



# Lake View Charter School

## Special Board Meeting

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### Date and Time

Wednesday September 8, 2021 at 4:30 PM PDT

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### Lake View Special Board Meeting

Time: Sep 8, 2021 04:30 PM Pacific Time (US and Canada)

Join Zoom Meeting

<https://sequoiagroverg.zoom.us/j/82281383659>

Meeting ID: 822 8138 3659

One tap mobile

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### Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>4:30 PM</b>
A. Record Attendance		Lindsay Mower	1 m
B. Call the Meeting to Order		Lindsay Mower	1 m

	Purpose	Presenter	Time
C. Approval of the Agenda	Vote	Lindsay Mower	1 m
D. Public Comments	Discuss		2 m
<b>II. Financials</b>			<b>4:35 PM</b>
A. Unaudited Actuals Report	Vote	Darlington Ahaive	15 m
<b>III. Operations</b>			<b>4:50 PM</b>
A. Resolution for Charter Extension	Vote	Julie Haycock-Cavender	5 m
<b>IV. Governance</b>			<b>4:55 PM</b>
A. Discussion on Board Training	Discuss	Julie Haycock-Cavender	5 m
<b>V. Closing Items</b>			<b>5:00 PM</b>
A. Board of Director's Comments & Requests	Discuss		2 m
B. Announcement of Next Regular Scheduled Board Meeting	FYI	Lindsay Mower	1 m
The Next Regular Scheduled Board Meeting is September 15, 2021 at 4:30 PM.			
C. Adjourn Meeting	Vote	Lindsay Mower	

Public Comment Rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate to the administrative team of your desire to address the Board or simply communicate orally your desire to address the Board when the Board asks for public comments. Speakers may be called in the order requests are received. Comments are limited to 2 minutes each, with no more than 15 minutes per single topic. If a member of the public utilizes a translator to address the Board, those individuals are allotted 4 minutes each. If the Board utilizes simultaneous translation equipment in a manner that allows the Board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at (530) 927-5137 at least 48 hours before the scheduled board meeting so every reasonable effort can be made to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

# Cover Sheet

## Unaudited Actuals Report

**Section:** II. Financials  
**Item:** A. Unaudited Actuals Report  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** Lake View\_Financial Package\_June 2021.pdf



# Lake View Charter School

Monthly Financial Presentation – June 2021

Unaudited Actual Report

# Highlights

- Year-end revenue exceeded budget 7%.
- Year-end expenses exceeded budget 13%.
- Year-end **deficit** is \$246k.
- Year-end cash balance is \$202k.

# LAKE VIEW - Revenue

- Positive revenue variance due to received one-time funding:
  - Learning Loss Mitigation Funds: **\$61k.**
  - Paycheck Protection Program: **\$174k.**

**Revenue**

	<i>Year-to-Date</i>		
	<b>Actual</b>	<b>Budget</b>	<b>Fav/(Unf)</b>
State Aid-Rev Limit	\$ 3,992,709	\$ 3,986,237	\$ 6,472
Federal Revenue	249,091	51,676	197,415
Other State Revenue	438,538	346,966	91,572
Other Local Revenue	10,654	-	10,654
<b>Total Revenue</b>	<b><u>\$ 4,690,992</u></b>	<b><u>\$ 4,384,878</u></b>	<b><u>\$ 306,113</u></b>

# LAKE VIEW - Expenses

- Increase in instructional spending aligns to the spend-down of received one-time funding.
- **Professional Services:** \$260k write-off in Provenance Bad Debt.

	<i>Year-to-Date</i>		
	<b>Actual</b>	<b>Budget</b>	<b>Fav/(Unf)</b>
<b>Expenses</b>			
Certificated Salaries	\$ 1,830,405	\$ 1,720,217	\$ (110,188)
Classified Salaries	117,707	132,438	14,731
Benefits	595,098	579,242	(15,856)
Books and Supplies	794,242	391,770	(402,472)
Subagreement Services	619,128	919,333	300,204
Operations	93,313	30,100	(63,213)
Facilities	463	3,200	2,737
Professional Services	810,741	489,046	(321,695)
Depreciation	-	-	-
Interest	76,468	94,219	17,751
<b>Total Expenses</b>	<b>\$ 4,937,565</b>	<b>\$ 4,359,564</b>	<b>\$ (578,001)</b>

# LAKE VIEW - Fund Balance

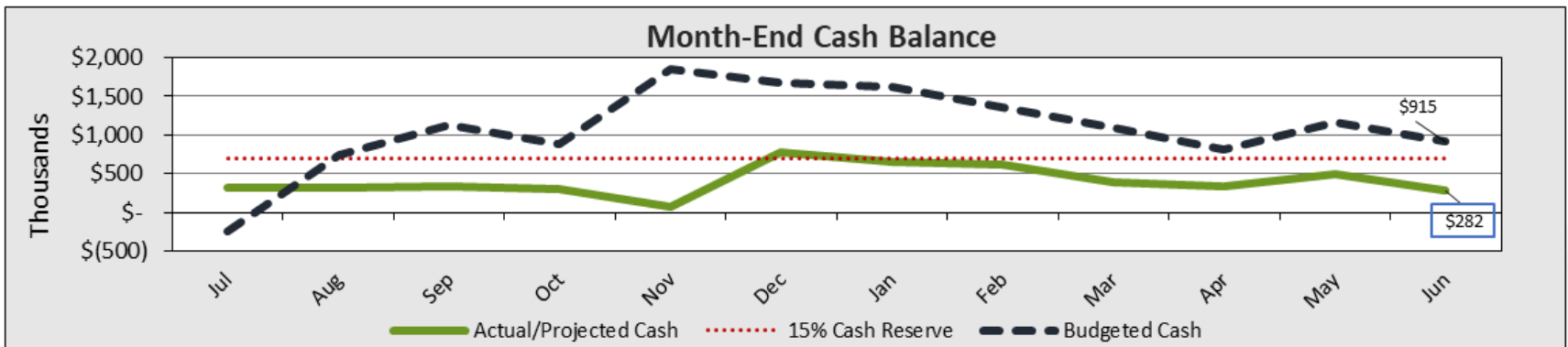
- Year-end deficit and decrease to fund balance aligns to write-off of bad debt.

