

SCENARIO 1

FY 2018-2027 Projection No Wastewater

| 1. SOURCES OF FUNDS                       | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget | FY 2027 Budget |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>A. GENERAL GOVERNMENT</b>              |                |                |                |                |                |                |                |                |                |                |
| <b>1. Cherry Sheet Estimates</b>          |                |                |                |                |                |                |                |                |                |                |
| 1. Resolution Aid (Chapter 70)            |                |                |                |                |                |                |                |                |                |                |
| 2. Education Offset Items                 |                |                |                |                |                |                |                |                |                |                |
| 3. Charter Tuition Reimburse              |                |                |                |                |                |                |                |                |                |                |
| 4. Charter School Capital Facility        |                |                |                |                |                |                |                |                |                |                |
| 5. School Choice                          |                |                |                |                |                |                |                |                |                |                |
| 6. Reimbursements (School Construction)   |                |                |                |                |                |                |                |                |                |                |
| 7. Library Offset                         |                |                |                |                |                |                |                |                |                |                |
| 8. Lottery and Other Aid                  | \$5,806,000    | \$5,825,160    | \$5,844,385    | \$5,863,672    | \$5,883,022    | \$5,902,436    | \$5,921,914    | \$5,941,456    | \$5,961,063    | \$5,980,735    |
| ESS:                                      |                |                |                |                |                |                |                |                |                |                |
| Direct Offsets: Education & Lib.          |                |                |                |                |                |                |                |                |                |                |
| School Choice Tuition                     |                |                |                |                |                |                |                |                |                |                |
| Cherry Sheet Assessment                   | \$1,929,560    | \$1,987,447    | \$2,047,070    | \$2,108,482    | \$2,171,365    | \$2,236,888    | \$2,303,995    | \$2,373,114    | \$2,444,308    | \$2,517,637    |
| Total:                                    | \$1,929,560    | \$1,987,447    | \$2,047,070    | \$2,108,482    | \$2,171,365    | \$2,236,888    | \$2,303,995    | \$2,373,114    | \$2,444,308    | \$2,517,637    |
| Net Estimated State Revenues              | \$3,876,440    | \$3,837,713    | \$3,797,315    | \$3,755,190    | \$3,711,657    | \$3,665,548    | \$3,617,919    | \$3,568,342    | \$3,516,755    | \$3,463,098    |
| Total Cherry Sheet - State                | \$3,876,440    | \$3,837,713    | \$3,797,315    | \$3,755,190    | \$3,711,657    | \$3,665,548    | \$3,617,919    | \$3,568,342    | \$3,516,755    | \$3,463,098    |
|   | -12.04%        | -1.00%         | -1.05%         | -1.11%         | -1.16%         | -1.24%         | -1.30%         | -1.37%         | -1.45%         | -1.53%         |
| <b>2. Non-Property Tax Local Revenues</b> |                |                |                |                |                |                |                |                |                |                |
| Local Estimated Receipts - General        | \$3,000,000    | \$3,100,000    | \$3,200,000    | \$3,300,000    | \$3,200,000    | \$3,200,000    | \$3,200,000    | \$3,200,000    | \$3,500,000    | \$3,700,000    |
| Receipts Reserved for Appropriation       | \$70,000       | \$75,000       | \$80,000       | \$120,000      | \$100,000      | \$100,000      | \$125,000      | \$125,000      | \$155,000      | \$155,000      |
| Ambulance Receipts                        | \$606,800      | \$598,800      | \$649,500      | \$645,600      | \$641,700      | \$637,800      | \$637,800      | \$633,800      | \$593,800      | \$590,800      |
| Other Sources/Betterment Reserve          | \$564,959      | \$539,721      | \$444,321      | \$397,946      | \$365,996      | \$339,771      | \$330,675      | \$248,975      | \$232,575      | \$180,975      |
| PA Funds (formerly Land Bank)             | \$564,375      | \$543,500      | \$524,350      | \$509,325      | \$473,675      | \$295,800      | \$280,500      | \$270,300      | \$260,100      | \$-            |
| Medicaid Reimbursement                    | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      |
| Total Non-Property Tax Local Revenue      | \$4,906,134    | \$4,957,021    | \$4,998,171    | \$5,072,871    | \$4,881,371    | \$4,673,371    | \$4,673,975    | \$4,578,075    | \$4,841,475    | \$4,726,775    |

Appendix  
B

SCENARIO 1

FY 2018-2027 Projection No Wastewater

|  | FY 2018             | FY 2019             | FY 2020             | FY 2021             | FY 2022             | FY 2023             | FY 2024             | FY 2025             | FY 2026             | FY 2027             |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>3. Local Property Tax Revenue</b>     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Base Levy                                | \$44,178,860        | \$45,783,332        | \$47,477,915        | \$49,164,863        | \$50,868,985        | \$55,815,709        | \$57,661,102        | \$59,502,630        | \$61,365,195        | \$63,274,325        |
| Plus Permanent Override                  | \$0                 | \$0                 | \$0                 | \$0                 | \$3,200,000         | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| PLUS:                                    |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| 2 1/2% Increase                          | \$1,104,472         | \$1,144,583         | \$1,186,948         | \$1,229,122         | \$1,271,725         | \$1,395,393         | \$1,441,528         | \$1,487,566         | \$1,534,130         | \$1,581,858         |
| Estimated New Growth                     | \$500,000           | \$550,000           | \$500,000           | \$475,000           | \$475,000           | \$450,000           | \$400,000           | \$375,000           | \$375,000           | \$375,000           |
| Levy Limit Inside Prop. 2 1/2            | \$45,783,332        | \$47,477,915        | \$49,164,863        | \$50,868,985        | \$55,815,709        | \$57,661,102        | \$59,502,630        | \$61,365,195        | \$63,274,325        | \$65,231,183        |
| Debt Exclusions                          | \$841,650           | \$810,638           | \$784,938           | \$755,488           | \$732,007           | \$708,244           | \$679,482           | \$657,238           | \$637,338           | \$617,413           |
| New Capital Debt Exclusion 3.8 million   | \$0                 | \$10,000            | \$10,000            | \$380,000           | \$370,500           | \$361,000           | \$351,500           | \$342,000           | \$332,500           | \$323,000           |
| Cape Cod Commission                      | \$216,538           | \$226,282           | \$236,465           | \$247,105           | \$258,225           | \$269,845           | \$281,988           | \$294,678           | \$307,938           | \$321,796           |
| <b>Total Levy Limit</b>                  | <b>\$46,841,519</b> | <b>\$48,524,835</b> | <b>\$50,196,266</b> | <b>\$52,251,578</b> | <b>\$57,176,441</b> | <b>\$59,000,191</b> | <b>\$60,815,600</b> | <b>\$62,579,111</b> | <b>\$64,473,101</b> | <b>\$66,413,392</b> |
| Free Cash as noted below                 | \$1,500,000         | \$1,500,000         | \$1,650,000         | \$1,800,000         | \$1,650,000         | \$1,500,000         | \$1,500,000         | \$1,500,000         | \$1,650,000         | \$1,850,000         |
| <b>TOTAL GENERAL GOVERNMENT REVENUE:</b> | <b>\$57,124,093</b> | <b>\$58,819,569</b> | <b>\$60,641,752</b> | <b>\$62,879,639</b> | <b>\$67,419,469</b> | <b>\$68,839,110</b> | <b>\$70,607,494</b> | <b>\$72,225,528</b> | <b>\$74,481,332</b> | <b>\$76,453,264</b> |
| <b>TOTAL ALL REVENUES:</b>               | <b>\$57,124,093</b> | <b>\$58,819,569</b> | <b>\$60,641,752</b> | <b>\$62,879,639</b> | <b>\$67,419,469</b> | <b>\$68,839,110</b> | <b>\$70,607,494</b> | <b>\$72,225,528</b> | <b>\$74,481,332</b> | <b>\$76,453,264</b> |
| <b>1. USES OF FUNDS</b>                  |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| <b>TOTAL APPROVED BUDGET</b>             | \$56,491,765        | \$58,406,799        | \$60,154,341        | \$62,623,812        | \$65,069,469        | \$67,223,293        | \$69,260,249        | \$71,256,141        | \$73,542,529        | \$75,709,999        |
| PLUS:                                    |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| May ATM articles added to budget         | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Oct TM articles added to budget          |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Budget Overlay                           | \$385,605           | \$412,597           | \$441,479           | \$455,827           | \$505,449           | \$540,831           | \$578,689           | \$619,197           | \$662,541           | \$708,919           |
| Total - TOWN MANAGER:                    | \$56,877,370        | \$58,819,396        | \$60,595,820        | \$63,079,639        | \$65,574,918        | \$67,764,124        | \$69,838,938        | \$71,875,338        | \$74,205,070        | \$76,418,918        |
| FUNDS USED FOR OFFSET:                   |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Overlay Surplus                          | \$0                 | \$0                 | \$0                 | \$200,000           | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| <b>BALANCE/(SHORTFALL)</b>               | <b>\$246,723</b>    | <b>\$173</b>        | <b>\$45,932</b>     | <b>\$0</b>          | <b>\$1,844,551</b>  | <b>\$1,074,986</b>  | <b>\$768,556</b>    | <b>\$350,190</b>    | <b>\$276,262</b>    | <b>\$34,346</b>     |

## TEN YEAR BUDGET PROJECTION NO WASTEWATER

| ORG      | OBJ  | DESCRIPTION                    | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|----------|------|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 1114101  | 5105 | MODERATOR SALARY/WAGES         | 200     | 200     | 200     | 200     | 200     | 200     | 200     | 200     | 200     | 200     |
| 1112101  | 5105 | SELECTMEN SALARY-ELECTED       | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  |
| 1112102  | 5110 | SELECTMEN FULL TIME            | 341,303 | 349,836 | 358,582 | 367,547 | 376,735 | 386,154 | 391,946 | 397,825 | 403,792 | 409,849 |
| 1112102  | 5130 | SELECTMEN OVERTIME             | 5,125   | 5,253   | 5,384   | 5,519   | 5,657   | 5,798   | 5,885   | 5,974   | 6,063   | 6,154   |
| 1112102  | 5142 | SELECTMEN LONGEVITY            | -       | 250     | 250     | 250     | 250     | 500     | 508     | 515     | 523     | 531     |
| 1112103  | 5200 | WATER QUALITY TESTING          | 8,610   | 8,825   | 9,046   | 9,272   | 9,504   | 9,741   | 9,888   | 10,036  | 10,186  | 10,339  |
| 1112103  | 5306 | TOWN REPORT                    | 5,125   | 5,253   | 5,384   | 5,519   | 5,657   | 5,798   | 5,885   | 5,974   | 6,063   | 6,154   |
| 1112103  | 5313 | CHAMBER OF COMMERCE            | 3,500   | 3,500   | 3,500   | 3,500   | 3,500   | 3,500   | 3,500   | 3,500   | 3,500   | 3,553   |
| 1112103  | 5710 | SELECTMEN IN-STATE TRAVEL      | 1,128   | 1,156   | 1,185   | 1,214   | 1,245   | 1,276   | 1,295   | 1,314   | 1,334   | 1,354   |
| 1112103  | 5730 | SELECTMEN DUES & MEMBERSHIP    | 3,588   | 3,677   | 3,769   | 3,863   | 3,960   | 4,059   | 4,120   | 4,182   | 4,244   | 4,308   |
| 1112103  | 5732 | SELECTMEN PROF DEV & TRAINING  | 15,375  | 15,759  | 16,153  | 16,557  | 16,971  | 17,395  | 17,656  | 17,921  | 18,190  | 18,463  |
| 1112103  | 5733 | SELECTMEN SPEC EVENTS PLANNING | 2,050   | 2,101   | 2,154   | 2,208   | 2,263   | 2,319   | 2,354   | 2,389   | 2,425   | 2,462   |
| 1112104  | 5302 | SELECTMEN LEGAL SERVICES       | 281,875 | 288,922 | 296,145 | 303,549 | 311,137 | 318,916 | 323,699 | 328,555 | 333,483 | 338,485 |
| 1112104  | 5304 | SELECTMEN CONSULTING SERVICES  | 15,375  | 15,759  | 16,153  | 16,557  | 16,971  | 17,395  | 17,656  | 17,921  | 18,190  | 18,463  |
| 1112101  | 5200 | RESERVE FUND                   | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 1112102  | 5201 | FIN COM EXPENSE                | 20,500  | 21,013  | 21,538  | 22,076  | 22,628  | 23,194  | 23,542  | 23,895  | 24,253  | 24,617  |
| 1112102  | 5301 | TOWN AUDIT                     | 45,000  | 47,278  | 48,460  | 49,672  | 50,913  | 52,186  | 52,969  | 53,764  | 54,570  | 55,389  |
| 11135101 | 5110 | ACCOUNTANT FULL TIME SAL ADMIN | 233,444 | 239,280 | 245,262 | 251,393 | 257,678 | 264,120 | 268,082 | 272,103 | 276,185 | 280,328 |
| 11135101 | 5130 | OVERTIME                       | 205     | 210     | 215     | 221     | 226     | 232     | 235     | 239     | 243     | 246     |
| 11135101 | 5142 | ACCOUNTANT LONGEVITY           | 850     | 1,000   | 1,275   | 1,275   | 1,275   | 1,275   | 1,275   | 1,275   | 1,275   | 1,275   |
| 11135101 | 5145 | EDUCATIONAL INCENTIVE          | 225     | 225     | 225     | 225     | 225     | 225     | 225     | 225     | 225     | 225     |
| 11135102 | 5420 | ACCOUNTANT OFFICE SUPPLIES     | 718     | 735     | 754     | 773     | 792     | 812     | 824     | 836     | 849     | 862     |
| 11135102 | 5710 | ACCOUNTANT IN-STATE TRAVEL     | 180     | 184     | 188     | 193     | 198     | 203     | 206     | 209     | 212     | 215     |
| 11135102 | 5730 | ACCOUNTANT DUES & MEMBERSHIP   | 103     | 105     | 108     | 110     | 113     | 116     | 118     | 119     | 121     | 123     |
| 11135102 | 5731 | PROFESSIONAL DEVELOPMENT       | 1,005   | 1,030   | 1,055   | 1,082   | 1,109   | 1,136   | 1,154   | 1,171   | 1,188   | 1,206   |
| 1114101  | 5105 | ASSESSORS SALARY APPOINTED     | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,045   |
| 1114102  | 5110 | ASSESSORS FULL TIME SAL ADMIN  | 141,060 | 144,586 | 148,201 | 151,906 | 155,703 | 159,596 | 161,990 | 164,420 | 166,886 | 169,389 |
| 1114102  | 5111 | ASSESSORS FULL TIME SEIU 888   | 103,702 | 106,294 | 108,951 | 111,675 | 114,467 | 117,329 | 119,088 | 120,875 | 122,688 | 124,528 |
| 1114102  | 5130 | OVERTIME                       | 205     | 210     | 215     | 221     | 226     | 232     | 235     | 239     | 243     | 246     |
| 1114102  | 5140 | SICK BUY BACK INCENTIVE        | 990     | 1,014   | 1,039   | 1,065   | 1,092   | 1,119   | 1,136   | 1,153   | 1,170   | 1,188   |
| 1114102  | 5142 | ASSESSORS LONGEVITY            | 1,550   | 1,550   | 1,550   | 1,550   | 1,550   | 1,550   | 1,550   | 1,550   | 1,550   | 1,550   |
| 1114102  | 5145 | EDUCATIONAL INCENTIVE          | 225     | 225     | 225     | 225     | 225     | 225     | 225     | 225     | 225     | 225     |
| 1114103  | 5340 | ASSESSORS COMMUNICATION        | 300     | 315     | 323     | 331     | 339     | 348     | 353     | 358     | 364     | 369     |
| 1114103  | 5380 | ASSESSORS OTHER PURCHASE SERV. | 2,563   | 2,627   | 2,692   | 2,760   | 2,829   | 2,899   | 2,943   | 2,987   | 3,032   | 3,077   |
| 1114103  | 5420 | ASSESSORS OFFICE SUPPLIES      | 1,538   | 1,576   | 1,615   | 1,656   | 1,697   | 1,740   | 1,766   | 1,792   | 1,819   | 1,846   |
| 1114103  | 5480 | VEHICLE GAS/MAINT/REPAIRS      | 1,538   | 1,576   | 1,615   | 1,656   | 1,697   | 1,740   | 1,766   | 1,792   | 1,819   | 1,846   |
| 1114103  | 5730 | ASSESSORS DUES/MEMBERSHIP      | 513     | 525     | 538     | 552     | 566     | 580     | 589     | 597     | 606     | 615     |
| 1114103  | 5731 | PROFESSIONAL DEVELOPMENT       | 769     | 788     | 808     | 828     | 849     | 870     | 883     | 896     | 909     | 923     |
| 1145102  | 5110 | TREAS/TAX COL F/T SAL ADMIN    | 102,207 | 104,762 | 107,381 | 110,066 | 112,817 | 115,638 | 117,372 | 119,133 | 120,920 | 122,734 |
| 1145102  | 5111 | TREAS/TAX FULL TIME SEIU 888   | 108,768 | 111,487 | 114,274 | 117,131 | 120,059 | 123,061 | 124,907 | 126,780 | 128,682 | 130,612 |

