



**Eastern Lancaster County
School District
New Holland, Pennsylvania
Lancaster County**

Financial Statements
Year Ended June 30, 2020



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EASTERN LANCASTER COUNTY SCHOOL DISTRICT

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EASTERN LANCASTER COUNTY SCHOOL DISTRICT

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INDEPENDENT AUDITOR'S REPORT

**Board of School Directors
Eastern Lancaster County School District
New Holland, Pennsylvania**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Eastern Lancaster County School District, New Holland, Pennsylvania as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise Eastern Lancaster County School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Eastern Lancaster County School District, New Holland, Pennsylvania as of June 30, 2020, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Report on Summarized Comparative Information

We have previously audited Eastern Lancaster County School District's 2019 financial statements, and our report dated December 12, 2019, expressed unmodified audit opinions on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2019, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison schedule – General Fund, the schedules of the District's proportionate share of the net pension liability – PSERS and pension plan contributions – PSERS, schedule of changes in OPEB liability single employer plan and the schedules of the District's proportionate share of the net OPEB liability - PSERS and OPEB plan contributions – PSERS on pages 3 through 13 and 49 through 54 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Eastern Lancaster County School District's basic financial statements. The schedule of expenditures of federal awards and certain state grants is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is not a required part of the basic financial statements.

The schedule of expenditures of federal awards and certain state grants is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and certain state grants is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 21, 2020, on our consideration of Eastern Lancaster County School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Eastern Lancaster County School District's internal control over financial reporting and compliance.

BBD, LLP

**Philadelphia, Pennsylvania
December 21, 2020**

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

Management's discussion and analysis ("**MD&A**") of the financial performance of the Eastern Lancaster County School District (the "**District**") provides an overview of the District's financial performance for fiscal year ended June 30, 2020. Readers should also review the basic financial statements and related notes to enhance their understanding of the District's financial performance.

DISTRICT PROFILE

The District consists of three elementary schools, a middle school, a senior high school and an online virtual academy consisting of approximately 3,035 students. The District covers 95 square miles 12 miles east of the City of Lancaster and is comprised of the Townships of Brecknock, Caernarvon, Earl and East Earl and the Boroughs of New Holland and Terre Hill. During 2019-2020, there were 337 employees in the District, consisting of 246 teachers, 22 administrators, including general administration, principals and supervisors, and 69 support personnel including administrative assistants, maintenance staff, custodial staff, transportation staff, food service staff, technology staff, school monitors and staff nurses.

The vision of the District is "Empowering Learners as Global Thinkers and Producers."

FINANCIAL HIGHLIGHTS

- On a government-wide basis including all governmental activities and the business type activities, the assets and deferred outflows of resources exceeded the liabilities and deferred inflows of resources of the District resulting in total net position at the close of the 2019-2020 fiscal year of \$13,172,244. During the 2019-2020 fiscal year, the District had an increase in total net position of \$5,512,865. The net position of governmental activities increased by \$5,463,457 and the net position of the business-type activities increased by \$49,408.
- The General Fund reported an increase in its fund balance of \$2,006,999, bringing the cumulative balance to \$10,697,002 at the conclusion of the 2019-2020 fiscal year.
- At June 30, 2020, the General Fund fund balance includes \$2,157 considered nonspendable for inventories, \$3,420,310 committed to retirement rate stabilization, \$1,720,344 committed to technology initiatives, \$1,977,899 assigned to balance the 2020-2021 budget, and unassigned amounts of \$3,576,292 or 5.95% of the \$60,125,160 2020-2021 General Fund expenditure budget. This is in compliance with guidelines prescribed by the Pennsylvania Department of Education which allows a school district to maintain an unassigned maximum General Fund fund balance of 8.00% of the following year's expenditure budget.
- Actual revenues and other financing sources were \$2,036,424 more than budgeted amounts and actual expenditures and other financing uses were \$715,531 less than budgeted amounts resulting in a net overall positive variance of 2,751,955.
- In December 2019, an outbreak of a novel strain of coronavirus ("**COVID-19**") was identified and has since spread worldwide including the United States. On March 11, 2020, the World Health Organization characterized COVID-19 as a pandemic. In addition, as of March 14, 2020, Pennsylvania Governor Tom Wolf ordered the closure of the physical location of every "non-essential business" in Lancaster County, Pennsylvania for what was an extended period of time resulting in a disruption of District services and a diminishing of the ability of the District to generate revenues. Furthermore, the Governor signed into law Act 13 of 2020 that required any employee of the District who was employed as of the closure to receive their full compensation that they would have been entitled to receive from the District had COVID-19 not occurred.

OVERVIEW OF THE FINANCIAL STATEMENTS

The MD&A is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents information on all of the District's assets and deferred outflows of resources and liabilities and deferred inflows of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial condition of the District is improving or deteriorating. To assess the District's overall health, the reader will need to consider additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

The *Statement of Activities* presents information showing how the District's net position changed during the most recent fiscal year. All changes in net position are reported as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements distinguish the functions of the District that are principally supported by taxes and intergovernmental revenues from other functions that are intended to recover all or a significant portion of their costs through user fees and charges.

In the government-wide financial statements, the District's activities are divided into two categories:

Governmental Activities

Most of the District's basic services are included here, such as regular and special education, support services, maintenance, transportation and administration.

Business-Type Activities

The District charges fees to cover the costs of its food services program.

The government-wide financial statements can be found on Pages 14 and 15 of this report.

FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the District's funds. A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the District's funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental Funds

Most of the District's activities are included in the governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on short-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the governmental near-term financing decisions. Both the *Balance Sheet – Governmental Funds* and *Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds* provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

The District maintains two major individual governmental funds. Information is presented separately in the *Balance Sheet – Governmental Funds* and *Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds* for each of the major funds.

The District adopts an annual appropriated budget for its General Fund. A budgetary comparison schedule has been provided for the General Fund to demonstrate compliance with the budget.

The governmental fund financial statements can be found on Pages 16 through 19 of this report.

Proprietary Funds

The District maintains two types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Food Service Fund is reported as an enterprise fund of the proprietary fund type. Internal service funds are used to accumulate and allocate certain costs internally among the District's various functions. The District uses its internal service fund to account for the District's self-funded healthcare and unemployment programs. Because an internal service fund predominantly benefits governmental rather than business-type functions, it has been included within governmental activities in the government-wide financial statements.

The proprietary fund financial statements provide separate financial information for its major fund and internal service fund. The proprietary fund financial statements can be found on Pages 20 through 22 of this report.

Fiduciary Funds

The District is the trustee, or fiduciary, for assets that belong to others, consisting of scholarship and student activity funds. The District is responsible for ensuring that the assets reported in these funds are used for their intended purpose and by those to whom the assets belong. Fiduciary funds are used to account for resources held for the benefit of parties outside the District. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs.

The fiduciary fund financial statements can be found on Pages 23 and 24 of this report.

Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the financial statements.

The notes to the financial statements can be found on Pages 25 through 48 of this report.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which consists of the budgetary comparison schedule for the General Fund, schedules of the District's proportionate share of the net pension liability-PSERS and pension plan contributions-PSERS, schedule of changes in OPEB liability single-employer plan, and the schedules of the District's proportionate share of the net OPEB liability-PSERS and OPEB plan contributions-PSERS.

The required supplementary information can be found on Pages 49 through 54 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted above, net position may serve over time as a useful indicator of the District's financial condition. At the close of the 2019-2020 fiscal year the District's assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$13,172,244. The following table presents condensed information for the *Statement of Net Position* of the District at June 30, 2020 and 2019.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

	Governmental Activities		Business-Type Activities		Totals	
	2020	2019	2020	2019	2020	2019
ASSETS						
Current assets	\$ 43,158,970	\$ 36,660,394	\$1,170,339	\$1,088,376	\$ 44,329,309	\$ 37,748,770
Noncurrent assets	56,697,862	55,766,657	154,394	107,367	56,852,256	55,874,024
Total assets	<u>99,856,832</u>	<u>92,427,051</u>	<u>1,324,733</u>	<u>1,195,743</u>	<u>101,181,565</u>	<u>93,622,794</u>
DEFERRED OUTFLOWS						
Deferred charges – pensions	10,537,996	11,858,299	86,447	88,664	10,624,443	11,946,963
Deferred charges – OPEB	1,804,332	1,112,348	3,501	2,651	1,807,833	1,114,999
Total deferred outflows	<u>12,342,328</u>	<u>12,970,647</u>	<u>89,948</u>	<u>91,315</u>	<u>12,432,276</u>	<u>13,061,962</u>
LIABILITIES						
Current liabilities	10,436,347	6,203,206	57,753	39,273	10,494,100	6,242,479
Noncurrent liabilities	86,409,089	90,829,286	624,794	577,314	87,033,883	91,406,600
Total liabilities	<u>96,845,436</u>	<u>97,032,492</u>	<u>682,547</u>	<u>616,587</u>	<u>97,527,983</u>	<u>97,649,079</u>
DEFERRED INFLOWS						
Deferred credits – OPEB	268,808	142,385	806	913	269,614	143,298
Deferred credits – pensions	2,622,487	1,223,849	21,513	9,151	2,644,000	1,233,000
Total deferred inflows	<u>2,891,295</u>	<u>1,366,234</u>	<u>22,319</u>	<u>10,064</u>	<u>2,913,614</u>	<u>1,376,298</u>
NET POSITION						
Net investment in capital assets	51,179,239	46,825,136	154,394	107,367	51,333,633	46,932,503
Restricted	13,062,723	12,948,070	-	-	13,062,723	12,948,070
Unrestricted (deficit)	(51,779,533)	(52,774,234)	555,421	553,040	(51,224,112)	(52,221,194)
Total net position	<u>\$ 12,462,429</u>	<u>\$ 6,998,972</u>	<u>\$ 709,815</u>	<u>\$ 660,407</u>	<u>\$ 13,172,244</u>	<u>\$ 7,659,379</u>

The District's total assets as of June 30, 2020 were \$101,181,565 of which \$38,861,564 or 38.41% consisted of cash and investments and \$56,852,256 or 56.19% consisted of the District's net investment in capital assets. The District's total liabilities as of June 30, 2020 were \$97,527,983 of which \$5,518,623 or 5.66% consisted of general obligation debt used to acquire and construct capital assets and \$73,448,695 or 75.31% consisted of the actuarially determined net pension liability.

The District had a deficit in unrestricted net position of \$51,224,112 at June 30, 2020. The District's unrestricted net position increased by \$997,082 during 2019-2020 primarily due to the current results of operations net of the change in the actuarially determined net pension liability and related deferred outflows and inflows or resources.

A portion of the District's net position reflects its restricted net position which totaled \$13,062,723 as of June 30, 2020. All of the District's restricted net position related to amounts restricted for capital expenditures.

Another portion of the District's net position reflects its investment in capital assets net of accumulated depreciation less any related debt used to acquire those assets that is still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. For the year ended June 30, 2020, the District's net investment in capital assets, increased by \$4,401,130 because the debt used to acquire the capital assets was being repaid faster than the capital assets were being depreciated and capital assets were acquired with funding sources other long-term debt.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

The following table presents condensed information for the *Statement of Activities* of the District for 2020 and 2019:

	Governmental Activities		Business-Type Activities		Totals	
	2020	2019	2020	2019	2020	2019
REVENUES						
Program revenues						
Charges for services	\$ 3,087,416	\$ 3,205,053	\$ 400,792	\$ 562,285	\$ 3,488,208	\$ 3,767,338
Operating grants and contributions	11,560,030	11,344,331	1,048,117	894,950	12,608,147	12,239,281
Capital grants and contributions	-	-	-	-	-	-
General revenues						
Property taxes levied for general purposes	34,267,968	33,581,893	-	-	34,267,968	33,581,893
Earned income taxes levied for general purposes	4,014,701	3,963,876	-	-	4,014,701	3,963,876
Other taxes	933,736	894,369	-	-	933,736	894,369
Grants and entitlements not restricted to specific programs	5,184,462	5,020,667	-	-	5,184,462	5,020,667
Gain (loss) on sale of capital assets	(2,470)	(7,359)	-	-	(2,470)	(7,359)
Investment earnings	633,298	729,087	11,537	17,757	644,835	746,844
Total revenues	<u>59,679,141</u>	<u>58,731,917</u>	<u>1,460,446</u>	<u>1,474,992</u>	<u>61,139,587</u>	<u>60,206,909</u>
EXPENSES						
Instruction	32,533,651	34,040,551	-	-	32,533,651	34,040,551
Instructional student support services	6,606,165	6,364,292	-	-	6,606,165	6,364,292
Administrative and financial support services	6,943,545	7,204,247	-	-	6,943,545	7,204,247
Operation and maintenance of plant services	4,202,809	4,439,592	-	-	4,202,809	4,439,592
Pupil transportation	2,644,465	3,175,760	-	-	2,644,465	3,175,760
Student activities	1,117,365	1,115,774	-	-	1,117,365	1,115,774
Community services	25,147	15,258	-	-	25,147	15,258
Interest and amortization expense related to non-current liabilities	130,544	219,351	-	-	130,544	219,351
Food service	-	-	1,423,031	1,356,488	1,423,031	1,356,488
Total expenses	<u>54,203,691</u>	<u>56,574,825</u>	<u>1,423,031</u>	<u>1,356,488</u>	<u>55,626,722</u>	<u>57,931,313</u>
Change in net position before transfers	5,475,450	2,157,092	37,415	118,504	5,512,865	2,275,596
TRANSFERS	(11,993)	(15,197)	11,993	15,197	-	-
CHANGE IN NET POSITION	<u>\$ 5,463,457</u>	<u>\$ 2,141,895</u>	<u>\$ 49,408</u>	<u>\$ 133,701</u>	<u>\$ 5,512,865</u>	<u>\$ 2,275,596</u>

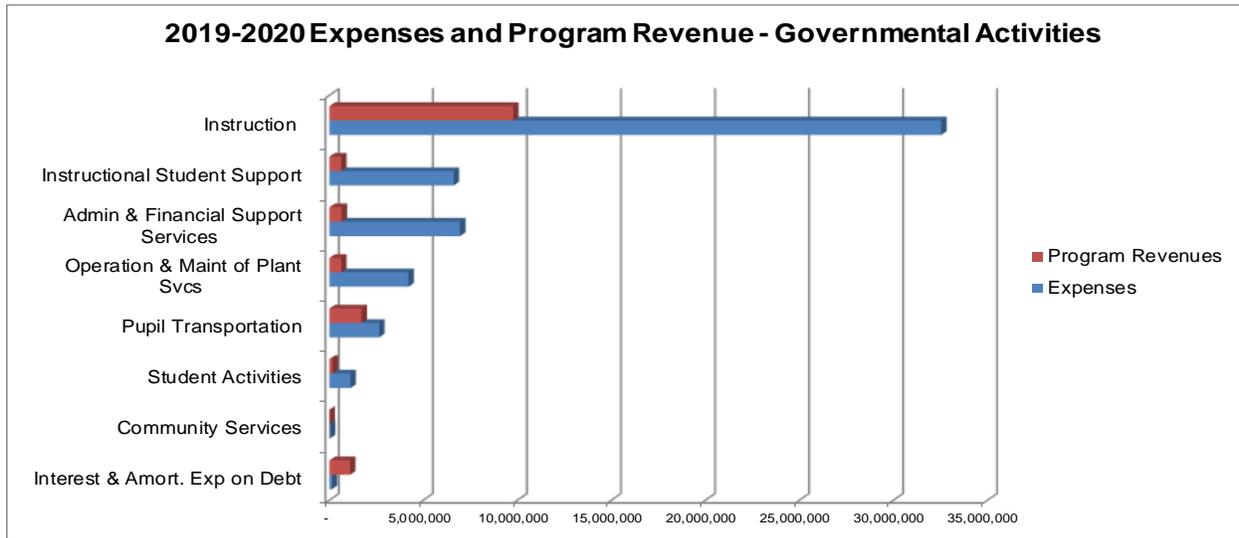
Overall, the District's financial position has been improving but challenges such as increased medical costs, pension contributions, state-mandated programs and negotiated contracts have a potential to offset these gains in future fiscal years. Management of the District continues to aggressively implement cost efficiencies and revenue-generating strategies to combat these factors. In the governmental activities, the District's assessed property tax base drives the majority of the revenue generated. A majority of the District's property tax base is in the form of residential housing whose growth has slowed in recent years. Although the District is primarily a residential community, the District also has a property tax base derived from commercial facilities.