	<i>Year-to-Date</i>		
	<b>Actual</b>	<b>Budget</b>	<b>Fav/(Unf)</b>
<b>Total Surplus(Deficit)</b>	\$ (246,574)	\$ 25,314	\$ (271,887)
Beginning Fund Balance	<u>221,864</u>	<u>221,864</u>	
<b>Ending Fund Balance</b>	<u><b>\$ (24,710)</b></u>	<u><b>\$ 247,178</b></u>	
<i>As a % of Annual Expenses</i>	-0.5%	5.7%	



# LAKE VIEW - Cash

- Positive cash levels projected with year-end cash balance projected at \$282k.



# LAKE VIEW - Appendix

- Monthly Cash Flow / Forecast 20-21
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- Due-To/Due-From Balance
- Unaudited Actual Report (Alt Form)

### Lake View Charter School

#### Monthly Cash Flow/Forecast FY20-21

Revised 8/24/2021

ADA = 434.25



#### Revenues

##### State Aid - Revenue Limit

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
8011 LCFF State Aid	-	375,600	-	338,040	338,040	338,040	338,040	338,040	176,118	86,242	83,040	1,343,149	-	3,754,349	3,756,001	(1,652)
8012 Education Protection Account	-	-	-	21,713	-	-	21,712	-	-	21,701	-	21,724	-	86,850	86,850	-
8019 State Aid - Prior Year	-	-	(699)	-	-	-	-	-	72	35	34	(176)	-	(734)	-	(734)
8096 In Lieu of Property Taxes	-	8,990	(8,990)	-	48,751	11,471	11,471	11,471	20,647	10,324	10,324	27,785	-	152,244	143,386	8,858
														<b>3,992,709</b>	<b>3,986,237</b>	<b>6,472</b>

##### Federal Revenue

8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	41,460	-	41,460	51,676	(10,216)
8296 Other Federal Revenue	-	-	-	484	-	27,191	-	-	-	-	-	174,877	-	202,552	-	202,552
				484		27,191						221,416		249,091	51,676	197,415

##### Other State Revenue

8311 State Special Education	-	-	25,672	37,123	23,105	23,105	23,105	23,105	11,506	5,634	19,443	96,217	-	288,015	260,550	27,465
8550 Mandated Cost	-	-	-	-	-	8,238	-	-	-	-	-	-	-	8,238	-	8,238
8560 State Lottery	-	-	-	-	-	-	24,714	-	-	24,102	-	56,858	-	105,675	86,416	19,259
8598 Prior Year Revenue	-	-	-	-	-	-	1,548	-	-	-	-	1,090	-	2,638	-	2,638
8599 Other State Revenue	-	-	-	-	-	484	2,043	658	30,788	-	-	-	-	33,972	-	33,972
														<b>438,538</b>	<b>346,966</b>	<b>91,572</b>

##### Other Local Revenue

8980 Contributions, Unrestricted	-	-	-	-	-	10,654	-	-	-	-	-	-	-	10,654	-	10,654
						10,654								10,654		10,654

#### Total Revenue

	-	384,590	15,983	397,360	409,896	419,183	422,633	373,274	239,131	148,038	112,841	1,768,063	-	4,690,992	4,384,878	306,113
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#### Expenses

##### Certificated Salaries

1100 Teachers' Salaries	111,179	101,482	102,143	103,403	101,850	102,645	102,863	101,843	103,223	102,908	100,076	88,068	-	1,221,682	1,126,517	(95,165)
1175 Teachers' Extra Duty/Stipends	2,000	3,400	7,150	6,550	6,996	7,196	6,946	6,946	8,046	6,996	6,214	8,784	-	77,225	61,200	(16,025)
1200 Pupil Support Salaries	20,774	21,274	21,824	21,854	21,669	13,897	14,297	14,297	14,297	14,297	18,500	26,907	-	223,887	245,500	21,613
1300 Administrators' Salaries	24,867	25,317	25,767	25,887	25,697	25,897	25,697	25,697	25,697	25,697	25,697	25,697	-	307,610	287,000	(20,610)
	158,820	151,473	156,884	157,694	156,213	149,635	149,802	148,782	151,262	149,897	150,487	149,455	-	1,830,405	1,720,217	(110,188)

##### Classified Salaries

2900 Other Classified Salaries	13,231	12,103	12,667	12,847	12,148	13,277	10,034	13,913	4,637	4,436	4,235	4,179	-	117,707	132,438	14,731
	13,231	12,103	12,667	12,847	12,148	13,277	10,034	13,913	4,637	4,436	4,235	4,179	-	117,707	132,438	14,731

##### Benefits

3101 STRS	25,173	24,067	24,941	24,820	24,747	21,895	23,691	23,527	23,927	23,707	23,802	23,073	-	287,370	316,520	29,150
3301 OASDI	792	722	757	768	725	795	605	845	281	269	256	253	-	7,067	8,211	1,144
3311 Medicare	2,392	2,265	2,355	2,370	2,338	2,259	2,217	2,259	2,163	2,133	2,138	2,123	-	27,011	26,863	(148)
3401 Health and Welfare	15,625	24,855	19,347	19,715	17,545	21,891	19,887	19,306	17,620	17,595	17,595	17,156	-	228,136	187,500	(40,636)
3501 State Unemployment	1,579	584	-	-	-	-	6,129	473	62	196	-	119	-	9,142	14,210	5,068
3601 Workers' Compensation	2,161	1,793	1,977	1,977	1,977	1,977	1,977	1,477	1,977	1,977	1,977	1,977	-	23,224	25,937	2,713
3901 Other Benefits	-	-	-	63	-	-	-	(1,073)	-	14,157	-	-	-	13,147	-	(13,147)
	47,723	54,286	49,378	49,712	47,332	48,817	54,506	46,813	46,030	60,033	45,769	44,700	-	595,098	579,242	(15,856)

##### Books and Supplies

4302 School Supplies	4,977	86,972	47,863	56,800	33,553	50,625	37,108	52,765	84,334	85,876	43,138	7,415	-	591,426	301,849	(289,577)
4305 Software	-	5,922	10,018	14,672	3,879	12,102	3,455	4,488	2,716	12,737	2,312	12,668	-	84,969	41,700	(43,269)
4310 Office Expense	-	-	1,010	-	313	495	-	9	-	-	-	72	-	1,898	4,400	2,502
4400 Noncapitalized Equipment	524	4,743	2,088	11,800	11,719	2,843	-	-	16,559	10,402	322	54,923	-	115,923	43,121	(72,802)
	5,501	97,637	60,980	83,272	49,464	66,066	40,563	57,262	103,609	109,016	45,771	75,103	-	794,242	391,770	(402,472)