## TEN YEAR BUDGET PROJECTION NO WASTEWATER

| ORG     | OBJ  | DESCRIPTION                    | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|---------|------|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 1145102 | 5140 | SICK BUY BACK INCENTIVE        | 2,095   | 2,146   | 2,200   | 2,255   | 2,311   | 2,369   | 2,405   | 2,441   | 2,477   | 2,515   |
| 1145102 | 5142 | TREAS./TAX COLL LONGEVITY      | 850     | 850     | 1,025   | 1,025   | 1,025   | 1,025   | 1,025   | 1,025   | 1,025   | 1,025   |
| 1145102 | 5145 | TREAS/TAX EDUCATION INCENTIVE  | 90      | 90      | 90      | 90      | 90      | 90      | 90      | 90      | 90      | 90      |
| 1145103 | 5340 | TREAS/TAX COL POSTAGE/COMM     | 22,550  | 23,114  | 23,692  | 24,284  | 24,891  | 25,513  | 25,896  | 26,284  | 26,679  | 27,079  |
| 1145103 | 5341 | CREDIT CARD EXPENSE            | 3,075   | 3,152   | 3,231   | 3,311   | 3,394   | 3,479   | 3,531   | 3,584   | 3,638   | 3,693   |
| 1145103 | 5380 | TREAS./COLLECTOR OTHER PUR SER | 19,475  | 19,962  | 20,461  | 20,972  | 21,497  | 22,034  | 22,365  | 22,700  | 23,041  | 23,386  |
| 1145103 | 5383 | TREAS/TAX ARMORED CAR SERVICES | 6,150   | 6,304   | 6,461   | 6,623   | 6,788   | 6,958   | 7,063   | 7,168   | 7,276   | 7,385   |
| 1145103 | 5580 | TREAS./COLLECTOR OTHER SUPPLY  | 1,538   | 1,576   | 1,615   | 1,656   | 1,697   | 1,740   | 1,766   | 1,792   | 1,819   | 1,846   |
| 1145103 | 5710 | TREAS./COLLECT IN-STATE TRAVEL | 103     | 105     | 108     | 110     | 113     | 116     | 118     | 119     | 121     | 123     |
| 1145103 | 5730 | TREAS./COLLECT. DUES/MEMBER.   | 103     | 105     | 108     | 110     | 113     | 116     | 118     | 119     | 121     | 123     |
| 1145103 | 5731 | PROFESSIONAL DEVELOPMENT       | 513     | 525     | 538     | 552     | 566     | 580     | 589     | 597     | 606     | 615     |
| 1145104 | 5312 | DEBT SERVICE COST              | 3,352   | 3,436   | 3,521   | 3,609   | 3,700   | 3,792   | 3,849   | 3,907   | 3,965   | 4,025   |
| 1145105 | 5380 | FORECLOSURE OTHER PUR OF SERV  | 10,000  | 10,000  | 10,000  | 10,000  | 10,000  | 10,000  | 10,000  | 10,000  | 10,000  | 10,150  |
| 1152101 | 5110 | FULL TIME SALARY               | 256,821 | 263,241 | 269,822 | 276,568 | 283,482 | 290,569 | 294,928 | 299,352 | 303,842 | 308,400 |
| 1152101 | 5120 | PART TIME SALARY               | 15,505  | 15,892  | 16,289  | 16,696  | 17,114  | 17,542  | 17,805  | 18,072  | 18,343  | 18,618  |
| 1152101 | 5121 | BOARD SEC. PART TIME SALARY    | 41,000  | 42,025  | 43,076  | 44,153  | 45,256  | 46,388  | 47,084  | 47,790  | 48,507  | 49,234  |
| 1152101 | 5130 | HUMAN RESOURCES OVERTIME       | 5,125   | 5,253   | 5,384   | 5,519   | 5,657   | 5,798   | 5,885   | 5,974   | 6,063   | 6,154   |
| 1152101 | 5142 | LONGEVITY                      | 850     | 850     | 1,025   | 1,025   | 1,025   | 1,025   | 1,025   | 1,025   | 1,025   | 1,025   |
| 1152101 | 5145 | EDUCATION INCENTIVE            | 1,230   | 1,230   | 1,230   | 1,230   | 1,230   | 1,230   | 1,248   | 1,267   | 1,286   | 1,286   |
| 1152102 | 5300 | ANNUAL PHYSICALS               | 25,625  | 26,266  | 26,922  | 27,595  | 28,285  | 28,992  | 29,427  | 29,869  | 30,317  | 30,771  |
| 1152102 | 5307 | EMPLOYMENT EXAMS/TESTING       | 6,150   | 6,304   | 6,461   | 6,623   | 6,788   | 6,958   | 7,063   | 7,168   | 7,276   | 7,385   |
| 1152102 | 5320 | TUITION                        | 20,500  | 21,013  | 21,538  | 22,076  | 22,628  | 23,194  | 23,542  | 23,895  | 24,253  | 24,617  |
| 1152102 | 5420 | OFFICE SUPPLIES                | 1,845   | 1,891   | 1,938   | 1,987   | 2,037   | 2,087   | 2,119   | 2,151   | 2,183   | 2,216   |
| 1152102 | 5710 | IN-STATE TRAVEL                | 205     | 210     | 215     | 221     | 226     | 232     | 235     | 239     | 243     | 246     |
| 1152102 | 5730 | DUES & MEMBERSHIPS             | 744     | 762     | 781     | 800     | 820     | 841     | 853     | 866     | 879     | 892     |
| 1152102 | 5731 | PROFESSIONAL DEVELOPMENT       | 4,100   | 4,203   | 4,308   | 4,415   | 4,526   | 4,639   | 4,708   | 4,779   | 4,851   | 4,923   |
| 1155101 | 5237 | ANNUAL HARDWARE MAINTENANCE    | 15,323  | 15,706  | 16,098  | 16,501  | 16,913  | 17,336  | 17,596  | 17,860  | 18,128  | 18,400  |
| 1155101 | 5238 | ANNUAL WEB HOSTING SERVICE     | 21,556  | 22,095  | 22,647  | 23,213  | 23,794  | 24,388  | 24,754  | 25,125  | 25,502  | 25,885  |
| 1155101 | 5240 | ANNUAL SOFTWARE MAINTENANCE    | 184,516 | 189,128 | 193,856 | 198,703 | 203,670 | 208,762 | 211,894 | 215,072 | 218,298 | 221,573 |
| 1155101 | 5340 | COMMUNICATION                  | 1,600   | 1,639   | 1,680   | 1,722   | 1,765   | 1,809   | 1,836   | 1,864   | 1,892   | 1,920   |
| 1155101 | 5420 | OFFICE SUPPLY                  | 10,250  | 10,506  | 10,769  | 11,038  | 11,314  | 11,597  | 11,771  | 11,947  | 12,127  | 12,309  |
| 1155101 | 5731 | PROFESSIONAL DEVELOPMENT       | 5,125   | 5,253   | 5,384   | 5,519   | 5,657   | 5,798   | 5,885   | 5,974   | 6,063   | 6,154   |
| 1155102 | 5110 | F/T SALARY                     | 226,103 | 231,755 | 237,549 | 243,488 | 249,575 | 255,814 | 259,652 | 263,546 | 267,500 | 271,512 |
| 1155102 | 5130 | OVERTIME                       | 10,250  | 10,506  | 10,769  | 11,038  | 11,314  | 11,597  | 11,771  | 11,947  | 12,127  | 12,309  |
| 1155102 | 5142 | LONGEVITY                      | 700     | 850     | 850     | 850     | 850     | 850     | 850     | 850     | 850     | 850     |
| 1155103 | 5424 | PC/EQUIPMENT REPLACEMENT       | 27,675  | 28,367  | 29,076  | 29,803  | 30,548  | 31,312  | 31,781  | 32,258  | 32,742  | 33,233  |
| 1156101 | 5110 | GIS F/T SALARY                 | 68,550  | 70,264  | 72,020  | 73,821  | 75,666  | 77,558  | 78,721  | 79,902  | 81,101  | 82,317  |
| 1156101 | 5142 | GIS LONGEVITY                  | 275     | 275     | 275     | 275     | 350     | 350     | 355     | 361     | 366     | 366     |
| 1156102 | 5237 | GIS HARDWARE MAINTENANCE       | 12,705  | 13,023  | 13,348  | 13,682  | 14,024  | 14,374  | 14,590  | 14,809  | 15,031  | 15,256  |
| 1156102 | 5238 | GIS WEB HOSTING SERVICE        | 5,638   | 5,778   | 5,923   | 6,071   | 6,223   | 6,378   | 6,474   | 6,571   | 6,670   | 6,770   |
| 1156102 | 5240 | GIS ANNUAL SOFTWARE MAINT      | 3,793   | 3,887   | 3,984   | 4,084   | 4,186   | 4,291   | 4,355   | 4,421   | 4,487   | 4,554   |