The *Statement of Activities* provides detail that focuses on how the District finances its services. The *Statement of Activities* compares the costs of the District functions and programs with the resources those functions and programs generate themselves in the form of program revenues. As demonstrated by the following graph, all of the District's governmental activities are not self-supporting, raising enough program revenue to cover their costs, as most traditional governmental services are not.

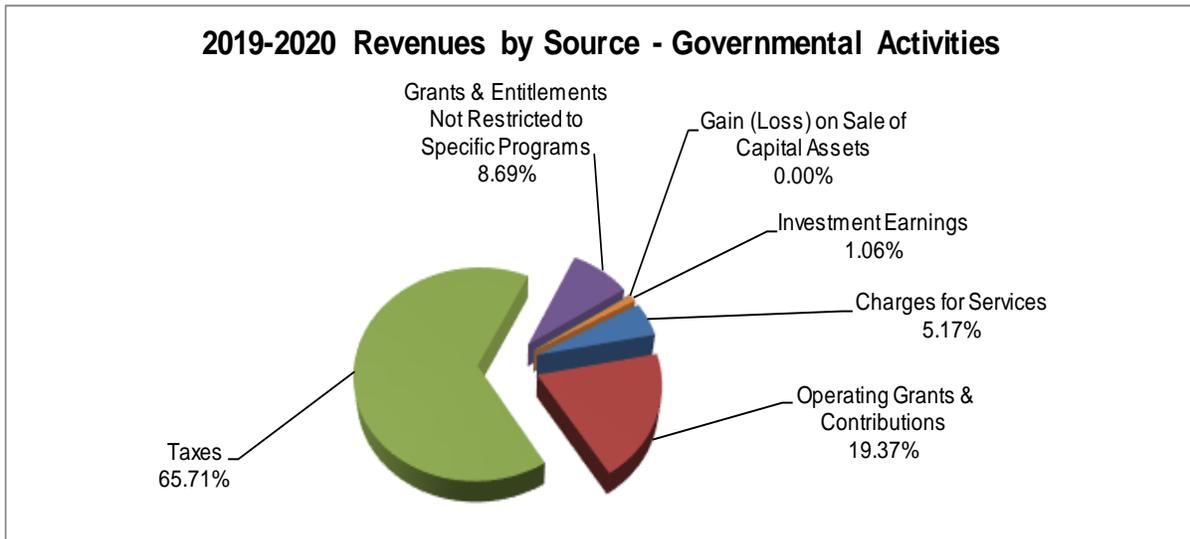
EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020



To the degree that the District's functions or programs cost more than they raise, the *Statement of Activities* shows how the District chose to finance the difference through general revenues. The following chart shows that the District relies on tax revenues to finance its governmental activities.



GOVERNMENTAL FUNDS

The governmental fund financial statements provide detailed information of the District's major funds. Some funds are required to be established by State statute while other funds are established by the District to manage monies restricted for a specific purpose. As of June 30, 2020, the District's governmental funds reported a combined fund balance of \$23,759,725 which is an increase of \$2,121,652 from the prior year. The following table summarizes the District's total governmental fund balances as of June 30, 2020 and 2019 and the total 2020 change in governmental fund balances.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

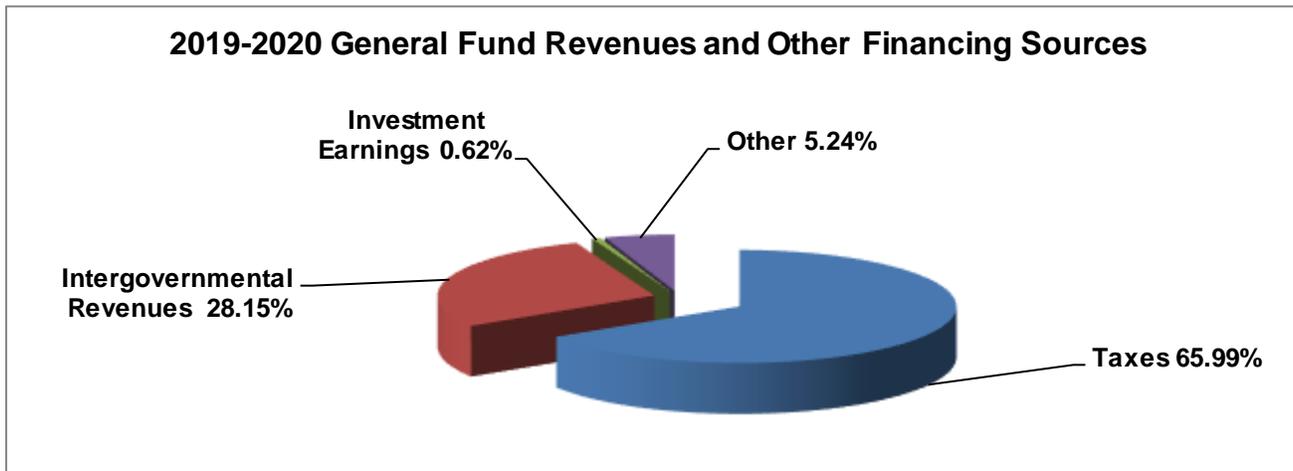
June 30, 2020

	<u>2020</u>	<u>2019</u>	<u>Change</u>
General Fund	\$10,697,002	\$ 8,690,003	\$2,006,999
Capital Projects Fund	<u>13,062,723</u>	<u>12,948,070</u>	<u>114,653</u>
	<u>\$23,759,725</u>	<u>\$21,638,073</u>	<u>\$2,121,652</u>

GENERAL FUND

The General Fund is the District's primary operating fund. At the conclusion of the 2019-2020 fiscal year, the General Fund fund balance was \$10,697,002, which is an increase of \$2,006,999 from the prior year. The results of the District's General Fund is due to many factors. The following analysis has been provided to assist the reader in understanding the financial activities of the General Fund during the 2019-2020 fiscal year.

The District's reliance upon tax revenues is demonstrated by the graph below that indicates 65.99% of General Fund revenues are derived from local taxes.



General Fund Revenues and Other Financing Sources

	<u>2020</u>	<u>2019</u>	<u>\$ Change</u>	<u>% Change</u>
Tax revenues	\$39,225,603	\$38,307,176	\$ 918,427	2.40
Intergovernmental revenues	16,736,386	16,318,384	418,002	2.56
Investment earnings	369,100	541,736	(172,636)	(31.87)
Other	<u>3,114,212</u>	<u>3,371,819</u>	<u>(257,607)</u>	<u>(7.64)</u>
	<u>\$59,445,301</u>	<u>\$58,539,115</u>	<u>\$ 906,186</u>	<u>1.55</u>

Net tax revenues increased by \$918,427 or 2.40% due to several factors. A millage increase of 1.50% in 2019-2020 and an increase in collections for earned income and realty transfer taxes accounted for a majority of the current year increase in tax revenue, which indicates an improvement to the economy of our local community. The following table summarizes the changes in the District's tax revenues for 2020 compared to 2019:

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

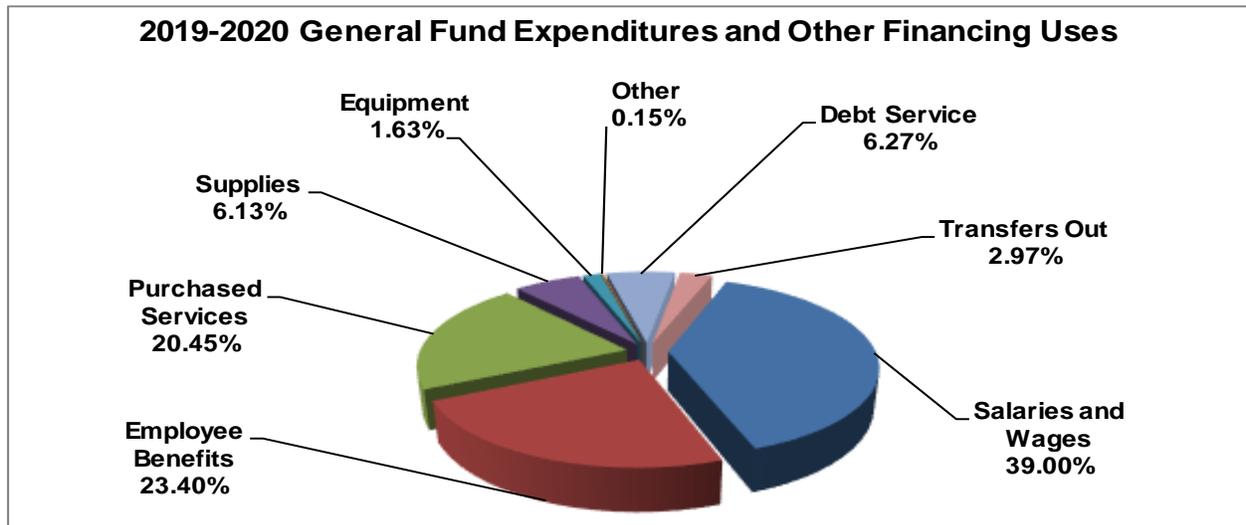
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

	<u>2020</u>	<u>2019</u>	<u>\$ Change</u>	<u>% Change</u>
Real estate tax	\$33,428,681	\$32,561,162	\$867,519	2.66
Interim real estate tax	242,504	281,334	(38,830)	(13.80)
PURTA tax	33,660	36,209	(2,549)	(7.04)
Local services tax	162,556	165,793	(3,237)	(1.95)
Earned income tax	4,014,701	3,963,876	50,825	1.28
Transfer tax	737,519	692,366	45,153	6.52
Delinquent tax	<u>605,982</u>	<u>606,436</u>	<u>(454)</u>	<u>(0.07)</u>
	<u>\$39,225,603</u>	<u>\$38,307,176</u>	<u>\$918,427</u>	<u>2.40</u>

Intergovernmental revenues increased primarily due to additional funding received for the state retirement subsidy which increased commensurate with the employer annual contribution percentage and increase in the basic educational subsidy.

As the graph below illustrates, the largest portion of General Fund expenditures are for salaries and benefits. The District is an educational service entity and as such is labor intensive.



General Fund Expenditures and Other Financing Uses

	<u>2020</u>	<u>2019</u>	<u>\$ Change</u>	<u>% Change</u>
Salaries and wages	\$22,398,286	\$22,040,868	\$ 357,418	1.62
Employee benefits	13,439,012	13,311,904	127,108	0.95
Purchased services	11,746,151	12,400,611	(654,460)	(5.28)
Supplies	3,523,552	4,725,317	(1,201,765)	(25.43)
Equipment	936,714	491,573	445,141	90.55
Other	85,409	96,459	(11,050)	(11.46)
Debt service	3,600,200	3,602,875	(2,675)	(0.07)
Transfers out	<u>1,708,978</u>	<u>2,515,197</u>	<u>(806,219)</u>	<u>(32.05)</u>
	<u>\$57,438,302</u>	<u>\$59,184,804</u>	<u>\$(1,746,502)</u>	<u>(2.95)</u>

Salaries and wages increased by \$357,418 or 1.62% in 2019-2020 compared to 2018-2019 as a result of scheduled salary increases within the District's collective bargaining agreements negotiated with the various employee groups.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

Employee benefits increased by \$127,108 or 0.95% over the prior year primarily due to an increase in the required annual retirement contribution to 34.29% in 2019-2020 from 33.43% in 2018-2019.

Purchased services decreased by \$654,460 or 5.28% over the prior year due to a decrease in contracted transportation services, contracted classroom assistants, and contracted substitute teachers. The decrease in these areas was a direct result of closing schools due to the COVID-19 pandemic.

Supplies decreased by \$1,201,765 or 25.43% in 2019-2020 compared to 2018-2019 due to the prior year purchase of technology related supplies and software to support the District's technology initiatives.

Equipment increased by \$445,141 or 90.55% over the prior year due to the purchase of HVAC equipment at the Garden Spot complex.

Transfers out decreased commensurate with additional amounts appropriated by the School Board to the Capital Projects Fund for anticipated future capital needs.

CAPITAL PROJECTS FUND

The Capital Projects Fund accounts for construction and renovation activity associated with the District's buildings and major equipment purchases. The Capital Projects Fund receives the majority of its revenues from the issuance of general obligation debt and transfers from the General Fund. During 2019-2020, the Capital Projects Fund reported an increase in fund balance of \$114,653 due primarily to transfers from the General Fund in excess of amounts expended for capital expenditures. The remaining fund balance of \$13,062,723 as of June 30, 2020 is restricted for future capital expenditures.

GENERAL FUND BUDGET INFORMATION

Actual revenues and other financing sources were \$2,036,424 more than budgeted amounts and actual expenditures and other financing uses were \$715,531 less than budgeted amounts resulting in a net overall positive variance of \$2,751,955. Major budgetary highlights for 2019-2020 were as follows:

- Actual local revenues received were \$1,581,101 more than budgeted amounts primarily due to more than anticipated real estate, earned income, delinquent, and real estate transfer tax collections.
- Actual federal revenues received were \$375,651 more than budgeted amounts primarily due to Medical ACCESS that was received and not budgeted.
- Total actual expenditures and other financing uses were under budget by \$715,531, which resulted from the closing of the schools due to COVID-19 and not having to pay planned expenditures.

BUSINESS-TYPE ACTIVITIES AND FOOD SERVICE FUND

During 2019-2020, the net position of the business-type activities and Food Service Fund increased by \$49,408. As of June 30, 2020, the business-type activities and Food Service Fund had net position of \$709,815.

CAPITAL ASSETS

The District's investment in capital assets for its governmental and business-type activities as of June 30, 2020 amounted to \$56,852,256 net of accumulated depreciation. This investment in capital assets includes land and improvements, buildings and improvements and furniture and equipment. The total increase in the District's investment in capital assets for the current fiscal year was \$978,232 or 1.75%. The increase was the result of current year capital additions in excess of current year depreciation expense and disposals.

Current year capital expenditures were \$3,769,519 and depreciation expense and disposals were \$2,791,287.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

NONCURRENT LIABILITIES

At the end of the current fiscal year, the District had total general obligation debt of \$5,518,623 consisting of \$5,430,000 in bonds payable and net deferred credits of \$88,623. The entire amount is backed by the full faith and credit of the District. General obligation debt was issued to finance capital expenditures or to finance the retirement (refund) of prior obligation debt. The District's general obligation debt decreased by \$3,422,898 or 38.28% during the fiscal year.

State statutes limit the amount of general obligation debt the District may issue up to 225% of its borrowing base capacity which is calculated as the annual arithmetic average of the total revenues for the preceding three fiscal years. The current debt limitation for the District is \$128,363,726 which exceeds the District's outstanding general obligation debt as of June 30, 2020.

The District reports its allocated portion of its defined benefit unfunded benefit obligation related to its participation in the Pennsylvania State Employee Retirement System ("**PSERS**"). The District's allocated portion of the net pension liability is an actuarially determined estimate of the unfunded cost of the pension plan obligation which totaled \$73,448,695 as of June 30, 2020. The District's net pension liability decreased by \$1,103,016 or 1.48% during the fiscal year.

The District maintains an AA rating from Standard and Poor's.

The District reports a liability for its other post-employment benefits ("**OPEB**") related to its single employer OPEB plan and its participation in the PSERS health insurance premium assistance program. The District's OPEB liability is an actuarially determined estimate of the unfunded cost of the OPEB obligation which totaled \$7,451,300 as of June 30, 2020. The District's OPEB liability increased by \$113,150 or 1.54% during the fiscal year.

Other noncurrent liabilities consist of the District's liabilities for accrued retirement bonuses and compensated absences, which totaled \$615,265 as of June 30, 2020. These liabilities increased by \$40,047 or 6.96% during the fiscal year.

