

FINANCIAL STATEMENTS

For The Nine Months Ended March 31, 2021

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COMBINED GENERAL FUND

General Operating Fund: This fund is the major operating fund of the district. It is used to account for all financial resources of the district, except those required to be accounted for in another fund.

Technology Fund: This fund includes the expenditures for a four-year computer replacement program as well as staff training and software as needed. These funds were approved by voters in the November 1, 2005, election.

Athletics Fund: This fund includes the expenditures for interscholastic sports for grades 8-12 and intramural athletics at all grade levels. Revenues include a transfer from the General Operating Fund as well as student participation fees and game admissions. The activities related to interscholastic sports for charter schools are recorded within the individual charter school's budget.

Preschool Fund: This fund was established as a result of the voter-approved 2010 Mill Levy and accounts for the activities of tuition-based preschool programs at the Mapleton Early Childhood Center and 19 elementary schools. In addition, this fund accounts for activity of the district's Colorado Preschool Program, related to Senate Bill 01-123.

Risk Management Fund: This fund accounts for the resources used for the district's risk management activities including liability, property, and workers' compensation insurance.

Community Schools Fund: The Community Schools Fund is used to account for the district's educational and enrichment opportunities provided through extended use of Boulder Valley School District facilities.



Activities for fiscal year 2020-21 are presented in the accompanying financial statements.

In the presentation of current year activity, the Adopted Budget column includes the 2020-21 Revised Budget approved by the Board of Education in January 2021. The Adjusted Budget column includes amounts from the Adopted Budget plus or minus approved budget transfers. The Adjusted Budget column for prior year's activity includes the 2019-20 Revised Budget plus or minus budget transfers.

General Operating Fund

General Operating Fund revenues are 50.8% of budget for fiscal year 2020-21 and decreased 14.9 million (7.9%) from the prior year. Analysis of total revenues shows a collection pattern similar to last year with the following notable items:

- 1. Current property, budget election, and tax credit and abatement revenues are consistent with the prior year and in line with budgeted expectations. Historically, a significant portion of property tax revenues are collected in May and June each year. The district does not believe the COVID-19 pandemic, generally, will have a significant impact on total fiscal year 2020-21 property tax revenues.
- 2. Specific ownership tax collections are derived from automobile registrations within district boundaries, and increased \$0.2 million (1.6%) from the prior year. The economic downturn caused delays in annual vehicle registration payments, and fewer new car purchases throughout the district, particularly in the Spring and Summer of 2020. Accordingly, there is likely a catch-up in late vehicle registration payments, which may be related to the current year increase.
- 3. Interest on investments decreased \$0.6 million from the prior year. The economic downturn caused a sharp reduction in short term interest rates available to the district, which will provide for only nominal interest earnings for fiscal year 2020-21, as rates are expected to remain under 0.25%.
- 4. School Finance Act-State Share revenues decreased \$13.5 million (28.4%) from the prior year. The district budget reflects the State's initial determination of total program funding, or \$240.3 million. In March 2021, the State approved a Supplemental Budget request that increased total program funding by \$4.1 million. Per pupil funding decreased 4.5%, from \$8,425 in fiscal year 2019-20 to \$8,050 in fiscal year 2020-21. In aggregate, total program funding is expected to decrease \$11.0 million from fiscal year 2019-20 to fiscal year 2020-21. Impacts from the decline in funding are partially offset by federal CARES Act funds. In May 2020, the State allocated to the district approximately \$14.3 million under the Coronavirus Relief Fund (CRF), which has been used primarily to cover teacher salary and benefits related to increased student instructional time during the first half of fiscal year 2020-21. In addition, the State allocated to the district in excess of \$24.9 million under the Elementary and Secondary School Emergency Relief (ESSER) Fund and other grant awards to support the district's pandemic response over the next 2 to 3 fiscal years. Please see Notes to the Governmental Designated-Purpose Grants Fund for further details on these allocations.
- 5. Differences in READ Act revenues are based on the timing of receipts and expenditures. Current year revenue of \$0.5 million includes \$0.2 million unspent and carried forward from the prior year and the district's current year allocation of \$0.3 million, all of which is expected to be spent by June 30, 2021.
- 6. Other State Revenue included \$0.5 million in the prior year, as a one-time payment from the State to support furniture and equipment purchases related to the implementation of full-day kindergarten. No such payments expected in the current year.



Other revenue categories are in line with budgeted expectations and historical trends.

General Operating Fund expenditures total \$203.1 million (66.7% of budget), compared to \$230.6 million (72.6% of budget) in the prior year.

General Operating Fund personnel expenditures are 71.6% of budget and decreased approximately \$4.8 million (2.2%) from the prior year, due primarily to four fewer teacher contract days (a 2.7% decrease) through March 31, 2021, compared to the prior year (see Appendix A for additional details). Offsetting increases include a 0.5% increase in the required PERA contribution rate, a 3.8% health insurance cost increase and movement on negotiated salary schedules. There was no cost of living adjustment for the current year.

General Operating Fund non-personnel expenditure variances include a \$0.3 million decrease in property and equipment expenditures related to the implementation of full-day kindergarten in the prior year. Costs allocated to other funds increased from \$12.4 million in the prior year to \$35.1 million in the current year, which are presented in the General Operating Fund as reductions of expenditures. The allocation of costs to the Operations and Technology Fund increased from \$9.8 million in the prior year to \$17.3 million in the current year, in response primarily to reduced State funding, described above. In addition, the annual allocation is expected to increase approximately \$2.9 million for the year related to ERP implementation costs not present in the prior year. In fiscal year 2020-21, \$13.9 million of teacher salaries have been allocated to the Grants Fund to be covered by CARES Act funds. Remaining differences are a result of differences in the timing of purchases.

The General Operating Fund reports a fund balance deficit of \$20.4 million at March 31, 2021, compared to a \$39.4 million deficit in the prior year. Beginning in December 2020, the district's cash deficit began to be covered by proceeds from the State of Colorado Interest Free Loan Program. In June 2020, the Board of Education approved Resolution No. 20-26, which authorizes the district to borrow up to \$120 million under this program. As of March 31, 2021, the district has repaid the loan in full and does not anticiapte the need for additional borrowing. Overall, results of operations for the General Operating Fund are on target with or below budgeted amounts for the current year.

Technology Fund

Total revenues for the Technology Fund are 68.0% of budget through March 31, 2021, compared to 75.8% in the prior year. Student fees related to the district's 1:Web program are reported in the Technology Fund, as collected each year. Accordingly, there will exist a timing difference between 1:Web revenues (reported over four years) and expenditures (reporting in year one when Chromebooks are issued). While the current year budget for student fees increased to account for two new Cart to Web programs, actual revenues are down as only limited student fees were collected at the start of the school year. Transfer from General Fund decreased as certain costs have been moved out of the Technology Fund, as discussed below.

Technology Fund expenditures are 48.9% of budget through March 31, 2021, compared to 52.2% in the prior year, due to the timing of various equipment purchases, including the issuance of Chromebooks for the 1:Web program, purchases for the district's technology replacement program and certain software license agreements. Purchased services budget and actual expenditures decreased as certain security software costs have moved to the General Operating Fund. The remaining purchased services budget is for anticipated fiber optic cable repairs. Technology costs incurred to accommodate remote learning have been predominantly recorded in the Grants Fund.



The fiscal year 2020-21 Adopted Budget includes ending fund balance of \$1,059,800, which will support the 1:Web program in subsequent years. Activities of the Technology Fund are in line with budgeted expectations and are on track to end the year with fund balance in excess of required reserves.

Athletics Fund

Athletics Fund revenues are 71.3% of budget through March 31, 2021, and expenditures are 39.8% of budget during the same time. Certain Fall sports returned or have been delayed, though games cannot be attended as normal per CHSAA and public health restrictions. Accordingly, revenues related to game admissions and activity tickets are nominal through March 31, 2021. Participation rates in returning sports are higher than originally anticipated but remain low compared to pre-COVID-19 levels.

To address anticipated revenue shortfalls, the transfer from General Fund was increased approximately \$609,000 as part of the Revised Budget. However, revenues in the second half of the year have exceeded expectations and the transfer from General Fund will likely be reduced by June 30, 2021. Fund balance at March 31, 2021, is \$1,053,188. The district continues to monitor Athletic Fund expenditures, which are contingent on which sport seasons can be held this year. June 30, 2021 fund balance is expected to be sufficient to cover required emergency reserves.

Preschool Fund

The Preschool Fund includes early childhood education activities related to tuition paying students, special education students, and other high risk students funded by the Colorado Preschool Program (CPP) and Early Childhood At-Risk Enhancement (ECARES) program. As of March 31, 2021, the Preschool Fund accounted for 490 CPP and ECARES slots (covered students). Tuition and other revenue is down due to decreased enrollment for tuition paying students. Further, through December 31, 2020 preschool learning was remote and all fees for remote learning were waived. To address anticipated revenue shortfalls, the transfer from General Fund was increased approximately \$525,000 as part of the Revised Budget. The Preschool Fund also received an award of approximately \$90,000 from the Child Care Relief Grant Program, which is being used to support child care costs associated with COVID-19. Eligible costs of the Preschool Fund are being reassigned to the Grants Fund, as funds are received and costs incurred.

Personnel expenditures decreased approximately \$572,000 (10.5%), due primarily to four fewer teacher contract days (a 2.7% decrease) through March 31, 2021, compared to the prior year (see Appendix A for additional details). In addition, certain para educator positions have either not yet been filled or otherwise repurposed for other needs in the district. Offsetting increases include a 0.5% increase in the required PERA contribution rate, a 3.8% health insurance cost increase and movement on negotiated salary schedules. There was no cost of living adjustment for the current year. In addition, June 30, 2020 fund balance is being used partially to fund a CPP Coordinator position for a two year term beginning July 1, 2019. Non-personnel expenditures are in line with budgeted expectations and remained limited during remote learning. Tuition revenue has improved during the third quarter and remains contingent on the continuation of inperson learning. Accordingly, the transfer from General Fund will be monitored and likely reduced for fiscal year 2020-21. The fund will still report positive fund balance at June 30, 2021, sufficient to meet required reserves.



Risk Management Fund

The district is exposed to various risks of loss related to property damage, theft, employee injury, general liability claims and natural disasters, which are accounted for in the Risk Management Fund. Revenues and expenditures are consistent with expectations, including the following notable items.

- 1. Premiums for property and liability insurance are paid in the first two months of the fiscal year, and increased approximately \$325,000 from the prior year due to a statewide increase in severe hail and flood incidents in recent years. As a result of the upfront premium payment, total expenditures of the Risk Management Fund are 83.5% of budgeted amounts through the first nine months of the fiscal year.
- 2. To manage workers' compensation risk, the district participates in a self-insured public entity risk pool with three other Colorado school districts. Positive or negative claims experience can take 1 to 3 years to impact annual premiums, which is the case in the current year. Budgeted premiums for workers' compensation coverage decreased approximately \$728,000 from the prior year, due to positive claims experience. Premiums are expected to increase to typical levels in subsequent years. Accordingly, the District increased the fund's contingency reserve to approximately \$817,000 in the Revised Budget.

Remaining variances are due to the timing of invoices received and claims costs incurred. Remote learning is having a positive impact on employee injuries and vehicle accidents. The Risk Management Fund reports fund balance of \$540,731 at March 31, 2021, which is consistent with the prior year. June 30, 2021, fund balance is expected to meet or exceed required emergency and other reserves.

Community Schools Fund

Community Schools Fund revenues decreased approximately \$2,633,000 (59.8%) from the prior year, but have already slightly exceeded budget (102.1%) for the year. As expected, the COVID-19 pandemic significantly limited nearly all Community Schools offerings, particularly in the first half of the year. In the aggregate Comunity Schools Revenues increased from \$969,451 through December 31, 2020 to nearly \$1.8 million through March 31, 2021. School Age Care represents the most significant revenue stream, though participation is down more than 50% and rates have been reduced to accommodate COVID-19 hardships. Lifelong Learning offerings are predominantly virtual, and participation remains relatively strong as students supplement their regular education. To address anticipated revenue shortfalls, a transfer from General Fund of approximately \$277,000 was included as part of the Revised Budget.

Community Schools Fund expenditures are 63.4% of budget, down slightly from the prior year (69.5%). Personnel expenditures increased 0.1% from the prior year, due primarily to increased staffing given School Age Care hours increased to cover the regular school day, in addition to a 0.5% increase in the required PERA contribution rate, a 3.8% health insurance cost increase and movement on negotiated salary schedules. Offsetting decreases include decreased staffing for the Preschool and Infant/Toddler programs, as a result of decreased enrollment. There was no cost of living adjustment for the current year. Non-personnel expenditures are under budget and are being monitored and limited to align with reduced program offerings. Included in property and other uses of funds is approximately \$375,000 of costs allocated to the Grants Fund, related to the Child Care Relief Grant Program. The fund is expected to end the year with fund balance sufficient to meet required reserves.



