amazon Capital Services	13XJ-31DT-TKDJ	8/14/2021	9/13/2021	25.91	-	-	-	-	25.91
Amazon Capital Services	13XJ-31DT-VR9D	8/14/2021	9/13/2021	71.98	-	-	-	-	71.98
Amazon Capital Services	1K7F-CDNJ-WP3R	8/14/2021	9/13/2021	56.23	-	-	-	-	56.23
Amazon Capital Services	1JR3-QJ1M-W6R1	8/14/2021	9/13/2021	114.61	-	-	-	-	114.61
Amazon Capital Services	1KWC-LH4R-19QF	8/14/2021	9/13/2021	114.61	-	-	-	-	114.61
Amazon Capital Services	1KWC-LH4R-4CKL	8/14/2021	9/13/2021	12.90	-	-	-	-	12.90
Amazon Capital Services	1XL1-FT73-4GC4	8/14/2021	9/13/2021	191.24	-	-	-	-	191.24
Amazon Capital Services	1TVY-WYQ6-RLPR	8/14/2021	9/13/2021	35.55	-	-	-	-	35.55
Amazon Capital Services	1VMJ-3KQD-9YV4	8/15/2021	9/14/2021	224.33	-	-	-	-	224.33
Amazon Capital Services	1VMJ-3KQD-GWHQ	8/15/2021	9/14/2021	18.22	-	-	-	-	18.22
Amazon Capital Services	1VTN-GMY6-C3J3	8/15/2021	9/14/2021	12.81	-	-	-	-	12.81
Amazon Capital Services	1VY6-F3DM-LR3C	8/15/2021	9/14/2021	21.45	-	-	-	-	21.45
Amazon Capital Services	1WPG-G4YH-66D9	8/15/2021	9/14/2021	35.51	-	-	-	-	35.51
Amazon Capital Services	1WPG-G4YH-KL97	8/15/2021	9/14/2021	17.15	-	-	-	-	17.15
Amazon Capital Services	1T4V-F3TX-7V4N	8/15/2021	9/14/2021	44.20	-	-	-	-	44.20
Amazon Capital Services	1T4V-F3TX-9G41	8/15/2021	9/14/2021	85.92	-	-	-	-	85.92
Amazon Capital Services	1T4V-F3TX-G6WD	8/15/2021	9/14/2021	10.52	-	-	-	-	10.52
Amazon Capital Services	1T4V-F3TX-KF7C	8/15/2021	9/14/2021	162.39	-	-	-	-	162.39
Amazon Capital Services	1XL1-FT73-7LDP	8/15/2021	9/14/2021	28.57	-	-	-	-	28.57
Amazon Capital Services	1YX7-1TKQ-7GXW	8/15/2021	9/14/2021	153.49	-	-	-	-	153.49
Amazon Capital Services	1YX7-1TKQ-FWCH	8/15/2021	9/14/2021	93.81	-	-	-	-	93.81
Amazon Capital Services	1YX7-1TKQ-KR4K	8/15/2021	9/14/2021	83.07	-	-	-	-	83.07
Amazon Capital Services	1P6J-GDDM-GRJ1	8/15/2021	9/14/2021	46.51	-	-	-	-	46.51
KiwiCo, Inc	AUG-21-FEATHER-1	8/15/2021	9/14/2021	2,818.44	-	-	-	-	2,818.44
Bright Thinker	SINV3264	8/15/2021	9/14/2021	465.48	-	-	-	-	465.48
Amazon Capital Services	1C4V-WPFF-MMRY	8/15/2021	9/14/2021	215.49	-	-	-	-	215.49
Amazon Capital Services	1D99-V967-DV3C	8/16/2021	9/15/2021	24.14	-	-	-	-	24.14
Amazon Capital Services	1D99-V967-G3J3	8/16/2021	9/15/2021	67.53					67.53

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
A Brighter Child	58908	8/16/2021	9/15/2021	92.83	-	-	-	-	92.83
A Brighter Child	58909	8/16/2021	9/15/2021	16.15	-	-	-	-	16.15
A Brighter Child	58910	8/16/2021	9/15/2021	121.27	-	-	-	-	121.27
Amazon Capital Services	1FKM-KW7Q-44G4	8/16/2021	9/15/2021	29.02	-	-	-	-	29.02
All About Learning Press, Inc.	907720	8/16/2021	9/15/2021	181.75	-	-	-	-	181.75
All About Learning Press, Inc.	907724	8/16/2021	9/15/2021	177.85	-	-	-	-	177.85
Amazon Capital Services	11QX-WX79-7WWG	8/16/2021	9/15/2021	37.43	-	-	-	-	37.43
Rainbow Resource Center	4571103	8/16/2021	9/15/2021	26.36	-	-	-	-	26.36
Rainbow Resource Center	4571128	8/16/2021	9/15/2021	277.57	-	-	-	-	277.57
Rainbow Resource Center	4571140	8/16/2021	9/15/2021	245.31	-	-	-	-	245.31
Rainbow Resource Center	4571160	8/16/2021	9/15/2021	66.01	-	-	-	-	66.01
Rainbow Resource Center	4571187	8/16/2021	9/15/2021	168.52	-	-	-	-	168.52
Rainbow Resource Center	4571203	8/16/2021	9/15/2021	67.47	-	-	-	-	67.47
Rainbow Resource Center	4571215	8/16/2021	9/15/2021	102.63	-	-	-	-	102.63
Rainbow Resource Center	4571223	8/16/2021	9/15/2021	75.65	-	-	-	-	75.65
Rainbow Resource Center	4571232	8/16/2021	9/15/2021	60.54	-	-	-	-	60.54
Rainbow Resource Center	4571247	8/16/2021	9/15/2021	134.18	-	-	-	-	134.18
Rainbow Resource Center	4571299	8/16/2021	9/15/2021	224.68	-	-	-	-	224.68
Rainbow Resource Center	4571310	8/16/2021	9/15/2021	224.62	-	-	-	-	224.62
Rainbow Resource Center	4571325	8/16/2021	9/15/2021	37.94	-	-	-	-	37.94
Rainbow Resource Center	4571337	8/16/2021	9/15/2021	78.10	-	-	-	-	78.10
Rainbow Resource Center	4571353	8/16/2021	9/15/2021	139.77	-	-	-	-	139.77
Rainbow Resource Center	4571378	8/16/2021	9/15/2021	330.78	-	-	-	-	330.78
Rainbow Resource Center	4571389	8/16/2021	9/15/2021	187.69	-	-	-	-	187.69
Rainbow Resource Center	4571402	8/16/2021	9/15/2021	290.31	-	-	-	-	290.31
Rainbow Resource Center	4571472	8/16/2021	9/15/2021	129.47	-	-	-	-	129.47
Rainbow Resource Center	4571503	8/16/2021	9/15/2021	126.02	-	-	-	-	126.02
Rainbow Resource Center	4571518	8/16/2021	9/15/2021	156.73	-	-	-	-	156.73
Rainbow Resource Center	4571527	8/16/2021	9/15/2021	199.72	-	-	-	-	199.72
Rainbow Resource Center	4571541	8/16/2021	9/15/2021	116.00	-	-	-	-	116.00
Rainbow Resource Center	4571551	8/16/2021	9/15/2021	119.74	-	-	-	-	119.74
Rainbow Resource Center	4571568	8/16/2021	9/15/2021	234.43	-	-	-	-	234.43
Rainbow Resource Center	4571575	8/16/2021	9/15/2021	40.64	-	-	-	-	40.64
Rainbow Resource Center	4571582	8/16/2021	9/15/2021	131.83	-	-	-	-	131.83
Roseville Piano Studio	21-3864	8/16/2021	9/15/2021	315.00	-	-	-	-	315.00
Roseville Piano Studio	21-3866	8/16/2021	9/15/2021	250.00	-	-	-	-	250.00
Hands 4 Building, LLC	2588	8/16/2021	9/15/2021	116.99	-	-	-	-	116.99
Hands 4 Building, LLC	2589	8/16/2021	9/15/2021	152.99	-	-	-	-	152.99
Institute for Excellence in Writing	811885	8/16/2021	9/15/2021	69.28	-	-	-	-	69.28
Institute for Excellence in Writing	811908	8/16/2021	9/15/2021	202.90	-	-	-	-	202.90
Institute for Excellence in Writing	811920	8/16/2021	9/15/2021	205.77	-	-	-	-	205.77
Institute for Excellence in Writing	811945	8/16/2021	9/15/2021	27.56	-	-	-	-	27.56
Learning Without Tears	INV120907	8/16/2021	9/15/2021	28.52	-	-	-	-	28.52
Amazon Capital Services	1LY9-PN67-1KJJ	8/16/2021	9/15/2021	25.42	-	-	-	-	25.42
Amazon Capital Services	1HYX-1PFR-F37M	8/16/2021	9/15/2021	85.56	-	-	-	-	85.56
Amazon Capital Services	1HYX-1PFR-FFWV	8/16/2021	9/15/2021	299.89	-	-	-	-	299.89
Amazon Capital Services	1YX7-1TKQ-MJHY	8/16/2021	9/15/2021	66.08					66.08

