# Board of Education Darien, Connecticut

# REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, JUNE 22, 2021

# PLACE: DARIEN PUBLIC SCHOOLS' ADMINISTRATIVE OFFICES MEETING ROOM 7:30 P.M.

# **TENTATIVE AGENDA**

1.	Call to Order	Mr. David Dineen	7:30 p.m.
2.	Chairperson's Report	Mr. David Dineen	
3.	Public Comment*	Mr. David Dineen	
4.	Superintendent's Report	Dr. Alan Addley	
5.	Approval of Minutes	Board of Education	
6.	Board Committee Reports	Mr. David Dineen	
7.	Public Discussion on In-Person Instructional and Continuity of Services Plan	Mr. David Dineen	
8.	Presentations/Discussions		
	a. Discussion on In-Person Instructional and Continuity of Services Plan including Board of Education Policies (COVID-19)	Dr. Alan Addley	
	<ul> <li>Report on High School College Acceptances and Awards; Profile on High School Class of 2021 and Post High School Plans</li> </ul>	Ms. Meghan Emanuelson	

# REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, JUNE 22, 2021

- 8. Presentations/Discussions (cont.)
  - c. Vision of a Graduate -..... Dr. Alan Addley Further Discussion and Vote Mrs. Ellen Dunn
  - d. Update on High School NEASC. Mrs. Ellen Dunn Accreditation Process
  - e. Further Discussion and Possible. Dr. Alan Addley Action on Proposed Dates and Times for High School Professional Learning Communities for 2021-2022 School Year
  - f. Report on DAEG Barbara...... Mr. Christopher Tranberg Harrington Fund Awards
  - g. Program Review Gifted...... Mr. Christopher Tranberg Education
  - Annual Progress Report on..... Dr. Alan Addley 2020-2021 Goals and Objectives
  - i. Discussion and Possible...... Mr. Christopher Manfredonia Action on Proposed Athletic Field Trips
  - J. Discussion and Possible...... Mr. Christopher Manfredonia Acceptance of Contemplated Gift from the Blue Wave Booster Club
  - k. Annual Report on Donations..... Mr. Richard Rudl
  - I. Discussion on May 2020-21..... Mr. Richard Rudl Financial Report and Possible Action on Proposed Budget Transfers
  - First Reading and Discussion.... Dr. Alan Addley on Proposed Schedule of 2021-2022 Regular Board of Education Meetings and Subcommittee Meetings

# REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, JUNE 22, 2021

9.	Action Items a. Personnel Items i. Appointments ii. Budget Control Positions iii. Resignations/Retirements	Ms. Marjorie Cion
10.	Public Comment*	Mr. David Dineen
11.	Adjournment	Mr. David Dineen

AA:nv

\* Due to the current COVID-19 regulations and restrictions pertaining to public indoor gatherings, the Board of Education meeting will be available to the public via Zoom.

Those members of the community wishing to view only, should do so through the Darien Youtube link: <u>https://www.youtube.com/channel/UCUnnvyKBFbFrTWQRuoB6OZA</u> Those members of the community wishing to participate in public comment should join the meeting via Zoom:

# https://darienps.zoom.us/j/92892384004

In order to reduce audio interference, members of the community are requested not to simultaneously view by Youtube while participating on Zoom

# APPROVED REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, MAY 25, 2021

# PLACE: DARIEN PUBLIC SCHOOLS ADMINISTRATIVE OFFICES BOARD OF EDUCATION CONFERENCE ROOM VIA ZOOM 7:30 P.M.

# **Board Members Present:**

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Present	х	х	х	х	Х*	Х	Х	х	х
Absent									

\*Departed at 8:30 P.M.

# Administration Present:

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion and Mr. Rudl

Audience: Meeting held in Board of Education office and via You Tube / Zoom

1. Call to Order

2. Chairperson's Report

Mr. David Dineen, Chair At 7:34 p.m. (0:00)

Mr. Dineen At 7:34 p.m. (0:00)

3. Public Comment

Mr. Dineen At 7:35 p.m. (0:01)

Natasha Tomei

6 Maclaren Road South

4. Superintendent's Report

Dr. Alan Addley At 7:39 p.m. (0:05) 5. Approval of Minutes

Mr. Dineen At 7:42 p.m. (0:06)

# Motion to Approve Minutes of the Special Meeting and Executive Session held on May 11, 2021; Minutes of the Regular Meeting held on May 11, 2021; and Minutes of the Special Meeting held on May 12, 2021:

# 1<sup>st</sup> Mrs. Parent

<b>2</b> <sup>ND</sup>	Mrs.	Stein	

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х	Х	Х	Х		Х
No									
Abstain								х	

# **RESULT - MOTION PASSED (8-0-1)**

6. Board Committee Reports

Mr. Dineen At 7:42 p.m. (0:06)

# PRESENTATIONS AND DISCUSSIONS

# 7. Presentations/Discussions:

a. Appointments: Middlesex Middle School Dr. Addley Principal and Elementary Assistant Principals At 7:42 p.m. (0:06)

# Motion to Appoint Karolyn Rodriguez as Middlesex Middle School Principal:

1<sup>st</sup> MRS. Parent

# 2<sup>ND</sup> MR. Sini

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	х	х	х	Х	Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (9-0-0)** 

# Motion to Appoint Victoria McVie as an Elementary Assistant Principal:

# 1<sup>st</sup> MR. Maroney

# 2<sup>ND</sup> MR. Brown

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х	Х	Х	Х		х
No									
Abstain								х	

**RESULT - MOTION PASSED (8-0-1)** 

# Motion to Appoint Leslie Davis as an Elementary Assistant Principal:

# 1<sup>st</sup> MR. Brown

# 2<sup>ND</sup> MR. Maroney

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	Х	х	х	Х	Х	х		х
No									
Abstain								х	

**RESULT - MOTION PASSED (8-0-1)** 

# Motion to Appoint Lindsay Aronheim as an Elementary Assistant Principal:

# 1<sup>st</sup> MRS. Stein

# 2<sup>ND</sup> MR. Brown

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	х	х	Х	Х	Х		Х
No									
Abstain								х	

**RESULT - MOTION PASSED (8-0-1)** 

b. Darien Public Schools Status Update

Dr. Addley At 7:49 p.m. (0:15) c. Discussion and Possible Action on 2022 Field Trip Proposal to Switzerland and Germany

Ms. Christina Mauricio At 8:30 p.m. (0:59)

# Motion to Approve Global Education and International Travel to Switzerland and Germany for the 2021-2022 School Year:

# 1<sup>st</sup> Mr. Sini

2<sup>ND</sup> MR. MARONEY

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	Х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

d.	Presentation and Discussion on Proposed District Technology Plan 2021-2024	Mr. Christopher Tranberg Dr. Joan McGettigan Mr. Jeffrey Adams At 8:47 p.m. (1:13)
e.	Solar Panel Proposal Presentation and Action Item	Connecticut Green Bank At 9:37 p.m. (2:03)

# Motion to Approve Letter of Intent for Solar Panel Proposal as outlined by Connecticut Green Bank:

1<sup>ST</sup> MRS. PARENT

2<sup>ND</sup> MR. SINI

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

f. Discussion and Possible Acceptance of Contemplated Gift from Hindley PTO Dr. Alan Addley Mrs. Julie Droller At 10:05 p.m. (2:31)

# Motion to Approve Story Walk Gift from Hindley PTO as outlined in Contemplated Gift Form:

2<sup>ND</sup> MR. SINI

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	х	х	х		Х	Х	х	Х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

- g.First Reading of Proposed 2022-2023Dr. AddleyAcademic CalendarAt 10:07 p.m. (2:33)
- h. Further Discussion and Action on Educational Specifications for Proposed Renovation Plans for Hindley, Holmes and Royle Schools

Dr. Addley At 10:10 p.m. (2:36)

Motion to Amend the Agenda to Add Request to Board of Selectmen to create Building Committee or Committees for Proposed Renovations to Hindley, Holmes and Royle Schools:

1<sup>ST</sup> MRS. STEIN

2<sup>ND</sup> MR. BROWN

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

# Motion to Approve Proposed Educational Specifications for the Renovation of Royle Elementary School:

# 1<sup>st</sup> MR. MARONEY

2<sup>ND</sup> MRS. STEIN

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	Х	х	х		Х	Х	Х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

Motion to request that the Darien Board of Selectmen create a building committee to oversee the renovation of Royle Elementary School; and that such building committee, known henceforth as the 2021 Royle Elementary School Building Committee, be authorized to renovate Royle Elementary School in accordance with the Educational

# Specifications for Royle Elementary School, as approved by the Darien Board of Education on May 25, 2021:

# 1<sup>st</sup> Mr. Sini

# 2<sup>ND</sup> MR. MARONEY

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	х	х		Х	Х	х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

# Motion to Approve Proposed Educational Specifications for Renovation of Hindley Elementary School:

# 1<sup>st</sup> Mr. Brown

# 2<sup>ND</sup> MRS. RITCHIE

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	Х	х	х		Х	Х	Х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

Motion to request that the Darien Board of Selectmen create a building committee to oversee the renovation of Hindley Elementary School; and that such building committee, known henceforth as the 2021 Hindley Elementary School Building Committee, be authorized to renovate Hindley Elementary School in accordance with the Educational Specifications for Hindley Elementary School, as approved by the Darien Board of Education on May 25, 2021:

# 1<sup>st</sup> MR. MARONEY

2<sup>ND</sup> MR. BROWN

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	Х	х	х	х		Х	Х	х	х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

# Motion to Approve Proposed Educational Specifications for Renovation of Holmes School:

# 1<sup>st</sup> Mr. Sini

# 2<sup>ND</sup> MR. BROWN

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х		Х	Х	Х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

Motion to request that the Darien Board of Selectmen create a building committee to oversee the renovation of Holmes Elementary School; and that such building committee, known henceforth as the 2021 Holmes Elementary School Building Committee, be authorized to renovate Holmes Elementary School in accordance with the Educational Specifications for Holmes Elementary School, as approved by the Darien Board of Education on May 25, 2021:

# 1<sup>st</sup> Mr. Brown

# **2<sup>ND</sup> MR. MARONEY**

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	Х	х	х		Х	Х	Х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

- i. Board of Education Communications Workgroup
- j. Discussion on April 2020-21 Financial Report and Possible Action on Proposed Budget Transfers

Ms. Jill McCammon At 10:17 p.m. (2:43)

Mr. Richard Rudl At 10:40 p.m. (3:06)

# Motion to Approve April Budget Transfers:

# 1<sup>st</sup> Mr. Sini

# 2<sup>ND</sup> MRS. PARENT

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	Х	х	х		Х	Х	х	Х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

# 8. Action Items

- a. Personnel Items
  - i. Appointments

Ms. Marjorie Cion At 10:46 p.m. (3:12)

ii. Resignations/Retirements

# Motion to Approve the Personnel Items as Detailed in the Personnel Action Report Dated May 25, 2021: 1<sup>st</sup> Mrs. Ritchie

# 2<sup>ND</sup> Mrs. Parent

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	Х	х	х		Х	Х	Х	х
No									
Abstain									

**RESULT - MOTION PASSED (8-0-0)** 

9. Public Comment

Mr. Dineen At 10:47 p.m. (3:13)

Theresa Vogt Carolina McGoey 22 Circle Road 28 Kensett Lane

10. Adjournment

Mr. Dineen At 10:50 p.m. (3:16)

# MOTION TO ADJOURN:

# 1<sup>st</sup> Mr. Sini

# 2<sup>ND</sup> Mr. Brown

	Brown	Dineen	McCammon	Maroney	Ochman	Parent	Ritchie	Sini	Stein
Yes	х	х	х	х		х	х	х	х
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

Meeting adjourned at 10:50 p.m. (3:16)

Respectfully Submitted,

D. Jill McCammon, Secretary

# Safe Return to In-Person Instruction and Continuity of Services Plan CSDE ARP ESSER DARIEN PUBLIC SCHOOLS



#### Introduction

Our Connecticut school communities — with students at the center — continue to be bold and innovative as they respond to the COVID-19 pandemic. The United States Department of Education (USDE) has recognized the importance of supporting these efforts, particularly with the infusion of resources to support education in Connecticut. The American Rescue Plan Act of 2021 Elementary and Secondary School Emergency Relief Fund (ARP ESSER) has granted the State of Connecticut an additional \$1,105,919,874, providing the opportunity to develop bold, high-impact plans to address the substantial disruptions to student learning, interpersonal interactions, and social-emotional well-being. While earlier sources of federal relief funding during the pandemic supported our ability to first survive, and then thrive, ARP ESSER is Connecticut's opportunity to transform our schools.

The federal government requires that each Local Education Agency (LEA) create a Safe Return to In-Person Instruction and Continuity of Services Plan (the Plan). This plan must be publicly available online by June 23, 2021 and submitted to the Connecticut State Department of Education (CSDE) as a part of the ARP ESSER application due mid-August 2021. This plan is greatly condensed when compared to last year's reopening plan and aligns to the CSDE provided reopening template.

There are five areas that District's must consider when developing the Safe Return to In-Person Instruction and Continuity of Services Plan:

- I. Health and Safety Strategies
- II. Continuity of Services
- III. Stakeholder Feedback
- IV. Periodic Review Process
- V. Understandable and Uniform Format

I. Health and Safety Strategies: Describes how the District plans to include health and safety mitigation strategies for safe school operations.

The Darien Public Schools *Safe Return to In-Person Instruction & Continuity of Services Plan*, abbreviated as the *Safe Return Plan* or *SRP* hereafter, includes operating procedures for the 2021-2022 school year that address areas required by the Connecticut State Department of Education and the Connecticut Department of Health. In many areas, the District plan extends beyond what is required to offer mitigation strategies and approaches to learning that address health and safety as well as many aspects of student learning. While the District plan supports a reopening that is as close to pre-Covid conditions as possible, the District recognizes that additional steps must be taken to maximize full, in-person learning for all students. To support a smooth transition into the next school year the District will maintain a Covid-Compliance Liaison and utilization of the Covid Hotline.

Please complete the table below with the LEA's mitigation strategy for each category. In developing the LEA's response, please review and consider the <u>CDC guidance</u> and the <u>Connecticut DPH and CSDE</u> <u>guidance</u> for each category.

Mitigation Strategy	LEA Response
Universal and correct wearing of masks.	The District, with input from the medical advisory team, will implement all health and safety protocols as recommended by local and state health authorities. Currently, all individuals entering DPS buildings will be required (unless medically contraindicated as documented by a medical provider) to wear a face covering. Face coverings are an essential component of the infection control measures being taken to reduce the risk of COVID-19 in our schools. Acceptable face coverings have multiple layers of material, cover the nose and mouth, fit snugly and comfortably against the side of the face, and allow for breathing without restriction. Face coverings made from fabric or manufactured paper surgical masks are acceptable. Masks with valves are not permitted. Masks are not required for outdoor activities regardless of vaccination status.
Physical distancing (e.g., including use of cohorts/ podding)	District Cohorting Efforts Elementary: Each school-based grade level is considered a cohort. Within the cohort there are individual classes. At times, some students in different classes within the same grade level will come together in order to provide students with appropriate academic support and enrichment as needed. Middle: Students are assigned to a grade-level team, with multiple teams at each grade level. For the 2021-2022 school year, a cohort will be defined as a singular grade level team.

	<b>High School:</b> In order to minimize the number of individuals each student and teacher comes into contact with each day, Darien High School will operate on a block schedule with four classes meeting each school day. The schedule will include science lab classes, which were eliminated to promote distancing and reduce shared equipment in the 2020-2021 school year; however, groupings will allow students to safely engage in experiential learning. Darien High School will also return to four lunch waves with all students eating in the cafeteria. The Open Ends policy will continue to include grades 9-11, and an Open Campus policy for seniors will reduce the number of students with free periods in the building.
	District Physical Distance:
	To support physical distancing within classrooms, students' desks, tables and seats will be situated three feet apart wherever possible. Throughout all schools, space has been creatively and strategically utilized in order to maximize physical distancing. The physical distancing of three feet is aligned to recommendations by the American Academy of Pediatrics and the Centers for Disease Control and Prevention.
	Hand Washing:
Hand washing and respiratory etiquette.	<ul> <li>Wash hands with soap and water for at least 20 seconds upon school entry, after bathroom use, before eating, after outdoor activities, and any time hands are soiled.</li> <li>Sanitize hands with alcohol based sanitizer when unable to wash hands with soap and water. Hand sanitizer will be strategically placed and marked throughout all district buildings.</li> <li>Portable handwashing stations will be maintained in designated areas district-wide.</li> </ul>
	Respiratory Etiquette:
	<ul> <li>Cover coughs and sneezes with tissue (or elbow, if no tissue)</li> <li>Dispose of tissue immediately in trash receptacle</li> <li>Wash hands with soap and water immediately after using tissue (hand sanitizer may be used as alternative if no soap/water available) Reinforce importance of avoiding touching face, mouth, nose with hands</li> </ul>

	Clean facilities are a priority of the District. The custodial staff operates with
Cleaning and maintaining healthy facilities, including improving ventilation	three primary shifts 6am to 2:30pm, 11am to 7:30pm and 2pm to 10:30pm. Typical cleaning includes trash removal, vacuuming, mopping floors, bathroom cleaning and sanitizing, cleaning of windows, stairwells, and hallways (sweeping, mopping), cleaning and sanitizing of the cafeteria during lunch waves, and cleaning accessible classrooms. The District uses Enviro Solutions disinfectant, a no rinse sanitizing disinfectant used in schools, hospitals, medical and dental offices. This solution will be used with increased frequency to provide cleaner and safer facilities.
	All HVAC systems will be serviced and new filters installed. These filters will have the highest MERV rating that the manufacturer recommends. MERV, or the Minimum Efficiency Reporting Value, measures and evaluates system efficiency. All classroom unit ventilators will be serviced with new filters installed with plans and capacity to run continuously. Additionally, restroom exhaust fans will run continuously, when school is in or out of session. This additional work will be done through funds earmarked in American Rescue Grant.
Contact tracing in combination with isolation and quarantine, in collaboration with the State local, territorial, or Tribal health departments	COVID-19 is a mandated reportable disease, as such, all students or staff infected with COVID-19 will be subject to a 10-day isolation period from the time of symptom onset or a positive test. All infected individuals will be contact-traced. Contact tracing, both in and outside of school, will be initiated by the DPS School Nursing staff in collaboration with the Darien Department of Health. Individuals who are identified as a close contact, and not considered fully vaccinated, will be notified by email message about quarantine expectations. Based on current guidance, close contacts must quarantine for a minimum of seven (7) days, with testing on, or after, post-exposure day five (5). All individuals excluded from school due to infection with or exposure to COVID will continue their schoolwork via remote learning as illness permits. Students who miss school due to illness will be allowed to make up work once symptoms of illness are resolved. Any student with COVID symptoms who are present during the school day will be treated using building-based nursing facilities.

Diagnostic screening and testing	The District will continue to collaborate with the local health department and health care providers to provide access to testing on an as needed basis. At this time, diagnostic screening and testing is widely available in a variety of settings. The District will continue to monitor infection rates and to evaluate the need to perform mass screening for COVID. In the event the medical advisory team determines screening is necessary, the District will seek the assistance of local health agencies to coordinate these efforts.
Efforts to provide vaccinations to educators, other staff, and students, if eligible.	COVID vaccine is readily available through a variety of local agencies and pharmacies and the District will continue to disseminate information about local COVID vaccination clinics. Should the need arise to provide additional opportunities for vaccination, clinics will be coordinated in conjunction with the local health department and other health agencies. The District has successfully provided COVID vaccines to all interested staff. Clinics for students 12 years of age and older were scheduled in collaboration with local health agencies.
Appropriate accommodations for children with disabilities with respect to the health and safety policies.	The District will review and evaluate the needs of children with disabilities on an individual basis. Reasonable accommodations will be made in consultation with an individual's health care provider and the district medical advisory team in order to adhere as close as possible to the recommended local and State health and safety protocols.

**II. Continuity of Services** Describe how the District plan ensures continuity of services including but not limited to services to address the students' academic needs, and students' and staff social, emotional, mental health and other needs, which may include student health and food services.

# Academic Needs:

Several shared instructional philosophies guide the *Safe Return Plan*: (1) maintaining the District's current robust and rigorous Pre-K-12 curriculum; (2) providing students with differentiated learning experiences to meet learning needs; (3) addressing students' social and emotional learning needs; (4) meeting and exceeding State grade-level standards; and (5) developing measurable assessment strategies that set appropriate instructional goals.

## Elementary

Relationship building is the foundation to a successful start of the school year. Through participation in a variety of activities, students and teachers will discuss their experiences and feelings, engage in community-building activities, and learn health and safety routines that may be embedded throughout their day. While engaging in the beginning of the year curriculum, students will learn to use new and

familiar technology as a tool for collaboration, learning, and the collection of feedback. Students in grades K-2 will have access to new Chromebook tablets to start the year. Instruction will be provided to ensure students can successfully navigate devices and platforms. Students in grades 3-5 will continue to use Chromebooks.

At the start of the school day (8:25 for early schools, 8:55 for late schools), all students will proceed to their classrooms for their Morning Meeting. Morning Meeting is held to strengthen the class community and orient students to the day. This time also provides space for social and emotional learning and wellness lessons.

The pre-Covid instructional schedule will resume. Daily schedules account for regular occurring breaks throughout the day for students to get outside, enjoy a snack or simply remove their masks and socialize when appropriately spaced from their classmates. These scheduled break segments will also ensure that teachers and staff have the necessary time to practice important hygiene routines and continually check in on student well-being.

At the start of the year, teachers will begin to collect information about the students' current levels of performance through formal and informal assessment measures. The schedule and type of assessments will vary by grade level. We will use a combination of standardized assessments, formative assessments and curriculum-based measures to assess students at all grade levels. This data, along with informal and longitudinal data, will assist teachers in understanding the current needs of their individual students and the class as a whole, so that they can adjust their curriculum and small group lessons to provide targeted instruction for each individual.

#### Secondary

Building healthy working relationships between educators and students, as individuals and within groups will serve as important areas of focus. Developing strong classroom communities and healthy learning environments where students feel safe to think creatively, make mistakes, encounter new ideas logically and tolerantly while developing strong critical thinking skills will serve as a continuous goal.

To ensure success over the course of the year, teachers must get to know their students, as they will need to have an accurate understanding of all students' academic strengths, areas for improvement, as well as any other challenges they face. In order for teachers to meet all students where they are and to be able to effectively differentiate instruction, teachers will need to (1) devote instructional time to administer benchmark and formative assessments to identify any learning strengths and challenges; (b) work with content area leaders to adjust the pacing and prioritization of standards; and (c) provide students with actionable feedback and academic goals to support their success.

## **Special Education**

The District's Special Education and Student Services (SESS) Department is committed to the provision of meaningful educational programming to students with learning differences in grades Pre-K through grade 12 and transitional services. The SESS Administration continues to work closely with various stakeholders from the community and school district to ensure that students with learning differences are planned for thoughtfully as we transition into the 2021-2022 school year.

The SESS Department worked closely with building administrators to identify District practices regarding the identification or screening of social and emotional concerns related to the school closure or the reentry to school. Mental health providers from the departments collaborated with building administrators to translate guidance from national organizations (e.g., National Association of School Psychologists (NASP)) in an effort to align best practices and recommendations with District practices. In response to the increased need for clinical support, an additional 1.0 FTE school psychologist will support students at Darien High School.

District practices with respect to unique student needs continue to be a priority. SESS Administrators continue to collaborate with families and community members to outline unique concerns related to student needs. The SESS Administration is prepared for adaptations that may be required and/or additional recovery support for students during the 2021-2022 school year. The District is committed to the integrity and fidelity of special education programs consistent with the IEP recommendations. In response to the increased rate of referrals, an additional 1.0 FTE special education teacher will support students at Darien High School.

Structures and recommendations for assessing baselines of students' IEP goals and objectives have been implemented during the 2020-2021 school year and will continue to be assessed during the current ESY Program. Planning and Placement Teams (PPTs) will continue to consider any noted regression or recoupment needs for all students prior to PPT recommendations.

PPT meetings will be conducted in-person or remotely based on the families' preference and consistent with the State and local health official recommendations.

Collaboration between general education and special education results in the successful implementation of technology to support all learners in both general and special education. The District will continue to utilize lessons learned from the use of technology to support all learners as we approach the 2021-2022 school year.

The District will adhere to health and safety practices consistent with Connecticut State and Local Health officials. The District recognizes that possible recommendations for PPE usage and possible mitigating strategies during the 2021-2022 school year may need to be examined on an individual basis to support the needs of all students.

Darien Public Schools Safe Return to In Person Learning and Continuity of Services Plan 7

#### **Early Learning Program**

The ELP program is shared across three elementary schools with class enrollment ranging from 8 to 15 students throughout the school year. This class size allows for appropriately divided spaces in each room in order to accommodate small groupings of students distanced at three feet where possible.

The wearing of face coverings by preschool-aged children presents both a learning opportunity and a challenge. Responsibly, the District works with young learners to develop skills related to tolerance and endurance of masking for extended periods of time. The District requires all staff and students to wear a mask while in the school buildings, and riding on a bus, including children who are 3 years of age. Exceptions to indoor mask wearing are provided for children with documented medical conditions, disabilities or special education needs; who are eating, sleeping or resting; newly enrolled and working toward mask wearing; and those who have just turned 3 years old and provided up to 2 months to acclimate to mask wearing. In cases where face coverings cannot be worn for service delivery reasons, physical distancing and other PPE practices will be observed.

#### **English Learners**

Classroom teachers of English Learners (ELs) provide required language accommodations so students may access the curriculum. Where technology itself poses a barrier to access or where educational materials simply are not available in an accessible format, teachers will provide equally effective alternate access to the curriculum or services provided to other students. EL teachers will collaborate with the special education and or content teachers to ensure that the appropriate supports and accommodations are provided. During periods of remote instruction, teachers will provide appropriate supports and accommodations to EL students to the greatest extent possible.

The District will engage in meaningful communication with parents of ELs in a language they can understand and notify limited English proficient (LEP) parents of information about any program, service, or activity that is called to the attention of non-LEP parents.

#### Section 504

The Darien Public Schools provide reasonable accommodations for students under Section 504 of the Rehabilitation Act. In grades K-5, the Assistant Principals oversee 504 plans. At the secondary level, the school counselors serve as the case managers. Students with 504 plans will continue to have their accommodations implemented in a classroom environment. If we are in a remote learning environment, these accommodations will be implemented to the greatest extent possible. During extended periods of remote learning, it may be appropriate for the 504 team to convene to discuss whether changes to the plan should be made to account for the shift in the learning environment. Annual review and initial referral meetings will continue to be held remotely.

#### **Student Intervention and Support**

Robust and rigorous core curricula are provided to all students, grades PreK-12. The instructional model reflects an understanding of students' academic, social and emotional diversity, as well as their needs across various stages of development.

The District is committed to identifying and intervening on behalf of students who require additional support in academics or social emotional issues, beyond what is provided by the core curriculum, regardless of where teaching and learning is taking place. District efforts for student intervention and support, referenced across the state as SRBI, provide an infrastructure for Darien's three tiered approach to instruction and intervention. SRBI promotes early identification of students who may require additional support in the academic, social or emotional areas. Support is provided to students through evidence and research-based instruction, assessment and intervention. Through a specific process additional targeted support is first provided by the classroom teacher and then, if needed, is also provided by a specialist, content area teacher or school psychologist.

The current process and protocols that are in place for SRBI will continue across learning platforms. The protocols include: universal screenings and digital collection of student benchmark and curriculum-based assessments, regular data team meetings to determine if students meet criteria for support, a tiered process of support that increases with intensity as determined by student data, and regular parent communication on student progress. Additional supports in this area have been requested through grant funding to support direct instruction in classrooms as well as specialized instruction through tiered intervention and support.

## Schedules

School schedules adhere to the instructional hours required by the CSDE. Next year's schedules, across grade levels, reflect pre-COVID start and end times to the school day. Changes to the schedules include efforts to establish daily common planning time for elementary classroom teachers, a rotating bell schedule at the middle school so students experience classes at different times throughout their day, and a continuation of the block schedules at the high school. These changes do not negatively impact instructional minutes and provide conditions for improved teaching and learning across the District.

Elementary Schedule (elementary schedules vary based on grade level ) <u>Middlesex Middle School</u> <u>Darien High School</u>

## Social and Emotional Needs

The District embeds social and emotional learning across content areas and grade levels using CASEL's Five Core Competencies as a framework. In addition to an integrated approach of addressing SEL, specific times are designated for focused conversations with trusted adults. During designated times, students and teachers develop learning environments that foster positive relationships and open communication.

Furthermore, specific lessons designed to teach healthy hygiene practices and how to manage physical social distancing protocols will be embedded during these designated times. Plans for specific professional development in the areas of social and emotional learning remain a District priority. Therefore, grant funding has been allocated to support RULER, a social and emotional learning approach through the Yale Center of Emotional Intelligence, for next school year.

## Supporting Staff

The health and safety of our staff is of primary importance. As such, the District will provide staff with appropriate personal protective equipment (PPE) as deemed necessary by current health and safety practices. Staff training will include updated and comprehensive COVID information regarding current public health practices. COVID testing and vaccination for staff will be addressed on an individual basis unless mass screening or vaccination efforts are needed based on local, state and regional infection rates. Cleaning protocols will be implemented according to state health recommendations. Hand washing stations, disinfecting wipes, and hand sanitizers will be available throughout the buildings.

The District offers an Educators' Assistance Program (EAP) to all employees. The EAP is entirely confidential and offers employees counseling, assessment and referral services in both work and life challenges. Services range from help in finding elder and child care resources in the community, dealing with legal and consumer issues or counseling for life issues such as grief, depression, anxiety and substance abuse. Employees can access the EAP directly by calling 800-252-4555 or by logging in at www.theEAP.com/Educators-EAP and clicking the "Employee and Family" button.

Anthem, the District's health insurance provider, provides significant resources and support for employees, including care tools and resources ranging from testing centers and physicians in the network to mental health and emergency service support. Employees can access this information at <u>www.anthem.com</u>. Employees who create an account with Anthem gain access to additional resources such as access to "Sydney Care," a mobile app that features a tool to help users understand potential risk for COVID-19 and provides access to telehealth visits.

Internally, staff members continue to support each other in impressive ways. With heightened awareness of the importance of an individual's social and emotional needs, the District relies on our talented counselors and cognitive and behavioral consultants to support District efforts. The District will encourage these practices to continue so staff remain connected to each other as well as their students.

#### **Professional Learning and Meetings:**

Professional meeting and professional development will resume in person in accordance with health and safety protocols.

## **Remote learning**

If circumstances preclude normal school operations, student learning will take place remotely. Remote Learning provides meaningful and regular interactions between teachers and students from Pre-K to Grade 12. In doing so, lessons, activities, projects, and explorations that continue to make teaching and learning engaging and relevant for all students are embedded in program design.

The District is committed to implementing units of study, content, and assessments that comprise its current K-12 curriculum; however, if circumstances require us to operate remotely, this will require making smart, tactical adjustments to curriculum in order to ensure that high standards and expectations for learning are not compromised. To achieve this, students will have both off- and on-screen learning opportunities derived from the current curriculum, opportunities that will require some technology and minimal specialized materials.

While the District believes its remote learning plan to be robust and effective, remote learning has limitations and is not an equal substitute for a daily in-person instructional program. However, the District is committed to delivering remote learning that features both synchronous and asynchronous learning environments. An *Asynchronous Learning Environment* is one that does not require participants, teachers, and students to be online at the same time while a *Synchronous Learning Environment* involves learning at the same time online. The environment students experience will depend on grade level, subject matter, lesson plan materials, and other factors. If circumstances require implementation of remote learning, teachers will continue to guide, support, and challenge students to remain engaged at a high level.

While families had an option to "opt out" of in-person learning during the 2020-2021 school year, optional remote learning *will not* be possible during the 2021-2022 school year as the District plans to open all schools for a full return to five day in-person learning. However, there may be specific circumstances when a day or period of remote learning is deemed essential:

- 1. Required quarantine of a student, group of students, or class
- 2. A school cancellation due to inclement weather
- 3. Widespread virus spread in the community

The type of instructional delivery is not a choice for families of students required to quarantine and will be assigned by the students' teacher(s). Should the need arise, the District may also opt for a period of hybrid learning to reduce the overall population in buildings until an appropriate level of virus containment presents itself.

## Technology

Learning during a pandemic requires thoughtful calibration of software, hardware and instructional approaches to accommodate various learning environments. These new integrated strategies to general instruction elevated the knowledge and experiences of both students and faculty. With this progress in mind, the District continues 1:1 programming, K-12, with minor changes for the next academic year. The

District will transition from Chromebooks for K-2 to Chrome tablets as these devices are better suited for primary-aged learners in their utilization of the Seesaw learning platform. Seesaw provides an optimal digital environment for K-2 students, teachers and parents for learning and communication. The District will continue to employ Zoom as the video conferencing platform where needed.

Infrastructure upgrades across the District will improve conditions for a robust computing environment. All elementary school and middle school switches will be upgraded to provide better speed and efficiency to all schools. All elementary school wireless systems will be upgraded to provide faster wireless speed to all students. These upgrades will provide more speed to allow for a record number of devices accessing our network to function well.

## **Food Services**

The Darien Public Schools in partnership with Chartwells, our Food Service Management company, intends to provide school lunch to all students in the cafeteria. All food service staff will be required to have the appropriate PPE such as masks and gloves.

## Transportation

The safe arrival and departure of students is critical to COVID-19 containment and daily school operations. The District conducted a survey asking parents if they plan to opt-out of bus transportation to reduce ridership and support social distancing. Those parents who opt their student(s) out would find an alternate means of transportation for their children, but would have the ability to opt back into bus transportation upon request to the transportation department.

For families who are eligible and opt for bus transportation, buses will operate at near full capacity to start the school year with all students and drivers required to wear face masks while riding the bus. Each bus will be equipped with face masks should students not have one upon arrival. Face masks are to remain in place for the duration of the bus ride.

## **School Visitors**

School visitors will be permitted given appropriate adherence to health and safety protocols. These include but are not limited to mask wearing and appropriate distancing.

# **School Field Trips:**

School field trips may resume if adherence to health and safety protocols can be followed.

**III. Stakeholder Feedback:** Describes opportunities for stakeholder feedback to inform plan development and monitoring.

Stakeholders have been engaged in a variety of forums as the District plans for the 2021-2022 opening

of schools. Opportunities to hear from constituents include the following: Board of Education

- Standing Agenda Item for the 2020-2021 School Year
- Special Agenda Item on 6/22

Parents and Community

- Board of Education Public Comment
- Public Hearing on 6/22
- Feedback Form Posted to Website

School & District Administrators

- Administrative Instructional Leadership Team (AILT) Meeting Item and Open Feedback
- Curriculum Leadership Team Meeting Item and Open Feedback
- Building-Based Leaders Meeting Item and Open Feedback
- Elementary Leadership Team Meeting Item and Open Feedback
- Secondary Leadership Team Meeting Item and Open Feedback

#### Teachers & Staff

- Annual Teacher Feedback Elementary (April-May)
- Annual Teacher Feedback Secondary (June)
- Electronic Feedback Form for Teachers and Staff (June)

**Medical Advisors** 

- Weekly Meetings
- **IV. Periodic Review of Process:** Describes required periodic review and timeline for required updates.

Below are the dates that LEAs must submit a refreshed or updated plan to the CSDE. This plan will be updated over the summer.

- June 23, 2021
- December 23, 2021
- June 23, 2022
- December 23, 2022
- June 23, 2023
- V. Understandable and Uniform Format: Describes Federal regulations requiring that this plan be in an understandable and uniform format, to the extent practicable; is written in a language that parents can understand or, if not applicable, orally translated; and upon request by a parent who is an individual with a disability, provided an alternative format accessible to that parent.

This document will be made available on the District website in a readable Google or PDF format. These formats allow for translation utilizing the Google Translate feature, and will be readable by third party readers such as ReadAloud. To: Members of the Board of Education
From: Dr. Alan Addley, Superintendent of Schools
Subject: COVID Related Policies
Date: June 15, 2021

The following are the COVID Related polices revised during the pandemic and that will sunset on June 30. The Administration will speak to the status of each policy for consideration for next steps by the Policy Committee and/or full Board.

Darien BOE Policy C19 5130 Attendance Truancy

Darien BOE Policy 9310 C19 Conduct of Meeting

Darien BOE Policy C19 Use of Face Coverings in School

Darien BOE Policy 1075 C-19 Green Cleaning Programs

Darien BOE Policy C19 Health and Safety Protocols

Darien BOE Policy 4000 C19-03 Personnel FFCRA

Darien BOE Policy 5220 C19 Student Discipline (Shipman)

Darien BOE Policy 1250 C19 School Volunteers Student Interns and Other Non-Employees

Darien BOE Policy C19 Temporary Policies and Regulations

Darien BOE Policy 1200 C19 Use of School Facilities 10.23.20

Darien BOE Policy 1225 C19 Visitors

In-Person Instructional and Continuity of Services Plan



June 22, 2021



# COVID Average Daily Rate Cases Per 100,000 Population (05/23/2021 – 06/05/2021)



Town of Darien: COVID Cases Since School Started 2020-21



# Number of Remote Learners Feb 22, 2021 – June 17, 2021



# UPDATES

- In-Person Instructional and Continuity of Services Plan & American Rescue Act Grant
- 2. Health & Safety (ESY)
  - a) ESY
  - b) Board of Education Meetings
- 3. Policies

# Current Expenditures for ARAG

	Acceleration, Academic Renewal & Student Enrichment	Family & Community Connections	Social, Emotional & Mental Health	Strategic Use of Technology & Staff Development	Building Safe & Healthy Schools
Literacy interventionists	Х				
Special Education Teacher	Х				
ESY	Х				
Recovery services	Х				
School Psychologist			Х		
RULER			Х		
Technology access				Х	
Furniture storage					Х
Ventilation Maintenance					Х
Contact tracing & COVID Compliance Officer				0	Х
Campus monitor					Х

# Questions & Comments



# June 22, 2021/



# **Darien Public Schools**

# MEMO

To: Dr. Alan Addley, SuperintendentFrom: Meghan Emanuelson, Director of GuidanceDate: June 17, 2021RE: Status Report of the Graduating Class of 2021

Attached please find the summary report on the post-secondary plans for the graduating class of 2021. When reviewing the information in the packet, please keep in mind that the majority of the data is garnered from student self-reporting or information directly from colleges and universities. As in previous years, the class of 2021 has performed very well and is planning on pursuing their post-secondary education in a variety of settings. Further details and analysis of the report will be discussed during the presentation.

# SECTION REPORT

Ι	SUMMARY INFORMATION FOR THE CLASS OF 2021
II	COLLEGE APPLICATION ANALYSIS
III	EARLY DECISION ANALYSIS
IV	REGIONAL COLLEGE ANALYSIS
V	MOST APPLICATIONS
VI	MOST OFTEN ATTENDED
VII	HIGHEST/LOWEST ACCEPTANCE RATE
VIII	STATE SCHOOL APPLICATIONS
IX	IVY LEAGUE ANALYSIS
Х	STANDARDIZED TEST RESULTS
XI	COLLEGE APPLICATION RESULTS

# 1 - SUMMARY INFORMATION CLASS OF 2021

	2021	1	2020	0	50	2019	5(	2018
Future Plans for Graduates	<u>Students</u>	%	<u>Students</u>	%1	<u>Students</u>	%	<u>Students</u>	%
4 Year College	284	89.6%	338	93.6%	306	90.06	317	93.0%
2 Year College	4	1.3%	8	2.2%	7	2.0%	2	0.6%
College Prep School	2	1.6%	2	0.6%		0.3%	4	1.2%
Subtotal	293	92.4%	348	96.4%	314	92.3%	323	94.8%
Military	F	0.3%	0	0.0%	0	0.0%	1	0.3%
Employed	2	0.6%	1	0.3%	-	0.3%	1	0.3%
Other/Undecided/Gap	19	6.0%	10	2.8%	24	7.1%	16	4.6%
Unknown	F	0.3%	0	0.0%		0.3%	0	0.0%
Career Education/Trade School		0.3%	2	0.6%				
Total	317	100.0%	361	100.0%	340	100.0%	341	100.0%

# II - COLLEGE APPLICATION ANALYSIS 2018-2021

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Number of applications submitted	3127	3506	3250	2982
Early Decision applications	150	203	154	139
Percent of total	4.8%	5.8%	4.7%	4.7%
Early Action applications	1030	1099	1100	1000
Percent of total	32.9%	31.3%	33.8%	33.5%
Priority applications	175	181	22	22
Percent of total	5.6%	5.2%	0.7%	0.7%
Rolling applications	219	141	268	238
Percent of total	7.0%	4.0%	8.2%	8.0%
Regular applications	1553	1882	1706	1583
Percent of total	49.7%	53.7%	52.5%	53.1%
Number of students per class	317	361	340	341
Average no. of applications per student	9.9	9.7	9.6	8.7
Average no. of acceptances per student	4.1	3.8	3.9	3.8
Number of different colleges applied to	407	396	405	368
Number of Students applying ED	135	176	141	139
Percentage of students applying ED	42.6%	48.8%	41.5%	40.8%

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	Class of 2021	f 2021	Class c	Class of 2020	Class c	Class of 2019	Class c	Class of 2018			
Accepted	82	55%	117	59%	96	62%	79	57%			
Deferred, then accepted	1	1%	e	2%	4	3%	ਜ਼	1%			
Waitlist, then accepted	-	1%	2	1%	0	%0	гI	1%			
Total accepted	84	56%	122	61%	100	65%	81	29%			
Denied	31	21%	54	27%	30	19%	34	24%			
Deferred, then denied	15	10%	ú	3%	9	4%	11	8%			
Total denied	46	31%	59	30%	36	23%	45	32%			
Waitlist	10	7%	7	4%	5	3%	4	3%			
Deferred, then waitlist	m	2%	0	%0	2	1%	9	4%			
Total waitlist	13	%6	7	4%	7	5%	10	2%			
Withdrawn/unknown	7	5%	14	7%	8	5%	7	1%			
Incomplete	0	%0	4	2%	m	2%	2	1%			
Total ED applications	150		199		154		139				
Total # - Students Annlving FD	135	43%	175	48%	141	41%	136	40%			
		2021	2020 2019	2019	2018			2021	2020	2020 2019	2018
--------------------------	-------	------	-----------	------	------	--------------------------	------------------	------	------	-----------	------
Great Lakes						South Atlantic					
Illinois. Indiana	TOTAL	29	40	35	30	DC, Delaware,	TOTAL	68	70	67	59
Michigan, Minnesota	%	10%	12%	11%	9%	Florida, Georgia,	%	24%	20%	21%	18%
Ohio, Wisconsin						Maryland, North Carolina	Ø				
						South Carolina,					
Mid-Atlantic						Virginia, West Virginia					
New Jersey,	TOTAL	62	84	17	76						
New York,	%	22%	24%	25%	24%	South Central					
Pennsvivania						Alabama, Arkansas,	TOTAL	4	8	11	16
						Kentucky, Louisiana,	%	1%	2%	4%	5%
New England						Missouri, Mississippi,					
Connecticut,	TOTAL	11	107	86	06	Tennessee					
Massachusetts,	%	27%	31%	28%	28%						
Maine, New Hampshire						Southwest					
Rhode Island						Arizona, New Mexico,	TOTAL	10	5	10	8
Vermont						Oklahoma, Texas	%	3%	2%	3%	3%
North Central											
lowa Kansas.	TOTAL	0	•	0	2	Non-US	Canada	e	3	1	2
North Dakota, Nebraska %	ka %	%0	%0	%0	1%		England	-	+	1	1
South Dakota							France		0	0	0
							Netherlands	0	0	0	0
Pacific & Mountain							Scotland/Ireland	0	3	2	0
Alaska California							Spain	1			
Colorado Hawaii	TOTAL	30	25	23	35		Switzerland	0	0	0	0
Idaho Montana	%	10%	7%	7%	11%		TOTAL	9	7	4	ო
Nevada, Oregon.							%	2%	2%	1%	1%
Utah, Washington,											
,						CDAND TOTAL		286	246	313	319

NUMBER OF STUDENTS ATTENDING BY REGION

2021-2018

IV - REGIONAL COLLEGE ANALYSIS

BOE 2021 #4 Geographic Distro - data.xlsx

6/16/2021

Wyoming

Page 1

**GRAND TOTAL** 

319

313

346

286

#### IV - REGIONAL COLLEGE ANALYSIS NUMBER OF STUDENTS ATTENDING BY REGION 2018-2021

		2021	2020	2019	2018
Great Lakes	IL .	5	5	4	3
	IN	11	5	7	6
	MI	4	12	3	6
	MN	0	0	0	0
	ОН	7	17	20	13
	WI	2	1	1	2
	TOTAL	29	40	35	30
	%	10%	12%	11%	9%
		· · · · · ·		<b>`</b>	
Mid-Atlantic	NJ	0	4	3	0
	NY	31	38	51	45
	РА	31	42	23	31
	TOTAL	62	84	77	76
	%	22%	24%	25%	24%
	· · · · · ·				
New England	СТ	28	39	30	31
-	MA	28	43	31	25
	ME	7	3	6	6
	NH	2	4	6	6
	RI	9	10	7	10
	VT	3	8	6	12
	TOTAL	77	107	86	90
	%	27%	31%	27%	28%
North Central	IA	0	0	0	2
	KS	0	0	0	0
	ND	0	0	0	0
	NE	0	0	0	0
	SD	0	0	0	0
	TOTAL	0	0	0	2
	%	0%	0%	0%	0%
Pacific & Mountain	AK	0	0	0	0
	CA	17	19	10	24
	со	10	5	10	5
	HI	0	0	0	0
	ID	0	0	0	1
	MT	0	0	1	2
	NV	1	0	0	0
	OR	2	0	0	1
	UT	0	1	1	1
	WA	0	0	1	1
	WY	0	0	0	0

#### IV - REGIONAL COLLEGE ANALYSIS NUMBER OF STUDENTS ATTENDING BY REGION 2018-2021

	TOTAL	30	25	23	35
	%	10%	7%	7%	11%
			T		
South Atlantic	DC	13	5	12	2
	DE	0	2	0	1
	FL	8	10	8	11
	GA	2	1	4	2
	MD	6	9	2	8
	NC	13	15	19	13
	SC	11	13	14	9
	VA	15	14	8	12
	WV	0	1	0	1
	TOTAL	68	70	67	59
	%	24%	20%	21%	18%
	h	· · · · · · · · · · · · · · · · · · ·	^		
South Central	AL	0	3	1	5
	AR	0	0	0	0
	KY	0	0	0	0
	LA	1	1	5	4
	MO	1	1	0	1
	MS	1	0	0	1
	TN	1	3	5	5
	TOTAL	4	8	11	16
	%	1%	2%	4%	5%
			,		
Southwest	AZ	1	0	5	0
	NM	0	0	0	0
	ок	0	0	0	0
	TX	9	5	5	8
	TOTAL	10	5	10	8
	%	3%	1%	3%	3%
			·		
Non-US	Canada	3	3	1	2
	England	1	1	1	1
	France	1	0	0	0
	Netherlands	0	0	0	0
	Scotland/Ireland	0	3	2	0
	Spain	1	0	0	0
	Switzerland	0	0	0	0
	TOTAL	6	7	4	3
	%	2%	2%	1%	1%
	/*	- / v			1,
GRAND TOTAL		286	346	313	319
JINNE IVIAL		200	1		

CURRENT YEAR ONLY:	2021	FOUR YEARS DATA: 2018 -	2021
College	Applications	College	Applications
University of Connecticut	71	University of Connecticut	359
University of Vermont	44	Miami University-Oxford	201
Boston College	40	Boston College	200
Fordham University	39	Pennsylvania State University	168
University of Michigan-Ann Arbor	39	University of Vermont	168
Pennsylvania State University	38	Villanova University	165
University of Virginia	38	Fordham University	164
Miami University-Oxford	35	University of Michigan-Ann Arbor	153
Villanova University	35	University of Virginia	145
College of Charleston	34	Boston University	144
University of Richmond	34	University of Richmond	142
Northeastern University	33	Northeastern University	135
Providence College	33	College of Charleston	132
University of Pennsylvania	29	Elon University	127
Clemson University	28	Providence College	124
Georgetown University	28	Santa Clara University	124
University of Colorado Boulder	28	Syracuse University	123
Boston University	27	Clemson University	123
Cornell University	26	Loyola University Maryland	120
Elon University	26	University of Pennsylvania	118
Tulane University of Louisiana	25	Cornell University	117
Colgate University	24	Tulane University of Louisiana	117
Wake Forest University	24	University of Miami	112
Yale University	24	Colgate University	111
Loyola University Maryland	23	University of Colorado Boulder	107
University of Denver	23	University of Rhode Island	106
University of Rhode Island	23	Bucknell University	104
Bucknell University	22	New York University	102
Indiana University-Bloomington	22	Wake Forest University	102
Santa Clara University	22	Indiana University-Bloomington	98
University of Miami	22	University of Wisconsin-Madison	93
Dartmouth College	20	University of New Hampshire	88
University of Wisconsin-Madison	20	Dartmouth College	87
Harvard University	19	University of Southern California	87
New York University	19	University of South Carolina-Columbia	85
University of New Hampshire-Main C	2 19	Gettysburg College	84
University of Southern California	19	Georgetown University	83
Vanderbilt University	19	College of the Holy Cross	81
College of the Holy Cross	18	Tufts University	80
University of California-Los Angeles	18	University of Denver	80
Marist College	17	Fairfield University	77
Syracuse University	17	University of Massachusetts-Amherst	77
University of Notre Dame	17	Yale University	77
Gettysburg College	16	Texas Christian University	75
Tufts University	16	Vanderbilt University	74
University of California-Berkeley	16	Sacred Heart University	74

#### VI - MOST OFTEN ATTENDED 2018-2021

College	2021 ONLY
College	Attend
University of Connecticut	10
Bucknell University	7
College of Charleston	7
Georgetown University	7
Boston College	6
Sacred Heart University	6
University of Denver	6
University of Richmond	6
Wake Forest University	6
Colgate University	5
Colby College	5
Clemson University	4
Élon University	4
Fordham University	4
Indiana University-Bloomington	4
Lehigh University	4
Loyola University Maryland	4
Northeastern University	4
Southern Methodist University	4
University of California-Los Angeles	4
University of Miami	4
University of Notre Dame	4
Villanova University	4
American University	3
George Washington University	3
Gettysburg College	3
Harvard University	3
Miami University-Oxford	3
Pennsylvania State University	3
Purdue University-Main Campus	3
Santa Clara University	3
St. Lawrence University	3
Texas Christian University	3
University of Chicago	3
University of Colorado Boulder	3
University of Michigan-Ann Arbor	3
University of Pennsylvania	3
University of Rhode Island	3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3
University of Vermont	3
University of Virginia	3

College	Attend
University of Connecticut	48
College of Charleston	30
Miami University-Oxford	28
Boston College	26
Elon University	22
Colgate University	21
Syracuse University	21
University of Vermont	21
University of Richmond	20
Trinity College	20
Fordham University	19
Sacred Heart University	19
Villanova University	19
Bucknell University	18
Santa Clara University	18
University of Michigan	18
Loyola University Maryland	16
Norwalk Community College	16
Pennsylvania State University	16
University of Miami	16
University of Pennsylvania	16
Wake Forest University	16
Georgetown University	15
Colby College	14
Gettysburg College	14
University of Colorado Boulder	14
St. Lawrence University	13
Clemson University	12
Dartmouth College	12
Cornell University	11
University of Denver	11
Providence College	11
Southern Methodist University	11
College of the Holy Cross	10
Franklin and Marshall College	10
Indiana University-Bloomington	10
New York University	10
Northeastern University	10
Texas Christian University	10
Tufts University	10
University of Virginia	10

#### VII - HIGHEST AND LOWEST ACCEPTANCE RATES 2018 - 2021 (min of 20 applications)

	College	Acceptance %
HIGHEST	Xavier University	89%
% ACCEPTED	Bryant University	89%
	University of California-Santa Cruz	86%
	James Madison University	86%
	University of Maine	86%
	Loyola University Maryland	86%
	University of Denver	85%
	The University of Arizona	85%
	Drexel University	85%
	Miami University-Oxford	84%
	Iona College	84%
	The University of Alabama	83%
	The University of Tennessee-Knoxville	80%
	University of Mississippi	80%
	Manhattanville College	80%
	College of Charleston	79%
	Quinnipiac University	79%
	Roger Williams University	78%
	University of Connecticut	78%
	Elon University	76%
	Sacred Heart University	74%
	Norwalk Community College	75%
	Hofstra University	72%
	Purdue University-Main Campus	72%

