

**Darien Public Schools  
Forecast by Month  
FY 20**

	<b>Budget</b>	<b>September</b>	<b>October</b>	<b>November</b>	<b>December</b>	<b>January</b>	<b>February</b>	<b>March*</b>
Salaries	\$ 67,469,883	\$ 67,043,504	\$ 67,035,847	\$ 66,948,221	\$ 66,924,059	\$ 66,872,562	\$ 66,846,984	\$ 66,437,006
Operating	\$ 16,888,025	\$ 17,067,891	\$ 16,887,557	\$ 17,049,485	\$ 17,049,485	\$ 17,090,959	\$ 17,064,151	\$ 16,710,786
Fixed	\$ 19,725,832	\$ 19,610,870	\$ 19,598,854	\$ 19,602,787	\$ 19,602,239	\$ 19,564,115	\$ 19,539,840	\$ 19,290,883
Equipment	\$ 641,476	\$ 641,476	\$ 641,476	\$ 641,475	\$ 641,476	\$ 641,476	\$ 641,476	\$ 646,354
Revenue	\$ (4,606,806)	\$ (4,608,127)	\$ (4,433,978)	\$ (4,433,978)	\$ (4,434,519)	\$ (4,402,569)	\$ (4,377,108)	\$ (3,846,634)
<b>Total</b>	<b>\$ 100,118,409</b>	<b>\$ 99,755,614</b>	<b>\$ 99,729,758</b>	<b>\$ 99,807,991</b>	<b>\$ 99,782,740</b>	<b>\$ 99,766,544</b>	<b>\$ 99,715,343</b>	<b>\$ 99,238,396</b>
<b>Forecasted Balance</b>		<b>\$ 362,795</b>	<b>\$ 388,651</b>	<b>\$ 310,418</b>	<b>\$ 335,669</b>	<b>\$ 351,865</b>	<b>\$ 403,066</b>	<b>\$ 880,013</b>
		<b>0.36%</b>	<b>0.39%</b>	<b>0.31%</b>	<b>0.34%</b>	<b>0.35%</b>	<b>0.40%</b>	<b>0.88%</b>
<b>General Education RC's</b>		\$ 564,467	\$ 399,543	\$ 459,221	\$ 490,680	\$ 544,790	\$ 579,906	\$ 786,903
<b>Special Education RC's</b>		\$ (201,672)	\$ (10,891)	\$ (148,802)	\$ (155,011)	\$ (192,923)	\$ (176,840)	\$ 93,110

*\*Assumes closure until May 4th*

## Memorandum

**DATE:** April 7, 2020  
**TO:** Dr. Alan Addley, Superintendent of Schools  
**FROM:** Richard Rudl, Director of Finance & Operations  
**SUBJECT:** FY 2020 Financial Report through March 2020

Enclosed please find the attached:

1. Financial report for fiscal year 2020 through March 2020.
2. List of accounting adjustments for March 2020 within Broad Categories
3. List of Transfers Approved by the Superintendent of Schools
4. Food Service Fund Projection
5. Governor Lamont's Executive Order 7R
6. PowerPoint

### **Highlights of the first financial report through March 2020:**

***This forecast assumes school will not re-open until May 4<sup>th</sup>.***

The financial report currently shows a year-end forecast of \$880,013 or 0.88%. The General Education RC's forecast a current surplus of \$786,903 with the Special Education RC's forecasting a surplus of \$93,110.

The highlights of that surplus include:

RC 1 (Darien High School):

- Salary savings due to an FMLA leave of absence of \$23,027. We will be transferring \$15,615 from this account to technology to support resources for technology and eLearning.
- Student Interns shows a favorable balance of \$600.
- Substitute's savings of \$30,789. Due to the closure, we do not have the need for substitutes outside of building substitutes and teacher covering teacher coverage. This is anticipated to create salary savings for the remainder of the year or closure.
- Salary savings due to a retirement in a secretarial position of \$30,485. This position is not intended to be filled as it is recommended in the FY21 budget as a budget reduction. As discussed in previous finance committee meetings we will

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be transferring \$25,000 to consulting services in RC16 to encumber funds for a transportation study. We will be able to reserve this encumbrance on our balance sheet should the closure extend past June 30<sup>th</sup> so that funds are earmarked for the study in this fiscal year.

- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$34,274. We would expect to refine these areas as the closure extends.

RC 2 (Fitch Academy):

- Salary savings of \$4,118.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, travel expense. We are anticipating a budgetary surplus of \$6,041.

RC 3 (Middlesex Middle School):

- Salary savings due to FMLA leave of absences of \$85,512.
- Salary savings of \$4,481 due to staff turnover.
- Student Interns shows a favorable balance of \$600.
- Substitute's savings of \$24,159. Due to the closure, we do not have the need for substitutes outside of building substitutes and teacher covering teacher's coverage. This is anticipated to create salary savings for the remainder of the year or closure.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$32,317. We would expect to refine these areas as the closure extends.

RC5 (Hindley):

- Salary savings of \$1,046 due to staff turnover.
- Salary savings due to a long-term unpaid leave of absence of \$37,290. This position is covered by a Long Term substitute, which is charged to RC 18.
- Salary savings of \$1,040 in curriculum supervision.
- Student Interns shows a favorable balance of \$600.
- Due to the closure we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$12,087. We would expect to refine these areas as the closure extends.

RC7 (Holmes):

- Salary savings due to a long-term unpaid leave of absence of \$37,673. This position is being covered by a Long Term substitute, which is charged to RC 18.
- Salary savings of \$2,482 due to staff turnover.

- Intern's savings of \$7,800. Holmes was unable to secure a second intern for the last semester and as a result will have this balance available for the school year.
- Salary savings of \$465 in curriculum supervision.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$2,009. We would expect to refine these areas as the closure extends.

#### RC8 (Ox Ridge):

- Student Interns shows a favorable balance of \$600.
- Salary savings of \$206 for Teacher Aides.
- Salary savings of \$780 in curriculum supervision.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$3,987. We would expect to refine these areas as the closure extends.

#### RC 9 (Royle)

- Salary savings of \$6,862 due to staff turnover.
- Salary savings of \$1,300 in curriculum supervision.
- Due to the closure we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, repairs. The majority of items that would be purchased during the closure would have to be e-resources as items would not be delivered to teacher's homes. As a result, we are anticipating budgetary savings of \$10,465. We would expect to refine these areas as the closure extends.

#### RC 10 (Tokeneke):

- Salary savings of \$4,288 due to staff turnover.
- Salary savings of \$1,040 in curriculum supervision.
- Salary savings of \$26.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$17,782. We would expect to refine these areas as the closure extends.

#### RC11 (Athletics and PE):

- Due to the closure, custodial overtime for the YCMA is showing a savings of \$2,354.
- Due to the closure, weight room is showing a savings of \$4,600.
- Due to the closure, intramurals is showing a cumulative savings of \$29,171.
- Due to the closure, there is a forecast of a shorten spring season, with an opening of May 1<sup>st</sup> thus resulting in a forecasted savings for athletic transportation of \$123,098. Should the closure extend, this savings will increase.

- Due to the closure, there is a forecast of a shorten spring season, with an opening of May 1<sup>st</sup> thus resulting in a forecasted savings for officials of \$36,318. Should the closure extend this savings will increase.
- Due to the closure, we are not anticipating the purchasing of most operating and equipment accounts such as consumables, training supplies and equipment. As a result, we are anticipating budgetary savings of \$5,566. We would expect to refine these areas as the closure extends.

RC12 (Maintenance):

- We have suspended services for City Carting during the closure, which has resulted in a savings of \$8,520.
- We have suspended services for Lionheart Cleaning services, which has resulted in a savings of \$28,219. Should the closure extend this will increase.
- Due to the closure, there are no professional meetings, which results in a savings of \$2,966.
- Snow removal shows a positive \$4,268. We have had less than expected snow this winter.
- Due to the closure, spring facility and field rentals are not able to proceed. As a result, we will not collect \$102,632 in anticipated revenue.

RC 13 (Music):

- Due to the closure we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$8,990. We would expect to refine these areas as the closure extends.
- Due to the closure, there is an anticipated reduction in spring transportation for music resulting in a projected savings of \$3,381.

RC 14 (Art):

- Due to the closure, we are not anticipating the purchasing of most operating and equipment accounts such as classroom reference, periodicals, and teaching supplies. As a result, we are anticipating budgetary savings of \$10,990. We would expect to refine these areas as the closure extends.

RC 15 (Technology):

- Due to the closure, there are no anticipated extra hours in the copy center resulting in a budgetary savings of \$885.
- Consultant services is projected at a deficit of \$21,100, as additional resources were needed for technology support for eLearning. This will be a transfer with funding from salary savings in RC1.
- Local travel is projected to be a savings of \$1,885 due to the closure.
- Equipment is projected to be a deficit of \$11,120 to support additional devices for staff to work at home. This will be a transfer with funding from salary savings in RC 3.

RC 16 (Administration):

- Consultant services shows a negative \$25,000 variance. This will be a transfer to support the transportation study with funding coming from salary savings in RC 1.
- Consultant services shows an additional deficit of \$71,123 to support the Sodexo Food Service Director contract. This was previously expensed in the food service budget but given the closure, we have no food sales to support expenditures. As a result, the projection for the Food Service Budget is to be in a deficit should the closure extend the school year. This will result in expenses such as this being moved to the operating budget as shown on the Food Service projection schedule.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as professional meetings and printing. As a result, we are anticipating budgetary savings of \$19,211. We would expect to refine these areas as the closure extends.

RC 17 (Health):

- Substitute's savings of \$8,954. Due to the closure, we do not have the need for substitutes. This is anticipated to create salary savings for the remainder of the year or closure.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as periodicals, office supplies, travel. As a result, we are anticipating budgetary savings of \$1,207. We would expect to refine these areas as the closure extends.

RC 18 (Personnel):

- Budget Control remains untouched at \$263,360
- Due to the closure, substitutes for professional development are not expected to be utilized. As a result, we are projecting a savings of \$19,524.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as recruitment, travel and staff development. As a result, we are anticipating budgetary savings of \$29,490. We would expect to refine these areas as the closure extends.

RC 19 (Curriculum):

- Salary savings of \$1,154 due to staff turnover of a secretary position, which has now been filled.
- Salary savings of \$4,405.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as travel, field trips, standardized testing and materials. As a result, we are anticipating budgetary savings of \$25,313. We would expect to refine these areas as the closure extends.

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RC 20 (Finance):

- Auditing Services shows a favorable balance of \$184 as this expense has been paid and Blum Shapiro has filed the audit.

- Due to the closure, we are not anticipating the purchasing of most operating materials such as travel, memberships, and professional development. As a result, we are anticipating budgetary savings of \$771. We would expect to refine these areas as the closure extends.

#### RC 22 (Technology Education):

- Due to the closure, we are not anticipating the purchasing of most operating materials such as teaching supplies, periodicals, repairs. As a result, we are anticipating budgetary savings of \$8,433. We would expect to refine these areas as the closure extends.

#### RC 23 (Continuing Education/Summer School)

- Adult Education Contracted Services has a positive forecast of \$5,000. We have confirmed with Stamford Public Schools we have four less adults participating in the Adult Education program and as a result, we will spend less for these services than previously anticipated or experienced in previous years.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as mailing expenses, office supplies, printing. As a result, we are anticipating budgetary savings of \$7,883. We would expect to refine these areas as the closure extends. Should DSS be canceled this would increase budgetary savings in these categories.
- Due to the closure, we have seen a reduction in individuals signing up Darien Summer School as well as requests for refunds. However, it would be more appropriate to record revenue received from Darien Summer School as a prepaid revenue on our balance sheet for tuition paid prior to 7/1/2020 but intended for the summer 2020 program. Then we would release that revenue to FY21, as that revenue is reflective of the summer program for FY21. This would allow us to reflect the revenue for the program that is run as opposed to a mixture of revenue for two summers. As a result, we are forecasting the revenue to be \$428,132 less than budget. Should Darien Summer School proceed this summer collected revenue would be reflected in FY 21. If Darien Summer School has to close due to COVID-19 pandemic, we would have a \$131,820 deficit in FY 21 due to the loss in revenue net of expenditures.

#### RC 24 (Special Education):

- The forecast for Assistant Director of Special Education is a positive \$41,776 as this position remains vacant. It is anticipated this vacancy will be filled by Kristen O'Reilly, the DHS department chair. Once that is finalized this will result in the salary savings here be removed but salary savings in RC1 materializing.
- The forecast for curriculum supervision is a salary savings of \$878.
- Substitute's savings of \$24,602. Due to the closure, we do not have the need for substitutes. This is anticipated to create salary savings for the remainder of the year or closure.
- Due to the closure there is a forecasted reduction in homebound tutoring, as a result there is savings of \$65,163.

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- The forecast for teacher salary savings is \$19,819.
- Due to the closure, we are utilizing more contracted services for speech to support eLearning, which has resulted in a negative forecast of \$13,110.
- We currently have a vacant psychologist position resulting in salary savings of \$62,696. We are transferring these funds to consultant services as these services are being provided by a consultant during the closure until a new psychologist can be hired.
- The forecast for SESS Facilitator is a positive \$1,970 due to staff turnover.
- The principal/directory secretary is a positive \$1,549 due to staff turnover.
- Teacher aides is a positive \$41,626 due to staff turnover.
- Transportation/driver is forecasted as a positive \$13,046 due to a resignation.
- Nurse forecast is a positive \$18,127 due to a retirement.
- Legal fees are forecasted to have a negative variance of \$(20,000).
- Consultant services are forecasted to have a negative variance of \$(60,000) due to the need to backfill a vacant position in psychology. This will be a transfer from the salary savings of the vacant psychology position. However, given the closure there are encumbrances we continue to review and discussion with vendors about whether or not services will not be applied during the closure. If these encumbrances are reduced, this could reduce the negative forecast.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, travel, and consumables. As a result, we are anticipating budgetary savings of \$8,485. We would expect to refine these areas as the closure extends.
- Governor Lamont issued executive order 7R, which requires districts to continue to pay transportation costs to ensure driver's employment is maintained and bus companies can resume services upon the re-opening of schools. The rate charged Darien is now reduced to 81.2% for out of district transportation and forecasted at 95% for in district transportation (the lack of a bus depot results in a higher percentage cost). This rate is based on direct salaries, benefits and overhead such as vehicles, insurance that directly service Darien. This is resulting in a favorable forecast of \$48,901.
- Tuition Public Schools is now forecasted to have a positive variance of \$37,025 due to changes in student placements.
- Currently we are forecasting Tuition Non Public to be held flat to budget. The Governor's Executive Order does also speak to special education providers. We are currently working with Shipman and Goodwin to review contracts to determine if there are any potential reduction in expenditures. As this materializes the forecast will be updated. Any reductions here would likely result in an excess cost adjustment, which would be applied to the FY21 ECS payment.
- Excess Cost is currently forecasted at \$2,661,723, which is \$(189,375) less than budget. The entitlement cap has been set at 74.8%. We have received the first installment or 75% of our anticipated reimbursement, which is \$1,996,292. The balance is anticipated to be paid in May. As a result of this, I have updated the forecast from the previous month of \$2,643,330, resulting in an increase of revenue of \$18,393. However, we submitted our March 1<sup>st</sup> filing a total claim of

\$3,590,252, which at 74.8% would be \$2,685,508 if accepted in full. This would result in an additional \$23,785 over the current forecast. Should we see our filing accepted in full we will update the forecast at that time. Given the closure, it is anticipated that we will spend less from March 1<sup>st</sup> through June 30<sup>th</sup>, this will ultimately result in an excess cost adjustment, which is anticipated to be attached to the ECS funding the Town receives in FY21. This will likely result in a reduction of ECS funding to the Town of Darien.

RC 25 (Fixed):

- Governor Lamont issued executive order 7R, which requires districts to continue to pay transportation costs to ensure driver's employment is maintained and bus companies can resume services upon the re-opening of schools. The rate charged Darien is now forecasted at 95% for in district transportation. This rate is based on direct salaries, benefits and overhead such as vehicles, insurance that directly service Darien. This is resulting in a favorable forecast of \$17,250. Should the closure extend past May 1<sup>st</sup> this balance will increase.
- The district will not be paying for the late bus added during the year due to the closure or the Middle School late bus. This is a projected savings of \$4,896. Should the closure extend past May 1<sup>st</sup> we would see additional savings.
- Due to the closure we are forecasting a savings in diesel fuel due to the buses not running. This is anticipated to result in a favorable balance of \$11,171.
- The forecast for fuel oil/natural gas is a positive \$38,625. Both Darien High School and Middlesex Middle School have seen a decline in costs due to the switch in natural gas. Based on this we expect to be under budget in this category and will continue to refine this projection as the heating season progresses.
- Water is currently positive forecast of \$4,946.
- Due to the closure, we are anticipated increased electricity savings totaling \$88,149.
- Sewer Service is anticipated to show a favorable forecast of \$3,923.
- Due to the closure, the food service fund has no sales to support its expenditures. As a result, we are recommending reclassifying payroll tax expenditures that previously would have been in the food service budget to the general operating budget. This is creating a forecasted overage of \$59,156.
- Based on census changes from when the FY20 Budget was adopted and our current census for health insurance we are anticipating savings of \$246,000 in health insurance. This represents 18 insurance plan changes.
- Currently, we are \$125,000 under budget for longevity payments within the benefits account. We are forecasting this as a savings to the budget.
- Due to the closure, the Food Service budget is now projected to use 100% of its fund balance as we are not generating any food sales. As a result, we are recommending moving health insurance expense from the Food Service budget to the operating budget. This will be an added expense of \$137,287.
- Medicaid reimbursement revenue has been received in the amount of \$5,309.

RC 26 (Early Learning Program)

- Salary savings of \$29,260 due to a vacancy.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, and consumables. As a result, we are anticipating budgetary savings of \$8,485. We would expect to refine these areas as the closure extends.
- ELP Tuition is forecasted at a negative variance of \$45,343. We have not received the number of paying students as anticipated. This year we received 47 paying students compared to 62 students in the previous year. As a result, the revenue line item will fall short of budget. Below is a breakdown of collection of tuition:

Gross Tuition (47 Students at \$6,651)	\$312,597
Pro-Rated for students who started late or left early	\$(28,031)
Pro-Rated for students reclassified as Special Education	\$(3,752)
Non Refundable deposits for students who did not attend	\$3,900
2% discount for parents paying in full	\$(1,499)
Refunds	\$(5,963)
<b>Total</b>	<b>\$277,252</b>

RC	Fiscal Year Adjusted Budget	Fiscal Year 2020 Forecast	Forecasted Balance
RC 1 Darien High School	\$13,439,420	\$13,320,244	\$119,176
RC 2 Fitch Academy	\$490,123	\$479,964	\$10,159
RC 3 Middlesex	\$10,514,000	\$10,366,932	\$147,068
RC 5 Hindley	\$3,656,104	\$3,604,041	\$52,063
RC 7 Holmes	\$3,479,908	\$3,429,480	\$50,428
RC 8 Ox Ridge	\$3,575,046	\$3,570,072	\$4,974
RC 9 Royle	\$3,176,232	\$3,155,605	\$20,627
RC 10 Tokeneke	\$3,390,353	\$3,367,216	\$23,136
RC 11 Athletics	\$1,831,045	\$1,629,937	\$201,108
RC 12 Maintenance	\$3,301,376	\$3,359,595	\$(58,219)
RC 13 Music	\$276,572	\$263,022	\$13,550
RC 14 Art	\$113,002	\$102,012	\$10,990
RC 15 Technology	\$2,858,852	\$2,888,301	\$(29,449)
RC 16 Administration	\$955,885	\$1,031,947	\$(76,062)
RC 17 Health	\$850,515	\$840,347	\$10,168
RC 18 Personnel	\$1,268,415	\$956,042	\$312,374
RC 19 Curriculum	\$2,353,178	\$2,322,307	\$30,871
RC 20 Finance	\$590,028	\$588,755	\$1,273

RC 21 Library/Media	\$185,958	\$185,368	\$590
RC 22 Technology Education	\$49,977	\$41,544	\$8,433
RC 23 Summer School	\$(65,536)	\$349,650	\$(415,186)
RC 24 Special Education	\$23,345,595	\$23,242,417	\$103,178
RC 25 Fixed Expenditures	\$19,296,734	\$18,947,903	\$348,831
RC 26 ELP	\$1,185,626	\$1,195,694	\$(10,068)
<b>Total</b>	<b>\$100,118,408</b>	<b>\$99,238,396</b>	<b>\$880,013</b>

Transfers approved by the Superintendent of Schools:

Broad Category	Description	RC	To	From	Reason
Professional Services	Consultant Services	16	\$25,000		Transportation Study Encumbrance
Salaries	Principal/Director Secretary	1		\$25,000	Transportation Study Encumbrance

Broad Category	Description	RC	To	From	Reason
Professional Services	Consultant Services	16	\$71,123		Reclassification of Sodexo Food Contract
Salaries	Classroom Teachers	3		\$41,744	Reclassification of Sodexo Food Contract
Salaries	Classroom Teachers	3		\$29,378	Reclassification of Sodexo Food Contract

Broad Category	Description	RC	To	From	Reason
Professional Services	Consultant Services	24	\$60,000		Special Education Services
Salaries	Psychologist	24		\$60,000	Special Education Services

Broad Category	Description	RC	To	From	Reason
Professional Services	Contracted Speech	24	\$13,110		Special Education Services
Salaries	Teacher Aides	24		\$13,110	Special Education Services

Broad Category	Description	RC	To	From	Reason
Professional Services	Consultant Services	15	\$21,100		Technical Support for eLearning
Salaries	Classroom Teachers	1		\$10,870	Technical Support for eLearning

Salaries	Classroom Teachers	1		\$4,785	Technical Support for eLearning
Salaries	Classroom Teachers	1		\$5,485	Technical Support for eLearning

Broad Category	Description	RC	To	From	Reason
Equipment	Technology Equipment	15	\$11,120		Devices for staff to work at home
Salaries	Classroom Teachers	3		\$11,120	Devices for staff to work at home

## Memorandum

**DATE:** April 14, 2020  
**TO:** Board of Education  
**FROM:** Dr. Alan Addley, Superintendent of Schools  
Richard Rudl, Director of Finance & Operations

Included below are some additional financial details based on the March Financial Report highlighting some of the major changes due to the closure of school due to COVID-19.