FACTORS BEARING ON THE DISTRICT'S FUTURE

While the District continues to be strong financially, there continues to be concerns regarding the economic and political outlook for the state and the local community. As the preceding information shows, the District maintains a healthy investment in capital assets to support and provide comprehensive educational services. The District also considers future implications of current and ongoing financial obligations and prudently manages its financial assets. Strong academic performance is supported by reasonable and competitive per pupil spending. Balanced payment schedules on existing debt obligations should mean steady tax implications in the future.

The District adopted a balanced 2020-2021 budget totaling \$60,125,160, which does not include a tax increase. The 2020-2021 budget utilizes \$744,956 of committed fund balance and \$1,977,899 of assigned fund balance, helping to reduce the tax burden on District residents as well as offsetting projected local revenue decreases and increases in expenditures for in person and online learning as well as the health and safety measures needed to be implemented due to the impact of COVID-19.

As we have seen throughout the nation, the economic situation is having an effect on the public sector. Challenges face many school districts in Pennsylvania on a number of issues. With the passage of Act 1 of 2006, our District is faced with a cap on the amount of money that can be funded from a property tax increase without voter referendums. This cap is based upon a percentage calculated and provided by the Pennsylvania Department of Education. While some exceptions may apply that would allow for a tax increase in excess of the index, the District will face pressure to keep tax increases at or below the allowable increase for the foreseeable future. In addition, recent legislation has severely hampered the potential benefits of using special exceptions in future years. Another implication of the new law includes earlier budgetary planning cycles.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2020

In addition to meeting Pennsylvania Academic Standards for school districts, there is the additional challenge of the Every Student Succeeds Act ("**ESSA**") mandate imposed by the Federal government. This legislation replaced the No Child Left Behind ("**NCLB**") and has far-reaching requirements on academic performance, adequate yearly progress, teacher qualifications and training, disaggregation of student achievement data, and extensive reporting to the community. It will require a continued, and possibly greater, emphasis on investment in technology, staff development, and communication to comply with the requirements of ESSA.

Many school districts face the common problem of escalating costs for employee benefits, particularly the retirement expenses of the Public School Employees' Retirement System ("**PSERS**") system and, as in the case for our District, self-insured medical costs. Both of these costs are set by outside influences and, therefore, are not discretionary costs that can be controlled by District management.

Market performance of the invested PSERS funds have resulted in estimated increases that will affect our employer contributions for years to come. While the actual effect of the current market has yet to be determined, higher employer costs in the short term and dramatically higher rates in the future are being planned for by the District through the use of a committed fund balance integrated with millage increases. This condition continues to have an alarming effect on school district budgeting across the Commonwealth. The portion of funds committed in the District's fund balance to be used to contain the projected increases in the employer share of PSERS will not be enough to alleviate the problem, but it will allow the District to prudently plan for any potential changes. The District is fortunate to have anticipated the looming crisis and fortunate to have committed funds to help lessen the dramatic impact that other school districts may experience.

The costs of medical benefits will continue to have an effect on the District budget, as the District continues to offer a competitive benefits package to employees through the District's self-insured plan. The District continues to implement various strategies to lower the pace of medical inflation. The current collective bargaining agreement, which expires June 30, 2022, will continue to provide some relief to these costs through a Qualified High Deductible Health Plan that is combined with a Health Savings Account.

Maintaining an appropriate physical environment for learning requires investment in the construction, expansion, and renovation of school facilities. This is a well-planned and ongoing process in our District, accompanied by constant monitoring of enrollment trends and financial implications for the District. In fact, the Pennsylvania Economy League ("**PEL**") has updated their previous report that analyzes the demographics and community growth patterns in the District and provides aggregate projections of public school enrollments by grade for the next ten (10) years. In addition, Crabtree, Rohrbaugh & Associates has updated their previous District-wide facility study, which assesses the current conditions of the buildings and to provide options for renovations and/or additions to the existing school facilities to accommodate future enrollment and/or program needs.

In conclusion, the District has committed itself to financial and educational excellence for the future. The District's systems of budgeting and internal controls are well regarded and consistently followed. Continued diligence in all financial matters will be a key component of continued financial performance well into the future.

CONTACTING THE DISTRICT FINANCIAL MANAGEMENT

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Chief of Finance and Operations, Eastern Lancaster County School District, 669 E. Main Street, New Holland, PA 17557.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

STATEMENT OF NET POSITION

June 30, 2020 with summarized comparative totals for 2019

	Governmental Activities	Business-type Activities	Totals	
			2020	2019
ASSETS AND DEFERRED OUTFLOWS OF RESOURCES				
CURRENT ASSETS				
Cash	\$ 35,590,893	\$ 1,061,737	\$ 36,652,630	\$ 28,932,735
Investments	2,208,934	-	2,208,934	2,532,296
Taxes receivable	1,389,647	-	1,389,647	1,275,986
Due from other governments	3,839,869	61,041	3,900,910	4,675,761
Internal balances	(16,495)	16,495	-	-
Other receivables	143,965	227	144,192	308,085
Inventories	2,157	30,839	32,996	23,907
Total current assets	43,158,970	1,170,339	44,329,309	37,748,770
NONCURRENT ASSETS				
Capital assets, net	56,697,862	154,394	56,852,256	55,874,024
Total assets	99,856,832	1,324,733	101,181,565	93,622,794
DEFERRED OUTFLOWS OF RESOURCES				
Deferred charges - pension	10,537,996	86,447	10,624,443	11,946,963
Deferred charges - OPEB	1,804,332	3,501	1,807,833	1,114,999
Total deferred outflows of resources	12,342,328	89,948	12,432,276	13,061,962
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION				
CURRENT LIABILITIES				
Accounts payable	2,299,953	1,395	2,301,348	471,311
Accrued salaries, payroll withholdings and benefits	8,027,756	2,967	8,030,723	5,575,587
Accrued interest payable	63,330	-	63,330	110,088
Unearned revenues	36,308	53,391	89,699	82,134
Other liabilities	9,000	-	9,000	3,359
Total current liabilities	10,436,347	57,753	10,494,100	6,242,479
NONCURRENT LIABILITIES				
Due within one year	3,518,138	-	3,518,138	3,422,898
Due in more than one year	82,890,951	624,794	83,515,745	87,983,702
Total noncurrent liabilities	86,409,089	624,794	87,033,883	91,406,600
Total liabilities	96,845,436	682,547	97,527,983	97,649,079
DEFERRED INFLOWS OF RESOURCES				
Deferred credits - pension	2,622,487	21,513	2,644,000	1,233,000
Deferred credits - OPEB	268,808	806	269,614	143,298
Total deferred inflows of resources	2,891,295	22,319	2,913,614	1,376,298
NET POSITION				
Net investment in capital assets	51,179,239	154,394	51,333,633	46,932,503
Restricted	13,062,723	-	13,062,723	12,948,070
Unrestricted (deficit)	(51,779,533)	555,421	(51,224,112)	(52,221,194)
Total net position	\$ 12,462,429	\$ 709,815	\$ 13,172,244	\$ 7,659,379

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

STATEMENT OF ACTIVITIES

Year ended June 30, 2020 with summarized comparative totals for 2019

	Program Revenues				Net (Expense) Revenue and Changes in Net Position			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Totals	
							2020	2019
GOVERNMENTAL ACTIVITIES								
Instruction	\$ 32,533,651	\$ 2,881,444	\$ 6,890,399	\$ -	\$ (22,761,808)	\$ -	\$ (22,761,808)	\$ (24,126,055)
Instructional student support	6,606,165	-	621,837	-	(5,984,328)	-	(5,984,328)	(5,751,301)
Administrative and financial support services	6,943,545	69,982	582,757	-	(6,290,806)	-	(6,290,806)	(6,627,794)
Operation and maintenance of plant services	4,202,809	41,132	582,824	-	(3,578,853)	-	(3,578,853)	(4,005,860)
Pupil transportation	2,644,465	19,589	1,688,436	-	(936,440)	-	(936,440)	(1,446,434)
Student activities	1,117,365	75,269	94,079	-	(948,017)	-	(948,017)	(933,024)
Community services	25,147	-	-	-	(25,147)	-	(25,147)	(15,258)
Interest and amortization expense related to noncurrent liabilities	130,544	-	1,099,698	-	969,154	-	969,154	880,285
Total governmental activities	<u>54,203,691</u>	<u>3,087,416</u>	<u>11,560,030</u>	<u>-</u>	<u>(39,556,245)</u>	<u>-</u>	<u>(39,556,245)</u>	<u>(42,025,441)</u>
BUSINESS-TYPE ACTIVITIES								
Food service	1,423,031	400,792	1,048,117	-	-	25,878	25,878	100,747
Total primary government	<u>\$ 55,626,722</u>	<u>\$ 3,488,208</u>	<u>\$ 12,608,147</u>	<u>\$ -</u>	<u>(39,556,245)</u>	<u>25,878</u>	<u>(39,530,367)</u>	<u>(41,924,694)</u>
GENERAL REVENUES								
Property taxes levied for general purposes					34,267,968	-	34,267,968	33,581,893
Earned income taxes levied for general purposes					4,014,701	-	4,014,701	3,963,876
Other taxes					933,736	-	933,736	894,369
Grants and entitlements not restricted to specific programs					5,184,462	-	5,184,462	5,020,667
Loss on sale of capital assets					(2,470)	-	(2,470)	(7,359)
Investment earnings					633,298	11,537	644,835	746,844
TRANSFERS					<u>(11,993)</u>	<u>11,993</u>	<u>-</u>	<u>-</u>
Total general revenues and transfers					<u>45,019,702</u>	<u>23,530</u>	<u>45,043,232</u>	<u>44,200,290</u>
CHANGE IN NET POSITION					5,463,457	49,408	5,512,865	2,275,596
NET POSITION								
Beginning of year					6,998,972	660,407	7,659,379	5,383,783
End of year					<u>\$ 12,462,429</u>	<u>\$ 709,815</u>	<u>\$ 13,172,244</u>	<u>\$ 7,659,379</u>

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

BALANCE SHEET - GOVERNMENTAL FUNDS

June 30, 2020 with summarized comparative totals for 2019

	<u>Major Funds</u>		<u>Totals</u>	
	<u>General</u>	<u>Capital</u>		
	<u>Fund</u>	<u>Projects</u>	<u>2020</u>	<u>2019</u>
ASSETS				
Cash	\$ 14,006,354	\$12,612,530	\$ 26,618,884	\$ 19,234,004
Investments	2,196,530	12,404	2,208,934	2,532,296
Taxes receivable	1,389,647	-	1,389,647	1,275,986
Due from other funds	-	1,700,000	1,700,000	2,500,000
Due from other governments	3,839,869	-	3,839,869	4,675,761
Other receivables	103,317	-	103,317	163,576
Inventory	2,157	-	2,157	-
Total assets	<u>\$ 21,537,874</u>	<u>\$14,324,934</u>	<u>\$ 35,862,808</u>	<u>\$ 30,381,623</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES				
LIABILITIES				
Accounts payable	\$ 1,017,276	\$ 1,262,211	\$ 2,279,487	\$ 465,684
Due to other funds	1,716,495	-	1,716,495	2,511,956
Accrued salaries, payroll withholdings and benefits	7,740,153	-	7,740,153	5,387,186
Unearned revenues	36,308	-	36,308	44,526
Other liabilities	9,000	-	9,000	3,359
Total liabilities	<u>10,519,232</u>	<u>1,262,211</u>	<u>11,781,443</u>	<u>8,412,711</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenues - property and per capita taxes	321,640	-	321,640	330,839
FUND BALANCES				
Nonspendable				
Inventories	2,157	-	2,157	-
Restricted for				
Capital projects	-	13,062,723	13,062,723	12,948,070
Committed to				
Retirement rate stabilization	3,420,310	-	3,420,310	3,420,310
Technology initiatives	1,720,344	-	1,720,344	1,720,344
Assigned				
Balance 2020-2021 budget	1,977,899	-	1,977,899	-
Unassigned	3,576,292	-	3,576,292	3,549,349
Total fund balances	<u>10,697,002</u>	<u>13,062,723</u>	<u>23,759,725</u>	<u>21,638,073</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 21,537,874</u>	<u>\$14,324,934</u>	<u>\$ 35,862,808</u>	<u>\$ 30,381,623</u>

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO NET POSITION OF GOVERNMENTAL ACTIVITIES ON THE STATEMENT OF NET POSITION

June 30, 2020

TOTAL GOVERNMENTAL FUND BALANCES	\$ 23,759,725
<p>Amounts reported for governmental activities in the statement of net position are different because:</p>	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet.	56,697,862
Deferred outflows of resources and deferred inflows of resources related to pensions and other post-employment benefits are not reported as assets and liabilities in the governmental funds balance sheet.	9,451,033
Some of the District's property and per capita taxes will be collected after year-end, but are not available soon enough to pay for the current period's expenditures, and therefore are reported as deferred inflows of resources on the governmental funds balance sheet.	321,640
The Internal Service Fund is used by management to charge the cost of health insurance and unemployment claims to the General Fund. The assets and liabilities of the District's Internal Service Fund are included in the governmental activities on the government-wide statement of net position.	8,704,588
Noncurrent liabilities are not due and payable in the current period and therefore are not reported as liabilities in the governmental funds balance sheet.	(86,409,089)
Accrued interest payable on long-term liabilities is included in the statement of net position, but is excluded from the governmental funds balance sheet until due and payable.	<u>(63,330)</u>
NET POSITION (DEFICIT) OF GOVERNMENTAL ACTIVITIES	<u>\$ 12,462,429</u>

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

Year ended June 30, 2020 with summarized comparative totals for 2019

	<u>Major Funds</u>		<u>Totals</u>	
	<u>General</u>	<u>Capital</u>		
	<u>Fund</u>	<u>Projects</u>	<u>2020</u>	<u>2019</u>
REVENUES				
Local sources	\$ 42,711,972	\$ 148,208	\$ 42,860,180	\$ 42,401,077
State sources	14,527,294	-	14,527,294	14,155,754
Federal sources	<u>2,201,833</u>	<u>-</u>	<u>2,201,833</u>	<u>2,162,629</u>
Total revenues	<u>59,441,099</u>	<u>148,208</u>	<u>59,589,307</u>	<u>58,719,460</u>
EXPENDITURES				
Current				
Instruction	30,051,868	-	30,051,868	31,701,450
Support services	20,021,638	-	20,021,638	20,130,503
Operation of noninstructional services	1,131,098	-	1,131,098	1,084,854
Facilities acquisition, construction and improvement services	910,356	1,730,540	2,640,896	149,925
Debt service	<u>3,600,200</u>	<u>-</u>	<u>3,600,200</u>	<u>3,602,875</u>
Total expenditures	<u>55,715,160</u>	<u>1,730,540</u>	<u>57,445,700</u>	<u>56,669,607</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	<u>3,725,939</u>	<u>(1,582,332)</u>	<u>2,143,607</u>	<u>2,049,853</u>
OTHER FINANCING SOURCES (USES)				
Sale of/compensation for capital assets	4,202	-	4,202	7,006
Refund of prior year receipts	(14,164)	-	(14,164)	-
Transfers in	-	1,696,985	1,696,985	2,500,000
Transfers out	<u>(1,708,978)</u>	<u>-</u>	<u>(1,708,978)</u>	<u>(2,515,197)</u>
Total other financing sources (uses)	<u>(1,718,940)</u>	<u>1,696,985</u>	<u>(21,955)</u>	<u>(8,191)</u>
NET CHANGE IN FUND BALANCES	2,006,999	114,653	2,121,652	2,041,662
FUND BALANCES				
Beginning of year	<u>8,690,003</u>	<u>12,948,070</u>	<u>21,638,073</u>	<u>19,596,411</u>
End of year	<u>\$ 10,697,002</u>	<u>\$ 13,062,723</u>	<u>\$ 23,759,725</u>	<u>\$ 21,638,073</u>

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES ON THE STATEMENT OF ACTIVITIES

Year ended June 30, 2020

NET CHANGE IN FUND BALANCES - GOVERNMENTAL FUNDS \$ 2,121,652

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation expense and loss on disposal of capital assets in the current period.

