Board of Education Darien, Connecticut

TUESDAY, SEPTEMBER 14, 2021

SPECIAL MEETING OF THE BOARD OF EDUCATION

Darien Public Schools' Administrative Offices Meeting Room 7:00 p.m.

AGENDA

- 1. Call to order
- 2. Discussion of confidential attorney-client communication regarding legal requirements for conducting meetings of the Board of Education (proposed for executive session).
- 3. Reconvene in public session.
- 4. Adjournment.

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 14, 2021

PLACE:
DARIEN PUBLIC SCHOOLS'
ADMINISTRATIVE OFFICES
MEETING ROOM
7:30 P.M.

TENTATIVE AGENDA

1.	Call to Order	Mr. David Dineen	7:30 p.m.
2.	Chairperson's Report	Mr. David Dineen	
3.	Public Comment*	Mr. David Dineen	

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 14, 2021

4. Superintendent's Report..... Dr. Alan Addley

5. Approval of Minutes..... Board of Education

6. Board Committee Reports...... Mr. David Dineen

7. Presentations/Discussions

a. Report on Summer School..... Ms. Kaitlin Stanton and ESY Programs 2021 Mr. Marc Power

Mrs. Shirley Klein Ms. Kristin O'Reilly Dr. Scott McCarthy Ms. Laura Straiton

 b. Darien Public Schools Status... Dr. Alan Addley Update

 Discussion and Possible Action. Mr. David Dineen on Procedures for Conducting Dr. Alan Addley Meetings of the Board of Education

d. Discussion and Possible......

Acceptance of Contemplated
Gift for the Music Department

Dr. Alan Addley Ms. Colleen Thompson

e. Discussion on FY2021 Year...
End Financial Report and
FY2021 Expenses related to
Re-Opening and Possible
Board Action to Return Unused
Funds to the Town

Mr. Richard Rudl

f. Appropriation Request for:..... Mr. Richard Rudl Replacement of Trucks

g. Discussion on Curriculum...... Dr. Alan Addley

Development Process Mr. Christopher Tranberg

h. Discussion on Diversity,...... Dr. Alan Addley

Equity, Inclusion Mr. Christopher Tranberg

 i. Presentation and Discussion... Dr. Alan Addley on Board Master Agenda for August 2021-February 2022

8. Action Items

a. Personnel Items...... Ms. Marjorie Cion

i. Appointments

ii. Resignations/Retirements

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, SEPTEMBER 14, 2021

9. Public Comment*	Mr. David Dineen
10. Adjournment	Mr. David Dineen

AA:nv

* * The Board of Education meeting will be available to the public in person and via Zoom. In-Person attendance at the Board meeting is limited by room capacity and social distancing requirements. Members of the community who are vaccinated are not required to wear masks. Only 14 seats are available for the public which will be available on a first come, first serve basis. Doors open at 7:00 p.m. for the 7:30 p.m. meeting. If you are present and wish to give public comment but are unable to get a seat, you will be required to wait outside and you will be invited into the room when it is your turn to speak.

Those members of the community wishing to participate in public comment may join the meeting via Zoom:

https://darienps.zoom.us/j/93721895646

Those members of the community wishing to view only, should do so through the Darien Youtube link: https://www.youtube.com/channel/UCUnnvyKBFbFrTWQRuoB6OZA

In order to reduce audio interference, members of the community are requested not to simultaneously view by Youtube while participating on Zoom.

APPROVED REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, JULY 27, 2021

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
VIA ZOOM
7:30 P.M.

Board Members Present:

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Present	Х	Х	Х	Х	Х	Х		Х	Х
Absent							Х		

Administration Present:

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion and Mr. Rudl

Audience: Meeting held in Board of Education office and via You Tube / Zoom

1. Call to Order Mr. David Dineen, Chair

At 7:43 p.m. (0:00)

2. Chairperson's Report Mr. Dineen

At 7:44 p.m. (0:01)

3. Public Comment Mr. Dineen

At 7:46 p.m. (0:03)

Chris Wojdyla 4 Stanton Rd Theresa Vogt 22 Circle Rd

4. Superintendent's Report Dr. Alan Addley

At 7:51 p.m. (0:08)

5. Approval of Minutes

Mr. Dineen At 7:54 p.m. (0:11)

Motion to Approve Minutes of the Regular Meeting held on June 22, 2021; and Minutes of the Special Meeting held on July 13, 2021:

1st Mrs. Ochman

2ND Mr. Maroney

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	X	X	Х	Х		Х	Х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

6. Board Committee Reports

Mr. Dineen At 7:54 p.m. (0:11)

PRESENTATIONS AND DISCUSSIONS

- 7. Presentations/Discussions:
 - a. Update on Safe Reopening Plan for the Fall Dr. Addley

At 7:55 p.m. (0:12)

b. First Reading and Discussion on Proposed Draft District Goals for 2021-2022

Dr. Addley At 8:22 p.m. (0:39) c. Further Review and Possible Action on Reciprocal Agreement for Use of Facilities with YMCA

Mr. Richard Rudl At 8:32 p.m. (0:49)

Motion to approve the agreement between the Darien Board of Education and the Darien YMCA for an annual contract with rolling renewals by April 1st:

1ST Mrs. Stein

2ND MRS. Parent

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	Х	Х	Х	Х		Х	Х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

d. Update on Enrollment for the 2021-22 School Year and Possible Action on Utilization of Budget Control

Mr. Rudl At 8:49 p.m. (1:06)

Motion to break an additional section at Tokeneke:

1ST MRS. Ochman

2ND MRS. Parent

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes					Х				
No	Х	х	Х	Х		Х		Х	Х
Abstain									

RESULT - MOTION FAILED (1-7-0)

Motion to authorize the release to the administration of up to four budget control positions in the elementary schools and to set a total of up to 110 sections:

1ST Mrs. Stein

2ND MRs. Ochman

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	Х	Х	Х	Х		Х	Х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

e. Update on Policy Audit Review

Mrs. Kathrine Stein Ms. Marjorie Cion At 9:04 p.m. (1:21)

f. Update on Gifted Program

Mr. Christopher Tranberg At 9:06 p.m. (1:23)

g. Updated Master Agenda February through August 2021

Dr. Addley At 9:13 p.m. (1:30)

 Further Discussion and Possible Action on Proposed Schedule of 2021-2022 Regular Board of Education Meetings and Subcommittee Meetings Dr. Addley At 9:13 p.m. (1:30)

Motion to Approve the Proposed Schedule of 2021-2022 Regular Board of Education Meetings as amended:

1st Mr. Brown

2ND Mrs. Stein

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	Х	X	Х	Х		Х	Х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

Motion to Approve the Schedule of 2021-2022 Regular Board of Education Subcommittee Meetings as Presented:

1st Mr. Maroney

2ND Mrs. Parent

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	Х	Х	Х	Х		Х	Х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

8. Action Items

a. Personnel Items

i. Appointments

ii. Resignations/Retirements

Ms. Marjorie Cion At 9:18 p.m. (1:35)

Motion to Approve the Personnel Items as Detailed in the Personnel Action Report Dated July 27, 2021:

1st Mrs. Parent

2ND Mr. Sini

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	Х	X	Х	Х		Х	Х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

9. Public Comment

Mr. Dineen

At 9:18 p.m. (1:35)

Kadi Lublin24 Maplewood DrNicole Lyons63 Relihan RdAlexandra Crosswell215 Leroy AveErin Lumpkin5 Archer Lane

10. Adjournment

Mr. Dineen

At 9:28 p.m. (1:45)

MOTION TO ADJOURN:

1st Mrs. Stein

2ND Mrs. Ochman

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	Х	x	Х	Х		Х	Х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

Meeting adjourned at 9:28 p.m. (1:45)

Respectfully Submitted,

D. Jill McCammon, Secretary

APPROVED SPECIAL MEETING OF THE BOARD OF EDUCATION TUESDAY, AUGUST 10, 2021

PLACE:

DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
VIA ZOOM
7:00 P.M.

Board Members Present:

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Present	X*	Х	х	Х	Х	Х	Х	Х	
Absent									х

^{*}via Zoom, departed at 8:01 p.m.

Administration Present:

Susan Fiveson

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion (via Zoom)

Audience: Meeting held in Board of Education office and via You Tube / Zoom

1. Call to Order Mr. David Dineen. Chair

At 7:02 p.m. (0:00)

2. Public Comment Mr. Dineen

At 7:06 p.m. (0:04)

Micola Antonito 32 Hillside Ave
Belinda Fang 22 Beach Dr
Clay Erwin 210 Leroy

Andrea Jeraci 5 Old Parish Rd
Jeff Montero 19 Whaling Rd
Greg Grambling, Samantha Grambling 11 Blueberry Lane
Clair Raber 12 Sherry Lane

Peter McGuiness 22 Robin Hood Lane

Bonnie Malone Fleming
Ciara Cortes
Carolina McGoey
28 Kensett Lane
Elena Braylovski
76 Nearwater Lane
Alicia Mehlberg
24 Christie Hill Rd
Bill Ledge
1 Sinoway Rd

27 Edgerton St

3. Board Communication – Discussion and Possible Action Mr. Dineen

At 7:43 p.m. (0:41)

Motion to Accept the Proposed Joint Board of Education / Superintendent Communication as Amended and to Send it as Addressed to the Appropriate State Officials with copies to our State Representatives:

1st Mrs. Ochman

2ND Mr. Sini

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	X	Х	Х	Х	Х	Х	
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

4. Public Discussion on the Reopening of Schools

Mr. Dineen

At 8:00 p.m. (0:58)

Joanna Walsh 17 Pleasant St Chris Wojdyla 4 Stanton Rd

5. Discussion and Possible Action on Proposed District

Mr. Dineen

Goals for the 2021-2022 School Year

At 8:28 p.m. (1:26)

Motion to Accept Goals and Objectives as Presented:

1st Mr. Sini

2ND Mr. Maroney

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes		Х	Х	Х	Х	Х	Х	Х	
No									
Abstain									

RESULT - MOTION PASSED (7-0-0)

6. Update on Enrollment for the 2021-2022 School Year Mr. I

Mr. Dineen

At 8:56 p.m. (1:54)

7. Public Comment

Mr. Dineen At 9:01 p.m. (1:59)

Liz Haynes Daria Chase 279 Noroton Ave 10 Holly Lane

8. Adjournment

Mr. Dineen At 9:07 p.m. (2:05)

MOTION TO ADJOURN:

1st Mr. Sini

2ND Mrs. Parent

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes		Х	X	X	Χ	Х	Χ	Х	
No									
Abstain									

RESULT - MOTION PASSED (7-0-0)

Meeting adjourned at 9:07 p.m. (2:05)

Respectfully Submitted,

D. Jill McCammon, Secretary

Darien Summer School & Enrichment 2021



Musical Theater Workshop



Sports & Arts
Camp

Mr. Marc Power and Mrs. Kaitlin Stanton, Darien Summer School & Enrichment Coordinators

Darien Summer School & Enrichment

- Comprehensive, diversified, learner-centered program
- Available to all students (Darien and other communities) in grades Pre-K through 12th grade
- Over 200 choices:
 - Academic classes, to include high school credit courses as well as enrichment
 - Variety of athletic, art, music and theatre programs

New Classes 2021

- Comics and Graphic Novels Workshop (Writing & Illustrating)
- Summer Tutorial Camp
- Intro to Trading and Investing
- Mindfulness
- MTW: Backstage
- Campcraft
- Explorers! Happy Hikers
- Secret Agents
- Sports and Arts Extension (8:30am-9:15am)



Volunteer Program 2021

- High school students
- Application and interview process
- Minimum 3 week commitment





"The summer program was rewarding in all different ways - I became exposed to new responsibilities, I helped forge friendships, and I learned about how to comfort and communicate with younger children." (Volunteer 2021)

Teen Teachers 2021

· Provide high school and college students an opportunity to share passions

and interests with younger students

Application and interview process

- Classes:
 - Intro to Coding
 - Creative Storytelling Workshop
 - Fundamentals of Debate
 - Intro to Storytelling



"Teen teacher was amazing!!!! Really pumped up my daughter for HS Debate Club in the fall" (Parent Comment 2021)

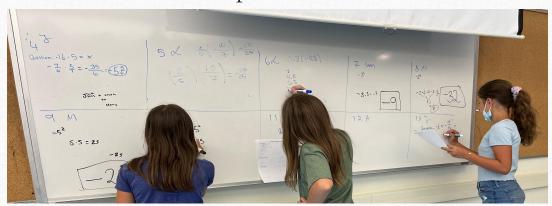
2021- Hybrid and Remote Classes

Hybrid Offerings:

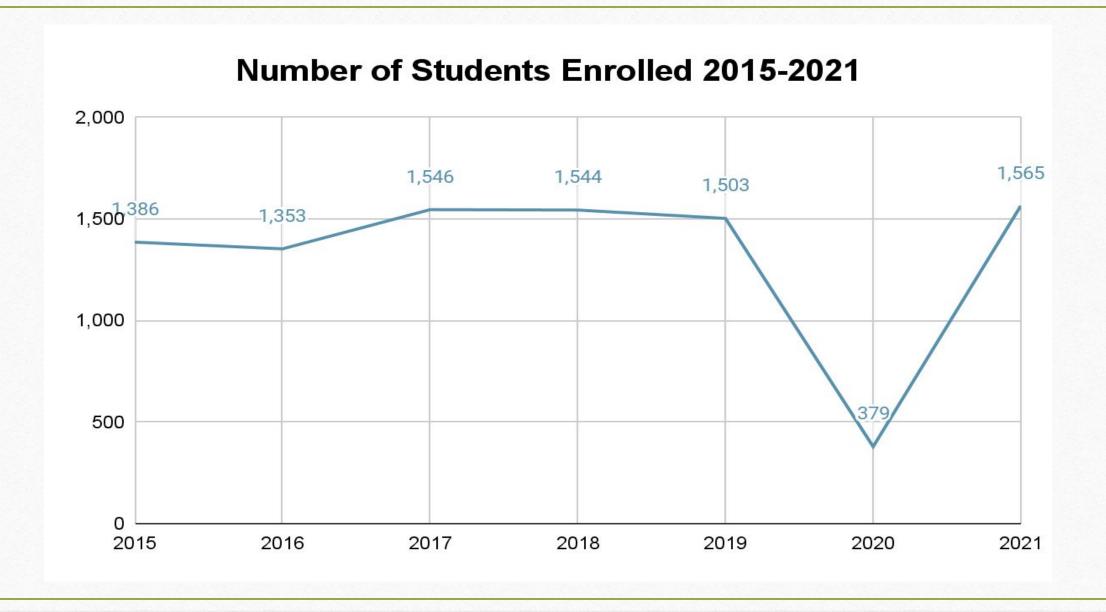
- ACT and SAT Verbal Prep
- All-for-One Summer Fun*
- Campcraft
- Comics and Graphic Novels
- Exploring Harry Potter
- Foundations of Middle School Math
- Intro to Trading and Investing*
- Middle School Reading and Writing*
- Precalculus
- Preparing for Algebra*
- Private String Lessons
- Quiz Bowl
- Summer Academy

Fully Remote Offerings:

- ACT Math Prep
- Creative Writing Workshop*
- Fantasy Baseball (math and reading)
- MMS Jump Start*
- SAT Math Prep



*Designates class ran with virtual students enrolled





DSS Revenue

Darien Summer School collected \$718,384*

Darien Summer School Discounts: \$(23,405)

Total Revenue Generated: \$694,979

*\$51,092 was district generated revenue for Special Education services.

Parent Feedback

"Thank you so much for the communication and for this wonderful program. I am so impressed with the content and my son is feeling so much more confident about the start of his middle school experience."

"We love the summer school programming - it allows my kids keep up their reading and academic skills in a fun environment. It's fantastic."

"DSS is fantastic. The classes are fun, relevant, educational and affordable. Wonderful town utility. Sports & Arts and the theater workshop in particular are fantastic."

"Classes were an excellent value and my daughter had a blast! She can't wait to do it again next summer."

"The last few years my grandson has attended DSS, I have said it's the best thing ever. Love it! Just wanted to also say thank you for all you do and have done."

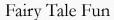


Junior Musical Theater Workshop

Summer 2022

- Course schedules
- Updates to website
- Potential new classes







Fun Fridays

Thank You!



Thank you!

Darien Summer Strings Perform "Crocodile Rock"



Darien Public Schools

Special Education and Student Services

DARIEN HIGH SCHOOL

Update on 2021 Extended School Year (ESY) Program

September 14, 2021

Shirley K. Klein, Assistant Superintendent of Special Education and Student Services
Kristin O'Reilly, Elementary Program Director for Special Education and Student Services
Laura Straiton, Early Learning Program Director for Special Education and Student Services
Scott McCarthy, Secondary Program Director for Special Education and Student Services

Special Education Extended School Year Program ESY Program Overview

The Darien Public Schools Extended School Year (ESY) Program provides special education and related services to eligible students with an Individualized Educational Program (IEP) during June and July of the academic year. This year, we have seen a significant increase in ESY eligible students as a result of COVID-19 impact and have thoughtfully planned for student recovery services within our ESY recommendations.

Each student's Planning and Placement Team (PPT) determines eligibility for the ESY Program on an individual basis. The PPT members consider:

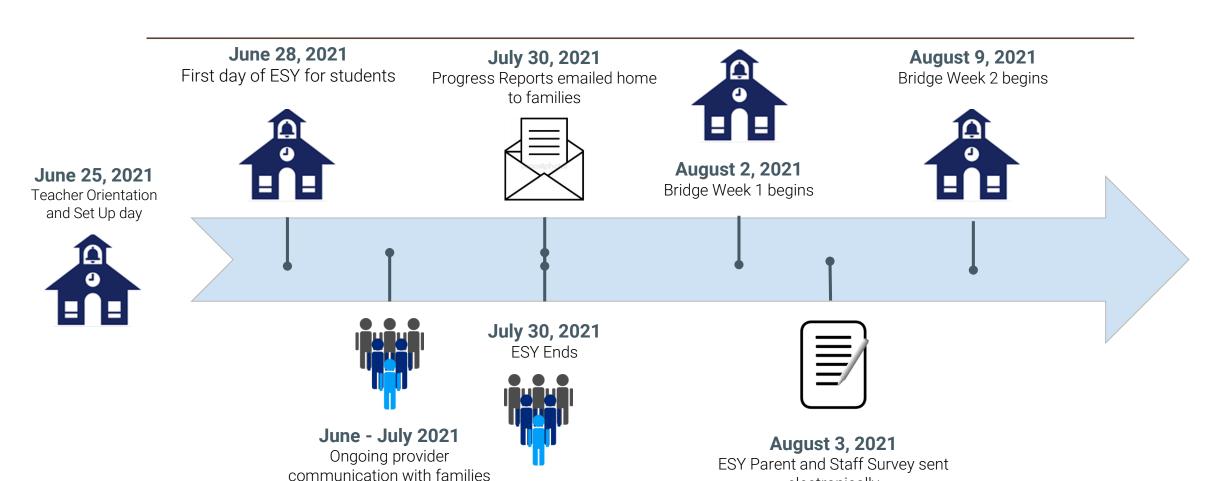
- The nature or severity of the student's disability (nonregression);
- The student is likely to lose critical skills or fail to recover these skills within a reasonable time as compared to typical students (regression/recoupment);

Special Education Extended School Year Program ESY Program Overview (continued)

- The student's progress in the areas of learning crucial to attaining self-sufficiency and independence from caretakers (nonregression);
- The student's stereotypic, ritualistic, aggressive or self-injurious interfering behaviors prevent the student from receiving some educational benefit from the program during the school year (nonregression); or
- Other special circumstances identified by the IEP team such as: the ability of the student to interact with other non-disabled students; the areas of the student's curriculum that need continuous attention; the student's vocational needs; or the availability of alternative resources.

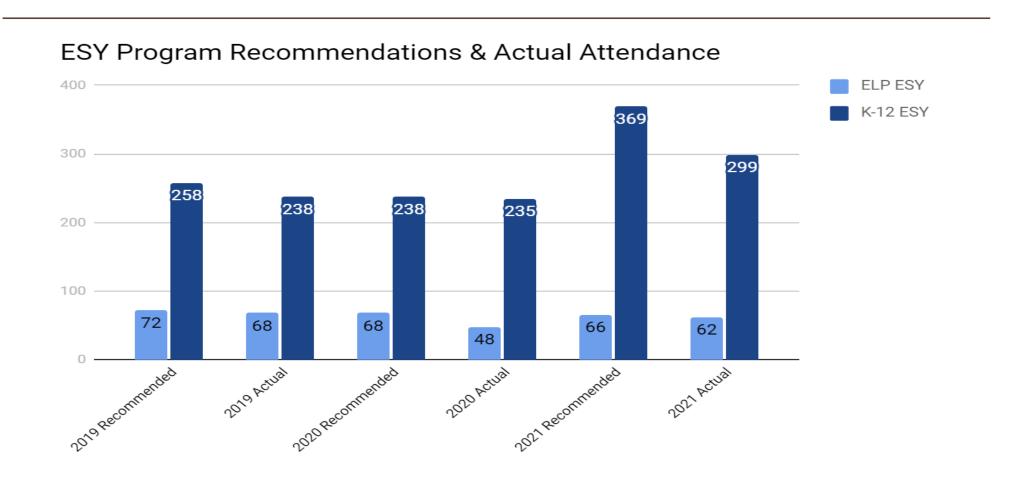
CDSE Topic Brief: Extended School Year

Special Education Extended School Year Program 2021 Program Timeline



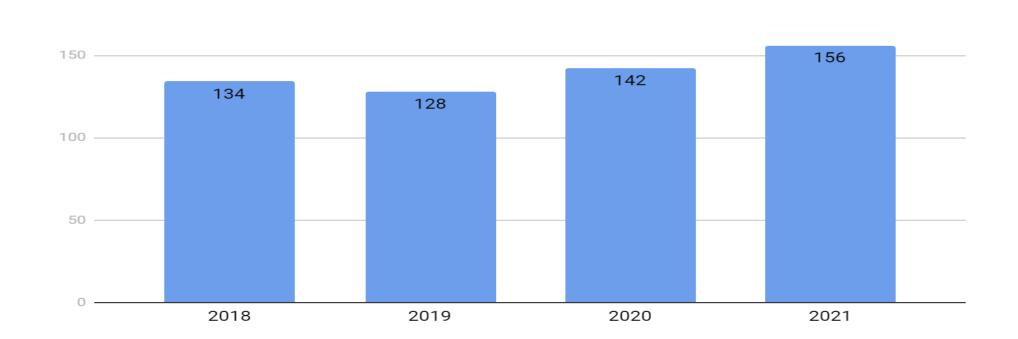
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Special Education Extended School Year Program Student Enrollment

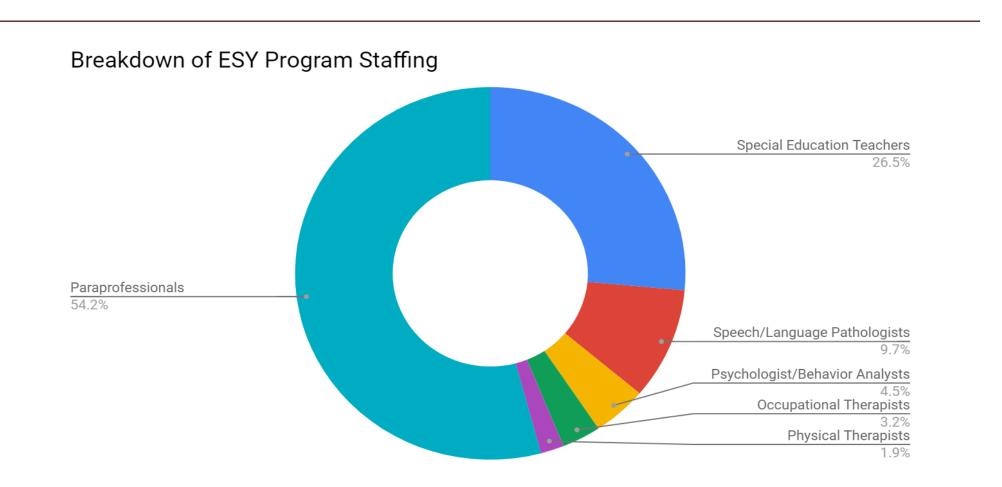


Special Education Extended School Year Program Staffing

ESY 2021 Staff - Certified & Non-Certifed (ELP - Grade 12)



Special Education Extended School Year Program 2021 ESY Program Staffing Breakdown



Special Education Extended School Year Program Feedback from Families: 2021 ESY Program

Out of the 122 parent responses:

- ESY Communication & Logistics: 87.9% Strongly Agree or Agree
- Transportation: 61.9% Strongly Agree, Agree, or are Neutral

Parent feedback:

- We thought the staff and teachers were wonderful, the school was easy to navigate after the first day. We did not take any DSS classes but will consider for next year.
- We are happy with all wonderful services our child received, as well as the camps she participated, she really enjoyed a lot. Thank you!
- Communication and logistics were properly administered.
- Appreciate the personal touch where everyone from our teachers to the executive staff is available and responsive over email and phone to address any concerns large or small. Thank you!!
- Everything was perfect! Thank you for all your hard work and dedication!

Special Education Extended School Year Program Feedback from Families: 2021 ESY Program (continued)

Parent suggestions for improvement:

- We appreciated that one of the special education teachers reached out directly at the beginning of the summer. I would love if all staff reached out to parents so proactively.
- Would be nice to have a map of DHS as it's quite confusing for those of us who are not familiar with how
 its organized. A Map with room numbers would be great. Also for the individual classes, it would be
 helpful to know the best door for entry as we have no idea where is the closest door to go in.
- It can be difficult to string several classes together because of classes running different weeks/times blocks.
- There were certainly times the bus was late at drop off, the school had no information to share.
- Didn't receive bus schedule until days before camp. Otherwise no major issues.

Special Education Extended School Year Program Feedback from Staff: 2021 ESY Program

Out of the 58 total staff responses, staff reported:

- ESY Communication & Logistics: 87.5% Strongly Agree or Agree
- Transportation: 57.7% Strongly Agree or Agree
- Safety & Responsiveness: 91.5% Strongly Agree or Agree
- Climate: Top 3 Feelings
 - Fulfilling (60.4)
 - Excited (56.3%)
 - Energizing (27.1%)

Staff feedback:

This summer was my first time working in the Darien school district for ESY and it was truly an amazing
experience. The faculty was welcoming and informative from the moment I stepped into the school. On a
daily basis the communication between the classroom teachers/instructors and the resource teachers
was always clear, informative and helpful with the transitions of the preschoolers attending their
resource sessions.

Special Education Extended School Year Program Feedback from Staff: 2021 ESY Program (continued)

- Well done, Kristin and team! I appreciate your warm communication and approachability.
- I had a great group of paraprofessionals working with me.
- It was a great summer! Strong ESY team!

Staff suggestions for improvement:

- I suggest updated means of communication for planned absences of students (both short-term absences as well as declined status).
- A number of teachers, paras, and services had different schedules, even some into the 2nd and 3rd weeks. Perhaps having a centralized schedule system where anyone can access and note the changes, so teachers/paras/services can make those changes collectively.
- I know scheduling is very difficult to coordinate. I think the struggle occurred when students declined services last minute and last minute revisions needed to be made.
- For next year, all ESY staff are provided with key cards for easy access to the building.

Special Education Extended School Year Program ESY 2021 Outcomes and 2022 Goals

- Update parent and staff electronic surveys
- Implement electronic application for transportation and notification to families
- Implement electronic attendance reporting consistent with DSS practices
- Implement electronic system for revised student and staff schedules













- COVID Metrics
- Testing Clinics & Teacher Vaccinations
- Mitigation Strategies
- American Rescue Act IDEA Grants TOTAL: \$218,033





* COVID Metrics





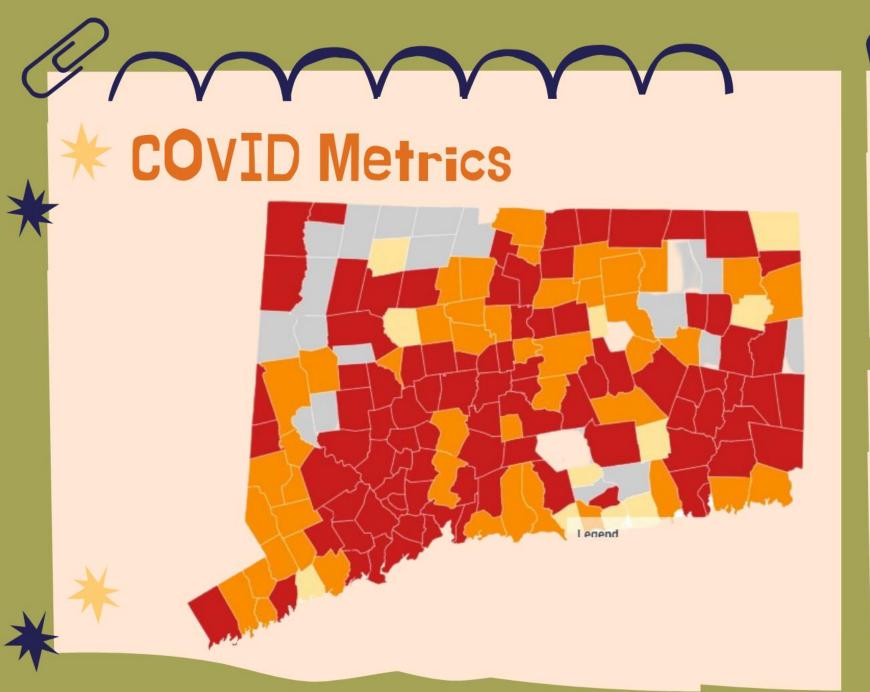


- County
- State

Dates Reported U

July 31, 2021







• 2 Week Total Cases: 34

• Rate per 100,000: 11.2

Dates Reported (

Aug 15, 2021 - August 28, 2021



COVID Metrics Maker But Mes like lik Willer Granter Granter Benefitter Benefit Benefitter Benefitter Benefitter Benefitter Benefitter Benefit Benefit



Monthly Report

Dates Reported

March 2021 - Sept 2021



COVID Metrics July 9-15 July 16-22 July 23-29 July 30 Aug 6-12 Aug 13-19 Aug 20-26 Aug 27



Weekly Report

Dates Reported

July 1, 2021 - Sept 9, 2021











DARIEN PUBLIC SCHOOLS

Contemplated Gift Form

Gift intended for:	Person(s) or Group Offering Gift(s)
(Check appropriate responses)	Natalie Venetos
	254 Brookside Rd
	Darien, CT 06820
Holmes	
Ox Ridge	
	Contact person-This may be a gift giver or a building administrator
Royle	Name: <u>Colleen Thompson</u> Address: Director of Music
Tokeneke	
Middlesex Middle School	T 000 055 0004
Davian Llinh Cahaal	Tele.: 203-655-3981 ext: 232
Darien High School	Fax.
X District	e-mail cthompson@darienps.org

<u>Description of proposed gift(s)</u>, including the form in which it (they) will be given (e.g. money, materials, services, etc.) and for what purpose(s). The description has to be sufficiently specific to allow administration to determine whether items 2, 3, or 4 of the guidelines specified in "Administration Regulation 3100-Public Gifts to the Schools" apply.

Ms. Venetos has generously offered to donate a Double Bass with cover and bow to the Darien Music Department. The instrument will be used for rehearsals and concerts in orchestra. The value of the instrument with bow and cover has been appraised at \$3,600.

Please answer the following questions.
Is the value of the gift(s) \$ 500.00 or more?X_YesNo Note: If the proposed gift involves donated materials or services please place an estimated dollar value on them.
If your answer to the previous question is Yes please check one of the following categories of value for the proposed gift(s):
500-1,0005,000-10,000
1,000-2,00010,000-15,000
2,000-3,00015,000-20,000
X3,000-4,00020,000+
4,000-5,000
Do not write below this line
Status: Date received by Superintendent 8/20/2/
Notes on actions by Superintendent of Schools-
Actions, if any, by the Board of Education-
Final disposition of the gift offer-

DARIEN PUBLIC SCHOOLS

Richard Rudl

Director of Finance and Operations

35 Leroy Avenue, P.O. Box 1167

Darien, CT 06820-1167

TEL: 203-656-7405 FX: 203-656-3502

DATE: September 9, 2021

TO: Board of Education

FROM: Dr. Alan Addley, Superintendent of Schools

Richard Rudl, Director of Finance & Operations

SUBJECT: FY21 EOY Return to Town

Fiscal Year 2021 has ended with a total expenditure of \$102,913,878 against an adjusted budget of \$104,284,508 leaving a positive balance of \$1,370,630. We are asking the Board of Education to approve returning \$1,370,630 to the Town of Darien based on the end of year financials for Fiscal Year 2021. The Fiscal Year EOY financial report is included for review.