LOWEST	Amherst College	17%
% ACCEPTED	Middlebury College	16%
	Johns Hopkins University	16%
	University of Chicago	15%
	University of Pennsylvania	15%
	Emory University	15%
	The University of Texas at Austin	15%
	University of North Carolina at Chapel Hill	13%
	Harvard University	13%
	University of California-Berkeley	13%
	Northwestern University	13%
	Stanford University	11%
	Duke University	10%
	Princeton University	7%
	Yale University	6%
	Massachusetts Institute of Technology	6%
	Columbia University in the City of New York	6%
	Brown University	5%

#### VIII - STATE SCHOOL APPLICATIONS 2018-2021

	<u>Total State</u>	% of Total							
_	School Apps	Applications	<u>Storrs</u>	<u>Eastern</u>	Western	Southern	<u>Central</u>	<u>NCC</u>	<b>Stamford</b>
2021	99	4.1%	71	7	2	8	2	8	1
2020	121	3.5%	97	2	4	8	3	7	0
2019	129	5.5%	77	12	8	18	4	9	1
2018	102	4.4%	84	2	1	8	5	1	1
Attending UCONN (Storrs)	<b>2021</b> 6	<b>2020</b> 12	<b>2019</b> 11	<b>2018</b> 9					
Stamford	4	0	0	0					
ECSU	0	0	0	0					
WCSU	1	0	0	0					
SCSU	0	2	0	0					
CCSU	0	0	0	1					
NCC	4	1	7	1					1

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IX - IVY LEAGUE
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COMBINED						1				4 yr Average
2018-2021	BROWN	COLUMBIA	CORNELL	DARTMOUTH	HARVARD	UPENN	<b>PRINCETON</b>	<u>YALE</u>	TOTAL	<u>% of Class</u>
ΑΡΡΓΥ	52	54	96	72	65	93	40	66	538	attending
ADMIT	8	4	21	16	6	18	3	5	79	IVY school
% ADMIT	6%	7%	22%	22%	14%	19%	8%	8%	15%	
ENROLL	m	2	11	12	6	16	1	4	58	4.2%
2021*	BROWN	COLUMBIA	CORNELL	DARTMOUTH	HARVARD	UPENN	PRINCETON	<u>YALE</u>	TOTAL	<u>% of Class</u>
APPLY	13	13	26	20	19	29	12	24	156	attending
ADMIT		0	S	2	'n	3	0		15	IVY school
% ADMIT	8%	%0	19%	10%	16%	10%	%0	4%	10%	
ENROLL		0	0	1	Э	ß	0	F1	б	2.8%
* 22 WL/Unknown as of 6/16/21	own as of 6/16/	/21								
2020	BROWN	COLUMBIA	CORNELL	DARTMOUTH	HARVARD	UPENN	PRINCETON	<u>YALE</u>	TOTAL	% of Class
АРРЦУ	12	16	30	22	20	28	13	13	154	attending
ADMIT			2	9	3	4	0	0	17	IVY school
% ADMIT	8%	6%	7%	27%	15%	14%	%0	%0	11%	
ENROLL	1	1	2	4	m	m	0	0	14	3.9%
2019	BROWN	COLUMBIA	CORNELL	DARTMOUTH	HARVARD	UPENN	<b>PRINCETON</b>	<u>YALE</u>	TOTAL	<u>% of Class</u>
APPLY	12	13	19	17	15	17	8	15	116	attending
ADMIT	0	2	∞	ы	2	4	2	2	25	IVY school
% ADMIT	%0	2%	42%	29%	13%	24%	25%	13%	22%	
ENROLL	0	1	9	4	2	4	1		19	5.6%

ZULB         BROWN         COLUMBIA         CORNELL         DAKLMOU           APPLY         15         12         21         13           ADMIT         1         1         1         6         3           % ADMIT         7%         8%         29%         23%						TURNAL	DENCETON	VALE	TOTAL	% of Clace
15         12         21           1         1         1         6           T         7%         8%         29%	BROWN	<b>COLUMBIA</b>	CORNELL	DAKIMUUIH	HAKVAKU	OPEININ	<b>FRINCE FON</b>			
T 7% 8% 29%	15	12	21	13	11	19	7	14	112	<u>attending</u>
r 7% 8% 29%	-		9	m	1	7	1	2	22	IVY school
7% 8% 29%	;							104 4	200	
	7%	8%	29%	23%	6%6	37%	14%	14%0	20%	
╎		<	c	-	•	y	c	6	16	4.7%
ENROLL I U 3 1 3	-1	0	Υ	n	-	5	- >	4	2	

#### X - STANDARDIZED TESTING RESULTS 2018-2021

		Average	Average	Average
<u>Class</u>	<b>Students</b>	GPA	SAT 1600	ACT
2021	317	3.528	1237	29
2020	361	3.51	1279	29
2019	340	3.397	1260	29
2018	341	3.417	1281	28

College	Apply	Withdraw	INC	Net Apply	Accept	Deny	Waitlist	Attend
Adelphi University	3	0	1	2	1	0	0	0
Alfred University	1	0	0	1	0	0	0	0
Alvernia University	1	0	0	1	1	0	0	0
American University	11	1	2	8	7	1	0	3
Amherst College	10	2	1	7	2	3	0	1
Appalachian State University	3	1	0	2	0	1	2	0
Arizona State University-Tempe	5	1	1	3	3	0	0	1
Assumption College	1	0	0	1	1	0	0	0
Auburn University	12	1	1	10	2	6	1	0
Babson College	6	1	0	5	2	0	2	1
Baldwin Wallace University	1	0	0	1	0	1	0	0
Bard College	2	0	0	2	2	0	0	0
Barnard College	2	0	0	2	0	1	0	0
Bates College	10	1	2	7	2	1	4	1
Baylor University	5	1	0	4	3	1	0	0
Becker College	1	0	0	1	0	0	0	0
Belmont University	3	0	2	1	1	0	0	0
Bentley University	7	2	1	4	2	1	0	0
Berklee College of Music	1	0	0	1	1	0	0	1
Bethune-Cookman University	1	1	0	0	0	0	0	0
Binghamton University	2	0	0	2	2	0	0	0
Boston College	53	8	5	40	12	13	16	6
Boston University	36	3	6	27	13	12	2	1
Bowdoin College	12	2	1	9	1	8	0	1
Brandeis University	2	0	0	2	2	0	0	0
Brigham Young University-Idaho	1	0	0	1	1	0	0	0
Brigham Young University-Provo	2	0	0	2	1	1	0	0
Brown University	19	3	3	13	1	10	2	1
Bryant University	10	4	0	6	5	0	0	1
Bryn Mawr College	1	0	0	1	1	0	0	0
Bucknell University	40	12	6	22	10	3	12	7
Butler University	1	0	0	1	1	0	0	0
California College of the Arts	1	0	0	1	1	0	0	1
California Institute of Technology	1	0	1	0	0	0	0	0
California Institute of the Arts	1	0	0	1	0	0	0	0
California Polytechnic State University-San Lu	2	0	0	2	2	0	0	1
California State University-Chico	1	0	0	1	1	0	0	0
California State University-Long Beach	2	0	0	2	0	1	1	0
California State University-Los Angeles	1	0	0	1	1	0	0	0
Canisius College	1	0	0	1	1	0	0	0
Carleton College	2	0	0	2	0	1	1	0
Carnegie Mellon University	15	3	1	11	1	8	4	0
Case Western Reserve University	11	2	1	8	5	0	3	1
Catholic University of America	1	0	0	1	1	0	0	0
Central Connecticut State University	2	0	0	2	2	0	0	0
Champlain College	2	0	0	2	1	0	0	0
Chapman University	7	2	3	2	2	0	0	1
Chatham University	2	0	0	2	2	0	0	1
Chestnut Hill College	1	1	0	0	0	0	0	0
Christopher Newport University	1	0	0	1	1	0	0	0
Claflin University	- 1	1	Ő	0	0	õ	Ő	0 0
Claremont McKenna College	3	2	0	1	0	1	0	0
Clark Atlanta University	1	0	0	1	1	0	0	0
	-	-	-	_	-	-	-	•

Clark University	1	0	1	0	0	0	1	0
Clarkson University	1	0	3	-2	0	0	0	0
Clemson University	41	10	0	31	13	2	15	4
Coastal Carolina University	9	10	1	7	7	0	0	0
Colby College	18	3	0	, 15	7	4	4	5
Colby-Sawyer College	2	0	0	2	2	4	4	1
Colgate University	38	12	2	24	2	5	13	5
College for Creative Studies	1	0	2	24	9 1	0	0	0
College of Charleston	44	7	0	37			3	7
College of the Holy Cross	30	-		-	30	2 4		
		8	0	22	9		8	2
College of William and Mary	19	3	0	16	7	4	0	0
Colorado College	8	0	0	8	0	7	2	0
Colorado School of Mines	1	0	0	1	1	0	0	0
Colorado State University-Fort Collins	3	0	0	3	3	0	0	0
Columbia College Chicago	1	0	0	1	0	0	0	0
Columbia University in the City of New York	21	2	0	19	0	11	2	0
Connecticut College	3	1	0	2	1	0	0	0
Cooper Union for the Advancement of Science	1	0	0	1	0	1	0	0
Coppin State University	1	1	0	0	0	0	0	0
Cornell University	34	4	0	30	5	16	5	0
Coventry University	1	0	0	1	1	0	0	1
Culinary Institute of America	1	0	0	1	1	0	0	0
CUNY Bernard M Baruch College	2	0	0	2	1	1	0	0
CUNY City College	3	0	0	3	1	0	0	0
CUNY Hunter College	3	0	0	3	1	0	0	0
CUNY John Jay College of Criminal Justice	1	0	0	1	0	0	0	0
CUNY Macaulay Honors College	2	0	0	2	0	0	0	0
Curry College	2	0	0	2	1	1	0	0
Dartmouth College	28	6	0	22	2	15	4	1
Davidson College	2	0	0	2	0	0	2	0
Dean College	1	0	0	1	0	0	0	0
Delaware Valley University	1	0	0	1	1	0	0	0
Denison University	13	5	0	8	5	1	0	1
DePaul University	4	1	0	3	3	0	0	0
DePauw University	1	1	0	0	0	0	0	0
Dickinson College	7	2	0	5	2	0	2	1
Dillard University	1	1	0	0	0	0	0	0
Drexel University	8	1	0	7	7	0	0	1
Duke University	20	3	0	17	0	12	3	0
Duquesne University	1	0	0	1	1	0	0	0
East Carolina University	7	0	0	7	5	0	0	1
Eastern Connecticut State University	7	0	0	7	5	1	0	0
Eckerd College	4	1	0	3	2	0	0	1
Elon University	37	11	0	26	22	1	2	4
Embry-Riddle Aeronautical University	1	1	0	0	0	0	0	0
Emerson College	1	0	0	1	1	0	0	0
Emmanuel College	4	0	0	4	4	0	0	0
Emory University	14	5	0	9	1	6	2	0
Endicott College	4	0	0	4	2	1	0	0
ESADE Business School	1	0	Ő	1	0	Ō	õ	0
Fairfield University	16	3	0 0	13	11	1	2	2
Fairleigh Dickinson University	10	0	0	15	1	0	0	0
Fashion Institute of Technology	2	0	0	2	0	1	o	1
Flagler College-St Augustine	2	1	0	1	1	0	0	0
Hagier conege of Augustine	2	1	0	1	1	0	v	v

	1	4	0	0	0	0	0	0
Florida Agricultural and Mechanical Universit	1	1	0	0	0	0	0	0
Florida Atlantic University	5	0	0	5	0	3	0	0
Florida Gulf Coast University	3	1	0	2	0	1	0	0
Florida Institute of Technology	1	0	0	1	1	0	0	0
Florida Memorial University	1	1	0	0	0	0	0	0
Florida State University	5	1	0	4	2	1	0	1
Fordham University	47	7	0	40	26	9	7	4
Franklin and Marshall College	10	4	0	6	6	0	0	1
Franklin W Olin College of Engineering	2	0	0	2	0	2	0	0
Furman University	3	1	0	2	2	0	0	0
George Washington University	15	2	0	13	6	3	4	3
Georgetown University	34	5	0	29	15	12	4	7
Georgia Institute of Technology-Main Campu	6	2	0	4	1	2	1	0
Georgia State University	1	0	0	1	1	0	0	1
Gettysburg College	26	7	0	19	15	0	1	3
Gonzaga University	2	0	0	2	2	0	0	0
Gordon College	1	0	1	0	0	0	0	0
Grambling State University	1	1	0	0	0	0	0	0
Grinnell College	1	0	0	1	0	0	1	0
Hamilton College	10	1	0	9	2	1	4	0
Hartwick College	2	0	0	2	2	0	0	0
Harvard University	22	2	1	19	3	10	8	3
Harvey Mudd College	2	0	0	2	0	2	0	0
Haverford College	1	1	0	0	0	0	0	0
Hawaii Pacific University	2	0	0	2	2	0	0	0
, High Point University	11	1	1	9	8	0	0	0
Hillsdale College	1	0	0	1	0	0	0	0
Hobart William Smith Colleges	11	1	0	10	6	0	2	1
Hofstra University	4	0	0	4	4	0	0	1
Howard University	1	0	1	0	0	0	1	ō
IE University - Madrid	1	0	ō	3 1	1	0 0	0	1
Indiana University-Bloomington	27	1	4	22	19	0	1	4
iona College	8	0	0	8	7	1	0	1
Iowa State University	1	0	Ő	1	Ó	1	0	Ō
Ithaca College	12	0	1	11	10	1	1	2
Jackson State University	1	1	0	0	0	0	Ō	0
Jacksonville University	1	0	0	1	0	1	0	0
James Madison University			=		3	0	0	1
Johns Hopkins University	3 7	0	0	3 3	0	2	2	0
		4	0			0	0	
Johnson & Wales University-Providence	4	0	0	4	3	0	0	1
Juniata College	1	0	0	1	1			0
Kean University	1	0	0	1	1	0	0	0
Keene State College	1	0	0	1	1	0	0	0
Kent State University at Kent	1	0	0	1	1	0	0	0
Kenyon College	1	0	0	1	1	0	0	0
Keystone College	1	0	0	1	1	0	0	0
Kutztown University of Pennsylvania	1	0	0	1	1	0	0	0
La Salle University	1	0	0	1	1	0	0	0
Lafayette College	18	2	6	10	7	0	1	1
Laguna College of Art and Design	1	0	0	1	0	1	0	0
Lancaster University	1	0	0	1	1	0	0	0
Lehigh University	15	2	3	10	8	1	1	4
LIM College	1	0	0	1	1	0	0	0
Louisiana State University	4	0	0	4	4	0	0	0

Loyola Marymount University	9	2	1	6	1	2	3	0
Loyola University Chicago	3	0	0	3	2	0	0	0
Loyola University Maryland	27	4	0	23	23	0	2	4
Loyola University New Orleans	1	0	0	1	1	0	0	0
Lynn University	1	0	0	1	0	1	0	0
Manhattan College	2	0	0	2	2	0	0	1
Manhattanville College	1	0	0	1	1	0	0	0
Marist College	21	1	3	17	15	0	2	1
Marquette University	4	1	0	3	3	0	0	0
Marshall University	1	0	0	1	1	0	0	0
Massachusetts Institute of Technology	14	3	1	10	0	10	0	0
Massachusetts Maritime Academy	1	0	0	1	1	0	0	0
McDaniel College	2	0	0	2	2	0	0	0
McGill University	3	1	0	2	1	0	1	1
McMaster University	1	0	0	1	0	1	0	0
McPherson College	1	0	0	1	1	0	0	0
Mercer University	1	1	0	0	0	0	0	0
Merrimack College	3	0	0	3	3	0	0	1
Miami University-Oxford	47	8	4	35	31	0	1	4
Michigan State University	13	1	1	11	9	1	0	0
Middlebury College	17	5	0	12	0	9	2	0
Millersville University of Pennsylvania	1	0	0	1	1	0	0	0
Montana State University	1	0	0	1	1	0	0	0
Morgan State University	1	1	0	0	0	0	0	0
Mount Holyoke College	1	0	0	1	1	0	0	0
Mount St. Mary's University	1	0	0	1	1	0	0	0
Muhlenberg College	2	0	0	2	1	0	1	0
New England College	1	0	0	1	1	0	0	0
New Jersey Institute of Technology	1	0	0	1	1	0	0	0
New York University	28	7	2	19	2	9	9	1
Nichols College	1	0	0	1	1	0	0	0
North Carolina State University at Raleigh	7	0	1	6	0	1	2	0
Northeastern University	42	8	1	33	11	17	4	4
Northwestern University	24	5	5	14	1	11	3	1
Norwalk Community College	6	0	0	6	3	1	0	2
Nova Southeastern University	2	0	1	1	1	0	0	0
Oakland University	1	0	0	1	1	0	0	1
Oberlin College	1	1	0	0	0	0	0	0
Occidental College	5	0	1	4	2	0	1	0
Ohio State University-Main Campus	7	0	0	7	2	5	0	0
Ohio Wesleyan University	5	1	0	4	4	0	0	1
Oklahoma State University-Main Campus	1	0	0	1	1	0	0	0
Otis College of Art and Design	1	õ	0	1	1	õ	õ	Ő
Otterbein University	1	õ	õ	-	- 1	Õ	õ	õ
Oxford Brookes University	-	0	0	-	1	0	0	0
Pace University	8	0	1	- 7	7	õ	0 0	1
Pace University, Westchester Campus	1	Ő	1	0	0	0	õ	ō
Palm Beach Atlantic University	1	0	0	1	1	0	0	0
Pennsylvania State University-Main Campus	43	1	4	38	30	6	1	3
Pennsylvania State University-Main Campus Pennsylvania State University-Penn State Hai	1	0	4 0	1	1	0	0	0
Pepperdine University	6	0	0	6	1	4	0	0
Pitzer College	2	0	0	2	1	- 1	0	0
Plymouth State University	2	0	1	1	1	0	0	0
Point Park University	1	0	0	1	0	1	0	0
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Pomona College	7	1	0	6	0	6	0	0
Prairie View A & M University	1 3	1	0	0	0	0	-	0
Pratt Institute-Main	-	0	2	1	0	0	1	0
Princeton University	14	2	0	12	0	11	1	0
Providence College	45	9	3	33	23	5	7	2
Purdue University Fort Wayne	1	0	0	1	1	0	0	0
Purdue University-Main Campus	8	1	0	7	7	0	0	3
Queen Mary University of London	1	0	0	1	1	0	0	0
Queen's University	1	0	1	0	0	0	0	0
Quinnipiac University	6	1	1	4	3	0	0	0
Reed College	1	0	0	1	1	0	0	0
Rensselaer Polytechnic Institute	9	4	0	5	4	0	0	0
Rhode Island School of Design	1	0	0	1	0	1	0	0
Rhodes College	1	0	0	1	1	0	0	0
Rice University	6	3	0	3	0	2	1	0
Rider University	1	0	0	1	1	0	0	0
Ringling College of Art and Design	2	0	0	2	2	0	0	0
Roanoke College	7	0	1	6	5	1	0	1
Rochester Institute of Technology	4	0	0	4	2	0	1	0
Roger Williams University	11	0	0	11	9	0	0	1
Rollins College	9	2	0	7	6	1	0	1
Rutgers University-New Brunswick	3	0	0	3	2	1	0	0
Ryerson University	1	0	0	1	1	0	0	1
Sacred Heart University	16	0	5	11	12	0	0	6
Saint Anselm College	1	1	0	0	0	0	0	0
Saint Joseph's University	2	0	0	2	2	0	0	0
Salisbury University	1	0	0	1	1	0	0	0
Salve Regina University	4	1	0	3	3	0	0	0
San Diego State University	4	0	0	4	4	0	0	0
San Jose State University	1	0	0	1	1	0	0	0
Santa Clara University	26	4	0	22	10	3	5	3
Savannah College of Art and Design	4	0	1	3	2	0	0	1
Savannah College of Art and Design - Atlanta	1	0	0	1	1	0	0	0
School of the Art Institute of Chicago	1	0	1	0	0	0	0	0
School of Visual Arts	2	0	0	2	1	1	1	1
Seattle University	2	1	0	1	1	0	0	0
Seton Hall University	1	0	0	1	1	0	0	0
Shenandoah University	1	0	0	1	0	1	0	0
Siena College	4	1	0	3	3	0	0	0
Skidmore College	8	2	0	6	4	2	0	1
Smith College	1	0	0	1	0	1	0	0
Southern Connecticut State University	8	0	0	8	8	0	0	0
Southern Methodist University	13	3	1	9	7	0	0	4
Springfield College	1	0	0	1	1	0	0	1
St Bonaventure University	2	0	0	2	2	0	0	0
St Olaf College	1	0	0	1	1	0	0	0
St. Lawrence University	14	3	2	9	9	0	0	3
Stanford University	14	1	0	13	1	8	0	1
Stevens Institute of Technology	1	Ō	1	0	0	0	0	0
Stonehill College	3	0	0	3	1	1	0	0
Stony Brook University	1	0	0	1	1	Ō	0	0
Suffolk University	3	0	1	2	2	0	0	0
SUNY at Albany	2	0	0	2	1	0	0	0
SUNY College at Oswego	1	0	0	1	0	0	0	0
SOUL COURSE OF COMERN	T	U	0	+	v	U	U	U

Susauchanna University	1	0	0	1	1	0	0	0
Susquehanna University Swarthmore College	1 7	0 1	0	1 6	1 1	0 5	0 0	0 1
Syracuse University	29	4	8	17	12	1	3	2
Temple University	29 4	4	0	4		0	0	
Tennessee State University	4	-	0	4	3 0	0	0	1 0
Texas Christian University	18	1 2	-	15			_	-
-			1		11	1	2	3
Texas State University	1	0	0	1	1	0	0	1
The American University of Paris	3	0	0	3	3	0	0	1
The College of New Jersey	1	0	0	1	1	0	0	0
The New School	5	0	0	5	4	0	0	1
The University of Alabama	11	0	0	11	9	0	0	0
The University of Arizona	7	0	0	7	6	1	0	0
The University of Edinburgh	1	0	0	1	0	1	0	0
The University of Tampa	14	2	0	12	8	3	0	1
The University of Tennessee-Knoxville	9	0	2	7	6	0	1	0
The University of Texas at Austin	11	0	0	11	2	8	0	1
The University of Texas at Dallas	2	1	1	0	0	0	0	0
The University of the South	2	0	1	1	1	0	0	0
Thomas Aquinas College - Northfield	1	0	0	1	1	0	0	1
Trinity College	13	5	4	4	3	1	0	0
Trinity College Dublin	3	0	1	2	0	0	0	0
Tufts University	26	7	3	16	2	12	2	2
Tulane University of Louisiana	31	5	1	25	3	12	3	1
Union College	8	1	0	7	6	0	0	1
United States Air Force Academy	1	0	0	1	1	0	0	1
United States Coast Guard Academy	3	0	0	3	1	1	0	1
United States Military Academy	3	0	1	2	1	0	0	0
United States Naval Academy	2	0	0	2	1	1	1	1
Universiteit Leiden	1	0	0	1	0	1	0	0
Universiteit van Amsterdam	1	0	0	1	0	1	0	0
University at Buffalo	1	0	0	1	1	0	0	0
University of Aberdeen	1	0	0	1	1	0	0	0
University of Bridgeport	1	0	0	1	1	0	0	0
University of British Columbia	2	0	0	2	1	0	0	1
University of California-Berkeley	17	0	1	16	3	11	1	1
University of California-Davis	6	0	0	6	5	1	0	0
University of California-Irvine	7	1	0	6	5	0	2	2
University of California-Los Angeles	19	0	1	18	4	11	2	4
University of California-Merced	1	0	0	1	1	0	0	0
University of California-Riverside	1	0	0	1	1	0	0	0
University of California-San Diego	10	1	0	9	4	3	2	2
University of California-Santa Barbara	18	2	2	14	4	10	1	0
University of California-Santa Cruz	6	0	0	6	5	1	0	0
University of Charleston	1	0	1	0	0	0	0	0
University of Chicago	12	3	0	9	3	4	3	3
University of Cincinnati-Main Campus	2	0	Õ	2	1	1	0	0
University of Colorado Boulder	37	6	3	28	19	0	6	3
University of Colorado Denver (UC Denver)	2	0	0	2	2	0	0	0
University of Connecticut	87	12	4	71	64	4	õ	10
University of Connecticut-Stamford	1	0	0	1	1	0	0	0
University of Dallas	1	0	1	0	0	0	0	0
University of Dayton	1	0	0	1	1	0	0	0
University of Delaware	9	0	0	9	1 8	1	0	0
University of Denver	9 27	4	0	23	。 19	2	1	6
Oniversity of Deriver	21	4	U	20	19	2	T	0

University of Florida	9	2	0	7	1	4	0	0
University of Georgia	7	0	1	6	2	4	0	0
University of Glasgow	1	1	0	0	0	0	0	0
University of Hartford	3	0	0	3	2	0	0	0
University of Hawaii at Hilo	1	0	0	1	1	0	0	0
University of Hawaii at Manoa	1	0	0	1	1	0	0	0
University of Hawaii Maui College	1	0	0	1	0	0	0	0
University of Illinois at Urbana-Champaign	2	0	0	2	2	0	0	1
University of Illinois at Urbana-Champaign: College of A	1	0	0	1	0	1	0	0
University of Iowa	1	0	0	1	1	0	0	0
University of Kansas	1	0	0	1	1	0	0	0
University of Kentucky	1	0	1	0	0	0	0	0
University of Law	1	0	0	1	1	0	0	0
University of Louisville	1	0	0	1	1	0	0	0
University of Maine	5	1	0	4	4	0	0	0
University of Maine at Augusta	1	0	1	0	0	0	0	0
University of Maryland-College Park	12	0	0	12	7	4	0	1
University of Massachusetts-Amherst	15	1	1	13	7	4	1	2
University of Massachusetts-Boston	1	0	0	1	1	0	0	0
University of Massachusetts-Dartmouth	1	0	1	0	0	0	0	õ
University of Miami	33	6	5	22	9	5	7	4
University of Michigan-Ann Arbor	54	11	4	39	14	14	9	3
University of Mississippi	6	0	1	5	5	0	0	1
University of Nevada-Las Vegas	1	0	0	1	1	0	0	1
University of New England	2	0	0	2	2	0	0	0
University of New Hampshire-Main Campus	23	3	1	19	16	1	0	0
University of New Haven	3	0	0	3	3	0	0	1
University of North Carolina at Asheville	1	0	1	0	0	0	0	0
University of North Carolina at Chapel Hill	16	•			2	4	-	
University of North Carolina at Chapter All		3	4	9	2		3	2 0
	2	1	0	1 0	0	0	0	
University of North Carolina at Greensboro	1	1	0	-		0	0	0
University of North Carolina Wilmington University of North Florida	5 1	0	1	4	2 0	2 0	0	0
	-	0	-	1	-	-	0	0
University of Notre Dame	21	2	2	17	5	12	3	4
University of Oklahoma-Norman Campus	1	0	0	1	0	1	0	0
University of Oregon	4	0	0	4	4	0	0	2
University of Ottawa	1	0	0	1	1	0	0	0
University of Pennsylvania	33	2	2	29	3	24	2	3
University of Pittsburgh-Pittsburgh Campus	5	0	0	5	4	0	0	0
University of Redlands	1	0	1	0	0	0	0	0
University of Rhode Island	27	2	2	23	16	4	0	3
University of Richmond	57	20	3	34	14	6	18	6
University of Rochester	8	3	1	4	4	0	0	2
University of San Diego	5	0	1	4	3	0	3	1
University of San Francisco	2	1	0	1	0	0	0	0
University of Scranton	2	0	0	2	2	0	0	0
University of South Carolina-Beaufort	1	0	0	1	1	0	0	0
University of South Carolina-Columbia	24	8	2	14	5	5	2	0
University of South Florida-Main Campus	3	2	0	1	0	1	0	0
University of Southern California	23	0	4	19	3	13	0	0
University of St Andrews	7	1	2	4	0	1	0	0
University of the Virgin Islands	1	0	0	1	1	0	0	0
University of Toronto	3	1	2	0	0	0	0	0
University of Utah	3	1	0	2	2	0	0	0

University of Vermont	52	6	2	44	28	1	8	3
University of Virginia-Main Campus	47	7	2	38	9	26	4	3
University of Washington-Seattle Campus	5	1	0	4	1	1	2	0
University of Waterloo	1	1	0	0	0	0	0	0
University of Wisconsin-Madison	30	8	2	20	13	3	2	2
University of Wyoming	1	0	0	1	1	0	0	0
Utah State University	3	1	0	2	2	0	0	0
Utica College	1	0	0	1	1	0	0	0
Vanderbilt University	26	4	3	19	2	16	3	1
Vassar College	3	0	0	3	1	2	0	1
Villanova University	59	16	8	35	9	14	13	4
Virginia Polytechnic Institute and State University	10	1	1	8	6	2	2	2
Wake Forest University	37	9	4	24	12	6	12	6
Washington & Jefferson College	1	1	0	0	0	0	0	0
Washington and Lee University	9	2	1	6	2	1	5	1
Washington University in St Louis	13	4	2	7	3	1	3	1
Wellesley College	2	0	2	0	0	0	0	0
Wentworth Institute of Technology	2	0	0	2	2	0	0	0
Wesleyan University	6	2	0	4	3	1	0	1
West Virginia University	5	0	0	5	5	0	0	0
Western Connecticut State University	2	0	0	2	1	0	0	1
Western New England University	2	0	0	2	2	0	0	0
Western University	1	0	1	0	0	0	0	0
Wheaton College	2	1	0	1	1	0	0	0
Wilfrid Laurier University	1	0	1	0	0	0	0	0
Williams College	11	3	0	8	2	5	2	1
Winthrop University	2	0	0	2	1	0	0	0
Wofford College	1	0	0	1	0	1	0	0
Worcester Polytechnic Institute	3	0	1	2	2	0	0	1
Xavier University	8	0	1	7	7	0	0	1
Yale University	28	2	2	24	1	22	1	1
York University	1	0	1	0	0	0	0	0

# **Class of 2021 Summary**

### SUMMARY INFORMATION CLASS OF 2021

	2021		202	0	201	.9	2018	
<b>Future Plans for Graduates</b>	<u>Students</u>	<u>%</u>	<u>Students</u>	<u>%</u>	<u>Students</u>	<u>%</u>	<u>Students</u>	<u>%</u>
4 Year College	284	89.6%	338	93.6%	306	90.0%	317	93.0%
2 Year College	4	1.3%	8	2.2%	7	2.0%	2	0.6%
College Prep School	5	1.6%	2	.6%	1	0.3%	4	1.2%
Subtotal	293	92.4%	348	96.4%	314	92.3%	323	94.8%

\*317 students in the Class of 2021

### COLLEGE APPLICATION ANALYSIS 2018-2021

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Number of applications submitted	3127	3506	3250	2982
Number of different colleges receiving applications from DHS students	407	397	405	368

### EARLY DECISION APPLICATIONS 2018-2021

	<u>Class o</u>	<u>f 2021</u>	<u>Class of 2020</u>		<u>Class o</u>	<u>f 2019</u>	<u>Class of</u>	<sup>-</sup> 2018
# of ED students	135	43%	175	48%	141	41%	136	40%
Accepted	84	56%	122	61%	100	65%	81	59%

### MOST APPLICATIONS

#### CURRENT YEAR ONLY: 2021

#### FOUR YEARS DATA: 2018 - 2021

College	Applications	College	Applications	
University of Connecticut	71	University of Connecticut	359	
University of Vermont	44	Miami University, Oxford	201	
Boston College	40	Boston College	202	
Fordham University	39	Pennsylvania State University	168	
University of Michigan - Ann Arbor	39	University of Vermont	168	
Penn State University	38	Villanova University	165	
University of Virginia	38	Fordham University	164	
Miami University, Oxford	35	University of Michigan - Ann Arbor	153	
Villanova University	35	University of Virginia	145	
College of Charleston	34	Boston University	144	
University of Richmond	34	University of Richmond	142	
Northeastern University	33	Northeastern University	135	

### MOST ATTENDED

#### CURRENT YEAR ONLY: 2021

#### FOUR YEARS DATA: 2018 - 2021

College	Attend	College	Attend
University of Connecticut	10	University of Connecticut	48
Bucknell University	7	College of Charleston	30
College of Charleston	7	Miami University - Oxford	28
Georgetown University	7	Boston College	26
Boston College	6	Elon University	22
Sacred Heart University	6	Colgate University	21
University of Denver	6	Syracuse University	21
University of Richmond	6	University of Vermont	21
Wake Forest University	6	University of Richmond	20
Colgate University	5	Trinity College	20
Colby College	5	Fordham University	19
Clemson University	4	Sacred Heart University	19
Elon University	4	Villanova University	19

# STATE SCHOOL APPLICATIONS 2018-2021

	<u>Total State</u>	<u>% of Total</u>							
<u>Class of</u>	School Apps	Applications	<u>Storrs</u>	<u>Eastern</u>	<u>Western</u>	<u>Southern</u>	<u>Central</u>	<u>NCC</u>	<u>Stamford</u>
2021	99	4.1%	71	7	2	8	2	8	1
2020	121	3.5%	97	2	4	8	3	7	0
2019	129	5.5%	77	12	8	18	4	9	1
2018	101	4.4%	84	2	1	8	5	1	1

### Class Averages

		Average	Average	Average
Class	Students	GPA	SAT 1600	АСТ
2021	317	3.539	1237	29
2020	361	3.5	1279	29
2019	340	3.397	1260	29
2018	341	3.417	1281	28

# Supplemental Information Class of 2021

## **Special Programs**

35 students reported that they will be participating in/were admitted to a special program.

These programs include the following:

Honors programs
Dual degree programs

First year study abroad programs

NCC Steps

Health professions scholars

Prestigious academic programs by application only

## **Test Score Submission**

• 47.6 % submitted scores to ALL schools they applied to.

• 36.4% submitted to NONE of the schools they applied to.

• 16% submitted to some schools but not others.

\*Based on 275 responses

### Will waitlists change outcomes?

• 16 students WILL change their college of attendance if admitted off of the waitlist.

• 128 will NOT change their decision

 30 students are unsure if they would change their decision.

## **COVID** impact on process

We asked students: "Did the Covid-19 pandemic impact your college process and/or decision?"

30.9% - YES

49.1% - NO

20% - SOMEWHAT

## Impact of the pandemic

- Not being able to visit schools in person
- Harder to schedule SAT/ACT
- Shift in geographic preference to be closer to family
- New cost considerations
- Test optional worked in some students' favor
- Increased number of apps since fewer visits
- Impact on extracurriculars/resume
- Changes to athletic recruitment process

## **Class of 2021 Intended Majors**

Early Childhood- 6

- Nursing 6
- Marketing 5
- Architecture 4
  - English 4
- Environ Studies 4
  - Exercise Sci 4
    - Music 4
  - Neuroscience 4
    - Accounting 3
      - Chemistry 3

Undecided - 34 Business - 26 Psychology - 17 Economics - 15 Finance - 13 Biology - 12 Engineering - 12 Int'l Bus/Affairs - 10 Computer Eng/Sci - 8

## **Majors continued**

Graphic Design Journalism Marine Sci Communications **Criminal Justice Interior Design** Physics Sociology Art Math Anthropology Science Tech

Gaming **Global Studies** Government Liberal Arts Naval Architecture Philosophy **Pre-Med Production Management Religious** Studies Zoology **Construction Mgmt** Culinary Arts **Cyber Security Fashion Marketing** 

# **QUESTIONS?**



### Darien Public Schools The Vision of the Graduate

In March of 2020, the Darien Public Schools assembled a coalition of stakeholders—students, parents, teachers, administrators, community leaders, and Board of Education members—with the purpose of defining a Vision of the Graduate, a statement of what it means to our community to prepare students from prekindergarten through high school graduation for a successful future. Two aspirations emerged from community input: That all students would have the confidence and capacity to be self-directed, independent adults who live purposeful, happy, fulfilling lives, and that they would become citizens who contribute collaboratively and innovatively to their local and global communities.

In an era of rapid change to education and to the workforce, the Darien Public Schools recognized the need to identify through this Vision the skills and dispositions required to raise compassionate, resilient problem-solvers and leaders: **Communication**, **Creativity, Curiosity, Empathy, Independence, and Integrity**.

The Darien Public Schools is committed to giving all of our students multiple opportunities to master these competencies and to acquire these dispositions, throughout their experiences in our schools and their engagement with our curriculum, from kindergarten through to graduation. As a result, we believe we will graduate individuals who have a strong academic foundation and are prepared to use the knowledge and skills they have acquired to cast and fulfill a purposeful vision for themselves, their community, and the world.

### **Darien Public Schools** The Vision of the Graduate

We believe our graduates will be forever shaped by the learning environments we provide within our school district. From these environments, our graduates will take with them an understanding that the successful pursuit of meaningful ideas requires:

Communication	Creativity	Curiosity	Empathy	Independence	Integrity
Effective collaboration will depend on your ability to listen with a discerning ear and express your ideas with clarity and passion. Communication is a two-way exchange. Listen before you speak. Hear what is behind the words. Craft your communication with purpose and choose your words carefully - they hold great power. Know that your actions also tell your story. Find your own voice and dare to use it to build your community and change your world.	Pursuing new ideas will inspire you and others. Connect all that you have learned in order to generate novel thinking, design solutions, and innovate. Embrace the trial and error process. See mistakes as opportunities. Problems are solved by thinking about what can be rather than what has been. Seek and appreciate the beauty within each discipline. Believe in your vision and give form to your ideas.	Approaching the world with childlike amazement will lead you to new questions and inspire learning for life. Pursue knowledge as it provides the bedrock for thinking. Turn your mind to inquiry while pursuing your passions. Engage with others' thinking and question with persistence to deepen your understanding. Commit to fearless exploration of the unknown because it will open doors to new possibilities.	Understanding other people's experiences will enable you to form meaningful relationships and empower you. Open your heart and mind to the ideas and feelings of others and, as a result, learn more about yourself. Radiate kindness. Act with compassion. Embrace diversity and stand up for others and for inclusion. Honor the humanity of each person and contribute to a community that provides all with a sense of belonging.	The life you build for yourself will be founded on how much you trust and rely on your unique talents and thinking. Self-reliance frees you to become who you are meant to be. Persist when you encounter obstacles and know that you can seek guidance to help you grow. Set goals and work hard to reach them. Diligence has its own rewards. Confidently choose what's best for you, balancing life's demands.	Those who earn the respect of others conduct themselves honestly and adhere to principles in the face of adversity and social pressures. Tell the truth no matter how difficult. Accepting responsibility earns trust and reveals strength of character. Advocate for justice. Lead by example. Know who you are and let your actions speak for you. Develop your moral compass and demonstrate the courage to honor it.
Seek to understand and be understood	Dream, imagine, and invent	Wonder and ask why	Grow in the light of human connection	Forge your own path	Do what is right, even when no one is watching
### Darien Public Schools The Vision of the Graduate Learner Outcomes

The Darien Public Schools Vision of the Graduate Learner Outcomes reflect a scaffolding between acquiring a skill or competency through utilizing that attribute to make a positive impact. We recognize and value that this growth requires students to overcome obstacles, ask questions, collaborate with others, think critically, reflect on the development of their identities, and extend fundamental academic skills.

	Communication	Creativity	Curiosity	Empathy	Independence	Integrity
Demonstrating Attribute Acquisition	I communicate effectively by actively listening to and speaking with teachers and peers.	I find opportunities to formulate ideas across all disciplines and in diverse forms.	I demonstrate my scholarship through active questioning and research across disciplines.	I seek to understand the experiences of others, and treat others with dignity and respect.	I rely on my own skills, knowledge, and talents to set and achieve goals.	I demonstrate my character through my words, actions, and decisions.
Overcoming Obstacles	I engage in reflection and revision to achieve clarity of expression.	I take academic risks, without fear of making "mistakes" in front of peers.	I fearlessly reveal my passions and wonderings and persist towards my goals when I face failure.	I courageously seek to move beyond personal bias and social constructs and see individuals for who they are.	I respond resiliently to obstacles and setbacks, drawing inspiration from within.	I adhere confidently to my principles, even in the face of social pressures.
Asking Questions	I formulate questions to effectively gather and evaluate information for accuracy.	I identify opportunities and develop questions that require innovative solutions.	I respond to newly presented facts, developments, and ideas with follow up questions and by asking, "Why?"	I respond to new people, places, and situations with the question, "What more do I need to learn for a better understanding?"	I accurately self-assess by asking, "What am I doing well?" and "Where can I grow?"	I respectfully question and stand up to those who speak or act in ways that are unjust, unfair or unkind.
Collaborating with Others	I collaborate with peers to interpret meaning and present our shared learning.	I collaborate with peers in order to solve problems, improve outcomes and give form to my ideas.	I engage respectfully with individuals and groups whose thinking is different from my own.	I seek out alternative perspectives in order to challenge and improve my thinking, and to develop as an ally.	I identify and appropriately advocate for resources that support my academic, social, and emotional goals.	I lead by example and celebrate the contributions of others when working in groups.
Thinking Critically	I present my ideas clearly and confidently to audiences to inform and persuade.	I approach tasks with flexibility and adaptability.	I investigate the connections across disciplines to uncover what weaves them together for a deeper understanding.	I use perspective-taking, inquiry, and synthesis skills to better understand others.	I analyze my experiences and synthesize my learning to formulate my own ideas and questions.	I evaluate information, situations, and ideas to determine what is truthful.
Developing Your Identity	I reflect on my communication with others in order to develop a deeper understanding of myself.	I see the formation of my identity as a creative process.	I explore interests outside of my comfort zone to develop a more well-rounded self.	I reflect on what I learn about others to develop a deeper understanding of myself.	I am confident in my talents, skills, and thinking and understand that hard work brings reward.	I act in ways that demonstrate my character and reflect the strength of my convictions.
Extending Fundamental Academic Skills	I craft pieces of academic writing and presentations for varied audiences and purposes.	I apply knowledge to novel academic situations and contexts to generate new thinking and perspectives.	I approach new tasks and subjects with an enthusiastic spirit, resulting in better motivation and outcomes for academic learning.	I develop healthy, kind, and meaningful relationships within and outside my school community.	I create and manage my own schedule of tasks, activities, and events while prioritizing self-care.	I earn respect for my academic ideas by citing and showing respect for others' work.
Positively Influencing Our Community and World	I use my speaking and listening skills to engage in meaningful dialogue about real-world topics.	I boldly imagine creative and innovative solutions to real-world problems.	My curiosity inspires thinking in others and engages them in solving problems in our community and world.	I compassionately advocate for an inclusive, equitable community and a just world.	I recognize my ability to bring about positive changes in our community and in our world.	I serve as a leader and role model in my community and advocate for social justice.

# **NEASC** Accreditation

An Overview June 22, 2021



# New England Association of Schools and Colleges Accreditation Process

- Steering Committee (Ellen Dunn, Principal; Kate Dimoulas, Assistant Principal; Jenn Record, Accreditation Coordinator)
- Self-Reflection Committee
  - 5 Standards with 32 principles
  - Community Survey
  - Evidence Collection
  - NEASC Rubrics drive self-assessment
- Write Self-Report: Look Back, Current Conditions, Capacity for Continuous Growth as a Learning Organization, Goals and Vision for the Future, Priority Areas for NEASC School Growth Plan
- Collaborative Conference Visit leads to School Growth Plan
- Decennial Visit assesses progress toward goals as reflected in Summary report

# Timeline

Task	Timeline 1	<i>Timeline 2</i>
Self-Study (2-6 months)	Fall - Winter 2021	Winter 2021 - Spring 2022
Collaborative Conference	Spring 2022	Fall 2022
Implement Growth Plan (12-18 months)	2022-2023	Fall 2022 - Fall 2023
Self-Reflection; Write Summary Report	2023-2024	Spring 2023 - Spring 2024
Decennial Visit	Spring 2024	Fall 2024

# **Tasks for Next Year**

- Community Survey
- Evidence Gathering for 32 principles
- Self-Assessment on 5 standards
- Write Self-Reflection
- Prepare to/Host Collaborative Conference



**Darien Public Schools** 35 Leroy Avenue · Darien, CT 06820 · (203) 656-7400

### Memorandum

**DATE:** June 4, 2021

- TO: Darien Board of Education
- FROM: Alan Addley, Ed.D., Superintendent of Schools
- **SUBJECT:** 2021-2022 Proposed Calendar Revision for High School Professional Learning Community Days

A revised version of the 2021-2022 calendar is being brought forward for the Board's consideration. The primary reason for the proposed change is the pending 2024 decennial accreditation by the New England Association of Schools and Colleges (NEASC). While the visit does not occur until the spring or fall of 2024, time is needed next school year to complete the required school-wide self-reflection process. DHS Principal Ellen Dunn will join us for a NEASC overview at the June 22 meeting of the BOE to offer further detail.

You will notice two items of substantive change on this calendar when comparing to the previously approved 2021-2022 calendar.

- 1. The number of days previously dedicated to Professional Learning Communities (PLCs) has increased from 7 to 10. This time will be utilized for NEASC self-reflection committee work in addition to PLCs.
- 2. The time of student arrival is delayed by an additional 30 minutes making the delay a two-hour instead of 90 minute delay to begin the day. This change allows for needed work time to accommodate the self-reflection process and also allows for a bus run that follows the elementary runs.

Participation in NEASC is a process that requires dedicated time for staff reflection. This request is in response to recent administrator training on the new NEASC processes as well as advice received from the Associate Director for Accreditation and School Improvement at NEASC. By all accounts, this time will adequately support the staff and administration in preparation for accreditation. This is a discussion item and will be on the June 22 meeting agenda for possible action.

### 2021-2022 Darien School District Calendar (Approved by Board of Education on June 23, 2020) (Amended by the Board of Education on April 27, 2021)

July						
				1	2	
	5	6	7	8	9	
	12	13	14	15	16	
	19	20	21	22	23	
	26	27	28	29	30	

August (2)						
	2	3	4	5	6	
	9	10	11	12	13	
	16	17	18	19	20	
	23	24	25*	26*	<u>27</u>	
	30	31			•	

23-24 New Staff Orientation 25-26 Professional Development 27 Teacher Work Day 30 Students Return

September (19)								
		1	2	3				
		8		10				
13	14	15	16	17				
20	21	22	23	24^				
27	28	29	30					

6 Labor Day

7 Rosh Hashanah

16 Yom Kippur

24 Professional Learning Communities – High School

October (21)							
				1			
4	5	6	7	8^			
11	12	13	14	15			
18	19	20	21	22^			
25	26	27	28	29			

 8 Professional Learning Communities – High School
 22 Professional Learning Communities – High School

February

2

(14)

4

3

November (19)							
	1	2*	3	4	5		
	8	9	10	11	12		
	15	16	17	18	<b>19^</b>		
	22	23	<u>24 </u>	25	26		
	29	30^					

2 Professional Development 19 Professional Learning Communities – High School 24 Early Dismissal 25-26 Thanksgiving Recess 30 Elementary Parent Conferences

	Μ	arch	(23	)	
	1	2	3	4	
7	8	9	10	11^	
14	15	16^	17^	18^	
21	22	23	24	25	
28	29	30	31		

11 Professional Learning Communities – High School 16-18 Elementary Parent Conferences (March 17, evening also; March 23<sup>rd</sup> Snow Date)

December (17)						
		1^	2^	3^		
6	7	8	9	10^		
			16			
				24		
27	28	29	30	31		

1-3 Elementary Parent Conferences (Dec. 7<sup>th</sup> Snow Date) 10 Professional Learning

Communities – High School 23 Early Dismissal 24–31 Holiday Recess

April (16)							
					1		
	4	5	6	7	8		
	11	12	13	14	15		
	18	19	20	21	22^		
	25	26	27	28	29		
	11-14	Sprin	g Rea	ess			

15 Good Friday 22 Professional Learning Communities – High School

January (19)						
	3	4	5	6	7^	
	10	11	12	13	14*	
	17	18	19	20	21	
	24	25	26	27	28	
	31					

7 Professional Learning Communities – High School 14 Professional Development 17 Martin Luther King Jr. Day

May (21)							
	2	3	4	5	6		
	9	10	11	12	13^		
	16	17	18	19	20		
	23	24	25	26	27		
	30	31					
13	3 Prof	essio	nal Le	arnin	g		

Communities – High School

30 Memorial Day

		-7	8	9	10	11^
		14	15	16	17	18*
		21	22	23	24	25
		28				
11 Professional Learning						
Communities – High School 18 Professional Development						

21 Presidents' Day 22-25 February Recess

June (9)							
		1	2	3			
6	7	8	9	10			
<u>13 </u>	<u>14</u>	15	16	17			
20	21	22	23	24			
27	28	29	30				

13 School ends for students14 Teacher Work Day

Note #1: If schools are closed due to weather, additional days will be added to the end of the school year. Regarding High School graduation, by State law, after April 1<sup>st</sup>, Boards of Education are permitted to establish a graduation date. Therefore, the Board of Education will make that determination at its first regular April, 2021 meeting.

Code: \_| Early Dismissal (11/24, 12/23, 6/13); \* Staff Development Days; No School for Students; \_ Teacher Work Day; ^Professional Learning Communities for High School Only – (9/24, 10/8, 10/22, 11/19, 12/10, 1/7, 2/11, 3/11, 4/22, 5/13) (Elementary Parent Conferences (11/30, 12/1, 12/2, 12/3) (Snow Date 12/7); (3/16, 3/17 (also evening), 3/18) (Snow Date 3/23)

# Darien Public Schools



### Memorandum

To: Alan Addley, Ed.D., Superintendent of Schools
From: Christopher Tranberg, Assistant Superintendent for Curriculum & Instruction
RE: Barbara Harrington Grant Recipients
Date: June 18, 2021

Darien Advocates for the Education of the Gifted (DAEG) announced the award of seven grants to Darien teachers totaling \$3,245 for participation in advanced studies, workshops, conferences and curriculum development. Thanks to the generosity of DAEG, we are pleased to offer this support to enthusiastic teachers whose applications fit the criteria of further developing teaching skills in order to benefit Darien students.

The Barbara Harrington Fund was established in 1984 by DAEG in honor of Barbara Harrington, founder of Darien's IDEA Program for gifted students. Open to all teachers in the Darien Public Schools, the Barbara Harrington Fund offers teachers the opportunity to take courses that enrich their ability to deliver curriculum. The grants are funded by contributions of members of the Darien Advocates for the Education of the Gifted and other donors. Grant applications are processed by a committee of DAEG members along with District and school administrators.

#### **BARBARA HARRINGTON FUND GRANT RECIPIENTS**

**Christine Leventhal - 9-12 Science (DHS)** will attend the Forensic Science Education Conference through the Florida International University Global Forensic and Justice Center. The two-day conference will focus on an array of forensic investigative science topics including basic crime scene procedures, lab exercises, fingerprint discovery, bloodstain pattern analysis, forensic anthropology and forensic toxicology and biology. **Grant Award: \$350** 

Lee-Stuart Evans - Grade 9 Biology (DHS) will attend the UCONN Renzulli Center annual conference and the SENG annual conference. Two virtual events specifically designed to address the needs of gifted learners. Grant Award: \$550 John Gearty - 9-12 World Language (DHS) will attend a week-long Classics conference "Power and the Individual in the Ancient Mediterranean World" through CANE (Classical Association of New England) focusing on Latin and Greek literature. Grant Award: \$50

**Bruce Clark - 11-12 History (DHS)** will attend the Seng Conference recommended by DAEG. Outcomes from this conference will be beneficial in providing strategies for working with students in AP US History. **Grant Award: \$350** 

**Austin Scelzo - 6-8 Music (MMS)** will attend the Multi-Style Symposium for String Educators through New Jersey State University. The 4-day symposium explores multistyle string repertoire, nontraditional techniques, different approaches to improvisation and incorporating technology with highly regarded multi-string educators.

#### Grant Award: \$400

Susan Shannon - Grade 6 Math (MMS) will attend the Art of Problem-Solving conference through the Massachusetts College of Liberal Arts. The conference focuses on strategies and techniques of problem solving and critical thinking. Grant Award: \$945

Andrea Aaron, Cara Martin, Michele Mattera, Angela Rizzo – Idea (Elementary and MMS) request funds to purchase recordings of keynote speeches and breakout sessions from the National Curriculum Networking Conference sponsored by the Center for Gifted Education at the College of William and Mary. Sessions focus on curriculum, instruction, assessment, and advocacy geared to high ability and gifted students.

Grant Award: \$600



# GIFTED EDUCATION PROGRAM EVALUATION

June 2021

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Presented by Theresa Rangel

Darien Public Schools Central Services 35 Leroy Avenue Darien, Connecticut 06820

Print Date: June 18, 2021

### DARIEN PUBLIC SCHOOLS

GIFTED EDUCATION PROGRAM EVALUATION

June 2021

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# **EXECUTIVE SUMMARY**

The District's 2021 gifted education program evaluation provides a comprehensive update to the Board of Education on the current status of gifted programming. The evaluation also offers highlights and considerations for the District to support planning efforts when looking toward the future.