##### Subagreement Services

5102 Special Education	133	11,441	1,481	12,521	37,924	8,463	18,407	3,325	54,954	6,125	38,941	5,295	-	199,011	110,200	(88,811)
5106 Other Educational Consultants	9,209	3,522	16,282	13,788	6,734	13,805	21,508	11,187	45,354	33,226	28,625	12,125	-	215,365	587,148	371,783
5107 Instructional Services	19,210	17,788	18,499	18,499	18,499	18,499	18,499	18,499	18,499	18,499	19,764	-	-	204,753	221,984	17,232
	28,552	32,751	36,262	44,807	63,156	40,767	58,414	33,012	118,808	57,850	87,330	17,421	-	619,128	919,333	300,204

**Lake View Charter School**

**Monthly Cash Flow/Forecast FY20-21**

Revised 8/24/2021

ADA = 434.25



**Operations and Housekeeping**

5201	Auto and Travel	-	-	-	-	-	-	-	-	-	-	16	-
5300	Dues & Memberships	-	790	-	-	-	-	-	-	5,600	-	-	-
5400	Insurance	1,500	10,544	6,028	6,024	6,024	6,024	6,024	6,024	6,025	6,025	6,025	-
5900	Communications	-	17	147	87	87	446	1,820	2,730	2,342	1,408	1,336	1,896
5901	Postage and Shipping	229	(226)	184	130	367	1,185	227	155	-	3	-	47
		1,729	11,126	6,359	6,241	6,478	7,654	8,072	8,909	8,366	13,036	7,360	7,983

**Facilities, Repairs and Other Leases**

5610	Repairs and Maintenance	-	-	-	-	-	-	463	-	-	-	-	-
		-	-	-	-	-	-	463	-	-	-	-	-

**Professional/Consulting Services**

5801	IT	-	-	-	-	-	-	-	-	-	248	-	-
5802	Audit & Taxes	-	-	-	-	-	4,095	-	-	4,095	-	1,200	-
5803	Legal	-	3,284	187	2,173	3,523	2,664	1,516	8,255	6,075	2,452	9,686	6,180
5804	Professional Development	-	-	3,406	6,475	600	13,534	3,452	894	6,350	398	6,350	-
5805	General Consulting	-	-	-	750	150	1,050	313	1,500	1,650	(1,475)	914	1,600
5806	Special Activities/Field Trips	-	-	-	-	988	1,056	4,832	2,966	-	1,646	4,106	561
5807	Bank Charges	465	697	514	758	858	880	623	582	571	564	513	601
5808	Printing	-	-	-	-	-	-	-	-	5	-	-	-
5809	Other taxes and fees	-	139	2	(0)	-	-	-	-	-	1,847	162	1,212
5810	Payroll Service Fee	-	907	215	215	767	811	562	786	554	633	1,796	1,777
5811	Management Fee	31,014	23,060	24,145	24,595	25,048	24,445	24,673	24,798	24,760	24,760	27,593	39,626
5812	District Oversight Fee	-	-	0	-	-	57,546	(17,683)	-	19,931	6,644	6,644	6,787
5814	SPED Encroachment	-	-	-	-	-	-	-	-	-	-	-	11,744
5899	Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	260,901
		31,479	28,087	28,469	34,965	31,934	106,080	18,287	39,781	59,895	41,564	58,012	332,188

**Interest**

7438	Interest Expense	29	29	14,298	29	29	51,730	29	233	146	6,021	4,769	(874)
		29	29	14,298	29	29	51,730	29	233	146	6,021	4,769	(874)

**Total Expenses**

<b>287,064</b>	<b>387,491</b>	<b>365,297</b>	<b>389,568</b>	<b>366,754</b>	<b>484,026</b>	<b>340,171</b>	<b>348,705</b>	<b>492,752</b>	<b>441,852</b>	<b>403,732</b>	<b>630,154</b>	-
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**Monthly Surplus (Deficit)**

<b>(287,064)</b>	<b>(2,901)</b>	<b>(349,314)</b>	<b>7,792</b>	<b>43,142</b>	<b>(64,843)</b>	<b>82,462</b>	<b>24,569</b>	<b>(253,622)</b>	<b>(293,814)</b>	<b>(290,891)</b>	<b>1,137,909</b>	-
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**Cash Flow Adjustments**

Monthly Surplus (Deficit)	(287,064)	(2,901)	(349,314)	7,792	43,142	(64,843)	82,462	24,569	(253,622)	(293,814)	(290,891)	1,137,909	-
Cash flows from operating activities													
Depreciation/Amortization	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Funding Receivables	566,388	88,675	171,778	-	-	-	85,630	(11,471)	11,471	-	-	(1,512,801)	-
Grants and Contributions Rec.	(295,400)	-	2,357	-	-	(11,440)	2,653	17,487	-	-	5,408	(14,780)	-
Due To/From Related Parties	(562)	-	-	-	3,320	-	-	-	-	-	-	260,901	-
Prepaid Expenses	(132,263)	(16,003)	-	(7,408)	8,043	(2,117)	(5,653)	797	(7,205)	8,799	7,367	(64,658)	-
Other Assets	(75,000)	-	-	-	-	-	-	-	-	-	-	-	-
Accounts Payable	22,827	26,786	(545,050)	(37,450)	(18,366)	(13,244)	27,836	(56,897)	19,698	3,761	11,138	44,066	-
Accrued Expenses	45,355	(86,430)	(43,695)	(55,055)	(5,762)	63,845	(60,664)	395	23,515	(7,331)	4,658	22,415	-
Deferred Revenue	-	-	-	61,163	-	(27,675)	(2,043)	(658)	(30,788)	-	140,599	298,500	-
Cash flows from financing activities													
Proceeds from Factoring	-	-	770,700	-	-	1,017,900	-	-	-	254,300	289,800	-	-
Payments on Factoring	-	-	-	-	(256,900)	(256,900)	(256,900)	-	(5,801)	(8,988)	(5,785)	(298,500)	-
Proceeds from Debt	174,906	-	-	-	-	-	-	-	-	-	-	-	-
Payments on Debt	-	29	29	29	29	29	29	233	146	146	146	(175,751)	-