Memorandum

DATE: August 19, 2021

TO: Dr. Alan Addley, Superintendent of Schools

FROM: Richard Rudl, Director of Finance & Operations

SUBJECT: FY 21 End of Year Unaudited Financial Report through June

Enclosed please find the attached:

1. FY 21 EOY Financial Report through June 2021.

- 2. List of accounting adjustments for June 2021 within Broad Categories
- 3. End of Year PowerPoint
- 4. Reopening Expenditures
- 5. Grant Financial Report
- 6. Food Service Financial Report

Highlights of the Financial Report for FY 21:

The End of Year June Financial report reflects year-end expenditures of \$102,913,878, leaving a year-end positive balance of \$1,370,630 to be returned to the Town of Darien. This end of year expenditure is 0.11% less than the May expenditure forecast of \$103,024,089 with the year-end balance \$110,971 greater than the May forecasted balance. The changes from May to June include the following:

- Special Education Transportation: \$56,865
- Athletic Transportation and Officials: \$33,266
- District Legal Fees: \$17,091
- Salaries (Substitutes, Part Time, Guidance, Overtime, Secretaries) \$12,646
- Special Education Legal Fees, Consultant Services and Contracted Services: \$6,554
- Police/Fire: \$3,997
- Health Insurance: \$3,650
- Revenue (Medicaid, ELP Tuition, Field Rentals): \$(2,669)
- Tuition Reimbursement: \$(4,000)
- Regular Transportation: \$(4,109)
- Out of District Tuition: \$(5,794)
- Supplies & Materials, Travel & Property Services: \$(6,689)
- Payroll Taxes: \$(7,434)

Utilities: \$(7,742)

COVID substitutes: \$3,244COVID LPNS: \$6,232

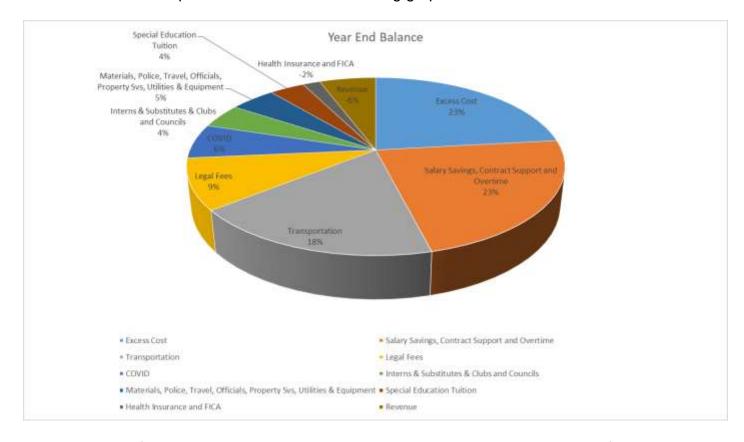
COVID Contact Tracing: \$7,803COVID Bus Cleaning \$1,170

• COVID Part Time Custodians: \$(2,945)

COVID Custodial Overtime: \$129
 COVID Contract Cleaning: \$(256)
 COVID Emergency Repairs: \$(38)

RC's	EOY Results
General Education RC's	\$493,532
Special Education RC's	\$775,867
Re-opening Expenditures	\$101,231
Total	\$1,370,630

The main areas of surplus are shown on the following graph:



Eighty percent of the year end surplus is attributed to a higher reimbursement rate for excess cost, salary savings and contractual savings on non-certified contracts, Transportation, Legal Fees and COVID. These items accounted for approximately \$1.1 million of the \$1.3 million surplus.

RC1 (DHS):

- Curriculum Supervision ends the year with a savings of \$12,702. This savings is in part
 due to the library supervision stipend of \$4,572 going unfilled this year due to an unpaid
 leave of absence. In addition, the library supervision release time has a salary savings
 of \$8,130 due to an unpaid leave of absence with replacement coverage at a lower
 grade and step. (COVID)
- Student Interns ended the year with a favorable balance of \$8,875 due to 1 intern position being unfilled due to lack of availability. (COVID Savings).
- Clubs and Councils ended the year with a favorable balance of \$2,200 as the Outdoor Club did not run this year. (COVID Savings)
- Substitutes end the year with a savings of \$319. (NON COVID)
- Textbooks, Materials, Periodicals, Library Purchase, Other Student Activities total year end savings: \$485. (NON COVID)
- Police and Fire ended the year with savings of \$3,686. (NON COVID)
- Science Equipment is \$15 under budget as the purchase of temperature probes came in under budget. (NON COVID)

RC2 (Fitch):

- Instructional Supplies and General Teaching supplies ended the year with \$12 in savings. (NON COVID)
- Local travel is \$500 under budget. (NON COVID Savings)

RC3 (MMS):

- Student Interns ended the year with a favorable balance of \$8,825 due to 1 intern position being unfilled due to lack of availability. (COVID Savings).
- Guidance ended the year with a favorable balance of \$213. (NON COVID)
- Classroom reference, periodicals, media consumables, and professional development ended the year \$151 under budget. (NON COVID Savings)

RC5 (Hindley):

- Student Interns ended the year with a savings of \$3,825 due to an intern position being unfilled due to lack of availability. (COVID Savings).
- Substitutes and Building Substitutes ended the year with a savings of \$765. (NON COVID)
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$480. (NON COVID Savings)
- Police and Fire ended the year with a savings of \$52. (NON COVID)

RC7 (Holmes):

 Student Interns ended the year with a savings of \$9,700 due to intern positions being unfilled due to lack of availability. (COVID Savings)

- Clubs and Councils ended the year with favorable balance of \$1,023 due to literary magazine not being filled this year as well as level changes for those running current clubs. (COVID and NON COVID Savings)
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$208. (NON COVID Savings)

RC8 (Ox Ridge):

- Teacher Aides ended the year with a favorable balance of \$3,004. This is savings due
 to the timing of the instructional aide hired in fourth grade due to class size and the
 budget transfer for the new hire. (NON COVID Savings)
- Student Interns ended the year with a favorable balance of \$14,175 due to the lack of available student interns. (COVID Savings)
- No clubs and councils were run at Ox Ridge this year due to COVID19 leaving a savings of \$6,451. (COVID Savings)
- Substitutes ended the year with a positive balance of \$95. (NON COVID)
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$389. (NON COVID Savings)
- Police and Fire ended the year with a savings of \$311. (NON COVID)

RC9 (Royle):

- Clubs and Councils ended the year with a favorable balance of \$324 due to level changes. (NON COVID Savings)
- Student Interns ended the year with a favorable balance of \$1,025 due to the lack of available student interns. (COVID Savings)
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$646. (NON COVID Savings)

RC10 (Tokeneke):

- Student Interns ended the year with a favorable balance of \$525. (NON COVID Savings)
- Principal/Director Secretary salary ended the year with salary savings of \$203. (NON COVID Savings)
- Teacher Aides ended the year with salary savings of \$1,754. (NON COVID Savings)
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$80. (NON COVID Savings)

RC11 (Athletics):

- Interscholastic Stipends ended the year with a favorable balance of \$4,147 due to level movement savings. (NON COVID)
- Athletic Training Services ended the year with a favorable balance of \$200. (NON COVID)

- Consultants, teaching supplies, and professional library purchase show a cumulative savings of \$151. (NON COVID)
- Athletic Transportation ended the year with a favorable balance of \$30,470 as there
 were less sub varsity games due to COVID. (COVID Savings)
- Interscholastic Officials ended the year with a favorable balance of \$2,796 due to less games due to COVID. (COVID Savings)

RC12 (Maintenance):

- Maintenance Salaries ended the year with a favorable balance of \$20,242, which
 reflects the salary savings from the time period in which the Custodial and Maintenance
 Supervisor position was vacant due to a retirement. (NON COVID Savings)
- Custodial, Grounds and Maintenance overtime ended the year with a positive balance of \$534. (NON COVID)
- Central Office custodian ended the year with a positive \$277. (NON COVID Savings)
- Part Time Help ended the year with a positive \$4,410 due to the lack of availability of part time cleaners. (NON COVID)
- Electrical Materials ended the year with a positive balance of \$24. (NON COVID Savings)
- Use of Fields revenue has surpassed expectations, as our fields could be rented during the summer due to the virtual DSS. This resulted in revenue exceeding the budget by \$68,920. (COVID Savings)
- Given our buildings were not being rented, we ended the year with a deficit in building rental revenue of \$69,837. (COVID Expense)

RC 13 (Music):

- Clubs and Councils ended the year with a favorable balance of \$7,415 due to unfilled All Town Elementary Orchestra and Band. (COVID Savings)
- Local travel expense ended the year with a favorable balance of \$1,223 due to less itinerant travel. (COVID Savings)
- Classroom reference, professional development, dues and fees, lease payment ended the year with a cumulative savings of \$85. (NON COVID Savings)

RC14 (Art):

• Software, periodicals, and professional development ended the year with a cumulative savings of \$17. (NON COVID Savings)

RC 15 (Technology):

- Salary savings in the copy center of \$587 due to turnover. (NON COVID Savings)
- Salary savings in the copy center of \$1,670 due to a resignation. (NON COVID Savings)
- Local travel ended the year under budget by \$316 due to less travel when schools were remote. (COVID Savings)

RC16 (Administration):

- Professional Development ended the year with a \$214 savings due to the cancellation of the DMG Conference. (COVID Savings)
- Professional meetings ended the year with a \$609 savings due to cancellation of conferences. (COVID Savings)
- Legal Fees ended the year with a \$96,332 savings as legal fees trended significantly lower than budget in the second half of the year. (NON COVID)

RC 17 (Health):

- Nurse substitutes ended the year with a positive balance of \$266. (NON COVID)
- Professional Development, Health Supplies and Travel show an accumulated savings of \$506. (NON COVID Savings)

RC 18 (Personnel):

- Contract support ended the year with a \$48,046 savings as the secretaries, paraprofessionals and nurses' contracts came in under budget. (NON COVID Savings)
- Long-Term Substitutes ended the year \$1,525 under revised budget. (COVID Savings)
 While long-term substitutes ended the year higher than the original budget, this is a
 product of salary savings throughout the various RCs from unpaid leaves of absences
 (LOAs) from various positions. As LOAs return to normal we would expect this expense
 to decline going into future years.
- Local travel is \$500 under budget as there have not been any recruitment fairs to travel to due to COVID. (COVID Savings)
- Tuition Reimbursement ended the year under budget by \$4,715. We received a late but approved tuition reimbursement that brought this balance down. (NON COVID)

RC19 (Curriculum):

- Program Coordinators ended the year \$93,690 under budget as we have two vacant program director positions. The curriculum office went under a reorganization and the new position has been filled as of July 1st. (NON COVID Savings)
- Local Travel ended the year with a savings of \$3,983 due to less itinerant travel.
 (COVID Savings)

RC20 (Finance):

- Auditing Fees ended the year with a favorable balance of \$98 as the annual audit came in under budget. (NON COVID Savings).
- Travel fees ended the year with a favorable balance of \$250. (COVID Savings)
- Dues, Memberships ended the year with a favorable a balance of \$100. (NON COVID Savings)

RC21 (Library):

 Accessions, Periodicals, Resource Materials, Online Subscriptions, Software, and Dues shows an accumulated savings of \$217. (NON COVID Savings)

RC 23 (Continuing Education/Summer School)

- Consultant services ended the year with a favorable balance of \$1,500. Provider payments for DSS will be reflected in FY22 for the current summer school program. (NON COVID)
- Adult Education contracted services ended the year with a favorable balance of \$4,574.
 This is due to less Darien participants in the Stamford Public Schools. We received a state reimbursement of \$74 in the month of June. (NON COVID Savings)

RC 24 (Special Education):

- Special Education Teachers ended the year with a favorable balance of \$93,478 as we have a teacher who resigned who is being covered by a long-term substitute. (COVID Savings)
- Substitutes ended the year with a favorable balance of \$3,807. (NON COVID)
- Teacher Aides ended the year with a favorable balance of \$41,881 as a 1:1 para is no longer needed as that student has gone remote and we have had additional turnover in other para positions. (COVID and NON COVID Savings)
- Principal/Director secretary ended the year with a favorable balance of \$4,303 as we have had turnover in the central services secretary position in Special Education. This position has been filled and the favorable amount reflects the savings from the time in which the position was vacant. (NON COVID).
- Transportation/Driver ended the year with a favorable balance of \$1,818. This is a slight reduction of the previous month as we had to employee a sub driver for ESY. (NON COVID Savings)
- Legal Fees have trended lower than budget resulting in a savings of \$53,081. (NON COVID Savings)
- Professional Development, General Teaching Supplies, Testing, Local Travel and Dues and Fees forecast an accumulated savings of \$5,110. (NON COVID Savings)
- In district transportation ended the year with a favorable balance of \$30,520, as there have not been 180 school days and we had remote days as well. (COVID Savings)
- Out of district transportation ended the year with a favorable balance of \$204,903. This
 is a result of remote students, hybrid students and favorable reimbursement
 agreements for transportation. (COVID Savings)
- Tuition Public Schools ended the year with a favorable balance of \$42,691 due to student placement changes. (NON COVID)
- Tuition Private Schools ended the year with a favorable balance of \$14,843 due to student placement changes. (NON COVID).
- We have received 100% of our excess cost reimbursement. In total, we have received \$2,695,922 or \$374,687 above budget, which reflects a reimbursement rate of 80.31%.

RC 25 (Fixed):

- Regular transportation ended the year with a favorable balance of \$28,827. There were additional diesel costs at the end of the year, which brought the balance down slightly. (COVID & NON COVID Savings)
- Water ended the year with a positive balance of \$6,491 due to less consumption. (COVID savings)

- Electricity ended the year with a favorable balance of \$5,354 since we saw a spike in consumption in the month of June. (COVID Savings)
- Telephone costs ended the year with a favorable balance of \$5,913. (NON COVID)
- Sewer costs ended the year under budget by \$12,136. Usage was significantly down due to the closure of schools. (COVID Savings)
- Property Insurance ended the year with a positive balance of \$1,179. (NON COVID Savings)
- Workers Compensation ended the year with a positive balance of \$5,867. (NON COVID Savings)
- Health Insurance ended the year with a negative balance of \$21,350. End of year dental claims were twice that of our normal expense.
- FICA expense ended the year with a negative balance of \$7,434.

RC 26 (Early Learning Program)

- Teacher Aides ended the year \$34,343 under budget as lower enrollment has resulted in some positions not being filled. (COVID Savings)
- ELP Tuition ended the year at a negative variance of \$96,594. We had 36 ELP students
 paying tuition against a budget of 48. We know of three parents who unenrolled due to
 concerns regarding COVID. These three students resulted in a loss of revenue of
 \$20,550. (COVID and NON COVID Expense)

RC 28 (COVID)

- Substitutes ended the year with a positive balance of \$3,244 as the need for COVID substitutes significantly decreased as the year came to a close.
- Lunch Monitors ended the year with a positive balance of \$8,000 due to remote days which were unpaid days for lunch monitors.
- Part Time custodians ended the year with a favorable balance of \$5,786.
- LPNs show a favorable balance of \$41,798 as we have had two resignations of an LPN, which were not filled to end the year.
- Campus Monitors shows a favorable balance of \$407 due to two days unpaid.
- Transportation cleaning ended the year with a favorable balance of \$1,170 as remote, hybrid days reduced the cleaning costs.
- Contracted cleaning ended the year with a favorable balance of \$32,544 as we have cancelled weekend cleaning as of the 22nd.

RC	Fiscal Year	Fiscal Year 2021 EOY	EOY Balance
	Adjusted Budget		
RC 1 Darien High School	\$13,323,829	\$13,295,543	\$28,283
RC 2 Fitch Academy	\$508,524	\$508,011	\$512
RC 3 Middlesex	\$10,319,899	\$10,310,707	\$9,193
RC 5 Hindley	\$3,603,111	\$3,597,988	\$5,122
RC 7 Holmes	\$3,446,477	\$3,435,539	\$10,938
RC 8 Ox Ridge	\$3,680,174	\$3,655,748	\$24,426

Total	\$104,284,508	\$102,913,878	\$1,370,630
RC 28-COVID Reopening	\$2,598,256	\$2,497,025	\$101,231
RC 26 ELP	\$1,237,468	\$1,298,999	\$(61,531)
RC 25 Fixed Expenditures	\$20,327,654	\$20,283,528	\$44,126
RC 24 Special Education	\$24,140,106	\$23,267,645	\$872,461
RC 23 Summer School	\$42,180	\$36,104	\$6,076
RC 22 Technology Education	\$106,322	\$106,310	\$12
RC 21 Library/Media	\$166,837	\$166,621	\$217
RC 20 Finance	\$717,898	\$717,407	\$491
RC 19 Curriculum	\$2,268,925	\$2,171,023	\$97,902
RC 18 Personnel	\$1,506,455	\$1,451,584	\$54,871
RC 17 Health	\$821,507	\$820,734	\$772
RC 16 Administration	\$886,737	\$789,579	\$97,158
RC 15 Technology	\$2,774,747	\$2,772,145	\$2,603
RC 14 Art	\$105,120	\$105,102	\$18
RC 13 Music	\$278,277	\$269,456	\$8,732
RC 12 Maintenance	\$3,223,481	\$3,198,862	\$24,619
RC 11 Athletics	\$1,605,925	\$1,568,098	\$37,828
RC 10 Tokeneke	\$3,341,036	\$3,338,462	\$2,574
RC 9 Royle	\$3,253,566	\$3,251,567	\$1,999

There are no transfers for BOE consideration and approval:

Grant Financial Report:

IDEA (2 Year Grant): The IDEA is a grant statute that provides federal funding for the education of children with disabilities and requires, as a condition for the receipt of such funds, that states agree to provide a free appropriate public education

• We will be carrying over \$109,869 into FY 22. This grant covers instructional paraprofessionals, special education teachers, speech teachers and psychologists.

TITLE 1 (2 Year Grant): Title 1 is to ensure a high-quality education for every child, by providing extra help to students who need it most.

• We will be carrying over \$47,720 into FY 22. This grant covers an interventionist, professional development, and literacy resources.

TITLE II (2 Year Grant): Title II funds can be used to provide supplemental activities that strengthen the quality and effectiveness of teachers, principals, and other school leaders.

 We will be carrying over \$34,888 into FY 22. This grant covers reading and writing support. TITLE III (2 Year Grant): Title III funding is designed to improve the education of English learners (ELs) by helping them learn English and meet challenging state academic content and student academic achievement standards.

• We will be carrying over \$7,707 into FY 22. This grant supports ESL services.

TITLE IV (2 Year Grant): Title IV is funding to increase access to comprehensive school psychological services, improve school safety and school climate, and strengthen parent and community engagement.

• We will be carrying over \$11,702 into FY 22. This grant has supported curriculum writing.

TEAM MENTOR (1 Year Grant): The TEAM grant is a grant provided by the CSDE to promote excellence, equity and high achievement for Connecticut students by engaging teachers in professional practice through guided support. This grant has declined over the years and no longer supports the full cost of the TEAM program. You will see the TEAM expense shown in RC18 under TEAM Mentor Stipend, which is newly broken out.

ESSER: Elementary and Secondary School Emergency Relief (ESSER) Grant Program. The ESSER Grant Program, part of the Coronavirus Aid, Relief, and Economic Security (CARES) Act, provides funds to help LEAs respond to changes in student needs due to COVID-19.

 ESSER grant was the first round of grants eligible to school districts to support COVID19 protocols and re-opening of schools. This grant is netted against expenditures in the operating account.

ESSER II: ESSER: Elementary and Secondary School Emergency Relief (ESSER) Grant Program. The ESSER Grant Program, part of the Coronavirus Aid, Relief, and Economic Security (CARES) Act, provides funds to help LEAs respond to changes in student needs due to COVID-19.

• ESSER II was the second round of funding from the Federal Stimulus to support school reopening and COVID19 protocols. This grant has been received and is netted against expenditures in the operating account.

CORONAVIRUS RELIEF: The CARES Act provided funds for costs that were not budgeted but occurred due to COVID-19 Public Health Emergency.

 This grant was provided by the Federal Government for making schools safe to reopen and supported purchases of Plexiglas dividers.

TECHNOLOGY EDUCATION: Funded through Area 9 Cable Council.

 We will be carrying over \$4,768 into FY22. This grant was received to support videography and has been used to purchase technology equipment such as a podcaster.

Food Service Financial Report:

The Food Service Operation ended the year with strong June sales supplemented by catering sales, which allowed the fund to end with a positive balance of \$24,724 leaving an end of year fund balance of \$214,845. Due to COVID we did have to shift expenses totaling \$616,920 to the operating budget due to lower sales than a typical year due to restricted meals and inability to eat in the Cafeteria due to spacing guidelines. The total loss in the program including the shifts in expenditures to the operating fund was \$592,195.

Darien Public Schools Forecast by Month FY 21

		Supplemental											
	Budget	Appropriation	Adjusted Budget	August	September	October	December	January	February	March	April	May	June
Salaries	\$ 66,862,133	\$ 1,116,837	\$ 67,978,970	\$ 67,408,543 \$	67,750,457	\$ 67,677,758	\$ 67,937,338	\$ 67,333,919 \$	67,422,472 \$	67,364,486 \$	67,358,373 \$	67,321,026 \$	67,289,037
Operating	\$ 17,879,364	\$ 658,331	\$ 18,537,695	\$ 18,315,426 \$	18,941,585	\$ 18,851,032	\$ 18,708,450	\$ 18,522,247 \$	18,465,551 \$	18,472,517 \$	18,536,824 \$	18,477,208 \$	18,379,921
Fixed	\$ 20,634,860		\$ 20,634,860 \$		20,624,631	\$ 20,611,683	\$ 20,578,873	40	20,612,079 \$	20,565,775 \$	20,513,702 \$	20,475,230 \$	20,490,866
Equipment	\$ 482,464	\$ 12,962	v)	\$ 627,340 \$	637,340	\$ 637,642	\$ 612,876	\$ 569,490 \$	469,910 \$	469,855 \$	473,075 \$	473,092 \$	473,092
Revenue	\$ (3,362,443)	\$	\$ (3	==	(3,337,448)	\$ (3,272,082)	\$	\$ (3,517,543) \$	(3,555,854) \$	(3,734,962) \$	(3,723,170) \$	(3,721,707) \$	(3,719,038)
Total	\$ 102,496,378	\$ 1,788,130	\$ 10	\$ 103,595,752 \$	104,616,565	\$ 104,506,033	\$ 104,588,544	\$ 103,516,672 \$	103,414,158 \$	103,137,671 \$	103,158,804 \$	103,024,849 \$	102,913,878
Forecasted Balance				\$ (1,099,374) \$	(2,120,187) \$	\$ (2,009,655)	\$ (2,092,166)	(2,009,655) \$ (2,092,166) \$ (1,020,294) \$ -2.04% -1.00%	870,350 \$	1,146,837 \$	1,125,704 \$	1,259,659 \$	1,370,630
Seneral Education BCS				\$ 564.444 \$	426.393	\$ 252.448	\$ 363,544	\$ 152,979 \$		402,286 \$		422,917 \$	493,532
Special Education RCS				\$ (56,850) \$	128,462	\$ 235,213 \$	\$ 214,785	\$ 600,105 \$	608,465 \$	768,318 \$	\$ 906'654	750,850 \$	775,867
COVID Reopening				\$ (1,606,968) \$	(2,675,042)	\$ (2,497,315)	\$ (2,670,495)	4/3	14,953 \$	(23,768) \$	(102,374) \$	85,892 \$	101,231

Darien Public Schools

FY 21

June Accounting Adjustments/Reconciliations Requires Superintendent Approval per policy 3050

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Broad Categor	<u>y</u> <u>Description</u>	RC	ORG	OBJECT		<u>TO</u>		FROM		Description
Supplies	Teaching Supplies		01320109		\$	36.00			Music Supplies	
Supplies Supplies	Professional Development Computer Instruction Supplies		01320109 01522009		ŝ	923.00	\$	36.00	Music Supplies Cables	
Supplies	Mailing Expense		01622009		Ŷ.	323.00	\$	164.00		
Supplies	Accessions		02122009				\$	371.00		
Supplies	Resource Materials	19	01922009	023004			\$	21.00	Cables	
Supplies	ESL Resources		01922009				\$		Cables	
Supplies	Dues, Fees		00520506				\$		Cables	
Supplies Supplies	Dues, Fees Dues, Fees		01122009				\$	213.00	Cables	
Supplies	Dues, Fees		01922009				\$	106.00		
Supplies	Teaching Supplies	-	01522009				\$		Cables	
Supplies	Computer Instruction Supplies	15	01522009	025019	\$	105.00			Printer Materials	
Supplies	Teaching Supplies						\$	105.00	Printer Materials	
Supplies	Teaching Supplies Textbooks		02422009		\$	4,169.00		2 244 00	ESY Materials	
Supplies Supplies	Consumables	24	02422009				\$		ESY Materials ESY Materials	
Supplies	Accessions		02122009				Ś		ESY Materials	
Supplies	Hardware		01223009		\$	6,842.00			Hardware supplies	
Supplies	General Office Supplies	5	00520506	025001			\$	512.00	Hardware supplies	
Supplies	Teaching Supplies		00520538				\$		Hardware supplies	
Supplies	Teaching Supplies	_	00920938				\$		Hardware supplies	
Supplies Supplies	Dues, Fees Teaching Supplies		00720706 01420109				\$		Hardware supplies Hardware supplies	
Supplies	Classroom Reference		01420109				\$		Hardware supplies	
Supplies	Printing	23	02322009	025014			\$		Hardware supplies	
Supplies	Teaching Supplies	23	02322009	024011			\$	100.00	Hardware supplies	
Supplies	Professional Development		00120138				\$		Hardware supplies	
Supplies	Dues, Fees		00520506				\$		Hardware supplies	
Supplies Supplies	Teaching Supplies General Office Supplies		02220109				\$		Hardware supplies Hardware supplies	
Supplies	Teaching Supplies		02322009				\$		Hardware supplies	
Supplies	Accessions		02122009				\$		Hardware supplies	
Supplies	General Teaching Supplies	3	0032038	024011			\$	13.00	Hardware supplies	
Supplies	Other Library Expense		02122009				\$		Hardware supplies	
Supplies	Lumber Textbooks		01223009				\$		Hardware supplies	
Supplies Supplies	Electrical Materials		00720706		Ś	3,609.00	Þ	237.00	Hardware supplies Electrical Materials	
Supplies	General Office Supplies		00120108		~	3,003.00	\$	165.00	Electrical Materials	
Supplies	Dues, Fees	1	00120108	025026			\$		Electrical Materials	
Supplies	Curriculum Research & Developmer		01922009				\$		Electrical Materials	
Supplies	Dues, Fees		00820806				\$		Electrical Materials	
Supplies Supplies	Paint Dues, Fees		01223009				\$		Electrical Materials Electrical Materials	
Supplies	Custodial Supplies	_	01922009				\$		Electrical Materials	
Supplies	Teaching Supplies		01420109				\$		Electrical Materials	
Supplies	Professional Development	11	01122009	025003			\$	1,500.00	Electrical Materials	
Supplies	General Office Supplies		01720109				\$	140.00	Electrical Materials	
Supplies	Accessions		02122009				\$		Electrical Materials	
Supplies Supplies	General Teaching Supplies General Office Supplies		02322009 00320307				\$		Electrical Materials Electrical Materials	
Supplies	General Teaching Supplies		0032038				\$		Electrical Materials	
Supplies	Computer Instruction Supplies		01522009		\$	3,842.00	·		Computer Parts	
Supplies	Dues, Fees	1	00120108	025026			\$	2,814.00	Computer Parts	
Supplies	Dues, Fees		00720706				\$		Computer Parts	
Supplies	Consumables		00720706				\$		Computer Parts	
Supplies Supplies	Software Accessions		02422009				\$		Computer Parts Computer Parts	
Supplies	Catalog/Handbook printing		00120108				\$		Computer Parts	
Supplies	Interscholastics		01122009				\$		Computer Parts	
Supplies	Heat	25	02531006	063001	\$	13,200.00			Natural Gas	
Supplies	Electricity		02532009					-	Natural Gas	
Supplies	Propane		02532009				\$	3,138.00	Natural Gas	
Supplies Supplies	Paint General Office Supplies		01223009 00920906		\$	950.00	\$	de vo	Paint Paint	
Supplies	Teaching Supplies		01021006				\$		Paint	
Supplies	Accessions		02122009				\$			
Supplies	Catalog/Handbook printing		01622009				\$	324.00	Paint	
Supplies	Teaching Supplies	26	02622009	024011			\$	134.00	Paint	

F									
Supplies	Plumbing	12	01223009	072014	\$	304.00			Plumbing parts
Supplies	Professional Library Purchase	21	02122009	25002			\$	143.00	Plumbing parts
Supplies	Other Library Expense		02122009				\$		Plumbing parts
, ,									
Supplies	Accessions		02122009				\$	150.00	Plumbing parts
Supplies	General Office Supplies	16	01622009	025001	\$	1,665.00			Shredder
Supplies	Resource Materials	21	02122009	023004			\$	800.00	Shredder
Supplies	Professional Library Purchase	21	02122009	025002			\$	128.00	Shredder
Supplies	Accessions		02122009				\$	367.00	Shredder
							Ś		
Supplies	Intramurals-MMS		01122009				Þ	370.00	Shredder
Supplies	Graduation Expenses	1	00120108	025007	\$	115.00			Photography
Supplies	Periodicals	1	00120108	023003			\$	115.00	Photography
Supplies	Computer Instruction Supplies	15	01522009	025019	\$	220.00			Access Point bracket
Supplies	General Office Supplies	16	01622009	025001			\$	27.00	Access Point bracket
Supplies	Guidance Materials		00320307				\$		Access Point bracket
6.00									
Supplies	Teaching Supplies		00120108				\$		Access Point bracket
Supplies	Catalog/Handbook printing		00120108				\$	28.00	Access Point bracket
Supplies	Telephone	25	02532009	064003	\$	27.30			Cablevision
Supplies	Electricity	25	02530307	064002			\$	27.30	Cablevision
Supplies	General Teaching Supplies	24	02422009	024011	Ś	9.00			ESY Supplies
Supplies	Software		02422009		,		Ś	9.00	ESY Supplies
Supplies	Other Board Expenses		01622009		\$	25.00	*	3.00	• •
* *					Þ	25.00			Legislative Wrap Up Seminar BOE member
Supplies	Mailing Expense		01622009				\$	25.00	Legislative Wrap Up Seminar BOE member
Supplies	Other Board Expenses	16	01622009	013003	\$	7,225.00			BOE Meeting Recording
Supplies	Accessions	21	02122009	023001			\$	4,150.00	BOE Meeting Recording
Supplies	Online Subscriptions	21	02122009	023005			\$	1.500.00	BOE Meeting Recording
Supplies	General Teaching Supplies		01420109				Š		BOE Meeting Recording
* *	Cell Phone					201.77	~	1,373.00	
Supplies			01522009		\$	301.77			Cell phone
Supplies	Software		02122009				\$	301.77	Cell phone
Supplies	Professional Development	16	01622009	025003	\$	520.00			Facilities Professional Development
Supplies	Health Supplies	17	01720109	042001			\$	520.00	Facilities Professional Development
Supplies	Professional Development	1	00120108	025003	Ś	348.00			Staff PD
Supplies	Professional Development		00720706		~	210.00	\$	16.00	Staff PD
• •									
Supplies	Professional Development		01320109				\$		Staff PD
Supplies	Professional Development	14	01420109	025003			\$	87.00	Staff PD
Supplies	Periodicals	21	02122009	023003			\$	90.00	Staff PD
Supplies	Resource Materials	21	02122009	023004			Ś	9.00	Staff PD
Supplies	Computer Instruction Supplies	15	01522009	025019	Ś	900.00			BOE Room recording supplies
Supplies	Accessions		02122009		٧	300100	\$	900.00	BOE Room recording supplies
* *						3.00	Ģ	900.00	
Supplies	Professional Development		00920906		\$	7.00			PD for Principal
Supplies	Teaching Supplies	5	00520506	022002			\$	7.00	PD for Principal
Supplies	Other Building Materials	12	01223009	074015	\$	400.00			Window Cranks
Supplies	Software	24	02422009	013035			\$	12.00	Window Cranks
Supplies	Teaching Supplies	7	00720706	024011			\$	35.00	Window Cranks
Supplies	Accessions		02122009				Ś	61.00	Window Cranks
	Audio Visual								
Supplies			00720706				\$	47.00	Window Cranks
Supplies	Professional Library Purchase	7	00720706	025002			\$	55.00	Window Cranks
Supplies	Resource Materials	21	. 02122009	023004			\$	25.00	Window Cranks
Supplies	Software	21	02122009	013035			\$	65.00	Window Cranks
Supplies	Teachiing Supplies	24	02422009	024011			Ś	100.00	Window Cranks
Supplies	Custodial Supplies	12	01223009	065001	<	2,746.23			Carpet Cleaning Materials
Supplies	Software		02122009		~	2,740.23	4	125.00	
							\$		Carpet Cleaning Materials
Supplies	Software		01422009				\$	37.00	Carpet Cleaning Materials
Supplies	Software	24	02422009	013035			\$	38.00	Carpet Cleaning Materials
Supplies	Professional Development	14	01420109	025003			\$	210.00	Carpet Cleaning Materials
Supplies	Software	21	02122009	013035			\$	198.23	Carpet Cleaning Materials
Supplies	Dues, Fees		02122009				\$		Carpet Cleaning Materials
Supplies	Graduation Expenses		00120108				\$		Carpet Cleaning Materials
Supplies	Dues, Fees	11	01122009	025026			\$	377.00	Carpet Cleaning Materials
Supplies	Dues, Fees	13	01320109	025026			\$	99.00	Carpet Cleaning Materials
Supplies	Software	14	01420109	013035			\$	19.00	Carpet Cleaning Materials
Supplies	Dues, Fees	1	00120108	025026			\$	804.00	Carpet Cleaning Materials
Supplies	Accessions		02122009				\$	25.00	Carpet Cleaning Materials
						1 004 00	Ģ	23.00	•
Supplies	Custodial Supplies		01223009		\$	1,991.00			Floor Finish
Supplies	Teaching Supplies		02322009				\$		Floor Finish
Supplies	Catalog/Handbook printing	23	02322009	025014			\$	66.00	Floor Finish
Supplies	Periodicals	1	00120108	023003			\$	125.00	Floor Finish
Supplies	Guidance Materials		00120108				\$		Floor Finish
Supplies	General Office Supplies		01720109				\$		Floor Finish
* *	• • • • • • • • • • • • • • • • • • • •								
Supplies	Teaching Supplies		02422009				\$		
Supplies	Teaching Supplies	1	. 00120138	024011			\$	8.00	Floor Finish
Supplies	Dues and Memberships	ç	00920906	025026			\$	109.00	Floor Finish
Supplies	Interscholastics	11	01122009	102001			\$	535.00	Floor Finish
Supplies	Professional Development		01720109				\$		Floor Finish
Supplies	Health Supplies		01720109				\$		Floor Finish
Supplies	Other Library Expense	21	02122009	023007			\$	90.00	Floor Finish