General Operating Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

			Current Year			Prior Year						
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Fund Balance Beginning Fund Balance	\$ 47,717,796	\$ 47,717,796	\$ 47,717,796	; \$ -	100.0%	\$ 43,442,449	\$ 43,442,449	\$ -	100.0%			
Revenue												
Local Sources												
Current Property Taxes	182,199,907	182,199,907	76,980,141			181,685,489	77,515,818	(104,169,671)				
Budget Election Taxes	74,654,025	74,654,025	31,502,540	, , ,		73,012,630	31,553,894	(41,458,736)				
Tax Credits and Abatements	2,272,736	2,272,736	973,431			2,754,588	1,166,759	(1,587,829)				
Delinquent Property Taxes	200,000	200,000	141,981			200,000	158,842	(41,158)				
Specific Ownership Taxes - Non-equalized	7,191,144	7,191,144	6,757,662	\ ' '		7,210,835	6,380,843	(829,992)				
Specific Ownership Taxes - Equalized	10,765,860	10,765,860	7,177,240	· · · · /		11,001,477	7,334,318	(3,667,159)				
Tuition	629,800	629,800	150,103			808,090	329,187	(478,903)				
Interest on Investments	125,000	125,000	71,848			450,000	671,054	221,054				
Miscellaneous Revenue	501,688	501,688	214,473	(287,215)		486,688	473,329	(13,359)				
Services Provided to Charters	4,745,615	4,745,615	3,559,211			4,118,142	3,088,013	(1,030,129)				
Grants Indirect Cost Reimbursement	400,000	400,000	439,940	39,940		381,282	307,732	(73,550)				
Total Local Sources	283,685,775	283,685,775	127,968,570	(155,717,205)	45.1%	282,109,221	128,979,789	(153,129,432)	45.7%			
State Sources												
School Finance Act - State Share	45,057,211	45,057,211	34,214,345	(10,842,866)		60,657,848	47,752,803	(12,905,045)				
Career and Technical Education Reimbursement	1,192,714	1,192,714	597,277	(595,437)		1,173,709	593,841	(579,868)				
Special Education Reimbursement	7,211,379	7,211,379	7,211,379	-		7,227,660	7,227,660	-				
ELPA Reimbursement	1,150,369	1,150,369	1,150,369	-		1,167,047	1,167,047	-				
Talented and Gifted Reimbursement	296,571	296,571	296,571	-		294,674	294,674	-				
READ Act	508,064	508,064	508,356	292		335,583	335,583	-				
CDE Audit Adjustments and Assessments	(25,000)	(25,000)	-	25,000		(25,000)	(51,200)	(26,200)				
Other State Revenue	108,408	108,408	125,260	16,852		108,408	597,451	489,043				
Total State Sources	55,499,716	55,499,716	44,103,557	(11,396,159)	79.5%	70,939,929	57,917,859	(13,022,070)	81.6%			
Federal Sources												
Medicaid Reimbursements	1,700,000	1,700,000	1,152,002	(547,998)		1,700,000	1,242,746	(457,254)				
Total Federal Sources	1,700,000	1,700,000	1,152,002	(547,998)	67.8%	1,700,000	1,242,746	(457,254)	73.1%			
Total Revenues	340,885,491	340,885,491	173,224,129	(167,661,362)	50.8%	354,749,150	188,140,394	(166,608,756)	53.0%			
Total Resources	\$ 388,603,287	\$ 388,603,287	\$ 220,941,925	\$ (167,661,362)		\$ 398,191,599	\$ 231,582,843	\$ (166,608,756)				



General Operating Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

			Current Year			Prior Year						
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Expenditures												
Salaries	\$ 232,018,343	\$ 232,748,688	\$ 166,426,831	\$ 66,321,857		\$ 228,830,331	\$ 171,513,426	\$ 57,316,905				
Employee Benefits	72,843,946	72,945,221	52,310,146	20,635,075		70,434,099	52,050,769	18,383,330				
Total Personnel	304,862,289	305,693,909	218,736,977	86,956,932	71.6%	299,264,430	223,564,195	75,700,235	74.7%			
Purchased Services	17,659,916	18,456,939	10,190,640	8,266,299		15,805,906	9,682,950	6,122,956				
Supplies	20,630,572	18,860,582	8,375,975	10,484,607		18,564,272	8,924,680	9,639,592				
Property and Equipment	211,137	266,897	203,709	63,188		450,415	493,223	(42,808)				
Other Uses of Funds	422,130	507,717	670,954	(163,237)		207,944	352,642	(144,698)				
Cost Allocated to Other Funds	(39,516,630)	(39,516,630)	(35,094,259)	(4,422,371)		(16,536,720)	(12,402,540)	(4,134,180)				
Total Non-Personnel	(592,875)	(1,424,495)	(15,652,981)	14,228,486	1098.8%	18,491,817	7,050,955	11,440,862	38.1%			
Total Expenditures	304,269,414	304,269,414	203,083,996	101,185,418	66.7%	317,756,247	230,615,150	87,141,097	72.6%			
Reserves												
Contingency Reserve	\$ 12,170,777	\$ 12,170,777	\$ -	\$ 12,170,777		\$ 12,710,250	\$ -	\$ 12,710,250				
District Reserve	10,700,000	10,700,000	-	10,700,000		-	-	-				
Tabor Reserve	9,128,082	9,128,082	-	9,128,082		9,532,687	-	9,532,687				
Other GAAP Reserves	44,427	44,427	-	44,427		251,369	-	251,369				
Multi Year Contract Reserve	100,000	100,000	-	100,000		135,000	-	135,000				
Weather Conditions	500,000	500,000	-	500,000		500,000	-	500,000				
Warehouse Reserve	425,000	425,000	-	425,000		425,000	-	425,000				
Total Reserves	33,068,286	33,068,286	-	33,068,286		23,554,306	-	23,554,306				



General Operating Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

			Current Year		Prior Year							
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Transfers To (From)												
Risk Management	\$ 4,815,896	\$ 4,815,896	\$ 3,611,922	\$ 1,203,974		\$ 4,615,89	6 \$ 3,461,922	\$ 1,153,974				
Capital Reserve Fund	1,842,976	1,842,976	1,382,232	460,744		5,821,32	4,365,995	1,455,332				
Charter Fund	25,437,175	25,437,175	19,077,880	6,359,295		25,913,93	9 19,435,454	6,478,485				
Preschool Fund	7,161,722	7,161,722	5,371,292	1,790,430		6,582,98	9 4,937,242	1,645,747				
Food Services Fund	1,716,539	1,716,539	1,287,404	429,135		1,471,26	2 1,103,447	367,815				
Technology Fund	1,333,866	1,333,866	1,000,415	333,451		1,579,09	7 1,184,323	394,774				
Transportation Fund	6,000,882	6,000,882	4,500,661	1,500,221		6,481,30	3 4,560,977	1,920,326				
Athletics Fund	2,544,079	2,544,079	1,908,059	636,020		1,928,25	5 1,446,191	482,064				
Community Schools	127,216	127,216	95,412	31,804		(150,00	0) (112,500)	(37,500)				
Total Transfers To (From)	50,980,351	50,980,351	38,235,277	12,745,074	75.0%	54,244,06	8 40,383,051	13,861,017	74.4%			
Total Expenditures, Transfers and Reserves	\$ 388,318,051	\$ 388,318,051	\$ 241,319,273	\$ 146,998,778		\$ 395,554,62	1 \$ 270,998,201	\$ 124,556,420				
Excess (Deficiency) of Resources Over Expenditures, Transfers and Reserves	\$ 285,236	\$ 285,236	\$ (20,377,348)	<u> </u>		\$ 2,636,97	8 \$ (39,415,358)	<u>)</u>				



General Operating Fund Schedule of Resources, Expenditures, Reserves and Transfers by Function For The Nine Months Ended March 31, 2021

		Current Year									Prior Year						
		Adopted Budget		Adjusted Budget	_	YTD Actual	A	Variance djusted Budget to Actual	% of Adjusted Budget		Adjusted Budget		YTD Actual	Ad	Variance justed Budget to Actual	% of Adjusted Budget	
Fund Balance Beginning Fund Balance	\$	47.717.796	¢	47.717.796	¢	47.717.796	¢		100.0%	\$	43,442,449	¢	43,442,449	¢		100.0%	
beginning rund balance	φ	47,717,790	φ	47,717,790	φ	47,717,790	φ	-	100.0 /0	φ	43,442,449	φ	45,442,449	φ	-	100.076	
Revenue																	
Local Sources		283,685,775		283,685,775		127,968,570		(155,717,205)			282,109,221		128,979,789		(153, 129, 432)		
State Sources		55,499,716		55,499,716		44,103,557		(11,396,159)			70,939,929		57,917,859		(13,022,070)		
Federal Sources		1,700,000		1,700,000		1,152,002		(547,998)			1,700,000		1,242,746		(457,254)		
Total Revenue		340,885,491		340,885,491		173,224,129		(167,661,362)	50.8%		354,749,150		188,140,394		(166,608,756)	53.0%	
Total Resources	\$	388,603,287	\$	388,603,287	\$	220,941,925	\$	(167,661,362)		\$	398,191,599	\$	231,582,843	\$	(166,608,756)		
Expenditures																	
Regular Education	\$	171,316,779	\$	169,988,605	\$	118,570,046	\$	51,418,559		\$	168,679,055	\$	123,454,947	\$	45,224,108		
Special Education Programs	,	42,762,928	*	42,800,401	•	30,958,930	_	11,841,471		,	42,143,364	*	31,607,712	•	10,535,652		
Career and Technical Education		2,573,945		2,560,588		1,756,531		804,057			2,613,406		1,816,056		797,350		
Cocurricular Education and Athletics		1,048,656		1,048,656		238,565		810,091			1,136,328		572,454		563,874		
English Language Development		7,649,991		7,390,326		5,667,822		1,722,504			8,112,630		6,037,621		2,075,009		
Talented and Gifted Education		1,630,590		1,551,806		1,047,960		503,846			1,516,804		1,150,346		366,458		
Student Support Services		17,143,524		18,326,218		12,891,469		5,434,749			17,794,806		12,788,366		5,006,440		
Instructional Staff Services		15,386,324		14,687,591		9,265,822		5,421,769			15,821,805		10,395,742		5,426,063		
General Administration		4,404,509		4,467,033		2,943,729		1,523,304			4,692,914		3,232,189		1,460,725		
School Administration		25,999,515		26,818,116		18,729,452		8,088,664			25,038,125		18,713,572		6,324,553		
Business Services		4,946,999		4,946,999		3,267,172		1,679,827			4,721,532		3,296,691		1,424,841		
Operations and Maintenance		30,155,141		30,196,123		20,755,793		9,440,330			27,863,073		19,897,730		7,965,343		
Central Support Services		18,767,143		19,003,582		12,084,964		6,918,618			14,159,125		10,054,264		4,104,861		
Cost Allocated to Other Funds		(39,516,630)		(39,516,630)		(35,094,259)		(4,422,371)			(16,536,720)		(12,402,540)		(4,134,180)		
Total Expenditures		304,269,414		304,269,414		203,083,996		101,185,418	66.7%		317,756,247		230,615,150		87,141,097	72.6%	
Reserves		33,068,286		33,068,286		-		33,068,286			23,554,306		-		23,554,306		



General Operating Fund Schedule of Resources, Expenditures, Reserves and Transfers by Function For The Nine Months Ended March 31, 2021

				(Curi	rent Year				Prior Year							
	Adopted Budget		Adjusted Budget			YTD Actual		Variance ljusted Budget to Actual	% of Adjusted Budget	Adjusted Budget		YTD Actual		Variance Adjusted Budget to Actual		% of Adjusted Budget	
Transfers Transfers To Transfers From	\$	50,853,135 127,216	\$	50,853,135 127,216	\$	38,139,865 95,412	\$	12,713,270 31,804		\$	54,394,068 (150,000)	\$	40,495,551 (112,500)	\$	13,898,517 (37,500)		
Total Transfers		50,980,351		50,980,351		38,235,277		12,745,074	75.0%		54,244,068		40,383,051		13,861,017	74.4%	
Total Expenditures, Transfers and Reserves	\$	388,318,051	\$	388,318,051	\$	241,319,273	\$	146,998,778	62.1%	\$	395,554,621	\$	270,998,201	\$	124,556,419	68.5%	
Excess (Deficiency) of Resources Over Expenditures, Transfers and Reserves	\$	285,236	\$	285,236	\$	(20,377,348)				\$	2,636,978	\$	(39,415,358)				



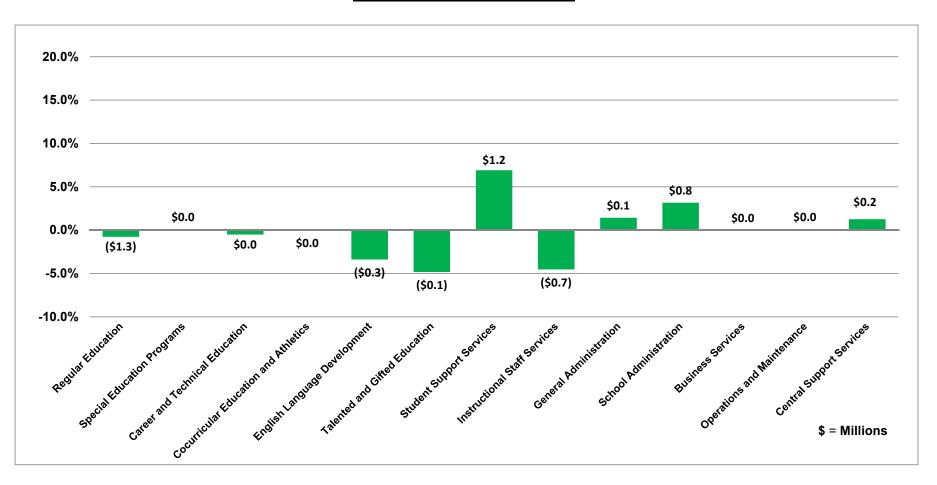
General Operating Fund

Schedule of Expenditures by Function by Object For The Nine Months Ended March 31, 2021