Capital outlay expenditures	\$ 3,700,406	
Net book value of disposed capital assets	(6,672)	
Depreciation expense	<u>(2,762,529)</u>	931,205

Because some property and per capita taxes will not be collected for several months after the District's fiscal year ends, they are not considered as "available" revenues in the governmental funds. Deferred inflows of resources decreased by this amount in the current period.

Deferred inflows of resources June 30, 2019	(330,839)	
Deferred inflows of resources June 30, 2020	<u>321,640</u>	(9,199)

The Internal Service Fund is used by management to charge the cost of health insurance and unemployment premiums and claims to the General Fund. The change in net position of the Internal Service Fund is reported with the governmental activities.

106,224

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of the governmental funds. Neither transaction, however, has any effect on the change in net position of governmental activities. Also, governmental funds report the effect of premiums, discounts and similar items when long-term debt is issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.

Repayment of bonds payable	3,305,000	
Amortization of bond discounts and premiums	<u>117,898</u>	3,422,898

Some expenses reported in the statement of activities do not require the use of current financial resources, and, therefore are not reported as expenditures on governmental funds.

Current year change in accrued interest payable	46,758	
Change in net pension liability and related deferred inflows and outflows	(1,571,584)	
Current year change in accrued retirement bonuses	(4,880)	
Current year change in compensated absences	(35,167)	
Current year change in net post-employment benefit (OPEB) liability and related deferred inflows and outflows	<u>455,550</u>	<u>(1,109,323)</u>

CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES \$ 5,463,457

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

STATEMENT OF NET POSITION - PROPRIETARY FUNDS

June 30, 2020 with summarized comparative totals for 2019

	<u>Major Fund</u>	<u>Internal</u>	<u>Totals</u>	
	<u>Food Service</u>	<u>Service</u>	<u>2020</u>	<u>2019</u>
	<u>Fund</u>	<u>Fund</u>		
ASSETS AND DEFERRED OUTFLOWS OF RESOURCES				
CURRENT ASSETS				
Cash	\$ 1,061,737	\$ 8,972,009	\$ 10,033,746	\$ 9,698,731
Due from other governments	61,041	-	61,041	-
Due from other funds	16,495	-	16,495	11,956
Other receivables	227	40,648	40,875	144,509
Inventories	30,839	-	30,839	23,907
Total current assets	<u>1,170,339</u>	<u>9,012,657</u>	<u>10,182,996</u>	<u>9,879,103</u>
NONCURRENT ASSETS				
Capital assets, net	154,394	-	154,394	107,367
Total assets	<u>1,324,733</u>	<u>9,012,657</u>	<u>10,337,390</u>	<u>9,986,470</u>
DEFERRED OUTFLOWS OF RESOURCES				
Deferred charges on proportionate share of pension - PSERS	86,447	-	86,447	88,664
Deferred charges on proportionate share of OPEB - PSERS	3,501	-	3,501	2,651
Total deferred outflows of resources	<u>89,948</u>	<u>-</u>	<u>89,948</u>	<u>91,315</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION (DEFICIT)				
LIABILITIES				
Accounts payable	1,395	20,466	21,861	5,627
Accrued salaries, payroll withholdings and benefits	2,967	287,603	290,570	188,401
Unearned revenue	53,391	-	53,391	37,608
Total current liabilities	<u>57,753</u>	<u>308,069</u>	<u>365,822</u>	<u>231,636</u>
NONCURRENT LIABILITIES				
Net PSERS liability - PSERS	597,625	-	597,625	553,284
Net OPEB liability - PSERS	27,169	-	27,169	24,030
Total noncurrent liabilities	<u>624,794</u>	<u>-</u>	<u>624,794</u>	<u>577,314</u>
Total liabilities	<u>682,547</u>	<u>308,069</u>	<u>990,616</u>	<u>808,950</u>
DEFERRED INFLOWS OF RESOURCES				
Deferred credits on proportionate share of pension PSERS	21,513	-	21,513	9,151
Deferred credits on proportionate share of OPEB - PSERS	806	-	806	913
Total deferred inflows of resources	<u>22,319</u>	<u>-</u>	<u>22,319</u>	<u>10,064</u>
Net investment in capital assets	154,394	-	154,394	107,367
Unrestricted	555,421	8,704,588	9,260,009	9,151,404
Total net position	<u>\$ 709,815</u>	<u>\$ 8,704,588</u>	<u>\$ 9,414,403</u>	<u>\$ 9,258,771</u>

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUNDS

Year ended June 30, 2020 with summarized comparative totals for 2019

	<u>Major Fund</u>	<u>Internal</u>	<u>Totals</u>	
	<u>Food Service Fund</u>	<u>Service Fund</u>	<u>2020</u>	<u>2019</u>
OPERATING REVENUES				
Charges for services	\$ 400,792	\$ 3,756,828	\$ 4,157,620	\$ 4,615,084
OPERATING EXPENSES				
Salaries	183,249	-	183,249	164,799
Employee benefits	188,203	3,766,421	3,954,624	3,812,771
Purchased and professional technical services	1,326	-	1,326	1,690
Purchased property services	17,392	-	17,392	35,767
Purchased services	337,285	-	337,285	412,707
Supplies	673,274	-	673,274	632,771
Depreciation	22,086	-	22,086	19,948
Other	216	167	383	733
Total operating expenses	<u>1,423,031</u>	<u>3,766,588</u>	<u>5,189,619</u>	<u>5,081,186</u>
Operating loss	<u>(1,022,239)</u>	<u>(9,760)</u>	<u>(1,031,999)</u>	<u>(466,102)</u>
NONOPERATING REVENUES				
Earnings on investments	11,537	115,984	127,521	188,836
Contributions and donations from private sources	-	-	-	1,722
Refunds of prior year expenditures	-	-	-	21,242
State sources	84,740	-	84,740	77,617
Federal sources	963,377	-	963,377	815,611
Total nonoperating revenues	<u>1,059,654</u>	<u>115,984</u>	<u>1,175,638</u>	<u>1,105,028</u>
Change in net position before transfers	37,415	106,224	143,639	638,926
Transfers	<u>11,993</u>	<u>-</u>	<u>11,993</u>	<u>15,197</u>
CHANGE IN NET POSITION	49,408	106,224	155,632	654,123
NET POSITION				
Beginning of year	<u>660,407</u>	<u>8,598,364</u>	<u>9,258,771</u>	<u>8,604,648</u>
End of year	<u>\$ 709,815</u>	<u>\$ 8,704,588</u>	<u>\$ 9,414,403</u>	<u>\$ 9,258,771</u>

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

Year ended June 30, 2020 with summarized comparative totals for 2019

	<u>Major Fund</u>	<u>Internal</u>	<u>Totals</u>	
	<u>Food Service</u>	<u>Service</u>	<u>2020</u>	<u>2019</u>
	<u>Fund</u>	<u>Fund</u>		
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash received from charges for services	\$ 417,057	\$ -	\$ 417,057	\$ 565,984
Cash received from assessments made to other funds	-	3,859,980	3,859,980	3,911,439
Cash payments to employees for services	(308,952)	-	(308,952)	(281,659)
Cash payments for insurance claims	-	(3,650,715)	(3,650,715)	(3,778,963)
Cash payments to suppliers for goods and services	(933,447)	-	(933,447)	(853,798)
Cash payments for other operating expenses	-	(167)	(167)	(561)
Net cash provided by (used for) operating activities	<u>(825,342)</u>	<u>209,098</u>	<u>(616,244)</u>	<u>(437,558)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
State sources	82,267	-	82,267	79,147
Federal sources	798,591	-	798,591	736,895
Contributions and donations from private sources	-	-	-	1,722
Refund of prior year expenditures	-	-	-	21,242
Transfers in	11,993	-	11,993	15,197
Net cash provided by noncapital financing activities	<u>892,851</u>	<u>-</u>	<u>892,851</u>	<u>854,203</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Acquisition of capital assets	(69,113)	-	(69,113)	-
CASH FLOWS FROM INVESTING ACTIVITIES				
Earnings on investments	11,537	115,984	127,521	188,836
Net sale (purchase) of investments	-	-	-	6,009,411
Net cash provided by investing activities	<u>11,537</u>	<u>115,984</u>	<u>127,521</u>	<u>6,198,247</u>
Net increase in cash	9,933	325,082	335,015	6,614,892
CASH				
Beginning of year	<u>1,051,804</u>	<u>8,646,927</u>	<u>9,698,731</u>	<u>3,083,839</u>
End of year	<u>\$ 1,061,737</u>	<u>\$ 8,972,009</u>	<u>\$ 10,033,746</u>	<u>\$ 9,698,731</u>
Reconciliation of operating loss to net cash provided by (used for) operating activities:				
Operating loss	\$ (1,022,239)	\$ (9,760)	\$ (1,031,999)	\$ (466,102)
Adjustments to reconcile operating loss to net cash provided by (used for) operating activities				
Depreciation	22,086	-	22,086	19,948
Donated commodities used	106,218	-	106,218	104,412
(Increase) decrease in				
Due from other funds	(4,539)	-	(4,539)	149,571
Other receivables	482	103,152	103,634	(140,353)
Inventories	(6,932)	-	(6,932)	(2,136)
Deferred outflows of resources	1,367	-	1,367	9,424
Increase (decrease) in				
Accounts payable	1,299	14,935	16,234	(19,117)
Accrued salaries, payroll withholdings and benefits	1,398	100,771	102,169	(80,170)
Unearned revenue	15,783	-	15,783	2,692
Net pension liability	44,341	-	44,341	(18,175)
Net OPEB liability	3,139	-	3,139	456
Deferred inflows of resources	12,255	-	12,255	1,992
Net cash provided by (used for) operating activities	<u>\$ (825,342)</u>	<u>\$ 209,098</u>	<u>\$ (616,244)</u>	<u>\$ (437,558)</u>
SUPPLEMENTAL DISCLOSURE				
Noncash noncapital financing activity				
USDA donated commodities	\$ 106,218	\$ -	\$ 106,218	\$ 104,412

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

STATEMENT OF NET POSITION - FIDUCIARY FUNDS

June 30, 2020

	Private- Purpose Trust	Agency
ASSETS		
Cash	\$ 77,392	\$ 59,877
Accounts receivable	<u>-</u>	<u>2,274</u>
Total assets	<u>77,392</u>	<u>62,151</u>
LIABILITIES		
Accounts payable	-	1,042
Due to student groups	<u>-</u>	<u>61,109</u>
Total liabilities	<u>-</u>	<u>\$ 62,151</u>
NET POSITION		
Net position held in trust for scholarships	<u>\$ 77,392</u>	

See accompanying notes

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

STATEMENT OF CHANGES IN NET POSITION - FIDUCIARY FUND

Year ended June 30, 2020 with summarized comparative totals for 2019

	Private-Purpose Trust Fund	
	<u>2020</u>	<u>2019</u>
ADDITIONS		
Local contributions	\$ 945	\$ 5,524
DEDUCTIONS		
Scholarships awarded and fees paid	<u>2,205</u>	<u>1,000</u>
CHANGE IN NET POSITION	(1,260)	4,524
NET POSITION		
Beginning of year	<u>78,652</u>	<u>74,128</u>
End of year	<u>\$ 77,392</u>	<u>\$ 78,652</u>

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Eastern Lancaster County School District (the "***District***") operates three elementary schools, one middle school, a senior high school and an online virtual academy to provide education and related services to the residents in the Townships of Brecknock, Caernarvon, Earl and East Earl and the Boroughs of New Holland and Terre Hill. The District operates under current standards prescribed by the Pennsylvania Department of Education in accordance with the provisions of the School Laws of Pennsylvania as a school district of the third class. The District operates under a locally elected nine-member board form of government (the "***School Board***").

The financial statements of the District have been prepared in accordance with generally accepted accounting principles ("***GAAP***") as applied to governmental units. The Governmental Accounting Standards Board ("***GASB***") is the authoritative standard-setting body for the establishment of governmental accounting and financial reporting principles. The more significant of these accounting policies are as follows:

Reporting Entity

GASB has established the criteria for determining the activities, organizations and functions of government to be included in the financial statements of the reporting entity. In evaluating the District as a reporting entity, management has addressed all potential component units which may or may not fall within the District's accountability. The criteria used to evaluate component units for possible inclusion as part of the District's reporting entity are financial accountability and the nature and significance of the relationship. The District is considered to be an independent reporting entity and has no component units.

Basis of Presentation

Government-Wide Financial Statements

The statement of net position and the statement of activities display information about the District as a whole. These statements distinguish between activities that are governmental and those that are considered business-type activities. These statements include the financial activities of the primary government except for fiduciary funds.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flow. This is the same approach used in the preparation of the proprietary fund financial statements but differs from the manner in which governmental fund financial statements are prepared as further defined below. Therefore, governmental fund financial statements include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements of governmental funds.

The government-wide statement of net position presents the financial position of the District which is the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources and is classified in one of three components. Net investment in capital assets consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of borrowing attributable to acquiring, constructing or improving those assets. The net position of the District is reported as restricted when constraints placed on net position use is either externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. Unrestricted net position is the net position that does not meet the definition of "net investment in capital assets" or "restricted net position."

The statement of net position includes separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods and will not be recognized as an outflow of resources (expense) until that time. Deferred inflows of resources represent an acquisition of net position that applies to future periods and will not be recognized as an inflow of resources (revenue) until that time.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

The government-wide statement of activities presents a comparison between expenses and program revenues for each function of the business-type activities of the District and for each governmental function. Expenses are those that are specifically associated with a service or program and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipients of the goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Revenues which are not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each function is self-financing or draws from the general revenues of the District.

Except for interfund activity and balances between the funds that underlie governmental activities and the funds that underlie business-type activities, which are reported as transfers and internal balances, the effect of interfund activity has been removed from these statements.

Fund Financial Statements

During the school year, the District segregates transactions related to certain District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements report detailed information about the District. The focus of governmental and proprietary fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Fiduciary fund financial statements are presented by fund type.

Governmental Funds

All governmental funds are accounted for using the modified accrual basis of accounting and the current financial resources measurement focus. Under this basis, revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable. The District reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Capital Projects Fund accounts for financial resources restricted, committed or assigned to be used for capital expenditures or for the acquisition, construction of capital facilities, improvements and/or equipment.

Revenue Recognition

In applying the "susceptible to accrual concept" under the modified accrual basis, revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers tax revenue to be available if collected within 60 days of the end of the fiscal period. Deferred inflows of resources are reported in connection with receivables for tax revenues that are not considered to be available to liquidate liabilities of the current period. Revenue from federal, state and other grants designated for payment of specific District expenditures is recognized when the related expenditures are incurred; accordingly, when such funds are received, they are reported as unearned revenues until earned. Other receipts are recorded as revenue when received in cash because they are generally not measurable until actually received.

Expenditure Recognition

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Most expenditures are measurable and are recorded when the related fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, special termination benefits, other post-employment benefits and claims and judgments are recorded only when payment is due. Allocations of costs, such as depreciation and amortization, are not recognized in the governmental funds.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

Proprietary Funds

Like the government-wide financial statements, proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. These funds account for operations that are primarily financed by user charges. The economic resource focus concerns determining costs as a means of maintaining the capital investment and management control. Revenues are recognized when they are earned and expenses are recognized when they are incurred. Allocations of certain costs, such as depreciation, are recorded in proprietary funds. The District reports the following proprietary funds:

The Food Service Fund accounts for the revenues and costs of providing meals to students during the school year.

The Internal Service Fund is used to account for the District's self-funded health insurance and unemployment programs.

These funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds' principal ongoing operations. The principal operating revenues of the District's proprietary funds are charges for services. Operating expenses for the District's proprietary funds include payroll, employee benefits, supplies and administrative costs. All revenues or expenses not meeting this definition are reported as nonoperating revenues and expenses.

Fiduciary Funds

Fiduciary funds account for the assets held by the District as a trustee or agent for individuals, private organizations and/or governmental units and are, therefore, not available to support the District's own programs. The District accounts for these assets in a private-purpose trust and agency fund. The private-purpose trust fund accounts for activities in various scholarship accounts, whose sole purpose is to provide annual scholarships to particular students as described by donor stipulations. The agency fund accounts for funds held on behalf of the students in the District. The measurement focus and basis of accounting for the private-purpose trust is the same as for proprietary funds, while the agency fund is custodial in nature (assets equal liabilities) and does not involve measurement of results of operations.