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1YX7-1TKQ-P3MV	8/16/2021	9/15/2021	82.35	-	-	-	-	82.35
Amazon Capital Services	1YYJ-QG4Q-9CVL	8/16/2021	9/15/2021	330.25	-	-	-	-	330.25
Amazon Capital Services	1XL1-FT73-RMMT	8/16/2021	9/15/2021	172.95	-	-	-	-	172.95
Amazon Capital Services	1YL4-HCGK-9M4F	8/16/2021	9/15/2021	79.92	-	-	-	-	79.92
Amazon Capital Services	1YL4-HCGK-GYJW	8/16/2021	9/15/2021	20.56	-	-	-	-	20.56
Beautiful Feet Books, Inc.	15149	8/16/2021	9/15/2021	35.12	-	-	-	-	35.12
Amazon Capital Services	1QCF-9NVF-4CCJ	8/16/2021	9/15/2021	60.00	-	-	-	-	60.00
Amazon Capital Services	1WPG-G4YH-Q1R7	8/16/2021	9/15/2021	157.29	-	-	-	-	157.29
Amazon Capital Services	1WW7-RLFY-CWMW	8/16/2021	9/15/2021	90.55	-	-	-	-	90.55
Amazon Capital Services	1TR7-1WKG-C3PD	8/16/2021	9/15/2021	140.61	-	-	-	-	140.61
Amazon Capital Services	1TQ7-7XML-6L6L	8/17/2021	9/16/2021	97.72	-	-	-	-	97.72
Amazon Capital Services	1WW7-RLFY-KJ3W	8/17/2021	9/16/2021	59.14	-	-	-	-	59.14
Amazon Capital Services	1W1L-JGRP-4Q36	8/17/2021	9/16/2021	367.88	-	-	-	-	367.88
Amazon Capital Services	1QCF-9NVF-G46D	8/17/2021	9/16/2021	35.38	-	-	-	-	35.38
Amazon Capital Services	1GXG-HMYJ-1HRM	8/17/2021	9/16/2021	457.39	-	-	-	-	457.39
Amazon Capital Services	1HC6-XX1N-1DL6	8/17/2021	9/16/2021	84.11	-	-	-	-	84.11
Amazon Capital Services	1KG4-3QM1-1LRM	8/17/2021	9/16/2021	50.69	-	-	-	-	50.69
Amazon Capital Services	1MMD-YY4R-4WWC	8/17/2021	9/16/2021	22.01	-	-	-	-	22.01
MEL Science U.S. LLC	LE2021081707	8/17/2021	9/16/2021	225.63	-	-	-	-	225.63
MEL Science U.S. LLC	TA2021081704	8/17/2021	9/16/2021	300.84	-	-	-	-	300.84
McRuffy Press, LLC	6181	8/17/2021	9/16/2021	177.20	-	-	-	-	177.20
MEL Science U.S. LLC	AQ2021081702	8/17/2021	9/16/2021	300.84	-	-	-	-	300.84
MEL Science U.S. LLC	CF2021081703	8/17/2021	9/16/2021	338.44	-	-	-	-	338.44
Hooked on Phonics	HOP1278	8/17/2021	9/16/2021	292.26	-	-	-	-	292.26
Bright Solutions For Dyslexia, Inc	88-93347	8/17/2021	9/16/2021	390.33	-	-	-	-	390.33
The Critical Thinking Co.	176863A	8/17/2021	9/16/2021	23.94	-	-	-	-	23.94
Amazon Capital Services	11P4-FYV9-3PQT	8/17/2021	9/16/2021	28.22	-	-	-	-	28.22
Amazon Capital Services	1FKW-YVDJ-1LN4	8/17/2021	9/16/2021	156.05	-	-	-	-	156.05
Amazon Capital Services	16WJ-KTJ1-4P6T	8/17/2021	9/16/2021	63.00	-	-	-	-	63.00
Amazon Capital Services	17Q3-WNLV-F3PW	8/17/2021	9/16/2021	13.85	-	-	-	-	13.85
Oak Meadow Inc.	123376	8/17/2021	9/16/2021	156.49	-	-	-	-	156.49
Oak Meadow Inc.	123419	8/17/2021	9/16/2021	788.35	-	-	-	-	788.35
Oak Meadow Inc.	123424	8/17/2021	9/16/2021	902.05	-	-	-	-	902.05
Moving Beyond the Page	257435	8/17/2021	9/16/2021	859.60	-	-	-	-	859.60
Moving Beyond the Page	257436	8/17/2021	9/16/2021	749.59	-	-	-	-	749.59
Oak Meadow Inc.	123534	8/18/2021	9/17/2021	670.79	-	-	-	-	670.79
Oak Meadow Inc.	123535	8/18/2021	9/17/2021	140.73	-	-	-	-	140.73
Peace Hill Press, Inc. dba Well Traine		8/18/2021	9/17/2021	83.70	-	-	-	-	83.70
Amazon Capital Services	17Q3-WNLV-K1X3	8/18/2021	9/17/2021	94.68	-	-	-	-	94.68
Amazon Capital Services	17Q3-WNLV-PHTL	8/18/2021	9/17/2021	17.25	-	-	-	-	17.25
Amazon Capital Services	196V-YVTN-G67J	8/18/2021	9/17/2021	123.12	-	-	-	-	123.12
Amazon Capital Services	1FKW-YVDJ-JPFP	8/18/2021	9/17/2021	221.05	-	-	-	-	221.05
Amazon Capital Services	1FKW-YVDJ-KDVW	8/18/2021	9/17/2021	307.43	-	-	-	-	307.43
Amazon Capital Services	11RD-KFD6-G1RT	8/18/2021	9/17/2021	29.99	-	-	-	-	29.99
Math-U-See Inc.	0726687-IN	8/18/2021	9/17/2021	199.00	-	-	-	-	199.00
Math-U-See Inc.	0726691-IN	8/18/2021	9/17/2021	58.00	-	-	-	-	58.00
	1MMD-YY4R-KXL1	8/18/2021	9/17/2021	624.39					624.39

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1KG4-3QM1-TNCX	8/18/2021	9/17/2021	12.38	-	-	-	-	12.38
Amazon Capital Services	1KDL-VRKT-TRWX	8/18/2021	9/17/2021	61.18	-	-	-	-	61.18
Amazon Capital Services	1VMY-TKJN-L7FG	8/18/2021	9/17/2021	12.38	-	-	-	-	12.38
Amazon Capital Services	1TQ7-7XML-XLL3	8/19/2021	9/18/2021	65.78	-	-	-	-	65.78
Amazon Capital Services	1TQ7-7XML-YP1Y	8/19/2021	9/18/2021	104.51	-	-	-	-	104.51
Amazon Capital Services	1R3L-DLLW-4KMN	8/19/2021	9/18/2021	79.63	-	-	-	-	79.63
Amazon Capital Services	1QPF-DXFM-3CDX	8/4/2021	9/18/2021	104.51	-	-	-	-	104.51
Amazon Capital Services	1RGR-CD4Y-4XPG	8/19/2021	9/18/2021	280.51	-	-	-	-	280.51
Amazon Capital Services	1K6C-LX3F-6GYY	8/4/2021	9/18/2021	15.03	-	-	-	-	15.03
Amazon Capital Services	1HTG-TJJR-361N	8/4/2021	9/18/2021	15.17	-	-	-	-	15.17
Amazon Capital Services	1KR3-NM6M-3LJP	8/4/2021	9/18/2021	24.50	-	-	-	-	24.50
Amazon Capital Services	1KX4-V1YC-3469	8/19/2021	9/18/2021	21.62	-	-	-	-	21.62
Amazon Capital Services	1KX4-V1YC-3VGY	8/19/2021	9/18/2021	31.05	-	-	-	-	31.05
Amazon Capital Services	1P6X-FJHG-31T6	8/19/2021	9/18/2021	35.48	-	-	-	-	35.48
Institute for Excellence in Writing	813984	8/18/2021	9/18/2021	26.38	-	-	-	-	26.38
Institute for Excellence in Writing	813996	8/18/2021	9/18/2021	37.39	-	-	-	-	37.39
Institute for Excellence in Writing	814039	8/18/2021	9/18/2021	37.25	-	-	-	-	37.25
Institute for Excellence in Writing	814055	8/18/2021	9/18/2021	37.10	-	-	-	-	37.10
Institute for Excellence in Writing	814083	8/18/2021	9/18/2021	303.19	-	-	-	-	303.19
Institute for Excellence in Writing	814095	8/18/2021	9/18/2021	203.98	-	-	-	-	203.98
Institute for Excellence in Writing	814097	8/18/2021	9/18/2021	80.90	-	-	-	-	80.90
Institute for Excellence in Writing	814104	8/18/2021	9/18/2021	37.39	-	-	-	-	37.39
Institute for Excellence in Writing	814938	8/18/2021	9/18/2021	202.90	-	-	-	-	202.90
K3 Syncopation, LLC	175	8/19/2021	9/18/2021	1,000.00	-	-	-	-	1,000.00
Amazon Capital Services	14GH-H7ML-1HR3	8/19/2021	9/18/2021	67.92	-	-	-	-	67.92
Amazon Capital Services	14F6-YW14-4QKD	8/4/2021	9/18/2021	15.62	-	-	-	-	15.62
Teaching Textbooks	38647	8/19/2021	9/18/2021	67.08	-	-	-	-	67.08
Amazon Capital Services	1CYV-64QF-113R	8/19/2021	9/18/2021	55.06	-	-	-	-	55.06
Amazon Capital Services	196V-YVTN-XC96	8/19/2021	9/18/2021	17.73	-	-	-	-	17.73
Amazon Capital Services	196V-YVTN-Y9C1	8/19/2021	9/18/2021	65.78	-	-	-	-	65.78
Amazon Capital Services	17NY-FNMR-1JRF	8/19/2021	9/18/2021	173.17	-	-	-	-	173.17
Amazon Capital Services	16NF-WYGM-4FT3	8/4/2021	9/18/2021	14.98	-	-	-	-	14.98
Mystery Science Inc.	144486	8/19/2021	9/18/2021	89.00	-	-	-	-	89.00
Mystery Science Inc.	147513	8/20/2021	9/19/2021	89.00	-	-	-	-	89.00
Mystery Science Inc.	148854	8/20/2021	9/19/2021	69.00	-	-	-	-	69.00
Amazon Capital Services	1CTW-DRFC-7X7H	8/5/2021	9/19/2021	52.74	-	-	-	-	52.74
Amazon Capital Services	1G71-FVYF-CXGF	8/5/2021	9/19/2021	78.82	-	-	-	-	78.82
Amazon Capital Services	1G71-FVYF-JQF9	8/5/2021	9/19/2021	40.97	-	-	-	-	40.97
Amazon Capital Services	14F6-YW14-GNW3	8/5/2021	9/19/2021	279.17	-	-	-	-	279.17
Amazon Capital Services	14GH-H7ML-FR3K	8/20/2021	9/19/2021	18.77	-	-	-	-	18.77
Amazon Capital Services	1NPM-1V7T-6RRX	8/5/2021	9/19/2021	23.67	-	-	-	-	23.67
Amazon Capital Services	1NPM-1V7T-GT4R	8/5/2021	9/19/2021	50.59	-	-	-	-	50.59
Amazon Capital Services	1NPM-1V7T-KCDM	8/5/2021	9/19/2021	82.39	-	-	-	-	82.39
Amazon Capital Services	1PLR-GHDH-3WKD	8/5/2021	9/19/2021	12.80	-	-	-	-	12.80
Amazon Capital Services	1KY4-W9QY-FGLW	8/20/2021	9/19/2021	73.88	-	-	-	-	73.88
Amazon Capital Services	1LCT-F79F-6R7C	8/5/2021	9/19/2021	106.97	-	-	-	-	106.97
		0/0/2021	5/ 15/ 2021	100.57					100.57