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Supplies	Accessions	21 0212200	023001			\$	140.00	Floor Finish
Supplies	Online Subscriptions	21 0212200				\$		Floor Finish
Supplies	Dues, Fees	21 0212200				\$		Floor Finish
Supplies	Teaching Supplies	14 0142010	024011			\$	20.00	Floor Finish
Supplies	Periodicals	14 0142010	023003			\$	70.00	Floor Finish
Supplies	Trainer Supplies	11 0112200	024006	\$	141.00			Trainer Supplies
Supplies	Teaching Supplies	11 0112200	024011			\$	98.00	Trainer Supplies
Supplies	Professional Library Purchase	11 0112200				\$	43.00	Trainer Supplies
Supplies	Teaching Supplies	3 0032030		\$	40.00			MS Supplies
Supplies	Professional Development	26 0262200				\$	40.00	MS Supplies
Supplies	Computer Instruction Supplies	15 0152200		\$	200.00		200.00	Supplies
Supplies	Periodicals Police and Fire	7 0072070		_	455.00	\$	200.00	Supplies
Other Prof Svs		7 0072070		>	155.00	4	155.00	Higher Police Officer Rate for moving up
Other Prof Svs Other Prof Svs	Police and Fire Police and Fire	1 0012010			F10.00	\$	155.00	Higher Police Officer Rate for moving up
Other Prof Svs	Police and Fire	9 0092090		\$	519.00	\$	510.00	Higher Police Officer Rate for moving up Higher Police Officer Rate for moving up
Other Prof Svs	Police and Fire	3 0032030		<	208.00	Ą	315.00	Higher Police Officer Rate for moving up
Other Prof Svs	Police and Fire	1 0012010		~	200.00	\$	208.00	Higher Police Officer Rate for moving up
Other Prof Svs	Staff Development	18 0182200		Ś	3,700.00	•		Asbestoes Training
Other Prof Svs	Recruitment	18 0182200		•	-,	\$	1.050.00	Asbestoes Training
Other Prof Svs	Tuition Reimbursement	18 0182200	025028			\$		Asbestoes Training
Other Prof Svs	Staff Development	15 0152200	025029			\$		Asbestoes Training
Other Prof Svs	Pupil Evaluations	24 0242200	025011	\$ 3	4,496.00			Evaluations
Other Prof Svs	Legal Fees	24 0242200	9 021309			\$:	23,110.00	Evaluations
Other Prof Svs	Contracted PT	24 0242200	021311			\$:	11,386.00	Evaluations
Other Prof Svs	Contracted Speech	24 0242200	9 021305	\$ 6	7,998.09			Hearing Services
Other Prof Svs	Legal Fees	24 0242200	9 012004			\$:	33,090.00	Hearing Services
Other Prof Svs	Contracted OT	24 0242200	9 021309			\$:	33,508.09	Hearing Services
Other Prof Svs	Contracted PT	24 0242200				\$	1,400.00	Hearing Services
Other Prof Svs	Consultant Services	24 0242200		\$ 3	0,033.00			auditory services
Other Prof Svs	Legal Fees	24 0242200						auditory services
Other Prof Svs	Contracted OT	24 0242200				\$:	22,233.00	auditory services
Other Prof Svs	Consultant Services	23 0232200		>	3,265.00		2 265 00	Security for DSS
Other Prof Svs	Police and Fire	1 0012010			0.337.00	>	3,265.00	Security for DSS
Property Svs Property Svs	Reserve for Emergency Repairs Inspection Non Mechanical	12 0122300 12 0122300		Þ	9,337.00	\$	4 430 00	Oil Tank Inspection
Property Svs	Repairs and Service	12 0122300				\$		Oil Tank Inspection Oil Tank Inspection
Property Svs	Glass	12 0122300				\$		Oil Tank Inspection
Property Svs	Care of Grounds	12 0122300				Ś		Oil Tank Inspection
Property Svs	Fire Alarm	12 0122300		Ś	1,959.00	~	000.00	Repair to speaker
Property Svs	Repairs and Service	12 0122300			-,	\$	271.00	Repair to speaker
Property Svs	Contracted Services	12 0122300	9 072001			\$		Repair to speaker
Property Svs	Security	12 0122300	9 072021	\$	628.00			Repair strobe
Property Svs	Repairs and Service	12 0122300	9 072044			\$	575.00	Repair strobe
Property Svs	Glass	12 0122300	9 074011			\$	53.00	Repair strobe
Property Svs	Reserve for Emergency Repairs	12 0122300		\$	5,772.00			Replace Failed Refrigerator at DHS
Property Svs	Classroom Corridors	12 0122300				\$		Replace Failed Refrigerator at DHS
Property Svs	Classroom Corridors	1 0012010				\$		Replace Failed Refrigerator at DHS
Property Svs	Repairs and Service	11 0112200				\$		Replace Failed Refrigerator at DHS
Property Svs	Contracted Services Improvement of sites	12 0122300				\$		Replace Failed Refrigerator at DHS
Property Svs Property Svs	Inspection Non Mechanical	11 0112200 12 0122300				\$		Replace Failed Refrigerator at DHS
Property Svs	Rental of tools	12 0122300				\$	-	Replace Failed Refrigerator at DHS Replace Failed Refrigerator at DHS
Property Svs	Care of Trees	12 0122300				\$		Replace Failed Refrigerator at DHS
Property Svs	Care of Grounds	12 0122300				\$		Replace Failed Refrigerator at DHS
Property Svs	Repairs and Service	12 0122300				\$		Replace Failed Refrigerator at DHS
Property Svs	Improvement of Buildings	12 0122300				Š		Replace Failed Refrigerator at DHS
Property Svs	Repairs and Service	14 0142010				Ś		Replace Failed Refrigerator at DHS
Property Svs	Care of Grounds	12 0122300	9 065003			\$		Replace Failed Refrigerator at DHS
Property Svs	Repairs and Service	15 0152200	9 072044	\$	1,804.00			chromebook repairs
Property Svs	Repairs and Service	12 0122300	9 072044			\$	204.00	chromebook repairs
Property Svs	Contracted Services	12 0122300	9 072001			\$	1,600.00	chromebook repairs
Property Svs	Fire Alarm	12 0122300	9 072022	\$	234.00			Reprogram Gas Detector
Property Svs	Care of Grounds	12 0122300	9 065003			\$	234.00	Reprogram Gas Detector
Property Svs	Reserve for Emergency Repairs	12 0122300			4,422.00			Emergency Exterminating
Property Svs	Operation of Vehicles	12 0122300				\$		Emergency Exterminating
Property Svs	Tuning of Pianos	13 0132010				\$		Emergency Exterminating
Property Svs	Improvement of Buildings	12 0122300				\$		Emergency Exterminating
Property Svs	Contracted Services	12 0122300				\$		Emergency Exterminating
Property Svs Property Svs	Improvement of Buildings Care of Grounds	12 0122300 12 0122300				\$		Emergency Exterminating
Property Svs	Repairs and Service	11 0112200				\$		Emergency Exterminating
Property Svs	HVAC	12 0122300		<	5,572.00	Ş	111.90	Emergency Exterminating Refergerant
Property Svs	Contracted Services	12 0122300			J,J12.00	\$	5,531.00	Refergerant
Property Svs	Tuning of Pianos	13 0132010				\$		Refergerant
Property Svs	Plumbing	12 0122300			1,087.00	•		Actuator repair
								-

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	Property Svs	Improvement of Buildings	12	01223009	122000	1		\$	187.00	Actuator repair
	Property Svs	Repairs and Service		01522009				Š		Actuator repair
	Property Svs	Classroom Corridors		01223009				\$		Actuator repair
	Property Svs	Contracted Services		01223009				Š		Actuator repair
	Property Svs	Repairs and Service		01223009				Š		Actuator repair
	Property Svs	Reserve for Emergency Repairs		01223009			5,471.00	•		Coil repair at DHS
	Property Svs	Contracted Services		01223009			-,	\$	4.490.00	Coil repair at DHS
		Care of Grounds		01223009				Ś		Coil repair at DHS
	Property Svs	Improvement of Buildings		01223009				Ś		Coil repair at DHS
	Property Svs	Glass	12	01223009	074011	١\$	547.00			Glass repair
	Property Svs	Contracted Services	12	01223009	072001	l		\$	547.00	Glass repair
	Property Svs	Plumbing	12	01223009	072014	\$	2,499.00			Sink Repair
	Property Svs	Repairs and Service	12	01223009	072044	1		\$	787.95	Sink Repair
	Property Svs	Repairs and Service	11	01122009	072044	ţ		\$	376.05	Sink Repair
	Property Svs	Repairs and Service	17	01720109	072044	l.		\$	118.00	Sink Repair
	Property Svs	Care of Grounds	12	01223009	065003	3		\$	100.00	Sink Repair
	Property Svs	Contracted Services	12	01223009	072001	l		\$	431,00	Sink Repair
	Property Svs	Classroom Corridors	12	01223009	072016	5		\$	686.00	Sink Repair
	Property Svs	Operation of Vehicles	12	01223009	065002	\$	3,231.00			Fuel reimbursement
	Property Svs	Care of Grounds	12	01223009	065003	3		\$	200.00	Fuel reimbursement
	Property Svs	Contracted Services	12	01223009	072001	l		\$	3,031.00	Fuel reimbursement
	Salaries	Principal/Director Secretary	1	00110108	021501	L \$	237.00			Extra time
	Salaries	Bursar	1	00110108	011013	3		\$	190.00	Extra time
	Salaries	Salaries	3	00310332	021301	l		\$	47.00	Extra time
	Salaries	Substitutes	3	00310307	021302	2 \$	4,629.97			Substitutes
	Salaries	Classroom Teacher	3	00310332	021301	L		\$	2,741.00	Substitutes
	Salaries	Classroom Teachers		00310324				\$	1,888.97	Substitutes
	Salaries	Building Substitute		00710706			1,500.00			Building Substitutes
	Salaries	Building Substitute	_	00510506				\$	1,500.00	Building Substitutes
	Salaries	Building Substitute		00810806		-	1,831.27			Building Substitutes
	Salaries	Building Substitute		01011006				\$		Building Substitutes
	Salaries	Substitute Nurses		017101009				\$	1,331.27	Building Substitutes
	Salaries	Substitutes		01011006		,	2,000.00			Substitutes
	Salaries	Substitute Nurses		017101009				\$	2,000.00	Substitutes
	Salaries	Custodial Overtime		01212009			6,000.00	_		Shift coverage
	Salaries	Grounds Overtime		01212009				\$		Shift coverage
	Salaries Salaries	Maintenance Overtime Custodians		01212009			711.00	\$	1,000.00	Shift coverage
	Salaries	Custodians		00110108 00310307						Shift coverage
	Salaries	PT Help		01212009		,	215.00	\$	424.00	Shift coverage
	Salaries	PT Help		01212009				\$		Shift coverage Shift coverage
	Salaries	Long Term Subs		01212009			34,263,76	Þ	4,100.00	LTS
	Salaries	Substitutes		01812009			34,203.70	\$	5,000.00	
	Salaries	Substitute Nurses		017101009				Ś	6,934.00	
	Salaries	Substitutes		02412009				Š	130.00	
	Salaries	Classroom Teachers		01912009				Ś	721.00	
	Salaries	Program Coordinators		01912058		_		Š	3,706.76	
	Salaries	Special Classroom Teachers		02410806				\$	2,769.00	
	Salaries	Teacher Aides		02410706					15.003.00	
	Salaries	Temporary Hourly Help		00120108			3,557.00		,	AV Support
	Salaries	Clubs and Councils		00110108		-	-,	s	1.182.00	AV Support
	Salaries	Spring/Summer Help		01212009				Ś		AV Support
	Salaries	Substitutes	1	00110108	021302	2		\$	175.00	AV Support
	Salaries	Teacher Aides	24	02410108	02160	3 \$	2,577.10			Substitute Para
	Salaries	Substitutes	24	02412009	02160	3		\$	2,577.10	Substitute Para
	Salaries	Substitute Nurses	24	02412009	041004	4 \$	750.00			Substitute Nurses
	Salaries	Substitute Nurses	17	01710100	041004	4		\$	750.00	Substitute Nurses
	Salaries	Teacher Aides	1	00110108	02160	3 \$	1,306.00			coverage
	Salaries	Substitutes	26	02612009	02130	2		\$	1,306.00	coverage
	Salaries	Homebound Tutoring	24	02412009	021304	4 \$	12,000.00			Tutoring
	Salaries	Substitutes	24	02412009	02130	2		\$	12,000.00	Tutoring
	Salaries	Bursar/Administrative Assistant	1	00110108	01101	3 \$	376.00			Extra coverage for graduation
	Salaries	Substitutes	1	00110108	02130	2		\$	376.00	Extra coverage for graduation
	Salaries	Building Substitute	1	00110108	02131	B \$	1,000.00			Building Substitutes
	Salaries	Substitutes	1	00110108	02130	2		\$	1,000.00	Building Substitutes
	Salaries	Principal/Director Secretary	1	00110108	02150	1 \$	720.00			Extra coverage for graduation
	Salaries	Substitutes		00110108				\$	720.00	Extra coverage for graduation
	Salaries	Building Substitute		00310307			125.00			Building Substitutes
	Salaries	Substitutes		00310307				\$	125.00	Building Substitutes
	Salaries	Clubs and Councils		00310307			3,885.03			Academic Center
	Salaries	Classroom Teachers		00310324				\$		Academic Center
	Salaries	Classroom Teachers		00310342				\$	1,183.00	Academic Center
	Salaries	Substitutes		00710706			200.00			Substitutes
	Salaries	Substitutes Building Substitute		00110108				\$	200.00	Substitutes
	Salaries	Building Substitute	7	00710706	02131	8 \$	875.00			Building Substitutes

Salaries	Building Substitute	10 01011006	021318		\$ 875.00	Building Substitutes
Salaries	Building Substitute	8 00810806	021318	\$ 1,325.00		Building Substitutes
Salaries	Building Substitute	9 00910906	021318	\$ 1,000.00		Building Substitutes
Salaries	Substitute	9 00910906	021302		\$ 827.00	Building Substitutes
Salaries	Substitute	5 00510506	021302		\$ 173.00	Building Substitutes
Salaries	Substitutes	3 00310307	021302		\$ 1,325.00	Building Substitutes
Salaries	Substitutes	10 01011006	021302	\$ 52.00		Substitutes
Salaries	Building Substitute	10 01011006	021318		\$ 52.00	Substitutes
Salaries	Custodians	1 00110108	061001	\$ 82.00		Shift coverage
Salaries	Custodians	3 00310307	061001	\$ 62.00		Shift coverage
Salaries	Custodians	5 00510506	061001	\$ 20.00		Shift coverage
Salaries	Custodians	7 00710706	061001	\$ 100.00		Shift coverage
Salaries	Custodians	8 00810806	061001	\$ 756.00		Shift coverage
Salaries	Custodians	9 00910906	061001	\$ 180.00		Shift coverage
Salaries	Custodians	10 01011006	061001	\$ 100.00		Shift coverage
Salaries	Spring/Summer Help	12 01212009	071005		\$ 880.00	Shift coverage
Salaries	Custodial Overtime	12 01212009	061005		\$ 420.00	Shift coverage
Salaries	Intramurals-MMS	11 01112009	101005	\$ 500.00		MMS Intramurals
Salaries	Custodial Overtime	12 01212009	061005	\$ 800.00		Training Meeting
Salaries	Grounds Overtime	12 01212009	071002		\$ 800.00	Training Meeting
Salaries	Unified Sports	11 01112054	101012		\$ 500.00	MMS Intramurals
Salaries	Classroom Teachers	3 00310330	021301	\$ 9,343.70		Encumbrance Adjustment
Salaries	Classroom Teacher	3 00310332	021301		\$ 1,992.00	Encumbrance Adjustment
Salaries	Teacher Aides	9 00910906	021603		\$ 1,251.00	Encumbrance Adjustment
Salaries	Teacher Aides	26 02612009	021603		\$ 1,038.00	Encumbrance Adjustment
Salaries	Special Classroom Teachers	24 02410806	021303		\$ 1,992.00	Encumbrance Adjustment
Salaries	Interscholastics	11 01112009	101002		\$ 1,479.55	Encumbrance Adjustment
Salaries	Substitutes	24 02412009	021301		\$ 1,591.15	Encumbrance Adjustment
Salaries	Special Classroom Teachers	24 02412009	021303	\$ 3,797.38		Encumbrance Adjustment
Salaries	Substitutes	24 02412009	021301		\$ 3,595.38	Encumbrance Adjustment
Salaries	Clubs and Councils	1 00110108	101003		\$ 202.00	Encumbrance Adjustment
Salaries	Teacher Aides	1 00110108	021603	\$ 1.73		Encumbrance Adjustment
Salaries	Teacher Aides	5 00510506	021603	\$ 118.97		Encumbrance Adjustment
Salaries	Teacher Aides	7 00710706	021603	\$ 30.00		Encumbrance Adjustment
Salaries	Teacher Aides	10 01011006	021603	\$ 46.00		Encumbrance Adjustment
Salaries	Teacher Aides	8 00810806	021603		\$ 81.00	Encumbrance Adjustment
Salaries	Teacher Aides	9 00910906	021603		\$ 115.70	Encumbrance Adjustment
Salaries	Bursar/Administrative Assistant	1 00110108	011013	\$ 1,148.00		Graduation Assistance
Salaries	Unified Sports	11 01112054	101012		\$ 1,148.00	Graduation Assistance
Salaries	Guïdance	1 00110108	021402	\$ 2,988.00		Extra days
Salaries	Guidance	3 00310307	021402		\$ 730.00	Extra days
Salaries	PT Help	12 01212009	071005		\$ 2,258.00	Extra days
Salaries	Curriculum Development	19 01912009	021312	\$ 9,927.00		EOY Curriculum writing
Salaries	PT Help	12 01212009	071005		\$ 9,927.00	EOY Curriculum writing
Salaries	ESY	24 02412009	021308	\$ 25,000.00		Additional Paras & Monitors for ESY
Salaries	PT Help	12 01212009	071005		\$ 25,000.00	Additional Paras & Monitors for ESY
Benefits	FICA	25 02532009	084002	\$ 17,770.00		FICA Taxes
Benefits	Unemployment	25 02532009	082007		\$ 17,770.00	FICA Taxes

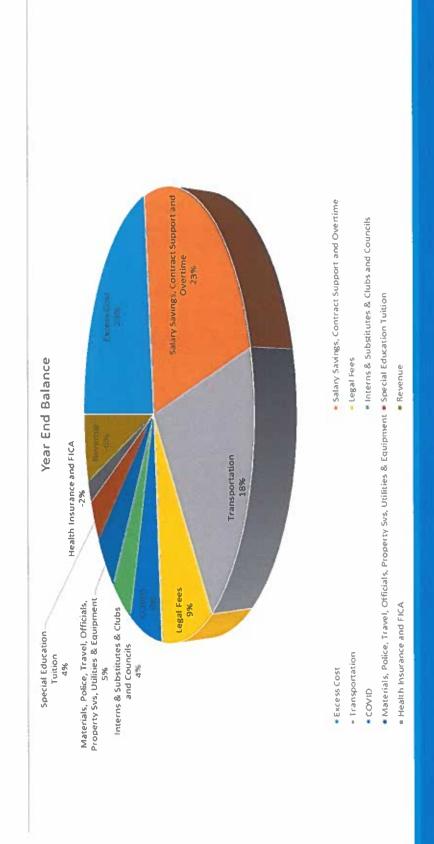
End of Year Financial Report Darien Board of Education Fiscal 2021

Highlights of EOY Financial Report Fiscal 2021

Fiscal Year 2021 ended the year with a surplus of 1,370,630 or 1.31% of the appropriation plus the special appropriation

RC's	Forecast
General Education RC's	\$493,532
Special Education RC's	\$775,867
Re-opening expenditures	\$101,231
Total	\$1,370,630

EOY Balances by Category



COVID 19 Re-opening Expenses

Category	Operating Fund	Grants	Total Spending	Less Grants	Less Transfers & Proposed Transfers	Supplemental Appropriation	Balance
Staffing	\$1,582,992	\$264,097	\$1,847,089	\$(264,097)	\$(451,580)	\$(1,198,731)	\$67,319
Facilities	\$592,304	\$553,618	\$1,145,922	\$(553,618)	\$(53,847)	\$(570,971)	\$32,513
Technology	\$12,756	\$261,197	\$273,953	\$(261,197)	\$0	\$(12,962)	\$206
Athletics	\$127,560	\$0	\$127,560	0\$	\$(127,560)	\$0	\$0
School Lunch	\$98,747	\$0	\$98,747	\$0	\$(98,747)	\$0	\$0
Transportation	\$13,136	\$0	\$13,136	\$0	\$(8,840)	\$(5,466)	\$1,170
Materials	\$69,531	\$0	\$69,531	\$0	\$(69,551)	\$0	\$20
Total	\$2,497,026	\$1,078,913	\$3,575,938	\$(1,078,913)	\$(810,125)	\$(1,788,130)	\$101,231

Change in Re-opening Expenses

	Forecast
May (Operating) Re-opening Expenses	\$85,892
Substitutes	\$3,244
LPNS	\$6,232
Contact Tracing	\$7,803
Bus Cleaning	\$1,170
Part Time Custodians	\$(2,945)
Custodial Overtime	\$129
Contract Cleaning	\$(256)
Emergency Repairs	\$(38)
EOY COVID Reopening Expenditures Surplus	\$101,231

Change from Forecast Prior Month

	Forecast	Description
May Forecast	\$1,259,659	
Special Education Transportation	\$56,865	Reduction in out of district transportation usage
Athletic Transportation and Officials	\$33,266	Less sub varsity games
District Legal Fees	\$17,091	Last half of the year trended lower
Salaries (Substitutes, Part Time Help, Overtime, Secretaries)	\$12,646	Part Time Facilities Help difficult to fill
Special Education Legal Fees, Consultant Services, Contracted Services	\$6,554	Legal Fees trended lower year over year in the last quarter.
Police/Fire	\$3,997	Less police for year-end events
Health Insurance	\$3,650	Employee Background Checks, Dental Claims
Revenue (Medicaid, ELP, Field Rentals)	\$(2,669)	ELP withdrawal, increase in Medicaid Billing
Tuition Reimbursement	\$(4,000)	DEA Tuition Reimbursement Request
Regular Transportation	\$(4,109)	Diesel Fuel, Suburban Maintenance
Out of District Tuition	\$(5,794)	Change in Tuition Agreements
Supplies, Materials, Travel, Property Services	\$(6,689)	Clear out long-standing facilities work orders
Payroll Taxes	\$(7,434)	Payroll Taxes
Utilities	\$(7,742)	Increase in electricity, decrease in telephone and heat
COVID	\$15,339	Reduction in contact tracing, substitutes, LPNS.
EOY Results	\$1,370,630	

EOY Financial Report

Salaries: The positive variance within salaries is largely attributed to the following

Interns: \$46,950	Clubs and Councils: \$17,413	Salary Savings/Substitutes/Turnover: \$327,539	Contract Support: \$48,046	Re-opening Costs: \$67,319	Total Salary Forecast: \$507,267	

EOY Financial Report

Operating: The positive variance within operating is largely attributed to the following

Legal Fees: \$149,414	Tuition Reimbursement: \$4,715	Supplies, Materials, Travel, Dues: \$23,128	Adult Education Contracted Service: \$4,574	Athletic Transportation and Sports Officials: \$33,266	Special Education Transportation: \$235,423	Special Education Tuition: \$57,534	COVID Re-opening Expense: \$33,705	Total Operating Expenses: \$541,763

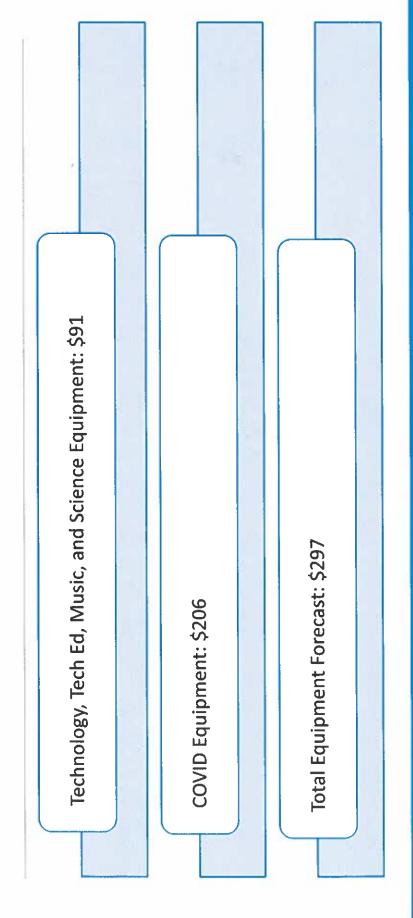
EOY Financial Report

Fixed: The positive variance within fixed is largely attributed to the following

Regular Transportation: \$28,827	Property Insurance: \$1,179	Workers Compensation: \$5,867	Health Insurance: \$(21,350)	FICA: \$(7,434)	Utilities: \$32,341	Total Fixed Forecast: \$39,430

EOY Financial Report

Equipment: The positive variance within Equipment is largely attributed to the following



EOY Financial Report

Revenue: The positive variance within revenue is largely attributed to the following

Building Rentals: \$(69,837)	Field Rentals: \$68,920	Excess Cost: \$374,687	Medicaid Reimbursement: \$4,696	ELP Tuition: \$(96,594)	Total Revenue Forecast: \$281,872

Transfers for BOE Consideration and Approval

There are no transfers to close the year

GRANT FINANCIAL REPORT-JUNE 30, 2021

ACCOUNT	ACCOUNT IDEA 611 and 619	ACTUAL		ACTUAL	ACTUAL	ORIG	TRFRS	re.	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR		YR. END
		2017 - 2018		2018 - 2019	2019 - 2020	APPRO	ADJ.		BUD.	EXP	REQUES.	BUD.	CAST	STF	H	EST.
021603	INSTRUCTIONAL PARA-619	61 \$	19,363 \$	20.287	\$ 20,946	\$ 21,152	12 \$	٠	21,152	\$ 21,152	\$		21,152	2 0.52	Ş	
021603	INSTRUCTIONAL PARA	\$ 244	244,034 \$	217.687	\$ 253,112	\$ 342,699	66	S	342,699 \$	\$ 301,920	. \$	40.779	301,920	.0 7.83	\$	40,779
021303	SPECIAL ED TEACHERS	\$ 122.	122,423 \$	174,348	\$ 219,745 \$	\$ 165.787	12	S	165,787 \$	\$ 160,386	- \$	5,401	160,386	2.00	\$	5,401
021307	SPEECH TEACHERS	\$ 178.	178.684 \$	202,127	\$ 223,914 \$	\$ 244,925	35	S	244,925 \$	\$ 210,623 \$. \$	34,302	210,623	3 2.50 \$	\$	34,302
021403	PSYCHOLOGIST	\$ 81	81,487 \$	91,682	\$ 94,126 \$	\$ 90,974	14	S	90,974 \$	\$ 61,588	. \$	29,386	61.588	8: 0.97	Ş	29.386
	TOTAL PERSONNEL	\$ 645,	645,991 \$	706,131	\$ 811,843 \$	\$ 165,537 \$	\$ 24	\$	865,537 \$	\$ 755,668	. \$	\$ 698'601 \$	\$ 755,668	13.82	S	109,869
ACCOUNT	ACCOUNT IDEA 611 Carryover	ACTUAL		ACTUAL	ACTUAL	ORIG	TRFRS	100	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR		YR. END
		2017 - 2018		2018 - 2019	2019 - 2020	APPRO	ADJ.		BUD.	EXP	REQUES.	BUD.	CAST	STF	E	EST.
021603	INSTRUCTIONAL PARA-619	\$ 3	3.646 \$	-	\$	- \$		\$>	-		٠.	·	• !		s,	
021603	INSTRUCTIONAL PARA	\$ 43,	43,372 \$	62,817	\$ 41,011	\$ 6,067	23	\$	6,067	\$ 6,067	. \$		6.067	7 0.17	S	,
021303	SPECIAL ED TEACHERS	\$ 63,	63,304 \$	34,252	\$ 29,771	\$ 9,468	89	\$	9,468	\$ 9,468	٠ چ	-	9,468	- 80	\$	
021307	SPEECH TEACHERS	\$ 28.	28.868	41,622	\$ 34,805	- ·		S			- \$		1	,	S	
021403	PSYCHOLOGIST	\$ 86,	86,456 \$	19,129	\$ 14,255	\$ 5,367	7.7	\$	5,367 \$	\$ 5,367	- \$		5,367	7 0.08	Ş	
	TOTAL PERSONNEL	\$ 225,	225,646 \$	\$ 22.820	\$ 119,842	\$ 20,901	\$ 10	\$ -	20,901	\$ 20,901		. \$	\$ 20,901	1 0.25	s,	
	TOTAL IDEA	\$ 871.	871.637 \$	863,951	\$ 931,685	\$ 886,438	\$9	4A.	886,438 \$	\$ 776,570	,	\$ 109,869 \$	\$ 776,570	0 14.07 \$		109,869