The evaluator conducted a process evaluation utilizing an inquiry model that began with the broad focus area of best practices in gifted education. The evaluation was designed with consideration of a variety of data sources to comprehensively address the focus area. Data were collected from targeted focus groups, one-on-one interviews, virtual classroom observations, surveys from various stakeholders, and a resource and document review.

After collecting data from all sources, the data were analyzed by sorting information into negative, neutral, or positive responses to the prompts. The evaluation team reviewed Idea for evidence and efficacious delivery of best practices in gifted education aligned with the National Association of Gifted Children (NAGC). Themes emerged leading to key focus areas of Identification, Program Design, Curriculum & Instruction, and Parent Engagement. Each area is described in this report with parent engagement woven throughout all sections.

Two frameworks for identification were suggested by research and used as exemplars of best practices. The *traditional framework* identifies students with intense focus on standardized assessment while the *inclusive framework* allows for more flexibility in nomination and identification criteria. The District primarily uses a traditional framework and identifies students based on a combination of cut scores being met.

A review of the best practices in program design identified many strengths in the District's program. Several areas, however, are not fully addressed in District practices. The program goals were found to be in alignment with NAGC standards with both curriculum and social-emotional goals. Each grade band was evaluated for program design and alignment with best practices in gifted education and given commendations and considerations for improvement or better alignment to best practices.

Through a systematic review of relevant documents and resources, observations, and utilization of stakeholder feedback from surveys, interviews, and focus groups, the evaluation team developed commendations and considerations for improvements.

Highlighted commendations and considerations have been prioritized in this executive summary. Additional commendations and considerations are embedded throughout the program evaluation.

### Highlighted Commendations

- The Board of Education allocates budget resources to meet program needs.
- Over 90 % of parents surveyed feel that the gifted program provides their child(ren) with a learning environment where they feel safe.
- The district has a strong and active parent support group in DAEG.
- 85 % of parents feel that the gifted education program contributes to their child's/children's development of positive self-esteem.
- There is a clear understanding by all stakeholders that students benefit from being grouped with students of similar academic interests and abilities.
- Both students surveyed and students in focus groups feel that the Idea/Achievers Program challenges them as thinkers.
- 80.2% of students surveyed expressed that they get to try new things in the Idea/Achievers Program.
- 92.6 % of all students surveyed said they feel comfortable participating in the Idea/Achievers classes.
- Dedicated administrator who provides program oversight.

### Highlighted Considerations

- Provide professional development for all staff in the following areas: the process for identifying gifted learners, attributes of gifted learners, and differentiation to support gifted learners in the general education setting.
- Identify students by their areas of strength and consider a process for identifying talents in addition to academic giftedness.
- Revise the middle school schedule to accommodate full periods of gifted education learning opportunities.
- Ensure secondary learning experiences are rigorous and relevant to students by connecting to their interests and preparing them for a global society.
- Increase time elementary students receive services from teachers of the gifted.
- Establish a District stakeholder group that meets regularly to systematically review services for gifted learners.
- Provide opportunities to accelerate instruction in elementary schools in the area of mathematics.
- Create conditions for schoolwide enrichment at the elementary level for all students.

# DARIEN COMMUNITY AND SCHOOLS

Located along the shore of the Long Island Sound in Fairfield County, Darien is the jewel of Connecticut's "Gold Coast." With its quaint small-town charm and easy access to two train stations, Darien's location is ideal for a quick commute into the city. In addition, Darien's population, just over 20,000 residents, has increased in diversity in the last decade. Darien Public Schools consists of seven schools, including one high school, one middle school, and five elementary schools.

The Darien Public School System is lauded as one of Connecticut's highest-performing school districts. A town with a rich history, Darien prides itself on its academic excellence, competitive sportsmanship, and recognition as having the best high school in Connecticut, according to U.S. News. With a robust curriculum including 24 AP programs, 21 art courses, and recognition by the National Association of Music Merchants award for Best Community in Music Education, many families move to Darien for the opportunity for their children to attend the high quality, award-winning schools system.

Darien has a distinguished history of providing educational programming for gifted students. The long-standing program includes tenured staff, most of whom have worked together for well over a decade. Darien has committed to meeting the needs of gifted learners, as demonstrated through the funding of full-time staff members dedicated to instruction and servicing gifted learners throughout the school day. Although State and Federal law does not mandate the servicing of gifted students once identified, Darien opts to provide gifted learners programming to meet their diverse learning needs. Currently, 350 students in grades 1-12 are identified as gifted learners across the District. Participation in school-provided programming is optional.

Darien's gifted program is supported by the Darien Advocates for the Education of the Gifted (DAEG). The goal of the DAEG, as stated on their website, is to advocate for high-quality educational programs for the gifted students in Darien. In addition, research suggests that the formation of strong parental connections leads to better academic and social outcomes for gifted students (Henderson, A.T. and K.L. Mapp 2002).

Whether at the elementary or secondary level, students identified as gifted have opportunities to work with certified staff and like-minded peers to explore unique interests and develop skills.

# **EVALUATION PURPOSE**

The Darien Board of Education provides oversight of teaching and learning across the District. Program updates and reviews are regularly included in Board of Education presentations and budget discussions. For example, a 2019 program update to the Board of Education reflects a shift from language-based programming to more math inclusion. While the Board is apprised of program updates, a comprehensive update, evaluative in nature, has not been provided for some time.

In the winter of 2021, the Darien Board of Education requested an evaluation of the District's gifted education programming. This request was partially in response to a 2020 sharp decline in student enrollment in the ninth-grade gifted program known as Achievers. This raised concern regarding program effectiveness and allocation of resources.

As a result, Theresa Rangel, an administrative intern and current elementary principal in Norwalk, was selected to lead the evaluation by the Superintendent of Schools. Additionally, Nicole Waicunas of the University of Connecticut's Renzulli Center for Creativity, Gifted Education, and Talent Development, provided additional consult throughout the evaluation. This external team worked collaboratively with the Darien administration to create conditions for objective data collection, analysis, and reporting conditions. The team worked with a shared purpose of examining best practices in gifted education and comparing District practices against those standards of best practice. The team was also charged with identifying program highlights and considerations for improvement.

# **EVALUATION DESIGN**

In order to provide the Board of Education with meaningful program commendations and considerations to enhance teaching and learning, a process evaluation, often referred to as a program monitoring evaluation model was adopted. This type of evaluation model was selected because the program being evaluated is already in existence. This model gathers data by engaging in a cycle of inquiry that includes the identification of a focus area, designing an evaluation with data sources to comprehensively address the focus area, collecting data, analyzing data, and sharing and informing findings with the administration and Board of Education. From there, it is upon the administration and Board to take action where they feel it is appropriate to move the program forward. Once an action is taken, it is incumbent upon the District to evaluate actions and determine if programmatic enhancements are adequate or require a closer look. The inquiry cycle representing this process is pictured in Figure 1 below.



Fig. 1 - Process Evaluation Cycle of Inquiry

Systematic triangulation of a variety of data sources that identify clear themes when analyzed is the key component to process evaluations. These data can represent information gathered through a variety of methods including focus groups, interviews, surveys, observations, or document and resource reviews. Once themes emerge, they are referenced for alignment with research-based standards and best practices in accordance with those identified by NAGC. The commendations and considerations from this evaluation may guide the District's efforts to take action for further programmatic improvements. This evaluation included the collection of data and analysis from a variety sources.

- 1. Targeted **Focus Groups** involved small groups of individuals sharing a similarity in role or position in relation to the evaluation. Focus groups capture data through direct interaction with a researcher or evaluator. Focus groups in this evaluation included:
  - four principals
  - one program director
  - three DAEG parent co-chairs
  - twelve middle school students (grades 6 & 8)
  - ten elementary students
  - five teachers of gifted education
- 2.A small subset of **interviews** occurred to collect in-depth information regarding specific program elements representing individual perspectives. This method offers insight into thoughts and feelings related to specific experiences. Interviews included:
  - one program director
  - one middle school principal
  - one high school principal
- 3. The evaluator attended **virtual classroom observations** through Zoom as well as a live presentation. Although most observations occurred virtually, those experiences offered authentic perspective regarding curriculum and instructional delivery.
  - two elementary classes
  - two middle school classes
  - one high school class
  - attendance / observations / conversations at DHS Achievers Night
- 4. Various stakeholders participated in **surveys** aligned to NAGC standards. Responses provided in-depth information related to participants understandings and motivations related to specific topics. Survey participants included:
  - certified teachers across grade levels and content areas
  - parents of students identified as gifted
  - students identified as gifted in grades 6-9
- 5. **Resource and document reviews** offer authentic information that can be systematically reviewed and interpreted in relation to the evaluation. Resources and documents reviewed included:
  - identification process
  - curriculum documents
  - Idea Website
  - previous presentations

# DATA ANALYSIS

The evaluator analyzed data collected from stakeholder surveys for negative, neutral, or positive response rates. This, combined with narrative comments on surveys, interview notes, and class observations, were used to identify themes according to best practices described by the NAGC. Surveys were distributed to identified gifted students in grades 6-9, the parents of identified gifted students in grades 2-12, and all certified staff members. There was limited survey participation from District staff with a 10% response rate. This raises questions for the evaluation team regarding the perceived level of importance this subject matter has to staff members, a concern similar to one raised by the parent focus group. The parent response rate is considered to be a moderate response at 22%. Students had the largest response rate at 62%; however, only 14.8% of those respondents were from high school. There are currently fifty 9th grade students identified as gifted, and 24% responded to the survey. There are forty eight 8th graders identified as gifted, and 27% responded to the survey. There are fifty five 7th graders identified as gifted, and 58% responded to the survey. There are thirty six 6th graders identified as gifted, and 69% responded to the survey. As participation rates are shared, it is also important to note in the data analysis that the 9th grade Achievers' group was the only invited group of students that did not participate in a focus group due to scheduling constraints.



### **Stakeholder Gifted Survey Response Rates**

Number of Stakeholders Surveyed & Response Rate

Fig. 2 - Stakeholder Gifted Survey Response Rates

The evaluation team comprehensively reviewed Idea for evidence and efficacious delivery of best practices in gifted education aligned with the National Association of Gifted Children (NAGC). This included surveys, virtual classroom observations of instruction, observation of Achiever's Night, a program website review, one-to-one interviews, and focus groups. Identified students, parents of gifted students, teachers of the gifted, classroom teachers, and administrators were included stakeholders throughout the process.

The NAGC Program Standards were used to compare the District's gifted education practices against research-based best practices. These standards partially determined this evaluation's key focus areas of identification, program design, curriculum & instruction, and parent engagement's important role is embedded in each section of this report. There are references to various data sources throughout the evaluation that inform commendations and targeted considerations from program improvement.

Data gathered also highlighted some areas of concern that have been triangulated through multiple data points and are discussed in more detail throughout the report. "Students with gifts and talents perform—or have the capability to perform—at higher levels compared to others of the same age, experience, and environment in one or more domains. They require modification(s) to their educational experience(s) to learn and realize their potential." ~NAGC



### TWO FRAMEWORKS

Understanding what "gifted" means in the context of a particular school district setting, federal and state legislation, and in education beyond a the local district are essential components in designing high-quality gifted programming for students.

According to reviews of literature prepared by Hanover Research, Best Practices in Gifted and Talented Education and Best Practices for Junior High School Gifted and Talented Programs, there are two primary approaches to the identification of gifted learners. The traditional framework identifies students who are high-achieving students. These students perform at advanced levels across most content areas. The traditional framework identifies students predominantly academic performance based on and achievement.

There have been significant shifts toward a more inclusive framework that leading experts endorse in gifted education that is more inclusive and provides services in a more tiered approach. The inclusive framework identifies students based on gifted potential and seeks to increase the overall representation and widen the definition of giftedness.

### FOR GIFTED PROGRAMS

In a traditional framework, students are selected by using achievement scores on standardized assessments. According to the NAGC, the best practice in identifying students in a traditional framework include a nomination. screening, and placement process. Identifying a gifted student under the traditional framework is intended to be done in a phased manner so that there is time to accumulate detailed information about each child throughout the years, allowing the data to tell a story about each child's academic and intellectual capabilities.

The inclusive framework expands the definition of what it means for a student to be high-performing. It also seeks to mine for gifted potential in students through experiential opportunities that are offered to all learners. Students identified in the inclusive framework may have talents in other areas, including creative thinking, performing arts, or artistic skills. This model posits that all students are potentially gifted and looks to create the environment or circumstance that will help reveal those gifts.

Darien engages a traditional gifted education framework. The framework guides the nomination, identification, and placement process of gifted students. The gifted program in Darien is known as Idea.



# **IDENTIFICATION FRAMEWORKS**

Frameworks from National Association of Gifted Children

# TRADITIONAL FRAMEWORK



Test & Assessments



Student Cumulative Reports

Nominations: Self, Peer, Teacher, Administration, Parent

Test & Assessments: Culturally Sensitive Identification Protocols

Portfolios

Teacher Observation and Ratings

Student Educational Profiles

# INCLUSIVE FRAMEWORK

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L				
L				

Student Cumulative Reports



Use of performance & non-performance measurers



Effective Home, School and Community Connections



Increased training for individuals involved in the assessment process



Identification process is periodically evaluated to ensure it is best practice oriented

# **IDENTIFICATION PROCESS**

This evaluation reviewed the District's identification process of gifted students compared to best practices in gifted education identification advocated by the NAGC. In 2018 the District updated and enhanced its identification process. Changes have not significantly increased the number of students identified for gifted education services but components have been added that align with recommended identification practices, including a test for creative thinking.

The first level of identification provides opportunities for all students to be considered for identification through a universal screener in grades 3 or 5. Additionally, teachers or families may complete a program referral form that may allow a student to advance to the second phase of evaluation. There are also procedures in place for students and families new to the District that follow a similar protocol.

The process for the second-level of evaluation gathers more information regarding students abilities and skills in a variety of areas. The current process considers the following data:

- Individual Intelligence Assessment (Otis Lennon Student Ability Test- OLSAT)
- Renzulli Scales for Rating Behavior Characteristics of gifted students
- Degrees of Reading Power (DRP)
- Creative Writing Assessment
- Torrance Tests of Creative Thinking
- Parent Questionnaire

Criteria for eligibility requires that students meet the pre-determined performance indicators in three of the assessments administered during the second-level evaluation. Although gifted parents are aware of the criteria for their children to be identified, as illustrated in Figure 3 below, some confusion persists as to when the testing process takes place and what the scores indicate.



Figure 3 - Parent Survey Response - Identification Criteria

Several parents commented that the program information was available online but was not well communicated if you didn't know the program existed.

"I was unaware of the program until my child was flagged by the Otis Lennon test in 3rd grade and subsequently tested for Idea. I wish, as a first-time parent, my child's teachers would have informed me of the program." -Parent quote from survey, 2021

Even for parents who were aware that the testing was taking place, there was a lack of understanding of what the scores meant when they were received:

"It was when we received his 3rd-grade OLSAT scores that we contacted his teacher to see if his results were of note. We didn't know what the OLSAT was; we didn't even know he was taking it in school." -Parent quote from survey, 2021

The District's gifted website does an admirable job highlighting the identification process. The site includes identification flow charts for current students and students new to the District. Additionally, the site highlights timelines for assessment and the criteria for admittance into the gifted programs. Despite the information available on the website, many parents, teachers, and administrators are not clear of the identification process and/or timelines. Figure 4 below represents teacher responses indicating a need to review the process annually.

Teacher Survey

The process for identifying students who are gifted is reviewed yearly with all teachers.



Figure 4 - Teacher Survey Response - Gifted Identification

### **Twice-Exceptional Students**

Students with an Individualized Education Plan (IEP) may also be referred to the identification process for gifted education. During the evaluation process, testing accommodations outlined on a student's IEP are followed. The special education team, along with the teacher of the gifted, determine who will administer the assessments. Should the student qualify for gifted education, the student is identified as twice-exceptional and will be offered gifted programming in addition to special education services. Teachers of the gifted and special education collaborate to determine the best approach to supporting students during their Idea learning time.

### Commendations

- The identification process has been reviewed and updated to align with best practices.
- There is a research-supported process for traditional identification.
- The District has processes and practices in place for the identification of students who are twice-exceptional.
- The website clearly describes the identification process.
- The framework used for District identification aligns with programming offered to identified students.

### Considerations

- Include student portfolios in the identification process to allow both teachers and parents to have a more holistic view of each student as a whole child.
- Provide professional development for all staff in the following areas: the process for identifying gifted learners, attributes of gifted learners, and differentiation to support gifted learners in the general education setting.
- Identify students by their areas of strength and consider a process for identifying talents in addition to academic giftedness.
- Enhance distribution of information regarding the identification process for parents and community; including informing parents of when the assessments are given.

# **PROGRAM DESIGN**

Program Design for gifted learners refers to the services, activities and support students receive when they are identified as gifted. The Idea program design was reviewed for alignment to best practices in gifted programs as endorsed by the NAGC. The best practices for program design are represented below in Figure 5. A checkmark indicates the evaluator successfully identified evidence of that practice, while areas without checkmarks represent those where there was little or no evidence of that practice within the District. For example, currently there is no District-wide stakeholder group that meets regularly to discuss gifted programming. While the responsibilities of what that group may manage and discuss are evident, there is no formal, systematic approach to accomplishing this work.





### Idea Program Statement

While not explicitly labeled as a mission, vision, or philosophy statement, the District's Idea website introduces the program with the following statement:

The Darien Public Schools recognizes the diverse needs of all students through the differentiation of a robust and rigorous curriculum that is engaging, meaningful, creative, and cognitively complex. Differentiation and choice exist within the general education program to serve all students within the social, emotional, and learning spectrums. The Darien Public Schools also recognizes that gifted students require specialized instruction due to their high intellectual ability and exceptional demonstration of the following traits: original or divergent thinking, curiosity, abstract reasoning ability, passion for learning, and creativity. The Idea Program offers distinct opportunities for students in grades two through nine based on their unique learning pathways through rigorous, enriching, interdisciplinary programming through the domains of English Language Arts and Mathematics.

Data collected indicates that additional work is needed to ensure current practice moves closer to this vision-adjacent statement. Importantly, the statement reflects inclusivity and the value of robust curriculum. It also acknowledges the need for specialized instruction for gifted learners. Although there is an emphasis on differentiation, survey data indicated that most teachers felt they had not received enough training on differentiation to support gifted students. The overview statement also indicates that opportunities for students in grades two through nine are based on unique learning pathways. A general review of the District's Idea curriculum suggests no variation to the curriculum based on students' individual learning pathways. Each Idea student receives the same curriculum.



Figure 6 - Teacher Survey Results for Training to Support Ability to Differentiate for Gifted Students throughout the Day

### **Program Goals**

The Idea program goals align with the NAGC standards and are divided into two sections outlining both the curricular and social-emotional needs of gifted learners.

### **Idea Curriculum Goals**

Critical Thinking
 Communication
 Creative Thinking
 Global Thinking
 Reflection
 Collaboration

### **Idea Social-Emotional Goals**

Executive Functioning
 Self-Identification
 Social Awareness and Interpersonal Skills
 Self-Management
 Risk-Taking

### The Elementary Program

The elementary program is a pullout model with identified students meeting by grade level with their Idea teachers for seventy-five to ninety minutes per week. According to metaanalysis research done by the Davidson Institute, the pullout model has an effect size of .65. This effect size suggests that pullout instruction falls in the medium range, indicating that approach is beneficial for gifted learners. For the elementary Idea program, the maximum potential of time with gifted educators is 45 minutes twice per week. Due to the amount of testing done by the Idea teachers, there is limited time to provide additional services to students. All stakeholders raised concerns as to whether this was enough time to support these learners. Interview, focus groups, and survey data indicated limited time spent with gifted teachers as an area of concern:

"IDEA (approx. 30-40 min pull out 2x/week) is a good start but alone is insufficient to fully meet the needs of gifted students. Regular general education classroom curricula in Darien are not always sufficiently rigorous for gifted students." -Parent Quote from Survey, 2021

"My 2nd grader would benefit from being pulled out more often or for a longer period of time, such that his overall curriculum was geared toward gifted kids. Although the District talks about differentiation, this happens less in practice, and some gifted students (like my 2nd grader) are really bored with the pace and content of the material in the general classroom."

-Parent Quote from Survey, 2021

The number of service hours in the elementary program combined with the need for regular classroom teachers to have additional professional development in differentiation for gifted learners make it difficult for gifted students to receive an adequate level of challenge in the typical education setting. Student focus groups emphasized this in the italicized comments below:

"In Idea, we get to do more interesting stuff, like the riddles, we don't do that in other classes. It's stuff that challenges our minds more when other classes don't really do that." - Student Quote from Survey, 2021

"We dive deeper in certain topics, like in our normal classes we are doing a bunch of things at once, but in Idea, we focus on one thing for a couple of classes."

- Student Quote from Survey, 2021

In addition to the concerns raised about the amount of time students were being serviced, parents also indicated concern over the level of challenge students experience when they are not in Idea.

"They both have experienced at times school refusal due to boredom when not challenged(in the regular classroom). And it has been VERY challenging some years to keep them motivated if teachers in the regular classroom were not willing or able to slightly alter the work for them ." - Parent Quote from Survey, 2021

In speaking with students in the elementary focus group, it was clear that the Idea class was the place where students felt the greatest challenge. In response to the question, "What is the hardest part about school for you?" Students at the elementary level agreed that it was the work they do in the Idea Program. This narrative changed for students who were asked in the middle school Idea program. When asked the same question, students in the middle school identified other areas as more of a challenge and indicated that Idea is where they felt most relaxed.

While widespread program satisfaction was expressed at the elementary level, concerns regarding the allocation of adequate space for learning arose from parents, students, and teachers alike. Teachers reported regular shifting of spaces and all groups shared that at times the space prohibits the types of activities available to students in the program.

#### Commendations

#### Program Design

- Program goals align with the NAGC standards.
- There is a written program statement related to gifted students.
- There are written goals and objectives for the program.
- 92.6 % of all students surveyed said they feel comfortable participating in the Idea/Achievers classes.

**Elementary Program** 

- The student focus group for elementary students reported that they feel challenged and engaged when in Idea.
- There is a clear understanding by all stakeholders that students benefit from being grouped with students of similar academic interests and abilities.
- Parent, student, and teacher survey results reflect a high value for the teachers in the Idea program.

### Considerations

#### Program Design

- Group students together for instruction by their areas of talent for some portion of their gifted instruction.
- Develop a continuum of services to meet the broad range of individual gifted students.
- Create a policy that provides opportunities for grade level acceleration and grade level placement.
- Create a district-wide stakeholder group that meets regularly to review district services for gifted students.
- Clarify and communicate expectations for supporting gifted learners in the general instruction setting.
- Ensure alignment with program goals and curriculum to produce evidence that goals are explicitly addressed in the written curriculum, instruction, and assessment.

#### Elementary Program

- Increase time students receive services from teachers of the gifted.
- Provide additional professional development for classroom teachers to support differentiating learning opportunities in their classrooms. Consider providing a series of continual professional development for teachers in the area of differentiation as this area of focus is essential and transcends the needs of gifted learners.
- Allocate a dedicated and appropriate space for gifted education programming at each elementary school.

### Idea at Middlesex Middle School

The middle school program services identified students during their FLEX and lunch periods for 90 minutes a week. Students are required to attend during two lunch periods or during a shared lunch and FLEX period. The middle school program design appeared in the commentary from every stakeholder group as something that the District should address.

Parents demonstrated more uncertainty regarding quality of learning, communication, and responsiveness at the middle school level. They attribute the change to the limited time and focus given to student growth due to students meeting while having lunch. Below are a couple of highlighted samples of parents' thoughts of the lunchtime middle school program.

"Middle School IDEA is too vague, and the lack of student accountability/grades/ scheduling during lunch dilutes the impact. It feels more like a club than a class, and students lose momentum in their "gifted" development, leaving them ill-prepared for advanced courses in high school."

- Parent Quote from Survey, 2021

"Separately, as a parent, I don't see what they are doing in Idea class in middle school because they are not working on projects at home. It is my sense, though, that the middle school curriculum can be more robust. My son seems to have gotten more out of the 5th-grade curriculum than 6th grade, but it's possible it's just not as visible to parents once they hit middle school."

- Parent Quote from Survey, 2021

While parents unanimously disagreed with the lunchtime classes for the middle school program, students were divided depending on if they saw time with peers as a desirable event or preferred to use their class time for other purposes. Student comments on this matter can be found below.

"It can be kind of annoying because if you have friends at lunch, you can't sit with them." - Student Quote from the focus group, 2021 "We kind of have longer to eat you can keep eating through the class. Because we have study lunch and you have to go to study hall. It makes it more laid back." - Student Quote from the focus group, 2021

"Make the classes during flex instead of during lunch."

- Student Quote from Survey 2021

According to the Hanover Research Group, gifted students serviced in by ability grouping approach have the opportunity to deliver comprehensive programs, provide flexible grouping based on several variables and focus on talent development. The current data does not support that the strengths of this model are being captured during the interrupted learning time. Interviews with staff, including teachers of the gifted, administrators, and general staff survey comments, provide another data source that supports the need to review the class schedules provided to gifted middle school learners. The statements below highlight some concerns raised.

"I have heard it described by some parents as more of a lunch bunch."

- Staff Quote from an interview, 2021

"The schedule needs to be shifted to allow for some real-time and focus so that students can stay in the learning mode and not just a different kind of social gathering." - Staff Quote from an interview, 2021

"I think the kids really enjoy their time there. It seems to be where they can be themselves. I wish it weren't during their lunchtime. Many of these students need the social interactions to be well-rounded." - Staff Quote from an interview, 2021
#### Commendations

- Students in the 6th grade and 8th-grade focus groups reported enjoying their time in Idea and reported that they felt it was a relaxing space.
- Both students surveyed and in focus groups reported that they feel the Idea program challenges them as thinkers.
- Parents report that there are positive relationships between the teachers at the middle school level and the students.

#### Considerations

- Revise the middle school schedule to accommodate full periods of gifted education learning opportunities.
- Improve program communications between teachers of the gifted, classroom teachers, parents, and students.
- Embed student work on self-efficacy by explicitly working with students to discover their own interests, learning styles, and preferred expression models.

#### High School Program Model

The high school model is a yearlong elective class that meets four days in an eight-day cycle. Although the course is a year-long course, it is a pass/fail class where students earn half a credit. Students are required to have a mentor for their project to support their learning. Several students and parents have advocated for full credit; however, more stakeholders would like to see the potential of the program brought closer to fruition by adding more rigorous checks and balances and increasing the explicit instruction in project management.

"The high school project (we only know 9th grade) should have taught project management and other entrepreneurial skills - frankly, it did not meet those needs. The concept is great, but it fell a bit flat on meeting those goals." - Parent Quote from Survey, 2021

The Achievers' Program seems to be unique in the state and, as such, can be redefined in the District to create a pocket of excellence. Eighth-grade students seem to have conflicting feelings about enrolling in the Achievers program due to the increased pressures of high school and a need to see a solid return on investment as they begin their path to college readiness. During our focus group, eighth graders spoke openly about beginning to think more seriously about what they needed on their applications for college. Some students bemoaned that the Achievers classwork did not help them in this area. The addition of community service or service-learning as a component to this coursework could provide an opportunity to support others and give students application material while deepening their social-awareness and interpersonal skills. The following narrative statements and survey data from students shine a light on the information above:

"I chose not to participate in the Achievers program because I would like the extra elective to act as a study hall. I also feel like adding on another class to the already intimidating freshman year would be a little more difficult."

- Student Quote from Survey, 2021

"I want to participate because a.) my friends are also doing it b.) I wanted to because it sounds fun and c.) I enjoy the IDEA program and want to see it out until its last years." - Student Quote from Survey, 2021 "I'm not choosing to participate because there are many other electives I want to take that interest me more." - Student Quote from Survey, 2021

In looking at the collective feedback regarding the Achievers program and the direct observation of the final projects from students over the past two years, it is evident that not all students are dedicating the same amount of time and work quality to this year-long program. Although the projects are selected by students and the presentations of the final projects are student-driven, there needs to be a higher level of rigor in project development regardless of the method chosen for the presentations. The ability for students to have the opportunity to participate in a self-designed course or independent study is a positive programmatic attribute as identified in Renzulli's Continuum of Special Services for the Schoolwide Enrichment Model.

Many students seem reluctant to use their time in freshman year to enroll in the Achievers program. The pie graph below in Figure 7 shows the number of 8th graders surveyed committed to joining the 9th-grade Achievers program. Of the twenty-five respondents, only 5 were committed to taking the class.



25 responses

Figure 7 - Student Survey: If You Are Entering High School Next Year, Do You Plan to Participate in the Achievers Program?

The District must either realize the program's potential by investing in revisions that will make it more robust and meaningful or consider if it should continue to be supported. Continuing the status quo without the checks and balances needed to motivate high-achieving students is a missed opportunity for student achievement. This is reflected in the following parent and staff comments.

"9th-grade IDEA is a great concept, but the implementation is lacking in terms of teaching students project management skills. They focus too much on showing their work and seemingly not at all on setting goals for important milestones to be achieved over the year." - Parent Quote from Survey, 2021

"I can't help but think that this program is something that should be available to more than just the gifted students at the high school level." - Staff Quote from an interview, 2021

#### Commendations

- The District supports having a unique high-school program for gifted learners.
- Students are required to have a mentor in their area of interest as a part of this course, which is a best practice in gifted learning for secondary students.
- Students are able to deeply explore a personal area of interest.
- Students are encouraged to be independent in their learning early in their high school careers.

#### Considerations

- Ensure secondary learning experiences are rigorous and relevant to students by connecting to their interests and preparing them for a global society.
- Provide all high school teachers with an orientation to the Achievers program to better capitalize on the internal resources available in the high school.
- Implement a service-learning component that requires students to seek an authentic audience for their projects.
- Offer open spaces in the Achiever's program to students who exhibit interest and are willing to engage in a course application process that includes an interview and a learning portfolio representing their interests and strengths as a learner.

"The major goal of gifted education is not to standardize young learners. Rather, most people in the field believe such programs are intended to expand the reservoir of people who will contribute to creative innovations in the arts and sciences and to all areas of human endeavor designed to make the world a better place". - Joseph Renzulli 2021

To anchor the understanding of research-based best practices in the area of curriculum and instruction several resources will be used including those from UConn's Center for Creativity, Gifted Education, and Talent Development as well as NAGC.

Definitions of common curriculum and instruction terms are provided in this section to better understand the essentials of teaching and learning and application of an equity lens.

**Enrichment Teaching and Learning** is best defined using these four principles:

- 1. Each learner is unique, and therefore, all learning experiences must be examined in ways that take into account the abilities, interests, and learning styles of the individual.
- 2. Learning is more effective when students enjoy what they are doing, and therefore, learning experiences should be constructed and assessed with as much concern for enjoyment as for other goals.
- 3.Learning is more meaningful and enjoyable when content (i.e. knowledge) and process (i.e. thinking skills, methods of inquiry) are learned within the context of a real and present problem; and therefore, attention should be given to opportunities to personalize student choice in problem selection, the relevance of the problem for individual students at the time the problem is being addressed, and authentic strategies for addressing the problem.
- 4. Some formal instruction may be used in enrichment learning and teaching, but a major goal of this approach to learning is to enhance knowledge and thinking skill acquisition that is gained through formal instruction with applications of knowledge and skills that result from students' own construction of meaning (Renzulli, 1994, p. 204).

**Differentiated Instruction** - Planning, instructing and assess students with understanding where they are in their learning and building upon the premise that students learn in different ways and learn best when attention is paid to their individual learning styles and interests. Tomlinson (2000)

The NAGC describes **acceleration** as the process of moving a student through the traditional curriculum at a faster rate in comparison to peers.

The NAGC defines **twice exceptional** or **2e** learners as those who possess the characteristics of gifted learners as well as demonstrate evidence of having one or more learning differences that align to federal or state criteria. Like all gifted learners, those who are twice exceptional are highly knowledgeable and their giftedness may be harder to evoke as a result of their learning differences.

The current curriculum and instructional practices have been a cornerstone of the Darien Idea program for many years. Although there have been attempts to increase mathematics, problem-based learning, and other topics in the curriculum, concerns persist for students and parents who would like to see other subject matter added, most notably in mathematics and sciences.

The evaluation of the curriculum and instruction of the Darien Idea program included a review of the following areas:

- Content taught at each grade band with a review of sample lesson units
- The information available on the Darien website
- Program goals and vision
- Student, Parent & Teacher surveys
- NAGC Program Standards
- Classroom observations and student focus groups

In looking at the curriculum and instruction of the Idea program, it was important to be guided by a basic set of questions as a frame of reference:

- To what extent are the stated goals and vision of the gifted program fulfilled in their actual operation?
- To what extent is the gifted program meeting the needs of the identified students as perceived by all stakeholders?
- What are the curriculum & instruction strengths and weaknesses in relation to best practices in gifted education?
- What are the recommendations for program improvement or revision?
- What academic areas are used to identify students and what academic areas are instructed?

Parents also weighed in on the curriculum. Their concerns ranged from wanting to ensure students who excelled in math didn't fall behind to wanting to see other subject matters included in the curriculum in general. The statements from the parent survey below are a sample of the many comments on this matter.

"I do appreciate the enrichment that IDEA provides, particularly to support the "think outside the box" learners who are strong in ELA. It would be great if there could also be an accelerated program, especially in math. The jump from fifth-grade math to middle school advanced or very advanced math, especially for students whose families can't or choose not to arrange for extra schooling/tutoring to get ahead of the curriculum, seems absurd. Adding that level of pressure to a child who is dealing with the significant SEL associated with starting middle school doesn't make sense; nor does it make sense to force parents to choose between a better transition from the SEL perspective (going with easier math) and access to future higher-level classes in high school (requiring harder math)." - Parent Quote from Survey, 2021

"There's too much emphasis on enrichment/cultural learnings (Greek mythology) and not enough focus on technical/advanced skills (e.g., math, advanced writing, science, etc.). Most of the activities seem exclusive (i.e., small elite groups) but not challenging, commensurate to their gifted status. I know many parents feel this way. It's the old debate of enrichment vs. technical in terms of what such programs should focus on." - Parent Quote from Survey, 2021

"It would be nice if students clearly cut out for the double accelerated math track had the opportunity to learn the necessary concepts at an advanced pace in elementary school. This would likely need to be an add-on to the existing Idea curriculum, as I wouldn't want to remove anything currently offered."

- Parent Quote from Survey, 2021

Still, other parents referenced the desire to see students connect with their overall future goals. The development of future career goals aligned with talents and interests is in the <u>first standard</u> from the NAGC and is an important part of gifted development.

"I was interested in the question about helping the students identify (their) future school or career goals. This is something that would be great to see more of for Idea middle schoolers. Giving them ideas for how to channel their talents in the future would be great. They are in the program because they have the aptitude, but how they apply that aptitude in the future is a totally different story." - Parent Quote from Survey, 2021

The commentary from administrators and teachers highlights many of the same topics as the parent and student responses. One notable difference is that staff has openly discussed the topic of equitable learning experiences. Administrators also commented on the desire to see students outside of the Idea program have access to more hands-on enrichment opportunities during focus group discussions and interviews across the grade bands. They cited that regular education teachers could teach some of the integrated learning experiences in regular classrooms with adequate training for teachers. Below are several comments that highlight this point.

"The Idea classes have become a focus for parents because they feel it is the only place their kids can get enriching opportunities. We could do this in regular classrooms if teachers had the training. " - Staff Quote from Interview, 2021

"It feels like what is happening in the Idea program is good instruction for all students. Why wouldn't we want all of our students to be able to explore their interests? I think we need to look for ways to make this more accessible." - Staff Quote from Interview, 2021

"I would love to learn more about ways to engage my IDEA students even more. At times, the curriculum does not allow students to explore personal topics of interest. I feel this would not only greatly benefit the IDEA students, but general ed. students as well." - Teacher Quote from Survey, 2021 The concern for advanced students in math also surfaced in this stakeholder group, as evidenced by the comment below. The need to explore an acceleration in the area of math is clear in all data sources.

"There is no option for students who excel at math to participate in gifted programs. It only identifies and services those who excel at reading and writing. This is a disservice to so many mathematically strong students who are in heterogeneous classrooms, with little opportunity to explore that content further.

- Teacher Quote from Survey, 2021

"The use of enrichment, differentiation, acceleration, and curriculum enhancement has resulted in higher achievement for gifted and talented learners as well as other students when it is applied to a broader population of high and average achievers "(Colangelo, Assouline, & Gros, 2004; Field, 2009; Gavin et al, 207; Gentry & Owen, 1999; Gubbins, Housand, Oliver, Schader& DeWet, 2007; Kulik, 1992; Reis et al, 2007; Rogers, 1991; Tieso, 2002).

Overall it is evident that students, parents, teachers, and administrators can see the benefits of having a robust gifted program. There is an excessive number of comments made by both students and parents about the level of challenge in areas other than language arts. In focus groups, students were asked at both the middle school and elementary level what they would change, if anything, about their Idea learning experience. The student responses were similar, with all students expressing a desire to have more science and hands-on opportunities to create. Student perception of where they are working harder varied based on the grade level. Elementary students all agreed that they are most challenged in their Idea classes, while middle school students named other subject areas, including math and social studies and geography.

Students in the middle school expressed that they felt they were unprepared for the level of math difficulty once they got to middle school, while elementary students felt classwork did not challenge them in math.

In speaking with both gifted teachers and parent representatives, there is a general concern that the identification process or teacher disposition for recommending students to the gifted program can negatively impact students who are not placed into the program immediately. They must sometimes wait several years to qualify. This was also evident in the narrative section of the survey as highlighted by this parent comment:

"My experience was that whether your child qualifies or not, if their teacher did not like IDEA, they were not going to recommend, and the child ultimately suffers until you try again with a more IDEA-friendly teacher." - Parent Quote Survey, 2021

#### Commendations

- Nearly all parents surveyed feel that the gifted program curriculum offers their children unique and relevant challenges.
- 85% of parents feel that the gifted education program contributes to their child's development of positive self-esteem.
- Most students and parents feel that WordMasters is a valuable addition to the Idea curriculum
- Classroom observations showed students were engaged in active participation, guided discussions, and exceptional presentation skills.

#### Considerations

- Provide opportunities to accelerate instruction in elementary schools in the area of mathematics.
- Create conditions for schoolwide enrichment at the elementary level for all students.
- Support staff development and understanding of differentiation and acceleration in the core content areas.
- Review current curriculum at all levels to make sure the curriculum is culturally relevant, meets the stated goals indicated for the Idea program, and incorporates more content areas including science, math, and the arts.
- Embed NAGC Standard 1 explicitly into the curriculum by identifying and developing students' intellectual, academic, creative, and leadership abilities.

### CONCLUSION

Overall, Darien's Idea Program for gifted students has many strengths. It is clear that the families who are being serviced value the program and find it to be a rewarding experience. Parents are extremely fond of the Idea teachers and support the work they do. A strength of the program is the predominantly veteran gifted teaching staff that dedicates a considerable amount of their personal time to make sure that students and families feel supported. This level of commitment to excellence was evident in all points of data collected, most notably at the elementary level. The students feel loved and supported by their Idea teachers and feel that they can go to them for support even after they are no longer in the program.

Another strength for the District is the written curriculum that documents the pace and sequence of learning for gifted learners. The newly created program goals align with best practices and will help support additional revisions to the curriculum.

Perhaps one of the District's greatest strengths is the clear commitment to continuous improvement, supported by the Board of Education, with a budget for program needs.

There were several areas where the District can make improvements to the program. As noted throughout this evaluation, there is a need to systematize the communication of program information to parents in the program and prospective parents. Additionally, there are NAGC best practices in program design that have not yet been implemented as part of District practice. An example of this is creating a policy that governs students' ability to gain early entrance, grade skipping, early credit, and early graduation according to individual student needs. An additional consideration that may yield many benefits is exploring the SEM model piloted at the elementary level. This could address the need for differentiation outside of the Idea program and support the District's ability to develop talent in young students. Although students are identified through a series of set criteria, it is important to individualize students' areas of high ability to better allow for differentiation of curriculum both in and out of the Idea program.

Attention to the commendations and considerations, especially those highlighted in the executive summary, will enable the district to strengthen the program and address gaps that do not align with best practices.

### RESOURCES

Best Practices in Gifted and Talented Education - Hanover Research (2017)

<u>Henderson, A.T. and K.L.Mapp. "A New Wave of Evidence: The Impact of School, Family, and</u> <u>Community Connections on Student Achievement</u>"

"Grouping the Gifted and Talented: Questions and Answers." Davidson Institute.

The National Association for Gifted Children

Reis, S.M., & Renzulli, J.S. (2010). Is there still a need for gifted education? An examination of current research. Learning and Individual Differences, 20. 308-317.

Renzulli Center for Creativity, Gifted Education, and Talent Development

Tomlinson, C.A. (2000). The Differentiated Classroom. ASCD. Alexandria, VA

#### APPENDIX

- Appendix A: <u>Parent Survey 2021</u> question template
- Appendix B: <u>Student Survey 2021</u> question template
- Appendix C: <u>Teacher Survey 2021</u> question template
- Appendix D: <u>2019 Board Update</u> Memo



### GIFTED EDUCATION PROGRAM EVALUATION

June 2021



Presented by Theresa Rangel

## **EVALUATION PROCESS OVERVIEW**



- Collecting data
- Reviewing Best Practices
- Identifying Themes
- Creation of an evaluation to support
  - opportunities for improvement in Idea





Inquiry Process

### DATA SOURCES



**Resource &** Document Review



### **PROGRAM INCLUSIVITY**





### **PROGRAM DESCRIPTION**

### Elementary

75-90 Minutes a Week

### **Middle School**

90 Minutes a Week



### **High School**

# Pass/Fail Class 4/8 Days

## HIGHLIGHTED COMMENDATIONS

- The Board of Education allocates budget resources to meet program needs.
- Over 90 % of parents surveyed feel that the gifted program provides their child(ren) with a learning environment where they feel safe.
- The district has a strong and active parent support group in DAEG.
- 85 % of parents feel that the gifted education program contributes to their child's development of positive self-esteem.
- There is a clear understanding by all stakeholders that students benefit from being grouped with students of similar academic interests and abilities.
- Both students surveyed and students in focus groups feel that the Idea/Achievers Program challenges them as thinkers.
- 80.2% of students surveyed expressed that they get to try new things in the Idea/Achievers Program.
- 92.6 % of all students surveyed said they feel comfortable participating in the Idea/Achievers classes.
- Dedicated program oversight from a District administrator.

ld's development of positive self-esteem.

# HIGHLIGHTED CONSIDERATIONS

- Provide professional development for all staff in the following areas: the process for identifying gifted learners, attributes of gifted learners, and differentiation to support gifted learners in the general education setting.
- Identify students by their areas of strength and consider a process for identifying talents in addition to academic giftedness.
- Revise the middle school schedule to accommodate full periods of gifted education learning opportunities.
- Ensure secondary learning experiences are rigorous and relevant to students by connecting to their interests and preparing them for a global society.
- Increase time elementary students receive services from teachers of the gifted.
- Establish a District stakeholder group that meets regularly to systematically review services for gifted learners.
- Provide opportunities to accelerate instruction in elementary schools in the area of mathematics
- Create conditions for schoolwide enrichment at the elementary level for all students.

## QUESTIONS / DISCUSSION





To: Members of the Board of Education

From: Dr. Alan Addley, Superintendent of Schools

Subject: Board of Education Goals 2020 - 2021

Date: June 15, 2021

Please find below the approved BOE 2020–2021 goals along with the fall, winter and spring progress reports. The topic for discussion at the June 22 Board meeting is the spring (June) updates.

Goal	Strategic Work	Measures
1. Support student learning during the pandemic health crisis.	<ul> <li>The Board will provide governance during the COVID-19 pandemic through:</li> <li>Assisting the Superintendent in planning and setting direction for the District.</li> <li>Providing continuity of meetings and engagement with the community.</li> <li>Oversight of management practices and communications.</li> <li>Setting policies and providing financial resources to support the effective implementation of the district's Reopening Plan.</li> <li>Monitoring curriculum &amp; academic standards.</li> </ul>	<ul> <li>The development of a comprehensive and Reopening Plan for the school community</li> <li>Adoption of new/revised policies as necessary</li> <li>Frequency and variety of communications</li> <li>Community participation in Board meetings in the remote settings</li> <li>Regular agenda items that address the implementation of the reopening plan, curriculum and academic standards</li> </ul>
2. Complete the Strategic Planning Process	The Superintendent of Schools will work with Dr. Richard Lemons to complete the work of the Strategic Planning Committee and work with the Board of Education to develop District Mission, Vision, Values and Goals.	<ul> <li>Formal adoption of the District's Strategic Plan that includes the District's Mission, Vision, Values and Goals.</li> <li>Publication and dissemination of the Strategic Plan to students, staff and parents.</li> </ul>

3. Advance the District's facility projects	<ul> <li>The administration will support the Board's facilities and capital planning by:</li> <li>Working with Northeast Collaborative Architects to evaluate the three elementary schools with portables (Hindley, Holmes and Royle) and the school libraries in coordination with the Library Media Specialists; Facilities; Principals; and, the Director of Instructional Technology to provide a redesign for libraries across the District.</li> <li>Supporting the Ox Ridge Construction Project to ensure adherence to the educational specifications and successful planning for a smooth transition to the new school.</li> <li>Reviewing the five-year Capital Plan</li> </ul>	<ul> <li>Facilities Committee meetings to discuss the progress of the portable removal / libraries study by Northeast Collaborative.</li> <li>Presentation of report and recommendations to the Board of Education from the Northeast Collaborative study.</li> <li>Regular Board of Education updates on the Construction and transition plans for the Ox Ridge Elementary Schools</li> <li>Potential inclusion of construction/renovation plans into future capital budgets</li> </ul>
4. Complete the review of bus transportation	<ul> <li>The administration will oversee the completion of the bus transportation study with School Bus Logistics to include:</li> <li>Policy comparisons to surrounding districts have been completed.</li> <li>Review of our current routes and bus utilization underway.</li> <li>Review of impact on reducing the walk radius and its impact on ridership underway.</li> <li>Review of shifting elementary early school to late school to free up a tier to provide capacity underway.</li> <li>Consideration of courtesy busing options.</li> </ul>	• Report and presentation on the completed bus study with possible options and to adjust walk radius including cost implications.
5. Advance Teaching & Learning	<ul> <li>The Board and Administration will support District strategic efforts to:</li> <li>Revise and create curricula that represent diverse perspectives and are designed to challenge all learners.</li> <li>Provide job-embedded professional learning that supports new challenges educators face related to social and emotional learning needs, technology, and equitable instructional practices.</li> <li>Improve feedback strategies to support teachers as they provide instruction across a variety of new teaching and learning models.</li> </ul>	<ul> <li>Updated curriculum units with design expectations for diverse cultural perspectives and differentiation.</li> <li>Documentation of professional learning focus, outcomes, and teacher feedback from additional professional learning time allocated by the BOE.</li> <li>Updated approach for strategic feedback aligned with state guidelines for teacher evaluation.</li> </ul>

#### **Spring Review** GOAL December Update March Update June Update • Developed a comprehensive • Conducted weekly meetings with • Maintained in-person learning for all Reopening Plan for the school health professional students for the majority of the • Maintained detailed records of COVID community pandemic • Provided financial resources to Support student expenditures for additional • The Board secured an additional learning during support health, safety and appropriation appropriation for COVID-related the pandemic operational elements of the • Provided a State approved solution to expenditures health crisis. **Reopening Plan** the statutory school day requirement • Collaborated with town and medical • Adopted new/revised COVID for the number of days and hours for professionals to provide access to policies instruction student vaccination clinics • Provided regular communications • Provided weekly COVID • Completed In-Person Instructional & Continuity of Services Plan and forums/meetings to the communications to parents from • Proposed expenditures for the community schools and Central Services • Continuation of Board meetings in • Developed and implemented a phased American Rescue Act Grant the remote settings in plan to return all students to in • Maintained weekly meetings with • Maintained oversight of the person learning health professionals and weekly • Collaborated with town and medical implementation of Reopening Plan communications with parents through regular BOE agenda items professionals to expeditiously provide District updates on learning status • • Revised the Reopening Plan provided at each BOE meeting dedicated teacher vaccination clinics • Ability of the District to keep students in school • Facilitation of the Strategic Planning • Completed Board of Education • Strategic Plan approved at the March Committee meetings by Dr. Richard discussions with Dr. Richard Lemons 10 BOE Meeting. • Vision of the Graduate scheduled for Complete the Lemons to develop draft of guiding to refine guiding documents Strategic • Revised the Strategic Plan based on approval at the June 22 BOE Meeting documents • Presented, discussed and received Planning **BOE** feedback • Strategic Plan posted on District website. feedback at several BOE meetings • BOE meeting scheduled for March 10 Process. • Staff completed draft indicators for for a final review and adoption of the • Publication and dissemination of the the strategic work, time frame and Mission, Vision, Values and Goals. Strategic Plan to students, staff and measurements associated with each parents scheduled for the goal summer/fall. • BOE meeting being scheduled for December to review the draft Mission, Vision, Values and Goals.

Board of Education Goals: 2020 - 2021

Advance the District's facility projects.	<ul> <li>Discussed and reviewed the progress on the portable removal and libraries study by Northeast Collaborative at the Facilities Committee meetings</li> <li>Presentation of report and recommendations by Northeast Collaborative to the Board of Education</li> <li>Board of Education presentations on the Construction and transition plans for the Ox Ridge Elementary School</li> <li>Consideration of construction/renovation plans into future capital budgets</li> <li>Scheduled Hindley &amp; Holmes roof projects for June 2021</li> <li>Budgeted for revision of building condition survey</li> <li>Closed out Central Office roof project</li> </ul>	<ul> <li>Provide a revised facilities' proposal to remove the portables, redesign the libraries and make classroom size adjustments with priority ranking of Hindley, Holmes and Royle.</li> <li>Included in the Tour of Schools a review of these three school projects before voting on moving these projects to the Town of Darien.</li> <li>Hindley and Holmes roof projects were bid out with a low bid of \$359,000 for Holmes and \$170,000 for Hindley. Work is anticipated to start in June with a completion date of August 24th.</li> <li>Updated five-year Capital Plan</li> <li>Building Conditions Survey deferred by the Board of Education.</li> </ul>	<ul> <li>Developed architectural plans and Ed Specs that were approved by the BOE to move forward to request the BOS appoint a Town Building Committee.</li> <li>Hindley and Holmes Roof projects starting June 2021.</li> <li>Construction of the new Ox Ridge School underway.</li> <li>Implementation of a new Lockdown/Mass Notification system. Scheduled for the summer 2021</li> </ul>
Complete the review of bus transportation.	<ul> <li>Conducted policy comparisons of surrounding districts</li> <li>Conducted administrative meetings and review of draft bus study with Bus Logistics</li> <li>Presentation on the completed bus study at December 8 BOE Meeting with possible options to adjust walk radius including cost implications</li> </ul>	<ul> <li>Completed bus study</li> <li>Vote by the BOE not to add additional buses</li> <li>Recommendation of Policy Committee not to amend the transportation policy</li> </ul>	• Completed a transportation study at the December 8th meeting with possible options to adjust the walk radius including cost implications for future decisions.
Advance teaching & learning.	<ul> <li>Continued process of curriculum revision coupled with departmental staff development related equity and diversification of resource materials.</li> <li>Established Professional Development and Evaluation Committee (PDEC)</li> <li>Use of Friday PD for teacher collaboration, preparing for instruction across different learning</li> </ul>	<ul> <li>Ongoing administrative participation in professional development related to standards prioritization and teaching to grade level standards following the pandemic.</li> <li>Reviewed curriculum frameworks to inform curriculum revision process with infusion of cultural responsiveness and diversification of resource materials.</li> </ul>	• Summer curriculum updates and revision will embed more opportunities for inclusivity through culturally responsive representation and portrayal, student ownership of learning, and opportunities to include current events in teaching and learning when appropriate. Multiple culturally responsive frameworks were reviewed to inform our

<ul> <li>models, and advancing skills with technology.</li> <li>Revised teacher and administrator evaluation plans in accordance with State-approved flexibilities.</li> <li>Scheduled plan to calibrate</li> </ul>	• Responsive use of Friday professional development time to address specific teacher needs and feedback including technology, SRBI, equity, collaborative team time, and engaging students through various modes of learning.	<ul> <li>incremental approach to represent diverse perspectives and needs.</li> <li>Professional development needs were reviewed with grade level leaders and department chairs to inform planning for next year. All teachers expressed</li> </ul>
evaluation feedback with department chairs and curriculum leaders.	<ul> <li>Implemented and continued monitoring of 2020-2021 teacher evaluation plan in accordance with state waiver.</li> <li>Utilized Professional Development and Evaluation Committee (PDEC) to inform professional development and teacher/administrator evaluation practices moving forward.</li> </ul>	<ul> <li>great appreciation and value in the Friday afternoon time that the BOE generously supported. Teachers indicated the need for a continued focus on SEL as we consider a return to school as close to normal as possible. The PDEC committee will continue to shape and provide feedback regarding our District approach to professional learning.</li> <li>We anticipate continued flexibilities with teacher and administrator evaluation feedback practices as we look toward next year. Those flexibilities will be presented to the Board when options are formalized.</li> </ul>

DARIEN PU	JBLIC SCHOOLS
SPECIAL FIELD	TRIP REQUEST FORM

Trips Beyond 500 Miles, or Outside the U.S. (Board of Education Policy HJ3.1)

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Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

<u>Planning Requirements:</u> Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. This form MUST be submitted to Central Office for approvat before final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15<sup>th</sup>. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

- a. Names of the Darien Public School staff initiating the proposal and responsible for the trip Steve Norris, Darien High School head girls cross country coach
- b. Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as potential conflicts with major school events or standardized testing.