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1QQC-FTD1-796R	8/20/2021	9/19/2021	10.71	-	-	-	-	10.71
Amazon Capital Services	1QQC-FTD1-9RTR	8/20/2021	9/19/2021	112.46	-	-	-	-	112.46
Amazon Capital Services	1QQC-FTD1-FGYL	8/20/2021	9/19/2021	38.85	-	-	-	-	38.85
Amazon Capital Services	1QQC-FTD1-FJ67	8/20/2021	9/19/2021	137.44	-	-	-	-	137.44
Amazon Capital Services	1QQC-FTD1-M1FP	8/20/2021	9/19/2021	131.21	-	-	-	-	131.21
Brandy Ruscica	69	8/20/2021	9/19/2021	630.00	-	-	-	-	630.00
Amazon Capital Services	1YHF-C3H1-VKKC	8/21/2021	9/20/2021	126.36	-	-	-	-	126.36
Amazon Capital Services	1T3H-DXY3-NQNX	8/21/2021	9/20/2021	72.13	-	-	-	-	72.13
Amazon Capital Services	1KY4-W9QY-RN6N	8/21/2021	9/20/2021	105.65	-	-	-	-	105.65
Amazon Capital Services	1KG7-JGDL-NKTR	8/21/2021	9/20/2021	(7.45)	-	-	-	-	(7.45)
Amazon Capital Services	1PLR-GHDH-6PTR	8/6/2021	9/20/2021	179.24	-	-	-	-	179.24
Amazon Capital Services	1PLR-GHDH-7KN7	8/6/2021	9/20/2021	135.92	-	-	-	-	135.92
Amazon Capital Services	1PLR-GHDH-DHJG	8/6/2021	9/20/2021	30.61	-	-	-	-	30.61
Amazon Capital Services	1PLR-GHDH-HXR1	8/6/2021	9/20/2021	86.18	-	-	-	-	86.18
Amazon Capital Services	1PTL-D4T4-6GQQ	8/6/2021	9/20/2021	88.16	-	-	-	-	88.16
Amazon Capital Services	1MK1-JNGT-P1CH	8/21/2021	9/20/2021	3.78	-	-	-	-	3.78
Amazon Capital Services	1G6T-9H74-V4FW	8/21/2021	9/20/2021	14.86	-	-	-	-	14.86
Amazon Capital Services	1DWM-NH7V-7XCQ	8/6/2021	9/20/2021	77.66	-	-	-	-	77.66
Amazon Capital Services	1DWM-NH7V-HTKT	8/6/2021	9/20/2021	13.95	-	-	-	-	13.95
Amazon Capital Services	1F3W-DX1V-H6VQ	8/6/2021	9/20/2021	14.35	-	-	-	-	14.35
Amazon Capital Services	1FMH-6VXQ-MTYH	8/21/2021	9/20/2021	16.30	-	-	-	-	16.30
Amazon Capital Services	1FMH-6VXQ-WH7V	8/21/2021	9/20/2021	28.82	-	-	-	-	28.82
Amazon Capital Services	171N-DXTH-PPNF	8/21/2021	9/20/2021	103.78	-	-	-	-	103.78
Amazon Capital Services	1C9T-RDX3-3VH3	8/22/2021	9/21/2021	100.90	-	-	-	-	100.90
Amazon Capital Services	1F3W-DX1V-LCX6	8/7/2021	9/21/2021	224.12	-	-	-	-	224.12
Amazon Capital Services	1F3W-DX1V-N16V	8/7/2021	9/21/2021	46.01	-	-	-	-	46.01
Wonder Crate	FR005	8/22/2021	9/21/2021	176.65	-	-	-	-	176.65
Wonder Crate	FR006	8/22/2021	9/21/2021	176.65	-	-	-	-	176.65
Amazon Capital Services	1NNK-64WJ-KYMT	8/7/2021	9/21/2021	95.28	-	-	-	-	95.28
Amazon Capital Services	1PTL-D4T4-KXCF	8/7/2021	9/21/2021	39.83	-	-	-	-	39.83
Amazon Capital Services	1PTL-D4T4-KYPH	8/7/2021	9/21/2021	75.66	-	-	-	-	75.66
Amazon Capital Services	1PTL-D4T4-T1GH	8/7/2021	9/21/2021	89.12	-	-	-	-	89.12
Amazon Capital Services	1Q63-NPY6-3C7D	8/22/2021	9/21/2021	49.03	-	-	-	-	49.03
Amazon Capital Services	1Q63-NPY6-3HRX	8/22/2021	9/21/2021	73.72	-	-	-	-	73.72
Amazon Capital Services	1PLR-GHDH-MGHW	8/7/2021	9/21/2021	46.28	-	-	-	-	46.28
Amazon Capital Services	1KQC-314X-LNYX	8/7/2021	9/21/2021	75.33	-	-	-	-	75.33
Amazon Capital Services	1KQC-314X-MGLX	8/7/2021	9/21/2021	87.68	-	-	-	-	87.68
Amazon Capital Services	1JRV-4W3G-KYXT	8/7/2021	9/21/2021	202.04	-	-	-	-	202.04
Amazon Capital Services	1Y3R-FQDW-GCHL	8/22/2021	9/21/2021	311.08	-	-	-	-	311.08
Amazon Capital Services	1YQR-FKXN-RKK4	8/7/2021	9/21/2021	61.72	-	-	-	-	61.72
Amazon Capital Services	1XWH-NMCF-LR63	8/7/2021	9/21/2021	32.27	-	-	-	-	32.27
Amazon Capital Services	1XWH-NMCF-VDGH	8/8/2021	9/22/2021	40.16	-	-	-	-	40.16
Amazon Capital Services	1YQR-FKXN-YVVP	8/8/2021	9/22/2021	14.66	-	-	-	-	14.66
Amazon Capital Services	1P69-MNVK-TW3C	8/8/2021	9/22/2021	119.43	-	-	-	-	119.43
Amazon Capital Services	1P69-MNVK-XTTL	8/8/2021	9/22/2021	42.06	-	-	-	-	42.06
Amazon Capital Services	14C4-9VXY-3PYL	8/8/2021	9/22/2021	119.39	-	-	-	-	119.39
Amazon Capital Services	11R3-PCVL-1QV6	8/8/2021	9/22/2021	62.48					62.48