S 75,629 S 23,206 S 44,625 S 71,723 S 14,996 S 86,629 S 45,694 S S 5 45,094 S 6,699 S 75,298 S 75,299 S 75,29	75.629 5 27.046 5 24.624 5 14.946 5 86.625 5 14.946 5 14.	TITLE I CLASSROOM TEACHERS	S	ACTUAL 2017 - 2018 75.629	₩		ACT 2019.	ORIG APPRO 71,723	\$ ¥I	BUD. \$ 86.629	φ. Ε		REQUES.	AVAIL BUD. 41,535	35 C.	94	S	YK. END EST. 41.535
FMENT S 120,713 S 44,201 S 55,718 S 50,718 S 50,418 S 54,744 S 5 54,744 S 5 5 5 5 5 5 5 5 5	Strain S	INEL	\$	75,629	_	—		\$ 71,723	\$		s,	-		ш	s,	45,094	0.60	41,53
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S 120713 S 44203 S 5000 S 50	S 145771 S 142771 S	r services	∽ ?	٠	ş	5	•		\$		S	24,474	٠			24,474	П	'
S 14575 S 120,738 S 60,017 S 65,328 (14,996) S 54,427 S 6,127 S	S 145.751 S 120.735 S 60.817 S 65.228 (14,200) S 504.22 S 44.27 S S S S S S S S S	1ATERIALS	6 9	120,713	-						н	-	-	5,,		785		5.21
\$ 20,131 \$.	\$ 20131 \$	RATING	\$ 3	145,751	Н	_					ş	Н			69	14,237	\$	6,18
\$ 20,131 \$.	\$ 20131 \$																	
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FAMENT \$ 33,982 \$ 27,094 \$ 30,143 \$. \$ 30,143 \$	S	M TEACHERS	4	,	105	⊢	Į	\$ 30,143			\$	⊢	,		L	30,143	H	
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Carryover \$ 131,112 \$ 118,364 \$ 38,187 \$ 57,719 \$ - \$ 57,719 \$ 57,719 \$ - \$ (0) \$ 57,719 0.40 \$	Carryover \$ 131,112 \$ 118,364 \$ 38,187 \$ 57,719 \$ - \$ 57,719 \$ - \$ (0) \$ 57,719 0.40 \$ 57,719 \$ 47,720 \$ 147,050 1.00 \$ 47,720 \$ 147,050 1.00 \$ 47,720 \$ 147,050 1.00 \$ 47,720 \$ 147,050 1.00 \$ 147,050 1	KED	s	2,704		_		· •		٠.	\$				П	•	<u>چ</u>	ʻ
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		TLE I	49	372,623					₩		49				\$	17,050		47,72

ACCOUNT	тпсен	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019		ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.		REV. BUD.	YTD	ENCUM. REQUES.	AVAIL. BUD.		FORE. CAST	CURR STF	YR. END EST.	Q
025003	PROFESSIONAL DEVELOPMENT	\$ 86.707	S	34 S	66,726	\$ 56,428	. \$ 8	\$	56,428 \$	18,740	\$ 2,800		888	21.540		\$ 3	34,888
	TOTAL OPERATING	\$ 86,707	s,	78,234 \$	66,726	\$ 56,428		ş	56,428 \$	18,740	\$ 2,800	0 \$ 34,888	\$88	21,540		\$	34,888
	TOTAL TITLE 11	\$ 86,707	\$	78,234 \$	922'99	\$ 56,428	· •	•	56,428 \$	18,740	\$ 2,800	0 \$ 34,888	\$ 888	21,540	•	∞	34,888
ACCOUNT	TITLE III	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019		ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.		REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.		FORE. CAST	CURR STF	YR. END EST.	QZ
012001	CONSULTANT SERVICES	\$	s	S	200	\$ 2,933		s	2,933 \$		•	2.5	2,933			\$	2,933
023004	RESOURCE MATERIALS		Š		1,612	\$ 4,774	- \$	∽	4,774 \$,	· •>	4.,	4.774		,	s,	4.774
	TOTAL OPERATING	- \$	\$	چې ر	1,612	\$ 7,707	- \$ 1	S.	\$ 1.707,7	,		\$ 7.	7,707 \$	•	٠	\$	7,707
ACCOUNT	TITLE III Carryover	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	,	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.		REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.		FORE. CAST	CURR STF	YR. END EST.	Q.:
012001	CONSULTANT SERVICES	\$	S	\$	1			\$	•	٠,	- \$	_	-	10.00	*6	\$	40
023004	RESOURCE MATERIALS	\$	S	\$	•	3.988	3 \$	ş	3,988	3,988	\$			3,988	*	₩,	į,
	TOTAL OPERATING	s	\$		•	\$ 3,988	\$ \$	\$	3,988	3,988		\$	\$	3,988	$\left[\cdot \right]$	\$	
	TOTAL TITLE III Carryover	•	46	•	1,612	\$ 11,695	· ·	₩.	\$ 569,11	3,988		\$ 7,7	\$ 702,7	3,988		49	7,707
ACCOUNT	TITLE IV	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019		ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.		REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.		FORE- CAST	CURR STF	YR, END EST.	£ .
021312	CURRICULUM DEVELOPMENT	\$ 5,000	\$	\$ 000.6	1.935	\$ 6,500		s,	\$ 005'9	-	· \$	6.3	6.500			\$	6.500
025005	CURRICULUM RESEARCH & DEV	\$ 2,000	\$	3,934 \$	7	\$ 5,202	2	S,	5.202 \$		S	5,2	5,202	·	$\lceil \cdot \rceil$	₩	5,202
				_				4				-	-	1	\cdot	<u>ر</u>	
	TOTAL OPERATING	\$ 10,000	<u>~</u>	12,934 \$	1,935	\$ 11,702	- 2	~	11,702 \$			\$ 11,702	207	-	7	- -	11,702
ACCOUNT		ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	•	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.		REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.		FORE. CAST	CURR	YR. END EST.	Q
021312	CURRICULUM DEVELOPMENT	\$	S	\$	12.0	\$ 8,065	. \$	∽	8,065				_	8,065		6 5	
025005	CURRICULUM RESEARCH & DEV	\$	s	. 3	11.206	\$ 3,259	8 6	S	3,259 \$	3,259	, ,		+	3,259	-	اي	ī
	TOTAL OPERATING	\$	s	<i>s</i>	11,206	\$ 11,324		<u> </u>	11,324 \$	11,324	s.	\$	<u>~</u>	11,324	\prod	S	Ţ.
	TOTAL TITLE IV	\$ 10,000	٠,	12,934 \$	13,141	\$ 23,026	49 149	49	23,026 \$	11,324	٠	\$ 11,702	702 \$	11,324 \$		\$	11,702
ACCOUNT	TEAM MENTOR GRANT	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019		ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.		REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	·	FORE- (CURR STF	YR. END EST.	Q .
101003	CLUBS AND COUNCILS	s	s	S		\$ 6.883	** **	S	6.883 \$	6.883		14.0	940	6.883	73	S	
	TOTAL PERSONNEL		ļ			2883		-	5 1889	6.883		, ,	5	6.883	Ţ,	49	Ţ.
	TOTAL PERSONNEL		,	4		YOU'S		•	Condia	Comp	,			2]
	TOTAL TEAM MENTOR GRANT		S	s	•	\$ 6,883		49	6,883 \$	6,883	*: •9	•	\$	6,883	,	\$,

CORONAVIRUS RELIEF FUND*	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	, "			ž 0	CURR	χ Ε. Ε.	YR. END EST.
SERVE FOR EMERGENCY REPAIR	5	9	. s	\$ 347,497	· •n	\$ 347,4	<u>س</u>	- \$ 161	\downarrow	347,49		₩9	
FOTAL OPERATING	• •	•		\$ 347,497		\$ 347,4	ۍ	- \$ 161	S	. \$ 347,49		∽	·
TOTAL CORONAVIRUS RELIEF	, se	·	·	\$ 347,497	· ·	\$ 347,4	↔	. \$ 261	ø	- \$ 347,49		\$	
ESSER*	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD			, FORE-	CURR	YR.	YR. END EST.
RESERVE FOR EMERGENCY REPAIR		,		\$ 42,000		\$ 42,0	69	\$ 000		- 42,00		\$,
COMPUTER SOFTWARE & SUPPLIES				\$ 27.977		\$ 27.9	\$. \$ 776		76.72		6 9	
TOTAL OPERATING	\$	\$	\$	71669		\$ 69.5	\$. 8 776	Ş	. \$ 69,97	7	s,	
NEW COMPUTER EQUIPMENT				\$ 64,634	٠.	\$ 64.6	69	534 \$. 64,63		69	
TOTAL EQUIPMENT	s	- \$	-	\$ 64,634	, %	\$ 64,0	چ.	534 \$	ş	. \$ 64,63		~	
TOTAL ESSER	•	4	•	\$ 134,611	, •	\$ 134,0		. \$ 113	⇔	. \$ 134,61	•	49	
ESSER II*	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG	TRFRS	REV.	YTD	ENCUN			CURR	YR.	YR, END EST.
CLASSROOM TEACHERS		*		\$ 218,695	\$	\$ 218.0	ş	Ψ,	L	_	⊢	S	
TECHNICIAN				\$ 45,402		\$ 45.4	S	102 \$		- 45.40	1:00	6 9	
TOTAL PERSONNEL				\$ 264,097	, \$	\$ 264,0	S	- \$ 260	\$	- 264,09	Ц	s	,
									-				
RESERVE FOR EMERGENCY REPAIR				\$ 80,765		\$ 80,7	S	165		- 80,76	5	S	
COMPUTER SOFTWARE & SUPPLIES				\$ 25,754		\$ 25.7	S	754		- 25,75		Ś	
HEALTH SUPPLIES				\$ 83,357	•	\$ 83,2	S	357		- 83,35	7	S	
TOTAL OPERATING	·	, s	- \$	\$ 189,876	,	\$ 189,8	S.	\$	\$	- \$ 189,87	. 9	Ş	,
NEW COMPUTER EQUIPMENT		16		\$ 142,832	- \$	\$ 142.8	S	332 \$		0 142,83	2	us.	
TOTAL EQUIPMENT			•	\$ 142,832		\$ 142,8	s	332 \$	6 A	0 \$ 142,83		s	
TOTAL ESSER II	, «A	·	· ·	\$ 596,805	, ss	\$ 5965	₩.	. \$ \$05	₩.	08'965 \$ 0	4.00	∽	
	CORONAVIRUS RELIEF FUND* RESERVE FOR EMERGENCY REPAIR TOTAL OPERATING TOTAL CORONAVIRUS RELIEF ESSER* RESERVE FOR EMERGENCY REPAIR COMPUTER SOFTWARE & SUPPLIES TOTAL OPERATING NEW COMPUTER EQUIPMENT TOTAL ESSER ESSER II* CLASSROOM TEACHERS TICCHNICIAN TOTAL PERSONNEL RESERVE FOR EMERGENCY REPAIR COMPUTER SOFTWARE & SUPPLIES HEALTH SUPPLIES HEALTH SUPPLIES HEALTH SUPPLIES TOTAL OPERATING NEW COMPUTER EQUIPMENT TOTAL OPERATING	AIR 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	ACTUAL 2017-2018 \$	ACTUAL ACTUAL 2017-2018 2018-2019 \$	ACTUAL ACTUAL ACTUAL ACTUAL ORI 2017-2018 2018-2019 2019-2020 APPI \$. \$. \$. \$. \$. \$. \$. \$. \$. \$.	ACTUAL ACTUAL ACTUAL ACTUAL APPRO AIR \$	ACTUAL ACTUAL ACTUAL APPRO ADI. BUILD. ACTUAL ACTUAL ACTUAL ACTUAL APPRO ADI. BUILD. \$	ACTUAL ACTUAL ACTUAL ACTUAL ORIG TRERS REV. YEAR STATEMENT ORIG TRERS REV. TYLES STATEMENT ORIG TRERS REV. TYLES STATEMENT STA	ACTUAL A	ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL AUG. ADJ. BUD. BUD.	ACTUAL ACTUAL ACTUAL ACTUAL APPRO ADJ. BUD. EXP REQUES BUD. C.	ACTUAL A	ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL APPRIO ADJ. S. 347.497 S. 347.497

ACCOUNT	ACCOUNT TECHNOLOGY EDUCATION GRANT	ACT 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	≯ ₩	rtd EXP	ENCUM. REQUES.	AVAIL BUD.	FORE.	•	STF	YR. END EST.
123021	INEW COMPUTER EQUIPMENT	\$	12,151	\$ 986'9	8,211 \$	19.034	*	61 \$	9,034 \$	14,266	3	4,768		14,266	×,	4,768
	TOTAL EQUIPMENT	\$	12,151	986'9	8,211 \$	19,034 \$		\$ 19,	19,034 \$	14,266		\$ 4,768	\$	14,266	-	4,768
	TOTAL TECH EDUCATION CRANT	ļ ,	12.151 \$	986.9	8.211 \$	19.034	,	.61	9.034 \$	14.266		\$ 4.76	1.768 \$ 14	14.266 \$,	89.768

Adocation	AC	ACTUAL	ACTUAL	ACTUAL	ORIG	_	TRFRS	REV.		YTD	ENCUM.	AVAIL	FORE		CURR	YR. END FST
Personnel	\$	947.266	₩	\$	\$ 1.25	.259,284	\$ 14,906	\$.274,190 \$	1,122,787	\$	\$ 151,404	S	-	S	151,404
														H	H	
Operating	S	370.866	\$ 275,163	\$ 152,590	\$ \$	791,402	(14,906)	5 7	76,497 \$	713,215	\$ 2,800	\$ 60,482	۶,	716,015	- \$	60,482
														-		
Fixed	s	22,835	\$ 1,125	•	\$	Ť	- 3	S			\$	- \$	s	ļ	\$	
						-			\vdash					L	H	
Equipment	49	12,151	\$ 6.986	\$ 8,211	\$ 22	26.500		\$ 22	226,500 \$	221.732	\$	\$ 4,768	\$	221.732		4,768
									H							
Total Grant Expenses	\$	1,353,118	\$ 1,234,113	\$ 1,164,211	72,2 \$ 1	7,187	0 \$	\$ 2,27	\$ 781,772,	2,057,734	\$ 2,800	\$ 216,653 \$	3 \$ 2,060,534	L	19.07	216,653

*ESSER I, ESSER II, and CORONAVIRUS RELIEF FUNDS are reflected as reimbursements in the general operating budget

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		L	H			Γ	Shifted to Operating	erating	1	9
	FY18	FY19		FY20	Food Service YTD Fund 4	nd 4	Budget			Total
Revenue:			\vdash						H/S	
Student Sales	\$ 2,175,388 \$ 2,173,965 \$ 1,473,979	\$ 2,173,96	\$	1,473,979	\$ 660,	660,451	\$	×	45	660,451
Adult Sales	\$ 73,160 \$	\$ 65,992	2 \$	41,490	\$ 53,	53,888	\$	ě	s.	53,888
Interest			2,128 \$		€.	330	\$	Si	45	330
Total Revenue	\$ 2,251,309 \$ 2,242,086 \$ 1,517,228	\$ 2,242,08	99	1,517,228	\$ 714	714,669	s		v)	714,669
				_						
Expenses:										
District Staff	\$ 924,475	924,475 \$ 1,031,701	11 \$	767,879	\$	548	\$ 40	468,988	45	469,535
District Retirement	\$ 35,199	\$ 35,765	55	30,436	\$	Ţ.	S	41,582	45	41,582
Food Expense	\$ 977,954	\$ 1,055,730	02	779,067	\$	į.	\$	7	45	
Equipment Repairs	\$ 70,412	\$ 67,361	51.	41,961	\$	8	\$	2	s.	
Utilities	\$ 12,581	\$ 13,124	\$	5.	\$	Ü	\$	7,603	s	7,603
Supplies	\$ 4,337	\$ 7,090	00	1,657	\$	á	\$	i,	S	
Professional Development	\$ 20,410	\$ 7,671	71	5,248	\$	·ş	\$	Ģ	₩.	
Management Expense	•	· s	*	13	\$ 686,	686,200	\$	98,747	S	784,947
Uniforms/Travel	\$ 9,269	\$ 11,308	8	5,902	\$ 3,	3,163	\$	¥	43	3,163
Bank Fees	\$ 495	- \$	\$	5	\$	32	\$	0	s	35
Total	\$ 2,055,133 \$ 2,229,751	\$ 2,229,75	\$ 1	\$ 1,632,150	689 \$	689,945	\$ 6.	616,920	\$	1,306,864
P&L	\$ 196,176	45	\$	12,335 \$ (114,922) \$		24,724	(6)	(616,920)	v.	(592,195)
Starting Fund Balance	\$ 96,534	\$ 292,71	<u>•</u>	96,534 \$ 292,710 \$ 305,043	\$ 190,	190,121				
Ending Fund Balance	\$ 292,710 \$ 305,044 \$ 190,121 \$	\$ 305,04	4	190,121		214,845				

				JW.	GRANT		Net Expenditures
Category	Description	EOY	EXPENDITURES	REI	MBURSEMENT	XL.	After Grants
Staffing	3rd Grade Teacher at Hindley	\$	66,169	\$	-	\$	66,169
Staffing	2nd Grade Teacher at Holmes	\$	113,025	\$	-	\$	113,025
Staffing	4th Grade Teacher at Holmes	\$	72,085	\$	(72,085)	\$	
Staffing	1st Grade Teacher at Royle	\$	90,297	\$	(90,297)	\$	
Staffing	4th Grade Teacher at Royle	\$	54,396	\$	-	\$	54,396
Staffing	5th Grade Teacher at Tokeneke	\$	63,396	\$	-	\$	63,396
Staffing	3rd Grade at Ox Ridge	\$	56,313	\$	(56,313)	\$	
Staffing	7 Part Time Custodians	\$	115,423	\$		\$	115,423
Staffing	4 LPN's (Contracted Service)	\$	180,074	\$	-	\$	180,074
Staffing	Campus Monitors (3.0 FTE)	\$	82,458	\$	-	\$	82,458
Staffing	Technology Technicians (1.0 FTE)	\$	45,402	\$	(45,402)	\$	
_	Lunch monitors part time (2 Per Elementary school,				, , ,	m	Mark The Control of t
Staffing	3 MS Lunch Monitors 6.0 FTE)	\$	160,000	\$	-	\$	160,000
Staffing	0.2 FTE Nurse	\$	14,243	\$	_	\$	14,243
Staffing	Lunch Staff	\$	388,811	\$	-	\$	388,811
Staffing	Nursing Support for Contact Tracing	\$	53,202	\$		\$	53,202
Staffing	Health Insurance for additional staff	\$	58,378	\$	-	\$	58,378
Staffing	Cafeteria Benefits	\$	41,582	\$		\$	41,582
Staffing	Staff Development	\$	20,421	\$		\$	20,421
Staffing	Custodial Overtime for Saturday Cleaning	\$	90,658	\$	_	\$	90,658
Staffing	Nursing coverage for COVID phone line	\$	35,000	\$	-	\$	35,000
Staffing	Substitute Coverage due LOA due to COVID	\$	45,756	\$	_	Ś	45,756
Subtotal		\$	1,847,089	\$	(264,097)	\$	1,582,992
		100	100000000000000000000000000000000000000	ľ			
Facilities	Plexiglas Partitions	\$	295,036	\$	(203,798)	\$	91,238
Facilities	Lunch tables	\$	6,439	\$	•	\$	6,439
Facilities	Contracting Cleaning Service	\$	115,060	\$	-	\$	115,060
Facilities	Weekend Contracted Cleaning Service	\$	187,396	\$	-	\$	187,396
Facilities	Handwashing Stations	\$	143,699	\$	(143,699)		(0)
Facilities	Touchless Hand sanitizer Stations	\$	42,000	\$	(42,000)		
Facilities	PPE's	\$	83,356	\$	(83,356)		(0)
Facilities	Bike Racks	\$	2,625	Ś	-	\$	2,625
Facilities	Custodial Supplies (Wipes, Mops, Sprays)	\$	120,000	\$	_	\$	120,000
Facilities	HVAC Independent Evaluation & Repairs	\$	11,200	\$	(11,200)		
Facilities	Police for Ox Ridge, Holmes and MMS	\$	33,884	\$	-	Ś	33,884
Facilities	Storage Boxes	\$	32,163	\$	-	S	32,163
Facilities	Tents	\$	3,500	\$		5	3,500
Facilities	Exhaust Fans-Survey and Repairs	\$	32,263	\$	(32,263)	5	(0)
Facilities	MS Exhaust Fans-Survery and Repairs	\$	14,895	\$	(14,895)		(0)
	Elementary Library Air Conditioning units and	Ť	14,000	ľ	(14,055)	ľ	
Facilities	electric upgrade	\$	22,407	\$	(22,407)	4	
Subtotal		\$	1,145,922	\$	(553,618)		592,304
			2,270,522		(333,010)		332,304
				•			

Category	Description	EOY	EXPENDITURES	RE	GRANT IMBURSEMENT	Net Expenditures After Grants
Technology	Increased Internet Speed from 1gb to 3gb/Firewall	\$	33,350	\$	(33,350)	\$ THE PARTY OF THE P
Technology	Charging Stations for elementary devices	\$	18,999	\$	(18,999)	\$
Technology	Document Camera's	\$	45,635	\$	(45,635)	\$
Technology	Cables for Document Cameras	\$	5,435	\$	(5,435)	\$ (0)
Technology	K-2 Chromebook Covers	\$	26,711	\$	(20,247)	\$ 6,464
Technology	View Sonics to turn conference rooms to classrooms	\$	39,475	\$	(39,475)	\$
Technology	Zoom	\$	25,754	\$	(25,754)	\$ 0
Technology	Screencastify	\$	8,750	\$	(8,750)	\$
Technology	Book Creator	\$	13,500	\$	(13,500)	\$ 0= Will 31.
Technology	SeeSaw	\$	5,726	\$	(5,727)	\$ (1)
Technology	Additional Devices and Equipment	\$	50,617	\$	(44,325)	\$ 6,292
Subtotal		\$	273,953	\$	(261,197)	\$ 12,756
Consultant Services Subtotal	School lunch deficit	\$	98,747 98,747	\$	-	\$ 98,747 98,747
Materials	Art Materials	\$	7,926	\$	_	\$ 7,926
Materials	Re-opening State Plan	\$	978	\$	_	\$ 978
Materials	ELP Materials	\$	1,990	\$		\$ 1,990
Materials	Literacy Materials	\$	32,530	\$		\$ 32,530
Materials	Music Supplies	\$	6,275	\$	_	\$ 6,275
Materials	Math Materials	\$	19,832	\$	-	\$ 19,832
Subtotal	With Moterials	\$	69,530	\$	-	\$ 69,530
Athletics	YMCA	\$	127,560	\$		\$ 127,560
Subtotal		\$	127,560	\$	•	\$ 127,560
Transportation	Bus Sanitation	\$	13,136	\$	1.0	\$ 13,136
Subtotal		\$	13,136	\$	-	\$ 13,136
Total Projected I	Expenditures	\$	3,575,937	\$	(1,078,912)	\$ 2,497,025

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****	YK. END	EST						(0)	12,702	0	,	٠	0	0	(0)		(0)			0	(0)	(0)	319	٠	8,875	(0)	-	m	0	(4)	0	0	2,200	24.097
	CUKK	SIL		1.50	00:1	3.00	1:00	4.00	0.40	2.67	1.00	0,40	17.00	13.20	15.80	2.50	6.00	1.00	18.20	18.00	2.80	0.20				08.1	90. %	3.00	2.00	5.00	3.00	2.00		142.47
	FORE-	CAST		116.293	213.287	556.200	161,135	566.788	42,273	439,482	85,790	44,170	1.549.637	1,186,647	1.283,721	259,219	624-579	118,426	1.621.946	1,552,536	286,403	14,255	75,875	37.125	22,950	152,240	682,877	184,899	124,743	986,491	119.134	548,907	241.166	13,112,087
***	AVAII.	BUD.		-				(0)	12.702	0	-	•	0	0	(0)	•	(0)		-	0	(0)	(0)	319	•	8,875	(0)	-	3	0	(4)	0	0	2,200	24,098
	ENCOM.	KEQUES.		,		٠	•	•	•	,	•	٠			•	-	-				-	-	•	•		-	-	- 1	-			-		
į	21.0	EXP		116.292	213,287	556,200	161.135	566,788	42.273	439,482	85.790	44.170	1.549,637	1.186.647	1,283,721	259.219	624.579	118,426	1.621,946	1,552,536	286.403	14,255	75,875	37,125	22.950	152,240	682,877	184,899	124,743	1991,386	119,134	548,907	241.166	13,112,097
	REV.	BUD.		116,293	213,287	556.200	161.135	566.787	54.976	439,482	85,790	44,170	1,549,637	1.186.647	1,283,721	259,219	624,579	118,426	1,621,947	1,552,536	286,402	14.255	76,194	37,125	31,825	152,240	682,878	184,902	124.743	199,382	119,134	\$48,907	243,366	13,136,184
	TRFRS	ADJ.		6.024		,	,	566.787	(563,387)	900'9	•		(105,226)	(39,696)	(52,633)	,	746		(111,067)	11.683	1,037	(1,604)	(12,369)	37,125	,	(36,819)	17.361	118'8	2,455	3,307	2,411	(3.271)	10,647	(241,673)
	ORIG	APPRO		110,269	213,287	556,200	161,135		618,363	433,477	85,790	44.170	1,654,863	1,216,343	1,336,354	259.219	623.833	118,426	1,733,014	1,540,853	285,365	15,859	88,563		31,825	189.059	665.517	160'941	122,288	196,076	116,724	552,178	232,719	13,377,857
	ACTUAL.	2019 - 2020		110,384	208,085	519,480	157,205	552,984	\$5,022	430.658	81,999	43,517	1,647,266	1,175,783	1,290,195	245,807	606,061	116,676	1,656,605	1.529,976	270,037	14,141	40.164	6,500	30,600	180,225	656,389	194,815	122,287	196,074	159,218	546.336	250,605	13,098,094
	ACTUAL,	2018 - 2019		111.252	203.506	482,582	140,402	534,632	54,793	403,199	78,346	42,924	1.628.570	1.084.511	1,229,564	236,655	584,906	115.088	1,599,946	1,513,299	258,989	21,843	83,532	14,000	30.600	173,268	625,464	219,873	119,596	193,097	150,012	501,114	226.343	12,661,905
	ACTUAL.	2017 - 2018		108,370	199,028	453,681	142,636	383,700	34,345	415.024	75,526	42,386	1,607,149	1.155,671	1,187,831	227,764	564,869	116,719	698'899'1	1,431,547	246,833	28.411	85,289		30,000	165,842	597,325	215,492	117.254	182,092	147,776	519,955	197,533	12,743,916
20202			RC+1 DARIEN HIGH SCHOOL	BURSARADMINISTRATIVE ASSIST	PRINCIPAL.	ASSISTANT PRINCIPAL.	DIRECTOR OF GUIDANCE			110112 ART TEACHERS	110114 BUSINESS TRACHERS	COMPUTER TEACHERS	HOLIB ENGLISH TEACHERS	110124 FOR, LANG, TEACHERS	110130 MATH TEACHERS	110132 MUSIC TEACHERS	110134 PHYSICAL ED, TEACHERS	READING TEACHERS		110142 SOCIAL STUDIES TEACHERS	110144 TECH ED, TEACHERS	TEACHERS OF THE GIFTED		BUILDING SUBSTITUTES	П	LIBRARIANS	GUIDANCIE	PRINCIPAL/DIRECTOR SECRETARY		CAMPUS MONTYOR	TEACHER AIDES	CUSTODIANS	CLUBS AND COUNCILS	TOTAL PERSONNEL
		ACCT #		11013	21101	21102	21201	21215	21220	110112	11011	911011	811011	110134	01011	110132	11013	110136	110138	110142	130144	21306	21302	21318	21317	21401	31402	15.50	21502	21602	21603	61001	101003	
				_	7	patr _a	*7	40	9	2	90	•	10	11	12	13	77	15	16	17	20	19	2	21	22	23	2	55	26	27	ñ	23	2	Ξ.

1.200	32	¥	35	36	37	Ħ	30	40	41	42	43	3	45	4	47	39	49	20	15	52	53	54	22	0, 1	57	36 g	3	3 2	;	79	3	\$ 9
Particular Par	YR. END EST.	16	4	7	7	7.	2	=	15	0	ž	. 3		*	-	3,686	-	2			35	4,171			V.	51	14 381			Shorifall)	ä	2K,2N,3
The color of the	CURR											1						1				*		ŀ	1	Ÿ	143 47					142.47
December	FORE.	22,234	3,686	444	293	3,250	29,173	14.669	335	3,620	25.957	2,537	32,081	11,903	11,535	8,962	8.204	,	675		9,925	189,483			4.973	4,973	13 304 643	Stranc's I		tev, Forecast	(11,000)	13,295,543
The Prince The	AVAIL. BUD.	91	14	-	4	13.	r.	1	15	n	344	m	1	¥5	-	3.686			-	38	75	4,171			18	15	900	50°500			(11,000)	17,284
The Part Part Part Part Part Part Part Part	ENCUM. REQUES.	9.0		(4)	200	1.0		200	10.00		0.00					2,347.0	100	(0)	-		2223				•			•				
The Properties of the Properties ACTUAL AC	UTY EXP	22.234	3,686	444	293	3,250	29,173	14.669	335	3,620	25,957	2,537	32,081	11.903	11.535	8.962	8.204	7	675	1	9,925	189,483			4,973	4,973	44 9 705 4 4	24-C-006-E1		der Received	(11/000)	13,295,542
The color of the	REV. BUD.	22,250	3,700	445	300	3,250	29,175	14,670	350	3,620	26.301	2,540	32.082	11,907	11.536	12,648	8,205	1000	675	,	10,000	193,654		ľ	4.988	4,988	1	13,334,820			(113000)	13,323,826
The triangle The	TRPRS ADJ.	3	(400)	(340)	(2,500)		(24.075)	(7,330)		(4.711)	(661)	(09)	4,362	(63)	(4,249)	(13,232)	(295)		(2,775)		(7,000)	(62,797)				9		(304,470)		Adjust.	170	(304,470)
ACTUAL A	ORIG	22,250	4,100	\$89	2,800	3,250	53,250	22,000	350	8,331	26.500	2,600	27,720	12,000	15,785	25.880	8,500		3,450	80	17.000	256,451			4,988	4,988		13,639,296		Orig, Bud	(11,000)	13,628,296
DPERATING ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL 2017 - 2018 2018 - 2017 - 2018 2001	ACTUAL 2019 - 2020	27,076	2,492	246	423	2,474	50,097	14,151	350	3,467	17,694	2,600	36,031	1,331	14.568	15,921	4.542		1,283		16,966	217,712				,		13,315,806			(11,000)	13,304,806
22002 TEXTRUCOKS-NEPLACISABENTS 22003 TEXTRUCOKS-CUNSUBABLES 22004 TEXTRUCOKS-CUNSUBABLES 23001 AUDRO VEULAL CONSUBABLES 23001 AUDRO VEULAL CONSUBABLES 23001 AUDRO VEULAL CONSUBABLES 23001 GENERAL DEPOTE DEPOTE DE CONSUBABLES 23001 GENERAL DEPOTE DEPOTE DE CONSUBABLES 23003 PRODESSUONAL LIBRARY PURCHASE 23003 PRODESSUONAL LIBRARY PURCHASE 23003 PRODESSUONAL DEPOTE DEPOTE DE CONSUBABLES 23003 PRODESSUONAL DEPOTE DEPOTE DE CONSUBABLES 23003 PRODESSUONAL DEPOTE DEPOTE DE CONSUBABLES 23003 PRODESSUONAL DEPOTE DEPOTE DE CONTRACT 23003 TEACH DEPOTE 23003 TEACH DEPOTE DE CONTRACT	ACTUAL 2018 - 2019	27,277	8,653	1.049	1.897	3,250	48,079	21,955	25.	90.700	22.661	2.104	26.625	8.938	14.049	29,366	005'H	,	2.928		16,980	251,307			21,994	21,994		12,935,206			(000'11)	12,924,206
22002 22003 23001 23010 23010 23010 25002 25002 25003	ACTUAL 2017 - 2018	32,007	4,106	1,422	2,095	3,352	40,250	21,823		6.700	23,603	2,327	19,846	6,805	12,989	49,468	8.440		2,731		11,420	249,484						12,593,400			(11,000)	12,582,400
	OPERATING	-17	1	Т	Т			1	Т	Т	т		т						Т	т	$\overline{}$	т.		EQUIPMENT	г	TOTAL EQUIPMENT		TOTAL DARKEN HIGH SCHOOL		REVENUE		RIEN HIGH SCHOOL BUDGET
	2 5	L	_	_	L	-	_	_	\perp	_	I	_	Ц.	_	_	_	_	_	L	-	_	1	35	95	_] **	59	9	51	52	Ч	_

