

HANFORD ELEMENTARY SCHOOL DISTRICT

Local Control and Accountability Plan (LCAP)



“Promoting Excellence”

Hanford Elementary School District

LCAP Goal/State Priorities Addressed



LCAP Goal	LCAP Expected Outcome	State Priority
		Priority 1: Basic Services addresses the degree to which
3	3.1	A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching
4	4.1	B. Pupils in the school district have sufficient access to the standards-aligned instructional materials
4	4.6	C. School facilities are maintained in good repair
		Priority 2: Implementation of State Standards addresses
1	1.1	A. The implementation of state board adopted academic content and performance standards for all students
1	1.1	a. English Language Arts – Common Core State Standards for
1	1.1	b. Mathematics – Common Core State Standards for Mathematics
1	1.1	c. English Language Development
1	1.1	d. Career Technical Education
1	1.1	e. Health Education Content Standards
1	1.1	f. History-Social Science
1	1.1	g. Model School Library Standards
1	1.1	h. Physical Education Model Content Standards
1	1.1	i. Next Generation Science Standards
1	1.1	j. Visual and Performing Arts
1	1.1	k. World Language
1	1.3	B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency
		Priority 3: Parental Involvement addresses
5	5.3	A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site
5	5.1, 5.2	B. How the school district will promote parental participation in programs for unduplicated pupils
5	5.1, 5.2	C. How the school district will promote parental participation in programs for individuals with exceptional needs
		Priority 4: Pupil Achievement as measured by all of the following, as applicable
2	2.1a, 2.1b	A. Statewide assessments
N/A	API Suspended	B. The Academic Performance Index
LCAP Goal	LCAP Expected	State Priority



	Outcome	
N/A	HESD has no high schools	C. The percentage of pupils who have successfully completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and framework
2	2.2	D. The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT
2	2.2	E. The English learner reclassification rate
N/A	HESD has no high schools	F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher
N/A	HESD has no high schools	G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.
		Priority 5: Pupil Engagement as measured by all of the following, as applicable
4	4.3	A. School attendance rates
4	4.3	B. Chronic absenteeism rates
4	4.4	C. Middle school dropout rate
N/A	HESD has no high schools	D. High school dropout rates
N/A	HESD has no high schools	E. High school graduation rates
		Priority 6: School Climate as measured by all of the following, as applicable:
4	4.2	A. Pupil suspension rates
4	4.2	B. Pupil expulsion rates
4	4.5	C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness
		Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in
1	1.2	A. A broad course of study including courses described under Sections 51210 and 51220(a)-(i), as applicable
1	1.2	B. Programs and services developed and provided to unduplicated pupils
2	2.7	C. Programs and services developed and provided to individuals with exceptional needs
1	1.2a	Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described under Sections 51210 and 51220(a)-(i), as applicable.

LCAP Year 2017–18 2018–19 2019–20

Local Control Accountability Plan and Annual Update (LCAP) Template

[Addendum](#): General instructions & regulatory requirements.

[Appendix A](#): Priorities 5 and 6 Rate Calculations

[Appendix B](#): Guiding Questions: Use as prompts (not limits)

[LCFF Evaluation Rubrics](#): Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name	Hanford Elementary School District		
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2017-20 Plan Summary

THE STORY

Briefly describe the students and community and how the LEA serves them.

The Hanford Elementary School District is located in Kings County in California's Central Valley.

Students:

The district is comprised of eight elementary schools, two junior high schools, one charter school, and one community day school. The district's enrollment in 2016-2017 was approximately 5954. The district's percentage of Unduplicated Students (students from low income families, English learners, and foster youth) is approximately 80%. The district has the following student groups: African American, Asian, Filipino, Hispanic, White, Two or More Races, Socioeconomically Disadvantaged, English Learners, Students with Disabilities, Migrant Students, Foster Youth, Homeless.

Community:

The community of Hanford had (in 2010) a population of 53,967. The population density was 3,253.1 people per square mile (1,256.0/km²). The racial makeup of Hanford was 33,713 (62.5%) White, 2,632 (4.9%) African American, 712 (1.3%) Native American, 2,322 (4.3%) Asian, 53 (0.1%) Pacific Islander, 11,599 (21.5%) from other races, and 2,936 (5.4%) from two or more races. Hispanic or Latino of any race were 25,419 persons (47.1%).

There were 17,492 households, out of which 8,053 (46.0%) had children under the age of 18 living in them, 9,088 (52.0%) were married couples living together, 2,833 (16.2%) had a female householder with no husband present, 1,207 (6.9%) had a male householder with no wife present. There were 1,315 (7.5%) unmarried partnerships, and 117 (0.7%) same-sex partnerships. 3,483 households (19.9%) were made up of individuals and 1,405 (8.0%) had someone living alone who was 65 years of age or older. The average household size was 3.03. There were 13,128 families (75.1% of all households); the average family size was 3.49.

15.5% in the city of Hanford lived below the poverty line in 2010.

HESD Serves Students and Community:

The Hanford Elementary School District serves these students by providing them with the academic, social, and leadership support necessary to become individuals who achieve academically, who respect basic cultural values, who demonstrate ethical behavior including respect for others, and who value personal integrity, responsibility, and accountability.

LCAP HIGHLIGHTS

Identify and briefly summarize the key features of this year's LCAP.

The key features of the Hanford Elementary School District LCAP stem from the district's five overarching goals.

1. Students will receive a broad educational program that includes English language arts, mathematics, science, history, visual and performing arts, and physical education.
2. All students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators.
3. The district will hire, support, and retain qualified teachers, support staff, and administrators.
4. Students will attend a safe, well maintained school and will have access to standards aligned materials.
5. Communication between schools and home will be regular and meaningful.

With these five goals as a focus, the district provides services to students that are designed to provide the academic, social, and leadership supports necessary for them to become individuals who achieve academically, who respect basic cultural values, who demonstrate ethical behavior including respect for others, and who value personal integrity, responsibility, and accountability.

Services provided to students under each goal are as follows:

Goal 1: Students will receive a broad educational program that includes English language arts, mathematics, science, history, visual and performing arts, and physical education.

Under Goal 1, students are provided with materials, technology, activities, and courses of study that support and enrich their core, standards-aligned instruction. Services that students receive under Goal 1 include fully staffed school libraries that are open every day; computers and iPads; instruction in art, music, and physical education; academic study trips at each grade level; an after-school program; and after-school athletic activities.

Goal 2: All students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators.

Under Goal 2, students are provided with the academic instruction and support that will enable them to achieve at high levels. Services that students receive under Goal 2 include the reduction of class-sizes in grades 4-6 and the elimination of combination classes in those grades, a summer academic and enrichment program, and supports for students who are English learners or foster youth. The district provides leadership under Goal 2 ensuring that core academic instruction is raising achievement, and that struggling students, ELs, and foster youth receive additional support.

Goal 3: The district will hire, support, and retain qualified teachers, support staff, and administrators.

Goal 3 supports students by ensuring that every student has a qualified, well-trained teacher. Under Goal 3, teachers are provided ongoing training and support that includes three full-days of professional development. Teachers with preliminary credentials who are new to the profession participate in a beginning teacher support program in which they receive additional training including one-on-one coaching and support for two years.

Goal 4: Students will attend a safe, well maintained school and will have access to standards aligned materials.

Under Goal 4, every school has a licensed vocational nurse on staff. LVNs are supervised by a team of registered nurses. Licensed school counselors serve both elementary and junior high students. Student specialists at the elementary schools and vice principals at the junior high schools provide behavioral supports. Child welfare and support along with the Community Day School provide an additional layer of supports for students with behavioral challenges. School resource officers ensure that students feel safe (and are safe) at school.

Goal 5: Communication between schools and home will be regular and meaningful.

Under Goal 5 families are provided with a variety of information, training, and support. Additionally, families provide insight and input into the district's programs and services through the Parent Advisory Council, the District English Learner Advisory Committee, and school site councils.

REVIEW OF PERFORMANCE

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

Broad Educational Program (Goal 1, SP 2, 7, 8)

One of the greatest successes of the HESD LCAP has been the district's efforts to provide students with a broad educational program. A continuing mandate, repeated by every stakeholder group in advisory committees, through surveys, and in student focus groups has been that a good education is focused on reading and math, but is also well-rounded, providing science, history, art, music, and physical education. Moreover, a well-rounded education includes opportunities to travel to museums and scientific exhibits, to participate in concerts and sporting events, and to have access to modern technology.

In fulfilling this mandate from our stakeholders, and to maintain and build upon our success in this area, the district has added credentialed teachers who specialize in art, music, and physical education (A1.2) Students at all grade levels receive instruction in these subjects. All students have the opportunity to attend an academic study trip that is aligned with the content standards for their grade level (A1.1). Every classroom is equipped with a Smartboard, and is connected to the internet via a state-of-the-art wireless network. Students have access to a variety of apps and multimedia digital academic content. There are approximately 3,000 iPads for student use across the district. The two junior high schools have an iPad for every student. (A1.1)

Academic Progress (Goal 2, SP 4)

The LCAP Rubrics, from the California School Dashboard, show that students in Hanford Elementary continue to make steady progress in meeting the demands of California's new standards for English language arts and mathematics. In meeting the challenges of the new standards, students must develop the critical thinking and analytical skills they need to succeed in an ever-changing world. Students' test scores in ELA and math showed growth overall between 2014-2015 and 2015-2016. In English language arts, seven of the nine student subgroups showed growth. In mathematics, six of the nine student subgroups made growth. Students in Hanford Elementary who are English language learners made progress in learning English.

To maintain and build upon this success, Hanford Elementary will continue to implement the services to students that led to their academic growth. Classrooms are staffed so that no students in grades 4-6 are in a combination class (2 or more grade levels in the same classroom) (A2.1). The number of students served in the summer program will increase to nearly double that of 2015-2016 (600 students for 17-18) (A2.2). All students in Hanford Elementary who are English learners continue to receive language support across all academic subjects. This support, called integrated English language development instruction, ensures that all EL students, regardless of their language level, are able to access the core academic content. English learners also receive specific instruction in learning the English language. With this instruction, called designated English language development instruction, all English learners are provided with lessons at their own language development level (A2.4).

Great Teachers (Goal 3, SP 1)

Next to the student's family, a teacher is the most important factor in a child's education. Although California is in the midst of an historic teacher shortage, all teachers in HESD hold the appropriate California credential authorization for their 2016-2017 assignment. There were no teacher mis-assignments (teachers assigned to subject areas for which they are not credentialed). Additionally,

GREATEST PROGRESS

teachers in Hanford Elementary were supported with professional development and training in all subject areas.

To maintain and build upon this success, teachers will receive three professional development days in 2017-2018 (A3.1).

Safe Schools/Student Support/Instructional Materials (Goal 4, SP 1, 5, 6)

The districts' suspension rate is both an area of success and an area of need. Although the suspension rate remains high, the number of students suspended each year continues to fall. From 2013 to 2016, the districts' suspension rate has decreased from 6.3% to 4.6%.

In order to maintain and build upon this success (the ongoing reduction in the number of suspensions) students in Hanford Elementary are provided with an array of support services designed to reduce the barriers that can lead to discipline incidents or otherwise stand in the way of learning. Schools are provided with nurses, counselors (A4.3), and student specialists (A4.4). Learning directors at the elementary schools and vice principals at the junior high schools coordinate services to ensure that students who need services receive them (A4.2). School resource officers provide an additional layer of safety (A4.4).

Well Maintained Campuses (Goal 4, SP 1)

Well-maintained school campuses are an important factor in student safety and engagement. The physical state of the school-sites in Hanford Elementary continues to be an area of success. In 15-16 and 16-17, despite the fact that some schools are more than fifty years-old, all schools received a score of "Exemplary" on the Facilities Inspection Tool. This score indicates the highest level of repair and attractiveness.

To maintain and build upon this success, deferred maintenance will continue to be part of the LCAP going forward supporting projects such as painting schools (A4.7)

Parent involvement (Goal 5, SP 3)

Parents in Hanford Elementary have multiple opportunities to receive information on their child's progress, to participate in educational and social activities, and to have their voices heard in decisions about the district's programs and services for students. The district's parent/teacher conference attendance rate is 98%. On the district's surveys, parents overwhelmingly agree that there are opportunities to become involved in school activities, that they receive information about their child's progress, and that they have opportunities to provide input into the school's programs.

To maintain and build upon this success, a parent outreach center will provide parents with resources and training that will help them support their children in school (A5.2).

Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

GREATEST NEEDS

Suspension Rate

While the district's suspension rate continues to fall, the numbers of students who are suspended each year remains high. Analysis of the district's suspension rate shows the following:

Suspension Rates:

2013 (From the LCFF State Priorities Snapshot) 6.3%
 2014 (From the LCFF State Priorities Snapshot) 5.0%
 2015 (From the California School Dashboard) 5.3% (Orange Level)
 2016 (Estimated Locally) 4.6%
 2017 (Estimated Locally) 4.2%

The reduction of student suspensions continues to be a priority in Hanford Elementary. The following steps will be taken to continue to reduce the numbers of students being suspended:

Implement a Director of School Climate, Child Welfare, and Attendance (A4.4). The Director will provide technical assistance to schools in the development of programs that improve school climate, reduce discipline incidents, and increase attendance; monitor the implementation of school climate actions at school sites; direct and deliver professional development to student support staff including Learning Directors, Counselors, Student Specialists, and Vice Principals; monitor school climate related data across the district.

Provide each school with a learning director (A4.2). Learning directors coordinate the services students receive including behavior interventions for at-risk students. Learning directors lead the development, implementation, and monitoring of behavior support plans and behavior contracts at the school sites.

Provide each junior high with a school counselor, and provide the elementary schools with three counselors serving schools on a rotational basis (A4.3). The school counselor provides counseling and guidance services that promote academic, career, personal, and social development. The school counselor serves as an advocate for high academic achievement and social development for all students through the provision of individual and schoolwide intervention strategies and counseling services. The school counselor provides personal and social counseling and interventions that promote positive interpersonal relationships and social skills.

Provide each elementary school site with a student specialist and each junior high school with a vice principal (A4.4). The primary purpose of the student specialist and vice principal is to provide students and their families with behavior and attendance support. Student specialists and vice principals work directly with students who have behavior challenges. Student specialists work with elementary students and their families. Vice principals work with junior high students and their families. The student specialist and vice principal function as personal advocates and as intermediaries in seeking prevention of discipline incidents and in seeking solutions to problems that get in the way of learning and personal growth.

English Learners

While English learners performed at the Yellow level on the English Learner Progress Indicator, and on both the ELA and mathematics academic indicators, and while these students achieved growth in all three of these areas, English Learners have a status of 44.7 points below level 3 in ELA and 72.4 points below level 3 in mathematics. To address the needs of these students, English learners will be supported in all academic areas (A2.4) and will be provided with support and instruction in learning the English language (A2.4, A2.5).

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

PERFORMANCE GAPS

Based on the California School Dashboard, students with disabilities are two performance levels below the "all student" performance on the academic indicator for both ELA and math.

To address these performance gaps, a new action, Action 2.7 (A2.7), will be added to the LCAP going forward. Under A2.7, students with disabilities will be provided, at the direction of their IEP teams, with an array of programs and services that are designed to increase their academic performance. These include (but are not limited to) specialized academic instruction, designated services, instructional aides, and an extended school year (summer program). It should be noted that students with disabilities participate in all of the district's programs, services, and extracurricular activities. The supports discussed here (and in A2.7) are in addition to the district's regular programs.

Data from the California School Dashboard Academic Indicator for math shows Asian students performing two levels below the level of all students. Note that this subgroup makes up 1% of students who were tested with the CAASPP (35 students). To address this performance gap, the Directors of Curriculum and Program Development, Assessment, and Accountability will provide monitoring, support, and technical assistance to school sites in the identification of struggling students (A2.6) and the implementation of additional educational supports including after-hours, intersession, or summer educational programs. (A2.2).

INCREASED OR IMPROVED SERVICES

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

The two most significant ways the district will increase or improve services for low-income students, English learners, and foster youth are:
 To provide unduplicated students with the components of a broad educational program including instruction in music, art, and physical education (See actions under Goal 1).
 To provide the non-academic supports that ameliorate the barriers to education that many low-income or foster youth face (See actions under Goal 4).

BUDGET SUMMARY

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION	AMOUNT
Total General Fund Budget Expenditures for LCAP Year	\$61,363,320
Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year	\$14,706,679.00

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

Certificated Salaries: \$20,726,598
Classified Salaries: \$7,349,186
Employee Benefits: \$13,217,856
Textbooks: \$668,200
Supplies: \$1,432,100
Utilities: \$981,500
Services: \$1,920,464
Site and Building Improvements: \$69,800
Equipment: \$375,189
Other Outgo/Transfers: \$230,307

\$52,836,587

Total Projected LCFF Revenues for LCAP Year

Annual Update

LCAP Year Reviewed: 2016-17

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 1

Students will receive a broad educational program that includes English language arts, mathematics, science, history, visual and performing arts, and physical education.

State and/or Local Priorities Addressed by this goal:

STATE	<input type="checkbox"/>	1	<input checked="" type="checkbox"/>	2	<input type="checkbox"/>	3	<input type="checkbox"/>	4	<input type="checkbox"/>	5	<input type="checkbox"/>	6	<input checked="" type="checkbox"/>	7	<input checked="" type="checkbox"/>	8
COE	<input type="checkbox"/>	9	<input type="checkbox"/>	10												
LOCAL																

ANNUAL MEASURABLE OUTCOMES

EXPECTED

1.1 All instruction in core subject areas is aligned to the State adopted Standards as evidenced by school-site based reviews that include classroom observations. (SP2)

1.2 Students receive instruction in art, music, and physical education, and participate in these subjects as evidenced by the numbers of students in art, music, and PE along with the number of minutes of PE students receive. (SP 7 & 8)

1.2 a. Students are enriched by art, music, and physical education, feel more engaged in school, and are motivated to achieve as a result of participating in these activities as evidenced by survey results. (SP 8)

1.3 ELD instruction and materials are aligned with the State Board of Education Adopted 2012 ELD Standards and the Common Core Standards as evidenced by school-site based reviews that include classroom observations (SP 2)

ACTUAL

1.1 Instruction in all core subject areas is aligned to the Common Core Standards: District and school-site level administration conducted school-site/classroom observations on 9/29/16, 10/27/16, 11/17/16, 1/26/17, 2/23/17, and 3/30/17 as part of the district's Instructional Cabinet. During these visits, evidence of Common Core implementation was collected and reviewed using the HESD Instructional Cabinet Site Focus Area Tool. Instruction in all core subject areas is aligned to the Common Core Standards. HESD "Met" the local indicator for implementation of State Academic Standards.

1.2 Students received instruction and participated in in art, music, and physical education: Students at both elementary and junior high received physical education instruction.

Students in the elementary schools received a minimum of 200 minutes of physical education every ten days. Students at the junior high schools received 400 minutes of physical education every 10 days. Students at the junior high schools had opportunities to select additional athletic electives. Students at the elementary schools were provided opportunities to participate in an after-school enrichment program and after-school sports.

Students self-select elective classes at the junior high schools and may choose from a variety of classes on topics that include English language arts, mathematics, science, history, visual and performing arts, and physical education. All junior high school students participated in these elective classes. Approximately 150 students chose art instruction and 284 students chose music instruction at the two junior high



schools. Approximately 4003 students in the elementary schools received art instruction in 2016-2017.

1.2 a. Students are enriched by art, music, and physical education, feel more engaged in school, and are motivated to achieve as a result of participating in these activities as evidenced by survey results. (SP 8) Students were surveyed regarding art and music education. Overwhelmingly, students strongly agreed or agreed with the statements:

I think it is important to have art/music classes at my school. (95%, 97%%)

My art/music class enriches (improves) my experience at school. (89%, 88%)

Being in art/music motivates me to come to school every day. (78%, 70%)

Learning about art/music adds value to my life. (85%, 83%)

Learning about art/music will help me in the future. (89%, 85%)

1.3 ELD instruction and materials are aligned with the State Board of Education Adopted 2012 ELD Standards and the Common Core Standards as evidenced by school-site based reviews that include classroom observations (SP 2).

District and school-site level administration conducted school-site/classroom observations on 9/29/16, 10/27/16, 11/17/16, 1/26/17, 2/23/17, and 3/30/17 as part of the district's Instructional Cabinet. During these visits, evidence of ELD instruction and ELD/Common Core alignment to the standards was collected and reviewed using the HESD Instructional Cabinet Site Focus Area Tool. HESD "Met" the local indicator for implementation of State Academic Standards.

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action **1**

Actions/Services

PLANNED
 A1.1 Common Core Standards aligned instruction is supported with staff, technology, supplies, materials, and study trips.

ACTUAL
 A1.1 Common Core Standards aligned instruction was supported with staff, technology, supplies, materials, and study trips.

 Evaluation:
 Action 1.1 was successful in leading the district toward meeting Goal #1, that students receive a broad educational

program that includes English language arts, mathematics, science, history, visual and performing arts, and physical education. Staff, technology, supplies, materials, study trips, media service aides and a library information system, technology, and study trips were provided to students. Taken together, all of these components supported the broad educational program that was delivered to students. Students made growth in ELA and math as shown on the CA School Dashboard Spring 2017.

Staff

A media service aide was in place at each school site. All students had use of the library information system (Destiny) to access books and online resources.

Technology

Student computing devices were added to each elementary school site. (The two junior high schools currently have a 1:1 ratio of computers/ipads to students.)

6 technicians implemented and maintained the district's technology resources.

A technology/data center that is a workspace and secure server area is in place.

Supplies//materials

School sites were provided with funds for supplies, materials, and site-directed technology. School sites included all expenditures of LCFF funding in their school plans.

Study Trips

Students at every grade level attended an age-appropriate, standards-aligned study trip.

BUDGETED

Supplies, Materials, Site-directed Technology 4000-4999: Books And Supplies LCFF/SC \$150,000

ESTIMATED ACTUAL

Supplies, Materials, Site-directed Technology
Each school site received a funding allocation for supplies and materials based on their number of unduplicated pupils. Site expenditures for

10 Media Service Aides 2000-2999: Classified Personnel Salaries LCFF/SC \$324,130

Library Information System (Destiny) Tech Support 5800: Professional/Consulting Services And Operating Expenditures LCFF/SC \$30,000

Student Technology 4000-4999: Books And Supplies LCFF/SC \$500,000

6 Technicians for Student Technology 2000-2999: Classified Personnel Salaries LCFF/SC \$515,398

Technology Data Center 6000-6999: Capital Outlay LCFF/SC \$350,000

Study Trips 4000-4999: Books And Supplies LCFF/SC \$190,133

supplies and materials were incorporated into school plans for transparency.
4000-4999: Books And Supplies LCFF/SC \$150,943

10 Media Service Aides
Each school site was staffed with a media service aide.
2000-2999: Classified Personnel Salaries LCFF/SC \$337,481

Library Information System (Destiny) Tech Support
All students had access to the Destiny system.
5800: Professional/Consulting Services And Operating Expenditures LCFF/SC \$30,000

Student Technology
The numbers of student devices were increased at the elementary schools.
4000-4999: Books And Supplies LCFF/SC \$650,000

6 Technicians for Student Technology
6 technicians supported and maintained the district's network infrastructure and kept all student and staff devices operational.
2000-2999: Classified Personnel Salaries LCFF/SC \$545,786

Technology Data Center
Upgrades were made to the data center enabling the increase in the numbers of student devices.
6000-6999: Capital Outlay LCFF/SC \$385,823

Study Trips
All students were provided with a study trip aligned to the grade-level academic content.
4000-4999: Books And Supplies LCFF/SC \$239,033

Action **2**

Actions/Services

PLANNED
A1.2 Art, music, and PE instruction are supported with staff, supplies, and materials.

ACTUAL
A1.2 Art, music, and PE instruction were supported with staff, supplies, and materials.

Evaluation:
Action 1.2 was successful in leading the district toward meeting Goal #1, that students receive a broad educational program that includes English language arts, mathematics, science, history, visual and performing arts, and physical education. Students received instruction in these areas, which are important components of a broad educational program, and as such, students received a broad educational program. Students made growth in ELA and math as shown on the CA School Dashboard Spring 2017.