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	11R3-PCVL-9KR4	8/8/2021	9/22/2021	54.24	-	-	-	-	54.24
Rainbow Resource Center	4581395	8/23/2021	9/22/2021	38.60	-	-	-	-	38.60
Rainbow Resource Center	4582418	8/23/2021	9/22/2021	134.33	-	-	-	-	134.33
Rainbow Resource Center	4582429	8/23/2021	9/22/2021	340.04	-	-	-	-	340.04
Rainbow Resource Center	4582442	8/23/2021	9/22/2021	125.29	-	-	-	-	125.29
Rainbow Resource Center	4582450	8/23/2021	9/22/2021	89.02	-	-	-	-	89.02
Rainbow Resource Center	4582496	8/23/2021	9/22/2021	92.91	-	-	-	-	92.91
Rainbow Resource Center	4582507	8/23/2021	9/22/2021	222.96	-	-	-	-	222.96
Rainbow Resource Center	4582526	8/23/2021	9/22/2021	327.34	-	-	-	-	327.34
Rainbow Resource Center	4582546	8/23/2021	9/22/2021	123.70	-	-	-	-	123.70
Rainbow Resource Center	4582558	8/23/2021	9/22/2021	206.94	-	-	-	-	206.94
Rainbow Resource Center	4582568	8/23/2021	9/22/2021	68.96	-	-	-	-	68.96
Rainbow Resource Center	4582575	8/23/2021	9/22/2021	24.59	-	-	-	-	24.59
Rainbow Resource Center	4582602	8/23/2021	9/22/2021	154.20	-	-	-	-	154.20
Rainbow Resource Center	4582615	8/23/2021	9/22/2021	113.70	-	-	-	-	113.70
Rainbow Resource Center	4582627	8/23/2021	9/22/2021	92.43	-	-	-	-	92.43
Rainbow Resource Center	4582680	8/23/2021	9/22/2021	49.68	-	-	-	-	49.68
Rainbow Resource Center	4582684	8/23/2021	9/22/2021	38.60	-	-	-	-	38.60
Rainbow Resource Center	4582692	8/23/2021	9/22/2021	38.75	-	-	-	-	38.75
Rainbow Resource Center	4582696	8/23/2021	9/22/2021	20.87	-	-	-	-	20.87
Amazon Capital Services	1694-QWRY-JKGG	8/23/2021	9/22/2021	(47.08)	-	-	-	-	(47.08)
Nicole the Math Lady LLC	3422	8/23/2021	9/22/2021	129.00	-	-	-	-	129.00
Amazon Capital Services	17FR-7JCF-9N7H	8/9/2021	9/23/2021	311.40	-	-	-	-	311.40
Amazon Capital Services	17FR-7JCF-9XMC	8/9/2021	9/23/2021	16.64	-	-	-	-	16.64
Amazon Capital Services	1C4D-J9YX-3JV3	8/9/2021	9/23/2021	118.41	-	-	-	-	118.41
Amazon Capital Services	13DM-37FQ-3YVH	8/9/2021	9/23/2021	141.62	-	-	-	-	141.62
Amazon Capital Services	14PG-NVTM-4KHF	8/9/2021	9/23/2021	223.17	-	-	-	-	223.17
Amazon Capital Services	161N-9YG9-1V14	8/9/2021	9/23/2021	39.75	-	-	-	-	39.75
Amazon Capital Services	161N-9YG9-61KN	8/9/2021	9/23/2021	178.29	-	-	-	-	178.29
Winship-Robbins ESD	21-004	8/24/2021	9/23/2021	50,642.59	-	-	-	-	50,642.59
Amazon Capital Services	1PHN-PKP6-3Y69	8/9/2021	9/23/2021	29.87	-	-	-	-	29.87
Amazon Capital Services	1GT3-N49G-6MX4	8/9/2021	9/23/2021	258.15	-	-	-	-	258.15
Amazon Capital Services	1JYR-DGDK-7T4K	8/9/2021	9/23/2021	110.83	-	-	-	-	110.83
Amazon Capital Services	1HWT-YLNW-DMGH	8/9/2021	9/23/2021	203.62	-	-	-	-	203.62
Amazon Capital Services	1QNN-JYHR-3NYC	8/9/2021	9/23/2021	154.74	-	-	-	-	154.74
Amazon Capital Services	1WJG-WJJF-4DX1	8/9/2021	9/23/2021	24.66	-	-	-	-	24.66
Institute for Excellence in Writing	817030	8/23/2021	9/23/2021	37.25	-	-	-	-	37.25
Institute for Excellence in Writing	817045	8/23/2021	9/23/2021	22.16	-	-	-	-	22.16
Institute for Excellence in Writing	817355	8/23/2021	9/23/2021	193.25	_	-	_	_	193.25
Amazon Capital Services	1TJW-CX9W-6QKQ	8/10/2021	9/24/2021	45.99	_	-	_	_	45.99
Amazon Capital Services	1TJW-CX9W-91KC	8/10/2021	9/24/2021	20.24	-	-	_	_	20.24
Amazon Capital Services	1TJW-CX9W-94L4	8/10/2021	9/24/2021	6.42	-	_	-	_	6.42
Amazon Capital Services	1K3G-93TT-9RFF	8/10/2021	9/24/2021	205.34	-	_	-	-	205.34
Amazon Capital Services	1L9X-1V4M-11DY	8/10/2021	9/24/2021	15.03	-	-	-	-	15.03
Amazon Capital Services	1MYR-TJ6W-9NCY	8/10/2021	9/24/2021	13.03	-	-	-	-	14.00
Amazon Capital Services	1MYR-TJ6W-9NRX	8/10/2021	9/24/2021	32.31	-	-	-	-	32.31
·					-	-	-	-	
Amazon Capital Services	1PHN-PKP6-91VG	8/10/2021	9/24/2021	65.45	-	-	-	-	65.45

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1PHN-PKP6-F7GX	8/10/2021	9/24/2021	42.54	-	-	-	-	42.54
Amazon Capital Services	141W-WW4G-67FR	8/10/2021	9/24/2021	105.60	-	-	-	-	105.60
Amazon Capital Services	13DM-37FQ-FNKV	8/10/2021	9/24/2021	15.00	-	-	-	-	15.00
Amazon Capital Services	16GK-F9XT-1RWL	8/10/2021	9/24/2021	43.08	-	-	-	-	43.08
Amazon Capital Services	16GK-F9XT-3W4Y	8/10/2021	9/24/2021	30.40	-	-	-	-	30.40
Amazon Capital Services	1F3Q-MYDC-C99R	8/10/2021	9/24/2021	26.80	-	-	-	-	26.80
Amazon Capital Services	1FRM-PXQC-FYCH	8/11/2021	9/25/2021	16.15	-	-	-	-	16.15
Amazon Capital Services	1GN7-34WX-33JC	8/11/2021	9/25/2021	53.72	-	-	-	-	53.72
Amazon Capital Services	1GN7-34WX-FFGL	8/11/2021	9/25/2021	18.83	-	-	-	-	18.83
Amazon Capital Services	11J3-L1C6-6TYD	8/11/2021	9/25/2021	14.96	-	-	-	-	14.96
Amazon Capital Services	166F-KWN4-GVFR	8/11/2021	9/25/2021	38.90	-	-	-	-	38.90
Amazon Capital Services	141W-WW4G-GNP4	8/11/2021	9/25/2021	162.19	-	-	-	-	162.19
Amazon Capital Services	1MYR-TJ6W-CG4J	8/11/2021	9/25/2021	52.07	-	-	-	-	52.07
Amazon Capital Services	1MYR-TJ6W-DH94	8/11/2021	9/25/2021	78.63	-	-	-	-	78.63
Amazon Capital Services	1NDP-4RN4-1WPM	8/11/2021	9/25/2021	242.93	-	-	-	-	242.93
Amazon Capital Services	1NDP-4RN4-3TY1	8/11/2021	9/25/2021	79.19	-	-	-	-	79.19
Amazon Capital Services	1MYJ-4MD9-96H4	8/11/2021	9/25/2021	83.48	-	-	-	-	83.48
Amazon Capital Services	1LHG-DN16-4GN4	8/11/2021	9/25/2021	28.05	-	-	-	-	28.05
Amazon Capital Services	1KP1-TT3T-11XY	8/11/2021	9/25/2021	64.37	-	-	-	-	64.37
Amazon Capital Services	1HFC-GYKG-FFHQ	8/11/2021	9/25/2021	85.24	-	-	-	-	85.24
Amazon Capital Services	1T9V-61W7-FNYK	8/11/2021	9/25/2021	73.99	-	-	-	-	73.99
Amazon Capital Services	1WDJ-T17Y-7TH9	8/11/2021	9/25/2021	10.81	-	-	-	-	10.81
Amazon Capital Services	1WGX-KR67-CCVT	8/11/2021	9/25/2021	171.12	-	-	-	-	171.12
Amazon Capital Services	1HQV-LTY1-D79C	8/12/2021	9/26/2021	66.08	-	-	-	-	66.08
Amazon Capital Services	1K7F-CDNJ-1NF1	8/12/2021	9/26/2021	141.79	-	-	-	-	141.79
Amazon Capital Services	1LHG-DN16-FVWN	8/12/2021	9/26/2021	64.69	-	-	-	-	64.69
Amazon Capital Services	1MYJ-4MD9-HM13	8/12/2021	9/26/2021	103.82	-	-	-	-	103.82
Amazon Capital Services	1LHG-DN16-HXY9	8/12/2021	9/26/2021	181.63	-	-	-	-	181.63
Amazon Capital Services	13XJ-31DT-1R74	8/12/2021	9/26/2021	154.89	-	-	-	-	154.89
Amazon Capital Services	191N-CWCV-FKWK	8/12/2021	9/26/2021	69.93	-	-	-	-	69.93
Amazon Capital Services	1CCN-3GRC-6DLQ	8/12/2021	9/26/2021	299.80	-	-	-	-	299.80
Amazon Capital Services	1DPK-4XCT-1KX4	8/12/2021	9/26/2021	23.32	-	-	-	-	23.32
Amazon Capital Services	1GN7-34WX-KXXJ	8/12/2021	9/26/2021	6.72	-	-	-	-	6.72
Amazon Capital Services	1F9W-97RN-7WYJ	8/12/2021	9/26/2021	41.69	-	-	-	-	41.69
Amazon Capital Services	1F9W-97RN-DKP7	8/12/2021	9/26/2021	176.45	-	-	-	-	176.45
Amazon Capital Services	1F9W-97RN-KNG9	8/13/2021	9/27/2021	23.43	-	-	-	-	23.43
Amazon Capital Services	11KK-MG1K-N3WC	8/13/2021	9/27/2021	44.26	-	-	-	-	44.26
Amazon Capital Services	1DPK-4XCT-H4JN	8/13/2021	9/27/2021	62.63	-	-	-	-	62.63
Amazon Capital Services	17NN-396X-KH11	8/13/2021	9/27/2021	81.16	-	-	-	-	81.16
Amazon Capital Services	17NN-396X-KLH3	8/13/2021	9/27/2021	94.02	-	-	-	-	94.02
Amazon Capital Services	137D-YPQN-HCFW	8/13/2021	9/27/2021	34.18	-	-	-	-	34.18
Amazon Capital Services	1K7F-CDNJ-JTXQ	8/13/2021	9/27/2021	106.75	-	-	-	-	106.75
Amazon Capital Services	1JR3-QJ1M-GVYX	8/13/2021	9/27/2021	115.75	-	-	-	-	115.75
Amazon Capital Services	1QHR-XCTH-JJWG	8/13/2021	9/27/2021	104.60	-	-	-	-	104.60
Math-U-See Inc.	0721218-IN	8/3/2021	10/2/2021	49.00	-	-	-	-	49.00
Math-U-See Inc.	0721234-IN	8/3/2021	10/2/2021	230.00	-	-	-	-	230.00
	5721251 114	0/ 5/ 2021	10/2/2021	230.00	_	_	_		230.00

#### Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Math-U-See Inc.	0724511-IN	8/13/2021	10/12/2021	125.00	-	-	-	-	125.00
Math-U-See Inc.	0724512-IN	8/13/2021	10/12/2021	58.00	-	-	-	-	58.00
Math-U-See Inc.	0724514-IN	8/13/2021	10/12/2021	174.00	-	-	-	-	174.00
Feather River Charter School	0726699-IN	8/18/2021	10/17/2021	199.00			<u> </u>	<u> </u>	199.00
		Total Outstanding P	ayables as of August	\$ 251,109	\$-	\$-	\$ (1,001)	\$ (280)	\$ 249,827

Total Outstanding Payables as of August \$	251,109	\$	-	\$	-	\$
--	---------	----	---	----	---	----

**Due (To)/From All Inspire Charter School Locations** For the period ended August 31, 2021

	Account Balance
Due (to)/from Inspire LA	\$ 3,816,230
Due (to)/from Inspire Charter Services	198,897
Bad Debt Allowance - IFR	 (4,015,127)
Total Due (to)/from Balance	\$ 

#### ESSER III Funding

Section:	
Item:	
Purpose:	
Submitted by:	
<b>Related Material:</b>	

II. Finance B. ESSER III Funding Discuss Draft 202122 Annual Update Supplement.v2.docx.pdf ESSER III.pdf

#### BACKGROUND:

School districts, county offices of education, or charter schools, collectively known as LEAs, that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the American Rescue Plan Act, referred to as ESSER III funds, are required to develop a plan for how they will use their ESSER III funds.

In the plan, an LEA must explain how it intends to use its ESSER III funds to address students' academic, social, emotional, and mental health needs, as well as any opportunity gaps that existed before, and were worsened by, the COVID-19 pandemic. Community Engagement Survey will be sent out.

California Department of Education August 2021

## DRAFT Supplement for the Annual Update to the 2021–22 Local Control and Accountability Plan

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
[Insert LEA Name here]	[Insert Contact Name and Title here]	[Insert Email and Phone here]

A description of the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of funds provided through the Budget Act of 2021 that were not included in the 2020–21 Local Control and Accountability Plan (LCAP).

[Respond here]

A description of how the LEA used the concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55-percent.

[Respond here]

A description of the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils.

[Respond here]

A description of how the LEA is the implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation.

Page 1 of 5

[Respond here]

A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA's 2021–22 LCAP and Annual Update.

[Respond here]

## Instructions for the Supplement for the Annual Update for the 2021–22 Local Control and Accountability Plan Year

For additional questions or technical assistance related to the completion of the Supplement for the Annual Update to the 2021–22 Local Control and Accountability Plan (LCAP), please contact the local COE, or the California Department of Education's (CDE's) Local Agency Systems Support Office by phone at 916-319-0809 or by email at <u>lcff@cde.ca.gov</u>.

## Introduction

California's 2021-22 Budget Act, the federal American Rescue Plan Act of 2021, and other state and federal relief acts have provided Local Educational Agencies (LEAs) with a significant increase in funding to support students, teachers, staff, and their communities in recovering from the COVID-19 pandemic and to address the impacts of distance learning on students. Section 124(e) of Assembly Bill 130 requires LEAs to present an update on the annual update to the 2021–22 LCAP and budget overview for parents on or before February 28, 2022, at a regularly scheduled meeting of the governing board or body of the LEA. At this meeting the LEA must include all of the following:

- The Supplement for the Annual Update for the 2021-22 LCAP;
- All available mid-year outcome data related to metrics identified in the 2021–22 LCAP; and
- Mid-year expenditure and implementation data on all actions identified in the 2021–22 LCAP.

The Supplement for the Annual Update for the 2021–22 LCAP is considered part of the 2022–23 LCAP for the purposes of adoption, review, and approval pursuant to California *Education Code* sections 47604.33, 52062, 52065, 52070, 52065, 52068, and 52070.5 of, and 47606.5(e). For purposes of the 2022–23 LCAP, the Supplement for the Annual Update for the 2021–22 LCAP must be included as follows:

- The 2022-23 Budget Overview for Parents
- The Supplement for the Annual Update for the 2021–22 LCAP
- The 2022-23 LCAP
- The Summary Tables for the 2022-23 LCAP
- The Instructions for the LCAP Template

## Instructions

Respond to the following prompts, as required. In responding to these prompts, LEAs are strongly encouraged to provide succinct response and a level of detail that will be meaningful and accessible for the LEA's diverse stakeholders and the broader public and must, to the greatest extent practicable, use language that is understandable and accessible to parents.

**Prompt 1:** "A description of the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of funds provided through the Budget Act of 2021 that were not included in the 2020–21 Local Control and Accountability Plan (LCAP)."

Describe the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of funds provided to the LEA through the Budget Act of 2021 that were not included in the adopted 2020–21 Local Control and Accountability Plan (LCAP) and Annual Update.

**Prompt 2:** "A description of how the LEA used the concentration grant add-on funding it received to increase the number of staff who provide direct services to students on school campuses with an enrollment of students who are low-income, English learners, and/or foster youth that is greater than 55-percent."

Describe how the LEA utilized the concentration grant add-on funds received consistent with California *Education Code* Section 42238.02, as amended, to increase the number of certificated staff, classified staff, or both, including custodial staff, who provide direct services to students on school campuses with greater than 55-percent unduplicated pupil enrollment. The description must include the number of staff members either hired or transferred and the type of direct services provided to students. In providing this description, the LEA may provide the location of any actions related to these funds included in its 2021–22 LCAP.

An LEA that does not receive the concentration grant add-on must provide that explanation in response to the prompt.

**Prompt 3:** "A description of the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on pupils."

Describe the efforts made by the LEA to meaningfully consult with its stakeholders regarding the use of one-time federal funds received that are intended to support recovery from the COVID-19 pandemic and the impacts of distance learning on students.

**Prompt 4:** "A description of how the LEA is the implementing the federal American Rescue Plan Act and federal Elementary and Secondary School Emergency Relief expenditure plan, and the successes and challenges experienced during implementation."

Describe the LEAs implementation of the federal American Rescue Plan Act of 2021 and federal Elementary and Secondary School Emergency Relief (ESSER) expenditure plan to date, including successes and challenges.

Page 4 of 5

An LEA that did not receive ESSER III funding must provide that explanation in response to the prompt.

**Prompt 5:** "A description of how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and is aligned with the LEA's 2021–22 LCAP and Annual Update."

Describe how the LEA is using its fiscal resources received for the 2021–22 school year in a manner that is consistent with the applicable plans and aligned with the LEAs 2021–22 LCAP and Annual Update. For purposes of responding to this prompt "applicable plans" include the Safe Return to In-Person Instruction and Continuity of Services Plan and the ESSER III Expenditure Plan.