## TEN YEAR BUDGET PROJECTION NO WASTEWATER

| ORG     | OBJ  | DESCRIPTION                    | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|---------|------|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 1161101 | 5105 | TOWN CLERK ELECTED SALARY      | 72,369  | 74,177  | 76,032  | 77,933  | 79,881  | 81,878  | 83,106  | 84,353  | 85,618  | 86,902  |
| 1161102 | 5110 | CLERK FULL-TIME ADM ASST       | 57,978  | 59,427  | 60,912  | 62,435  | 63,996  | 65,596  | 66,580  | 67,578  | 68,592  | 69,621  |
| 1161102 | 5120 | TOWN CLERK PART TIME SAL. PAP  | 14,637  | 15,003  | 15,378  | 15,762  | 16,157  | 16,560  | 16,809  | 17,061  | 17,317  | 17,577  |
| 1161102 | 5125 | TOWN CLERK TEMP/WAGE           | 5,777   | 5,921   | 6,069   | 6,221   | 6,377   | 6,536   | 6,634   | 6,734   | 6,835   | 6,937   |
| 1161102 | 5130 | TOWN CLERK OVERTIME            | 1,633   | 1,674   | 1,715   | 1,758   | 1,802   | 1,847   | 1,875   | 1,903   | 1,932   | 1,961   |
| 1161102 | 5140 | SICK BUY BACK INCENTIVE        | 1,113   | 1,140   | 1,168   | 1,198   | 1,228   | 1,258   | 1,277   | 1,296   | 1,316   | 1,335   |
| 1161102 | 5142 | TOWN CLERK LONGEVITY           | 1,525   | 1,525   | 1,525   | 1,525   | 1,800   | 1,800   | 1,800   | 1,800   | 1,800   | 1,800   |
| 1161103 | 5380 | TOWN CLERK OTHER PURCHASE SERV | 3,895   | 3,992   | 4,092   | 4,194   | 4,299   | 4,407   | 4,473   | 4,540   | 4,608   | 4,677   |
| 1161103 | 5381 | EVENT STAFFING                 | 718     | 735     | 754     | 773     | 792     | 812     | 824     | 836     | 849     | 862     |
| 1161103 | 5420 | STICKER OFFICE SUPPLIES        | 3,588   | 3,677   | 3,769   | 3,863   | 3,960   | 4,059   | 4,120   | 4,182   | 4,244   | 4,308   |
| 1161103 | 5730 | TOWN CLERK DUES & MEMBERSHIP   | 293     | 299     | 307     | 315     | 322     | 331     | 335     | 340     | 346     | 351     |
| 1161103 | 5731 | PROFESSIONAL DEVELOPMENT       | 923     | 946     | 969     | 993     | 1,018   | 1,044   | 1,059   | 1,075   | 1,091   | 1,108   |
| 1162101 | 5110 | ELECT/REG FULL TIME SEIU 888   | 40,949  | 41,972  | 43,022  | 44,097  | 45,200  | 46,330  | 47,025  | 47,730  | 48,446  | 49,173  |
| 1162101 | 5125 | ELECTION & REG. TEMP/WAGES     | 7,826   | 8,022   | 8,222   | 8,428   | 8,638   | 8,854   | 8,987   | 9,122   | 9,259   | 9,398   |
| 1162101 | 5129 | REGISTRAR PAY                  | 1,350   | 1,350   | 1,350   | 1,350   | 1,350   | 1,350   | 1,350   | 1,350   | 1,350   | 1,370   |
| 1162101 | 5130 | OVERTIME                       | 2,595   | 2,967   | 3,041   | 3,117   | 3,195   | 3,275   | 3,324   | 3,374   | 3,425   | 3,476   |
| 1162101 | 5142 | ELECT/REG LONGEVITY            | -       | -       | 275     | 275     | 275     | 275     | 275     | 275     | 275     | 275     |
| 1162102 | 5237 | VOTING MACHINE MAINTENANCE EXP | 1,230   | 1,261   | 1,292   | 1,325   | 1,358   | 1,392   | 1,413   | 1,434   | 1,455   | 1,477   |
| 1162102 | 5380 | ELECTION & REG. OTHER PUR.SERV | 11,299  | 11,581  | 11,871  | 12,167  | 12,472  | 12,783  | 12,975  | 13,170  | 13,367  | 13,568  |
| 1162102 | 5580 | ANNUAL CENSUS FORM EXPENSES    | 5,638   | 5,778   | 5,923   | 6,071   | 6,223   | 6,378   | 6,474   | 6,571   | 6,670   | 6,770   |
| 1171101 | 5110 | CONSERVATION F/T SAL ADMIN     | 77,818  | 79,763  | 81,758  | 83,801  | 85,897  | 88,044  | 89,365  | 90,705  | 92,066  | 93,447  |
| 1171101 | 5111 | CONSERVATION F/T SEIU 888      | 45,475  | 46,611  | 47,776  | 48,971  | 50,195  | 51,450  | 52,222  | 53,005  | 53,800  | 54,607  |
| 1171101 | 5121 | CONSERVATION P/T SAL ADMIN     | 26,184  | 26,838  | 27,509  | 28,197  | 28,902  | 29,624  | 30,069  | 30,520  | 30,978  | 31,442  |
| 1171101 | 5125 | CONSERVATION TEMPORARY WAGES   | 4,044   | 4,145   | 4,248   | 4,355   | 4,463   | 4,575   | 4,644   | 4,713   | 4,784   | 4,856   |
| 1171101 | 5130 | OVERTIME                       | 3,075   | 3,152   | 3,231   | 3,311   | 3,394   | 3,479   | 3,531   | 3,584   | 3,638   | 3,693   |
| 1171101 | 5142 | CONSERVATION LONGEVITY         | 625     | 625     | 700     | 700     | 700     | 700     | 700     | 700     | 700     | 700     |
| 1171102 | 5340 | CONSERVATION COMMUNICATION     | 513     | 525     | 538     | 552     | 566     | 580     | 589     | 597     | 606     | 615     |
| 1171102 | 5420 | CONSERVATION OFFICE SUPPLIES   | 513     | 525     | 538     | 552     | 566     | 580     | 589     | 597     | 606     | 615     |
| 1171102 | 5480 | CONSERVATION VEHICULAR SUPPLY  | 1,538   | 1,576   | 1,615   | 1,656   | 1,697   | 1,740   | 1,766   | 1,792   | 1,819   | 1,846   |
| 1171102 | 5730 | CONSERVATION DUES & MEMBERSHIP | 615     | 630     | 646     | 662     | 679     | 696     | 706     | 717     | 728     | 739     |
| 1171102 | 5731 | PROFESSIONAL DEVELOPMENT       | 1,025   | 1,051   | 1,077   | 1,104   | 1,131   | 1,160   | 1,177   | 1,195   | 1,213   | 1,231   |
| 1171103 | 5430 | HERRING WARDEN REPAIR/SERVICES | 513     | 525     | 538     | 552     | 566     | 580     | 589     | 597     | 606     | 615     |
| 1175101 | 5300 | PLANNING BOARD PROFESS & TECH. | 7,380   | 7,565   | 7,754   | 7,947   | 8,146   | 8,350   | 8,475   | 8,602   | 8,731   | 8,862   |
| 1175101 | 5420 | PLANNING BOARD OFFICE SUPPLIES | 154     | 158     | 162     | 166     | 170     | 174     | 177     | 179     | 182     | 185     |
| 1175101 | 5710 | PLANNING BOARD IN-STATE TRAVEL | 26      | 26      | 27      | 28      | 28      | 29      | 29      | 30      | 30      | 31      |
| 1175101 | 5730 | PLANNING BOARD DUES & MEMBER.  | 359     | 368     | 377     | 386     | 396     | 406     | 412     | 418     | 424     | 431     |
| 1175101 | 5731 | PROFESSIONAL DEVELOPMENT       | 41      | 42      | 43      | 44      | 45      | 46      | 47      | 48      | 49      | 49      |
| 1175102 | 5110 | PLANNING F/T SALARY ADMIN      | 155,788 | 159,682 | 163,674 | 167,766 | 171,960 | 176,259 | 176,259 | 176,259 | 176,259 | 178,903 |
| 1175102 | 5142 | PLANNING DEPT. LONGEVITY       | 1,100   | 1,100   | 1,100   | 1,100   | 1,100   | 1,100   | 1,100   | 1,100   | 1,100   | 1,100   |
| 1175103 | 5300 | PLANNING DEPT.-PROF. & TECH.   | 825     | 846     | 867     | 889     | 911     | 934     | 948     | 962     | 976     | 991     |
| 1175103 | 5420 | PLANNING DEPT. OFFICE SUPPLIES | 820     | 841     | 862     | 883     | 905     | 928     | 942     | 956     | 970     | 985     |
| 1175103 | 5580 | PLANNING DEPT. OTHER SUPPLIES  | 1,128   | 1,156   | 1,185   | 1,214   | 1,245   | 1,276   | 1,295   | 1,314   | 1,334   | 1,354   |
| 1175103 | 5710 | PLANNING DEPT. IN-STATE TRAVEL | 615     | 630     | 646     | 662     | 679     | 696     | 706     | 717     | 728     | 739     |

## TEN YEAR BUDGET PROJECTION NO WASTEWATER

| ORG     | OBJ  | DESCRIPTION                      | FY 2018   | FY 2019   | FY 2020   | FY 2021   | FY 2022   | FY 2023   | FY 2024   | FY 2025   | FY 2026   | FY 2027   |
|---------|------|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1175103 | 5730 | PLANNING DEPT. DUES & MEMBER.    | 1,897     | 1,944     | 1,992     | 2,042     | 2,093     | 2,145     | 2,178     | 2,210     | 2,243     | 2,277     |
| 1175103 | 5731 | PROFESSIONAL DEVELOPMENT         | 410       | 420       | 431       | 442       | 453       | 464       | 471       | 478       | 485       | 492       |
| 1192101 | 5210 | TOWN HALL ENERGY                 | 82,000    | 84,050    | 86,151    | 88,305    | 90,513    | 92,775    | 94,167    | 95,580    | 97,013    | 98,469    |
| 1192101 | 5240 | TOWN HALL REPAIRS/MAINT.         | 24,600    | 25,215    | 25,845    | 26,492    | 27,154    | 27,833    | 28,250    | 28,674    | 29,104    | 29,541    |
| 1192101 | 5340 | TOWN HALL COMMUNICATION          | 125,050   | 128,176   | 131,381   | 134,665   | 138,032   | 141,483   | 143,605   | 145,759   | 147,945   | 150,164   |
| 1192101 | 5420 | TOWN HALL OFFICE SUPPLIES        | 41,000    | 42,025    | 43,076    | 44,153    | 45,256    | 46,388    | 47,084    | 47,790    | 48,507    | 49,234    |
| 1192101 | 5480 | TOWN HALL VEHICLE EXPENSE        | 8,200     | 8,405     | 8,615     | 8,831     | 9,051     | 9,278     | 9,417     | 9,558     | 9,701     | 9,847     |
| 1210101 | 5110 | POLICE F/T SAL MANAGEMENT        | 491,815   | 504,110   | 516,713   | 529,630   | 542,871   | 556,443   | 564,790   | 573,261   | 581,860   | 590,588   |
| 1210101 | 5111 | POLICE F/T SALARY                | 281,705   | 288,747   | 295,966   | 303,365   | 310,949   | 318,723   | 323,504   | 328,357   | 333,282   | 338,281   |
| 1210101 | 5114 | PATROLMEN SALARIES               | 2,313,946 | 2,371,794 | 2,431,089 | 2,491,866 | 2,554,163 | 2,618,017 | 2,657,287 | 2,697,147 | 2,737,604 | 2,778,668 |
| 1210101 | 5120 | POLICE PART TIME SALARY PAP      | 90,166    | 92,419    | 94,730    | 97,098    | 99,525    | 102,014   | 103,544   | 105,097   | 106,673   | 108,274   |
| 1210101 | 5125 | POLICE TEMP/WAGE                 | 513       | 525       | 538       | 552       | 566       | 580       | 589       | 597       | 606       | 615       |
| 1210101 | 5131 | POLICE OVERTIME WAGES            | 387,694   | 397,386   | 407,321   | 417,504   | 427,942   | 438,640   | 445,220   | 451,898   | 458,676   | 465,557   |
| 1210101 | 5140 | SICK BUY BACK INCENTIVE          | 46,534    | 47,697    | 48,890    | 50,112    | 51,365    | 52,649    | 53,439    | 54,240    | 55,054    | 55,880    |
| 1210101 | 5142 | POLICE LONGEVITY                 | 8,100     | 8,100     | 8,100     | 8,100     | 9,000     | 9,000     | 9,135     | 9,272     | 9,411     | 9,411     |
| 1210101 | 5143 | POLICE DIFFERENTIAL WAGE         | 57,362    | 58,795    | 60,265    | 61,772    | 63,316    | 64,899    | 65,872    | 66,860    | 67,863    | 68,881    |
| 1210101 | 5144 | POLICE HOLIDAY PAY               | 173,774   | 178,118   | 182,571   | 187,135   | 191,813   | 196,609   | 199,558   | 202,551   | 205,589   | 208,673   |
| 1210101 | 5147 | POLICE VACATION BUY-BACK         | 23,032    | 23,608    | 24,198    | 24,803    | 25,423    | 26,058    | 26,449    | 26,846    | 27,249    | 27,657    |
| 1210102 | 5210 | POLICE ENERGY                    | 47,704    | 48,896    | 50,118    | 51,371    | 52,656    | 53,972    | 54,782    | 55,603    | 56,437    | 57,284    |
| 1210102 | 5240 | POLICE CONTRACTED SERVICES       | 10,847    | 11,118    | 11,396    | 11,681    | 11,973    | 12,272    | 12,456    | 12,643    | 12,832    | 13,025    |
| 1210102 | 5340 | POLICE COMMUNICATION             | 42,948    | 44,021    | 45,122    | 46,250    | 47,406    | 48,591    | 49,320    | 50,060    | 50,811    | 51,573    |
| 1210102 | 5420 | POLICE OFFICE SUPPLIES           | 8,405     | 8,615     | 8,831     | 9,051     | 9,278     | 9,509     | 9,652     | 9,797     | 9,944     | 10,093    |
| 1210102 | 5460 | POLICE BOOKING/PRISONER SUPPLI   | 7,073     | 7,249     | 7,431     | 7,616     | 7,807     | 8,002     | 8,122     | 8,244     | 8,367     | 8,493     |
| 1210102 | 5480 | VEHICULAR MAINT/SUPPLIES         | 117,618   | 120,558   | 123,572   | 126,661   | 129,828   | 133,074   | 135,070   | 137,096   | 139,152   | 141,240   |
| 1210102 | 5580 | FIELD & INVESTIGATIVE SUPPLIES   | 126,075   | 129,227   | 132,458   | 135,769   | 139,163   | 142,642   | 144,782   | 146,954   | 149,158   | 151,395   |
| 1210102 | 5730 | DUES/MEMBERSHIPS/SUBSCRIPTIONS   | 5,956     | 6,104     | 6,257     | 6,413     | 6,573     | 6,738     | 6,839     | 6,941     | 7,046     | 7,151     |
| 1210102 | 5731 | PROFESSIONAL DEVELOPMENT         | 22,550    | 23,114    | 23,692    | 24,284    | 24,891    | 25,513    | 25,896    | 26,284    | 26,679    | 27,079    |
| 1210104 | 5110 | DISPATCHERS-FULL TIME            | 382,851   | 392,422   | 402,233   | 412,288   | 422,596   | 433,161   | 439,658   | 446,253   | 452,947   | 459,741   |
| 1210104 | 5130 | DISPATCHERS-OVERTIME             | 35,875    | 36,772    | 37,691    | 38,633    | 39,599    | 40,589    | 41,198    | 41,816    | 42,443    | 43,080    |
| 1210104 | 5131 | DISPATCHERS-DIFF-OVERTIME        | 1,084     | 1,111     | 1,138     | 1,167     | 1,196     | 1,226     | 1,244     | 1,263     | 1,282     | 1,301     |
| 1210104 | 5140 | SICK BUY BACK INCENTIVE          | 6,362     | 6,520     | 6,683     | 6,850     | 7,022     | 7,197     | 7,305     | 7,415     | 7,526     | 7,639     |
| 1210104 | 5142 | DISPATCHERS -LONGEVITY           | 3,350     | 3,350     | 3,500     | 3,500     | 3,500     | 3,500     | 3,500     | 3,500     | 3,500     | 3,553     |
| 1210104 | 5143 | DISPATCHERS-DIFFERENTIALS        | 20,600    | 21,114    | 21,642    | 22,183    | 22,738    | 23,306    | 23,656    | 24,011    | 24,371    | 24,737    |
| 1210104 | 5144 | DISPATCHERS-HOLIDAY              | 24,124    | 24,726    | 25,345    | 25,978    | 26,628    | 27,293    | 27,703    | 28,118    | 28,540    | 28,968    |
| 1210104 | 5145 | EDUCATIONAL INCENTIVE            | 1,584     | 1,623     | 1,664     | 1,705     | 1,748     | 1,792     | 1,819     | 1,846     | 1,874     | 1,902     |
| 1220101 | 5107 | DEPARTMENT OF NATURAL RESOURCES* | 530,135   | 543,388   | 556,973   | 570,897   | 585,170   | 599,800   | 608,797   | 617,929   | 627,198   | 636,606   |
| 1220101 | 5110 | FIRE RECALL WAGES                | 138,581   | 142,045   | 145,596   | 149,236   | 152,966   | 156,791   | 159,142   | 161,530   | 163,952   | 166,412   |
| 1220101 | 5110 | FIRE F/T SAL MANAGEMENT          | 204,089   | 209,191   | 214,421   | 219,781   | 225,276   | 230,908   | 234,371   | 237,887   | 241,455   | 245,077   |
| 1220101 | 5111 | FIRE F/T CLERICAL SEIU 888       | 53,490    | 54,827    | 56,198    | 57,602    | 59,043    | 60,519    | 61,426    | 62,348    | 63,283    | 64,232    |
| 1220101 | 5113 | FIREFIGHTERS SALARIES            | 2,125,239 | 2,178,369 | 2,232,828 | 2,288,649 | 2,345,865 | 2,404,512 | 2,440,579 | 2,477,188 | 2,514,346 | 2,552,061 |