Expenditures

	<p>Staff Two art teachers served both elementary and junior high schools. 4.5 music teachers served both the elementary and junior high schools. 4 PE teachers served the elementary schools.</p> <p>Students participated in after-school enrichment including athletics. One-half FTE along with stipends for coaches supported after-school athletics.</p> <p>Supplies/materials The music and after school programs received supplies and materials that included musical instruments, sheet music, and other supplies/materials. The after school program including sporting equipment including balls, uniforms, and other supplies. The after-school (READY) program received supplies that included paper, books, and sporting equipment. The art program received supplies including paint, paper, and other supplies for art projects.</p>
<p>BUDGETED 2.0 FTE Art Teachers 1000-1999: Certificated Personnel Salaries LCFF/SC \$173,078</p> <p>4.5 FTE Music Teachers 1000-1999: Certificated Personnel Salaries LCFF/SC \$419,336</p> <p>Music Program Supplies & Equipment 4000-4999: Books And Supplies LCFF/SC \$81,932</p> <p>4 FTE Elementary PE Teachers 1000-1999: Certificated Personnel Salaries LCFF/SC \$364,626</p>	<p>ESTIMATED ACTUAL 2.0 FTE Art Teachers 2 Art teachers provided art instruction to students across the district. Art teachers rotated among elementary schools for the first 1/2 of the school day and conducted elective art classes at the junior high schools during the second half. 1000-1999: Certificated Personnel Salaries LCFF/SC \$179,127</p> <p>Art Supplies Students were provide with supplies and materials for art instruction. 4000-4999: Books And Supplies LCFF/SC \$2,750</p> <p>4.5 FTE Music Teachers Music teachers served elementary and junior high schools to provide music instruction in grades 5-8. 1000-1999: Certificated Personnel Salaries LCFF/SC \$436,570</p> <p>Music Program Supplies & Equipment Instruments, sheet music, and other supplies were purchased to support music instruction. 4000-4999: Books And Supplies LCFF/SC \$89,848</p> <p>4 FTE Elementary PE Teachers 4 PE teachers rotated among the elementary schools providing physical education instruction to all students. 1000-1999: Certificated Personnel Salaries LCFF/SC \$377,467</p>

After School Athletic Enrichment and Youth Development Admin and Staff (.5 FTE and Cert. Coaching Stipends) 1000-1999: Certificated Personnel Salaries LCFF/SC \$138,670

After School Athletic Enrichment and Youth Development Supplies 4000-4999: Books And Supplies LCFF/SC \$103,889

.5 FTE READY Program Support Staff 2000-2999: Classified Personnel Salaries LCFF/SC \$39,630

READY Program Supplies 4000-4999: Books And Supplies LCFF/SC \$113,832

After School Athletic Enrichment and Youth Development Admin and Staff (.5 FTE and Cert. Coaching Stipends) provided students with after school athletics opportunities. 1000-1999: Certificated Personnel Salaries LCFF/SC \$174,043

After School Athletic Enrichment and Youth Development Supplies were provided for students participating in athletics and enrichment. 4000-4999: Books And Supplies LCFF/SC \$104,264

.5 FTE READY Program Support Staff
The district's after-school program is supported with additional staff.
2000-2999: Classified Personnel Salaries Other \$41,114

READY Program Supplies
The district's after school program is supported with supplies and materials.
4000-4999: Books And Supplies LCFF/SC \$118,513

Action **3**

Actions/Services

PLANNED

A1.3 Director of Curriculum (EL) provides leadership in the alignment of ELD, the state adopted standards, and the district's instructional programs.

ACTUAL

A1.3 Director of Curriculum (EL) provided leadership in the alignment of ELD, the state adopted standards, and the district's instructional programs.

Evaluation:

Action 1.3 was successful in leading the district toward meeting Goal #1, that students receive a broad educational program that includes English language arts, mathematics, science, history, visual and performing arts, and physical education. Students who are English learners received instruction in English Language Development (learning to read, write, listen, and speak the English language). This instruction provides students who are English Learners with access to the components of a broad educational program, even though they may not yet be proficient in the English language. (English learners showed growth in learning English on the California School Dashboard for Spring 2017). Students made growth in ELA and math as shown on the CA School Dashboard Spring 2017.

The Director of Curriculum provided Leadership at both the school-site and district levels.

School Site:

The Director of Curriculum met regularly with school site principals and learning directors conducting analysis of the

		<p>achievement of EL students, the schools' instructional programs for ELs including integrated and designated ELD, and the alignment of those programs with the state-adopted standards. The Director of Curriculum provided technical assistance to schools with the continuing process of aligning instruction for ELs to the state standards.</p> <p>District: The Director of Curriculum met regularly with district leaders conducting analysis of the achievement of EL students across the district, the district's instructional programs for ELs including integrated and designated ELD, and the alignment of these programs, at the district level, with the state adopted standards. The Director of Curriculum leads the continuing process of improving the alignment of the district's instruction for ELs and the state standards.</p>
Expenditures	<p>BUDGETED 50% Director of Curriculum 1000-1999: Certificated Personnel Salaries LCFF/SC \$79,869</p>	<p>ESTIMATED ACTUAL 50% Director of Curriculum The Director provided leadership, technical assistance, and monitoring of integrated and designated ELD at the district level and at school sites, ensuring that ELD instruction and materials were aligned with the ELD standards. 1000-1999: Certificated Personnel Salaries LCFF/SC \$84,371</p>

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

<p>Analysis Implementation:</p> <p>Overall, the actions and services under Goal 1 were well implemented. Students were provided with a broad educational program that included English language arts, mathematics, science, history, visual and performing arts, and physical education.</p> <p>Description of Implementation Students self-select elective classes at the junior high schools and may choose from a variety of classes on topics that include English language arts, mathematics, science, history, visual and performing arts, and physical education. All junior high school students participated in these elective classes. Approximately 150 students chose art instruction and 284 students chose music instruction at the two junior high schools. Approximately 4003 students in the elementary schools received art instruction in 2016-2017.</p>

Students in the elementary schools received a minimum of 200 minutes of physical education every ten days. Students at the junior high schools received 400 minutes of physical education every 10 days. Students at the junior high schools had opportunities to select additional athletic electives. Students at the elementary schools were provided opportunities to participate in an after-school enrichment program and in after-school sports.

District level leadership provided assistance, training, and support to schools ensuring that instruction and materials in all areas are aligned with the state adopted standards.

Successes in Implementation

All students received English language arts, mathematics, science, history, visual and performing arts, and physical education. Credentialed PE, music, and art teachers provided educational activities to students at the elementary and junior high schools.

Challenges in Implementation

While all students received English language arts, mathematics, science, history, visual and performing arts, and physical education, scheduling these activities so that students have choices, all instructional minutes requirements are met, and that there are no conflicts continues to be a challenge.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Analysis Effectiveness:

The actions and services under Goal 1 were effective overall in providing students with a broad educational program. Based on the actual annual measurable outcome data discussed under "Analysis Implementation" above, including:

The numbers of students participating in English language arts, mathematics, science, history, visual and performing arts, and physical education:

All students received instruction in English language arts, mathematics, science, and social studies as measured by classroom schedules for all grades. Students self-select elective classes at the junior high schools and may choose from a variety of classes on topics that include English language arts, mathematics, science, history, visual and performing arts, and physical education. All junior high school students participated in these elective classes. Approximately 150 students chose art instruction and 284 students chose music instruction at the two junior high schools. Approximately 4003 students in the elementary schools received art instruction in 2016-2017.

The numbers of minutes of physical education instruction students received:

Students in the elementary schools received a minimum of 200 minutes of physical education every ten days. Students at the junior high schools received 400 minutes of physical education every 10 days. Students at the junior high schools had opportunities to select additional athletic electives. Students at the elementary schools were provided opportunities to participate in an after-school enrichment program and in after-school sports.

Student survey responses that overwhelmingly support the idea that participation these activities improved their experience at school, added value to their lives, will help them in the future; students received a broad educational program.

I think it is important to have art/music classes at my school. (95%, 97%%)

My art/music class enriches (improves) my experience at school. (89%, 88%)

Being in art/music motivates me to come to school every day. (78%, 70%)

Learning about art/music adds value to my life. (85%, 83%)

Learning about art/music will help me in the future. (89%, 85%)

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Analysis Material Differences:

The difference between budgeted and estimated actual expenditures are a result of salary increases and/or placements of personnel on the salary schedule.

Additional funds were required to provide academic study trips for all grade levels.

Art supplies were added to support art instruction across the district.

The numbers of classroom and/or student computing devices were increased beyond the original estimate. Art supplies were added to action 2.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Analysis Changes:

Expected Outcome 1.1 will be revised as follows to better align with State Priority 2A and with the California School Dashboard:

1.1 Instruction in all areas listed under State Priority 2A are aligned with state board adopted academic content and performance standards for all students as evidenced by school-site based reviews that include classroom observations. The District will receive a score of "Met" on the California School Dashboard local indicator for "Implementation of State Academic Standards." (SP2)

Action 1 (A1.1) Technology Data Center Expenditure

The Technology Data Center was completed in 2016-2017 therefore will not continue to LCAP years 2018-2019 through 2020-2021.

Action 2 (A1.2) Students to be Served will be changed:

from: Districtwide, All

to: Low Income, LEA Wide, All Schools

Action (A1.2)

Students will be provided with supplies and materials to support art instruction



Annual Update

LCAP Year Reviewed: 2016-17

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 2

All students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators.

State and/or Local Priorities Addressed by this goal:

STATE	<input type="checkbox"/>	1	<input type="checkbox"/>	2	<input type="checkbox"/>	3	<input checked="" type="checkbox"/>	4	<input type="checkbox"/>	5	<input type="checkbox"/>	6	<input type="checkbox"/>	7	<input type="checkbox"/>	8
COE	<input type="checkbox"/>	9	<input type="checkbox"/>	10												
LOCAL																

ANNUAL MEASURABLE OUTCOMES

EXPECTED

2.1 Students make progress in mastering the required State Adopted Standards in ELA and math. Progress will be measured by performance on the state assessments (CAASPP). (SP4)

2.2 The percentage of English learners in language instruction educational programs fewer than 5 years attaining English language proficiency will remain at or above 23.%. The percentage of English learners in language instruction educational programs 5 or more years attaining English language proficiency will be 36.2% or greater. (SP4)

2.3 The percentage of EL students gaining one level on the CELDT will be 40.2%. (SP4)

2.4 The EL reclassification rate will be 8.2% or greater. (SP4)

Academic Performance Index (Note that the California State Board of Education has suspended the Academic Performance Index (API); therefore, the identified metric for API will not be used to assess the LCAP. (State Priority 4)

The percentage of pupils who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education

ACTUAL

2.1 Students made progress in mastering the required Common Core Standards in ELA and math. Progress was measured by performance on the state assessments (CAASPP). (SP4)

English Language Arts (From the California School Dashboard)
 Overall: 24.3 Below Level 3 - 5.6 point growth (Y)
 EL: 44.7 Below Level 3 - 6.7 point growth (Y)
 SED: 32.9 Below Level 3 - 5.3 point growth (Y)
 SWD: 108.5 Below Level 3 - 2.4 point growth (R)
 Asian: 14.2 Below Level 3 - 4.8 point decline (O)
 Af Am: 44.9 Below Level 3 - 0.5 point growth (Y)
 Filipino: 54.6 Above Level 3 - 0.9 point growth (B)
 Hisp: 31.0 Below Level 3 - 5.6 point growth (Y)
 2/More: 3 Above Level 3 - 5.6 point growth (Y)
 White: 3.3 Above Level 3 - 11.4 point growth (G)

Mathematics (From the California School Dashboard)
 Overall: 55.8 Below Level 3 - 3.4 point growth (Y)
 EL: 72.4 Below Level 3 - 5.3 point growth (Y)
 SED: 63.8 72.4 Below Level 3 - 3.2 point growth (Y)
 SWD: 138.4 72.4 Below Level 3 - 0.4 point growth (R)
 Asian: 36.3 72.4 Below Level 3 - 16.6 point decline (R)
 Af Am: 86.7 72.4 Below Level 3 - 2.4 point decline (O)
 Filipino: 14.1 Above Level 3 - 4.3 point growth (G)
 Hisp: 61.2 72.4 Below Level 3 - 4.2 point growth (Y)
 2/More: 22.1 72.4 Below Level 3 - 6.9 point growth (G)

sequences or programs of study (Note: This metric does not apply to HESD as it applies only to high schools) (State Priority 4)

AP Exam (Note: This metric does not apply to HESD as it applies only to high schools.) (State Priority 4)

EAP (Note: This metric does not apply to HESD as it applies only to high schools.) (State Priority 4)

White: 30.7 72.4 Below Level 3 - 3.0 point growth (Y)

2.2 For 15-16, the percentage of English learners in language instruction educational programs fewer than 5 years attaining English language proficiency was 26.3%. The percentage of English learners in language instruction educational programs 5 or more years attaining English language proficiency was 43.4% or greater. (SP4)

2.3 For 15-16, the percentage of EL students gaining one level on the CELDT was 53.9%. (SP4)

2014-2015 (From CA School Dashboard)

English Learner Progress
66.9% - 4.0% Growth (Y)

2.4 For 15-16 the EL reclassification rate was 5.9%. (SP4)

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action

1

Actions/Services

PLANNED

A2.1 Classroom staffing levels will be maintained or increased to reduce or eliminate combination classes in grades K-6 and to lower class size in grades 4-8.

ACTUAL

A2.1 Classroom staffing levels were maintained or increased to reduce or eliminate combination classes in grades K-6 and to lower class size in grades 4-8.

Evaluation:

Action 2.1 was successful in leading the district toward meeting Goal #2 that all students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators. A reduction in class size in grades 4-6 along with the elimination of combination classes provided students with more individualized instruction and support from their teachers. Students made growth in ELA and math as shown on the CA School Dashboard Spring 2017.

		<p>Classroom staffing levels were maintained or increased in grades 4-6. With the exception of three TK/K classes, there were no combination classes across the district. The average class size in grades 4-6 was 29.2. A combination of a teacher shortage along with several schools being at their maximum capacity kept the class size in grades 4-6 slightly above the target level of 28.</p>
<p>Expenditures</p>	<p>BUDGETED Teaching Staff to Reduce or Eliminate Combination Classes (4 teachers) 1000-1999: Certificated Personnel Salaries LCFF/SC \$272,516</p> <p>Teaching Staff to Reduce Class Sizes in 4-6 to 28:1 (3 teachers) 1000-1999: Certificated Personnel Salaries LCFF/SC \$204,384</p>	<p>ESTIMATED ACTUAL Teaching Staff to Reduce or Eliminate Combination Classes (4 teachers) There were no combination classes in grades 2-8. 1000-1999: Certificated Personnel Salaries LCFF/SC \$267,516</p> <p>Teaching Staff to Reduce Class Sizes in 4-6 to 28:1 (3 teachers) Average grade 4-6 class size in 16-17 was 29:1. A teacher shortage and physical capacity limits of some schools kept the average class size above 28:1. 1000-1999: Certificated Personnel Salaries LCFF/SC \$209,384</p>

Action **2**

<p>Actions/Services</p>	<p>PLANNED A2.2 Students are supported with after-hours, intersession, or summer educational programs.</p>	<p>ACTUAL A2.2 Students were supported with after-hours, intersession, or summer educational programs.</p> <p>Evaluation: Action 2.2 was successful in leading the district toward meeting Goal #2 that all students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators. Students participated in summer programs in 2016. Students made growth in ELA and math as shown on the CA School Dashboard Spring 2017.</p> <p>300 students were served in the 2015-2016 summer program (the summer between the 15-16 and 16-17 school years).</p>
<p>Expenditures</p>	<p>BUDGETED After-Hours/Intersession Instruction 1000-1999: Certificated Personnel Salaries LCFF/SC \$241,640</p>	<p>ESTIMATED ACTUAL After-Hours/Intersession Instruction 300 students were served in the 2015-2016 summer program. 1000-1999: Certificated Personnel Salaries LCFF/SC \$241,640</p>

Action **3**

Actions/Services

PLANNED
 A2.3 Foster youth are supported with supplies, materials, tutoring, and/or other materials or activities.

ACTUAL
 A2.3 Foster youth were supported with supplies, materials, tutoring, and/or other materials or activities.

 Evaluation:
 Action 2.3 was successful in leading the district toward meeting Goal #2 that all students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators. Students made growth in ELA and math as shown on the CA School Dashboard Spring 2017.

Expenditures

BUDGETED
 Support for Foster Youth 4000-4999: Books And Supplies LCFF/SC \$15,000

ESTIMATED ACTUAL
 Support for Foster Youth
 Foster youth were supported with supplies and materials and/or after-school tutoring.
 4000-4999: Books And Supplies LCFF/SC \$15,000

Action **4**

Actions/Services

PLANNED
 A2.4 Curriculum specialists provide leadership, training, and support for teaching staff.

ACTUAL
 Evaluation
 Action 2.4 was not implemented through the LCAP in 2016-2017.

 A2.4 One Curriculum Director and one Curriculum Specialist were implemented in 2016-2017, however, these positions were not funded with the LCFF.

Expenditures

BUDGETED
 One Curriculum Director (Math) and One Curriculum Specialist (ELA) 1000-1999: Certificated Personnel Salaries LCFF/SC \$301,184

ESTIMATED ACTUAL
 One Curriculum Director and one Curriculum Specialist were implemented in 2016-2017, however, these positions were not funded with the LCFF.
 1000-1999: Certificated Personnel Salaries LCFF/SC \$0

Action **5**

Actions/Services

PLANNED

ACTUAL

A2.5 Director of Curriculum provides leadership, training, and support for teaching staff in supporting English Learners.

A2.5 Director of Curriculum provided leadership, training, and support for teaching staff in supporting English Learners.

Evaluation:

Action 2.5 was successful in leading the district toward meeting Goal #2 that all students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators. English learners made growth in ELA and math as shown on the CA School Dashboard Spring 2017. English learners showed growth in learning English on the California School Dashboard for Spring 2017.

Leadership

The Director of Curriculum met regularly with district-level leadership, school site principals and learning directors, and with the district's team of instructional coaches to conduct an analysis of the achievement of EL students, of the schools' instructional programs for ELs including integrated and designated ELD, and of the professional development needs of the schools' teachers.

Training

Based on this analysis, the Director of Curriculum developed and implemented training for teaching staff.

Support

The Director of curriculum met regularly with school site principals and learning directors to provide ongoing technical assistance and support to schools with the instructional and professional development needs of EL students.

BUDGETED

50% Director of Curriculum (EL) 1000-1999: Certificated Personnel Salaries LCFF/SC \$79,869

2 EL Instructional Aides (Jr. High) 2000-2999: Classified Personnel Salaries LCFF/SC \$43,470

ESTIMATED ACTUAL

50% Director of Curriculum (EL)
Director of Curriculum provided leadership, training, and support for teaching staff in supporting English Learners.
1000-1999: Certificated Personnel Salaries LCFF/SC \$84,372

2 EL Instructional Aides (Jr. High)
EL instructional aides at the two junior high schools provided direct support to EL students.

Expenditures

50% Admin Secretary II for Monitoring EL Student Progress 2000-2999: Classified Personnel Salaries LCFF/SC \$43,033

2000-2999: Classified Personnel Salaries LCFF/SC \$37,947
50% Admin Secretary II for Monitoring EL Student Progress
The admin secretary provided clerical support in monitoring the progress of EL and RFEP students, parent notifications, and CELDT testing.
2000-2999: Classified Personnel Salaries LCFF/SC \$44,710

Action

6

Actions/Services

PLANNED

A2.6 Learning Directors provide leadership, training, and support for teaching staff in supporting English Learners.

ACTUAL

A2.6 Learning Directors provided leadership, training, and support for teaching staff in supporting English Learners.

Evaluation:

Action 2.6 was successful in leading the district toward meeting Goal #2 that all students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators. English learners made growth in ELA and math as shown on the CA School Dashboard Spring 2017. English learners showed growth in learning English on the California School Dashboard for Spring 2017.

Leadership

A central focus of learning directors is on the achievement of EL students at their school sites.

Learning Directors met regularly with the Director of Curriculum conducting an analysis of the achievement of EL students and instructional programs for ELs at their school sites.

Training

Based on this analysis, the learning directors implemented training for teaching staff at their schools.

Support

Learning directors provided ongoing support, training, and in-class coaching for teachers at their school sites.

BUDGETED

33% of 10 Learning Directors 1000-1999: Certificated Personnel Salaries LCFF/SC \$445,759

ESTIMATED ACTUAL

33% of 10 Learning Directors

Expenditures

Learning directors provided leadership and professional development for teachers in the area of ELD and supported ELD instruction at their school sites.
1000-1999: Certificated Personnel Salaries LCFF/SC \$460,606

Action **7**

Actions/Services

PLANNED

A2.7 Director of Program Development, Assessment, Accountability provides leadership, training, technical assistance, and support to district and school site administrators in the monitoring of student achievement data, school discipline data.

ACTUAL

A2.7 The Director of Program Development, Assessment, Accountability provided leadership, training, technical assistance, and support to district and school site administrators in the monitoring of student achievement data and school discipline/climate data.

Evaluation:

Action 2.5 was successful in leading the district toward meeting Goal #2 that all students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators. English learners made growth in ELA and math as shown on the CA School Dashboard Spring 2017. English learners showed growth in learning English on the California School Dashboard for Spring 2017. Internal data show a 0.5% decrease in suspension rate between 14-15 (from the CA School Dashboard) and 15-16 (estimated locally).

Leadership

The Director met regularly with district leadership, as well as with principals and learning directors leading them in conducting analysis and monitoring of data pertaining to the LCAP metrics, including but not limited to student achievement and school climate data.

Training

The Director met regularly with district leadership, as well as with principals and learning directors, to provide training on the use of the district's data systems and in conducting analysis and monitoring of achievement and school climate data.

Technical Assistance and Support

Expenditures

	<p>The Director met regularly with district leadership, as well as with principals and learning directors, to advise them in decision-making around compliant budgeting and expending of funds, to support them in development of instructional programs at their school sites, and to assist them in analyzing and monitoring student achievement and school climate data.</p>
<p>BUDGETED 50% Director of Director of Program Development, Assessment, Accountability 1000-1999: Certificated Personnel Salaries LCFF/SC \$83,937</p>	<p>ESTIMATED ACTUAL 50% Director of Program Development, Assessment, Accountability The Director of Categorical Programs provided leadership, training, technical assistance, and support to district and school site administrators in the monitoring of student achievement data, school discipline/climate data. 1000-1999: Certificated Personnel Salaries LCFF/SC \$83,997</p>

ANALYSIS

Complete a copy of the following table for each of the LEA’s goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Analysis Implementation:

The actions and services under Goal 2 were well implemented overall, with students making progress toward proficiency on the state-adopted standards and with students who are English learners making progress learning English.

Description of Implementation
 Staffing levels were increased in grades 4-6. District and school site leadership provided support, assistance, and professional development to teaching staff, ensuring that effective classroom instruction, and particularly ELD instruction, is in place across the district.
 The actions and services under Goal 2 led to growth in ELA and mathematics. Additional staffing eliminated combination classes and reduced class sizes in grades 4-6. Students were provided with additional summer instruction.

A Director of Curriculum (English Learners), provided leadership and monitoring of the district’s integrated and designated ELD programs.
 The Director of Curriculum provided leadership that insured all EL students received instructional support throughout the school day (integrated ELD) and specific instruction in learning the English language (designated ELD) each day. The Director of Curriculum worked with school site principals and learning directors ensuring that implementation of integrated and designated ELD was in place and that teaching staff received professional development in ELD instruction. The Director of Curriculum develops, implements, supervises, and monitors all activities at the district and school level that support English learners.

A learning director at each school site, provided leadership and monitoring of ELD instruction at the school site level. Learning directors ensure that both integrated and designated ELD are in place and are effective. Learning directors provide leadership and support to teaching staff in identifying EL students requiring interventions. Learning directors monitor the implementation of interventions at their sites. Learning directors, working with the Director of Curriculum, assess the ELD professional development needs of their individual school sites, and, working together, implement professional development that is targeted to individual school sites' needs.

Successes in Implementation

Hanford Elementary School District implemented services leading students to proficiency on the state adopted standards. Classrooms were staffed so that no students in grades 1-6 were in a combination class. All students in Hanford Elementary who are English learners received language support across all academic subjects. English learners also received specific instruction in learning the English language.