California Department of Education August 2021

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM

## **ESSER III**

Powered by BoardOnTrack

87 of 114

## **ESSER III Funding**

School districts, county offices of education, or charter schools, collectively known as LEAs, that receive Elementary and Secondary School Emergency Relief (ESSER) funds under the American Rescue Plan Act, referred to as ESSER III funds, are required to develop a plan for how they will use their ESSER III funds.

In the plan, an LEA must explain how it intends to use its ESSER III funds to address students' academic, social, emotional, and mental health needs, as well as any opportunity gaps that existed before, and were worsened by, the COVID-19 pandemic.

## **Continuous and Safe In-Person Learning**

The goal is for a safe and continuous in-person learning environment for all. Approved expenditures in this area include but are not limited to:

Planning and implementing activities related to summer learning and supplemental school programs, including providing direct instruction;

b) Providing mental health services and supports;

c) Purchasing educational technology (including hardware, software, and connectivity

## Continued... Safe In-Person Learning

d) Purchasing supplies to sanitize and clean the facilities;

e) Developing and implementing procedures and systems to improve the preparedness and response efforts;

f) School facility repairs and improvements to reduce risk of virus transmission and exposure to environmental health hazards, and to support student health needs.

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM

## Addressing the Impact of Lost Instructional Time

Please share with us your thoughts about the impact of lost instructional learning time and how we can implement ways to recover. Please share your suggestions on the best uses for these specific funds.

Grant Funding Survey link

#### Carryover of Sick Time

Section:	II. Finance
Item:	C. Carryover of Sick Time
Purpose:	Vote
Submitted by:	
Related Material:	TransferSickLeaveForm.pdf

#### BACKGROUND:

As part of staff retirement calculations, CalSTRS factors unused accrued sick time for certificated employees. Our policy has been that we don't accept accrued sick time from a previous employer, but after working with legal counsel, we found that we are able to have staff transfer over their accrued sick time for the purposes of retirement only. Staff are able to use their currently earned sick time from our schools during their employment with us if they are sick, but their formerly accrued sick time would remain on the books as part of their retirement calculation.

RECOMMENDATION: Board approval



### SICK LEAVE TRANSFER FORM

#### **1.** Statement by Transferring Employee

I have accepted employment with . I hereby request that you certify my accumulated leave of absence for illness or injury, to which I am entitled to under Education Code 87782 (*Faculty/Administrators*).

This is to certify that I,	(PRINT NAME), was employed by			
Former District:				
District Full Address:				
District Contact Number:				
	Date:			
Employee ID or last four digits of SSN:				
2. Response by Former District				
This is to certify that the above-named person	n was employed by (DISTRICT NAME), from			
to and that the following	ing is true and correct:			
TOTAL number of unused sick leave <u>hours</u> to be transferred:				
Name of certifying official (print):	Title:			
Signature:	Date:			
3. STRS Retirement Approval:				
We accept the transfer of these hours for the while employed at	purpose of STRS Retirement only. These hours are not usable , but will be available to transfer upon termination.			
Name of Charter official (print):	Title:			
Signature:	Date:			
-	the use and transfer of these unused sick hours.			
Employee Signature:	Date:			

#### **Teacher Evaluations**

Section:	III. Operations
Item:	A. Teacher Evaluations
Purpose:	Vote
Submitted by:	
Related Material:	Draft Evaluation Policy - Feather River.pdf

#### BACKGROUND:

The purpose of the Board approving this Evaluation Policy is to:

- Outline the Purpose, Frequency, and Timeline of Evaluations
- Establish Who Conducts Evaluations and Process
- Outline Opportunities for Professional Growth
- Outline a Consistent Record Keeping Process for All Evaluations



## **Evaluation Policy**

Feather River Charter School is committed to providing evaluation and assessment of all staff members on a continuing basis.

The purpose of the Feather River Charter School Governing Board approving this Evaluation Policy is to accomplish the following:

- 1. Outline the Purpose of the Evaluation
- 2. Establish the Frequency of Evaluations and the Evaluation Timeline
- 3. Establish Who Conducts the Employee Evaluations
- 4. Outline the Evaluation Sequence of Events
- 5. Outline opportunities for Professional Growth
- 6. Outline the Record Keeping Process for All Evaluations
- 1. **Purpose of Evaluations:** The purpose of a staff evaluation is to safeguard and improve the quality of educational support and service received by students and families by the Charter School Employees and to provide staff with important feedback to improve their practice and identify options for professional growth and development.
- 2. Frequency of Evaluations and Evaluation Timeline: Every staff member will be evaluated on an annual basis. Evaluations will be conducted in the spring of each school year and will be completed no later than thirty (30) calendar days before the end of the employee's scheduled work year.
- **3.** Who Conducts the Employee Evaluations: The employee's immediate supervisors will be responsible for evaluating the employees. The supervisor may delegate portions of the evaluation process to a designee, but the supervisor shall retain overall responsibility.

#### 4. Sequence of Events:

- Self-Assessment and Form 700: the employee will complete their self-assessment of the evaluation and their Form 700 prior to their meeting with their supervisors.
- Meeting with Supervisor: the employee and the employee's supervisor or designee will meet to review the employee's performance and discuss the written evaluation.
- Employee's Time to Respond: the employee will be given the opportunity to respond to their supervisor's evaluation.
- Final Evaluation Report and Summary Conference: the evaluator shall prepare, complete and issue the Final Evaluation Report and give a copy to the employee.

- 5. Opportunities for Professional Growth: The employee's supervisor may identify opportunities for professional growth. It is not a right of any employee to be provided a performance plan.
- **6. Record Keeping:** A signed copy of the Final Evaluation and any supporting documents shall be kept on file with the HR Director.

#### **Teacher Contract**

Section: Item: Purpose: Submitted by: Related Material: III. Operations B. Teacher Contract Vote

21.22 Homeschool Teacher Contract\_FRCS(5399178.2).pdf



Full Time Fixed Term Employment Agreement Between Feather River Charter School & Employee Name, Homeschool Teacher

THIS EMPLOYMENT AGREEMENT ("Agreement") is entered into by and between the above named employee ("Employee") and Feather River Charter School ("School" or "Employer"). The School desires to hire employees who will assist Feather River Charter School in achieving the goals and meeting the requirements of the school. The parties recognize that Feather River Charter School is not governed by the provisions of the California Education Code, except as expressly set forth in the Charter Schools Act of 1992. The School desires to engage the services of the Employee for purposes of assisting Feather River Charter School in implementing its purposes, policies, and procedures.

WHEREAS, Feather River Charter School and Employee wish to enter into an employment relationship under the conditions set forth herein, the parties hereby agree as follows:

#### A. <u>STATUTORY PROVISIONS RELATING TO CHARTER SCHOOL</u>

- 1. Feather River Charter School has been established and operates pursuant to the Charter Schools Act of 1992, Education Code section 47600, *et seq*. Feather River Charter School has been duly approved by the District, according to the laws of the State of California.
- 2. Pursuant to Education Code section 47604, Feather River Charter School has elected to be formed and to operate as a non-profit public benefit corporation pursuant to the Non-profit Public Benefit Corporation Law of California (Part 2, commencing with section 5110 *et seq.* of the Corporations Code). As such, Feather River Charter School is considered a separate legal entity from the District, which granted the charter. The District shall not be liable for any debts and obligations of Feather River Charter School, and the employee signing below expressly recognizes that he/she is being employed by Feather River Charter School and not the District.
- 3. Pursuant to Education Code section 47610, Feather River Charter School must comply with all of the provisions set forth in its charter, but is otherwise exempt from the laws governing school districts except as specified in Education Code section 47610.
- 4. Feather River Charter School shall be deemed the exclusive public school employer of the employees at Feather River Charter School for purposes of Government Code section 3540.1.

#### B. <u>EMPLOYMENT TERMS AND CONDITIONS</u>

#### 1. Duties

Employee will perform such duties as Feather River Charter School may

reasonably assign as defined by the job description and Employee will abide by all school policies and procedures as adopted and amended from time to time.

#### 2. <u>Term and Work Schedule</u>

Subject to Section C, "Termination of Agreement" herein, Feather River Charter School hereby employs Employee for the term of the school, commencing on or after **July 1, 2021** and ending **June 30, 2022.** Workdays for the Employee shall be consistent with the applicable calendar of workdays for this position.

This \_\_is/\_\_is not an MOU shared position, requiring an MOU agreement.

Feather River Charter School shall have the right to assign, reassign or eliminate positions, duties, or additional duties and make changes in responsibilities, work, or transfers, at any time during the contract term. All services will be provided either online or in-person per the job description, school needs, and current conditions.

Teachers are expected to work 190 days a year, 8 hours/day, (8:30 AM-5:00 PM with a 30 minute duty free lunch).

Employee will not render services in person or by electronic means, paid or otherwise, for any other person or entity during contracted work hours with Feather River Charter School.