		Current Y	ear	Prior Year					
and the same	Adjusted	YTD	Dalamas	% of	Adjusted	YTD	Dalamas	% of	
enditures	Budget	Actual	Balance	Budget	Budget	Actual	Balance	Budget	
Regular Education (11)									
Personnel	\$ 160,402,983 \$	115,056,487		71.7%		\$ 118,179,533		75.1%	
Non-Personnel	9,585,622	3,513,558	6,072,064	36.7%	11,238,601	5,275,414	5,963,187	46.9%	
Cost allocated to Grants Fund (CARES Act)	(10,019,910)	(13,850,515)	3,830,605	138.2%	-	-	-	0.0%	
Special Education Programs (12)									
Personnel	40,484,516	29,616,977	10,867,539	73.2%	40,315,568	30,431,267	9,884,301	75.5%	
Non-Personnel	2,315,885	1,341,953	973,932	57.9%	1,827,796	1,176,445	651,351	64.49	
Career and Technical Education (13)									
Personnel	2,328,992	1,625,595	703,397	69.8%	2,284,143	1,636,427	647,716	71.69	
Non-Personnel	231,596	130,936	100,660	56.5%	329,263	179,629	149,634	54.6%	
Cocurricular Education and Athletics (14)									
Personnel	1,035,110	238,258	796,852	23.0%	1,122,782	570,356	552,426	50.8%	
Non-Personnel	13,546	307	13,239	2.3%	13,546	2,098	11,448	15.5%	
English Language Development (16)									
Personnel	7,307,115	5,661,956	1,645,159	77.5%	7,953,366	6,009,352	1,944,014	75.6%	
Non-Personnel	83,211	5,866	77,345	7.0%	159,264	28,268	130,996	17.79	
Talented and Gifted Education (17)									
Personnel	1,210,690	863,864	346,826	71.4%	1,276,550	999,983	276,567	78.39	
Non-Personnel	341,116	184,095	157,020	54.0%	240,254	150,364	89,890	62.69	
Student Support Services (21)									
Personnel	17,041,243	12,515,022	4,526,221	73.4%	16,008,084	12,323,533	3,684,551	77.09	
Non-Personnel	1,284,975	376,446	908,528	29.3%	1,786,723	464,833	1,321,890	26.09	
Instructional Staff Services (22)									
Personnel	12,779,325	8,330,204	4,449,121	65.2%	13,367,905	9,528,033	3,839,872	71.39	
Non-Personnel	1,908,266	935,618	972,648	49.0%	2,453,900	867,709	1,586,191	35.49	
General Administration (23)									
Personnel	2,972,543	2,108,073	864,470	70.9%	2,909,183	2,202,474	706,709	75.7%	
Non-Personnel	1,494,490	835,656	658,834	55.9%	1,783,731	1,029,715	754,016	57.79	
School Administration (24)									
Personnel	26,413,873	18,627,570	7,786,303	70.5%	24,765,403	18,548,011	6,217,392	74.9%	
Non-Personnel	404,243	101,883	302,361	25.2%	272,722	165,561	107,161	60.79	
Business Services (25)									
Personnel	4,432,996	2,918,336	1,514,660	65.8%	3,977,817	2,885,511	1,092,306	72.5%	
Non-Personnel	514,003	348,836	165,167	67.9%	743,715	411,180	332,535	55.39	
Operations and Maintenance (26)									
Personnel	19,843,046	14,375,715	5,467,331	72.4%	18,988,635	13,944,810	5,043,825	73.49	
Non-Personnel	10,353,077	6,380,078	3,972,999	61.6%	8,874,438	5,952,920	2,921,518	67.19	
Cost Allocated to Operation and Technology Fund	(23,083,971)	(17,312,978)	(5,770,993)	75.0%	(13,083,971)		(3,270,993)	75.0%	
Central Support Services (28)	, , , ,	, -/	, ,		/	· · · · · · · · · · · · · · · · · · ·			
Personnel	9,441,477	6,798,920	2,642,557	72.0%	8,887,891	6,304,708	2,583,183	70.99	
Non-Personnel	9,562,105	5,286,046	4,276,059	55.3%	5,271,234	3,749,556	1,521,678	71.19	
Cost Allocated to Operation and Technology Fund	(6,412,749)	(3,930,765)	(2,481,984)		(3,452,749)	(2,589,562)	(863,187)	75.0%	
Total Expenditures	\$ 304,269,414 \$		\$ 101,185,418	66.7%		\$ 230,615,150		72.6%	

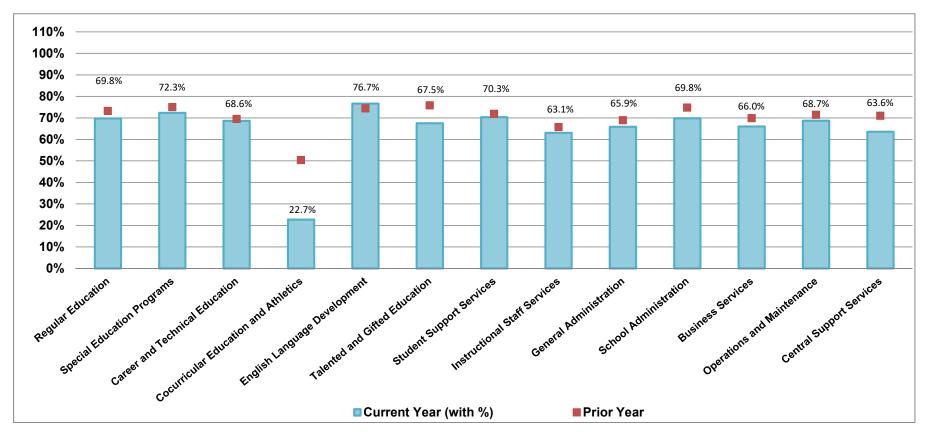


General Operating Fund Percentage Change from Adopted to Adjusted Budget For The Nine Months Ended March 31, 2021





General Operating Fund Pecentage of YTD Expenditures to Adjusted Budget For The Nine Months Ended March 31, 2021



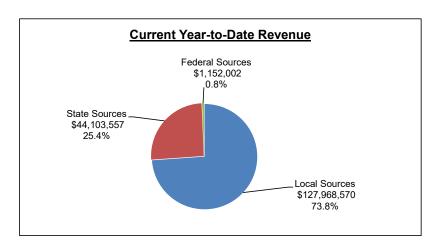
Percentages above are derived from the following table, which represents total budget for each Special Reporting Element (SRE) and the amount unspent:

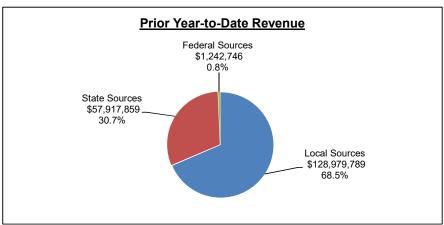
SRE	В	Adjusted Sudget millions	Variance Over/(Under) in millions
Regular Education	\$	170.0	(\$51.4)
Special Education Programs		42.8	(\$11.8)
Career and Technical Education		2.6	(\$0.8)
Cocurricular Education and Athletics		1.0	(\$0.8)
English Language Development		7.4	(\$1.7)
Talented and Gifted Education		1.6	(\$0.5)
Student Support Services		18.3	(\$5.4)

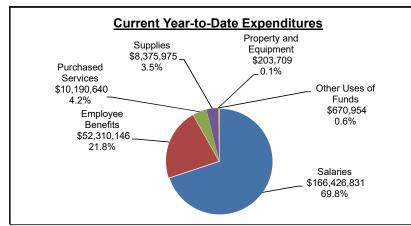
Total Adjusted Budget in millions	Variance Over/(Under) in millions
\$ 14.7	(\$5.4)
4.5	(\$1.5)
26.8	(\$8.1)
4.9	(\$1.7)
30.2	(\$9.4)
19.0	(\$6.9)
	### Budget in millions \$ 14.7 4.5 26.8 4.9 30.2

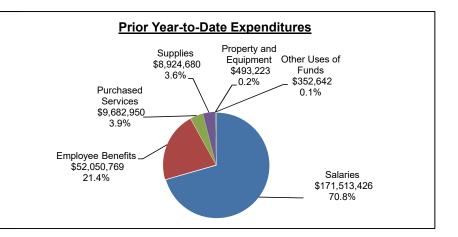


General Operating Fund
Comparative of Current Year to Date Revenue and Expenditures to Prior Year
For The Nine Months Ended March 31, 2021











Technology Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

			(Current Year				Prior Year					
	Adopted Budget	Adjusted Budget		YTD Actual	Varia Adjusted to Ac	Budget	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual		% of Adjusted Budget	
Fund Balance Beginning Fund Balance	\$ 2,549,086	\$ 2,549,086	\$	2,549,086	¢		100.0%	\$ 2,307,552	\$ 2,307,552	¢		100.0%	
beginning rund balance	Ψ 2,549,000	ψ 2,549,000	Ψ	2,049,000	φ	-	100.070	ψ 2,307,332	Ψ 2,307,332	Ψ	-	100.070	
Revenue													
Transfer from General Fund	1,333,886	1,333,886		1,000,414	(333,472)		1,579,097	1,184,323		(394,774)		
Student Fees	556,901	556,901		293,956	(262,945)		309,153	237,773		(71,380)		
Miscellaneous Local Revenue	176,569	176,569		112,388		(64,181)		211,024	169,625		(41,399)		
Total Revenue	2,067,356	2,067,356		1,406,758	(660,598)	68.0%	2,099,274	1,591,721		(507,553)	75.8%	
Total Resources	\$ 4,616,442	\$ 4,616,442	\$	3,955,844	\$ (660,598)		\$ 4,406,826	\$ 3,899,273	\$	(507,553)		
Expenditures													
Purchased Services	453,025	453,025		26,972		126,053		583,980	221,737		362,243		
Supplies	7,020	7,020		2,019		5,001		6,778	31		6,747		
Property and Equipment	2,343,382	2,343,382		1,343,096	1,	000,286		2,109,516	1,186,931		922,585		
Total Expenditures	2,803,427	2,803,427		1,372,087	1,	131,340	48.9%	2,700,274	1,408,699	1	,291,575	52.2%	
Emergency Reserve	84,103	84,103		_		84,103		81,008	_		81,008		
GAAP Reserves	669,112	669,112		-		669,112		691,000	-		691,000		
Total Expenditures and Reserves	\$ 3,556,642	\$ 3,556,642	\$	1,372,087	\$ 2,	184,555		\$ 3,472,282	\$ 1,408,699	\$ 2	2,063,583		
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ 1,059,800	\$ 1,059,800	\$	2,583,757				\$ 934,544	\$ 2,490,574	=			



Technology Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Nine Months Ended March 31, 2021

			Current Ye	ar			Pric	or Year	
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget
Fund Balance Beginning Fund Balance	\$ 2,549,086	\$ 2,549,086	\$ 2,549,086	\$ -	100.0%	\$ 2,307,552	\$ 2,307,552	\$ -	100.0%
Davisson									
Revenue Transfer from General Fund Student Fees Miscellaneous Local Revenue	1,333,886 556,901 176,569	1,333,886 556,901 176,569	1,000,414 293,956 112,388	(333,472) (262,945) (64,181)		1,579,097 309,153 211,024	1,184,323 237,773 169,625	(394,774) (71,380) (41,399)	
Total Revenue	2,067,356	2,067,356	1,406,758	(660,598)	68.0%	2,099,274	1,591,721	(507,553)	75.8%
Total Resources	\$ 4,616,442	\$ 4,616,442	\$ 3,955,844	\$ (660,598)		4,406,826	3,899,273	(507,553)	
Expenditures Employee Devices/Professional Dev. Equity Maintenance Classroom Software Student Devices/Labs/Innovation Total Expenditure	315,000 202,020 653,025 - 1,633,382 2,803,427	315,000 202,020 653,025 - 1,633,382 2,803,427	185,054 135,562 157,054 - 894,417 1,372,087	129,946 66,458 495,971 - 738,965	48.9%	315,000 201,778 803,980 - 1,379,516 2,700,274	170,676 165,736 288,215 - 784,072 1,408,699	144,324 36,042 515,765 - 595,444 1,291,575	52.2%
Emergency Reserve GAAP Reserves	84,103 669,112	84,103 669,112	-	84,103 669,112		81,008 691,000	-	81,008 691,000	
Total Expenditures and Reserves	\$ 3,556,642	\$ 3,556,642	\$ 1,372,087	\$ 2,184,555	•	\$ 3,472,282	\$ 1,408,699	\$ 2,063,583	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ 1,059,800	\$ 1,059,800	\$ 2,583,757	:		\$ 934,544	\$ 2,490,574	=	



Athletics Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

		Current Year									Prior Year							
	_	Adopted Budget		Adjusted Budget	_	YTD Actual	A _	Variance djusted Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	A	Variance djusted Budget to Actual	% of Adjusted Budget		
Fund Balance Beginning Fund Balance	\$	92,170	\$	92,170	\$	92,170	\$	-	100.0%	\$	274,411	\$	274,411	\$	-	100.0%		
Revenue Transfer from General Fund		2,544,079		2,544,079		1,908,059		(636,020)			1,928,255		1,446,191		(482,064)			
Game Admissions Activity Tickets Participation Fees		12,000 - 491,140		12,000 - 491,140		5,686 - 261,440		(6,314) - (229,700)			158,250 72,460 996,504		139,800 39,585 966,157		(18,450) (32,875) (30,347)			
Total Revenue		3,047,219		3,047,219		2,175,185		(872,034)	71.4%		3,155,469		2,591,733		(563,736)	82.1%		
Total Resources	\$	3,139,389	\$	3,139,389	\$	2,267,355	\$	(872,034)		\$	3,429,880	\$	2,866,144	\$	(563,736)			
Expenditures Salaries Employee Benefits	\$	1,449,780 331,387	\$	1,449,780 331,387	\$	523,734 116,445	\$	926,046 214,942		\$	1,519,989 336,411	\$	1,118,010 241,877	\$	401,979 94,534			
Total Personnel		1,781,167		1,781,167		640,179		1,140,988	35.9%		1,856,400		1,359,887		496,513	73.3%		
Purchased Services Supplies Property and Equipment Other Uses of Funds		582,414 258,172 47,858 378,338		582,414 258,172 47,858 378,338		290,525 165,777 40,838 75,697		291,889 92,395 7,020 302,641			605,398 245,857 156,125 466,200		524,401 250,461 68,117 272,078		80,997 (4,604) 88,008 194,122			
Total Non-Personnel		1,266,782		1,266,782		572,837		693,945	45.2%		1,473,580		1,115,057		358,523	75.7%		
Total Expenditures		3,047,949		3,047,949		1,213,016		1,834,933	39.8%		3,329,980		2,474,944		855,036	74.3%		
Emergency Reserve		91,440		91,440		-		91,440			99,900		-		99,900			
Total Expenditures and Emergency Reserve	\$	3,139,389	\$	3,139,389	\$	1,213,016	\$	1,926,373		\$	3,429,880	\$	2,474,944	\$	954,936			
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$	-	\$		\$	1,054,339	=			\$		\$	391,200	=				



Athletics Fund Schedule of Resources, Expenditures, Reserves and Transfers by Level For The Nine Months Ended March 31, 2021