Challenges in Implementation

A continuing teacher shortage and physical capacity limits of some schools kept the average class size above the targeted ratio discussed in Action 2.1 (A2.1).

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Analysis Effectiveness:

Based on the actual annual measurable outcome data, including data from the California School Dashboard, the actions and services under Goal 2 were effective overall. Students made progress toward proficiency on the state adopted standards.

The LCAP Rubrics, from the California School Dashboard indicate that students' test scores in ELA and math showed growth overall between 2014-2015 and 2015-2016. In English language arts, seven of the nine student subgroups made growth. In mathematics, six of the nine student subgroups made growth. Students who are English language learners made progress learning English.

While students' test scores continue to increase, data from the California School Dashboard Academic Indicator places Hanford Elementary in the Yellow category in both ELA and math. In ELA, seven of the nine student subgroups are in the Yellow category (or above). In math, six of the nine subgroups are in the Yellow category (or above). This grouping, with the majority of the subgroups performing the same or higher than the district overall, indicates a need to continue to improve the overall instructional program in both ELA and math.

Data from the California School Dashboard EL indicator places Hanford Elementary in the Yellow category for EL progress, and the EL reclassification rate was below the target of 5.9%. This indicates a need to continue to improve the implementation and to increase the effectiveness of integrated and designated English language development instruction.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Analysis Material Differences:

The Math Curriculum Director and the ELA Curriculum Specialist were not funded with LCFF in 2016-2017.

Analysis Changes:

Change:

Expected outcome 2.2 will be revised as follows to align with the California School Dashboard: The percentage of EL students gaining one level on the State's English learner proficiency assessment, including students reclassified during the school year, will be 68.4% or greater. (G)

Expected Outcome 2.3 will be eliminated as it is not aligned with the California School Dashboard.
Expected Outcome 2.4 will be eliminated as it is not aligned with the California School Dashboard.

Action 2.4 (A2.4) will be eliminated because the curriculum specialists will not be funded with LCFF/SC going forward.

The following actions will be renamed due to the elimination of Action 2.4:

Action 5 (A2.5) will be renamed Action 4 (A2.4).

Action 6 (A2.6) will be renamed Action 5 (A2.5).

Action 7 (A2.7) will be renamed Action 6 (A2.6).

Action 1 (A2.1) Students to be Served will be changed:

from: Schoolwide: Hamilton, King, Lincoln, Monroe, Richmond, Roosevelt, Simas, Washington

to: English Learners, Low Income, Limited to Unduplicated Student Group(s): Hamilton, King, Lincoln, Roosevelt, Simas, Washington:

Specific Grade Spans: 4, 5, 6.

Action 2 (A2.2) Students to be Served will be changed:

from: Districtwide: Low Income, English Learners, Foster Youth, Migrant

to: English Learners, Foster Youth, Low Income, Limited to Unduplicated Student Group(s), All Schools.

Action 5 (A2.5) Students to be Served will be changed:

from: English Learners, Districtwide

to: English Learners, Limited to Unduplicated Student Group(s), All Schools

Action 6 (A2.6) Students to be Served will be changed:

from: All, Districtwide

to: English Learners, Low Income, Limited to Unduplicated Student Group(s), All Schools

Based on analysis of the California School Dashboard Academic Indicator, Action 2.1 will be revised as follows: A2.1 Staffing levels will be increased to reduce class sizes and/or to eliminate combination classes

in grades 4-6. Expenditures under Action 2.1 will be reorganized to show the specific grades and locations where teachers will be added to eliminate combination classes or to reduce class sizes.

Based on analysis of the California School Dashboard EL Indicator, Action 2.4 (A2.4) will be revised as follows: All students who are English learners will receive Language Support in all academic areas (integrated ELD) and specific English language development instruction that is targeted to their specific language learning level (designated ELD).

Based on analysis of the California School Dashboard EL Indicator, Action 2.5 (A2.5) will be revised as follows: A2.5 Classroom teachers are provided with leadership, training, and support in implementing effective integrated and designated English language development instruction.

Action 2.6 (A2.6) will be revised as follows: A2.6 District and school-site administrators are provided with leadership, training, technical assistance, and support in the monitoring of student achievement data along with school discipline and attendance data for unduplicated students.

Based on analysis of the California School Dashboard Academic Indicator (ELA & math), a new action will be added to Goal 2:

Action 2.7 (A2.7) Students with disabilities are provided with programs that are designed to increase their academic achievement.

Annual Update LCAP Year Reviewed: 2016-17

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 3	The district will hire, support, and retain qualified teachers, support staff, and administrators.
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State and/or Local Priorities Addressed by this goal:

STATE	<input checked="" type="checkbox"/>	1	<input type="checkbox"/>	2	<input type="checkbox"/>	3	<input type="checkbox"/>	4	<input type="checkbox"/>	5	<input type="checkbox"/>	6	<input type="checkbox"/>	7	<input type="checkbox"/>	8
COE	<input type="checkbox"/>	9	<input type="checkbox"/>	10												
LOCAL																

ANNUAL MEASURABLE OUTCOMES

EXPECTED

3.1 The district has 100% fully credentialed, qualified teachers who are correctly assigned in core academic classes as evidenced by state (CALPADS) reporting. (SP1)

The district has State Board of Education approved, Common Core Standards Aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution. (SP1) (Note this metric is expanded upon under goal #4)

Facilities are maintained and in good repair. All schools receive a score of "Good" or "Exemplary" on the California Facilities Inspection Tool (FIT) (SP1) (Note this metric is expanded upon under goal #4)

ACTUAL

3.1 All teachers in the district met the credentialing requirements under California law to teach in their current assignments. There were three teachers with provisional credentials who were working toward a full credential. There were no teacher miss-assignments. (SP1)

The district has State Board of Education approved, Common Core, standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution passed on September 14, 2016. (SP1)(See Expected Outcome 4.1)

4.6 Facilities are maintained and in good repair. All schools received a score of "Exemplary" on the California Facilities Inspection Tool (FIT) in 15-16. (SP1) (See Expected Outcome 4.6)

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action

1

Actions/Services

PLANNED

A3.1 Teacher qualifications are maintained and supported with leadership, professional development, clerical support, supplies and materials.

ACTUAL

A3.1 Teacher qualifications were maintained and supported with leadership, professional development, clerical support, supplies, and materials.

Evaluation:

Action 3.1 was successful in leading the district toward meeting Goal #3 that the district will hire, support, and retain qualified teachers, support staff, and administrators. Teachers, administrators and staff received a wide variety of professional development aligned with the objectives in the LCAP. All teachers in the district met the credentialing requirements under California law, and there were no teacher miss-assignments.

Maintained

Teachers who are new to the profession, who have a preliminary teaching credential, are provided with a new teacher induction program that includes professional development and mentoring/coaching. This program leads teachers toward attaining a California Clear Teaching Credential.

Supported with Leadership

Learning Directors met regularly with the Director of Curriculum conducting an analysis of the achievement of students and instructional programs at their school sites. Learning directors met regularly with teachers at their school sites to assess their professional development needs.

Supported with Professional Development

Learning directors developed and implemented training for teaching staff at their schools. Learning directors provided ongoing support, training, and in-class coaching for teachers at their school sites. Teachers and administrators were supported with three full days of professional development in 2016-2017 including standards aligned mathematics instruction, math with a focus on supports for English learners, grammar and writing mechanics, utilization of the

Expenditures

	<p>district's online science resources, physical education (for PE teachers), implementation of the newly adopted English language arts materials, technology, and art (for art teachers).</p> <p>Supported with Supplies, Materials, Clerical The beginning teacher support program was supported with clerical personnel, supplies, and materials.</p>
<p>BUDGETED 33% of 10 Learning Directors 1000-1999: Certificated Personnel Salaries LCFF/SC \$445,759</p> <p>50% Admin Secretary (PD EIs) 2000-2999: Classified Personnel Salaries LCFF/SC \$43,032</p> <p>Admin Supplies Materials 4000-4999: Books And Supplies LCFF/SC \$46,000</p> <p>3 Teacher PD Days 1000-1999: Certificated Personnel Salaries LCFF/SC \$360,000</p> <p>Admin Secretary II (Induction) 2000-2999: Classified Personnel Salaries LCFF/SC \$86,929</p> <p>Induction Program Supplies 4000-4999: Books And Supplies LCFF/SC \$24,756</p>	<p>ESTIMATED ACTUAL 33% of 10 Learning Directors Learning directors developed, coordinated, and delivered professional development at their school sites. 1000-1999: Certificated Personnel Salaries LCFF/SC \$460,606</p> <p>50% Admin Secretary (PD EIs) Admin secretary provided clerical support for professional development activities. 2000-2999: Classified Personnel Salaries LCFF/SC \$44,710</p> <p>Admin Supplies Materials Supplies and materials were purchased to support professional development activities. 4000-4999: Books And Supplies LCFF/SC \$51,905</p> <p>3 Teacher PD Days Teachers received three full days of professional development. 8/9/2016, 8/10/2016, and 10/21/16. 1000-1999: Certificated Personnel Salaries LCFF/SC \$360,000</p> <p>Admin Secretary II (Induction) An admin secretary supported the induction program with record keeping, communication, and scheduling. 2000-2999: Classified Personnel Salaries LCFF/SC \$88,190</p> <p>Induction Program Supplies Supplies and materials were purchased to support the new teacher induction program. 4000-4999: Books And Supplies LCFF/SC \$26,847</p>

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Analysis Implementation:

The actions and services under Goal 3 were well implemented overall and led to the hiring, support, and retention of qualified teachers, support staff, and administrators.

Description of Implementation

Learning Directors developed and implemented training for teaching staff at their schools. Learning Directors provided ongoing support, training, and in-class coaching for teachers at their school sites. Teachers new to the profession, with preliminary teaching credentials, were provided with a beginning teacher support program that led toward the attainment of a professional clear credential. Teachers received three days of professional development.

Teachers were provided with ongoing-training, support, and in-class coaching through a Learning Director at each school site. Learning Directors support teachers at their school sites by assessing the specific professional development needs of teachers/grade level teams and providing that support directly or utilizing staff developers at county offices of education.

Successes in Implementation

All actions under Goal 3 were successfully implemented. Teachers received training and support. New teachers participated in the induction program.

Challenges in Implementation

A shortage of qualified, credentialed teachers in California continues to pose a challenge to the hiring and retention of qualified teachers.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Analysis Effectiveness:

The actions and services were effective overall leading toward achieving Goal 3-- that the district will hire, support, and retain qualified teachers, support staff, and administrators. HESD achieved the objectives in Goal 3. The district hired, supported, and retained qualified teachers, support staff, and administrators. Despite a teacher shortage, all teachers in the district met the credentialing requirements under California law, and there were no teacher miss-assignments. Teachers administrators and staff received a wide variety of professional development aligned with the objectives in the LCAP.

Hire:

The district hired 16 teachers for the 2016-2017 school year and promoted one teacher to the position of learning director. All teachers in the district met the credentialing requirements under California law to

teach in their current assignments. There were three teachers with provisional credentials who were working toward a full credential. There were no teacher mis-assignments.

Support:

Teachers and administrators were supported with three full days of professional development in 2016-2017 including standards aligned mathematics instruction, math with a focus on supports for English learners, grammar and writing mechanics, utilization of the districts online science resources, physical education (for PE teachers), implementation of the newly adopted English language arts materials, technology, and art (for art teachers).

In the 2016-2017 school year, there were 29 teachers in the district's two-year induction (beginning teacher support) program. In 16-17, 22 teachers completed the program and remain working in the district. An additional seven teachers will complete the induction program at the end of 2016-2017.

Retain:

In 2015-2016 there were 287 teachers on staff. There were three retirements and 21 resignations. This represents a retention rate of 93%.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Analysis Material Differences:

There were no material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Analysis Changes:

Expected Outcome 3.1 will be revised as follows to align with the California School Dashboard:
3.1 The district has credentialed, qualified teachers who are correctly assigned in core academic classes. The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." (SP1)

Action 3.1 (A3.1) Change in Expenditure

Decrease from \$46,000 (2016-2017) to \$14,500 in 2017-2018.

The expenditure for Admin Materials will be reduced and will be adequate too achieve the expected outcome for A3.1.

Action 3.1 (A3.1) Change in Expenditure

Teacher PD Days from \$360,000 (2016-2017) to \$335,000 (2018-2019)

The expenditure for 3 Teacher PD Days will be decreased due to changing estimates of salaries..

Annual Update

LCAP Year Reviewed: 2016-17

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 4

Students will attend a safe, well maintained school and will have access to standards aligned materials.

State and/or Local Priorities Addressed by this goal:

STATE	<input checked="" type="checkbox"/>	1	<input type="checkbox"/>	2	<input type="checkbox"/>	3	<input type="checkbox"/>	4	<input checked="" type="checkbox"/>	5	<input checked="" type="checkbox"/>	6	<input type="checkbox"/>	7	<input type="checkbox"/>	8
COE	<input type="checkbox"/>	9	<input type="checkbox"/>	10												
LOCAL																

ANNUAL MEASURABLE OUTCOMES

EXPECTED

4.1 The district has State Board of Education approved, State Adopted, standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution. (SP1)

4.2 The district's suspension rate will be 8% or below. The district's expulsion rate will be below 0.7%. (SP 6)

4.3 The district's school attendance rate will be at least 90%. The District's chronic absenteeism rate will be below 10%. (SP5)

4.4 The district's middle school dropout rate will be below 1%. (SP5)

4.5 Students, parents and staff feel safe at school as evidenced by district reviews that may include surveys. (SP 6 Other Local Measures)

4.6 Facilities are maintained and in good repair. All schools receive a score of "Good" or "Exemplary" on the California Facilities Inspection Tool (FIT) (SP1)

The district has 100% fully credentialed, qualified teachers who are correctly assigned in core academic classes as evidenced by state

ACTUAL

4.1 All (100%) students have State Board of Education approved, Common Core, standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution passed on September 14, 2016. (SP1)

4.2 The district's 15-16 suspension rate was 4.6% (estimated locally) (SP 6). This represents a 0.5% decrease in suspension rate between 14-15 (from the CA School Dashboard) and 15-16 (estimated locally). This would move HESD into the "Yellow" category for the 15-16 school year on the overall suspension rate.

Suspension Rate (14-15 from the CA School Dashboard)
 Overall: 5.3 (O)
 EL: 4.0 (O)
 SED: 6.0 (O)
 SWD: 11.6 (O)
 Hisp: 4.8 (O)
 NatAm: 16.7 (R)
 Asian: 1.5 (B)
 AfAm: 10.3 (O)
 Filipino: 1.9 (G)
 2/More: 5.2 (O)
 White: 6.0 (O)

The district's 15-16 expulsion rate was 0.5% (estimated locally). (SP 6)

(CALPADS) reporting. (SP1) (This metric is expanded upon under Goal #3)

4.3 The district’s 15-16 school attendance rate was 96.6% (estimated locally). The District’s 15-16 chronic absenteeism rate was 0.4% (estimated locally). (SP5)

4.4 The district’s middle school dropout rate was 0% (there were no dropouts). (SP5)

4.5 Students, parents, and staff feel safe at school as evidenced by district reviews that may include surveys. (SP 6 Other Local Measures)
 Based on the 15-16 California Healthy Kids Survey:
 78% of elementary school students feel safe at school all or most of the time.
 77% of junior high students perceived their school as safe or very safe.

Based on the 16-17 HESD Parent Survey:
 96% of parents responded that they either strongly agree or agree with the statement, "My child is safe at school."

4.6 Facilities are maintained and in good repair. All schools received a score of “Exemplary” on the California Facilities Inspection Tool (FIT) in 15-16. (SP1)

All teachers in the district met the credentialing requirements under California law to teach in their current assignments. There were three teachers with provisional credentials who were working toward a full credential. There were no teacher miss-assignments. (SP1) (See Goal 3)

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action	1	
Actions/Services	<p>PLANNED A4.1 The implementation and maintenance of instructional materials are supported with leadership, staff, and materials.</p>	<p>ACTUAL A4.1 The implementation and maintenance of instructional materials was supported with leadership, staff, and materials.</p> <p>Evaluation: Action 4.1 was successful in leading the district toward meeting Goal #4, that students will attend a safe, well maintained school and will have access to standards aligned materials. This action supports the part of the goal pertaining</p>

Expenditures

[Empty box for budgeted expenditures]

to instructional materials. All (100%) students had State Board of Education approved instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution passed on September 14, 2016.

Leadership
The Assistant Superintendent of Curriculum and Instruction (not funded through the LCAP) provided leadership and supervision in the ordering, inventory, distribution and sufficiency of instructional materials.

Staff
The Teacher Resource Specialist managed ordering and inventory of the district's instructional materials ensuring that every student had the necessary instructional materials.

Materials
Instructional materials were maintained in all classrooms throughout the district.

BUDGETED
1 Teacher Resource Specialist 2000-2999: Classified Personnel Salaries LCFF/SC \$86,770

Standards Aligned Instructional Materials 4000-4999: Books And Supplies LCFF/SC \$650,000

ESTIMATED ACTUAL
1 Teacher Resource Specialist
Teacher Resource Specialist implemented the distribution and inventory of instructional materials district wide.
2000-2999: Classified Personnel Salaries LCFF/SC \$81,408

Standards Aligned Instructional Materials
Instructional materials were not upgraded in 2016-2017 other than to maintain current inventories because the California State Board of Education did not adopt new instructional materials. The remaining funds will be used to upgrade instructional materials in 2017-2018 when the State Board of Education adopts instructional materials.
4000-4999: Books And Supplies LCFF/SC \$100,000

Supplies/Materials Teacher Resource Center 4000-4999: Books And Supplies LCFF/SC \$6,495

Action **2**

Actions/Services

PLANNED
A4.2 Learning directors provide direct academic and social support to students and coordinate the services from

ACTUAL
A4.2 Learning Directors provided direct academic and social support to students.

additional staff who provide academic, social and health support. Learning Directors serves as the foster youth coordinator at their school sites.

Evaluation:

Action 4.2 was successful in leading the district toward meeting Goal #4, that students will attend a safe, well maintained school and will have access to standards aligned materials. The academic and non-academic supports that students received under action A4.2 are foundational to a healthy school climate where students are safe. Learning directors provided direct support to students and coordinated services from support staff at school sites. The district's suspension rate is falling (The suspension rate from 14-15 was 5.3%--from 15-16 was 4.6%), the district met its expected outcomes for expulsion rate (0.5%), attendance rate (96.6%), chronic absenteeism (0.4%), middle school dropout rate (0%). Moreover, parents and students overwhelmingly agree/strongly agree that students are safe at school on district surveys. Taken together, these metrics demonstrate healthy school climate where students are safe.

Academic Support

Learning Directors provided academic support to students by meeting regularly with teachers and providing support in the identification of students needing academic interventions. Learning Directors led teaching staff in the development and implementation of academic interventions for struggling students at their school sites.

Social Support

Learning Directors provided social support to students by meeting regularly with teachers and providing support in the identification of students needing social support including health, counseling, and/or behavior support. Learning Directors coordinated these services ensuring that students needing these supports received them.

Foster Youth Coordinator

Learning Directors served as the Foster Youth Coordinator at their school sites.

Expenditures

BUDGETED

33% of 10 Learning Directors 1000-1999: Certificated Personnel Salaries LCFF/SC \$445,760

ESTIMATED ACTUAL

33% of 10 Learning Directors
Learning Directors provided direct academic and social support to students. Learning Directors coordinated the services provided by additional staff who deliver academic, social and health support to students. Learning Directors served as the Foster Youth Coordinator at their school sites.
1000-1999: Certificated Personnel Salaries LCFF/SC \$460,606

Action

3

Actions/Services

PLANNED

A4.3 School health professionals and counselors provide direct services to students to promote well-being and health, and intervene with actual and potential health problems.

ACTUAL

A4.3 School health professionals and counselors provided direct services to students to promote well-being and health. School health professionals intervened with actual and potential health problems.

Evaluation:

Action 4.3 was successful in leading the district toward meeting Goal #4, that students will attend a safe, well maintained school and will have access to standards aligned materials. The non-academic supports including health care assistants that supported students under action A4.3 are foundational to a healthy school climate where students are safe. The district's suspension rate is falling (The suspension rate from 14-15 was 5.3%--from 15-16 was 4.6%), the district met its expected outcomes for expulsion rate (0.5%), attendance rate (96.6%), chronic absenteeism (0.4%), middle school dropout rate (0%). Moreover, parents and students overwhelmingly agree/strongly agree that students are safe at school on district surveys. Taken together, these metrics demonstrate healthy school climate where students are safe.

A Health Care Assistant (LVN) was in place at every school site. Five RNs supervised the LVNs and provided direct services to students with more serious health conditions. Each of the two junior high schools had a credentialed school counselor on-site. Three credentialed school counselors rotated among the district's elementary schools.

Expenditures

BUDGETED

5 School Nurses 2000-2999: Classified Personnel Salaries LCFF/SC \$619,752

10 Health Care Assistants 2000-2999: Classified Personnel Salaries LCFF/SC \$453,328

3 Counselors Elementary Schools 1000-1999: Certificated Personnel Salaries LCFF/SC \$317,597

2 Counselors Jr. High 1000-1999: Certificated Personnel Salaries LCFF/SC \$226,973

ESTIMATED ACTUAL

5 School Nurses
5 RNs supervised LVNs and served students with serious health conditions.
1000-1999: Certificated Personnel Salaries LCFF/SC \$613,127

10 Health Care Assistants
10 Health Care Assistants, one at each school site, (LVNs) provided first aid and health screenings for students, communicated with families and assisted them with referrals to health services, and administered medications to students.
2000-2999: Classified Personnel Salaries LCFF/SC \$468,915

3 Counselors Elementary Schools
3 Elementary counselors served the elementary schools on a rotating basis. Counselors provided academic, personal, and social counseling to students.
1000-1999: Certificated Personnel Salaries LCFF/SC \$328,582

2 Counselors Jr. High
Each of the two junior high schools had a full-time counselor on-staff. Counselors provided academic, personal, and social counseling to students.
1000-1999: Certificated Personnel Salaries LCFF/SC \$219,055

Student Health Supplies/Materials
Students were provided with health/medical supplies.
4000-4999: Books And Supplies LCFF/SC \$28,215

Action

4

Actions/Services

PLANNED

A4.4 Additional support staff provide direct services to students to promote positive school climate, good citizenship, and improve school safety.

ACTUAL

A4.4 Additional support staff provided direct services to students to promote a positive school climate, good citizenship, and to improve school safety.

Evaluation:
Action 4.4 was successful in leading the district toward meeting Goal #4, that students will attend a safe, well maintained school and will have access to standards aligned materials. The non-academic supports that students received under action A4.4, including student specialists, vice principals, school resource officers, child welfare and support, and yard supervision are foundational to a healthy school climate where students are safe. The district's suspension rate is falling (The suspension rate from 14-15 was 5.3%-- from 15-16 was 4.6%), the district met its expected outcomes for expulsion rate (0.5%), attendance rate (96.6%), chronic absenteeism (0.4%), middle school dropout rate (0%).