#### 3. Compensation

Employee will be paid semi-monthly (twice a month) from which the School shall withhold all statutory and other authorized deductions. For the 2021-22 school year, the Employee shall be placed on the \_\_\_\_\_\_ salary schedule at Step: \_\_\_\_\_ column: \_\_\_\_\_ with an annual salary of \_\_\_\_\_\_ with a monthly salary of \_\_\_\_\_\_. Employee's annual/monthly salary shall be prorated for the actual time worked during the 2021-2022 school year. If Employee commences employment after the beginning of the school year (July 1) or the Employee works less than a full academic year (e.g., either Employer or Employee terminates employment, Employee goes on unpaid leave, etc.), Employee's salary shall be prorated to reflect actual time worked. In addition, the Employee shall receive a salary schedule stipend of \_\_\_\_\_\_ for a \_\_\_\_\_. Extra duty stipends, if applicable, will be provided and paid in accordance with School policies.

Units for placement on the salary schedule must be reported on the Intent to Return form from the previous year and transcripts must be submitted to human resources no later than September 1, for movement across the salary schedule for the current school year.

Employee may be entitled to additional compensation, in the form of a stipend, in the amount of \$100/month per student if the Employee's roster is more than 28

students, but less than 36 students. Carrying a caseload of less than 28 students over a course of three (3) months may result in a return to part time status. The School may adjust compensation in the form of a salary increase or reduction based on the teacher's actual caseload. Salary changes related to caseload changes will only be permitted on September 30<sup>th</sup>, December 31<sup>st</sup>, and March 30<sup>th</sup>. Employee is an exempt employee and therefore not eligible for overtime pay.

#### 4. Employee Benefits

Employee shall be entitled to participate in designated employee benefit programs and plans established by Feather River Charter School (subject to program and eligibility requirements) for the benefit of its employees, which from time to time may be amended and modified by Feather River Charter School in its sole discretion.

#### 5. **Performance Evaluation**

Employee shall receive performance reviews conducted by his/her supervisor in accordance with Feather River Charter School's evaluation policy.

Failure to evaluate Employee shall not prevent Feather River Charter School from disciplining or dismissing Employee in accordance with this Agreement.

#### 6. Employee Rights

Employment rights and benefits for employment at Feather River Charter School shall only be as specified in this Employment Agreement, the Charter Schools Act and Feather River Charter School's Personnel Handbook, which from time to time may be amended and modified by Feather River Charter School, in Feather River Charter School's sole discretion. During the term of this Agreement, Employee shall not acquire or accrue tenure, or any employment rights with Feather River Charter School.

#### 7. Licensure

Employee understands that employment is contingent upon verification and maintenance of any applicable licensure and/or credentials.

#### 8. Child Abuse and Neglect Reporting

California Penal Code section 11166 requires any child care custodian who has knowledge of, or observes, a child in his or her professional capacity or within the scope of his or her employment whom he or she knows or reasonably suspects has been the victim of child abuse to report the known or suspected instance of child abuse to a child protective agency immediately, or as soon as practically possible, by telephone and to prepare and send a written report thereof within thirty-six (36) hours of receiving the information concerning the incident.

By executing this Agreement, the Employee acknowledges he or she is a child care custodian and is certifying that he or she has knowledge of California Penal Code section 11166 and will comply with its provisions. Employee further agrees to timely participate in required mandated reporter training.

#### 9. Fingerprinting/TB Clearance

Fingerprint clearance for Employee will be acquired through submitting the Employee's fingerprints to the California Department of Justice. Employee will be required to assume the cost of all fees related to the fingerprinting process. Employee will be required to submit evidence from a licensed physician that he/she was found to be free from active tuberculosis or risk thereof. Both clearances need to be in place prior to the first day of service. This job offer is contingent upon completion of a satisfactory background check. If the background check is not satisfactory, this job offer is withdrawn.

#### 10. Conflicts of Interest

Employee understands that, while employed by Feather River Charter School, he or she will have access to confidential and proprietary information. Employee therefore shall not maintain employment or contracts for employment, or engage in any consultant or independent contractor relationship, with any other agency or school that will in any way conflict with his/her employment with Feather River Charter School. Employee agrees that he/she will not enter into any contract(s), or participate in making any contracts, in which he/she has a material financial interest. Employee also specifically agrees that he/she will not refer students to, or encourage students to utilize, any Feather River Charter School approved vendor to which the Employee has a familial or marital connection. Employee also specifically agrees that he/she will not recommend that Feather River Charter School enter into a contractual relationship with a vendor to which the Employee has a familial or marital connection.

#### 11. Outside Professional Activities

Any outside professional activities (including but not limited to consulting, speaking, and writing not on behalf of Feather River Charter School) shall not occur from 8:30 a.m. – 5 p.m. Monday through Friday, except holidays. Feather River Charter School shall in no way be responsible for any expenses attendant to the performance of such outside activities performed outside of employment with Feather River Charter School.

#### 12. School Intellectual Property and Non-Competition

Employee may during the course of [his/her] duties be advised of certain confidential business matters and affairs of Employer regarding its business

practices, students, suppliers and employees. Employee's duties may also place the Employee in a position of trust and confidence with respect to certain trade secrets and other proprietary information relating to the business of the Employer and not generally known to the public or competitors. Such proprietary information may include student information, competitive strategies, marketing plans, special designs or systems, and accounting information. Employee shall not, either during [his/her] employment with Employer, or any time in the future, directly or indirectly:

a. disclose or furnish, directly or indirectly, to any other person, firm, agency, corporation, client, business, or enterprise, any confidential information acquired during [his/her] employment;

b. individually or in conjunction with any other person, firm, agency, company, client, business, or corporation, employ or cause to be employed any confidential information in any manner whatsoever, except in furtherance of the business of Employer;

c. without the written consent of Employer, publish, deliver, or commit to being published or delivered, any copies, abstracts, or summaries of any files, records, documents, drawings, specifications, lists, equipment and similar items relating to the business of Employer, except to the extent required in the ordinary course of Employee's duties;

Upon termination of employment, Employee is required to immediately return to Employer all property of Employer including, but not limited to, all files, records, documents, curriculum, equipment and supplies, promotional materials, and similar items relating to the business of Employer.

#### C. <u>TERMINATION OF AGREEMENT</u>

This Agreement may be terminated by any of the following:

- 1. <u>Early Termination with/without Cause</u>: The School Administration may unilaterally, and with or without cause or advance notice, terminate this Agreement. In consideration of the right to terminate this Agreement without cause, the School shall pay to Employee ten business days of his/her salary after termination occurs based on receipt of a release of claims agreement and the return of items identified in B.12.c. If the employee refuses to sign a release of claims the employee will be paid for one day of employment following termination.
- 2. <u>**Revocation/Nonrenewal of Charter**</u>: In the event that Feather River Charter School is either revoked or non-renewed, this Agreement shall terminate immediately upon the effective date of the revocation/nonrenewal of the charter, and without the need for the process outlined in Section C.1. above.

- 3. **Death or Incapacitation of Employee:** The death of Employee shall terminate this Agreement and all rights provided under this Agreement. In the event that Employee becomes incapacitated to the extent that, in the judgment of the Board, Employee may no longer perform the essential functions of his/her job with or without reasonable accommodation, as set forth in the job specifications, the Board may terminate this Agreement.
- 4. <u>Decline or Loss of Enrollment</u>: In the event of a cap placed on enrollment numbers or a decline in enrollment, the School may immediately terminate this agreement. ( see C.1)
- **D.** <u>Non-Renewal/Expiration of Term</u>. The School may elect not to offer future employment agreements to Employee at its sole discretion, without cause, and this Agreement will lapse by its own terms.

#### E. <u>GENERAL PROVISIONS</u>

#### 1. Waiver of Breach

The waiver by either party, or the failure of either party to claim a breach of any provision of this Agreement, will not operate or be construed as a waiver of any subsequent breach.

#### 2. Assignment

The rights and obligations of the respective parties under the Agreement will inure to the benefit of and will be binding upon the heirs, legal representatives, successors and assigns of the parties hereto; provided, however, that this Agreement will not be assignable by either party without prior written consent of the other party.

#### 3. Governing Law

This Agreement will be governed by, construed, and enforced in accordance with the laws of the State of California.

#### 4. Partial Invalidity

If any provision of this Agreement is found to be invalid or unenforceable by any court, the remaining provisions herein will remain in effect unless such partial invalidity or unenforceability would defeat an essential business purpose of the Agreement.

Powered by BoardOnTrack

#### G. <u>ACCEPTANCE OF EMPLOYMENT</u>

By signing below, the Employee declares as follows:

- 1. I have read this Agreement and accept employment with Feather River Charter School on the terms specified herein.
- 2. All information I have provided to Feather River Charter School related to my employment is true and accurate.
- 3. Except as expressly referenced in this Agreement, this is the entire agreement between myself and Feather River Charter School regarding the terms and conditions of my employment. This is a final and complete agreement and there are no other agreements, oral or written, express or implied, concerning the subject matter of this Agreement. It also supersedes any and all other agreements or contracts, either oral or written, between the Parties with respect to the subject matter hereof.