**Total Change in Cash**

19,186	10,156	6,807	(30,929)	(226,494)	705,555	(126,650)	(25,546)	(242,585)	(43,127)	162,440	(302,700)
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**Cash, Beginning of Month**

296,089	315,275	325,431	332,237	301,309	74,815	780,370	653,720	628,175	385,589	342,463	504,902
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**Cash, End of Month**

<b>315,275</b>	<b>325,431</b>	<b>332,237</b>	<b>301,309</b>	<b>74,815</b>	<b>780,370</b>	<b>653,720</b>	<b>628,175</b>	<b>385,589</b>	<b>342,463</b>	<b>504,902</b>	<b>202,203</b>
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<b>Annual Forecast</b>	16	6,390	72,290	12,315	2,302	93,313	463	463	248	9,390	45,994	41,458	6,452	16,156	7,625	5	3,361	9,021	318,515	79,868	11,744	260,901	810,741
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Original Budget Total	Favorable / (Unfav.)
8,400	8,384
900	(5,490)
18,000	(54,290)
1,500	(10,815)
1,300	(1,002)
<b>30,100</b>	<b>(63,213)</b>

-	(463)
<b>3,200</b>	<b>2,737</b>

700	452
-	(9,390)
4,800	(41,194)
3,100	(38,358)
1,900	(4,552)
86,243	70,086
115	(7,510)
115	110
8,395	5,034
3,734	(5,287)
298,720	(19,796)
79,725	(144)
-	(11,744)
<b>260,901</b>	<b>(60,794)</b>

94,219	17,751
<b>94,219</b>	<b>17,751</b>

<b>4,359,564</b>	<b>(317,100)</b>
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25,314	(10,986)
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25,314	
Cert.	Instr.
45.4%	81.4%
237,568	72,880

Pupil:Teacher Ratio	
18.88	:1

**Lake View Charter School**

**Budget vs Actual**

For the period ended June 30, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	YTD Actual	YTD Budget	YTD Budget Variance	Total Budget
<b>Revenues</b>							
State Aid - Revenue Limit							
LCFF State Aid	\$ 1,343,149	\$ 1,318,356	\$ 24,793	\$ 3,754,349	\$ 3,756,001	\$ (1,652)	\$ 3,756,001
Education Protection Account	21,724	21,713	12	86,850	86,850	-	86,850
State Aid - Prior Year	(176)	-	(176)	(734)	-	(734)	-
In Lieu of Property Taxes	27,785	21,104	6,681	152,244	143,386	8,858	143,386
Total State Aid - Revenue Limit	1,392,482	1,361,172	31,310	3,992,709	3,986,237	6,472	3,986,237
Federal Revenue							
Special Education - Entitlement	41,460	9,724	31,736	41,460	51,676	(10,216)	51,676
Special Education - Discretionary	5,079	-	5,079	5,079	-	5,079	-
Other Federal Revenue	174,877	-	174,877	202,552	-	202,552	-
Total Federal Revenue	221,416	9,724	211,692	249,091	51,676	197,415	51,676
Other State Revenue							
State Special Education	96,217	49,028	47,189	288,015	260,550	27,465	260,550
Mandated Cost	-	-	-	8,238	-	8,238	-
State Lottery	56,858	44,813	12,045	105,675	86,416	19,259	86,416
Prior Year Revenue	1,090	-	1,090	2,638	-	2,638	-
Other State Revenue	-	-	-	33,972	-	33,972	-
Total Other State Revenue	154,165	93,841	60,324	438,538	346,966	91,572	346,966
Other Local Revenue							
Contributions, Unrestricted	-	-	-	10,654	-	10,654	-
Total Other Local Revenue	-	-	-	10,654	-	10,654	-
<b>Total Revenues</b>	<b>\$ 1,768,063</b>	<b>\$ 1,464,737</b>	<b>\$ 303,326</b>	<b>\$ 4,690,992</b>	<b>\$ 4,384,878</b>	<b>\$ 306,113</b>	<b>\$ 4,384,878</b>
<b>Expenses</b>							
Certificated Salaries							
Teachers' Salaries	\$ 88,068	\$ 93,876	\$ 5,809	\$ 1,221,682	\$ 1,126,517	\$ (95,165)	\$ 1,126,517
Teachers' Extra Duty/Stipends	8,784	5,100	(3,684)	77,225	61,200	(16,025)	61,200
Pupil Support Salaries	26,907	20,458	(6,448)	223,887	245,500	21,613	245,500
Administrators' Salaries	25,697	23,917	(1,780)	307,610	287,000	(20,610)	287,000
Total Certificated Salaries	149,455	143,351	(6,104)	1,830,405	1,720,217	(110,188)	1,720,217
Classified Salaries							
Other Classified Salaries	4,179	11,037	6,858	117,707	132,438	14,731	132,438
Total Classified Salaries	4,179	11,037	6,858	117,707	132,438	14,731	132,438
Benefits							
State Teachers' Retirement System, certificated positions	23,073	26,377	3,304	287,370	316,520	29,150	316,520
OASDI/Medicare/Alternative, certificated positions	253	684	432	7,067	8,211	1,144	8,211
Medicare/Alternative, certificated positions	2,123	2,239	116	27,011	26,863	(148)	26,863
Health and Welfare Benefits, certificated positions	17,156	15,625	(1,531)	228,136	187,500	(40,636)	187,500
State Unemployment Insurance, certificated positions	119	711	592	9,142	14,210	5,068	14,210
Workers' Compensation Insurance, certificated positions	1,977	2,161	184	23,224	25,937	2,713	25,937
Other Benefits, certificated positions	-	-	-	13,147	-	(13,147)	-
Total Benefits	44,700	47,796	3,097	595,098	579,242	(15,857)	579,242
Books & Supplies							
School Supplies	7,415	13,195	5,780	591,426	301,849	(289,577)	301,849
Software	12,668	3,475	(9,193)	84,968	41,700	(43,268)	41,700
Office Expense	72	367	295	1,899	4,400	2,501	4,400
Business Meals	25	58	33	25	700	675	700
Noncapitalized Equipment	54,923	1,885	(53,038)	115,923	43,121	(72,802)	43,121
Total Books & Supplies	75,103	18,980	(56,123)	794,242	391,770	(402,472)	391,770
Subagreement Services							
Special Education	5,295	9,183	3,888	199,011	110,200	(88,811)	110,200
Other Educational Consultants	12,125	25,666	13,540	215,365	587,148	371,783	587,148
Instructional Services	-	18,499	18,499	204,753	221,984	17,231	221,984
Total Subagreement Services	17,421	53,348	35,927	619,128	919,333	300,204	919,333
Operations & Housekeeping							
Auto and Travel	16	700	684	16	8,400	8,384	8,400
Dues & Memberships	-	75	75	6,390	900	(5,490)	900
Insurance	6,025	1,500	(4,525)	72,290	18,000	(54,290)	18,000
Communications	1,896	125	(1,771)	12,315	1,500	(10,815)	1,500
Postage and Shipping	47	108	61	2,302	1,300	(1,002)	1,300
Total Operations & Housekeeping	7,983	2,508	(5,475)	93,313	30,100	(63,213)	30,100
Facilities, Repairs & Other Leases							
Other Leases	-	267	267	-	3,200	3,200	3,200
Repairs and Maintenance	-	-	-	463	-	(463)	-
Total Facilities, Repairs & Other Leases	-	267	267	463	3,200	2,737	3,200
Professional/Consulting Services							
IT	-	58	58	248	700	452	700
Audit & Taxes	1,200	-	(1,200)	9,390	-	(9,390)	-
Legal	6,180	400	(5,780)	45,994	4,800	(41,194)	4,800
Professional Development	-	258	258	41,458	3,100	(38,359)	3,100
General Consulting	1,600	158	(1,442)	6,452	1,900	(4,552)	1,900
Special Activities/Field Trips	561	3,770	3,209	16,156	86,243	70,086	86,243
Bank Charges	601	10	(591)	7,625	115	(7,510)	115
Printing	-	10	10	5	115	110	115
Other Taxes and Fees	1,212	730	(482)	3,361	8,395	5,034	8,395
Payroll Service Fee	1,777	311	(1,465)	9,021	3,734	(5,287)	3,734
Management Fee	39,626	24,893	(14,732)	318,515	298,720	(19,796)	298,720
District Oversight Fee	6,787	27,223	20,436	79,868	79,725	(144)	79,725
SPED Encroachment	11,744	-	(11,744)	11,744	-	(11,744)	-
Public Relations/Recruitment	-	125	125	-	1,500	1,500	1,500
Bad Debt Expense	260,901	-	(260,901)	260,901	-	(260,901)	-
Total Professional/Consulting Services	332,188	57,948	(274,240)	810,741	489,046	(321,695)	489,046
Interest							
Interest Expense	(874)	-	874	76,468	94,219	17,751	94,219
Total Interest	(874)	-	874	76,468	94,219	17,751	94,219
<b>Total Expenses</b>	<b>\$ 630,154</b>	<b>\$ 335,235</b>	<b>\$ (294,919)</b>	<b>\$ 4,937,565</b>	<b>\$ 4,359,564</b>	<b>\$ (578,001)</b>	<b>\$ 4,359,564</b>
<b>Change in Net Assets</b>	<b>1,137,909</b>	<b>1,129,502</b>	<b>8,407</b>	<b>(246,573)</b>	<b>25,314</b>	<b>(271,888)</b>	<b>25,314</b>
Net Assets, Beginning of Period	(1,162,619)			221,864			
<b>Net Assets, End of Period</b>	<b>\$ (24,709)</b>			<b>\$ (24,709)</b>			