Expenditures

	<p>Moreover, parents and students overwhelmingly agree/strongly agree that students are safe at school on district surveys. Taken together, these metrics demonstrate healthy school climate where students are safe.</p> <p>Student Specialists, Resource Officers, and junior high Vice Principals provided support for behavior and attendance at school sites working directly with students, parents, and teachers.</p> <p>The child welfare and support team provided support and technical assistance to school sites in managing behavior incidents, supporting students who had behavior incidents, and in determining alternative educational settings for students requiring them.</p> <p>Yard supervisors added additional safety and support for students before and after school, and during the recess and lunch periods.</p>
<p>BUDGETED 8 Student Specialists 2000-2999: Classified Personnel Salaries LCFF/SC \$639,393</p> <p>2 School Resource Officers 5800: Professional/Consulting Services And Operating Expenditures LCFF/SC \$195,040</p> <p>2 Vice Principals Jr. High 1000-1999: Certificated Personnel Salaries LCFF/SC \$268,853</p> <p>2 FTE Child Welfare and Support (One supervisor and one secretary) 1000-1999: Certificated Personnel Salaries LCFF/SC \$231,951</p>	<p>ESTIMATED ACTUAL 8 Student Specialists Each elementary school had a full-time Student Specialist on staff. The Student Specialist provided behavior and attendance support to students and their families. 2000-2999: Classified Personnel Salaries LCFF/SC \$664,146</p> <p>2 School Resource Officers 2 School Resource Officers served the district. School Resource Officers interact with students and their families, provide training to school staff, and address truancy 5800: Professional/Consulting Services And Operating Expenditures LCFF/SC \$195,040</p> <p>2 Vice Principals Jr. High Each junior high school had a full-time Vice Principal on staff. The Vice Principal provided behavior and attendance support to students and their families. 1000-1999: Certificated Personnel Salaries LCFF/SC \$282,377</p> <p>2 FTE Child Welfare and Support (One supervisor and one secretary) The child welfare and support team provided support and technical assistance to school sites in managing behavior incidents, supporting students who had behavior incidents, and in determining alternative educational settings for students requiring them. 1000-1999: Certificated Personnel Salaries LCFF/SC \$243,618</p>

Child Welfare and Support 4000-4999: Books And Supplies LCFF/SC 23,098

Yard Supervision 2000-2999: Classified Personnel Salaries LCFF/SC \$624,519

Child Welfare and Support
Supplies and materials were provided for the child welfare and support team.
4000-4999: Books And Supplies LCFF/SC \$9,463

Yard Supervision
Each school site was staffed with Yard Supervisors (the numbers based on school enrollment). Yard Supervisors provided safety and support for students before and after school, and during the recess and lunch periods
2000-2999: Classified Personnel Salaries LCFF/SC \$636,332

Action **5**

Actions/Services

PLANNED
A4.5 The District will provide alternative education options for at-risk students.

ACTUAL
A4.5 The District provided alternative education options for at-risk students.
Students requiring alternative educational options/settings were provided a community day school.

Evaluation:
Action 4.5 was successful in leading the district toward meeting Goal #4, that students will attend a safe, well maintained school and will have access to standards aligned materials. Students with exceptional social/behavioral challenges were provided with a temporary alternative educational setting where they had access to small-class sizes, a classroom teacher and instructional aide, along with counseling and support services. These students returned to their classrooms better able to manage their behavior. The district's suspension rate is falling (The suspension rate from 14-15 was 5.3%--from 15-16 was 4.6%), the district met its expected outcomes for expulsion rate (0.5%), attendance rate (96.6%), chronic absenteeism (0.4%), middle school dropout rate (0%). Moreover, parents and students overwhelmingly agree/strongly agree that students are safe at school on district surveys. Taken together, these metrics demonstrate healthy school climate where students are safe.

Expenditures

BUDGETED
Community Day School Administrator & 3 Teachers 1000-1999: Certificated Personnel Salaries LCFF/SC \$422,812

ESTIMATED ACTUAL
Community Day School Administrator & 3 Teachers
A community day school was provided for students requiring an alternative educational setting.
1000-1999: Certificated Personnel Salaries LCFF/SC \$437,951

Community Day School Classified (3 Instructional Aides & 1 Clerical) 2000-2999: Classified Personnel Salaries LCFF/SC \$158,035

Community Day School Supplies Materials 4000-4999: Books And Supplies LCFF/SC \$7,000

Community Day School Classified (3 Instructional Aides & 1 Clerical) Students at community day school were supported with instructional aides. Clerical support was provided for logistics and record keeping.

2000-2999: Classified Personnel Salaries LCFF/SC \$164,505

Community Day School Supplies Materials Students at community day school were supported with supplies and materials.

4000-4999: Books And Supplies LCFF/SC \$6,798

Action

6

Actions/Services

PLANNED

A4.6 Elementary students who live 3/4 mile or more from school, and/or junior high students who live one mile or more from school will be provided with transportation to and from school.

ACTUAL

A4.6 Elementary students who lived 3/4 mile or more from school, and/or junior high students who lived one mile or more from school were provided with transportation to and from school.

Evaluation:

Action 4.6 was successful in leading the district toward meeting Goal #4, that students will attend a safe, well maintained school and will have access to standards aligned materials. Providing students with transportation to school was a factor in the district meeting it's expected outcomes for attendance rate and chronic absenteeism by removing a barrier to school attendance for unduplicated students. The district met its expected outcomes for expulsion rate (0.5%), attendance rate (96.6%), chronic absenteeism (0.4%), middle school dropout rate (0%). Moreover, parents and students overwhelmingly agree/strongly agree that students are safe at school on district surveys. Taken together, these metrics demonstrate healthy school climate where students are safe.

Expenditures

BUDGETED

Transportation 7000-7439: Other Outgo LCFF/SC \$500,000

ESTIMATED ACTUAL

Transportation 7000-7439: Other Outgo LCFF/SC \$500,000

Action

7

Actions/Services

PLANNED

A4.7 Maintenance of district facilities are supported with staff, supplies, and equipment.

ACTUAL

A4.7 Maintenance of district facilities was supported with staff, supplies, and equipment.

	<p>Evaluation: Action 4.7 was successful in leading the district toward meeting Goal #4, that students will attend a safe, well maintained school and will have access to standards aligned materials. Maintenance projects supported the portion of Goal 4 that pertains to well-maintained schools. Although several of our campuses are more than fifty-years-old, all schools received a score of exemplary on the FIT inspection tool. Well maintained schools are a component of a healthy school climate where students are safe. The district's suspension rate is falling (The suspension rate from 14-15 was 5.3%--from 15-16 was 4.6%), the district met its expected outcomes for expulsion rate (0.5%), attendance rate (96.6%), chronic absenteeism (0.4%), middle school dropout rate (0%). Moreover, parents and students overwhelmingly agree/strongly agree that students are safe at school on district surveys. Taken together, these metrics demonstrate healthy school climate where students are safe.</p>
<p>BUDGETED Deferred Maintenance 5700-5799: Transfers Of Direct Costs LCFF/SC \$300,000 2 Custodians 2000-2999: Classified Personnel Salaries LCFF/SC \$125,140</p>	<p>ESTIMATED ACTUAL Deferred Maintenance 5700-5799: Transfers Of Direct Costs LCFF/SC \$300,000 2 Custodians 2000-2999: Classified Personnel Salaries LCFF/SC \$129,738</p>

Expenditures

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

<p>Analysis Implementation:</p> <p>Actions under Goal 4 were well implemented overall with students attending safe, well maintained schools and having access to standards aligned materials. (Note that Instructional materials were not upgraded in 2016-2017 because the California State Board of Education did not adopt new instructional materials. The remaining funds will be used to upgrade instructional materials in 2017-2018 when the State Board of Education adopts instructional materials.)</p> <p>Description of Implementation Students had access to up-to-date and sufficient instructional materials. Learning Directors provided academic and social support to students. Students were served by health professionals, counselors, Student, Specialists, and School Resource Officers. Safety was ensured with maintenance, transportation, and yard supervision. Alternative education options were provided for at-risk students.</p>
--

Successes in Implementation

Students were well served by these personnel. The barriers to school attendance and learning that many students face were reduced by the personnel and services provided under Goal 4.

Challenges in Implementation

Several Health Care Assistants (LVNs) resigned during the 2016-2017 school year and replacements had to be hired and trained.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Analysis Effectiveness:

Overall, the actions and services under Goal 4 were effective in providing students with safe, well maintained schools and in providing access to standards aligned materials. The barriers to school attendance and learning that many students face were reduced by the personnel and services provided under Goal 4. Attendance rates are high and chronic absenteeism is low. The district met it's expected outcome for attendance rate (96.6%) and chronic absenteeism rate (0.4%). Suspension rates, while still high, are falling across the district as students are provided with an array of support services designed to increase school engagement and reduce discipline incidents. All students have up-to-date, standards-aligned instructional materials. On district surveys, large majorities of students and parents indicated that they feel their students are safe at school. School and district facilities are in an "exemplary" state of repair.

Although the district's suspension rate continues to fall, the numbers of students who are suspended remains high.

Suspension Rates:

2013 (From the LCFF State Priorities Snapshot) 6.3%

2014 (From the LCFF State Priorities Snapshot) 5.0%

2015(From the California School Dashboard) 5.3% (Orange Level)

2016 (Estimated Locally) 4.6%

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Analysis Material Differences:

Instructional materials were not upgraded in 2016-2017 other than to maintain current inventories because the California State Board of Education did not adopt new instructional materials. (A4.1)

Supplies/Materials were added for the Teacher Resource Center (A4.1)

Supplies/Materials were added for student health (A4.3)

Adequate supplies and materials were provided for the child welfare and support team with \$9,463 (A4.4)

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Analysis Changes:

Expected Outcome 4.2 will be revised as follows to align with the California School Dashboard:
The District's suspension rate will be 4.5% or below and the district's expulsion rate will be below 0.7%

Expected Outcome 4.5 will be revised as follows to align with the California School Dashboard:
Students feel safe and "connected" to their school as evidenced by district reviews that may include surveys. The District will receive a score of "Met" on the California School Dashboard Local Indicator for "School Climate--Local Climate Surveys." (SP 6)

Action 1 (A4.1) Students to be Served will be changed
from: Low Income Districtwide
to: Low Income, English learners, LEA Wide, All Schools

Action 4.1 (A4.1) Supplies/materials will be provided for the Teacher Resource Center

Action 4 (A4.4) Students to be Served will be changed
from: Low Income, English learners, Foster Youth, Districtwide
to: Low Income, LEA Wide, All Schools

Action 5 (A4.5) Students to be Served will be changed
from: Schoolwide: Community Day School, All
to: English Learners, Foster Youth, Low Income, Limited to Unduplicated Student Group(s), Community Day School.

Action 6 (A4.6) Students to be Served will be changed
from: Low Income, English learners, Foster Youth, Districtwide
to: Low Income, LEA Wide, All Schools

Action 7 (A4.7) Students to be Served will be changed
from: Low Income, English learners, Foster Youth, Districtwide
to: English Learners, Foster Youth, Low Income, Schoolwide, Specific Schools (Lincoln, Roosevelt, Wilson)

Annual Update

LCAP Year Reviewed: 2016-17

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 5

Communication between schools and home will be regular and meaningful.

State and/or Local Priorities Addressed by this goal:

STATE	<input type="checkbox"/>	1	<input type="checkbox"/>	2	<input checked="" type="checkbox"/>	3	<input type="checkbox"/>	4	<input type="checkbox"/>	5	<input type="checkbox"/>	6	<input type="checkbox"/>	7	<input type="checkbox"/>	8
COE	<input type="checkbox"/>	9	<input type="checkbox"/>	10												
LOCAL																

ANNUAL MEASURABLE OUTCOMES

EXPECTED

5.1 Parents receive meaningful and timely communication on their students' progress/achievement as evidenced by district reviews of the numbers of parents attending conferences, the numbers of parents receiving standards aligned report cards, and parent responses to questions regarding communication on district surveys. (SP 3 Involvement)

5.2 Parents participate in a variety of educational and social activities as evidenced by reviews of parent attendance at district and site activities. (SP 3 Participation)

5.3 Parents have input in programs and services, both district-wide and at the school-site level, based on district reviews of parent attendance at school site council meetings, District English Learner Advisory Committee meetings, Parent Advisory Committee meetings, and response to parent surveys. (SP3 Input)

ACTUAL

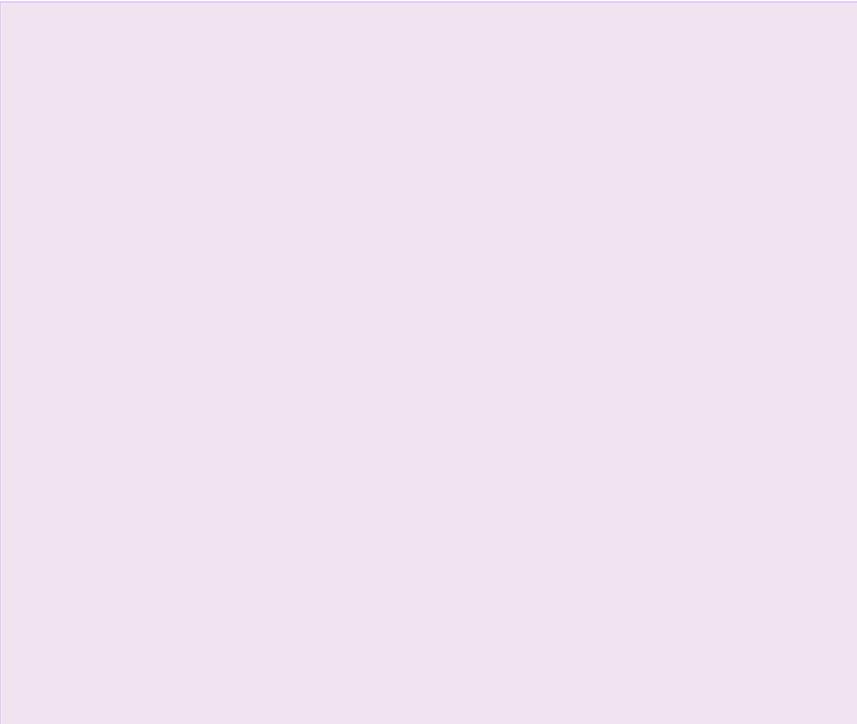
5.1 Parents received meaningful and timely communication on their students' progress/achievement as evidenced by district reviews of the numbers of parents attending conferences, the numbers of parents receiving standards aligned report cards, and parent responses to questions regarding communication on district surveys. (SP 3 Involvement)

The district received a score of "Met" on the California Department of Education's Parent Engagement Local Indicator.

Parent/teacher conferences were attended at a rate of 98%.
 98% of parents strongly agree or agree on the HESD Parent Survey that "[T]he Parent/Teacher Conference was helpful to me in understanding my child's progress towards meeting English Language Arts and Math Standards."
 100% of parents received a report card for their student.
 97% of parents responded that "[T]he Report to Parent helps me to understand what my child is expected to achieve in English Language Arts and Math" on the on the HESD Parent Survey.

95% of parents strongly agree or agree with the statement "I receive information about my child's progress in the classroom (such as yellow cards, notes, phone calls, progress reports, etc.)" on the on the on the HESD Parent Survey

5.2 Parents participate in a variety of educational and social activities as evidenced by reviews of parent attendance at district and site activities. (SP 3 Participation)



Approximately 150 parents were served at the parent outreach center. Parents received a variety of training and support services. Additionally, school sites held academic and social parent involvement activities including literacy and math nights. 89% of parents agree or strongly agree with the statement: "[T]here are adequate opportunities for me to become involved in my child's school."

5.3 Parents have input in programs and services, both district-wide and at the school-site level, based on district reviews of parent attendance at school site council meetings, District English Learner Advisory Committee meetings, Parent Advisory Committee meetings, and responses to parent surveys. (SP3 Input)
All schools maintained a school site council and the council met regularly. The district maintained a Parent Advisory Committee and a district English Learner Advisory Committee which met regularly.
95% of parents strongly agree or agree with the statement "I receive adequate information regarding parent meeting/activities such as School Site Council, English Learner Advisory Committee, parent workshops, back to school night, and parent education presentations" on the HESD parent survey.
98% of parents strongly agree or agree with the statement "[T]here are adequate opportunities for me to become informed about the school's programs."

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action **1**

Actions/Services

PLANNED
A5.1 The District and school sites will provide parents with conferences, report cards, and other means of communication regarding students' progress.

ACTUAL
A5.1 The District and school sites provided parents with conferences, report cards, and other means of communication regarding students' progress.

Evaluation:
Action 5.1 was successful in leading the district toward meeting goal #5, that communication between schools and home will be regular and meaningful. Parent/teacher conferences were attended at a rate of 98%.
98% of parents strongly agree or agree on the HESD Parent Survey that "[T]he Parent/Teacher Conference was helpful to

		me in understanding my child’s progress towards meeting English Language Arts and Math Standards." 100% of parents received a report card for their student. 97% of parents responded that "[T]he Report to Parent helps me to understand what my child is expected to achieve in English Language Arts and Math" on the on the HESD Parent Survey.
Expenditures	BUDGETED \$0	ESTIMATED ACTUAL \$0

Action **2**

Actions/Services	PLANNED A5.2 School sites and the district will provide parents with a variety of informational, training/educational, and social activities.	ACTUAL A5.2 School sites and the District provided parents with a variety of informational, training/educational, and social activities. Evaluation: Action 5.1 was successful in leading the district toward meeting goal #5, that communication between schools and home will be regular and meaningful. 89% of parents agree or strongly agree with the statement: "[T]here are adequate opportunities for me to become involved in my child's school."
Expenditures	BUDGETED Parent Liaison 2000-2999: Classified Personnel Salaries LCFF/SC \$72,747	ESTIMATED ACTUAL Parent Liaison The parent liaison provided outreach, support, and education to parents. The liaison staffed a parent outreach center. 2000-2999: Classified Personnel Salaries LCFF/SC \$75,903

Action **3**

Actions/Services	PLANNED A5.3 The district and school sites will maintain the required committees for parent input.	ACTUAL A5.3 The District and school sites maintained the required committees for parent input. The district maintained a Parent Advisory Committee and a District English Learner Advisory Committee. Each school site maintained a school site council.
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	<p>Evaluation: Action 5.1 was successful in leading the district toward meeting goal #5, that communication between schools and home will be regular and meaningful. 95% of parents strongly agree or agree with the statement "I receive adequate information regarding parent meeting/activities such as School Site Council, English Learner Advisory Committee, parent workshops, back to school night, and parent education presentations" on the HESD parent survey. 98% of parents strongly agree or agree with the statement "[T]here are adequate opportunities for me to become informed about the school's programs. Hanford Elementary participated in Federal Program Monitoring in 2016-2017. There were no finding related to the required committees for parent input.</p>
<p>BUDGETED \$0</p>	<p>ESTIMATED ACTUAL \$0</p>

Expenditures

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

<p>Analysis Implementation:</p> <p>The actions and services under Goal 5 were well-implemented with communication between schools and home being regular and meaningful.</p> <p>Description of Implementation A Parent Liaison provided outreach, education, and communication to families of students across the district. A Parent Outreach Center staffed by the Parent Liaison, for the parents of EL students was in place on the campus of Martin Luther King school. EL parents from across the district had access to this center, which was stocked with books, supplies, and materials. EL parents had access to an iPad lab at the outreach center. The center provided a variety of educational sessions as well as drop-in hours. Additionally, eBooks, (English and Spanish) that can be read on iPads or other devices were purchased for EL parents to check out.</p> <p>Successes in Implementation Activities, including parent academies and training at the parent outreach center and at school sites, have been well-attended. Parents, in overwhelming numbers, agree that they are provided with information regarding parent meeting/activities such as school site council, English learner advisory committee, parent Workshops, back to school night, and parent education presentations; that there are adequate opportunities to become</p>

informed about the school's programs; that parent/teacher conferences are helpful; and that they receive information about their students' progress.

Challenges in Implementation

Services to parents have been focused on the parents of students who are English learners. There remains a challenge to expand these services to the parents of additional unduplicated student groups.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Analysis Effectiveness:

The actions and services under Goal 5 were effective in achieving the goal of regular and meaningful communication between the district/schools and families. Across all of the district's surveys, and based on input from the advisory committees, parents feel that communication tools, such as report cards and conferences are effective and meaningful (98% agree/strongly agree). Parents feel that they receive timely information on their students' progress (95% agree/strongly agree). Parents feel that they have opportunities to participate in the decision-making around services and programs for their children (95% agree/strongly agree). Parent educational opportunities were well-attended.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Analysis Material Differences:

There were no material differences between budgeted and actual expenditures or planned and actual actions.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Analysis Changes:

Expected Outcome 5.1 will be revised as follows to better align with State Priority 5B and with the California School Dashboard:

Parents (including parents of unduplicated pupils and pupils with exceptional needs) will receive meaningful and timely communication on their students' progress/achievement as evidenced by district reviews of the numbers of parents attending conferences, the numbers of parents receiving standards aligned report cards, and parent responses to questions regarding communication on district surveys. The District will receive a score of "Met" on the California School Dashboard local indicator for "Parent Engagement." (SP3)

Expected Outcome 5.2 will be revised as follows to better align with State Priority 5B and with the California School Dashboard:

Parents (including parents of unduplicated pupils and pupils with exceptional needs) participate in a variety of educational and social activities as evidenced by reviews of parent attendance at district and site activities. (SP 3 Participation)

Action 1(A5.1) Will be changed

from: Districtwide, All

to: Not contributing to meeting Increased or Improved Services Requirement. (This action is not associated with an expenditure of funds.)

Change:

Action 3(A5.3) Will be changed

from: Districtwide, All

to: Not contributing to meeting Increased or Improved Services Requirement. (This action is not associated with an expenditure of funds.)

Stakeholder Engagement

LCAP Year

2017-18 2018-19 2019-20

INVOLVEMENT PROCESS FOR LCAP AND ANNUAL UPDATE

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

Parents, Community:

The district's Parent Advisory Committee (PAC) continued to meet regularly throughout the school year. Each school site council elected a parent for the district PAC. The PAC met five times during the 16-17 school year. The superintendent, director of categorical programs, and/or director of curriculum attended these meetings. The purpose of the PAC is to engage parents in the LCAP review and planning process, to elicit their input into the district's LCAP, and to provide them with the opportunity to voice priorities for their students. Spanish translation was available at each of the meetings. Information regarding the state priorities, the district's goals, the purposes of the supplemental and concentration funding were presented to parents to facilitate the review and goal setting process. The PAC reviewed information and/or data showing the district's performance in relation to the metrics that are part of each of the state's priorities. The PAC reviewed drafts of the LCAP throughout the school year providing input and advice as the plan was reviewed and developed.

Parent Advisory Committee

Dates Meeting Time Place

10/25/2016 PAC Meeting #1

9:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

1/31/2017 PAC Meeting #2

9:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

3/14/2017 PAC Meeting #3

9:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

4/25/2017 PAC Meeting #4

9:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

5/23/2017 PAC Meeting #5

9:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

Parents, Community:

The LCAP is a standing item on the District English Learner Advisory Committee (DELAC). (Note that the DELAC is comprised of parents of students who are English learners; community members with an interest in the achievement of ELs and the programs and services they receive; and district level leadership.) At each DELAC meeting, members receive information and provide recommendations on the implementation of the LCAP. The DELAC reviews the achievement and progress of EL students in detail, including CELDT scores, reclassification procedures and rates, along with other data including data relating to the metrics that are part of the state's priorities. Members receive information and provide recommendations on programs and services for English learners. DELAC members review EL student achievement and provide recommendations as to how the district's programs can be improved to increase the achievement of ELs.

DELAC Dates Meeting Time Place

10/26/2016 DELAC Meeting #1

10:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

2/1/2017 DELAC Meeting #2

10:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

3/15/2017 DELAC Meeting #3

10:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

4/26/2017 DELAC Meeting #4

10:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

5/24/2017 DELAC Meeting #5

10:00 a.m.

District Office Boardroom

714 N. White St. Hanford, CA

Parents, Community:

The LCAP was an item on the school site council meeting agenda for either meeting #2, #3 or #4 at each school site. (Note that school site councils are comprised of parents and or community members, teachers, school personnel, and the site principal.) School site council members received information on student achievement relative to the state priorities. School site council members provide recommendations on the development and implementation of the LCAP

Bargaining Units, Staff:

The LCAP is a regular agenda item at the district's meet-and-consult sessions with the certificated and classified collective bargaining units. These groups have provided input into the district's services and programs and on how to prioritize these programs and services. Hanford Elementary Teachers Association (HETA) meet-and-consult is held on the first Monday of each month. California School Employee's Association (CSEA) meet and consult is held on the third Monday of each month.

Community:

The Kings County Office of Education in partnership with the Kings County Foster Youth Executive Council a foster youth support and advocacy group, held a series of informational meetings on the needs of foster youth. HESD leadership including the Director of Program Development, the Director Facilities and Operations, and the district Foster Youth Coordinator attended these meetings. At these meetings, the specific needs and challenges of foster youth were presented and discussed.