### **Transportation:**

Governor Lamont, issued an executive order at the end of March requiring districts to continue paying transportation costs during the closure to provide assurances that when school re-opens busing would be able to resume. The order calls for districts to pay actual expenditures based on costs directly attributable to the district but not provide profit margin to companies. Currently we are in the process of working on amendments to those contracts based on this order. Our out of district transportation provided by Relia and ECS Transportation is reflected at 81.6%, which is based on driver salaries, benefits and direct overhead associated with Darien services such as vehicles and insurance. For home to school transportation with First Student this is currently estimated at 95%, which is higher due to the cost associated with the bus garage in Stamford. We are currently working with Shipman and Goodwin on amended agreements and refinement of First Student costs. Based on this the projected savings for a 1.5 month closure is \$82,218 for both Special Education and Home to School services. Given the closure, is extended to May 20<sup>th</sup> we anticipate further savings, which we will reflect in the April financial report.

We are not anticipating costs associated with athletic or music transportation during the closure as these are considered outside of home to school transportation. As such we are forecasting savings of \$3,381 for Music transportation and \$123,098 for Athletic transportation.

### **Food Service Operation and Contract:**

Governor Lamont, issued an executive order requiring districts to continue paying its employees. Food Service employees are currently paid out of the Food Service Fund, but given we will have no sales during the closure this fund will begin to use its fund balance to support these expenditures. Should the district be closed for the year, we are anticipated this fund to go into a deficit by approximately, \$50,000 resulting in an operating loss of \$355,000 this fiscal year. Given this we are

## **DARIEN PUBLIC SCHOOLS**

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recommending shifting expenses from the food service fund to the general operating account to free up resources and re-establish a portion of the fund balance so the program can be fully operational next fiscal year. This will include shifting health insurance expenses, payroll tax expenses, Sodexo food service director contract, point of sale system, and propane expenses. Total shift of expenses is anticipated to be approximately, \$280,000. We would anticipate making these adjustments towards the end of April or early May. It would require a transfer request for payroll taxes and the point of sale system however insurance and propane have an available balance to absorb the reclassification without a transfer.

### **Expenditures & Savings Related to Closure:**

Due to the closure we have had numerous adjustments both positive and negative to our budget that we otherwise would not have had. These include:

#### **Expenses:**

<b>Description of Item</b>	<b>Forecasted Expenses</b>
Custodial Overtime during the first week of closure to sanitize the buildings	\$7,328
Field signs indicating closure	\$6,438
Gloves, Masks, Supplies	\$8,339
Food Service Expenses Reclassified	\$280,291
Tier 3 Technical Support for eLearning	\$21,100
Devices for Staff and VPN software	\$11,200
Hot spots	\$176
Zoom Software*	\$22,500
eBooks	\$11,863
<b>Total</b>	<b>\$369,235</b>

\*Zoom is not reflected in the March Financial Report but will be reflected in the April Financial Report as this expense occurred in April.

## **DARIEN PUBLIC SCHOOLS**

### **Savings:**

<b>Description of Item</b>	<b>Forecasted Savings</b>
Special Education Transportation	\$48,901
Home to School Transportation	\$33,317
Facilities Services (Contracted Cleaning, Garbage, Professional Meetings)	\$39,705
Electricity	\$40,000
Substitutes	\$108,028
Homebound Tutoring/Pupil Evaluations	\$92,053
Athletic Transportation	\$123,098
Sports Officials	\$36,318
Intramurals and YMCA Overtime	\$36,126
Various Operating Accounts	\$252,646
Positions remaining vacant during closure (Para's, Driver, Nurse)	\$102,059
Furniture Savings	\$6,241
Music Transportation	\$3,381
<b>Total Forecasted Savings</b>	<b>\$921,873</b>

### **Lost Revenue:**

<b>Description of Item</b>	<b>Forecasted Revenue Loss</b>
Field and Building Rental	\$102,632
Summer School	\$428,132
<b>Total</b>	<b>\$530,764</b>

### **Darien Summer School:**

Currently, enrollment is at 30% of typical enrollment with only 35 classes of the 227 offerings meeting minimum enrollment. Should the 192 offerings not meet minimum enrollment we would have to refund revenue associated with those 192 offerings, which would decrease revenue collections by about 85%. We are seeing a significant drop in enrollment due to the closure and concerns about whether DSS can run this summer. As a result, we have only collected approximately \$260,000 (inclusive of the programs under minimum enrollment) in revenue for DSS but parents still have the ability requests refunds prior to May 1<sup>st</sup> and if DSS is cancelled this revenue will be returned. Under the current accounting this \$39,000 (\$260,000 less than 85% anticipated to be returned due to

## **DARIEN PUBLIC SCHOOLS**

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minimum enrollment not be met) would be deposited in the current fiscal year reducing the revenue shortfall from \$428,132 to \$389,132. However, FY 21 revenue would be short \$630,120 less any revenue collected for the summer of 2021 Darien Summer School in the Spring of 2021. The change we are recommending would record the \$39,000 (assuming DSS runs) in FY 21 leaving the revenue shortfall for FY 21 at \$591,120. Should school re-open and DSS be operational this summer we would hope to see those classes not reaching minimum enrollment reach their minimum enrollment needed thus increasing the revenue we could record in FY21, which would allow us to reduce the overall FY21 deficit in RC 23.

### **FY 21 Budget Impact:**

Given the school closure as well as changes in staffing, we are currently anticipating that we will see some budgetary effects in FY 21. The following are anticipated changes to the FY 21 budget:

- Additional bus for \$88,452 based on the recommendation of the Superintendent during the February BOE meeting.
- Change to the Director of Music position for \$21,445
- Darien Summer School \$131,820
- Potential reductions to ECS Funding (Funding goes directly to the Town)
- Less retirements than typical (currently 5)
- Potential increases in insurance for staff who previously waived insurance but now have a qualifying event (loss of spouses job) to join insurance

Given the known budgetary challenges along with the economic uncertainty facing the Town and State due to the current crisis, the Administration is internally discussing how to potentially address these challenges and any potential requests from the Board of Finance and RTM should they arise.

**Darien Public Schools**  
**FY 20**  
**March Accounting Adjustments/Reconciliations**  
**Requires Superintendent Approval per policy 3050**

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Supplies	Lumber	12	01223009	074012	\$ 4,000.00		lumber materials
Supplies	Other Building Materials	12	01223009	074015		\$ 2,000.00	lumber materials
Supplies	Electric Materials	12	01223009	074016		\$ 2,000.00	lumber materials
Supplies	Hardware	12	01223009	074013	\$ 1,000.00		deadbolts
Supplies	Other Building Materials	12	01223009	074015		\$ 1,000.00	deadbolts
Supplies	Plumbing	12	01223009	072014	\$ 4,000.00		plumbing supplies
Supplies	Electric Materials	12	01223009	074016		\$ 4,000.00	plumbing supplies
Supplies	graduation expenses	1	00120108	025007	\$ 237.00		graduation expenses
Supplies	general office supplies	1	00120108	025001		\$ 237.00	graduation expenses
Salaries	Clubs and Councils	1	00110108	101003	\$ 4,000.00		Board Recordings
Salaries	Classroom Teachers	1	00110112	021301		\$ 4,000.00	Board Recordings
Salaries	Custodians	8	00810806	061001	\$ 100.00		Reclass
Salaries	Custodians	10	01011006	061001	\$ 120.00		Reclass
Salaries	Custodians	9	00910906	061001	\$ 20.00		Reclass
Salaries	Custodians	5	00510506	061001		\$ 240.00	Reclass
Salaries	Substitutes	5	00510506	021302	\$ 7,270.00		building subs
Salaries	Classroom Teachers	7	00710705	021301		\$ 5,000.00	building subs
Salaries	Classroom Teachers	5	00510505	021301		\$ 2,270.00	building subs
Salaries	Principal/Secretary	24	02412009	021501	\$ 3,500.00		Extra Hours
Salaries	Teacher Aides	24	02410806	021603		\$ 3,500.00	Extra Hours
Salaries	SESS Facilitator	24	02410307	021407	\$ 6,800.00		Replacement SESS Facilitator
Salaries	Teacher Aides	24	02410806	021603		\$ 6,800.00	Replacement SESS Facilitator
Salaries	Substitute Nurses	24	02412009	041004	\$ 4,000.00		substitute nurses
Salaries	Teacher Aides	24	02411006	021603		\$ 4,000.00	substitute nurses
Salaries	Athletic Training Services	11	01112009	041006	\$ 300.00		trainer services
Salaries	Weight Training	11	01112009	101001		\$ 300.00	trainer services
Salaries	Custodial Overtime	12	01212009	061005	\$ 7,500.00		Deep Cleaning
Salaries	Snow Removal	12	01223009	062003		\$ 7,500.00	Deep Cleaning
Salaries	Long-Term Substitutes	18	01812009	021300	\$ 29,151.00		Long-Term Substitute
Salaries	Classroom Teachers	8				\$ 29,151.00	Long-Term Substitute
Professional Svs	Professional Development	13	01302019	025003	\$ 29.00		music pd
Professional Svs	Professional Development	20	02022009	025003		\$ 29.00	music pd
Professional Svs	Consultant Services	19	01922009	012001	\$ 3,610.00		health consultant
Professional Svs	Professional Meetings	12	01223009	013017		\$ 3,610.00	health consultant
property services	refuse collection	12	01223009	062001	\$ 120.00		ac recycling
property services	operations of vehicles	12	01223009	065002		\$ 120.00	ac recycling
Equipment	Classroom Furniture	12	01243009	073020	\$ 2,135.97		Replacement Chairs
Equipment	Office Furniture	12	01243009	073001		\$ 1,943.48	Replacement Chairs
Equipment	Classroom Furniture	10	01041006	073020		\$ 41.31	Replacement Chairs
Equipment	Classroom Furniture	26	02642009	123020		\$ 100.77	Replacement Chairs
Equipment	Classroom Furniture	7	00740706	073020		\$ 33.51	Replacement Chairs
Equipment	Classroom Furniture	8	00840806	073020		\$ 16.90	Replacement Chairs
other professional svcs	Cell phones	15	01522009	064005	\$ 180.00		hot spots for elearning
othe professional svcs	Telephone	25	02532009	064003		\$ 180.00	hot spots for elearning

**Darien Public Schools  
FY 20  
March Transfers**

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Professional Services Salaries	Consultant Services Principal/Directory Secretary Salaries	16 1	01622009 00110108	012001 021501	\$ 25,000.00	\$ 25,000.00	Transportation study Transportation study
Professional Services Salaries	Consultant Services Healthy Living Teachers	16 3	01622009 00310322	012001 021301	\$ 71,123.00	\$ 41,744.00	Reclassification of Sodexo Contract Reclassification of Sodexo Contract
Professional Services Salaries	Foreign Language Teachers	3	00310324	021301		\$ 29,379.00	Reclassification of Sodexo Contract
Professional Services Salaries	Consultant Services Psychologist	24 24	02411006 02422009	021403 012001	\$ 60,000.00	\$ 60,000.00	To provide special education services previously provided by an employee who resigned To provide special education services previously provided by an employee who resigned
Professional Services Salaries	Contracted Speech Teacher Aides	24 24	02412009 02411006	021305 021603	\$ 13,110.00	\$ 13,110.00	To provide continued services during shutdown To provide continued services during shutdown
Professional Services Salaries	Consultant Services Science Teachers	15 1	01522009 00110138	012001 021301	\$ 21,100.00	\$ 10,870.00	Technical Support for Eleaning Technical Support for Eleaning
Professional Services Salaries	English Teachers	1	00110118	021301		\$ 4,745.00	Technical Support for Eleaning
Professional Services Salaries	Principal/Directory Secretary Salaries	1	00110108	021501		\$ 5,485.00	Technical Support for Eleaning
Equipment Salaries	Technology Equipment Foreign Language Teachers	15 3	01542009 00310324	123021 021301	\$ 11,120.00	\$ 11,120.00	Devices for staff to work at home Devices for staff to work at home

**FOOD SERVICE PROJECTION**

	YTD Through March	Through April	Through May	Through June	Projection After Adjustments
<b>Revenue</b>	\$ 1,516,623	\$ 1,516,623	\$ 1,516,623	\$ 1,516,623	\$ 1,516,623
<b>Expenditures</b>					
Salaries	\$ 563,014	\$ 595,402	\$ 692,565	\$ 773,277	\$ 773,277
Health insurance	\$ 100,465	\$ 106,602	\$ 125,013	\$ 137,287	\$ -
Payroll Taxes	\$ 43,071	\$ 45,548	\$ 52,981	\$ 59,156	\$ -
Pension	\$ 30,426	\$ 30,426	\$ 30,426	\$ 30,426	\$ 30,426
Sodexo Consultant	\$ 36,123	\$ 53,623	\$ 62,373	\$ 71,123	\$ -
Other Expenses	\$ 771,211	\$ 781,211	\$ 791,211	\$ 801,211	\$ 788,486
<b>Total Expenses</b>	\$ 1,544,310	\$ 1,612,812	\$ 1,754,569	\$ 1,872,480	\$ 1,592,189
<b>P&amp;L</b>	\$ (27,687)	\$ (96,189)	\$ (237,946)	\$ (355,857)	\$ (75,566)
<b>Fund Balance</b>	\$ 277,331	\$ 208,829	\$ 67,072	\$ (50,839)	\$ 229,452
<b>\$ 305,018</b>					

\*Recommend moving health insurance, payroll taxes, sodexo consultant, propane, and POS expenses to the operating budget to restore \$280,000 of the fund balance leaving approximately \$230,000 at year end. A net draw down of \$75,000.

**Darien Public Schools  
Monthly Financial Report  
2019-20**

ACCT #		ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	
<b>RC - 1 DARIEN HIGH SCHOOL</b>														
1	11013	BURSAR/ADMINISTRATIVE ASSIST	97,091	108,370	111,252	111,494	(2,699)	108,795	82,530	26,265	0	108,795	1.50	0
2	21101	PRINCIPAL	194,648	199,028	203,506	208,085	-	208,085	160,065	48,020	(0)	208,085	1.00	(0)
3	21102	ASSISTANT PRINCIPAL	508,594	453,681	482,582	524,546	(5,065)	519,481	396,344	123,136	0	519,480	3.00	0
4	21203	DIRECTOR OF GUIDANCE	139,047	142,636	140,402	157,205	-	157,205	120,927	36,278	0	157,205	1.00	0
5	21220	CURRICULUM SUPERVISION	172,068	452,535	482,285	600,409	10,410	610,819	393,644	214,563	2,613	608,206	4.40	2,613
7	110112	ART TEACHERS	416,895	415,024	403,199	417,867	17,021	434,889	274,230	156,428	4,231	430,658	5.60	4,231
8	110114	BUSINESS TEACHERS	72,780	75,526	78,346	81,999	-	81,999	50,461	31,538	(0)	81,999	1.00	(0)
9	110116	COMPUTER TEACHERS	41,933	42,386	42,924	43,517	-	43,517	31,649	11,868	(0)	43,517	0.40	(0)
10	110118	ENGLISH TEACHERS	1,569,758	1,607,149	1,655,301	1,707,470	(54,891)	1,652,579	1,066,503	580,762	5,314	1,647,266	19.16	5,314
11	110124	FOR. LANG. TEACHERS	1,118,398	1,155,671	1,084,511	1,160,037	15,747	1,175,783	742,745	433,038	-	1,175,783	13.40	0
12	110130	MATH TEACHERS	1,089,417	1,187,831	1,256,495	1,299,358	(9,162)	1,290,195	873,578	416,617	0	1,290,195	15.60	0
13	110132	MUSIC TEACHERS	218,493	227,764	236,655	245,808	63	245,871	151,266	94,541	63	245,871	2.50	-
14	110134	PHYSICAL ED. TEACHERS	532,300	564,869	584,906	606,061	-	606,061	385,133	220,928	0	606,061	6.00	0
15	110136	READING TEACHERS	112,430	116,719	115,088	116,676	-	116,676	71,801	44,875	(0)	116,676	1.00	(0)
16	110138	SCIENCE TEACHERS	1,623,615	1,663,869	1,599,946	1,687,521	(14,810)	1,672,710	1,114,240	547,600	10,870	1,661,841	18.45	10,870
17	110142	SOCIAL STUDIES TEACHERS	1,384,955	1,431,547	1,513,299	1,566,790	(36,597)	1,530,193	982,434	547,542	217	1,530,193	18.44	-
18	110144	TECH ED. TEACHERS	232,059	246,833	258,989	270,037	-	270,037	166,176	103,860	0	270,037	2.80	0
20	21306	TEACHERS OF THE GIFTED	41,714	28,411	21,843	30,237	(16,095)	14,141	8,327	5,815	0	14,141	0.22	0
21	21302	SUBSTITUTE TEACHERS	65,448	85,289	97,532	92,563	-	92,563	48,974	-	43,589	61,774		30,789
22	21317	STUDENT INTERNS	29,194	30,000	30,600	31,200	-	31,200	30,600	-	600	30,600		600
23	21401	LIBRARIANS	158,501	165,842	173,268	180,225	-	180,225	119,288	60,936	0	180,225	1.80	0
24	21402	GUIDANCE	537,249	597,325	625,464	657,023	-	657,023	424,063	225,084	7,876	657,023	8.00	-
26	21501	PRINCIPAL/DIRECTOR SECRETARY	209,234	215,492	219,873	224,974	325	225,300	150,480	44,335	30,485	194,815	4.00	30,485
27	21502	GUIDANCE SECRETARIES	114,973	117,254	119,596	122,288	-	122,288	91,927	30,361	0	122,287	2.00	0
28	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-
29	21603	TEACHER AIDES	358,270	329,868	343,109	350,761	1,250	352,010	256,061	95,950	-	352,010	9.00	-
30	21604	LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-
31	61001	CUSTODIANS	518,546	519,955	501,114	533,919	11,374	545,293	418,713	126,549	31	545,293	7.00	-
32	101003	CLUBS AND COUNCILS	203,772	197,533	226,343	220,589	25,781	246,370	179,719	65,355	1,295	246,370		-
33		<b>TOTAL PERSONNEL</b>	<b>11,761,381</b>	<b>12,378,407</b>	<b>12,608,428</b>	<b>13,248,657</b>	<b>(57,349)</b>	<b>13,191,308</b>	<b>8,791,879</b>	<b>4,292,244</b>	<b>107,185</b>	<b>13,106,405</b>	<b>147.27</b>	<b>84,903</b>

34	OPERATING		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	34
35			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	35
36	22002	TEXTBOOKS-REPLACEMENTS	36,140	32,007	27,277	27,124	-	27,124	27,062	-	62	27,062		62	36
37	22003	TEXTBOOKS-CONSUMABLES	10,850	4,106	8,653	8,200	-	8,200	2,492	532	5,177	4,059		4,141	37
38	23002	CLASSROOM REFERENCE	501	-	-	-	-	-	-	-	-	-		-	38
39	23003	PERIODICALS	255	1,422	1,049	935	-	935	246	-	689	384		551	39
40	23004	RESOURCE MATERIALS	3,407	2,095	1,897	2,750	-	2,750	423	-	2,327	888		1,862	40
41	23010	AUDIO VISUAL CONSUMABLES	5,823	3,352	3,250	3,250	-	3,250	2,474	-	776	2,629		621	41
42	24009	SCIENCE TEACHING SUPPLIES	30,812	29,616	32,219	35,750	-	35,750	33,184	1,370	1,197	34,793		957	42
43	24011	GENERAL TEACHING SUPPLIES	17,042	10,634	15,860	17,000	-	17,000	16,914	-	86	16,931		69	43
44	25001	MISC. OFFICE SUPPLIES	19,732	21,823	21,955	22,000	(237)	21,763	13,990	-	7,773	15,544		6,219	44
45	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	294	350	-	350	350	-	0	350		0	45
46	25003	PROFESSIONAL DEVELOPMENT	5,984	6,700	6,700	8,331	-	8,331	3,467	-	4,864	4,440		3,891	46
47	25007	GRADUATION EXPENSES	23,203	23,603	22,661	25,725	237	25,962	7,877	18,085	(0)	25,962		(0)	47
48	25008	GUIDANCE MATERIALS	2,344	2,327	2,104	2,600	-	2,600	2,600	-	-	2,600		-	48
49	25013	TEMPORARY HOURLY SERVICES	20,254	19,846	26,625	27,720	-	27,720	25,251	-	2,469	25,745		1,975	49
50	25014	HANDBOOK PRINTING	11,488	6,805	8,938	12,000	-	12,000	2,705	283	9,012	4,790		7,210	50
51	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	51
53	25026	DUES AND MEMBERSHIPS	12,953	12,989	14,049	14,785	(70)	14,715	14,568	-	147	14,597		118	53
54	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	54
55	35000	POLICE AND FIRE SERVICES	16,204	49,568	29,366	21,712	-	21,712	11,712	-	10,000	21,712		-	55
56	72016	CLASSROOMS/CORRIDORS/AUDITORIUM	8,469	8,440	8,500	8,500	-	8,500	4,542	-	3,958	5,334		3,166	56
57	72038	EDP EQUIPMENT REPAIRS	-	-	-	-	-	-	-	-	-	-		-	57
58	72041	MICROSCOPE REPAIRS	535	481	678	1,200	-	1,200	729	-	471	824		376	58
59	72044	REPAIRS AND SERVICE CONTRACT	1,241	2,250	2,250	2,250	-	2,250	554	-	1,696	893		1,357	59
60	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	60
61	102003	OTHER STUDENT ACTIVITIES	14,865	11,420	16,980	17,000	-	17,000	13,043	1,836	2,122	15,302		1,698	61
62	<b>TOTAL OPERATING</b>		<b>242,100</b>	<b>249,484</b>	<b>251,307</b>	<b>259,183</b>	<b>(70)</b>	<b>259,113</b>	<b>184,181</b>	<b>22,105</b>	<b>52,827</b>	<b>224,839</b>		<b>34,274</b>	62
63	<b>EQUIPMENT</b>														63
65	123001	NEW FURNITURE/EQUIP.	10,514	-	18,924	-	-	-	-	-	-	-		-	65
66	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	66
67	123012	NEW MATHEMATICS EQUIPMENT	2,488	-	3,070	-	-	-	-	-	-	-		-	67
71	<b>TOTAL EQUIPMENT</b>		<b>13,002</b>	<b>-</b>	<b>21,994</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	71
72	<b>TOTAL DARIEN HIGH SCHOOL</b>		<b>12,016,483</b>	<b>12,627,891</b>	<b>12,881,729</b>	<b>13,507,839</b>	<b>(57,419)</b>	<b>13,450,420</b>	<b>8,976,060</b>	<b>4,314,349</b>	<b>160,011</b>	<b>13,331,244</b>	<b>147.27</b>	<b>119,176</b>	72
73														<b>Surplus/</b>	73
74	<b>REVENUE</b>					<b>Orig. Bud</b>	<b>Adjust.</b>	<b>Rev. Bud.</b>	<b>Rev. Received</b>		<b>Rev. Expected</b>	<b>Rev. Forecast</b>		<b>(Shortfall)</b>	74
75	102007	REV.- STUDENT PARKING FEES	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)		-	75
76	<b>NET DARIEN HIGH SCHOOL BUDGET</b>		<b>12,006,483</b>	<b>12,616,891</b>	<b>12,870,729</b>	<b>13,496,839</b>	<b>(57,419)</b>	<b>13,439,420</b>	<b>8,965,060</b>	<b>4,314,349</b>	<b>149,011</b>	<b>13,320,244</b>	<b>147.27</b>	<b>119,176</b>	76