888	70	17	72	73	74	75	76	F	30	2	90	×	70 20
YR. END EST.		D		0		Þ		3	200	37	\$12		\$12
CURR		4.60		4,60					1		٠		4.60
FORE- CAST		410.750		410,750		332	٠	1,267		45.663	97.262		50%,011
AVAIL BUD.		Ф		0		Ď	,	3	200	()	\$12		\$13
ENCUM. REQUES.								280		1.000			
YTD		410,750		410,750		332		1,267		95,663	97,262		508,011
REV. BUD.	197	410,750		410,750		341	,	1.270	200	95,663	97,774		508.524
TRFRS ADJ.		25.030	•	25,030		(4,659)	- 	(3,730)	4	-	(8,389)		16,641
ORIG		385,720		385,720		2,000		9:000	200	699'56	106,163		491,583
ACTUAL 2019 - 2020		382.833		382,633		•	436	3,182	,	84,867	88,485		471,318
ACTUAL. 2018 - 2019		333 944		333,944				4,448	20	261,392	85,410		419,353
ACTUAL, 2017 - 2018		340,668		240,668		·	٠	•		24,000	24,000		264,668
67 68 89 RC-2 FITCH ACADEMY		21301 ALTERNATIVE SCHOOL	21603 TEACTURE ADDES	TOTAL PERSONNEL		25007 INSTRUCTIONAL SUPPLIES	25019 COMPUTER INSTRUCTION SUPPLIES	25001 GENERAL TEACHING SUPPLIES	13015 LOCAL TRAVEL EXPENSE	102012 LEASIS PROPERTY	TOTAL OPERATING		TOTAL PITCH ACADEMY
2 % %	2	71	77	2	7	75	76	E	ř	79	9	39	2C

# #2 # #2	98	87	101	4D) 869	0 90	16	. 0 92	0 63	76		%	. 3	86	0 66	001	0	0	8.825 103	2	- 3	51 8	<u>6</u>	0	6	110	=	112	9,042 113
YR. END EST.																		20										6
STF	1.00	2.00	1.00	0.33	3.00	2.00	16.00	2.00	11.00	13.50	9.60	900'9	12.00	12.00	2.00		0.99			2.00	9009	4.00	1.00	1.00		7.00		112.42
FORE	199,174	323,817	141,697	96,462	168,081	170,418	1.422.640	119,431	888,633	1,340,536	513,098	576.280	1,077,755	1,070,116	219,356	112,766	94,103	15,000	17.100	213,605	469,604	239,060	72.702	37,259	1.0	536,024	107,845	10.235.573
AVAIL BUD.	100	i t	101	(Q)	0	ď	0	0	1		(0)	+		0	36	-	0	8.825	8	-	213	1	0	9	2.5	1		9.042
ENCUM. REQUES.	4.5	- (+	7.5	2		0	100	9.0	36	455	-	9	155	100		50.0	3.0	879	33	100	£00	133	300	9	2.5	4.15	9,6	
ATD EXP	199,374	323,817	141,697	196,462	168'091	170,418	1,422,640	119,431	888,633	1,340,536	513.098	576.280	1.077,755	1,070,116	219,356	112,766	94.103	15,000	17.100	213,605	469.604	239,060	72,702	37,259	2.5	536.024	107,845	10.235.573
REV. BUD.	199,374	113,817	141,697	96,462	160,892	170.418	1.422.640	119,431	888.634	1,340,536	\$13,098	576,280	1.077,755	1,070,116	219,356	112,767	94,103	23,825	17,100	213,605	469,817	239,061	72,702	37.259		536,025	107,845	10 244 614
TRFRS ADJ.	32	4	141,697	(149,944)	(11,358)		536	(12,907)	(89,558)	(369)	(66,205)			174,223F		39,938	(15.575)	(8,000)	17,100		(4.730)	177.1	1,429	732	(39,016)	6.478	(11,126)	(267 870)
ORIG	199.374	323,817		246,406	172,250	170,418	1,422.104	132,338	261.826	1,340,905	579,303	576,280	1,077,755	1,144,339	219.356	72,829	109.678	31,825		213,605	474,547	231,290	71.273	36,527	39,016	529,547	118,971	10 511 944
ACTUAL. 2019 - 2020	194,511	309,867	138,246	099'001	164,032	166,136	1,411,475	63.081	095,126	1,333,460	596,358	557,097	1,073,667	1,128,663	216,114	40,730	108.057	30,600	15,900	207,490	454,741	231,289	71.273	36,527	39,016	527,490	118,186	F-C 384 01
ACTUAL 2018 - 2019	190.23	317.942	133,658	100,865	173,982	162,064	1,401,887	120,876	971 433	1,287,842	580,853	534,998	1,059,722	1,073,228	216,425	19,900	106.586	30,300	002'61	202,185	361,885	230,161	67.251	36.408	47,362	513,252	114,290	10 105 185
ACTUAL, 2017 - 2018	186,045	710,292	127,900	568'901	175,101	158.679	1,503,899	115.602	927,682	1,228,907	626,865	516,224	1,024.880	1,059,569	213,712	89,530	137,567	30,600	4	891'261	415,440	220,144	70,062	34,331	51,104	502,572	115,324	219771141
RC - 3 MIDDLESEX MIDDLE SCHOOL	PRINCIPAL.	1		т	$\overline{}$			HEALTHY LIVING		MATH TEACHERS	MUSIC TEACHERS		SCIENCE TEACHERS	SOCIAL STUDIES TEACHERS			THEACHERS OF THE GIFTED		BUILDING SUBSTITUTES	LIBRARIANS	GUIDANCE		GUIDANCE SECRETARIES	CAMPUS MONITOR	TEACHER AIDES	CUSTODIANS	CLUBS AND COUNCILS	
RC - 3	21101	21102	21215	21220	310312	310316	310320	310322	310324	310330	310332	310334	310338	310342	310344	21302	21306	21317	21318	21401	21402	21501	21502	21602	21603	61001	101003	

_	_		_	_	_	_	_	_	_	_	_	_	_	_		_	-	-	_	-		
YR. END	EST.		7			30	6	38	14	0	8	-					151			0	٠	9,193
CURR	TE.																			٦		112.42
FORE.	CAST		9.688		747	7,097	3,493	1.325	38,775	5.965	4,946	433	1.622	6,0,55	,		75,134			3	1	10,310,707
AVAIL	BUD.	•	77		3	30	6	338	7	0	53	-	•				151			*	٠	9,193
ENCUM.	REQUES.	-	•		•	,		-	•	•	861	-	•	,		·	184				•	861
VTD	EXP	•	9,688		747	2,097	3,493	1,325	38,775	5,965	4,748	422	1.622	6,055		,	74,936			9	,	10,310,509
REV.	BUD.	•	9,691	•	750	2.127	3.502	1,362	38,789	5,965	4,9%)	423	1,622	6.055		•	75,285			(6)	٠	10,119,899
TRFRS	ADJ.	•	(3,860)	•	(4,450)		,	(400)	(13,307)	(1.785)	1.129	(148)	(2,478)	280		(\$00)	(25,519)			*	,	(292,848)
ORIG	APPRO		13,551		5,200	2,127	3,502	1,762	52,096	7,750	3,870	17.5	4,100	5.775		900	100,804					10,612,748
ACTUAL	2019 - 2020		5,009		1,273	172	2.178	1,563	34,649	3,759	2.087	286	2,090	4.610		٠	57,775					10,344,000
ACTUAL	2018 - 2019		2,949	1	809	3,387	3,472	1,247	53,230	4,942	6,222		2,644	1159		464	85,575			14,374	14,374	10,205,234
ACTUAL	2017 - 2018		3.503	321		4,257	2,340	2,285	58,464	6,488	4,214		159'1	5,125		850	19,497			0661	066	16,218,306
OPERATING		22001 THXTIBOOKS-NEW	22002 TEXTBOOKS-REPLACEMENTS	22003 TEXTBOOKS-CONSUMABLES	23002 CLASSIKOOM REFERENCES	23003 PERIODICALS	23004 RESOURCE MATTERIALS		24011 GENERAL TEACHING SUPPLIES	25001 MISC, OPTICE SUPPLIES	25003 PROFESSIONAL DEVELOPMENT	25008 GUIDANCE MATERIALS	25026 DUES AND MEMBERSHIPS	35000 POLICE AND FIRE SERVICES	72035 DUPLICATORS AND COPIERS	72044 REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING		EQUIPMENT	73001 REPLACEMENT FURN/ EQUIPMENT	TOTAL EQUIPMENT	138 139 TOTAL MIDDLESSEX MIDDLE SCHOOL
115	116	12	118	£	120	121	_	<u> </u>	2	25	126	127	<u> </u>	8	130	131	132	133	134	135	136	138 139 TO

		2017 - 2018	2018 - 2019	2019 - 2020	APPRO	YDJ.	RUD.	EXP	REQUES.	BUD.	CAST	.al	EST.
21101	I PRINCIPAL	180,042	180,404	188,235	192,941		192,941	192,941	,	•	192,941	1.00	
21102	ASSISTANT PRINCIPAL,	129,919	683381	135,831	139,227		139.227	139,227			139,227	1,00	•
21230	Г	17.572	18,432	17,758	861.81	181	18,949	18.949	,	0	18,949	100	
510597	т	243.274	339,035	248,378	343,835	(25,880)	317,955	317,955	,	0	317,955	4.00	
\$10,01	1	358,678	337,611	348,656	278.379	(26,382)	251.997	251.997			251.997	3.00	
\$10502	т.	351.685	364,273	308,098	384,795	40,614	425,409	425,409		,	425,409	4.00	
510/03	Т	304,784	336,884	356,340	311.832	(7,689)	304,143	304.143	,	(0)	304,143	3.00	
410404	1	284,329	303,301	316,211	331,075	(680'55)	275.986	275,985		-	275,985	4.00	
\$10505	т.	313,132	337,411	336,361	331.033	(35,844)	295.189	295.1X9		0	295.189	3.00	
410424	7	62,968	65,840	68.720	72,085		72,085	72,085			72,085	1,00	
\$10534	Τ'	132,14	102,149	106.618	102,120	9,718	111,838	111.838		(0)	111.838	05'1	(0)
21302	т	19.975	9,400	10,319	17,000	(12,703)	4,297	3.970		327	3.970		327
21306	т	40,331	47.367	48.020	49,355	(614)	48,741	48,741		0	48,741	0.44	
21313	Т	167,006	173,085	181,944	186,815		186,815	186,815		(0)	\$18,981	2.10	0)
21314	Т	105,250	985'901	108.057	879,678	,	109,678	879,601			109,678	00.1	
21317	Т	31,200	30,300	30,600	31,825	(12,000)	19,825	16,000		3,825	16,000		3.825
21318	т	-	8,550	17,350		21,750	21,750	21,313		438	21,313		438
21401	П	105.250	106,586	108,057	109,678		109.678	829'601			109,678	007	
21403	П			82.367	82,932	(18,085)	64.847	64,847		(0)	64,847	00'1	0)
21501	1 PRINCIPAL/DIRECTOR SECRETARY	102,282	108.646	160'111	111,092	2,230	113,322	113,322		(0)	113,322	2,00	0)
21602	2 CAMPUS MONITOR	34,331	36,408	36,527	36.527	732	37,259	37.259		٠	37.259	00′1	Ì
21603	3 TEACHDER ADDES	180,112	183,857	180 634	102,234	2,760	194,995	194.995			194,995	\$.00	
61001	1 CUSTODIANS	215,900	210,535	225.112	226,138	3,982	230,120	230,119		С	230,119	3.00	
101003	П	5,885	4,314	009'9	009'9	(4,400)	2,200	2,200		0	2.200		
	TOTAL PERSONNEL	3,345,693	3,546,512	3,588,225	3,665,993	(116,748)	3,549,245	3,544,653		165.1	3,544,653	42.04	4,591
	OPERATING												
22002	Г	3,387	1,495	699	3,995	(78)	2,917	2.873		77	2,873		44
23003	1	28.183	27.596	26,537	24.185		24,185	24,149		36	24,149		36
23002		886	120'1	956	868		898	878		20	878		20
23003	3 PERCODICALS	19	295		566	(06)	209	201		30	201		
23010	0 AUDIO VISUAL CONSUMABLES	308	216	101	500	(20)	279	278		-	278		
24011	GENERAL TEACHING SUPPLIES	21,965	22.245	16,952	19,465	(319)	19.146	18,797		349	18,797		349
25001	II MISC, OPPICE SUPPLIES	600	343	201	1,000	(512)	488	488	ं	O	488		
25002	2 PROPESSIONAL LIBRARY PURCHASE	274	767	,	800	(240)	260	152	9	30	252		
25003	т	1,188	1,064	714	1.430	312	1.742	1,728	9	7	1,728		
25026	6 DUES AND MEMBERSHIPS	-	65	65	400	(400)	-	-		,			
3,5000	1	14	2,552	737	1.530	1,812	3,742	3,690		52	3,690		\$2
72035	S DUPLICATORS AND COPIERS	11.611		*	200	×	(4)	100	134	100	9		
	TOTAL OPERATING	58,733	57,929	46,925	53,401	591	53,866	53,335		531	\$3,335		531
	LNSVALIDA												
1970	Г	0001			2,000	(2,000)	4				3		*
3	7	11777			2000	The second secon							
185 186 197	BIAN WATER THE PRESENTATION OF THE PROPERTY OF	2000 3000	2 6.01 23.3							į			·
		7. Oct. 17. Oct. 17.	-3.DMM-9-9-A	3.6.35, 50	3.721.394	(18,283)	3,603,111	3,597,988		5-122	3,597,988	42.D4	3,142

		181,042	185,093	189,235	1#3.941	i i	193,941	193,941		0	193,941	1.00	0
	PAJ.	129,919	132,842	188'581	139,227		139,227	139,227		•	139,227	1.00	
	RVISION	17,822	17 922	18,018	862.81	1.738	20.536	20,537	-	(D)	20,537		(1)
	SACHERS	246.771	257,371	323,821	338,399	,	338,399	338,399			338,399	4.00	
	S	344, 40	281.336	392,500	414.582	•	414,582	414,582			414,582	4.00	١
	S	333,907	355 576	267,001	276.290	54,396	330,686	330.686	-	0	330,686	4.00	0
	S	231,524	336,456	324,632	367 321	(113.025)	254,296	254,296	•	(0)	254.296	3.00	(0)
ш	S	257,372	170,971	236,113	245,159	•	245,159	245,159	•		245,159	3.00	٠
Т	S	359,483	371,963	255,369	264.625	4,197	268,822	268.822		0	268,822	3.00	0
810824 POREICNIANGUAGE TEACHER	HETEACHER .	62.537	72,680	75,662	191'62	٠	79,161	79.161			79,161	1.00	٠
810834 PHYSICAL EDUCATION TEACHERS	TON THACHBERS	109.290	114,756	122,103	116.529	(14,578)	156'101	156'101		(0)	186/101	1.00	(0)
П	TUEKS	19,400	001'9	6,850	20,000	(15,100)	4,900	4,805	-	96	4,805		95
Т	CBTTED	50,417	62,172	01.030	64,334	(359)	63.975	63,975		(0)	63,975	95.0	(0)
т		196'522	220 191	226,603	234,144	(061.9)	224,754	224,754		0	224,754	2.40	0
Т		96.613	100.839	108.057	109.678		109.678	829'601	•	•	819'601	1.00	
1		31,200	31,200	30.6600	31.825	(10,000)	21.825	7.650		14.175	7.650		14,175
Т	uns		16.300	16.950		29,325	29,325	29,325	- 		29,325		(0)
Т		95,766	107,311	108.792	110,424		110,424	110,424			110,424	1,00	
Т				68.439	71,664		71,604	71.604		-	71,604	1.00	-
Т	OR SECTIONARY	107,966	110 131	112,609	112,610	2.264	114,873	114,873		0	114,873	2.00	0
T	~	34,33	36,408	36,527	36,527	732	37,259	37,259	•		37,259	1.00	
21603 TRACTER ADMS		180,175	130,024	173,370	173,584	37,032	210,616	207,611	•	3,004	207,611	5.50	3,004
1		216,107	230,753	227.240	226.325	5,178	231.503	231,502		-	231,402	3.00	1
101003 CLUBS AND COUNCILS	TH.S	6,079	8,078	6.253	7.628	(771.1)	6,451		•	6,451	,		6.451
TOTAL PERSONNEL	1	3,337,821	3,384,522	3,525,604	3,652,713	(28,767)	3,623,946	3,600,220		23,726	3,600,220	42,48	23,726
OPERATING													
22002 TEXTHOOKS-REPLACIEMENTS	KCHMENTS	2,179	1791	210	2,873	059	3,523	3,502	-	11	3,502		21
П	UMABLES	25.301	24.599	13.201	23,445		23,445	23,426	-	16	23,426		19
23002 CLASSROOM REPERFORE	SENCE	886	072	658	862	(180)	812	811		[1	811		1
23003 PERIODICALS		329	227	267	287	(287)					,		'
23010 CONSUMABILES		241	278	240	287	(187)	130	130		0	130		0
П	IG SUPPLIES	17.758	19,925	17.212	18,672	394	19.066	19,046	12	20	19,046		20
25001 MISC, OFFICE SUPPLIES	11ES	64.5	506	838	000'	122	1,000	1,000	100		1,000		
Т	RARY PURCHASE	435	557	367	005	(23)	477	181		120	357		120
Т	VIELOPMIENT	651	1,308	876	1365	(500)	865	657	٠	208	657		208
T	RSERPS	65	400	891	400	(282)	811	118	•		911		
35000 POLICE AND PIRE SERVICES	ERVICES	1,346	713	842	1,330	4,735	\$90'9	5,754		311	5,754		311
Т	COPRESS			0.4		,			,				
Т	ACE CONTRACT							,			,		
7	3	51,072	51,087	45,081	51,021	4,480	55,501	54,802		669	54,802		669
FOUIDMENT													
Г	2011000	0.00	304	1001	0000 ¢	11.2221	717	707	 	0	727	-	0
73001 EQUIPMENT & FURNITURE	NTIUKE	888	898	1,963	000'7	(4,2,13)	121	727					

		0	,	(0)	Œ.	3.	÷	÷		(0)	3	0	٥	-	٥	400	1.025	;]	.1		71	o	ò	-1	324	1,353		ſ	2	20	3	12	2	0	-	%	92	J		į	989		F	O.	
YR. END	EST																T									감															•				
CURR	STF	1.00	1,00		3,00	3.00	3,00	3.00	3.00	4.00	00'1	1.10		0.79	2.20	0.80			00'1	00'1	2,00	007	4,00	3.00		38089																		1	
FORE.	CAST	193,941	139,227	18,456	254.806	321,307	179.214	228.446	236,587	361,540	63,227	97,865	4,873	80,682	197,276	62,822	23,800	27,000	191.61	76,572	137,100	37.665	153,588	223,978	4,076	3,203,209			2,450	20,134	694		175	15,862	706	432	1.077	118	4,870	539	46,716			2	
AVAIL	BUD.	0		(0)	000		0	0		(8)	76	0	0	1	0.	(0)	1,025				2	0	0	-	324	1,353			20	36	62	133	11	a	-	**	158			č	646		3	O	
ENCOM.	REQUES.	0.0	100	-63	4			4	â	9	Si.	٠		100	2			-		•	•	100	E.	30	-	1				7		į,	2	+	-	ź	,	·		+					
ÚT.	EXP	193,941	139,227	18,456	254,806	321,307	179.214	228.446	236,587	361,540	63,227	97,865	4,873	80,682	197,276	62,822	23.800	27,000	191'62	76,572	137,100	37,665	153,588	223,978	4,076	3,203,209			2,450	20.134	694		175	15,862	706	432	1,077	118	4.870	100	46,716			1.642	
REV.	BUD.	193,941	139,227	18,456	254,806	321,307	179,214	228,446	236.587	361.540	63,227	97,865	4.873	80,683	197,276	62,822	24,825	27,000	191'62	76.572	137,102	37,666	153,588	223,979	4,400	3,204,562			2.520	20,170	756	173	252	15.862	305	200	1.235	811	4.871	(8)	47,362			1,642	
TRFRS	ADJ.	i.	4	042	8,689		(46,282)	(23,897)		37,593		5.040	(12,865)	6,522	1,601		(2,000)	27,000	•	æ	2,688	1,139	535	(1,618)	100	(1,198)				9	26	(79)	4	(520)	(56)			(282)	3,541		2,565			1581	
ORIG	APPRO	193,941	139,227	18,798	246,117	321,307	225,496	252,343	236,587	323,947	63,227	92,825	17,738	74.161	195,675	62.822	31.825	400	79,161	76,572	134,414	36.527	153,053	225,597	4,400	3,205,759			2.520	20,170	756	252	252	16,382	1,000	900	1235	00+	1,330		44,797			2,000	
ACTUAL	2019 - 2020	121°861	135,831	17,498	231,697	312,727	218,539	241,089	280,683	251.538	59,516	93,518	7,900	72,899	189,463	62,194	31,200	6,300	75.662	73,504	134,414	36,527	153,742	226,209	4,400	3,115,222			297	20,521	512	•	\$8	12,889	743	٠	25	- !	869		35,738			2,309	
ACTUAL	2018 - 2019	184.093	132,842	17,412	221,581	305.737	217,489	275,146	219.398	282.568	56,642	89,813	8.585	71,907	183.950	87.871	31,200	10,200	72,680	4	131,455	36,408	148,837	205,443	4,314	2,995,571			1,312	22,073	66	•	\$\$	16,933	616		328	•	572	,	42,292			3,339	
ACTUAL	2017 - 2018	180,042	129,919	17.322	170,553	298,654	299,203	191.283	226,692	274,453	\$3,906	84,917	15,333	53,471	179,020	08,462	30,300		069'69		118,348	34,331	162.117	200,959	3,930	2,902,904			3.553	22,639	Ţ		879	149.71	689		1.379	-	166		47,826			946	
ROYLE BLEMENTARY SCHOOL		PRINCIPAL.	ASSISTANT PRINCIPAL,	CURRICALIAM SUPERVISION	KINDERGARTEN TEACTERS	GRADII: 1 TEACTERS	GRADE 2 TEACHERS	GRADE 3 TEACTBERS	GRADE 4 TEACHERS	GRADIE S TEACHERS	FOREKEN LANGUAGE TEACHER	PHYSICAL ED, TEACHERS	SUBSTRUME TEACHERS	TEACHERS OF THE GIPTED	MUSIC TEACHERS	ARTTEACHERS	STUDENT INTERNS	BUILDING SUBSTITUTIES	LIBRARIANS	PSYCHOLOGISTS	PRINCIPAL/DIRECTOR SECRETARY	CAMPUS MONITOR	TEACHER AIDES	CUSTODIANS	CLUBS AND COUNCILS	TOTAL PERSONNEL		OPERATING	THEXTHOOKS-REPLACTEMENTS	TEXTEROOKS-CONSUMABILES	CLASSROOM REFERENCE	AUDIO VISUAL CONSUMABLES	PERIODICALS	GENERAL TEACHING SUPPLIES	MISC, OPTCE SUPPLIES	PROFESSIONAL LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	DOTES AND MEMBERSHIPS	POLICE AND FIRE SERVICES	DUPLICATORS AND COPIERS	TOTAL OPERATING		EQUIPMENT	EQUIPMENT & PARITINAL	
RC.9 RC		21101	21102	1-	910997	910901	Т	ī	т	т	Т	Т	т	Г	Т	21314	21317	21318	21401	21403	10512	21602	21603	10019	Ι				22002	22003	23002	23010	23003	24011	25001	25002	25003	25026	35000	72035				300	
282	288	238	287	285	289	290	291	292	29.	787	295	296	297	298	299	300	301	302	303	70%	9	306	307	30%	300	310	31	312	313	314	315	316	317	318	319	320	323	322	323	324	325	326	327	328	120

Ī	\neg				ιê		ê	0	0	ī	Ī		· (2 4	• T	. 8	واء	<u>-</u>	Ţ.	-T;	ę.	T	, l	- - -	<u>-</u>	63		Γ	2	줐	<u></u>		~1	ri l	0	Ī	0	7	0			£	Г	٦	
EST.		٠	,	٠						'							<u> </u>				Par l		1.754			2,49.1										*				10					
STF	1:00	1.00		3,00	4.00	3.00	4.00	4.00	3.00	1.00	1 40		64.0	3.00	20.2	36			30	0.55	2.00	00.1	5.00	5.00		40.97																			
CAST	192,941	139,227	19,055	213.582	289,097	285,525	336,766	292,482	293,034	76.040	103 283	COTTON!	74 267	174.75	17/1/17	001.00	006.15	22,004	520,511	20,452	116,321	37.259	192.236	759.407	6.289	3,289,994			2,858	23,037	189		172	18,720	484	4.77	120		8,96			48,468			
BUD.	,				(0)		(0)	0	0		-	2 4	o é	(0)	>	,	cre	7		-	203		1,754	5	0	2,493			35	24	3	,	13	6	91	E.	0		0	100	8	980			
REQUES.	,			,		,	,			ŀ				-		•	1	•	٠	•		-	•	•					•	•					0.00	i i	4		•	(4)	04	75			
EXP	192,941	139,227	19,055	213.582	289,097	285,525	336,766	292,482	293,034	76.040	102 343	10,000	10,031	14,364	174,121	65,596	31,300	22,064	113,025	20,452	116,321	37.259	192,236	229,467	6.289	3,23/9,994			2,858	23,037	681		172	18,720	184	#	130	,	968'1		65	48,468			
BUD.	192,941	139,227	19,055	213,582	760,682	285,525	336,766	292,483	293.034	76.040	000000	00000	10,000	24,381	15/1/21	63,596	31.825	22,07.8	113,025	20,452	116,524	37,259	193,990	229,467	6,289	3,292,488			2,893	23,060	683	•	174	18.722	1,000	,	120		968'1	(5)	77	48.548			
ADJ.	•		257	(67.773)	(41.821)	,	67,773	(118.514)	(63,396)	and order	200	9,718	(0000)	707	(400/)	1		570,52	•	(9,257)	2.134	732	4,122	5.950	239	(197,253)			•	(175)	(185)	(289)	(115)	(82)		(500)	(1,310)	(400)	9999		8	(2,490)	10000 67	12,000)	
APPRO	195,941	755,681	18,798	281,355	330,918	285.525	268.993	410.997	356.430	76.040	040'07	25,303	77.308	24,129	121.671	63,396	31.825		113.025	24.709	114.390	36.527	189,868	223.517	6.050	3,489,740			2,893	23,235	868	289	289	18.804	1.000	200	1,430	400	1,330	(2)	1	\$1,038	Spirit V	2,000	
2019 - 2020	188,235	135,831	17.758	203,407	250,356	279,195	327.579	402 30X	112, 103	22 680	16000	78,462	005.5	24,021	197.791	60,438	31.200	18,500	111,355	28.528	114,549	36.527	186.841	224,60H	5,895	3,324,759			126	17,847	901	63	(.6)	13,606	763		283	06	842			33,662	0.00	1.959	
2018 - 2019	184,093	132,842	18,432	295,443	290,063	313.911	310.608	384 648	744 793	50,007	09,013	85,239	0000	23.694	102.780	79.873	30,000	17.100	68'001		111.849	36,408	186,230	217,729	4273	3,363,687			2,164	24.816	889	10	365	20,575	1.035		338		423			\$0,605		626	
2017 - 2018	180.042	129.919	17.572	282.382	288,890	310.293	298,232	174 662	780 856	202,020	C6C-90	76,470	24,515	20,175	156,973	46,467	30,600	4	108,462	100	109.524	34,331	161,629	196.576	3.600	3,204,563			2,806	22,530	906	207	×	20,344	1,035	142	522		1,451			49,982		999	
7	PRINCIPAL.	ASSISTANT PRINCIPAL	CURRICULUM SUPERVISION	KINDERGARTEN TEACHERS	GRADE I TEACHERS	GRADIS TEACHERS	SASHOVELLE UNIVERSE	TOTALOGA ICTO ANALA TOTACHESISE	TO AIN! & THE CHIEFE	UKANAS HANCARKS	1011024 FOXERIN LANCOLORE TEACHER	1011034 PHYSICAL LID, TLACHERS	SUBSTRUCTS ITACHERS	TEACHERS OF THE GIPTED	MUSIC TEACHERS	ART TEACHERS	STUDIENT INTERNS	BUILDING SUBSTITUTES	LIBRARIANS	PSYCHOLOGISTS	PRINCIPAL/DIRECTOR SECRETARY	CAMPUS MONITOR	TEACHER AIDES	CUSTODIANS	CLUBS AND COUNCILS	TOTAL PERSONNEL		OPERATING	TEXTBOOKS-REPLACEMENTS	TEXT/BOOKS-CONSUMABLES	CLASSROOM REPRENCE	PERIODICALS	AUDIO VISUAL CONSUMABLES	GENERAL TEACHING SUPPLIES	MISC, OFFICE SUPPLIES	PROFESSIONAL LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	DUES AND MEMBERSHIPS	POLICE AND FIRE SERVICES	DUMJICATORS AND COPIERS	REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING		EQUIPMENT & FURNITURE	
	21101	21102	Т	Τ.	$\overline{}$			1001101	3001101	control	1011024	1011034	ТΤ.	−Ţ	[-1	21317 8	21318 1	21401	21403 F	21501 F	21602 (10019	101003			_	22002	22003	23002	23003	23010	24011	25001	25002	25003	25026	Т	Т	т		r	73001 F	
332	333	2	335	336	337			97		Ţ :	2467	3	<u>_</u> ₹		346	747	¥	<u>,</u>	<u></u>	351	352	383	-35 -25	355	356	357	358	359	360	<u></u>	762	36	¥.	365	38.	367		369	370	37.	372	37.3	374	375	376

É	NC - 11 FIRSTON	2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
Ľ	21201 DORECTOR	172,171	221.045	180,006	184,506		184,506	184,506	139	166	184,506	1,00	
L	T.			46,350	46,350	(1,380)	44,970	026'**	Ġ	(0)	079,54	00'1	0.0
1	Т	69,624	71.086	72,819	72.819	1,449	74,268	74.268	S	- O	74.268	00'1	000
Τ,	П	185,501	114,087	112,022	108,122	(\$88)	107,534	107.334		200	107,334	2,00	200
٢	Т	31,247	32,400	29,146	33,500	(33,500)	07		-				٠
تَ	1	7,652	8,066	4.950	12,550	(12,550)			Ŷ.	5.00	10.0		i.
آ آ	1	577,740	572.785	566,794	606,454	(800'6)	597,456	593,309	824	4,147	503,309		4,147
ľ	7	42,631	42,843	27.208	42.050	(22,925)	19,125	19,124	-	1	19:124		
ľ	┰	1951	2255	-	10,329	(10,329)	*	-		-5	270		
1=	7	1,000			4,000	(4,000)			100				68
ــــــــــــــــــــــــــــــــــــــ	_	8,720	8,942	7,650	# 12	8,352	8.352	8,337		51	266,8		616
]	"	1.015,886	1,073,509	1,046,944	1,120,690	(84,479)	1,036,211	1,033,848] .]	1,364	1,031,848	9.00	4,364
	OPERATING												
L	CONCELTANT SERVICES	0097	1.383	984	1000	*	1,000	3800	7	120	088		130
ľ	Т	0001	1:021	-			9		120				7
Τ"	Т	1,645	1.468	1		7				3	•		100
1.,	1	01971	1.614	1.597	1.500		1,500	005'1	2	+	005'1		120
["	24011 GENERAL TEACHING SUPPLIES	13,051	12,441	12.398	14,081	86	13,983	13.982	2.4		13.982		
Ľ	24006 ATHERITC TRAINING SUPPLIES	6,157	\$,999	10,376	9.000	141	6,141	6,141	ŭ,	0	6.141		
Ľ	25002 PROFESSIONAL LIBRARY PURCITASE	\$00	428	200	800	(43)	457	435	ï	H	435		23
Ľ	25003 PROPESSIONAL DEVELOPMENT	2,205	4,105	2.046	2,000	(1.510)	490		Ŷ	*	490		ı
Ľ	25026 DUTES AND MEMBERSTIPS	3,205	3,131	3,070	3.000	(417)	2,583		ią.	Ö	2,583		000
Ĺ	\$2008 INTERSCHOLASTIC TRANS, DHS	314.395	256,959	180,844	291,384	(116,830)	174,554	_	·	30,470	144,084		38,470
Ľ	72044 REPAIRS AND SERVICE	5,000	4,621	4.400	5,000	(1,416)	3,584	3,584		(0)	3.584		(O)
ľ	102001 INTERSCHOLASTICS/IDARIEN IIS	249,321	247,983	305,500	237,340	(\$88)	236,785	227.608	9.173	\$	236,780		*.
ľ	102002 INTRAMURALS-MIDILISEX	2.470	٠	2,338	2,500	(370)	2,130		G	-	2,129		
٢	102004 INTERSCHOLASTIC-OFFICIALS	182,531	158,388	112.519	158,306	(38.725)	119,581	116.785		2,796	116.785		2,796
٢	STUDIEST ACTIVITY FUND					00	90	٠	4	*	,		
二	121 00 IMPROVEMENT OF STITS	2,065	924	1,962	2,000	[74]	1.026	1,925	.2.	-	1,925		
	TOTAL OPERATING	786,756	700,466	638,534	724,611	(159,897)	564,714	522,124	9,173	33,417	531.297		33,417
	EQUIPMENT												
	13001 EQUIPMENT AND FURNITURE	891'9	1.642	4,995	000'9	(1,000)	5,000		33	47	4,953		47
	TOTAL EQUIPMENT	6,168	1,642	4,995	000'9	(1,000)	5,000	4,953		47	4,953		47
	TOTAL PHYSICAL EDUCATION	1,808,910	1.775,616	1,690,473	1,351,301	(245,376)	1,605,925	1,558,925	9,173	37,528	1,564,098	9.00	37,828
													Surplus
	REVENUE		100 mm and 1		Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)
-	102006 REV SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	100	40			200	22			*
] ; ;													
	MILE IN THE PROPERTY OF THE PR	224	1.740.616	1.655.473	1.851.301		1.605,925	1.55K,925	9,173	37,328	1,568,098	2,00	27.02.15