			Current Year									Prior	Year		
	_	Adopted Budget		Adjusted Budget		YTD Actual	Ad	Variance djusted Budget to Actual	% of Adjusted Budget		Adjusted Budget	 YTD Actual	•	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance Beginning Fund Balance	\$	92,170	\$	92,170	\$	92,170	\$	-	100.0%	\$	274,411	\$ 274,411	\$	-	100.0%
Revenue Transfer from General Fund Game Admissions Activity Tickets Participation Fees		2,544,079 12,000 - 491,140		2,544,079 12,000 - 491,140		1,908,059 5,686 - 261,440		(636,020) (6,314) - (229,700)			1,928,255 158,250 72,460 996,504	1,446,191 139,800 39,585 966,157		(482,064) (18,450) (32,875) (30,347)	
Total Revenue		3,047,219		3,047,219		2,175,185		(872,034)	71.4%		3,155,469	2,591,733		(563,736)	82.1%
Total Resources	\$	3,139,389	\$	3,139,389	\$	2,267,355	\$	(872,034)		\$	3,429,880	\$ 2,866,144	\$	(563,736)	
Expenditures Middle School K-8 High School District Wide	\$	322,095 132,869 2,544,956 48,029	\$	322,095 132,869 2,544,956 48,029	\$	104 1,162,008 50,904	\$	321,991 132,869 1,382,948 (2,875)		\$	468,825 149,971 2,588,755 122,429	\$ 290,172 108,214 2,019,025 57,533	\$	178,653 41,757 569,730 64,896	
Total Expenditures		3.047.949		3.047.949		1,213,016		1.834.933	39.8%		3.329.980	2,474,944		855.036	74.3%
Emergency Reserve		91,440		91,440		-		91,440			99,900	-		99,900	
Total Expenditures and Emergency Reserve	\$	3,139,389	\$	3,139,389	\$	1,213,016	\$	1,926,373		\$	3,429,880	\$ 2,474,944	\$	954,936	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$	-	\$	_	\$	1,054,339	=			\$	-	\$ 391,200	:		



Preschool Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

		Current Year											Prior	Yea	r	
	_	Adopted Budget		Adjusted Budget		YTD Actual	Ad	Variance justed Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	Ad.	Variance justed Budget to Actual	% of Adjusted Budget
Fund Balance																
Beginning Fund Balance	\$	331,893	\$	331,893	\$	331,893	\$	-	100.0%	\$	803,233	\$	803,233	\$	-	100.0%
Revenue																
Transfer from General Fund		5,211,522		5,211,522		3,908,641		(1,302,881)			4,573,626		3,430,219		(1,143,407)	
Colorado Preschool Program Funding		1,950,200		1,950,200		1,462,650		(487,550)			2,009,363		1,507,022		(502,341)	
Tuition and Other		249,523		249,523		174,061		(75,462)			1,145,598		958,355		(187,243)	
Total Revenue		7,411,245		7,411,245		5,545,352		(1,865,893)	74.8%		7,728,587		5,895,596		(1,832,991)	76.3%
Total Resources	\$	7,743,138	\$	7,743,138	\$	5,877,245	\$	(1,865,893)		\$	8,531,820	\$	6,698,829	\$	(1,832,991)	
Expenditures																
Salaries	\$	5.035.478	\$	5,035,478	\$	3,564,023	\$	1,471,455		\$	5,231,250	\$	4,030,226	\$	1,201,024	
Employee Benefits	•	1,849,295	•	1,849,295	•	1,291,505	*	557,790		•	1,896,815	•	1,397,448	•	499,367	
Total Personnel		6,884,773		6,884,773		4,855,528		2,029,245	70.5%		7,128,065		5,427,674		1,700,391	76.1%
Purchased Services		398,525		398,525		222,962		175,563			521.671		307.702		213,969	
Supplies		141,642		141,642		39,587		102,055			436.147		179,659		256,488	
Property and Other Uses		42,700		42,700		17,352		25,348			42,700		19,593		23,107	
Total Non-Personnel		582,867		582,867		279,901		302,966			1,000,518		506,954		493,564	
Total Expenditures		7,467,640		7,467,640		5,135,429		2,332,211	68.8%		8,128,583		5,934,628		2,193,955	73.0%
Emergency Reserve		224,029		224,029		-		224,029			354,762		-		354,762	
Transfers To																
Risk Management Fund		38,170		38,170		28,627		9,543			36,331		27,248		9,083	
Capital Reserve Fund		13,299		13,299		9,974		3,325			12,144		9,108		3,036	
Total Transfers To		51,469		51,469		38,601		12,868	75.0%		48,475		36,356		12,119	75.0%
Total Expenditures, Transfers to and Emergency Reserve	\$	7,743,138	\$	7,743,138	\$	5,174,030	\$	2,569,108		\$	8,531,820	\$	5,970,984	\$	2,560,836	
and Emoly Moon to	Ψ	1,140,100	Ψ	1,140,100	Ψ	5, 17 4,000	Ψ	2,000,100		Ψ_	3,001,020	Ψ	3,070,004	Ψ	2,000,000	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$		\$		\$	703,215	_			\$		\$	727,845	_		
•							3							=		



Preschool Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Nine Months Ended March 31, 2021

	Current Year										Prior	Yea	r	
	 Adopted Budget		Adjusted Budget		YTD Actual	Ac	Variance ljusted Budget to Actual	% of Adjusted Budget		Adjusted Budget	YTD Actual	Ad,	Variance justed Budget to Actual	% of Adjusted Budget
Fund Balance														
Beginning Fund Balance	\$ 331,893	\$	331,893	\$	331,893	\$	-	100.0%	\$	803,233	\$ 803,233	\$	-	100.0%
Revenue														
Transfer from General Fund	5,211,522		5,211,522		3,908,641		(1,302,881)			4,573,626	3,430,219		(1,143,407)	
Colorado Preschool Program Funding	1,950,200		1,950,200		1,462,650		(487,550)			2,009,363	1,507,022		(502,341)	
Tuition and Other	 249,523		249,523		174,061		(75,462)			1,145,598	958,355		(187,243)	
Total Revenue	7,411,245		7,411,245		5,545,352		(1,865,893)	74.8%		7,728,587	5,895,596		(1,832,991)	76.3%
Total Resources	\$ 7,743,138	\$	7,743,138	\$	5,877,245	\$	(1,865,893)		\$	8,531,820	\$ 6,698,829	\$	(1,832,991)	
Expenditures														
General Preschool	\$ 1,993,450	\$	1,993,450	\$	1,379,354	\$	614,096		\$	2,566,527	\$ 1,844,545	\$	721,982	
Colorado Preschool Program	2,529,527	·	2,529,527	·	1,750,394		779,133			2,589,316	1,946,900	·	642,416	
Preschool Enrichment (Mapleton)	166,309		166,309		89,928		76,381			187,544	125,085		62,459	
Special Education	1,530,370		1,530,370		1,127,949		402,421			1,533,690	1,169,211		364,479	
Support Services	 1,247,984		1,247,984		787,804		460,180			1,251,506	848,887		402,619	
Total Expenditures	7,467,640		7,467,640		5,135,429		2,332,211	68.8%		8,128,583	5,934,628		2,193,955	73.0%
Emergency Reserve	224,029		224,029		-		224,029			230,797	-		230,797	
Transfers To														
Risk Management Fund	38,170		38,170		28,627		9,543			36,331	27,248		9,083	
Capital Reserve Fund	 13,299		13,299		9,974		3,325			12,144	9,108		3,036	
Total Transfers To	51,469		51,469		38,601		12,868	75.0%		48,475	36,356		12,119	75.0%
Total Expenditures, Transfers to	 													
and Emergency Reserve	\$ 7,743,138	\$	7,743,138	\$	5,174,030	\$	2,569,108		\$	8,407,855	\$ 5,970,984	\$	2,436,871	
Excess (Deficiency) of Resources Over														
Expenditures and Reserves	\$ -	\$	-	\$	703,215	=			\$	123,965	\$ 727,845	:		



Risk Management Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

		Current Year											Prior	Year		
		Adopted Budget	_	Adjusted Budget		YTD Actual	A	Variance djusted Budget to Actual	% of Adjusted Budget	_	Adjusted Budget	_	YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance																
Beginning Fund Balance	\$	697,762	\$	697,762	\$	697,762	\$	-	100.0%	\$	715,031	\$	715,031	\$	-	100.0%
Revenue																
Transfer from General Fund		4,815,896		4,815,896		3,611,922		(1,203,974)			4,615,896		3,461,922		(1,153,974)	
Transfer from CPP Fund		38,170		38,170		28,627		(9,543)			36,331		27,248		(9,083)	
Insurance Proceeds		25,000		25,000		56,272		31,272			50,000		165,788		115,788	
Miscellaneous Local Revenue		2,000		2,000		75		(1,925)			5,530		759		(4,771)	
Total Revenue		4,881,066		4,881,066		3,696,896		(1,184,170)	75.7%		4,707,757		3,655,717		(1,052,040)	77.7%
Total Resources	\$	5,578,828	\$	5,578,828	\$	4,394,658	\$	(1,184,170)		\$	5,422,788	\$	4,370,748	\$	(1,052,040)	
Francis difference																
Expenditures	•	040.000	•	040.000	•	450.000	•	57.544		•	040.005	•	470.000	•	00.000	
Salaries	\$	216,336	\$	216,336	\$	158,822	\$,		\$	213,035	\$	173,099	\$	39,936	
Employee Benefits		68,130		68,130		47,045		21,085			67,510		49,365		18,145	
Total Personnel		284,466		284,466		205,867		78,599	72.4%		280,545		222,464		58,081	79.3%
Purchased Services		204,933		204,933		125,037		79,896			175,000		150,762		24,238	
Property Insurance		1,956,602		1,956,602		1,910,090		46,512			1,664,353		1,585,058		79,295	
General Liability Insurance		625,000		625,000		628,189		(3,189)			585,000		573,695		11,305	
Workers Comp Insurance		1,031,515		1,031,515		813,490		218,025			1,760,000		1,314,341		445,659	
Claims Paid		500,000		500,000		164,169		335,831			500,000		202,500		297,500	
Supplies		10,000		10,000		7,085		2,915			10,000		2,755		7,245	
Other Uses of Funds		3,000		3,000		- ,000		3,000			3,000		614		2,386	
Total Non-Personnel		4,331,050		4,331,050		3,648,060		682,990	84.2%		4,697,353		3,829,725		867,628	81.5%
Total Expenditures		4,615,516		4,615,516		3,853,927		761,589	83.5%		4,977,898		4,052,189		925,709	81.4%
Emergency Reserve		146,000		146,000				146,000			148,000				148,000	
Contingency Reserve		817,312		817,312		-		817,312			296,890		-		296,890	
Total Expenditures and Reserves	\$	5,578,828	\$	5,578,828	\$	3,853,927	\$	1,724,901		\$	5,422,788	\$	4,052,189	\$	1,370,599	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$	_	\$	<u>-</u>	\$	540,731	=			\$		\$	318,559	:		



Community Schools Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

				irrent Year					Prior	Year	•			
	_	Adopted Budget		Adjusted Budget		YTD Actual	Ad	Variance ljusted Budget to Actual	% of Adjusted Budget	 Adjusted Budget	 YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance														
Beginning Fund Balance	\$	2,669,601	\$	2,669,601	\$	2,669,601	\$	-	100.0%	\$ 3,008,827	\$ 3,008,827	\$	-	100.0%
Revenue Local Sources		1,736,502		1,736,502		1,772,894		36,392	102.1%	 5,808,630	4,406,392		(1,402,238)	75.9%
Total Resources	\$	4,406,103	\$	4,406,103	\$	4,442,495	\$	36,392		\$ 8,817,457	\$ 7,415,219	\$	(1,402,238)	
Expenditures Salaries Employee Benefits	\$	2,737,133 1,171,756	\$	2,737,133 1,171,756	\$	2,021,590 800,644	\$	715,543 371,112		\$ 2,736,810 1,143,423	\$ 2,055,465 763,246	\$	681,345 380,177	
Total Personnel		3,908,889		3,908,889		2,822,234		1,086,655	72.2%	3,880,233	2,818,711		1,061,522	72.6%
Purchased Services Supplies Property and Other Uses of Funds		367,820 75,286 49,286		367,820 75,286 49,286		255,288 47,946 (333,804)		112,532 27,340 383,090		 1,213,669 202,260 88,536	729,659 143,279 51,388		484,010 58,981 37,148	
Total Non-Personnel		492,392		492,392		(30,570)		522,962	-6.2%	1,504,465	924,326		580,139	61.4%
Total Expenditures		4,401,281		4,401,281		2,791,664		1,609,617	63.4%	 5,384,698	3,743,037		1,641,661	69.5%
Emergency Reserve		132,038		132,038		-		132,038		161,541	-		161,541	
Transfers To (From) General Fund Capital Reserve Fund		(127,216)		(127,216)		(95,412) -		(31,804)		 150,000 85,000	112,500 63,750		37,500 21,250	
Total Transfers To (From)		(127,216)		(127,216)		(95,412)		(31,804)	75.0%	235,000	176,250		58,750	75.0%
Total Expenditures, Transfers and Reserves	\$	4,406,103	\$	4,406,103	\$	2,696,252	\$	1,709,851		\$ 5,781,239	\$ 3,919,287	\$	1,861,952	
Excess (Deficiency) of Resources Over Expenditures, Transfers and Reserves	\$		\$		\$	1,746,243				\$ 3,036,218	\$ 3,495,932			



Community Schools Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Nine Months Ended March 31, 2021