		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END
	RC - 2 FITCH ACADEMY	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
84	21301 ALTERNATIVE SCHOOL	-	240,668	360,675	350,233	40,209	390,442	258,523	127,801	4,118	386,324	4.60	4,118
85	21603 TEACHER AIDES	-	-	-	-	-	-	-	-	-	-	-	-
86	TOTAL PERSONNEL	-	240,668	360,675	350,233	40,209	390,442	258,523	127,801	4,118.33	386,324	4.60	4,118
87	25019 COMPUTER SUPPLIES/SOFTWARE	-	-	-	5,000	-	5,000	436	-	4,564	1,349	-	3,651
	25001 GENERAL TEACHING SUPPLIES	-	-	4,998	5,000	-	5,000	2,792	-	2,208	3,234	-	1,766
	13015 LOCAL TRAVEL EXPENSE	-	-	20	500	-	500	-	-	500	-	-	500
88	102012 LEASES PROPERTY	-	24,000	80,392	89,181	-	89,181	68,923	20,135	123	89,058	-	123
89	TOTAL OPERATING	-	24,000	85,410	99,681	-	99,681	72,151	20,135	7,395	93,640	-	6,041
90	TOTAL FITCH ACADEMY	-	264,668	446,085	449,914	40,209	490,123	330,674	147,935	11,513	479,964	4.60	10,159

92														92	
93			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	93
94	RC - 3	MIDDLESEX MIDDLE SCHOOL	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	94
95	21101	PRINCIPAL	160,808	186,045	190,231	194,511	-	194,511	149,624	44,887	0	194,511	1.00	0	95
96	21102	ASSISTANT PRINCIPAL	303,295	292,017	317,942	333,546	(23,679)	309,867	238,881	70,986	(0)	309,867	2.00	(0)	96
97	21220	CURRICULUM SUPERVISION	116,116	200,301	207,803	241,610	-	241,610	154,986	83,720	2,904	238,706	1.40	2,904	97
98	310312	ART TEACHERS	228,496	175,101	173,982	182,506	(18,474)	164,032	106,470	57,562	-	164,032	3.00	-	98
99	310316	COMPUTER TEACHERS	165,306	158,679	162,064	166,136	-	166,136	114,328	51,808	(0)	166,136	2.00	(0)	99
100	310320	ENGLISH TEACHERS	1,483,859	1,503,899	1,401,887	1,454,233	(42,758)	1,411,475	882,077	529,398	0	1,411,475	16.44	0	100
101	310322	HEALTHY LIVING	111,974	115,602	120,876	126,162	(21,337)	104,825	43,490	19,591	41,744	63,081	2.00	41,744	101
102	310324	FOR. LANG. TEACHERS	956,767	927,682	998,164	1,026,579	(34,154)	992,424	607,954	343,606	40,864	951,560	12.22	40,864	102
103	310330	MATH TEACHERS	1,237,729	1,228,907	1,287,842	1,321,237	12,223	1,333,460	868,204	465,256	0	1,333,460	13.83	0	103
104	310332	MUSIC TEACHERS	636,068	626,865	580,853	596,358	-	596,358	395,872	200,486	0	596,358	6.90	0	104
105	310334	PHYSICAL EDUCATION TEACHERS	490,250	516,224	534,998	557,097	-	557,097	353,585	203,512	-	557,097	6.00	-	105
106	310338	SCIENCE TEACHERS	1,029,016	1,024,880	1,086,453	1,106,925	(28,777)	1,078,148	688,986	384,681	4,481	1,073,667	12.33	4,481	106
107	310342	SOCIAL STUDIES TEACHERS	1,101,430	1,059,569	1,073,228	1,112,374	16,289	1,128,663	719,333	409,331	0	1,128,663	12.33	0	107
108	310344	TECH ED. TEACHERS	211,428	213,712	216,425	219,412	(3,298)	216,114	145,084	71,030	-	216,114	2.00	-	108
109	21302	SUBSTITUTE TEACHERS	72,132	89,530	69,600	85,329	-	85,329	48,670	-	36,659	61,170	-	24,159	109
110	21306	TEACHERS OF THE GIFTED	120,872	137,567	106,586	108,057	-	108,057	78,587	29,470	0	108,057	0.99	0	110
111	21317	STUDENT INTERNS	29,775	30,600	30,300	31,200	-	31,200	30,600	-	600	30,600	-	600	111
113	21401	LIBRARIANS	191,550	197,168	202,185	207,490	-	207,490	140,145	67,345	0	207,490	2.00	0	113
114	21402	GUIDANCE	368,027	415,440	361,885	463,507	-	463,507	289,682	165,059	8,766	463,507	6.00	-	114
115	21501	PRINCIPAL/DIRECTOR SECRETARY	204,292	220,144	230,161	231,290	-	231,290	173,679	57,610	0	231,289	4.00	0	115
116	21502	GUIDANCE SECRETARIES	68,701	70,062	67,251	73,073	(1,801)	71,273	54,825	16,448	-	71,273	1.00	-	116
117	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-	117
118	21603	TEACHER AIDES	161,013	85,435	83,770	75,542	-	75,542	54,940	20,603	(0)	75,543	2.00	(0)	118
119	21604	LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-	119
120	61001	CUSTODIANS	499,421	502,572	513,252	513,677	10,862	524,539	402,636	121,903	-	524,539	7.00	-	120
121	101003	CLUBS AND COUNCILS	111,266	115,324	114,290	117,902	(124)	117,778	94,908	22,467	402	117,778	-	-	121
122		<b>TOTAL PERSONNEL</b>	<b>10,059,590</b>	<b>10,093,325</b>	<b>10,132,028</b>	<b>10,545,752</b>	<b>(135,029)</b>	<b>10,410,723</b>	<b>6,837,546</b>	<b>3,436,758</b>	<b>136,420</b>	<b>10,295,972</b>	<b>116.44</b>	<b>114,751</b>	122
123															123

124	OPERATING				ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	124	
125					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	125	
126	22001	TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	126	
127	22002	TEXTBOOKS-REPLACEMENTS	4,315	3,503	2,949	4,895	114	5,009	5,009	-	5,009	-	-	127	
128	22003	TEXTBOOKS-CONSUMABLES	295	321	-	1,300	(19)	1,282	-	1,282	1,282	-	-	128	
129	23002	CLASSROOM REFERENCE	994	-	508	5,450	-	5,450	1,185	88	4,177	2,108	3,342	129	
130	23003	PERIODICALS	1,200	4,257	3,387	6,000	-	6,000	271	-	5,729	1,416	4,584	130	
131	23004	RESOURCE MATERIALS	7,866	2,340	3,472	4,728	(96)	4,632	2,178	-	2,454	2,669	1,963	131	
132	23010	MEDIA CONSUMABLES	3,175	2,285	1,247	3,750	-	3,750	1,563	8	2,179	2,007	1,743	132	
133	24008	HEALTHY LIVING TEACHING SUPP.	757	1,303	1,572	1,700	-	1,700	-	-	1,700	340	1,360	133	
134	24009	SCIENCE TEACHING SUPPLIES	13,748	15,420	16,083	17,160	-	17,160	9,702	2,197	5,260	12,952	4,208	134	
135	24011	GENERAL TEACHING SUPPLIES	34,338	41,742	35,575	34,360	-	34,360	22,198	2,479	9,684	26,613	7,747	135	
136	25001	MISC. OFFICE SUPPLIES	10,211	6,488	4,942	7,250	-	7,250	1,911	1,529	3,810	4,202	3,048	136	
137	25003	PROFESSIONAL DEVELOPMENT	5,570	4,214	6,222	6,690	-	6,690	1,487	1,245	3,958	3,524	3,166	137	
138	25008	GUIDANCE MATERIALS	-	-	-	500	-	500	286	-	214	329	171	138	
140	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	140	
141	25026	DUES AND MEMBERSHIPS	1,153	1,651	2,644	3,321	-	3,321	2,090	-	1,231	2,336	985	141	
142	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	142	
143	35000	POLICE AND FIRE SERVICES	6,064	5,125	6,511	5,673	-	5,673	3,569	-	2,105	5,673	-	143	
144	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	144	
145	72044	REPAIRS AND SERVICE CONTRACT	-	850	464	500	-	500	-	-	500	500	-	145	
146		<b>TOTAL OPERATING</b>	<b>89,688</b>	<b>89,497</b>	<b>85,575</b>	<b>103,277</b>	<b>(0)</b>	<b>103,277</b>	<b>51,449</b>	<b>8,828</b>	<b>43,001</b>	<b>70,960</b>	<b>32,317</b>	146	
147														147	
148		<b>EQUIPMENT</b>												148	
150	73001	REPLACEMENT FURN/ EQUIPMENT	-	-	4,275	-	-	-	-	-	-	-	-	150	
152	123020	NEW CLASSROOM FURNITURE	659	990	10,099	-	-	-	-	-	-	-	-	152	
153														153	
154		<b>TOTAL EQUIPMENT</b>	<b>659</b>	<b>990</b>	<b>14,374</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	154	
155														155	
156		<b>TOTAL MIDDLESEX MIDDLE SCHOOL</b>	<b>10,149,937</b>	<b>10,183,813</b>	<b>10,231,978</b>	<b>10,649,029</b>	<b>(135,029)</b>	<b>10,514,000</b>	<b>6,888,994</b>	<b>3,445,586</b>	<b>179,420</b>	<b>10,366,932</b>	<b>116.44</b>	<b>147,068</b>	156

157	RC - 5 HINDLEY ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	157
158		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	158
159	21101 PRINCIPAL	172,615	180,042	180,404	188,235	-	188,235	144,796	43,439	(0)	188,235	1.00	(0)	159
160	21102 ASSISTANT PRINCIPAL	119,104	129,919	135,539	135,831	-	135,831	83,588	52,243	(0)	135,831	1.00	(0)	160
161	21220 CURRICULUM SUPERVISION	17,473	17,572	18,432	18,798	-	18,798	12,684	5,074	1,040	17,758		1,040	161
162	510597 KINDERGARTEN	313,282	243,274	339,035	356,315	(107,937)	248,378	162,771	85,607	0	248,378	3.00	0	162
163	510501 GRADE 1 TEACHERS	268,861	358,678	337,611	348,656	-	348,656	214,558	134,099	(0)	348,656	4.00	(0)	163
164	510502 GRADE 2 TEACHERS	343,162	351,685	364,273	330,750	(22,652)	308,098	201,689	106,409	-	308,098	3.00	0	164
165	510503 GRADE 3 TEACHERS	306,134	304,784	336,884	348,312	8,028	356,340	219,286	137,054	0	356,340	4.00	0	165
166	510504 GRADE 4 TEACHERS	271,562	284,329	303,301	267,298	48,913	316,211	211,982	104,229	(0)	316,211	4.00	(0)	166
167	510505 GRADE 5 TEACHERS	272,051	313,132	337,411	345,690	(2,270)	343,420	220,099	88,031	35,290	308,130	4.00	35,290	167
168	510524 FOREIGN LANGUAGE TEACHER	60,611	62,968	65,840	68,720	-	68,720	42,289	26,431	(0)	68,720	1.00	(0)	168
169	510534 PHYSICAL ED TEACHERS	66,183	91,787	102,149	106,618	-	106,618	65,611	41,007	(0)	106,618	1.50	(0)	169
170	21302 SUBSTITUTE TEACHERS	30,053	19,975	17,950	17,000	7,270	24,270	16,669	-	7,601	24,270		-	170
171	21306 TEACHERS OF THE GIFTED	31,053	40,331	47,367	47,545	475	48,021	29,551	18,469	0	48,020	0.44	0	171
172	21313 MUSIC TEACHERS	171,974	167,006	173,085	181,944	-	181,944	128,696	53,248	0	181,944	2.10	0	172
173	21314 ART TEACHERS	103,586	105,250	106,586	108,057	-	108,057	66,497	41,560	(0)	108,057	1.00	(0)	173
174	21317 STUDENT INTERNS	15,000	31,200	30,300	31,200	-	31,200	30,600	-	600	30,600		600	174
175	21401 LIBRARIANS	104,125	105,250	106,586	108,057	-	108,057	66,497	41,560	(0)	108,057	1.00	(0)	175
176	21403 PSYCHOLOGISTS	-	-	-	70,905	11,462	82,367	59,862	22,505	(0)	82,367	1.00	(0)	176
177	21501 PRINCIPAL/DIRECTOR SECRETARY	104,672	102,282	108,646	111,092	-	111,092	83,314	27,777	0	111,091	2.00	0	177
178	21603 TEACHER AIDES	242,697	214,443	220,265	228,762	(214)	228,547	165,456	62,046	1,046	227,501	6.00	1,046	178
179	61001 CUSTODIANS	215,072	215,900	210,535	220,771	2,883	223,654	171,850	51,557	247	223,654	3.00	-	179
180	101003 CLUBS AND COUNCILS	5,644	5,885	4,314	6,600	-	6,600	4,620	1,980	-	6,600		-	180
181	<b>TOTAL PERSONNEL</b>	<b>3,234,917</b>	<b>3,345,693</b>	<b>3,546,513</b>	<b>3,647,155</b>	<b>(54,042)</b>	<b>3,593,113</b>	<b>2,402,965</b>	<b>1,144,324</b>	<b>45,824</b>	<b>3,555,137</b>	<b>43.04</b>	<b>37,976</b>	181
182														182
183	<b>OPERATING</b>													183
184	22002 TEXTBOOKS-REPLACEMENTS	5,480	3,387	1,495	3,503	-	3,503	669	-	2,834	1,236		2,267	184
185	22003 TEXTBOOKS-CONSUMABLES	21,959	28,183	27,596	28,302	-	28,302	25,115	345	2,842	26,028		2,274	185
186	23002 CLASSROOM REFERENCE	2,509	988	1,071	1,051	-	1,051	956	-	95	975		76	186
187	23003 PERIODICALS	2,231	67	295	350	-	350	-	-	350	70		280	187
188	23010 AUDIO VISUAL CONSUMABLES	-	308	216	350	-	350	101	-	250	150		200	188
189	24009 SCIENCE TEACHING SUPPLIES	3,426	4,579	5,564	5,954	-	5,954	2,632	-	3,322	3,297		2,657	189
190	24011 GENERAL TEACHING SUPPLIES	20,113	17,386	16,681	16,812	-	16,812	14,244	-	2,568	14,758		2,054	190
191	25001 MISC. OFFICE SUPPLIES	1,572	929	843	1,000	-	1,000	201	-	799	361		639	191
192	25002 PROFESSIONAL LIBRARY PURCHASE	329	274	494	500	-	500	-	-	500	100		400	192
193	25003 PROFESSIONAL DEVELOPMENT	2,427	1,188	1,064	1,625	-	1,625	222	194	1,209	658		967	193
194	25026 DUES AND MEMBERSHIPS	197	-	59	400	-	400	-	59	341	127		273	194
195	35000 POLICE AND FIRE SERVICES	645	1,444	2,552	1,144	-	1,144	509	-	635	1,144		-	195
196	72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	196
197	<b>TOTAL OPERATING</b>	<b>60,888</b>	<b>58,733</b>	<b>57,929</b>	<b>60,991</b>	<b>-</b>	<b>60,991</b>	<b>44,650</b>	<b>598</b>	<b>15,743</b>	<b>48,904</b>		<b>12,087</b>	197
198														198
199	<b>EQUIPMENT</b>													199
200	73020 REP. CLASSROOM FURNITURE	-	1,020	-	2,000	-	2,000	-	-	2,000	-		2,000	200
201														201
202														202
203	<b>TOTAL HINDLEY ELEMENTARY SCH.</b>	<b>3,295,805</b>	<b>3,405,446</b>	<b>3,604,442</b>	<b>3,710,146</b>	<b>(54,042)</b>	<b>3,656,104</b>	<b>2,447,614</b>	<b>1,144,922</b>	<b>63,568</b>	<b>3,604,041</b>	<b>43.04</b>	<b>52,063</b>	203

204	RC - 7 HOLMES ELEMENTARY SCHOOL		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	204
205			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	205
206	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	144,796	43,439	(0)	188,235	1.00	(0)	206
207	21102	ASSISTANT PRINCIPAL	116,418	129,919	132,842	135,831	-	135,831	83,588	52,243	(0)	135,831	1.00	(0)	207
208	21220	CURRICULUM SUPERVISION	16,229	15,891	15,876	18,798	-	18,798	13,074	5,259	465	18,333		465	208
209	710797	KINDERGARTEN TEACHERS	360,247	319,938	284,755	339,486	9,166	348,652	208,703	102,276	37,673	310,979	4.00	37,673	209
210	710701	GRADE 1 TEACHERS	202,702	227,064	257,202	230,355	(9,166)	221,189	136,116	85,073	(0)	221,189	3.00	(0)	210
211	710702	GRADE 2 TEACHERS	291,959	242,557	312,626	322,915	-	322,915	198,717	124,198	(0)	322,915	4.00	(0)	211
212	710703	GRADE 3 TEACHERS	291,466	298,839	240,180	296,484	9,166	305,650	207,050	98,600	0	305,650	4.00	0	212
213	710704	GRADE 4 TEACHERS	248,524	236,644	264,576	227,047	(23,767)	203,280	132,784	70,496	(0)	203,280	3.00	(0)	213
214	710705	GRADE 5 TEACHERS	242,545	315,710	329,938	344,656	17,698	362,354	245,672	116,620	62	362,354	4.00	-	214
215	710724	FOREIGN LANGUAGE TEACHER	53,382	55,379	59,587	62,096	-	62,096	38,213	23,883	(0)	62,096	1.00	(0)	215
216	710734	PHYSICAL ED. TEACHERS	83,874	94,189	92,280	96,467	2,259	98,725	61,622	37,103	0	98,725	1.40	0	216
217	21302	SUBSTITUTE TEACHERS	37,479	39,906	22,230	37,203	-	37,203	24,844	-	12,359	37,203		-	217
218	21306	TEACHERS OF THE GIFTED	28,987	31,774	42,611	43,199	-	43,199	31,417	11,781	0	43,199	0.40	0	218
219	21313	MUSIC TEACHERS	179,892	195,403	195,834	206,646	-	206,646	138,680	65,483	2,482	204,163	2.20	2,482	219
220	21314	ART TEACHERS	71,846	77,997	81,555	85,122	5,684	90,806	54,995	35,811	(0)	90,806	1.20	(0)	220
221	21317	STUDENT INTERNS	30,030	30,900	30,600	31,200	-	31,200	23,400	-	7,800	23,400		7,800	221
222	21401	LIBRARIANS	19,979	-	51,395	54,004	-	54,004	33,233	20,771	(0)	54,004	1.00	(0)	222
223	21403	PSYCHOLOGISTS	-	-	-	70,905	34,491	105,396	70,495	34,902	(0)	105,396	1.00	(0)	223
224	21501	PRINCIPAL/DIRECTOR SECRETARY	105,460	109,079	109,916	112,395	-	112,395	84,317	28,078	0	112,395	2.00	0	224
225	21603	TEACHER AIDES	235,794	211,628	224,053	228,700	-	228,700	166,243	62,341	117	228,700	6.00	-	225
226	61001	CUSTODIANS	212,222	216,296	220,742	220,733	11,348	232,081	178,470	53,611	-	232,081	3.00	0	226
227	101003	CLUBS AND COUNCILS	2,210	3,393	6,390	5,667	75	5,742	4,042	1,700	-	5,742		-	227
228	<b>TOTAL PERSONNEL</b>		<b>3,007,324</b>	<b>3,032,547</b>	<b>3,159,280</b>	<b>3,358,143</b>	<b>56,953</b>	<b>3,415,096</b>	<b>2,280,472</b>	<b>1,073,667</b>	<b>60,957</b>	<b>3,366,676</b>	<b>43.20</b>	<b>48,420</b>	228
229	<b>OPERATING</b>														229
230	22002	TEXTBOOKS-REPLACEMENTS	3,923	4,504	3,711	3,398	(800)	2,598	2,149	-	449	2,239		359	230
231	22003	TEXTBOOKS-CONSUMABLES	21,844	25,405	27,930	27,265	5	27,270	27,027	-	243	27,076		194	231
232	23002	CLASSROOM REFERENCE	450	1,297	-	1,019	-	1,019	970	-	49	980		39	232
233	23003	PERIODICALS	3,141	3,220	2,387	340	-	340	265	-	76	280		60	233
234	23010	AUDIO VISUAL CONSUMABLES	-	-	-	340	-	340	-	-	340	68		272	234
235	24009	SCIENCE TEACHING SUPPLIES	5,104	1,569	3,949	5,776	(3,205)	2,571	1,855	227	489	2,179		392	235
236	24011	GENERAL TEACHING SUPPLIES	20,179	20,009	17,742	16,308	4,000	20,308	20,092	60	156	20,183		125	236
237	25001	MISC. OFFICE SUPPLIES	1,839	2,767	1,012	1,000	-	1,000	957	-	43	966		34	237
238	25002	PROFESSIONAL LIBRARY PURCHASE	547	293	391	500	-	500	480	-	20	484		16	238
239	25003	PROFESSIONAL DEVELOPMENT	1,621	1,620	1,362	1,625	300	1,925	1,559	-	366	1,632		293	239
240	25026	DUES AND MEMBERSHIPS	100	89	399	400	-	400	120	-	280	176		224	240
241	35000	POLICE AND FIRE SERVICES	3,592	8,047	9,727	4,575	-	4,575	4,431	-	144	4,575		-	241
242	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	242
243	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	243
244	<b>TOTAL OPERATING</b>		<b>62,341</b>	<b>68,820</b>	<b>68,610</b>	<b>62,546</b>	<b>300</b>	<b>62,846</b>	<b>59,904</b>	<b>287</b>	<b>2,655</b>	<b>60,837</b>		<b>2,009</b>	244
245	<b>EQUIPMENT</b>														245
246	73020	REPLACEMENT CLASSROOM FURN.	901	1,001	1,000	2,000	(34)	1,966	1,966	-	-	1,966		-	246
247	<b>TOTAL HOLMES SCHOOL</b>		<b>3,070,566</b>	<b>3,102,368</b>	<b>3,228,891</b>	<b>3,422,689</b>	<b>57,219</b>	<b>3,479,908</b>	<b>2,342,343</b>	<b>1,073,954</b>	<b>63,611</b>	<b>3,429,480</b>	<b>43.20</b>	<b>50,428</b>	247
248															248
249															249
250															250