Powered by BoardOnTrack

Feather River Charter School Approval:

Date: \_\_\_\_\_

Executive Director, Feather River Charter School

#### **Over 5 Students Supplemental Contract**

Section:III. OperationsItem:C. Over 5 Students Supplemental ContractPurpose:VoteSubmitted by:VoteRelated Material:Amendment to FR HST Employment Agreement re\_Additional StudentStipend(5396556.3).pdf

#### BACKGROUND:

On occasion, when we are low on staff availability to place students with an HST, administration will ask some teachers to carry additional students beyond the threshold outlined in their employment contract. If the teacher is willing, they will be assigned up to five (5) additional students. This is done with Director approval and recommendation only. The attached is a contract outlining the compensation for those additional students.

#### AMENDMENT TO FULL TIME FIXED TERM EMPLOYMENT AGREEMENT

This Amendment ("Amendment") to the Full Time Fixed Term Employment Agreement dated [INSERT DATE] ("Agreement") is between Feather River Charter School, a California nonprofit public benefit corporation which operates a public charter school ("School") and [INSERT NAME], Homeschool Teacher ("Employee") for the 2021-2022 school year. School and Employee referred to collectively as the "Parties."

#### RECITALS

WHEREAS, pursuant to Paragraph 3 of the Agreement, Employee would receive additional compensation of \$100 per month per student who is placed on Employee's caseload that exceeds \_\_\_\_\_ students, but no more than \_\_\_\_\_ students;

WHEREAS, the Agreement will be amended to increase the caseload cap provided in Paragraph 3 of the Agreement; and

NOW, THEREFORE, in consideration of the foregoing recitals and the mutual terms and conditions contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Parties hereto agree to amend the Agreement as follows:

#### **TERMS**

1. The Agreement currently states as follows in regards to additional Employee compensation for carrying a caseload of students that exceeds \_\_\_\_\_ students:

Additional compensation of \$100/month per student is given when the employee's roster is more than \_\_\_\_\_ up to \_\_\_\_\_ students. Carrying a caseload of less than \_\_\_\_\_\_ students over a course of three (3) months may result in a return to part time status. The School may adjust compensation in the form of a salary increase or reduction based on actual enrollment. Salary changes related to caseload changes willonly be permitted September 30<sup>th</sup>, December 31<sup>st</sup>, and March 30<sup>th</sup>.

2. The above stated portion of Section 3 of the Agreement is hereby removed and replaced with the following terms:

Additional compensation of \$100/month per student is given when the employee's roster is more than \_\_\_\_\_up to \_\_\_\_\_(5 additional students). Carrying a caseload of less than \_\_\_\_\_students over a course of three (3) months may result in a return to part time status. The School may adjust compensation in the form of a salary increase or reduction based on actual enrollment. Salary changes related to caseload changes will only be permitted September  $30^{th}$ , December  $31^{st}$ , and March  $30^{th}$ .

Page 1 of 2

The number of students on Employee's caseload and the corresponding monthly stipend shall not carry over from year-to-year and only apply for the 2021-2022 school year. Employee's caseload and monthly stipend may be adjusted month-to-month, such that Employee is not entitled to a stipend should the Employee's caseload decrease.

Assignment of students to Employee's caseload shall be provided only upon the approval of the Executive Director or designee.

2. **Counterparts.** This Amendment may be executed in identical, original or electronic, counterparts, each of which shall be deemed an original, and both of which together shall be deemed to be one and the same instrument.

3. **Entire Agreement; Full Force and Effect**. The Agreement and the remainder of Section 3, hereby reaffirmed by the Parties hereto, is and remains in full force and effect on the terms and conditions set forth therein, as amended by this Amendment. In the event of a conflict between the terms of this Amendment and the Agreement, the terms of this Amendment shall prevail.

IN WITNESS WHEREOF, the Parties have executed this Amendment as of the <u>\_\_\_\_\_th day of</u> September 2021.

Employee's Name:	
Employee's Signature:	Date:
Executive Director's Name:	
Executive Director's Signature:	Date:

#### Sutter Buttes Learning Hub

Section:IV. Academic ExcellenceItem:A. Sutter Buttes Learning HubPurpose:FYISubmitted by:LH details (1).png

BACKGROUND:

- WCS and FRCS can attend
- In-Person Language Arts and Math Enrichment
- Different themes
- Process begun to create a Looking Library to support families near Meridian, CA

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM

Eco-friendly sustainable gardening

Eco-friendly sustainable gardening

## IN-PERSON Language Arts/Math Enrichment Sutter Buttes Learning Hub

\$25 material fee through OPS each session

-----

HH

SUSTAINABLE

In addition to LA and Math.....the following offerings will be included during the session:

- Session 1 (9/1-10/8)
- Session 2 (10/11-11/19)
- Session 3 (11/29-1/21/22) CTE

TK-3 Tuesday and Thursday from 9am-noon 4-8 Monday and Wednesday from 9am -noon

Where are we located? 4305 S. Meridian Road, Meridian, CA 95957

## **SIGN UP HERE!**

\*This is offered for FRCS and WCS students only Questions? Contact <u>leah.palmer@sequoiagrove.org</u>



### Governing Board Executive Order

Section:	V. Governance
Item:	A. Governing Board Executive Order
Purpose:	Discuss
Submitted by:	
Related Material:	N-29-20.pdf

#### BACKGROUND:

As of October 1, 2021, the Governing Board Executive Order , N-29-20 will be lifted per Governor Newsom. Board meetings will return to fully compliant Brown Act meetings.

Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM

# **GB** Executive Order

## N-29-20 Lifted Per Governor Newsom

effective October 1, 2021

## Return to fully compliant Brown Act meetings

- Teleconference location from which a member will be participating in a public meeting and each teleconference location must be specifically identified in the meeting notice and agenda, including full address and room number; and be accessible to the public
- Members of the public must be able to address the body at each teleconference location;
- Must post agendas at all teleconference locations; and
- During teleconference meetings, at least a **quorum** of the members of the local body must participate from locations within the boundaries of the territory over which the local body exercises jurisdiction.
- Any local agency meetings taking place must ensure physical public access to all meeting locations.
- Continue to offer some form of virtual attendance option in addition to the in-person
   option.
   Powered by BoardOnTrack

### **Upcoming Compliance Items**

Section: Item: Purpose: Submitted by: Related Material: V. Governance E. Upcoming Compliance Items FYI

Sept-Oct Compliance Calendar.png

Due Date	Feather River Charter School - Regular Scheduled Board Meeting - Agenda - Tuesday September 14, 2021 at 4:30 PM Description
Sep-03	Year-End Maintenance of Effort (Special Education) - Report due to Charter school's SELPA. Maintenance of Effort (MOE) is that you spend each year at least what you spent last year in the area of special education (with some exceptions). If you rededucation budget (or expenditures) in a given year, you need to be careful to ensure that you have met the MOE requirement mean you can't reduce costs, but you must do so within the guidelines of federal MOE.
Set by Authorizer	Unaudited Actual Reports - Annual unaudited financial statements for the preceding year are due by date set by the charter later than September 15th).
Oct-06	California Basic Educational Data System (CBEDS) Information Day - The first Wed in Oct is CBEDS Information Day, used to information on student and staff demographics. Schools must complete the School Information Form (SIF). The SIF is used to of classified staff, kindergarten program type, educational calendars, work visa applications, multilingual instructional program of instruction. Data is due to CDE on October 29th.
Oct-06	Federal Stimulus Reporting- Local educational agencies (LEAs) are required to report to the California Department of Educa received through the CARES Act, the CRRSA Act, and the ARP, including ESSER I, GEER I, ESSER II and ESSER III. Reporting for t quarter (July 1 - Sep 30) are due October 6th. Additionally, CRF may report corrections for expenditures through May 31, 202
Oct-29	<b>CBEDS-ORA</b> - Collection of FTE of classified staff, estimated teacher hires, Kindergarten program types, H-1B work visa appl calendar, multilingual instructional programs, languages of instruction and district of choice transfer requests and transporta
Oct-29	ESSER III Expenditure Plan - Local educational agencies (LEAs) that receive Elementary and Secondary School Emergency Re under the ARP Act, referred to as ESSER III funds, are required to develop a plan detailing how they will use their ESSER III funds LEA must explain how it intends to use its ESSER III funds to address the academic impact of lost instructional time as well as academic, social, emotional, and mental health needs of all students, particularly those students disproportionately impacte pandemic. The ESSER III Expenditure Plan must be adopted by the local governing board or body of the LEA at a public n before October 29, 2021.
Oct-31	Federal Cash Management - Period 2 - Charter schools that are awarded a grant under any of these programs: Title I, Part Subpart 2; Title II, Part A; Title III LEP; and Title III Immigrant programs must submit the CMDC report for a particular quart receive an apportionment for that quarter; CDE will apportion funds to LEAs whose cash balance is below a certain threshole Powered by BoardOnTrack

	Completed By	Board Must Approve
) is a requirement educe your special nt. This does not	Charton Import	Ne
er authorizer (no	Charter Impact Charter Impact	No Yes
to collect to report the count rams, and languages	FR, CV, LC, WIN	No
ation (CDE) on funds the preceding 21.	Charter Impact	No
olication, education ation data.	FR, CV, LC, WIN	No
Relief (ESSER) funds unds. In the plan, an as respond to the ed by the COVID-19 <b>meeting on or</b>	FR, CV, LC, WIN w/ Charter Impact support.	Yes
t A; Title I, Part D, rter in order to old.	Charter Impact	<b>No</b> 114 of 114