Date: Sept 25, 2021	Time: _10:00AM	Destination:	Warwick, RI
Affected school time:	1:30PM dismissal, Friday, Sept 4		
_	The early dismissal allows us to view	the course before	e dark

- <u>c</u>. A description of the rationale for the trip, with special emphasis on the educational value of the experience. This is the Ocean State High School Cross Country Invitational. We have attended every year for the past eight years. This is an opportunity for our girls to compete in a very large and high quality cross country race against teams from four or five states. This is also a team bonding experience.
- d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

There will be no pre trip or post trip activities. Participants will be chosen based upon their performances in competitions held prior to the trip. We will pick captains and the next 16 best runners.

e. The exact modes and times of travel, as well as the exact housing arrangements.

Coach Steve Norris will drive ten girls in a DHS rented van. Coach Norris holds the state of Conn drivers license activity endorsement which allows him to drive students to and from school sponsored activities. The rest of the girls will be driven in privately owned parent vehicles.. We will leave DHS at 1:30PM Friday, Sept 24. We will arrive at Goddard Park just before dark in time to view the course. We will stay at Spring Hill Suites, 14 James Murphy Hwy, W Warwick, Rhode Island, 02893. We will return to DHS on Saturday, Sept 25 at 7:30PM.

Detailed daily time schedules of the agenda of activities.

Sat, Sept 25 10:00AM girls jv 5,000 meter race. 13 girls Sat, Sept 25 11:00AM girls varsity 5,000 meter race, 7 girls

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DARIEN PUBLIC SCHOOLS SPECIAL FIELD TRIP REQUEST FORM Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

**F2** 

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Spring Hill Suites Hotel cost is \$80.00 per student and will be paid for by the student. Meals and transportation will be paid for by the student. Spring Hill Suites will provide night security for \$120, paid for by the student. Meet entry fee is \$90 and will be paid for by DHS

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Students pay \$80 for lodging, \$6.00 for security approx \$40.00 for meals, \$30 for transportation DHS pays \$90 for meet entry fee.

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services. none

					Ivance, so requests for funding in which the event is to occur.
	The submission of a tri	p request, doe	s <u>not</u> , in-an	d-of-itself, constitute any explicit	cit or implied approval.
	No trip is considered a procedures.	uthorized until f	ormally app	proved in writing in accordance	e with the aforementioned
	The field trip organiz students participatin		the schoo	I nurse of the field trip date,	destination, and a list of the
Ster	Altopha ( ohen C. Norris 5/16/21	c. Nev	Ļ	1-	6. 17.21
	ature of Trip Organizer	Dai	e	Signature of Principal	Date
C	Approved		t approved	alen Oder	0 6.18-21
				Signature of Superintendent/De	esignee Date

DARIEN	PUBLIC	SCHOOLS
SPECIAL FIE	LD TRIP R	EQUEST FORM

Trips Beyond 500 Miles, or Outside the U.S. (Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. This form MUST be submitted to Central Office for approval before final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

- Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) The request must be submitted at least 60 days in advance of the departure date and no later than October 15<sup>th</sup>. It must contain detailed written information about arrangements, which at a minimum, must specify the following:
- a. Names of the Darien Public School staff initiating the proposal and responsible for the trip Steve Norris, Darien High School head girls cross country coach

<u>b.</u> Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as potential conflicts with major school events or standardized testing.

				I hettord Academy,
Date: 11/13/2021	Time:	11:00AM	Destination:	Thetford, Vermont
Affected school time:	Requesting dis	missal at 10:12A	M, Friday, Nov 12 in or	der to view the course
	before dark		· · · · · · · · · · · · · · · · · · ·	

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School cross country championships. We must qualify from the Conn state open championships on Nov 5, 2021. At most eight girls will be going to Vermont.

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. The best seven runners and one alternate are eligible to attend.

e. The exact modes and times of travel, as well as the exact housing arrangements.

Depart Friday 10:12AM, Eight girls leave DHS in a DHS school hired van driven by coach Norris. Coach Norris has the State of Conn drivers license activity endorsement which allows him to drive students to and from school activities. Arrive at Thetford Academy, Vermont at 3:00PM to view the course for the next day. At 8:00PM check in to a hotel. Race is Saturday, Nov 13 at 11:00AM. Return to DHS at 7:00PM, Nov 13.

Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

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Sat, Nov 13 11:00AM girls championship 5,000 meter race at Thetford Academy

- <u>g.</u> Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.
   Estimated hotel cost is \$90.00 per student and will be paid for by the student. This includes hotel security. Meals and travel will be paid for by the student.
   Meet entry fee is \$30 and will be paid for by DHS
- <u>h.</u> Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.
   Students pay \$90 for lodging and hotel security and approx \$40.00 for meals
   Students pay for \$20.00 transportation.

DHS pays \$30 for meet entry fee.

<u>i</u>. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services, none

			development occurs a year in adv the fall preceding the school year i		
	The submission of a trip request, does not, in-and-of-itself, constitute any explicit or implied approval.				
	No trip is considered authoriz procedures.	zed until formally	approved in writing in accordance	with the aforementioned	
	The field trip organizer <u>mu</u> students participating in th		ool nurse of the field trip date, o	destination, and a list of the	
Ster	hen C. Norris 5/16	/ 1/21 Date	Signature of Principal	C-IF-21 Date	

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DARIEN PUBLIC SCHOOLS SPECIAL FIELD TRIP REQUEST FORM Trips Beyond 500 Miles, or Outside the U.S. (Board of Education Policy HJ3.1)					F2
Note: Thi	s is a Type-On form.	Click in in	formation cells and type or print and fill in with pe	n.	
	Approved		Not approved		6.18.21
	1 1.1		Signature of Superintendent/Des	signee	Date

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DARIEN PUBLIC SCHOOLS SPECIAL FIELD TRIP REQUEST FORM Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

<u>Planning Requirements</u>: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. This form MUST be submitted to Central Office for approval before final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15<sup>th</sup>. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip Steve Norris, Darien High School head girls indoor track coach

b. Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as potential conflicts with major school events or standardized testing.

)ate:	3/5/2022	Time:	10:00AM	Destination: Boston, MA		
ffecte	ed school time:	no school time affected, depart DHS Friday, Mar 4 at 2:30PM				
37 37		Arrive in Needham, Mass and check in to the Sheraton Needham Hotel at				
		7:00PM				

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School indoor track championship. We must qualify from the Conn state open championships on Feb 26, 2022. At most eight girls would be going to Boston. The meet is held at Reggie Lewis Center, Boston on Saturday, Mar 5,, 2022 10:00AM.

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. Runners qualify from the Conn state open meet on Feb 26, 2022.

e. The exact modes and times of travel, as well as the exact housing arrangements.

2:30PM, Friday, Mar 4: leave DHS in a DHS rented van.. Coach Norris has the state of Conn activities endorsement which allows him to drive students to and from school activities. Arrive at Sheraton Needham Hotel at 7:00PM. Meet is at 10:00AM, Saturday, Mar 5. Return to DHS at 8:00PM, Mar 5.

DARIEN PUBLIC SCHOOLS	
SPECIAL FIELD TRIP REQUEST FORM	ſ
Trips Beyond 500 Miles, or Outside the U.S.	

(Board of Education Policy HJ3.1)

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f. Detailed daily time schedules of the agenda of activities.

Sat, Mar 5, 2022, 10:00AM meet begins at Reggie Lewis Center, Boston

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Estimated hotel cost is \$90.00 per student and will be paid for by the student. This includes hotel security. Meals will be paid for by the student. Meet entry fee is \$30 and will be paid for by DHS

Transportation for one vehicle covering 360 miles at \$0.55 per miles = \$198.00 shared by the student.

<u>h.</u> Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, lund raising, etc.

Students pay \$90 for lodging and hotel security and approx \$40.00 for meals. DHS pays \$30 for meet entry fee. Students pay \$25.00 for transportation

<u>Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.</u>

Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
The submission of a trip request, does not, in-and-of-itself, constitute any explicit or implied approval.
No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.

SI	F2		
Note: This is a Type-On form. Clic	k in information cell	s and type or print and fill in with pen.	
Stephen C. Norris 5/16/21	ny	1-	6.15.21
Signature of Trip Organizer	Date	Signature of Principal	Date

Not approved

Signature of Superintendent/Designee

6-18-21

Elen Adar

Date

NE Indoor Track Trip 2022 permission

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Approved

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DARIEN PUBLIC SCHOOLS	
SPECIAL FIELD TRIP REQUEST FORM	

Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

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Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. This form MUST be submitted to Central Office for approval before final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

**Special Trips** (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15<sup>th</sup>. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip Steve Norris, Darien High School head girls outdoor track coach

b. Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as potential conflicts with major school events or standardized testing.

Date: 6/11/2022	Time: 10:00AM	M Destination:	Burlington High School, Burlington, Vermont		
Affected school time:	Depart DHS Friday, Jun	ne 10 at noon			
	Arrive in Burlington, Vermont at 8:00PM and check in to a hotel				

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School outdoor track championship. We must qualify from the Conn state open championships on June 6, 2022. At most eight girls would be going to Burlington. The meet is held at Burlington High School, Burlington, Vermont Sat, June 11, 2022

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. Runners qualify from the Conn state open meet on June 6, 2022
### DARIEN PUBLIC SCHOOLS SPECIAL FIELD TRIP REQUEST FORM

Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

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e. The exact modes and times of travel, as well as the exact housing arrangements.

Noon, Friday, June 10 leave DHS in a DHS rented van. Coach Norris has the state of Conn activities endorsement which allows him the drive school students to and from school activities. Arrive at a hotel in Burlington, Vermont at 8:00PM. Meet is at 10:00AM, Saturday, June 11. Return to DHS at 9:00PM, June 11.

f. Detailed daily time schedules of the agenda of activities.

Sat, June 11 10:00AM meet begins

19.00

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Estimated hotel cost is \$90.00 per student, includes hotel security and will be paid for by the student. Meals will be paid for by the student.

Meet entry fee is \$30 and will be paid for by DHS.

Transportation for one vehicle covering 690 miles at \$0.55 per miles = \$330.00 shared by the student .

<u>h.</u> Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Students pay \$65 for lodging and security and approx \$40.00 for meals DHS pays \$30 for meet entry fee. Students pay \$42.00 for transportation

Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services. none

Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
 The submission of a trip request, does <u>not</u>, in-and-of-itself, constitute any explicit or implied approval.
 No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
 The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.

**F2** 

		<b>F2</b>			
Note: This	is a Type-On form.	Click in in	formation cells and	ype or print and fill in with per	n.
Stephen (		í C	Nory	h	6-15-21
Signature of	Trip Organizer		Date	Signature of Principal	Date
Q⁄	Approved		Not approved	Addel	6-18-21

Signature of Superintendent/Designee

Date

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	DARIEN PUBLIC SCHOOLS SPECIAL FIELD TRIP REQUEST FORM
	Trips Beyond 500 Miles, or Outside the U.S. (Board of Education Policy HJ3.1)
	This is a Type-On form. Click in information cells and type or print and fill in with pen.
ip fo	ming Requirements: Written application must be submitted first to the school Principal, then to the Assistant eintendent, according to administrative procedures. This form MUST be submitted to Central Office for approval a final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal ancement of special trips can be made only after Board approval has been obtained.
	<b>Special Trips</b> (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15 <sup>th</sup> . It must contain detailed written information about arrangements, which at a minimum, must specify the following:
	Names of the Darien Public School staff initiating the proposal and responsible for the trip David Ott
	Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as potential conflicts with major school events or standardized testing.
	potential conflicts with major school events or standardized testing. 4/27 4pm to 4/28
	potential conflicts with major school events or standardized testing. 4/27 4pm to 4/28 Date: April 27-28, 2022 Time: 8pm Destination: Philadelphia PA
	potential conflicts with major school events or standardized testing. 4/27 4pm to 4/28
	potential conflicts with major school events or standardized testing. 4/27 4pm to 4/28 Date: April 27-28, 2022 Time: Bpm Destination: Philadelphia PA
	potential conflicts with major school events or standardized testing.         4/27 4pm to 4/28         Date:       April 27-28, 2022         Time:       Bpm         Destination:       Philadelphia PA         Affected school time:       Students will miss school day on April 28, 2022         A description of the rationale for the trip, with special emphasis on the educational value of the experience.         Girls Track - To attend the Penn Relays, the largest high school track meet in the country. Will also tour
	potential conflicts with major school events or standardized testing.         4/27 4pm to 4/28         Date:       April 27-28, 2022         Time:       Bpm         Destination:       Philadelphia PA         Affected school time:       Students will miss school day on April 28, 2022         A description of the rationale for the trip, with special emphasis on the educational value of the experience.
	potential conflicts with major school events or standardized testing.         4/27 4pm to 4/28         Date:       April 27-28, 2022         Time:       Bpm         Destination:       Philadelphia PA         Affected school time:       Students will miss school day on April 28, 2022         A description of the rationale for the trip, with special emphasis on the educational value of the experience.         Girls Track - To attend the Penn Relays, the largest high school track meet in the country. Will also tour         the University of Pennsylvania campus. We took this trip in 2019 and the girls are still talking about it. It is a chance to compete against the best high school runners in the US and Jamaica. In addition to the

e. The exact modes and times of travel, as well as the exact housing arrangements.

Parent drivers, similar to 2019. Depart after practice on Apr 27. Return after competition on Apr 28. We will stay at The Inn at Penn, on the University of Pennsylvania campus.

f. Detailed daily time schedules of the agenda of activities.

The specific meet schedule will not be available until next spring. We will depart after practice on Apr 27. We will eat dinner and breakfast on the Penn campus, compete in the meet, tour the campus, and head home.

### DARIEN PUBLIC SCHOOLS SPECIAL FIELD TRIP REQUEST FORM Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

<b>F2</b>

Note: This is a Type On form. Click in information cells and type or print and fill in with pen.

<u>g.</u> Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

4 hotel rooms at approximately \$300 each. \$150 per girl. \$40 for meals.

<u>h.</u> Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

All to be paid by athletes.

5 P

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services. None

Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
 The submission of a trip request, does <u>not</u>, in-and-of-itself, constitute any explicit or implied approval.
 No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
 The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.

David Ott Signature of Trip Organizer		 May 11, 2021 Date	Signature of Principal	C-15.21 Date 6-18-21	
Approved		Not approved	aller Order		
			Signature of Superintendent/Designee	Date	

(F2) Field Trip Request Form Beyond 500 miles 2021

DAR	IEN PI	UBLIC	<b>SCHOO</b>	LS
SPECIAL	FIELD	TRIP	REQUEST	FORM

<b>F2</b>
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Trips Beyond 500 Miles, or Outside the U.S. (Board of Education Policy HJ3.1)

Note: This is a Type On form. Click in information cells and type or print and fill in with pen.

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<u>Planning Requirements</u>: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. This form MUST be submitted to Central Office for approval before final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15<sup>th</sup>. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

- <u>a.</u> Names of the Darien Public School staff initiating the proposal and responsible for the trip Hugh Underhill Wick Clothier
- b. Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as potential conflicts with major school events or standardized testing.

Date:	Feb 25-27 2022	Time:	_6:00am	Destination:	Philadelphia pa
Affected		Friday feb 25 departu	ure- retu⊮n Sunday	feb 27- no missed s	chool due to February

- A description of the rationale for the trip, with special emphasis on the educational value of the experience.
   Us Squash High School team nationals- opportunity to compete with school teams throughout the country.
- d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

players 1-9 on the ladder will be invited as players, senior captains not in the top 9 will also be invited by the coaches. The top 9 players are determined by weekly ladder matches. Coaches will have discretion to invite other players as they see fit.

e. The exact modes and times of travel, as well as the exact housing arrangements. Bus will be mode of travel. Hotels will be arranged, (hotel TBD)

<u>f.</u> Detailed daily time schedules of the agenda of activities.
 Leave sports loop either Thursday evening or Friday morning of that week, depending on match schedule.
 Match schedule will be determined 1 week before the event. Matches will be all day Friday- Sunday. Team dinner Friday and Saturday evenings with coaches. Team dinner locations TBD

### DARIEN PUBLIC SCHOOLS SPECIAL FIELD TRIP REQUEST FORM Trips Beyond 500 Miles, or Outside the U.S.

<b>F2</b>
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(Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Cost of tournament about \$1800 combined for girls Varsity and boys varsity- Hotel and dinner costs will be separate

Staffing - coaches will be present as part of their seasonal stipend

Bus and driver- to and from location, no overnight stay- all facilities will be with in walking distance in downtown Philadelphia(COST TBD)

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Tournanement fees are covered by BOE budget, Bus is partial BOE/parent Co-pay Hotel and dinners are parent co-pay

. 1

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services. none

Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
The submission of a trip request, does not, in-and-of-itself, constitute any explicit or implied approval.
No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.

Hugh Underhill/Wick Clother	6/3/21	(.Ir.2.		
Signature of Trip Organizer	Date	Signature of Principal	Date	
Approved	Not approved	ala addy	6-18-21	

Signature of Superintendent/Designee

Date

DARIEN	PUBLIC	SCHOO	IS
SPECIAL FIE	LD TRIP R	EQUEST	<b>FORM</b>

Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

<u>Planning Regultements</u>: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. This form MUST be submitted to Central Office for approval before final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15<sup>th</sup>. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip Tyson Kaczmarek, Darien High School head boys indoor track coach

b. Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as potential conflicts with major school events or standardized testing.

	3/5/2022	Time:	10:00AM	Destination:	Boston, MA		
	d school time:	no school time affected, depart DHS Friday, Mar 4 at 2:30PM Arrive in Needham, Mass and check in to the Sheraton Needham Hotel at					
	-	7:00PM					

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School indoor track championship. We must qualify from the Conn state open championships on Feb 19, 2022. At most a few boys would be going to Boston. The meet is held at Reggie Lewis Center, Boston on Saturday, Mar 5, 2022, 10:00AM.

<u>d.</u> An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. Runners qualify from the Conn state open meet on Feb 19, 2022.

e. The exact modes and times of travel, as well as the exact housing arrangements.

2:30PM, Friday, Mar 4: leave DHS by car. Arrive at Sheraton Needham Hotel at 7:00PM Meet is at 10:00AM, Saturday, Mar 5. Return to DHS at 8:00PM, Mar 5

F2

DARIEN PU	JBLI	C SCHOO	<b>)LS</b>
SPECIAL FIELD	TRIP	REQUEST	FORM
Trips Beyond 500	Miles,	or Outside t	he U.S.

(Board of Education Policy HJ3 1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen-

<u>f.</u> Detailed daily time schedules of the agenda of activities.

Sat, Mar 5, 2022, 10:00AM meet begins at Reggie Lewis Center, Boston

- <u>a.</u> Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.
   Estimated hotel cost is \$90.00 per student and will be paid for by the student. This includes hotel security. Meals will be paid for by the student.
   Meet entry fee is \$30 and will be paid for by DHS Transportation for one vehicle covering 360 miles at \$0.55 per miles = \$198.00 paid for by parents
- Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.
   Students pay \$90 for lodging and hotel security and approx \$40.00 for meals.

Parents pay \$30 for meet entry fee and \$198.00 for transportation

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services. none

Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
The submission of a trip request, does not, in-and-of-itself, constitute any explicit or implied approval.
No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.

### **DARIEN PUBLIC SCHOOLS** SPECIAL FIELD TRIP REQUEST FORM

Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

(.11.2. Tyson Kaczmarek 5/23/2021 Signature of Trip Organizer Date Signature of Principal Date 6=18-21 Not approved Approved

Signature of Superintendent/Designee

Date

**F2** 

DARIEN PUBLIC SCHOOLS	
SPECIAL FIELD TRIP REQUEST FORM	1

Trips	Beyond	500	Miles,	or	Outside	the	<b>U.S.</b>
	(Board)	of Ed	lucation	Po	licy HJ3.1	)	

ard	oſ	Education	Policy	HJ3.	0	

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. This form MUST be submitted to Central Office for approval before final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) - The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

Names of the Darien Public School staff initiating the proposal and responsible for the trip <u>a.</u> Tyson Kaczmarek, Darien High School head boys outdoor track coach

Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as <u>b.</u> potential conflicts with major school events or standardized testing.

Date: 6/11/2022	Time:	10:00AM	Destination:	Burlington High School, Burlington, Vermont	
Affected school time:	Depart DHS Friday, June 10 at noon				
	Arrive in Burlin	igton, Vermont at t	8:00PM and check in	to a hotel	

A description of the rationale for the trip, with special emphasis on the educational value of the experience. С.

This is the New England High School outdoor track championship. We must qualify from the Conn state open championships on June 6, 2022. At most a few boys would be going to Burlington. The meet is held at Burlington High School, Burlington, Vermont Sat, June 11, 2022

An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for d. students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. Runners qualify from the Conn state open meet on June 6, 2022

DARIEN PUBLIC SCHOOLS	
SPECIAL FIELD TRIP REQUEST FORM	ľ
Trips Beyond 500 Miles, or Outside the U.S.	

(Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

e. The exact modes and times of travel, as well as the exact housing arrangements.

Noon, Friday, June 10 leave DHS by car. Arrive at a hotel in Burlington, Vermont at 8:00PM Meet is at 10:00AM, Saturday, June 11. Return to DHS at 9:00PM, June11

f. Detailed daily time schedules of the agenda of activities.

Sat, June 11 10:00AM meet begins

- g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.
   Estimated hotel cost is \$90.00 per student, includes hotel security and will be paid for by the student Meals will be paid for by the student.
   Meet entry fee is \$30 and will be paid for by DHS Transportation for one vehicle covering 690 miles at \$0.55 per miles = \$330.00 paid for by parents
- h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Students pay \$65 for lodging and security and approx \$40.00 for meals DHS pays \$30 for meet entry fee and parents pay \$300.00 for transportation

<u>i.</u> Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services. none

Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
The submission of a trip request, does not, in-and-of-itself, constitute any explicit or implied approval.
No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.

**F2** 

SPEC	TAL FIELD s Beyond 500 P	BLIC SCHOOLS TRIP REQUEST FORM Viles, or Outside the U.S. Ication Policy HJ3.1)	<b>F2</b>
Note: This is a Type-On form. Click in	and type or print and fill in with pen.		
Tyson Kaczmarek 5/23/2022 Signature of Trip Organizer	Date	Signature of Principal	L-11. 11 Daie

Whadder Not approved Approved

6-18- N Dale

Signature of Superintendent/Designee

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DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM

Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

Note:	This is a 1	Type-On form.	Click in information	cells and typ	be or print and	fill in with pen.

Sec. 1. 1. 1.

<u>Planning Requirements:</u> Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. This form MUST be submitted to Central Office for approval before final plans or commitments are begun. All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15<sup>th</sup>. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip Tyson Kaczmarek, Darien High School head boys cross country coach

b. Exact dates, times, destination(s) of the trip, and what instructional time will be impacted, as well as potential conflicts with major school events or standardized testing.

Affected school time: Requesting dismissal at 10:12AM, Friday, Nov	v 12, in order to view the course
Date: 11/13/2021 Time: 11:00AM Des	tination: <u>Thetford Academy</u> , <u>Thetford, Vermont</u>

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School cross country championships. We must qualify from the Conn state open championships on Nov 5, 2021. At most eight boys will be going to Vermont.

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. The best seven runners and one alternate are eligible to attend.

e. The exact modes and times of travel, as well as the exact housing arrangements.

Depart Friday 10:12AM, Eight boys leave DHS by car. Coaches have the State of Conn drivers license activity endorsement which allows him to drive students to and from school activities. Arrive at Thetford Academy, Vermont at 3:00PM to view the course for the next day. At 8:00PM check in to a hotel. Race is Saturday, Nov 13 at 11:00AM. Return to DHS at 7:00PM, Nov 13

F7

### DARIEN PUBLIC SCHOOLS SPECIAL FIELD TRIP REQUEST FORM

					-			
Trips	Beyond	500	Miles,	or	Outside	the	<b>U.S.</b>	

(Board of Education Policy HJ3.1)

<b>F2</b>
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Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

Sat, Nov 13 11:00AM boyss championship 5,000 meter race at Thetford Academy

- g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.
   Estimated hotel cost is \$90.00 per student and will be paid for by the student. This includes hotel security. Meals will be paid for by the student.
   Meet entry fee is \$30 and will be paid for by DHS Transportation for one vehicle covering 500 miles at \$0.55 per miles = \$275.00 paid for by parents.
- <u>h.</u> Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Students pay \$90 for lodging and hotel security and approx \$40.00 for meals DHS pays \$30 for meet entry fee and parents pay \$275.00 for transportation

Date

<u>i.</u> Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services. none

Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
The submission of a trip request, does not, in-and-of-itself, constitute any explicit or implied approval.
No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.

Tyson	Kaczmarek	5/23/21
Signatu	re of Trip Orga	nizer

Signature of Principal

(117.21 Date

	Trips Beyond 500 Mil	IP REQUEST FORM es, or Outside the U.S. ion Policy HJ3.1)	<b>F2</b>
Note: This is a Type-On form.	Click in information cells and	type or print and fill in with pen.	
Approved	Not approved	Signature of Superimendent/Designee	6-18-21 Date

**DARIEN PUBLIC SCHOOLS** 

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### DARIEN PUBLIC SCHOOLS

### Contemplated Gift Form (May 15, 2021)

Gift intended for: (Check appropriate responses)	Person(s) or Group Offering Gift(s)
Hindley	Blue Wave Booster Club
Ox Ridge	Contact person-This may be a gift giver or a building administrator
Royle	Name: Brian Stobbie Address: 1 Saltbox Lane
Tokeneke	Darien
Middlesex Middle School	Tele.: 203.918.6075
X_Darien High School	·· _· _·
District	Fax. e-mail BStobbie@yahoo.com
Description of propagad gift(a) includin	a the form in which it (they) will be aiven

<u>Description of proposed gift(s)</u>, including the form in which it (they) will be given (e.g. money, materials, services, etc.) and for what purpose(s). The description has to be sufficiently specific to allow administration to determine whether items 2, 3, or 4 of the guidelines specified in "Administration Regulation 3100-Public Gifts to the Schools" apply.

Fall 2021

1.	DHS Varsity Girls Basketball: Sign	\$400.00
2.	DHS Varsity Football: Flip sled	\$3,500.00

Total:

\$3,900.00

### Please answer the following questions.

Is the value of the gift(s) \$ 500.00 or more? X Yes No Note: If the proposed gift involves donated materials or services, please place an estimated dollar value on them.

If your answer to the previous question is Yes, please check one of the following categories of value for the proposed gift(s):

500-1,000	5,000-10,000
1,000-2,000	10,000-15,000
2,000-3,000	15,000-20,000
<u>     X</u> 3,000-4,000	20,000+
4,000-5,000	

Do not write below this line

Status: Date received by Superintendent 6/15/21

Notes on actions by Superintendent of Schools-

Discussed with Athletic Durector

Actions, if any, by the Board of Education-

Final disposition of the gift offer-

### Memorandum

DATE: June 22, 2021

TO: Board of Education

FROM: Dr. Alan Addley, Superintendent of Schools Richard Rudl, Director of Finance & Operations

### SUBJECT: 2020-2021 Donation and Gifts

The district received over \$350,000 in donations/gifts this school year from various community stakeholders. Below you will find a summary of the gifts and donations made to the Darien Public Schools.

Athletics				
Date	Donor	Item	Total	
8/25/2020	Blue Wave Booster Club	High School Wrestling Mat	\$8,675	
1/24/2020	Blue Wave Booster Club	DHS Tennis-Two Additional Benches (\$1,200)	\$2,666	
		DHS Tennis-Lockable Storage Bins (\$600)		
		DHS Boys Baseball-Portable Pitching Mound (\$866)		
3/10/2021	Girls and Boys Soccer	Two 21' covered benches for the High School Oval Field	\$4,000	
		Total	\$15,341	

		Music	
Date	Donor	Item	Total
11/10/2020	Bill Perrone	Double Bass and Bow for rehearsals	\$4,500
	·	Total	\$4,500

### **DARIEN PUBLIC SCHOOLS**

		High School	
Date	Donor	Item	Total
8/25/20	DHS Parents Association	Outdoor Seating and Table	\$10,000
		Total	\$10,000

		Middle School	
Date	Donor	Item	Total
7/28/2020	Middlesex Parents Association	Four outdoor expanded metal picnic tables for MMS courtyard	\$2,904
	I	Total	\$2,904

		Eler	nentary	
Date	School	Donor	ltem	Total
8/25/2020	Holmes	Holmes PTO	Four fans for the gym, eight picnic tables, wood bench	\$7,028
10/27/2020	Ox Ridge	Ox Ridge PTO	Three picnic tables	\$2,007
5/25/2021	Hindley	Hindley PTO	Storywalk	\$6,011
			Total	\$15,046

		District	
Date	Donor	ltem	Total
10/27/2020	Corbin Cares	Complimentary Meals for DPS staff	Approximately: \$80,000
3/10/2021	Darien Foundation	Robotics Initiative	\$213,000
	I.	Total	\$293,000

Total Donations in excess of \$2,000: \$340,791

Donations Accepted by the Superintendent or Principals:

School/Area	Donor	Item	Total
Music	Susan Johnson	Yamaha Flute	\$600
Music	John Doelp	King 623 Diplomat Student Model Baritone Horn	\$1,300
DHS	DHS Parents Association	Visiting Author, Madeline Miller (Virtual)	\$1,999
MMS	MMS PTO	Trumpet	\$50
MMS	MMS PTO	Adirondack chairs	\$400
Hindley	Hindley PTO	Indoor Recess Games	\$389
Hindley	Hindley PTO	Recess Equipment (Paddles, Noodles, Hoops, Balls)	\$1,147
Hindley	Hindley PTO	Tents	\$550
Hindley	Hindley PTO	Wireless sound system	\$350
Hindley	Hindley PTO	Bike Racks	\$1,000
Holmes	Holmes PTO	Outdoor Recess Equipment	\$1,824
Holmes	Holmes PTO	Visor for all parents	\$280
Holmes	Holmes PTO	Indoor Recess Games	\$947
Holmes	Holmes PTO	Indoor Recess Materials	\$1,074
Holmes	Holmes PTO	Kindergarten Storage Box	\$282
Royle	Royle PTO	Adirondack Chairs	\$400
Royle	Royle PTO	Paint for playground	\$50
Ox Ridge	Ox Ridge PTO	Gym Equipment	\$1,966
Ox Ridge	Ox Ridge PTO	ELP Gym Materials	\$120
Ox Ridge	Ox Ridge PTO	Containers	415
Tokeneke	Tokeneke PTO	Stencils	\$250
Tokeneke	Tokeneke PTO	Vinyl Letters for parent pickup	\$40
Tokeneke	Tokeneke PTO	Welcome back supplies	\$60
Tokeneke	Tokeneke PTO	Postcard Package for teachers	\$550
Tokeneke	Tokeneke PTO	Hand sanitizer with Tokeneke Logo	\$1,010

### **DARIEN PUBLIC SCHOOLS**

Tokeneke	Tokeneke PTO	Playground Balls	\$1,898
Tokeneke	Tokeneke PTO	Helium Balloons	\$115
Tokeneke	Tokeneke PTO	Windsocks	\$90
Tokeneke	Tokeneke PTO	Vinyl Banners	\$257
Tokeneke	Tokeneke PTO	Year End Teacher Celebrations	\$770
Tokeneke	Tokeneke PTO	Ball bags for playground	\$180
Tokeneke	Tokeneke PTO	Hand warmers	\$115
Tokeneke	Tokeneke PTO	Teacher Books, Candy, Bows	\$829

Total Donations Accepted by Superintendent or Principals: \$21,307

Darien Public Schools Forecast by Month FY 21

		Supplemental										
	Budget	Appropriation	Adjusted Budget	August	September	October	December	January	February	March	April	Мау
Salaries	\$ 66,862,133 \$	\$ 1,116,837 \$	\$ 67,978,970 \$	67,408,543	5	\$ 67,677,758 \$ 67,937,338	\$ 67,937,338	10	67,422,472 \$	67,364,486 \$	67,358,373 \$	67,321,026
Operating	\$ 17,879,364 \$	\$ 658,331 \$	\$ 18,537,695 \$	18,315,426		\$ 18,851,032 \$ 18,708,450	\$ 18,708,450	\$ 18,522,247 \$	18,465,551 \$	18,472,517 \$	18,536,824 \$	18,477,208
Fixed	\$ 20,634,860 \$		\$ 20,634,860 \$	20,588,071		\$ 20,611,683	\$ 20,578,873	\$ 20,608,559 \$	20,612,079 \$	20,565,775 \$	20,513,702 \$	20,475,230
Equipment	\$ 482,464 \$	\$ 12,962 \$	\$ 495,426 \$	627,340		\$ 637,642	\$ 612,876	\$ 569,490 \$	469,910 \$	469,855 \$	473,075 \$	473,092
Revenue	\$ (3,362,443) \$	s,	\$ (3,362,443) \$	(3,343,628)	\$ (3,337,448)	(3,337,448) \$ (3,272,082) \$ (3,248,992)	\$ (3,248,992)	\$ (3,517,543) \$	(3,555,854) \$	(3,734,962) \$	(3,723,170) \$	(3,721,707)
Total	\$ 102,496,378 \$	\$ 1,788,130 \$		103,595,752	\$ 104,616,565	\$ 104,506,033	\$ 104,588,544	\$ 103,516,672 \$	103,414,158 \$	103,137,671 \$	103,158,804 \$	103,024,849
Forecasted Balance			\$	(1,099,374) -1.07%	\$ (2,120,187) -2.07%	(2,120,187) \$ (2,009,655) \$ (2,092,166) \$ -2.07% -1.96% -2.04%	\$ (2,092,166) -2.04%	\$ (1,020,294) \$ -1.00%	870,350 \$ 0.83%	1,146,837 \$ 1.10%	1,125,704 \$ 1.08%	1,259,659 1.21%
General Education RCS Special Education RCS COVID Reopening			<u>ላ ላ ላ</u>	564,444 (56,850) (1,606,968)	\$ 426,393 \$ 128,462 \$ (2,675,042)	\$ 252,448 5 \$ 235,213 5 \$ (2,497,315) 5	\$ 363,544 \$ \$ 214,785 \$ \$ (2,670,495) \$	\$ 152,979 \$ \$ 600,105 \$ \$ (1.773,377) \$	246,932 \$ 608,465 \$ 14,953 \$	402,286 \$ 768,318 \$ (23,768) \$	468,171 \$ 759,906 \$ (102,374) \$	422,917 750,850 85,892



### Memorandum

DATE: June 10, 2021

TO: Dr. Alan Addley, Superintendent of Schools

FROM: Richard Rudl, Director of Finance & Operations

SUBJECT: FY 21 Financial Report through May

Enclosed please find the attached:

- 1. FY 21 Financial Report through May 2021.
- 2. List of accounting adjustments for May 2021 within Broad Categories
- 3. PowerPoint
- 4. Reopening Expenditures
- 5. Grant Financial Report
- 6. Food Service Financial Report

### Highlights of the Financial Report for FY 21:

The May Financial Report reflects the Special Appropriation approved by both the Board of Finance and RTM in the amount of \$1,788,130, which is reflected in RC28 along with the transfers previously approved by the Board of Education in the amount of \$810,125.

Fiscal Year 2021 currently projects a year-end surplus of \$1,259,659. The high-level changes from the April report to the May report, which projected a surplus of \$1,125,704, include:

- Special Education Legal Fees: \$47,232
- Health Insurance: \$40,000
- District Legal Fees: \$19,505
- Supplies, Materials, Travel, Dues, Fees: \$17,208
- Salary Savings from Copy Center: \$1,685
- Workers Compensation: \$175
- Clubs and Councils: \$(306)
- Electricity: \$(1,704)
- Special Education Tuition: \$(58,613)
- Campus Monitors (COVID): \$407
- Contracted Cleaning (COVID): \$32,800
- LPNs (COVID): \$35,566

ESSER II grant has been received and applied to the following expenditures:

- \$218,695 for 3.0 FTE Elementary Teachers
- \$45,402 for 1.0 FTE Technology Technician
- \$80,765 for Facility improvements
- \$83,357 for PPE's.
- \$168,586 for Technology related items.

These are all reflected in the financial forecast.

RC's	Forecast
General Education RC's	\$422,917
Special Education RC's	\$750,850
Re-opening Expenditures	\$85,892
Total	\$1,259,659

The highlights of that surplus include:

RC1 (DHS):

- Curriculum Supervision currently shows a savings of \$12,702. This savings is in part due to the library supervision stipend of \$4,572 going unfilled this year due to an unpaid leave of absence. In addition, the library supervision release time has a salary savings of \$8,130 due to an unpaid leave of absence with replacement coverage at a lower grade and step. (COVID)
- Student Interns is showing a favorable balance of \$8,875 due to 1 intern position being unfilled due to lack of availability. (COVID Savings).
- Clubs and Councils shows a favorable balance of \$2,200 as the Outdoor Club is not running this year (COVID Savings).
- Textbooks, Materials, Periodicals, Library Purchase total forecasted savings: \$451 (Non COVID)
- Science Equipment is \$15 under budget as the purchase of temperature probes came in under budget. (Non COVID)

RC2 (Fitch):

• Local travel is \$500 under budget (Non COVID Savings)

RC3 (MMS):

• Student Interns is showing a favorable balance of \$8,825 due to 1 intern position being unfilled due to lack of availability. (COVID Savings).

• Classroom reference, periodicals, media consumables, and professional development are \$216 under budget (Non COVID Savings).

RC5 (Hindley):

- Student Interns shows a savings of \$3,825 due to an intern position being unfilled due to lack of availability. (COVID Savings).
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$132. (Non COVID Savings).

RC7 (Holmes):

- Student Interns shows a savings of \$9,700 due to intern positions being unfilled due to lack of availability. (COVID Savings).
- Clubs and Councils shows a favorable balance of \$1,023 due to literary magazine not being filled this year as well as level changes for those running current clubs. (COVID and Non COVID Savings).
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$1,182. (Non COVID Savings).

RC8 (Ox Ridge):

- Teacher Aides shows a favorable balance of \$3,003. This is savings due to the timing of the instructional aide hire in fourth grade due to class size and the budget transfer for the new hire. (Non COVID Savings).
- Student Interns shows a favorable balance of \$14,175 due to the lack of available student interns. (COVID Savings)
- No clubs and councils are currently being run at Ox Ridge this year due to COVID19 leaving a projected balance of \$6,451. (COVID Savings).
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$671. (Non COVID Savings).

RC9 (Royle):

- Clubs and Councils shows a favorable balance of \$324 due to level changes. (Non COVID Savings).
- Student Interns shows a favorable balance of \$1,025 due to the lack of available student interns. (COVID Savings)
- Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$1,012. (Non COVID Savings).

RC10 (Tokeneke):

- Student Interns shows a favorable balance of \$525 (Non COVID Savings)
- Principal/Director Secretary salary shows salary savings of \$203. (Non COVID Savings).
- Teacher Aides shows salary savings of \$1,753. (Non COVID Savings).

• Textbooks, Classroom reference, Periodicals, Professional Development accumulated savings of \$78. (Non COVID Savings).

RC11 (Athletics):

- Interscholastic Stipends shows a favorable balance of \$4,147 due to level movement savings. (Non COVID)
- Consultants, teaching supplies, professional library purchase and improvement of sites show a cumulative savings of \$368. (Non COVID)

RC12 (Maintenance):

- Maintenance Salaries shows a favorable balance of \$20,242, which reflects the salary savings from the time period in which the Custodial and Maintenance Supervisor position has been vacant due to a retirement. (Non COVID Savings).
- Use of Fields revenue has surpassed expectations, as our fields could be rented during the summer due to the virtual DSS. This is resulting in the forecast-surpassing budget by \$69,207. (COVID Savings)
- Given our buildings are not being rented out for the rest of the school year, we are forecasting a deficit in building rental revenue of \$69,587. (COVID Expense)

RC 13 (Music):

- Clubs and Councils are showing a favorable balance of \$7,722 due to unfilled All Town Elementary Orchestra and Band. (COVID Savings).
- Local travel expense is showing a favorable balance of \$1,308 due to less itinerant travel. (COVID Savings).
- Classroom reference, professional development, dues and fees, lease payment show a cumulative savings of \$366 (Non COVID Savings).

RC14 (Art):

• Software, periodicals, and professional development show a cumulative savings of \$438 (Non COVID Savings).

RC 15 (Technology):

- Salary savings in the copy center of \$587 due to turnover (Non COVID Savings).
- Salary savings in the copy center of \$1,685 due to a resignation. (Non COVID Savings).

RC16 (Administration):

- Professional Development is forecasted to be \$214 under budget due to the cancellation of the DMG Conference (COVID Savings).
- Professional meetings is forecasted to be \$609 under budget due to cancellation of conferences. (COVID Savings)
- Legal Fees is forecasted to be \$79,241 under budget as last four months of legal fees has trended significantly lower than budget. (Non COVID)

RC 17 (Health):

• Professional Development, Health Supplies and Travel show an accumulated savings of \$717 (Non COVID Savings).

RC 18 (Personnel):

- Contract support is \$48,046 as the secretaries, paraprofessionals and nurses' contracts came in under budget. (Non COVID Savings).
- Local travel is \$500 under budget as there have not been any recruitment fairs to travel to due to COVID. (COVID Savings).
- Tuition Reimbursement is forecasted under budget by \$8,715.

RC19 (Curriculum):

- Program Coordinators is forecasted to be under budget by \$93,690 as we have two
  vacant program director positions. The curriculum office is going under a reorganization
  and the new position is not expected to be filled until July 1<sup>st</sup>. (Non COVID Savings).
- Local Travel shows a savings of \$3,289 due to less itinerant travel (COVID Savings).

RC20 (Finance):

- Auditing Fees shows a favorable balance of \$98 as the annual audit came in under budget. (Non-COVID Savings).
- Travel fees show a favorable balance of \$250 as we do not anticipate travel (COVID Savings).
- Dues, Memberships shows a favorable a balance of \$100. (Non COVID Savings).

RC21 (Library):

• Accessions, Periodicals, Resource Materials, Online Subscriptions, Software, and Dues shows an accumulated savings of \$8,707 (NON COVID Savings).

RC22 (Tech Ed):

• Periodicals show an accumulated savings of \$150 (Non COVID Savings).

RC 23 (Continuing Education/Summer School)

- Consultant services shows a favorable balance of \$1,510. Provider payments for DSS will be reflected in FY22 for the current summer school program. (Non COVID).
- Adult Education contracted services shows a favorable balance of \$4,500. This amount is based on the anticipated bill from Stamford Public Schools, which had less participants than anticipated. (Non COVID Savings)

RC 24 (Special Education):

- Special Education Teachers is showing a favorable balance of \$93,485 as we have a teacher who resigned who is being covered by a long-term substitute.
- Teacher Aides shows a favorable balance of \$41,881 as a 1:1 para is no longer needed as that student has gone remote and we have had additional turnover in other para positions. (COVID and Non Savings).

- Principal/Director secretary shows a favorable balance of \$4,303 as we have had turnover in the central services secretary position in Special Education. This position has been filled and the favorable amount reflects the savings from the time in which the position was vacant. (Non COVID).
- Transportation/Driver shows a favorable balance of \$2,374. (Non COVID savings).
- Legal Fees have trended lower than budget resulting in a forecasted savings of \$47,232. (Non COVID Savings).
- Professional Development, Local Travel and Dues and Fees forecast an accumulated savings of \$1,917 (Non COVID Savings).
- In district, transportation shows a favorable balance of \$32,823, as there have not been 180 school days and we have remote days as well.
- Out of district, transportation shows a favorable balance of \$145,735 as we have some students who remain remote or have returned to district.
- Tuition Public Schools is forecasted to be a positive \$42,691 due to student placement changes.
- Tuition Private Schools is forecasted to be a positive \$20,637 due to student placement changes.
- We have received 100% of our excess cost reimbursement. In total, we have received \$2,695,922 or \$374,687 above budget, which reflects a reimbursement rate of 80.31%.

RC 25 (Fixed):

- Regular transportation is forecasted with a favorable balance of \$32,936. (COVID & Non COVID Savings).
- Water shows a favorable balance of \$5,650 due to less consumption. (COVID savings).
- Electricity shows a favorable balance of \$22,297 due to less consumption. (COVID Savings).
- Sewer costs are now forecasted to be under budget by \$12,136. Usage was significantly down due to the closure of schools. (COVID Savings)
- Property Insurance is forecasted with a positive balance of \$1,180. (Non COVID Savings)
- Workers Compensation is forecasted with a positive balance of \$5,867. (Non COVID Savings).
- Health Insurance is forecasted with a negative variance of \$25,000. We are projecting savings in vision insurance and longevity payments from the prior month. Dental claims have improved over the last month.

RC 26 (Early Learning Program)

- Teacher Aides are forecasted to be \$34,343 under budget as lower enrollment has resulted in some positions not being filled. (COVID Savings).
- ELP Tuition is forecasted at a negative variance of \$91,708. We currently only have 37 ELP students paying tuition against a budget of 48. Since last month, we have had three students withdraw from ELP resulting in a pro-rated refund, reducing the forecast. We know of three parents who unenrolled due to concerns regarding COVID. These

three students resulted in a loss of revenue of \$20,550. (COVID and Non COVID Expense).

RC 28 (COVID)

- We are currently forecasting a slight balance of \$16,732 due to less hours worked for part time custodians and lunch monitors.
- LPN's show a favorable balance of \$35,566 as we have had a resignation of an LPN, which will not be filled.
- Campus Monitors shows a favorable balance of \$407 due to two days unpaid.
- Contracted cleaning is forecasted with a favorable balance of \$32,800 as we have cancelled weekend cleaning as of the 22<sup>nd</sup>.

RC	Fiscal Year	Fiscal Year 2021	Forecasted Balance
	Adjusted Budget	Forecast	
RC 1 Darien High School	\$13,327,756	\$13,303,513	\$24,243
RC 2 Fitch Academy	\$508,524	\$508,024	\$500
RC 3 Middlesex	\$10,313,124	\$10,304,081	\$9,043
RC 5 Hindley	\$3,607,122	\$3,603,162	\$3,960
RC 7 Holmes	\$3,444,343	\$3,432,434	\$11,909
RC 8 Ox Ridge	\$3,676,998	\$3,652,697	\$24,301
RC 9 Royle	\$3,256,336	\$3,253,971	\$2,365
RC 10 Tokeneke	\$3,339,227	\$3,336,665	\$2,562
RC 11 Athletics	\$1,612,790	\$1,608,227	\$4,563
RC 12 Maintenance	\$3,244,851	\$3,224,922	\$19,929
RC 13 Music	\$281,461	\$272,056	\$9,404
RC 14 Art	\$109,137	\$108,699	\$438
RC 15 Technology	\$2,763,285	\$2,761,005	\$2,280
RC 16 Administration	\$878,124	\$798,060	\$80,064
RC 17 Health	\$833,805	\$833,088	\$717
RC 18 Personnel	\$1,472,663	\$1,415,400	\$57,262
RC 19 Curriculum	\$2,263,910	\$2,166,866	\$97,044
RC 20 Finance	\$717,899	\$717,451	\$448
RC 21 Library/Media	\$178,709	\$170,002	\$8,707
RC 22 Technology Education	\$107,505	\$107,344	\$161
RC 23 Summer School	\$40,514	\$34,503	\$6,011
RC 24 Special Education	\$24,139,042	\$23,331,277	\$807,765
RC 25 Fixed Expenditures	\$20,327,653	\$20,270,647	\$57,006
RC 26 ELP	\$1,241,476	\$1,298,392	\$(56,915)
RC 28-COVID Reopening	\$2,598,255	\$2,512,363	\$85,892
Total	\$104,284,508	\$103,024,849	\$1,259,659

There are no transfers for BOE consideration and approval:

### Grant Financial Report:

IDEA (2 Year Grant): The IDEA is a grant statute that provides federal funding for the education of children with disabilities and requires, as a condition for the receipt of such funds, that states agree to provide a free appropriate public education

• We anticipate carrying over \$109,022 into FY 22. This grant covers instructional paraprofessionals, special education teachers, speech teachers and psychologists.

TITLE 1 (2 Year Grant): Title 1 is to ensure a high-quality education for every child, by providing extra help to students who need it most.

• We anticipate carrying over \$32,814 into FY 22. This grant covers an interventionist, professional development, and literacy resources. We did end up spending approximately \$12k more than the previous forecast in consultant services, which was used to Smarteset Education.

TITLE II (2 Year Grant): Title II funds can be used to provide supplemental activities that strengthen the quality and effectiveness of teachers, principals, and other school leaders.

• We anticipate carrying over \$40,688 into FY 22. This grant covers reading and writing support.

TITLE III (2 Year Grant): Title III funding is designed to improve the education of English learners (ELs) by helping them learn English and meet challenging state academic content and student academic achievement standards.

• We anticipate carrying over \$7,707 into FY 22. This grant supports ESL services.

TITLE IV (2 Year Grant): Title IV is funding to increase access to comprehensive school psychological services, improve school safety and school climate, and strengthen parent and community engagement.

• We anticipate carrying over \$11,702 into FY 22. This grant has supported curriculum writing.

TEAM MENTOR (1 Year Grant): The TEAM grant is a grant provided by the CSDE to promote excellence, equity and high achievement for Connecticut students by engaging teachers in professional practice through guided support. This grant has declined over the years and no longer supports the full cost of the TEAM program. You will see the TEAM expense shown in RC18 under TEAM Mentor Stipend, which is newly broken out.

ESSER: Elementary and Secondary School Emergency Relief (ESSER) Grant Program. The ESSER Grant Program, part of the Coronavirus Aid, Relief, and Economic Security (CARES) Act, provides funds to help LEAs respond to changes in student needs due to COVID-19. • ESSER grant was the first round of grants eligible to school districts to support COVID19 protocols and re-opening of schools. This grant is netted against expenditures in the operating account.

ESSER II: ESSER: Elementary and Secondary School Emergency Relief (ESSER) Grant Program. The ESSER Grant Program, part of the Coronavirus Aid, Relief, and Economic Security (CARES) Act, provides funds to help LEAs respond to changes in student needs due to COVID-19.

• ESSER II was the second round of funding from the Federal Stimulus to support school reopening and COVID19 protocols. This grant has been received and is netted against expenditures in the operating account.

CORONAVIRUS RELIEF: The CARES Act provided funds for costs that were not budgeted but occurred due to COVID-19 Public Health Emergency.

• This grant was provided by the Federal Government for making schools safe to reopen and supported purchases of Plexiglas dividers.

TECHNOLOGY EDUCATION: Funded through Area 9 Cable Council.

• This grant was received to support videography and has been used to purchase technology equipment such as a padcaster.

### Food Service Financial Report:

The month of May was the strongest month in terms of sales generating in excess of \$148,000 or almost \$7,500 per day. As a result, the current P&L shows a loss of \$15,382 after shifts of expenditures into the operating budget due to COVID. As June continues to trend positive we are forecasting a slight positive P&L of \$12,300 after shifts to the operating budget due to COVID, leaving a forecasted year end fund balance of \$202,421. This would leave the total loss for the year at \$607,816.

### Monthly Financial Report Through May 2021 Darien Board of Education

### Highlights of Monthly Financial Report Through May 2021

The financial report currently shows a year-end surplus of 1,259,659 or 1.21%.