## Lake View Charter School

### Statement of Financial Position

June 30, 2021

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
<b>Assets</b>				
<b>Current Assets</b>				
Cash & Cash Equivalents	\$ 202,203	\$ 296,089	\$ (93,886)	-32%
Accounts Receivable	14,780	16,465	(1,685)	-10%
Public Funding Receivable	1,520,048	919,717	600,331	65%
Factored Receivable	(1,242,926)	(295,400)	(947,526)	321%
Due To/From Related Parties	-	263,659	(263,659)	-100%
Prepaid Expenses	105,768	(105,093)	210,860	-201%
<b>Total Current Assets</b>	<b>599,872</b>	<b>1,095,437</b>	<b>(495,564)</b>	<b>-45%</b>
<b>Long-Term Assets</b>				
Deposits	75,000	-	75,000	0%
<b>Total Long Term Assets</b>	<b>75,000</b>	<b>-</b>	<b>75,000</b>	<b>0%</b>
<b>Total Assets</b>	<b>\$ 674,872</b>	<b>\$ 1,095,437</b>	<b>\$ (420,564)</b>	<b>-38%</b>
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Accounts Payable	\$ 93,170	\$ 607,505	\$ (514,335)	-85%
Accrued Liabilities	167,313	266,067	(98,755)	-37%
Deferred Revenue	439,099	-	439,099	0%
Notes Payable, Current Portion	-	-	-	0%
<b>Total Current Liabilities</b>	<b>699,582</b>	<b>873,572</b>	<b>(173,991)</b>	<b>-20%</b>
<b>Long-Term Liabilities</b>				
Notes Payable, Net of Current Portion	-	-	-	0%
<b>Total Long-Term Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>
<b>Total Liabilities</b>	<b>699,582</b>	<b>873,572</b>	<b>(173,991)</b>	<b>-20%</b>
<b>Net Assets</b>	<b>(24,709)</b>	<b>221,864</b>	<b>(246,573)</b>	<b>-111%</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 674,872</b>	<b>\$ 1,095,437</b>	<b>\$ (420,564)</b>	<b>-38%</b>

## Lake View Charter School

### Statement of Cash Flows

For the period ended June 30, 2021

	Month Ended 06/30/21	YTD Ended 06/30/21
<b>Cash Flows from Operating Activities</b>		
Changes in Net Assets	\$ 1,137,909	\$ (246,573)
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Decrease/(Increase) in Operating Assets:		
Public Funding Receivable	(1,512,801)	(600,331)
Grants, Contributions & Pledges Receivable	(313,280)	949,211
Due from Related Parties	260,901	263,659
Prepaid Expenses	(64,658)	(210,860)
Other Assets	-	(75,000)
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	44,066	(514,335)
Accrued Expenses	22,415	(98,755)
Deferred Revenue	298,500	439,099
<b>Total Cash Flows from Operating Activities</b>	<b>(126,948)</b>	<b>(93,886)</b>
<b>Cash Flows from Financing Activities</b>		
Proceeds from (payments on) Long-Term Debt	(175,751)	-
<b>Total Cash Flows from Financing Activities</b>	<b>(175,751)</b>	<b>-</b>
Change in Cash & Cash Equivalents	(302,700)	(93,886)
Cash & Cash Equivalents, Beginning of Period	504,902	296,089
<b>Cash and Cash Equivalents, End of Period</b>	<b>\$ 202,203</b>	<b>\$ 202,203</b>