RC-12 MAINTENANCE	ACTUAL.	ACTUAL, 2019	ACTUAL 2019 - 2020	ORIG	TRFRS ADJ.	REV. BUD.	UTY EXP	ENCUM. REOUES.	AVAII. BUD.	FORE	CURR	YR. END EST.
BACH THE DIRECTOR	14K 19K	151.513	155.321	155.321	3.883	159,204	159,204		(0)	159,204	100	(0)
CUSTONIAL & MAINT SUPERVISOR	123 235	122,421	114,821		119,330	119,330	99.089		20,241	680'66	1.00	20,241
	28,832	34,853	35,636	35,636	3,371	39,007	19,007	,	0	39,007	0.50	0
CUSTODIAL SUPERVISOR	90.030	91.903	79,477	83,183	(18.521)	64,662	64,385		277	64,385	1.00	277
CUSTONAL, OYT SCH, EMERGENCY	107,423	88,229	94,170	\$2,000	71,381	123,381	123,375		9	123,375		9
GROUNISSIGEEPIERS	375,981	383,160	393.623	398,986	(9,912)	389,074	389,074		0	389,074	9:00	0
GROUNDS OVERTIME	1,820	5,840	9,174	12,000	(3,900)	8,100	8.094		9	8.094		9
MAINTENANCE	630,413	647,572	675,148	797,643	(130,433)	667,210	667,210		-	667.210	2.00	-
MAJINTENANCE OVERTIME	34,666	27,072	20,487	27,500	(7,490)	20,010	19,489	,	521	19,489		128
SPRING/SUMMER HELP PART-TIME	186,381	059'001	98,052	088'66	(47,774)	52,106	47,696	,	4,410	47,6%	1	4,410
TOTAL PERSONNEL	1,644,978	1,653,234	1,675,910	1,662,149	(20,065)	1,642,084	1,616,621	•	25,463	1,616,621	15.50	25,463
OPERATING												
CONSULTANT SERVICES	11711	28,855	38.061	16,000	1.035	17,035	686'91		46	16,989		ç
PROF, MESTINGS & TRAINING	6,581	6,852	1,334	7,910	(016.7)	•	-	•				
MEPUSE COLLECTION	89.598	104,493	70.822	80.758	(1.795)	78,963	78,963	•	0	78,963		0
SNOW REMOVAL	59.554	55,330	15,448	89,000	(21,720)	37,280	37,280		0	37,280		0
CARE OF TREES	21,675	23,600	26.061	36,000	(3,666)	22,334	22,334	-	•	22,334		
CUSTODIAL SUPPLIES	205,933	162,849	161,051	160,000	636	160,636	160,635	-	ī	160.635		-
OPERATION OF VEHICLES	58,734	44,022	35,405	000'09	(12,671)	47,329	47,129		(0)	47,329		(0)
CARL OF GROUNDS	250.040	230,136	278,775	310,000	36,330	246.330	246,330		(0)	246,330		(0)
	22 520	28.229	18,447	36,860	1,152	28,012	28.012			28.012		•

2018 - 2019 - 2020
208.593
90
35,654
87.942
42,245
85,584
50,901
33,716
128.881
11,427
33,726
18,679
8.633
2,172
58.747
105,871
9661
38,727
54.497
1,653,395
6,976
37,820
54,796
3,384,101
(\$4,013)
(71,109)
(125,122)
3,674,043 3,258,979

NC. 13 MIGNET ACTION ACTION NATION EXCHANA ACTION CASTA	489	491	49.2	493	494	495	2	497	498	499	\$00	501	502	\$03	504	\$0\$	206	203	208	509	510	511	\$12	513	514	515	516	213	518	619	520	522
17.00 DIRECTION CONDUCINE N. CATTALL ACTUTALL ACTUTALL ACT	YR. END EST.	0		7,415	7,416				1223	0	ì	15	++	4	and .	+			4		q	0	1	£	1,304			26	٠	æ	9	0,73£
The Process of Process	CURR	1.00			1.00																											<u> </u>
TOTAL PERSINNEL MATCHARI MA	FORE. CAST	153.760	- Table -	48.803	202,563			,	277	10,895	1.079	18.915	3,173	106%	1001	1.318	1,700	*	1	765	*	3,563	2,261	9.436	58,284			8,649	ď.	669'8	200	995.697
TOTAL PRENINCE ACTUAL AC	AVAIL BUD,	0	٠	7.415	7,416			9.	1,223	0	×	15	81	7	1	*				(6)		0		25	1,70%			*		90	1	4,732
The property color of the property color o	ENCUM. REQUES.	·		100	*		Ì			1000				-		55	(4)			1940	3	,						9	1000			
The presentation of the	YTD	151,760		48,803	202,563				277	10,895	470.1	18,915	3,173	3,901	10071	1,318	1.700		-	765	•	3,563	1,70	9,436	58,284			8.699	400	669'8		704,546
Third	REV. BUD.	153,760		56.218	209,978			,	1.500	10.895	1,079	18,930	3,175	3,904	1,002	1,318	1,700	2.6		765		3,563	2,261	6.500	59,592			8.707	*	8,707		278,277
NECTION NUMBER	TRFRS ADJ.	,	,	F.	٠			(655)	(8)	*	(3)	38	(40)	34		(182)	400	(1,125)	(400)	556	(12,000)	(214)	(2,939)		(16,523)			5.563	(5,880)	(317)		(16,340)
NOTE NOTE NOTE NOTE ACTUAL	ORIG	153,760	-	56.218	209,978			655	1.500	10.895	610'1	18,930	3,215	3,830	0001	1.500	006.1	1,125	100	209	12,000	3,777	5,200	9.500	76,115			3,144	5.830	9,024		295,117
NOTE 1905	ACTUAL 2019 - 2020	126,004	26,434	38,888	191,126				253	8,435	1,016	15,373	5,471	2,172	458	*68	059	1.073	300	847	1369	3,460	3,708	9.436	60,914			086.6		9,940		262,180
RC - 13 MUSIC ACTU 20201 DIMECTOR 21501 PREMICENAL/DIRECTOR SECRETARY 101003 CLUBS AND COUNCILS 101004 CLUBS AND COUNCILS 101005 CLUBS AND COUNCILS 101005 CLUBS AND COUNCILS 101007 TEXTROCKECONREMENT 101007	ACTUAL. 2018 - 2019	123,232	24,897	45,084	193,213				1.000	10,037	1,041	17.887	5,048	0861	1,126	1,477	1.200	3	777	069	4,034	3,571	4,374	8,035	61,844			6137	7.900	14,038		269,094
21201 101063 10106	ACTUAL 2017 - 2018	120.520	25.142	36,677	182,339				498	8,711	296	17,004	4,138	1,880	1.144	1,519	1,175		285	929	12,390	4,220	\$ 200	8,035	67,821			5,631	8165	11,549		261-709
	RC+13 MUSIC	_	т	_			OPERATING	г	Т	П	r	Т	т	Т	Т	T	т	П	г	т	П	П	Т	1	TOTAL OPERATING		EQUIPMENT	EQUIPMENT AND FURNITURE	_	TOTAL EQUIPMENT		TOTAL MUSIC
489 490 490 490 490 490 490 490 490 490 49		Ш	L		1			L	_	L		L.	<u> </u>	L		L	L	_	_	_		_	_	_				L	_	618		

523	525	526	527	52H	529	530	531	532	533	534	535	536	537	538	539	240	24	542
YR. END EST.	T.	ř			0	0	10	rı	4	-	17			-	1		1.8	
CURR	¥	4.5									40						•	
FORE. CAST	7	10			1,944	5,314	190	41,300	6669	1,789	101,236			3,866	3,866		105,102	
AVAIL BUD.		C.			0	0	10	13	7	Ξ	11			-1	-		81	
ENCUM. REQUES.	(4.0)	80			(34)	100	100		4	Ž.							Ţ	
YTD EXP	387				1.944	5,314	190	91,300	669	1,789	101,236			3.866	3,866		105,102	
REV. BUD.	2			1000000	1,944	5314	200	91,302	703	1.790	101,253			3.867	3,867		105,120	
TRFRS ADJ.	0				(95)	(386)	(20)	(3,098)	(297)	(2,060)	(5,867)			(183)	(183)		(050'9)	
ORIG	2.5	*			2,000	909'\$	270	94,400	000'1	3,850	107,120		27.72	4,050	4,050		111,170	
ACTUAL, 2019 - 2020	Si.			0.000000	1,102	3,529	95	83,535	685	1.350	91.251			6.059	650'9		97,310	
ACTUAL 2018 - 2019	i.	S			1,776	5,293	368	90.166	1.735	3.768	103,105			6,133	6,122		109,227	
ACTUAL 2017 - 2018	800				1.980	5,584	376	90,840	908	3,310	102,889			9,933	9,932		112,821	
ART	21314 REEMINTARY ART SYSTEMWINE	TOTAL PERSONNEL		OPERATING	SUPPWARE	CLASSROOM REFERENCE	PIRIODICALS	GENERAL, TEACHING SUPPLIES	PROFESSIONAL DEVELOPMENT	REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING		EQUIPMENT	73001 EQUIPMENT & FURNITURE	TOTAL EQUIPMENT	•	TOTALART	
523 RC-14 ART 524	21314				13035	13002	23003	24011	25003	12044				73001				
523	525	526	527	\$28	529	530	531	532	533	534	535	536	537	538	539	97	35	542

543	ž	545	546	547	548	549	250	199	552	553	554	555	556	557	558	559	999	561	295	563	564	265	266	267	268	569	570	571	572	573	574	576
YR. END	EST.	0	0			2,257	2,257			(1)	316	4	0		0	90	¥¢	-		(0)	337			6		2,603		(Shortfall)		1004	7,003	
CURR	STF	1.00	8.00	1:00		2.00	12.00			_	_																	-				
FORE-	CAST	171.597	959.989	184,506		73,997	1,116,755			92.006	3,184	786,205	29,490	15.350	77,455	18,868	32,214	50,264	246,669	145,596	1,497,299			375,019		2,989,073		Rev. Forecast	(216,929)		2,772,145	
AVAIL	BUD.	0	0			2,257	1,257			(1)	316	7	0		0	>0	30	-	•	•	337			6		2,603		Rev. Expected	(216,929)		(214,326)	
ENCUM.	REQUES.											•		,		•	-	٠		,				٠							•	
VTD	EXP	171.597	989'989	184.506	٠	73,997	1,116,755			92,006	3,184	786,205	29,490	088781	77,455	18,868	32,214	50,264	246,669	145,596	1,497,299		i	375,019		2,989,073		Rev. Received	(216,929)		2,772,145	
REV.	BUD.	171,597	686,656	184,506		76,253	1,119,012			92,005	3,500	786,209	29,490	15,350	77,455	18,875	32,222	50,265	246,669	145,596	1,497,636			375,028		2,991,676		Rev. Bud.	(216,929)		2,774,747	
TRFRS	YD).	171,597	(147.271)	,		(5,231)	560*61			(2,995)	,	4,469	195	350	35,455	(4,125)	4,222	2,265	(24,579)	85.596	96,219			8,628		123,942		Adjust.			123,942	
ORIG	APPRO	-	833,927	184,506		81,484	1,099,917			000'001	3,500	781.740	28,929	15,000	42.000	23,000	000'8C	48,000	271,248	000'09	1,401,417			366,400		2,867,734		Orig. Bud	(216,929)		2,650,805	
ACTUAL	2019 - 2020	167.004	666,923	180,006	23,520	x2.544	1,119,996			189,189	2,284	786,280	34,990	15,115	55,292	16,109	30,227	36,319	291,318	105.121	1,562,242			762,246		3,444,484			(212,644)		3,231,841	
ACTUAL	2018 - 2019	163,329	065,649	99,168	23,003	86,106	988'196			141,897	2,546	723,014	43,392	14,119	38,399	15,918	28,980	49,351	270,816	64,029	1,392,462			731,494		3,112,152			(203,071)		2,909,081	
ACTUAL.	2017 - 2018	159,735	613,877	172,171	22.554	72,391	1,040,728			152,735	2.511	661,694	38,263	9,884	83,841	19.621	14,109	130,827	287,769	70.953	1,472,206			755,318		3,268,252			(201,323)		3,066,929	
RC+15 COMPUTER TECHNOLOGY		DIRECTOR OF TECHNOLOGY	THECHNOLOGY SUPPORT	DIRECTOR OF INST. TECH	PRINCIPAL/DIRECTOR SECRETARY	TRACHIR ADMER COPY CENTER	TOTAL OPERATING		OPERATING	CONSULTANT SERVICES	LOCAL TRAVEL	SOFTWARE MAINTENANCE	GENERAL TEACHING SUPPLIES	TEMPORARY HOURLY SERVICES	COMPUTER SOFTWARD & SUPPLIES	STAFF DEVELOPMENT PROGRAM	CELL, PHONE	WIDE AREA NETWORK	RENTAL ADUPLICATORS AND COPTER	т	т.		EQUIPMENT	NEW COMPUTER EQUIPMENT		SUBTOTAL COMPUTER TECHNOLO		REVENUE	REV. FROM TOWN-FOR IT SERVICE		TOTAL COMPUTER TECHNOLOGY	
RC - 15		11031	100	21201	21501	21603				12001	13015	13035	24011	25013	25019	25029	64005	90009	72035	72044				73400					102010			
543	544	545	246	547	248	549	550	195	552	553	3	\$55	\$56	557	558	559	260	561	562	\$63	564	565	266	267	29%	695	570	571	572	573	574	575

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YR. END EST.								96,332		,			609	•		214		•	97.158			97,158
CURR	1.00	8	09.0	2.60																ľ		2.60
FORE. CAST	307,125	98,662	44,725	450,512			27,676	899'091	32,249	27.951	28,126	44,679	505		•	1,306	15,912		339,067			789,579
AVAÍL BUD.	-	,	0	0			0	96,332	1	•	0	1	609	•		314	0		97,158		·	97,158
ENCUM. REQUES.		-					•	٠		-	•	•		•	•		•				,	
YTD	307,125	98,662	44,725	450,512			27.676	160,668	32,249	27,951	28,126	44,679	502			1,306	15,912		339,067			789.579
REV. BUD.	307.125	98,662	44,725	450,512			27,676	257,000	32,250	27,951	28,126	44,679	1.111		,	1.520	15,912		436,225		•	886,737
TRFRS ADJ.	7,125	2,171	1881	10,177		į	9,176		7.250	(2,050)	(1.874)	(171)	(1,889)	(2,000)		(1,480)	(4,088)	•	2,874		,	13051
ORIG	300.000	168'96	43,844	440,335			005'81	257,000	25,000	100'08	30,000	44,850	3,000	2,000		3,000	20,000		433,351			373,676
ACTUAL 2019 - 2020	315,049	96.491	43,844	455,384			178,248	175,465	31,229	27.387	28,192	27,688	2,595	4,031		3,914	10,757	,	489,505			944,889
ACTUAL 2018 - 2019	135,045	94.368	43,979	273,393			24,759	248,477	23,464	29,189	26,952	41,756	92.59		3.8	3,000	21,700		421,557			694,950
ACTUAL 2017 - 2018	278,000	92.518	41.894	412,412			32,154	285,860	24,951	29,864	27,011	41,288	3,290	*	43	3,054	16,937		464,451			876,463
RC-16 ADMINISTRATION	SUPERINTENDENT	EXECUTIVE ASSISTANT	PRINCIPAL/DIRECTOR SECRETARY	TOTAL PERSONNEL		OPERATING	CONSULTANT SIERVICES	LEGAL SERVICES	OTHER BOARD EXPENSES		GENERAL OFFICE SUPPLIES	DUES AND MEMBERSHIPS		ADA/SOM SUPPORT	PROF. LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	CATALOGHANDBOOK PRINTING	KIENTALAEASE OF EQUIPMENT	TOTAL OPERATING		EQUIPMENT	TOTAL ABMINISTRATION
	11011	11032	21501				300	12004	13003	13011	25001	25026	[13025	25002	25003	25014	83003			13001	
ST7	613	580	58	583	583	584	\$88	586	587	SHOR	SNS	590	591	592	593	594	595	597	598	899	909	602 603

\$09 \$00	909	607	809	609	019	119	612	613	614	615	919	617	919	619	620	621	622	623	624	625	929	627	ž,	629
YR. END EST.	0	(A)	266	-6	266			4	-	(4)	F1		500			0	909			â				772
CURR	00'1	4.00		- 0	10.00																1			10.00
FORE	106,395	639,260	21.219	100	766,874			70	1,249	(4)	3.858	37.714		000'01		942	53,861			÷				820,734
AVAIL BUD.	0	3	266	100	266			÷0	Ţ	•	2	-	906		3	0	909			*	3	S		772
ENCUM. REQUES.	3	4	-3	0.00				4	53	ĵ	12	ě.			5.7							ň		Q
YTD EXP	106,395	639.260	21.219	7.4	766,874			1.6	1,249	100	3.858	37,714	4.5	10,000	,	545	53,861			50		ু		820,734
REV. BUD.	106,395	639,260	21,485	100	767,140			100	1,250	*	3.860	37,715	900	10,000		942	54,367			2	ġ.	4.)		821.507
TRFRS ADJ.	3,099	13,055	(23,515)	20	(7,361)			(400)	(250)	(200)	(140)	6,715	-		(600)	(\$\$)	4,767			36				(2,594)
ORIG	34°C, £01	626,205	45,000		774,501			200	0051	900	4,000	31,000	200	10,000	009	1.000	49,600			48	5.5			#24,101
ACTUAL 2019 - 2020	967,501	626,948	32.546	26.384	789,174			187	1.741	595	3,257	35.911	×	10.000		1.486	53,147			4		÷		842,321
ACTUAL 2018 - 2019	101,023	611.224	70.423	24,897	195,708			452	1.458		1,419	30,954	320	10,431	06#	1,636	47,160			201	3.4			854,727
ACTUAL 2017 - 2018	97,138	25.142	592,105	27,371	741,756			427	1,513	019	3.968	31,199	338	10,000	625	2.086	50,766			1.90	3.9			792.521
неалти	DIRECTOR NURSES	NITRATIO	SUBSTITUTE NURSI:S	PRINCIPAL DIRECTOR SECRETARY	TOTAL HEALTH		OPERATING	PERIODICALS	GENERAL OFFICE SUPPLIES	PROF. LIBRARY PURCHASE	PROFESSION AL DEVELOPMENT	HEALTH SUPPLIES	LOCAL TRAVIE	SCHOOL PHYSICIANS SERVICES	AUDIOMETER REPAIRS	REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING		EQUIPMENT	KISPLACEMENT HEALTH BQ.	NEW HEALTH EQUIPMENT	TOTAL EQUIPMENT		TOTAL HEALTH
604 RC-17 HEALTH 605	11031	I	1					23003			25003			42003	72031					13007	123007			
109	909	150	809	609	919	611	612	613	614	615	616	617	618	619	620	621	622	623	624	239	979	627	87.9	629

6,11	632	633	634	635	969	637	6,38	639	640	£41	642	643	3	645	949	647	£	649	059	651	652	653	654	655	959	657
YR, END	EST.	•	(0)	-	0	-	48,046	•	0	1,525	19	(0)	•	49,640				ei	200	4,715	4	5,231		54,871		
CURR	STF		1.00	00.1	0.50							7.0		3.27										3,27		
FORE.	CAST	-	205.137	97.483	38.069			•	18,589	938.898	13,086	49,100		1,360,362			225	18,948		36,940	35,109	91,222		1,451,584		
AVAIL	BUD.	-	(0)	1	0		48,046	,	0	1,525	67	(0)	,	49,640				63	200	4,715	14	5,231		54,871		
ENCUM.	REQUES.	•	•	•	•	•			•	,		-	,								,	•				
VTD	EXP	-	205,137	97,483	38,069		,	,	18,589	938.898	13.086	49,100		1,360,362			225	18,948		36,940	35,109	91,222		1,451,584		
REV.	BUD.	-	205,137	97,484	38,070	~	48.046	,	18,589	940,423	13,153	49,100		1,410,002			22.5	18.950	200	41,655	35,123	96,453		1,506,455		
TRFRS	ADJ.	(143,091)	5,490	97,484	1,813	550,084	(295,188)	(76.527)	18.589	465,423	(36,847)	49,100	(137.559)	177,864			(475)	(1,050)		(8,345)	8.623	(1,247)		497,524		
ORIG	APPRO	143,091	199,647	,	36.257	(\$50,083)	343,234	76.527		475,000	80,000		137,559	911,231			700	20.000	900	20,000	26.500	97,700		1,008,931		
ACTUAL	2019 - 2020	Ţ	199,647	95.338	36,256				14,975	478,385	15.501	24,233		864,336			250	1,650	247	27,000	43,331	73,178		937,514		
ACTUAL	2018 - 2019	0	192,896	93,240	35,459				18,182	739,867	27,023	24,047		1,130,714			250	17.406	340	26.100	48,203	92,298		1,223,012		
ACTUAL	2017 - 2018	0	188.651	681.189	34,678					419,702	54.772	24,153		813,145			6,850	19,154	139	24,300	72,582	123,025		936,170		
TANNOSKA		BURSAR/ADMINISTRATIVE ASSIST	DIRECTOR OF HUMAN RESOURCES	HR COOK MAATOR	BENEFITS COORDINATOR	т	CONTRACT SUPPORT	CERT. STAPF COLUMN CHANGE		т	т	PRINCIPAL/DIRECTOR SECRETARY	П	TOTAL PERSONNEL		OPERATING	DUES AND MEMBERSHIPS	RECRUITMENT	LOCAL TRAVEL	7-	STAFF DEVELOPMENT PROGRAM	TOTAL OPERATING		TOTAL PERSONNEL		
RC 18		11013	11015	11022	11020	11024	11027	11028	101050	21300	21302	21501	31000				25026	13014	13015	25028	25029					
631	632	633	634	635	96.9	637	638	639	9	2	642	643	979	645	949	Ţ	648	679	650	651	652	653	654	655	989	657

6 2018 - 2020 APPKO ADJ. BUD. EXP REQUISS. BUD. CAST STF 6 2015 3.0 214,797 - 214,797 - 214,797 - 214,797 - 214,797 - 100 4 4,482 - 4,572 - 4,572 - 4,572 - 6,272 - 7 4 2,848 2,947 2,947 - 4,572 - 6,772 - 7 - 7 4 2,848 2,947 2,947 2,947 - 2,947 - 2,947 - 7 4 2,858 2,948 1,3100 2,955,461 1,236,464 1,350 1,364 4 1,194,68 1,241,79 2,241 2,342 1,364 1,364 1,364 4 1,194,68 1,194,68 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 1,341,79 <	RC 19	RC 19 CURRICULUM	ACTUAL	ACTUAL,	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE.	CURR	YR, END	9
10 10 10 10 10 10 10 10			2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	ĕ.
1,000 1,00	12	П	302,966	507,533	214,797	14,797		214,797	214,797	-	-	214,797	00.1		<u>ت</u>
String	lä		20.00	2				-				•			•
Mathematical National Nation	Įξ	26 CURRICULUM COORDINATOR			30		-	-	•			,			•
Math	[집	0 CURRICULUM & SUPERVISION	4394	4,482	4,572		4,572	4.572	4,572		(O)	4,572		(0)	ě
Titologies Tit	S	S8 PROGRAM COORDINATORs	264.074	285,353	297,774	399,068	(3,707)	295,361	201.671		93,690	201.671	2.00	93,690	•
1,175,250	[8	99 INSTRUCTION SUPP. SPECIALISTS	1.149.668	1,217,293	1,194,638	1,241,750	(5.286)	1,236,464	1,236,464		0	1,236,464	13.50	0	•
SEI, INSTRUCTION T238 4482 4572 4572 5 4572 5 4572 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	ΙΞ	2 CURRICULUM DEVELOPMENT	76.594	119,745	114,157	121,080	9,927	131,007	131,007	,	0	131,007		0	•
COTAL PERSONNEL ANSISTANT W.385 71,792 72,415 73,467 74,247 74,24 74,525 75,375 75	12		7,238	4,482	4,572	4.572		4.572	4,572	•	10)	4.572		(0)	•
TOTAL PERSONNEL. 1,775,320 1,910,680 1,992,924 1,564,674 7,624 1,962,296 1,964,678 9,846 1,864,458 9,846 1,864,678 OPERATING CONSULTANT SERVICES 3,7579 30,000 43,650 43,270 44,935 - 65,000 44,935 - 65,000 44,935 - 65,000 1,804,458 - 65,000 1,804,458 - 65,000 - 44,935 - 65,33 - 44,935 - 65,33 - 1,804,458 - 1,804,458 - 1,804,458 - 64,935 - 64,935 - 64,935 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93 - 1,944,93	6		70,385	71,792	72,415	73,407	2,118	75.525	75,375		120	75,375	1.00	150	•
CONSULTANT CONSULTANT CONSULTANT CALL 44,935 45,000 45,000 45,000 45,000 45,000 45,000 44,935 65 44,935 DUIS AND MEMBERSHIPS 1,626 1,640 2,535 4,127 (155) 3,972 3,971 13,971 LOCAL TRAND 2,067 5,868 1,33 7,500 (3,255) 4,275 2,22 3,973 2,22 LISCAL TRAND 4,346 2,44,25 2,92,12 1,352 4,275 2,23 5,332 5,332 5,332 5,332 5,332 5,332 5,332 5,332 5,332 5,332 5,332 1,332 1,329 1,329 1,329 1,329 1,329 1,329 -			1,775,320	1,910,680	1,902,926	1,954,674	7,624	1,962,298	1,868,458		93,840	1,868,458	17.50	93,840	
COPERATING OPERATING 44,935															•
CONSULTANT SIENCY \$\frac{3}{3}\text{index}\$ \$\frac{3}{3}\text{index}\$ \$\frac{4}{3}\text{index}\$ \$\frac{4}{		OPERATING													۰,
DUIS_AND MEMBERSHIPS L626 1.640 2.53 4.127 (155) 3.972 3.973 - 1 3.973 LOCAL_TRANDAL 2.057 2.686 1.33 7.500 (3.223) 4.235 2.92 - 5.983 9.29 TEXTROCKESANISM 3.00.81 2.44.32 2.92.912 8.133 7.500 6.533 - 6.53 - 6.53 RESOURCESANISM 4.34 7.054 7.054 7.054 7.054 8.000 13.929 21.029 - 0 8.532 ESTANDARIZISM 3.1.086 3.3.01 2.8.000 13.929 21.029 - 0 6.633 STANDARIZISM 3.1.089 110.166 9.477 (45) 29.432 - 0 0 6.633 STANDARIZISM 3.1.089 2.500 3.200 17.361 3.9.432 - 0 0 6.633 FIRENCULUM MESELARCH & DILY 18.646 2.500 2.3.70 17.86 2.2.70 0 0 0 0 0 0 0 0 <td>18</td> <td></td> <td>37,679</td> <td>30,000</td> <td>47,650</td> <td>45,000</td> <td>-</td> <td>45,000</td> <td>44,935</td> <td></td> <td>99</td> <td>44,935</td> <td></td> <td>69</td> <td><u> </u></td>	18		37,679	30,000	47,650	45,000	-	45,000	44,935		99	44,935		69	<u> </u>
LOCAL TRAVIEL 2.057 5.886 133 7.500 (3.255 4.275 2.92 - 3.983 2.92 TEXTINDOMESANEW 2.80.081 244.352 29.21 5.5.52 - - 5.3.52 - - 5.3.52 RESTONCE ANTERIALS 4.346 7.657 8.057 1.592 0.1.929 - 0.1.929 - - 6.633 END PROPER STING 3.1.06 3.4.101 24.905 29.477 (45) 29.432 29.432 - - 0 6.633 END AND AND AND AND AND AND AND AND AND A	Įğ	г	9791	1.640	2,535	4,127	(155)	3,972	3.971		-	3,971		-	9
HENTERONGE-MINE 240,081 244,223 292,912 513,32 1180 213,32 213,33	ĺĕ	т	2,057	5.868	133	7.500	(3.225)	4,275	292		3,983	292		3,983	۰
NESCURICE MATERILIA 1,695 1,695 1,695 1,929 1,929 1,929 1,929 1,929 1,929 1,929 1,929 1,929 1,929 1,929 1,929 1,929 1,926 1,929	[8	Т	280,081	244,252	292,912	53,532	(180)	53,352	53,352	,	,	53,352			<u> </u>
STATISHIC STATISH ST	ĺĝ	Т	4.346	7,054	1,697	000'8	13,929	21.929	21,929	,	0	926,12		٥	•
STANDARDIZED TESTING 34.06 34.101 28.905 29.477 (45) 29.4322 29.432 29.432 29.432 29.432 29.432 29.432 29.4322 29.432 29.4322 29.	ĺĝ	_		-	13,151	24,000	(17,367)	6,633	6,633	Ţ	0	6,633		0	<u>°</u>
PROPERSIONAL DEVISIONMENT 123,899 193,666 91,876 113,850 (23) 113,824 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 13,814 3 3 13,814 3 <	<u>۽</u>		33.086	24,301	28,905	29,477	(45)	29,432	29,432	,	,	29,432		,	<u> </u>
FIRELY TRUES 8,497 6,509 5,402 3,150 1,786 28,206 1,78	18		123,899	119,166	91.876	113,850	(23)	113,827	113,814		13	113,814		13	-
CURRICULUM RISELARCH & DRV 186649 15.595 21.577 26.420 1.786 28.206 3.06.627 30.266 3.06.627 30.266 30.26	[8	1	8,973	8,509	5,403	3,750	(3,750)	,	,						<u> </u>
647.396 463.741 512,938 315,456 (9,029) 306,627 302,565 . 4,462 302,665 . 2,422,716 2,374,421 2,415,464 2,270,330 (1,405) 2,268,925 2,171,023 . 97,902 2,171,023	18	1	156,649	25,952	22,677	26,420	1.786	28.206	28,206		0	28,206		0	_
2,422,716 2,374,421 2,415,864 2,270,330 (1,405) 2,2688,925 2,171,023 - 97,902 2,171,023	1	TOTAL OPERATING	647,396	463,741	512,938	315,656	(9,029)	306,627	302.565		4,062	302,565		4,062	VQ V
		TOTAL CURRICULUM	2,422,716	2,374,421	2,415,864	2,270,330	(1,405)	2,268,925	2,171,023	,	97,902	2,171,023	17.50	97,902	
															φ

989	687	989	689	069	169	692	663	694	\$69	969	269	H69	669	200	701	702	703	704	205	706
YR. END	EST.	1.0	. 000	1.	(1)	180	0	43	43			98	250	100	*	i.	443			491
CURR	STF	1.00	0.50	2.00		1.00	1.00	0.50	90.9											00'9
FORE-	CAST	0.69.030	38.069	182,149	80,177	71.882	74,826	39,007	081,298			21,252	*	975	91	100	22,227			717,407
AVAII.	BUD.		(0)	1	(1)		0	43	43			20.	130	100	8	1	448			491
ENCUM.	REQUES.		*	G	(8)	1	-6		*			9	4	1	. +					ï
VTD	EXP	209,070	38,069	182,149	80.177	71,882	74.826	39,007	695,180			21,252		975	7	G .	12,227			717,407
REV.	BUD.	209.020	38,069	182,149	80,176	71,882	74,826	19,050	695,223			21,350	250	1.075	*	Ó	22,675			717,898
TRFRS	ADJ.	7,070	(104,561)	75,775	80,176	(1.191)	1,647	3,414	62,330			(1,200)				(9)	(1,200)			61,130
ORIG	APPRO	202,000	142,631	106.374		73,073	73,179	35,637	632,493			22,550	250	975	2.	9.0	23,875			656,768
ACTUAL	2019 - 2020	174.057	36,756	115,574	78,413	73,336	73,179	35,636	586,451			22,045		1.079		14,572	37,696			624,147
ACTUAL	2018 - 2019	968,241	35,753	104,033	76.688	71,468	11,569	34,853	197"(8\$			21,493	66	,	8,453	101'2	37,140			624,400
ACTUAL.	2017 - 2018	188,651	34,678	100,032	690.68	196'69	70,165	28,832	581,189			21,125		425	2,400	515'6	33,465			614,854
RC.20 FINANCE		INRECTOR OF PINANCE	PAYROLL/BENETTS COORDINATOL	Т-	г	ACCOUNTS PAYABLE	TRANSPORTATION COORDINATOR	EXECUTIVE ASSISTANT	TOTAL PERSONNEL		OPERATING	AUDITING SIERVICES	LOCAL, TRAVIEL	SCHOOL DISTRICT MEMBERSHIPS	PROJESSIONAL DEVELOPMENT	TEMPORARY HOURLY SERVICES	TOTAL OPERATING			NET FINANCE BUDGET
		11014	11021	11022	L	110072	11043	11032				12005	13015	25026	25003	25013				
989	687	889	689	069	691	692	693	694	695	969	697	869	669	200	701	702	703	3	705	706