	Current Year											Prior `	Year	•	
		Adopted Budget		Adjusted Budget	YTD Actual	Adju	/ariance sted Budget o Actual	% of Adjusted Budget	_	Adjusted Budget	_	YTD Actual	Ad	Variance justed Budget to Actual	% of Adjusted Budget
Fund Balance															
Beginning Fund Balance	\$	2,669,601	\$	2,669,601	\$ 2,669,601	\$	-	100.0%	\$	3,008,827	\$	3,008,827	\$	-	100.0%
Revenue															
Facility Use		120,000		120,000	58,964		(61,036)			1,065,000		758,333		(306,667)	
Lifelong Learning		300,000		300,000	352,151		52,151			1,347,000		998,090		(348,910)	
School Age Care		1,108,149		1,108,149	1,130,014		21,865			2,700,000		2,067,904		(632,096)	
Student Resource Guide		2,500		2,500	2,436		(64)			6,000		2,720		(3,280)	
Preschool Care		83,645		83,645	113,792		30,147			453,830		401,839		(51,991)	
Infant/Toddler Childcare		122,208		122,208	115,537		(6,671)			236,800		177,506		(59,294)	
Total Revenue		1,736,502		1,736,502	1,772,894		36,392	102.1%		5,808,630		4,406,392		(1,402,238)	75.9%
Total Resources	\$	4,406,103	\$	4,406,103	\$ 4,442,495	\$	36,392		\$	8,817,457	\$	7,415,219	\$	(1,402,238)	
Expenditures															
Facility Use	\$	341,522	\$	341,522	\$ 251,337	\$	90,185		\$	598.336	\$	438,695	\$	159,641	
Kindergarten Enrichment	·	´ -		· -	· -	·	· _			5,000	·	3,636		1,364	
Lifelong Learning		642,374		642,374	470,917		171,457			1,493,934		951,190		542,744	
School Age Care		2,781,217		2,781,217	1,647,390		1,133,827			2,272,879		1,624,934		647,945	
Student Resource Guide		24,319		24,319	17,217		7,102			19,362		13,506		5,856	
Preschool Care		306,958		306,958	196,031		110,927			496,867		374,015		122,852	
Infant/Toddler Childcare		304,891		304,891	208,772		96,119			404,701		286,075		118,626	
BVSD Online		-		-	200,112		-			93.619		50,986		42,633	
Total Expenditures		4,401,281		4,401,281	2,791,664		1,609,617	63.4%		5,384,698		3,743,037		1,641,661	69.5%
Emergency Reserve		132,038		132,038	-		132,038			161,541				161,541	
Transfers To (From)															
General Fund		(127,216)		(127,216)	(95,412))	(31,804)			150,000		112,500		37,500	
Capital Reserve Fund					-					85,000		63,750		21,250	
Total Transfers (To/From)		(127,216)		(127,216)	(95,412))	(31,804)	75.0%		235,000		176,250		58,750	75.0%
Total Expenditures, Transfers															
and Reserves	\$	4,406,103	\$	4,406,103	\$ 2,696,252	\$	1,709,851		\$	5,781,239	\$	3,919,287	\$	1,861,952	
Excess (Deficiency) of Resources Over Expenditures, Transfers and Reserves	\$	-	\$	-	\$ 1,746,243	=			\$	3,036,218	\$	3,495,932	=		



OTHER FUNDS

Food Services Fund: This fund accounts for all financial activities associated with the district's food services program.

Governmental Designated-Purpose Grants Fund: This fund is provided to account for monies received from various federal, state, and local grant programs.

Transportation Fund: This fund accounts for all the transportation services of the Boulder Valley School District. It was developed after voters approved the Transportation Mill Levy in November 2005.

Operations and Technology Fund: This fund accounts for certain operations and technology expenditures of the Boulder Valley School District. It was developed after voters approved the Operations and Technology Mill Levy in November 2016.

Student Activities Fund: This fund accounts for student activities and school fundraising activities throughout the district. The fund is required as the result of GASB Statement No. 84, *Fiduciary Activities*, effective fiscal year 2019-20.

Bond Redemption Fund: This fund is authorized by Colorado law. It provides revenues based upon a property tax mill levy set by the school board to satisfy the district's bonded indebtedness on an annualized basis.

2014 Building Fund: This fund is required by Colorado law and is used to fund ongoing capital needs such as site acquisition, major maintenance, and equipment purchases that are funded through the issuance of long-term debt.

Capital Reserve Fund: This fund is required by Colorado law and is used to fund ongoing capital needs such as site acquisition, major maintenance, and equipment purchases.

Health Insurance Fund: The Health Insurance Fund accounts for claims and administrative fees of the district's self-funded health insurance employee benefit program.

Dental Insurance Fund: The Dental Insurance Fund accounts for claims and administrative fees of the district's self-funded dental insurance employee benefit program.



Food Services Fund

Food Services Fund revenues (excluding Transfer from the General Fund) increased 23.9% from the prior year. In person learning, and therefore on-site breakfast and lunch services, has been limited in fiscal year 2020-21. However, emergency meal distribution continues throughout the pandemic. Reimbursement guidelines have changed such that all meals served directly to students or made available for emergency distribution qualify for federal reimbursement, regardless of eligibility status, through June 30, 2022. Accordingly, federal reimbursements represent the only substantial revenue stream through March 31, 2021. Through the first nine months of the year, the district has served or distributed in excess of 2.2 million meals.

Personnel expenditures of the Food Services Fund are 68.3% of budget, compared to 71.8% of budget in the prior year. In total, personnel costs decreased 14.0% from the prior year, due primarily to unfilled positions that have been unnecessary given limited in-school meal service. Offsetting increases include a 0.5% increase in the required PERA contribution rate, a 3.8% health insurance cost increase and movement on negotiated salary schedules. There was no cost of living adjustment for the current year. Food costs, as a percentage of food sales, are 24.9%, which is lower than the prior year (38.7%) as a result of donated food and the fact that emergency meals are not prepared in the district's production kitchens.

Fund balance of the Food Services Fund at March 31, 2021, is \$3,307,151, compared to \$458,110 in the prior year. Revenues, driven by federal reimbursements for all meals served and distributed, will outpace expenditures for the remainder of the year. Accordingly, transfers from the General Fund will be monitored and likely reduced to zero for fiscal year 2020-21. The fund will still report fund balance at June 30, 2021, sufficient to meet required reserves.



Governmental Designated-Purpose Grants Fund

As previously noted and in response to the COVID-19 pandemic, the State has awarded or allocated to the district a variety of federal funds under the CARES Act. While most of the related activity is natively recorded in the General Operating Fund, all revenues and expenditures of the CARES Act, including activity of the district's charter schools, are recorded in or moved to the Governmental Designated-Purpose Grants Fund (Grants Fund). The following is a summary:

- 1.Coronavirus Relief Fund (CRF): In May 2020, the State allocated \$14,332,946 to the district, which was required to be spent by December 30, 2020. The majority of funds were used to cover teacher salaries and benefits related to increased student instructional time during the first half of fiscal year 2020-21.
- 2. Elementary and Secondary School Emergency Relief (ESSER): Since May 2020, the State has allocated \$1,701,177 to the district. The allocations are collectively referred to as ESSER I funding, which must be spent by September 30, 2022. The district continues to refine it's spending plan, which currently includes a variety of incremental costs incurred to reopen schools and provide viable remote learning options to all students.
- 3. CRF At-Risk: In October 2020, the State elected to utilize a portion of its CARES Act funds to cover the additional cost associated with a statewide increase in the at-risk student count. The district's allocation was \$551,231. However this allocation did not represent incremental or new money to the district. Rather, a portion of the district's regular School Finance Act State Share payment in October was identified as having been funded by the CARES Act. The district is required to report this as federal revenue in the Grants Fund and has allocated a portion of General operating Fund expenditures here as well.
- 4. CRF Safe Schools Reopening Grant: In December 2020, the State awarded a \$1,460,455 grant to the district to support safely reopening schools. Funds were required to be spent by December 30, 2020. The grant was used to cover primarily air purifiers, cleaning supplies and employee protective gear.
- 5. In January 2021, the State allocated to the district an additional \$6.2 million of funding under ESSER. This allocation is commonly referred to as ESSER II funding, which must be spent by September 30, 2023. The State recently provided guidance on allowable activities and the district is developing a spending plan, which currently includes mobile COVID testing activities, additional health room para-educator hours, classroom monitors, additional staffing for school nurses, and support for the district's upcoming summer school program.
- 6. In January 2021, the State awarded to the district \$0.5 million in additional funding under the Child Care Relief Grant Program (Colorado Shines). This award is being used to support early chilhood education.
- 7. In February 2021, the State awarded to the district \$1.0 million in additional funding under the Connecting Colorado Students Grant. This award will be used to meet the connectivity needs of the district, students and educators.
- 8. In March of 2021, the State allocated to the district an additional \$13.9 million of funding under ESSER. This allocation is commonly referred to as ESSER III funding, which must be spent by September 30, 2024. The State has not yet finalized guidance related to allowable activities, on which the district will develop a spending plan, taking into account feedback from district and community stakeholders on spending needs within the district related to the impact of the pandemic and student learning loss. This feedback has been collected over the past nine months of budget development for the 2021-22 fiscal year.



Transportation Fund

Total revenues of the Transportation Fund are 65.6% of budget, which is due to the majority of property taxes being collected in the last quarter of each fiscal year. As previously noted, current year property taxes are not expected to be significantly impacted by the COVID-19 pandemic. Other local revenues include third party bus charges, which are not being offered to date in the current year.

Personnel expenditures of the Transportation Fund are 53.0% of budget compared to 70.5% in the prior year. Personnel costs decreased 25.2% from the prior year, due to limited in-person learning and therefore limited bus routes. Bus drivers were given the opportunity to work their standard (bid) hours during the first semester, though that work was often performed for other departments, which is where the related salary and benefits were charged. Offsetting increases include a 0.5% increase in the required PERA contribution rate, a 3.8% health insurance cost increase and movement on negotiated salary schedules. There was no cost of living adjustment for the current year.

Non-personnel expenditures of the Transportation Fund are 72.1% of budget and decreased approximately \$374,000 from the prior year, due primarily to fuel savings. Transportation Fund expenditures will be monitored as in-person learning has been expanded in March 2021 and is expected to continue for the remainder of the school year. Potential cost savings may allow the transfer from General Fund to be reduced from the amount budgeted prior to the end of fiscal year 2020-21. The Transportation Fund is projected to end the year with fund balance sufficient to meet required emergency and contingency reserves.

Student Activities Fund

Revenues of the Student Activities Fund include primarily board approved class fees, donations, and miscellaneous local revenues such as local grants, bookstore/spirit wear sales, AP & IB testing fees, field trip collections, etc. While certain revenues may be available for the general use of the school, the majority of revenues are collected to support a specific activity, club, additional para educator and other staff hours, school group or event. Through March 31, 2021, revenues are approximately \$5,490,000 (62.5%) less than the prior year as the majority of fees and other collections related to in-person learning have been suspended. Funds are typically collected for a specific purpose prior to being spent. Accordingly, June 30, 2021 fund balance is expected to be sufficient to meet required reserves.

Bond Redemption Fund

The Bond Redemption Fund accounts for the receipt of property taxes from mills levied specifically to repay the district's voter approved general obligation bonds. The majority of property taxes will be received in the fourth quarter and will be used to pay interest payments in June 2021 (\$17.9 million) and principal and interest payments in December 2021 (\$39.7 million). As previously noted, current year property taxes are not expected to be significantly impacted by the COVID-19 pandemic.



2014 Building Fund

The 2014 Building Fund accounts for activity related to fulfillment of the district's Educational Facilities Master Plan, which is funded by general obligation debt approved by voters in November 2014. Current year revenues include investment earnings, energy rebates and a contribution from Summit Middle Charter School. As anticipated, expenditures through March 31, 2021, include construction on several projects across the district, in addition to preliminary project planning, conceptual design and engineering work on most of the remaining planned projects. The district is currently on track to fulfil the scope of work defined in the Educational Facilities Master Plan. See the district's website for comprehensive information on the entire bond program. The following is a summary of project costs through March 31, 2021:

PROJECT NAME	 PRIOR	:	2020-2021	PRO	JECT TO DATE
Ongoing Projects:					
University Hill Elementary	5,017,393		8,729,948		13,747,341
Halcyon Middle	458,017		3,853,397		4,311,414
Other (design, technology, overhead, etc.)	11,618,201		5,907,267		17,525,468
Completed Projects:					
Prior Years Completed Projects	514,030,663		_		514,030,663
Arapahoe Ridge High	7,478,637		6,539,743		14,018,380
Bear Creek Elementary	4,235,142		4,974,534		9,209,676
Casey Middle	706,981		1,208,640		1,915,621
Crestview Elementary	5,085,014		3,611,301		8,696,315
Education Center	16,540,647		8,989,121		25,529,768
Flatirons Elementary	3,985,432		2,635,353		6,620,785
Foothill Elementary	5,931,628		3,368,744		9,300,372
Gold Hill Elementary	388,492		290,381		678,873
Jamestown Elementary	360,402		269,432		629,834
Mapleton Early Childhood	1,734,085		685,074		2,419,159
Sombrero Marsh Environmental	34,404		549,493		583,897
Total	\$ 577,605,138	\$	51,612,428	\$	629,217,566



Capital Reserve Fund

Capital Reserve Fund revenues are consistent with budgeted expectations. As previously approved by the Board of Education, the district ordered an electric bus in the prior year, which was delivered in March 2021. The district anticipates \$200,000, or approximately half of the purchase price, will be covered by a Regional Air Quality Council (RAQC) grant, to be included in miscellaneous revenue. Remaining miscellaneous revenues include primarily proceeds from the sale of white fleet vehicles upon trade-in.

Capital Reserve Fund expenditures are 40.8% of budget compared to 43.6% in the prior year. Current year expenditures are down approximately \$1,501,000 (33.5%) from the prior year, due primarily to prior year activity related to bus purchases (approximately \$611,000), completion of a parking lot improvement project (approximately \$1.6 million) and athletic field improvement projects (approximately \$382,000). Current year projects include elevator modernization upgrades of approximately \$508,000 and purchase of the district's first electric bus, described above. Beginning in the current year, the presentation of budgeted expenditures has been clarified to present amounts budgeted for unidentified school and operational projects, which might include repair of a leaking roof or replacement of a boiler. Such amounts have always been presented in the Adopted Budget as emergencies, but were combined in the financial statements with planned school and operational projects.

March 31, 2021, fund balance of \$5,645,043 is in excess of required reserves and will be used for additional grounds improvement projects, and planned and emergency building maintenance and equipment repair projects.