Cash and Cash Equivalents

The District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Investments

Investments are stated at fair value based upon quoted market prices, except for certificates of deposit which are recorded at cost, which approximates fair value.

Interfund Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/due from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Property Taxes

Taxes are levied on July 1 and are payable in the following periods:

July 1 – August 31	- Discount period, 2% of gross levy
September 1 – October 31	- Face period
November 1 to collection	- Penalty period, 10% of gross levy
January 1	- Lien date

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

The County Board of Assessments determines assessed valuations of property and the District bills and collects its own property taxes. The tax on real estate for public school purposes for fiscal 2019-2020 was 12.5711 mills (\$12.57 for \$1,000 of assessed valuation). The District experiences very small losses from uncollectible property taxes. Property taxes constitute a lien against real property and usually can be collected in full when title transfers. Only balances that remain after tax sales are written off each year. Accordingly, an allowance for doubtful accounts has not been established by the District for property taxes receivable.

Taxpayers within the District have the option of paying in three installments. These installments have the following due dates:

Installment One	- August 31
Installment Two	- October 31
Installment Three	- December 31

The discount (two percent) is not applicable to installment payments; however, the penalty (10 percent) will be added if second and third installments are paid subsequent to the due dates.

Unearned Revenues

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Prepaid Items and Inventories

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in the government-wide and fund financial statements.

All inventories are valued at the lower of cost (first-in, first-out method) or market.

Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and the proprietary fund financial statements. Capital assets are defined by the District as assets with an initial individual cost of more than \$4,000. Such assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed, inclusive of ancillary costs.

Property, plant and equipment (net of salvage value) of the District is depreciated using the straight-line method over the following estimated useful lives: land improvements – 20 years; buildings and improvements – 20-40 years; furniture and equipment – 5-20 years; vehicles – 8-10 years; textbooks and library books – 5 years.

Impairment of Long-Lived Assets

The District evaluates prominent events or changes in circumstances affecting capital assets to determine whether impairment of a capital asset has occurred. A capital asset is generally considered impaired if both (a) the decline in service utility of the capital asset is large in magnitude and (b) the event or change in circumstances is outside the normal life cycle of the capital asset. If a capital asset is considered to be impaired, the amount of impairment is measured by the method that most reflects the decline in service utility of the capital asset at the lower of carrying value or fair value for impaired capital assets that will no longer be used by the District. No impairment losses were recognized in the year ended June 30, 2020.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

Compensated Absences

District policies permit employees to accumulate earned but unused vacation, personal and sick days. The liability for these compensated absences is recorded as a noncurrent liability in the government-wide financial statements. A liability for these amounts is reported in the governmental fund financial statements only to the extent they have matured, for example, as a result of employee resignations and retirements.

Long-Term Obligations

In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities. Bonds payable are reported net of the applicable bond premium or discount. Bond premiums and discounts are deferred and amortized over the life of the bonds. Deferred amounts on refunding are recorded as a deferred outflow of resources and amortized over the life of the old debt or the life of the new debt, whichever is shorter. All amounts are amortized using the straight-line method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources and uses. Premiums received and discounts paid on debt issuances are reported as other financing sources and uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures except for refundings paid from proceeds which are reported as other financing costs.

Fund Equity

As prescribed by GASB, governmental funds report fund balance in classifications based primarily on the extent to which the District is bound to honor constraints on the specific purposes for which amounts in the fund can be spent. The District reports the following fund balance classifications:

Non-spendable

Non-spendable fund balances are amounts that cannot be spent because they are either (a) not in spendable form – such as inventory or prepaid insurance or (b) legally or contractually required to be maintained intact – such as a trust that must be retained in perpetuity.

Restricted

Restricted fund balances are restricted when constraints placed on the use of resources are either (a) externally imposed by creditors, grantors, contributors or laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation.

Committed

Committed fund balances are amounts that can only be used for specific purposes determined by a formal action of the District's highest level of decision-making authority, the School Board. Committed amounts cannot be used for any other purpose unless the School Board removes those constraints by taking the same type of formal action (e.g., resolution).

Assigned

Assigned fund balances are amounts that are constrained by the District's intent to be used for specific purposes, but are neither restricted nor committed. Intent is expressed by (a) the Chief of Finance and Operations or (b) an appointed body (e.g., finance committee) or (c) an official to which the District has delegated the authority to assign, modify or rescind amounts to be used for specific purposes.

Assigned fund balance includes (a) all remaining amounts that are reported in governmental funds (other than the General Fund) that are not classified as non-spendable, restricted or committed, and (b) amounts in the General Fund that are intended to be used for a specific purpose. Specific amounts that are not restricted or committed in a special revenue fund or the capital projects fund are assigned for purposes in accordance with the nature of their fund type.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

Unassigned

Unassigned fund balance is the residual classification for the General Fund. This classification represents General Fund balance that has not been assigned to other funds, and that has not been restricted, committed or assigned to specific purposes within the General Fund.

When both restricted and unrestricted resources are available for use, it is the District's policy to use externally restricted resources first, then unrestricted resources—committed, assigned or unassigned—in order as needed.

Comparative Data

Comparative totals for the prior year have been presented in the accompanying financial statements in order to provide an understanding of changes in the District's financial position and operations. Certain amounts presented in the prior year have been reclassified in order to be consistent with the current year's presentation. However, presentation of prior year totals by fund and activity type have not been presented in each of the statements since their inclusion would make the statements unduly complex and difficult to read. Summarized comparative information should be read in conjunction with the District's financial statements for the year ended June 30, 2019, from which the summarized information was derived.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

New Accounting Pronouncements

GASB Statement No. 84 "*Fiduciary Activities*" will be effective for the District for the year ended June 30, 2021. GASB Statement No. 84 improves guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. GASB Statement No. 84 establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities.

GASB Statement No. 90 "*Majority Equity Interests – an amendment of GASB Statements No. 14 and No. 61*" will be effective for the District for the year ended June 30, 2021. GASB Statement No. 90 improves the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. It defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. A majority equity interest that meets the definition of an investment should be measured using the equity method, unless it is held by a special-purpose government engaged only in fiduciary activities, a fiduciary fund, or an endowment (including permanent and term endowments) or permanent fund. Those governments and funds should measure the majority equity interest at fair value.

GASB Statement No. 87, "*Leases*" will be effective for the District for the year ended June 30, 2022. The objective of GASB Statement No. 87 is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. GASB Statement No. 87 increases the usefulness of financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under GASB Statement No. 87, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about leasing activities.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

GASB Statement No. 89, "Accounting for Interest Cost Incurred Before the End of a Construction Period", will be effective for the District for the year ended June 30, 2022. The objectives of GASB Statement No. 89 are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. GASB Statement No. 89 establishes accounting required for interest cost incurred before the end of a construction period. Such interest costs includes all interest that previously was accounted for in accordance with the requirements of GASB Statement No. 62, "Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements", which are superseded by GASB Statement No. 89. GASB Statement No. 89 requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. GASB Statement No. 89 also reiterates that in financial statements prepared using the current financial resources measurement focus, interest cost incurred before the end of a construction period should be recognized as an expenditure on a basis consistent with government fund accounting principles.

(2) STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information

An annual budget is adopted prior to the beginning of each year for the General Fund on a modified accrual basis of accounting. The General Fund is the only fund for which a budget is legally required, although project-length financial plans are adopted for the Capital Projects fund.

The District is required to publish notice by advertisement at least once in a newspaper of general circulation in the municipalities in which it is located, and within 20 days of final action, that the proposed budget has been prepared and is available for public inspection at the administrative offices of the District. Notice that public hearings will be held on the proposed operating budget must be included in the advertisement; such hearings are required to be scheduled at least 10 days prior to when final action on adoption is taken by the School Board.

After the legal adoption of the budget, the School Board is required to file a copy of the budget with the Pennsylvania Department of Education by July 31. Additional copies of the budget also are required to be filed with the House Education Committee and the Senate Education Committee by September 15.

Legal budgetary control is maintained at the sub-function/major object level. The School Board may make transfers of funds appropriated in any particular item of expenditure by legislative action in accordance with Pennsylvania School Code. Management may amend the budget at the sub-function/sub-object level without approval from the School Board. Appropriations lapse at the end of the fiscal period. Budgetary information reflected in the financial statements is presented at or below the level of budgetary control and includes the effect of approved budget amendments.

(3) DEPOSITS AND INVESTMENTS

State statutes authorize the District to invest in U.S. Treasury bills, time or share accounts of institutions insured by the Federal Deposit Insurance Corporation or in certificates of deposit when they are secured by proper bond or collateral, repurchase agreements, state treasurer's investment pools or mutual funds.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

Deposits

Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned. At June 30, 2020, the carrying amount of the District's deposits was \$36,789,899 and the bank balance was \$36,816,434. The District is required by state statute to deposit funds in depositories that are either banks, banking institutions or trust companies located in Commonwealth of Pennsylvania. To the extent that such deposits exceed federal insurance, the depositories must pledge as collateral obligations of the United States, Commonwealth of Pennsylvania or any political subdivision. Under Act 72 of 1971, as amended, the depositories may meet this collateralization requirement by pooling appropriate securities to cover all public funds on deposit. All of the cash deposits of the District are in the Pennsylvania School District Liquid Asset Fund ("**PSDLAF**"). Although not registered with the Securities and Exchange Commission and not subject to regulatory oversight, PSDLAF acts like a money market mutual fund in that its objective is to maintain a stable net assets value of \$1 per share, is rated by a nationally recognized statistical rating organization and is subject to an independent annual audit. As of June 30, 2020, PSDLAF was rated as AAA by a nationally recognized statistical rating agency.

Investments

At June 30, 2020, the District had the following investments:

Investments due within one year –

PSDLAF collateralized investment pool
and certificates of deposit

\$2,208,934

PSDLAF collateralized investment pools are fully collateralized by U.S. government agency and treasury obligations and certificates of deposit. PSDLAF collateralized investment pools were valued using Level 2 inputs.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of the investments or collateral security that are in the possession of an outside party. The District had no investments subject to custodial credit risk as of June 30, 2020.

Interest Rate Risk

The District's investment policy limits investment maturities in accordance with state statutes as a means of managing its exposure to fair value losses arising from increasing interest rates. The District had no investments subject to interest rate risk as of June 30, 2020.

Credit Risk

The District's investment policy limits its investments that are not backed by the "full faith and credit" of the federal and state government to those with the highest credit rating available for such investments issued by a recognized statistical rating organization.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

(4) CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2020 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental activities				
Capital assets not being depreciated				
Land	\$ 5,754,199	\$ -	\$ -	\$ 5,754,199
Construction in progress	<u>-</u>	<u>2,185,134</u>	<u>-</u>	<u>2,185,134</u>
Total capital assets not being depreciated	<u>5,754,199</u>	<u>2,185,134</u>	<u>-</u>	<u>7,939,333</u>
Capital assets being depreciated				
Land improvements	3,123,832	-	-	3,123,832
Buildings and improvements	86,409,120	317,000	-	86,726,120
Furniture and equipment	6,185,015	1,144,639	6,672	7,322,982
Vehicles	971,356	39,534	-	1,010,890
Textbooks and library books	<u>249,356</u>	<u>14,099</u>	<u>44,491</u>	<u>218,964</u>
Total capital assets being depreciated	<u>96,938,679</u>	<u>1,515,272</u>	<u>51,163</u>	<u>98,402,788</u>
Less accumulated depreciation for				
Land improvements	(1,218,683)	(145,721)	-	(1,364,404)
Buildings and improvements	(40,683,275)	(1,944,511)	-	(42,627,786)
Furniture and equipment	(4,376,777)	(529,971)	-	(4,906,748)
Vehicles	(484,923)	(106,044)	-	(590,967)
Textbooks and library books	<u>(162,563)</u>	<u>(36,282)</u>	<u>(44,491)</u>	<u>(154,354)</u>
Total accumulated depreciation	<u>(46,926,221)</u>	<u>(2,762,529)</u>	<u>(44,491)</u>	<u>(49,644,259)</u>
Total capital assets being depreciated, net	<u>50,012,458</u>	<u>(1,247,257)</u>	<u>6,672</u>	<u>48,758,529</u>
Governmental activities, net	<u>\$ 55,766,657</u>	<u>\$ 937,877</u>	<u>\$ 6,672</u>	<u>\$ 56,697,862</u>
Business-type activities				
Capital assets being depreciated				
Machinery and equipment	\$ 541,337	\$ 69,113	\$ 1,083	\$ 609,367
Vehicles	<u>81,963</u>	<u>-</u>	<u>-</u>	<u>81,963</u>
Total capital assets being depreciated	<u>623,300</u>	<u>69,113</u>	<u>1,083</u>	<u>691,330</u>
Less accumulated depreciation				
Machinery and equipment	(483,159)	(15,179)	(1,083)	(497,255)
Vehicles	<u>(32,774)</u>	<u>(6,907)</u>	<u>-</u>	<u>(39,681)</u>
Total accumulated depreciation	<u>(515,933)</u>	<u>(22,086)</u>	<u>(1,083)</u>	<u>(536,936)</u>
Business-type activities, net	<u>\$ 107,367</u>	<u>\$ 47,027</u>	<u>\$ -</u>	<u>\$ 154,394</u>

Depreciation expense was charged to functions/programs of the District as follows:

Governmental activities	
Instruction	\$1,846,153
Instructional student support	99,336
Administrative and financial support services	536,351
Operation and maintenance of plant services	254,893
Pupil transportation	4,420
Student activities	<u>21,376</u>
Total depreciation expense – governmental activities	<u>\$2,762,529</u>
Business-type activities	
Food service	<u>\$ 22,086</u>

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

	<u>Project Amount</u>	<u>Completed Through June 30, 2020</u>	<u>Remaining Commitments</u>
Garden Spot High School/Middle School locker room renovations	<u>\$8,797,406</u>	<u>\$2,185,134</u>	<u>\$6,612,272</u>

(5) INTERNAL RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2020 is as follows:

<u>Receivable To</u>	<u>Amount</u>	<u>Payable From</u>	<u>Amount</u>
Capital Projects Fund	\$1,700,000	General Fund	\$1,700,000
Food Service Fund	<u>16,495</u>	General Fund	<u>16,495</u>
	<u>\$1,716,495</u>		<u>\$1,716,495</u>

Interfund balances between funds represent temporary loans recorded at year-end as the result of a final allocation of expenses.

A summary of interfund transfers for the year ended June 30, 2020 is as follows:

<u>Transfers In</u>	<u>Amount</u>	<u>Transfers Out</u>	<u>Amount</u>
Capital Projects Fund	\$1,696,985	General Fund	\$1,696,985
Food Service Fund	<u>11,993</u>	General Fund	<u>11,993</u>
	<u>\$1,708,978</u>		<u>\$1,708,978</u>

Transfers from the General Fund to the Capital Projects Fund represent transfers to subsidize costs associated with the acquisition of capital assets, while transfers from the General Fund to the Food Service Fund represent transfers to subsidize costs associated with food service operations.