707	709	710	711	712	713	714	715	716	717	718	719	720	721	777	223	777	725	726	727	728	729	7.30
YR, END EST.	(0)	(0)			0	-	-	ै	0	209	7	Si .	ij	(1)	217			1		;	217	
CURR STF	H																				1	
FORE. CAST	2,613	2,613			86.927	8,345	17,540	36.537	9.179	1,038	2,728	710	÷	-	163,005			1.002	1,002	!	166,621	
AVAIL BUD.	(0)	(0)			0	-	1	3	0	309	4	3.5		(1)	217			×			217	
ENCUM. REQUES.						•	•			•		100	2.5	-	-			880				
UTY EXP	2,613	2,613			86.927	8,345	17,540	36.537	9,179	1,038	2,728	210	0.000	, A	163,004			7007	1,002		166,620	
REV. BUD.	2,613	2,613			86.927	8,346	17.541	36,540	9,179	1,247	2,732	210	10		163,222			1,002	1,002		166,837	
TRFRS ADJ.	(52)	(52)			(6.873)	(273)	(209)	(3,100)	789	(613)	(843)	(069)	(1,250)	9	(13,122)			2	2		(13,172)	
ORIG	2,665	2,665			93,800	8,619	17,750	39,640	8,390	1,920	3.575	1,400	1,250	(8)	176,344			1,000	000'1		180,009	
ACTUAL 2019 - 2020	2,613	2,613			661'66	7,697	085-6	34,979	6.474	889	2.576	239	1,189	٠	156,815			410	410		159,838	
ACTUAL 2018 - 2019					97,576	7.590	19,490	34,629	7,755	1,155	2.594	4.554	1,080		176,423			6.193	6,193		182,616	
ACTUAL. 2017 - 2018	2,512	2,512			93,990	7,452	20.763	32,340	6.755	1,356	2,267	1,289	1,029		167,242			3,513	3,513		173.267	
RC-21 LIBRARY	0 CURRICULUM SUPERVISION	1		OPERATING	I ACCESSIONS	3 PERIODICALS	M RESOURCE MATTERIALS	5 ONLINE SUBSCRIPTIONS	OTHER LIBRARY EXPENSES	2 PROF. LIBRARY PURCHASE	6 DUES AND MEMBERSHIPS	S SOFTWARE	4 RUPAIRS AND SERVICE CONTRACT	RENTALLEASE OF EQUIPMENT	TOTAL OPERATING		EQUIPMENT	73001 HQUIPMENT & FURNITURE	TOTAL EQUIPMENT		TOTAL LIBRARY	
707 RC - 21	709 21220	4		5	713 23001	714 23003	23004	716 23005	717 23007	718 25002	719 25026	720 13035	72044	722 83003] a	3	725	7300	727	728	729	730
2 2	2	710	711	712	71	71	715	73	71	71	2	E.	721	77	77.	77	72	77	72	72	7.7	2

731	733	734	735	736	737	738	739	740	741	742	743	744	745	747
YR. END EST.	0	- E	0	0.0	å	(0)				11	77.1	11	12	
CURR												·	,	
FORE. CAST	120		47,247	176	785	2,850	777,101			4.533	60	4,533	106,310	
AVAII. BUD.	0		0	0		(0)	-			11	2	11	12	
ENCUM. REQUES.			,		. 1					0.00		٠	,	
YTD EXP	120		47,247	977	785	2,850	777.101			4,533	163	4,533	106,310	
REV. BUD.	120		97,247	176	785	2,850	HLT, 101			4.544	100	4,544	106,322	
TRFRS ADJ.	(280)	(120)	(144)	(74)	(818)		(1,463)			1,320	(1,778)	(458)	(1.921)	
ORIG	900	150	165.79	058	009	2.850	103,241			3,224	1.778	5,002	108,243	
ACTUAL 2019 - 2020	- -	120	30,682	5.	1,190	1.822	33,814			889'8	5.00	8,683	42,502	
ACTUAL 2018 - 2019	68	23	33,333	706	1,200	582	35,922			1,877	2.559	4,436	40,358	
ACTUAL 2017 - 2018	777		39,699	200	140		40,552				7,247	7,247	47,799	
RC+22 TECHNOLOGY EDUCATION	23002 CLASSROOM REJURENCE	PERIODICALS				2044 REPAIRS AND SERVICE	TOTAL OPERATING		EQUIPMENT	73400 EQUIPMENT-TECHNOLOGY	123008 EQUIPMENT-NEW TECHNOLOGY	TOTAL EQUIPMENT	TOTAL TECH, EDUCATION	
RC-22	23002	23003	24011	25001	25003	12044				73400	123008	_		

748	750		75	752	753	754	755	756	757	758	759	160	761	762	763	764	765	766	167	768	769	170	171
YR. END EST.	[0	1			1.500				4,574	0	6,075		6,076		Surplus/	(Shortfall)	53	0	0		6,076
CURR			0.40	0.40											0.40		·	9					
FORE.	26.882		19,817	669'95			84.614	909		1.821	9,926	3.979	100,740		157,439			Rev. Forecast		(121,335)	(121,335)		36.104
AVAU. BUD.	-		0	-			1.500	-	•	1	4.574	0	6,075		920'9			Rev. Expected	146	(121,335)	(121,335)		(115,260)
ENCUM. REOUES.	,		,				9	,			,	4			٠				٠		+		
UTY EXP	26,882		29,81	669'95			84.614	400		1,821	9.926	3,979	100,740		157,439			Rev. Received		(121,335)	(121,335)		36,104
REV. BUD.	26.883		29,817	56,700			86.114	409		1,822	14,500	3.979	106,815		163,515			Rev. Bud.	3	(121,335)	(121,335)		42,180
TRFRS ADI.	15.451		587	810'9			56.514	(100)		(478)		(1,021)	54,915		60,953			Adjust.	9	(74.723)	(74,723)		(13,770)
ORIG	21 432		29,229	199'05			24,600	900		2300	14.500	000's	51,900		102,561			Ortg. Bud		(46,612)	(46,612)		55,949
ACTUAL.	24 646	Carlo	651.62	53,876			431.834	400	4,130	10,132	7,000	1,198	454,675		508,550			2019 - 2020	-	(197,435)	(197,435)		311,116
ACTUAL 2018 - 2019	R2.L 9/c	or in-	28,801	55,539			381,499	250	2.556	36,953	18.700	5,701	445,659		501,198			2018 - 2019		(621,433)	(621,433)		(120,235)
ACTUAL,	21.483	Cualta	676,75	49,412			415,092	355	4,516	73,843	12,000	1453	507,259		556,671			2017 - 201N		(596,321)	(596,321)		(39,649)
RC - 23 CONTINUING EDUCAUMMER SCHOOL	ENGL PROPERTY.	MARK ION	PRINCIPAL/DIRECTOR SECRETARY	PERSONNEL.		OPERATING	CONSULTANT SERVICES	MALING EXPENSIES	GENERAL OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	ADULT ED. CONTRACTED SERVICES	CATALOGHANDBOOK PRINTING	TOTAL OPERATING		TOTAL CONT. ED/SUM. SCHOOL.			REVENUE	REVENUE - CONTINUING EDUCATIO	REVENUE - SUMMER SCHOOL.	TOTAL REVENUE		NET EXPENSE SUMACONT, ED
	100.10	_	21501				12001	13011	25001	24011	24010	25014							31006	_			
748	1	ñ	751	752	753	754	755	756	757	758	759	760	761	762	763	76	765	766	767	768	769	Ļ	E

772	773	774	775	77,6	1	7,	47	780	781	782	783	784	785	786	787	783	789	790	791	792	793	794	795	396	797
YR. END	EST.	0	0	14.	,	0	3,169	638	93,478	193	-	361	4		514	(D)	0	(0)	4,303	41,881	1,818	0	13		145,919
CURR	STF	1.00	2.00		1.00				58.00		17.50		11.60	2:00	9:00		2.00	1.00	5,33	84.50	2:00	3.80			197.73
PORE.	CAST	220.704	341,860	3	282,994	8	69.695	34.363	4,850,632	227,457	1,649,311	922,451	943.652	231,451	514.959	22.860	162,001	119,159	358,280	3,029,893	16,611	268,421	15.677		14,342,431
AVAIL	BUD.	0	0		,	0	3,169	638	93,478	193	-	361	7	-	,	(0)	0	(0)	4,303	41,881	1.818	(0)	73		145,919
ENCUM.	REQUES.	-	9			•	-		,	,	100		34			,	,	7.			Z.		•		,
YTD	EXP	220,704	341.860	,	282,994	,	569'69	34,363	4,850,632	227,457	1,649,311	922,451	943,652	231.451	514,959	22.860	162,001	119.159	358,280	3.029.893	16,611	168,421	15.677		14,342,431
REV.	BUD.	220,704	341,860	,	282.994	0	72,864	35,000	4,944,111	227,650	1,649,312	922,812	943,656	231,451	514,959	22,860	162,001	119,159	362,583	3,071,775	78.429	268,421	15,750		(105,848) 14,488,350
TRFRS	ADJ.	5,907	100		282,994	(226.395)	(92,136)	35.000	(109.013)	9.650	(102,863)	35.000	(73.213)		30.973	2,844	3,353	2,622	13.359	70,211	(32)	5,141	750		(105,848)
ORIG	APPRO	214,797	341,860			226,395	165,000	•	5,053,124	218,000	1,752,175	887,812	1,016,870	231,451	483,986	20,017	158,648	116,537	349,224	3,001,564	78,461	263,279	15.000		14,594,199
ACTUAL.	2019 - 2020	214,797	328.215	79	238.953		82.898	,	4,867,229	181.190	1,702,788	1837.531	026,606	228,031	453,088	21,395	158.648	116,537	392.836	2,912,501	009'22	249,653	30,984		14,004,842
ACTUAL	2018 - 2019	207,533	326,228		267,316	7	164.872	1	4,814,594	239,624	1.536,771	866,160	958,412	253,698	450,850	22,410	155,156	113.973	411.527	2,712,531	87,839	270,753			13,860,248
ACTUAL	2017 - 2018	202,966	319,072		255,400		105,332		5,030,919	263.080	1,571,386	870,128	1,014.025	250.976	424,945	21,726	152,114	111,465	402,476	2,744,999	86,941	313,265			14,141,215
	SPECIAL EDUCATION	ASSISTANT SUPERINTIENDENT SESS	PROGRAM DIR, OFSESS K-12	ASSISTANT PRINCIPAL	т			BUILDING SUBSTITUTES	SPECIAL CLASS TRACHERS	HOMEBOUND/TUTORLM.	Γ	SUMMER SCHOOL & 19°Cs	Г.	т-	Г.	Τ.	BEHAVIORAL ANALYST	PHYSICAL THERAPST	PRINCIPAL ADIRECTOR SECRETARY	TEACHER AIDES	TICANSPORTATION DRIVER	NURSES	SUBSTITUTE NURSES		TOTAL PERSONNEL
	RC - 24	21202	_	21102	21215	21230	21302	21318	21303	21304	21307	21308	21403	21404	21407	21408	21409	21410	21501	21603	21605	41002	†001 †		
77.2	773	774	775	776	E	37.K	779	780	78	782	182	182	785	786	787	788	789	8	160	792	793	794	795	796	797

198	£	909	MO3	802	803	X04	805	908	807	908	809	810	831	812	813	814	815	836	817	818	819	K20	821	822	823	77	2	#29 1	178	K28	K29	830	168	832 833	8,34
TK. END	ESI.	67	-	,	637	53,081	0	0	,	424	603	2.000	1.913	0	07	120	30.520	204.903		42,691	14,843	351,855			0	0		497,774		Surplus	(Shortfall)		374,687	374.687	872,461
CUKK	ALS																								_			197.73		•					
FOIG	CAST	1,348,791	840.306	804.770	307,202	616,271	3,156	3,775	,	55,422	52,747	148,200	78	177,496	096	30,971	698,935	265,097	•	133,696	6,547,084	11,591,601			29.535	29,535		25,963,567			Rev. Forecast		(2.695,422)	(226-869'2)	23,267,645
AVAII.	BOD.	67	1]		637	53,081	0	0	,	424	603	2,000	1.913	0	40	129	30.520	204,903		15,691	14,843	351,855			0	0		497,774			Rev. Expected R		(2,695,922)	(7.695.922)	(2,198,148)
ENCOM.	REQUES.	11,000	,	-			,	,		,	,	-	,					3,750	•		84,642	99,392						99,392				100			99,392
VII)	EXP	1.337,791	840,306	804,770	307.202	172,919	3,156	3,775		55,422	52,747	148,200	78	177,496	1960	30,971	698,935	261,347	,	133.696	6,462,441	11,492,209			29.535	29.535		25,864,175			Rev. Received		(2,645,922)	(226:569'7)	23,168,253
REV.	BOD.	1.348.858	840,306	804,770	307,839	226,000	3,156	3,775		55,846	53,350	150,200	1661	177,496	000'1	31,100	729,455	470.000	,	176,387	6.561.927	11,943,456			29,535	29,535		26,461,341			Rev. Bud. N		(2,321,235)	(2.321.235)	24,140,106
TRFRS	ADJ.	18,412	206,242	52,759	45,714	(64,000)	(2,344)	(1.345)		3,846		200	(6)	(132,504)		3,600	٠	,	•	(58,613)	58,613	130,571			(465)	(465)		24,258			Adjust	9.	43		24,258
ORIG	APPRO	1.330.446	634,064	752,011	262,125	290,000	5,500	5,120	•	52,000	53,350	150,000	2,000	310,000	1,000	27.500	729,455	470,000	-	235,000	6,503,314	11,812,885			30,000	000'05		26,437,054			Orlg. Bud	- 19an	(2,321,235)	(2,527,255)	24,115,849
ACTUAL	2019 - 2020	1 205 547	659,359	772,093	255,375	207.065	5,494	4,199		50,926	53.128	120,081	2.218	140,012	909	39,111	775,621	482.518	_ •	262,219	6,686,475	11,798,282			20.537	20,537		25,823,660			2019 - 2020		(2,566,258)	(2,566,258)	23,257,402
ACTUAL.	2018 - 2019	1,378,446	786.3%6	803,411	265,125	299,040	23.971	6,016		67.441	62,756	144,357	2,058	325,986	1.460	39,258	1888,888	466,889	-	135,765	7.073,659	12,750,906			90,318	30,318		26,641,472			201K - 2019		13,427,5183	(3/3/7/8)	23,213,954
ACTUAL.	2017 - 2018	1,275,005	664.106	813,773	230,649	289,431	70,161	5,130	136	75,645	43,842	154.767	1.523	330.245	998	62,516	683,046	459,047		19,841	198'68'9	11,829,313			39.9%	39,934		26,010,462			2017 - 2018		(3,412,941)	(1867188)	22,597,521
OPERATING		CONSULTANT SERVICES	CONTRACTED SPEECH	CONT. OCUPATIONAL THERAPY	CONTRACTED PHYSICAL THERAPY	LEGAL SERVICES	TEXTBOOKS-NEW	TEXTBOOKS-CONSUMABLES	PERIODICALS	GENERAL TEACHING SUPPLIES	SPECIAL EDUCATION DESTING	PROFESSIONAL DEVISOPMENT	LAX M. TRAVIII, EXPENSE	PUPIL EVALUIATION	DUES AND MEMBERSHIPS	SOFTWARE	IN-DISTRICT SPECIAL IN TRANS	O-O-D SPECTAL ED TRANSPORTATION	REPAIRS AND SERVICE CONTRACT	TUTTON-PUBLIC SCHOOLS	TUDOLLY STRING NON-NOLLS	TOTAL OPERATING		EQUIPMENT	ROURPAGNITTECHNOLOGY	TOTALEQUIPMENT		GRAND TOTAL SPECIAL EDUCATION			REVENUE	PARLY LEARNING PROCKAM TUITION	1	1	NET SPECIAL EDUCATION EXPENSE
		12001	21,305	21309	21311	12004	22001	22003	23003	24011	24013	2,5003	\$1081	25011	25026	13035	52002	\$2003	72044	141001	14,3001				13400							143003	43002		
798	799	800	108	807	803	XOX	80%	¥09	202	×0×	809	ж10	I W	812	KI3	X 2	K15	816	*17	30	819	820	821	822	R23	77.	% 52	N26	827	828	829	830	831	832	834

835	E37	839 839 840
YR, END EST,	28,827	28,827
CURR		
FORE.	2.150.479	2,150,479
AVAIL BUD.	28,827	28.827
ENCUM. REQUES.	7	20
YTD	2,150,479	2,150,479
REV. BUD.	2.179.306	2,179,306
TRFRS ADJ.	(163.523)	(163,523)
ORIG	2,342,829	2,342,829
ACTUAL 2019 - 2020	2,232,400	2,232,400
ACTUAL 2018 - 2019	2,067,272	2,067,272
ACTUAL 2017 - 2018	1.830,185	1,830,185
N35 RC - 25 FIXED COSTS	REGULAR PUPIL TRANSPORTATION	TOTAL, TRANSPORTATION
RC - 25	52001	
X35	837	X 55 54

and a	ŀ		111,422
			24411
79.152 79.152 79.152			
	1	,	29,097
28,313 28,313 26,978			46,797
50,304 50,304 50,304			55,984
43,316 43,316 43,315			36,330
39,849 39,849 33,354		,	38.856
45,902 414,202 406,290		368,300	393,085 368,300
(77.765) 9.435 4.443	1	87,200	13,401 87,200
24,647 24,647 23,439			30,119
16,100 16,100 15,734			19,057
5,900 5,900 5,746	ľ		4,984
7,332 7,332 7,332		•	9,490
5,750 5,750 5,618			5,146
7,000 6,333			7,220
11,036 11,036 11,035			11.874
47,200 79,679		87,200	101,289 87,200
(1.137.180) 42.885 42.885	اعا	1,180,065	39,308 1,180,065
449,651 449,651 448,819			491.931
180,973 180,016			164,750
56.886 56.886 55.551			48,811
50,247 50,247 47,244		57	47,106
119,456 119,456 118,913		-50	669'011
50,749 50,749 50,691		.50	41,027
193,589 193,589 193,589		33	150,185
(15.629) 1.144.436 1.137.708		1,180,065	1,093,818 1,180,065

YR. END EST.	5.913	5	-	ě	i d	3.0	0689		5,913 K82	12,136	1 188	Ž,	£		٠	ý		12,136	30,923	100	1.879	5,807	(21,350)	10)	0	0	(14,304)		17.4340			(1/904)	39,430	Shortfall	516	26195
CURR Y STF	L	-		_	1	_					_				+	_	-	_			1	1	+	+	+	\exists		-	+	+				(Sho	ŀ	L
FORE. CI	59,814		100		34.	57.0	(A)		59,814	39,864	1.0	7	20	3	e e	* .	(*)	39,864	1,318,440	100.000	179'021	290.234	12.272.703	889'91	105,259	112,230	12,983,935	1 258 070	1 980 716	011700411	#CP'007	977°C79°C	20,490,866	Kev. Forecast	(197,642)	19.6061
AVAII. BUD.	5,913	75	100	35		4		0	5.913	12,136	200	7.0	8	*	4	60	25	12,136	30,923	1000	1177	3,867	(21.350)	(0)	0	0	(14,304)	-	17.434)	(Market)		(1/404)	39,430	Rev. Expected N	la a	100000
ENCUM. REQUES.		S,	103	527	107	0.8	80	4		574	99	277	200	0.0	0.7	***		2.5	1,374	-	+	4	94.894	S.4	Œ.	į.	94,894			.			102,763	-	,	
EXP EXP	11866	33	(9)	G.	101	Ť	343	37	59,814	39,864	9	33	- 4		60	374		39,864	1,317,065	1000	80.821	290,234	12.177.809	16.688	105,259	112,230	12,889,041	070 255 1	1 080 716	368 434	#CF'907	3,625,228	20,388,10.3	Rev. Received	(197.642)	19.6361
REV.	45,727	2	*	35	30	ē		3	65,727	\$2,000	0.5		10	30	35	0	(3)	52,000	1,349,363		0007881	296.101	12,251,353	16,688	105,259	112.230	12,969,631	1 174 070	1 032 243	207'0'45'	PS-8-907	3,617,794	20,530,296	Rev. Bud.	6	15,0000
TRFRS ADJ.	(11,473)	÷		000	Ø.		1		(1,473)	÷	9.0	(+)	*	3.5		*	36	9	(37,102)			(15.659)	(16,245)	1,877	(5,000)	\$2,230	17,203	20.00	13,780	0///1		32,956	(104,564)	Adjust.		
ORIG	67,200			ं	7	2		-	67,200	\$2,000	**	90		7	(3)		0	52,000	1,386,465		000	311,760	12,267,598	14.811	110,259	000'09	12,952,428	1,000,000	278,000,4	71676567	208,434	3,584,838	20,634,860	Orie. Bud	1197,6421	(\$000)
ACTUAL, 2019 - 2020	69, 195								69,395	46,799		ķ	000		100	>-	31	46,799	1,311,301		182,870	301,733	11,385,127	14,600	123,834	74,004	12,082,166	Over the contract of	1,010,769	56/ 7861	422,1,51	3,380,713	599'661'61	2019 - 2020	1129.783	17.1381
ACTUAL 2018 - 2019	64,510			+	Ğ				64,510	36,253	10.0	12		-	ê	+	+	36.253	1,370,936		194,654	317,182	10,940,600	15.750	129,960	40.522	11,638,668		1,003,0476	1,878,074	389.291	3,280,843	18,888,707	2018 + 2019	1308,2051	1361.90
ACTUAL 2017 - 2018	40,568		7		20			Ğ	40,568	43,085					2		12	43,045	1,265,527		185,349	327,119	10,612,261	19,204	000'101	67,362	11,312,295		175'/6/	016,808,916	434,160	2,990,497	17,810,946	2017 - 2018	(319.200)	
	TELEPRONE - RC25	SHCL-SMOMELETT	XEREFICION - MODIFICATION	TELEGISTIONE - BINDLEY	TELEPRONE - BOLMES	TELEPHONE - OX RUXUS	THE JEPT KONTE - ROYLE	THE REPROVES TOKENERE	TOTALTELEPHONE	SIWIR SIRVICE - RC25	SEWER SERVICE DHS	SEWER SERVICE-MIDDLESEX	SEWER SERVICE - HINDLEY	SEWER SERVICE - HOLMES	SEWER SERVICE - OX RIXCH	SEWER SERVICE - ROYLE	SEWER SERVICE - TOKENEKE	TOTAL SEWER SERVICE	FOTAL UTILITIES	INSURANCE	PROPERTY INSURANCE	WORKERS COMPENSATION	HEALTH INSURANCE	GENERAL LIABILITY INSURANCE	STUDENTATELETIC INSURANCE:	UNIEMPLOYMENT COMPENSATION	TOTAL INSURANCE	KETIKENEAT	KETTREMENT	I-ICAMEDICARE	OTHER POST EMPLOYMENT BENEFITS	TOTAL RETIREMENT	TOTAL FIXED COSTS	200	NOTHING SOME STREET	ACCOUNT OF THE PROPERTY OF THE
	64003 17	П	Т	Т	F 500±9	1	Т	Т	Т	64004 N	Т	т	⇈	\$400rg	20019	64004 S	1	Ι	-		82001	82002 W	82003 I	82004 C	82006 N	82007	ľ	- [т	т	84004	,			30,00	Т

2	Φ.	٥	<u>ه</u>	e E	<u>ه</u>	<u>ه</u>	<u>ن</u>	6	× =	<u>ه</u>	×	<u>~</u>	·	8	×	~	~	× =	9,	ة ا.ا	8 8		- Т	ه جا	ø.	° r	ਡ ===
	YR, END	EST.	3	363	-	34,344	34,707		Lane.		181	165	-	356		0				35,063		A05 500	PC (** D.C.)	(96,594			(61,531)
	CURR	STF	1.00	1000	8.80	17.00	26.80											×		26.80		ŀ					26.30
	FORE	CAST	161.135	6.841	768,860	\$81,105	1,517,941		1.003	5,365	312	9,795	30	16,480		209	(0)	209		1,534,629		1122.350	14553051)	(235,631)			1,298,999
	AVAIL	BUD.		363	-	34,344	34,707		1 [-	183	165	90	356		0	•	0		35,063		1.000.000	1100(077)	(235,631)			(200,568)
	ENCUM.	REQUES.	-	-	-	-	•	;	•	07	_		÷	•		•	•	,						-			
	OTY	EXP	161.135	6,841	768.860	581,105	1,517,941		1.003	\$ 36.5	117	9,795	1	16,480		200	-	209		1,534,629		1900 2001	1500055	(235,631)			1,298,999
	REV.	BUD.	161,135	7,204	768.860	615.449	1,552,648		010'1	396,5	900	096'6	(8)	16,836		109	•	209		1,569,693		-900 000	1532,2501	(332,225)			1,237,468
	TRFRS	ADJ.	·	(3,796)	(16.520)	(34,455)	(177,63)		(4,490)	(634)	•	(40)		(5,164)		(164)		(164)		(59,726)				.*			(59,726)
	ORIG	APPRO	161,135	10.000	785,380	649,904	1,606,419	î	3.500	900'9	005	10.000	3	22,000		1.000	-	1,000		1,629,419		-246 446	(332,223)	(332,225)			1,297,194
	ACTUAL	2019 - 2020	157,205	7,800	750,740	541,199	1,456,944		3,108	2,096	è	3,464	ó	8,668		1,231	4	1271		1,466,843		11 000 0000	(176,677)	(275,921)	E C		1,190,921
	ACTUAL	2018 - 2019	153,746	12,350	692,359	625.513	1,483,969	1.00	N.I.I	999.5	484	11.463	9	18,225		2002	233	792		1,502,985		1000	(330,021)	(336,621)			1,166,365
	ACTUAL	2017 - 2018	150,363	9,150	647,314	570,545	1,377,372	50,000	5,700	6,572	459	8.288	300	21,218		2,191		2,191		1,409,781			(980,594)	(306,594)			1,094,187
	EARLY LEARNING PROGRAM		DIRECTOR OF ELP	SUBSTITUTE TEACHERS	SPECIAL CLASS TEACHERS	TEACHER AIDES	TOTAL PERSONNEL		TEXTBOOKS-CONSUMABLES	GENERAL TEACHING SUPPLIES	SPECIAL EDUCATION TESTING	PROFESSIONAL DEVELOPMENT	DUES AND MEMBERSHIPS	TOTAL OPERATING		L.QUIPMENT AND FURNITURE	NEW CLASSROOM FURNITURE	TOTAL EQUIPMENT		TOTAL EARLY LEARNING PROGRA			ELP TUTTON	TOTAL ELP TUITION			TOTAL BARLY LEARNING PROGRAM
	RC - 26		10717	21302	21303	21603			22003		24013	25003				73001	13020					- 1	143003				TO
917	816		920	921	275	923	2	925	926	927	928	929	930	931	932	933	7.6	935	936	937	938	68.7	940	156	942	94.1	3

ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG	TRFRS ADJ.	REV. BUD.	exe	ENCUM. REQUES.	AVAII. BUD.	FORE	STF	YR. END EST.
ŀ				66,169	69199	66,169		•	69199	1.00	•
				113,025	113,025	113,025			113,025	1,00	
		,	\$11	(4)		٠		2	3	1.00	•
3		×	ħ	1	53		11.0	-	2.3	100	200
,		(4)	-			A.	- 100	-	50	1.00	100
Å.	-			34,396	\$4,396	54,396	•	*	54,396	100	2/4
				63,396	63,396	63,396			63,396	1.00	
				49,000	49,000	45,756	-	3,244	45,756		3.244
5				82,865	82,865	82,458	Ģ	407	82,458	4,00	403
	8		=	000'891	000'891	000'091	42	8.000	160,000	6.00	8,000
				188,964	388,964	388,811	100	183	388.811	0.00	153
							•	35	-	00	36
1				35,000	35,000	35,000			35,000		٠
	4			14,243	14.243	14,243		(0)	14,243	0.20	(0)
				221,872	221,872	180.074		41,798	180 (174		41, 798
			-	61,005	61,00.5	53,202		7,803	53,202		7,803
				121,208	121.208	115,423	4.5	\$.786	115,423		5,786
-				490,787	90.787	90,658		129	90,658		129
-	4		٠	20.421	20,421	20,421	34	0	20,421		0
		•		156,055,1	1,550,351	1,483,032	-	61,319	1,483,032	18.20	61,319
-	-	100		98.747	98,747	98,747	i.	(O)	98,747		0
	-	i	*	69,551	69,551	69,531	Ç.	20	69,531		30
,	+		•		,	(0)	,	0	(0)		٥
			400	33,884	33,884	33,884	181	0	33,884		٥
•		Œ			•			,	ń	Ì	100
		-	-0-	14,306	14,306	13.136	2	1,170	13,136		1.170
	ř	ij	•	120,000	120,000	120,000	ă.	0	120,000		0
				335,000	335,000	302,456		32,544	302,456		32.544
•				135,934	135,934	135,965		(31)	135,965		(31)
				58.379	58,379	58,378	ä	-	58,378		
	•			41,582	41.582	41.582	•		41,582		
				127,560	127,560	127,560		,	127,560		
-			,	1,034,943	1,034,943	1,001,238	·	33,705	1,001,238	•	33,705
Ġ	-	9	,	12,962	12,962	12,756	•	306	12,756		206
•				12,962	12,962	12,756	•	306	12,756		206
				2 600 564	3 5 MG 3 C	2 407 625	٠	101 241	2.497.025	18.30	101 231

Darien Public Schools Budget Projection for 2020-21

EXPENSES											CURR	Surplus
Category	2017 - 2018	2018 - 2019	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	STF	(Shortfall)
Personne	62,314,395	63.568.22X	64,829,458	66,862,133	1/1 1/1	67,796,304	67,289,036		507,268	67.289.037	781.71	507,267
Oneraling	19,143,424	10.528,406	18,210,746	17,879,364	1,042,320	18,921,684	18,237,953	141,968	541,763	18,379,921		541,763
											-	
Paged	7.8 946	5,888,707	19,399,665	20,634,860	(104,564)	20,530,296	20.388.103	102,763	39,430	20,490,866	×	39,430
		900 to 1000	and the second									
Sugapment.	998.839	1,002,157	877,119	482,464	(9,074)	473,390	472,598	494	297	473,092		297
GRAND TOTAL EXPENSES	100,267,605	102,987,497	103,316,988	105,858,821	1,862,853	107,721,674	106,387,690	245,226	1,088,758	106,632,916	781.71	1,088,757
												Rev. Surpluy
REVENUE	2017 - 2018	2018 - 2019	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)
RC-1 Student Parking Pees	(000'11)	(11,000)	111,0001	(11.000)	67	(000,11)	(00011)	600	(11,000)	(11,000)	_	100
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)		£							S-455 Co. S
RC-12 Building Rental	(95,423)	(89,267)	(\$4,013)	(91.800)	900	(008,19)	(21,963)		(21.963)	(21,963)	_	(69,832)
RC-12 Use of Fields	(144,154)	(143,197)	(31,109)	(140.000)	38	(140,000)	(208,920)	.01	(208.920)	(208,920)	_	68.920
RC-15 Revenue for IT Services	(201,323)	(1203.071)	(212,644)	(216.929)	7	(216,929)	(216,929)		(216,929)	(216,929)		
RC-23 Continuing Education						383		9			Ī	Ť
RC-23 Summer School	(596,321)	(621,433)	(187,435)	(46,612)	(74,723)	(121.335)	(121,335)	100	(121,335)	(121.335)	_	0
RC-24 Excess Cost Grant*	(3.412,941)	(3,427,518)	(2,566.258)	(2,321,235)		(2.321.235)	(2,695,922)	100	(2,695,922)	(2,695,922)		374,687
RC-24 Ell P Turkon		٠		٠	5	100	* NS101	100	50.0			100
RC-25 OPERMedicare Reimbursement	(316,300)	(334,500)	(344,809)	(202.642)	49	(202,642)	(207,338)		(207.338)	207,338		4,696
RC-26 Harly Learning Program	(306,594)	(336,621)	(275,921)	(332,225)	3	(332,225)	(235,631)		(235,631)	(235,631)		(36,594)
GRAND TOTAL REVENUE	(5,122,056)	(5,201,607)	(3,768,189)	(3,362,443)	(74,723)	(3,437,166)	(3,719,038)	9	(3,719,038)	(3,719,038)		281,872
NET BUDGET (Appropriation)	95,145,549	197,785,891	99,548,799	102,496,378	1,788,130	104,284,508	102,668,652	245,226	(2,630,279)	102,913,878	781.71	1,379,630