## TEN YEAR BUDGET PROJECTION NO WASTEWATER

| ORG      | OBJ  | DESCRIPTION                    | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|----------|------|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 11220101 | 5121 | FIRE-PART-TIME CLERICAL        | 28,281  | 28,988  | 29,713  | 30,455  | 31,217  | 31,997  | 32,477  | 32,964  | 33,459  | 33,961  |
| 11220101 | 5130 | FIRE OVERTIME WAGES            | 390,679 | 400,446 | 410,457 | 420,718 | 431,236 | 442,017 | 448,647 | 455,377 | 462,208 | 469,141 |
| 11220101 | 5140 | SICK BUY BACK INCENTIVE        | 1,045   | 1,071   | 1,097   | 1,125   | 1,153   | 1,182   | 1,199   | 1,217   | 1,236   | 1,254   |
| 11220101 | 5142 | FIRE LONGEVITY                 | 15,275  | 15,275  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  | 15,500  |
| 11220101 | 5143 | FIRE DIFFERENTIAL WAGE         | 9,738   | 9,981   | 10,230  | 10,486  | 10,748  | 11,017  | 11,182  | 11,350  | 11,520  | 11,693  |
| 11220101 | 5144 | FIRE HOLIDAY PAY               | 136,448 | 139,859 | 143,356 | 146,940 | 150,613 | 154,378 | 156,694 | 159,044 | 161,430 | 163,852 |
| 11220101 | 5147 | FIRE VACATION BUY-BACK         | 14,214  | 14,569  | 14,933  | 15,307  | 15,689  | 16,081  | 16,323  | 16,568  | 16,816  | 17,068  |
| 11220101 | 5148 | FIRE EMIS TRAINING WAGES       | 41,000  | 42,025  | 43,076  | 44,153  | 45,256  | 46,388  | 47,084  | 47,790  | 48,507  | 49,234  |
| 11220101 | 5149 | FIRE TRAINING WAGES            | 35,246  | 36,127  | 37,030  | 37,956  | 38,905  | 39,877  | 40,475  | 41,083  | 41,699  | 42,324  |
| 11220101 | 5150 | TOWN EVENTS OVERTIME WAGES     | 1,435   | 1,471   | 1,508   | 1,545   | 1,584   | 1,624   | 1,648   | 1,673   | 1,698   | 1,723   |
| 11220101 | 5151 | PART TIME CALL FIREFIGHTERS    | 718     | 735     | 754     | 773     | 792     | 812     | 824     | 836     | 849     | 862     |
| 11220102 | 5210 | FIRE ENERGY                    | 49,534  | 50,771  | 52,041  | 53,342  | 54,675  | 56,042  | 56,883  | 57,736  | 58,602  | 59,481  |
| 11220102 | 5210 | SUB-STATION ENERGY             | 12,300  | 12,608  | 12,923  | 13,246  | 13,577  | 13,916  | 14,125  | 14,337  | 14,552  | 14,770  |
| 11220102 | 5240 | FIRE REPAIRS/MAINTENANCE       | 66,853  | 68,524  | 70,237  | 71,993  | 73,793  | 75,638  | 76,772  | 77,924  | 79,093  | 80,279  |
| 11220102 | 5320 | FIRE TUITION                   | 7,821   | 8,016   | 8,217   | 8,422   | 8,633   | 8,848   | 8,981   | 9,116   | 9,253   | 9,391   |
| 11220102 | 5340 | FIRE COMMUNICATION             | 108,616 | 111,331 | 114,114 | 116,967 | 119,891 | 122,888 | 124,731 | 126,602 | 128,501 | 130,429 |
| 11220102 | 5340 | SUB-STATION COMMUNICATION      | 1,230   | 1,261   | 1,292   | 1,325   | 1,358   | 1,392   | 1,413   | 1,434   | 1,455   | 1,477   |
| 11220102 | 5420 | FIRE OFFICE SUPPLIES           | 1,538   | 1,576   | 1,615   | 1,656   | 1,697   | 1,740   | 1,766   | 1,792   | 1,819   | 1,846   |
| 11220102 | 5431 | FIRE COMMUNICATION SUPPLIES    | 11,378  | 11,662  | 11,953  | 12,252  | 12,559  | 12,873  | 13,066  | 13,262  | 13,461  | 13,663  |
| 11220102 | 5480 | FIRE VEHICULAR SUPPLIES        | 51,250  | 52,531  | 53,845  | 55,191  | 56,570  | 57,985  | 58,854  | 59,737  | 60,633  | 61,543  |
| 11220102 | 5500 | FIRE MEDICAL SUPPLIES          | 89,884  | 92,130  | 94,434  | 96,794  | 99,214  | 101,695 | 103,220 | 104,768 | 106,340 | 107,935 |
| 11220102 | 5510 | FIRE PREVENTION SUPPLIES       | 2,527   | 2,590   | 2,655   | 2,721   | 2,789   | 2,859   | 2,902   | 2,945   | 2,989   | 3,034   |
| 11220102 | 5511 | FIRE TRAINING SUPPLIES         | 2,512   | 2,574   | 2,638   | 2,704   | 2,772   | 2,841   | 2,884   | 2,927   | 2,971   | 3,016   |
| 11220102 | 5580 | FIRE OTHER SUPPLIES            | 37,925  | 38,873  | 39,845  | 40,841  | 41,862  | 42,909  | 43,552  | 44,206  | 44,869  | 45,542  |
| 11220102 | 5581 | FIRE & RESCUE EQUIPMENT        | 28,269  | 28,976  | 29,701  | 30,443  | 31,204  | 31,984  | 32,464  | 32,951  | 33,445  | 33,947  |
| 11220102 | 5710 | FIRE IN-STATE TRAVEL           | 6,663   | 6,829   | 7,000   | 7,175   | 7,354   | 7,538   | 7,651   | 7,766   | 7,882   | 8,001   |
| 11220102 | 5730 | FIRE DUES & MEMBERSHIP         | 1,538   | 1,576   | 1,615   | 1,656   | 1,697   | 1,740   | 1,766   | 1,792   | 1,819   | 1,846   |
| 11220101 | 5102 | PLUMBING INSPEC. PART-TIME SAL | 27,394  | 28,078  | 28,780  | 29,499  | 30,237  | 30,993  | 31,458  | 31,930  | 32,409  | 32,895  |
| 11220101 | 5103 | WIRE INSPEC. PART-TIME SALARY  | 27,394  | 28,078  | 28,780  | 29,499  | 30,237  | 30,993  | 31,458  | 31,930  | 32,409  | 32,895  |
| 11220101 | 5110 | BLDG INSP F/T SALARY ADMIN     | 144,500 | 148,113 | 151,816 | 155,611 | 159,501 | 163,489 | 165,941 | 168,430 | 170,957 | 173,521 |
| 11220101 | 5111 | BLDG. F/T CLERICAL SEIU 888    | 102,289 | 104,846 | 107,467 | 110,154 | 112,908 | 115,730 | 117,466 | 119,228 | 121,017 | 122,832 |
| 11220101 | 5130 | INSPECTIONS OVERTIME           | 205     | 210     | 215     | 221     | 226     | 232     | 235     | 239     | 243     | 246     |
| 11220101 | 5140 | SICK BUY BACK INCENTIVE        | 1,135   | 1,163   | 1,192   | 1,222   | 1,252   | 1,284   | 1,303   | 1,323   | 1,342   | 1,363   |
| 11220101 | 5142 | INSPECTIONS LONGEVITY          | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   |
| 11220102 | 5315 | WEIGHTS & MEASURES EXPENSE     | 250     | 250     | 250     | 250     | 250     | 250     | 250     | 250     | 250     | 250     |
| 11220102 | 5340 | INSPECTIONS COMMUNICATION      | 923     | 946     | 969     | 993     | 1,018   | 1,044   | 1,059   | 1,075   | 1,091   | 1,108   |
| 11220102 | 5420 | INSPECTIONS OFFICE SUPPLY      | 524     | 537     | 550     | 564     | 578     | 593     | 601     | 611     | 620     | 629     |
| 11220102 | 5480 | INSPECTIONS VEHICLE FUEL/MAINT | 6,765   | 6,934   | 7,107   | 7,285   | 7,467   | 7,654   | 7,769   | 7,885   | 8,004   | 8,124   |
| 11220102 | 5580 | INSPECTIONS FIELD SUPPLIES     | 2,095   | 2,147   | 2,201   | 2,256   | 2,313   | 2,370   | 2,406   | 2,442   | 2,479   | 2,516   |
| 11220102 | 5730 | INSPECTIONS DUES/MEMBERSHIP    | 308     | 315     | 323     | 331     | 339     | 348     | 353     | 358     | 364     | 369     |
| 11220102 | 5731 | PROFESSIONAL DEVELOPMENT       | 2,717   | 2,784   | 2,854   | 2,925   | 2,998   | 3,073   | 3,119   | 3,166   | 3,214   | 3,262   |
| 11294102 | 5732 | LICENSES/TRAINING              | 436     | 447     | 458     | 469     | 481     | 493     | 500     | 508     | 515     | 523     |
| 11422101 | 5110 | D.P.W. F/T SALARY ADMIN        | 371,023 | 380,299 | 389,806 | 399,552 | 409,540 | 419,779 | 426,076 | 432,467 | 438,954 | 445,558 |
| 11422101 | 5111 | D.P.W. F/T CLERICAL SEIU 888   | 48,028  | 49,229  | 50,460  | 51,721  | 53,014  | 54,340  | 55,155  | 55,982  | 56,822  | 57,674  |

## TEN YEAR BUDGET PROJECTION NO WASTEWATER

| <u>ORG</u> | <u>OBJ</u> | <u>DESCRIPTION</u>            | <u>FY 2018</u> | <u>FY 2019</u> | <u>FY 2020</u> | <u>FY 2021</u> | <u>FY 2022</u> | <u>FY 2023</u> | <u>FY 2024</u> | <u>FY 2025</u> | <u>FY 2026</u> | <u>FY 2027</u> |
|------------|------------|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 11422101   | 5112       | D.P.W. FULL TIME LOCAL 888    | 1,819,202      | 1,864,682      | 1,911,299      | 1,959,081      | 2,008,058      | 2,058,260      | 2,089,134      | 2,120,471      | 2,152,278      | 2,184,562      |
| 11422101   | 5120       | DPW P/T SALARY PAP            | 29,060         | 29,786         | 30,531         | 31,294         | 32,077         | 32,878         | 33,372         | 33,872         | 34,380         | 34,896         |
| 11422101   | 5125       | D.P.W. TEMP/WAGE              | 117,465        | 120,402        | 123,412        | 126,497        | 129,659        | 132,901        | 134,894        | 136,918        | 138,972        | 141,056        |
| 11422101   | 5130       | D.P.W. OVERTIME WAGE          | 21,525         | 22,063         | 22,615         | 23,180         | 23,760         | 24,354         | 24,719         | 25,090         | 25,466         | 25,848         |
| 11422101   | 5140       | SICK BUY BACK INCENTIVE       | 8,200          | 8,405          | 8,615          | 8,831          | 9,051          | 9,278          | 9,417          | 9,558          | 9,701          | 9,847          |
| 11422101   | 5142       | D.P.W. LONGEVITY              | 11,050         | 11,050         | 12,000         | 12,000         | 12,000         | 12,000         | 12,000         | 12,000         | 12,000         | 12,000         |
| 11422101   | 5143       | D.P.W. DIFFERENTIAL WAGE      | 28,044         | 28,745         | 29,464         | 30,200         | 30,955         | 31,729         | 32,205         | 32,688         | 33,179         | 33,676         |
| 11422101   | 5147       | D.P.W. VACATION BUY-BACK      | 5,125          | 5,253          | 5,384          | 5,519          | 5,657          | 5,798          | 5,885          | 5,974          | 6,063          | 6,154          |
| 11422102   | 5210       | D.P.W. ENERGY                 | 15,703         | 16,096         | 16,498         | 16,910         | 17,333         | 17,767         | 18,033         | 18,304         | 18,578         | 18,857         |
| 11422102   | 5240       | D.P.W. ROAD MAINTENANCE       | 410,359        | 420,618        | 431,133        | 441,911        | 452,959        | 464,283        | 471,248        | 478,316        | 485,491        | 492,773        |
| 11422102   | 5241       | D.P.W. REPAIR PRIVATE ROADS   | 5,125          | 5,253          | 5,384          | 5,519          | 5,657          | 5,798          | 5,885          | 5,974          | 6,063          | 6,154          |
| 11422102   | 5242       | D.P.W. BEACH NOURISHMENT      | 38,438         | 39,398         | 40,383         | 41,393         | 42,428         | 43,489         | 44,141         | 44,803         | 45,475         | 46,157         |
| 11422102   | 5243       | GREENHEAD FLY ASSESSMENT      | 1,179          | 1,208          | 1,238          | 1,269          | 1,301          | 1,334          | 1,354          | 1,374          | 1,395          | 1,415          |
| 11422102   | 5300       | D.P.W. PROFESSIONAL/TECHNICAL | 15,375         | 15,759         | 16,153         | 16,557         | 16,971         | 17,395         | 17,656         | 17,921         | 18,190         | 18,463         |
| 11422102   | 5340       | D.P.W. COMMUNICATION          | 13,940         | 14,289         | 14,646         | 15,012         | 15,387         | 15,772         | 16,008         | 16,249         | 16,492         | 16,740         |
| 11422102   | 5420       | D.P.W. OFFICE SUPPLIES        | 2,107          | 2,160          | 2,214          | 2,269          | 2,326          | 2,384          | 2,420          | 2,456          | 2,493          | 2,531          |
| 11422102   | 5430       | D.P.W. GARAGE MAINT           | 25,574         | 26,213         | 26,868         | 27,540         | 28,229         | 28,934         | 29,368         | 29,809         | 30,256         | 30,710         |
| 11422102   | 5480       | D.P.W. VEHICULAR MAINT        | 82,000         | 84,050         | 86,151         | 88,305         | 90,513         | 92,775         | 94,167         | 95,580         | 97,013         | 98,469         |
| 11422102   | 5481       | D.P.W. VEHICLE FUEL COSTS     | 57,759         | 59,203         | 60,683         | 62,200         | 63,755         | 65,349         | 66,329         | 67,324         | 68,334         | 69,359         |
| 11422102   | 5500       | D.P.W. PERSONNEL EQUIPMENT    | 26,240         | 26,896         | 27,568         | 28,258         | 28,964         | 29,688         | 30,133         | 30,585         | 31,044         | 31,510         |
| 11422102   | 5730       | D.P.W. DUES & MEMBERSHIP      | 769            | 788            | 808            | 828            | 849            | 870            | 883            | 896            | 909            | 923            |
| 11422102   | 5731       | PROFESSIONAL DEVELOPMENT      | 1,282          | 1,313          | 1,346          | 1,380          | 1,414          | 1,450          | 1,471          | 1,493          | 1,516          | 1,539          |
| 11422103   | 5210       | ENERGY-SCHOOL BUILDINGS       | 495,967        | 508,366        | 521,075        | 534,102        | 547,455        | 561,141        | 569,558        | 578,101        | 586,773        | 595,574        |
| 11422103   | 5240       | BUILDING MAINTENANCE          | 155,185        | 159,065        | 163,041        | 167,117        | 171,295        | 175,578        | 178,211        | 180,884        | 183,598        | 186,352        |
| 11422103   | 5240       | MAINTENANCE-SCHOOL BLDGS      | 388,065        | 397,767        | 407,711        | 417,904        | 428,351        | 439,060        | 445,646        | 452,331        | 459,115        | 466,002        |
| 11422103   | 5462       | GROUPS MAINTENANCE            | 30,750         | 31,519         | 32,307         | 33,114         | 33,942         | 34,791         | 35,313         | 35,842         | 36,380         | 36,926         |
| 11422103   | 5462       | GROUPS MAINT-SCHOOL BLDGS     | 87,125         | 89,303         | 91,536         | 93,824         | 96,170         | 98,574         | 100,053        | 101,553        | 103,077        | 104,623        |
| 11422103   | 5463       | PARKS/BEACH MAINTENANCE       | 83,435         | 85,521         | 87,659         | 89,850         | 92,097         | 94,399         | 95,815         | 97,252         | 98,711         | 100,192        |
| 11422103   | 5464       | BOAT RAMP MAINTENANCE         | 15,375         | 15,759         | 16,153         | 16,557         | 16,971         | 17,395         | 17,656         | 17,921         | 18,190         | 18,463         |
| 11423101   | 5130       | SNOW & ICE OVERTIME WAGE      | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         | 30,450         | 30,907         | 31,370         | 31,841         |
| 11423101   | 5210       | SNOW & ICE ENERGY             | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 5,075          | 5,151          | 5,228          | 5,307          |
| 11423101   | 5240       | VEHICLE REPAIR & MAINTENANCE  | 5,070          | 5,070          | 5,070          | 5,070          | 5,070          | 5,070          | 5,146          | 5,223          | 5,302          | 5,381          |
| 11423101   | 5307       | SNOW & ICE CONTRACTORS        | 35,000         | 35,000         | 35,000         | 35,000         | 35,000         | 35,000         | 35,525         | 36,058         | 36,599         | 37,148         |