(6) NONCURRENT LIABILITIES

The following summarizes the changes in noncurrent liabilities for the year ended June 30, 2020:

	<u>Balance July 1, 2019</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance June 30, 2020</u>	<u>Amount Due Within One Year</u>
Governmental activities					
General obligation debt					
Bonds payable	\$ 8,735,000	\$ -	\$3,305,000	\$ 5,430,000	\$3,430,000
Bond premiums	245,008	-	139,869	105,139	80,311
Bond discounts	<u>(38,487)</u>	<u>-</u>	<u>(21,971)</u>	<u>(16,516)</u>	<u>(12,616)</u>
Total general obligation debt	<u>8,941,521</u>	<u>-</u>	<u>3,422,898</u>	<u>5,518,623</u>	<u>3,497,695</u>

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

Other noncurrent liabilities					
Compensated absences	350,021	35,167	-	385,188	13,175
Accrued retirement bonuses	225,197	4,880	-	230,077	7,268
OPEB liability	4,100,224	181,876	169,942	4,112,158	-
Net OPEB liability – PSERS	3,213,896	98,077	-	3,311,973	-
Net pension liability - PSERS	<u>73,998,427</u>	<u>-</u>	<u>1,147,357</u>	<u>72,851,070</u>	<u>-</u>
Total other noncurrent liabilities	<u>81,887,765</u>	<u>320,000</u>	<u>1,317,299</u>	<u>80,890,466</u>	<u>20,443</u>
Total governmental activities	<u>90,829,286</u>	<u>320,000</u>	<u>4,740,197</u>	<u>86,409,089</u>	<u>3,518,138</u>
Business-type activities					
Net OPEB liability – PSERS	24,030	3,139	-	27,169	-
Net pension liability - PSERS	<u>553,284</u>	<u>44,341</u>	<u>-</u>	<u>597,625</u>	<u>-</u>
Total business-type activities	<u>577,314</u>	<u>47,480</u>	<u>-</u>	<u>624,794</u>	<u>-</u>
Total noncurrent liabilities	<u>\$91,406,600</u>	<u>\$367,480</u>	<u>\$4,740,197</u>	<u>\$87,033,883</u>	<u>\$3,518,138</u>

Noncurrent liabilities of governmental activities are generally liquidated by the General Fund, while noncurrent liabilities of the business-type activities are liquidated by the Food Service Fund.

(7) GENERAL OBLIGATION DEBT

General obligation debt is a direct obligation of the District for which full faith and credit are pledged and is payable from unrestricted local sources. The District has not pledged any assets as collateral for general obligation debt. General obligation debt was issued to finance capital expenditures or to finance the retirement (refund) of prior general obligation debt.

General obligation debt outstanding as of June 30, 2020 consisted of the following:

<u>Description</u>	<u>Interest Rate(s)</u>	<u>Original Issue Amount</u>	<u>Final Maturity</u>	<u>Principal Outstanding</u>
General obligation bonds				
Series of 2017	0.95% - 4.00%	\$9,440,000	02/15/2022	<u>\$5,430,000</u>

Annual debt service requirements to maturity on these obligations are as follows:

<u>Year ending June 30,</u>	<u>Principal Maturities</u>	<u>Interest Maturities</u>	<u>Total Maturities</u>
2021	\$3,430,000	\$169,500	\$3,599,500
2022	<u>2,000,000</u>	<u>52,400</u>	<u>2,052,400</u>
	<u>\$5,430,000</u>	<u>\$221,900</u>	<u>\$5,651,900</u>

(8) ACCRUED RETIREMENT BONUSES

Upon voluntary retirement, a professional employee with 25 years or more with the Public School Employee's Retirement System and at least 10 consecutive years of employment with the District will receive a retirement bonus of \$6,000 if notice is given of their intent to retire by September 15th for mid-year retirements coinciding with the end of the first semester or by January 15th for end of the year retirements. Additionally, all support staff retiring from the District with 15 full-time years of service shall receive a retirement bonus of \$3,000 plus \$200 for each year of service beyond.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

(9) OTHER POST-EMPLOYMENT BENEFITS

Single-Employer Defined Benefit OPEB Plan

The District's other post-employment benefits include a single-employer defined benefit plan that provides medical insurance to all retirees and their dependents. The School Board has the authority to establish and amend benefit provisions. The plan does not issue any financial report and is not included in the report of any public employee retirement system or any other entity.

OPEB Plan Membership

Membership in the OPEB plan consisted of the following at July 1, 2019:

Active plan members	357
Inactive plan members entitled to but not yet receiving benefits	-
Inactive plan members or beneficiaries currently receiving benefits	<u>14</u>
Total	<u>371</u>

Funding Policy

The District's contributions are funded on a pay-as-you-go basis. The contribution requirements of retirees are established and may be amended by the School Board.

OPEB Liability

The District's OPEB liability has been measured as of June 30, 2020. The total OPEB liability was determined by an actuarial valuation as of July 1, 2019, and by rolling forward the liabilities from the July 1, 2019 actuarial valuation through the measurement date. No significant events or changes in assumptions occurred between the valuation date and the fiscal year end. The net OPEB liability is \$4,112,158, all of which is unfunded. As of June 30, 2020, the OPEB liability of \$4,112,158 is related to the governmental funds and is recorded in the governmental activities in the government-wide statement of net position.

The District's change in its OPEB liability for the year ended June 30, 2020 was as follows:

Balances as of July 1, 2019	<u>\$4,100,224</u>
Changes for the year:	
Service cost	40,631
Interest on total OPEB liability	141,245
Benefit payments	<u>(169,942)</u>
Net changes	<u>11,934</u>
Balances as of June 30, 2020	<u>\$4,112,158</u>

OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2020, the District recognized OPEB expense of \$405,066. At June 30, 2020, the District had deferred inflows of resources and deferred outflows of resources related to the OPEB plan from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between projected and actual experience	\$ -	\$170,614
Changes in assumptions	<u>1,377,569</u>	<u>-</u>
	<u>\$1,377,569</u>	<u>\$170,614</u>

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ended June 30,

2021	\$ 223,190
2022	223,190
2023	223,190
2024	223,190
2025	161,961
Thereafter	<u>152,234</u>
	<u>\$1,206,955</u>

Sensitivity of the OPEB Liability to Change in Healthcare Cost Trend Rates

The following presents the OPEB liability for June 30, 2020, calculated using current healthcare cost trends as well as what the OPEB liability would be if health cost trends were 1-percentage point lower or 1-percentage point higher than the current rate:

	<u>1% Decrease</u>	<u>Trend Rate</u>	<u>1% Increase</u>
OPEB liability	<u>\$3,431,680</u>	<u>\$4,112,158</u>	<u>\$4,892,380</u>

Sensitivity of the OPEB Liability to Changes in the Discount Rate

The following presents the net OPEB liability of the District calculated using the discount rate of 3.50%, as well as what the OPEB liability would be if it were calculated using the discount rate that is one percentage point lower (2.50%) or 1 percentage point higher (4.50%) than the current rate:

	<u>1% Decrease</u>	<u>Current Discount Rate</u>	<u>1% Increase</u>
	<u>2.50%</u>	<u>3.50%</u>	<u>4.50%</u>
OPEB Liability	<u>\$4,540,927</u>	<u>\$4,112,158</u>	<u>\$3,740,815</u>

Actuarial Methods and Significant Assumptions

The OPEB Liability as of June 30, 2020, was determined by rolling forward the OPEB Liability as of July 1, 2019 to June 30, 2020 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method – entry age normal
- Discount rate – 3.50% – 20-year high-grade municipal rate index.
- Salary growth – an annual rate of 2.50%.
- Assumed healthcare cost trends – 5.50% decreasing to 4.70% in 2059/60+.
- Mortality rates were based on the PubT.H.2000 Employee and PubT.H.2000 Healthy Annuitant, adjusted to reflect experience and projected using a modified version of the MP-2018 mortality improvement scale.

Cost Sharing Multiple-Employer Defined Benefit OPEB Plan

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of PSERS and additions to/deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

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Plan Description

PSERS provides health insurance premium assistance which, is a governmental cost sharing, multiple-employer OPEB plan for all eligible retirees who qualify and elect to participate. Employer contribution rates for health insurance premium assistance are established to provide reserves in the health insurance account that are sufficient for the payment of health insurance premium assistance benefits for each succeeding year. Effective January 1, 2002 under the provisions of Act 9 of 2001, participating eligible retirees are entitled to receive premium assistance payments equal to the lesser of \$100 per month or their out-of-pocket monthly health insurance premium. To receive premium assistance, eligible retirees must obtain their health insurance through either their school employer or the PSERS' health options program. As of June 30, 2019, there were no assumed future benefit increases to participating eligible retirees.

Retirees of PSERS can participate in the health insurance premium assistance program if they satisfy the following criteria:

- Have 24 ½ or more years of service, or
- Are a disability retiree, or
- Have 15 or more years of service and retired after reaching superannuation age, and
- Participate in the PSERS' health options program or employer-sponsored health insurance program.

Benefits Provided

Participating eligible retirees are entitled to receive premium assistance payments equal to the lesser of \$100 per month or their out-of-pocket monthly health insurance premium. To receive premium assistance, eligible retirees must obtain their health insurance through either their school employer or the PSERS' health options program. As of June 30, 2019, there were no assumed future benefit increases to participating eligible retirees.

Employer Contributions

The District's contractually required contribution rate for the fiscal year ended June 30, 2020 was 0.83% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the OPEB plan from the District were \$179,264 for the year ended June 30, 2020.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2020, the District reported a liability of \$3,339,142 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of June 30, 2019, and the total OPEB liability used to calculate the net OPEB liability was determined by rolling forward PSERS' total OPEB liability as of June 30, 2018 to June 30, 2019. The District's proportion of the net OPEB liability was calculated utilizing the employer's one-year reported covered payroll as it relates to the total one-year reported covered payroll. At June 30, 2020, the District's proportion was 0.1570 percent, which was an increase of 0.0017 percent from its proportion measured as of June 30, 2019. As of June 30, 2020, the OPEB liability of \$3,311,973 is related to the governmental funds and is recorded in the governmental activities in the government-wide statement of net position and the remaining \$27,169 of the OPEB liability is recorded as a liability in the proprietary fund statement of net position, and in the business-type activities in the government-wide statement of net position.

For the year ended June 30, 2020, the District recognized OPEB expense of \$187,000. At June 30, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

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	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Net difference between expected and actual experience	\$ 19,000	\$ -
Changes in assumptions	111,000	99,000
Net difference between projected and actual investment earnings	6,000	-
Changes in proportions	115,000	-
Contributions subsequent to the measurement date	<u>179,264</u>	<u>-</u>
	<u>\$430,264</u>	<u>\$99,000</u>

\$179,264 reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2020 (measurement date). Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Measurement Date
Year ended June 30,

2021	\$ 24,000
2022	24,000
2023	23,000
2024	23,000
2025	39,000
Thereafter	<u>19,000</u>
	<u>\$152,000</u>

Actuarial Assumptions

The net OPEB liability as of June 30, 2019, was determined by rolling forward the PSERS' OPEB liability as of June 30, 2018 to June 30, 2019 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method – entry age normal – level % of pay
- Investment return – 2.79% – Standard & Poor's 20-year municipal bond rate
- Salary growth – Effective average of 5.00%, comprised of inflation of 2.75% and 2.25% for real wage growth and for merit or seniority increases.
- Premium assistance reimbursement is capped at \$1,200 per year.
- Assumed healthcare cost trends were applied to retirees with less than \$1,200 in premium assistance per year.
- Mortality rates were based on the RP-2014 mortality tables for males and females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 mortality improvement scale.

Participation rate:

- Eligible retirees will elect to participate pre age 65 at 50%
- Eligible retirees will elect to participate post age 65 at 70%

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of an actuarial experience study that was performed for the five-year period June 30, 2015.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

The following assumptions were used to determine the contribution rate:

- The results of the actuarial valuation as of June 30, 2016 determined the employer contribution rate for fiscal year 2019.
- Cost method – amount necessary to assure solvency of premium assistance through the third fiscal year after the valuation date.
- Asset valuation method: market value.
- Participation rate: 63% of eligible retirees are assumed to elect premium assistance.
- Mortality rates and retirement ages were based on the RP-2000 combined healthy annuitant tables with age set back 3 for both males and females for healthy annuitants and for dependent beneficiaries. For disabled annuitants, the RP-2000 combined disabled tables with age set back 7 years for males and 3 years for females for disabled annuitants. (A unisex table based on the RP-2000 combined healthy annuitant tables with age set back 3 years for both genders assuming the population consists of 25% males and 75% females is used to determine actuarial equivalent benefits.)

Investments consist primarily of short term assets designed to protect the principal of the OPEB plan assets. The expected rate of return on OPEB plan investments was determined using the OPEB asset allocation policy and best estimates of geometric real rates of return for each asset class.

The OPEB plan's policy in regard to the allocation of invested plan assets is established and may be amended by the Board. Under the program, as defined in the retirement code employer contribution rates for health insurance premium assistance are established to provide reserves in the health insurance account that are sufficient for the payment of health insurance premium assistance benefits for each succeeding year.

<u>OPEB – Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Cash	13.2%	0.2%
US Core Fixed Income	83.1%	1.0%
Non-US Developed Fixed	<u>3.7%</u>	0.0%
	<u>100.00%</u>	

The above was the Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2019.

Discount Rate

The discount rate used to measure the OPEB liability was 2.79%. Under the OPEB plan's funding policy, contributions are structured for short term funding of health insurance premium assistance. The funding policy sets contribution rates necessary to assure solvency of health insurance premium assistance through the third fiscal year after the actuarial valuation date. The health insurance premium assistance account is funded to establish reserves that are sufficient for the payment of health insurance premium assistance benefits for each succeeding year. Due to the short term funding policy, the OPEB plan's fiduciary net position was not projected to be sufficient to meet projected future benefit payments, therefore the OPEB plan is considered a "pay-as-you-go" plan. A discount rate of 2.79% which represents the Standard & Poor's 20-year municipal bond rate at June 30, 2019, was applied to all projected benefit payments to measure the total net OPEB liability.

Sensitivity of District's Proportionate Share of the Net OPEB Liability to Change in Healthcare Cost Trend Rates

Healthcare cost trends were applied to retirees receiving less than \$1,200 in annual health insurance premium assistance. As of June 30, 2019, retirees health insurance premium assistance benefits are not subject to future healthcare cost increases. The healthcare insurance premium assistance reimbursement for qualifying retirees is capped at a maximum of \$1,200. The actual number of retirees receiving less than the \$1,200 per year cap is a small percentage of the total population and has a minimal impact on healthcare cost trends as depicted below.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

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June 30, 2020

The following presents the net OPEB liability for June 30, 2019, calculated using current healthcare cost trends as well as what net OPEB liability would be if health cost trends were 1-percentage point lower or 1-percentage point higher than the current rate:

	<u>1% Decrease</u>	<u>Trend Rate</u>	<u>1% Increase</u>
District's proportionate share of the net OPEB liability	<u>\$3,338,629</u>	<u>\$3,339,142</u>	<u>\$3,339,556</u>

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate

The following presents the net OPEB liability, calculated using the discount rate of 2.79%, as well as what the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower (1.79%) or 1-percentage-point higher (3.79%) than the current rate:

	<u>1% Decrease</u> <u>1.79%</u>	<u>Current Discount Rate</u> <u>2.79%</u>	<u>1% Increase</u> <u>3.79%</u>
District's proportionate share of the net OPEB liability	<u>\$3,804,010</u>	<u>\$3,339,142</u>	<u>\$2,953,883</u>

OPEB Plan Fiduciary Net Position

Detailed information about PSERS' fiduciary net position is available in PSERS Comprehensive Annual Financial Report which can be found on PSERS's website at www.psers.pa.gov.

(10) PENSION PLAN

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Public School Employees Retirement System ("**PSERS**") and additions to/deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms.

Plan Description

PSERS is a governmental cost-sharing multi-employer defined benefit pension plan that provides retirement benefits to public school employees of the Commonwealth of Pennsylvania. The members eligible to participate in the system include all full-time public employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. PSERS issues a publicly available financial report that can be obtained at www.psers.state.pa.us.

Benefits Provided

PSERS provides retirement, disability, and death benefits. Members are eligible for monthly retirement benefits upon reaching (a) age 62 with at least 1 year credited service; (b) age 60 with 30 more years of credited service; or (c) 35 or more years of service regardless of age. Act 120 of 2010 (Act 120) preserves the benefits of existing members and introduced benefit reductions for individuals who become new members on or after July 1, 2011. Act 120 created two membership classes, Membership Class T-E (Class T-E) and Membership Class T-F (Class T-F). To qualify for normal retirement, Class T-E and Class T-F members must work until age 65 with a minimum of 3 years of service or attain a total combination of age and service that is equal to or greater than 92 with a minimum of 35 years of service. Benefits are generally equal to 2.00% or 2.50%, depending upon membership class, of the member's final average salary (as defined in the code) multiplied by the number of years of credited service. For members whose membership started prior to July 1, 2011, after completion of five years of service, a member's right to the defined benefits is vested and early retirement benefits may be elected. For Class T-E and Class T-F members, the right to benefits is vested after ten years of service.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

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June 30, 2020

Participants are eligible for disability retirement benefits after completion of five years of credited service. Such benefits are generally equal to 2.00% or 2.50%, depending upon membership class, of the member's final average salary (as defined in the code) multiplied by the number of years of credited service, but not less than one-third of such salary nor greater than the benefit the member would have had at normal retirement age. Members over normal retirement age may apply for disability benefits.