251	RC - 8 OX RIDGE ELEMENTARY SCHOOL		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	251
252			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	252
253	21101	PRINCIPAL	176,080	181,042	185,093	189,235	-	189,235	145,523	43,712	0	189,235	1.00	0	253
254	21102	ASSISTANT PRINCIPAL	111,941	129,919	132,842	135,831	-	135,831	83,588	52,243	(0)	135,831	1.00	(0)	254
255	21220	CURRICULUM SUPERVISION	18,369	17,822	17,922	18,798	-	18,798	12,870	5,148	780	18,018		780	255
256	810897	KINDERGARTEN TEACHERS	323,901	246,771	257,371	316,701	7,120	323,821	199,275	124,547	(0)	323,821	4.00	(0)	256
257	810801	GRADE 1 TEACHERS	305,505	344,140	281,336	291,056	101,444	392,500	252,889	139,611	0	392,500	4.00	0	257
258	810802	GRADE 2 TEACHERS	257,061	333,907	355,576	319,532	(52,531)	267,001	164,308	102,693	0	267,001	3.00	0	258
259	810803	GRADE 3 TEACHERS	252,450	231,524	336,456	353,783	(29,150)	324,633	216,149	108,483	1	324,632	4.00	1	259
260	810804	GRADE 4 TEACHERS	246,725	257,372	170,971	245,022	(7,807)	237,215	152,741	84,474	(0)	237,215	3.00	(0)	260
261	810805	GRADE 5 TEACHERS	345,626	359,483	371,963	338,838	(83,469)	255,369	173,264	82,105	0	255,369	3.00	0	261
262	810824	FOREIGN LANGUAGE TEACHER	50,657	62,537	72,680	75,662	-	75,662	46,561	29,101	(0)	75,662	1.00	(0)	262
263	810834	PHYSICAL EDUCATION TEACHERS	104,399	109,290	114,756	119,845	2,258	122,103	76,009	46,094	(0)	122,103	1.40	(0)	263
264	21302	SUBSTITUTE TEACHERS	20,816	19,400	22,400	20,000	-	20,000	14,100	-	5,900	20,000		-	264
265	21306	TEACHERS OF THE GIFTED	42,201	50,417	62,172	63,754	(724)	63,030	41,810	21,220	(0)	63,030	0.58	(0)	265
266	21313	MUSIC TEACHERS	208,630	225,961	220,191	226,603	-	226,603	145,934	80,669	-	226,603	2.40	0	266
267	21314	ART TEACHERS	87,137	96,613	100,839	108,057	-	108,057	78,587	29,470	0	108,057	1.00	0	267
268	21317	STUDENT INTERNS	30,000	31,200	31,200	31,200	-	31,200	30,600	-	600	31,200		-	268
269	21401	LIBRARIANS	65,121	95,766	107,311	108,792	-	108,792	66,949	41,843	(0)	108,792	1.00	(0)	269
270	21403	PSYCHOLOGISTS	-	-	-	70,905	(2,466)	68,439	46,022	22,417	(0)	68,439	1.00	(0)	270
271	21501	PRINCIPAL/DIRECTOR SECRETARY	106,244	107,966	110,131	112,610	-	112,610	84,482	28,127	0	112,609	2.00	0	271
272	21603	TEACHER AIDES	215,288	214,506	206,482	211,371	(1,268)	210,103	152,594	57,303	206	209,897	5.50	206	272
273	61001	CUSTODIANS	214,643	216,107	220,753	220,418	4,915	225,333	173,410	51,883	40	225,333	3.00	-	273
274	101003	CLUBS AND COUNCILS	4,690	6,079	6,078	6,910	(657)	6,253	4,412	1,841	-	6,253		-	274
275	<b>TOTAL PERSONNEL</b>		<b>3,187,483</b>	<b>3,337,821</b>	<b>3,384,522</b>	<b>3,584,922</b>	<b>(62,335)</b>	<b>3,522,587</b>	<b>2,362,076</b>	<b>1,152,983</b>	<b>7,527</b>	<b>3,521,600</b>	<b>41.88</b>	<b>987</b>	275
276	<b>OPERATING</b>														276
277	22002	TEXTBOOKS-REPLACEMENTS	4,542	2,179	1,261	2,895	-	2,895	210	384	2,301	1,054		1,841	277
278	22003	TEXTBOOKS-CONSUMABLES	25,432	25,301	24,599	23,313	-	23,313	23,201	-	112	23,224		89	278
279	23002	CLASSROOM REFERENCE	975	988	972	869	-	869	859	-	10	861		8	279
280	23003	PERIODICALS	2,193	329	227	290	-	290	267	-	23	272		18	280
281	23010	CONSUMABLES	-	241	278	290	-	290	240	-	50	250		40	281
282	24009	SCIENCE TEACHING SUPPLIES	3,051	2,035	5,131	4,922	-	4,922	3,253	180	1,490	3,730		1,192	282
283	24011	GENERAL TEACHING SUPPLIES	17,802	15,722	14,794	13,896	-	13,896	13,861	-	35	13,868		28	283
284	25001	MISC. OFFICE SUPPLIES	995	977	905	1,000	-	1,000	838	-	162	871		129	284
285	25002	PROFESSIONAL LIBRARY PURCHASE	455	435	499	500	-	500	325	38	137	390		110	285
286	25003	PROFESSIONAL DEVELOPMENT	1,676	1,459	1,308	1,495	-	1,495	876	-	619	1,000		495	286
287	25026	DUES AND MEMBERSHIPS	293	59	400	400	-	400	168	-	232	400		-	287
288	35000	POLICE AND FIRE SERVICES	440	1,346	713	606	-	606	561	-	45	570		36	288
289	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	289
290	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	290
291	<b>TOTAL OPERATING</b>		<b>57,852</b>	<b>51,072</b>	<b>51,087</b>	<b>50,476</b>	<b>-</b>	<b>50,476</b>	<b>44,659</b>	<b>601</b>	<b>5,215</b>	<b>46,489</b>		<b>3,987</b>	291
292	<b>EQUIPMENT</b>														292
293	73001	REPL. CLASSROOM FURNITURE	-	-	-	-									293
294	73020	REPL. CLASSROOM FURNITURE	922	889	898	2,000	(17)	1,983	1,983	-	-	1,983		-	294
295				889											295
296	<b>TOTAL OX RIDGE SCHOOL</b>		<b>3,246,257</b>	<b>3,389,782</b>	<b>3,436,506</b>	<b>3,637,398</b>	<b>(62,352)</b>	<b>3,575,046</b>	<b>2,408,719</b>	<b>1,153,585</b>	<b>12,742</b>	<b>3,570,072</b>	<b>41.88</b>	<b>4,974</b>	296
297															297
298															298

299	RC - 9	ROYLE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	299
300			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	300
301	21101	PRINCIPAL	176,080	180,042	184,093	188,235	9,936	198,171	154,459	43,712	-	198,171	1.00	-	301
302	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	83,588	52,243	(0)	135,831	1.00	(0)	302
303	21220	CURRICULUM SUPERVISION	16,136	17,322	17,412	18,798	-	18,798	12,499	4,999	1,300	17,498		1,300	303
304	910997	KINDERGARTEN TEACHERS	159,289	170,553	221,581	280,610	(48,913)	231,697	149,345	82,352	0	231,697	3.00	0	304
305	910901	GRADE 1 TEACHERS	369,160	298,654	305,737	312,727	-	312,727	192,447	120,280	0	312,727	3.00	0	305
306	910902	GRADE 2 TEACHERS	199,111	299,203	217,489	227,606	(9,067)	218,539	141,544	76,996	(0)	218,539	3.00	(0)	306
307	910903	GRADE 3 TEACHERS	250,563	191,283	275,146	238,575	2,514	241,089	148,362	92,727	0	241,089	3.00	0	307
308	910904	GRADE 4 TEACHERS	218,028	226,692	219,398	280,889	(206)	280,683	184,078	96,605	(0)	280,683	4.00	(0)	308
309	910905	GRADE 5 TEACHERS	266,361	274,453	282,568	291,610	(40,072)	251,538	165,325	86,213	(0)	251,538	3.00	(0)	309
310	910924	FOREIGN LANGUAGE TEACHER	52,525	53,906	56,642	59,516	-	59,516	43,284	16,232	0	59,516	1.00	0	310
311	910934	PHYSICAL ED. TEACHERS	82,298	84,917	89,813	93,519	-	93,519	57,550	35,969	0	93,518	1.10	0	311
312	21302	SUBSTITUTE TEACHERS	22,819	15,333	18,785	17,738	-	17,738	9,700	-	8,038	17,738		-	312
313	21306	TEACHERS OF THE GIFTED	49,160	53,471	71,907	72,899	-	72,899	53,018	19,882	0	72,899	0.66	0	313
314	21313	MUSIC TEACHERS	173,849	179,020	183,950	189,463	-	189,463	125,335	64,128	0	189,463	2.20	0	314
315	21314	ART TEACHERS	100,783	108,462	87,871	89,084	(26,890)	62,194	39,159	23,035	-	62,194	0.80	(0)	315
316	21317	STUDENT INTERNS	22,275	30,300	31,200	31,200	-	31,200	31,200	-	-	31,200		-	316
317	21401	LIBRARIANS	63,458	69,690	72,680	75,662	-	75,662	46,561	29,101	(0)	75,662	1.00	(0)	317
318	21403	PSYCHOLOGISTS	-	-	-	70,905	2,599	73,504	45,233	28,271	(0)	73,504	1.00	(0)	318
319	21501	PRINCIPAL/DIRECTOR SECRETARY	105,764	118,348	131,455	134,414	-	134,414	103,395	31,019	-	134,414	2.00	-	319
320	21603	TEACHER AIDES	199,960	196,448	185,245	189,580	7,551	197,131	138,565	51,704	6,862	190,269	5.00	6,862	320
321	61001	CUSTODIANS	209,839	200,959	205,443	220,189	4,585	224,774	172,673	52,101	-	224,774	3.00	-	321
322	101003	CLUBS AND COUNCILS	3,592	3,930	4,314	4,400	-	4,400	3,080	1,320	-	4,400		-	322
323		<b>TOTAL PERSONNEL</b>	<b>2,863,596</b>	<b>2,902,904</b>	<b>2,995,571</b>	<b>3,223,449</b>	<b>(97,963)</b>	<b>3,125,486</b>	<b>2,100,402</b>	<b>1,008,884</b>	<b>16,200</b>	<b>3,117,324</b>	<b>38.76</b>	<b>8,162</b>	323
324															324
325		<b>OPERATING</b>													325
326	22002	TEXTBOOKS-REPLACEMENTS	2,696	3,553	1,312	2,790	-	2,790	297	-	2,493	795		1,995	326
327	22003	TEXTBOOKS-CONSUMABLES	23,033	22,639	22,073	22,425	-	22,425	20,521	-	1,904	20,902		1,523	327
328	23002	CLASSROOM REFERENCE	-	-	99	837	-	837	512	-	326	577		260	328
329	23010	AUDIO VISUAL CONSUMABLES	-	-	-	279	-	279	-	-	279	56		223	329
330	23003	PERIODICALS	2,358	879	55	279	-	279	55	-	224	100		179	330
331	24009	SCIENCE TEACHING SUPPLIES	5,294	3,885	3,367	4,743	-	4,743	445	-	4,298	1,304		3,439	331
332	24011	GENERAL TEACHING SUPPLIES	14,388	13,812	13,566	13,392	-	13,392	12,180	507	705	12,828		564	332
333	25001	MISC. OFFICE SUPPLIES	768	689	919	1,000	-	1,000	404	303	293	765		235	333
334	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	-	500	-	500	-	-	500	100		400	334
335	25003	PROFESSIONAL DEVELOPMENT	1,390	1,379	328	1,495	-	1,495	25	-	1,470	319		1,176	335
336	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	-	-	400	80		320	336
337	35000	POLICE AND FIRE SERVICES	120	991	572	606	-	606	417	-	189	455		151	337
338	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	338
339		<b>TOTAL OPERATING</b>	<b>50,047</b>	<b>47,826</b>	<b>42,292</b>	<b>48,746</b>	<b>-</b>	<b>48,746</b>	<b>34,855</b>	<b>810</b>	<b>13,081</b>	<b>38,281</b>		<b>10,465</b>	339
340															340
341		<b>EQUIPMENT</b>													341
342	73020	REPL. CLASSROOM FURNITURE	848	946	3,339	2,000	-	2,000	-	-	2,000	-		2,000	342
343															343
344		<b>TOTAL ROYLE SCHOOL</b>	<b>2,914,491</b>	<b>2,951,676</b>	<b>3,041,202</b>	<b>3,274,195</b>	<b>(97,963)</b>	<b>3,176,232</b>	<b>2,135,257</b>	<b>1,009,694</b>	<b>31,281</b>	<b>3,155,605</b>	<b>38.76</b>	<b>20,627</b>	344

345	RC - 10 TOKENEKE ELEMENTARY SCHOOL		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	345
346			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	346
347	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	144,796	43,439	(0)	188,235	1.00	(0)	347
348	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	83,588	52,243	(0)	135,831	1.00	(0)	348
349	21220	CURRICULUM SUPERVISION	16,248	17,572	18,432	18,798	-	18,798	12,684	5,074	1,040	17,758		1,040	349
350	1011097	KINDERGARTEN TEACHERS	218,518	282,382	295,443	311,464	(108,057)	203,407	125,174	78,234	(0)	203,407	3.00	(0)	350
351	1011001	GRADE 1 TEACHERS	314,079	288,890	290,063	259,522	(9,166)	250,356	162,441	87,914	0	250,356	3.00	0	351
352	1011002	GRADE 2 TEACHERS	274,733	310,293	313,911	330,556	(51,361)	279,195	171,812	107,383	-	279,195	3.00	-	352
353	1011003	GRADE 3 TEACHERS	283,927	298,232	310,608	318,962	8,617	327,579	201,587	125,992	-	327,579	4.00	-	353
354	1011004	GRADE 4 TEACHERS	343,486	374,662	384,648	418,541	(16,233)	402,308	247,574	154,734	(0)	402,308	4.00	(0)	354
355	1011005	GRADE 5 TEACHERS	257,691	289,856	288,793	301,180	31,123	332,303	214,437	117,866	0	332,303	4.00	0	355
356	1011024	FOREIGN LANGUAGE TEACHER	62,364	64,595	69,815	72,680	-	72,680	44,726	27,954	0	72,680	1.00	0	356
357	1011034	PHYSICAL ED. TEACHERS	69,457	76,470	85,259	89,264	9,198	98,462	60,592	37,870	(0)	98,462	1.40	(0)	357
358	21302	SUBSTITUTE TEACHERS	24,050	24,315	27,100	27,388	-	27,388	14,600	-	12,788	27,388		-	358
359	21306	TEACHERS OF THE GIFTED	18,092	20,175	23,694	23,773	249	24,021	14,782	9,239	(0)	24,021	0.22	(0)	359
360	21313	MUSIC TEACHERS	171,824	156,973	162,786	169,787	-	169,787	117,346	52,441	0	169,787	2.00	0	360
361	21314	ART TEACHERS	103,586	46,467	79,873	82,709	(22,271)	60,438	37,193	23,245	-	60,438	1.00	-	361
362	21317	STUDENT INTERNS	29,100	30,600	30,000	31,200	-	31,200	31,200	-	-	31,200		-	362
363	21401	LIBRARIANS	107,303	108,462	109,839	111,355	-	111,355	80,985	30,370	0	111,355	1.00	0	363
364	21403	PSYCHOLOGISTS	-	-	-	31,766	(3,238)	28,528	17,556	10,972	(0)	28,528	0.35	(0)	364
365	21501	PRINCIPAL/DIRECTOR SECRETARY	103,726	109,524	111,849	114,575	-	114,575	85,877	28,672	26	114,549	2.00	26	365
366	21603	TEACHER AIDES	193,654	195,960	222,638	227,656	-	227,656	161,624	61,744	4,288	223,368	6.00	4,288	366
367	61001	CUSTODIANS	215,396	196,576	217,729	217,714	4,594	222,307	171,058	51,250	-	222,307	3.00	-	367
368	101003	CLUBS AND COUNCILS	5,632	2,600	4,273	5,188	707	5,895	4,126	1,768	-	5,895		-	368
369	<b>TOTAL PERSONNEL</b>		<b>3,111,491</b>	<b>3,204,562</b>	<b>3,363,687</b>	<b>3,488,143</b>	<b>(155,839)</b>	<b>3,332,305</b>	<b>2,205,759</b>	<b>1,108,403</b>	<b>18,142</b>	<b>3,326,950</b>	<b>40.97</b>	<b>5,354</b>	369
370															370
371	<b>OPERATING</b>														371
372	22002	TEXTBOOKS-REPLACEMENTS	3,965	2,806	2,164	3,248	-	3,248	126	-	3,122	750		2,498	372
373	22003	TEXTBOOKS-CONSUMABLES	26,653	22,530	24,816	25,912	-	25,912	16,507	1,351	8,054	19,469		6,443	373
374	23002	CLASSROOM REFERENCE	853	906	889	974	-	974	106	-	868	280		694	374
375	23003	PERIODICALS	2,999	207	-	325	-	325	-	-	325	65		260	375
376	23010	AUDIO VISUAL CONSUMABLES	-	-	365	325	-	325	-	-	325	65		260	376
377	24009	SCIENCE TEACHING SUPPLIES	4,830	5,720	4,749	5,521	-	5,521	400	-	5,121	1,424		4,097	377
378	24011	GENERAL TEACHING SUPPLIES	17,018	14,624	15,826	15,588	-	15,588	12,649	557	2,382	13,682		1,906	378
379	25001	MISC. OFFICE SUPPLIES	981	1,035	1,035	1,000	-	1,000	494	470	36	971		29	379
380	25002	PROFESSIONAL LIBRARY PURCHASE	-	182	-	500	-	500	-	-	500	100		400	380
381	25003	PROFESSIONAL DEVELOPMENT	767	522	338	1,690	-	1,690	562	-	1,128	787		903	381
382	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	90	-	310	152		248	382
383	35000	POLICE AND FIRE SERVICES	348	1,451	423	606	-	606	561	-	45	561		45	383
384	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	384
385	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	385
386	<b>TOTAL OPERATING</b>		<b>58,414</b>	<b>49,982</b>	<b>50,605</b>	<b>56,089</b>	<b>-</b>	<b>56,089</b>	<b>31,495</b>	<b>2,378</b>	<b>22,216</b>	<b>38,307</b>		<b>17,782</b>	386
387															387
388	73020	NEW CLASSROOM FURNITURE	882	666	929	2,000	(41)	1,959	1,959	-	-	1,959		-	388
389	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	389
390			882	666	929	2,000	(41)	1,959	1,959	-	-	1,959		-	390
391															391
392	<b>TOTAL TOKENEKE SCHOOL</b>		<b>3,170,787</b>	<b>3,255,211</b>	<b>3,415,221</b>	<b>3,546,232</b>	<b>(155,880)</b>	<b>3,390,353</b>	<b>2,239,213</b>	<b>1,110,781</b>	<b>40,358</b>	<b>3,367,216</b>	<b>40.97</b>	<b>23,136</b>	392