## Lake View Charter School

### *Due (To)/From All Inspire Charter School Locations*

For the period ended June 30, 2021

	Account Balance
Due (to)/from Inspire Charter Services	\$ 260,901
Bad Debt Allowance	<u>(260,901.09)</u>
<b>Total Due (to)/from Balance</b>	<b><u><u>\$ -</u></u></b>



**CHARTER SCHOOL UNAUDITED ACTUALS  
FINANCIAL REPORT -- ALTERNATIVE FORM**

**July 1, 2020 to June 30, 2021**

Charter School Name: Lake View Charter School

CDS #: 11625960139550

Charter Approving Entity: Lake Elementary

County: Glenn

Charter #: 2069

**This charter school uses the following basis of accounting:**

**(Please enter an "X" in the applicable box below; check only one box)**

**Accrual Basis** (Applicable Capital Assets/Interest on Long-Term Debt/Long-Term Liabilities/Net Position objects are 6900, 7438, 9400-9489, 9660-9669, 9796, and 9797)

**Modified Accrual Basis** (Applicable Capital Outlay/Debt Service/Fund Balance objects are 6100-6170, 6200-6500, 7438, 7439, and 9711-9789)

Description	Object Code	Unrestricted	Restricted	Total
<b>A. REVENUES</b>				
<b>1. LCFF Sources</b>				
State Aid - Current Year	8011	3,754,349.00		3,754,349.00
Education Protection Account State Aid - Current Year	8012	86,850.00		86,850.00
State Aid - Prior Years	8019	(734.13)		(734.13)
Transfers to Charter Schools in Lieu of Property Taxes	8096	152,244.00		152,244.00
Other LCFF Transfers	8091, 8097	0.00	0.00	0.00
Total, LCFF Sources		3,992,708.87	0.00	3,992,708.87
<b>2. Federal Revenues (see NOTE in Section L)</b>				
No Child Left Behind/Every Student Succeeds Act	8290			0.00
Special Education - Federal	8181, 8182		46,539.00	46,539.00
Child Nutrition - Federal	8220		0.00	0.00
Donated Food Commodities	8221		0.00	0.00
Other Federal Revenues	8110, 8260-8299	0.00	202,552.00	202,552.00
Total, Federal Revenues		0.00	249,091.00	249,091.00
<b>3. Other State Revenues</b>				
Special Education - State	StateRevSE		259,979.35	259,979.35
All Other State Revenues	StateRevAO	84,347.05	94,211.41	178,558.46
Total, Other State Revenues		84,347.05	354,190.76	438,537.81
<b>4. Other Local Revenues</b>				
All Other Local Revenues	LocalRevAO	10,654.00	0.00	10,654.00
Total, Local Revenues		10,654.00	0.00	10,654.00
<b>5. TOTAL REVENUES</b>				
		4,087,709.92	603,281.76	4,690,991.68
<b>B. EXPENDITURES (see NOTE in Section L)</b>				
<b>1. Certificated Salaries</b>				
Certificated Teachers' Salaries	1100	910,571.40	388,335.70	1,298,907.10
Certificated Pupil Support Salaries	1200	222,317.08	1,570.20	223,887.28
Certificated Supervisors' and Administrators' Salaries	1300	307,610.16	0.00	307,610.16
Other Certificated Salaries	1900	0.00	0.00	0.00
Total, Certificated Salaries		1,440,498.64	389,905.90	1,830,404.54
<b>2. Noncertificated Salaries</b>				
Noncertificated Instructional Salaries	2100	0.00	0.00	0.00
Noncertificated Support Salaries	2200	0.00	0.00	0.00
Noncertificated Supervisors' and Administrators' Salaries	2300	0.00	0.00	0.00
Clerical, Technical and Office Salaries	2400	0.00	0.00	0.00
Other Noncertificated Salaries	2900	65,333.91	52,373.08	117,706.99
Total, Noncertificated Salaries		65,333.91	52,373.08	117,706.99