RC's	Forecast
General Education RC's	\$422,917
Special Education RC's	\$750,850
Re-opening expenditures	\$85,892
Total	\$1,259,659

# **COVID 19 Re-opening Expenses**

			•				
Category	Operating Fund	Grants	Total Spending	Less Grants	Less Transfers & Proposed Transfers	Supplemental Appropriation	Balance
Staffing	\$1,597,453	\$264,098	\$1,861,551	\$(264,098)	\$(451,580)	\$(1,198,731)	\$52,859
Facilities	\$622,010	\$553,618	\$1,175,628	\$(553,618)	\$(83,847)	\$(570,971)	\$32,808
Technology	\$12,756	\$261,197	\$273,953	\$(261,197)	\$0	\$(12,962)	\$206
Athletics	\$127,560	\$0	\$127,560	\$0	\$(127,560)	\$0	\$0
School Lunch	\$98,747	\$0	\$98,747	\$0	\$(98,747)	\$0	\$0
Transportation	\$14,306	\$0	\$14,306	\$0	\$(8,840)	\$(5,466)	\$0
Materials	\$69,531	\$0	\$69,531	\$0	\$(69,551)	\$0	\$20
Total	\$2,542,362	\$1,078,913	\$3,621,275	\$(1,078,913)	\$(840,125)	\$(1,788,130)	\$85,893

**Change in Re-opening Expenses** 

	April (Operating) Re-opening Expenses Campus Monitor Cancellation of weekend contract cleaning Resignation of LPN's
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## Change from Forecast Prior Month

	Forecast	Description
April Forecast	\$1,125,704	
Reduction in Special Education Legal Fees	\$47,232	Trend for legal fees has declined
Health Insurance	\$40,000	Savings in vision insurance, longevity payments
Reduction in District Legal Fees	\$19,505	Trend for legal fees has declined
Accumulated savings in Supplies, Materials, Travel, Dues	\$17,208	Savings from various accounts
Salary savings in copy center due to resignation	\$1,685	Resignation of employee, salary savings
Workers Compensation	\$175	Reimbursement from CIRMA
Music Clubs and Councils step change	\$(306)	Step change
Electricity	\$(1,704)	Slight increase in consumption
Special Education Tuition	\$(58,613)	Change in Placements
Campus Monitors (COVID)	\$407	Salary savings
Contracted Cleaning (COVID)	\$32,800	Weekend cleaning cancelled
LPNs (COVID)	\$35,566	Resignation of LPN, will not be filled
May Forecast	\$1,259,659	






Monthly Financial Report – May 2021





Transfers for BOE Consideration and Approval

There are no transfers for the month of May

### Darien Public Schools

FY 21

### May Accounting Adjustments/Reconciliations Requires Superintendent Approval per policy 3050

Broad Category	Description	RC	ORG		OBJECT		то		FROM	Description
Professional Sys	Police and Fire		0520506	0350		\$	620.00			End of Year celebration
Professional Svs	Police and Fire		00820806	0350		ŝ	620.00			End of Year celebration
Professional Svs	Police and Fire		00920906	0350		\$	620.00			End of Year celebration
Professional Svs	Police and Fire		01021006	035		ŝ	620.00			End of Year celebration
Professional Svs	Police and Fire		00720706	035		•		\$	1.107.00	End of Year celebration
Professional Svs	Police and Fire		00120108	035				ŝ	1.373.00	End of Year celebration
Property Services	Improvement of Buildings		01223009	122		\$	400.00	*	-,	roof patch
Property Services	Improvement of sites		01223009	1210		*		\$	165.00	roof patch
Property Services	Reserve for Emergency		01223009	074				ŝ		roof patch
Property Services	Operation of Vehicles		01223009	065				ŝ		roof patch
Property Services	Care of Grounds		01223009	065		\$	1,580.00	*		Geese Relief
Property Services	Glass		01223009	074		*	_,	\$	1.500.00	Geese Relief
Property Services	Care of Trees		01223009	062				\$		Geese Relief
Property Services	Care of Grounds		01223009	065		\$	3,100.00			Mulch and Flower Beds
Property Services	Care of Trees		01223009	062				\$	420.00	Mulch and Flower Beds
Property Services	Fire Alarm		01223009	072				\$	1,500.00	Mulch and Flower Beds
Property Services	Operation of Vehicles	12	01223009	065	002			\$	1,000.00	Mulch and Flower Beds
Property Services	Care of Grounds		01223009	065		\$	5,350.00			Seed and Aeration of fields
Property Services	Classroom Corridor		01223009	072	016			\$	2,850.00	Seed and Aeration of fields
Property Services	HVAC		01223009	072				\$	500.00	Seed and Aeration of fields
Property Services	Repairs and Service		01522009	072				\$	2,000.00	Seed and Aeration of fields
Property Services	Classroom Corridor		01223009	072				\$	180.00	Mulch and Flower Beds
Property Services	Security	12	01223009	072	021	\$	5,668.00			Camera Repair
Property Services	Repairs and Service		01522009	072				\$	4,250.00	Camera repair
Property Services	Repairs and Service	11	01122009	072	044			\$	860.00	Camera repair
Property Services	Repairs and Service	1	00120138	072	044			\$	525.00	Camera repair
Property Services	Repairs and Service	14	01420109	072	044			\$	33.00	Camera repair
Property Services	Security	12	01223009	072	021	\$	2,000.00			Security ID Badges
Property Services	Repairs and Service	12	01223009	072	044			\$	1,000.00	Security ID Badges
Property Services	Inspection of Non Mechai	12	01223009	072	023			\$	700.00	Security ID Badges
Property Services	Improvement of Buildings	12	01223009	122	000			\$	300.00	Security ID Badges
Property Services	Fire Alarm	12	01223009	072	022	\$	600.00			Fire alarm calls
Property Services	HVAC	12	01223009	072	048			\$	600.00	Fire alarm calls
Property Services	HVAC	12	01223009	072	048	\$	3,000.00			HVAC repairs
<b>Property Services</b>	Repairs and Service	15	01522009	072	044			\$	420.00	HVAC repairs
<b>Property Services</b>	Repairs and Service	12	01522009	072	044			\$	1,580.00	HVAC repairs
Property Services	Repairs and Service	1	00120108	072	044			\$	1,000.00	HVAC repairs
Property Services	HVAC	12	01223009	072	048	\$	32.00			HVAC Materials
Property Services	Inspection of Non Mechai	12	01223009	072	023			\$	32.00	HVAC Materials
Property Services	Reserve for Emergency	12	01223009	074	030	\$	3,600.00			Termites
Property Services	Plumbing	12	01223009	072	014			\$	500.00	Termites
Property Services	Refuse Collection	12	01223009	072	022			\$	900.00	Termites
Property Services	Repairs and Service	19	01522009	072	044			\$	1,750.00	Termites
Property Services	Repairs and Service	12	2 01223009	072	044			\$		Termites
Property Services	Operation of Vehicles	12	2 01223009	065	002			\$	50.00	Termites
Equipment	New Computer Equipmer	15	5 01542009	123	021	\$	6,430.00			Replacement Access Point
Equipment	Classroom Furniture	7	7 00740706	073	020			\$		Replacement Access Point
Equipment	Classroom Furniture	8	8 00840806	073	8020			\$	1,273.00	Replacement Access Point
Equipment	Classroom Furniture	1(	01041006	073	3020			\$		Replacement Access Point
Equipment	Classroom Furniture	9	00940906	073	3020			\$	358.00	Replacement Access Point
Equipment	New Physical Equipment	11	L 01142009	123	013			\$	1,000.00	Replacement Access Point
Equipment	Replacement Furniture	12	2 01243009	073	3020			\$	663.00	Replacement Access Point
Supplies	Custodial Supplies	12	2 01223009	065	5001	\$	3,550.00			Boxes
Supplies	General Office Supplies	1	00120108	025	5001			\$	1,250.00	
Supplies	Textbook Replacements		00120108		2003			\$		Boxes
Supplies	Textbooks-Cons	20	5 02622009	022	2003			\$	1,000.00	Boxes
Supplies	General Office Supplies		2 00220110	025	5001			\$	400.00	Boxes
Supplies	Instructional Expense	;	2 00220110	029	5007			\$	500.00	Boxes
Supplies	Health Supplies	1	7 01720109	042	2001	\$	7,490.00			epi Pens
Supplies	General Office Supplies	1	3 00320307		5001			\$		epi Pens
Supplies	Classroom Reference		3 00320307		3002			\$		epi Pens
Supplies	Periodicals		7 01720109		3003			\$		epi Pens
Supplies	Professional Lib Purchase		7 01720109		5002			\$		epi Pens
Supplies	Textbook Replacements		3 00320307	022	2002			\$	1,300.00	epi Pens

Supplies	ESL	19 01922009	023006			\$	1,312.00	epi Pens
Supplies	Dues, Fees	3 00320307	025026			\$	1,278.00	epi Pens
Supplies	Custodial Supplies	12 01223009	065001	\$	7,901.00			Disinfectant
Supplies	General Office Supplies	1 00120108	025001			\$	3.615.00	Disinfectant
Supplies	General Office Supplies	2 00220110	025001			Ş	830.00	Disinfectant
	Dues. Fees	18 01822009	025026			\$	475.00	Disinfectant
Supplies	5.00 ·					\$		Disinfectant
Supplies	Science Teaching Supplies	1 00120108	024009					
Supplies	Uniforms	12 01223009	065005			\$	181.00	Disinfectant
Supplies	Teaching Supplies	26 02622009	024011			\$	500.00	Disinfectant
Supplies	Custodial Supplies	12 01223009	065001	\$	7,250.00			Custodial Supplies
Supplies	General Teaching Supplie:	1 00120108	024011			\$	2,000.00	Custodial Supplies
Supplies	Mailing Expenses	16 01622009	013011			\$	1,400.00	Custodial Supplies
Supplies	Paint	12 01223009	074014			\$	1,850.00	Custodial Supplies
Supplies	Textbook Replacements	3 00320307	022002			\$	2.000.00	Custodial Supplies
Supplies	Plumbing	12 01223009	072014	\$	4,309.00	¥	2,000.00	Plumbing Supplies
	Catalog/Printing	16 01622009	025014	*	4,505.00	\$	800.00	Plumbing supplies
Supplies								
Supplies	Classroom Reference	3 00320307	023002			\$		Plumbing supplies
Supplies	Audio Visual	3 00320307	023010			\$		Plumbing supplies
Supplies	Audio Visual	10 01021005	023010			\$	115.00	Plumbing supplies
Supplies	Classroom Reference	3 00320307	023002			\$	450.00	Plumbing supplies
Supplies	Classroom Reference	10 01021006	023002			\$	185.00	Plumbing supplies
Supplies	Dues, Fees	10 01021006	025026			\$	162.00	Plumbing supplies
Supplies	Teaching Supplies	3 00320307	024011			\$	1.000.00	Plumbing supplies
Supplies	Textbook Consumables	10 01021006	022003			ŝ	175.00	Plumbing supplies
•••	Uniforms	12 01223009	065005			ŝ		
Supplies				~	4 000 00	Ş	22.00	Plumbing supplies
Supplies	Hardware	12 01223009	074013	\$	1,339.00			Hardware
Supplies	Professional Developmen	10 01021006	025003			\$		Hardware
Supplies	Science Teaching Supplies	1 00120108	024009			\$	300.00	Hardware
Supplies	Textbook Replacements	3 00320307	022002			\$	560.00	Hardware
Supplies	Other building materials	12 01223009	074015			\$	49.00	Hardware
Supplies	Professional Developmen	3 00320307	025003	\$	1,150.00			Staff Development
Supplies	Professional Developmen	1 00120108	025003		•	\$	1.150.00	Staff Development
Supplies	Curriculum Research	19 01922009	025005	\$	3,071.16		-,	Admin Retreat Materials
	ESL Resources	19 01922009	023005	Ç	5,071.10	\$	2,846.60	
Supplies								
Supplies	Standardized Testing	19 01922009	024012			\$	44.77	Admin Retreat Materials
Supplies	Textbooks	19 01922009	022001			\$	179.79	Admin Retreat Materials
Supplies	Computer Instruction Sup	15 01522009	025019	\$	350.00			Computer tags
Supplies	Periodicals	5 00520506	023003			\$	90.00	Computer tags
Supplies	Audio Visual	5 00520506	023010			\$	20.00	Computer tags
Supplies	Prof Library Purchase	5 00520506	025002			\$	240.00	Computer tags
Salaries	Principal Director Sectary	1 00110108	021501	\$	155.00			Extra time
Salaries	Bursar	1 00110108	011013			\$	155.00	Extra time
Salaries	Custodian	1 00110108	061001	\$	106.00	*	200100	Encumbrance Adj
Salaries	Custodian	3 00310307	061001	ŝ	107.00			Encumbrance Adj
	Custodian			ŝ				
Salaries		5 00510506	061001		20.00			Encumbrance Adj
Salaries	Custodian	7 00710706	061001	Ş	21.00			Encumbrance Adj
Salaries	Custodian	8 00810805	061001	\$	40.00			Encumbrance Adj
Salaries	Custodian	10 01011006	061001	\$	60.00			Encumbrance Adj
Salaries	Building Substitutes	8 00810806	021318			\$	354.00	Encumbrance Adj
Salaries	Clubs and Councils	3 00310307	101003	\$	345.00			Academic Center
Salaries	Classroom Teacher	3 00310324	021301			\$	128.00	Academic Center
Salaries	Substitutes	18 01812009	021302			ŝ		Academic Center
Salaries	Curriculum Supervision	5 00510506	021220	\$	145.00	*	217.00	Encumbrance adj
	•			2	145.00	\$	145.00	Encumbrance adj
Salaries	Curriculum Supervision	1 00110108	021220	A		Ş	145.00	*
Salaries	Substitutes	8 00810806	021302	\$	800.00			Daily Subs
Salaries	Building Substitutes	8 00810806	021318			\$	800.00	Daily Subs
Salaries	Building Substitutes	10 01011006	021318	\$	3,177.27			Building Sub
Salaries	Building Substitutes	8 00810806	021318			\$	3,177.27	Building Sub
Salaries	Intramurals	11 01112009	101005	\$	1,250.00			MMS Intramurals
Salaries	Athletic Training	11 01112009	041006			\$	1.250.00	MMS Intramurals
Salaries	Custodial Overtime	12 01212009	061005	\$	5,690.00		,	Overtime
Salaries	Grounds Overtime	12 01212009	071002	*	-/	\$	1 200 00	Overtime
Salaries	Maintenance Overtime					ŝ		
		12 01212009	071004		113 107 51	Ş	4,490.00	Overtime
Salaries	Department Chair	1 00110118	021215	\$	113,197.51			Breakout of account
Salaries	Department Chair	1 00110124	021215	\$	113,197.51			Breakout of account
Salaries	Department Chair	1 00110130	021215	\$	113,997.51			Breakout of account
Salaries	Department Chair	1 00110138	021215	\$	113,197.51			Breakout of account
Salaries	Department Chair	1 00110142	021215	\$	113,197.51			Breakout of account
Salaries	Curriculum Supervision	1 00110108	021220			\$	566,787.55	
Salaries	Department Chair	3 00310320	021215	\$	28,299.43			Breakout of account
	F			-				

	Salaries	Department Chair	3 00310324	021215	\$ 28,299.43		Breakout of account
	Salaries	Department Chair	3 00310330	021215	\$ 28,499.45		Breakout of account
	Salaries	Department Chair	3 00310338	021215	\$ 28,299.43		Breakout of account
	Salaries	Department Chair	3 00310342	021215	\$ 28,299.43		Breakout of account
	Salaries	Curriculum Supervision	3 00310307	021220		\$ 141,697.17	Breakout of account
	Salaries	Director of Tech	15 01512009	011031	\$ 171,596.67		Breakout of account
	Salaries	Technology Support	15 01512009	011044		\$ 171,596.67	Breakout of account
	Salaries	HR Coordinator	18 01812009	011022	\$ 97,483.68		Breakout of account
	Salaries	Principal Director Sectary	18 01812009	021501	\$ 49,099.95		Breakout of account
	Salaries	Bursar	18 01812009	011013		\$ 146,583.63	Breakout of account
	Salaries	Maintenance and Custodi	12 01212009	011022	\$ 119,330.00		Breakout of account
	Salaries	Maintenance	12 01212009	071003		\$ 119,330.00	Breakout of account
	Salaries	Team Mentor	18 01812009	101050	\$ 15,789.00		Team Mentor Stipends break out of account
	Salaries	Substitutes	18 01812009	021302		\$ 15,789.00	Team Mentor Stipends break out of account
	Salaries	Unified Sports	11 01112054	101012	\$ 10,000.00		Unified Sports Breakout
	Salaries	Homebound Tutor	24 02412009	021304		\$ 2,350.00	Unified Sports Breakout
	Salaries	Interscholastic Stipends	11 01112009	101002		\$ 7,650.00	Unified Sports Breakout
	Salaries	Custodians	1 00110108	061001	\$ 105.00		Coverage
	Salaries	Custodians	3 00310307	061001	\$ 106.00		Coverage
	Salaries	Custodians	7 00710706	061001	\$ 20.00		Coverage
	Salaries	Custodians	8 00810806	061001	\$ 20.00		Coverage
	Salaries	Custodians	10 01011006	061001	\$ 60.00		Coverage
	Salaries	Substitute-Nurses	17 01710109	041004		\$ 311.00	Coverage
	Salaries	Custodial Overtime	12 01212009	061005	\$ 5,000.00		Additional Cleaning
	Salaries	Grounds Overtime	12 01212009	071002		\$ 1,000.00	Additional Cleaning
	Salaries	Maintenance Overtime	12 01212009	071004		\$ 2,000.00	Additional Cleaning
	Salaries	Substitute-Nurses	17 01710109	041004		\$ 2,000.00	Additional Cleaning
	Salaries	Intramurals-MMS	11 01112009	101005	\$ 3,125.00		Intramurals
	Salaries	Weight Room	11 01112009	101001		\$ 861.00	Intramurals
	Salaries	Athletic Training	11 01112009	041006		\$ 1,700.00	Intramurals
	Salaries	Substitute-Nurses	17 01710109	041004		\$ 564.00	Intramurals
	Salaries	Clubs and Councils	3 00310307	101003	\$ 2,034.00		Academic Center
	Salaries	Substitute-Nurses	17 01710109	041004		\$ 2,034.00	Academic Center
20*	Salaries	Principal Director Sectary	1 00110108	021501	\$ 1,000.00		Extra time
	Salaries	Substitutes	18 01812009	021302		\$ 1,000.00	Extra time
	Salaries	Long-Term Sub	18 01812009	021300	\$ 34,136.00		LTS
	Salaries	Substitutes	24 02412009	021302		\$ 15,000.00	LTS
	Salaries	Classroom Teachers	5 00510597	021301		\$ 19,136.00	LTS
	Salaries	Curriculum Supervision	19 01912024	021220	\$ 4,572.00		Breakout of account
	Salaries	Instructional Specialist	19 01912009	021301		\$ 4,572.00	Breakout of account
	Other Prof Services	Tuition-Non Public	24 02422009	143001	\$ 58,613.00		Change in forecasted placement
	Other Prof Services	Tuition-Public	24 02422009	141001		\$ 58,613.00	Change in forecasted placement

31	.30	29	28	27	26	25	24	23	22	21	20	19	18	17	16	1S	14	13	12	=	10	9	80	7	6	Ś	4	s,	2	1		
	101003	61001	21603	21602	21502	21501	21402	21401	21317	21318	21302	21306	110144	110142	110138	110136	110134	110132	110130	110124	811011	9110116	110114	110112	21220	21215	21201	21102	21101	11013	ACCT#	
TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	TEACHER AIDES	CAMPUS MONITOR	GUIDANCE SECRETARIES	PRINCIPAL/DIRECTOR SECRETARY		LIBRARIANS		BUILDING SUBSTITUTES	SUBSTITUTE TEACHERS	TEACHERS OF THE GIFTED	TECH ED. TEACHERS	SOCIAL STUDIES TEACHERS	SCIENCE TEACHERS	READING TEACHERS	PHYSICAL ED. TEACHERS	MUSIC TEACHERS	MATH TEACHERS	FOR, LANG, TEACHERS	ENGLISH TEACHERS	COMPUTER TEACHERS		ART TEACHERS	CURRICULUM SUPERVISION	DEPARTMENT CHAIRS	DIRECTOR OF GUIDANCE	ASSISTANT PRINCIPAL		BURSAR/ADMINISTRATIVE ASSIST	* RC - 1 DARIEN HIGH SCHOOL	Darien Public Schools Monthly Financial Report 2020-21
12,378,407	197,533	519,955	329,868	,	117.254	215,492	597.325	165,842	30,000	•	85.289	28,411	246,833	1,431,547	1.663,869	116,719	564,869	227,764	1,187,831	1.155.671	1,607,149	42,386	75.526	415,024	452.535	і. В	142.636	453,681	199,028	108.370	ACTUAL 2017 - 2018	
12,608,428	226.343	501,114	343,109	•	119,596	219,873	625,464	173.268	30,600		97,532	21,843	258,989	1,513,299	1.599,946	115,088	584,906	236,655	1.256,495	1,084,511	1,655,301	42,924	78,346	403,199	482,285	10	140,402	482,582	203.506	111.252	ACTUAL 2018 - 2019	
13,098,293	250,605	546,336	355,291	•	122,287	194,815	656,389	180,225	30.600	-	49,664	14,141 {	270,037 [	1,529,976	1,656,605	116,676	606,061	245.807	1.290.195	1.175.783	1,647,266	43,517	666`18	430,658	608,206	8	157,205	519,480	208,085	110.384	ACTUAL 2019 - 2020	
13,377,857	232,719	552,178	116,724	196.076	122,288	176,091	665,517	189.059	31.825	1	88,563	15,859	285.365	1,540,853	1,733,014	118,426	623.833	259,219	1,336,354	1.216.343	1,654,863	44,170	85,790	433,477	51,576	566,787	161,135	556,200	213.287	110,269	ORIG APPRO	
(246,185)	13,459	(3.564)	1,103	3,307	2,455	7,854	14,373	(36.819)	2	35,375	(11,063)	(1,604)	1.037	11,683	(111,067)	'	746	-	(52,633)	(29,696)	(105,226)			6.005	3.400	\$	ý	,	10	4,690	TRFRS ADJ.	
13,131,672	246.178	548,614	117,826	199,382	24,743	183.945	679,890	152,240	31,825	35,375	77.500	14,255	286,402	1,552,536	1,621.947	118,426	624,579	259,219	1,283,721	1,186,647	1,549,637	44,170	85,790	439,482	54,976	566,787	161.135	556,200	213.287	114,959	REV. BUD.	
10,873,553	208,703	507.550	108,524	181,424	114,419	168,440	546,845	122,575	22,950	33,125	68,419	10,965	221,035	1.243.844	1.351.640	91,097	495,889	199,399	1,071,446	939,866	1,260,708	40.154	65,992	346,559	35,187	451.934	148,740	513.415	196.880	105,830	EXP	
2,215,840	35.275	41.064	9,302	17,957	10.324	15,073	126,497	29.665	2	×		3,290	65.368	308,692	270.307	27,329	128,690	59,820	212,275	246,781	288,929	4,015	19,798	92,924	7,087	114.853	12,395	42,785	16,407	8,939	ENCUM, REQUES.	
42,279	2.200	(0)	0	-	0	432	6,548	2	8.875	2,250	9,081	(0)	(1)		0	(0)	0	1		,	0	0	(0)	(1)	12.702	(0)	50	(0)	(0)	190	AVAIL BUD.	
13,107,895	243,978	548,614	117,826	199,381	124,742	183,945	679,890	152 240	22,950	35,375	77.500	14.255	286,403	1,552,536	1.621.947	118,426	624,579	259,218	1,283,721	1,186,647	1.549.637	44,170	85,790	439,483	42,273	566,787	161,135	556,200	213,287	114,959	FORE-	
142.47		7.00	3.00	5.00	2.00	3,00	8.00	1.80				0.20	2.80	18.00	18.20	1.00	6.00	2.50	15.80	13.20	17.00	0.40	1.00	5.67	0.40	4,00	1.00	3.00	1,00	1.50	STF	
23,777 3	2,200 2	(0) 2	0 2	1 2	0 2	2	2	2	8.875 2	2		(0)	(1) 1		0	(0) 1	0	1	 -		0	0	0)	(1)	12,702	(0)	0	0	0	R	YR. END EST.	
õ	29	26	27	26	5	2	2	22	21	20	19	18	17	16	IS	14	13	12	11	10	Ŷ	90	7	3/	UN	S)	÷	5	2	1		

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69 70	<u></u>	67 66	2 8	8 8	ے د 1	8	59 58	57	<u>56</u>	55	54	53	52	51	<b>50</b>	49	\$	47	46	45	4	۵	42	41	40	39	8	3	3	35	¥	33
NET DAR	102007				7340			102003	83003	72044	72041	72038	72016	35000	25030	25026	25019	25014	25013	25008	25007	25003	2,50MI2	25001	24011	23010	23004	23003	23002	22003	22002	
NET DARIEN HIGH SCHOOL BUDGET	REV. STUDENT PARKING FEES	REVENUE	TOTAL DARIEN HIGH SCHOOL	I UI AL EQUIPMENT	EQUIPMENT AND FURNITURE	EQUIPMENT	TOTAL OPERATING	OTHER STUDENT ACTIVITIES	RENTAL/LEASE OF EQUIPMENT	REPAIRS AND SERVICE CONTRACT	MICROSCOPE REPAIRS	EDP EQUIPMENT REPAIRS	CLASSROOMS/CORRIDORS/AUDITRIU/	POLICE AND FIRE SERVICES	COMPUTER SOFTWARE & SUPPLIES	DUES AND MEMBLERSHIPS	COMPUTER INSTRUCTION SUPPLIES	HANDBOOK PRINTING	TEMPORARY HOURLY SERVICES	GUIDANCI: MATERIALS	GRADUATION EXPENSES	PROFESSIONAL DEVELOPMENT	PROFUSSIONAL LIBRARY PURCHASE	MISC, OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	AUDIO VISUAL CONSUMABLES	RESOURCE MATERIALS	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING
12,616,891	(11,000)		12,627,891		×		249,484	11,420		2,731	•		8,440	49,568		686'71		6,805	19,846	2,327	23,603	6,700	-	21,823	40.250	3,352	2,095	1,422		4,106	32,007	ACTUAL 2017 - 2018
12,870,729	(11.000)		12.881,729	21,994	21,994		251,307	16,980		2,928			8,500	29,366	•	14.049	-	8,938	26,625	2,104	22.661	6,700	294	21,955	48,079	3,250	1,897	1,049		8,653	27.277	ACTUAL 2018 - 2019
13.305.006	(11,000)		13,316,006				217,712	16,966		1,283	- 1	3	4,542	15,921	•	14,568	,	7,331	36,031	2,600	17.694	3,467	350	14,151	50,098	2.474	423	246		2,492	27,076	ACTUAL 2019 - 2020
13.628.296	(11,000)	Orig. Bud	13,639,296	4,988	4,988		256,451	17,000		3,450			8,500	25,880	•	15,785		12,000	27,720	2.600	26,500	8,331	350	22,000	53,250	3,250	2,800	589	10	4,100	22.250	ORIG APPRO
(300,540)	32	Adjust.	(300,,540)		ŀ		(54,355)	(7,000)		(2,775)	•		(200)	(9,085)					(30)		33	(1.150)		(7,165)	(24,050)	×.	(2.500)	2	T.	(400)	3	ADJ.
13,327,756	(11,000)	Rev. Bud.	13338,756	4,988	4,988		202.096	10,000		675	•	•	8,300	16,795		15,785	-	12,000	27,690	2,600	26,500	7.181	350	14.835	29,200	3,250	300	685		3,700	22,250	REV. BUD.
10,999,966	(11,000)	Rev. Received	11,010,966	4,973	4,973		132,439	6.637					8.204	1,612		11,535		4,121	27,010	2.537	10,217	2,580	177	7,427	20,475	3,250	293	444		3,686	22.234	YTD EXP
2.257.509	×		2,257,509	•			41,669	3,363		675	,		•					6,318	4		15,421	50	×	7,242	8,600	Ş	i ko	ŝ	<i>h</i>		i,	ENCUM. REQUES.
59,282	(11,000)	Rev. Expected	70,282	15	15		27,988	,		-		,	96	15,183		4,250		1,562	680	63	861	4.551	173	166	125	ų.	7	241	1963	14	16	AVAIL BUD.
13,303,513	(11,000)	Rev. Forecast	13,314,513	4,915	4,973		201,645	10,000		675			8,300	16,795	4	15,785		12,000	27,690	2,600	26,500	7,181	177	14.835	29,200	3,250	293	444	ž	3,686	22,234	CAST
142.47			142.47																													STF
24,243	•	(Shortfall)	24.243 Surplus/	0	15		451											R		a,	20		17.3		4		7	241		14	16	EST.

TOTAL FITC	TOTAL OPERATING	102012 LEASES PROPERTY	13015 LOCAL TRAVEL EXPENSE	001 GENERAL TE	019 COMPUTER I	25007 INSTRUCTIONAL SUPPLIES	TOTAL PERSONNEL	21603 TEACHER AIDES	21301 ALTERNATIVE SCHOOL	RC - 2 FITCH ACADEMY
TOTAL FITCH ACADEMY	RATING	PERTY	/EL EXPENSE	25001 GENERAL TEACHING SUPPLIES	25019 COMPUTER INSTRUCTION SUPPLIES	NAL SUPPLIES	SONNEL	DES	AF SCHOOL	ΨY
264,668	24,000	24.000	-	•	•		240,668		2.40.668	ACTUAL 2017 - 2018
446.08S	85,410	80,392	20	4,998			364.675	×.	360.675	ACTUAL 2018 - 2019
471,318	88,485	84,867	•	3,182	436		382,833	×	382,833	ACTUAL 2019 - 2020
491,883	106,163	95,663	500	5,000	1	5,000	385,720	365	385.720	ORIC APPRO
16,641	(8,389)	8	2	(3,730)	100	(4.659)	25,030	e.	25,030	TRFRS ADJ.
508,524	97,774	95,663	500	1.270	1001	341	410,750		410.750	REV. BUD.
443,715	96,847	95,663	22	1,169	*	15	346,868	÷	346,868	ЧТD ЕХР
63,882		S.,	1	93	9	×	63,882	4	63,882	ENCUM. REQUES.
927	927	1	500	101	2	326	0.08	2	0	AVAIL BUD.
508,024	97,274	95,663	ę	1,270	5	341	410,749	×	410.749	FORE. CAST
4.60							4.60		4.60	CURR STF
500	500	2	500	33	100	2	0	×	0	YR. END EST.

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117 118	116	115	114	113	112	Ш	110	109	108	107	106	105	104	103	102	101	100	66	86	97	96	95	94	93	92	91	90	86 96	87
	101003	61001	21603	21602	21502	21501	21402	21401	21318	21317	21306	21302	310344	310342	310338	310334	310332	310330	310324	310322	310320	310316	310312	21220	21215	21102	21101	RC-3 7	
TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	TEACHER AIDES	CAMPUS MONITOR	GUIDANCE SECRETARIES	PRINCIPAL/DIRECTOR SECRETARY	GUIDANCE	LIBRARIANS	BUILDING SUBSTITUTES	STUDENT INTERNS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	TECH ED. TEACHERS	SOCIAL STUDIES TEACHERS	SCIENCE TEACHERS	PHYSICAL EDUCATION TEACHERS	MUSIC TEACHERS	MATH TEACHERS	FOR. LANG. TEACHERS	HEALTHY LIVING	ENGLISH TEACHERS	COMPUTER TEACHERS	ART TEACHERS	CURRICULUM SUPERVISION	DEPARTMENT CHAIRS	ASSISTANT PRINCIPAL	PRINCIPAL	RC+3 MIDDLESEX MIDDLE SCHOOL	
10,093,325	115,324	502.572	85,435	2	70,062	220.144	415,440	197,168		30,600	137.567	89.530	213.712	1,059,569	1.024.880	516.224	626,865	1,228,907	927.682	115.602	1.503.899	158.679	175,101	200.301	•	292.017	186,045	ACTUAL 2017 - 2018	
10,132,028	114,290	513.252	83,770	2	67.251	230,161	361,885	202,185	3	30,300	106,586	69.600	216,425	1.073.228	1 086.453	\$34,998	580.853	1,287,842	998.164	120,876	1,401,887	162.064	173.982	207.803	•	317.942	190,231	ACTUAL 2018 - 2019	
10,286,024	118,186	527,490	75,543	ie:	71,273	231,289	454,741	207,490		30,600	108,057	56.630	216,114	1,128,663	1.073,667	557,097	596,358	1,333,460	951.560	63,081	1 411 475	166,136	164,032	238,706	·	309.867	194,511	ACTUAL 2019 - 2020	
10,511,944	118,971	529,547	39,016	36,527	71,273	231,290	474.547	213.605		31.825	109,678	72,829	219,356	1.144,339	1.077,755	576.280	579,303	1,340,905	978,192	132,338	1,422,104	170,418	172,250	104,709	141,697	323,817	199,374	ORIG APPRO	
(274,135)	(16.291)	6.203	(39.016)	732	1.429	7.771	(4,000)		16,975	(8,000)	(15.575)	36,811		(73,040)	•	•	(61.425)	(9,713)	(85,020)	(12,907)	536	2	(11,358)	(8.247)			2	TRFRS ADJ.	
10,237,809	102,680	535.750		37,259	72.702	239,061	470,547	213,605	16.975	23,825	94,103	109,640	219,356	1.071,299	1,077.755	576,280	\$17,878	1,331,192	893.172	119,431	1,422,640	170,418	160.892	96,462	141,697	323,817	199.374	REV. BUD.	
8,388,521	94,484	494,854	•	33,871	67,109	219,470	371,109	180,119	12,975	15,000	80.057	93,474	184,075	826,937	865,903	457,360	413,423	1,089,476	721,451	100.966	1,111,929	146,430	128,387	83,733	112,984	298,908	184,038	YTD EXP	
1,814,560	8.196	40,896	•	3,387	5.593	19,589	98,496	33,486	•		14,046		35,281	244,363	211.852	118.921	99.662	241,715	171.721	18,465	310,712	23,988	32,504	12,729	28,713	24.909	15,336	ENCUM. REQUES.	
34,729	(0)	(0)	,	1-	0		943	0	4.000	8,825	0	16,166	0	  -	(0)	(0)	4,793	1	0	0	(1)	0	0	(0)	0		0	AVAIL BUD.	
10,228,982	102.680	535,750		37,258	72,701	239,060	470.547	213.605	16,975	15,000	94,103	109,640	219,356	1.071,299	1,077,755	576,280	517,878	1,331,191	893,172	119,431	1,422.641	170,418	160,891	96,462	141,697	323,817	199.374	CAST	
112.42		7.00	,	1.00	1,00	4.00	6.00	2.00			0,99		2.00	12.00	12.00	6.00	6.60	13.50	11.00	2.00	16.00	2.00	3.00	0.33	1.00	2.00	1.00	STE	
8,827	(0)	(0)	,	_	0	-		0		8.825	0		0	-	0	(0)			0	0	(1)	0	0	(0)	0	×	0	EST.	
116 117	115	114	113	112	Ш	011	109	108	107	106	105	104	103	102	101	100	99	86	97	8	95	94	93	92	91	90	89	88 88	8

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146	45	143 144	142	141	140	139	1.38	137	136	135	174	133	132	131	130	129	128	127	126	125	124	123	122	121	119 120
TOTAL M			123020	73001				72044	72035	35000	25030	25026	25019	25008	25003	25001	24011	23010	23004	23003	23002	22003	22002	22001	
TOTAL MIDDLESEX MIDDLE SCHOOL		TOTAL EQUIPMENT	NEW CLASSROOM FURNITURE	REPLACEMENT FURN/ EQUIPMENT	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	DUPLICATORS AND COPIERS	POLICE AND FIRE SERVICES	COMPUTER SOFTWARE & SUPPLIES	DUES AND MEMBERSHIPS	COMPUTER INSTRUCTION SUPPLIES	GUIDANCE MATERIALS	PROFESSIONAL DEVELOPMENT	MISC. OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	MEDIA CONSUMABLES	RESOURCE MATERIALS	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	TEXTBOOKS-NEW	OPERATING
10,183,813		066	066	(A)			89,498	850		5,125		1.651	•	•	4,214	6,488	58.465	2,285	2.340	4,257	1	321	3,503	3	
10,231,978		14,374	660'01	4,275			85,576	464		6,511		2.644			6,222	4,942	53.230	1,247	3.472	3.387	805		2,949	30	
10,343,800		•	×.	×			57,776		•	4,610		2,090		286	2,087	3,759	34,649	1,563	2,178	271	1,273		5.009	(C)	
10,612,748			102				100,804	500	•	5,775		4,100	•	571	3.870	7.750	52,096	1,762	3,502	2,127	5,200	,	13,551	16	ORIG APPRO
(299,624)		¢	13	90			(25,489)	(500)	194 194	72	×	(2,478)	Ŧ	ъ	1,150	(1,700)	(13,323)	(400)	•		(4,450)	×.	(3.860)	0	TRFRS ADJ.
10,313,124		,	1	1940 1940			75,315	(CD)	1	5.847	1	1,622	1	571	5,020	6,050	38,773	1 362	3.502	2.127	750	10 10 10	9,691		REV. BUD.
8,452,681		•	0	2			64,160	2	12	5,227	25	1.622	2	126	3,419	5,324	31,584	1,325	3,092	2,007	747	7	9,688	22	YTD EXP
1,823,625		¢	R	×			9,065	÷	e	6	Ŧ	÷	5	2	1.549	430	7.086			Ŧ.	10	4	S.	20	ENCUM. REQUES.
36,819			2 -	Q			2,090	с;	25	620	34	2×	11	445	53	296	103	38	410	120	ω	2	4	10	AVAIL BUD.
10,,904,081			*	÷.			75,099	3	•	5,847		1,622	a:	145	4,968	6,050	38,773	1,325	3.502	2,007	747	1	889.6		FORE- CAST
112.42																									CURR
9,04,5		•	2	2			216	÷.		•					53	,	,	38	,	120	ч	14	4	8	YR. END EST.
145	4	142 143	141	140	139	138	137	136	135	134	133	132	131	130	129	28	127	126	125	24	23	22	171	120	611 811

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192 192 192 192	19 19	18 18 	188	187	<b>T</b>		1 <u>2</u>								176	175	173	172			169						Т	5 2	<b>—</b>	_	T	<u> </u>	156	155					150	149	<u>ی</u> ا
TTAL HI	7301			72035	350(0)	25026	25003	25002	25001	24011	23010	23003	23002	22003	22002			101003	61001	21603	21602	21501	21403	21401	21318	21317	21314	21313	20012			505015	510504	\$10503	510502	105015	51()597	2122()	21102	21101	
TOTAL HINDLEY ELEMENTARY SCH.	EQUIPMENT & FURNITURE	EQUIPMENT	TOTAL OPERATING	DUPLICATORS AND COPIERS	POLICE AND FIRE SERVICES	DUES AND MEMBERSHIPS	PROFESSIONAL DEVIS OPMENT	PROFESSIONAL LIBRARY PURCHASE	MISC, OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	AUDIO VISUAL CONSUMABLES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING	TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	TEACHER AIDES	CAMPUS MONITOR	PRINCIPAL/DIRECTOR SECRETARY	PSYCHOLOGISTS	LIBRARIANS	BUILDING SUBSTITUTIS	STUDENT INTERNS	ART TEACHERS	TEACHERS OF THE OF THE	PUBALLUTE INACHERA	PHYSICAL ED TEACHERS	FOREIGN LANGUAGE TEACHER	GRADE 5 TEACHERS	GRADE 4 TEACHERS	GRADE 3 TEACHERS	GRADE 2 TEACHERS	GRADE I TEACHERS	KINDERGARTIEN	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	PRINCIPAL	
3,405,446	1.020		58,733	đ	1,444	,	1,188	274	929	21,965	308	67	886	28,183	3,387		3.345.693	5,885	215,900	214,443	•	102,282	•	105,250	•	31,200	105.250	167,00	CLKM1	91,787	62,968	313,132	284,329	304,784	351,685	358.678	243,274	17,572	129,919	180,042	2017 - 2018
3,604,443	20		57,930	1	2.552	59	1,064	494	843	22.245	216	295	1,071	27.596	1,495		3.546.513	4,314	210,535	220,265	•	108,646	•	106,586		30,300	106,586	170.021	14/6-7 T	102,149	65,840	337,411	303,301	336,884	364.273	337,611	339,035	18,432	135,539	180,404	2018 - 2019
3.635.149	8		46,925	ko	737	65	714	•	201	16,951	101	• []	956	26,537	699		3.588.225	6,600	225,112	227,501	1	111,091	82.367	108,057	1	30,600	108.057	191.044	500'17	106,618	68,720	336,361	316.211	356,340	308,098	348.656	248.378	17,758	135,831	188,235	2019 - 2020
1.721.305	2,000 ]		\$3,401	Į.	1.930	400	1,430	500	0001	19,465	299	299	868	24,185	2.995		3,665,994	6,600	226,138	192,235	36,527	260'111	82,932	109,678	•	31,825	109.678	186.815	10.255	102,120	72,085	331,033	331,075	311,832	384,795	278.379	343,835	18,798	139.227	192,941	APPRO
(114.273)	(2,000)		1,462	•	1,812	(23)	23	(240)	1	15	(20)	(00)		•	(51)	:	(113,735)	(4,400)	3.962	2.641	732	2,230	(18,085)	•	24,000	(12,000)	-	, (PLO)	(100011)	9,718	8	(35,844)	(55.089)	(7.689)	40,614	(26,382)	(25,880)	151		N.	AUJ.
3.607.122	-		54,863	•	3,742	377	1,453	260	1,000	19,516	279	209	868	24,185	2,944		3.552.259	2,200	230,100	194,876	37.259	113.322	64,847	109,678	24,000	19,825	109,678	186.815	40 741	111.838	72,0%5	295,189	275.986	304,143	425,409	251,997	317.955	18,949	139,227	192,941	BUD.
2.992.009	-		50,222		3,121	÷	799	252	462	18 717	278	201	878	23.664	1,850		2,941,787	1,968	212,472	177,213	33,871	103,877	54.865	84,368	18,563	16,000	84,368	165.230	27 403	3 070	55.450	240,581	221,955	233,956	342,577	193,844	272.056	15,885	107.098	178,099	EAP
602.566	-		2,590	۰.	5	•	640	3	26	685	•	•		485	1,050		599,976	232	17.627	17,663	3.387	9,445	9,981	25,310			25,310	21.585	11 748	25,809	16.635	54,608	54,030	70,187	82,832	58,153	45,899	3.064	32.129	14.842	KEQUES.
12.546	1		2,051		621	377	14	6	512	409	_	20	20	36	44		10,495	0	0	0	-		(0)	0	5,438	3,825	0	(0)	0	1 330		(0)		(0)	0	0	0	0	<i>R</i> ij	(0)	DUD,
3.603,162			54,731		3,742	377	1,439	252	1,000	19,516	278	201	878	24,149	2,900		3,548,431	2.200	230,099	194,876	37.258	113.322	64,847	109,678	24,000	16,000	109,678	186,815	48.741	5.200	C80'77	295,189	275,985	304,143	425,409	251,997	317.955	18,949	139,227	192,941	Chai
42.04																	42.04		3.00	5.00	1.00	2.00	1.00	1,00			1.00	2.10	044	1	1.00	3.00	4.00	1.00	4.00	3,00	4.00		1.00	1.00	
3,950			132		-		14	*	4	×1	-	~	20	36	4		3,828	0	0	0	  _		(0)		 ,	3,825	0	(0)		, (a)		(0)		. (0)	0		0	0		(0)	

	240	239	237	236 L	235	124	233	22	12	230	229	228	223	226	225	224	223	221	220	219	218	217	216	215	214	213	212	211	210		202	203	22	205	204	203	202	201	200	199	198	197	198
	73001			72044	72035	35000	25026	25003	25002	25001	24011	23010	23003	23002	22003	22002			101003	61001	21603	21602	21501	21403	21401	21317	21314	21313	21306	21318	21302	710734	710724	710705	710704	710703	710702	710701	710797	21220	21102	21101	
TOTAL HOLMESSCHOOL	EQUIPMENT AND FURNITURE	EQUIPMENT	TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	DUPLICATORS AND COPIERS	POLICE AND FIRE SERVICES	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROPESSIONAL LIBRARY PURCHASE	MISC. OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	AUDIO VISUAL CONSUMABILES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING	TUTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	TEACHER ADDES	CAMPUS MONITOR	PRINCIPAL/DIRECTOR SECRETARY	PSYCHOLOGISTS	LIBRARIANS	STUDENT INTERNS	ART TEACHERS	MUSIC TEACHERS	TEACHERS OF THE GIFTED	BUILDING SUBSTITUTES	SUBSTITUTE TEACHERS	PHYSICAL ED. TEACHERS	FOREIGN LANGUAGE TEACHER	GRADE 5 TEACHERS	GRADE 4 TEACHERS	GRADE 3 TEACHERS	GRADE 2 TEACHERS	GRADE I TEACHERS	KINDERGARTEN TEACHERS	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	PRINCIPAL	
2 100 200	1001		68,820			8.047	68	1,620	293	2.767	21,578	•	3.220	1,297	25,405	4,504		3,032,547	3.393	216,296	211,628	,	109.079			30,900	77.997	195,403	31,774	,	39,906	94.189	55,379	315,710	236.644	298,839	242,557	227,064	866616	15,891	129,919	180,042	2017 - 2018
	00018		68,610			9,727	66£	1,362	16£	1,012	21.691		2.387	•	27,930	3,711		3,159,280	060.9	220,742	224,053		916'601	F	\$1,395	30,600	81,555	195,834	42,611	-	22,230	92.280	59.587	329,938	264,576	240,180	312.626	257,202	284.755	15.876	1.32.842	184,093	2018 - 2019
	1,966		60,315	•	,	4,763	120	1,559	480	957	22,026	-	265	970	27.027	2,149		3,357,775	5,742	233.845	228,584	,	112,395	105,396	\$4,004	23,400	90,806	194,434	43,199		36,444	98,725	62,096	362.292	203,280	305,650	322,915	221,189	310,979	18,333	135,831	188,235	2019 - 2020
1 (11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,000		57,377			6,130	400	1,430	500	000,1	19,332	297	297	892	24,125	2,974		3,512,095	6,600	232,232	192,057	36,527	112.395	111.666	56,925	31,825	97.669	214,072	44,775		33,703	861.38	65,035	282,093	305,262	316,468	266,878	300,900	357,908	18,798	139.227	192,941	APPRO
· · · · · · · · · · · · · · · · · · ·	(2,000)		(1,122)		,	(1.122)		(1,000)	•	1	(2,250)	(250)			6,000	(2,500)		(124,005)	(1.177)	3,906	3,888	732	2.248	(2,162)		(6,825)	-0	(7,328)	2,416	32.500	(21,145)	(16,977)	•	(19,997)	(8,502)	-	(14,581)	49,362	(121,321)	856	÷	0	ADJ.
			56,255	-	•	5,008	400	430	500	0001	17,082	47	297	892	30,125	474		3,,386,988	5,423	236,138	195,945	37.259	114.643	109,504	56,925	25,000	97,669	206,744	47,191	32,500	12,558	79,161	65,035	262,096	296,760	316,468	252,297	350,262	236,587	19,756	139,227	192.941	BUD.
			53,908		6	4,387		413	444	966	16,902	-	68	735	29,739	201		2,822,102	3,728	218,041	178,128	33,871	105,097	91,267	43,788	15,300	75,130	175,318	43.205	30,625	10,558	60,893	50,027	214.623	238,359	267.740	194,075	269,432	199.739	17,960	107.098	178,099	EXP
	•		145	، 					   	  -	145	•	 		\$			49CTCC	672	18,096	17,815	3,387	9.545	18,236	13,137		22.539	31,426	3,986		-	18,268	15,008	47,473	58,401	48,728	58,222	80,830	36,847	1,796	32,129	14,842	REQUES.
14 104			2,202		  -	621	400	17	56	4	35	47	208	157	386	273		7.0431.64.1	1,023	_			_	Ð	0	9,700	0	0	0	1,875	2,000	0	(0)	(0)	0	0	0	(0)	0	(0)	0	1.41	BUD.
111 CEN 2	,		55,073	  -		5,008	400	413	444	966	17.047		68	735	29,739	201		0.00 / 1.000	4,400	236,137	195,944	37,258	114,642	109,503	56,925	15,300	97.668	206,744	47.191	32,500	12,558	79,161	65,035	262.096	296,760	316,468	252,297	350,262	236,587	19,756	139.227	192,941	CAST
41 84																		41,04		3.00	5.00	1,00	2.00	1.00	1.00		1.20	2.20	0.44			1,00	1.00	3,00	4,00	4.00	3.00	4,00	3,00		1,00	1_00	STF
11 000			1,182	,		  .	-	17	95	4	35	47	208	157	386	273		10,141	0.20,1 0.20,1							9,700	0	0	0	1	   		(0)	(0)	0	0	0	(0)	0	(0)		30	EST.