393	RC - 11	PHYSICAL EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	393
394			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	394
395	21201	DIRECTOR	168,382	172,171	221,045	180,006	-	180,006	138,466	41,540	(0)	180,006	1.00	(0)	395
396	21204	ASSISTANT DIRECTOR	-	-	-	45,000	1,350	46,350	33,709	12,641	-	46,350	1.00	-	396
397	21501	PRINCIPAL/DIRECTOR SECRETARY	68,270	69,624	71,086	72,819	-	72,819	56,015	16,804	0	72,819	1.00	0	397
398	21220	CURRICULUM SUPERVISION	42,433	-	-	-	-	-	-	-	-	-	-	-	398
399	41006	ATHLETIC TRAINING SERVICES	71,138	103,551	114,087	102,662	9,010	111,672	83,043	28,629	-	111,672	2.00	-	399
400	61004	FACILITIES-CUSTODIAL	26,484	31,247	32,400	26,500	5,000	31,500	29,146	-	2,354	29,146	-	2,354	400
401	101001	WEIGHT ROOM DARIEN HS	15,452	7,652	8,066	15,300	(6,300)	9,000	4,400	-	4,600	4,400	-	4,600	401
402	101002	INTERSCHOLASTICS DARIEN HS	560,827	585,240	580,435	588,233	-	588,233	374,751	-	213,483	588,233	-	-	402
403	101005	SPORTS PROGRAMS-MIDDLESEX	41,555	42,631	42,843	42,050	-	42,050	27,208	-	14,842	27,208	-	14,842	403
404	101008	INTRAMURALS-ELEMENTARY	10,023	1,551	2,255	10,329	-	10,329	-	-	10,329	-	-	10,329	404
405	101,009	INTRAMURALS-DARIEN HS	3,119	1,000	-	4,000	-	4,000	-	-	4,000	-	-	4,000	405
406		<b>TOTAL PERSONNEL</b>	<b>1,007,683</b>	<b>1,014,667</b>	<b>1,072,217</b>	<b>1,086,899</b>	<b>9,060</b>	<b>1,095,959</b>	<b>746,737</b>	<b>99,614</b>	<b>249,608</b>	<b>1,059,833</b>	<b>5.00</b>	<b>36,126</b>	406
407															407
408		<b>OPERATING</b>													408
409	12001	CONSULTANT SERVICES	1,200	1,600	1,383	1,000	-	1,000	984	-	16	984	-	16	409
410	22001	TEXTBOOKS-NEW	1,000	1,000	1,021	-	-	-	-	-	-	-	-	-	410
411	23004	RESOURCE MATERIALS	1,650	1,645	1,468	-	-	-	-	-	-	-	-	-	411
412	23010	CONSUMABLES	1,006	1,610	1,614	1,600	-	1,600	1,597	-	3	1,597	-	3	412
413	24004	PHYS ED TEACHING SUPPLIES	10,336	13,051	12,441	14,023	-	14,023	9,370	3,028	1,625	12,723	-	1,300	413
414	24006	ATHLETIC TRAINING SUPPLIES	5,183	6,157	5,999	11,500	-	11,500	10,136	240	1,124	10,601	-	899	414
415	25002	PROFESSIONAL LIBRARY PURCHASE	550	500	428	500	-	500	500	-	-	500	-	-	415
416	25003	PROFESSIONAL DEVELOPMENT	3,173	2,205	4,105	2,000	200	2,200	1,537	663	-	2,200	-	-	416
417	25026	DUES AND MEMBERSHIPS	2,948	3,205	3,131	3,000	70	3,070	3,070	-	0	3,070	-	0	417
418	52008	INTERSCHOLASTIC TRANS. DHS	283,769	314,395	256,959	291,384	-	291,384	127,090	163	164,131	168,286	-	123,098	418
419	72047	PHYS EDUCATION REPAIRS/SAFETY	4,600	5,000	4,621	5,000	-	5,000	3,725	675	600	4,400	-	600	419
420	102001	INTERSCHOLASTICS/DARIEN HS	259,379	249,321	247,983	271,815	-	271,815	145,405	46,241	80,169	271,815	-	-	420
421	102002	INTRAMURALS-MIDDLESEX	4,299	2,470	-	2,500	-	2,500	769	-	1,731	769	-	1,731	421
422	102004	INTERSCHOLASTIC-OFFICIALS	141,272	182,531	158,388	157,494	-	157,494	108,590	480	48,424	121,176	-	36,318	422
423	102005	STUDENT ACTIVITY FUND	-	-	-	-	-	-	5,540	7,409	(12,949)	-	-	-	423
424	121000	IMPROVEMENT OF SITES	2,000	2,065	924	2,000	-	2,000	1,962	27	11	1,989	-	11	424
425		<b>TOTAL OPERATING</b>	<b>722,366</b>	<b>786,756</b>	<b>700,466</b>	<b>763,816</b>	<b>270</b>	<b>764,086</b>	<b>420,275</b>	<b>58,925</b>	<b>284,886</b>	<b>600,109</b>		<b>163,977</b>	425
426															426
427		<b>EQUIPMENT</b>													427
428	73013	REPL. PHYS ED EQUIPMENT	3,000	5,005	793	5,000	-	5,000	4,486	-	514	4,486	-	514	428
429	123013	NEW PHYSICAL ED EQUIPMENT	969	1,163	849	1,000	-	1,000	509	-	491	509	-	491	429
430		<b>TOTAL EQUIPMENT</b>	<b>3,969</b>	<b>6,168</b>	<b>1,642</b>	<b>6,000</b>	<b>-</b>	<b>6,000</b>	<b>4,995</b>	<b>-</b>	<b>1,005</b>	<b>4,995</b>		<b>1,005</b>	430
431														-	431
432		<b>TOTAL PHYSICAL EDUCATION</b>	<b>1,734,017</b>	<b>1,807,591</b>	<b>1,774,324</b>	<b>1,856,715</b>	<b>9,330</b>	<b>1,866,045</b>	<b>1,172,007</b>	<b>158,539</b>	<b>535,499</b>	<b>1,664,937</b>	<b>5.00</b>	<b>201,108</b>	432
433															433
434															434
435														Surplus/	435
436		<b>REVENUE</b>				<b>Orig. Bud</b>	<b>Adjust.</b>	<b>Rev. Bud.</b>	<b>Rev. Received</b>	<b>Rev. Expected</b>	<b>Rev. Forecast</b>			<b>(Shortfall)</b>	436
437	102006	REV. - SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	-	437
438															438
439		<b>NET COST PHYSICAL EDUCATION</b>	<b>1,699,017</b>	<b>1,772,591</b>	<b>1,739,324</b>	<b>1,821,715</b>		<b>1,831,045</b>	<b>1,137,007</b>	<b>158,539</b>	<b>500,499</b>	<b>1,629,937</b>	<b>5.00</b>	<b>201,108</b>	439

440	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	440
441			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	441
442	11031	FACILITIES MANAGER	144,937	148,198	151,533	151,533	3,788	155,321	119,478	35,843	-	155,321	1.00	-	442
443	11032	SECRETARY	68,727	57,665	69,707	71,273	-	71,273	54,825	16,448	0	71,273	1.00	0	443
444	61003	CUSTODIAL SUPERVISOR	91,516	90,030	91,903	91,778	(11,925)	79,853	61,136	18,341	376	79,477	1.00	376	444
445	61005	CUSTODIAL O/T SCH. EMERGENCY	52,027	107,423	88,229	47,000	62,885	109,885	82,554	-	27,331	109,885		-	445
446	71001	GROUNDSKEEPERS	379,206	375,981	383,160	383,510	7,675	391,186	300,912	90,274	-	391,186	5.00	0	446
447	71002	GROUNDS OVERTIME	7,549	7,820	5,840	12,000	-	12,000	7,611	-	4,389	12,000		-	447
448	71003	MAINTENANCE	747,014	753,648	769,993	769,059	15,440	784,499	603,268	180,980	251	784,499	8.00	-	448
449	71004	MAINTENANCE OVERTIME	29,036	34,666	27,072	25,000	-	25,000	17,913	-	7,087	25,000		-	449
450	71005	SPRING/SUMMER HELP PART-TIME	99,258	98,381	100,650	92,000	9,000	101,000	77,833	-	23,167	101,000		-	450
451		<b>TOTAL PERSONNEL</b>	<b>1,619,271</b>	<b>1,673,810</b>	<b>1,688,088</b>	<b>1,643,153</b>	<b>86,863</b>	<b>1,730,016</b>	<b>1,325,530</b>	<b>341,886</b>	<b>62,601</b>	<b>1,729,640</b>	<b>16.00</b>	<b>376</b>	451
452															452
453		<b>OPERATING</b>													453
454	12001	CONSULTANT SERVICES	23,214	11,411	28,855	16,000	27,500	43,500	13,311	27,709	2,480	43,500		-	454
455	13017	PROF. MEETINGS & TRAINING	3,936	6,581	6,852	7,910	(3,610)	4,300	1,334	-	2,966	1,334		2,966	455
456	62001	REFUSE COLLECTION	89,036	89,598	104,493	105,000	165	105,165	68,724	36,351	90	96,645		8,520	456
457	62003	SNOW REMOVAL	54,595	59,554	55,330	58,000	(41,500)	16,500	12,232	-	4,268	12,232		4,268	457
458	62004	CARE OF TREES	42,450	21,675	23,600	24,000	1,810	25,810	23,095	-	2,715	25,810		-	458
459	65001	CUSTODIAL SUPPLIES	167,661	205,933	162,849	160,000	-	160,000	98,171	42,113	19,716	160,000		-	459
460	65002	OPERATION OF VEHICLES	66,008	58,734	44,022	60,000	(8,965)	51,035	22,674	6,098	22,262	51,035		-	460
461	65003	CARE OF GROUNDS	249,459	250,010	230,136	210,000	-	210,000	135,045	62,493	12,462	210,000		-	461
462	65005	UNIFORMS	16,722	22,520	28,229	17,000	1,400	18,400	17,556	104	740	18,400		-	462

463	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	463
464			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	464
465	72001	CONTRACTED JANITORIAL SERVICE	270,559	268,976	260,288	290,000	(15,000)	275,000	179,696	86,138	9,166	246,781		28,219	465
466	72012	ELECTRICAL	-	-	96,414	-	-	-	-	-	-	-		-	466
467	72013	INTERCOMMS AND CLOCKS	2,806	12,840	8,574	10,000	(1,810)	8,190	-	-	8,190	8,190		-	467
468	72014	PLUMBING	28,694	25,687	22,665	36,000	4,000	40,000	31,469	7,005	1,526	40,000		-	468
469	72015	ROOFS	-	-	-	-	-	-	-	-	-	-		-	469
470	72016	CLASSROOMS/CORRIDORS/AUD.	96,146	99,502	100,401	104,000	(8,500)	95,500	60,934	18,085	16,481	95,500		-	470
471	72017	HEATING SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	471
472	72019	MISCELLANEOUS REPAIRS	75,623	56,305	52,094	60,000	(13,500)	46,500	35,919	8,238	2,343	46,500		-	472
473	72021	SECURITY	283,332	481,328	154,302	80,000	-	80,000	63,318	1,848	14,834	80,000		-	473
474	72022	FIRE ALARMS/EXTING/SPRINKLER	50,562	59,933	65,126	58,000	-	58,000	30,753	11,668	15,579	58,000		-	474
475	72023	NON MECHANICAL INSPECTIONS	30,454	32,733	51,467	50,000	-	50,000	20,620	-	29,380	50,000		-	475
476	72048	HVAC /AIR CONDITIONER REPAIRS	101,218	109,673	124,579	114,000	20,155	134,155	110,562	15,331	8,262	134,155		-	476
477	74011	GLASS	6,104	9,775	7,015	10,500	-	10,500	10,216	284	-	10,500		-	477
478	74012	LUMBER	18,000	25,154	32,076	27,000	5,000	32,000	28,989	2,016	995	32,000		-	478
479	74013	HARDWARE	14,354	13,105	19,092	16,500	3,500	20,000	18,679	344	977	20,000		-	479
480	74014	PAINT	8,300	8,707	6,572	14,000	(5,155)	8,845	6,382	-	2,463	8,845		-	480
481	74015	OTHER BUILDING MATERIALS	1,677	1,140	3,455	6,000	(3,600)	2,400	2,172	-	228	2,400		-	481
482	74016	ELECTRICAL MATERIALS	63,467	79,409	66,142	70,000	(6,000)	64,000	43,897	13,781	6,322	64,000		-	482
483	74030	RESERVE FOR EMERGENCY REPAIR	32,664	32,225	70,582	40,000	26,500	66,500	52,111	3,000	11,389	66,500		-	483
484	83006	RENTAL OF TOOLS & EQUIPMENT	2,541	7,641	6,455	7,000	-	7,000	1,551	699	4,750	7,000		-	484
485	111001	SUPPLIES/FEES COMM. ACTIVITIES	-	-	-	-	-	-	-	-	-	-		-	485
486	121000	IMPROVEMENT OF SITES	113,316	43,926	106,542	40,000	-	40,000	7,000	800	32,200	40,000		-	486
487	122000	IMPROVEMENT OF BUILDINGS	147,343	95,575	150,478	55,000	-	55,000	36,111	764	18,125	55,000		-	487
488		<b>TOTAL OPERATING</b>	<b>2,060,239</b>	<b>2,189,650</b>	<b>2,088,684</b>	<b>1,745,910</b>	<b>(17,610)</b>	<b>1,728,300</b>	<b>1,132,522</b>	<b>344,870</b>	<b>250,908</b>	<b>1,684,327</b>		<b>43,973</b>	488
489															489
490		<b>EQUIPMENT</b>													490
490	73001	REPLACEMENT OFFICE FURNITUER	-	-	-	-	3,852	3,852	3,852	-	-	3,852		(0)	490
491	73010	REPLACEMENT MAINTENANCE EQ.	107,819	22,067	44,528	19,850	(2,874)	16,976	16,976	-	-	16,976		-	491
492	73020	REPL. CLASSROOM FURNITURE	103,144	135,407	75,231	45,000	(10,968)	34,032	29,559	4,408	64	33,968		64	492
493	123010	NEW EQUIPMENT	16,653	-	44,829	-	-	-	-	-	-	-		-	493
494	123001	NEW OFFICE FURNITURE	2,334	-	-	-	-	-	-	-	-	-		-	494
495		<b>TOTAL EQUIPMENT</b>	<b>229,950</b>	<b>157,474</b>	<b>164,589</b>	<b>64,850</b>	<b>(9,990)</b>	<b>54,860</b>	<b>50,387</b>	<b>4,408</b>	<b>64</b>	<b>54,796</b>		<b>64</b>	495
496															496
497		<b>TOTAL MAINTENANCE</b>	<b>3,909,459</b>	<b>4,020,934</b>	<b>3,941,360</b>	<b>3,453,913</b>	<b>59,263</b>	<b>3,513,176</b>	<b>2,508,439</b>	<b>691,164</b>	<b>313,573</b>	<b>3,468,763</b>	<b>16.00</b>	<b>44,413</b>	497
498															498
499														Surplus/	499
500		<b>REVENUE</b>				<b>Orig. Bud</b>	<b>Adjust.</b>	<b>Rev. Bud.</b>	<b>Rev. Received</b>	<b>Rev. Expected</b>	<b>Rev. Forecast</b>			<b>(Shortfall)</b>	500
501	102008	REVENUE - BUILDING RENTAL	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(40,654)	-	(49,776)	(49,776)		(42,024)	501
502	102009	REVENUE - USE OF FIELDS	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(41,892)	178	(59,392)	(59,392)		(60,608)	502
503		<b>TOTAL REVENUE</b>	<b>(232,677)</b>	<b>(239,578)</b>	<b>(232,464)</b>	<b>(211,800)</b>	<b>-</b>	<b>(211,800)</b>	<b>(82,546)</b>	<b>178</b>	<b>(109,168)</b>	<b>(109,168)</b>		<b>(102,632)</b>	503
504															504
505		<b>NET MAINTENANCE BUDGET</b>	<b>3,676,782</b>	<b>3,781,357</b>	<b>3,708,897</b>	<b>3,242,113</b>	<b>59,263</b>	<b>3,301,376</b>	<b>2,425,894</b>	<b>691,342</b>	<b>204,405</b>	<b>3,359,595</b>	<b>16.00</b>	<b>(58,219)</b>	505
506															506
507															507

508	RC - 13 MUSIC		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	508
509			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	509
510	21201	DIRECTOR	117,868	120,520	123,232	126,004	-	126,004	96,926	29,078	(0)	126,004	0.70	(0)	510
511	21313	ELEMENTARY MUSIC-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	511
512	21501	PRINCIPAL/DIRECTOR SECRETARY	22,981	25,142	24,897	26,434	-	26,434	19,224	7,209	0	26,434	0.50	0	512
513	101003	CLUBS AND COUNCILS	34,506	36,677	45,084	41,305	(1,118)	40,187	27,413	11,595	1,179	39,008		1,179	513
514	<b>TOTAL PERSONNEL</b>		<b>175,355</b>	<b>182,339</b>	<b>193,213</b>	<b>193,743</b>	<b>(1,118)</b>	<b>192,625</b>	<b>143,564</b>	<b>47,882</b>	<b>1,179</b>	<b>191,446</b>	<b>1.20</b>	<b>1,179</b>	514
515	<b>OPERATING</b>														515
516	13016	SCHOOL DISTRICT MEMBERSHIPS	510	515	615	620	90	710	635	-	75	635		75	516
517	22001	TEXTBOOKS-NEW	474	-	-	-	-	-	-	-	-	-		-	517
518	22003	TEXTBOOKS-CONSUMABLES	1,004	967	1,041	1,030	-	1,030	1,016	-	14	1,016		14	518
519	23002	CLASSROOM REFERENCE	16,231	17,004	17,887	18,380	-	18,380	10,326	937	7,117	12,687		5,693	519
520	23004	RESOURCE MATERIALS	3,436	4,138	5,048	5,635	-	5,635	5,471	150	14	5,624		11	520
521	23010	CONSUMABLES	51	-	-	-	-	-	-	-	-	-		-	521
522	24005	MUSIC TEACHING SUPPLIES	3,597	1,880	1,980	2,245	(4)	2,241	2,081	90	70	2,185		56	522
523	25001	MISC. OFFICE SUPPLIES	1,304	1,144	1,126	1,000	(250)	750	458	-	292	516		234	523
524	25003	PROFESSIONAL DEVELOPMENT	1,785	1,519	1,477	1,500	(56)	1,444	1,040	404	-	1,444		-	524
525	25004	LOCAL TRAVEL EXPENSE	642	498	1,000	1,500	-	1,500	253	-	1,247	502		998	525
526	25013	TEMP HOURLY (ACCOMPANIST)	900	1,175	1,200	1,300	-	1,300	650	150	500	800		500	526
527	25014	CATALOG/HANDBOOK PRINTING	-	-	-	-	1,125	1,125	1,073	-	52	1,083		42	527
528	25020	PIANO MOVING	220	285	344	370	-	370	300	-	70	314		56	528
529	25026	DUES AND MEMBERSHIPS	205	140	75	205	7	212	212	-	-	212		-	529
530	25030	COMPUTER SOFTWARE & SUPPLIES	1,846	8,711	10,037	8,850	-	8,850	8,435	-	415	8,518		332	530
531	52012	MUSIC TRANSPORTATION	7,023	12,390	4,034	11,700	-	11,700	2,859	4,615	4,226	8,319		3,381	531
532	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	532
533	72044	REPAIRS AND SERVICE CONTRACT	3,205	4,220	3,571	3,677	-	3,677	3,013	664	-	3,677		-	533
534	72045	TUNING OF PIANOS	5,795	5,200	4,374	5,200	-	5,200	3,708	827	665	4,668		532	534
535	83004	LEASE PURCHASE MUSIC EQ.	8,035	8,035	8,035	9,500	-	9,500	9,436	-	64	9,436		64	535
536	<b>TOTAL OPERATING</b>		<b>56,263</b>	<b>67,821</b>	<b>61,844</b>	<b>72,712</b>	<b>912</b>	<b>73,624</b>	<b>50,966</b>	<b>7,836</b>	<b>14,821</b>	<b>61,636</b>		<b>11,988</b>	536
537	<b>EQUIPMENT</b>														537
538	73011	REPLACEMENT MUSIC EQUIPMENT	6,894	5,631	6,137	3,685	-	3,685	3,575	-	110	3,575		110	538
539	123001	NEW OFFICE FURNITURE/EQ.	-	-	-	-	-	-	-	-	-	-		-	539
540	123011	NEW MUSIC EQUIPMENT	5,294	5,918	7,900	6,638	-	6,638	6,365	-	273	6,365		273	540
541	<b>TOTAL EQUIPMENT</b>		<b>12,188</b>	<b>11,549</b>	<b>14,038</b>	<b>10,323</b>	<b>-</b>	<b>10,323</b>	<b>9,940</b>	<b>-</b>	<b>383</b>	<b>9,940</b>		<b>383</b>	541
542	<b>TOTAL MUSIC</b>		<b>243,807</b>	<b>261,709</b>	<b>269,094</b>	<b>276,778</b>	<b>(206)</b>	<b>276,572</b>	<b>204,470</b>	<b>55,719</b>	<b>16,383</b>	<b>263,022</b>	<b>1.20</b>	<b>13,550</b>	542
543															543
544															544
545															545
546															546

547	RC - 14	ART	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	547
548			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	548
549	21314	ELEMENTARY ART-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	549
550		<b>TOTAL PERSONNEL</b>	-	-	-	-	-	-	-	-	-	-	-	-	550
551		<b>OPERATING</b>													551
552		<b>OPERATING</b>													552
553	23002	CLASSROOM REFERENCE	5,449	5,584	5,293	5,600	(102)	5,498	2,274	1,502	1,722	3,776		1,722	553
554	23003	PERIODICALS	364	376	268	270	-	270	50	-	220	50		220	554
555	24001	ART TEACHING SUPPLIES	83,337	90,840	90,266	94,400	-	94,400	77,318	7,226	9,856	87,501		6,899	555
556	25003	PROFESSIONAL DEVELOPMENT	795	800	1,735	800	-	800	685	-	115	685		115	556
557	25007	MISC INSTRUCTIONAL EXPENSES	-	-	-	-	-	-	-	-	-	-		-	557
558	25018	GRAPHIC ARTS/PHOTOGRAPHY	6,022	-	-	-	-	-	-	-	-	-		-	558
559	25030	COMPUTER SOFTWARE & SUPPLIES	1,800	1,980	1,776	2,000	102	2,102	2,102	-	-	2,102		-	559
560	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	560
561	72044	REPAIRS AND SERVICE CONTRACT	2,116	3,310	3,768	3,800	-	3,800	1,350	-	2,450	1,840		1,960	561
562		<b>TOTAL OPERATING</b>	<b>99,885</b>	<b>102,889</b>	<b>103,105</b>	<b>106,870</b>	<b>-</b>	<b>106,870</b>	<b>83,779</b>	<b>8,728</b>	<b>14,363</b>	<b>95,953</b>		<b>10,917</b>	562
563		<b>EQUIPMENT</b>													563
564		<b>EQUIPMENT</b>													564
565	73002	REPLACEMENT ART EQUIPMENT	8,386	6,852	306	4,032	(150)	3,882	3,808	-	74	3,808		74	565
566	123002	NEW ART EQUIPMENT	-	3,080	5,816	2,100	150	2,250	2,250	-	(0)	2,250		(0)	566
567		<b>TOTAL EQUIPMENT</b>	<b>8,386</b>	<b>9,932</b>	<b>6,122</b>	<b>6,132</b>	<b>-</b>	<b>6,132</b>	<b>6,059</b>	<b>-</b>	<b>73</b>	<b>6,059</b>		<b>73</b>	567
568		<b>TOTAL ART</b>	<b>108,271</b>	<b>112,822</b>	<b>109,228</b>	<b>113,002</b>	<b>-</b>	<b>113,002</b>	<b>89,837</b>	<b>8,728</b>	<b>14,437</b>	<b>102,012</b>	<b>-</b>	<b>10,990</b>	568
569		<b>TOTAL ART</b>	<b>108,271</b>	<b>112,822</b>	<b>109,228</b>	<b>113,002</b>	<b>-</b>	<b>113,002</b>	<b>89,837</b>	<b>8,728</b>	<b>14,437</b>	<b>102,012</b>	<b>-</b>	<b>10,990</b>	569
570															570