Death benefits are payable upon the death of an active member who has reached age 62 with at least one year of credited service (age 65 with at least three years of credited service for Class T-E and Class T-F members) or who has at least five years of credited service (ten years for Class T-E and Class T-F members). Such benefits are actuarially equivalent to the benefit that would have been effective if the member had retired on the day before death.

Contributions

Member Contributions

Active members who joined the system prior to July 22, 1983, contribute at 5.25% (Membership Class T-C) or at 6.50% (Membership Class T-D) of the member's qualifying compensation.

Members who joined the system on or after July 22, 1983 and who were active or inactive as of July 1, 2001, contribute at 6.25% (Membership Class T-C) or at 7.50% (Membership Class T-D) of the member's qualifying compensation.

Members who joined the system after June 30, 2001 and before July 1, 2011, contribute at 7.50% (automatic Membership Class T-D). For all new hires and for members who elected Class T-D membership, the higher contribution rates began with service rendered on or after January 1, 2002.

Members who joined the system after June 30, 2011, automatically contribute at the Membership Class T-E rate of 7.50% (base rate) of the member's qualifying compensation. All new hires after June 30, 2011, who elect T-F membership, contribute at 10.30% (base rate) of the member's qualifying compensation. Membership Class T-E and T-F are affected by a "shared risk" provision in Act 120 of 2010 that in future fiscal years could cause Membership Class T-E contribution rate to fluctuate between 7.50% and 9.50% and Membership Class T-F contribution rate to fluctuate between 10.30% and 12.30%.

Employer Contributions

The District's contractually required contribution rate for fiscal year ended June 30, 2020 was 33.43% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the plan from the District were \$7,322,443 for the year ended June 30, 2020.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2020, the District reported a liability of \$73,448,695 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by rolling forward PSERS' total pension liability as of June 30, 2018 to June 30, 2019. The District's proportion of the net pension liability was calculated utilizing the employer's one-year reported covered payroll as it relates to the total one-year reported covered payroll. At June 30, 2020, the District's proportion was 0.1570 percent, which was an increase of 0.0017 percent from its proportion measured as of June 30, 2019. As of June 30, 2020, the net pension liability of \$72,851,070 is related to the governmental funds and is recorded in the governmental activities in the government-wide statement of net position and the remaining \$597,625 of the net pension liability is recorded as a liability in the proprietary fund statement of net position, and in the business-type activities in the government-wide statement of net position.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

For the year ended June 30, 2020, the District recognized pension expense of \$8,958,000. At June 30, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between expected and actual experience	\$ 404,000	\$2,434,000
Changes in assumptions	702,000	-
Net difference between projected and actual investment earnings	-	210,000
Changes in proportions	2,196,000	-
Contributions subsequent to the measurement date	<u>7,322,443</u>	<u>-</u>
	<u>\$10,624,443</u>	<u>\$2,644,000</u>

\$7,322,443 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2020 (measurement date). Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Measurement Date
Year ended June 30,

2021	\$1,511,000
2022	(445,000)
2023	(538,000)
2024	<u>130,000</u>
	<u>\$ 658,000</u>

Actuarial Assumptions

The total pension liability as of June 30, 2019 was determined by rolling forward PSERS's total pension liability as the June 30, 2018 actuarial valuation to June 30, 2019 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method - entry age normal - level % of pay
- Investment return – 7.25%, includes inflation at 2.75%
- Salary growth - Effective average of 5.00%, comprised of inflation of 2.75% and 2.25% for real wage growth and for merit or seniority increases.
- Mortality rates were based on the RP-2014 mortality tables for males and females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 mortality improvement scale.

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of an actuarial valuation experience study that was performed for the five year period ending June 30, 2015.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

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June 30, 2020

The plan's policy in regard to the allocation of invested plan assets is established and may be amended by the board. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension.

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Global public equity	20.00 %	5.60%
Fixed income	36.00 %	1.90%
Commodities	8.00 %	2.70%
Absolute return	10.00 %	3.40%
Risk parity	10.00 %	4.10%
Infrastructure/MLPs	8.00 %	5.50%
Real estate	10.00 %	4.10%
Alternative investments	15.00 %	7.40%
Cash	3.00 %	0.30%
Financing (LIBOR)	<u>(20.00)%</u>	0.70%
	<u>100.00 %</u>	

The above was the Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2019.

Discount Rate

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total net pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following represents the net pension liability, calculated using the discount rate of 7.25%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (6.25%) or 1-percentage point higher (8.25%) than the current rate:

	<u>1% Decrease 6.25%</u>	<u>Current Discount Rate 7.25%</u>	<u>1% Increase 8.25%</u>
District's proportionate share of the net pension liability	<u>\$91,488,417</u>	<u>\$73,448,695</u>	<u>\$58,173,480</u>

Pension Plan Fiduciary Net Position

Detailed information about the PSERS' fiduciary net position is available in PSERS Comprehensive Annual Financial Report which can be found on the system's website at www.psers.state.pa.us.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

(11) JOINT VENTURES AND JOINTLY GOVERNED ORGANIZATION

Joint Ventures

Lancaster County Career and Technology Center

The District and the other 15 Lancaster County school districts participate in the Lancaster County Career and Technology Center ("**LCCTC**"). The LCCTC provides vocational-technical training and education to students of the participating school districts. The LCCTC is controlled by a joint board comprised of representative school board members of the participating school districts. District oversight of the LCCTC operations is the responsibility of the joint board. The District's share of operating costs for the LCCTC fluctuates based on the District's percentage of enrollment. The District's share of operating costs for 2019-2020 was \$1,039,001.

Lancaster County Career and Technology Center Authority

The District and the other 15 Lancaster County school districts also participate in a joint venture for the operation of the Lancaster County Career and Technology Center Authority (the "**Authority**"). The Authority oversees acquiring, holding, constructing, improving and maintaining the LCCTC school buildings and facilities. The Authority is controlled by a joint board comprised of representative school board members of the participating school districts in the Authority. As further described below, the participating school districts have entered into a long-term lease agreement with the Authority to provide rental payments sufficient to retire the Authority's outstanding debt obligations. The District's share of rent expense for 2019-2020 was \$99,288.

On September 20, 2011, the Authority authorized the issuance of Guaranteed Lease Revenue Bonds (the "**Revenue Bonds**"), in the maximum aggregate principal amount of \$43,000,000 to provide funds for the renovations and additions to the Brownstown, Mount Joy and Willow Street campuses of the LCCTC and pay for the costs of issuance. The District and the 15 Lancaster County school districts have entered into a long-term lease agreements with the Authority stipulating that each school district pay its proportionate share of the lease rentals in order to retire the Revenue Bonds based on real estate market values as set forth in the LCCTC organization agreement. The Revenue Bonds were issued in three different series over three years. The amount of each series was not to exceed \$10,000,000 without the participating school districts' approval. On June 29, 2012, the Authority issued the first of three series in the total amount of \$9,995,000 which was refinanced in February 2018. On September 20, 2013, the Authority issued the second of three series in the total amount of \$9,995,000 which was refinanced in February 2017 and on July 9, 2014, the Authority issued the final of the three series in the total amount of \$3,900,000. On June 1, 2020, the Authority refinanced its Series of 2013 and Series of 2014 Revenue Bonds by issuing the Series of 2020 Revenue Bonds in the amount of \$11,145,000. The District's lease rental obligations for minimum rental payments related to the issued debt are as follows:

Year ending June 30.

2021	\$ 96,481
2022	96,398
2023	96,022
2024	95,620
2025	95,870
2026-2030	476,751
2031-2035	470,382
2036-2037	<u>187,601</u>
	<u>\$1,615,125</u>

Both the LCCTC and the Authority prepare financial statements that are available to the public from their administrative office located at 1730 Hans Herr Drive, P.O. Box 527, Willow Street, PA 17584.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

Jointly Governed Organizations

Lancaster-Lebanon Intermediate Unit

The District and the other Lancaster and Lebanon County school districts are participating members of the Lancaster-Lebanon Intermediate Unit (the "**LLIU**"). The LLIU is a regional educational service agency, established by the Commonwealth of Pennsylvania, which is governed by a joint committee consisting of School Board members from each participating school district. The School Board of each participating school district must approve the annual program budget for the LLIU but the participating school districts have no ongoing fiduciary interest or responsibility to the LLIU. The LLIU is a self-sustaining organization that provides a broad array of services to the participating school districts which include: curriculum development and instructional improvement; educational planning services; instructional material; continuing professional development; pupil personnel services; management services and federal liaison services. During 2019-2020, the District contracted with the LLIU for special education services which totaled \$580,122.

Lancaster-Lebanon Joint Authority

The District and the other Lancaster and Lebanon County school district are also participating members of the Lancaster-Lebanon Joint Authority (the "**Authority**"). The Authority oversees acquiring, holding, constructing, improving and maintaining the buildings and facilities maintained for the participating school districts and the LLIU, which is governed by a joint committee consisting of School Board members from each participating school district. During 2019-2020, the District did not have any financial transactions with the Authority.

Lancaster County Tax Collection Bureau

The District and the other 15 Lancaster County school districts along with Octorara Area School District of Chester County and the municipalities represented by those school districts are participating members of the Lancaster County Tax Collection Bureau (the "**Bureau**") for the collection of earned income taxes. Each participating school district appoints one member to serve on the joint operating committee and 16 members are appointed by the participating municipalities. The Bureau is a self-sustaining organization in which the participating members have no ongoing fiduciary interest or responsibility. The District contracts with the Bureau for the collection of property and earned income taxes. During 2019-2020, the District contracted with the Bureau for tax collection services which totaled \$67,331.

(12) CONTINGENCIES AND COMMITMENTS

Government Grants and Awards

The District receives federal, state and local funding under a number of programs. Payments made by these sources under contractual agreements are provisional and subject to redetermination based on filing of reports and audits of those reports. Final settlements due from or to these sources are recorded in the year in which the related services are performed. Any adjustments resulting from subsequent examinations are recognized in the year in which the results of such examinations become known. District officials do not expect any significant adjustments as a result of these examinations.

Litigation

The District is a defendant in various matters of litigation and claims. These matters result from the normal course of business. It is not presently possible to determine the ultimate outcome or settlement cost, if any, of these matters.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

(13) RISK MANAGEMENT

Health Insurance

The District participates in a consortium with the LLIU to provide a self-insurance program for health insurance and related expenses for eligible employees, spouses and dependents. Accordingly, benefit payments plus an administrative charge are made to a third-party administrator, who approves and processes all claims. The District was limited in liability to \$150,000 per individual and \$3,938,529 in total for self-insurance medical claims for the year ended June 30, 2020.

The District has recorded a liability in the Internal Service Fund for claims incurred through June 30, 2020 which has historically been satisfied within 60 days after June 30. The following table presents the components of the self-insurance medical claims liability and the related changes in the claims liability for the years ended June 30, 2020 and 2019:

	<u>2020</u>	<u>2019</u>
Insurance claims liability – beginning of year	\$ 186,632	\$ 266,321
Current year insurance claims, fees and changes in estimates	3,766,421	3,702,695
Insurance claims and fees paid	<u>(3,665,450)</u>	<u>(3,782,384)</u>
Insurance claims liability – end of year	<u>\$ 287,603</u>	<u>\$ 186,632</u>

Property and Liability

The District and 19 participating member school districts, the LLIU, the Lancaster County Academy, and the LCCTC participate in the Lancaster-Lebanon Public Schools Insurance Pool (the "**Pool**"), which is a public entity risk pool currently operating as a common risk management and insurance program. The District and the other participating members pay an annual premium to the Pool for the purpose of seeking prevention or lessening of casualty losses to participating members from injuries to persons or property which might result in claims being made against participating members and to the pools insurance risks, reserves, claims and losses and providing self-insurance and reinsurance thereof. It is the intent of the participating members of the Pool, that the Pool will utilize funds contributed by the participating members to provide self-insurance and reimbursement to the members for certain losses, to defend and protect each participating member of the Pool against certain liabilities and losses, and to purchase excess and aggregate stop-loss insurance for claims greater than \$100,000 per occurrence. As of June 30, 2020, the District is not aware of any additional assessments relating to the Pool.

Workers' Compensation

The District and 19 participating member school districts, the LLIU and Lancaster County Academy participate in the Lancaster-Lebanon Public Schools Workers' Compensation Fund (the "**Fund**"), which is a cooperative voluntary trust arrangement. The District and the other participating members pay an annual premium to the Fund for the purpose of seeking prevention or lessening of claims due to injuries of employees of the participating members and pooling workers' compensation and occupational disease insurance risks, reserves, claims, and losses and providing self-insurance and reinsurance thereof. It is the intent of the participating members of the Fund that the Fund will utilize funds contributed by the participating members, which shall be held in trust by the Fund, to provide self-insurance and reimbursement to the members for their obligations to pay compensation as required under the Workers' Compensation Act and the Pennsylvania Occupational Disease Act and to purchase excess and aggregate insurance. As of June 30, 2020, the District is not aware of any additional assessments relating to this Fund.

Other Risks

The District is exposed to other risks of loss, including errors and omissions. The District has purchased a commercial insurance policy to safeguard its assets from risk of loss due to errors and omissions. Settlement amounts have not exceeded insurance coverage for the current year or the three prior years.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

June 30, 2020

(14) SUBSEQUENT EVENTS

Management has evaluated subsequent events through December 21, 2020, the date on which the financial statements were available to be issued. No material subsequent events have occurred since June 30, 2020 that required recognition or disclosure in the financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE - GENERAL FUND

Year ended June 30, 2020

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Local sources	\$ 41,130,871	\$ 41,130,871	\$ 42,711,972	\$ 1,581,101
State sources	14,451,824	14,451,824	14,527,294	75,470
Federal sources	1,826,182	1,826,182	2,201,833	375,651
Total revenues	<u>57,408,877</u>	<u>57,408,877</u>	<u>59,441,099</u>	<u>2,032,222</u>
EXPENDITURES				
Instruction				
Regular programs	24,539,844	21,403,166	21,403,162	4
Special programs	8,282,549	7,833,409	7,132,193	701,216
Vocational programs	1,236,316	1,263,758	1,260,513	3,245
Other instructional programs	346,248	196,732	196,189	543
Nonpublic school programs	42,724	59,883	59,811	72
Total instruction	<u>34,447,681</u>	<u>30,756,948</u>	<u>30,051,868</u>	<u>705,080</u>
Support services				
Pupil support services	2,135,079	2,135,466	2,134,336	1,130
Instructional staff services	2,931,585	3,107,128	3,106,794	334
Administrative services	2,934,628	3,044,525	3,044,481	44
Pupil health	1,168,489	1,045,167	1,045,074	93
Business services	690,017	548,202	548,198	4
Operation and maintenance of plant services	3,881,842	4,212,611	4,210,507	2,104
Student transportation services	3,237,330	2,585,257	2,584,069	1,188
Support services - central	2,048,410	3,259,028	3,257,937	1,091
Other support services	76,568	90,468	90,242	226
Total support services	<u>19,103,948</u>	<u>20,027,852</u>	<u>20,021,638</u>	<u>6,214</u>
Operation of non-instructional services				
Student activities	971,929	1,106,886	1,105,951	935
Community services	17,400	25,289	25,147	142
Total operation of non-instructional services	<u>989,329</u>	<u>1,132,175</u>	<u>1,131,098</u>	<u>1,077</u>
Facilities acquisition, construction and improvement services				
	-	910,501	910,356	145
Debt service				
	3,612,875	3,600,200	3,600,200	-
Total expenditures	<u>58,153,833</u>	<u>56,427,676</u>	<u>55,715,160</u>	<u>712,516</u>
Excess (deficiencies) of revenues over (under) expenditures	<u>(744,956)</u>	<u>981,201</u>	<u>3,725,939</u>	<u>2,744,738</u>
OTHER FINANCING SOURCES (USES)				
Sale of/compensation for capital assets	-	-	4,202	4,202
Refund of prior year receipts	-	(14,164)	(14,164)	-
Transfers out	-	(1,711,993)	(1,708,978)	3,015
Total other financing sources (uses)	<u>-</u>	<u>(1,726,157)</u>	<u>(1,718,940)</u>	<u>7,217</u>
NET CHANGE IN FUND BALANCE	<u>\$ (744,956)</u>	<u>\$ (744,956)</u>	<u>2,006,999</u>	<u>\$ 2,751,955</u>
FUND BALANCE				
Beginning of year			8,690,003	
End of year			<u>\$ 10,697,002</u>	