289 700 Tro	288	287	286	Г	Т	Т	Т				278 2		276 2	275	274	273	272 2	271	270	Г		-	T			Т	Т	Т	Т	258											247	246	245	٦.
	73001			121744				25026	25003	25002	25001				23(8)2	22003	22(10)2				101003				21501	11417			21314	21313	21306	21302		810824		1					21220		21101	
TOTAL OV BINCE COUCOL	EQUIPMENT & FURNITURE	EQUIPMENT	IVIAL OPERALING	TOTAL ORDER TWO	DEDATES AND SEDVICE CONTRACT	DUP ICATORS AND COPIERS	POLICE AND FIRE SERVICES	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY PURCHASE	MISC, OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	CONSUMABLES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING		TOTAL DEDSONNEL	CU HRE AND COUNCILS	CT STOLES ANS	TPACHER AINES		PRINCIPAL ADDRECTOR SECRETARY	LIDRARIANS	I IBD ADTANS	STUDENT INTERNS	ART TEACHERS	MUSIC TEACHERS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	PHYSICAL EDUCATION TEACHERS	FOREIGN LANGUAGE TEACHER	GRADE 5 TEACHERS	GRADE 4 TEACHERS	GRADU 3 TEACHERS	GRADE2 TEACHERS	GRADE 1 TEACHERS	KINDERGARTEN TEACHERS	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	PRINCIPAL	
9 900 aca	688		51,071		5		1 346	65	1,459	435	977	17.757	241	329	*86	25,301	2,179		1 160) 1 GOV C	1 117 871	101.017	211 716	214 SUR		-	0017175	05 766	31.200	96,613	225,961	50,417	19,400	109,290	62.537	359,483	257,372	231,524	333,907	344,140	246,771	17,822	129,919	181,142	0107 - / 107
868	868		51,087				212	400	1,308	499	506	256161	278	227	972	24,599	1,261			0.40%0	220,733	204,402	206 482	6 - 1 b 1 x x + b	110131	110,701	117 201	31,200	100,839	220,191	62,172	22,400	114.756	72,680	371,963	170,971	336,456	355,576	281,336	257,371	17.922	132,842	185,093	2107 - 0107
	1,983		45,081				843	168	876	367	838	17.212	240	267	658	23,201	210		والمحالية للمحالية للمحالية	1 575 263 C	1569	100 202	2008 002		112 200	100.172	102 707	30,600	108,057	226,603	63,030	23,800	122,103	75,662	255.369	236,113	324,632	267,001	392,500	323,821	18,018	135,831	189.235	0707 - 2107
	2,000		51,021	20		1.00 m	1 13/1	400	1,365	500	1,000	18.672	287	287	\$62	23,445	2.873		0,000 and 1 and	VIL 437 L	869 L c7c1077	202 240	173 584	16 \$77	112.610	474/011	- 110 434	31,825	109,678	234.144	64,334	20,000	116,529	79,161	264,625	245,159	367,321	276,290	414,582	338,399	18,798	139,227	193,941	
	(1.273)		4,7.95				4 735		(500)	(22)		366	(157)	(287)	(50)		650			(1) (1)	224147	CUV V	17 11 2	517 - 127	2 264		20,109	100001		(9,390)	(359)	(14,700)	(14,578)	-	4,197	,	(113.025)	54,396		-23	1,738	,	,	
	727		55,756		.		590.9	400	598	478	1,000	19,038	0.61		812	23,445	3,523			1 670 515	6.451	210,071	210.697	17 740	114.873	71 604	110.424	21,825	109,678	224,754	63,975	5,300	101.951	79,161	268,822	245.159	254.296	330,686	414,582	338,399	20,536	139.227	193,941	
5 0 0 0 0 0 M 1	727		54,416		.		5 445	811	657	357	1,000	18,970	130	•	118	23,426	3,502			2 074 920	#10100	201 210	187.997	13.871	105.308	881.09	24,010	1,075	99,707	178,907	53.047	4,175	78,424	60,893	228.164	197,450	195,612	261,982	334,249	260,307	18.670	107,098	179,008	
C 10 002	•		\$						1	2		48	,				, ,			818 819	,	17 642	969'61	3.387	9,565	11 416	25.482	  . 	9,971	45,847	10.929		23.527	18.268	40,657	47,709	58,684	68,704	80,333	78,092	1.867	32,129	14,933	
30 140	0		1,272	-			620	282	208	121	1	61	0		-	61	21			26.848	6.451	(0)	3.003		•	0	(0)	19,173	0	0	(0)	1.125	  .	0	0	0	0	(0)	0		()	0	0	>
3 657 607	727		20,000	22 002			6.065	811	657	357	1,000	610'61	130	  -	*11	23,426	3,502			3.596.885	•	230.747	207,694	37,258	114,873	71.604	110,424	76 160	82,91601	224.754	63,975	5,300	101,951	79,161	268,822	245,159	254,296	330.686	414.582	338.399	20,537 {	139,227	193,941	102 041
A7 49																				42.48		3.00	5.50	1.00	2,00	1.00	1.00		1.00	2,40	85.0		1.00	1.00	3,00	3.00	3.00	4,00	4.()0	4,00		1,00	1.00	1 00
24 UN			1.145			-   -	•	282	208	121		61	0			61	21			23,630	6,451	(0)	3,003		,		3		14 174						0	0	0	(0)						

TOT	73001		333	72	330 350	25	12 12	25	251	241	230	230	2.30	221	-	319	317	316 101	315 610						Т				-			-								294 21	21	
		U	1	72035 D		25026 D	25003 PI		25001 M	24011 G	23003 P	23010 A	23002 C		22002 T	0	ų	101003 C	61001 C		21602 C						21314 A	21313 M	21306 T		910934 12		0 506016	910904 G	910903 G	910902 G	0 106016	910997 K	21220 C		21101 P	
	EQUIPMENT & FURNITURE	EQUIPMENT	TOTAL OPERATING	DUPLICATORS AND COPIERS	POLICE AND FIRE SERVICES	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROPESSIONAL LIBRARY PURCHASE	MISC: OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	PERIODICALS	AUDIO VISUAL CONSUMABLES	CLASSROOM RIFFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING	TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	TEACHER AIDES	CAMPUS MONITOR	PRINCIPAL/DIRECTOR SECRETARY	PSYCHOLOGISTS	LIBRARIANS	BUILDING SUBSTITUTES	STUDENT INTERNS	ART TEACHERS	MUSIC TEACHERS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	PHYSICAL HD, TRACHERS	FORFIGN LANGUAGE TEACHER	GRADE 5 TEACHERS	GRADE 4 TEACHERS	GRADE 3 TEACHERS	GRADE2 TEACHERS	GRADE I TEACHERS	KINDERGARTEN TEACHERS	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	PRINCIPAL	
	946		47,827		166	-	1,379	-	689	17,697	879	•		22.639	3,553		2,902,904	3,930	200,959	196,448		118,348		69,69		30,300	108,462	179,020	\$3,471	15,333	84.917	906'15	274.453	226.692	191,283	299,203	298.654	170,553	17.322	129,919	180,042	0107 - / 107
	3.339		42,292	,	572	-	328		616	16.933	55		66	22.073	1,312		2,995,571	4,314	205,443	185.245		131,455	,	72,680		31,200	87,871	056'681	71,907	18,785	\$18,68	56.642	282.568	219,398	275,146	217,489	305,737	221.581	17,412	132,842	184,093	6107 - 0107
1 1 1 1 1 1 1	2.309	l	35,739		869	*0	25	-	743	12,889	55		512	20,521	297		3,115,221	4,400	226,209	190,269	•	134,414	73,504	75.662		31.200	62,194	189,463	72,899	_14,200	815,56	915,65	251.538	280,683	241,089	218,539	312,727	231.697	17,498	135,831	198,171	0707 - 6107
	2,000		44,797		1.330	400	1.235	005	1,000	16,382	2.52	252	756	20,170	2.520		3,205,760	4,400	225.597	153,053	36,527	134,414	76,572	79,161	,	31,825	62.822	195.675	74,161	17,738	92,825	63 227	323,947	236,587	252,343	225,496	321 307	246.117	18,798	139,227	193,941	21120
1 100	(358)		3,022		3,022	,	•	-		-	1				•		1,116	•	(1,798)	1,902	1,139	2,688		ſ	26,000	(7,000)	£	1,601	6.522	(10,738)	5,040		37.593	-	(23,897)	(46,282)	-	689"8	(342)	3	-	1220-
1 10/ 11/	1.642		47,819	,	4,352	400	1.235	500	1,000	16,382	252	252	756	20,170	2,520		3,206.875	4,400	223.799	154,955	37,666	137,102	76.572	79.161	26,000	24,825	62,822	197.276	80.683	7,000	97.865	63.227	361.540	236,587	228,446	179,214	321,307	254,806	18,456	1,19,227	193,941	5021
	1,642		45,471		3.732	811	970	432	904	15,862	175		694	20,134	2,450		2,667,728	3.632	206,212	140,201	34,278	126.554	58,902	60,893	23.938	23,800	48.325	163,214	73,955	4,523	75,281	57,479	291,827	197,329	175,360	155,978	247,159	196,005	16,778	107.098	179,008	2/21
		-	100		  . 		100			-	·	•					533,254	444	17,586	14,754	3,387	10,546	17,670	18,268	•	ı	14,497	34,062	6,727	•	22,584	5,748	69,713	39.257	53,086	23,236	74,148	58,801	1.678	32.129	14,933	
6 8 4 4	0		2,248		620	282	165	68	96	520	77	252	62	36	70		5,893	324	1	(0)	0	2	(0)	0	2,063	1.025	(0)	0		2,477	0	0	(0)	0	0	0	0	(0)	(0)	0	0	
2 761 071	1,642		46,807		4.352	811	1,070	432	1,000	16,382	175	•	694	20,134	2,450		3.205.522	4,076	223,798	154.955	37.665	137,100	76,572	79,161	26,000	23,800	62,822	197,276	80,682	7.000	97.865	63,227	361,540	236,587	228,446	179,214	321,307	254,806	18,456	139,227	193,941 {	
08.85																	38.89		3,00	4,00	1.00	2.00	1.00	1.00			0.80	2.20	0,79		1.10	1.00	4,00	3,00	3.00	3.00	3.00	3,00		1.00	1,00	
5% C			1,012			282	165	¥9	,		7	252	9	5	7		1,353	324								1,025																
s 335	2.34	333	z 391 332		329			i.	325	324	77 323	322	62 321	36 320	70 319	318			314	( <u>)</u> 313	0 312	2 311	(0) 310	0.	306	307	(i) 306	0 305		30	<u>0</u> 302	<u> </u>	(i) 300	0 299	0 298	0 297	0 296	(0) 295	(0) 294	0 293	0 292	

200	384	ي چ	<u>ي</u> ة ا	물 물	379 <b>Г</b>	<b>—</b>	r-	<u> </u>	35	Г	33			370			367	366 	364					Т	Т	i ș	Т	Г	353				_	_					я і П	T	-	
		123020	73001		72044	1	35000	25026	25003	25002	25001	24011	23010	23003			22002			101003					_	21318			21313							_	. I.		~L	1	21101	
		NEW CLASSROOM FURNITURE	EQUIPMENT & FURNITURE	TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	DUPLICATORS AND COPIERS	POLICE AND FIRE SERVICES	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY PURCHASE	MISC. OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	AUDIO VISUAL CONSUMABLES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING	TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	TEACHER AIDES	CAMPUS MONITOR	PRINCIPAL/DIRECTOR SECRETARY	PSYCHOLOGISTS	I IDD A DIANS	STUDENT INTERNS	ART TEACHERS	MUSIC TEACHERS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	PHYSICAL ED. TEACHERS	FOREIGN LANGUAGE TEACHER	GRADE 5 TEACHERS	GRADE 4 TEACHERS	GRADE 3 TEACHERS	GRADE 2 TEACHERS	GRADE I TEACHERS	KINDERGARTEN TEACHERS	CLIBBICHT I'M STIBBICAS	PRINCIPAL	For one set in a set time in a
	666	ę	666	49,983	-	  -	1,451		522	182	1,035	20,344		207	906	22,530	2.806		3,204,562	2,600	196.576	195,960		109,524	соо, тож -	100 160	30,600	46,467	156.973	20.175	24,315	76,470	64,595	289,856	374,662	298,232	310,293	288.890	282.382	17 577	170 010	0.001
	929	•	929	50,605	ŀ		423	•	338		1,035	20.575	365	•	688	24,816	2.164		3,363,687	4,273	217.729	222,638		111,849		1/11/0201	30,000	79.873	162,786	23.694	27,100	85,259	69,815	288,793	384.648	310,608	313,911	290.063	295,443	19 433	1284.093	1 CUV 1 01
	1,959		1,959	33,663	-		842	90	283		763	13,606	•		901	17,847	126		3,324,759	5,895	224,604	223,368		114,549	28,528		31,200	60,438	169,787	24,021	22.900	98,462	72,680	332,303	402.308	327,579	279,195	250.356	203.407	17 758	112 21	2017 - 2020
	2,000		2,000	51,038			1,330	400	1,430	500	1.000	18,804	289	289	898	23,235	2,893		3,489,740	6,050	223,517	189,868	36,527	114,390	29.709	112.024	31,825	63,396	175,127	24,129	27,388	93,565	76,040	356,430	410,997	268,993	285,525	330.918	281.355	18 708	130 227	1/0 (01
	(2.000)	÷	(2,000)	(2,528)		10	566	(400)	(1,430)	(500)	×	35	(115)	(289)	(185)	(175)	•		(199,023)	239	058'S	4,076	732	2,134	(9,257)	23,300		10	(406)	252	(12,388)	9,718		(63,396)	(118,514)	67,773	-	(41,821)	(67,773)	257	8.	
		1980	540	48,510		1	1,896	100	53	212	1,000	18,804	174		683	23.060	2,893		3,290,717	6,289	229.367	193,944	37,259	116.524	20,452	200 111	31.825	63,396	174,721	24,381	15,000	103,283	76,040	293.034	292,483	336,766	285,525	289,097	213,582	19.055	130,227	102 041
	2	21	25	47,727	4	đ	1,276	۲	52	2	984	18.719	172	×.	681	23,037	2,858		2,716,275	5,627	211,799	174,570	33,871	106.605	18,592	102 750	31,300	48,766	150,780	18,755	13,859	79,449	58,492	239.090	233,651	259.051	219,634	222,382	164,294	17.259	107.098	178 000
	Si.	¥.	4	•	4	23		y.	20	-	2	22			-	·			567,818	662	17,568	17,621	3,387	9,716	1,859	10 275	2.2	14,630	23,940	5,626	-	23,835	17,548	53,944	58,832	77,715	65.890	66,715	49,288	1,796	32,129	14 847
			100	783	1.80		620	19-12 19-12	0		61	58	2	1	2	24	35		6,624	0	0	1,753	-	203	-	2227	52C	(0)		(0)	1.141	0	(0)	0	1	(0)	0	0	0		0 (0)	(0)
		6		48,432	3	2	1,896	¥	23	12	984	18.804	172	, ,	189	23.037	2,858		3,288,233	6.289	229.367	192,191	37,258	116,321	20,452	113.025	31,500	63,396	174,721	24,381	15,000	103,283	76.040	293,034	292.482	336.766	285,525	289,097	213,582	19.055	139.227	192.941
	e																		40.97		3.00	5.00	1.00	2.00	0.35	8		1.00	2.00	0.22		1.40	1.00	3.00	4.00	4.00	3.00	4.00	3.00		1.00	1.00
		4	×.	78	3	s.	6		3	<	91	80			2	24	35		2.484		0	1.753		203		ş 3	стс Стс			0	  .	0	0	0		(0)	0	0	0		0	(0)

Monthly
Financial
Report

	- 14			
A	Rev. Bud. Rev. Received	Rev. Received	Rev. Received Rev. Expected	Rev. Received
(238,511)	) 1,612,790 1,407,185	1,612,790	1,612,790 1,407,185	1,612,790 1,407,185 190,997
			4,953 -	4,953 -
	5,000 4,953			4,953
	568,951 469,669		469,669	469,669 93,312
1		1,925	1,925	1,925 75
		4,774	4,774 9,191 ()	4,774 9,191 (13.965)
	=	109,593 2.2	109,593 2,256 8	109,593 2,256 8,487 12
- I		2,067	2,067 61	2,067 61 371
	237,340 197,133	T	197,133 38,459 1.5	97,133 38,459 1,749 2.
		127,010 41.	127,010	127,010 41,201
	Γ	1,843	1,843 50	1,843 50 1,107
		490	490 -	490 • 1,510
	500 435		435 -	435 . 65
	6.000 5.962		5,962	5,962
			12,067	12,067 1,915 99 1
- 1	1.500 1.500			
		• : : • : :		
	1,000 880			80
- L	2	932.563 97.	932.563 97.685	932.563 97.685 8.591 1.0
	10 DKD 7.070		7.079	7.079 729
	18,623 10,574			10,574
1			533,498 61,291	533,498 61,291 4,147 5
	•	•		
		36	36	
	107,534 97,576		97,576	97,576 9,758
			68,556	68,556 5,712
	44,970 38,966	38,966	38,966 6.004	38,966 6.004 (0)
	184,506 170,313		170,313	170,313 14,193 0
	REV. YTD BUD. EXP	EXP REQUES.	EXP	EXP REQUES.

458 6	457 6	456	455 6	454	453 6	452 6	45	450	449	448	447	446	445 7	444 7	443 7	442	44	440	439	438	437	436	435 RC
65005 U	65003	65002	65001	62004 0	62003 S	62001 F	13017 F	12001				71005 \$	71004	71003 N	71002 0	71001 0	0 50019	61003 0	11032 5	11022	11031 E		RC - 12 N
UNIFORMS	CARE OF GROUNDS	OPERATION OF VEHICLES	CUSTODIAL SUPPLIES	CARE OF TREES	SNOW REMOVAL	REFUSE COLLECTION	PROF, MEETINGS & TRAINING	CONSULTANT SERVICES	OPERATING		TOTAL PERSONNEL	SPRING/SUMMER HELP PART-TIME	MAINTENANCE OVERTIME	MAINTENANCE	GROUNDS OVERTIME	GROUNDSKEEPERS	CUSTODIAL O/T SCH. EMERGENCY	CUSTODIAL SUPERVISOR	SECRETARY	CUSTODIAL & MAINT SUPERVISOR	FACILITIES DIRECTOR		MAINTENANCE
22.520	250,010	58,734	205,933	21,675	\$9.554	89,598	6.581	11.411			1,673,810	98,381	34.666	630,413	7,820	375,981	107.423	90.030	57,665	123,235	148,198	2017 - 2018	ACTUAL
28.229	230,136	44.022	162,849	23,600	55,330	104,493	6.852	28,855			1,688,087	100,650	27.072	647.572	5,840	383,160	88,229	91,903	69,707	122,421	151.533	2018 - 2019	ACTUAL
18 447	278.775	35,405	161,051	26,061	15,448	70.822	1,334	38,061			1,711,546	98,052	20,487	675,148	9,174	393,623	94,170	79,477	71,273	114.821	155.321	2019 - 2020	ACTUAL
26.860	210,000	60,000	160,000	26,000	59,000	80,758	7,910	16,000			1,662,149	99,880	27,500	678.313	12,000	398,986	52.000	83,183	35,636	119,330	155,321	APPRO	ORIG
1.154	37,917	(15.898)	(4,854)	(1.866)	(21,720)	(1,810)	(7,910)	1,035			21,044	(2,985)	(6,490)	(11,103)	(2,200)	(9.912)	65,001	(18,521)	3,371		3,883	ADJ.	TRFRS
28.014	247,917	44,102	155,146	24,134	37,280	78,948	•	17,035			1,683,193	96.895	21,010	667,210	9.800	389,074	117.001	64,662	39,007	119,330	159,204	BUD.	REV.
28.012	239,928	40,772	145,486	19,934	34,870	78,948		16.989			1,482,028	37,799	18,534	614,799	7,826	358,493	112,720	59,112	35.930	89,858	146,958	EXP	VTD
•	7.989	3,329	9,655	4.200	2,410			,			113,097		,	52,411		30.581		5.550	3.077	9,231	12.246	REQUES.	ENCUM.
2	0	0	5	   	0	0		46			88,069	59,096	2,476	1	1,974	0	4,281	(0)	0	20,241	0	BUD.	AVAIL
28,012	247.917	44,102	155,141	24,134	37.280	78,948		16,989			1,662,951	96.895	21,010	667,210	9.800	389.074	117.001	64,662	39,007	990,089	159,204	CAST	FORE-
											15.50			7.00		5.00		1.00	0.50	1.00	1.00	STF	CURR
P. 3			T.					46			20,242			_				(0)		20,241		EST.	YR. END

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144		OFEMALING									
450	12001	CONSULTANT SERVICES	11,411	28,855	38,061 [	16,000	1,035	17,035	16.989	,	46
451	13017	PROF MEETINGS & TRAINING	6.581	6.852	1,334	016'2	(7,910)	•	-		
452	62001	REFUSE COLLECTION	865'68	104,493	70.822	80,758	(1,810)	78,948	78,948	-	0
453	62003	SNOW REMOVAL	\$9.554	55,330	15,448	59,000	(21,720)	37,280	34,870	2,410	0
454	62004	CARE OF TREES	21,675	23,600	26,061	26,000	(1,866)	24.134	19,934	4.200	•
455	10059	CUSTODIAL SUPPLIES	205,933	162,849	161,051	160,000	(4,854)	155,146	145,486	9,655	5

Π		102009	102008					123001	123010	73001	73001			122000	121000	111001	83006	478 74030	74016	476 74015	475 74014	74013	473 74012	472 74011		470 72023	469 72022	468 72021	467 72019	466 72016	465 72015	464 72014	463 72013	462 72012	72001
NET MAINTENANCE BUDGET	TOTAL REVENUE	REVENUE - USE		REVENUE		TOTAL MAINTENANCE	TOTAL EQUIPMENT				01 REPLACEMENT OFFICE FURNITUER	EQUIPMENT	TOTAL OPERATING		000 IMPROVEMENT OF SITES	01 SUPPLIES/FEES COMM. ACTIVITIES	06 RENTAL OF TOOLS & EQUIPMENT			15 OTHER BUILDING MATERIALS		13 HARDWARE		II GLASS				21 SECURITY	19 MISCELLANEOUS REPAIRS	16 CLASSROOMS/CORRIDORS/AUD.		14 PLUMBING	13 INTERCOMMS AND CLOCKS		01 CONTRACTED JANITORIAL SERVICE
3,781,357	(239,578)	(144,154)	(95,423)			4,020,934	157,474		  -	157,474		8	2,189,650	95.575	43.926		7.641	32.225	79,409	1,140	8,707	13,105	25,154	9,775	109,673	32.733	59,933	481.328	56,305	99.502		25,687	12,840	•	268.976
3,708,896	(232,464)	(143,197)	(89.267)			3,941,359	164,588	  -	44.829	119,759			2,088,684	150.478	106.542	,	6,455	70.582	66,142	3,455	6.572	19.092	32.076	7.015	124.579	51,467	65.126	154.302	52,094	100,401	•	22.665	8.574	96,414	260,288
3,294,615	(125,122)	(71,109)	(54,013)			3,419,737	54,796		,	\$4,796	-		1,653,395	54,497	38.727	•	1,996	105,871	58,747	2.172	8,633	18,679	33,726	11,427	128,881	33.716	50,901	85,584	42,245	87.942	-	35.654			208.593
3,237,847	(231,800)	(140.000)	(91,800)	Orig. Bud		3,469,647	45,000			45,000	-		1,762,498	55,000	40.000		7,000	40,000	70,000	6,000	14,000	16,500	27,000	10,500	114,000	65,000	58,000	95,000	59.970	104,000		36,000	8,000	*0	290,000
7.004				Adjust.		7,004	(19,821)	,		(19.821)			5,781	(866)	32,035		(5,350)	13,450	(32.722)	(49)	(7,360)	10.550	11.915	(\$15)	79,866	(21,743)	(24,300)	(3,107)	3,922	(25,110)	20	8.309	(7,560)	8	(11,500)
3,244,851	(231,800)	(140,000)	(91,800)	Rev. Bud. R		3,476,651	25,179	, ,		25,179	•		1,768,279	54,002	72,035	,	1,650	53.450	37,278	5.951	6,640	27.050	38,915	9,985	193,866	43,257	33.700	91,893	63.892	78,890	•	44,309	440	1	278,500
2,853,443	(231,420)	(209.207)	(22.213)	Rev. Received		3,084,863	19,904			19,904	•		1,582,932	51,204	47.735		979	59,061	35,150	5,951	6,611	26,942	38,870	8,318	179,706	35,197	31,088	69,102	56,401	69,897	ŝ	41,825	440	2	213,518
304,141	1.379	1,379		R		302,762	5,274		, ,	5,274			184,391	2,797	24,300		671	(5,620)	2,128	40) 	ş.	801	45	1,485	13,756	8,060	2.612	22,789	7,491	8,993	10	2,219	R.		64,975
(142,395)	(231,420)	(209.207)	(22,213)	Rev. Expected R		89,025							956	1	0	,	120	10	0	0	29	~	0	182	404	0	122	2	0	0	242	265	•	5	-
3,224,922	(231,420)	(209,207)	(22,213)	Rev. Forecast		3,456,342	25,178	,		25,178			1,768,21.3	54.001	72,035		1,650	53,450	37,278	5.951	6,640	27,050	38,915	9,985	193,866	43,257	33,700	91,891	63,892	78,890	1	44,309	440	1	218,493
15.50						15,50																													
19.929	(380)	69.207	(69.587)	(Shortfall)	Surplus/	20,,309	_						8		0		e		0	0	4	4		  .		0	G	2	0	0	56	e)	5	×.	

537	536	534	533	532	531	530	529	528	S27	526	525	524	52.3	522	521	520	519	815	517	516	515	514	513	512	115	510	509	508	507	506	505	503 504
	TO	TO	123011 EQ1	EQ		TO	83004 LE/	72045 TU	72044 REI	52012 MU	25026 DU	25020 PIA	25014 CA	25013 TE	25004 LO	25003 PR	25001 MIS	24011 GE	23004 RE:	23002 CL	22003 TE	22001 TE	13035 SOI	13016 SCI	OP		то	101003 CLI	21501 PRI	21313 EL1	21201 DIS	RC
	TOTAL MUSIC	TOTAL EQUIPMENT	EQUIPMENT AND FURNITURE	EQUIPMENT		TOTAL OPERATING	LEASE PURCHASE MUSIC EQ.	TUNING OF PIANOS	REPAIRS AND SERVICE CONTRACT	MUSIC TRANSPORTATION	DUES AND MEMBERSHIPS	PIANO MOVING	CATALOG/HANDBOOK PRINTING	TEMP HOURLY (ACCOMPANIST)	LOCAL TRAVEL EXPENSE	PROFESSIONAL DEVELOPMENT	MISC, OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	RESOURCE MATERIALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-NEW	SOFTWARE	SCHOOL DISTRICT MEMBERSHIPS	OPERATING		TOTAL PERSONNEL	CLUBS AND COUNCILS	PRINCIPAL/DIRECTOR SECRETARY	ELEMENTARY MUSIC-SYSTEMWIDE	DIRECTOR	RC-13 MUSIC
	261,710	11,549	11.549		an a factoria	67.822	8.035	5.200	4,220	12,390	140	285		1,175	498	1.519	1,144	1.880	4,138	17.004	766		8,711	515			182,339	36.677	25,142	)E	120,520	ACTUAL 2017 - 2018
	269.095	14,038	14.038			61.844	8,035	4,374	3.571	4,034	75	344	•	1,200	1,000	1,477	1,126	086'1	5,048	17,887	1,041		10.037	519			193,213	45,084	24,897		123.232	ACTUAL 2018 - 2019
	262,180	9,940	9,940		1000	60.914	9,436	3,708	3,460	7,369	212	300 ]	1,073	650	253	894	458	2.172	5.471	15,373	1,016	\$	8,435	635			191,326	38.888	26,434	1	126.004	ACTUAL 2019 - 2020
	295,117	9,024	9,024			76.115	9.500	5,200	3,777	12,000	209	400	1.125	1,300	1.500	1,500	1,000	3,830	3.215 ]	18,930	1,079	10	10,895	655			209,978	56,218	0		153,760	ORIC APPRO
	(13,656)	(317)	(317)		( and the second of	(011 11)	•	•	(214)	(12,000)	655	(400)	(1.125)	400	•	1	2	38	(40)	•	•	1	3	(655)			•	ð.	13		8	TRFRS ADJ.
	281,461	8,707	8.707		and a female	62.776	9,500	5,200	3.563		864			1,700	1,500	1,500	1,002	3,868	3,175	18,930	1,079		10.895	2			209,978	56.218	(9)	ų	153,760	REV. BUD.
	227,800	8,699	8,699		a subscript	56,813	9,436	2,261	3,563	-	765			1,700	192	1.318	1.001	3.865	3.173	18,315	1.079	•	10,146	1			162,288	44.011	30	a.	118,277	YTD EXP
	44,256	•	•		1,000	4.288		2.939	•						, ,	•				600			749	240			39,968	4,485		ł	35,483	ENCUM. REQUES.
	9,415	80	80			1.685	64		0		99	•	,	  . 	1,308	182		14	2	15			0	ž.			7,722	7,722	£3	3	0	AVAIL BUD,
	272,056	8,699	8,699			61,101	9,436	5,200	3.563	,	765	,	  . 	1,700	192	1,318	1.001	3,865	3,173	18.915	1,079		10.895	1			202,256	48,496	12	c.	153,760	FORE- CAST
	1.00															Ļ											1.00		-		1.00	CURR
	9,404	Q48	80			1,674	2	,	0	,	66		,	,	1.308	182	-	μ	2	51	,	•	0				7,722	7,722	45	5	0	YR. END EST.
536	534 535	533	532	531	530	529	528	527	526	525	524	523	522	521	520	519	518	517	516	515	514	513	512	511	510	509	508	507	506	505	504	502 503

.

556 557	555	554	553	552	551	550	549	548	547	S46	545	544	543	542	541	540	539	538
			73001				72044	25003	24011	23003	23002	13035				21314		RC - 14
TOTAL ART		TOTAL EQUIPMENT	EQUIPMENT & FURNITURE	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	PROFESSIONAL DEVELOPMENT	GENERAL TEACHING SUPPLIES	PERIODICALS	CLASSROOM REFERENCE	SOFTWARE	OPERATING		TOTAL PERSONNEL	ELEMENTARY ART-SYSTEMWIDE		ART
112,822		9.9.12	9,932			102,890	3,310	800	90,840	376	5.584	0861				a.	2017 - 2018	ACTUAL
109,228		6.122	6.122	1		103,106	3.768	1,735	90,266	268	5.293	1776				10	2018 - 2019	ACTUAL
97,310	- the second	6.0.40	6.059			91,251	1.350	685	83,535	50	3,529	2102			•	×.	2019 - 2020	ACTUAL
111,170		4.050	4.050			107,120	3,850	1,000	94,400	270	5.600	2,000			•	2	APPRO	ORIC
(2,033)	1	(181)	(183)			(1,850)	(1.850)		X	х.	-	9				3	ADJ.	TRFRS
109,137		3.867	3.867			105,270	2,000	1.000	94,400	270	5,600	2,000			•	1	BUD.	REV.
99,198		3.866	3,866			95,332	30	669	87,185	190	5,314	1,944			4	9	EXP	
6,998		•	3			6,998	2.000	¥.,	4,998	¥	ŝ	19				30	REQUES.	ENCUM.
2,941		1	-			2,940	1940	301	2,217	80	286	56				1491	BUD.	AVAIL
108,699		3,866	3.866			104,833	2,000	669	94,400	061	5,600	1,944				r.	CAST	FORE-
,						,									i.	÷	STF	CURR
438		1				437	25	301	8	80		56			•	2	EST.	YR. END
555 556	554	553	552	551	055	549	548	547	546	545	544	543	542	541	540	539	5.98	537

a.

588 589 590 591	587	586	584 585	583	100	580 082	579	578	577	576	575	574	573	572	571	570	569	568	567	566	565	564	563	562	561	560	559	558
	102010			1.5400	1100			72044	72035	64006	64005	25029	25019	25013	24011	13035	13015	12001				21603	21501	21201	11044	11031		RC - 15
TOTAL COMPUTER TECHNOLOGY	REV. FROM TOWN-FOR IT SERVIC	REVENUE	SUBTOTAL COMPUTER TECHNOLO	NEW CONFOREX EQUIPMENT		TOTIONTATI	TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	RENTAL/DUPLICATORS AND COPIER	WIDE AREA NETWORK	CELL PHONE	STAFF DEVELOPMENT PROGRAM	COMPUTER SOFTWARE & SUPPLIES	TEMPORARY HOURLY SERVICES	GENERAL TEACHING SUPPLIES	SOFTWARE MAINTENANCE		CONSULTANT SERVICES	OPERATING		TOTAL OPERATING	TEACHER AIDE / COPY CENTER	PRINCIPAL/DIRECTOR SECRETARY	DIRECTOR OF INST. TECH	TECHNOLOGY SUPPORT	DIRECTOR OF TECHNOLOGY		COMPUTER TECHNOLOGY
3,066,929	(201,323)		3,268,252	010400			1,472,206	70.953	287,769	130,827	14,109	19.621	83,841	9.884	38,263	661,694	2,511	152,735			1,040,728	72.391	22,554	172,171	613.877	159,735	2017 - 2018	ACTUAL
2,909,081	(203,071)		3,112,152	466'10'			1,392,462	64.029	270.816	49,351	28,980	15,918	38,399	14.119	43,392	723,014	2,546	141,897			988,196	86,106	23,003	66,168	649.590	163.329	2018 - 2019	ACTUAL
3,231,841	(212,644)		3,444,485	04/7*70/			1,562,242	105,121	291.318	36,319	30,227	16.109	55,292	15,115	34,990	786,280	2.284	189,189			1,119,996	82,544	23,520	180.006	666.923	167,004	2019 - 2020	ACTUAL
2,650,805	(216,929)	Orig. Bud	2,867,734	DAP'UUSC	A// 100		1,401,417	60.000	271.248	48,000	28,000	23.000	42,000	15,000	28,929	781,740	3,500	100,000			1,099,917	81,484	•	184,506	666,923	167.004	APPRO	ORIG
112,480		Adjust.	112,480	0,020	2 /20		84,757	81.376	(24.038)	2.265	3,920	(3.820)	28,725	30	580	4,469	2	(8,750)			19,095	(5,231)	•		19,733	4,593	ADJ.	TRFRS
2,763,285	(216,929)	Rev. Bud. Re	2,980,214	0701010			1,486,174	141.376	247.210	50,265	31,920	19,180	70,725	15.030	29,509	786,209	3,500	91.250			1,119,013	76.253	•	184,506	686,656	171.597	BUD.	REV.
2,641,133	(216,929)	Rev. Received	2,858,061	0401470	100		1,452,218	139,190	226,147	50.264	29,498	17.837	68.263	15.030	29,345	786.205	2.469	87,971			1,031,154	68,657		170,313	633,786	158,397		YTD
118,896		Rev	118,896				31,624	2,186	21,062	e.	2,422	150	2,458	÷	164	1	ÿ.	3,183			87,272	7,009		14,193	52,870	13,200	ľ	ENCUM.
(213,672)	(216,929)	Rev. Expected Rev	3,257	900	911		2,332	-	-	1	ŝ	1,193	4	ŝ	0	4	1.031	97			587	587	,	0		0	BUD.	AVAIL
2,761,005	(216,929)	Rev. Forecast	2,977,933	and to the	176 070		1,486,173	141,376	247,210	50,265	31,920	19,180	70,725	15,030	29,509	786.209	3,500	91,250			1,116,740	73,982		184,506	686.656	171,597	CAST	FORE-
							,														12.00	2.00		1.00	8.00	.00	STF	CURR
2,280	-11	(Shortfall)	2,280	ę	c		0		÷	5	÷,	të.	ē	×	0	2	C.	4			2,272	2,272	,	0		0	EST.	YR. END
588 588 590	985	585	583 584	582	201	580	578	577	576	575	574	573	572	571	570	569	568	567	566	565	564	563	562	561	560	559	558	557

617 618	616	615	614	613	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592
	73001			83003	25014	25003	25002	13025	13017	25026	25001	13011	13003	13001	12004	12001				21501	11032	01		RC - 16
TOTAL ADMINISTRATION	EQUIPMENT		TOTAL OPERATING	RENTAL/LEASE OF EQUIPMENT	CATALOG/HANDBOOK PRINTING	PROFESSIONAL DEVELOPMENT	PROF. LIBRARY PURCHASE	ADA/504 SUPPORT	PROFESSIONAL MEETINGS	DUES AND MEMBERSHIPS	GENERAL OFFICE SUPPLIES	MAILING EXPENSES	OTHER BOARD EXPENSES	BOARD OF EDUCATION DUES	LEGAL SERVICES	CONSULTANT SERVICES	OPERATING		TOTAL PERSONNEL	PRINCIPAL/DIRECTOR SECRETARY	EXECUTIVE ASSISTANT	SUPERINTENDENT		ADMINISTRATION
876,863			464,451		16.937	3,054	43	•	3.290	41,288	27.011	29.864	24.951	10	285,860	32,154			412,412	41 894	92,518	278,000	2017 - 2018	ACTUAL
694,950			421,557	•	21,700	3,000			2.259	41,756	26.952	29,189	23,464	6	248,477	24,759			273.393	43,979	94,368	135,045	2018 - 2019	ACTUAL
944,890			489,506		10,757	3,914		4,031	2.595	27,688	28.192	27,387	31,229	e.	175,465	178,248			455,384	43,844	96,491	315,049	2019 - 2020	ACTUAL
873,686			433,351		20,000	3.000	•	2,000	3,000	44,850	30,000	30,001	25,000	12	257,000	18,500			440,335	43,844	96,491	300,000	APPRO	ORIG
4,438			(5,739)	1	(3,764)	(2.000)	•	(2,000)	(2,029)	(162)	(3,000)	(1,960)	Å.	-	3	9,176			10,177	881	2,171	7.125	ADJ.	TRFRS
878,124	•		427,612	•	16,236	1.000	•		971	44,688	27.000	28,041	25,000	•	257,000	27,676			450,512	44,725	98.662	307,125	BUD.	REV.
709,405	•		292,394		15,669	786	•		362	44,679	22.842	24,787	17.835		137,759	27.676			417,010	41,284	91,073	284.654	EXP	YTD
81,190	•		47,688	•	500	•					4,037	3,151	Ş.	20	40,000	÷			33,502	3,441	7,589	22,471	REQUES.	ENCUM.
87,529	4		87,529	•	67	214			609	10	122	102	7.165	ħ	79.241	0			0	0			BUD.	AVAIL
798,060			347,548	·	16,236	786	  . 		362.43	44,688	27,000	28.041	25,000	~	177,759	27.676			450,512	44,725	98.662	307,125	CAST	FORE-
2.60																			2,60	0.60	1.00	1.00	STF	CURR
616 80.064 617 618	- 615	614	80,064 613	. 612	. 610	214 609	- 608	- 607	609 606		604	. 603	602	601	79.241 600	0 599	865	597	0 596	0 595	0 594	593	EST. 592	Ð
86 J 55	U.	4	(L)	12	0	3	56	7	5	স	K	3	12	1	8	3	8	14	1 3	ហ័	4	3	92	1

646	645	644	643	642	641	640	639	813	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620
				123007	73007				72044	72031	42003	13015	42001	25003	25002	25001	23003				41005	41004	41002	11031		RC - 17
	TOTAL HEALTH		TOTAL EQUIPMENT	NEW HEALTH EQUIPMENT	REPLACEMENT HEALTH EQ.	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	AUDIOMETER REPAIRS	SCHOOL PHYSICIANS SERVICES	LOCAL TRAVEL	HEALTH SUPPLIES	PROFESSIONAL DEVELOPMENT	PROF. LIBRARY PURCHASE	GENERAL OFFICE SUPPLIES	PERIODICALS	OPERATING		TOTAL HEALTH	SECRETARY	SUBSTITUTE NURSES	NURSES	DIRECTOR - NURSES		HEALTH
	792,522							50,766	2.086	625	10,000	338	31,199	3,968	610	1.513	427			741,756	25,142	27.371	592.105	97,138	2017 - 2018	ACTUAL
	854,727							47,160	1,636	490	10,431	320	30,954	1,419	20	1,458	452			807,567	24.897	70,423	611.224	101,023	2018 - 2019	ACTUAL
	842,321		a					53,147	1,006	480	10,000		35.911	3,257	565	1.741	187			789,174	26,384	32.546	626.948	103,296	2019 - 2020	ACTUAL
	824,101				,			49,600	1,000	600	10,000	500	31,000	4,000	500	1,500	500			774,501	1	45,000	626,205	103,296	APPRO	ORIG
	9,704			2	×			6,050	60	(600)	×	ž	7.490	×	(500)		(400)			3,654		(12,500)	13.055	3,099	ADJ.	TRFRS
	833,805			i.				55,650	1,060	S.	10.000	500	38,490	4,000	190	1,500	100	-		778,155	2	32,500	639,260	106.395	BUD.	REV.
	740,171				Ś			41,776	560	50	10,000	*	29.333	1.225	9	561	97			698,395	3	19,049	581,136	98,211	EXP	YTD
	79,018		,	_	÷			12,710	500	23	5	¥.	9.085	2,633	15	492	5			66,308	4	•	58.124	8,184	REQUES.	ENCUM.
	14,616		,	+				1,164		1		500	72	142	•	447	3			13,451	1940) (1940)	13.451	0	0	BUD,	AVAIL
	833.088		٩		Ŕ			54,933	1,060	2	10,000	4	38,418	3,858	×.	1,500	70			778,155	1	32,500	639.260	106.395	CAST	FORE-
	10.00																			10.00	3		9.00	1.00	STF	CURR
	717		,	E.	÷			717	9	e		500	72	142	3	÷	ω			0	9	,	c	0	EST.	YR. END
645	644	643	642	641	640	639	853	637	636	635	634	633	632	1631	630	629	628	627	626	625	624	623	022	621	620	619

671	670	669	668	667	666	665	56	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647
			25029	25028	13015	13014	25026				31000	21501	21302	21300	101050	82011	11027	11024	11020	11022	11015	11013		RC 18
TOTAL PERSONNEL		TOTAL OPERATING	STAFF DEVELOPMENT PROGRAM	TUITION REIMBURSEMENT	LOCAL TRAVEL	RECRUITMENT	DUES AND MEMBERSHIPS	OPERATING		TOTAL PERSONNEL	BUDGET CONTROL	PRINCIPAL/DIRECTOR SECRETARY	SUBSTITUTES-PROFESSIONAL DEV.	LONG TERM SUBSTITUTES	) TEAM MENTOR STIPENDS	CERT, STAFF COLUMN CHANGE	CONTRACT SUPPORT	TURNOVER-REGULAR	BENEFITS COORDINATOR	HR COORDINATOR	DIRECTOR OF HUMAN RESOURCES	BURSAR/ADMINISTRATIVE ASSIST		PERSONNEL
940,564		127,419	101.276		139	19,154	6.850			813,145			54.772	419,702	•	-	-	•	34.678			303,993	2017 - 2018	ACTUAL
1,227,494		96,780	78,785		340	17,406	250			1,130,714			45,205	739,867	-	ı	ŧ	-	35,459		•	310,183	2018 - 2019	ACTUAL
942,086		77,750	74,903		947	1,650	250			864,336			30,476	478.385	-	•	•		36,256			319.218	2019 - 2020	ACTUAL
1,008,931		97,700	26,500	50,000	005	20,000	700			911,231	137.559	47,753	50,000	475,000		76,527	343,234	(550,083)	36.257	95.338	199,647		APPRO	ORIG
463,731		(1,975)	4.500	(6,000)	ı	-	(475)			465,706	(137.559)	1,347	(32,847)	431,159	15,789	(76.527)	(295,188)	550.084	1,813	2,145	5,490	3.	ADJ.	TRFRS
1,472,663		95,725	31,000	44,000	500	20,000	225			1,376,938		49,100	17,153	906,159	15,789		48,046		38.070	97,483	205.137	8	BUD.	REV.
1,319,681		72,953	23.240	30,540	•	18,948	225			1,246,728		45.353	12.086	859.018	15,789				35,141	89.984	189,358	a.	EXP	YTD
83,452		6,357	6.357				,			77,095	•	3,747		47,141	  -				2,928	7.499	15.780	9	REQUES.	ENCUM.
69,529		16,415	1,403	13,460	500	1,052	1			53,114	•	,	5.067	(0)	,		48.046	-	0	0	(0)		BUD.	AVAIL
1,415,400		86,510	31,000	35,285	,	20,000	225			1,328,890	-	49,100	17.153	906,159	15,789		•	, ,	38,069	97,483	205,137	9	CAST	FORE-
3.27										3.27		0.77							0.50	1.00	1.00		STF	CURR
57,262		9,215	·	8.715	500		,			48,047		(0)				1	48.046	-	0	0	(0)	2	EST.	YR. END
670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	4	646

701	700	699	869	697	969	695	694	693	692	169	069	689	688	687	686	685	684	683	682	681	680	679	678	677	676	674 675
				25005	52004	25003	24012	23006	23004	22001	13015	25026	12001				11032	21405	21312	191200	191205	21220	1912006	21201	21202	RC - 19
	TOTAL CURRICULUM		TOTAL OPERATING	CURRICULUM RESEARCH & DEV_	FIELD TRIPS	PROFESSIONAL DEVELOPMENT	STANDARDIZED TESTING	ESL RESOURCES	RESOURCE MATERIALS	TEXTBOOKS NEW	LOCAL TRAVEL	DUES AND MEMBERSHIPS	CONSULTANT SERVICES	OPERATING		TOTAL PERSONNEL	EXECUTIVE ASSISTANT	ESL INSTRUCTION	CURRICULUM DEVELOPMENT	1912009 INSTRUCTION SUPP_SPECIALISTS	1912058 PROGRAM COORDINATORS	CURRICULUM & SUPERVISION	6 CURRICULUM COORDINATOR	DIRECTOR OF ELEMENTARY ED	ASSISTANT SUPERINTENDENT	CURRICULUM
	2,418,323		647,397	156.649	8,973	123.899	32.086	3	4,346	280,081	2,057	1,626	37.679			1,770,926	70.385	7,238	76,594	1,149,668	264,074	20		14 1	202.966	ACTUAL 2017 - 2018
	2,369,939		463,741	25.952	5,509	119,166	24,301		7.054	244.252	5,868	1,640	30,000			1,906,198	71,792	4,482	119,745	1.217.293	285,353	~	5	8	207.533	ACTUAL 2018 - 2019
	2,411,291		512,938	22.677	5,403	91,876	28,905	13,151	7.697	292,912	133	2.535	47,650			1,898,353	72,415	4,572	114,157	1,194,638	297,774			8	214.797	ACTUAL 2019 - 2020
	2,270,330		315,656	26.420	3,750	113,850	29,477	24,000	8.000	53,532	7.500	4,127	45,000			1,954,674	73,407	4,572	121,080	1,237,178	299,068	4.572	10	14	214 797	ORIG APPRO
	(6,420)		(8,537)	2.071	(3,750)		(45)	(17,359)	13,950	(180)	(3.225)	1	40			2,117	2,118	×	80	(1)	×.	63		38	2	TRFRS ADJ.
	2,263,910		307,119	28,491		113,850	29,432	6.641	21,950	53,352	4,275	4.127	45,000			1,956,791	75.525	4,572	121.080	1.237.177	299.068	4,572	(-)	1	214,797	REV. BUD.
	1,836,051		272,705	18.964		95,360	29.432	6,445	21,826	53,352	236	2,155	44.935			1,563,346	69.569	4,156	78.371	1,007,148	201.671	4.156	5	2	198.274	YTD EXP
	271,863		19,688	8,702		10.665	ŝ	197	124	c	4		13			252,175	5,506	416	R	229,315	3	416	22	्र	16.523	ENCUM. REQUES.
	155,996		14,726	825		7,825	-	1	e e	1	4.039	1.972	65			141,270	450	(0)	42,709	714	97,397	(0)	200		0	AVAIL BUD.
	2,166,866		303,765	28,491		113,850	29,432	6.641	21,950	53,352	986	4,127	44,935	i		1,863,101	75,525	4,572	121,080	1,237,177	205.378	4,572			214,797	FORE- CAST
	17.50															17.50	1.00			13.50	2.00		30		1.00	CURR
	97,044		3,354		'		8	0	i i	80	3,289		65			93,690	÷.,	(0)	ŝ.	20	93.690	<u>(</u> )	X	×	0	YR. END EST.
700	699	869	697	969	695	694	693	692	691	069	689	688	687	<b>68</b> 6	685	62	683	682	681	680	679	678	677	676	675	673 674

722	721	720	719	718	717	716	71S	714	713	712	711	710	709	708	707	706	705	704	703	702
				25013	25003	25026	13015	12005				11032	11043	11042	11025	11022	11021	11011		RC - 20
NET FINANCE BUDGET			TOTAL OPERATING	TEMPORARY HOURLY SERVICES	PROFESSIONAL DEVELOPMENT	SCHOOL DISTRICT MEMBERSHIPS	LOCAL TRAVEL	AUDITING SERVICES	OPERATING		TOTAL PERSONNEL	EXECUTIVE ASSISTANT	TRANSPORTATION COORDINATOR	ACCOUNTS PAYABLE	ACCOUNTANT	ASSISTANT DIRECTOR FINANCE	PAYROLL / BENEFITS COORDINATO	DIRECTOR OF FINANCE		FINANCE
586,022			33,465	9,515	2,400	425	343	21,125			552,557	70.165	1	196'69	690'68	100,032	34.678	188,651	2017 - 2018	ACTUAL
589,547			37,140	7,101	8,453	50	93	21,493			552,407	71.569	12	71,468	76,688	104,033	35,753	192.896	2018 - 2019	ACTUAL
588,511			37,696	14,572	•	1.079	343	22,045			550,815	73,179	10	73,336	78,413	115,574	36.256	174.057	2019 - 2020	ACTUAL
656,769			23,875	•	,	1,075	250	22,550			632,894	35.637	73.179	73,073	,	106,374	142,631	202,000	APPRO	ORIC
61,130			(1,200)	0	ð.	10		(1,200)			62,330	3,414	1.647	(1.191)	80,176	75,775	(104.561)	7,070	ADJ.	TRFRS
717,899			22,675	22	2	1.075	250	21.350			695,224	39.051	74,826	71.882	80,176	182.149	38,069	209,070	BUD.	REV.
660,382			22,227		2	975	t:	21.252			638,155	35,930	69.070	66,273	74,010	164,743	35,141	192.988	EXP	YTD
57,026			•	17	3	1	1	5			\$7,026	3,077	5,756	5,609	6,167	17,405	2.928	16.082	REQUES.	ENCUM.
492			448	ŝ	10.000	100	250	86			4	44	0		(1)	-	(0)	0	BUD.	AVAIL
717,451			22,227	20	ů.	975		21,252			695,224	39.051	74,826	71.882	80,177	182,149	38.069	209.070	CAST	FORE-
6.00											6.00	0.50	.00	.00		2.00	0.50	1.00	STF	CURR
448			448			100	250	86			(0)	5		(0					EST.	YR. END

746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723
			73001				83003	72044	72042	13035	25026	25002	23007	23005	23004	23003	23001				21220		RC - 21
TOTAL LIBRARY		TOTAL EQUIPMENT	EQUIPMENT & FURNITURE	EQUIPMENT		TOTAL OPERATING	RENTAL/LEASE OF EQUIPMENT	REPAIRS AND SERVICE CONTRACT	EQUIPMENT REPAIR	SOFTWARE	DUES AND MEMBERSHIPS	PROF, LIBRARY PURCHASE	OTHER LIBRARY EXPENSES	ONLINE SUBSCRIPTIONS	RESOURCE MATERIALS	PERIODICALS	ACCESSIONS	OPERATING		TOTAL PERSONNEL	CURRICULUM SUPERVISION		LIBRARY
173,267		3,513	3,513			167,241	90	1,029	3	1,289	2,267	1.356	6,755	32,340	20,763	7,452	066°£6			2,512	2,512	2017 - 2018	ACTUAL
182,616		6,193	6.193			176,423	10	1,080	a.	4,554	2,594	1,155	7,755	34.629	19,490	7.590	97.576			ŀ	10	2018 - 2019	ACTUAL
159,838		410	410			156,815	20	1,189	5	239	2,576	688	6,474	34,979	9,580	7,697	93,193			2,613	2.613	2019 - 2020	ACTUAL
180,009		1.000	1.000			176,344	199	1.250		1,400	3,575	1,920	8,390	39,640	17.750	8 6 1 9	93,800			2.665	2,665	APPRO	ORIG
(1,300)		2	2			(1,250)	×	(1,250)	*	8	(243)	(402)	1.059	(1,430)	625	(183)	574			(52)	(52)	ADJ.	TRFRS
178,709		1,002	1.002			175,094	040	1990	0.000	1,400	3,332	1,518	9 4 4 9	38,210	18,375	8,436	94,374			2,613	2,613	BUD.	REV.
159,073		1,002	1,002			155,695	20	5	1	710	2.518	1,038	8.371	36.537	16,931	7,972	81,618			2,376	2.376	EXP 1	
10,929			9			10,692	×	8	4		210	4	821	 	617	373	8.671			238	238	REQUES.	ENCUM.
8,707			24 - J			8,707	4	23		690	604	480	258	1.673	827	16	4,085			(0)	(0)	BUD.	AVAIL
170,002		1,002	1,002			166,387	×.	10	5	710	2,728	1.038	9,191	36,537	17.548	8,345	90,289			2,613	2,613	CAST	FORE-
•																				,		STF	CURR
8,707		,				8,707	Ņ	10		069	604	480	258	1 673	827	91	4,085			(0)	(0)	EST.	YR. END

762 763 764	761	760	759	758	757	756	755	754	753	752	751	750	748 749
		73400				72044	25003	25001	24011	23003	23002	22001	RC - 22
TOTAL TECH. EDUCATION	TOTAL EQUIPMENT	EQUIPMENT-TECHNOLOGY	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE	PROFESSIONAL DEVELOPMENT	MISC, OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS NEW	TECHNOLOGY EDUCATION
47,799	7,247	7.247			40,552	-	140	266	39,699	1.1	447		ACTUAL 2017 - 2018
40,357	4,436	4,436			35,921	582	1,200	706	33,333	12	68	1	ACTUAL 2018 - 2019
42,502	8,688	8,688			33,814	1,822	1,190	Ť.	30,682	120		3	ACTUAL 2019 - 2020
108,243	5,002	5,002			103,241	2.850	1,600	850	97,391	150	400	2	ORIG APPRO
(738)	(458)	(458)			(280)	-	2	8	2		(280)		TRFRS ADJ.
107,505	4,544	4,544			102,961	2.850	1.600	850	97.391	150	120	1	REV. BUD.
104,293	4,533	4.533			99,760	2,850	785	776	95.230	<u>e</u> 11	120		YTD EXP
2,054	,	<i>v</i>			2,054	P	2	1	2,054	3	i.	÷.	ENCUM. REQUES.
1,158	11	=			1,147	(0)	815	74	107	150	0	100	AVAIL BUD.
107,344	4,533	4,533			102,811	2,850	1,600	850	97.391	1	120	:	FORE- CAST
													CURR
161	=	11			150	(0)		a	3	150	0	a,	YR. END EST.