## TEN YEAR BUDGET PROJECTION NO WASTEWATER

| ORG      | OBJ  | DESCRIPTION                    | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|----------|------|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 11423101 | 5340 | SNOW & ICE COMMUNICATION       | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,523   | 1,545   | 1,569   | 1,592   |
| 11423101 | 5380 | PURCHASE OF SAND & SALT        | 40,000  | 40,000  | 40,000  | 40,000  | 40,000  | 40,000  | 40,600  | 41,209  | 41,827  | 42,455  |
| 11424101 | 5210 | STREET LIGHTING ENERGY         | 28,700  | 29,418  | 30,153  | 30,907  | 31,679  | 32,471  | 32,958  | 33,453  | 33,955  | 34,464  |
| 11433101 | 5240 | TRANSFER STATION MAINTENANCE   | 23,575  | 24,164  | 24,768  | 25,388  | 26,022  | 26,673  | 27,073  | 27,479  | 27,891  | 28,310  |
| 11433101 | 5242 | BULKY WASTE DISPOSAL           | 25,728  | 26,371  | 27,030  | 27,706  | 28,398  | 29,108  | 29,545  | 29,988  | 30,438  | 30,894  |
| 11433101 | 5247 | ILLEGAL DUMPING                | 2,050   | 2,101   | 2,154   | 2,208   | 2,263   | 2,319   | 2,354   | 2,389   | 2,425   | 2,462   |
| 11433101 | 5303 | ENGINEERING /INSPECTIONS       | 5,638   | 5,778   | 5,923   | 6,071   | 6,223   | 6,378   | 6,474   | 6,571   | 6,670   | 6,770   |
| 11433101 | 5308 | EXCESS TRANSPORTATION COSTS    | 3,075   | 3,152   | 3,231   | 3,311   | 3,394   | 3,479   | 3,531   | 3,584   | 3,638   | 3,693   |
| 11433101 | 5309 | TRASH LOCAL TRANSFER CONTRACT. | 447,105 | 458,283 | 469,740 | 481,483 | 493,520 | 505,858 | 513,446 | 521,148 | 528,965 | 536,900 |
| 11433101 | 5311 | TRASH DISPOSAL                 | 205,487 | 210,624 | 215,890 | 221,287 | 226,819 | 232,490 | 235,977 | 239,517 | 243,109 | 246,756 |
| 11433101 | 5316 | TRASH RECYCLING                | 72,058  | 73,859  | 75,705  | 77,598  | 79,538  | 81,526  | 82,749  | 83,991  | 85,250  | 86,529  |
| 11433101 | 5380 | PRINTING SERVICES              | 2,563   | 2,627   | 2,692   | 2,760   | 2,829   | 2,899   | 2,943   | 2,987   | 3,032   | 3,077   |
| 11433101 | 5382 | TRASH-HAZARDOUS WASTE          | 10,250  | 10,506  | 10,769  | 11,038  | 11,314  | 11,597  | 11,771  | 11,947  | 12,127  | 12,309  |
| 11449101 | 5730 | SEWER COMM. DUES & MEMBERSHIP  | 185     | 189     | 194     | 199     | 204     | 209     | 212     | 215     | 218     | 222     |
| 11491103 | 5240 | CEMETERY MAINTENANCE           | 3,075   | 3,152   | 3,231   | 3,311   | 3,394   | 3,479   | 3,531   | 3,584   | 3,638   | 3,693   |
| 11491103 | 5380 | ENGINEERING & SUPERVISION      | 1,025   | 1,051   | 1,077   | 1,104   | 1,131   | 1,160   | 1,177   | 1,195   | 1,213   | 1,231   |
| 11491103 | 5462 | CEMETERY LANDSCAPING           | 11,275  | 11,557  | 11,846  | 12,142  | 12,446  | 12,757  | 12,948  | 13,142  | 13,339  | 13,539  |
| 11510101 | 5105 | BOARD OF HEALTH APPOINTED      | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   |
| 11510102 | 5110 | HEALTH F/T SALARY ADMIN        | 150,413 | 154,173 | 158,027 | 161,978 | 166,027 | 170,178 | 170,178 | 170,178 | 170,178 | 170,178 |
| 11510102 | 5111 | HEALTH F/T CLERICAL SEIU 888   | 57,759  | 59,203  | 60,683  | 62,200  | 63,755  | 65,349  | 66,329  | 67,324  | 68,334  | 69,359  |
| 11510102 | 5126 | BOARD OF HEALTH PART-TIME      | 12,200  | 12,505  | 12,817  | 13,138  | 13,466  | 13,803  | 14,010  | 14,220  | 14,433  | 14,650  |
| 11510102 | 5130 | BOH OVERTIME                   | 2,775   | 2,844   | 2,915   | 2,988   | 3,063   | 3,139   | 3,186   | 3,234   | 3,283   | 3,332   |
| 11510102 | 5140 | SICK BUY BACK INCENTIVE        | 2,203   | 2,258   | 2,314   | 2,372   | 2,431   | 2,492   | 2,530   | 2,568   | 2,606   | 2,645   |
| 11510102 | 5141 | ANIMAL INSPECTOR STIPEND       | 923     | 946     | 969     | 993     | 1,018   | 1,044   | 1,059   | 1,075   | 1,091   | 1,108   |
| 11510102 | 5142 | HEALTH LONGEVITY               | 1,950   | 1,950   | 1,950   | 1,950   | 1,950   | 1,950   | 1,950   | 1,950   | 1,950   | 1,950   |
| 11510103 | 5240 | HEALTH REPAIRS/MAINTENANCE     | 205     | 210     | 215     | 221     | 226     | 232     | 235     | 239     | 243     | 246     |
| 11510103 | 5248 | LANDFILL MAINT/ENGINEERING     | 12,567  | 12,870  | 13,192  | 13,522  | 13,860  | 14,206  | 14,419  | 14,636  | 14,855  | 15,078  |
| 11510103 | 5300 | HEALTH PROFESSIONAL & TECH.    | 1,076   | 1,103   | 1,131   | 1,159   | 1,188   | 1,218   | 1,236   | 1,254   | 1,273   | 1,292   |
| 11510103 | 5340 | HEALTH COMMUNICATION           | 1,025   | 1,051   | 1,077   | 1,104   | 1,131   | 1,160   | 1,177   | 1,195   | 1,213   | 1,231   |
| 11510103 | 5420 | HEALTH OFFICE SUPPLIES         | 1,538   | 1,576   | 1,615   | 1,656   | 1,697   | 1,740   | 1,766   | 1,792   | 1,819   | 1,846   |
| 11510103 | 5480 | HEALTH VEHICULAR SUPPLIES      | 205     | 210     | 215     | 221     | 226     | 232     | 235     | 239     | 243     | 246     |
| 11510103 | 5702 | HEALTH FLU CLINIC              | 5,012   | 5,138   | 5,266   | 5,398   | 5,533   | 5,671   | 5,756   | 5,842   | 5,930   | 6,019   |
| 11510103 | 5730 | HEALTH DUES & MEMBERSHIP       | 308     | 315     | 323     | 331     | 339     | 348     | 353     | 358     | 364     | 369     |
| 11510103 | 5731 | PROFESSIONAL DEVELOPMENT       | 990     | 1,014   | 1,039   | 1,065   | 1,092   | 1,119   | 1,136   | 1,153   | 1,170   | 1,188   |
| 11541101 | 5110 | COA F/T SALARY ADMIN           | 125,696 | 128,838 | 132,059 | 135,361 | 138,745 | 142,213 | 144,346 | 146,512 | 148,709 | 150,940 |
| 11541101 | 5111 | COA F/T CLERICAL SEIU 888      | 51,770  | 53,064  | 54,391  | 55,750  | 57,144  | 58,573  | 59,451  | 60,343  | 61,248  | 62,167  |
| 11541101 | 5121 | PART TIME SALARIES             | 12,730  | 13,048  | 13,374  | 13,708  | 14,051  | 14,402  | 14,618  | 14,838  | 15,060  | 15,286  |
| 11541101 | 5126 | COA P/T DRIVERS                | 43,152  | 44,230  | 45,336  | 46,469  | 47,631  | 48,822  | 49,554  | 50,298  | 51,052  | 51,818  |
| 11541101 | 5142 | COA LONGEVITY                  | 1,525   | 1,525   | 1,875   | 1,875   | 1,875   | 1,875   | 1,875   | 1,875   | 1,875   | 1,875   |
| 11541102 | 5210 | COA ENERGY                     | 25,086  | 25,713  | 26,356  | 27,015  | 27,690  | 28,382  | 28,808  | 29,240  | 29,679  | 30,124  |
| 11541102 | 5240 | COA REPAIR & MAIN              | 2,050   | 2,101   | 2,154   | 2,208   | 2,263   | 2,319   | 2,354   | 2,389   | 2,425   | 2,462   |
| 11541102 | 5340 | COA COMMUNICATION              | 615     | 630     | 646     | 662     | 679     | 696     | 706     | 717     | 728     | 739     |