Health and Dental Insurance Funds

The following table shows the balance sheets of the Health Insurance and Dental Insurance Funds as of March 31, 2021:

Health Ir	nsurance	Dental In	surance
3/31/2021	3/31/2020	3/31/2021	3/31/2020
\$ 8,367,393	\$ 5,592,432	\$ 1,389,961	\$ 850,778
\$ 1,574,174	\$ 1,746,507	\$ 163,354	\$ 165,031
6,793,219	3,845,925	1,226,607	685,747
\$ 8,367,393	\$ 5,592,432	\$ 1,389,961	\$ 850,778
	\$ 8,367,393 \$ 1,574,174 6,793,219	\$ 8,367,393 \$ 5,592,432 \$ 1,574,174 \$ 1,746,507 6,793,219 3,845,925	3/31/2021 3/31/2020 3/31/2021 \$ 8,367,393 \$ 5,592,432 \$ 1,389,961 \$ 1,574,174 \$ 1,746,507 \$ 163,354 6,793,219 3,845,925 1,226,607

Contributions to the health and dental insurance funds are comparable to the prior year, as expected. Increases from the prior year relate to a 3.8% increase in district contributions and dependent premiums, as recommended by the district's Benefits Committee and approved by the Board of Education. Offsetting the increase is a slight decrease in the number of employees and dependents receiving benefits.

Total expenses of the health and dental insurance funds, including claims paid, are considered consistent with amounts budgeted for the fiscal year. Generally, health and dental claims have decreased since the beginning of the COVID-19 pandemic, as elective procedures have been cancelled or delayed and participants have been generally less likely to make appointments outside of the home. As a result, health and dental claims through March 31, 2021 remain less than the prior year. Trends will be monitored for the remainder of the year, as claims are expected to increase as elective procedures are rescheduled and local health guidance becomes less restrictive.



Food Services Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

	Current Year												Prior `	Year		
		Adopted Budget	_	Adjusted Budget		YTD Actual	Ad,	Variance justed Budget to Actual	% of Adjusted Budget		Adjusted Budget	_	YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance																
Beginning Fund Balance	\$	218,836	\$	218,836	\$	218,836	\$	-	100.0%	\$	177,638	\$	177,638	\$	-	100.0%
Revenue																
Regular School Lunch		-		-		-		-			3,385,026		2,561,717		(823,309)	
State Reimbursement		60,067		60,067		60,067		-			103,002		92,361		(10,641)	
Federal Reimbursement		5,822,233		5,822,233		6,915,107		1,092,874			2,675,535		2,139,334		(536,201)	
Federal Commodities		515,000		515,000		513,914		(1,086)			515,000		471,129		(43,871)	
Breakfast Revenue		-		-		-		-			166,521		130,094		(36,427)	
A La Carte		7,242		7,242		11,160		3,918			352,759		281,642		(71,117)	
Miscellaneous Revenue		490,137		490,137		346,955		(143,182)			881,147		658,084		(223,063)	
Transfer from General Fund		1,716,539		1,716,539		1,287,404		(429,135)			1,471,262		1,103,446		(367,816)	
Total Revenue		8,611,218		8,611,218		9,134,607		523,389	106.1%		9,550,252		7,437,807		(2,112,445)	77.9%
Total Resources	\$	8,830,054	\$	8,830,054	\$	9,353,443	\$	523,389		\$	9,727,890	\$	7,615,445	\$	(2,112,445)	
Expenditures																
Salaries	\$	3,767,650	Ф	3,767,650	Ф	2,610,338	Ф	1,157,312		\$	4,264,491	Ф	3,065,683	Ф	1,198,808	
Employee Benefits	Ψ	1,723,203	Ψ	1,723,203	Ψ	1,142,412	Ψ	580,791		Ψ	1,819,557	Ψ	1,299,960	Ψ	519,597	
Employee beliefits		1,723,203		1,723,203		1,142,412		300,791		_	1,019,001		1,299,900		319,391	
Total Personnel		5,490,853		5,490,853		3,752,750		1,738,103	68.3%		6,084,048		4,365,643		1,718,405	71.8%
Purchased Services		195,670		195,670		156,942		38,728			95,000		91,489		3,511	
Food		2,628,034		2,628,034		1,829,681		798,353			3,092,816		2,436,647		656,169	
Supplies		300,277		300,277		226,193		74,084			186,000		156,792		29,208	
Equipment		60,000		60,000		54,355		5,645			50,000		55,969		(5,969)	
Other Uses of Funds		50,000		50,000		26,371		23,629			47,900		50,795		(2,895)	
Total Non-Personnel	-	3,233,981		3,233,981		2,293,542		940,439	70.9%		3,471,716		2,791,692		680,024	80.4%
. 5.00 5.55		0,200,001		0,200,001		_,,		0.10,100	. 0.070		0,,0		_,. 0 .,00_		000,02	00.170
Total Expenditures		8,724,834		8,724,834		6,046,292		2,678,542	69.3%		9,555,764		7,157,335		2,398,429	74.9%
Emergency Reserve		65,220		65,220		_		65,220			132,126		_		132,126	
GAAP Reserve		40,000		40,000		-		40,000			40,000		-		40,000	
Total Expenditures and Reserves	\$	8,830,054	\$	8,830,054	\$	6,046,292	\$	2,783,762		\$	9,727,890	\$	7,157,335	\$	2,570,555	
Excess (Deficiency) of Resources Over																
Expenditures and Reserves	\$	-	\$	-	\$	3,307,151	:			\$	-	\$	458,110	:		



Governmental Designated-Purpose Grants Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Nine Months Ended March 31, 2021

				Curren	t Year		Prior Ye	ears
		Adjusted <u>Budget</u>		YTD <u>Actual</u>	Variance Adjusted Budget <u>to Actual</u>	% of Adjusted <u>Budget</u>	FY20 YTD <u>Actual</u>	FY19 YTD <u>Actual</u>
U.S. Department of Education								
Direct Programs								
Indian Education	84.060	\$ 18,051	1 \$	13,782	4,269	76.4%	\$ 12,582 \$	14,477
Passed Through State Department of Education								
Adult Education	84.002		-	-	-	0.0%	88,446	95,500
Title I	84.010	2,095,563	3	1,334,723	760,840	63.7%	1,529,417	1,413,338
Title 1 Grants to Local Education	84.010A	202,506	3	77,750	124,756	38.4%	22,669	-
Coronavirus Relief Fund (CRF)	20.019	14,214,726	3	14,214,726	-	100.0%	-	-
CRF - At Risk	20.019	551,231	1	551,231	-	100.0%	-	-
CRF - Safe Schools Reopening	20.019	1,460,455	5	1,460,455	-	100.0%	-	-
Special Education	84.027	6,041,514	1	4,272,133	1,769,381	70.7%	4,428,623	4,224,325
Special Education Preschool	84.173	119,870)	95,927	23,943	80.0%	94,268	90,320
Colorado Charter Schools - Remote Learning	84.282	50,000)	18,874	31,126	37.7%	-	-
21st Century Community Learning Centers	84.287	267,430)	191,524	75,906	71.6%	141,634	200,025
English Language Acquisition	84.365	310,293	3	230,202	80,091	74.2%	105,720	139,644
Improving Teacher Quality	84.367	537,696	3	146,409	391,287	27.2%	347,509	394,525
Student Support and Academic Enrichment	84.424	239,489	9	59,488	180,001	24.8%	37,371	2,881
ESSER	84.425	1,701,177	7	1,607,555	93,622	94.5%	-	-
ESSER II	84.425	1,472,645	5	1,472,645	-	100.0%	-	-
Passed Through State Community College System								
Career and Technical Education	84.048	125,660)	65,697	59,963	0.0%	111,199	53,271
U.S Department of Agriculture								
Passed Through State Department of Education								
Local Food Promotion and Farm to School	10.172	33,742	2	23,828	9,914	70.6%	64,082	36,435
Farm to School	10.575	74,417	7	19,158	55,259	25.7%	12,753	-
CNP School Meals Equipment	10.579	4,346	3	4,251	95	97.8%	-	-
Fresh Fruit and Vegetable Program	10.582	91,636	3	29,523	62,113	32.2%	34,791	-
Sub total Federal Awards		29,612,447	7	25,889,881	3,722,566	87.4%	 7,031,064	6,664,741



Governmental Designated-Purpose Grants Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Nine Months Ended March 31, 2021

		Currer		Prior Ye	ears	
	Adjusted <u>Budget</u>	YTD <u>Actual</u>	Variance Adjusted Budget <u>to Actual</u>	% of Adjusted <u>Budget</u>	FY20 YTD <u>Actual</u>	FY19 YTD <u>Actual</u>
State Awards						
Expelled and At Risk Student Services Boulder Prep	101,677	58,372	43,305	57.4%	56,093	1,240
Expelled and At Risk Student Services District	312,452	74,887	237,565	24.0%	-	-
BEST Capital Construction Grant	921,525	66,679	854,846	7.2%	-	-
Colorado Health Education	-	-	-	0.0%	33,376	12,415
School Counselor	88,806	69,228	19,578	78.0%	114,344	187,500
State Grant to Libraries	10,597	10,597	-	100.0%	-	-
NBCT Stipends	1,600	1,600	-	100.0%	-	-
School Health Professional	780,866	557,385	223,481	71.4%	602,384	735,643
Turnaround - University of Virginia	-	-	-	0.0%	36,200	1,948
Universal Screening	42,630	38,053	4,577	89.3%	37,925	37,767
Bullying Prevention	40,549	40,009	540	98.7%	58,172	35,808
Career Success	444,180	114,659	329,521	25.8%	112,808	59,251
Expelled and At Risk Student Services Justice High	261,990	143,469	118,521	54.8%	111,299	72,603
Local Accountability	113,175	-	113,175	0.0%	-	-
Retaining Teachers					15,376	-
AP Exam Fee Assistance	9,487	9,487	-	100.0%	30,699	-
Concurrent Enrollment	70,648	18,506	52,142	26.2%	-	-
Connecting Colorado Schools	1,037,000	-	1,037,000	0.0%		
School to Work Alliance	477,810	354,748	123,062	74.2%	359,542	339,785
Tony Grampsas Youth Services Program	89,727	59,365	30,362	66.2%	58,918	48,268
CO Department Human Service - Colorado Shines	476,920	476,920	-	100.0%	-	-
School and Public Safety	692,983	564,897	128,086	81.5%	332,373	-
Re-engagement and Other	2,621	2,621	-	100.0%	-	168,488
Sub total State Awards	5,977,243	2,661,482	3,315,761	44.5%	1,959,509	1,700,716



Governmental Designated-Purpose Grants Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Nine Months Ended March 31, 2021

		Curren		Prior Yea	rs	
	Adjusted <u>Budget</u>	YTD <u>Actual</u>	Variance Adjusted Budget <u>to Actual</u>	% of Adjusted <u>Budget</u>	FY20 YTD <u>Actual</u>	FY19 YTD <u>Actual</u>
Local Awards						
Hispanic Study Skills	64,071	41,162	22,909	64.2%	46,112	48,111
Temple Buell Foundation	25,500	25,500	-	100.0%	25,500	74,399
NEA Foundation	5,000	5,000	-	100.0%	-	24
IMPACT - Boulder County	28,104	21,374	6,730	76.1%	12,358	1,482
Namaste Foundation	2,966	-	2,966	0.0%	3,793	4,352
J.Hynd Trust	13,770	2,179	11,591	15.8%	-	1,350
Colorado Health Foundation	17,097	-	17,097	0.0%	2,872	-
Community Foundation	6,800	6,800	-	100.0%	-	-
Sanchez Foundation	128,702	41,702	87,000	32.4%	110,253	49,403
Colorado Education Initiative	11,214	-	11,214	0.0%	5,045	22,226
Denver Foundation - Kaiser	100,000	58,938	41,062	58.9%	97,748	69,346
Health Equity	22,727	247	22,480	1.1%	62,986	2,857
Boulder County Healthy Youth Alliance	38,928	38,928	-	100.0%	41,237	32,983
Boulder County Sources of Strength	22,401	10,850	11,551	48.4%	15,880	20,428
United Way - Community Resilience	-	-	-	0.0%	-	9,196
Great Outdoors Colorado	20,112	15,414	4,698	76.6%	22,506	33,340
Childrens Foundation	6,753	-	6,753	0.0%	-	-
Community Foundation-Shoemaker	3,000	546	2,454	18.2%	-	-
Other		-	-	0.0%		4,930
Sub total Local Awards	517,145	268,640	248,505	51.9%	446,290	374,427
Unidentified Awards	3,693,165	-	3,693,165			-
Total	\$ 39,800,000	28,820,003	\$ 10,979,997		\$ 9,436,863 \$	8,739,884



Transportation Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

		Current Year				Prior Year							
	Adopted Budget	Adjusted Budget		YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance													
Beginning Fund Balance	\$ 1,010,740	\$ 1,010,7	40 \$	1,010,740	\$ -	100.0%	\$	1,058,330	\$	1,058,330	\$	-	100.0%
Revenue Transfer from General Fund Property Taxes Transportation Reimbursement	6,000,881 7,263,500 3,349,074	6,000,8 7,263,8 3,349,0	00	4,500,662 3,053,059 3,349,074	(1,500,219) (4,210,441)			6,481,303 7,263,500 3,294,435		4,560,977 3,098,087 3,177,706		(1,920,326) (4,165,413) (116,729)	
Other Local Revenue	10,000	10,0		(178)	(10,178)			190,000		164,889		(25,111)	
Total Revenue	16,623,455	16,623,4	55	10,902,617	(5,720,838)	65.6%		17,229,238		11,001,660		(6,227,579)	63.9%
Total Resources	\$ 17,634,195	\$ 17,634,	95 \$	11,913,357	\$ (5,720,838)		\$	18,287,568	\$	12,059,990	\$	(6,227,579)	
Expenditures Salaries Employee Benefits Total Personnel	\$ 10,394,998 4,947,534 15,342,532	\$ 10,394,9 4,947,9 15,342,9	34	5 5,502,828 2,624,142 8,126,970	\$ 4,892,170 2,323,392 7,215,562	53.0%	\$	10,639,125 4,768,325 15,407,450	\$	7,520,931 3,346,607 10,867,538	\$	3,118,194 1,421,718 4,539,912	70.5%
Purchased Services Supplies Property and Other Uses of Funds Total Non-Personnel	427,636 1,517,365 (651,500) 1,293,501	427,6 1,517,3 (651,5 1,293,5	65 600)	103,868 981,875 (152,620) 933,123	323,768 535,490 (498,880) 360,378	72.1%		672,255 1,719,445 (953,500) 1,438,200		366,211 1,506,123 (564,868) 1,307,466		306,044 213,322 (388,632) 130,734	90.9%
Total Expenditures	16,636,033	16,636,0	33	9,060,093	7,575,940	54.5%		16,845,650		12,175,004		4,670,646	72.3%
Emergency Reserve Contingency Reserve	499,081 499,081	499,0 499,0		-	499,081 499,081			505,370 505,370		-		505,370 505,370	
Total Expenditures and Reserves	\$ 17,634,195	\$ 17,634,	95 \$	9,060,093	\$ 8,574,102		\$	17,856,390	\$	12,175,004	\$	5,176,016	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ -	\$	- \$	2,853,264			\$	431,178	\$	(115,014)	:		