571	RC - 15	COMPUTER TECHNOLOGY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	571
572			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	572
573	11044	TECHNOLOGY SUPPORT	735,667	773,612	812,919	815,577	18,350	833,927	641,482	192,445	-	833,927	9.00	-	573
574	21201	DIRECTOR OF INST. TECH	165,080	172,171	66,168	172,171	7,835	180,006	138,466	41,540	-	180,006	1.00	-	574
575	21501	PRINCIPAL/DIRECTOR SECRETARY	18,555	22,554	23,003	23,520	-	23,520	18,092	5,428	0	23,520	0.33	0	575
576	21603	TEACHER AIDE / COPY CENTER	40,256	72,391	86,106	75,509	7,475	82,985	61,506	20,593	885	82,099	2.00	885	576
577		<b>TOTAL OPERATING</b>	<b>900,747</b>	<b>1,040,728</b>	<b>988,196</b>	<b>1,086,777</b>	<b>33,660</b>	<b>1,120,438</b>	<b>859,547</b>	<b>260,006</b>	<b>885</b>	<b>1,119,552</b>	<b>12.33</b>	<b>885</b>	577
578		<b>OPERATING</b>													578
579		<b>OPERATING</b>													579
580	12001	CONSULTANT SERVICES	231,123	152,735	141,897	140,000	40	140,040	98,624	38,616	2,800	161,140		(21,100)	580
581	13015	LOCAL TRAVEL	1,026	2,511	2,546	3,500	-	3,500	1,615	-	1,885	1,615		1,885	581
582	13035	SOFTWARE MAINTENANCE	508,162	661,694	723,014	750,645	13,332	763,977	755,659	999	7,319	763,977		-	582
583	24011	GENERAL TEACHING SUPPLIES	48,100	38,263	43,392	31,665	2,500	34,165	33,197	365	603	34,165		-	583
584	25013	TEMPORARY HOURLY SERVICES	18,228	9,884	14,119	15,000	865	15,865	4,105	11,720	40	15,865		-	584
585	25019	COMPUTER SOFTWARE & SUPPLIES	88,689	83,841	38,399	42,000	(8,332)	33,668	28,078	3,198	2,391	33,668		-	585
586	25029	STAFF DEVELOPMENT PROGRAM	15,913	19,621	15,918	23,000	(865)	22,135	11,901	1,900	8,334	22,135		-	586
587	64005	CELL PHONE	22,890	14,109	28,980	28,000	180	28,180	22,489	5,691	-	28,180		-	587
588	64006	WIDE AREA NETWORK	29,571	130,827	49,351	48,000	-	48,000	22,155	19,380	6,465	48,000		-	588
589	72035	RENTAL/DUPLICATORS AND COPIER	255,806	287,769	270,816	271,248	19,594	290,842	221,743	69,099	0	290,842		-	589
590	72044	REPAIRS AND SERVICE CONTRACT	115,750	70,953	64,029	60,000	(2,522)	57,478	44,990	9,730	2,759	57,478		-	590
591		<b>TOTAL OPERATING</b>	<b>1,335,257</b>	<b>1,472,206</b>	<b>1,392,462</b>	<b>1,413,058</b>	<b>24,792</b>	<b>1,437,850</b>	<b>1,244,557</b>	<b>160,697</b>	<b>32,596</b>	<b>1,457,065</b>	<b>-</b>	<b>(19,215)</b>	591
592		<b>EQUIPMENT</b>													592
593		<b>EQUIPMENT</b>													593
594	123021	NEW COMPUTER EQUIPMENT	753,754	755,318	731,494	503,025	10,182	513,207	509,949	-	3,259	524,327		(11,120)	594
595		<b>SUBTOTAL COMPUTER TECHNOLOGY</b>	<b>2,989,758</b>	<b>3,268,252</b>	<b>3,112,152</b>	<b>3,002,860</b>	<b>68,634</b>	<b>3,071,495</b>	<b>2,614,053</b>	<b>420,702</b>	<b>36,740</b>	<b>3,100,944</b>		<b>(29,449)</b>	595
596		<b>REVENUE</b>													596
597		<b>REVENUE</b>													597
598		<b>REVENUE</b>													598
599	102010	REV. FROM TOWN-FOR IT SERVICE	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	(212,644)	-	(212,643)	(212,643)		-	599
600		<b>TOTAL COMPUTER TECHNOLOGY</b>	<b>2,798,973</b>	<b>3,066,929</b>	<b>2,909,081</b>	<b>2,790,217</b>	<b>68,634</b>	<b>2,858,852</b>	<b>2,401,409</b>	<b>420,702</b>	<b>(175,903)</b>	<b>2,888,301</b>		<b>(29,449)</b>	600
601		<b>TOTAL COMPUTER TECHNOLOGY</b>	<b>2,798,973</b>	<b>3,066,929</b>	<b>2,909,081</b>	<b>2,790,217</b>	<b>68,634</b>	<b>2,858,852</b>	<b>2,401,409</b>	<b>420,702</b>	<b>(175,903)</b>	<b>2,888,301</b>		<b>(29,449)</b>	601
602															602
603															603

604	RC - 16	ADMINISTRATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	604
605			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	605
606	11011	SUPERINTENDENT	272,340	278,000	135,045	278,000	42,000	320,000	228,874	71,126	20,000	320,000	1.00	-	606
607	11013	BURSAR/ADMINISTRATIVE ASSIST	90,482	92,518	94,368	94,368	2,123	96,491	74,224	22,267	-	96,491	1.00	-	607
608	21501	PRINCIPAL/DIRECTOR SECRETARY	41,080	41,894	43,979	43,844	-	43,844	33,726	10,118	0	43,844	0.60	0	608
609	11016	PUBLIC INFORMATION	1,796	-	-	-	-	-	-	-	-	-	-	-	609
610		<b>TOTAL PERSONNEL</b>	<b>405,698</b>	<b>412,412</b>	<b>273,393</b>	<b>416,212</b>	<b>44,123</b>	<b>460,335</b>	<b>336,824</b>	<b>103,511</b>	<b>20,000</b>	<b>460,335</b>	<b>2.60</b>	<b>0</b>	610
611		<b>OPERATING</b>													611
612															612
613	12001	CONSULTANT SERVICES	27,516	32,154	24,759	10,000	77,000	87,000	37,000	50,000	-	183,123		(96,123)	613
614	12004	LEGAL SERVICES	327,361	285,860	248,477	262,000	-	262,000	152,797	106,203	3,000	262,000		-	614
615	13001	BOARD OF EDUCATION DUES	-	-	-	850	-	850	-	-	850	-		850	615
616	13003	OTHER BOARD EXPENSES	24,659	24,951	23,464	25,000	(1,031)	23,969	8,616	2,067	13,286	23,969		-	616
617	13011	MAILING EXPENSES	32,004	29,864	29,189	30,000	-	30,000	21,877	7,357	767	30,000		-	617
618	13012	OFFICE SUPPLIES	25,874	27,011	26,952	30,000	-	30,000	20,918	8,681	400	29,600		400	618
619	13013	DUES AND MEMBERSHIPS	14,796	15,999	11,199	11,800	-	11,800	5,885	-	5,916	5,885		5,916	619
620	13016	SCHOOL DISTRICT MEMBERSHIPS	22,117	25,289	30,557	23,193	(8)	23,185	18,672	-	4,513	18,672		4,513	620
621	13017	PROFESSIONAL MEETINGS	3,325	3,290	2,259	3,000	-	3,000	2,595	-	405	2,595		405	621
622	13020	PUBLIC INFORMATION	-	-	-	-	-	-	-	-	-	-		-	622
623	13025	ADA/504 SUPPORT	-	-	-	2,500	1,531	4,031	4,031	-	0	4,031		0	623
624	13040	PRINTING/PUBLICATION SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	624
625	25002	PROF. LIBRARY PURCHASE	-	43	-	500	(500)	-	-	-	-	-		-	625
626	25003	PROFESSIONAL DEVELOPMENT	2,652	3,054	3,000	3,000	914	3,914	3,914	-	-	3,914		-	626
627	25014	CATALOG/HANDBOOK PRINTING	29,443	16,937	21,700	20,000	(4,200)	15,800	5,165	-	10,635	7,824		7,976	627
629	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	629
630		<b>TOTAL OPERATING</b>	<b>509,747</b>	<b>464,451</b>	<b>421,557</b>	<b>421,843</b>	<b>73,706</b>	<b>495,550</b>	<b>281,470</b>	<b>174,308</b>	<b>39,772</b>	<b>571,612</b>		<b>(76,062)</b>	630
631															631
632	73001	EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	632
633															633
634		<b>TOTAL ADMINISTRATION</b>	<b>915,445</b>	<b>876,863</b>	<b>694,950</b>	<b>838,055</b>	<b>117,829</b>	<b>955,885</b>	<b>618,294</b>	<b>277,819</b>	<b>59,772</b>	<b>1,031,947</b>	<b>2.60</b>	<b>(76,062)</b>	634
635															635

636	RC - 17	HEALTH	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	636
637			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	637
638	41001	DIRECTOR - NURSES	90,293	97,138	101,023	101,023	2,273	103,296	79,458	23,838	-	103,296	1.00	-	638
639	41002	NURSES	588,350	592,105	611,224	626,205	-	626,205	455,414	170,783	7	626,198	9.00	7	639
640	41004	SUBSTITUTE NURSES	69,736	27,371	70,423	45,000	-	45,000	32,546	-	12,454	36,046		8,954	640
641	41005	SECRETARY	28,737	25,142	24,897	26,434	-	26,434	19,225	7,209	(0)	26,434	0.50	(0)	641
642		<b>TOTAL HEALTH</b>	<b>777,116</b>	<b>741,756</b>	<b>807,567</b>	<b>798,662</b>	<b>2,273</b>	<b>800,935</b>	<b>586,644</b>	<b>201,830</b>	<b>12,461</b>	<b>791,974</b>	<b>10.50</b>	<b>8,961</b>	642
643		<b>OPERATING</b>													643
644		<b>OPERATING</b>													644
645	23003	PERIODICALS	455	427	452	500	-	500	187	-	313	187		313	645
646	25001	MISC. OFFICE SUPPLIES	1,499	1,513	1,458	1,500	320	1,820	1,741	-	79	1,741		79	646
647	25002	PROF. LIBRARY PURCHASE	309	610	-	500	-	500	305	-	195	305		195	647
648	25003	PROFESSIONAL DEVELOPMENT	3,961	3,968	1,419	3,974	-	3,974	2,967	325	682	3,974		-	648
649	42001	HEALTH SUPPLIES	30,759	31,199	30,954	31,000	(320)	30,680	24,542	3,327	2,810	30,680		-	649
650	42002	HEALTH LOCAL TRAVEL	359	338	320	500	-	500	-	-	500	-		500	650
651	42003	SCHOOL PHYSICIANS SERVICES	10,000	10,000	10,431	10,000	-	10,000	10,000	-	-	10,000		-	651
652	72031	AUDIOMETER REPAIRS	-	625	490	600	-	600	480	-	120	480		120	652
653	72044	REPAIRS AND SERVICE CONTRACT	998	2,086	1,636	1,000	6	1,006	1,006	-	-	1,006		-	653
654		<b>TOTAL OPERATING</b>	<b>48,339</b>	<b>50,766</b>	<b>47,160</b>	<b>49,574</b>	<b>6</b>	<b>49,580</b>	<b>41,228</b>	<b>3,652</b>	<b>4,700</b>	<b>48,373</b>		<b>1,207</b>	654
655		<b>EQUIPMENT</b>													655
656		<b>EQUIPMENT</b>													656
657	73007	REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-		-	657
658	123007	NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	658
659		<b>TOTAL EQUIPMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	659
660		<b>TOTAL HEALTH</b>	<b>825,455</b>	<b>792,521</b>	<b>854,727</b>	<b>848,236</b>	<b>2,279</b>	<b>850,515</b>	<b>627,872</b>	<b>205,482</b>	<b>17,161</b>	<b>840,347</b>	<b>10.50</b>	<b>10,168</b>	660
661		<b>TOTAL HEALTH</b>	<b>825,455</b>	<b>792,521</b>	<b>854,727</b>	<b>848,236</b>	<b>2,279</b>	<b>850,515</b>	<b>627,872</b>	<b>205,482</b>	<b>17,161</b>	<b>840,347</b>	<b>10.50</b>	<b>10,168</b>	661
662															662

663	RC 18	PERSONNEL	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	663
664															664
665		11013 BURSAR/ADMINISTRATIVE ASSIST	286,227	303,993	310,183	310,369	8,849	319,218	245,552	73,666	(0)	319,218	2.34	(0)	665
666		11020 BENEFITS COORDINATOR	33,312	34,678	35,459	35,459	798	36,256	27,890	8,367	-	36,256	0.50	0	666
667		11024 TURNOVER-REGULAR	-	-	-	(400,000)	400,000	-	-	-	-	-	-	-	667
668		11027 CONTRACT SUPPORT	-	-	-	90,914	(90,914)	-	-	-	-	-	-	-	668
669		11028 CERT. STAFF COLUMN CHANGE	-	-	-	74,991	(74,991)	-	-	-	-	-	-	-	669
670		21202 ASSISTANT SUPERINTENDENT	-	-	-	-	-	-	-	-	-	-	-	-	670
671		21300 LONG TERM SUBSTITUTES	812,690	419,702	739,867	475,000	29,150	504,150	332,407	53,491	118,252	504,150	-	-	671
672		21302 SUBSTITUTES-PROFESSIONAL DEV.	33,700	54,772	45,205	50,000	-	50,000	30,476	-	19,524	30,476	-	19,524	672
673		21316 SABBATICALS	-	-	-	-	-	-	-	-	-	-	-	-	673
674		31000 BUDGET CONTROL	-	-	-	263,360	-	263,360	-	-	263,360	-	-	263,360	674
675		<b>TOTAL PERSONNEL</b>	<b>1,165,930</b>	<b>813,145</b>	<b>1,130,714</b>	<b>900,092</b>	<b>272,892</b>	<b>1,172,984</b>	<b>636,326</b>	<b>135,523</b>	<b>401,135</b>	<b>890,101</b>	<b>2.84</b>	<b>282,884</b>	675
676															676
677		<b>OPERATING</b>													677
678		13013 DUES AND MEMBERSHIPS	635	6,850	250	1,140	-	1,140	250	-	890	250	-	890	678
679		13014 RECRUITMENT	19,759	19,154	17,406	25,000	(2,000)	23,000	1,573	-	21,427	6,930	-	16,070	679
680		13015 LOCAL TRAVEL	640	139	340	2,300	(1,000)	1,300	947	-	353	947	-	353	680
681		25029 STAFF DEVELOPMENT PROGRAM	39,590	101,276	78,785	74,991	(5,000)	69,991	58,513	(4,758)	16,236	57,814	-	12,177	681
682		<b>TOTAL OPERATING</b>	<b>60,624</b>	<b>127,419</b>	<b>96,780</b>	<b>103,431</b>	<b>(8,000)</b>	<b>95,431</b>	<b>61,283</b>	<b>(4,758)</b>	<b>38,906</b>	<b>65,941</b>	<b>-</b>	<b>29,490</b>	682
683															683
684		<b>TOTAL PERSONNEL</b>	<b>1,226,554</b>	<b>940,564</b>	<b>1,227,494</b>	<b>1,003,523</b>	<b>264,892</b>	<b>1,268,415</b>	<b>697,609</b>	<b>130,766</b>	<b>440,041</b>	<b>956,042</b>	<b>2.84</b>	<b>312,374</b>	684
685															685
686															686

687	RC - 19	CURRICULUM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	687
688			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	688
689	21202	ASSISTANT SUPERINTENDENT	198,500	202,966	207,533	207,533	7,264	214,797	165,229	49,569	(0)	214,797	1.00	(0)	689
690	21201	DIRECTOR OF INSTRUCTIONAL TECH	-	-	-	-	-	-	-	-	-	-	-	-	690
691	21220	CURRICULUM & SUPERVISION	13,971	-	-	-	-	-	-	-	-	-	-	-	691
692	1912036	ELEM. READING SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	692
693	1912056	TECHNOLOGY SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	693
694	1912058	PROGRAM COORDINATORS	262,514	264,074	285,353	291,774	6,000	297,774	183,153	114,621	(0)	297,774	2.00	(0)	694
695	1912062	MATH COORDINATOR	-	-	-	-	-	-	-	-	-	-	-	-	695
696	1912060	LANG. ARTS SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	696
697	1912009	INSTRUCTION SUPP. SPECIALISTS	1,105,204	1,149,668	1,217,293	1,270,752	(71,709)	1,199,043	773,887	420,750	4,405	1,194,638	13.50	4,405	697
698	21312	CURRICULUM DEVELOPMENT	63,059	76,594	119,745	104,290	-	104,290	42,360	50,000	11,930	104,290	-	-	698
699	21405	ESL INSTRUCTION	17,849	7,238	4,482	24,000	(19,428)	4,572	3,266	1,306	-	4,572	-	-	699
700	21501	PRINCIPAL/DIRECTOR SECRETARY	68,668	70,385	71,792	71,792	1,777	73,569	56,262	16,154	1,154	72,415	1.00	1,154	700
701		<b>TOTAL PERSONNEL</b>	<b>1,729,766</b>	<b>1,770,926</b>	<b>1,906,198</b>	<b>1,970,141</b>	<b>(76,095)</b>	<b>1,894,045</b>	<b>1,224,156</b>	<b>652,400</b>	<b>17,489</b>	<b>1,888,487</b>	<b>17.50</b>	<b>5,559</b>	701
702															702
703		<b>OPERATING</b>													703
704	12001	CONSULTANT SERVICES	52,402	37,679	30,000	45,000	3,610	48,610	15,150	33,460	-	48,610	-	-	704
705	13013	DUES AND MEMBERSHIPS	894	1,626	1,640	4,127	-	4,127	2,535	-	1,592	2,535	-	1,592	705
706	13015	LOCAL TRAVEL	870	2,057	5,868	10,000	-	10,000	78	262	9,660	490	-	9,510	706
707	22001	TEXTBOOKS-NEW	282,390	280,081	244,252	191,721	(10)	191,711	111,946	41,211	38,554	191,711	-	-	707
708	23004	RESOURCE MATERIALS	-	4,346	7,054	8,000	110	8,110	7,146	950	14	8,096	-	14	708
709	23006	ESL RESOURCES	-	-	-	-	19,328	19,328	4,395	6,885	8,048	12,890	-	6,438	709
710	24012	STANDARDIZED TESTING	40,164	32,086	24,301	29,477	-	29,477	28,891	-	586	28,891	-	586	710
711	25002	PROF. LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-	711
712	25003	PROFESSIONAL DEVELOPMENT	135,270	123,899	119,166	113,850	-	113,850	91,826	18,566	3,458	113,850	-	-	712
713	52004	FIELD TRIPS	-	8,973	5,509	7,500	-	7,500	1,821	226	5,453	2,047	-	5,453	713
714	25005	CURRICULUM RESEARCH & DEV.	184,295	156,649	25,952	26,420	-	26,420	3,290	21,411	1,719	24,701	-	1,719	714
715		<b>TOTAL OPERATING</b>	<b>696,284</b>	<b>647,396</b>	<b>463,741</b>	<b>436,095</b>	<b>23,038</b>	<b>459,133</b>	<b>267,078</b>	<b>122,971</b>	<b>69,084</b>	<b>433,820</b>		<b>25,313</b>	715
716															716
717		<b>TOTAL CURRICULUM</b>	<b>2,426,050</b>	<b>2,418,322</b>	<b>2,369,939</b>	<b>2,406,236</b>	<b>(53,057)</b>	<b>2,353,178</b>	<b>1,491,235</b>	<b>775,370</b>	<b>86,573</b>	<b>2,322,307</b>	<b>17.50</b>	<b>30,871</b>	717
718															718