## TEN YEAR BUDGET PROJECTION NO WASTEWATER

| ORG     | OBJ  | DESCRIPTION                    | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|---------|------|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 1541102 | 5380 | COA OTHER PUR.SER              | 1,025   | 1,051   | 1,077   | 1,104   | 1,131   | 1,160   | 1,177   | 1,195   | 1,213   | 1,231   |
| 1541102 | 5420 | COA OFFICE SUPPLY              | 1,025   | 1,051   | 1,077   | 1,104   | 1,131   | 1,160   | 1,177   | 1,195   | 1,213   | 1,231   |
| 1541102 | 5480 | COA VEHICULAR SUPPLIES         | 7,688   | 7,880   | 8,077   | 8,279   | 8,486   | 8,698   | 8,828   | 8,961   | 9,095   | 9,231   |
| 1541102 | 5710 | COA IN-ST. TRAVEL              | 463     | 475     | 487     | 499     | 511     | 524     | 532     | 540     | 548     | 556     |
| 1541102 | 5730 | COA DUES & MEMBER              | 278     | 285     | 292     | 299     | 307     | 314     | 319     | 324     | 329     | 334     |
| 1541102 | 5731 | PROFESSIONAL DEVELOPMENT       | 820     | 841     | 862     | 883     | 905     | 928     | 942     | 956     | 970     | 985     |
| 1543101 | 5380 | VETERANS OTHER PURCHASE SERV.  | 100,450 | 102,961 | 105,535 | 108,174 | 110,878 | 113,650 | 115,355 | 117,085 | 118,841 | 120,624 |
| 1543102 | 5623 | VETERANS MEMBERSHIP DISTRICT   | 34,645  | 35,511  | 36,399  | 37,309  | 38,242  | 39,198  | 39,786  | 40,382  | 40,988  | 41,603  |
| 1599101 | 5110 | HUMAN SERV F/T SAL ADMIN       | 67,671  | 69,362  | 71,096  | 72,874  | 74,696  | 76,563  | 77,711  | 78,877  | 80,060  | 81,261  |
| 1599101 | 5142 | LONGEVITY                      | 275     | 275     | 275     | 275     | 350     | 350     | 350     | 350     | 350     | 350     |
| 1599102 | 5210 | OPERATING EXPENSES             | 1,333   | 1,366   | 1,400   | 1,435   | 1,471   | 1,508   | 1,530   | 1,553   | 1,576   | 1,600   |
| 1599102 | 5300 | HUMAN SERV AGENCY CONTRACTS    | 43,409  | 44,494  | 45,606  | 46,746  | 47,915  | 49,113  | 49,850  | 50,597  | 51,356  | 52,127  |
| 1599102 | 5731 | PROFESSIONAL DEVELOPMENT       | 531     | 544     | 558     | 572     | 586     | 601     | 610     | 619     | 628     | 638     |
| 1610101 | 5110 | LIBRARIAN F/T SALARY ADMIN     | 133,857 | 137,203 | 140,633 | 144,149 | 147,753 | 151,447 | 153,718 | 156,024 | 158,365 | 160,740 |
| 1610101 | 5111 | F/T SALARY-PAP & CLERICAL      | 180,424 | 184,934 | 189,558 | 194,296 | 199,154 | 204,133 | 207,195 | 210,303 | 213,457 | 216,659 |
| 1610101 | 5120 | PART-TIME SALARY               | 134,896 | 138,268 | 141,724 | 145,267 | 148,899 | 152,621 | 154,911 | 157,234 | 159,593 | 161,987 |
| 1610101 | 5130 | OVERTIME                       | 2,050   | 2,101   | 2,154   | 2,208   | 2,263   | 2,319   | 2,354   | 2,389   | 2,425   | 2,462   |
| 1610101 | 5140 | SICK BUY BACK INCENTIVE        | 901     | 924     | 947     | 970     | 995     | 1,019   | 1,035   | 1,050   | 1,066   | 1,082   |
| 1610101 | 5142 | LIBRARY LONGEVITY              | 975     | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   | 1,500   |
| 1610102 | 5210 | LIBRARY ENERGY                 | 36,900  | 37,823  | 38,768  | 39,737  | 40,731  | 41,749  | 42,375  | 43,011  | 43,556  | 44,311  |
| 1610102 | 5240 | LIBRARY REPAIR & MAINTENANCE   | 513     | 525     | 538     | 552     | 566     | 580     | 589     | 597     | 606     | 615     |
| 1610102 | 5380 | LIBRARY C.L.A.M.S. PURCHASES   | 37,280  | 38,211  | 39,167  | 40,146  | 41,149  | 42,178  | 42,811  | 43,453  | 44,105  | 44,766  |
| 1610102 | 5420 | LIBRARY OFFICE SUPPLIES        | 1,025   | 1,051   | 1,077   | 1,104   | 1,131   | 1,160   | 1,177   | 1,195   | 1,213   | 1,231   |
| 1610102 | 5510 | MATERIALS/EDUCATIONAL SUPPLIES | 100,991 | 103,516 | 106,104 | 108,756 | 111,475 | 114,262 | 115,976 | 117,716 | 119,482 | 121,274 |
| 1610102 | 5580 | PRINTING/COPY SUPPLIES         | 1,230   | 1,261   | 1,292   | 1,325   | 1,358   | 1,392   | 1,413   | 1,434   | 1,455   | 1,477   |
| 1630101 | 5110 | REC DEPT F/T SALARY ADMIN      | 164,692 | 168,809 | 173,029 | 177,355 | 181,789 | 186,334 | 189,129 | 191,966 | 194,845 | 197,768 |
| 1630101 | 5120 | REC DEPT P/T SALARY PAP        | 16,691  | 17,108  | 17,536  | 17,974  | 18,424  | 18,884  | 19,168  | 19,455  | 19,747  | 20,043  |
| 1630101 | 5123 | RECREATION DEPT LIFEGUARD WAGE | 84,060  | 86,162  | 88,316  | 90,524  | 92,787  | 95,106  | 96,533  | 97,981  | 99,451  | 100,943 |
| 1630101 | 5130 | RECREATION DEPT OVERTIME       | 3,075   | 3,152   | 3,231   | 3,311   | 3,394   | 3,479   | 3,531   | 3,584   | 3,638   | 3,693   |
| 1630101 | 5142 | RECREATION DEPT LONGEVITY      | 425     | 425     | 425     | 425     | 425     | 425     | 425     | 425     | 425     | 425     |
| 1630102 | 5210 | RECREATION DEPT UTILITIES      | 10,250  | 10,506  | 10,769  | 11,038  | 11,314  | 11,597  | 11,882  | 12,171  | 12,464  | 12,761  |
| 1630102 | 5340 | RECREATION DEPT COMMUNICATION  | 3,895   | 3,992   | 4,092   | 4,194   | 4,299   | 4,407   | 4,473   | 4,540   | 4,608   | 4,677   |
| 1630102 | 5380 | REC DEPT OTHER PURCH SERVICES  | 615     | 630     | 646     | 662     | 679     | 696     | 706     | 717     | 728     | 739     |
| 1630102 | 5420 | RECREATION DEPT OFFICE SUPPLY  | 4,715   | 4,833   | 4,954   | 5,078   | 5,204   | 5,335   | 5,415   | 5,496   | 5,578   | 5,662   |
| 1630102 | 5480 | RECREATION DEPT OTHER SUPPLIES | 2,716   | 2,784   | 2,854   | 2,925   | 2,998   | 3,073   | 3,119   | 3,166   | 3,214   | 3,262   |
| 1630102 | 5730 | REC DEPT DUES & MEMBERSHIP     | 615     | 630     | 646     | 662     | 679     | 696     | 706     | 717     | 728     | 739     |
| 1630102 | 5731 | PROFESSIONAL DEVELOPMENT       | 2,563   | 2,627   | 2,692   | 2,760   | 2,829   | 2,899   | 2,943   | 2,987   | 3,032   | 3,077   |
| 1630102 | 5733 | RECREATION DEPT SPECIAL EVENTS | 9,225   | 9,456   | 9,692   | 9,934   | 10,183  | 10,437  | 10,594  | 10,753  | 10,914  | 11,078  |
| 1630102 | 5734 | COMMUNITY PARK EVENTS          | 4,100   | 4,203   | 4,308   | 4,415   | 4,526   | 4,639   | 4,708   | 4,779   | 4,851   | 4,923   |
| 1630102 | 5831 | RECREATION DEPT EQUIPMENT      | 2,563   | 2,627   | 2,692   | 2,760   | 2,829   | 2,899   | 2,943   | 2,987   | 3,032   | 3,077   |
| 1691101 | 5340 | HISTORICAL EXPENSES            | 820     | 841     | 862     | 883     | 905     | 928     | 942     | 956     | 970     | 985     |

TEN YEAR BUDGET PROJECTION NO WASTEWATER

| ORG     | OBJ                                      | DESCRIPTION                      | FY 2018           | FY 2019           | FY 2020           | FY 2021           | FY 2022           | FY 2023           | FY 2024           | FY 2025           | FY 2026           | FY 2027           |
|---------|--|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 1691101 | 5420                                     | HISTORICAL OFFICE SUPPLIES       | 410               | 420               | 431               | 442               | 453               | 464               | 471               | 478               | 485               | 492               |
| 1691101 | 5730                                     | HISTORICAL DUES/MEMBERSHIP       | 180               | 184               | 188               | 193               | 198               | 203               | 206               | 209               | 212               | 215               |
| 1691102 | 5125                                     | HISTORICAL TEMPORARY WAGE        | 7,688             | 7,880             | 8,077             | 8,279             | 8,486             | 8,698             | 8,828             | 8,961             | 9,095             | 9,231             |
| 1699101 | 5580                                     | CULTURAL-OTHER SUPPLIES          | 90                | 90                | 90                | 90                | 90                | 90                | 90                | 90                | 90                | 90                |
|         | <b>TOTAL NON-EDUCATION</b>               |                                  | <b>19,821,414</b> | <b>20,311,710</b> | <b>20,815,127</b> | <b>21,327,969</b> | <b>21,854,402</b> | <b>22,392,170</b> | <b>22,737,298</b> | <b>23,070,380</b> | <b>23,408,460</b> | <b>23,754,408</b> |
|         | <b>SCHOOL BUDGET</b>                     |                                  | <b>21,362,595</b> | <b>21,896,660</b> | <b>22,444,076</b> | <b>23,005,178</b> | <b>23,580,308</b> | <b>24,169,815</b> | <b>24,532,362</b> | <b>24,900,348</b> | <b>25,273,853</b> | <b>25,652,961</b> |
| 1310101 | 5203                                     | CAPE COD T.H.S. TUITION          | 1,165,604         | 1,194,744         | 1,224,613         | 1,255,228         | 1,286,609         | 1,318,774         | 1,338,556         | 1,358,634         | 1,379,014         | 1,399,699         |
| 1310101 | 5203                                     | CC TECH DEBT ADDED TO ASSESSMENT | -                 | -                 | -                 | -                 | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           |
|         | <b>TOTAL EDUCATION</b>                   |                                  | <b>22,528,199</b> | <b>23,091,404</b> | <b>23,668,689</b> | <b>24,260,406</b> | <b>25,166,917</b> | <b>25,788,589</b> | <b>26,170,918</b> | <b>26,558,982</b> | <b>26,952,867</b> | <b>27,352,660</b> |
| 1710101 | 5910                                     | PRINCIPAL INSIDE 2 1/2           | 1,178,780         | 1,155,339         | 932,014           | 893,544           | 832,477           | 652,557           | 667,226           | 597,309           | 577,510           | 269,098           |
| 1711101 | 5910                                     | PRINCIPAL OUTSIDE 2 1/2          | 590,000           | 585,000           | 585,000           | 580,000           | 580,000           | 580,000           | 575,000           | 495,000           | 495,000           | 495,000           |
| 1750101 | 5915                                     | INTEREST INSIDE 2 1/2            | 268,318           | 231,052           | 193,809           | 164,663           | 133,391           | 105,416           | 80,940            | 55,162            | 35,870            | 21,239            |
| 1751101 | 5915                                     | INTEREST OUTSIDE 2 1/2           | 251,650           | 225,638           | 199,938           | 175,488           | 156,007           | 128,244           | 104,481           | 82,237            | 63,337            | 42,212            |
|         | <b>PRINCIPAL INSIDE (WINDOW)</b>         |                                  |                   |                   |                   |                   | 60,000            | 60,000            | 60,000            | 60,000            | 60,000            | 60,000            |
|         | <b>INTEREST INSIDE (WINDOWS)</b>         |                                  |                   |                   |                   |                   | 57,000            | 54,000            | 51,000            | 48,000            | 45,000            | 42,000            |
|         | <b>PRINCIPAL OUTSIDE (CAPITAL)</b>       |                                  |                   |                   |                   |                   | 190,000           | 190,000           | 190,000           | 190,000           | 190,000           | 190,000           |
|         | <b>INTEREST OUTSIDE (CAPITAL)</b>        |                                  |                   |                   |                   |                   | 180,500           | 171,000           | 161,500           | 152,000           | 142,500           | 133,000           |
| 1753101 | 5925                                     | INT. TEMP. BOR. INSIDE 2 1/2     | 15,000            | 75,000            | 75,000            | 16,557            | 16,971            | 17,395            | 20,000            | 20,000            | 20,000            | 20,000            |
|         | <b>INT. TEMP. BOR. OUTSIDE (CAPITAL)</b> |                                  |                   | 20,000            | 20,000            |                   |                   |                   |                   |                   |                   |                   |
| 1911101 | 5170                                     | COUNTY RETIREMENT                | 2,748,739         | 2,817,456         | 2,887,893         | 2,960,091         | 3,034,093         | 3,109,946         | 3,187,695         | 3,267,387         | 3,349,072         | 3,432,798         |
| 1911101 | 5172                                     | LUNA SURCHARGE                   | 40,086            | 44,095            | 48,504            | 53,355            | 58,690            | 64,560            | 71,016            | 78,118            | 85,929            | 94,522            |
| 1913101 | 5964                                     | TRANSFER TRUST-UNEMPLOYMENT      | 60,000            | 60,000            | 60,000            | 60,000            | 60,000            | 60,000            | 60,000            | 60,000            | 60,000            | 60,000            |
| 1914101 | 5170                                     | MEDICAL INSURANCE-TOWN           | 3,522,113         | 3,874,324         | 4,261,757         | 4,687,933         | 5,156,726         | 5,672,398         | 6,239,638         | 6,863,602         | 7,549,962         | 8,304,958         |
| 1914101 | 5173                                     | MEDICAL INSURANCE-SCHOOL         | 4,159,748         | 4,575,723         | 5,033,406         | 5,536,625         | 6,090,287         | 6,699,316         | 7,369,248         | 8,106,172         | 8,916,790         | 9,808,469         |
| 1914101 | 5174                                     | HEALTH INSURANCE STIPEND         | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             | 8,000             |
| 1914101 | 5700                                     | MEDICARE PENALTY                 | 6,168             | 6,168             | 6,168             | 6,168             | 6,168             | 6,168             | 6,168             | 6,168             | 6,168             | 6,168             |
| 1915101 | 5170                                     | GROUP INSURANCE-TOWN             | 9,225             | 9,456             | 9,692             | 9,934             | 10,183            | 10,437            | 10,698            | 10,966            | 11,240            | 11,521            |
| 1915101 | 5173                                     | GROUP INSURANCE-SCHOOL           | 11,275            | 11,557            | 11,846            | 12,142            | 12,446            | 12,757            | 13,076            | 13,402            | 13,738            | 14,081            |
| 1916101 | 5170                                     | MEDICARE                         | 461,250           | 472,782           | 484,601           | 496,716           | 509,134           | 521,862           | 534,909           | 548,281           | 561,988           | 576,038           |
| 1945101 | 5380                                     | TOWN INSURANCE OTHER PUR. SERV   | 20,500            | 21,013            | 21,538            | 22,076            | 22,629            | 23,193            | 23,775            | 24,368            | 24,977            | 25,602            |
| 1945101 | 5740                                     | TOWN INSURANCE PREMIUMS          | 791,300           | 811,083           | 831,360           | 852,144           | 873,447           | 895,284           | 917,665           | 940,607           | 964,122           | 988,225           |
|         | <b>TOTAL FIXED COSTS</b>                 |                                  | <b>14,142,152</b> | <b>15,003,686</b> | <b>15,670,525</b> | <b>17,035,436</b> | <b>18,048,149</b> | <b>19,042,533</b> | <b>20,352,033</b> | <b>21,626,779</b> | <b>23,181,202</b> | <b>24,602,931</b> |
|         | <b>TOTAL BUDGET</b>                      |                                  | <b>56,491,765</b> | <b>58,406,801</b> | <b>60,154,341</b> | <b>62,623,812</b> | <b>65,069,469</b> | <b>67,223,293</b> | <b>69,260,249</b> | <b>71,256,141</b> | <b>73,542,529</b> | <b>75,709,999</b> |