Transportation Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Nine Months Ended March 31, 2021

			Current Year		Prior Year					
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	
Fund Balance										
Beginning Fund Balance	\$ 1,010,740	\$ 1,010,740	\$ 1,010,740	\$ -	100.0%	\$ 1,058,330	0 \$ 1,058,330	\$ -	100.0%	
Revenue										
Transfer from General Fund	6,000,881	6,000,881	4,500,662	(1,500,219)		6,481,30	3 4,560,977	78,078		
Property Taxes	7,263,500	7,263,500	3,053,059	(4,210,441)		7,263,500	3,098,087	(4,165,413)		
Transportation Reimbursement	3,349,074	3,349,074	3,349,074	-		3,294,43	5 3,177,706	(116,729)		
Other Local Revenue	10,000	10,000	(178)	(10,178)		190,000	164,889	(25,111)	<u>-</u>	
Total Revenue	16,623,455	16,623,455	10,902,617	(5,720,838)	65.6%	17,229,23	8 11,001,660	(4,229,175)	63.9%	
Total Resources	\$ 17,634,195	\$ 17,634,195	\$ 11,913,357	\$ (5,720,838)		\$ 18,287,568	8 \$ 12,059,990	\$ (4,229,175)	- -	
Expenditures										
Maintenance & Operations	\$ 172,481	\$ 172,481	\$ 129,369	\$ 43,112		\$ 111,000	0 \$ 87,759	\$ 23,241		
Environmental Services	144,217	144,217	108,185	36,032		146,48	3 120,736	25,747		
Transportation Services	1,576,200	1,576,200	893,188	683,012		2,036,20	1,625,795	410,405		
Administration of Transportation Services	2,413,791	2,413,791	1,627,269	786,522		2,383,142	2 1,683,941	699,201		
Vehicle Operations Services	10,609,351	10,609,351	5,420,050	5,189,301		10,417,740	7,433,966	2,983,780		
Monitoring Services	1,719,993	1,719,993	882,032	837,961		1,751,079	9 1,222,807	528,272	_	
Total Expenditures	16,636,033	16,636,033	9,060,093	7,575,940	54.5%	16,845,650	0 12,175,004	4,670,646	72.3%	
Emergency Reserve	499,081	499,081	_	499,081		505,370	0 -	505,370		
Contingency Reserve	499,081	499,081	-	499,081		505,370		505,370		
Total Expenditures and Reserves	\$ 17,634,195	\$ 17,634,195	\$ 9,060,093	\$ 8,574,102		\$ 17,856,390	0 \$ 12,175,004	\$ 5,176,016	- -	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ -	\$ -	\$ 2,853,264	=		\$ 431,178	8 \$ (115,014)	<u>_</u>		



Operations and Technology Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

			Current Year			Prior Year						
	Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Fund Balance												
Beginning Fund Balance	\$ 22,337,386	\$ 22,337,386	\$ 22,337,386	\$ -	100.0%	\$ 13,077,142 \$	13,077,142	\$ -	100.0%			
Revenue												
Property Taxes - Election	29,187,970	29,187,970	12,311,665	(16,876,305)		29,021,664	12,410,163	(16,611,501)				
Total Revenue	29,187,970	29,187,970	12,311,665	(16,876,305)	42.2%	29,021,664	12,410,163	(16,611,501)	42.8%			
Total Resources	\$ 51,525,356	\$ 51,525,356	\$ 34,649,051	\$ (16,876,305)		\$ 42,098,806 \$	25,487,305	\$ 16,611,501				
Expenditures Purchased Services	-	-	-	-		-	-	-				
Charter school allocations: Summit Middle School	360,685	360,685	270,514	90,171		343,597	257,698	85,899				
Horizons K-8	354,051	354,051	265,538	88,513		332,124	249,093	83,031				
Boulder Prep	97,828	97,828	73,371	24,457		101,045	75,784	25,261				
Justice High	78,470	78,470	58,853	19,617		1,180,551	1,101,450	79,101				
Peak to Peak	1,469,370	1,469,370	1,102,028	367,342		1,383,023	1,037,267	345,756				
Other Uses - ERP Implementation	2,960,000	2,960,000	902,837	2,057,163		-	-	-				
Other Uses - Allocations Maint and Operations	23,083,971	23,083,971	17,312,978	5,770,993		13,083,971	9,812,978	3,270,993				
Other Uses - Information Technology	3,452,749	3,452,749	3,027,928	424,821		3,452,749	2,589,562	863,187				
Total Expenditures	31,857,124	31,857,124	23,014,047	8,843,077	72.2%	19,877,060	15,123,832	4,753,228	76.1%			
Reserves												
Emergency Reserve	875,639	875,639	_	875,639		870,650	_	870,650				
Identified Future Projects Reserve	1,469,895	1,469,895	-	1,469,895		4,000,000		4,000,000				
Total Reserves	2,345,534	2,345,534	-	2,345,534		4,870,650	-	4,870,650				
Total Expenditures and Emergency Reserve	\$ 34,202,658	\$ 34,202,658	\$ 23,014,047	\$ 11,188,611		\$ 24,747,710 \$	15,123,832	\$ 9,623,878				
Excess (Deficiency) of Resources Over Expenditures and Emergency Reserve	\$ 17,322,698	\$ 17,322,698	\$ 11,635,004	<u>=</u>		\$ 17,351,096 \$	10,363,473					

NOTE> Charter schools maintain separate funds to account for activity related to their allocation of Operations and Technology Fund revenues. These funds are included in quarterly charter financial statements posted to the district's website.



Student Activities Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

	Current Year					Prior Year									
	 Adopted Budget		Adjusted Budget		YTD Actual	Ac	Variance djusted Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	Adj	Variance justed Budget to Actual	% of Adjusted Budget
Fund Balance															
Beginning Fund Balance	\$ 5,997,847	\$	5,997,847	\$	5,997,847	\$	-	100.0%	\$	5,748,202	\$	5,748,202	\$	-	100.0%
Revenue															
Board Approved Fees	1,100,000		1,100,000		721,272		(378,728)			1,500,000		739,469		(760,531)	
Donations and Contributions	2,500,000		2,500,000		1,308,060		(1,191,940)			4,000,000		2,992,022		(1,007,978)	
Miscellaneous Local Revenue	2,500,000		2,500,000		1,267,339		(1,232,661)			6,500,000		5,055,355		(1,444,645)	
Total Revenue	 6,100,000		6,100,000		3,296,671		(2,803,329)	54.0%		12,000,000		8,786,846		(1,444,645)	73.2%
Total Resources	\$ 12,097,847	\$	12,097,847	\$	9,294,518	\$	(2,803,329)		\$	17,748,202	\$	14,535,048	\$	1,444,645	
Expenditures															
Salaries	\$ 800,000	\$	800,000	\$	290,132	\$	509,868		\$	1,400,000	\$	952,688	\$	447,312	
Employee Benefits	300,000		300,000		108,657		191,343			500,000		310,293		189,707	
Total Personnel	 1,100,000		1,100,000		398,789		701,211	36.3%		1,900,000		1,262,981		637,019	66.5%
Purchased Services	1,300,000		1,300,000		218,747		1,081,253			2,800,000		1,524,880		1,275,120	
Supplies	3,500,000		3,500,000		1,431,056		2,068,944			5,500,000		3,567,686		1,932,314	
Property and Other Uses of Funds	800,000		800,000		387,897		412,103			1,400,000		872,036		527,964	
Total Non-Personnel	5,600,000		5,600,000		2,037,700		3,562,300	36.4%		9,700,000		5,964,602		3,735,398	61.5%
Total Expenditures	6,700,000		6,700,000		2,436,489		4,263,511	36.4%		11,600,000		7,227,583		4,372,417	62.3%
Emergency Reserve	183,000		183,000		-		183,000			348,000		-		348,000	
Total Expenditures and Emergency Reserve	\$ 6,883,000	\$	6,883,000	\$	2,436,489	\$	4,446,511		\$	11,948,000	\$	7,227,583	\$	4,720,417	
Excess (Deficiency) of Resources Over Expenditures and Emergency Reserve	\$ 5,214,847	\$	5,214,847	\$	6,858,029	- =			\$	5,800,202	\$	7,307,465	:		



Bond Redemption Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

	Current Year						Prior Year					
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget		Adjusted Budget		YTD Actual	Ad	Variance ljusted Budget to Actual	% of Adjusted Budget
Fund Balance												
Beginning Fund Balance	\$ 49,925,855	\$ 49,925,855	\$ 49,925,855	\$ -	100.0%	\$	49,553,956	\$	49,553,956	\$	-	100.0%
Revenue												
Property Taxes	56,800,000	56,800,000	24,008,176	(32,791,824)			56,854,386		24,385,033		(32,469,353)	
Delinquent Taxes	40,000	40,000	31,663	(8,337)			30,000		35,877		5,877	
Interest Income	100,000	100,000	69,450	(30,550)			600,000		590,573		(9,427)	
Total Revenue	56,940,000	56,940,000	24,109,289	(32,830,711)	42.3%		57,484,386		25,011,483		(32,472,903)	43.5%
Total Resources	\$ 106,865,855	\$ 106,865,855	74,035,144	(32,830,711)		\$	107,038,342	\$	74,565,439	\$	(32,472,903)	
Expenditures												
Principal Retirements	\$ 20,865,000	\$ 20,865,000	\$ 20,865,000	\$ -		\$	20,375,000	\$	20,375,000	\$	-	
Interest on Debt	36,299,000	36,299,000	18,371,450	17,927,550			37,083,900		18,712,450		18,371,450	
Other purchased services	10,000	10,000	-	10,000			10,000		-		10,000	
Debt issuance costs		-	-	-			-		-		-	
Total Expenditures	\$ 57,174,000	\$ 57,174,000	\$ 39,236,450	\$ 17,937,550	68.6%	\$	57,468,900	\$	39,087,450	\$	18,381,450	68.0%
Excess (Deficiency) of Resources Over Expenditures	\$ 49,691,855	\$ 49,691,855	\$ 34,798,694			\$	49,569,442	\$	35,477,988			
Exponentation	5,55.,666	0,00.,000	+ 0.,.00,001	=			. 5,000, . 12	Ψ				



2014 Building Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

			Current Year				Prior	Year	
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget
Fund Balance									
Beginning Fund Balance	\$ 98,882,778	\$ 98,882,778	\$ 98,882,778	\$ -	100.0%	\$ 196,777,138	\$ 196,777,138	\$ -	100.0%
Revenue Investment Earnings, net School Contributions Other Total Revenue	125,000 80,000 138,000 343,000	125,000 80,000 138,000 343,000	106,925 80,000 133,349 320,274	(18,075) - (4,651) (22,726)	93.4%	2,500,000 80,000 100,000 2,680,000	2,475,282 80,000 246,009 2,801,291	(24,718) - 146,009 121,291	104.5%
Total Resources	\$ 99,225,778	\$ 99,225,778	\$ 99,203,052	\$ (22,726)		\$ 199,457,138	\$ 199,578,429	\$ 121,291	
Expenditures Project Expenditures	\$ 71,661,758	\$ 71,661,758	\$ 51,612,428	\$ 20,049,330		\$ 116,767,108	\$ 59,808,406	\$ 56,958,702	
Total Expenditures	\$ 71,661,758	\$ 71,661,758	\$ 51,612,428	\$ 20,049,330	72.0%	\$ 116,767,108	\$ 59,808,406	\$ 56,958,702	51.2%
Excess (Deficiency) of Resources Over Expenditures	\$ 27,564,020	\$ 27,564,020	\$ 47,590,624	:		\$ 82,690,030	\$ 139,770,023	:	



Capital Reserve Fund Schedule of Resources, Expenditures, Reserves and Transfers by Function For The Nine Months Ended March 31, 2021