788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	11	770	769	768	767	766	765
			31005	31006							25014	24010	24011	25001	13011	12001				21501	21201		RC - 23
NET EXPENSE SUM&CONT. ED		TOTAL REVENUE	REVENUE - SUMMER SCHOOL	REVENUE - CONTINUING EDUCATIO	REVENUE			TOTAL CONT. ED/SUM, SCHOOL		TOTAL OPERATING	CATALOG/HANDBOOK PRINTING	ADULT ED. CONTRACTED SERVICES	GENERAL TEACHING SUPPLIES	GENERAL OFFICE SUPPLIES	MAILING EXPENSES	CONSULTANT SERVICES	OPERATING		PERSONNEL	PRINCIPAL/DIRECTOR SECRETARY	DIRECTOR		RC = 23 CONTINUING EDUC/SUMMER SCHOO
(39,649)		(596,321)	(596,321)	10	2017 - 2018			556,671		\$07,259	1,453	12,000	73.843	4.516	355	415,092			49,412	27.929	21,483	2017 - 2018	ACTUAL
(120,235)		(621,433)	(621,433)	20	2018 - 2019			501,198		445,659	5,701	18,700	36,953	2,556	250	381,499			55,539	28.801	26.738	2018 - 2019	ACTUAL
311,115		(197,435)	(197,435)	16	2019 - 2020			508,550		454,674	1,198	7,000	10,122	4,120	400	431,834			53,876	29.229	24.646	2019 - 2020	ACTUAL
55,949		(46,612)	(46,612)	500 1	Orig. Bud			102,561		51,900	5.000	14.500	2,300	2	500	29.600			50,661	29,229	21,432	APPRO	ORIC
(15,436)		(74,723)	(74,723)	×.	Adjust.			59,287		53,249	*2	4	3.		9	53,249			6,038	587	5,451	ADJ.	TRFRS
40,514		(121,335)	(121,335)	1990) 1990)	Rev. Bud. Re			161,849		105,149	5,000	14,500	2,300		500	82,849			56,700	29,817	26.883	BUD.	REV.
25,938		(121,335)	(121,335)	3	Rev. Received			147,274		94,431	1,805	10,000	887	2	400	81.339			52,843	27,523	25,320	EXP	
7,143			3	æ	R			7,143		3,286	2,239	8	1.047	8	1	¥.			3,857	2,294	1,563	REQUES.	ENCUM.
(113,903)		(121,335)	(121,335)		Rev. Expected R			7,432		7.432	956	4,500	366	10	100	1.510			1	0	-	BUD.	AVAIL
34,503		(121,335)	(121,335)		Rev. Forecast			155,838		99,139	5.000	10,000	2,300	~	500	81,339			56,699	29,817	26,882	CAST	FORE-
								0,40											0.40	0.40		STF	CURR
6,011		0	0	2	(Shortfall)	Surplus/		6,010		6,010		4.500	5	2	3	1,510			_	0	-	EST.	YR. END
787	786	785	784	783	782	181	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764

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813	812	811	810	809	808	807	908	<b>S08</b>	804	803	802	108	800	799	798	797	796	795	794	793	792	791	790	789
		41004	41002	21605	21603	21501	21410	21409	21408	21407	21404	21403	21308	21307	21306	21304	21303	21318	21302	21215	21211	21202	RC - 24	
TOTAL PERSONNEL		SUBSTITUTE NURSES	NURSES	TRANSPORTATION DRIVER	TEACHER AIDES	PRINCIPAL/DIRECTOR SECRETARY	PHYSICAL THERAPIST	BEHAVIORAL ANALYST	SESS ADDITIONAL DAYS	SCHOOL-BASED SESS FACILITATORS	SOCIAL CASE WORKER	PSYCHOLOGISTS	SUMMER SCHOOL & PPTs	SPEECH THERAPISTS	TEACHERS OF THE GIFTED	HOMEBOUND/TUTORIAL	SPECIAL CLASS TEACHERS	BUILDING SUBSTITUTES	SUBSTITUTE TEACHERS	DEPARTMENT CHAIRS	PROGRAM DIR_OF SESS K-12	ASSISTANT SUPERINTENDENT SESS	SPECIAL EDUCATION	
14,142,435			313,265	86,941	2,744,999	402,476	•	•	•	424,945	250,976	1,014,025	870,128	1.571.386	10	264,300	5,330,334		105.332	241,290	319,072	202.966	2017 - 2018	ACTUAL
13,861,540		r	270.753	87,839	2,712,531	411.527		*	•	473.260	253,698	958,412	866,160	1,536,771		240.916	5,158,898	2	164.872	192,142	326,228	207.533	2018 - 2019	ACTUAL
14,004,842		30,984	249,653	77,600	2,912,501	392,836	103.090	138.678	•	453,088	228,031	909,970	837,531	1,702,788	10	181,190	4,948,436	£	82.898	212.557	328.215	214,797	2019 + 2020	ACTUAL
14,594,198		15.000	263.279	78,461	3,001,564	349,224	116.537	158,648	20,017	483,986	231,451	1,016,870	887,812	1,752,175	2	218,000	4,996,525	22	165,000	282.994	341,860	214,797	APPRO	ORIC
(106,654)		10	5,141	(32)	82,272	13,359	2,622	3,570	2.844	30,973		(73,213)	10.000	(102,230)	10	(2,350)	(50,846)		(34,672)	×i		5,907	ADJ.	TRFRS
14,487,545		15,000	268,421	78,430	3.083.836	362,583	119,159	162.218	22,860	514,959	231,451	943.657	897.812	1,649,945	120	215,651	4,945,679	1020	130,328	282.994	341,860	220,704	BUD.	REV.
11,998,993		13.704	244,019	69,350	2,757,823	330.288	91,661	135,910	20,782	426,325	178.039	764.734	760,900	1,342,839	2	153,318	3,898,127	1	74,211	217,688	315.549	203,727	EXP	YTD
2,109,307		х.	24,402	6,706	284,131	27,991	27,498	26.308	2,078	88.635	53,412	178,921	4	306,472	12	20,090	954,068	R	3	65,306	26,311	16,977	REQUES.	ENCUM,
379,245		1.296	0	2,374	41,881	4.303	(0)	0	(0)	(0)	(0)	2	136,912	634	þ	42.243	93,484		56,117	ÿ.	0	0	BUD.	AVAIL
14,345,502		15.000	268.421	76.055	3.041.954	358,280 }	119,159	162,218	22.860	514,959	231,451	943,657	897,812	1,649,945	40	215.651	4,852,195	83	30,328	282,994	341,860	220,704	CAST	FORE-
197.73		×.	3.80	2.00	84.50	5 33	1.00	2,00		5,00	2.00	11.60		17.50			58.00		-	2.00	2.00	1_00	STF	CURR
142,043		¥,	0	2.374	41,881	4,303	(0)	¢	(0)	(0)	(0)	8	6	ł		0	93,484	5	8	1	0	0	EST.	YR. END
812	811	018	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788

851	849 850	848	23	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	618	818	817	918	814 815
		143002	143003							7,3400				143001	141001	72044	\$2003	52002	13035	25026	25013	11052	13015	25003	24013	24011	\$1052	22003	22001	12004	21311	21309	21305	12001	
NET SPECIAL EDUCATION EXPENSE	REVENUE	EXCESS COST REIMBURSEMENT	EARLY LEARNING PROGRAM TUITION	REVENUE			GRAND TOTAL SPECIAL EDUCATION		TOTAL EQUIPMENT	EQUIPMENT-TECHNOLOGY	EQUIPMENT		TOTAL OPERATING	TUITION-NON PUBLIC SCHOOLS	TUITION-PUBLIC SCHOOLS	REPAIRS AND SERVICE CONTRACT	0-0-D SPECIAL ED TRANSPORTATION	IN-DISTRICT SPECIAL ED TRANS	SOFTWARE	DUES AND MEMBERSHIPS	TEMPORARY HOURLY SERVICES	PUPIL EVALUATION	LOCAL TRAVEL EXPENSE	PROFESSIONAL DEVELOPMENT	SPECIAL EDUCATION TESTING	GENERAL TEACHING SUPPLIES	PERIODICALS	TEXTBOOKS-CONSUMABLES	TEXTBOOKS NEW	LIFGAL SERVICES	CONTRACTED PHYSICAL THERAPY	CONT_OCUPATIONAL THERAPY	CONTRACTED SPEECH	CONSULTANT SURVICES	OPERATING
22,598,740	(3,412,941)	(3.412,941)	- -	2017 - 2018			26,011,681		39,934	39,934			11,829,313	6,649,461	19,841		459,047	683,096	62,516	860	•	330,245	1.523	154,767	43.842	75,645	126	5,130	70,161	289,431	230,649	813,773	664,106	1.275.095	ACTUAL 2017 - 2018
23,215,245	(3,427,518)	(3,427,518)		2018 - 2019			26.642.763		816"06	30,318			12,750,905	7.073.659	135,765	L.	466.889	868.881	39,258	1,460	•	325,986	2.058	144.357	62,756	67,441	•	6,016	23.971	299.040	265.125	803 411	786,386	1,378,446	ACTUAL 2018 - 2019
23,257,403	(2,566,258)	(2.566.258)	-	2019 - 2020			25,823,661		20,537	20.537			11,798,282	6.686.475	262,219		482.518	775,621	39,111	008	•	216.051	2,218	120.081	53.128	50,926	÷.	4,199	5,494	207,065	255.375	772.093	659.359	1,205,547	ACTUAL 2019 - 2020
24,115,848	(2.321,235)	(2.321.235)	-	Oríg. Bud			26,437,083		30,000	30,000			11,812,885	6.503.314	235.000	•	470,000	729,455	27,500	1,000		310,000	2,000	150,000	\$3,350	52,000	,	5.120	5,500	290,000	262,125	752.011	634.064	1,330,446	ORIG APPRO
23,194	6	•	35	Adjust.			23,194		(465)	(465)			130,313	58,613	(58,613)				3,689		•	(167,000)	•		8	202	1	x	10	1	58.500	108,500	138,244	(11,621)	TRFRS ADJ.
24,139,042	(2,321,235)	(2.321.235)	1.00	Rev. Bud. F			26.460,277		29,535	29.535			11,943,198	6.561.927	176,387		470.000	729,455	31,189	1,000		143.000	2,000	150.000	53,350	52.000		5.120	5,500	290,000	320,625	860.511	772.308	1,318,826	REV. BUD.
17,536,801	(2,695,922)	(2.695.922)	32	Rev. Received			20,232,723		25.219	25.219			8,208.512	4,475.818	125,922		190,197	493.879	26,382	960		115,113	78	91,952	47,063	28,223		3,367	1:155	142,768	258,902	661,912	\$67,790	977.031	YTD EXP
5,441,698	33	7	Зč	5			5,441,698		4,316	4,316	-		3,328,075	2.008,106	7,774		121,990	198,704	2,184	  . 	-	22.200		57,843	5,603	21,257	ų.	408	200	100,000	53,587	183,788	204,194	340,237	ENCUM. REQUES.
(1,910,066)	(2,695,922)	(2.695,922)		Rev. Expected I			785,856		0	0			406,611	78.003	42.691		157.813	36,872	2.623	40		5,687	1,922	205	684	2,519	55	1.345	4,145	47.232	8,136	14,811	324	1,558	AVAIL BUD.
23,331,277	(2,695,922)	(2.695.922)	(4)	Rev. Forecast			26,027,199		29,535	29.535			11,652,162	6,541,290	133_696	•	324,265	696.632	31,189	960	   	143.000	328	149,795	53,350	52,000	20	5 120	5.500	242,768	320,625	860.511	772.308	1,318,826	FORE-
							197.73																												CURR
807,765	374,687	374,687	si S	(Shortfall)	Surplus		433,078		0	0			291,035	20.637	42,691		145,735	32,823	·	10			1.672	205		x	0	a.	(*)	47.232	a,		R)		YR. END EST.

856 857	855	854	853	852
		52001		
TOTAL TRANSPORTATION		REGULAR PUPIL TRANSPORTATION		RC - 25 FIXED COSTS
1,830,185		1,830,185	2017 - 2018	ACTUAL
2,067,272		2.067.272	2018 - 2019	ACTUAL
2,232,400		2.232,400	2019 - 2020	ACTUAL
2,,342,829		2,342,829	APPRO	ORIG
(163,523)		(163,523)	ADJ.	TRFRS
2,179,307		2.179.307	BUD.	REV.
1,722,058		1,722.058	EXP	ΥTD
424.312		424,312	REQUES.	ENCUM.
32,936		32,936	BUD.	AVAIL
2,146,370		2,146,370	CAST	FORE-
			STF	CURR
32,936		32,936	EST.	YR. END
855 856	854	853	852	158

2
888	887	<b>788</b>	288	884	883	882	881	88	879	878	877	876 6	875	874	873	872	871	870	698	868	867 25	866	865	864 22	863 22	862 25	861 2:	860	859	858
Т	64002 E	64002 E	64002 E	64002 E	640012 E	64002 E	64002 E	64002 B	1	64001 W	64001 W	64001 W	64001 W	64001 W	64001 W	64001 W	64001 W	_		Ţ	2531006 H	2530906 H	530806 H	530706 H	2530506 H	2530307 H	2530108 H	63002 P	63001 H	KII H
TOTAL ELECTRICITY	ELICTRICITY - TOKENEKIS	ELECTRICITY - ROYLE	ELECTRICITY - GEN, & SOLAR OX RID	ELECTRICITY - HOLMES	ELECTRICITY - HINDLEY	ELECTRICITY - MIDDLESEX	ELECTRICITY -GEN. & SOLAR DHS	BLECTRICITY + RC25	TOTAL WATER	WATER - TOKENEKE	WATER ROYLE	WATER OX RIDGE	WATER HOLMES	WATER - HINDLEY	WATER - MIDDLESEX	WATER - DHS	WATER - RC25	UTILITIES		TOTAL HEATING FUEL	HEAT-TOKENEKE	HEAT-ROYLE	2530806 HEAT-OX RIDGE	2530706 HEAT-HOLMES	HEAT-HINDLEY	HEAT-MIDDLESEX	HEAT-DHS	PROPANE	HEAT RC25	HEATING FUEL
1,108,776	115,128	44,868	72,501	37.655	66,117	186.970	461,523	124,014	73,099	9.671	6,117	3,900	7.866	4,772	15.876	22,382	2,515			412,443	28,974	30,794	41 902	26.071	16 193	88 893	147,118		32 498	
1,176,575	133.261	43,166	80,988	52,923	59,325	216.859	499,364	90,689	93,598	9,404	6,942	5,076	8,134	5,854	15,677	25,488	17.023			530,989	39.871	31,987	56,445	29,563	31,358	108.362	2 4 350	5	19,053	
1,093,817	150.185	41.027	110.699	47,106	48,811	164,750	491,931	39,308	101,291	11.874	7.220	5,146	9,490	4,984	19,057	30,119	13,401			393,087	38,856	36,330	55,984	46,797	29.097	56,994	111 422	1	17,607	
1,180,065	3			•		2	ð	1,180,065	87,200	у. У.		23	10	16	20	105	87,200			368,300	•22	5	*3	26		t.	23	3	368,300	
(25,540)		ŝ			10	•		(25,540)	•			•		,			•			35,840			X.	•		,		10.800	25.040	
1,154,525	191,975	50,749	117.720	50,310	58,500	181,000	445,446	58,825	87.200	10.500	7.000	5,750	7.000	5,500	16,100	24.647	10,703			404,140	26.649	43,316	S0.473	29,796	32,500	77,400	117,000	10,800	16,206	
870,515	112,618	43,272	103,757	39.024	46.332	143,375	346,194	35,943	60,240	8,655	4,934	4,441	5,769	4,566	11.819	16,150	3,907			373,503	26,649	43,315	50,304	24.894	30.352	71,685	104,944	5,956	15,403	
261,713	78.058	7.477	13,735	10,366	10,503	35.970	99,251	6,351	21,309	1.845	2,066	1.309	1,231	934	4.281	8,497	1,146			30,467			2	4,902	2,148	5,715	12,056	4,844	803	
22,297	1.299		228	920	1,665	1.655		16,531	5,651	•			  . 			0	5,650			170	(0)	_	169	(0)	,	•			0	
1.132,228	190,676	50.749	117,492	49,390	56.835	179,345	445.446	42.295	81,549	10.500	7.000	5,750	7,000	5,500	16,100	24,647	5,053			404,140	26.649	43,315	50,473	29,796	32.500	77,400	117,000	10,800	16,206	
22.297 867	1,299 886		228 884	920 88	1.665 882	1,655 881		16,531 879	5,651 878	. 877	- 876	. 875	- 874	- 873	. 872	0 871	5,650 870		365	0 86	(0) 860		864	(0)				100	0 858	857

Monthly Financial Report

932 933	931	930	929	927 928	926	925	924	923	922	921	920	919	918	917	916	<b>S</b> 16	914	913	912	116	909	806	907	90%	206	90 <u>4</u>	803	902	901	906	668	898	897	968	568	894	893	892	891	890 883
	84006	84(M)5					84004	84002	84001				82()07	82006	82004	82003	82002	82001					64004	64004	64004	64004	64004	64004	64004	64(R)4		64003	64003	64003	£00149	64003	64003	640013	£00149	
NET FIXED COSTS	MEDICAID REIMBURSEMENT	REVENUE - OPEB DISTRIBUTION	REVENUE	TOTAL FIXED COSTS		TOTAL RETIREMENT	OTHER POST EMPLOYMENT BENEFITS	PTCA/MEDICARE	RETIREMENT	RETIREMENT		TOTAL INSURANCE	UNEMPLOYMENT COMPLEXATION	STUDENT/ATHLETIC INSURANCE	GENERAL LIABILITY INSURANCE	HEALTH INSURANCE	WORKERS COMPENSATION	PROPERTY INSURANCE	INSURANCE	IOTAL OTILITIES	TOTAL ITTLITIES	TOTAL SEWER SERVICE	SEWER SERVICE - TOKENEKE	SEWER SERVICE - ROYLE	SEWER SERVICE - OX RIDGE	SEWER SERVICE - HOLMES	SEWER SERVICE - HINDLEY	SEWER SERVICE - MIDDLESEX	SEWER SERVICE - DHS	SEWER SERVICE - RC25	TOTAL TELEPHONE	TELEPHONE - TOKENEKE	TELEPHONE - ROYLE	TELEPHONE : OX RIDGE	TELEPHONE - HOLMES	TELEPHONE - HINDLEY	TELEPHONE MIDDLENEX	TELEPHONE DHS	TELEPHONE - RC25	
17,491,648	×	(319,300)	2017 - 2018	17,810,948		2,990,497	434,160	1,808,916	747,421			11,312,295	67.362	101,000	19.204	10,612,261	327,119	185,349		070,0071	1 265 539	43,085						8		43,085	40,568		-	4		×	1	-	40,568	ACTUAL 2017 - 2018
18,554,208	(6.295)	(328.205)	2018 - 2019	18,888,708		3,280,843	389,291	1,858,074	1,033,478			11,638,668	40,522	129,960	15,750	10,940,600	317,182	194,654		00000000	1 170 016	36,253				•	,	22	5	36,253	64,510	-	•		•	Þ	12	ä	64,510	ACTUAL 2018 - 2019
19,054,858	(7,138)	(337.671)	2019 - 2020	19,399,667		3,380,713	422.131	1,947,793	1,010,789			12,082,166	74.004	123,834	14,600	11,385,127	301,733	182.870		1001101	1 111 201	46,799						14	13	46,799	S6t*69	3	•	£.		1	12		69,395	ACTUAL 2019 - 2020
20,432.217	(5,000)	(197,642)	Orig. Bud	20,634,859		3,584,838	268,434	1,955,512	1,360,892			12,952,427	60,000	110,259	14,811	12,267,598	311,760	188,000		1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1 386 465	52,000						1 1 1	-	52,000	67,200	2	-				10		67,200	ORIC APPRO
(104,564)	-	3	Adjust.	(104,564)		15,186	8	30	15,186			34,973	70,000	(5,000)	1.877	(16,245)	(15,659)			(ano, 17)	(27 040)	•		3			3	-	9	3	(1,500)	8	191	2					(1,500)	TRFRS ADJ.
20,327,653	(5.000)	(197.642)	Rev. Bud. R	20,530,295		3,600,024	268,434	1,955,512	1_376,078			12,987,400	130,000	105.259	16,687	12,251,353	296.101	000'881		L LUG D L LOG	1 359 425	52,000	R.		j.	12	ġ	1		52,000	65,700	199	242	ł.			  . 		65,700	REV.
18,351,194	(7,119)	(197,642)	Rev. Received	18,555,956		3,463,264	268,434	1,818,752	1,376,078			11,976,015	112.230	105,259	16,688	11,264,783	290,234	186,821		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1.021.116	39,864		ą	×	9	1	3	53	39.864	50,496	2	3	20		, ,			50,496	YTD EXP
1,706,543	178	T.	Re	1,706,365		ſ	97 -	40	ų.			953,360	17,770	•	325	935,589	23	22			298.226	•	ž	34	de.	23	8	2	20	6	15,204	e.	Q.	50	  -	  . 		  . 	15,204	ENCUM. REQUES.
63,391	(6,942)	(197.642)	Rev. Expected R	267,975		136,760		136,760	-			58,025	ł	(0)	(1)	50.980	5.867	1,179			40.083	12,136	1997		20402			1.00	×.	12.136						    -	  .  -	  . +	17475	AVAIL BUD.
20,270,647	(6,942)	(197,642)	Rev. Forecast	20,475,230		3,600.024	268,434	1,955,512	1,376,078			13,005,355	130.000	105.259	16,688	12,276,353	290.234	186,821			1,319,342	39,864	ş		17	-1	č	13		39,864	65,700	3	ä	  ,	,	  -  -	  .  -	  ,  -	65,700	1
													L																											STF
57,006	1.942	X	(Shortfall)	55,065 Surplus/			3		8			(17,955)	4	(0)	0	(25,000)	5,867	1,179			40,083	12,136	×.		į,		e E		10	12,136		÷	50	,	   		,		19	EST.

960 961 962	958	756		955	954	953	952	951	9S6	949	948	947	946	945	944	943	942	941	940	939	81.6	937	936	934 935
		143003			Γ		Γ	73020	73001			25026	25003	24013	24011	22003			21603	21303	21302	21201		RC - 26
TOTAL EARLY LEARNING PROGR/	TOTAL ELP TUITION	ELP TUTION			TOTAL EARLY LEARNING PROGR/		TOTAL EQUIPMENT	NEW CLASSROOM FURNITURE	EQUIPMENT AND FURNITURE		TOTAL OPERATING	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	SPECIAL EDUCATION TESTING	GENERAL TEACHING SUPPLIES	TEXTBOOKS-CONSUMABLES		TOTAL PERSONNEL	TEACHER AIDES	SPECIAL CLASS TEACHERS	SUBSTITUTE TEACHERS	DIRECTOR OF ELP		EARLY LEARNING PROGRAM
1,094,187	(306,594)	(306,594)			1,400,781		2,191	7	2,191		21,218	200	8.288	459	6,572	5,700		1,377,372	570,545	647.314	9.150	150,363	2017 - 2018	ACTUAL
1.166.365	(336,621)	(336,621)			1,502,985		792	9	792		18,225	3	11,463	484	5,466	118		1,483,969	625,513	692,359	12,350	153,746	2018 - 2019	ACTUAL
1,190,921	(275,921)	(275,921)			1,466,843		1,231	: 2.	1,231		8,668		3 464	121	2.096	3,108		1,456,944	541,199	750,740	7,800	157,205	2019 - 2020	ACTUAL
1,297.193	(332,225)	(332,225)			1,629,418		1,000 {		1.000		22,000	1070	10.000	500	6,000	5,500		1,606,418	649,903	785,380	10.000	161,135	APPRO	ORIC
(55,716)	×				(55,716)		(791)		(791)		(4,990)		•		(500)	(4,490)		(49,936)	(33,417)	(16.520)	*	1	ADJ.	TRFRS
1,241,476	(332,225)	(332,225)	10.00 0.00		1,573,701		209	-	209		17,011		10,000	500	5.500	1.011		1,556,482	616,487	768,861	10,000	161.135	BUD.	REV.
1,071,175	(233,617)	(233,617)	AND LODG		1,304,792		209		209		15,968	•	9,795	317	4.854	1.003		1,288,615	525,855	607,629	6,391	148,740	EXP I	YTD
230,507		,			230,507			•	'		593				593	,		229,914	56,288	161.231		12,395	REQUES.	ENCUM.
(202,115)	(240,517)	(240,017)	1712 0171		38,402		-	1	1		449		205	183	53	∞		37,953	34,343	-	3,609	(1)	BUD.	AVAIL
1,298,392	(240,517)	(1440,01)	VELS UPC		1,538,909		209	  -	209		16,562	, ,	9.795	317	5,447	1,003		1,522,138	582,143	768,860	10,000	161,135	CAST	
26.80					26,80		×				ŀ							26.80	17.00	8.80		1:00	STF	CURR
959 960 961	(91,708) 957			556 526	34,793 953	952	1 951	. 950	1 949	948	449 947	. 946	205 945		53 943	8 942		34.343 940	34,343 939	1 938	937	(1) 936	EST. 935	Ð
- 8 3 3	16 ×	i	ň	67 ¥	: 33	13	1	8	19	60	1	5	5	7	3	5	-	Ş	6	60	1	6	S	22

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	1992 1912	.≣ 1		<b>9</b> 99	866	997	366	995 	¥2		992	166	990	686	886	987	986	586	984	686	982	186	086	979	<b>%</b>	126	7 7 7	975	974	973	972	971	970	969		967	964 F 965
	123021			101002	84001	82003	74030	72001	65001	52001	42001	35000	25030	23004	12001			21312	\$0019	61001	41004	41003	41002	41001	11044	21607	21603	21602	21302	2811005	2810904	2810901	2810803	2810704	2810702	2810503	RC - 28
TOTAL EQUIPMENT	NEW COMPUTER EQUIPMENT		TOTAL OPERATING	YMCA	RETIREMENT	HEALTH INSURANCE	EMERGENCY REPAIRS	CONTRACTED JANIFORIAL SERVICE	CUSTODIAL SUPPLIES	REGULAR PUPIL TRANSPORTATION	HEALTH SUPPLIES	POLICE AND FIRE SERVICES	COMPUTER SOFTWARE & SUPPLIES	RESOURCE MATERIALS	CONSULTANT SERVICES		TOTAL PERSONNEL	STAFF DEVELOPMENT	CUSTODIAL OVERTIME	PART TIME CUSTODIANS	NURSE CONTACT TRACING	LPNS	NURSE	DIRECTOR OF NURSING	TECHNICIAN	LUNCH STAP:	LUNCH MONITORS	CAMPUS MONITORS	SUBSTITUTE TEACHERS	TOKENEKIE SIG ORADE TEACHER	ROYLE 4th GRADE TEACHER	ROYLE ISCORADE TEACHER	OX RIDGE 3rd GRADE TEACHER	HOLMES 4th GRADE TEACHER	HOLMES 2nd GRADE TEACHER	HINDLEY 3rd GRADE TEACHER	COVID EXPENSES
•	•		•		,	•	,	•	,	•		-	•	1	-				-										•	•	•	1	•	•		-	ACTUAL 2017 - 2018
•	• :												•	•	•		×													•	,				1		ACTUAL 2018 - 2019
•					,			•				•	2						-					•					-	•	•	-	,		-		ACTUAL 2019 - 2020
•								,			•	-	•	۰.					1		,								ŝ	-	1	-			•	-	ORIC APPRO
12,962	12,962		1,034,942	127,560	41,582	58,378	135,934	335,000	120,000	14,306	18 C	33.884	:2	69.551	98,747		1,550,351	20,421	90,787	121,208	61,005	221,872	14,243	35,000		388,964	168,000	82,865	49,000	965,59	54,396	44	3	•	113,025	66,169	TRFRS ADJ.
12,962	12,962		1,034,942	127,560	41.582	58.378	135,934	335.000	120,000	14,306	1	33,884	20	69.551	98 747		1,550,351	20,421	90,787	121,208	61,005	221,872	14,243	35,000		388,964	168,000	82.865	49,000	63,396	54,396	- 2	10.80	-	113,025	66,169	REV. BUD.
12,756	12.756		890,875	127,560	41.582	58,378	129,901	231,870	120,000	9.423	2.42	33.884	2.0	69,531	68,747		1,301,893	20,421	85.275	99,460	40,202	167,194	12,948	23,667		353,525	152,292	72,703	45,756	48,766	41,843	•	ť.	-	86,942	668'05	YTD EXP
•	• !		111,239			×	6.026	70,330	×	4,883	9	е.	20	G	30,000	:	155,316	3	20		10.000	19,112	1.295	11.333	-	35,286		9,755	e	14,630	12,553	Ð	i.	,	26,083	15,270	ENCUM. REQUES,
206	206		32,828	,		0	7	32,800	0	10	S.		2	20	S.		93,141	ų.	5.512	21,748	10,803	35,566	(0)		4	153	15,708	407	3.244	(0)	0	2			(0)	0	AVAIL BUD.
12,756	12,756		1,002,114	127,560	41.582	58,378	135,927	302.200	120,000	14.306	1	33.884	13	69.531	98,747		1,497,493	20,421	90,787	112.478	61,005	186,306	14.243	35,000	•	388,811	159,998	82,458	49,000	63,396	54,396	12			113.025	66,169	FORE-
																	18.20						0,20		1.00		6.00	4.00		1.00	1.00	1.00.1	1.00	1.00	1.00	1,00	CURR STF
206	206		32,828		,	0	7	32,800	0	*2	2			20	3		52,858	s		8,730	\$	35,566	(0)	,	'	153	8,002	407		(0)	0		,		(0)	0	YR. END EST.

Budget Projection for 2020-21         CURR Sup CURR CURR CURR CURR CURR CURR CURR CURR																											
Budget Projection for 2020-21         CUR8         Surget Projection for 2020-21           ENSES         2017         2018         2019	1.2	781.71	103,024,849	(1,857,527)	15,922,435	86,221,642	104,284,508	1,788,130	102,496,378	99,548,802	97.785.891	95,145,549	NET BUDGET (Appropriation)														
Budget Projection for 2020-21         CUR         Support of 12.000         CUR         Support of 12.000         Support of 12.000 <td>284,S41</td> <td>•</td> <td>(3.721.707)</td> <td>(3,721,707)</td> <td>1,557</td> <td>(3,714,984)</td> <td>(3,437,166)</td> <td>(74,723)</td> <td>(3,362,443)</td> <td>(3,768,189)</td> <td>(5,201,607)</td> <td>(5,122,056)</td> <td>RAND TOTAL REVENUE</td>	284,S41	•	(3.721.707)	(3,721,707)	1,557	(3,714,984)	(3,437,166)	(74,723)	(3,362,443)	(3,768,189)	(5,201,607)	(5,122,056)	RAND TOTAL REVENUE														
Budget Projection for 2020-21         CUR         Surply 2019 2020         Orig. Bud         Adjust.         Exp         CUR         Surply           Surply         2017 - 2018         2019 - 2020         Orig. Bud         Adjust.         Rev. Bud.         Exp         CUR         Surply           Adjust.         Exp         CUR         Surply           Adjust.         Rev. Bud.         Rev. Fast.         CUR         Surply         Surply         Surply         Surply         Surply         Surply         Surply         Surply         Surply          Surply         <	(91,708	,	(240,517)	(240,517)	4	(233.617)	(332,225)	•	(332,225)	(275,921)	(336,621)	(306,594)	C-26 Early Learning Program														
Badget Projection for 2020-202         CIUR         Surget Projection for 2020-21         CIUR         Surget Projection for 2020-21           ENSES         2017 - 2018         2019 - 2020         Orig Bad         Adjust.         Rev. Bud         Engember         Avail. Bad         Surget Sur	1,942		(204,584)	(204,584)	178	(204,761)	(202,642)	353	(202,642)	(344,809)	(334,500)	(319,300)	C-25 OPEB/Medicare Reimbursement														
Budget Projection for 2020-21         CURR Support of the second			23	1	13	80	2	20	8	4	10 10	8	C-24 ELP Tuition														
Budget Projection for 2020-21         CURR Support Sup	374.687		(2.695.922)	(2,695,922)	-	(2,695,922)	(2.321.235)	ž.	(2.321,235)	(2,566,258)	(3,427,518)	(3,412,941)	C-24 Excess Cost Grant														
Budget Projection for 2020-014         CURR Support of 2019 - 2020         Orig. Bud Adjust.         Exp         Exp         CURR Support of 2019 - 2020         Support of 2019 - 2020         CURR Support of 2019 - 2020         Support of 2019 - 2020         CURR Support of 2018 - 2019         Support of 2019 - 2020         Support of 2018 - 2019         Support of 2019 - 2020         Support of 2019 - 2020 <th 20<="" colspan="14" of="" support="" td=""><td></td><td></td><td>(121,335)</td><td>(121.335)</td><td>1</td><td>(121,335)</td><td>(121,335)</td><td>(74,723)</td><td>(46,612)</td><td>(197,435)</td><td>(621.433)</td><td>(596,321)</td><td>C-23 Summer School</td></th>	<td></td> <td></td> <td>(121,335)</td> <td>(121.335)</td> <td>1</td> <td>(121,335)</td> <td>(121,335)</td> <td>(74,723)</td> <td>(46,612)</td> <td>(197,435)</td> <td>(621.433)</td> <td>(596,321)</td> <td>C-23 Summer School</td>																(121,335)	(121.335)	1	(121,335)	(121,335)	(74,723)	(46,612)	(197,435)	(621.433)	(596,321)	C-23 Summer School
Budget Projection for 2020-21         CURR Sup CURR Sup CURR Sup CURR Sup CURR Sup Colspan="11">CURR Sup CURR Sup Colspan="11">CURR Sup Current Str Str Str Str Str Str Str Str Str Str					12	69		R)	•		-		C-23 Continuing Education														
Budget Projection for 2020-21         CURR Support of 2019-2020         Orig. Bud         Adjust.         Encumber         Avail. Bud         Encumber         Avail. Bud         Encumber         Avail. Bud         Support of 2019-2020         CURR         Support of 2019-2020         CURR         Support of 2019-2020         CURR         Support of 2019         Of 2019         Of 2019         Of 2019         Of 2019         Support of 2019         Support of 2019         Of 2019         Of 2019         Support of 2019         Support of 2019         Support of 2019         Of 2019 <th <="" colspan="6" td=""><td></td><td></td><td>(216,929)</td><td>(216,929)</td><td>i,</td><td>(216,929)</td><td>(216,929)</td><td>×</td><td>(216.929)</td><td>(212.644)</td><td>(203.071)</td><td>(201,323)</td><td>C-15 Revenue for IT Services</td></th>	<td></td> <td></td> <td>(216,929)</td> <td>(216,929)</td> <td>i,</td> <td>(216,929)</td> <td>(216,929)</td> <td>×</td> <td>(216.929)</td> <td>(212.644)</td> <td>(203.071)</td> <td>(201,323)</td> <td>C-15 Revenue for IT Services</td>								(216,929)	(216,929)	i,	(216,929)	(216,929)	×	(216.929)	(212.644)	(203.071)	(201,323)	C-15 Revenue for IT Services								
Budget Projection for 2020-21         CURR Surplet CURR Surplet Statistic         CURR Surplet Statistic         CURR Surplet Statistic         CURR Surplet Statistic         Surplet Statistic         CURR Surplet Statistic         Surplet Statistic         CURR Surplet Statistic         Surplet Statistic         Surplet Statistic <th< td=""><td>6</td><td></td><td>(209.207)</td><td>(209.207)</td><td>1,379</td><td>(209,207)</td><td>(140,000)</td><td></td><td>(140,000)</td><td>(71,109)</td><td>(143.197)</td><td>(144,154)</td><td>C-12 Use of Fields</td></th<>	6		(209.207)	(209.207)	1,379	(209,207)	(140,000)		(140,000)	(71,109)	(143.197)	(144,154)	C-12 Use of Fields														
Budget Projection for 2020-21         CURR Surplement of 2019-2020         CURR Surplement of 2019         Surplement of 2019-2020         CURR Surplement of 2019         Surplement of 2019         CURR Surplement of 2019         Surplement of 2019 <td>(6)</td> <td></td> <td>(22.213)</td> <td>(22.213)</td> <td></td> <td>(22,213)</td> <td>(91,800)</td> <td></td> <td>(008"16)</td> <td>(54,013)</td> <td>(89,267)</td> <td>(95,423)</td> <td>IC-12 Building Rental</td>	(6)		(22.213)	(22.213)		(22,213)	(91,800)		(008"16)	(54,013)	(89,267)	(95,423)	IC-12 Building Rental														
Budget Projection for 2020-21         CURR Surplication for 2020-21         CURR			,			,	•			(35,000)	(35,000)	(35,000)	C-11 Summer School Field Use														
Budget Projection for 2020-21         CURR Surplement of the second of t			(11,000)	(11,000)	ş	(11,000)	(11,000)	•	(11,000)	(11,000)	(11,000)	(11,000)	C-1 Student Parking Fees														
Budget Projection for 2020-21         CURR Surplet Note of State	Shortfs	. (:	Rev. Forecast	1		Rev. Received	Rev. Bud.	Adjust.	Orig. Bud	2019 - 2020	2018 - 2019	2017 - 2018	REVENUE														
Budget Projection for 2020-21         CUR Support         Support <th c<="" td=""><td>tev. Sui</td><td>R</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th>	<td>tev. Sui</td> <td>R</td> <td></td>	tev. Sui	R																								
Budget Projection for 2020-21         CURR Surplement Solution         Supplement Solution         Solution         CURR Surplement Solution         Solution         Supplement Solution         Supplement Solution         Solution         Supplement Solution         CURR Surplement Solution         Solution         Supplement Solution         Solution         Supplement Solution         Supplement Solution         Supplement Solution         CURR Supplement Solution         Supplement Solution         CURR Supplement Solution         Supplement Solution         Solution         Solution         Supplement Solution         Supplement Solution         Supplement Solution         Solution         <	975	781.71	106,746,555	1,864,180	15,920,878	89,936,626	107,721,674	1,862,853	105.858,821	103,316,991	102,987,498	100,267,605	GRAND TOTAL EXPENSES														
Budget Projection for 2020-21         CURR         Suppose Suppos			413,022	620	060.6	40.5.172		(9,074)	482,464	877.119	1,002,157	998,838	Automent														
Budget Projection for 2020-21         C           EXPENSES         2017 - 2018         2019 - 2020         Orig. Bud         Adjust.         Rev. Bud.         Expunder         Avail. Bud         C           C           6.2.309.999         63.563.744         64.824.884         66.862.134         938.883         67.301.017         S6.548.048         IO.288.310         964.658         67.321.025           IP.147.820         IP.321.888         IR.215.320         IP.389.697         IP.399.667         S0.637.930         S0.637.930 <th colspan<="" td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>ſ</td><td></td><td></td><td></td><td></td><td></td><td></td></th>	<td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>ſ</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							ſ																			
Budget Projection for 2020-21       CURR Surp       Surp Solor - 2018 2019 - 2020       Orig. Bud       Adjust.       Exp< Encumber       Avail. Bud       Exp. Forecast       SUP         EXPENSES       2017 - 2018       2018 - 2019       2019 - 2020       Orig. Bud       Adjust.       Rev. Bud.       Exp<       Encumber       Avail. Bud       Exp. Forecast       STF       (Sho         62.309.1999       63.563.744       64.324.3844       66.862.134       938.883       67.301/1       56.548.048       10.288.310       996.4558       67.321.025       781.71         60.001       19.147.820       19.532.888       18.215.320       17.879.364       10.037.608       18.916.972       14.369.451       3.916.612       630.919       18.477.208       -	S		20,475,230	267.975	1,706,365	18,555,956		(104.564)	20,634,859	19.399.667	18,888,708	17,810,948	ixed														
Budget Projection for 2020-21       CUR Surp         EXPENSES       2017 - 2018       2019 - 2020       Orig. Bud       Adjust.       Rev. Bud.       Exp Encumber       Avail. Bud       Exp Surp         62.309.3999       63.563.744       64.82.134       938.883       67.801.017       56.548.048       10288.310       964.658       67.321.025       781.71         No 10 127 870       11 874 444       18 016 972       14 3916612       630.919       18.477.208       *								10000	a 10,000 a 10,000 a	a vite a vite average of	n A thirth Barrison	1111	7 man 18 state (19														
Budget Projection for 2020-21         CURR Surp         EXPENSES       2017 - 2018       2019 - 2019 - 2020       Orig. Bud       Adjust.       Rev. Bud.       Expension for 2020-21         CURR Surp         63.2017 - 2018       2019 - 2020       Orig. Bud       Adjust.       Rev. Bud.       Exp       Encumber       Avail. Bud       Exp. Forecast       STF       (Sho         63.563.744       64.824.1844       66.862.134       938.883       67.801.017       56.548.048       10228.310       944.658       67.321.025       781.71	430	÷.	18,477,208	630.919	3.916.612	14 369 451	18 9 6 972	1 017 608	17 874 164	062 516 81	288 (15 0)	10 147 920	Devaliate														
Budget Projection for 2020-21 EXPENSES 2017 - 2018 2018 - 2019 2019 - 2020 Orig. Bud Adjust. Rev. Bud. Exp. Encumber Avail. Bud Exp. Forecast STF (Sho	45	101.11	07.321.023	964,638	10.288,310	56,548,048	67,801,017	938,883	66,862,134	64,824.884	63.563.744	62.309,999	'ersonne'														
20-21	Shortfa		Exp. Forecast	Avail. Bud	Encumber	Exp	Rev. Bud.	Adjust.	Orig. Bud	2019 - 2020	2018 - 2019	2017 - 2018															
Budget Projection for 2020-21																											
						1-21	ction for 2020	<b>Budget Proje</b>																			

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		÷.,	094	093	1092	3	090	Les 1	8801	1087									_				_	1072	1071		_							1062	1061			1058		_	_	_	_	_	_		_	_	
NC 740	RC-28	RC 26	RC-24	RC-23	RC-21	RC-20	RC-19	RC-18	RC+17	RC-16	RC-15	RC-14	RC+13	RC 12	RC-11	RC-10	RC-9	RC-8	RC-7	RC-5	RC-3	RC	RC-1	RC		RC-28	RC-26	RC-25	RC-14	RC-23	KC-21	RC-20	RC-19	RC-18	RC-17	RC-16	RC-15	RC 14	RC 13	RC 12	RC-11	RC-10	RC-9	RC 8	RC-7	RC-3	KC-2	RC-I	RC - #
COVERS FOR LANSING	VEDNERACIUM VEDNERACIUM	Early Learning Preserve	Special Education	Continuing Education	Library/Media	Finance	Curriculum	Personnel	Health	Administration	Technology	λn	Music	Maintenance	Physical Education	Tokeneke School	Royle School	Ox Ridge School	Holmes School	Hindley School	Middlesex Middle School	Fileh Academy	Darien High School	PERSONNEL SUMMARY	TOTAL ACTUAL	COVID EXPENSES	Early Learning Program	Fixed Expenses	Clark	Cont Ed	Library/Media	Finance	Curriculum	Personnel	Health	Admin	Tech Plan	An	Mari	Maintenance	Ath. Health & P.F.	Tiskeneke	Royle	Ox Ridge	Halmes.	MMS	FIECH ACADEMY	SHO	RCNAME
,	7101101	1 177 172	14,142,435	49,412	2.512	552,557	1,770,926	813,145	741.756	412,412	1,040,728		182,339	1.673.810	1,014,667	3,204,562	2,902,904	3_337,821	3.032.547	3,345,693	0.093.325	240.668	1 17 178 407	ACTUAL 2017 - 2018	100,267,605		1,400,781	17,810,948	26.011.681	55671	173,267	586.022	2,418,323	940,564	792.522	876,863	1,268,2.52	112.822	261 710	4 (120) 934	1,8()7,7()8,1	3,255,211	2.951.676	3,389,782	3,102,369	2 405 444	204,008	12.627.891	2017 - 2018
5	404100411	1 473 060	13.861.540	655 55		552,407	1,906,198	1,130,714	807,567	273.393	988,196		193,213	1,688,087	1.072.217	3,363.687	2,995,571	3.384.522	3,159,280	3,546,513	10.132.028	360.675	12 6/18 7.25	ACTUAL 2018 - 2019	102,987,498		1.502.985	18,888,708	26.642.763	X01.105	182,616	589,547	2,369,939	1,227,494	854.727	694,950	3,112,152	109.228	560.095	1 941 159	1,774_324	3,415,221	3.041.201	3,436,506	3,228,891	10,231,978	140,044	12,881,729	2018 - 2019
4	1,420,244	1 466 044	4.004.842	\$3,876	2,613	\$18'055	1,898,353	X64,336	789,174	455,384	1,119,996		191,326	1,711,546	1.046,944	3,324,759	3,115,221	3.525.644	3,357,775	3,588,225	10.286.024	382.833	11/08 701	ACTUAL 2019 - 2020	103,316,991	,	1,466,843	19,399,667	25,823,661	42-02-42-02-	202 CF	588,511	2,411,291	942,086	842.321	944,890	3,444,485	97.3 10	263 180	3 4 19 7 37	1,690,472	3,360,381	3,153,269	3,572,668	3,420,056	10,343,000	000 LT 1 16	13,316,006	2019 - 2020
	V16'0/0'1	1 404 419	14.594.198	50,661	2,665	632,894	1.954.674	911.231	774,501	440,335	1,099,917		209.978	1,662,149	1,120,690	3,489,740	3,205,760	3.652.714	3,512,093	3.665.994	10.511.944	385.720	13 177 857	ORIG	105.858.821	,	1.629.418	20,634,859	26.437.083	102 501	5603(081	656,769	2,270,330	1,008,931	824.101	873,686	2,867,734	111.170	295.117	3 469 647	1,851,301	3.542.778	3.252.557	3,705,735	3.571,470	10,012,740	491.000	13,639,296	APPRO
1.02/1/02/1	(006,64)	40.024	(106.654)	6.038	(52)	62.330	2,117	465,706	3.654	10,177	19,095	,	•	21,044	(81,851)	(199,023)	1,116	(32.199)	(124,005)	(113,735)	(274.135)	25.030	1746 1851	ADI.	1,862,853	2,598,255	(55.716)	(104,564)	23.194	40.582	(1,500)	61,130	(6,420)	463.731	9,704	4,438	112,480	(2.033)	(13.656)	7.004	(238,511)	(203.551)	3,780	(28,737)	(127,127)	114 2724	150'01	(300,540)	AUJ.
102/06/1	1000402	COV 735 1	14,487,545	56,7(H)	2,613	695,224	1,956,791	1 376,938	778.155	450,512	1,119,013		209.978	1,683,193	1,038,839	3.290,717	3,206,875	3.620.515	3,388,088	3,552,259	0.237.809	410.750	131.672	REV.	107,721,674	2,598,255	1,573,701	20,530,295	26.460.277	161.849	1/8./09	717,899	2.263.910	1,472,663	833,805	878,124	2,980,214	109,137	2×1.461	3.476.651	1.612.790	3.339.227	3,256,336	3,676,998	3 444 343	20170121	470 ONC	1.3.58,70	BUD,
5.68710671	C10'947'1	217 376 1	11.998.993	52,843	2,376	638,155	1.563.346	1.246.728	\$66"869	417,010	1.031.154		162,288	1,482,028	932,563	2,716,275	2.667.728	2,974,829	2,822,102	2.941.787	8,388,521	346.868	10.873.553	EXP	89,936,626	2,205,524	1,304,792	18,555,956	20,232,723	147.274	104 201	660,382	1,836,051	1,319,681	740,171	709,405	2,858.061	861'66	227,800	3,084,863	1,407,185	2,764,003	2.714.841	3,029,971	2,876,010	600'C66 C T00'ZC6'V	187 CMP	11,U14,915	EAP
a) 5°601	VIC 221	110 014	2.109.307	3,857	238	57,026	252.175	77,095	805.99	33,502	87,272		396,46	113,097	97,685	567,818	533,254	818,819	551.384	599,976	1,814,560	63,882	2.215.840	REQUES.	15,920,878	266.555	230,507	1,706,365	5,441,698	7.143	3 054	57,026	271,863	83,452	79,018	061'18	118,896	866'9	44,256	302,762	190.997	567,818	533,354	618,886	551,528	602.566	202 200	698 57 6001 2777	TO DET CITO
141	02141	27 452	379,245	1	(0)	44	141,270	53,114	13,451	0	587		7,722	88.069	165 8	6,624	\$,893	26,848	14,602	10,495	34,729	0	42.279	AVAIL BUD,	1,864,180	126,175	38,402	267.975	785,856	7,432	0.707	492	155,996	69,529	14.616	87,529	3,257	2,941	9,415	89,025	14,608	7,406	8,141	28,140	16,804	12.546	36 910	10,202	DUD.
C46"1 66"1	1 407 402	1 577 138	14.345.502	669'95	2,613	695.224	1,863,101	1_328.890	778,155	450,512	1.116.740		202,256	1.662.951	1,034,691	3,288,233	3.205.522	3,596,885	3.377.361	3,548,431	10.228.982	410,749	13,107,895	FORE-	106,746,555	2.512.363	1,538,909	20,475 230	26,027,199	155,838	107.344	170,002	2.166.866	1,415,400	833,088	798,060	2,977,933	669'801	272,056	3,456,342	1,608,227	3,336,665	3.253.971	3.652.697	3,432,434	3,603,162	10 204 081	10.09104	I CUT
ΩL	20.00	26.80	197.73	0.40		6.00	17.50	3.27	10,00	2.60	12.00		1.00	15.50	-00	40.97	38.89	42.48	41.84	42,04	112,42	4.60	142 47	CURR																									1
0.075	858 05	14.343	142,043	-	(0)	(0)	93,690	48,047	0	0	2.272		7,722	20,242	4,148	2,484	1.353	23,630	10,727	3.828	8,827	0	23,777	YR. END EST.	975,118	85,892	34,793	55.065	433.078	6,010	16	440	97/144	57,262	717	80,064	2,280	438	9,414	20,309	4,563	2,562	2,365	24,301	606'11	3.960	9/43	500	24.241

153	7511		1150	1149	1147/		1146		1144	1143	1142	141	140	1139	1138	13	1135	1134	1133	1132	1131	1130	1128	1127	1126	1123 1124 1125	1122		1121	1120	8	1117	1116	1115	1114	7111	1111	1110	1109	1108	1107			1103	1102	1101		1098
		Γ				RC-28	RC-26	RC-24	RC-23	RC-22	RC-21	RC-20	RC-19	RC-17	RC-13	RC-14	RC-13	RC 12	RCHI	RC-10	RC-9	RC-X	RC-5	RC-1	RC-1		Γ	RC=28	RC-26	RC-24	RC 22	RC-21	RC=20	RC-19	RC-1	RC-16	RC-15	RC-14	RC=13	RC 12	PC-11	NC-9	RC 8	RC-7	KC-5	RC-3	RC-1	
Total Revenue	Budget Total	RC-25 FIXED EXPENSES		TOTAL EQUIPMENT		COVID EXPENSES	Early Learning Program	Special Education	Continuing Education	Technology Full cation	Library/Media	Finance	Curriculum	Health	Li econostegy i van	An Total and the	Music	Maintenance	Physical Education	Tokeneke School	Royle School	Ox Rideo School	Hindley School	Middlesex Middle Schenil	Darien High School	EQUIPMENT SUMMARY RC NAME	TOTAL OPERATING	COVED EXPENSES	Early Learning Program	Special Education	Technology Education	I "ihrary/Media	Finance	Curriculum	Personnel	Administration	Technology Plan	Лп	Music	Maintenance	Physical Education	Takanaka Sahaal	Ox Ridge School	Holmes School	Hindley School	Middlesex Middle School	Daren High Schoul	RC NAME
(5,122,056)	100.267,605	17,810,948		998,172			2,191	39,934	all a	7.247	3.513	;		. :	122.518	9932	1 549	157,474	6,168	-	946	688	,020	()66		ACTUAL 2017 - 2018	19,147,820		21,218	11.829.313	40.552	167,241	33,465	647,397	127,419	464,451	1,472,206	102,890	67.822	2.189,650	786.756	44,027	51.071	68,820	5×733	89,498	249,484 24 (NK)	ACTUAL 2017 - 2018
(5,201,607)	102,987,498	18,888,708		1,002,157			792	30,318		4,436	6,193				151 494	6.122	14,038	64 588	1,642	929	3,339	868	1 2000	14_374	21,994	ACTUAL 2018 - 2019	19,532,888	(M)	18,225	12.750.905	35,921	176.423	37.140	463,741	96,780	421.557	1,392,462	103,106	61,844	2.088.684	20K) 465	5(1) (1)	280.15	68,610	57,930	85 576	231,5117	2018 - 2019
(3,768,189)	103,316,991	19,399,667		877,119		÷	1,231	20,537	1. S	8,688	410		1	1	/02,246	6,059	9,940	54,796	4 995	1.959	2,309	1.983	1 066	1		ACTUAL 2019 - 2020	18,215,320		8,668	11,798,282	33,814	156,815	37.696	512,938	77.750	489,506	1.562.242	91,251	60,914	1.653.395	225 829 Course	33 743	45.081	60,315	46.925	57,776	217-712	2019 - 2020
(3,362,443)	105,858,821	20,634,859		482,464		23	1,000	30,000	1.25	5,002	1,000		22		406,400	4,050	9,024	45,000	6,000	2,000	2,000	2.000	2,000		4,988	ORIG APPRO	17,879,364		22,000	11.812.885	<1 onv	176.344	23,875	315.656	97,700	453,351	1,401,417	107.120	76,115	1,762,498	724.611	81115	51,621	\$7,377	53,401	100,804	200,401	APPRO
(74,723)	1,862,853	(104,564)		(9,074)		12,962	(791)	(465)		(458)	2		•		870'8	(183)	(317)	(19.821)	(1,000)	(2,000)	(358)	(1.273)	(2,000)		t	TRFRS ADJ.	1,037,608	1,034,942	(4,990)	130.313	(280)	(1,250)	(1,200)	(8,537)	(1,975)	(5.739)	84,757	(1,850)	(13.339)	5.781	(155.660)	13 (2)	4,735	(1,122)	1,462	(25,489)	(985.83)	ADJ.
(3,437,166)	107,721,674	20,530,295		473,390		12,962	209	29,535	,	4,544	1,002				375,028	3,867	8,707	25,179	5,000	,	1,642	127			4.988	REV. BUD.	18,916,972	1,034,942	17.011	11.943.198	102,961	175,094	22,675	307.119	95,725	427012	1,486,174	105,270	62,776	1,768,279	568.951	48.510	35.736	\$6,255	\$4,863	75,315	47,774	BUD.
(3,714,984)	89,936,626	18,555,956		463,172		12.756	2()9	25.219		4,533	1,002				,1/4,090	3,866	8.699	19,904	4.953		1,642	727			4,973	YTD EXP	14,369,451	890,875	15,968	8.208.512	99,700	155,695	22.227	272,705	72,953	41 776	1,452,218	95,332	56,813	1.582,932	469.669	47.727	34,410	53,908	50.222	64,160	96.847	EXP
1,557	15.920,878	1,706,365		9.590				4,316						,  ,				5,274			•					ENCUM. REQUES.	3,916,612	111.239	593	3.328,075	1 286	10,692		19,688	6,357	47,000	31,624	866'9	4,288	184,391	93,312		48	145	2,590	9,065	1 1 1 1 1	REQUES.
(3,721,707)	1,864,180	267.975		628		206		0		11				, ,	330	120	. sc	-	47	•	0	c			15	AVAIL BUD.	616'009	32.828	449	406,611	7.432	8,707	448	14,726	16,415	1.164	2.552	2,940	1,685	956	5,970	783	7 748	2,202	2.051	2,090	- 927	BUD.
(3,721,707)	106,746,555	20,475,230		473,092		12,756	209	29,535		4,533	1,002		,	,	1210.00	5,800	8,699	25,178	4,953		1,642	727		,	4,973	FORE- CAST	18,477,208	1,002,114	16,562	11,652,162	661'66 110'701	166,387	22,227	303,765	86.510	54,933	1,400,17.1	104,833	61.101	1,768,213	568,583	48,432	20.002 46.807	55,073	54 731	75,099	97.274	CAST
				ŀ																						CURR		,		1		÷		,		2		.			•	1		2	22	14		SILE
284,541	975,118	55,065		298		206	-	9	,	=	-		, ,		•	×			47		0	0			15	YR. END EST.	439,763	32.828	449	291,035	010.9	8,707	448	3,354	9,215	717	0 MA	437	1,674	99	368	78	1.012	1,182	132	216	-005	EST.