Pupils:

A student focus group, to give students the opportunity to have their voices heard in relation to the LCAP was held on February 1, 2017 at John F. Kennedy Junior High School. Students representing Hamilton, Lincoln, Lee Richmond, Washington, King, Monroe, Roosevelt, Simas, and Wilson schools attended the session. In preparation for the focus group, the elementary student representatives obtained input on a series of survey questions, representing the eight state priorities, from their classmates at the elementary schools. Prepared with information obtained from their classmates, the elementary students were transported to the John F. Kennedy for the focus group session. Working together with junior high student leadership groups, consisting of student leaders from Kennedy and Wilson schools, students further discussed the survey questions. The groups of students refined their opinions, produced written documentation of their discussion and opinions, and presented this information to the larger group. This information was collected and compiled by district officials.

Pupils, Parents:

A series of surveys were conducted, with both paper and online options, in English and Spanish, to provide parents, staff, students, and community members with the opportunity give input into the district's services and programs for Unduplicated students, to prioritize programs and services, and to give general input and ask questions related to these services and programs.

Surveys included:

The HESD Parent Survey (to all parents in HESD) (2/2017)
 The Bright Bytes Technology Survey (to teachers, parents, students 3-8) (3/2017)
 Healthy Kids Survey (to students 5,7) (2/2016)
 HESD Art Survey (to students 7-8 in an art class) (3/2017)
 HESD Music Survey (to students 7-8 in a music class) (3/2017)
 READY Survey (to Students in the after-school program) (2/2017)
 HESD LCAP Student Survey (to LCAP Focus Group students) (2/2017)

Staff:

The district's Instructional Cabinet met monthly during the school year. At these meetings, administrators, Principals, Learning Directors, and other school personnel conducted analysis of the needs of students across the district and at individual school sites. The instructional cabinet provided staff with the opportunity to give input into the LCAP, based on analysis of students' needs.

IMPACT ON LCAP AND ANNUAL UPDATE

How did these consultations impact the LCAP for the upcoming year?

The parent advisory committee recommended that the district continue the following LCAP services to students:

Supplies, Materials, and Technology for School Sites (A1.1)
 Staffed School Libraries Open Daily (A1.1)
 Technicians Supporting Student Technology (A1.1)
 Study Trips (A1.1)

Art Teachers and Related Supplies (A1.2)
Music Teachers and Related Supplies and Equipment (A1.2)
PE Teachers (A1.2)
After School Athletic Enrichment and Youth Development (A1.2)
After School Program Staff and Supplies (A1.2)

Reduce or Eliminate Combination Classes (A2.1)
After-Hours/Summer Intersession Instruction (A2.2)
Support for Foster Youth (A2.3)
Leadership to Support English Learners (A2.4)
Instructional Aides (Jr. High) (A2.4)

Professional Development for Teachers and Staff (A3.1)

Standards Aligned Instructional Materials (A4.1)
Coordination of Services to Students (Learning Directors) (A4.2)
School Nurses and Health Care Assistants (A4.3)
Elementary and Junior High Counselors (A4.3)
Student Specialists and Vice Principals (A4.4)
School Resource Officers (A4.4)
School Climate, Child Welfare and Attendance (A4.4)
Yard Supervision (A4.4)
Community Day School Community Day School (A4.5)
Maintenance and Transportation (A4.6, A4.7)

Parent Liaison (A5.2)

The DELAC recommended that the district continue or increase the following services:

Supplies, Materials, and Technology for School Sites (A1.1)
Staffed School Libraries Open Daily (A1.1)
Technicians Supporting Student Technology (A1.1)
Study Trips (A1.1)

Art Teachers and Related Supplies (A1.2)
Music Teachers and Related Supplies and Equipment (A1.2)
PE Teachers (A1.2)
After School Athletic Enrichment and Youth Development (A1.2)
After School Program Staff and Supplies (A1.2)

Reduce or Eliminate Combination Classes (A2.1)
After-Hours/Summer Intersession Instruction (A2.2)
Support for Foster Youth (A2.3)
Leadership to Support English Learners (A2.4)
Instructional Aides (Jr. High) (A2.4)

Professional Development for Teachers and Staff (A3.1)

Standards Aligned Instructional Materials (A4.1)
Coordination of Services to Students (Learning Directors) (A4.2)
School Nurses and Health Care Assistants (A4.3)
Elementary and Junior High Counselors (A4.3)
Student Specialists and Vice Principals (A4.4)
School Resource Officers (A4.4)
School Climate, Child Welfare and Attendance (A4.4)
Yard Supervision (A4.4)
Community Day School Community Day School (A4.5)
Maintenance and Transportation (A4.6, A4.7)

Parent Liaison (A5.2)

Bargaining unit recommended that the district continue to provide:

Recruitment and retention of highly qualified staff (A3.1)
Professional development in implementing the Common Core Standards (A3.1)
Professional development in instruction for English learners, at-risk students, and students with disabilities (A3.1)
Access to standards aligned instructional materials and technology (A4.1, A1.1)
Yard supervision (A4.4)

Students who are foster youth (or former foster youth) along with Kings County foster youth representatives recommended continued or increased:

Monitoring of school placement and progress of foster youth (A4.2, A4.4)
Transportation to school and to extra-curricular activities (A2.3)
Professional development for teachers and staff regarding the unique needs of foster youth (A3.1)
Access to additional instructional time including but not limited to summer programs (A2.2)
Access to technology, books, supplies, and materials (A2.3)

Students recommended that the district continue providing:

Good teachers who care about students and make learning fun (A3.1)
Access to technology (A1.1)
Maintaining/increasing/improving social, behavioral, and health services (A4.1-A4.6)
Well maintained campuses where students are safe (A4.4)
Extracurricular activities (A1.2)
Study trips (A1.1)
Art, music, PE (A1.2)

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

New
 Modified
 Unchanged

Goal 1

Students will receive a broad educational program that includes English language arts, mathematics, science, history, visual and performing arts, and physical education.

State and/or Local Priorities Addressed by this goal:

STATE 1 2 3 4 5 6 7 8
 COE 9 10
 LOCAL

Identified Need

A continuing mandate from all stakeholder groups is that a good education is focused on reading and math, but is also well-rounded, providing science, history, art, music, and physical education. Moreover, stakeholders support a well-rounded education that includes opportunities to travel to museums and scientific exhibits, to participate in concerts and sporting events, and to have access to modern technology. Hanford Elementary's stakeholders have directed the district to provide students with a well-rounded education.

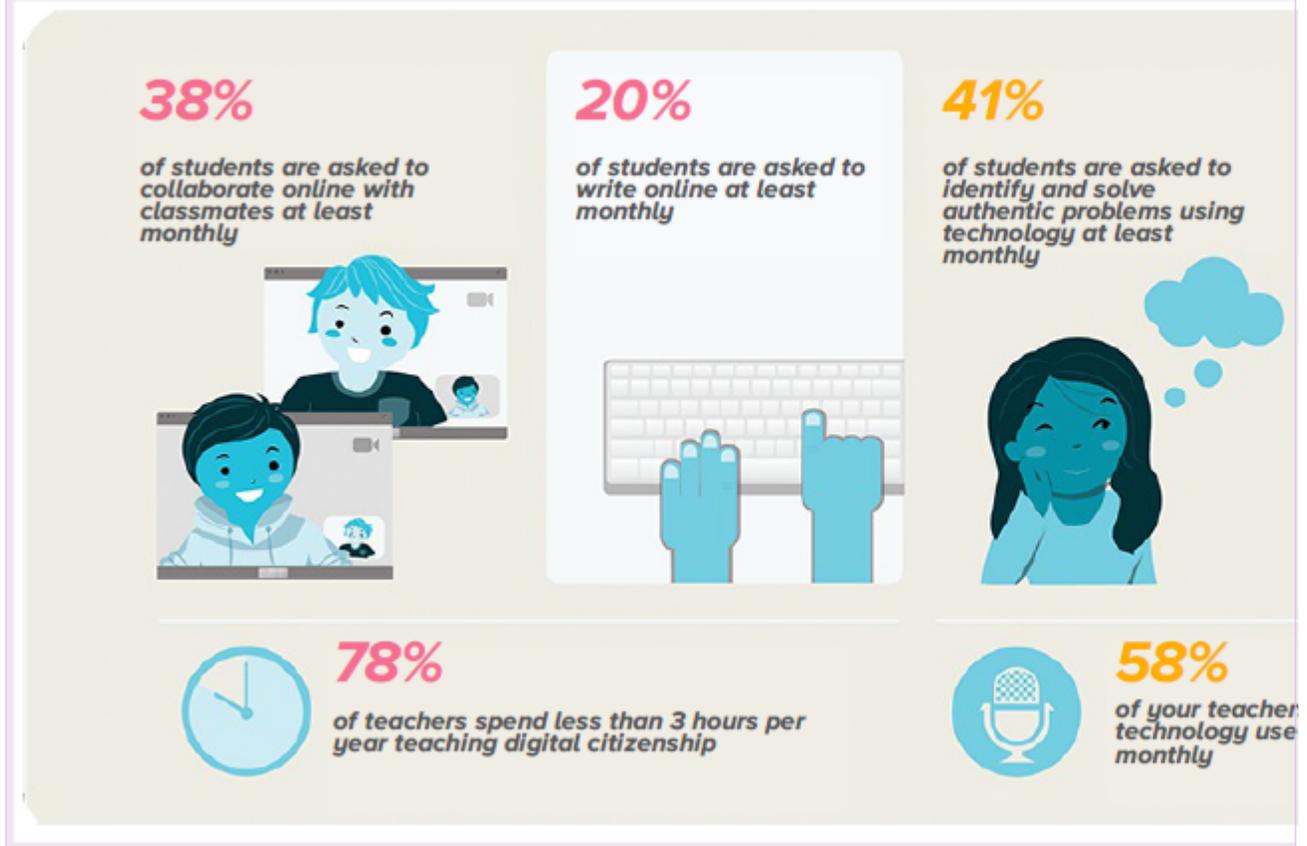
Because we have a large number of students from low income families, and students from low income families sometimes lack the resources to experience the types of enrichment activities, such as music, art, and physical education, that have been shown to increase academic achievement, there is a need to provide students with an educational program that includes these areas of study. (A1.2)

I think it is important to have art/music classes at my school. (95%, 97%
 My art/music class enriches (improves) my experience at school. (89%, 88%)
 Being in art/music motivates me to come to school every day. (78%, 70%)
 Learning about art/music adds value to my life. (85%, 83%)
 Learning about art/music will help me in the future. (89%, 85%)

Because we have a large number of students from low income families, and students from low income families sometimes lack the resources to experience activities that have been shown to increase their interest and engagement in school such as travel to museums, zoos, and parks such as Yosemite or Sequoia, there is a need to provide students with academic study trips. (A1.1)

Because students from low income families don't always have access to the technology that is essential in developing skills needed for success in college and in today's workplaces, there is a need to provide students with technology to be used in their classrooms each day. (A1.1)
 Technology Survey:
 Access to Technology: Students are allowed to take home a school-owned mobile computer

3% Can take it home every night
 2% Can sometimes take it home
 19% Have one, but can't take it home



EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Priority 2: Implementation of State Standards addresses: A. The implementation of state board adopted academic content and performance standards for all students, which are: a. English Language Arts – Common Core State Standards for English Language Arts	All instruction in core subject areas was aligned to the Common Core Standards based on site reviews and classroom observations that took place during the 2016-2017 school year. Therefore the baseline will be that all instruction in core subject areas is aligned to the Common Core Standards.	1.1 Instruction in all areas listed under State Priority 2A are aligned with state board adopted academic content and performance standards for all students as evidenced by school-site based reviews that include classroom observations. The District will receive a score of "Met" on the California School	1.1 Instruction in all areas listed under State Priority 2A are aligned with state board adopted academic content and performance standards for all students as evidenced by school-site based reviews that include classroom observations. The District will receive a score of "Met" on the California School	1.1 Instruction in all areas listed under State Priority 2A are aligned with state board adopted academic content and performance standards for all students as evidenced by school-site based reviews that include classroom observations. The District will receive a score of "Met" on the California School

<p>b. Mathematics – Common Core State Standards for Mathematics c. English Language Development d. Career Technical Education e. Health Education Content Standards f. History-Social Science g. Model School Library Standards h. Physical Education Model Content Standards i. Next Generation Science Standards j. Visual and Performing Arts k. World Language; and</p>	<p>HESD "Met" the local indicator for 16-17 implementation of State Academic Standards.</p>	<p>Dashboard local indicator for "Implementation of State Academic Standards." (SP2)</p>	<p>Dashboard local indicator for "Implementation of State Academic Standards." (SP2)</p>	<p>Dashboard local indicator for "Implementation of State Academic Standards." (SP2)</p>
<p>Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in: A. A broad course of study including courses described under Sections 51210 and 51220(a)-(i), as applicable; B. Programs and services developed and provided to unduplicated pupils C. Programs and services developed and provided to individuals with exceptional needs.</p>	<p>Students (including unduplicated students and students with exceptional needs) received instruction in art, music, and physical education, and participated in these subjects in the 2016-2017 school year. Therefore, the numbers of students, shown as participating in these programs below, shall serve as the baseline.</p> <p>Approximately 150 students received art instruction and 284 students received music instruction at the two junior high schools in 16-17.</p> <p>Approximately 4003 students in the elementary schools received art instruction in 16-17.</p> <p>All students received the required number of minutes of physical education in 16-17. Therefore, 200 minutes of physical education instruction every ten days for elementary school students and 400 minutes of physical education</p>	<p>1.2 Students (including unduplicated students and students with exceptional needs) receive instruction in art, music, and physical education, and participate in these subjects as evidenced by the numbers of students in art, music, and PE along with the number of minutes of PE students receive. (SP 7A, 7B, 7C)</p>	<p>1.2 Students (including unduplicated students and students with exceptional needs) receive instruction in art, music, and physical education, and participate in these subjects as evidenced by the numbers of students in art, music, and PE along with the number of minutes of PE students receive. (SP 7A, 7B, 7C)</p>	<p>1.2 Students (including unduplicated students and students with exceptional needs) receive instruction in art, music, and physical education, and participate in these subjects as evidenced by the numbers of students in art, music, and PE along with the number of minutes of PE students receive. (SP 7A, 7B, 7C)</p>

	<p>instruction every ten days for junior high students shall serve as the baseline.</p>			
<p>Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in: B. Programs and services developed and provided to unduplicated pupils</p> <p>California Education Code Section 42238.02(b) (1) For purposes of this section unduplicated pupil means a pupil enrolled in a school district or a charter school who is either classified as an English learner, eligible for a free or reduced-price meal, or is a foster youth.</p>	<p>All EL Students received 30 minutes of designated ELD each school-day in 16-17 as measured by district and school-site observations. This shall be the baseline.</p> <p>All low-Income students received instruction in 16-17 in ELA and math as measured by the HESD report to parents. This shall be the baseline.</p> <p>All foster youth received instruction in 16-17 in ELA and math as measured by the HESD report to parents. This shall be the baseline.</p>	<p>1.2a All EL Students will receive 30 minutes of designated ELD each school-day.</p> <p>All low-Income students will receive instruction in ELA and math as measured by the HESD report to parents. This shall be the baseline.</p> <p>All foster youth will receive instruction in ELA and math as measured by the HESD report to parents. (SP 7B)</p>	<p>1.2a All EL Students will receive 30 minutes of designated ELD each school-day.</p> <p>All low-Income students will receive instruction in ELA and math as measured by the HESD report to parents. This shall be the baseline.</p> <p>All foster youth will receive instruction in ELA and math as measured by the HESD report to parents. (SP 7B)</p>	<p>1.2a All EL Students will receive 30 minutes of designated ELD each school-day.</p> <p>All low-Income students will receive instruction in ELA and math as measured by the HESD report to parents. This shall be the baseline.</p> <p>All foster youth will receive instruction in ELA and math as measured by the HESD report to parents. (SP 7B)</p>
<p>Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in: C. Programs and services developed and provided to individuals with exceptional needs.</p>	<p>1.2b Students with exceptional needs received instruction in 16-17 in ELA and math as measured by the HESD report to parents. This shall be the baseline.</p>	<p>1.2b Students with exceptional needs will receive instruction in ELA and math as measured by the HESD report to parents. (SP 7C)</p>	<p>1.2b Students with exceptional needs will receive instruction in ELA and math as measured by the HESD report to parents. (SP 7C)</p>	<p>1.2b Students with exceptional needs will receive instruction in ELA and math as measured by the HESD report to parents. (SP 7C)</p>
<p>Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described</p>	<p>Students were enriched by art, music, and physical education, feel more engaged in school, and were motivated to achieve as a result of participating in these activities. Therefore, the HESD Survey results from 2016-2017 below shall serve as the baseline:</p> <p>I think it is important to have art/music classes at my school. (95%, 97%)</p>	<p>1.2 a. Students are enriched by art, music, and physical education, feel more engaged in school, and are motivated to achieve as a result of participating in these activities as evidence by survey results. (SP 8)</p>	<p>1.2 a. Students are enriched by art, music, and physical education, feel more engaged in school, and are motivated to achieve as a result of participating in these activities as evidence by survey results. (SP 8)</p>	<p>1.2 a. Students are enriched by art, music, and physical education, feel more engaged in school, and are motivated to achieve as a result of participating in these activities as evidence by survey results. (SP 8)</p>

	<p>My art/music class enriches (improves) my experience at school. (89%, 88%) Being in art/music motivates me to come to school every day. (78%, 70%) Learning about art/music adds value to my life. (85%, 83%) Learning about art/music will help me in the future. (89%, 85%)</p>			
<p>Priority 2: Implementation of State Standards addresses: A. The implementation of state board adopted academic content and performance standards for all students, which are: c. English Language Development B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.</p>	<p>School site-based reviews in 2016-2017 that included classroom observations indicated that ELD instruction and materials were aligned with the State Board of Education Adopted 2012 ELD Standards and the Common Core Standards. Therefore, the baseline shall be that: All instruction and materials are aligned with the State Board of Education Adopted 2012 ELD Standards and the Common Core Standards as evidenced by school-site based reviews that include classroom observations. HESD "Met" the local indicator for implementation of State Academic Standards for 16-17. Therefore, this will be the baseline.</p>	<p>1.3 All ELD instruction and materials are aligned with the State Board of Education Adopted 2012 ELD Standards and the Common Core Standards as evidenced by school-site based reviews that include classroom observations. (SP 2) HESD will score "Met" on the local indicator for implementation of State Academic Standards.</p>	<p>1.3 All ELD instruction and materials are aligned with the State Board of Education Adopted 2012 ELD Standards and the Common Core Standards as evidenced by school-site based reviews that include classroom observations. (SP 2) HESD will score "Met" on the local indicator for implementation of State Academic Standards.</p>	<p>1.3 All ELD instruction and materials are aligned with the State Board of Education Adopted 2012 ELD Standards and the Common Core Standards as evidenced by school-site based reviews that include classroom observations. (SP 2) HESD will score "Met" on the local indicator for implementation of State Academic Standards.</p>

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action **1**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A1.1 Common Core Standards aligned instruction is supported with staff, technology, supplies, materials, and study trips.

2018-19

New Modified Unchanged

A1.1 Common Core Standards aligned instruction is supported with staff, technology, supplies, materials, and study trips.

2019-20

New Modified Unchanged

A1.1 Common Core Standards aligned instruction is supported with staff, technology, supplies, materials, and study trips.

BUDGETED EXPENDITURES

2017-18

Amount	\$154,496
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Supplies, Materials, Site-directed Technology
Amount	\$345,725
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries

2018-19

Amount	\$150,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Supplies, Materials, Site-directed Technology
Amount	\$366,469
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 10 Media Service Aides

2019-20

Amount	\$150,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Supplies, Materials, Site-directed Technology
Amount	\$388,457
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 10 Media Service Aides

	10 Media Service Aides				
Amount	\$30,000	Amount	\$30,000	Amount	\$30,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Library Information System (Destiny) Tech Support	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Library Information System (Destiny)	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Library Information System (Destiny)
Amount	\$650,000	Amount	\$500,000	Amount	\$500,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Student Technology	Budget Reference	4000-4999: Books And Supplies Student Technology	Budget Reference	4000-4999: Books And Supplies Student Technology
Amount	\$557,991	Amount	\$591,470	Amount	\$626,959
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 6 Technicians for Student Technology	Budget Reference	2000-2999: Classified Personnel Salaries 6 Technicians for Student Technology	Budget Reference	2000-2999: Classified Personnel Salaries 6 Technicians for Student Technology
Amount	\$175,000	Amount	\$175,000	Amount	\$175,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Study Trips	Budget Reference	4000-4999: Books And Supplies Study Trips	Budget Reference	4000-4999: Books And Supplies Study Trips

Action **2**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

[Scope of Services](#)

LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

[Location\(s\)](#)

All Schools Specific Schools: Specific Grade spans:

[ACTIONS/SERVICES](#)

2017-18

New Modified Unchanged

A1.2 Art, music, and PE instruction is supported with staff, supplies, and materials.

2018-19

New Modified Unchanged

A1.2 Art, music, and PE instruction is supported with staff, supplies, and materials.

2019-20

New Modified Unchanged

A1.2 Art, music, and PE instruction is supported with staff, supplies, and materials.

[BUDGETED EXPENDITURES](#)

2017-18

Amount	\$459,128
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4.5 FTE Music Teachers
Amount	\$90,122
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Music Program Supplies & Equipment
Amount	\$396,977
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4 FTE Elementary PE Teachers
Amount	\$187,731
Source	LCFF/SC

2018-19

Amount	\$486,676
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4.5 FTE Music Teachers
Amount	\$82,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Music Program Supplies & Equipment
Amount	\$420,796
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4 FTE Elementary PE Teachers
Amount	\$198,995
Source	LCFF/SC

2019-20

Amount	\$515,876
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4.5 FTE Music Teachers
Amount	\$82,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Music Program Supplies & Equipment
Amount	\$446,043
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4 FTE Elementary PE Teachers
Amount	\$210,935
Source	LCFF/SC

Budget Reference	1000-1999: Certificated Personnel Salaries After School Athletic Enrichment and Youth Development Admin and Staff (.5 FTE and Cert. Coaching Stipends)	Budget Reference	1000-1999: Certificated Personnel Salaries After School Athletic Enrichment and Youth Development Admin and Staff (.5 FTE and Cert. Coaching Stipends)	Budget Reference	1000-1999: Certificated Personnel Salaries After School Athletic Enrichment and Youth Development Admin and Staff (.5 FTE and Cert. Coaching Stipends)
Amount	\$112,264	Amount	\$115,000	Amount	\$120,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies After School Athletic Enrichment and Youth Development Supplies	Budget Reference	4000-4999: Books And Supplies After School Athletic Enrichment and Youth Development Supplies	Budget Reference	4000-4999: Books And Supplies After School Athletic Enrichment and Youth Development Supplies
Amount	\$191,361	Amount	\$202,843	Amount	\$215,013
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 2.0 FTE Art Teachers	Budget Reference	1000-1999: Certificated Personnel Salaries 2.0 FTE Art Teachers	Budget Reference	1000-1999: Certificated Personnel Salaries 2.0 FTE Art Teachers
Amount	\$2,500	Amount	\$2,500	Amount	\$2,500
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Art Supplies/Materials	Budget Reference	4000-4999: Books And Supplies Art Supplies/Materials	Budget Reference	4000-4999: Books And Supplies Art Supplies/Materials
Amount	\$42,794	Amount	\$45,362	Amount	\$48,083
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries .5 FTE READY Program Support Staff	Budget Reference	2000-2999: Classified Personnel Salaries .5 FTE READY Program Support Staff	Budget Reference	2000-2999: Classified Personnel Salaries .5 FTE READY Program Support Staff
Amount	\$205,455	Amount	\$200,000	Amount	\$200,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies READY Program Supplies	Budget Reference	4000-4999: Books And Supplies READY Program Supplies	Budget Reference	4000-4999: Books And Supplies READY Program Supplies

Action **3**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A1.3 Director of Curriculum (EL) provides leadership in the alignment of ELD, the state adopted standards, and the district's instructional programs.

2018-19

New Modified Unchanged

A1.3 Director of Curriculum (EL) provides leadership in the alignment of ELD, the state adopted standards, and the district's instructional programs.

2019-20

New Modified Unchanged

A1.3 Director of Curriculum (EL) provides leadership in the alignment of ELD, the state adopted standards, and the district's instructional programs.