1027	1029	1030	1031	1032	1033	1034	1035	1036	1037	1038	1039	1040	1041	1042	1043	10.	1045	1046	1047	1048	1049	1050	1051	1052		1053	1054	1055	1056	1057	1058	1059	1060	1061	1062	1063	1064	1065	1066	1067	1068	1069	1070	1071	1072	107.3	1074	1075	1076	1077		107K
YR, END EST.	28,283	512	9,193	5,122	10,938	24,426	1,999	2,574	37,828	25,536	8,732	8	2,603	97,158	277	54,871	97,902	491	217	13	6,076	497,774	39,430	35,063	102,231	1,088,757	YR. END	EST.	24,097	0	9,042	4,591	10,730	23,726	1,353	2,493	4,364	25.463	7,416	-	2.257	O.	366	49,640	93,R40	43	(0)	-	145,919	34,707	61,319	507,267
CURR	ŀ				_				_		H						-	-			r				r		CURR	STI.	142.47	4 60	112.42	42.04	41.64	42.48	38.89	40.97	5.00	15.50	00.1		12.00	2.60	10.00	3.27	17,50	9.00		0.40	197.73	26.80	81	781.71
FORE. CAST	13,306,543	110,808	10,310,707	3.597.988	3,435,539	3,655,748	3,251,567	3,338,462	860'895'1	3,429,745	269,546	105,102	2,989,073	789,579	820,734	1,451,584	2,171,023	717,407	166,621	106,310	157,439	25,963,567	20,490,H66	1,534,629	2,497,025	106,632,916	FORE.	CAST	13,112,087	410,750	10,235,573	3,544,653	3,380,663	3,600,220	3,203,209	3,289,994	1,031,648	1,616,621	202,563		1,116,755	450,512	766,874	1,360,362	1,868,458	081'569	2,613	669'95	14,342,431	1,517,941	1,483,032	67,289,037
AVAIL BUD.	28,284	512	9.193	5,122	10,938	24,426	1.999	2.574	37,828	25,536	8,732	20	2,603	97,158	772	158,821	97.902	491	217	12	920'9	497,774	39,430	35,063	101,231	1,038,753	AVAII.	BUD.	24,098	0	9,042	4,591	10,730	23.726	1,353	2,493	4,364	25,463	7,416		2,257	0	266	49,640	93,840	43	(0)	-	145,919	34,707	61,319	507,268
ENCUM. REQUES.	-		198				,	,	9,173	33,698	,		- -	,	,				-			99,392	102,763			245,226	ENCOM.	REQUES.					•	•		-	4			•		·	-	-		,	•		٠			-
YTD EXP	13,306,542	110,808	10,310,509	3,597,988	3,435,539	3,655,748	3,251,567	3,338,462	1,558,925	3,396,047	269,546	105,102	2,989,073	975,987	820,734	1,451,584	2,171,023	717,407	166,620	106,310	157,439	25,864,175	£01,881,00	1,534,629	2,497,025	106,387,690	YTD	EXP	13,112,087	410,750	10,235,573	3,544,653	3,380,663	3.600,220	3,203,209	3,289,994	1,031,848	1,616,621	202,563	•	1,116,755	450,512	766,874	1,360,362	1,868,458	695,180	2,613	\$6,699	14,342,431	1,517,941	1,483,032	67,289,036
REV. BUD.	13,334,826	508,524	10,119,899	3,603,111	3,446,477	3,680,174	3,253,566	3,341,036	1.605.925	3,455,281	278,277	105.120	2.991.676	886,737	821.5071	1,506,455	2,268,925 I	717,898	166,837	106,3221	163,515	26,461,341	20,530,296	569,693	2,598,256	107,721,674;	REV.	BUD.	13,136,584	410,750	10,244,614	3,549,245	3,391,393	3,623,946	3.204.562	3,292,488	1,036,211	1.642,084	209.978	•	1,119,012	450,512	767,140	1,410,002	1,962,29#	695,22.1	2,6131	\$6,700	14,488,350	1.552.648	1.550,351	67,796,384
TRFRS ADJ.	(304,470)	16,641	(191,848)	(118,283)	124,9923	25.5601	1,009	201,743	(245,376)	114,366)	116,840)	(6.050)	133,942	13,051	(2.594)	497.524	(1.405)	061.130	(13,172)	(1,921)	60,953	24,258	104.5641	(59,726)	2,598,256	1,862,853	TRFRS	ADJ.	(241,673)	25,030	267,3291	(116,748)	(120,699)	(28,767)	(1,198)	(197,253)	(84,479)	(20,065)	•	•	19,095	10,177	(7,361)	176,394	7,624	62,330	(52)	860'9	1105,8481	(177.03)	1.550,351	934,171
ORIG APPRO	13,439,296	491,883	10.612,74H	3,721,394	3,571,469	3,705,734	3,252,556	3,542,778	1,851,301	3,469,647	195,117	111,170	2,867,734	873,686	101,824,101	1,000,931	2,270,330	656,76K	180,009	108.243	102,561	26,437,084	20,634,860	1,629,419		105,858,821	ORIG	APPRO	13,377,857	385,720	10,511,944	3,665,993	3,512,092	3,652,713	3,205,759	3,489,740	1,120,690	1,662,149	109,978		1,099,917	440,335	774,501	911,231	1.954.674	632,893	2,665	199'05	14,594,199	1,606,419		66,862,133
ACTUAL 2019 - 2020	13,115,806	421,318	10,344,000	3,635,150	3,420,056	3,572,668	3,153,268	3,360,380	1,690,473	3,384,101	262,180	97,310	3,444,484	688'846	842,321	937,514	2,415,864	624,147	159,838	42,502	\$08.550	25,823,660	19,399,665	1.466,843		103,316,988	ACTUAL.	2019 - 2020	13,098,094	382,833	10,286,234	3,588,225	3,357,774	3,525,604	3,115,222	3,324,759	1,046,944	1,675,910	191,126		966'611'1	455,384	789,174	R64.336	1,902,926	586.451	2,613	53,876	14,004,842	1,456,944		64,829,458
ACTUAL, 2018 - 2019	13.935.396	419,353	10,205,234	3,604,442	3.228,890	3,436,506	3,041,202	3,415,221	1.775,616	3,906,506	160,094	109,227	3,112,152	056,469	K54,727	1,223,012	2,374,421	624.400	182,616	40,358	801.198	26,641,472	TOT,888,81	1,502,985		102,987,497	ACTUAL.	2018 - 2019	12,661,905	333,944	10,105,285	3,546,512	3,159,280	3,384,522	1,536,571	3,363,687	1,073,509	1,653,234	193,213		988,196	273,393	807.567	1,130,714	1,910,680	187,261		\$5,539	13,860,248	696,684,1		63,568,228
ACTUAL 2017 - 2018	13 593 400	264,668	10,218,306	3,405,446	3,102,368	3,389,782	2,951,676	3,255,211	01%80%1	3,992,102	261,709	113,821	3,268,252	876,863	792.521	936,170	2,422,716	614,854	173,267	47,74	556.671	26.010.462	17,KI0,946	1,400,781		100,267,605	ACTUAL	2017 - 2018	12,343,916	240,668	618,721,01	3,345,693	3,032,548	3,337,821	2,902,904	3,204,563	1,015,886	826,446,1	182,339		1,040,728	412,412	741,756	813,145	1,775,320	581,389	2,512	49.412	14,141,215	1,377,372		62,314,395
RESPONSIBILITY CENTER SUMMARY RC NAME	DIE	ETICIE ACADISMY	MMS	Handley	Holmes	(Dx Radge	Royle	Tokeneke	Ath. Health & P.E.	Маілетине	Music	Ari	Tech Plan	Admin	Health	Personnet	Curriculum	Dioance	II shany/Media	120	Cont. Ed	SMID	Dixed Expenses	Fardy Leithing Program	COVID EXPRINSES	TOTAL ACTUAL		PERSONNEL SUMMARY	Darren High School	Fitch Academy	Middlesex Middle School	Bindley School	Holmes School	Ox Ridge School	Royle School	Tokeneke School	Physical Education	Maintenance	Music	ļγv	Technology	Administration	Ilcalth	Percentel	Cumeulum	Pipance	II ibarwMedia	Captonine Education	Special Education	Early Learning Program	COVID EXPENSES	TOTAL PERSONNEL
RC-#	100	RC.2	RC3	8G8	RC-7	RC-M	RC:9	RC-10	RC-31	RC 12	RC-13	RC.14	RC-35	RC-16	RC-17	RC-18	RC:19	RC.20	RC.21	KC-23	RCCOL	RC.74	RC-25	RC-26	RC-28			RC	KC-3	RC.2	3	RC:5	RC-7	RCH	RC-9	RC-10	RC-81	RC 12	RC-13	RC-64	RC-35	RC.36	RC.17	SC.3X	RC-34	RC-20	RC.21	80.53	RC.34	RC-26	RC-28	
1028	1030	1031	1032	1033	1034	1035	96'0	1037	10.38	1039	1040	1041	1042	1043	1044	1045	1046	1047	1048	5	1050	1051	1052	1053		1054	1055	1056	1057	1058	1059	1060	1901	1062	106.1	1064	1065	1066	1067	1068	1069	1070	107	1072	1073	1074	1075	1076	1077	1078		1079

DARIEN PUBLIC SCHOOLS

DATE: September 8, 2021

TO: Board of Education

FROM: Dr. Alan Addley, Superintendent of Schools

Michael Lynch, Director of Facilities

Richard Rudl, Director of Finance & Operations

SUBJECT: Flood Update-Hurricane Elsa

On July 9th, 2021, Storm Elsa caused a significant amount of flooding at the Ledge Road garage, which houses our maintenance staff and equipment. Due to the flood three facilities, vehicles were submerged under water resulting in CIRMA, our insurance provider totaling the vehicles. These vehicles included:

- DAR-61 a 2013 Chevrolet Silverado
- DAR-63 a 2011 Chevrolet Silverado
- DAR-100 a 2017 Chevrolet Silverado

Based on the value CIRMA has assigned and the cost of replacement vehicles there is a financial gap of \$65,621 between the cost of replacement and the reimbursement vehicle. The district is looking to have the Board of Education approve a supplemental appropriation request to the Board of Finance to fund the gap in resources to replace these three trucks. Unfortunately, due to a vehicle shortage nationwide the earliest we can obtain new vehicles is early January assuming an order is placed this month.

DAR Vehicle	CIF	RMA Value	De	ductible	Net	Reimbursement	w	inning Bid	Vendor	Variance
DAR 61-2013 Chevrolet Silverado										
K3500	\$	20,326	\$	500	\$	19,826	\$	54,216	Karl Chevy	\$ (34,390)
DAR-63-2011 Chevrolet Silverado	\$	30,350	\$	500	\$	29,850	\$	47,173	Northwest Hills	\$ (17,323)
DAR-100-2017 Chevrolet Silverado	\$	33,065	\$	500	\$	32,565	\$	46,473	Northwest Hills	\$ (13,908)

DARIEN PUBLIC SCHOOLS

In addition to the three vehicles, the district did lose items such as roofing materials, door parts, electrical supplies, tools, sander and had three mowers, which needed significant repairs, (which were subsequently totaled in Storm Ida). The total cost of these items amounts to \$31,084. We are waiting for CIRMA to provide additional detail on what reimbursement value they will assign to these items.

Motion: To request a special appropriation from the Board of Finance in the amount of \$65,621 to replace three totaled facilities' vehicles from Tropical Storm Elsa.

Darien Public Schools



Memorandum

To: Darien Board of Education

CC: Alan Addley, Ed.D., Superintendent of Schools

From: Christopher Tranberg, Assistant Superintendent for Curriculum & Instruction

RE: Curriculum Development Process

Date: September 10, 2021

Per the request of the Board, this presentation is the first in a series of updates related to curriculum and instruction. This first presentation provides an overview of the process that guides curriculum development across the District.

A robust and dynamic curriculum is a hallmark of the Darien Public Schools. Approaching curriculum development and revision responsively, represents the District's adaptability and commitment to standards alignment as well as adherence to District goals and priorities.

Written District **curricula** represent the standards, knowledge and skills, and essential understandings necessary to meet proficiency. Curricula are delivered through sequential learning plans. Student success is assessed (measured and evaluated) through a series of assessments designed for specific grade levels or content areas.

Curriculum is brought to life through teaching that integrates a variety of **instructional resources**. Instructional resources are those materials selected to engage learners and support the delivery of written curriculum with fidelity. Some resources are predetermined (textbooks, software, rubrics) and others selected by teachers (mentor texts, current research articles, media related to current events).

This overview of the District's process and approach to curriculum development will offer clarity in approach and commitment to developing curricula that are standards aligned.

Curriculum Development Process

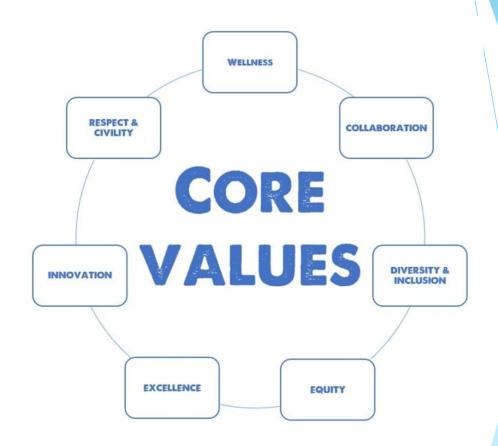
Darien Board of Education September 14, 2021

VISION

Preparing all students today to thrive in a changing world tomorrow.

MISSION

Inspiring a love of learning in all students so they develop as critical thinkers and innovative creators who contribute to the world with integrity and purpose beyond themselves.



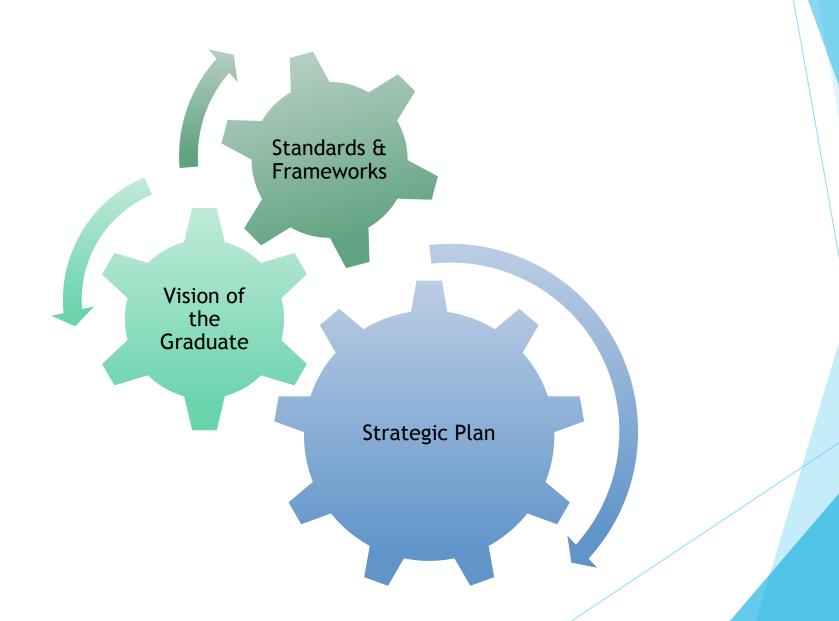
Teaching & Learning in the Strategic Plan

- Develop a shared vision of teaching and learning (1A)
- Revise and/or create curricula that are designed to responsively represent diverse perspectives as well as meet individual learning needs. (1B)
- Align job-embedded professional learning to support growth and development in identified areas. (1C)
- Audit and adjust District curriculum, school programming, and student life to ensure focus on service, citizenship, and post-secondary opportunities. (3C)
- Align District's guiding documents and communications to with its mission, vision, and core values to foster coherence. (5B)
- Ensure strategic utilization of technology to enrich, support, and inspire teaching and learning. (7A)

Attributes of a Responsive Curriculum

- A responsive curriculum is:
 - flexible
 - adaptive
 - reflective of District goals, priorities and plans
 - aligned with standards and frameworks
 - representative of District initiatives
 - data driven
 - feedback driven

District Curriculum Drivers



Annual Curriculum Development Process



Curriculum and Instructional Resources

Written District curricula represent the standards, knowledge and skills, and essential understandings necessary to meet proficiency. Curricula are delivered through sequential learning plans. Student success is assessed (measured and evaluated) through a series of assessments designed for specific grade levels or content areas.

Curriculum is brought to life through teaching that integrates a variety of instructional resources. Instructional resources are those materials selected to engage learners and support the delivery of written curriculum with fidelity. Some resources are predetermined (textbooks, software, rubrics) and others selected by teachers (mentor texts, current research articles, media related to current events).

Questions & Discussion



Darien Public Schools



Memorandum

To: Darien Board of Education

CC: Alan Addley, Ed.D., Superintendent of Schools

From: Christopher Tranberg, Assistant Superintendent for Curriculum & Instruction

RE: Diversity Equity and Inclusion

Date: September 10, 2021

Goal Area 2 of the District's Strategic Plan is *Fostering a Culture That Supports Wellness, Diversity and Inclusion*. Within this goal area is a specific strategy to engage stakeholders in the practice of embracing diversity, equity and inclusion by establishing a diversity and equity team. This District team will serve as a guiding coalition to navigate new learning and inform policies and practices moving forward.

The presentation makes connections to the newly adopted vision and mission while highlighting the core values of equity as well as diversity and inclusion.

Equity: Advocating for and advancing opportunities and outcomes for all. **Diversity & Inclusion**: Creating a community that welcomes and embraces the full range of human differences.

While launching this committee is important to operationalizing the strategic plan, the District has certainly been committed to the success of all learners in a variety of ways. Many of these efforts are admirable and worthwhile. The District's DEI committee will play a role in developing common language and supporting students, staff and families as we work together to navigate the challenges ahead.

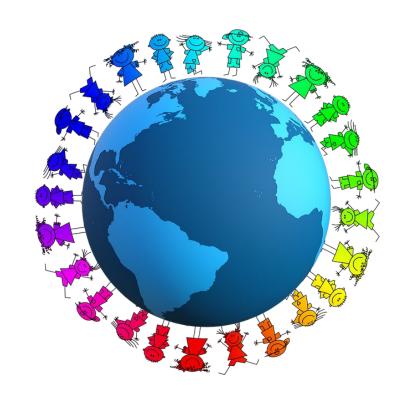
Year one of the committee will focus on establishing a team, creating an equity statement, completing an equity audit, articulating goals and participating in shared experiences to explore equity. Your support of this work is appreciated and certain to make a difference for students, staff and families.

Diversity Equity and Inclusion

Darien Board of Education September 14, 2021

Overview

- 1. Purpose of DEI
- 2. The Work So Far
- 3. Building a DEI Team
- 4. Experiences to Explore Equity



Vision

Preparing all students today to thrive in a changing world tomorrow.

Mission

inspiring a love of learning in all students so they develop as critical thinkers and innovative creators who contribute to the world with integrity and purpose beyond themselves.

Core Values

Equity: Advocating for and advancing opportunities and outcomes for all.

Diversity & Inclusion: Creating a community that welcomes and embraces the full range of human differences.

Purpose of DEI

- Support District Mission, Vision, and Core Values
- Operationalize District Strategic Plan Goal Area 2
- Identify and Understand Root Causes of Inequities
 That May Exist Within and Across Communities
- Support the Social and Emotional Needs of All Learners
- Develop a Plan and Process to Address Inequities

The Work So Far

- RESC Workshops
- Ken Shelton Keynote
- Book Clubs/Studies
- CDSP
- Teaching and Learning
 - Creating a positive learning environment
 - Setting high expectations for all learners
 - Developing curricula that are inclusive
 - Support staff in professional learning

Building a DEI Team



Sample Equity Statements

A commitment to building positive, purposeful relationships with every student and every family so that barriers to learning at high levels are removed. Diversity among Ritenour families and staff is valued, sought, and embraced. Student backgrounds (racial, ethnic, religious, gender, class, traumatic experiences) do not limit teacher expectations on student outcomes. Resources are allocated so that every student gets what they need.

At the Ford Foundation, diversity, equity, and inclusion are at the core of who we are. Our commitment to these values is unwavering – across all of our work around the world. They are central to our mission and to our impact. We know that having varied perspectives helps generate better ideas to solve the complex problems of a changing—and increasingly diverse—world.

Our accelerated approach to diversity and inclusion Google's mission is to organize the world's information and make it universally accessible and useful. When we say we want to build for everyone, we mean everyone. To do that well, we need a workforce that's more representative of the users we serve. That's why we've embraced a refreshed and accelerated approach to diversity and inclusion.







Audit Categories



Climate

Discipline, Student & Staff Attendance, Survey Participation

Program

AP, Honors, Gifted, NHS, Clubs, Athletics

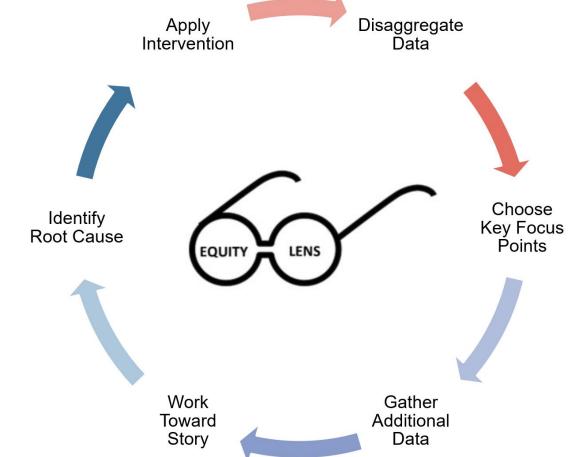
Achievement

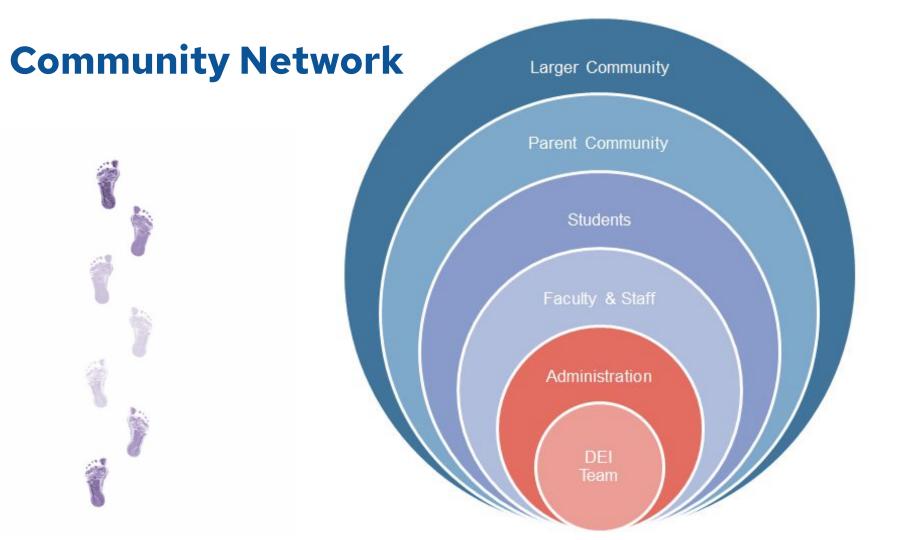
SBAC, SAT, AP, Grades, GPA, Reading Level, Graduation Rate

Professional Capacity

Minority
Representation,
Years of Experience,
Retention

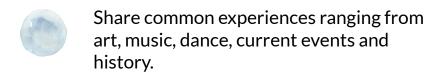


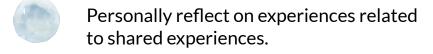




Getting to Story

Shared Experiences to Explore Equity





Engage in conversations about challenging topics.

Expand vocabulary by bringing experiences to a network outside of the committee.



QUESTIONS -

DISCUSSION

Working Draft PROPOSED

BOARD OF EDUCATION MASTER AGENDA AUGUST 2021 – FEBRUARY 2022

August 10 (Special Meeting)

- Further Discussion and Action on District Goals and Objectives 2021-2022
- Board Communication- Discussion and Possible Action
- Public Discussion on the Reopening of School
- Update on Enrollment for the 2021-2022 School Year

August 24

- Further Discussion and Action on District Goals and Objectives 2021-2022
 Approved at August 10th Special meeting
- Presentation, Discussion and Action on Revised Facilities Use Fee Schedule
- Appointment of an Impartial Hearing Officer for Student Disciplinary Matters for the 2021-2022 School Year, as they arise
- Action Item to Delegate to its Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals, including Transportation Appeals as provided by Statute
- Update on Enrollment for the 2021-2022 School Year
- Discussion on FY2021 Year End Financial Report and FY2021 Expenses related to Re-Opening - rescheduled to September 14
- Further Discussion and Possible Action on Proposed Board of Education Subcommittee Meeting Dates - Approved on July 27th
- Darien Public Schools Status Update
- Update on Summer Facilities Projects
- Update on the District's Teacher/Administrator Evaluation Plans
- Further Discussion and Possible Action on Repeal of all Board of Education Policies not Currently Posted on the District Website

September 14

- Report on Summer School and ESY Programs 2021
- Presentation and Discussion on Board Master Agenda for August 2021-February 2022
- Darien Public Schools Status Update
- Discussion on FY2021 Year End Financial Report and FY2021 Expenses related to Re-Opening - rescheduled from August 24
- Discussion and Possible Action on Procedures for Conducting Meetings of the Board of Education

September 14, cont.

- Discussion and Possible Acceptance of Contemplated Gift for the Music Department
- Appropriation Request for Replacement of Trucks
- Discussion on Curriculum Development Process
- Discussion on Diversity, Equity, Inclusion

September 28

- Further Discussion and Possible Action on Board Master Agenda August 2021 – February 2022
- Discussion on August 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- School Psychologists' Support for all Students
- Darien Public Schools Status Update
- Thriving Youth Survey Results
- Board of Education Policies

October 12

- Presentation and Preliminary Discussion of Regular Board of Education Meetings for the 2022 Calendar Year
- Preliminary Discussion of 2022-2023 Budget Meeting Calendar
- Report on Testing SAT, ACT, AP, NGSS
- Darien Public Schools Status Update
- Discussion and Possible Action on 2022-2023 Federal Consolidated Grants

October 26

- Presentation of Student Distribution (Class Size) Reports for the High School and Middlesex
- Discussion on September 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- Darien Public Schools Status Update
- Update on Implementation of District's Strategic Plan
- Update on "Open Choice"

November 9

- Organizational Meeting (Election of Officers)
- Further Review and Possible Action on Proposed 2022-2023 Budget Calendar

November 9, cont.

- Darien Public Schools Status Update
- Further Discussion and Approval of Regular Board of Education Meetings for the 2022 Calendar Year or December 14
- Curriculum Update

November 23

- Presentation of Updated Five Year Capital Plan
- Presentation of Five Year Budget Projections
- Update on 2022-2023 Budget
- FY23 Budget Initiatives
- Update on 2021-2022 Board Goals
- Discussion on October 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- Progress Report on Ox Ridge School Building Project
- Update on "Safe Return to In-Person Instruction Plan" or December 14
- Darien Public Schools Status Update
- NEASC Update
- Curriculum Update: Talented and Gifted

December 14

- Updated 1st Semester Board of Education Master Agenda or January 11
- Further Discussion and Action on Regular Board of Education Meetings for the 2022 Calendar Year
- Update on "Safe Return to In-Person Instruction Plan" or November 23
- Annual Special Education Update
- Presentation and Discussion of Proposed Board Master Agenda for February – August 2022
- Darien Public Schools Status Update

January 6, Thursday (Special Meeting) - Proposed

 Presentation of Superintendent's Proposed Budget for 2022-2023

January 8 or 15 *, Saturday (*JANUARY 15 SNOW DATE)^^

Discussion of Superintendent's Proposed 2022-2023 Personnel,
 Operating and Equipment Budget (All RCs)

January 11

- Follow Up Discussion on January 8th Board Meeting Questions on 2022-2023 Proposed Budget
- Meeting with Board of Finance; RTM Finance and Budget and Education Committees re 2022-2023 Proposed Budget
- Updated 1st Semester Board of Education Master Agenda or December 14
- Update on Implementation of District's Strategic Plan
- Darien Public Schools Status Update
- Curriculum Update

January (Special Board Meeting)

In the event of snow on Saturday, January 8, the Board of Education will meet for the purpose of: 1) follow up discussion on January ___ Board Meeting Questions on 2022-2023 Proposed Budget; and 2) meeting with Board of Finance

- Comments from Board of Finance* and RTM Finance and Budget and Education Committees re 2022-2023 Proposed Board of Education Budget
- Further Discussion on 2022-2023 Proposed Budget and Follow Up
 Questions

January 25

Further Discussion and Possible Action on Board Master Agenda – February through August 2022

- Follow Up Questions and Discussion regarding 2022-2023 Proposed Budget
- Presentation of Proposed New Courses for Darien High School for the 2022-2023 School Year
- Discussion on December 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- Darien Public Schools Status Update

February 1 (Special Meeting) - Proposed

- Public Hearing on Proposed 2022-2023 Board of Education Budget
- Further Review of 2022-2023 Superintendent's Proposed Budget

^{*}January 2021 wording

February 8

- Adoption of 2022-2023 Board of Education Budget
- Further Discussion and Action on Proposed New Courses for Darien High School for the 2022-2023 School Year
- Darien Public Schools Status Update
- Further Discussion and Action on Board Master Agenda for February August 2022

March 1

- Discussion on January 2021-2022 Financial Report and Possible Action on Proposed Budget Transfers
- Darien Public Schools Status Update
- Curriculum Update
- Update on District's Strategic Plan and Board Goals

Working Draft

PERSONNEL ACTION REPORT

September 14, 2021

	Name	Action	Replacing/Location/Position	Effective Date		Tanguar A	
Item				From	То	Tenure Area	Certification Class/Step
Appointments							
1	Katherine Maimone	Appointment	K Brunswick/Tokeneke/Special Education Teacher	8/30/2021	6/30/2025	Teacher	Comprehensive Special Education MA + 30 Step 6
2	Christina Vunk	Appointment	C Bang/Holmes/Elementary Classroom Teacher	8/27/2021	6/30/2025	Teacher	Elementary Teacher MA + 15 Step 3
3	Jennifer Whitehill	Appointment	C Crabill (LOA)/Hindley/Elementary Classroom Teacher	8/25/2021	6/30/2025	Teacher	Elementary Teacher MA Step 4
4	Melonie Gregory	Appointment	S Collins (Transfer to Interventionist)/Ox Ridge/Elementary Classroom Teacher	8/25/2021	6/30/2025	Teacher	Elementary Teacher MA Step 19
5	Emma Stark	Appointment	L Rust/MMS/Special Education Teacher	8/25/2021	6/30/2025	Teacher	Comprehensive Special Education MA Step 3
6	Yamary Alicea	Appointment	E Targowski/District/Suburban Driver	8/26/2021	6/30/2022	NA	NA
7	Christina Acocella	Appointment	D Patashnik/ELP/Special Education Paraprofessional	8/26/2021	6/30/2022	NA	NA
8	Saad Mustafa	Appointment	C Vunk/Holmes/Special Education Paraprofessional	9/2/2021	6/30/2022	NA	NA
9	Patricia Tesseroli	Appointment	R Foreman/Ox Ridge/Special Education Paraprofessional	9/20/2021	6/30/2022	NA	NA
Resignations and Retirements							
10	Christine Bang	Resignation	Holmes/Elementary Classroom Teacher		8/24/2021		
11	Kaitlin Podlovits	Resignation	Holmes/Elementary Classroom Teacher		9/23/2021		
12	Ryan Foreman	Resignation	Ox Ridge/Special Education Paraprofessional		8/30/2021		
13	Kevin Haglund	Resignation	Facilities/Groundskeeper		9/17/2021		
14	Dayna Patashnik	Resignation	ELP/Special Education Paraprofessional		8/20/2021		