**CHARTER SCHOOL UNAUDITED ACTUALS  
FINANCIAL REPORT -- ALTERNATIVE FORM**

**July 1, 2020 to June 30, 2021**

Charter School Name: Lake View Charter School

CDS #: 11625960139550

Description	Object Code	Unrestricted	Restricted	Total
<b>3. Employee Benefits</b>				
STRS	3101-3102	253,739.66	33,630.62	287,370.28
PERS	3201-3202	0.00	0.00	0.00
OASDI / Medicare / Alternative	3301-3302	27,048.09	7,030.11	34,078.20
Health and Welfare Benefits	3401-3402	228,136.33	0.00	228,136.33
Unemployment Insurance	3501-3502	7,714.48	1,428.00	9,142.48
Workers' Compensation Insurance	3601-3602	23,224.00	0.00	23,224.00
OPEB, Allocated	3701-3702	0.00	0.00	0.00
OPEB, Active Employees	3751-3752	0.00	0.00	0.00
Other Employee Benefits	3901-3902	13,146.86	0.00	13,146.86
Total, Employee Benefits		553,009.42	42,088.73	595,098.15
<b>4. Books and Supplies</b>				
Approved Textbooks and Core Curricula Materials	4100	0.00	0.00	0.00
Books and Other Reference Materials	4200	0.00	0.00	0.00
Materials and Supplies	4300	626,898.34	51,420.78	678,319.12
Noncapitalized Equipment	4400	100,876.91	15,046.36	115,923.27
Food	4700	0.00	0.00	0.00
Total, Books and Supplies		727,775.25	66,467.14	794,242.39
<b>5. Services and Other Operating Expenditures</b>				
Subagreements for Services	5100	414,709.61	204,418.79	619,128.40
Travel and Conferences	5200	15.68	0.00	15.68
Dues and Memberships	5300	6,390.00	0.00	6,390.00
Insurance	5400	72,290.00	0.00	72,290.00
Operations and Housekeeping Services	5500	0.00	0.00	0.00
Rentals, Leases, Repairs, and Noncap. Improvements	5600	463.05	0.00	463.05
Transfers of Direct Costs	5700-5799	255,742.17	(255,742.17)	0.00
Professional/Consulting Services and Operating Expend.	5800	798,996.51	11,744.24	810,740.75
Communications	5900	14,617.08	0.00	14,617.08
Total, Services and Other Operating Expenditures		1,563,224.10	(39,579.14)	1,523,644.96
<b>6. Capital Outlay</b>				
(Objects 6100-6170, 6200-6500 modified accrual basis only)				
Land and Land Improvements	6100-6170			0.00
Buildings and Improvements of Buildings	6200			0.00
Books and Media for New School Libraries or Major				
Expansion of School Libraries	6300			0.00
Equipment	6400			0.00
Equipment Replacement	6500			0.00
Depreciation Expense (accrual basis only)	6900	0.00	0.00	0.00
Total, Capital Outlay		0.00	0.00	0.00
<b>7. Other Outgo</b>				
Tuition to Other Schools	7110-7143			0.00
Transfers of Pass-Through Revenues to Other LEAs	7211-7213			0.00
Transfers of Apportionments to Other LEAs - Spec. Ed.	7221-7223SE			0.00
Transfers of Apportionments to Other LEAs - All Other	7221-7223AO			0.00
All Other Transfers	7281-7299			0.00
Transfers of Indirect Costs	7300-7399	(27,675.00)	27,675.00	0.00
Debt Service:				
Interest	7438	76,468.00		76,468.00
Principal (for modified accrual basis only)	7439			0.00
Total Debt Service		76,468.00	0.00	76,468.00
Total, Other Outgo		48,793.00	27,675.00	76,468.00
<b>8. TOTAL EXPENDITURES</b>		4,398,634.32	538,930.71	4,937,565.03

**CHARTER SCHOOL UNAUDITED ACTUALS  
FINANCIAL REPORT -- ALTERNATIVE FORM**

July 1, 2020 to June 30, 2021

Charter School Name: Lake View Charter School

CDS #: 11625960139550

Description	Object Code	Unrestricted	Restricted	Total
<b>C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)</b>		<b>(310,924.40)</b>	64,351.05	<b>(246,573.35)</b>
<b>D. OTHER FINANCING SOURCES / USES</b>				
1. Other Sources	8930-8979			0.00
2. Less: Other Uses	7630-7699			0.00
3. Contributions Between Unrestricted and Restricted Accounts (must net to zero)	8980-8999			0.00
<b>4. TOTAL OTHER FINANCING SOURCES / USES</b>		0.00	0.00	0.00
<b>E. NET INCREASE (DECREASE) IN FUND BALANCE /NET POSITION (C+D4)</b>		<b>(310,924.40)</b>	64,351.05	<b>(246,573.35)</b>
<b>F. FUND BALANCE / NET POSITION</b>				
1. Beginning Fund Balance/Net Position				
a. As of July 1	9791	296,089.00	<b>(64,351.05)</b>	231,737.95
b. Adjustments/Restatements	9793, 9795	<b>(9,873.95)</b>		<b>(9,873.95)</b>
c. Adjusted Beginning Fund Balance /Net Position		286,215.05	<b>(64,351.05)</b>	221,864.00
2. Ending Fund Balance /Net Position, June 30 (E+F1c)		<b>(24,709.35)</b>	0.00	<b>(24,709.35)</b>
<b>Components of Ending Fund Balance (Modified Accrual Basis only)</b>				
a. Nonspendable				
1. Revolving Cash (equals Object 9130)	9711			0.00
2. Stores (equals Object 9320)	9712			0.00
3. Prepaid Expenditures (equals Object 9330)	9713			0.00
4. All Others	9719			0.00
b. Restricted	9740			0.00
c. Committed				
1. Stabilization Arrangements	9750			0.00
2. Other Commitments	9760			0.00
d. Assigned	9780			0.00
e. Unassigned/Unappropriated				
1. Reserve for Economic Uncertainties	9789			0.00
2. Unassigned/Unappropriated Amount	9790M			0.00
<b>3. Components of Ending Net Position (Accrual Basis only)</b>				
a. Net Investment in Capital Assets	9796			0.00
b. Restricted Net Position	9797			0.00
c. Unrestricted Net Position	9790A	<b>(24,709.35)</b>	0.00	<b>(24,709.35)</b>

**CHARTER SCHOOL UNAUDITED ACTUALS  
FINANCIAL REPORT -- ALTERNATIVE FORM**

July 1, 2020 to June 30, 2021

Charter School Name: Lake View Charter School

CDS #: 11625960139550

Description	Object Code	Unrestricted	Restricted	Total
<b>G. ASSETS</b>				
<b>1. Cash</b>				
In County Treasury	9110			0.00
Fair Value Adjustment to Cash in County Treasury	9111			0.00
In Banks	9120	202,202.62		202,202.62
In Revolving Fund	9130			0.00
With Fiscal Agent/Trustee	9135			0.00
Collections Awaiting Deposit	9140			0.00
<b>2. Investments</b>	9150			0.00
<b>3. Accounts Receivable</b>	9200	14,780.44		14,780.44
<b>4. Due from Grantor Governments</b>	9290	1,520,047.59		1,520,047.59
<b>5. Stores</b>	9320			0.00
<b>6. Prepaid Expenditures (Expenses)</b>	9330	105,767.61		105,767.61
<b>7. Other Current Assets</b>	9340	75,000.00		75,000.00
<b>8. Capital Assets (accrual basis only)</b>	9400-9489			0.00
<b>9. TOTAL ASSETS</b>		1,917,798.26	0.00	1,917,798.26
<b>H. DEFERRED OUTFLOWS OF RESOURCES</b>				
<b>1. Deferred Outflows of Resources</b>	9490			0.00
<b>2. TOTAL DEFERRED OUTFLOWS</b>		0.00	0.00	0.00
<b>I. LIABILITIES</b>				
<b>1. Accounts Payable</b>	9500	1,503,408.54		1,503,408.54
<b>2. Due to Grantor Governments</b>	9590			0.00
<b>3. Current Loans</b>	9640			0.00
<b>4. Unearned Revenue</b>	9650	439,099.00		439,099.00
<b>5. Long-Term Liabilities (accrual basis only)</b>	9660-9669			0.00
<b>6. TOTAL LIABILITIES</b>		1,942,507.54	0.00	1,942,507.54
<b>J. DEFERRED INFLOWS OF RESOURCES</b>				
<b>1. Deferred Inflows of Resources</b>	9690			0.00
<b>2. TOTAL DEFERRED INFLOWS</b>		0.00	0.00	0.00
<b>K. FUND BALANCE /NET POSITION</b>				
Ending Fund Balance /Net Position, June 30 (G9 + H2) - (I6 + J2) (must agree with Line F2)		(24,709.28)	0.00	(24,709.28)