#### Staffing Facilities Facilities Facilities Staffing ubtota <sup>-</sup>acilities acilities acilities -acilities -acilities acilities acilities -acilities Facilities Facilities -acilities acilities Subtota acilities Category PPE's **HVAC Independent Evaluation & Repairs** Custodial Supplies (Wipes, Mops, Sprays) Weekend Contracted Cleaning Service **Custodial Overtime for Saturday Cleaning** 4 LPN's (Contracted Service) Elementary Library Air Conditioning units and electric upgrave MS Exhaust Fans-Survery and Repairs Exhaust Fans-Survey and Repairs Storage Boxes Police for Ox Ridge, Holmes and MMS Bike Racks Handwashing Stations **Contracting Cleaning Service** Lunch tables Plexiglas Partitions Substitute Coverage due LOA due to COVID Nursing coverage for COVID phone line Staff Development **Retirement for Cafeteria Workers** Health Insurance for additional staff Nursing Support for Contact Tracing 0.2 FTE Nurse Lunch Monitors 6.0 FTE) Lunch monitors part time (2 Per Elementary school, 3 MS **Campus Monitors (4.0 FTE)** 7 Part Time Custodians 3rd Grade at Ox Ridge 5th Grade Teacher at Tokeneke 4th Grade Teacher at Holmes **3rd Grade Teacher at Hindley** Tent Touchless Hand sanitizer Stations Lunch Staff Technology Technicians (1.0 FTE) 4th Grade Teacher at Royle 1st Grade Teacher at Royle 2nd Grade Teacher at Holmes Description ŝ 10 ŝ \$ \$ ŝ ŝ ŝ \$ 1,597,453 ŝ Projection 592,010 186,700 115,500 159,998 186,306 41,582 58,378 388,811 120,000 91,199 90,787 61,005 14,243 82,458 112,478 54,396 113,025 32,163 33,884 35,000 20,421 63,396 66,169 49,000 3,500 2,625 6,439 ŝ \$ ŝ ŝ 5 ŝ \$ \$ 50 -\$ \$ 5 \$ ŝ Ś S ŝ ŝ ŝ \$ ŝ 5 ŝ \$ 5 ŝ ŝ 5 \$ \$ **N 10 N** \$ ŝ ŝ **Relief Funds** Coronavirus 347,497 143,699 203,798 3 ŝ ŝ 10 5 \$ 10 3 ŝ 10 10 40 10 10 3 ŝ \$ ŝ 5 **ESSER** Grant 42,000 42,000 ŝ s s \$ \$ \$ Ś ŝ ŝ ESSER II 164,121 264,098 90,297 32,263 56,313 14,895 11,200 83,356 45,403 72,085 22,407 . Ś ŝ ŝ ŝ -Spending 1,145,628 1,861,551 Total 115,500 120,000 112,478 113,025 32,263 33,884 11,200 83,356 42,000 143,699 186,700 294,997 90,787 41,582 58,378 61,005 388,811 159,998 45,403 82,458 56,313 63,396 54,396 14,895 32,163 35,000 20,421 186,306 66,169 2,625 6,439 90,297 22,407 3,500 49,000 14,243 72,085 Ś ŝ ŝ \$ ŝ 10 ŝ ŝ ŝ 10 <br/> A \$ ł۸ ŝ ŝ -10 40 10 Transfers (451,580) (113,025 (18,066) Less (53,847) (53,640 (14,243) (66,169) (32,163 (35,000) (54,396) (33,884 (33,645) (63,396) 15,000 (2,800) Ś ŝ \$ \$ ŝ ŝ Ś ŝ ŝ ŝ ŝ ŝ ŝ ŝ \$ ŝ ŝ Appropriation Supplemental (1,198,731) (570,971) (120,000) (234,500) (115,500) (88,407) (20,421) (168,000) (27,360) (388,964) (221,872) (121,208) (37,147) (40,312) (82,865) (41,582) (3,500) (6,439) (49,000) (2,625) . ÷. ŝ Less Coronavirus Relief Funds + ESSER Grant (553,618) (143,699) (203,798 (264,098) (56,313 (14,895 (11,200) (83,356) (22,407 (32,263 (42,000) (45,403 (90,297 (72,085 \$ \$ ŝ ŝ \$ 5 \$ 5 \$ 5 5 5 \$ 5 ŝ ŝ 10 10 10 10 10 10 in in \$ 10 10 10 10 10 10 \$ \$ 10 5 10 Balance 32,808 52,859 35,566 32,800 8,002 8,731 153 4 407

## Darien Public Schools Anticipated Re-Opening Cost Estimates

## Darien Public Schools Anticipated Re-Opening Cost Estimates

<b>Total Projected Expenditures</b>	Subtotal	Transportation	Subtotal	Athletics	Subtotal	Materials	Materials	Materials	Materials	Materials	Materials	Subtotal	<b>Consulting Service</b>	Subtotal	Technology	Technology	Technology	Technology	Technology	Technology	Technology	Technology	Technology	Technology	Technology		Category			
enditures		Bus Sanitation		YMCA		Math Materials	Music Supplies	Literacy Materials	ELP Materials	Re-opening State Plan	Art Materials		School Lunch Deficit		Additional Devices and Equipment	SeeSaw	Book Creator	Screencastify	Zoom	View Sonics to turn conference rooms to classrooms	K-2 Chromebook Covers	Cables for Document Cameras	Document Camera's	Charging Stations for elementary devices	Increased Internet Speed from 1gb to 3gb/Firewall		Description			
\$ 2,512,362	\$ 14,	\$ 14	\$ 127,	\$ 127.	(69 \$	\$ 19	\$ 6		\$ 1		\$7.	86 \$	86 \$	\$ 12	\$ 6	ŝ	ŝ	Ś	ŝ	ŝ	\$ 6	ŝ	Ŷ	ŝ	s s		Projection			]
,362	14,306	14,306	127,560	127,560	69,531	19,832	6,295	32,510	1,990	978	7,926	98,747	98,747	12,756	6,086	•	•	•	1	•	6,670	•	'	'	'					
\$ 347,497	\$	Ş	ŝ	\$	Ś	\$	\$	\$	ŝ	ŝ	ŝ	ŝ	ŝ	ŝ	is.	ŝ	\$	\$	ŝ	ŝ	ŝ	10	\$	ŝ	ŝ		<b>Relief Funds</b>	Coronavirus		
	'	'		ŀ	,	1		•	•	•	,	'	'	'	'		1	'	'	'	•	'	'	`	'		Inds	/irus		
\$ 134,611 \$	· ·		ŝ,	\$	\$ '	\$	۰» ۱	\$ •	\$ -	·	÷	<del>ب</del> ه ۱	\$ -	\$ 92,611	<del>د</del> ه ا	\$ 5,727	\$ 13,500	\$ 8,750	ۍ ۲	ۍ ۲	ŝ	ۍ ۲	\$ 45,635	\$ 18,999	10		ESSER Grant			
S	Ś		\$	ŝ	· · ·	ş	ŝ	ŝ	ŝ	ŝ	ŝ	Ş	Ş	Ś	ŝ	\$	ŝ	ŝ	ŝ	ŝ	ŝ	ŝ	ŝ	Ş	\$					
596,805	•				,		,		•	ı				168,586	44,325	,	1	•	25,754	39,475	20,247	5,435		•	33,350		ESSER II			
\$ 3	15	\$	in	S	S	S	s	in	ŝ	s	ŝ	ŝ	ŝ	ŝ	S	-03	s	ŝ	ŝ	is.	*	ŝ	s	ŝ	10		sp			
3,591,275	14,306	14,306	127,560	127,560		19,832	6,295	32,510	1,990	978	7,926	98,747	98,747	273,953	50,411	5,727	13,500	8,750	25,754	39,475	26,917	5,435	45,635	18,999	33,350		Spending	Total		
\$ (810,125) \$	\$ (8,840)	(8,840)	\$ (127,560)	\$ (127,560)		\$ (19,832)		\$ (32,530)	\$ (1,990)	\$ (978)	\$ (7,926)	\$ (98,747)	\$ (98,747)	s ,	S.	-	<u>ې</u>	· ·	۰ ۲	s -	· ·	·	\$ '	1	1		Transfers	Less		
	\$	s	Ś	N.	<b>v</b>			ŝ	ŝ			ŝ	_	Ś	· v						ŝ						App	Sup		1
(1,788,130) \$	(5,466) \$	(5,466)		.		,		я ,	ı			,		(12,96Z)							(6,670)						Appropriation	Supplemental		
\$ (1,078,913) \$	15	<u>с</u> ,	• • • •		· · · · ·	.  S	1	· (S)	· ·	· \$2	\$	s ,	5	\$ (261,197)		\$ (5,727)	\$ (13,500)	\$ (8,750)	\$ (25,754)	\$ (39,475)	\$ (20,247)	\$ (5,435)	\$ (45,635)	(S66'9T) <	(33,350)		ESSER Grant	Relief Funds +	Less Coronavirus	
13) \$	5						10	N.	S	5	s,	- vi	- 53	\$ [/6			-					_				_	Ľ	+	TUS I	-
85,893					5			N			(0)			en7			•				•	,		,			Balance			

# **GRANT FINANCIAL REPORT-MAY 31, 2021**

	021403	021307	021303	021603	021603		ACCOUNT		021403	021307	021303	021603	021603		ACCOUNT
TOTAL PERSONNEL	PSYCHOLOGIST	SPEECH TEACHERS	SPECIAL ED TEACHERS	INSTRUCTIONAL PARA	INSTRUCTIONAL PARA-619		IDEA 611 Carryover	TOTAL PERSONNEL	PSYCHOLOGIST	SPEECH TEACHERS	SPECIAL ED TEACHERS	INSTRUCTIONAL PARA	INSTRUCTIONAL PARA-619		IDEA 611 and 619
\$ 225,646 S	\$ 86,456 \$	\$ 28,868	\$ 63,304	S 43,372	S 3,646 S	2017 - 2018	ACTUAL	\$ 645,991	\$ 81,487	\$ 178,684 \$	\$ 122,423	\$ 244,034	\$ 19,363 \$	2017 - 2018	ACTUAL
S 157,820 S	\$ 19,129 \$	\$ 41,622	\$ 34,252	\$ 62,817	- \$	2018 - 2019	ACTUAL	\$ 706,131	\$ 289'16 \$	\$ 202,127 <b>\$</b>	\$ 174,348 \$	\$ 217,687	\$ 20,287 S	2018 - 2019	ACTUAL
S 119,842 S	\$ 14,255 \$	\$ 34,805 \$	\$ 29,771	\$ 41,011	- S	2019 - 2020	ACTUAL	S 811,843 S	S 94,126 S	S 223,914 S	\$ 219,745	\$ 253,112 \$	S 20,946 S	2019 - 2020	ACTUAL
\$ 20,901 \$	\$ 5,367	۰ ۲	\$ 9,468	\$ 6,067	-	APPRO	ORIG	S 865,537 S	S 90,974	\$ 244,925	\$ 165,787	\$ 342,699	\$ 21,152	APPRO	ORIG
· ·						ADJ.	TRFRS	- 5					<b>.</b>	ADJ.	TRFRS
S 20,901 S	S 5,367 S		\$ 9.468	\$ 6,067	•	BUD.	REV.	S 865,537 S	\$ 90,974	\$ 244,925 \$	\$ 165,787 \$	\$ 342,699	S 21,152 S	BUD.	REV.
<u>\$ 20,901 5</u>	\$ 5,367	\$	\$ 9,468	S 6.067	\$	EXP	VTD		S	\$ 174,722	S 124,409 S	\$ 275,347	\$ 19,320	EXP	YTD
	s	•	69	ۍ ۱	\$ 	REQUES.	ENCUM.	644,269 S 112,246 S	\$ 10,273	\$ 35,989	\$ 36,145	\$ 28,006	\$ 1,832	REQUES.	ENCUM.
			e,			BUD.	AVAIL	5 109,022 S		34,214	5,233	39,345	0	BUD.	AVAIL
20,901	5,367		9,468	6,067		CAST	ं	756,515	i -	210,711	160,554	303,354	21,152	1	
0.25 \$	0.08	•	1	0.17 \$		SIF	CURR	13,82 \$	0.97 \$	2.50 \$	2.00 \$	7.83 \$	0.52 \$	STF	CURR
	,					EST.	YR. END	S 109,022	L					EST.	YR. END

TOTAL IDEA ça 871,637 S 863,951 \$ 931,685 S 886,438 \$ • s 886,438 \$ 665,171 \$ 112,246 \$ 109,022 \$ 777,417 14.07 \$ 109,022

	!		082003			023004	012001	025003				021301		ACCOUNT			082003				023004	012001	025003		ſ		021301	ACCOUNT TITLE I
TOTAL TITLE I	TOTAL TITLE   Carryover	TOTAL FIXED	BENEFITS	FIXED	TOTAL OPERATING	RESOURCE MATERIALS	CONSULTANT SERVICES	PROFESSIONAL DEVELOPMENT	OPERATING		TOTAL PERSONNEL	CLASSROOM TEACHERS		TITLE   Carryover	TOTAL TITLE I	TOTAL FIXED	BENEFITS	FIXED		TOTAL OPERATING	RESOURCE MATERIALS	CONSULTANT SERVICES	PROFESSIONAL DEVELOPMENT	OPERATING		TOTAL PERSONNEL	CLASSROOM TEACHERS	TITLE I
s	s	S	S	Н	5	5	5	50	H	_	S	67			•	\$	69	Н	ł	ŝ	\$9	\$	\$	Η	7	2	\$	
372,623	131,112	2,704	2,704		128,408		X	34,857					2017 - 2018	ACTUAL	241,511	20,131	20,131			145,751	120,713	-	25,038			75.629	75,629	ACTUAL 2017 - 2018
\$	\$	S	\$	Π	2	\$	S	\$			S	s	201	A	\$	5	S	Π		ŝ	\$	S	69	Π	ľ	2	S	201
272,008 S	118,364 S	1,125	1,125		03,257	20,795	2	42,462			53,982	\$3,982	2018 - 2019	ACTUAL	153,644	ŀ	ŀ			120,738	44,203	•	76,535		- H-		32,906	ACTUAL, 2018 - 2019
s	\$	S	\$		, second	64	s	\$			S	⇔	2019	ACI	s	S S	~			s	S	69	s		ľ	2	S	ACT 2019
142,836 S	38,187 \$	- <u>s</u>			11,093 3		+	3,965 \$			27,094 S	27,094 \$	2019 - 2020	ACTUAL	104,649 \$	- 5			- K	60,017 S	3,236 \$	•	56,781 \$			44.632 S	44,632 \$	ACTUAL 2019 - 2020
••	•												APPRO	Q	•.						•,							ORIG APPRO
194,770 S	\$7,719 <b>\$</b>				9/ 5,17	-	500	3,219			30,143 S	30,143	RO	GG	137,051		•			65,328	6,000	39,380	19,948			71.723 S	71,723	RÖG
, ,	ŝ	•				Ì							ADJ.	TRFRS	s ,	· .				(14,905.68) \$		\$ (14,906				S 14,906 S	\$ 14,906 \$	TRFRS ADJ.
S	s	s	\$	Ħ	v		• ••	\$9	t	T	ŝ	\$			Ś	s	64			<b>s</b> (	\$	.906) <b>S</b>	\$	Π	ł	S	\$	
194,770 S	57,719	ŀ			010417	23,857	200	3,219			30,143	30,143		REV.	137,051 S					50,422	6,000	24,474	19,948			86,629	86,629	REV. BUD.
	s	S	Ś	Π	v	L		\$	Γ	Γ	S	¢1		۲Y		S	61	Ì		s	69	s				ŝ	ŝ	ЕĽ
128,374 S	56,405	•			707'07	22,543	500	3,219			30,143	30,143	EXP	YTD	71,969 5	ŀ				44,237	785	24,474	18,978			27,732 \$	27,732	YTD EXP
	ŝ	S	\$		÷	Ł		6	ľ		S	S	REQUES.	ENCUM.		5				S	ŝ	5	5				s 13	ENCUM. REQUES.
18,676 \$	1,314 S	• 5	·	Ц	1,		:	۰		L	•	•	JES.	JM.	17,362 S	•	·			• \$	•	•	ŀ	Ц		17,362 S	17,362	JM.
47,720 S	(0) S	· 5			e (a)	(0)		(0)			0 5	G	BUD.	AVAIL	47,720 S					6,186 S	5,215		970			41,535 S	41,535	AVAIL BUD.
5 161,956	\$ \$7,719	"				100,07	000	617'5			\$ 30,143	30,143	CAST	FORE-	5 104,237					\$ 44,237	785	24,474	18,978			5 60,000	60,000	FORE- CAST
1.00	0.40		'	Π	-				Γ		0.40	0,40	STF	CURR	0.60		ŀ			,	,					0,60	0.60	CURR
s	s	5		Ħ	۰	n 6	n u	, ,	,	┢	5	-	,		s	Ű		'		s	s	64		,		s	5	
32,814	0										¢	c	EST.	YR. END	32,814	·				6,186	5,215	,	9/0			26,629	26,629	YR. END EST.

		025005	021312	ACCOUNT		025005	021312	ACCOUNT			023004	012001	ACCOUNT		023004	012001	ACCOUNT			025003	ACCOUNT
TOTAL TITLE IV	TOTAL OPERATING	CURRICULUM RESEARCH & DEV	CURRICULUM DEVELOPMENT	1	TOTAL OPERATING	CURRICULUM RESEARCH & DEV	CURRICULUM DEVELOPMENT		TOTAL TITLE III Carryover	TOTAL OPERATING	RESOURCE MATERIALS	CONSULTANT SERVICES	TITLE III Carryover	TOTAL OPERATING	RESOURCE MATERIALS	CONSULTANT SERVICES	TITLE III	TOTAL TITLE II	TOTAL OPERATING	PROFESSIONAL DEVELOPMENT	TITLE II
\$	۶	~	5		s	v	, s	20	s	5	s	s	24	s	Ş	s	20	ŝ	5	s	20
10,000 \$				ACTUAL 2017 - 2018	10,000	000,0	5 000	ACTUAL 2017 - 2018	ii)	76 76			ACTUAL 2017 - 2018			,	ACTUAL 2017 - 2018	86,707	86,707	86,707	ACTUAL 2017 - 2018
s S	\$	-	5		5	÷	-		s	s	ŝ	69	20 20	s	S	\$	A 20	7 S	<u>s 1</u>	7 \$	20 20
12,934 \$	2			ACTUAL 2018 - 2019	12,934	3,934	000,6	ACTUAL 2018 - 2019	5	£			ACTUAL 2018 - 2019		•		ACTUAL 2018 - 2019	78,234	78,234	78,234	ACTUAL 2018 - 2019
5	5	ľ	, <b>6</b>		5	ť	_	1	s	s	S	69	AC	S	\$	S	AC	ŝ	ŝ	s	AC
13,141	11,206	1,200	-	ACTUAL 2019 - 2020	1,935		1,935		1,612 \$				ACTUAL 2019 - 2020	1,612		•	ACTUAL 2019 - 2020	66,726 S	66,726	66,726	ACTUAL 2019 - 2020
<b>S</b> 23,026	\$ 11,324	¢02,0 €		ORIC	S 11,702	ۍ ۲۷۵٬۲		ORIG	11,695	\$ 3,988	3,988		ORIG APPRO	\$ 7,707	\$ 4,774	\$ 2,933	ORIG APPRO	S 56,428	S 56,428	\$ 56,428	ORIG APPRO
s ,	- S		•	TRFRS ADJ.	S	T	T	TRFRS ADJ.	ŝ	- 5	•		TRFRS ADJ.	· S			TRFRS ADJ.	\$	s	- S	TRFRS ADJ.
s	s	6	n 64	,	s	6	n v	,	s	s	S	\$		S	\$	s		s	~	\$	
23,026	11,324	7.64,0	034 C	REV. BUD.	11,702	70.70	000.0	REV. BUD.	11,695	3,988 \$	886'5		REV. BUD.	7,707 S	4,774 S	2,933	REV. BUD.	56,428	56,428	56,428	REV. BUD.
\$ 11,324 \$	\$ 11,324	ec=10 @		s≤	, S			YTD EXP	\$ 3,988	\$ 3,988	1		YTD Exp		\$		YTD EXP	\$ 15,740	\$ 15,740	23	YTD EXP
ŝ	ŝ	_	n 4	-	~	÷	A 4	ENCUM. REQUES	ŝ	3		-	ENCUM. REQUES	\$	\$	5	ENCUM. REQUES	s	2	-	ENCUM. REQUES
•	•	'	•	JES.	•	4	•	JM. JES.	S	•	•	•	JES.	· .	<i>.</i>	•	JES.	s	- 5		JM. JES.
11,702	Ŀ			AVAIL BUD.	11,702		5002	AVAIL BUD.	7,707				AVAIL BUD.	7,707	4,774	2,933	AVAIL BUD.	40,688	40,688	40,688	AVAIL BUD,
s 11,324 s	S 11,324	5 1980 F	020 L	FORE- CAST	s			FORE- CAST	\$ 3,988	\$ 3,988		,	FORE- CAST				FORE CAST	\$ 15,740	5 15,740		FORE- CAST
s ,				CURR			. [.	CURR	•	-	ŀ	-	CURR		ę	[-	CURR	e			CURR
\$ 11,702	- 2	ľ	<b>,</b>	VR. END EST.	\$ 11,702			VR. END EST.	S 7,707	·	, ,		YR. END EST.	3 1,101	2	5 2,933	VR. I ES	\$ 40,688	\$ 40,688		YR. END EST.

		123021			042001	025030	074030			011044	021301	ACCOUNT			123021			025030	074030	ACCOUNT			074030	ACCOUNT			101003	ACCOUNT
TOTAL ESSER II	TOTAL EQUIPMENT	NEW COMPUTER EQUIPMENT		TOTAL OPERATING	HEALTH SUPPLIES	COMPUTER SOFTWARE & SUPPLIES	RESERVE FOR EMERGENCY REPAIR		TOTAL PERSONNEL	TECHNICIAN	CLASSROOM TEACHERS	ESSER II*	TOTAL ESSER	TOTAL EQUIPMENT	NEW COMPUTER EQUIPMENT		TOTAL OPERATING	COMPUTER SOFTWARE & SUPPLIES	RESERVE FOR EMERGENCY REPAIR	ESSER*	TOTAL CORONAVIRUS RELIEF	TOTAL OPERATING	RESERVE FOR EMERGENCY REPAIR	CORONAVIRUS RELIEF FUND*	TOTAL TEAM MENTOR GRANT	TOTAL PERSONNEL	CLUBS AND COUNCILS	ACCOUNT TEAM MENTOR GRANT
ţ	s			\$							\$	ACTUAL 2017 - 2018	\$	s			S		\$	ACTUAL 2017 - 2018	\$	s	\$	ACTUAL 2017 - 2018	s	s	Ĩ	ACTUAL 2017 - 2018
1			_	•								L 18	10	1			•		•	18	1	•	•	18 18	•	' '	•	4
s,	- S			•							ج	ACTUAL 2018 - 2019	5	· ·			- S		-	ACTUAL 2018 - 2019	S		-	ACTUAL 2018 - 2019	, S	1		ACTUAL 2018 - 2019
s	S .			5							S	ACTUAL 2019 - 2020	s	s.			ت S		S	ACTUAL 2019 - 2020		- 2	\$	ACTUAL 2019 - 2020	<del>د</del> ه ۱	- \$	ť	ACTUAL 2019 - 2020
s	s	\$		s	\$	\$	\$	Н	\$	<del>S</del>	69	•	\$	\$	Ş		2	\$	69	•	\$	s	~~		Ś	s	÷	-
596,805	142,832	142,832		189,876	83,357	25,754	80,765		264,097	45,402	218,695	ORIG APPRO	134,611	64,634	64,634		69,977	27,977	42,000	ORIG	347,497	347,497	347,497	ORIG APPRO	6,883	6,883	0,00	ORIC APPRO
s ,	S -	- S		- <b>S</b>	s .	5	•		s -		- 5	TRFRS ADJ.	s -	s	· 5		S -		\$ •	TRFRS ADJ.	ŝ	- S	5	TRFRS ADJ.	<b>s</b>	S 2	\$	TRFRS ADJ.
s	S	\$		S	\$	\$	S		S	\$	\$	~ ~	\$	S	S		S	S	\$	<u>8</u> 7	5	S	\$	면 자	5	\$	÷	1
596,805 S	142,832 \$	142,832 \$		189,876 \$	83,357 \$	25,754 \$	_		264,097 S	45,402 \$	218,695 \$	REV. BUD.	134,611 5	64,634 S	64,634 \$	-	69,977 S	27,977 \$	42,000 \$	REV. BUD.	347,497 S	347,497 5	347,497 S	REV. BUD.	6,883 \$	6,883 \$	0,00,0	REV. BUD.
550,650	142,832	142,832		189,876	83,357	25,754	80,765		217,942	39,633	178,309	YTD EXP	134,611	64,634			69,977	27,977	42,000	YTD EXP	347,497	347,497	347,497	YTD EXP	R			YTD EXP
6	s	\$		s		t	T	T	5	\$	64	REQ	\$	s	-	T	Ś	\$	ŝ	REC	\$	5	~	REC	*	5	÷	REC
46,155	•			×					46,155	5,769	40,386	ENCUM. REQUES.		•	•		'	•	۰	ENCUM. REQUES.	ı	×		ENCUM. REQUES.	i.	÷		ENCUM. REQUES.
ŝ	ŝ			S			Γ		S			AVAIL BUD.	69	S		Γ	s			AVAIL BUD.	\$	S		AVAIL BUD.	\$	S	3	AVAIL BUD.
(0) S	0 \$	0		े इ	•	ŀ	ŀ		9	( <u>0</u> )	0	₽Ę	, s	-						₽Ę	۰ s	ار د		₽Ę	6,883 S	6,883 S	20.00	VAIL BUD.
596,805	142,832	142,832		189,876	83,357	25,754	80,765		264,097	45,402	218,695	FORE- CAST	134,611	64,634			69,977	27,977	42,000	FORE- CAST	347,497	347,497	347,497	FORE- CAST	6,883	6,883	Anothe State	FORE- CAST
4.00			Γ	÷		ſ	Γ		4.00	1.00	3 00	CURR		,		ſ	,		,	CURR		ŝ.	,	CURR				CURR
<i>i</i>	<u> </u>	\$		5		5			5		•		s,			Ì	-	5		VR. END EST.		× 5		4	s	<b>S</b>	ł	YR. END EST.

		123021	ACCOUNT
TOTAL TECH EDUCATION GRANT	TOTAL EQUIPMENT	NEW COMPUTER EQUIPMENT	ACCOUNT TECHNOLOGY EDUCATION GRANT
s	5	69	A
12,151	12,151	12,151	ACTUAL 2017 - 2018
986 <sup>*</sup> 9 \$	5 6,986	986'9 \$	ACTUAL 2018 - 2019
S 8,211	S 8,211	\$ 8,211	ACTUAL 2019 - 2020
\$	S	\$ 12,739	ORIG APPRO
12,739 \$ -	12,739 5 -	739 \$ -	TRFRS ADJ.
s	s	Ś	
12,739	12,739	12,739	REV. BUD.
S 12,173	S 12,173	\$ 12,173	YTD EXP
ся ,			ENCUM. REQUES.
S 566	S 566	566	AVAIL BUD.
\$ 12,739	\$ 12,739		FORE- CAST
5 1			CURR
<del>ب</del>	- S		YR. END EST.

Total Grant Expenses S 1,353,118 S 1,234,113 S 1,164		Equipment \$ 12,151 \$ 6,986 \$ 8	Fixed \$ 22,835 \$ 1,125 \$		Operating \$ 370,866 \$ 275,163 \$ 152	\$ 950,839 <b>\$</b>	ACTUAL ACTUAL ACTUAL ACTUAL ACTUAL 2019 - 2020
1,164,211 \$		8,211 \$	:- \$		152,590 \$	1,003,411 \$	AL 2020
2,270,892 \$		220,205	•	3	791,402	1,259,284	ORIG APPRO
5 -			ۍ ۱		\$ (14,906)	S 14,906 S	TRFRS ADJ.
S 2,270,892		S 220,205	•		\$ 776,497	S 1,274,190	REV. BUD.
1,869,527	i	5 219,639			\$ 708,901 \$	\$ 940,987	YTD EXP
\$ 177,078			<del>د</del> ه		\$ 1,314	\$ 175,764	ENCUM. REQUES.
1,869,527 S 177,078 S 224,287		<b>S</b> 566	۲		S 66,282 S	\$ 157,439	AVAIL BUD.
5 2,068,959		\$ 220,205	- S		\$ 710,215	157,439 \$ 1,138,540	FORE-
19.07		ŀ	ŀ		ŀ	19.07	CURR
S 201,932		, ,	,		\$ 66,282	\$ 135,650	VR, END EST.

\*EXSER 1, ESSER 11, and CORONAVIRUS RELIEF FUNDS are reflected as reinhursements in the general operating budget.

Pro- section         Section	Cartrach & 74	7427010	\$ 200,000 \$	\$ 2,305,524 \$	\$ (44,155) \$	\$ 42,255	\$ 2,205,524 \$	\$ (1,032,757) \$	\$ 3,292,015 \$	d Expenditures	Total Projected Exp
Normalization         Normalinstation         Normalization         Normal											
Normal         Normal<	<u>,</u>	•	5 4,885						\$ 9,423		Transportation
	0	•			•						
Protection         Number (manual)	\$	**	5	\$ 127,540		\$	\$ 127,560	\$ ()			Subtotel
Sector function         Control         Network	\$	v.	\$	5 127,560			5 127560	•	\$ 127 560	YMCA	Athletics
Sector         Standard         <		••	v,	\$ 002,600	•	s	\$ 69,590	\$			Subtotal
Statistical interventional interventinterventinterventional interventional interventional interventiona	5	-	\$		\$			s		Math Materials	Materials
Proprint         Change of the proprint of the proprite proprint of the proprint of the proprint of the propri	s	\$						s/1 1		Much Supplies	Materials
Matrix         Control         Control <th< td=""><td></td><td>~ ~</td><td>0</td><td></td><td></td><td></td><td></td><td></td><td></td><td>ELY Materials Literary Sectorials</td><td>Materials</td></th<>		~ ~	0							ELY Materials Literary Sectorials	Materials
Propries         Nature Interference         Nature Interference <th< td=""><td>A 14</td><td>~ v</td><td></td><td></td><td></td><td></td><td></td><td>· •*</td><td></td><td>Re-opening State Plan</td><td>Materials</td></th<>	A 14	~ v						· •*		Re-opening State Plan	Materials
Proprie         Name	• •	- 10 ( 11	+					۰» ب		Art Materials	Materials
Matrix         Name         <					•	4		•			
Matrix         Name         <		5	\$ 300,08	\$ 44,747	S	<b>5</b>	5 61.767	۰ ۰		ACTION OF A DESCRIPTION	Subtotal
Matrix         Name         <	\$	°	\$ 30.000	\$ 63.747			C 62 747			to ban - act dation	Consultant
	_			1							1 7
	~	×	-	NI	<b>s</b>	•••	5	\$			Subtotal
	5	\$	-		\$		\$	57		Additional Devices and Equipment	Technology
	-		s				\$0.1	\$		SeeSaw	Technology
Matrix         Distribution         Teleform         Instrume         Second Processor         Second Proces	\$		\$	\$						Book Creator	Technology
State         Environ         Environ <thenviron< th=""> <thenviron< th=""> <thenv< td=""><td>-</td><td></td><td>60 60</td><td></td><td></td><td></td><td></td><td><i></i></td><td></td><td>Coornance actifus</td><td>Technology</td></thenv<></thenviron<></thenviron<>	-		60 60					<i></i>		Coornance actifus	Technology
Separation         Tennome         Non-spectration         No-spectration         No-spectration	. v	A								View Sonics to turn conference rooms to classroom	Technology
Start         Interview         Numerical (start)         Numerical (st	• •						s	5/1		K-2 Chromebook Covers	Technology
	- 5.5		\$		~		s	ŝ		<b>Cables for Document Cameras</b>	Technology
SMA         Number         Control         Con	-	\$4	\$	•			***	\$		Document Camera's	Technology
Setup         Charakter International Display frame at kinding in display frame at	<b>v</b> 1							A 90		Increased Internet Speed from 1gb to 3gb/Firewall Charelos Stations for elementary devices	Technology
Setup         Description         Consider International Description international Product Function at Index Strip Card Functin at Index Strip Card Function at Index Strip Card F		•									
Set interview         Control from the interview         Set	\$	\$	\$ 76,356	\$ 515,653	\$	\$	\$ \$15,653	\$ (553,614)	10		Subtotal
Setup         Distribution (Minicipant) (Minicipant	\$	10	\$	\$	~			5 122 4071		electric uperade electric uperade	Facilities
Set Process and Pr	v	*			•		\$5	\$ [14,895]		MS Exhaust Fany-Survery and Repairs	Facilities
Setup         Description         Filter interval         Setup         Setup<	- 50	- 54	-		5		\$	\$ (32,263)		Exhaust Fans-Survey and Repairs	Facilities
Setup         Description         Control         Control         Control         Final Accord         Final	ş	-					S 3.500	<b>v</b> • •		Tents	Facilities
SAME         Charanterial         Control frame         Control frame <thcontrol frame<="" th="">         Control frame</thcontrol>	-		5 6,026				\$ 26,137			Police for Ox Ridge, Holmes and MMS	Facilities
Set /r	n 1/	v						- Uh		<b>HVAC Independent Evaluation &amp; Repairs</b>	Facilities
Above	5 1/1	5 57			\$			\$		Eustodial Supplies (Wipes, Maps, Sprays)	Facilities
Alter	\$	s	5	2.0			5 2.625	~ ~		Rillie Racks	Facilities
Service         Description         Control fragmentation         Service fragmentati	15.1	v, v			~ ~		· · ·	~ ~		Touchless Mand sambizer Stations	Facilities
Service         During intervalue         Classifier (and the control to service at indust)         Classifier (and to control to contro	A 44	a (a	-				(0) \$	0		Handwashing Stations	Facilities
Server Stand Grade Tracher at Holmer The Tracher Tracher The Tracher The Tracher The Tracher Tracher The Tracher Tracher The Tracher The Tracher Tracher The Tracher The Tracher Tracher The Tracher Th	10	5/9	S	141/	\$		S 141,450	*		Weekend Contracted Cleaning Service	Facilities
Separation         Description         Vite Dependence (Marcine Marcine Marci	5	s	080'02 5 1		•		\$ 90,420	\$		Contracting Cleaning Service	Facilities
Separation         Description         State Stat	10	54	5		<b>•</b> ••		5 5,439	<b>w</b> u		Plexillies Perutions	Facilities
Beach Beach Beach Standard Standar	Ś	s,	<b>S</b>				c 01 100	^			Paulikias
Separation         Denciption         Galari (Micro International Statistical Statist		,	\$ 159,317	sertart s	\$ (44,155)	\$ 46,155	\$ 1,401,854	\$ (217,942)	\$ 1,619,796		Subtorial
Perform         Denvirtiant (Lince In Factor at National 21 Grade Tractor at National 21 Grade Tractor 21		5 3,24	5  -	\$ 45,756	\$		\$ 45,756	-		Substitute Coverage due LOA due to COVID	Staffing
Segan         Description         Convertion         Convertion         Convertion         Convertion         Num Expanditure         Final Accurate the Second S	5	1	\$ 11,333	\$ 23,667	•		\$ 23,667	•		Nurshig coverage for COVID phone line	Staffing
Sport         Description Technic it livinity 2nd Grade Techne it livin	5	s,s,	5	5 45,275			S 85.275			Curredial Courtless for Saturday Classing	Tunto
Operations         Count         Count         Count         Number System         Numo	\$	, ,		20.421			sector site	• •		Caletoria Benefits	Staffing
Apport         Description         Clour         Clour         Clour         Mail Expanditure         Panelug Grant         Panelug	A V	р (л , , ,		5 58,378			. S S0,378	. 0		Mealth Insurance for additional staff	Staffing
Generation         Conception         Concept	s S	\$ 10,80	\$ 10,000		•			•••		Nursing Support for Contact Tracing	Staffing
gen         Description         Classifier         Classifier <td>\$</td> <td>***</td> <td>\$ 35,286</td> <td></td> <td></td> <td></td> <td></td> <td>~ ~</td> <td></td> <td></td> <td>Statting</td>	\$	***	\$ 35,286					~ ~			Statting
ggory         Description         COUNT         VID Deprediates EXEMPT	\$		5 1.295							school, 3 MS Lunch Monitors 6.0 FTE}	Staffing
Service         Concretations         Concretations<	i s	× 3 ×			<b>.</b>					Lunch monitors part time (2 Per Elementary	
Server 3rd Grade Tresher at Hidnery Tod Grade Tresher at Hidnery 18 Grade Treshery 18 Grade Tresher at Hidnery 18 Grade Treshery 18 Grade Tresher a	\$	\$	S			ş		\$		Technology Technicians [1.0 FTE]	Staffing
gay         Description         GRAAT         Net Dependitures         Final Activity         Mite Dependitures	\$	*	\$					•		Campus Monitors (3.0 FTE)	Staffing
gany         Description         CRAAT         Nat Dependitures         Mark Expenditures         Mark Expenditures           3d Gode Teacher at Hiding         3         52,399         5         6,392         5         6,392         Nature Gode         Nat		5	\$ 19,112							7 Part Time Eustodians	Staffing
geny         Description         VITD Extendent stimuler         GMART         Null Exponditures         Mate Exponditures           3rd Gride Teacher at Hindler         3         50,399         Status         Status         Null Exponditures         Nu		13 13		B		\$		\$ (43,314)		3rd Grade at Ox Ridge	Staffing
Service         Description         VTD DUPDID/TUNES         CBANT         Nat Expenditures         Nat Expenditures           3rd Grade Teacher at Hindley         3         50,289         5         50,299         5         5         100		- 93	\$ 14,630							stn srede Feether at Tokeneke Sth Grade Teether at Tokeneke	Staffing
gory         Description         Intel Equivaliances         Mark Equivaliances         Mark Equivaliances           3rd Grade Teacher at Hindley         5         50,927         Status         FeMatulusSanSNT         Affairs Grant Encumbrances         Mark Equivalences         ENUMATION STATUS         ENUMATION STATUS         ENUMATION STATUS         ENUMATION STATUS         Mark Equivalences         Mark Equivalences         Mark Equivalences         Mark Equivalences         Mark Equivalences         ENUMATION STATUS         ENUMATI	50.5		\$ 12,553		foce'n?	Ŷ		~ 1/1		1st Grade Teacher at Royle	Staffing
Geny 2nd Grade Teacher at Hindlay 2nd Grade Teacher at Hindlay         Source Status Source Sour	~ ~	~ ~	• •		5 [6,553)	\$ 6,553		· (A		Ath Grade Teacher at Holmes	Staffing
gery Description Cuppenditrates GRAAT Net Expenditures GRAAT Net Expenditures GRAAT Net Expenditures de Letter Cuppenditures de Letter Cuppenditures de Letter Cuppenditures de Constant Affaire Constant Centre Devendent de Letter Cuppenditures de Constant Centre Cuppenditures de Cuppenditures de Constant Centre Cuppenditures de Constant Centre Cuppenditures de Cuppendi	- 54	-	\$ 26,083					<b>v</b> * v	5 36,942	3rd Grade Teacher at Holmes	Staffing
GUANT CANADA CONTROL C	-	\$		S 20,899	2	- 14	DOX US	A rest and a rest of the rest of the	CTAN INTRACTOR IN	Laboration Contraction	Cutagory
Net Expenditioned After Genet	_	PORICUST	ġ.	Fature Drawdowns	-	§	After Grants	REIMBURGEMENT		Description	C-ALANA
Net Capanditized	0	UNENCUMBERE		ATTRY Grant			Black Blance and Birth states				
		N	N.C.	Net Expenditures	12 - Managar						

As of June 3, 2023

		\$ 202,421				\$ 174,740	\$ 190,121 \$	305,044 \$	292,710 \$	\$ 292,	Ending Fund Balance
		\$ 190,121				\$ 190,121	\$ 305,043 \$	96,534 \$ 292,710 \$	,534 \$	\$ 96,	Starting Fund Balance
(620,116) \$ (607,816)	\$ (620,116)	\$ 12,300	(615,564) \$ (630,946) :	(615,564)	Ś	(15,382)	\$ (114,922) \$	12,335	196,176 \$	\$ 196,	P&L
\$ 1,314,271	\$ 620,116	\$ 694,155	\$ 1,254,682	615,564	ŝ	\$ 639,118	\$ 1,632,150	\$ 2,229,751		\$ 2,055,133	Total
5 35	-	\$ 35	\$ 35	•	s	\$ 35	\$	4	495 \$	\$	Bank Fees
3		_	\$ 3,163	3	ŝ	\$ 3,163	\$ 5,902	11,308	9,269 \$	6 \$	Uniforms/Travel
\$ 789,667	\$ 98,747	\$ 690,920	\$ 734,667	98,747	ŝ	\$ 635,920	\$ ,		ŝ	ŝ	Management Expense
- 01	- 1	•	-	5	ŝ	\$	\$ 5,248	7,671	20,410 \$	\$ 20	Professional Development
•		•••	~	13	Ş	\$	\$ 1,657	7,090	4,337 \$	\$ 4	Supplies
\$ 10,800	\$ 10,800	•	\$ 6,248	6,248	\$	\$	\$ ·	13,124	12,581 \$	\$ 12	Utilities
		•	S I	0	\$	•	\$ 41,961	67,361	70,412 \$	\$ 70	Equipment Repairs
				2	ŝ	\$	\$ 779,067	1,055,730	977,954 \$	\$ 977	Food Expense
\$ 41,582	\$ 41,582	• • •	_	41,582	ŝ	\$	\$ 30,436	35,765	ŝ	\$ 35	District Retirement
	_	1	\$ 468,987	468,987	ŝ	\$	\$ 767,879	\$ 1,031,701	924,475 \$	\$ 924,	District Staff
											Fynoncoc.
\$ 706,455	· ·	\$ 706,455	\$ 623,736	4	\$	\$ 623,736	\$ 2,242,086 \$ 1,517,228	2,242,086		\$ 2,251,309	Total Revenue
\$ 299	5	\$ 299	\$ 279	1.5	ŝ	\$ 279	\$ 1,759	2,128	2,761 \$	\$ 2	Interest
\$ 42,000	\$	\$ 42,000		4	ŝ	\$ 39,246	\$ 41,490	65,992	73,160 \$	\$ 73	Adult Sales
\$ 664,156		_	\$ 584,211	1	ŝ	\$ 584,211	\$ 1,473,979	\$ 2,173,965	_	\$ 2,175,388	Student Sales
Iotal	Shift to Operating	Forecast									Revenue:
Contraction of the	Full Year Forecast		Total	Budget	-	Food Service YTD Fund 4	FY20	FY19	3	FY18	
No. of the second se				Shifted to Operating	Shifted		200		_		
										100	
					Tal State	FUUD SETVICE FINALIUM STATEMENT					
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#### DARIEN BOARD OF EDUCATION Darien, Connecticut

#### PROPOSED

#### SCHEDULE OF REGULAR BOARD OF EDUCATION MEETINGS FOR THE 2021-2022 SCHOOL YEAR

<u>2021</u>		<u>2022</u>	
July	27	Jan. 8	or 15 * (Sat.) (15 - snow date)
Aug.	24		11
Sept.	14		25
	28	Feb.	8
Oct.	12		22?? (wk. of 2/21 recess)
	26	March	9* (Wed.)
Nov.	9		22
	23	April	5*
Dec.	14	(WK. Of	4/11 recess) 26
		May	10
			24
		June	14
			28

All meetings listed above are regularly scheduled Board of Education meetings. All meetings will be held in the Darien Board of Education Meeting Room, 35 Leroy Avenue, Darien, Connecticut at 7:30 p.m. (with the exception of January 8 or 15). The Darien Board of Education meets on the second and fourth Tuesday of every month, unless otherwise indicated by an \*.

David P. Dineen, Chairman Darien Board of Education D. Jill McCammon, Secretary Darien Board of Education

For the Purpose of Community Planning

TO: Board of Education

#### FROM: Dr. Alan Addley, Superintendent of Schools

#### SUBJECT: Draft Monthly Committee Schedule 2021-2022 School Year

Below please find a draft monthly schedule of dates for our Finance, Facilities and Policy Committees. Meetings could commence at 8:30 a.m. These are recommended tentative dates for the Board's consideration.

#### Finance:

September	September 23 (Thurs.)
October	October 21 (Thurs.)
November	November 18 (Thurs.)
December	No Meeting
January	January 20 (Thurs.)
February	February 10 (Thurs.)
March	March 17 (Thurs.)
April	April 21 (Thurs.)
Мау	May 19 (Thurs.)
June	June 23 (Thurs.)

#### Facilities:

September	No Meeting
October	October 14 (Thurs.)
November	November 11 (Thurs.)
December	No Meeting
January	January 13 (Thurs.)
February	February 3 (Thurs.)
March	March 10 (Thurs.)

April	April 7 (Thurs.)
Мау	May 12 (Thurs.)
June	No Meeting

#### Policy:

September	September 17 (Fri.)
October	October 22 (Fri.)
November	November 19 (Fri.)
December	No Meeting
January	January 12 (Wed.)
February	February 2 or 9 (Wed.)
March	March 18 (Fri.)
April	April 22 (Fri.)
Мау	May 20 (Fri.)
June	No Meeting

#### PERSONNEL ACTION REPORT

			June 22, 2021				
Item	Name	Action	Replacing/Location/Position	Effect	ve Date	Tenure Area	Certification Class/Step
item	Name	Action	Replacing/ Location/ Position	From	То	Tenure Area	Certification class/step
			Appointments				
1	Monica Herrera	Appointment	D Greenman/DHS/Math Teacher	7/1/2021	6/30/2025	Teacher	Math 7 - 12
1	Womea Herrera	Appointment	D Greenmany Drisy Wath Teacher	//1/2021	0/30/2023	reacher	MA Step 6
2	Madelyn Aug	Appointment	R Lettera/Elementary Itinerant/	7/1/2021	6/30/2025	Teacher	Music PK - 12
2	Madelyli Adg	Appointment	Music Teacher	//1/2021	0/30/2023	reacher	BA Step 4
	Resignations and Retirements (Informational Only)						
3	Patricia Visi	Retirement	Ox Ridge and Royle/Instructional		6/30/2021		
5		Retirement	Aide		0/30/2021		
4	Kelly Glazer	Resignation	DHS/Math		6/30/2021		
5	Lily Zezima	Retirement	Tokeneke/Instructional Aide		6/30/2021		

DATE:	June 18, 2021
TO:	Board of Education
FROM:	Dr. Alan Addley, Superintendent of Schools

#### SUBJECT: Request for Budget Control

Since the last enrollment report on June 8<sup>th</sup>, Ox Ridge 4<sup>th</sup> grade has tipped the Board of Education class size guidelines with 74 students, resulting in a need for an additional section. The following sections are being requested out of budget control to meet class size guidelines based on current enrollment for next year:

- 1. Holmes 3<sup>rd</sup> Grade
- 2. Tokeneke 3<sup>rd</sup> Grade
- 3. Ox Ridge 4<sup>th</sup> Grade

The amount if approved would be \$217,335, which would reduce budget control from \$289,780 to \$72,445.

Richard Rudl Director of Finance and Operations

35 Leroy Avenue, P.O. Box 1167 Darien, CT 06820-1167 TEL: 203-656-7405 FX: 203-656-3502

DATE:	June 18, 2021
TO:	Board of Education
FROM:	Dr. Alan Addley, Superintendent of Schools
	Richard Rudl, Director of Finance & Operations

#### SUBJECT: Enrollment Update

Enclosed is a summary of the current enrollment for FY22. Enrollment exceeds projection by 34 students K-12 as of June 18<sup>t</sup> with elementary enrollment up 38 students, primarily at Ox Ridge (+29) and Tokeneke (+11). Based on current enrollment we would need to request the use of budget control for the following sections:

- Holmes 3<sup>rd</sup> Grade
- Tokeneke 3<sup>rd</sup> Grade
- Ox Ridge 4<sup>th</sup> Grade

Additionally, one section at Royle for first grade has exceeded class size guidelines however; this is offset by a Kindergarten section at Hindley below class size guidelines. It is important to note that Hindley Kindergarten is two students away from needing a fourth section and Tokeneke Kindergarten is 4 students away from needing an additional section.

The charts below identify K-12 enrollment as of June 18, 2021.

#### Kindergarten

	Registrations June	Projection	Budgeted Sections	Variance to Budget Sections
Hindley	66	76	4	-1
Holmes	70	75	4	0
Ox Ridge	75	73	4	0
Royle	57	62	3	0
Tokeneke	64	65	3	0
Total Kindergarten	332	351	18	-1

Richard Rudl Director of Finance and Operations

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#### First Grade

	Actual First Grade Enrollment (June)	Projected First Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	71	67	4	0
Holmes	61	58	3	0
Ox Ridge	83	77	4	0
Royle	67	56	3	+1
Tokeneke	55	55	3	0
Total First Grade	337	313	17	+1

#### Second Grade

	Actual Second Grade Enrollment (June)	Projected Second Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	63	66	3	0
Holmes	82	79	4	0
Ox Ridge	88	79	4	0
Royle	54	55	3	0
Tokeneke	84	75	4	0
Total Second Grade	371	354	18	0

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#### Third Grade

	Actual Third Grade Enrollment (June)	Projected Third Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	83	80	4	0
Holmes	70	66	3	+1
Ox Ridge	75	70	4	0
Royle	52	51	3	0
Tokeneke	70	68	3	+1
Total Third Grade	350	335	17	+2

#### Fourth Grade

	Actual Fourth Grade Enrollment (June)	Projected Fourth Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	64	65	3	0
Holmes	75	74	4	0
Ox Ridge	74	66	3	+1
Royle	52	56	3	0
Tokeneke	73	73	4	0
Total Fourth Grade	338	334	17	+1

Richard Rudl Director of Finance and Operations

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#### Fifth Grade

	Actual Fifth Grade Enrollment (June)	Projected Fifth Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	84	82	4	0
Holmes	79	87	4	0
Ox Ridge	73	74	4	0
Royle	59	56	3	0
Tokeneke	75	74	4	0
Total Fifth Grade	370	373	19	0

#### <u>Middlesex</u>

Grade	Actual Enrollment (June)	Projected Enrollment	Variance
6	350	355	-5
7	357	360	-3
8	392	386	+6
Total	1,099	1,101	-2

#### **Darien High School**

Grade	Actual Enrollment (June)	Projected Enrollment	Variance
9	387	379	+8
10	351	349	+2
11	344	343	+1
12	360	372	-12
Total	1,442	1,443	-1

Richard Rudl Director of Finance and Operations

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#### **Total Enrollment**

District	Actual Enrollment (June)	Projected Enrollment	Variance
K-5	2,098	2,060	+38
Middle School	1,099	1,101	-2
High School	1,442	1,443	-1
Total	4,639	4,604	+35