BUDGETED EXPENDITURES

2017-18

Amount	\$85,494
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 50% Director of Curriculum

2018-19

Amount	\$90,624
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 50% Director of Curriculum

2019-20

Amount	\$96,061
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 50% Director of Curriculum

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

New
 Modified
 Unchanged

Goal 2

All students will make progress toward proficiency on the state adopted standards, and that progress will be measured and shared with students, parents, teachers, and administrators.

State and/or Local Priorities Addressed by this goal:

STATE 1 2 3 4 5 6 7 8
 COE 9 10
 LOCAL

Identified Need

Data from the California School Dashboard Academic Indicator places Hanford Elementary in the Yellow category in both ELA and math. In ELA, seven of the nine student subgroups are in the Yellow category (or above). In math, six of the nine subgroups are in the Yellow category (or above). This grouping, with most subgroups performing at levels similar to the district overall, indicates a need to provide support to all unduplicated students across all of the subgroups. There is a need to provide unduplicated students with instructional supports including increasing staffing levels in grades 4-6 to reduce class size and/or eliminate combination classes (A2.1) (thereby providing these students with more individualized time and attention from the teacher) and to provide summer educational programs giving these students additional hours of instructional time. (A2.2)

Although English learners performed at the Yellow level on the CA School Dashboard English Learner Progress Indicator, and on both the ELA and mathematics academic indicators, and while these students achieved growth in all three of these areas, English Learners have a status of 44.7 points below level 3 in ELA and 72.4 points below level 3 in mathematics. This indicates that there is a need to provide students who are English learners with language support in all academic areas (A2.4) and to provide these students with English language development instruction (instruction in learning the English language). (A2.4, A2.5) There is an additional need to provide classroom teachers with leadership, training, and support in implementing effective integrated and designated English language development instruction. (A2.5)

Data from the California School Dashboard Academic Indicator for ELA and math shows that students with disabilities (SWD) perform at significantly lower levels than students overall. This indicates a need to provide students with disabilities with programs that are designed to increase their academic achievement including a Resource Specialist Program, Instructional Aides, and an extended school year. (A2.7)

Data from the California School Dashboard Academic Indicator for math shows Asian students performing below the level of all students. The small number of students in this subgroup (1%, 35 students) indicates the need to identify individual struggling students and provide them with summer educational programs giving these students additional hours of instructional time. (A2.2)

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<p>Priority 4: Pupil Achievement as measured by all of the following, as applicable: A. Statewide assessments</p>	<p>2.1a Students made progress in mastering the required Common Core Standards in ELA in 2016-2017 measured by performance on the state assessments (CAASPP). Therefore, the baseline shall be:</p> <p>English Language Arts Overall: 24.3 Below Level 3 - 5.6 point growth EL: 44.7 Below Level 3 - 6.7 point growth SED: 32.9 Below Level 3 - 5.3 point growth Asian: 14.2 Below Level 3 - 4.8 point decline Af Am: 44.9 Below Level 3 - 0.5 point growth Filipino: 54.6 Above Level 3 - 0.9 point growth Hisp: 31.0 Below Level 3 - 5.6 point growth 2/More: 3 Above Level 3 - 5.6 point growth White: 3.3 Above Level 3 - 11.4 point growth</p>	<p>2.1a Students make progress in mastering the required Common Core Standards in ELA. Progress will be measured by performance on the state assessments (CAASPP). (SP4)</p> <p>English Language Arts Targets (Status) Overall: 17.7 Below Level 3 (Y) EL: 37.7 Below Level 3 (Y) SED: 22.9 Below Level 3 (Y) SWD: 101.5 Below Level 3 (R) Asian: 7.2 Below Level 3 (Y) Af Am: 37.9 Below Level 3 (Y) Filipino: 55.0 Above Level 3 (G) Hisp: 21.0 Below Level 3 (Y) 2/More: 10 Above Level 3 (G) White: 10.4 Above Level 3 (G)</p>	<p>2.1a Students make progress in mastering the required Common Core Standards in ELA. Progress will be measured by performance on the state assessments (CAASPP). (SP4)</p> <p>English Language Arts Targets (Status) Overall: 10.7 Below Level 3 (Y) EL: 30.7 Below Level 3 (Y) SED: 12.9 Below Level 3 (Y) SWD: 94.5 Below Level 3 (R) Asian: 0.2 Below Level 3 (G) Af Am: 30.9 Below Level 3 (Y) Filipino: 55.5 Above Level 3 (G) Hisp: 11.0 Below Level 3 (Y) 2/More: 17.0 Above Level 3 (G) White: 17.4 Above Level 3 (G)</p>	<p>2.1a Students make progress in mastering the required Common Core Standards in ELA. Progress will be measured by performance on the state assessments (CAASPP). (SP4)</p> <p>English Language Arts Targets (Status) Overall: 3.7 Below Level 3 (G) EL: 23.7 Below Level 3 (Y) SED: 2.9 Below Level 3 (G) SWD: 87.5 Below Level 3 (R) Asian: 6.8 Above Level 3 (G) Af Am: 23.9 Below Level 3 (Y) Filipino: 56.0 Above Level 3 (G) Hisp: 1.0 Below Level 3 (G) 2/More: 24.0 Above Level 3 (G) White: 24.4 Above Level 3 (G)</p>
<p>Priority 4: Pupil Achievement as measured by all of the following, as applicable: A. Statewide Assessments</p>	<p>2.1b Students made progress in mastering the required Common Core Standards in mathematics in 2016-2017 as measured by performance on the state assessments (CAASPP). Therefore, the baseline shall be:</p> <p>Mathematics Overall: 55.8 Below Level 3 - 3.4 point growth EL: 72.4 Below Level 3 - 5.3 point growth SED: 63.8 Below Level 3 - 3.2 point growth</p>	<p>2.1b Students make progress in mastering the required Common Core Standards in math. Progress will be measured by performance on the state assessments (CAASPP). (SP4)</p> <p>Mathematics Targets (Status) Overall: 45.8 Below Level 3 (Y) EL: 62.4 Below Level 3 (Y) SED: 50.9 Below Level 3 (Y) SWD: 130.4 Below Level 3 (R) Asian: 26.3 Below Level 3 (Y) Af Am: 76.7 Below Level 3 (Y) Filipino: 15.0 Above Level 3 (G) Hisp: 49.2 Below Level 3 (Y)</p>	<p>2.1b Students make progress in mastering the required Common Core Standards in math. Progress will be measured by performance on the state assessments (CAASPP). (SP4)</p> <p>Mathematics Targets (Status) Overall: 35.0 Below Level 3 (Y) EL: 52.4 Below Level 3 (Y) SED: 38.0 Below Level 3 (Y) SWD: 125.4 Below Level 3 (R) Asian: 16.3 Below Level 3 (Y) Af Am: 66.7 Below Level 3 (Y) Filipino: 17.0 Above Level 3 (G) Hisp: 37.2 Below Level 3 (Y)</p>	<p>2.1b Students make progress in mastering the required Common Core Standards in math. Progress will be measured by performance on the state assessments (CAASPP). (SP4)</p> <p>Mathematics Targets (Status) Overall: 25.0 Below Level 3 (G) EL: 42.4 Below Level 3 (Y) SED: 25.0 Below Level 3 (G) SWD: 120.4 Below Level 3 (R) Asian: 6.3 Below Level 3 (G) Af Am: 56.7 Below Level 3 (Y) Filipino: 19.0 above Level 3 (G) Hisp: 25.0 Below Level 3 (G)</p>

	<p>SWD: 138.4 72.4 Below Level 3 - 0.4 point growth Asian: 36.3 72.4 Below Level 3 - 16.6 point decline Af Am: 86.7 72.4 Below Level 3 - 2.4 point decline Filipino: 14.1 Above Level 3 - 4.3 point growth Hisp: 61.2 72.4 Below Level 3 - 4.2 point growth 2/More: 22.1 72.4 Below Level 3 - 6.9 point growth White: 30.7 72.4 Below Level 3 - 3.0 point growth</p>	<p>2/More: 12.1 Below Level 3 (G) White: 25.0 Below Level 3 (G)</p>	<p>2/More: 2.1 Below Level 3 (G) White: 15.0 Below Level 3 (G)</p>	<p>2/More: 7.9 Below Level 3 (G) White: 5.0 Above Level 3 (G)</p>
<p>Priority 4: Pupil Achievement as measured by all of the following, as applicable: D. The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT;</p>	<p>2.2 California School Dashboard EL Progress Indicator 66.9% - 4 point growth (Y) CELDT 2016-2017 54.6% made Annual Growth (Estimated Locally)</p>	<p>2.2 California School Dashboard EL Progress Indicator 67.1% (G) CELDT Annual Progress 54.8%</p>	<p>2.2 California School Dashboard EL Progress Indicator 68.6% (G) CELDT Annual Progress 55%</p>	<p>2.2 California School Dashboard EL Progress Indicator 70.1% (G) CELDT Annual Progress 56.2%</p>
<p>Priority 4: Pupil Achievement as measured by all of the following, as applicable: E. The English learner reclassification rate</p>	<p>Baseline 2016-2017 12.5%</p>	<p>The English learner reclassification rate 13%</p>	<p>The English learner reclassification rate 13.5%</p>	<p>The English learner reclassification rate 14%</p>

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<u>Students to be Served</u>	<input type="checkbox"/> All <input type="checkbox"/> Students with Disabilities <input type="checkbox"/> <u>[Specific Student Group(s)]</u>
<u>Location(s)</u>	<input type="checkbox"/> All Schools <input type="checkbox"/> Specific Schools: <input type="checkbox"/> Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served

- English Learners Foster Youth Low Income

Scope of Services

- LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s)

- All Schools Specific Schools: Hamilton, King, Lincoln, Roosevelt, Simas, Washington Specific Grade spans: 4, 5, 6

ACTIONS/SERVICES

2017-18

- New Modified Unchanged

A2.1 Staffing levels will be increased to reduce class sizes and/or to eliminate combination classes in grades 4-6.

2018-19

- New Modified Unchanged

A2.1 Staffing levels will be increased to reduce class sizes and/or to eliminate combination classes in grades 4-6.

2019-20

- New Modified Unchanged

A2.1 Staffing levels will be increased to reduce class sizes and/or to eliminate combination classes in grades 4-6.

BUDGETED EXPENDITURES

2017-18

Amount	\$105,238
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4th Grade Teacher Lincoln (Reduce Class Size)
Amount	\$71,759
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 6th Grade Teacher Roosevelt (Reduce Class Size)
Amount	\$83,352
Source	LCFF/SC

2018-19

Amount	\$104,285
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes
Amount	\$104,285
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes
Amount	\$104,285
Source	LCFF/SC

2019-20

Amount	\$110,543
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes
Amount	\$110,543
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes
Amount	\$110,543
Source	LCFF/SC

Budget Reference	1000-1999: Certificated Personnel Salaries 6th Grade Teacher King (Reduce Class Size)	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes
Amount	\$108,884	Amount	\$104,286	Amount	\$110,543
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4th Grade Teacher Washington (Reduce Class Size)	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes
Amount	\$80,687	Amount	\$104,286	Amount	\$110,543
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 6th Grade Teacher Washington (Reduce Class Size)	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes
Amount	\$122,137	Amount	\$104,286	Amount	\$110,542
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 4th Grade Teacher Hamilton (Eliminate Combo Class)	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes
Amount	\$116,621	Amount	\$104,286	Amount	\$110,542
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 6th Grade Teacher Simas (Eliminate Combo Class)	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes	Budget Reference	1000-1999: Certificated Personnel Salaries Teaching Staff to Reduce Class Size or Eliminate Combination Classes

Action **2**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

[Students to be Served](#) All Students with Disabilities [Specific Student Group(s)]

[Location\(s\)](#) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

[Students to be Served](#) English Learners Foster Youth Low Income

[Scope of Services](#) LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

[Location\(s\)](#) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A2.2 Students are supported with after-hours, intersession, or summer educational programs.

2018-19

New Modified Unchanged

A2.2 Students are supported with after-hours, intersession, or summer educational programs.

2019-20

New Modified Unchanged

A2.2 Students are supported with after-hours, intersession, or summer educational programs.

BUDGETED EXPENDITURES

2017-18

Amount	\$247,498
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries After-Hours/Intersession Instruction

2018-19

Amount	\$250,000
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries After-Hours/Intersession Instruction

2019-20

Amount	\$250,000
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries After-Hours/Intersession Instruction

Action **3**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

[Students to be Served](#) All Students with Disabilities [Specific Student Group(s)]

[Location\(s\)](#) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served

- English Learners Foster Youth Low Income

Scope of Services

- LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s)

- All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

- New Modified Unchanged

A2.3 Foster and homeless youth are supported with supplies, materials, tutoring, and/or other materials or activities.

2018-19

- New Modified Unchanged

A2.3 Foster and homeless youth are supported with supplies, materials, tutoring, and/or other materials or activities.

2019-20

- New Modified Unchanged

A2.3 Foster and homeless youth are supported with supplies, materials, tutoring, and/or other materials or activities.

BUDGETED EXPENDITURES

2017-18

Amount	\$15,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Support for Foster/homeless Youth

2018-19

Amount	\$15,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Support for Foster/homeless Youth

2019-20

Amount	\$15,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Support for Foster/homeless Youth

Action **4**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served

- All Students with Disabilities [Specific Student Group(s)]

Location(s)

- All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<u>Students to be Served</u>	<input checked="" type="checkbox"/> English Learners <input type="checkbox"/> Foster Youth <input type="checkbox"/> Low Income
<u>Scope of Services</u>	<input type="checkbox"/> LEA-wide <input type="checkbox"/> Schoolwide OR <input checked="" type="checkbox"/> Limited to Unduplicated Student Group(s)
<u>Location(s)</u>	<input checked="" type="checkbox"/> All Schools <input type="checkbox"/> Specific Schools: _____ <input type="checkbox"/> Specific Grade spans: _____

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A2.4 All students who are English learners will receive language support in all academic areas (integrated ELD) and specific English language development instruction that is targeted to their specific language learning level (designated ELD).

2018-19

New Modified Unchanged

A2.4 All students who are English learners will receive Language Support in all academic areas (integrated ELD) and specific English language development instruction that is targeted to their specific language learning level (designated ELD).

2019-20

New Modified Unchanged

A2.4 All students who are English learners will receive Language Support in all academic areas (integrated ELD) and specific English language development instruction that is targeted to their specific language learning level (designated ELD).

BUDGETED EXPENDITURES

2017-18

Amount	\$85,494
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 50% Director of Curriculum (EL)
Amount	\$45,349
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 50% Admin Secretary II for Monitoring EL Student Progress
Amount	\$37,947
Source	LCFF/SC

2018-19

Amount	\$90,624
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 50% Director of Curriculum (EL)
Amount	\$48,070
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 50% Admin Secretary II for Monitoring EL Student Progress
Amount	\$40,224
Source	LCFF/SC

2019-20

Amount	\$96,061
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 50% Director of Curriculum (EL)
Amount	\$50,954
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 50% Admin Secretary II for Monitoring EL Student Progress
Amount	\$42,637
Source	LCFF/SC

Budget Reference 2000-2999: Classified Personnel Salaries
2 EL Instructional Aides

Budget Reference 2000-2999: Classified Personnel Salaries
2 EL Instructional Aides

Budget Reference 2000-2999: Classified Personnel Salaries
2 EL Instructional Aides

Action **5**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A2.5 Classroom teachers are provided with leadership, training, and support in implementing effective integrated and designated English language development instruction.

2018-19

New Modified Unchanged

A2.5 Classroom teachers are provided with leadership, training, and support in implementing effective integrated and designated English language development instruction.

2019-20

New Modified Unchanged

A2.5 Classroom teachers are provided with leadership, training, and support in implementing effective integrated and designated English language development instruction.

BUDGETED EXPENDITURES

2017-18

Amount \$474,579
Source LCFF/SC

2018-19

Amount \$503,054
Source LCFF/SC

2019-20

Amount \$533,237
Source LCFF/SC

Budget Reference 1000-1999: Certificated Personnel Salaries
33% of 10 Learning Directors

Budget Reference 1000-1999: Certificated Personnel Salaries
33% of 10 Learning Directors

Budget Reference 1000-1999: Certificated Personnel Salaries
33% of 10 Learning Directors

Action **6**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A2.6 District and school-site administrators are provided with leadership, training, technical assistance, and support in the monitoring of student achievement data along with school discipline and attendance data for unduplicated students.

2018-19

New Modified Unchanged

A2.6 District and school-site administrators are provided with leadership, training, technical assistance, and support in the monitoring of student achievement data along with school discipline and attendance data for unduplicated students.

2019-20

New Modified Unchanged

A2.6 District and school-site administrators are provided with leadership, training, technical assistance, and support in the monitoring of student achievement data along with school discipline and attendance data for unduplicated students.

BUDGETED EXPENDITURES

2017-18

Amount \$85,120
Source LCFF/SC

2018-19

Amount \$90,227
Source LCFF/SC

2019-20

Amount \$95,641
Source LCFF/SC

Budget Reference 1000-1999: Certificated Personnel Salaries
50% Director Program Development, Assessment, Accountability

Budget Reference 1000-1999: Certificated Personnel Salaries
50% Director Program Development, Assessment, Accountability

Budget Reference 1000-1999: Certificated Personnel Salaries
50% Director Program Development, Assessment, Accountability

Action 7

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A2.7 Students with disabilities are provided with programs that are designed to increase their academic achievement.

2018-19

New Modified Unchanged

A2.7 Students with disabilities are provided with programs that are designed to increase their academic achievement.

2019-20

New Modified Unchanged

A2.7 Students with disabilities are provided with programs that are designed to increase their academic achievement.

BUDGETED EXPENDITURES

2017-18

Amount \$1,319,942

Source Other: SPED

2018-19

Amount \$1,398,688

Source Other: SPED

2019-20

Amount \$1,482,609

Source Other: SPED

Budget Reference	1000-1999: Certificated Personnel Salaries Resource Specialist Program	Budget Reference	1000-1999: Certificated Personnel Salaries Resource Specialist Program	Budget Reference	1000-1999: Certificated Personnel Salaries Resource Specialist Program
Amount	\$281,161	Amount	\$298,030	Amount	\$315,911
Source	Other: SPED	Source	Other: SPED	Source	Other: SPED
Budget Reference	2000-2999: Classified Personnel Salaries Resource Specialist Program Instructional Aides	Budget Reference	2000-2999: Classified Personnel Salaries Resource Specialist Program Instructional Aides	Budget Reference	2000-2999: Classified Personnel Salaries Resource Specialist Program Instructional Aides
Amount	\$4,362	Amount	\$4,800	Amount	\$5,000
Source	Other: SPED	Source	Other: SPED	Source	Other: SPED
Budget Reference	1000-1999: Certificated Personnel Salaries Extended School Year (Summer) Program	Budget Reference	1000-1999: Certificated Personnel Salaries Extended School Year (Summer) Program	Budget Reference	1000-1999: Certificated Personnel Salaries Extended School Year (Summer) Program
Amount	\$3,248	Amount	\$3,500	Amount	\$4,000
Source	Other: SPED	Source	Other: SPED	Source	Other: SPED
Budget Reference	2000-2999: Classified Personnel Salaries Extended School Year (Summer) Program	Budget Reference	2000-2999: Classified Personnel Salaries Extended School Year (Summer) Program	Budget Reference	2000-2999: Classified Personnel Salaries Extended School Year (Summer) Program

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

New
 Modified
 Unchanged

Goal 3

The district will hire, support, and retain qualified teachers, support staff, and administrators.

State and/or Local Priorities Addressed by this goal:

STATE 1 2 3 4 5 6 7 8
 COE 9 10
 LOCAL

Identified Need

In order to ensure that students receive effective instruction, there is a need for fully credentialed, appropriately assigned teachers (A3.1).

Although English learners performed at the Yellow level on the CA School Dashboard English Learner Progress Indicator, and on both the ELA and mathematics academic indicators, and while these students achieved growth in all three of these areas, English Learners have a status of 44.7 points below level 3 in ELA and 72.4 points below level 3 in mathematics. This indicates that there is a need to provide students who are English learners with language support in all academic areas (called Integrated ELD) and to provide these students with specific English language development instruction (instruction in learning the English language, called Designated ELD). In order to provide effective Integrated ELD and Designated ELD, there is a need to provide classroom teachers with leadership, training, and support in these areas. (A3.1)

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Priority 1: Basic Services addresses the degree to which: A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching	3.1 In 2016-2017, all teachers in the district met the credentialing requirements under California law to teach in their current assignments. There were three teachers with provisional credentials who were working toward a full credential. There were no teacher mis-assignments. (SP1)	3.1 The district has credentialed, qualified teachers who are correctly assigned in core academic classes. The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." (SP1)	3.1 The district has credentialed, qualified teachers who are correctly assigned in core academic classes. The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." (SP1)	3.1 The district has credentialed, qualified teachers who are correctly assigned in core academic classes. The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." (SP1)

	<p>The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." This shall be the baseline.</p>			
<p>See Goal #4 Priority 1: Basic Services addresses the degree to which: B. Pupils in the school district have sufficient access to the standards-aligned instructional materials</p>	<p>See 4.1: The district had State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution that was passed on September 14, 2016.</p> <p>Therefore, the baseline shall be that the district has State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms.</p>	<p>See 4.1 The district has State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution. (SP1)</p>	<p>See 4.1 4.1 The district has State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution. (SP1)</p>	<p>See 4.1 The district has State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution. (SP1)</p>
<p>See Goal #4 Priority 1: Basic Services addresses the degree to which: C .School facilities are maintained in good repair</p>	<p>See 4.6 Facilities are maintained and in good repair.</p> <p>All schools received a score of "Exemplary" on the 15-16 California Facilities Inspection Tool (FIT). Therefore, this shall be the baseline.</p>	<p>See 4.6 Facilities are maintained and in good repair. All schools receive a score of "Good" or "Exemplary" on the California Facilities Inspection Tool (FIT). (SP1)</p>	<p>See 4.6 Facilities are maintained and in good repair. All schools receive a score of "Good" or "Exemplary" on the California Facilities Inspection Tool (FIT). (SP1)</p>	<p>See 4.6 Facilities are maintained and in good repair. All schools receive a score of "Good" or "Exemplary" on the California Facilities Inspection Tool (FIT). (SP1)</p>

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action **1**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A3.1 Teacher qualifications are maintained and supported with leadership, professional development, clerical support, supplies and materials.

2018-19

New Modified Unchanged

A3.1 Teacher qualifications are maintained and supported with leadership, professional development, clerical support, supplies and materials.

2019-20

New Modified Unchanged

A3.1 Teacher qualifications are maintained and supported with leadership, professional development, clerical support, supplies and materials.

BUDGETED EXPENDITURES

2017-18

Amount	\$474,579
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 33% of 10 Learning Directors
Amount	\$45,348
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries

2018-19

Amount	\$503,054
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 33% of 10 Learning Directors
Amount	\$48,069
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 50% Admin Secretary (PD EIs)

2019-20

Amount	\$533,237
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 33% of 10 Learning Directors
Amount	\$50,953
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 50% Admin Secretary (PD EIs)

	50% Admin Secretary (PD Els)				
Amount	\$14,500	Amount	\$15,000	Amount	\$15,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Admin Supplies Materials	Budget Reference	4000-4999: Books And Supplies Admin Supplies Materials	Budget Reference	4000-4999: Books And Supplies Admin Supplies Materials
Amount	\$335,448	Amount	\$355,575	Amount	\$376,909
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 3 Teacher PD Days	Budget Reference	1000-1999: Certificated Personnel Salaries 3 Teacher PD Days	Budget Reference	1000-1999: Certificated Personnel Salaries 3 Teacher PD Days
Amount	\$89,078	Amount	\$94,423	Amount	\$100,088
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries Admin Secretary II (Induction)	Budget Reference	2000-2999: Classified Personnel Salaries Admin Secretary II (Induction)	Budget Reference	2000-2999: Classified Personnel Salaries Admin Secretary II (Induction)
Amount	\$27,001	Amount	\$25,000	Amount	\$25,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Induction Program Supplies	Budget Reference	4000-4999: Books And Supplies Induction Program Supplies	Budget Reference	4000-4999: Books And Supplies Induction Program Supplies

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

New
 Modified
 Unchanged

Goal 4

Students will attend a safe, well maintained school and will have access to standards aligned materials.