**CHARTER SCHOOL UNAUDITED ACTUALS  
FINANCIAL REPORT -- ALTERNATIVE FORM**

July 1, 2020 to June 30, 2021

Charter School Name: Lake View Charter School

CDS #: 11625960139550

**L. FEDERAL EVERY STUDENT SUCCEEDS ACT (ESSA) MAINTENANCE OF EFFORT REQUIREMENT**

**NOTE: IF YOUR CHARTER SCHOOL RECEIVED FEDERAL FUNDING, AS REPORTED IN SECTION A2, THE FOLLOWING ADDITIONAL INFORMATION MUST BE PROVIDED IN ORDER FOR THE CDE TO CALCULATE COMPLIANCE WITH THE FEDERAL EVERY STUDENT SUCCEEDS ACT (ESSA) MAINTENANCE OF EFFORT REQUIREMENT:**

**1. Federal Revenue Used for Capital Outlay and Debt Service**

Included in the Capital Outlay and Debt Service expenditures reported in sections B6 and B7 are the following amounts paid out of federal funds:

Federal Program Name (If no amounts, indicate "NONE")	Capital Outlay	Debt Service	Total
a. NONE	\$		0.00
b.			0.00
c.			0.00
d.			0.00
e.			0.00
f.			0.00
g.			0.00
h.			0.00
i.			0.00
j.			0.00
<b>TOTAL FEDERAL REVENUES USED FOR CAPITAL OUTLAY AND DEBT SERVICE</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**2. Community Services Expenditures**

Provide the amount of State and Local funds reported in Section B that were expended for Community Services Activities:

Objects of Expenditures		Amount (Enter "0.00" if none)
a. Certificated Salaries	1000-1999	0.00
b. Noncertificated Salaries	2000-2999	0.00
c. Employee Benefits	except 3801-	0.00
d. Books and Supplies	4000-4999	0.00
e. Services and Other Operating Expenditures	5000-5999	0.00
<b>TOTAL COMMUNITY SERVICES EXPENDITURES</b>		<b>0.00</b>

**CHARTER SCHOOL UNAUDITED ACTUALS  
FINANCIAL REPORT -- ALTERNATIVE FORM**

**July 1, 2020 to June 30, 2021**

**Charter School Name:** Lake View Charter School

**CDS #:** 11625960139550

**3. State and Local Expenditures to be Used for ESSA Annual Maintenance of Effort Calculation:**

Results of this calculation will be used for comparison with 2019-20 expenditures. Failure to maintain the required 90 percent expenditure level on either an aggregate or per capita expenditure basis may result in reduction to allocations for covered programs in 2022-23.

a. Total Expenditures (B8)	4,937,565.03
b. Less Federal Expenditures (Total A2) [Revenues are used as proxy for expenditures because most federal revenues are normally recognized in the period that qualifying expenditures are incurred]	249,091.00
c. Subtotal of State & Local Expenditures [a minus b]	4,688,474.03
d. Less Community Services [L2 Total]	0.00
e. Less Capital Outlay & Debt Service [Total B6 plus objects 7438 and 7439, less L1 Total]	76,468.00
<b>TOTAL STATE &amp; LOCAL EXPENDITURES SUBJECT TO MOE</b> [c minus d minus e]	<b>\$ 4,612,006.03</b>

# Cover Sheet

## Resolution for Charter Extension

**Section:** III. Operations  
**Item:** A. Resolution for Charter Extension  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** LVCS Board Resolution re Charter Term Extension.pdf

**BACKGROUND:**

**NEW EDUCATION CODE 47607.4**

Due to the lack of testing data for the past two years, the governor has *extended our charter renewals by two years*. Here are our new charter renewal dates for our family of schools:

- Lake View: 7/1/2019-6/30/2024, renewal now 2026

**NEW EDUCATION CODE 47612.7(a)**

*Extended the moratorium on new charters for three additional years.*

The moratorium expiration was moved from January 1, 2022 to January 1, 2025.

**RECOMMENDATION:**

Board Approval



**RESOLUTION OF  
LAKE VIEW CHARTER SCHOOL  
BOARD OF DIRECTORS**  
(A California Non-Profit Public Benefit Corporation)

Board Resolution 2021-06

A RESOLUTION to recognize the legal extension of the charter term by two years pursuant to Education Code Section 47607.4

WHEREAS, Lake View Charter School (“Charter School”) is a California public charter school operated as a nonprofit public benefit corporation under the direction and management of Lake View Charter School School Board of Directors (“Board”); and

WHEREAS, on June 18, 2019, the Lake Elementary School District Board of Trustees approved the Charter School’s establishment charter petition for a term of five years, from July 1, 2019, to June 30, 2024; and

WHEREAS, the California State Legislature added Section 47607.4 to the Education Code, which provides: “[n]otwithstanding the renewal process and criteria established in Sections 47605.9, 47607, and 47607.2 or any other law, effective July 1, 2021, **all charter schools whose term expires on or between January 1, 2022, and June 30, 2025, inclusive, shall have their term extended by two years.**”

NOW, THEREFORE, BE IT RESOLVED, that the charter term for the Charter School shall be extended by two years, to expire on June 30, 2026, by operation of law.

IN WITNESS WHEREOF, the Board of Directors has adopted the above resolution by the following vote at a regular Board meeting this 18<sup>th</sup> day of August 2021.

AYES: \_\_\_\_\_

NOS: \_\_\_\_\_

ABSTENTIONS: \_\_\_\_\_

Date: \_\_\_\_\_  
Board of Directors



# Cover Sheet

## Discussion on Board Training

**Section:** IV. Governance  
**Item:** A. Discussion on Board Training  
**Purpose:** Discuss  
**Submitted by:**

**BACKGROUND:**

Discussion on Board Training Schedule  
October 2021: Brown Act Training  
Discussion of Big Ideas for Board Training