719	RC - 20	FINANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	719
720			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	720
721	11014	DIRECTOR OF FINANCE	184,500	188,651	192,896	192,896	(18,529)	174,367	127,441	46,615	310	174,057	1.00	310	721
722	11021	PAYROLL / BENEFITS COORDINATOR	33,965	34,678	35,753	35,459	798	36,256	27,890	8,367	-	36,256	0.50	0	722
723	11022	ASSISTANT DIRECTOR FINANCE	96,000	100,032	104,033	104,033	11,541	115,574	91,026	24,548	-	115,574	1.00	-	723
724	11025	ACCOUNTANT	73,892	89,069	76,688	76,688	1,725	78,413	60,318	18,095	-	78,413	1.00	-	724
725	11042	ACCOUNTS PAYABLE	68,466	69,961	71,468	73,073	56	73,130	56,266	16,863	-	73,130	1.00	(0)	725
726	11044	TECHNOLOGY SUPPORT	-	-	-	-	-	-	-	-	-	-	-	-	726
727	21501	PRINCIPAL/DIRECTOR SECRETARY	68,454	70,165	71,569	71,569	1,618	73,187	56,292	16,887	8	73,179	1.00	8	727
728		<b>TOTAL PERSONNEL</b>	<b>525,277</b>	<b>552,557</b>	<b>552,407</b>	<b>553,718</b>	<b>(2,791)</b>	<b>550,927</b>	<b>419,233</b>	<b>131,376</b>	<b>318</b>	<b>550,609</b>	<b>5.50</b>	<b>318</b>	728
729		<b>OPERATING</b>													729
731	12005	AUDITING SERVICES	20,555	21,125	21,493	22,229	-	22,229	22,045	-	184	22,045	-	184	731
732	12007	ACTUARIAL SERVICES	250	-	-	-	-	-	-	-	-	-	-	-	732
733	13015	LOCAL TRAVEL	684	-	93	500	(4)	496	-	-	496	-	496	733	
734	13016	SCHOOL DISTRICT MEMBERSHIPS	614	425	-	1,294	-	1,294	1,079	-	215	1,079	-	215	734
735	13030	EDP SUPPLIES & SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	735
736	13035	SOFTWARE MAINTENANCE	510	-	-	-	-	-	-	-	-	-	-	-	736
737	25003	PROFESSIONAL DEVELOPMENT	27,342	2,400	8,453	1,500	(1,443)	57	-	-	57	-	-	57	737
738	25013	TEMPORARY HOURLY SERVICES	-	9,515	7,101	15,000	25	15,025	10,708	4,314	3	15,022	-	3	738
739	25021	INSTRUCTIONAL TECHNOLOGY SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	739
740	25029	STAFF DEVELOPMENT PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	740
741		<b>TOTAL OPERATING</b>	<b>49,955</b>	<b>33,465</b>	<b>37,140</b>	<b>40,523</b>	<b>(1,422)</b>	<b>39,101</b>	<b>33,832</b>	<b>4,314</b>	<b>955</b>	<b>38,146</b>		<b>955</b>	741
742		<b>EQUIPMENT</b>													742
744	73021	REPLACEMENT COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-	-	-	744
745	123021	NEW COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-	-	-	745
746		<b>TOTAL EQUIPMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	746							
748		<b>TOTAL FINANCE</b>	<b>575,232</b>	<b>586,022</b>	<b>589,547</b>	<b>594,241</b>	<b>(4,213)</b>	<b>590,028</b>	<b>453,065</b>	<b>135,690</b>	<b>1,273</b>	<b>588,755</b>	<b>5.50</b>	<b>1,273</b>	748
751		<b>REVENUE</b>													751
752	102010	REV. FROM TOWN-FOR IT SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	752
754		<b>NET FINANCE BUDGET</b>	<b>575,232</b>	<b>586,022</b>	<b>589,547</b>	<b>594,241</b>	<b>(4,213)</b>	<b>590,028</b>	<b>453,065</b>	<b>135,690</b>	<b>1,273</b>	<b>588,755</b>	<b>5.50</b>	<b>1,273</b>	754

755	RC - 21	LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	755
756			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	756
757	21220	CURRICULUM SUPERVISION	2,463	2,512	-	-	2,613	2,613	1,866	747	-	2,613		0	757
758	21503	LIBRARY SECRETARY	154	-	-	-	-	-	-	-	-	-		-	758
759		<b>TOTAL PERSONNEL</b>	<b>2,617</b>	<b>2,512</b>	<b>-</b>	<b>-</b>	<b>2,613</b>	<b>2,613</b>	<b>1,866</b>	<b>747</b>	<b>-</b>	<b>2,613</b>	<b>-</b>	<b>-</b>	759
760															760
761		<b>OPERATING</b>													761
762	23001	ACCESSIONS	91,882	93,990	97,576	103,015	-	103,015	66,865	8,794	27,356	103,015		-	762
763	23003	PERIODICALS	6,472	7,452	7,590	8,890	-	8,890	7,611	-	1,279	8,890		-	763
764	23004	RESOURCE MATERIALS	7,356	20,763	19,490	17,700	-	17,700	9,566	50	8,084	17,700		-	764
765	23005	ONLINE SUBSCRIPTIONS	27,739	32,340	34,629	36,905	-	36,905	34,979	-	1,926	36,905		-	765
766	23007	OTHER LIBRARY EXPENSES	7,553	6,755	7,755	8,200	-	8,200	5,358	832	2,010	8,200		-	766
767	25002	PROF. LIBRARY PURCHASE	30	1,356	1,155	1,920	(49)	1,872	592	-	1,279	1,872		-	767
768	25026	DUES AND MEMBERSHIPS	2,149	2,267	2,594	3,575	-	3,575	2,401	175	999	3,575		-	768
769	25030	COMPUTER SOFTWARE & SUPPLIES	709	1,289	4,554	1,000	-	1,000	239	-	761	1,000		-	769
770	72042	EQUIPMENT REPAIR	-	-	-	-	-	-	-	-	-	-		-	770
771	72044	REPAIRS AND SERVICE CONTRACT	980	1,029	1,080	1,140	49	1,189	1,189	-	-	1,189		-	771
772	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	772
773		<b>TOTAL OPERATING</b>	<b>144,872</b>	<b>167,242</b>	<b>176,423</b>	<b>182,345</b>	<b>-</b>	<b>182,345</b>	<b>128,800</b>	<b>9,852</b>	<b>43,693</b>	<b>182,345</b>	<b>-</b>	<b>-</b>	773
774															774
775		<b>EQUIPMENT</b>													775
776	73009	REPLACEMENT LIBRARY EQ.	8,008	3,513	6,193	1,000	-	1,000	410	-	590	410		590	776
777		<b>TOTAL EQUIPMENT</b>	<b>8,008</b>	<b>3,513</b>	<b>6,193</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>410</b>	<b>-</b>	<b>590</b>	<b>410</b>	<b>-</b>	<b>590</b>	777
778															778
779		<b>TOTAL LIBRARY</b>	<b>155,497</b>	<b>173,267</b>	<b>182,616</b>	<b>183,345</b>	<b>2,613</b>	<b>185,958</b>	<b>131,077</b>	<b>10,598</b>	<b>44,283</b>	<b>185,368</b>	<b>-</b>	<b>590</b>	779
780															780

781	RC - 22	TECHNOLOGY EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	781
782			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	782
783	22001	TEXTBOOKS -NEW	2,900	-	-	-	-	-	-	-	-	-	-	-	783
784	23002	CLASSROOM REFERENCE	303	447	89	400	-	400	-	-	400	-	-	400	784
785	23003	PERIODICALS	55	-	12	285	-	285	120	-	165	120	-	165	785
786	24002	TECH ED TEACHING SUPPLIES	30,077	39,699	33,333	35,800	-	35,800	26,729	1,475	7,595	29,724	-	6,076	786
787	25001	MISC. OFFICE SUPPLIES	-	266	706	778	-	778	-	-	778	-	-	778	787
788	25003	PROFESSIONAL DEVELOPMENT	-	140	1,200	1,400	-	1,400	1,190	-	210	1,190	-	210	788
789	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	789
790	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	790
791	72033	TECH ED EQUIPMENT REPAIRS	989	-	582	2,500	-	2,500	1,822	-	678	1,822	-	678	791
792		<b>TOTAL OPERATING</b>	<b>34,324</b>	<b>40,552</b>	<b>35,922</b>	<b>41,163</b>	<b>-</b>	<b>41,163</b>	<b>29,861</b>	<b>1,475</b>	<b>9,827</b>	<b>32,856</b>	<b>-</b>	<b>8,307</b>	792
793															793
794		<b>EQUIPMENT</b>													794
795	73008	REPL. TECH ED EQUIPMENT	-	-	1,877	1,274	7,500	8,774	8,688	-	86	8,688	-	86	795
796	123008	NEW TECHNOLOGY EQUIPMENT	10,455	7,247	2,559	7,540	(7,500)	40	-	-	40	-	-	40	796
797		<b>TOTAL EQUIPMENT</b>	<b>10,455</b>	<b>7,247</b>	<b>4,436</b>	<b>8,814</b>	<b>-</b>	<b>8,814</b>	<b>8,688</b>	<b>-</b>	<b>126</b>	<b>8,688</b>	<b>-</b>	<b>126</b>	797
798															798
799		<b>TOTAL TECH. EDUCATION</b>	<b>44,779</b>	<b>47,799</b>	<b>40,358</b>	<b>49,977</b>	<b>-</b>	<b>49,977</b>	<b>38,549</b>	<b>1,475</b>	<b>9,953</b>	<b>41,544</b>	<b>-</b>	<b>8,433</b>	799
800															800

801	RC - 23	CONTINUING EDUC/SUMMER SCHO	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	801
802			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	802
803	21201	DIRECTOR	11,750	21,483	26,738	20,000	-	20,000	14,709	5,228	64	19,936		64	803
804	21501	PRINCIPAL/DIRECTOR SECRETARY	27,386	27,929	28,801	29,229	-	29,229	22,484	6,745	(0)	29,229	0.40	(0)	804
805		<b>PERSONNEL</b>	<b>39,136</b>	<b>49,412</b>	<b>55,539</b>	<b>49,229</b>	<b>-</b>	<b>49,229</b>	<b>37,193</b>	<b>11,973</b>	<b>64</b>	<b>49,166</b>	<b>0.40</b>	<b>64</b>	805
806		<b>OPERATING</b>													806
807		<b>OPERATING</b>													807
808	12001	CONSULTANT SERVICES	483,878	415,092	381,499	425,000	6,935	431,935	431,834	-	101	431,834		101	808
809	12002	CONTINUING ED CONSULTING	-	-	-	-	-	-	-	-	-	-		-	809
810	13011	MAILING EXPENSES	374	355	250	500	-	500	400	-	100	400		100	810
811	13012	OFFICE SUPPLIES	4,516	4,516	2,556	11,000	(3,000)	8,000	4,120	-	3,880	4,120		3,880	811
812	24003	SUMMER SCHOOL TEACHING SUPP.	60,043	73,843	36,953	61,800	(9,000)	52,800	10,122	-	42,678	52,800		-	812
813	24010	ADULT ED. CONTRACTED SERVICES	12,000	12,000	18,700	12,000	-	12,000	7,000	-	5,000	7,000		5,000	813
814	25014	CATALOG/HANDBOOK PRINTING	1,729	1,453	5,701	5,000	-	5,000	1,198	-	3,802	1,198		3,802	814
815		<b>TOTAL OPERATING</b>	<b>562,540</b>	<b>507,259</b>	<b>445,659</b>	<b>515,300</b>	<b>(5,065)</b>	<b>510,235</b>	<b>454,675</b>	<b>-</b>	<b>55,560</b>	<b>497,352</b>		<b>12,883</b>	815
816		<b>TOTAL CONT. ED/SUM. SCHOOL</b>	<b>601,677</b>	<b>556,671</b>	<b>501,198</b>	<b>564,529</b>	<b>(5,065)</b>	<b>559,464</b>	<b>491,868</b>	<b>11,973</b>	<b>55,624</b>	<b>546,518</b>	<b>0.40</b>	<b>12,946</b>	816
817															817
818															818
819														Surplus/	819
820		<b>REVENUE</b>	<b>2016 - 2017</b>	<b>2017 - 2018</b>	<b>2018 - 2019</b>	<b>Orig. Bud</b>	<b>Adjust.</b>	<b>Rev. Bud.</b>	<b>Rev. Received</b>	<b>Rev. Expected</b>	<b>Rev. Forecast</b>			<b>(Shortfall)</b>	820
821	31006	REVENUE - CONTINUING EDUCATIO	-	-	-	-	-	-	-	-	-	-		-	821
822	31005	REVENUE - SUMMER SCHOOL	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(196,868)	-	(196,868)	(196,868)		(428,132)	822
823		<b>TOTAL REVENUE</b>	<b>(657,975)</b>	<b>(596,321)</b>	<b>(621,433)</b>	<b>(625,000)</b>	<b>-</b>	<b>(625,000)</b>	<b>(196,868)</b>	<b>-</b>	<b>(196,868)</b>	<b>(196,868)</b>		<b>(428,132)</b>	823
824															824
825		<b>NET EXPENSE SUM&amp;CONT. ED</b>	<b>(56,298)</b>	<b>(39,649)</b>	<b>(120,235)</b>	<b>(60,471)</b>	<b>(5,065)</b>	<b>(65,536)</b>	<b>295,000</b>	<b>11,973</b>	<b>(141,244)</b>	<b>349,650</b>		<b>(415,186)</b>	825

826			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	826
827	RC - 24	SPECIAL EDUCATION	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	827
828	11013	ASSISTANT PRINCIPAL	-	-	-	-	-	-	-	-	-	-	-	-	828
829	21102	PROGRAM DIR. EARLY CHILDHOOD	-	-	-	-	-	-	-	-	-	-	-	-	829
830	21201	DIRECTOR	-	-	-	-	-	-	-	-	-	-	-	-	830
831	21202	ASSISTANT SUPERINTENDENT SESS	198,500	202,966	207,533	207,533	7,264	214,797	165,228	49,569	-	214,797	1.00	0	831
832	21211	PROGRAM DIR. OF SESS K-12	285,676	319,072	326,228	333,546	-	333,546	239,127	38,643	55,776	291,770	2.00	41,776	832
833	21220	CURRICULUM SUPERVISION	96,360	241,290	192,142	220,874	22,273	243,147	163,261	79,007	878	242,269	1.60	878	833
834	21302	SUBSTITUTE TEACHERS	108,568	105,332	164,872	105,000	17,500	122,500	82,898	-	39,602	97,898		24,602	834
835	21303	SPECIAL CLASS TEACHERS	5,391,096	5,330,334	5,158,898	5,304,320	(355,888)	4,948,432	3,131,622	1,796,992	19,819	4,928,613	58.40	19,819	835
836	21304	HOMEBOUND/TUTORIAL	347,721	264,300	240,916	198,000	-	198,000	110,072	1,044	86,884	132,837	-	65,163	836
837	21305	CONTRACTED SPEECH	501,420	664,106	786,386	521,664	114,619	636,283	419,567	214,826	1,890	649,393		(13,110)	837
838	21306	TEACHERS OF THE GIFTED	-	-	-	-	-	-	-	-	-	-	-	-	838
839	21307	SPEECH THERAPISTS	1,571,728	1,571,386	1,536,771	1,678,546	24,242	1,702,788	1,099,953	602,835	0	1,702,788	17.50	0	839
840	21308	SUMMER SCHOOL & PPTs	729,465	870,128	866,160	780,000	51,325	831,325	707,283	-	124,042	831,325		-	840
841	21309	CONT. OCUPATIONAL THERAPY	717,084	813,773	803,411	752,000	963	752,963	496,395	256,568	1	752,963		1	841
842	21311	CONTRACTED PHYSICAL THERAPY	180,646	230,649	265,125	236,000	(182)	235,818	147,216	88,602	1	235,818		1	842
843	21403	PSYCHOLOGISTS	923,751	1,014,025	958,412	1,089,155	(116,489)	972,666	616,245	293,725	62,696	909,970	11.60	62,696	843
844	21404	SOCIAL CASE WORKER	283,141	250,976	253,698	228,031	-	228,031	140,327	87,704	0	228,031	2.00	0	844
845	21407	SCHOOL-BASED SESS FACILITATORS	429,258	424,945	473,260	490,831	(35,773)	455,058	287,385	165,702	1,970	453,088	5.00	1,970	845
846	21409	BEHAVIORAL ANALYST	-	-	-	-	138,678	138,678	86,535	52,143	-	138,678	2.00	-	846
847	21410	PHYSICAL THERAPIST	-	-	-	-	103,090	103,090	58,268	44,822	-	103,090	1.00	-	847
848	21501	PRINCIPAL/DIRECTOR SECRETARY	365,076	402,476	411,527	421,602	(28,500)	393,102	309,238	82,315	1,549	391,553	6.33	1,549	848
849	21603	TEACHER AIDES	2,668,993	2,744,999	2,712,531	2,849,293	104,834	2,954,127	2,116,408	796,093	41,626	2,912,501	80.50	41,626	849
850	21605	TRANSPORTATION DRIVER	84,106	86,941	87,839	87,725	2,921	90,646	68,870	8,730	13,046	77,600	2.00	13,046	850
851	41002	NURSES	291,965	313,265	270,753	258,939	4,340	263,279	188,592	56,561	18,127	245,153	3.80	18,127	851
852	41004	SUBSTITUTE NURSES	-	-	-	-	26,500	26,500	24,774	-	1,726	26,500	-	-	852
853															853
854		<b>TOTAL PERSONNEL</b>	<b>15,174,553</b>	<b>15,850,962</b>	<b>15,716,462</b>	<b>15,763,059</b>	<b>81,717</b>	<b>15,844,775</b>	<b>10,659,265</b>	<b>4,715,880</b>	<b>469,630</b>	<b>15,566,633</b>	<b>194.73</b>	<b>278,142</b>	<b>854</b>

855	OPERATING		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	855
856			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	856
857	12001	CONSULTANT SERVICES	947,170	1,275,095	1,378,446	1,200,000	84,469	1,284,469	882,496	371,999	29,974	1,344,469		(60,000)	857
858	12004	LEGAL SERVICES	244,364	289,431	299,040	260,000	-	260,000	154,425	105,575	-	280,000		(20,000)	858
859	22001	TEXTBOOKS-NEW	5,834	70,161	23,971	5,500	-	5,500	5,494	-	6	5,494		6	859
860	22003	TEXTBOOKS-CONSUMABLES	5,680	5,130	6,016	5,120	-	5,120	2,766	906	1,448	3,672		1,448	860
861	23003	PERIODICALS	-	126	-	-	-	-	-	-	-	-		-	861
862	24011	GENERAL TEACHING SUPPLIES	45,187	75,645	67,441	52,000	-	52,000	44,633	1,683	5,684	46,316		5,684	862
863	24013	SPECIAL EDUCATION TESTING	69,147	43,842	62,756	53,350	-	53,350	37,722	7,131	8,497	53,350		-	863
864	25003	PROFESSIONAL DEVELOPMENT	91,285	154,767	144,357	100,000	20,000	120,000	88,036	26,553	5,411	120,000		-	864
865	25004	LOCAL TRAVEL EXPENSE	1,097	1,523	2,058	1,500	1,004	2,504	1,823	27	654	1,850		654	865
866	25011	PUPIL EVALUATION	167,790	330,245	325,986	200,000	-	200,000	84,320	7,150	108,530	200,000		-	866
867	25013	TEMPORARY HOURLY SERVICES	1,432	-	-	-	-	-	-	-	-	-		-	867
868	25026	DUES AND MEMBERSHIPS	260	860	1,460	1,000	-	1,000	800	-	200	800		200	868
869	25030	COMPUTER SOFTWARE & SUPPLIES	38,447	62,516	39,258	27,500	-	27,500	15,781	2,374	9,345	27,500		-	869
870	52002	IN-DISTRICT SPECIAL ED TRANS	625,076	683,096	868,881	900,000	(95,788)	804,212	512,335	270,782	21,095	765,499		38,713	870
871	52003	O-O-D SPECIAL ED TRANSPORTATIO	486,757	459,047	466,889	543,000	(62,760)	480,240	271,856	179,056	29,329	470,052		10,188	871
872	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	500	(6)	494	-	-	494	-		494	872
873	141001	TUITION-PUBLIC SCHOOLS	179,413	19,841	135,765	165,000	138,104	303,104	212,335	85,770	4,999	266,079		37,025	873
874	143001	TUITION-NON PUBLIC SCHOOLS	6,514,128	6,649,461	7,073,659	6,722,425	-	6,722,425	4,082,842	1,764,404	875,179	6,722,425		-	874
875	<b>TOTAL OPERATING</b>		<b>9,423,067</b>	<b>10,120,785</b>	<b>10,895,983</b>	<b>10,236,895</b>	<b>85,023</b>	<b>10,321,918</b>	<b>6,397,664</b>	<b>2,823,409</b>	<b>1,100,844</b>	<b>10,307,507</b>		<b>14,411</b>	875
876	<b>EQUIPMENT</b>														876
877	73020	REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	877
878	123001	NEW OFFICE FURNITURE/EQUIP	-	-	-	-	-	-	-	-	-	-		-	878
879	123019	NEW ASSISTIVE TECHNOLOGY EQ.	42,891	39,934	30,318	30,000	-	30,000	15,464	5,788	8,748	30,000		-	879
880	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	880
881	<b>TOTAL EQUIPMENT</b>		<b>42,891</b>	<b>39,934</b>	<b>30,318</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>	<b>15,464</b>	<b>5,788</b>	<b>8,748</b>	<b>30,000</b>		<b>-</b>	881
882	<b>GRAND TOTAL SPECIAL EDUCATION</b>		<b>24,640,511</b>	<b>26,011,682</b>	<b>26,642,764</b>	<b>26,029,954</b>	<b>166,740</b>	<b>26,196,693</b>	<b>17,072,393</b>	<b>7,545,077</b>	<b>1,579,223</b>	<b>25,904,140</b>	<b>194.73</b>	<b>292,553</b>	882
883															883
884															884
885															885
886														Surplus/	886
887	<b>REVENUE</b>		<b>2016 - 2017</b>	<b>2017 - 2018</b>	<b>2018 - 2019</b>	<b>Orig. Bud</b>	<b>Adjust.</b>	<b>Rev. Bud.</b>	<b>Rev. Received</b>	<b>Rev. Expected</b>	<b>Rev. Forecast</b>	<b>(Shortfall)</b>			887
888	143003	EARLY LEARNING PROGRAM TUITION	-	-	-	-	-	-	-	-	-	-		-	888
889	143002	EXCESS COST REIMBURSEMENT	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	(1,996,292)	-	(1,996,292)	(2,661,723)		(189,375)	889
890	<b>REVENUE</b>		<b>(2,861,446)</b>	<b>(3,412,941)</b>	<b>(3,427,518)</b>	<b>(2,851,098)</b>	<b>-</b>	<b>(2,851,098)</b>	<b>(1,996,292)</b>	<b>-</b>	<b>(1,996,292)</b>	<b>(2,661,723)</b>		<b>(189,375)</b>	890
891															891
892	<b>NET SPECIAL EDUCATION EXPENSE</b>		<b>21,779,065</b>	<b>22,598,741</b>	<b>23,215,246</b>	<b>23,178,856</b>	<b>166,740</b>	<b>23,345,595</b>	<b>15,076,101</b>	<b>7,545,077</b>	<b>(417,069)</b>	<b>23,242,417</b>		<b>103,178</b>	892