[State and/or Local Priorities Addressed by this goal:](#)

STATE 1 2 3 4 5 6 7 8
 COE 9 10
 LOCAL

[Identified Need](#)

Although the district's suspension rate continues to fall, the number of students who are suspended each year remains high. Analysis of the district's suspension rate shows the following:
 Suspension Rates:
 2013 (From the LCFF State Priorities Snapshot) 6.3%
 2014 (From the LCFF State Priorities Snapshot) 5.0%
 2015(From the California School Dashboard) 5.3% (Orange Level)
 2016 (Estimated Locally) 4.6%

Based on this information from the California School Dashboard and local measures shown above, there is a need to continue to reduce the number of students who are suspended by:

- providing each school with a Learning Director to coordinate the services students receive including behavior interventions for at-risk students. (A4.2)
- providing School Counselors to deliver counseling and guidance services that promote the academic, career, personal, and social development of unduplicated students. (A4.3)
- providing Student Specialists and Vice Principals to work directly with students who have behavior challenges and their parents, to provide behavior and attendance support, and to serve as advocates and as intermediaries in seeking prevention of discipline incidents. (A4.4)

Although the district met its expected outcomes for attendance and achieved an attendance rate of nearly 97% in 15-16, the difference between an attendance rate of 97% and 100% represents more than 36,000 missed days of school. There is a need to reduce or eliminate the barriers that keep students from attending school every day by:

- providing Learning Directors to coordinate the student services from additional staff who provide academic, social, and health support. (A4.2)
- providing school health professionals and counselors who deliver direct services to students to promote well-being and health, and to intervene with actual and potential health problems that may cause students to miss school. (A4.3)
- providing additional support staff who deliver direct services to students to promote a positive school climate designed to keep students in school every day. (A4.4)
- providing elementary students who live 3/4 mile or more from school, and/or junior high students who live one mile or more from school, with transportation to and from school. (A4.6)

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<p>Priority 1: Basic Services addresses the degree to which: B. Pupils in the school district have sufficient access to the standards-aligned instructional materials</p>	<p>4.1 All students had State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution that was passed on September 14, 2016.</p> <p>Therefore, the baseline shall be that all students have State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms.</p>	<p>4.1 All students have State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution. (SP1)</p>	<p>4.1 All students have State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution. (SP1)</p>	<p>4.1 All students have State Board of Education approved, Common Core standards-aligned instructional materials in all classrooms as evidenced by the annual HESD Board of Trustees Sufficiency of Instructional Materials resolution. (SP1)</p>
<p>Priority 6: School Climate as measured by all of the following, as applicable: A. Pupil suspension rates</p>	<p>4.2 The district's suspension rate (from 14-15) was 5.3% as measured by the California School Dashboard*.</p> <p>The district's locally estimated overall suspension rate (from 15-16) was 4.6%.</p> <p>Therefore, the baseline for the district's overall suspension rate shall be 4.6%. The baseline for each of the student subgroups shall be:</p> <p>Suspension Rate (14-15 from the CA School Dashboard) EL: 4.0 (O) SED: 6.0 (O) SWD: 11.6 (O) Hisp: 4.8 (O) NatAm: 16.7 (R) Asian: 1.5 (B) AfAm: 10.3 (O) Filipino: 1.9 (G) 2/More: 5.2 (O)</p>	<p>4.2 The district's suspension rate will be 4.5% or below. (SP6) Suspension Rate Targets (Status): Overall: 4.1% (Y) EL: 3.4% (Y) SED: 4.9% (Y) SWD: 10.9% (Y) Hisp: 4.2% (Y) NA: 15.9% (O) Asian: 1.5% (B) AfAm: 9.5% (Y) Filipino: 1.9% (G) 2/More: 4.4% (Y) White: 4.9% (Y)</p>	<p>4.2 The district's suspension rate will be 4.0% or below. Suspension Rate Targets (Status): Overall: 3.6% (Y) EL: 3.0% (G) SED: 3.9% (Y) SWD: 9.9% (Y) Hisp: 3.5% (Y) NA: 14.9% (Y) Asian: 1.5% (B) AfAm: 8.5% (Y) Filipino: 1.9% (G) 2/More: 3.7% (Y) White: 3.9% (Y)</p>	<p>4.2 The district's suspension rate will be 2.9% or below.</p> <p>Suspension Rate Targets (Status): Overall: 3.0% (G) EL: 2.5% (G) SED: 2.9% (G) SWD: 8.9% (Y) Hisp: 3.0% (G) NA: 13.9% (Y) Asian: 1.5% (B) AfAm: 7.5% (Y) Filipino: 1.9% (G) 2/More: 3.0% (G) White: 3.0% (G)</p>

	<p>White:6.0 (O)</p> <p>*Suspension data from the California School Dashboard is from the 2013-2014 and 2014-2015 school years. http://www.cde.ca.gov/ta/ac/cm/documents/dashboardguidespring17.pdf (p. 27)</p>			
<p>Priority 6: School Climate as measured by all of the following, as applicable: B. Pupil expulsion rates</p>	<p>4.2a The district's 15-16 expulsion rate was 0.5% (estimated locally), therefore, this shall be the baseline.</p>	<p>4.2a The district's expulsion rate will be below 0.7%. (SP 6)</p>	<p>4.2a The district's expulsion rate will be below 0.7%. (SP 6)</p>	<p>4.2a The district's expulsion rate will be below 0.7%. (SP 6)</p>
<p>Priority 5: Pupil Engagement as measured by all of the following, as applicable: A. School attendance rate</p>	<p>4.3 The district's 15-16 school attendance rate was 96.6% (estimated locally). Therefore, this shall be the baseline.</p>	<p>4.3 The district's school attendance rate will be at least 96.7%.</p>	<p>4.3 The district's school attendance rate will be at least 97%.</p>	<p>4.3 The district's school attendance rate will be at least 97.5%.</p>
<p>Priority 5: Pupil Engagement as measured by all of the following, as applicable: B.Chronic absenteeism rates</p>	<p>4.3a The District's 15-16 chronic absenteeism rate was 8.61% (estimated locally). Therefore, this shall be the baseline.</p>	<p>4.3a The District's chronic absenteeism rate will be below 10%. (SP5)</p>	<p>4.3a The District's chronic absenteeism rate will be below 10%. (SP5)</p>	<p>4.3a The District's chronic absenteeism rate will be below 10%. (SP5)</p>
<p>Priority 5: Pupil Engagement as measured by all of the following, as applicable: C. Middle school dropout rates</p>	<p>4.4 The district's 15-16 middle school dropout rate is zero. Therefore, this shall be the baseline.</p>	<p>4.4 The district's middle school dropout rate will be below 1%. (SP5)</p>	<p>4.4 The district's middle school dropout rate will be below 1%. (SP5)</p>	<p>4.4 The district's middle school dropout rate will be below 1%. (SP5)</p>
<p>Priority 6: School Climate as measured by all of the following, as applicable: C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness</p>	<p>4.5 Results of surveys from 15-16 and 16-17 indicate that students, parents and staff feel safe at school. Therefore, the baselines shall be: The District received a score of "Met" on the California School Dashboard Local Indicator for</p>	<p>4.5 Students feel safe and "connected" to their school as evidenced by district reviews that may include surveys. The District will receive a score of "Met" on the California School Dashboard Local Indicator for "School Climate--Local Climate Surveys." (SP 6)</p>	<p>4.5 Students feel safe and "connected" to their school as evidenced by district reviews that may include surveys. The District will receive a score of "Met" on the California School Dashboard Local Indicator for "School Climate--Local Climate Surveys." (SP 6)</p>	<p>4.5 Students feel safe and "connected" to their school as evidenced by district reviews that may include surveys. The District will receive a score of "Met" on the California School Dashboard Local Indicator for "School Climate--Local Climate Surveys." (SP 6)</p>

	<p>"School Climate--Local Climate Surveys."</p> <p>15-16 California Healthy Kids Survey: 78% of elementary school students feel safe at school all or most of the time. 77% of junior high students perceived their school as safe or very safe.</p> <p>16-17 HESD Parent Survey: 96% of parents responded that they either strongly agree or agree with the statement, "my child is safe at school."</p>	<p>Based on the 17-18 California Healthy Kids Survey: 80% of elementary school students will respond that they feel safe at school all or most of the time. 79% of junior high students will respond that they perceive their school as safe or very safe.</p> <p>Based on the 17-18 HESD Parent Survey: 96% of parents will respond that they either strongly agree or agree with the statement, "My child is safe at school."</p>	<p>Based on the 17-18 California Healthy Kids Survey: 82% of elementary school students will respond that they feel safe at school all or most of the time.81% of junior high students will respond that they perceive their school as safe or very safe.</p> <p>Based on the 17-18 HESD Parent Survey: 96% of parents will respond that they either strongly agree or agree with the statement, "My child is safe at school."</p>	<p>Based on the 17-18 California Healthy Kids Survey: 84% of elementary school students will respond that they feel safe at school all or most of the time. 83% of junior high students will respond that they perceive their school as safe or very safe.</p> <p>Based on the 17-18 HESD Parent Survey: 96% of parents will respond that they either strongly agree or agree with the statement, "My child is safe at school."</p>
<p>Priority 1: Basic Services addresses the degree to which: C .School facilities are maintained in good repair</p>	<p>4.6 Facilities are maintained and in good repair.</p> <p>All schools received a score of "Exemplary" on the 15-16 California Facilities Inspection Tool (FIT). Therefore, this shall be the baseline.</p>	<p>4.6 Facilities are maintained and in good repair. All schools receive a score of "Good" or "Exemplary" on the California Facilities Inspection Tool (FIT). (SP1)</p>	<p>4.6 Facilities are maintained and in good repair. All schools receive a score of "Good" or "Exemplary" on the California Facilities Inspection Tool (FIT). (SP1)</p>	<p>4.6 Facilities are maintained and in good repair. All schools receive a score of "Good" or "Exemplary" on the California Facilities Inspection Tool (FIT). (SP1)</p>
<p>See Goal #3 Priority 1: Basic Services addresses the degree to which: A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching</p>	<p>See: 3.1 In 2016-2017, all teachers in the district met the credentialing requirements under California law to teach in their current assignments. There were three teachers with provisional credentials who were working toward a full credential. There were no teacher mis-assignments. (SP1)</p> <p>The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." This shall be the baseline.</p>	<p>See 3.1 The district has credentialed, qualified teachers who are correctly assigned in core academic classes. The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." (SP1)</p>	<p>See 3.1 The district has credentialed, qualified teachers who are correctly assigned in core academic classes. The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." (SP1)</p>	<p>See 3.1 The district has credentialed, qualified teachers who are correctly assigned in core academic classes. The district will receive a score of "Met" on the California School Dashboard Local Indicator for "Appropriately Assigned Teachers." (SP1)</p>

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<u>Students to be Served</u>	<input type="checkbox"/> All	<input type="checkbox"/> Students with Disabilities	<input type="checkbox"/> [Specific Student Group(s)]
<u>Location(s)</u>	<input type="checkbox"/> All Schools	<input type="checkbox"/> Specific Schools:	<input type="checkbox"/> Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<u>Students to be Served</u>	<input checked="" type="checkbox"/> English Learners	<input type="checkbox"/> Foster Youth	<input checked="" type="checkbox"/> Low Income
<u>Scope of Services</u>	<input checked="" type="checkbox"/> LEA-wide	<input type="checkbox"/> Schoolwide	OR <input type="checkbox"/> Limited to Unduplicated Student Group(s)
<u>Location(s)</u>	<input checked="" type="checkbox"/> All Schools	<input type="checkbox"/> Specific Schools:	<input type="checkbox"/> Specific Grade spans:

ACTIONS/SERVICES

2017-18	2018-19	2019-20
<input type="checkbox"/> New <input checked="" type="checkbox"/> Modified <input type="checkbox"/> Unchanged	<input type="checkbox"/> New <input type="checkbox"/> Modified <input checked="" type="checkbox"/> Unchanged	<input type="checkbox"/> New <input type="checkbox"/> Modified <input checked="" type="checkbox"/> Unchanged
A4.1 The implementation and maintenance of instructional materials are supported with leadership, staff, and materials.	A4.1 The implementation and maintenance of instructional materials are supported with leadership, staff, and materials.	A4.1 The implementation and maintenance of instructional materials are supported with leadership, staff, and materials.

BUDGETED EXPENDITURES

2017-18	2018-19	2019-20
Amount \$82,216	Amount \$87,149	Amount \$92,378
Source LCFF/SC	Source LCFF/SC	Source LCFF/SC
Budget Reference 2000-2999: Classified Personnel Salaries	Budget Reference 2000-2999: Classified Personnel Salaries 1 Teacher Resource Specialist	Budget Reference 2000-2999: Classified Personnel Salaries 1 Teacher Resource Specialist

	1 Teacher Resource Specialist				
Amount	\$6,111	Amount	\$7,000	Amount	\$7,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Teacher Resource Center Supplies/Materials	Budget Reference	4000-4999: Books And Supplies Teacher Resource Center Supplies/Materials	Budget Reference	4000-4999: Books And Supplies Teacher Resource Center Supplies/Materials
Amount	\$727,229	Amount	\$1,500,000	Amount	\$1,500,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Standards Aligned Instructional Materials	Budget Reference	4000-4999: Books And Supplies Standards Aligned Instructional Materials	Budget Reference	4000-4999: Books And Supplies Standards Aligned Instructional Materials

Action **2**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

[Students to be Served](#) All Students with Disabilities [Specific Student Group(s)]

[Location\(s\)](#) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

[Students to be Served](#) English Learners Foster Youth Low Income

[Scope of Services](#) LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

[Location\(s\)](#) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

2018-19

New Modified Unchanged

2019-20

New Modified Unchanged

A4.2 Learning directors provide direct academic and social support to students and coordinate the services from additional staff who provide academic, social, and health support. Learning Directors serve as the foster youth coordinator at their school sites.

A4.2 Learning directors provide direct academic and social support to students and coordinate the services from additional staff who provide academic, social, and health support. Learning Directors serve as the foster youth coordinator at their school sites.

A4.2 Learning directors provide direct academic and social support to students and coordinate the services from additional staff who provide academic, social, and health support. Learning Directors serve as the foster youth coordinator at their school sites.

BUDGETED EXPENDITURES

2017-18

Amount

Source

Budget Reference

2018-19

Amount

Source

Budget Reference

2019-20

Amount

Source

Budget Reference

Action **3**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

2018-19

New Modified Unchanged

2019-20

New Modified Unchanged

A4.3 School health professionals and counselors provide direct services to students to promote well-being and health, and intervene with actual and potential health problems.

A4.3 School health professionals and counselors provide direct services to students to promote well-being and health, and intervene with actual and potential health problems.

A4.3 School health professionals and counselors provide direct services to students to promote well-being and health, and intervene with actual and potential health problems.

BUDGETED EXPENDITURES

2017-18

Amount	\$639,421
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 5 School Nurses
Amount	\$488,379
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 10 Health Care Assistants
Amount	\$345,890
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 3 Counselors Elementary Schools
Amount	\$230,593
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 2 Counselors Jr. High
Amount	\$31,100
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Health/Nursing Supplies Materials

2018-19

Amount	\$677,786
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 5 School Nurses
Amount	\$517,682
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 10 Health Care Assistants
Amount	\$366,643
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 3 Counselors Elementary Schools
Amount	\$244,429
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 2 Counselors Junior High
Amount	\$30,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Health/Nursing Supplies Materials

2019-20

Amount	\$718,453
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 5 School Nurses
Amount	\$548,743
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 10 Health Care Assistants
Amount	\$388,642
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 3 Counselors Elementary Schools
Amount	\$259,094
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 2 Counselors Jr. High
Amount	\$30,000
Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Health/Nursing Supplies Materials

Action **4**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A4.4 Additional support staff provide direct services to students to promote positive school climate, good citizenship, and improve school safety.

2018-19

New Modified Unchanged

A4.4 Additional support staff provide direct services to students to promote positive school climate, good citizenship, and improve school safety.

2019-20

New Modified Unchanged

A4.4 Additional support staff provide direct services to students to promote positive school climate, good citizenship, and improve school safety.

BUDGETED EXPENDITURES

2017-18

Amount	\$674,102
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 8 Student Specialists
Amount	\$196,040
Source	LCFF/SC

2018-19

Amount	\$714,548
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 8 Student Specialists
Amount	\$207,802
Source	LCFF/SC

2019-20

Amount	\$757,421
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 8 Student Specialists
Amount	\$220,271
Source	LCFF/SC

Budget Reference	5800: Professional/Consulting Services And Operating Expenditures 2 School Resource Officers	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures 2 School Resource Officers	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures 2 School Resource Officers
Amount	\$291,091	Amount	\$308,556	Amount	\$327,070
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries 2 Vice Principals Jr. High	Budget Reference	1000-1999: Certificated Personnel Salaries 2 Vice Principals Jr. High	Budget Reference	1000-1999: Certificated Personnel Salaries 2 Vice Principals Jr. High
Amount	\$17,571	Amount	\$20,000	Amount	\$20,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Child Welfare and Support Supplies Materials	Budget Reference	4000-4999: Books And Supplies Child Welfare and Support Supplies Materials	Budget Reference	4000-4999: Books And Supplies Child Welfare and Support Supplies Materials
Amount	\$164,306	Amount	\$174,164	Amount	\$184,614
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries Director of School Climate, Child Welfare, Attendance (District FY, Homeless Coordinator)	Budget Reference	1000-1999: Certificated Personnel Salaries Director of School Climate, Child Welfare, Attendance (District FY, Homeless Coordinator)	Budget Reference	1000-1999: Certificated Personnel Salaries Director of School Climate, Child Welfare, Attendance (District FY, Homeless Coordinator)
Amount	\$75,277	Amount	\$79,794	Amount	\$84,581
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries Admin Secretary School Climate	Budget Reference	2000-2999: Classified Personnel Salaries Admin Secretary School Climate	Budget Reference	2000-2999: Classified Personnel Salaries Admin Secretary School Climate
Amount	\$659,521	Amount	\$699,092	Amount	\$741,038
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries Yard Supervision	Budget Reference	2000-2999: Classified Personnel Salaries Yard Supervision	Budget Reference	2000-2999: Classified Personnel Salaries Yard Supervision

Action 5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Community Day School Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A4.5 The District will provide alternative education options for at-risk students.

2018-19

New Modified Unchanged

A4.5 The District will provide alternative education options for at-risk students.

2019-20

New Modified Unchanged

A4.5 The District will provide alternative education options for at-risk students.

BUDGETED EXPENDITURES

2017-18

Amount	\$450,605
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries Community Day School Administrator & 3 Teachers
Amount	\$170,841
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries

2018-19

Amount	\$477,641
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries Community Day School Administrator & 3 Teachers
Amount	\$181,091
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries

2019-20

Amount	\$506,300
Source	LCFF/SC
Budget Reference	1000-1999: Certificated Personnel Salaries Community Day School Administrator & 3 Teachers
Amount	\$191,957
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries

	Community Day School Classified (3 Instructional Aides & 1 Clerical)		Community Day School Classified (3 Instructional Aides & 1 Clerical)		Community Day School Classified (3 Instructional Aides & 1 Clerical)
Amount	\$7,208	Amount	\$7,000	Amount	\$7,000
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	4000-4999: Books And Supplies Community Day School Supplies Materials	Budget Reference	4000-4999: Books And Supplies Community Day School Supplies Materials	Budget Reference	4000-4999: Books And Supplies Community Day School Supplies Materials

Action 6

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A4.6 Elementary students who live 3/4 mile or more from school, and/or junior high students who live one mile or more from school will be provided with transportation to and from school.

2018-19

New Modified Unchanged

A4.6 Elementary students who live 3/4 mile or more from school, and/or junior high students who live one mile or more from school will be provided with transportation to and from school.

2019-20

New Modified Unchanged

A4.6 Elementary students who live 3/4 mile or more from school, and/or junior high students who live one mile or more from school will be provided with transportation to and from school.

BUDGETED EXPENDITURES

2017-18

Amount \$500,000
 Source LCFF/SC
 Budget Reference 7000-7439: Other Outgo Transportation

2018-19

Amount \$500,000
 Source LCFF/SC
 Budget Reference 7000-7439: Other Outgo Transportation

2019-20

Amount \$500,000
 Source LCFF/SC
 Budget Reference 7000-7439: Other Outgo Transportation

Action **7**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Lincoln, Roosevelt, Woodrow Wilson Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A4.7 Maintenance of district facilities are supported with staff, supplies, and equipment.

2018-19

New Modified Unchanged

A4.7 Maintenance of district facilities are supported with staff, supplies, and equipment.

2019-20

New Modified Unchanged

A4.7 Maintenance of district facilities are supported with staff, supplies, and equipment.

BUDGETED EXPENDITURES

2017-18

Amount \$300,000

2018-19

Amount \$300,000

2019-20

Amount \$300,000

Source	LCFF/SC
Budget Reference	5000-5999: Services And Other Operating Expenditures Deferred Maintenance
Amount	\$136,211
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 2 Custodians

Source	LCFF/SC
Budget Reference	5000-5999: Services And Other Operating Expenditures Deferred Maintenance
Amount	\$144,384
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 2 Custodians

Source	LCFF/SC
Budget Reference	5000-5999: Services And Other Operating Expenditures Deferred Maintenance
Amount	\$153,047
Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries 2 Custodians

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

New
 Modified
 Unchanged

Goal 5

Communication between schools and home will be regular and meaningful.

State and/or Local Priorities Addressed by this goal:

STATE 1 2 3 4 5 6 7 8
 COE 9 10
 LOCAL

Identified Need

In order for parents/guardians to actively participate in their children's education, there is a need for home to school communication and parent/guardian involvement:

Parents need information and training to help their children achieve in school.
 HESD Parent Survey 2016-2017
 The Parent/Teacher Conference was helpful to me in understanding my child's progress towards meeting ELA and math standards: 95% Agree/Strongly Agree
 When I have questions about my child's classwork, I can ask for clarification and assistance from my child's school: 94% Agree/Strongly Agree

Students whose parents are informed about their children's progress in school achieve at higher levels.
 Parents have a right to be involved in the decision-making process at the school and district levels. (California Education Code 52062-52063)

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Priority 3: Parental Involvement addresses: B. How the school district will promote parental participation in programs for unduplicated pupils C. How the school district will promote parental participation in	5.1 Parents (including parents of unduplicated pupils and pupils with exceptional needs) received meaningful and timely communication on their students' progress/achievement. Therefore, the baseline shall be:	5.1 Parents (including parents of unduplicated pupils and pupils with exceptional needs) will receive meaningful and timely communication on their students' progress/achievement as evidenced by district reviews	5.1 Parents (including parents of unduplicated pupils and pupils with exceptional needs) will receive meaningful and timely communication on their students' progress/achievement as evidenced by district reviews	5.1 Parents (including parents of unduplicated pupils and pupils with exceptional needs) will receive meaningful and timely communication on their students' progress/achievement as evidenced by district reviews

programs for individuals with exceptional needs.

The District received a score of "Met" on the California School Dashboard local indicator for "Parent Engagement."

98% of parents (including parents of unduplicated pupils and pupils with exceptional needs) strongly agree or agree that "The Parent/Teacher Conference was helpful to me in understanding my child's progress towards meeting English Language Arts and Math Standards" HESD Parent Survey.

97% of parents (including parents of unduplicated pupils and pupils with exceptional needs) responded that "The Report to Parent helps me to understand what my child is expected to achieve in English Language Arts and Math" on the HESD Parent survey.

95% of parents (including parents of unduplicated pupils and pupils with exceptional needs) strongly agree or agree with the statement "I receive information about my child's progress in the classroom (such as yellow cards, notes, phone calls, progress reports, etc.)" on the HESD parent survey.

of the numbers of parents attending conferences, the numbers of parents receiving standards aligned report cards, and parent responses to questions regarding communication on district surveys. The District will receive a score of "Met" on the California School Dashboard local indicator for "Parent Engagement." (SP3)

of the numbers of parents attending conferences, the numbers of parents receiving standards aligned report cards, and parent responses to questions regarding communication on district surveys. The District will receive a score of "Met" on the California School Dashboard local indicator for "Parent Engagement." (SP3)

of the numbers of parents attending conferences, the numbers of parents receiving standards aligned report cards, and parent responses to questions regarding communication on district surveys. The District will receive a score of "Met" on the California School Dashboard local indicator for "Parent Engagement." (SP3)

Priority 3: Parental Involvement addresses:
B.How the school district will promote parental participation in programs for unduplicated pupils
C. How the school district will promote parental participation in

5.2 Parents (including parents of unduplicated pupils and pupils with exceptional needs)participated in a variety of educational and social activities.