	Current Year					Prior Year					
	Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget		
Fund Balance											
Beginning Fund Balance	\$ 6,882,117	\$ 6,882,117	\$ 6,882,117	\$ -	100.0%	\$ 5,346,48	6 \$ 5,346,486	\$ -	100.0%		
Revenue											
Rental Income	86,819	86,819	86,819	-		84,29	1 84,291	-			
Miscellaneous Revenue	242,879	242,879	269,083	26,204		518,22		(348,697)			
Capital Lease Proceeds - Buses	-	-	-	-		526,65	0 526,650	· - ′			
Transfer from General Fund	1,842,976	1,842,976	1,382,232	(460,744)		5,821,32	7 4,365,995	(1,455,332)			
Transfer from Community Schools	-	-	-	· - ´		85,00	0 63,750	(21,250)			
Transfer from Preschool Fund	13,299	13,299	9,974	(3,325)		12,14	4 9,108	(3,036)	-		
Total Revenue	2,185,973	2,185,973	1,748,108	(437,865)	80.0%	7,047,63	3 5,219,318	(1,828,315)	74.1%		
Total Resources	\$ 9,068,090	\$ 9,068,090	\$ 8,630,225	\$ (437,865)		\$ 12,394,11	9 \$ 10,565,804	\$ (1,828,315)	-		
Expenditures											
Building Maintenance	\$ 1,606,893	\$ 1,578,259	\$ 994,255	\$ 584,004		\$ 1,541,65	9 \$ 588,218	\$ 953,441			
Operating Departments	764,345	757,345	531,265	226,080		813,75		266,765			
Capital Outlay - Buses	396,376	396,376	361,087	35,289		958,90		347,128			
School Projects	1,643,637	1,675,245	821,601	853,644		3,877,22	8 2,462,500	1,414,728			
Unplanned Projects (Emergencies)	2,372,246	2,376,272	· -	2,376,272		2,569,92		2,569,925			
Debt Service - Principal, Buses	496,701	496,701	264,094	232,607		501,59		241,661			
Debt Service - Interest, Buses	28,456	28,456	12,880	15,576		24,56	1 17,040	7,521	-		
Total Expenditures	7,308,654	7,308,654	2,985,182	4,323,472	40.8%	10,287,62	5 4,486,456	5,801,169	43.6%		
Reserves											
Emergency Reserve	219,261	219,261	-	219,261		308,62	9 -	308,629			
Identified Future Projects Reserve	1,540,175	1,540,175	-	1,540,175		1,797,86	5 -	1,797,865	-		
Total Reserves	1,759,436	1,759,436	-	1,759,436		2,106,49	4 -	2,106,494			
Total Expenditures and Reserves	\$ 9,068,090	\$ 9,068,090	\$ 2,985,182	\$ 6,082,908		\$ 12,394,11	9 \$ 4,486,456	\$ 7,907,663	-		
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ -	\$ -	\$ 5,645,043	=		\$ -	\$ 6,079,348	=			



Health Insurance Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

	Current Year					Prior Year						
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Fund Balance												
Beginning Fund Balance	\$ 6,073,818	\$ 6,073,818	\$ 6,073,818	\$ -	100.0%	\$ 4,876,98	37 \$ 4,876,987	\$ -	100.0%			
Revenue												
Contributions												
Employer	27,640,632	27,640,632	19,063,975	(8,576,657)		26,324,90		(7,350,516)				
Employee	7,102,188	7,102,188	5,347,870	(1,754,318)		6,806,97						
Employee Assistance Program	60,000	60,000	43,576	(16,424)		60,00		(13,429)				
Eco Pass Program	95,000	95,000	73,113	(21,887)		95,90						
Miscellaneous	25,000	25,000	111,545	86,545		615,00	0 555,272	(59,728)				
Interest Income	10,000	10,000	6,187	(3,813)		100,00	0 67,266	(32,734)	-			
Total Revenue	34,932,820	34,932,820	24,646,266	(10,286,554)	70.6%	34,002,77	9 24,905,364	(9,097,415)	73.2%			
Total Resources	\$ 41,006,638	\$ 41,006,638	\$ 30,720,084	\$ (10,286,554)		\$ 38,879,76	6 \$ 29,782,351	\$ (9,097,415)	<u>-</u>			
Expenses												
Salaries	\$ 319,000	\$ 319,000	\$ 235,884	\$ 83,116		\$ 310,22	22 \$ 237,200	\$ 73,022				
Employee Benefits	98,000	98,000	72,654	25,346		95,73		24,198				
Total Personnel	417,000	417,000	308,538	108,462	74.0%	405,96	308,741	97,220	76.1%			
Purchased Services	200,000	200,000	189,959	10,041		275,00	0 127,323	147,677				
Health Claims Paid - Self-Insured	22,500,000	22,500,000	14,710,680	7,789,320		21,550,91	6 16,996,082	4,554,834				
Premiums Paid - Fully-Insured	10,200,000	10,200,000	7,327,778	2,872,222		9,707,25	5 7,129,469	2,577,786				
Stop Loss Coverage	1,100,000	1,100,000	571,213	528,787		1,020,00	0 764,459	255,541				
Administrative Fees	800,000	800,000	618,923	181,077		600,00	0 408,301	191,699				
ACA Reinsurance Fee and Misc. Other	12,000	12,000	21,304	(9,304)		15,00	0 12,101	2,899				
Wellness Program	50,000	50,000	8,000	42,000		50,00	0 23,733	26,267				
Employee Assistance Program	60,000	60,000	64,561	(4,561)		65,00	0 32,669	32,331				
Eco Pass Program	140,000	140,000	105,909	34,091		140,00	0 133,548	6,452	_			
Total Non-Personnel	35,062,000	35,062,000	23,618,327	11,443,673	67.4%	33,423,17	1 25,627,685	7,795,486	76.7%			
Total Expenses	35,479,000	35,479,000	23,926,865	11,552,135	67.4%	33,829,13	25,936,426	7,892,706	76.7%			
Reserves	5,527,638	5,527,638	-	5,527,638		5,050,63	-	5,050,634				
Total Expenses and Reserves	\$ 41,006,638	\$ 41,006,638	\$ 23,926,865	\$ 17,079,773		\$ 38,879,76	66 \$ 25,936,426	\$ 12,943,340	- -			
Excess (Deficiency) of Resources Over Expenses and Reserves	\$ -	\$ -	\$ 6,793,219	=		\$	- \$ 3,845,925	=				



Dental Insurance Fund Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Nine Months Ended March 31, 2021

	Current Year						Prior Year									
		Adopted Budget		Adjusted Budget	_	YTD Actual	Adju	Variance isted Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance																
Beginning Fund Balance	\$	1,143,043	\$	1,143,043	\$	1,143,043		-	100.0%	\$	665,213	\$	665,213	\$	-	100.0%
Revenue Contributions Employer		1,868,400		1,868,400		1,336,417		(531,983)			1,835,623		1,319,412		(516,211)	
Employee		802,556		802,556		597,409		(205,147)			770,000		582,393		(187,607)	
Interest Income		3,000		3,000		969		(2,031)			14,000		10,536		(3,464)	
Total Revenue		2,673,956		2,673,956		1,934,795		(739,161)	72.4%		2,619,623		1,912,341		(707,282)	73.0%
Total Resources	\$	3,816,999	\$	3,816,999	\$	3,077,838	\$	(739,161)		\$	3,284,836	\$	2,577,554	\$	(707,282)	
Expenses																
Salaries	\$	45,568	\$	45,568	\$	33,836	\$	11,732		\$	44,674	\$	33,703	\$	10,971	
Employee Benefits		14,251		14,251		10,247		4,004			13,623		10,052		3,571	
Total Personnel		59,819		59,819		44,083		15,736	73.7%		58,297		43,755		14,542	75.1%
Purchased Services		18,000		18,000		5,850		12,150			21,000		7,800		13,200	
Claims Paid		2,600,000		2,600,000		1,677,584		922,416			2,554,263		1,714,341		839,922	
Administrative Fees		180,000		180,000		123,714		56,286			175,000		125,911		49,089	
Supplies		1,000		1,000		-		1,000			1,000		-		1,000	
Total Non-Personnel		2,799,000		2,799,000		1,807,148		991,852	64.6%		2,751,263		1,848,052		903,211	67.2%
Total Expenditures		2,858,819		2,858,819		1,851,231		1,007,588	64.8%	-	2,809,560		1,891,807		917,753	67.3%
Reserves		958,180		958,180		-		958,180			475,276		-		475,276	
Total Expenses and Reserves	\$	3,816,999	\$	3,816,999	\$	1,851,231	\$	1,965,768		\$	3,284,836	\$	1,891,807	\$	1,393,029	
Excess (Deficiency) of Resources Over Expenses and Reserves	\$		\$		\$	1,226,607	=			\$		\$	685,747	Ē		



SCHEDULE OF INVESTMENTS For The Nine Months Ended March 31, 2021

INSTITUTION	TYPE (RINCIPAL MOUNT	CURRENT INTEREST RATE	Ratii Moody	ngs S&P
		POOLED INVESTI	MENTS				
COLOTRUST	Local Government Trust		\$	33,521,830	0.06%	Aaa	AAA
USBank	Money Market Mutual Fund	<u>_</u>		79,494	0.01%	Aaa	AAA
			\$	33,601,324			
		BOND REDEMPTION FU	JND ESC	CROW			
COLOTRUST	Local Government Trust		\$	34,798,693	0.06%	Aaa	AAA
		HEALTH INSURA	ANCE				
COLOTRUST	Local Government Trust		\$	4,570,643	0.06%	Aaa	AAA
		DENTAL INSURA	ANCE				
COLOTRUST	Local Government Trust		\$	715,902	0.06%	Aaa	AAA
		PRIVATE PURPOSE TRUST FU	I INID INI	/ECTMENTS			
COLOTRUST	Local Government Trust		\$	23,214	0.06%	Aaa	AAA
COLOTRUST	Local Government Trust		Ψ	83,779	0.06%	Aaa	AAA
COLOTRUST	Local Government Trust			141,997	0.06%	Aaa	AAA
COLOTRUST	Local Government Trust			1,214,459	0.06%	Aaa	AAA
		_	\$	1,463,449			
		2014 BOND PROC	CEEDS				
COLOTRUST	Local Government Trust		\$	43,784,892	0.06%	Aaa	AAA
		_	\$	43,784,892			
		TOTAL INVESTMENTS	\$	118,934,903			
		=		110,00 1,000			

Policy Notes

Objectives of the district's cash management and investment policy are to preserve capital, meet the daily liquidity needs of the district, diversify investments, conform to applicable state statutes, and generate market rates of return. All investments are pooled, except those required by policy to not be pooled, as depicted above. Investment income from specifically identified investments is credited to respective investment account. Investment income from pooled investments is credited to the General Operating Fund.

Colorado statutes limit authorized investment type. District policy further restricts investments of the district to the following:

- 1) U.S Treasury Obligations
- 2) Federal instrumentality securities (i.e. U.S. Agency securities)
- 3) Repurchase agreements
- 4) Commercial paper
- 5) Non-negotiable certificates of deposit
- 6) Local government investment pools
- 7) Money market mutual funds

The district's complete Cash Management/Investment Policy DFA can be found on the BVSD website at https://www.bvsd.org/about/board-of-education/policies/policybycategory/~board/d-policies



FUND BALANCE COMPARISONS For The Nine Months Ended March 31, 2021

	ESTIMATED YEAR END ID BALANCE *	BUDGETED YEAR END ND BALANCE *	VARIANCE	YEAR END FUND BALANCE AS A % OF THE ANNUAL BUDGET
GENERAL FUND	\$ 19,715,057	\$ 285,236	\$ 19,429,821	6.48%
TECHNOLOGY FUND	\$ 2,330,766	\$ 1,059,800	\$ 1,270,966	83.14%
ATHLETICS FUND	\$ 46,060	\$ -	\$ 46,060	1.51%
PRESCHOOL FUND	\$ 251,503	\$ -	\$ 251,503	3.37%
RISK MANAGEMENT FUND	\$ 142,635	\$ -	\$ 142,635	3.09%
COMMUNITY SCHOOL FUND	\$ 700,000	\$ -	\$ 700,000	15.90%
FOOD SERVICES FUND	\$ -	\$ -	\$ -	0.00%
GOVERNMENTAL DESIGNATED-PURPOSE GRANTS FUND	\$ -	\$ -	\$ -	0.00%
TRANSPORTATION FUND	\$ -	\$ -	\$ -	0.00%
OPERATIONS AND TECHNOLOGY FUND	\$ 17,322,698	\$ 17,322,698	\$ -	54.38%
STUDENT ACTIVITIES FUND	\$ 6,114,237	\$ 5,214,847	\$ 899,390	91.26%
BOND REDEMPTION FUND	\$ 49,873,355	\$ 49,691,855	\$ 181,500	87.23%
2014 BUILDING FUND	\$ 27,135,746	\$ 27,564,020	\$ (428,274)	37.87%
CAPITAL RESERVE FUND	\$ 2,732,669	\$ -	\$ 2,732,669	37.39%
HEALTH INSURANCE FUND	\$ 2,711,500	\$ -	\$ 2,711,500	7.64%
DENTAL INSURANCE FUND	\$ 498,000	\$ -	\$ 498,000	17.42%

^{*} NOTE: The Estimated and Budgeted Year End Fund Balance columns present ending balances net of budgeted reserves.



APPENDIX A: Personnel Expenditure Analysis

The district's Lawson/Infor Contracts Management module records expenditures for salaried employees on an accrual basis, based on the number of contract days worked in each period, even though their actual payments might be spread evenly throughout the year. Accordingly, quarterly personnel expenditures might appear inconsistent year to year based on the number of contract days within each calendar month. Given personnel costs represent over 90% of total district expenditures, minor changes in contract days can have a significant impact on total expenditures. For example, the following represents a summary of contract days for a typical teacher and might be useful in analyzing current year personnel expenditures for certain funds, when compared to the prior year.

Comparison of Teacher Contract Days:

_	Quarter Ending September 30	Quarter Ending December 31	Quarter Ending March 31	Quarter Ending June 30
YTD Contract days - fiscal year 2020-21	35 (19%)	88 (47%)	144 (77%)	186 (100%)
YTD Contract days - fiscal year 2019-20	38 (20%)	93 (50%)	148 (80%)	186 (100%)
YTD Difference in contract days	(3)	(5)	(4)	-
% Difference	-7.9%	-5.4%	-2.7%	0.0%

In addition, the district employs a large number of hourly employees, who generally only work when students are in school (i.e. bus drivers, food service staff, para-educators). Expenditures for hourly employees are also impacted by the annual payroll calendar and deadlines for processing pay for hourly employees. For example, in one year the November 30 payday might pay hourly employees through November 9, and in another year might pay employees through November 15. The following represents a summary of the number of school days impacting hourly personnel expenditures and might be useful in analyzing current year hourly personnel costs for certain funds, when compared to the prior year.

Comparison of School Days Impacting Hourly Personnel Expenditures:

_	Quarter Ending September 30	Quarter Ending December 31	Quarter Ending March 31	Quarter Ending June 30
YTD School days - fiscal year 2020-21	17 (10%)	74 (43%)	130 (76%)	172 (100%)
YTD School days - fiscal year 2019-20	17 (10%)	74 (43%)	130 (76%)	172 (100%)
YTD Difference in school days	-	-	-	-
% Difference	0.0%	0.0%	0.0%	0.0%