SCENARIO 1

TEN YEAR BUDGET PROJECTION NO WASTEWATER

| <u>ORG</u>  | <u>OBJ</u> | <u>DESCRIPTION</u> | <u>FY 2018</u>                                       | <u>FY 2019</u> | <u>FY 2020</u> | <u>FY 2021</u> | <u>FY 2022</u> | <u>FY 2023</u> | <u>FY 2024</u> | <u>FY 2025</u> | <u>FY 2026</u> | <u>FY 2027</u> |
|---|------------|--------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Assumptions:  |            |                    |  |                |                |                |                |                |                |                |                |                |
| FY 2017-FY 2023 Department Operating Expenses Increase 2.5%   |            |                    | From FY 2024-FY 2027 Dept Operating increase of 1.5% |                |                |                |                |                |                |                |                |                |
| FY 2017-FY 2027 Fixed Costs Increase 2.5% with the exception of LUNA and Health Insurance                                       |            |                    |  |                |                |                |                |                |                |                |                |                |
| Per Treasurer: budget of \$300,000 for our portion of the CC Tech debt which will be added to our assessment                    |            |                    |  |                |                |                |                |                |                |                |                |                |
| Debt based on debt schedule as of 6/30/17   |            |                    |  |                |                |                |                |                |                |                |                |                |
| LUNA Increased 10% per year   |            |                    |  |                |                |                |                |                |                |                |                |                |
| Health Insurance Increased 10% per year   |            |                    |  |                |                |                |                |                |                |                |                |                |
| FY 2017-FY 2023 *DNR budget figures are based on 2.5% increase of FY 2017 Town Mgr Recommendation (not DNR Director projection) |            |                    |  |                |                |                |                |                |                |                |                |                |
| Quashnet windowns inside debt; first bond payment made in FY 2021 (FY 2019-FY 2020 includes BAN payments)                       |            |                    |  |                |                |                |                |                |                |                |                |                |
| Capital Debt Exclusion for \$3.8 million; approved FY 2018 budget; bond payments start FY 2021                                  |            |                    |  |                |                |                |                |                |                |                |                |                |

SCENARIO 4

FY 2018-2027 Projection Phase I Wastewater 2% Interest

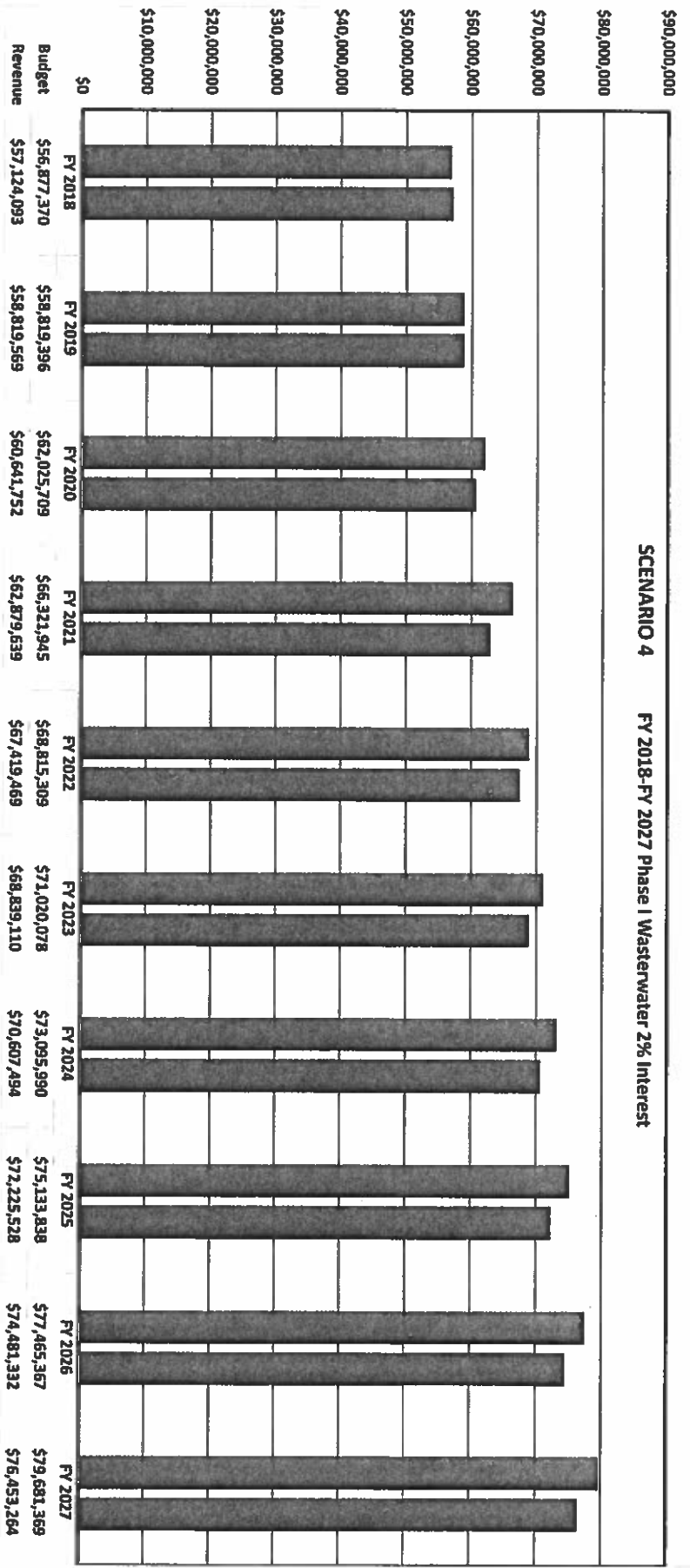
| SOURCES OF FUNDS                       | FY 2018 Budget | FY 2019 Budget | FY 2020 Budget | FY 2021 Budget | FY 2022 Budget | FY 2023 Budget | FY 2024 Budget | FY 2025 Budget | FY 2026 Budget | FY 2027 Budget |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>I. GENERAL GOVERNMENT</b>           |                |                |                |                |                |                |                |                |                |                |
| Cherry Sheet Estimates                 |                |                |                |                |                |                |                |                |                |                |
| Resolution Aid (Chapter 70)            |                |                |                |                |                |                |                |                |                |                |
| Education Offset Items                 |                |                |                |                |                |                |                |                |                |                |
| Charter Tuition Reimburse              |                |                |                |                |                |                |                |                |                |                |
| Charter School Capital Facility        |                |                |                |                |                |                |                |                |                |                |
| School Choice                          |                |                |                |                |                |                |                |                |                |                |
| Reimbursements (School Construction)   |                |                |                |                |                |                |                |                |                |                |
| Library Offset                         |                |                |                |                |                |                |                |                |                |                |
| Lottery and Other Aid                  | \$5,806,000    | \$5,825,160    | \$5,844,385    | \$5,863,672    | \$5,883,022    | \$5,902,436    | \$5,921,914    | \$5,941,456    | \$5,961,063    | \$5,980,735    |
| ESS:                                   |                |                |                |                |                |                |                |                |                |                |
| Direct Offsets: Education & Lib.       |                |                |                |                |                |                |                |                |                |                |
| School Choice Tuition                  |                |                |                |                |                |                |                |                |                |                |
| Cherry Sheet Assessment                | \$1,929,560    | \$1,987,447    | \$2,047,070    | \$2,108,482    | \$2,171,365    | \$2,236,888    | \$2,303,995    | \$2,373,114    | \$2,444,308    | \$2,517,637    |
| Total:                                 | \$1,929,560    | \$1,987,447    | \$2,047,070    | \$2,108,482    | \$2,171,365    | \$2,236,888    | \$2,303,995    | \$2,373,114    | \$2,444,308    | \$2,517,637    |
| Net Estimated State Revenues           | \$3,876,440    | \$3,837,713    | \$3,797,315    | \$3,755,190    | \$3,711,657    | \$3,665,548    | \$3,617,919    | \$3,568,342    | \$3,516,755    | \$3,463,098    |
| Total Cherry Sheet - State             | \$3,876,440    | \$3,837,713    | \$3,797,315    | \$3,755,190    | \$3,711,657    | \$3,665,548    | \$3,617,919    | \$3,568,342    | \$3,516,755    | \$3,463,098    |
|  | -12.04%        | -1.00%         | -1.05%         | -1.11%         | -1.16%         | -1.24%         | -1.30%         | -1.37%         | -1.45%         | -1.53%         |
| <b>Non-Property Tax Local Revenues</b> |                |                |                |                |                |                |                |                |                |                |
| Local Estimated Receipts - General     | \$3,000,000    | \$3,100,000    | \$3,200,000    | \$3,300,000    | \$3,200,000    | \$3,200,000    | \$3,200,000    | \$3,200,000    | \$3,500,000    | \$3,700,000    |
| Receipts Reserved for Appropriation    | \$70,000       | \$75,000       | \$80,000       | \$120,000      | \$100,000      | \$100,000      | \$125,000      | \$125,000      | \$155,000      | \$155,000      |
| Ambulance Receipts                     | \$606,800      | \$598,800      | \$649,500      | \$645,600      | \$641,700      | \$637,800      | \$637,800      | \$633,800      | \$593,800      | \$590,800      |
| Other Sources/Betterment Reserve       | \$564,959      | \$539,721      | \$444,321      | \$397,946      | \$365,996      | \$339,771      | \$330,675      | \$248,975      | \$232,575      | \$180,975      |
| PA Funds (formerly Land Bank)          | \$564,375      | \$543,500      | \$524,350      | \$509,325      | \$473,675      | \$295,800      | \$280,500      | \$270,300      | \$260,100      | \$-            |
| Medicaid Reimbursement                 | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      | \$100,000      |
| Total Non-Property Tax Local Revenue   | \$4,906,134    | \$4,957,021    | \$4,998,171    | \$5,072,871    | \$4,881,371    | \$4,673,371    | \$4,673,975    | \$4,578,075    | \$4,841,475    | \$4,726,775    |

SCENARIO 4

FY 2018-2027 Projection Phase I Wastewater 2% Interest

|  | FY 2018             | FY 2019             | FY 2020             | FY 2021             | FY 2022             | FY 2023             | FY 2024             | FY 2025             | FY 2026             | FY 2027             |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>3. Local Property Tax Revenue</b>     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Base Levy                                | \$44,178,860        | \$45,783,332        | \$47,477,915        | \$49,164,863        | \$50,868,985        | \$55,815,709        | \$57,661,102        | \$59,502,630        | \$61,365,195        | \$63,274,325        |
| Plus Permanent Override                  | \$0                 | \$0                 | \$0                 | \$0                 | \$3,200,000         | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| PLUS:                                    |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| 2 1/2% Increase                          | \$1,104,472         | \$1,144,583         | \$1,186,948         | \$1,229,122         | \$1,271,725         | \$1,395,393         | \$1,441,528         | \$1,487,566         | \$1,534,130         | \$1,581,858         |
| Estimated New Growth                     | \$500,000           | \$550,000           | \$500,000           | \$475,000           | \$475,000           | \$450,000           | \$400,000           | \$375,000           | \$375,000           | \$375,000           |
| Levy Limit Inside Prop. 2 1/2            | \$45,783,332        | \$47,477,915        | \$49,164,863        | \$50,868,985        | \$55,815,709        | \$57,661,102        | \$59,502,630        | \$61,365,195        | \$63,274,325        | \$65,231,183        |
| Debt Exclusions                          | \$841,650           | \$810,638           | \$784,938           | \$755,488           | \$732,007           | \$708,244           | \$679,482           | \$577,238           | \$558,338           | \$537,413           |
| New Capital Debt Exclusion 3.8 million   | \$0                 | \$10,000            | \$10,000            | \$380,000           | \$370,500           | \$361,000           | \$351,500           | \$342,000           | \$332,500           | \$323,000           |
| Cape Cod Commission                      | \$216,538           | \$226,282           | \$236,465           | \$247,105           | \$258,225           | \$269,845           | \$281,988           | \$294,678           | \$307,938           | \$321,796           |
| <b>Total Levy Limit</b>                  | <b>\$46,841,519</b> | <b>\$48,524,835</b> | <b>\$50,196,266</b> | <b>\$52,251,578</b> | <b>\$57,176,441</b> | <b>\$59,000,191</b> | <b>\$60,815,600</b> | <b>\$62,579,111</b> | <b>\$64,473,101</b> | <b>\$66,413,392</b> |
| Free Cash as noted below                 | \$1,500,000         | \$1,500,000         | \$1,650,000         | \$1,800,000         | \$1,650,000         | \$1,500,000         | \$1,500,000         | \$1,500,000         | \$1,650,000         | \$1,850,000         |
| <b>TOTAL GENERAL GOVERNMENT REVENUE:</b> | <b>\$57,124,093</b> | <b>\$58,819,569</b> | <b>\$60,641,752</b> | <b>\$62,879,639</b> | <b>\$67,419,469</b> | <b>\$68,839,110</b> | <b>\$70,607,494</b> | <b>\$72,225,528</b> | <b>\$74,481,332</b> | <b>\$76,453,264</b> |
| <b>TOTAL ALL REVENUES:</b>               | <b>\$57,124,093</b> | <b>\$58,819,569</b> | <b>\$60,641,752</b> | <b>\$62,879,639</b> | <b>\$67,419,469</b> | <b>\$68,839,110</b> | <b>\$70,607,494</b> | <b>\$72,225,528</b> | <b>\$74,481,332</b> | <b>\$76,453,264</b> |
| <b>I. USES OF FUNDS</b>                  |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| <b>TOTAL APPROVED BUDGET</b>             | <b>\$56,491,765</b> | <b>\$58,406,799</b> | <b>\$61,584,230</b> | <b>\$65,849,562</b> | <b>\$68,309,860</b> | <b>\$70,479,247</b> | <b>\$72,517,301</b> | <b>\$74,514,641</b> | <b>\$76,802,826</b> | <b>\$78,972,450</b> |
| PLUS:                                    |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| May ATM articles added to budget         | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Oct TM articles added to budget          | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Budget Overlay                           | \$385,605           | \$412,592           | \$441,479           | \$472,383           | \$505,449           | \$540,831           | \$578,689           | \$619,197           | \$662,541           | \$708,919           |
| Total - TOWN MANAGER:                    | \$56,877,370        | \$58,819,396        | \$62,025,709        | \$66,321,945        | \$68,815,309        | \$71,020,078        | \$73,095,990        | \$75,133,838        | \$77,465,367        | \$79,681,369        |
| FUNDS USED FOR OFFSET:                   |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Overlay Surplus                          | \$0                 | \$0                 | \$0                 | \$200,000           | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| <b>BALANCE/(SHORTFALL)</b>               | <b>\$246,723</b>    | <b>\$173</b>        | <b>-\$1,383,957</b> | <b>-\$3,242,306</b> | <b>-\$1,395,840</b> | <b>-\$2,180,968</b> | <b>-\$2,488,496</b> | <b>-\$2,908,310</b> | <b>-\$2,984,035</b> | <b>-\$3,228,105</b> |