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - PSERS

Year ended June 30

	Measurement Date					
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
District's proportion of the net pension liability	0.1570%	0.1553%	0.1518%	0.1496%	0.1456%	0.1459%
District's proportionate share of the net pension liability	\$ 73,448,695	\$ 74,551,711	\$ 74,971,599	\$ 73,988,343	\$ 63,067,000	\$ 57,748,000
District's covered-employee payroll	\$ 21,655,466	\$ 20,908,291	\$ 20,204,364	\$ 19,341,198	\$ 18,737,804	\$ 18,614,958
District's proportionate share of the net pension liability as a percentage of its covered-employee payroll	339.17%	356.57%	371.07%	382.54%	336.58%	310.22%
Plan fiduciary net position as a percentage of the total pension liability	55.66%	54.00%	52.00%	50.00%	54.00%	57.00%

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In accordance with GASB Statement No. 68, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

SCHEDULE OF THE DISTRICT'S PENSION PLAN CONTRIBUTIONS - PSERS

Year ended June 30

	Measurement Date					
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$ 7,030,831	\$ 6,589,888	\$ 5,806,210	\$ 4,750,000	\$ 3,760,000	\$ 2,906,000
Contributions in relation to the contractually required contribution	<u>7,030,831</u>	<u>6,589,888</u>	<u>5,806,210</u>	<u>4,750,000</u>	<u>3,760,000</u>	<u>2,906,000</u>
Contribution deficiency (excess)	-	-	-	-	-	-
District's covered-employee payroll	\$ 21,655,466	\$ 20,908,291	\$ 20,204,364	\$ 19,341,198	\$ 18,737,804	\$ 18,614,958
Contributions as a percentage of covered-employee payroll	32.47%	31.52%	28.74%	24.56%	20.07%	15.61%

In accordance with GASB Statement No. 68, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

SCHEDULE OF CHANGES IN OPEB LIABILITY - SINGLE EMPLOYER PLAN

Year ended June 30

	<u>2020</u>	<u>2019</u>	<u>2018</u>
TOTAL OPEB LIABILITY			
Service cost	\$ 40,631	\$ 36,741	\$ 41,869
Interest on total OPEB liability	141,245	102,520	105,584
Differences between expected and actual experience	-	(176,997)	-
Change of assumptions	-	869,705	-
Benefit payments	<u>(169,942)</u>	<u>(261,412)</u>	<u>(232,624)</u>
Net change in total OPEB liability	11,934	570,557	(85,171)
Total OPEB liability, beginning	<u>4,100,224</u>	<u>3,529,667</u>	<u>3,614,838</u>
Total OPEB liability, ending	<u>\$ 4,112,158</u>	<u>\$ 4,100,224</u>	<u>\$ 3,529,667</u>
Fiduciary net position as a % of total OPEB liability	0.00%	0.00%	0.00%
Covered payroll	\$ 22,642,910	\$ 22,090,644	\$ 19,004,536
Net OPEB liability as a % of covered payroll	18.16%	18.56%	18.57%

In accordance with GASB Statement No. 75, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE OPEB LIABILITY -PSERS

Year ended June 30

	Measurement Date		
	2019	2018	2017
District's proportion of the net OPEB liability	0.1570%	0.1553%	0.1518%
District's proportionate share of the net OPEB liability	\$ 3,339,142	\$ 3,237,926	\$ 3,092,791
District's covered-employee payroll	\$ 21,655,466	\$ 20,908,291	\$ 20,204,364
District's proportionate share of the net OPEB liability as a percentage of its covered-employee payroll	15.42%	15.49%	15.31%
Plan fiduciary net position as a percentage of the total OPEB liability	5.56%	5.56%	6.00%

In accordance with GASB Statement No. 75, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

SCHEDULE OF THE DISTRICT'S OPEB PLAN CONTRIBUTIONS - PSERS

Year ended June 30

	Measurement Date		
	2019	2018	2017
Contractually required contribution	\$ 179,876	\$ 173,507	\$ 167,827
Contributions in relation to the contractually required contribution	<u>179,876</u>	<u>173,507</u>	<u>167,827</u>
Contribution deficiency (excess)	-	-	-
District's covered-employee payroll	\$ 21,655,466	\$ 20,908,291	\$ 20,204,364
Contributions as a percentage of covered-employee payroll	0.83%	0.83%	0.83%

In accordance with GASB Statement No. 75, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

SINGLE AUDIT

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND CERTAIN STATE GRANTS

Year ended June 30, 2020

55

<u>Federal Grantor/Pass-Through Grantor/Project Title</u>	<u>Source Code</u>	<u>Federal CFDA Number</u>	<u>Pass-Through Grantor's Number</u>	<u>Grant Period Beginning/Ending Dates</u>	<u>Grant Amount</u>	<u>Total Received for Year</u>	<u>Accrued (Deferred) Revenue July 1, 2019</u>	<u>Revenue Recognized</u>	<u>Expenditures</u>	<u>Accrued (Deferred) Revenue June 30, 2020</u>	<u>Passed Through to Subrecipients</u>
U.S. Department of Education											
Passed-Through the Pennsylvania Department of Education											
Title I - Improving Basic Programs	I	84.010	013-190130	08/27/18 - 09/30/19	\$ 846,689	\$ 180,252	\$ 125,965	\$ 54,287	\$ 54,287	\$ -	\$ -
Title I - Improving Basic Programs	I	84.010	013-200130	08/26/19 - 09/30/20	838,212	658,659	-	774,448	774,448	115,789	-
Total CFDA #84.010						838,911	125,965	828,735	828,735	115,789	-
Title II - Improving Teacher Quality	I	84.367	020-190130	08/27/18 - 09/30/19	175,762	-	(22,326)	21,307	21,307	(1,019)	-
Title II - Improving Teacher Quality	I	84.367	020-200130	08/26/19 - 09/30/20	166,594	156,029	-	142,497	142,497	(13,532)	-
Total CFDA #84.367						156,029	(22,326)	163,804	163,804	(14,551)	-
Title III - Language Instruction LEP/ Immigrant Students	I	84.365	010-200130	08/26/19 - 09/30/20	12,114	3,461	-	12,114	12,114	8,653	-
Title IV - Student Support and Academic Achievement	I	84.424	144-190130	08/27/18 - 09/30/19	56,175	8,025	1,868	14,182	14,182	8,025	-
Title IV - Student Support and Academic Achievement	I	84.424	144-200130	08/26/19 - 09/30/20	63,369	54,316	-	48,589	48,589	(5,727)	-
Total CFDA #84.424						62,341	1,868	62,771	62,771	2,298	-
Passed Through the Lancaster-Lebanon I.U.											
I.D.E.A. - Part B, Section 619	I	84.173	131-190013	07/01/18 - 09/30/19	3,043	3,043	3,043	-	-	-	-
I.D.E.A. - Part B, Section 619	I	84.173	131-200013	07/01/19 - 09/30/20	1,309	-	-	1,309	1,309	1,309	-
Total CFDA #84.173						3,043	3,043	1,309	1,309	1,309	-
I.D.E.A. - Part B, Section 611	I	84.027	062-190013	07/01/18 - 09/30/19	524,418	375,388	375,388	-	-	-	-
I.D.E.A. - Part B, Section 611	I	84.027	062-200013	07/01/19 - 09/30/20	540,439	540,439	-	540,439	540,439	-	-
Total CFDA #84.173						915,827	375,388	540,439	540,439	-	-
Total U.S. Department of Education						1,979,612	483,938	1,609,172	1,609,172	113,498	-
U.S. Department of Treasury											
Passed-Through the Pennsylvania Commission on Crime and Delinquency											
COVID-19 Relief Fund	I	21.019	2020-CS-01-34089	03/01/20 - 10/30/20	236,399	-	-	58,684	58,684	58,684	-

Continued on next page

<u>Federal Grantor/Pass-Through Grantor/Project Title</u>	<u>Source Code</u>	<u>Federal CFDA Number</u>	<u>Pass-Through Grantor's Number</u>	<u>Grant Period Beginning/Ending Dates</u>	<u>Grant Amount</u>	<u>Total Received for Year</u>	<u>Accrued (Deferred) Revenue July 1, 2019</u>	<u>Revenue Recognized</u>	<u>Expenditures</u>	<u>Accrued (Deferred) Revenue June 30, 2020</u>	<u>Passed Through to Subrecipients</u>
Passed Through the County of Lancaster											
COVID-19 Relief Fund	I	21.019	N/A	03/01/20 - 12/30/20	172,749	-	-	13,292	13,292	13,292	-
Total U.S. Department of Treasury						-	-	71,976	71,976	71,976	-
U.S. Department of Health and Human Services											
Passed Through the Pennsylvania Department of Public Welfare											
Medical Assistance Program	I	93.778	N/A	07/01/18 - 06/30/19	N/A	10,403	10,403	-	-	-	-
Medical Assistance Program	I	93.778	N/A	07/01/19 - 06/30/20	N/A	7,639	-	18,963	18,963	11,324	-
Total U.S. Department of Health and Human Services						18,042	10,403	18,963	18,963	11,324	-
U.S. Department of Agriculture											
Passed-Through the Pennsylvania Department of Education											
State Matching Share	S	N/A	N/A	07/01/19 - 06/30/20	N/A	44,624	-	47,099	47,099	2,475	-
Breakfast Program	I	10.553	N/A	07/01/19 - 06/30/20	N/A	242,046	-	264,730	264,730	22,684.00	-
National School Lunch Program	I	10.555	N/A	07/01/19 - 06/30/20	N/A	556,545	-	592,428	592,428	35,883	-
Passed-Through the Pennsylvania Department of Agriculture											
National School Lunch Program	I	10.555	N/A	07/01/19 - 06/30/20	N/A	107,271	(11,687)	106,219	106,219	(12,739)	-
Total CFDA #10.555						663,816	(11,687)	698,647	698,647	23,144	-
Total U.S. Department of Agriculture						950,486	(11,687)	1,010,476	1,010,476	48,303	-
Total Federal Awards and Certain State Grants						\$ 2,948,140	\$ 482,654	\$ 2,710,587	\$ 2,710,587	\$ 245,101	\$ -
Total Federal Awards						\$ 2,903,516	\$ 482,654	\$ 2,663,488	\$ 2,663,488	\$ 242,626	\$ -
Total State Awards						44,624	-	47,099	47,099	2,475	-
Total Federal Awards and Certain State Grants						\$ 2,948,140	\$ 482,654	\$ 2,710,587	\$ 2,710,587	\$ 245,101	\$ -
Special Education Cluster (IDEA) (CFDA's #84.027 and #84.173)						\$ 918,870	\$ 378,431	\$ 541,748	\$ 541,748	\$ 1,309	\$ -
Child Nutrition Cluster (CFDA's #10.553 and #10.555)						\$ 905,862	\$ (11,687)	\$ 963,377	\$ 963,377	\$ 45,828	\$ -

Source Codes

D - Direct Funding

I - Indirect Funding

S - State Funding

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND CERTAIN STATE GRANTS

June 30, 2020

(1) FEDERAL EXPENDITURES

The Schedule of Expenditures of Federal Awards and Certain State Grants reflects federal expenditures for all individual grants which were active during the fiscal year. Additionally, the Schedule reflects expenditures for certain state grants.

(2) BASIS OF ACCOUNTING

The District uses the modified accrual method of recording transactions except as noted for the accounting of donated commodities in Note 3. Revenues are recorded when measurable and available. Expenditures are recorded when incurred.

(3) NONMONETARY FEDERAL AWARDS – DONATED FOOD

The Commonwealth of Pennsylvania distributes federal surplus food to institutions (schools, hospitals and prisons) and to the needy. Expenditures reported in the Schedule of Expenditures of Federal Awards and Certain State Grants under CFDA #10.555 USDA Commodities represent federal surplus food consumed by the District during the 2019-2020 fiscal year.

(4) ACCESS PROGRAM

The District participates in the ACCESS Program which is a medical assistance program that reimburses local educational agencies for direct eligible health-related services provided to enrolled special needs students. Reimbursements are federal source revenues but are classified as fee-for-service and are not considered federal financial assistance. The amount of ACCESS funding recognized for the year ended June 30, 2020 was \$501,722.

(5) INDIRECT COSTS

The District has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

Year ended June 30, 2020

There were no audit findings for the year ended June 30, 2019.



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

**Board of School Directors
Eastern Lancaster County School District
New Holland, Pennsylvania**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Eastern Lancaster County School District, New Holland, Pennsylvania, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise Eastern Lancaster County School District's basic financial statements, and have issued our report thereon dated December 21, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Eastern Lancaster County School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Eastern Lancaster County School District's internal control. Accordingly, we do not express an opinion on the effectiveness of Eastern Lancaster County School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Eastern Lancaster County School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BBD, LLP

**Philadelphia, Pennsylvania
December 21, 2020**



**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR
EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE
REQUIRED BY THE UNIFORM GUIDANCE**

**Board of School Directors
Eastern Lancaster County School District
New Holland, Pennsylvania**

Report on Compliance for Each Major Federal Program

We have audited Eastern Lancaster County School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Eastern Lancaster County School District's major federal programs for the year ended June 30, 2020. Eastern Lancaster County School District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Eastern Lancaster County School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("**Uniform Guidance**"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Eastern Lancaster County School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Eastern Lancaster County School District's compliance.

Opinion on Each Major Federal Program

In our opinion, Eastern Lancaster County School District, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2020.

Report on Internal Control over Compliance

Management of Eastern Lancaster County School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Eastern Lancaster County School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Eastern Lancaster County School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

BBD, LLP

**Philadelphia, Pennsylvania
December 21, 2020**

EASTERN LANCASTER COUNTY SCHOOL DISTRICT

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Year ended June 30, 2020

SUMMARY OF AUDITOR'S RESULTS

1. The auditor's report expresses an unmodified opinion on whether the financial statements of Eastern Lancaster County School District were prepared in accordance with GAAP.
2. No significant deficiencies or material weaknesses relating to the audit of the financial statements of Eastern Lancaster County School District are reported in the independent auditor's report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with Government Auditing Standards.
3. No instances of noncompliance material to the financial statements of Eastern Lancaster County School District, which would be required to be reported in accordance with Government Auditing Standards, were disclosed during the audit.
4. No significant deficiencies or material weaknesses in internal control over the major federal award programs are reported in the independent auditor's report on compliance for each major program and on internal control over compliance required by the Uniform Guidance.
5. The auditor's report on compliance for the major federal award programs for Eastern Lancaster County School District expresses an unmodified opinion on all major federal programs.
6. There are no audit findings that are required to be reported in accordance with 2 CFR Section 200.516(a).
7. The programs tested as major programs were:
 - Special Education Cluster:
 - I.D.E.A. – Part B, Section 611 – CFDA Number 84.027
 - I.D.E.A. – Part B, Section 619 – CFDA Number 84.173
8. The threshold used for distinguishing between Type A and B programs was \$750,000.
9. The Eastern Lancaster County School District did qualify as a low-risk auditee.

FINDINGS—FINANCIAL STATEMENT AUDIT

None

FINDINGS AND QUESTIONED COSTS—MAJOR FEDERAL AWARD PROGRAMS AUDIT

None