5.2 Parents (including parents of unduplicated pupils and pupils with exceptional needs) participate in a variety of educational and social activities as evidenced by reviews of parent attendance at district and

5.2 Parents (including parents of unduplicated pupils and pupils with exceptional needs) participate in a variety of educational and social activities as evidenced by reviews of parent attendance at district and

5.2 Parents (including parents of unduplicated pupils and pupils with exceptional needs) participate in a variety of educational and social activities as evidenced by reviews of parent attendance at district and

<p>programs for individuals with exceptional needs.</p>	<p>Approximately 150 parents (including parents of unduplicated pupils and pupils with exceptional needs) were served at the parent outreach center. Therefore, this shall be the baseline.</p>	<p>site activities. (SP 3 Participation)</p>	<p>site activities. (SP 3 Participation)</p>	<p>site activities. (SP 3 Participation)</p>
<p>Priority 3: Parental Involvement addresses: A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site</p>	<p>5.3 Parents provided input into programs and services, both district-wide and at the school site level, based on district reviews of parent attendance at School Site Council meetings, District English Learner Advisory Committee meetings, Parent Advisory Committee meetings, and response to parent surveys. Therefore, the baseline shall be:</p> <p>All schools maintained a school site council and the council met regularly.</p> <p>The district maintained a Parent Advisory Committee and a district English Learner Advisory Committee which met regularly.</p> <p>95% of parents (including parents of unduplicated pupils and pupils with exceptional needs) strongly agree or agree with the statement "I receive adequate information regarding parent meeting/activities such as School Site Council, English Learner Advisory Committee, parent workshops, back to school night, and parent education presentations" on the HESD parent survey.</p> <p>98% of parents (including parents of unduplicated pupils and pupils with exceptional needs) strongly agree or agree</p>	<p>5.3 Parents (including parents of unduplicated pupils and pupils with exceptional needs) have input in programs and services, both district-wide and at the school-site level, based on district reviews of parent attendance at School Site Council meetings, District English Learner Advisory Committee meetings, Parent Advisory Committee meetings, and response to parent surveys. (SP3 Input)</p>	<p>5.3 Parents (including parents of unduplicated pupils and pupils with exceptional needs) have input in programs and services, both district-wide and at the school-site level, based on district reviews of parent attendance at School Site Council meetings, District English Learner Advisory Committee meetings, Parent Advisory Committee meetings, and response to parent surveys. (SP3 Input)</p>	<p>5.3 Parents (including parents of unduplicated pupils and pupils with exceptional needs) have input in programs and services, both district-wide and at the school-site level, based on district reviews of parent attendance at School Site Council meetings, District English Learner Advisory Committee meetings, Parent Advisory Committee meetings, and response to parent surveys. (SP3 Input)</p>

	with the statement "There are adequate opportunities for me to become informed about the school's programs."			
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PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<u>Students to be Served</u>	<input checked="" type="checkbox"/> All	<input type="checkbox"/> Students with Disabilities	<input type="checkbox"/> [Specific Student Group(s)]
<u>Location(s)</u>	<input checked="" type="checkbox"/> All Schools	<input type="checkbox"/> Specific Schools:	<input type="checkbox"/> Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<u>Students to be Served</u>	<input type="checkbox"/> English Learners	<input type="checkbox"/> Foster Youth	<input type="checkbox"/> Low Income
<u>Scope of Services</u>	<input type="checkbox"/> LEA-wide	<input type="checkbox"/> Schoolwide	OR <input type="checkbox"/> Limited to Unduplicated Student Group(s)
<u>Location(s)</u>	<input type="checkbox"/> All Schools	<input type="checkbox"/> Specific Schools:	<input type="checkbox"/> Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

2018-19

New Modified Unchanged

2019-20

New Modified Unchanged

A5.1 The District and school sites will provide parents with conferences, report cards, and other means of communication regarding students' progress.

A5.1 The District and school sites will provide parents with conferences, report cards, and other means of communication regarding students' progress.

A5.1 The District and school sites will provide parents with conferences, report cards, and other means of communication regarding students' progress.

BUDGETED EXPENDITURES

2017-18

Amount

Budget Reference

2018-19

Amount

Budget Reference

2019-20

Amount

Budget Reference

Action **2**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served All Students with Disabilities [Specific Student Group(s)]

Location(s) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served English Learners Foster Youth Low Income

Scope of Services LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

Location(s) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

A5.2 School sites and the district will provide parents with a variety of informational, training/educational, and social activities.

2018-19

New Modified Unchanged

A5.2 School sites and the district will provide parents with a variety of informational, training/educational, and social activities.

2019-20

New Modified Unchanged

A5.2 School sites and the district will provide parents with a variety of informational, training/educational, and social activities.

BUDGETED EXPENDITURES

2017-18

2018-19

2019-20

Amount	\$77,018	Amount	\$81,639	Amount	\$86,537
Source	LCFF/SC	Source	LCFF/SC	Source	LCFF/SC
Budget Reference	2000-2999: Classified Personnel Salaries Parent Liaison	Budget Reference	2000-2999: Classified Personnel Salaries Parent Liaison	Budget Reference	2000-2999: Classified Personnel Salaries Parent Liaison
Amount	\$0	Amount	\$0	Amount	\$0
Budget Reference	Parent Education Center is located at a school-site and does not require the expenditure of funds.	Budget Reference	Parent Education Center is located at a school-site and does not require the expenditure of funds.	Budget Reference	Parent Education Center is located at a school-site and does not require the expenditure of funds.

Action **3**

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

[Students to be Served](#) All Students with Disabilities [\[Specific Student Group\(s\)\]](#)

[Location\(s\)](#) All Schools Specific Schools: Specific Grade spans:

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

[Students to be Served](#) English Learners Foster Youth Low Income

[Scope of Services](#) LEA-wide Schoolwide **OR** Limited to Unduplicated Student Group(s)

[Location\(s\)](#) All Schools Specific Schools: Specific Grade spans:

ACTIONS/SERVICES

2017-18

New Modified Unchanged

2018-19

New Modified Unchanged

2019-20

New Modified Unchanged

A5.3 The district and school sites will maintain the required committees for parent input.

A5.3 The district and school sites will maintain the required committees for parent input.

BUDGETED EXPENDITURES

2017-18		2018-19		2019-20	
Amount	\$0	Amount	\$0	Amount	\$0
Budget Reference	Action 5.3 is implemented without the expenditure of funds.	Budget Reference	Action 5.3 is implemented without the expenditure of funds.	Budget Reference	Action 5.3 is implemented without the expenditure of funds.

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year 2017–18 2018–19 2019–20

Estimated Supplemental and Concentration Grant Funds: \$12,952,343

Percentage to Increase or Improve Services: 32.96%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds ([see instructions](#)).

2018-2019 School Year

The LEA wide services provided in the LCAP are principally directed toward unduplicated students and are effective in achieving the District's five goals. More than eighty percent of students in the Hanford Elementary School District are Unduplicated students. These Unduplicated students, who are English learners, students from low-income families, and/or foster youth, face barriers to learning that more affluent, English only students, who live with their families do not. Although no students are excluded from receiving services provided in the LCAP, unduplicated students have greater needs for these services, and therefore, receive them at a proportion that is greater than what all students receive. Because of the high percentage of unduplicated students at every school in the district, and because it is more efficient and/or cost effective, the services discussed below are provided on a LEA-wide basis. Taken together, the LEA-wide services discussed below, along with the actions and services that are limited to unduplicated student groups (detailed in the Goals, Actions & Services section of the LCAP) provide a proportional increase or improvement in services for unduplicated pupils that is equal to or greater than the "Percentage to Increase or Improve Services" shown above.

Action 1.1 (A1.1) Common Core Standards aligned instruction is supported with staff, technology, supplies, materials, and study trips.

Principally Directed Toward Unduplicated Pupils

Action 1.1 is principally directed to our low income students, improving and/or increasing services they receive in the following ways:

(Description of Services and Justification)

Pupils from low income families may not have access to school supplies such as paper, pencils, notebooks, chart paper, supplies for science experiments and other materials necessary to fully participate in a broad educational program. Increasing the amount (quantity) of these types of supplies and materials at school sites ameliorates a barrier to a broad educational program that exists for low income students.

Students from low income families may not have access to books, periodicals, or digital media at home. School libraries that are open and fully staffed during school hours provides low income pupils with increased access to books, periodicals, and electronic educational media at school and at home. By providing increased library services to low income students, they have more access to reading, therefore, the amount of reading they do is increased.

Pupils from low income families may not have access to the technology that is essential for success in college and in today's workplaces. Providing low income students with increased access to technological resources including internet connected iPads and laptops ameliorates a barrier to a broad educational program that likely exists for low income students.

Pupils from low income families may lack the resources to experience activities that have been shown to increase content knowledge, interest in academics, and engagement in school. Providing students from low income families with travel to museums, zoos, state, and national parks ensures that a lack of resources does not prevent them from receiving an important component of a broad educational program.

Effective in Meeting the District's Goals for Unduplicated Pupils

The services provided to low income students under Action 1.1 are effective in meeting Goal 1, that "Students will receive a broad educational program." Hanford Elementary School District's stakeholders have provided the district with consistent input that says a broad education is focused on reading and math, but is also well-rounded, providing science, history, art, music, and physical education and includes opportunities to travel to museums and scientific exhibits, to participate in concerts and sporting events, and to have access to modern technology. The services in Action 1.1 have provided low income students with a broad educational program containing these components. Moreover, the number of students participating in these activities (See Annual Update 1.2), along with student survey data (See Annual Update 1.2a), indicate that students are receiving a broad educational program, their school experience is enriched, they are more motivated to come to school, and their future will be positively impacted because of these experiences.

Action 1.2 (A1.2) Art, music, and PE instruction is supported with staff, supplies, and materials.

Principally Directed Toward Unduplicated Pupils

Action 1.2 is principally directed to our low income students, improving and/or increasing services they receive in the following ways:

(Description of Services and Justification)

Pupils from low income families may lack the resources to experience activities and/or courses of study that have been shown to increase content knowledge, interest in academics, and engagement in school. These activities and/or courses of study include art, music, physical education, and athletics. Providing students from low income families with these activities and/or courses of study ensures that a lack of resources does not prevent them from receiving important components of a broad educational program.

Effective in Meeting the District's Goals for Unduplicated Pupils

The services provided to low income students under Action 1.2 are effective in meeting Goal 1, that "Students will receive a broad educational program." Hanford Elementary School District's stakeholders have provided consistent input that says a broad education is focused on reading and math, but is also well-rounded, providing science, history, art, music, and physical education and includes opportunities to travel to museums and scientific exhibits, to participate in concerts and sporting events, and to have access to modern technology. The services in A1.2 have provided low income students with a broad educational program containing these components. Moreover, the number of students participating in these activities (See Annual Update 1.2), along with student survey data (See Annual Update 1.2a), indicate that students are receiving a broad educational program, their school experience is enriched, they are more motivated to come to school, and their future will be positively impacted because of these experiences.

Action A3.1 (A3.1) Teacher qualifications are maintained and supported with leadership, professional development, clerical support, supplies and materials.

Principally Directed Toward Unduplicated Pupils

Action 3.1 is principally directed to our low income students, improving and/or increasing services they receive in the following ways:

(Description of Services and Justification)

Data from the California School Dashboard indicate that low income students and English learners performed below “All Students” in both ELA and Math. Providing the teachers of low income students and English learners with training that includes strategies for supporting struggling students in ELA and math, training in providing language supports for English learners in all content areas, and training in providing designated English language development instruction ensures that these students receive specialized instruction targeted to their specific needs.

Effective in Meeting the District's Goals for Unduplicated Pupils

The services provided for low income students under Action 3.1 are effective in meeting the component of Goal 3 that says the district will support qualified teachers and administrators. The training teachers received supported them in their efforts to increase the achievement of low income students and English learners. Data from the California School Dashboard indicates that both of these groups of students achieved growth in ELA and mathematics. Moreover, English learners showed growth on the California School Dashboard EL Indicator.

Action 4.1 (A4.1) The implementation and maintenance of instructional materials are supported with leadership, staff, and materials.

Principally Directed Toward Unduplicated Pupils

Action 4.1 is principally directed to our low income students and English learners, improving and/or increasing services they receive in the following ways:

(Description of Services and Justification)

Up-to-date instructional materials provide specialized lessons, interventions, materials, and other supports for struggling students. Low Income students performed below “All Students” in both ELA and Math. Upgrading instructional materials provides low income students and their teachers with these specialized supports, thereby qualitatively improving the instruction they receive.

Up-to-date instructional materials provide specialized lessons, materials, and other supports designed to ensure that students who are English learners can understand, learn, and master the state adopted standards, even though they may not yet be proficient in the English language. English learners performed below "All Students" in both ELA and math. Upgrading instructional materials provides English learners with these specialized supports. The services under Action 4.1 provide low income students and English learners with up-to-date instructional materials that contain these specialized supports, thereby qualitatively improving the instruction they receive.

Effective in Meeting the District's Goals for Unduplicated Pupils

The services provided to low income students under Action 4.1 are effective in meeting the component of Goal 4, that says "Students will have access to standards aligned materials". The HESD Board of Trustees Sufficiency of Instructional Materials Resolution, passed on September 14, 2016, confirms that all

students have access to standards-aligned instructional materials. Moreover, data from the California School Dashboard indicate that both low income students and English learners achieved growth in ELA and mathematics. English learners showed growth on the California School Dashboard EL Indicator.

A4.4 Additional support staff provide direct services to students to promote positive school climate, good citizenship, and improve school safety.

Principally Directed Toward Unduplicated Pupils

Action 4.4 is principally directed to our low income students, improving and/or increasing services they receive in the following ways:

(Description of Services and Justification)

Data from the California School Dashboard indicate that suspension rates for low income students are significantly higher than for "All Students." Internal district data indicate that low income students have a lower attendance rate and a higher rate of chronic absenteeism than students overall. The services provided under Action 4.1 provide low income students with an array of supports designed to decrease behavior incidents (thereby lowering suspensions) and to increase school attendance.

Effective in Meeting the District's Goals for Unduplicated Pupils

The services provided to students under Action 4.4 are effective in meeting the component of Goal 4 that says, "Students will attend a safe school." Schools with lower numbers of discipline incidents are safer. Internal data indicate that suspension rates for low income students are falling.

A4.6 Elementary students who live 3/4 mile or more from school and/or junior high students who live one mile or more from school will be provided with transportation to and from school.

Principally Directed Toward Unduplicated Pupils

Action 4.6 is principally directed to our low income students, improving and/or increasing services they receive in the following ways:

(Description of Services and Justification)

Internal district data indicate that low income students have a lower attendance rate and a higher rate of chronic absenteeism than students overall. These pupils are provided with transportation to and from school. This action serves to shorten the distance these pupils must walk, provides relief for families who may lack transportation, and provides safer routes to and from school (e.g. providing bus transportation to pupils who would otherwise cross a busy street). Unduplicated pupils LEA-wide receive transportation services.

Effective in Meeting the District's Goals for Unduplicated Pupils

The services provided to students under Action 4.6 are effective in meeting the component of Goal 4 that says : "Students will attend a safe school." Action 4.6 provides low income students with a safe route to and from school. Moreover, the district is meeting its expected outcomes for attendance rate and chronic absenteeism.

A4.7 Maintenance of district facilities are supported with staff, supplies, and equipment.

Principally Directed Toward Unduplicated Pupils

Action 4.7 is principally directed to our low income students, improving and/or increasing services they receive in the following ways:

(Description of Services and Justification)

For the 2017-2018 school year, deferred maintenance projects will be directed to Lincoln, Roosevelt and Woodrow Wilson schools. These schools have unduplicated student enrollments of 95%, 98%, and 78%.

Effective in Meeting the District's Goals for Unduplicated Pupils

The services provided to students under Action 4.7 are effective in meeting the component of Goal 4 that says "Students will attend a well-maintained school." Although each of these three schools are more than fifty-years-old, all of these schools received a score of "Exemplary" on the Facilities Inspection Tool. Ongoing maintenance projects at these schools will ensure that unduplicated students attend a well-maintained school.

Revised Local Control and Accountability Plan and Annual Update Template Instructions

Addendum

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. For school districts and county offices of education, the LCAP is a three-year plan which is reviewed and updated in the second and third years of the plan. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition.

For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

[Plan Summary](#)

[Annual Update](#)

[Stakeholder Engagement](#)

[Goals, Actions, and Services](#)

[Planned Actions/Services](#)

[Demonstration of Increased or Improved Services for Unduplicated Students](#)

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: lcff@cde.ca.gov.

Plan Summary

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, mark the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, mark the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP.

In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the LCFF Evaluation Rubrics data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to LCFF Evaluation Rubrics means the evaluation rubrics adopted by the State Board of Education under *EC* Section 52064.5.

Budget Summary

The LEA must complete the LCAP Budget Summary table as follows:

- **Total LEA General Fund Budget Expenditures for the LCAP Year:** This amount is the LEA's total budgeted General Fund expenditures for the LCAP year. The LCAP year means the fiscal year for which an LCAP is adopted or updated by July 1. The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund. All activities are reported in the General Fund unless there is a compelling reason to account for an activity in another fund. For further information please refer to the *California School Accounting Manual* (<http://www.cde.ca.gov/fg/ac/sa/>). (Note: For some charter schools that follow governmental fund accounting, this amount is the total budgeted expenditures in the Charter Schools Special Revenue Fund. For charter schools that follow the not-for-profit accounting model, this amount is total budgeted expenses, such as those budgeted in the Charter Schools Enterprise Fund.)
- **Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for the LCAP Year:** This amount is the total of the budgeted expenditures associated with the actions/services included for the LCAP year from all sources of funds, as reflected in the LCAP. To the extent actions/services and/or expenditures are listed in the LCAP under more than one goal, the expenditures should be counted only once.
- **Description of any use(s) of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP:** Briefly describe expenditures included in total General Fund Expenditures that are not included in the total funds budgeted for planned actions/services for

the LCAP year. (Note: The total funds budgeted for planned actions/services may include funds other than general fund expenditures.)

- **Total Projected LCFF Revenues for LCAP Year:** This amount is the total amount of LCFF funding the LEA estimates it will receive pursuant to *EC* sections 42238.02 (for school districts and charter schools) and 2574 (for county offices of education), as implemented by *EC* sections 42238.03 and 2575 for the LCAP year respectively.

Annual Update

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's* approved LCAP. Minor typographical errors may be corrected.

* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

Annual Measurable Outcomes

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

Actions/Services

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the **actual** actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

Analysis

Using actual annual measurable outcome data, including data from the LCFF Evaluation Rubrics, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided in the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Education Code identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. Education Code requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, Education Code Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

Instructions: The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, mark the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, mark the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

School districts and county offices of education: Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Charter schools: Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

School districts and county offices of education: The LCAP is a three-year plan, which is reviewed and updated annually, as required.

Charter schools: The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

Goal

State the goal. LEAs may number the goals using the "Goal #" box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

Related State and/or Local Priorities

Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. ([Link to State Priorities](#))

Identified Need

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the LCFF Evaluation Rubrics, as applicable.

Expected Annual Measurable Outcomes

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the [LCAP Template Appendix, sections \(a\) through \(d\)](#).

Planned Actions/Services

For each action/service, the LEA must complete either the section “For Actions/Services not contributing to meeting Increased or Improved Services Requirement” or the section “For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement.” The LEA shall not complete both sections for a single action.

For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

Students to be Served

The “Students to be Served” box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by checking “All”, “Students with Disabilities”, or “Specific Student Group(s)”. If “Specific Student Group(s)” is checked, identify the specific student group(s) as appropriate.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate “All Schools”. If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must mark “Specific Schools” or “Specific Grade Spans”. Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by selecting “Specific Schools” and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, “All Schools” and “Specific Schools” may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

Students to be Served

For any action/service contributing to the LEA’s overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see [Demonstration of Increased or Improved Services for Unduplicated Students](#) section, below), the LEA must identify the unduplicated student group(s) being served.

Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify scope of service by indicating “LEA-wide”, “Schoolwide”, or “Limited to Unduplicated Student Group(s)”. The LEA must select one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, place a check mark next to “LEA-wide.”
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, place a check mark next to “schoolwide”.
- If the action/service being funded and provided is limited to the unduplicated students identified in “Students to be Served”, place a check mark next to “Limited to Student Groups”.

For charter schools and single-school school districts, “LEA-wide” and “Schoolwide” may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use “LEA-wide” to refer to all schools under the charter and use “Schoolwide” to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use “LEA-wide” or “Schoolwide” provided these terms are used in a consistent manner through the LCAP.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate “All Schools”. If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must mark “Specific Schools” or “Specific Grade Spans”. Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by selecting “Specific Schools” and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, “All Schools” and “Specific Schools” may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

Actions/Services

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the “Action #” box for ease of reference.

New/Modified/Unchanged:

- Check “New” if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Check “Modified” if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Check “Unchanged” if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
 - If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may check “Unchanged” and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

Note: The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

Charter schools may complete the LCAP to align with the term of the charter school’s budget that is submitted to the school’s authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the Goals, Actions, and

Services section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

Budgeted Expenditures

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by *Education Code* sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the Demonstration of Increased or Improved Services for Unduplicated Students table and mark the appropriate LCAP year. Using the copy of the table, complete the table as required for the current year LCAP. Retain all prior year tables for this section for each of the three years within the LCAP.

Estimated Supplemental and Concentration Grant Funds

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to 5 CCR 15496(a)(5).

Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR 15496(a)(7).

Consistent with the requirements of 5 CCR 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are **the most effective use of the funds to** meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

State Priorities

Priority 1: Basic Services addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

Priority 2: Implementation of State Standards addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
 - a. English Language Arts – Common Core State Standards for English Language Arts
 - b. Mathematics – Common Core State Standards for Mathematics
 - c. English Language Development
 - d. Career Technical Education
 - e. Health Education Content Standards
 - f. History-Social Science
 - g. Model School Library Standards
 - h. Physical Education Model Content Standards
 - i. Next Generation Science Standards
 - j. Visual and Performing Arts
 - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

Priority 3: Parental Involvement addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

Priority 4: Pupil Achievement as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index;
- C. The percentage of pupils who have successfully completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT;
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

Priority 5: Pupil Engagement as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates;

- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates;

Priority 6: School Climate as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in:

- A. A broad course of study including courses described under Sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described under Sections 51210 and 51220(a)-(i), as applicable.

Priority 9: Coordination of Instruction of Expelled Pupils (COE Only) addresses how the county superintendent of schools will coordinate instruction of expelled pupils

Priority 10. Coordination of Services for Foster Youth (COE Only) addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

Local Priorities address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *Education Code* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

(a) “Chronic absenteeism rate” shall be calculated as follows:

- (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30) who are chronically absent where “chronic absentee” means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
- (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).
- (3) Divide (1) by (2).

(b) “Middle School dropout rate” shall be calculated as set forth in *California Code of Regulations*, title 5, Section 1039.1.

(c) “High school dropout rate” shall be calculated as follows:

- (1) The number of cohort members who dropout by the end of year 4 in the cohort where “cohort” is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
- (2) The total number of cohort members.
- (3) Divide (1) by (2).

(d) “High school graduation rate” shall be calculated as follows:

- (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where “cohort” is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
- (2) The total number of cohort members.
- (3) Divide (1) by (2).

(e) “Suspension rate” shall be calculated as follows:

- (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 – June 30).
- (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).
- (3) Divide (1) by (2).

(f) "Expulsion rate" shall be calculated as follows:

- (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 – June 30).
- (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).
- (3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

APPENDIX B: GUIDING QUESTIONS

Guiding Questions: Annual Review and Analysis

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to *Education Code* Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Guiding Questions: Stakeholder Engagement

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in *Education Code* Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *Education Code* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *Education Code* Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Guiding Questions: Goals, Actions, and Services

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 – COE Only), and Coordination of Services for Foster Youth (Priority 10 – COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *Education Code* sections 42238.01 and bgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in *Education Code* Section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *Education Code* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?