SCENARIO 4 FY 2018-FY 2027 Phase I Wastewater 2% Interest



**SCENARIO 8**

**FY 2018-2027 Projection Phase II Wastewater 2% Interest**

| <b>I. SOURCES OF FUNDS</b>                | <b>FY 2018<br/>Budget</b> | <b>FY 2019<br/>Budget</b> | <b>FY 2020<br/>Budget</b> | <b>FY 2021<br/>Budget</b> | <b>FY 2022<br/>Budget</b> | <b>FY 2023<br/>Budget</b> | <b>FY 2024<br/>Budget</b> | <b>FY 2025<br/>Budget</b> | <b>FY 2026<br/>Budget</b> | <b>FY 2027<br/>Budget</b> |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>A. GENERAL GOVERNMENT</b>              |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| <b>1. Cherry Sheet Estimates</b>          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| a. Resolution Aid (Chapter 70)            |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| b. Education Offset Items                 |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| c. Charter Tuition Reimburse              |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| d. Charter School Capital Facility        |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| e. School Choice                          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| f. Reimbursements (School Construction)   |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| g. Library Offset                         |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| h. Lottery and Other Aid                  | \$5,806,000               | \$5,825,160               | \$5,844,385               | \$5,863,672               | \$5,883,022               | \$5,902,436               | \$5,921,914               | \$5,941,456               | \$5,961,063               | \$5,980,735               |
|   | \$5,806,000               | \$5,825,160               | \$5,844,385               | \$5,863,672               | \$5,883,022               | \$5,902,436               | \$5,921,914               | \$5,941,456               | \$5,961,063               | \$5,980,735               |
| LESS:                                     |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Direct Offsets: Education & Lib.          |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| School Choice Tuition                     |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Cherry Sheet Assessment                   | \$1,929,560               | \$1,987,447               | \$2,047,070               | \$2,108,482               | \$2,171,365               | \$2,236,888               | \$2,303,995               | \$2,373,114               | \$2,444,308               | \$2,517,637               |
|   | \$1,929,560               | \$1,987,447               | \$2,047,070               | \$2,108,482               | \$2,171,365               | \$2,236,888               | \$2,303,995               | \$2,373,114               | \$2,444,308               | \$2,517,637               |
| Total:                                    | \$1,929,560               | \$1,987,447               | \$2,047,070               | \$2,108,482               | \$2,171,365               | \$2,236,888               | \$2,303,995               | \$2,373,114               | \$2,444,308               | \$2,517,637               |
| Net Estimated State Revenues              | \$3,876,440               | \$3,837,713               | \$3,797,315               | \$3,755,190               | \$3,711,657               | \$3,665,548               | \$3,617,919               | \$3,568,342               | \$3,516,755               | \$3,463,098               |
|   | \$3,876,440               | \$3,837,713               | \$3,797,315               | \$3,755,190               | \$3,711,657               | \$3,665,548               | \$3,617,919               | \$3,568,342               | \$3,516,755               | \$3,463,098               |
| Total Cherry Sheet - State                | \$3,876,440               | \$3,837,713               | \$3,797,315               | \$3,755,190               | \$3,711,657               | \$3,665,548               | \$3,617,919               | \$3,568,342               | \$3,516,755               | \$3,463,098               |
|   | -12.04%                   | -1.00%                    | -1.05%                    | -1.11%                    | -1.16%                    | -1.24%                    | -1.30%                    | -1.37%                    | -1.45%                    | -1.53%                    |
| <b>2. Non-Property Tax Local Revenues</b> |                           |                           |                           |                           |                           |                           |                           |                           |                           |                           |
| Local Estimated Receipts - General        | \$ 3,000,000              | \$ 3,100,000              | \$ 3,200,000              | \$ 3,300,000              | \$ 3,200,000              | \$ 3,200,000              | \$ 3,200,000              | \$ 3,200,000              | \$ 3,500,000              | \$ 3,700,000              |
| Receipts Reserved for Appropriation       | \$ 70,000                 | \$ 75,000                 | \$ 80,000                 | \$ 120,000                | \$ 100,000                | \$ 100,000                | \$ 125,000                | \$ 125,000                | \$ 155,000                | \$ 155,000                |
| Ambulance Receipts                        | \$ 606,800                | \$ 598,800                | \$ 649,500                | \$ 645,600                | \$ 641,700                | \$ 637,800                | \$ 637,800                | \$ 633,800                | \$ 593,800                | \$ 590,800                |
| Other Sources/Betterment Reserve          | \$ 564,959                | \$ 539,721                | \$ 444,321                | \$ 397,946                | \$ 365,996                | \$ 339,771                | \$ 330,675                | \$ 248,975                | \$ 232,575                | \$ 180,975                |
| CPA Funds (formerly Land Bank)            | \$ 564,375                | \$ 543,500                | \$ 524,350                | \$ 509,325                | \$ 473,675                | \$ 295,800                | \$ 280,500                | \$ 270,300                | \$ 260,100                | \$ -                      |
| Medicaid Reimbursement                    | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 | \$100,000                 |
| Total Non-Property Tax Local Revenue      | \$4,906,134               | \$4,957,021               | \$4,998,171               | \$5,072,871               | \$4,881,371               | \$4,673,371               | \$4,673,975               | \$4,578,075               | \$4,841,475               | \$4,726,775               |

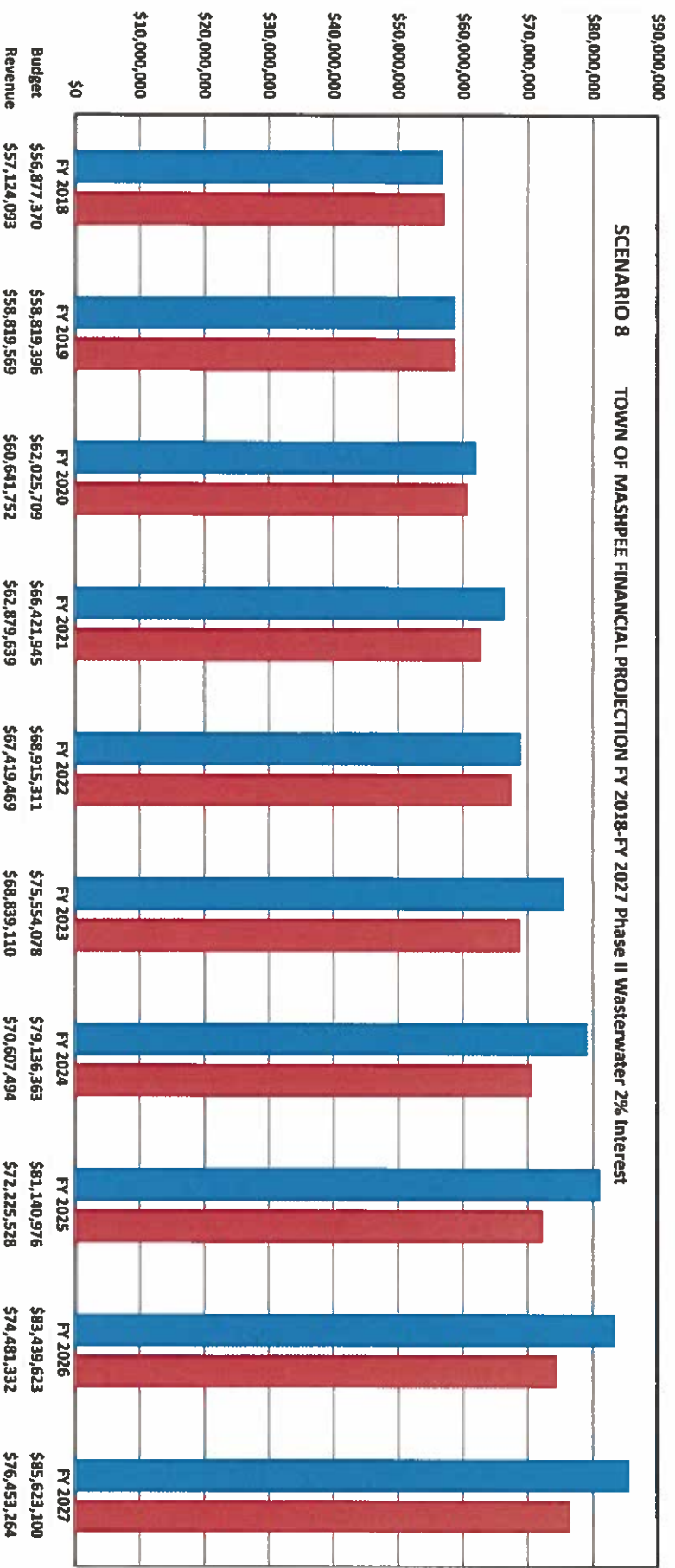


SCENARIO 8

FY 2018-2027 Projection Phase II Wastewater 2% Interest

|  | FY 2018             | FY 2019             | FY 2020             | FY 2021             | FY 2022             | FY 2023             | FY 2024             | FY 2025             | FY 2026             | FY 2027             |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>3. Local Property Tax Revenue</b>     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Base Levy                                | \$44,178,860        | \$45,783,332        | \$47,477,915        | \$49,164,863        | \$50,868,985        | \$55,815,709        | \$57,661,102        | \$59,502,630        | \$61,365,195        | \$63,274,325        |
| Plus Permanent Override                  | \$0                 | \$0                 | \$0                 | \$0                 | \$3,200,000         | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| PLUS:                                    |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| 2 1/2% Increase                          | \$1,104,472         | \$1,144,583         | \$1,186,948         | \$1,229,122         | \$1,271,725         | \$1,395,393         | \$1,441,528         | \$1,487,566         | \$1,534,130         | \$1,581,858         |
| Estimated New Growth                     | \$500,000           | \$550,000           | \$500,000           | \$475,000           | \$475,000           | \$450,000           | \$400,000           | \$375,000           | \$375,000           | \$375,000           |
| Levy Limit Inside Prop. 2 1/2            | \$45,783,332        | \$47,477,915        | \$49,164,863        | \$50,868,985        | \$55,815,709        | \$57,661,102        | \$59,502,630        | \$61,365,195        | \$63,274,325        | \$65,231,183        |
| Debt Exclusions                          | \$841,650           | \$810,638           | \$784,938           | \$755,488           | \$732,007           | \$708,244           | \$679,482           | \$577,238           | \$558,338           | \$537,413           |
| New Capital Debt Exclusion 3.8 million   | \$0                 | \$10,000            | \$10,000            | \$380,000           | \$370,500           | \$361,000           | \$351,500           | \$342,000           | \$332,500           | \$323,000           |
| Cape Cod Commission (4.5% INCREASE)      | \$216,538           | \$226,282           | \$236,465           | \$247,105           | \$258,225           | \$269,845           | \$281,988           | \$294,678           | \$307,938           | \$321,796           |
| <b>Total Levy Limit</b>                  | <b>\$46,841,519</b> | <b>\$48,524,835</b> | <b>\$50,196,266</b> | <b>\$52,251,578</b> | <b>\$57,176,441</b> | <b>\$59,000,191</b> | <b>\$60,815,600</b> | <b>\$62,579,111</b> | <b>\$64,473,101</b> | <b>\$66,413,392</b> |
| Free Cash as noted below                 | \$1,500,000         | \$1,500,000         | \$1,650,000         | \$1,800,000         | \$1,650,000         | \$1,500,000         | \$1,500,000         | \$1,500,000         | \$1,650,000         | \$1,850,000         |
| <b>TOTAL GENERAL GOVERNMENT REVENUE:</b> | <b>\$57,124,093</b> | <b>\$58,819,569</b> | <b>\$60,641,752</b> | <b>\$62,879,639</b> | <b>\$67,419,469</b> | <b>\$68,839,110</b> | <b>\$70,607,494</b> | <b>\$72,225,528</b> | <b>\$74,481,332</b> | <b>\$76,453,264</b> |
| <b>TOTAL ALL REVENUES:</b>               | <b>\$57,124,093</b> | <b>\$58,819,569</b> | <b>\$60,641,752</b> | <b>\$62,879,639</b> | <b>\$67,419,469</b> | <b>\$68,839,110</b> | <b>\$70,607,494</b> | <b>\$72,225,528</b> | <b>\$74,481,332</b> | <b>\$76,453,264</b> |
| <b>II. USES OF FUNDS</b>                 |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| <b>TOTAL APPROVED BUDGET</b>             | <b>\$56,491,765</b> | <b>\$58,406,799</b> | <b>\$61,584,230</b> | <b>\$65,949,562</b> | <b>\$68,409,862</b> | <b>\$75,013,247</b> | <b>\$78,557,674</b> | <b>\$80,521,779</b> | <b>\$82,777,082</b> | <b>\$84,914,181</b> |
| PLUS:                                    |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| May ATM articles added to budget         | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Oct IM articles added to budget          |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Budget Overlay                           | \$385,605           | \$412,597           | \$441,479           | \$472,383           | \$505,449           | \$540,831           | \$578,689           | \$619,197           | \$662,541           | \$708,919           |
| Total - TOWN MANAGER:                    | \$56,877,370        | \$58,819,396        | \$62,025,709        | \$66,421,945        | \$68,915,311        | \$75,554,078        | \$79,136,363        | \$81,140,976        | \$83,439,623        | \$85,623,100        |
| FUNDS USED FOR OFFSET:                   |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Overlay Surplus                          | \$0                 | \$0                 | \$0                 | \$200,000           | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| <b>BALANCE/(SHORTFALL)</b>               | <b>\$246,723</b>    | <b>\$173</b>        | <b>-\$1,383,957</b> | <b>-\$3,342,306</b> | <b>-\$1,495,842</b> | <b>-\$6,714,968</b> | <b>-\$8,528,869</b> | <b>-\$8,915,448</b> | <b>-\$8,958,291</b> | <b>-\$9,169,836</b> |

**SCENARIO 8 TOWN OF MASHPEE FINANCIAL PROJECTION FY 2018-FY 2027 Phase II Wastewater 2% Interest**



### SCENARIO 8

TOWN OF MASHPEE FINANCIAL PROJECTION TREND LINE FY 2018 THRU FY 2027 (PHASE II WASTEWATER 2%)