893	RC - 25	FIXED COSTS	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	893
894			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	894
895	52001	REGULAR PUPIL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	16,500	2,249,463	1,589,712	626,433	33,317	2,216,145		33,317	895
896															896
897		<b>TOTAL TRANSPORTATION</b>	<b>1,850,399</b>	<b>1,830,185</b>	<b>2,067,272</b>	<b>2,232,963</b>	<b>16,500</b>	<b>2,249,463</b>	<b>1,589,712</b>	<b>626,433</b>	<b>33,317</b>	<b>2,216,145</b>		<b>33,317</b>	897
898															898
899		<b>HEATING FUEL</b>													899
900	63001	FUEL OIL - RC25	105,330	32,498	19,053	425,700	-	425,700	5,904	4,846	414,950	10,750		414,950	900
901	63001	FUEL OIL - DHS	142,331	147,118	214,350	-	-	-	61,438	58,562	(120,000)	120,000		(120,000)	901
902	63001	FUEL OIL - MIDDLESEX	81,939	88,893	108,362	-	-	-	37,209	22,792	(60,001)	60,001		(60,001)	902
903	63002	FUEL OIL - MIDDLESEX	-	-	-	-	-	-	-	-	-	-		-	903
904	63001	FUEL NATURAL GAS - HINDLEY	33,697	16,193	31,358	-	-	-	20,450	9,550	(30,000)	30,000		(30,000)	904
905	63001	FUEL OIL - HOLMES	14,187	26,071	29,563	-	-	-	46,624	6,678	(53,302)	53,302		(53,302)	905
906	63001	FUEL OIL - OX RIDGE	46,018	41,902	56,445	-	-	-	47,658	-	(47,658)	47,658		(47,658)	906
907	63001	FUEL OIL - ROYLE	26,245	30,794	31,987	-	-	-	30,364	-	(30,364)	30,364		(30,364)	907
908	63001	FUEL OIL - TOKENEKE	21,638	28,974	39,871	-	-	-	31,678	3,322	(35,000)	35,000		(35,000)	908
909		<b>TOTAL HEATING FUEL</b>	<b>471,385</b>	<b>412,443</b>	<b>530,989</b>	<b>425,700</b>	<b>-</b>	<b>425,700</b>	<b>281,325</b>	<b>105,750</b>	<b>38,625</b>	<b>387,075</b>		<b>38,625</b>	909
910															910
911		<b>UTILITIES</b>													911
912	64001	WATER - RC25	8,910	2,515	17,023	92,000	-	92,000	6,970	4,484	80,546	11,454		80,546	912
913	64001	WATER - DHS	27,092	22,382	25,488	-	-	-	21,093	3,907	(25,000)	25,000		(25,000)	913
914	64001	WATER - MIDDLESEX	14,382	15,876	15,677	-	-	-	11,417	3,583	(15,000)	15,000		(15,000)	914
915	64001	WATER - HINDLEY	4,863	4,772	5,854	-	-	-	3,933	1,567	(5,500)	5,500		(5,500)	915
916	64001	WATER - HOLMES	7,193	7,866	8,134	-	-	-	5,226	2,774	(8,000)	8,000		(8,000)	916
917	64001	WATER - OX RIDGE	5,234	3,900	5,076	-	-	-	4,415	985	(5,400)	5,400		(5,400)	917
918	64001	WATER - ROYLE	6,746	6,117	6,942	-	-	-	4,952	2,248	(7,200)	7,200		(7,200)	918
919	64001	WATER - TOKENEKE	9,718	9,671	9,404	-	-	-	7,236	2,264	(9,500)	9,500		(9,500)	919
920		<b>TOTAL WATER</b>	<b>84,138</b>	<b>73,098</b>	<b>93,598</b>	<b>92,000</b>	<b>-</b>	<b>92,000</b>	<b>65,241</b>	<b>21,813</b>	<b>4,946</b>	<b>87,054</b>		<b>4,946</b>	920
921	64002	ELECTRICITY - RC25	65,578	124,014	90,689	1,121,202	-	1,121,202	28,963	9,916	1,082,324	38,878		1,082,324	921
922	64002	ELECTRICITY - GEN. & SOLAR DHS	439,897	461,523	499,364	-	-	-	370,952	72,049	(443,001)	443,001		(443,001)	922
923	64002	ELECTRICITY - MIDDLESEX	206,999	186,970	216,859	-	-	-	118,699	74,255	(192,954)	192,954		(192,954)	923
924	64002	ELECTRICITY - HINDLEY	46,063	66,117	59,325	-	-	-	38,524	21,476	(60,000)	60,000		(60,000)	924
925	64002	ELECTRICITY - HOLMES	46,345	37,655	52,923	-	-	-	34,163	17,057	(51,220)	51,220		(51,220)	925
926	64002	ELECTRICITY - GEN. & SOLAR OX RIDGE	69,877	72,501	80,988	-	-	-	48,044	26,956	(75,000)	75,000		(75,000)	926
927	64002	ELECTRICITY - ROYLE	46,452	44,868	43,166	-	-	-	32,497	8,503	(41,000)	41,000		(41,000)	927
928	64002	ELECTRICITY - TOKENEKE	128,004	115,128	133,261	-	-	-	95,406	35,594	(131,000)	131,000		(131,000)	928
929		<b>TOTAL ELECTRICITY</b>	<b>1,049,214</b>	<b>1,108,776</b>	<b>1,176,575</b>	<b>1,121,202</b>	<b>-</b>	<b>1,121,202</b>	<b>767,248</b>	<b>265,805</b>	<b>88,149</b>	<b>1,033,053</b>		<b>88,149</b>	929

					ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	
930														930
931														931
932	64003	TELEPHONE - RC25	69,223	40,568	64,510	75,000	(180)	74,820	49,156	15,438	10,226	74,820	-	932
933	64003	TELEPHONE - DHS	-	-	-	-	-	-	-	-	-	-	-	933
934	64003	TELEPHONE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	934
935	64003	TELEPHONE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	935
936	64003	TELEPHONE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	936
937	64003	TELEPHONE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	937
938	64003	TELEPHONE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	938
939	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	939
940		<b>TOTAL TELEPHONE</b>	<b>69,223</b>	<b>40,568</b>	<b>64,510</b>	<b>75,000</b>	<b>(180)</b>	<b>74,820</b>	<b>49,156</b>	<b>15,438</b>	<b>10,226</b>	<b>74,820</b>	<b>-</b>	940
941	64004	SEWER SERVICE - RC25	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	46,799	3,923	941
942	64004	SEWER SERVICE - DHS	-	-	-	-	-	-	-	-	-	-	-	942
943	64004	SEWER SERVICE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	943
944	64004	SEWER SERVICE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	944
945	64004	SEWER SERVICE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	945
946	64004	SEWER SERVICE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	946
947	64004	SEWER SERVICE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	947
948	64004	SEWER SERVICE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	948
949		<b>TOTAL SEWER SERVICE</b>	<b>50,387</b>	<b>43,085</b>	<b>36,253</b>	<b>39,000</b>	<b>11,722</b>	<b>50,722</b>	<b>46,799</b>	<b>-</b>	<b>3,923</b>	<b>46,799</b>	<b>3,923</b>	949
950														950
951		<b>TOTAL UTILITIES</b>	<b>1,252,962</b>	<b>1,265,527</b>	<b>1,370,936</b>	<b>1,327,202</b>	<b>11,542</b>	<b>1,338,744</b>	<b>928,444</b>	<b>303,056</b>	<b>107,244</b>	<b>1,241,726</b>	<b>97,018</b>	951
952														952
953		<b>INSURANCE</b>										396,000		953
954	82001	PROPERTY INSURANCE	183,242	185,349	194,654	190,349	(7,477)	182,872	137,696	-	45,176	182,872	-	954
955	82002	WORKERS COMPENSATION	348,113	327,119	317,182	366,107	(63,265)	302,842	302,840	-	2	302,840	2	955
956	82003	HEALTH INSURANCE	10,839,538	10,612,261	10,940,600	11,608,610	(6,707)	11,601,904	8,858,852	2,730,224	12,827	11,368,191	233,713	956
957	82004	GENERAL LIABILITY INSURANCE	14,527	19,204	15,750	25,500	(10,898)	14,602	14,600	-	2	14,600	2	957
958	82006	STUDENT/ATHLETIC INSURANCE	78,730	101,000	129,960	140,356	(16,522)	123,834	123,834	-	-	123,834	-	958
959	82007	UNEMPLOYMENT COMPENSATION	43,783	67,362	40,522	60,000	(14,600)	45,400	24,715	13,625	7,060	45,400	-	959
960		<b>TOTAL INSURANCE</b>	<b>11,507,934</b>	<b>11,312,295</b>	<b>11,638,668</b>	<b>12,390,922</b>	<b>(119,469)</b>	<b>12,271,453</b>	<b>9,462,536</b>	<b>2,743,849</b>	<b>65,068</b>	<b>12,037,736</b>	<b>233,717</b>	960
961														961
962		<b>RETIREMENT</b>												962
963	84001	RETIREMENT	759,920	747,421	1,033,478	1,010,789	-	1,010,789	1,010,789	-	-	1,010,789	-	963
964	84002	FICA/MEDICARE	1,801,899	1,808,916	1,858,074	1,916,125	-	1,916,125	1,393,609	-	522,516	1,975,281	(59,156)	964
965	84004	OTHER POST EMPLOYMENT BENEFITS	413,669	434,160	389,291	422,131	-	422,131	422,131	-	-	422,131	-	965
966		<b>TOTAL RETIREMENT</b>	<b>2,975,488</b>	<b>2,990,497</b>	<b>3,280,843</b>	<b>3,349,045</b>	<b>-</b>	<b>3,349,045</b>	<b>2,826,529</b>	<b>-</b>	<b>522,516</b>	<b>3,408,201</b>	<b>(59,156)</b>	966
967														967
968		<b>TOTAL FIXED COSTS</b>	<b>18,058,168</b>	<b>17,810,946</b>	<b>18,888,707</b>	<b>19,725,832</b>	<b>(91,427)</b>	<b>19,634,405</b>	<b>15,088,546</b>	<b>3,779,089</b>	<b>766,770</b>	<b>19,290,883</b>	<b>343,522</b>	968
969													Surplus/ (Shortfall)	969
970		<b>REVENUE</b>	<b>2016 - 2017</b>	<b>2017 - 2018</b>	<b>2018 - 2019</b>	<b>Orig. Bud</b>	<b>Adjust.</b>	<b>Rev. Bud.</b>	<b>Rev. Received</b>	<b>Rev. Expected</b>	<b>Rev. Forecast</b>			970
971	84005	REVENUE - OPEB DISTRIBUTION	(271,800)	(319,300)	(328,205)	(337,671)	-	(337,671)	-	(337,671)	(337,671)	-	-	971
972	84006	MEDICAID REIMBURSEMENT	-	-	(6,295)	-	-	-	(5,411)	102	-	(5,309)	5,309	972
973														973
974		<b>NET FIXED COSTS</b>	<b>17,786,368</b>	<b>17,491,646</b>	<b>18,554,207</b>	<b>19,388,161</b>	<b>(91,427)</b>	<b>19,296,734</b>	<b>15,083,135</b>	<b>3,779,191</b>	<b>429,099</b>	<b>18,947,903</b>	<b>348,831</b>	974

975														975	
976	RC - 26	EARLY LEARNING PROGRAM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	976
977			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	977
978	21102	ASSISTANT PRINCIPAL	147,054	150,363	153,746	157,205	-	157,205	120,927	36,278	(0)	157,205	1.00	(0)	978
979	21302	SUBSTITUTE TEACHERS	6,350	9,150	12,350	10,000	-	10,000	7,800	-	2,200	10,000		-	979
980	21303	SPECIAL CLASS TEACHERS	648,627	647,314	692,359	753,542	-	753,542	477,834	275,708	(0)	753,542	8.80	(0)	980
981	21603	TEACHER AIDES	561,237	570,545	625,513	640,996	(72,254)	568,742	392,138	147,345	29,260	539,483	17.00	29,260	981
982		<b>TOTAL PERSONNEL</b>	<b>1,363,269</b>	<b>1,377,372</b>	<b>1,483,969</b>	<b>1,561,743</b>	<b>(72,254)</b>	<b>1,489,489</b>	<b>998,699</b>	<b>459,331</b>	<b>31,459</b>	<b>1,460,230</b>	<b>26.80</b>	<b>29,259</b>	982
983															983
984	22003	TEXTBOOKS-CONSUMABLES	5,016	5,700	811	5,500	-	5,500	3,108	-	2,392	3,108		2,392	984
985	24011	GENERAL TEACHING SUPPLIES	4,987	6,572	5,466	6,000	-	6,000	2,096	-	3,904	2,877		3,123	985
986	24013	SPECIAL EDUCATION TESTING	596	459	484	500	-	500	-	-	500	-		500	986
987	25003	PROFESSIONAL DEVELOPMENT	3,816	8,288	11,463	5,500	-	5,500	2,472	-	3,028	5,500		-	987
988	25026	DUES AND MEMBERSHIPS	-	200	-	-	-	-	-	-	-	-		-	988
989		<b>TOTAL OPERATING</b>	<b>14,416</b>	<b>21,218</b>	<b>18,225</b>	<b>17,500</b>	<b>-</b>	<b>17,500</b>	<b>7,676</b>	<b>-</b>	<b>9,824</b>	<b>11,485</b>	<b>-</b>	<b>6,015</b>	989
990															990
991	123020	NEW CLASSROOM FURNITURE	-	1,239	-	1,332	(101)	1,231	1,231	-	-	1,231		-	991
992	73020	NEW CLASSROOM FURNITURE	-	952	792	-	-	-	-	-	-	-		-	992
993		<b>TOTAL EQUIPMENT</b>	<b>-</b>	<b>2,191</b>	<b>792</b>	<b>1,332</b>	<b>(101)</b>	<b>1,231</b>	<b>1,231</b>	<b>-</b>	<b>-</b>	<b>1,231</b>	<b>-</b>	<b>-</b>	993
994															994
995		<b>TOTAL EARLY LEARNING PROGR</b>	<b>1,377,684</b>	<b>1,399,829</b>	<b>1,502,985</b>	<b>1,580,575</b>	<b>(72,355)</b>	<b>1,508,220</b>	<b>1,007,606</b>	<b>459,331</b>	<b>41,283</b>	<b>1,472,946</b>	<b>26.80</b>	<b>35,274</b>	995
996															996
997															997
998	143003	ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(277,252)	-	(277,252)	(277,252)		(45,343)	998
999		<b>TOTAL ELP TUITION</b>	<b>(281,201)</b>	<b>(306,594)</b>	<b>(336,621)</b>	<b>(322,594)</b>	<b>-</b>	<b>(322,594)</b>	<b>(277,252)</b>	<b>-</b>	<b>(277,252)</b>	<b>(277,252)</b>	<b>-</b>	<b>(45,343)</b>	999
1000															1000
1001															1001
1002		<b>TOTAL EARLY LEARNING PROGR</b>	<b>1,096,483</b>	<b>1,094,188</b>	<b>1,166,365</b>	<b>1,257,981</b>	<b>(72,355)</b>	<b>1,185,626</b>	<b>730,355</b>	<b>459,331</b>	<b>(235,969)</b>	<b>1,195,694</b>	<b>26.80</b>	<b>(10,068)</b>	1002
1003															1003
1004															1004

**Darien Public Schools  
Budget Projection for 2019-20**

EXPENSES	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	CURR STF	Surplus/ (Shortfall)
Category												
Personnel	62,112,197	64,018,526	65,418,666	67,469,883	(84,453)	67,385,430	45,215,205	20,507,023	1,663,202	66,437,006	771.56	948,424
Operating	16,439,509	17,439,291	17,677,966	16,888,025	175,880	17,063,905	11,159,012	3,772,020	2,132,873	16,710,786	-	353,119
Fixed	18,058,168	17,810,946	18,888,707	19,725,832	(91,427)	19,634,405	15,088,546	3,779,089	766,770	19,290,883	-	343,522
Equipment	1,086,817	998,839	1,002,157	641,476	(0)	641,476	613,031	10,196	18,248	646,354	-	(4,879)
<b>GRAND TOTAL EXPENSES</b>	<b>97,696,691</b>	<b>100,267,602</b>	<b>102,987,496</b>	<b>104,725,215</b>	<b>(0)</b>	<b>104,725,215</b>	<b>72,075,794</b>	<b>28,068,327</b>	<b>4,581,094</b>	<b>103,085,029</b>	<b>771.56</b>	<b>1,640,186</b>

REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	Rev. Surplus/ (Shortfall)		
RC-1 Student Parking Fees	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	(11,000)	(11,000)	-		
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	(35,000)	(35,000)	(35,000)	-		
RC-12 Building Rental	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(40,654)	(49,776)	(49,776)	(42,024)		
RC-12 Use of Fields	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(41,892)	(59,392)	(59,392)	(60,608)		
RC-15 Revenue for IT Services	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	(212,644)	(212,643)	(212,643)	-		
RC-20 Revenue for IT Services	-	-	-	-	-	-	-	-	-	-		
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-		
RC-23 Summer School	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(196,868)	(196,868)	(196,868)	(428,132)		
RC-24 Excess Cost Grant*	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	(1,996,292)	(1,996,292)	(2,661,723)	(189,375)		
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-		
RC-25 OPEB/Medicare Reimbursement	(271,800)	(319,300)	(334,500)	(337,671)	-	(337,671)	(5,411)	(337,671)	(342,980)	5,309		
RC-26 Early Learning Program	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(277,252)	(277,252)	(277,252)	(45,343)		
<b>GRAND TOTAL REVENUE</b>	<b>(4,540,885)</b>	<b>(5,122,056)</b>	<b>(5,201,607)</b>	<b>(4,606,806)</b>	<b>-</b>	<b>(4,606,806)</b>	<b>(2,817,012)</b>	<b>280</b>	<b>(3,175,894)</b>	<b>(3,846,634)</b>	<b>-</b>	<b>(760,172)</b>

<b>NET BUDGET (Appropriation)</b>	<b>93,155,806</b>	<b>95,145,546</b>	<b>97,785,890</b>	<b>100,118,409</b>	<b>(0)</b>	<b>100,118,409</b>	<b>69,258,782</b>	<b>28,068,608</b>	<b>1,405,200</b>	<b>99,238,396</b>	<b>771.56</b>	<b>880,013</b>
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1045	RESPONSIBILITY CENTER SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1045
1046	RC - #	RC NAME	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1046
1047	RC-1	DHS	12,016,483	12,627,891	12,881,729	13,507,839	(57,419)	13,450,420	8,976,060	4,314,349	160,011	13,331,244		119,176	1047
1048	RC-2	FITSCH ACADEMY	-	-	446,085	449,914	40,209	490,123	330,674	147,935	11,513	479,964		10,159	1048
1049	RC-3	MMS	10,149,937	10,183,813	10,231,978	10,649,029	(135,029)	10,514,000	6,888,994	3,445,586	179,420	10,366,932		147,068	1049
1050	RC-5	Hindley	3,295,805	3,405,446	3,604,442	3,710,146	(54,042)	3,656,104	2,447,614	1,144,922	63,568	3,604,041		52,063	1050
1051	RC-7	Holmes	3,070,566	3,102,368	3,228,891	3,422,689	57,219	3,479,908	2,342,343	1,073,954	63,611	3,429,480		50,428	1051
1052	RC-8	Ox Ridge	3,246,257	3,389,782	3,436,506	3,637,398	(62,352)	3,575,046	2,408,719	1,153,585	12,742	3,570,072		4,974	1052
1053	RC-9	Royle	2,914,491	2,951,676	3,041,202	3,274,195	(97,963)	3,176,232	2,135,257	1,009,694	31,281	3,155,605		20,627	1053
1054	RC-10	Tokeneke	3,170,787	3,255,211	3,415,221	3,546,232	(155,880)	3,390,353	2,239,213	1,110,781	40,358	3,367,216		23,136	1054
1055	RC-11	Ath. Health & P.E.	1,734,017	1,807,591	1,774,324	1,856,715	9,330	1,866,045	1,172,007	158,539	535,499	1,664,937		201,108	1055
1056	RC-12	Maintenance	3,909,459	4,020,934	3,941,360	3,453,913	59,263	3,513,176	2,508,439	691,164	313,573	3,468,763		44,413	1056
1057	RC-13	Music	243,807	261,709	269,094	276,778	(206)	276,572	204,470	55,719	16,383	263,022		13,550	1057
1058	RC-14	Art	108,271	112,822	109,228	113,002	-	113,002	89,837	8,728	14,437	102,012		10,990	1058
1059	RC-15	Tech Plan	2,989,758	3,268,252	3,112,152	3,002,860	68,634	3,071,495	2,614,053	420,702	36,740	3,100,944		(29,449)	1059
1060	RC-16	Admin	915,445	876,863	694,950	838,055	117,829	955,885	618,294	277,819	59,772	1,031,947		(76,062)	1060
1061	RC-17	Health	825,455	792,521	854,727	848,236	2,279	850,515	627,872	205,482	17,161	840,347		10,168	1061
1062	RC-18	Personnel	1,226,554	940,564	1,227,494	1,003,523	264,892	1,268,415	697,609	130,766	440,041	956,042		312,374	1062
1063	RC-19	Curriculum	2,426,050	2,418,322	2,369,939	2,406,236	(53,057)	2,353,178	1,491,235	775,370	86,573	2,322,307		30,871	1063
1064	RC-20	Finance	575,232	586,022	589,547	594,241	(4,213)	590,028	453,065	135,690	1,273	588,755		1,273	1064
1065	RC-21	Library/Media	155,497	173,267	182,616	183,345	2,613	185,958	131,077	10,598	44,283	185,368		590	1065
1066	RC-22	Tech Ed.	44,779	47,799	40,358	49,977	-	49,977	38,549	1,475	9,953	41,544		8,433	1066
1067	RC-23	Cont. Ed	601,677	556,671	501,198	564,529	(5,065)	559,464	491,868	11,973	55,624	546,518		12,946	1067
1068	RC-24	SPED	24,640,511	26,011,682	26,642,764	26,029,954	166,740	26,196,693	17,072,393	7,545,077	1,579,223	25,904,140		292,553	1068
1069	RC-25	Fixed Expenses	18,058,168	17,810,946	18,888,707	19,725,832	(91,427)	19,634,405	15,088,546	3,779,089	766,770	19,290,883		343,522	1069
1070	RC-26	Early Learning Program	1,377,684	1,399,829	1,502,985	1,580,575	(72,355)	1,508,220	1,007,606	459,331	41,283	1,472,946		35,274	1070
1071	<b>TOTAL ACTUAL</b>		<b>97,696,691</b>	<b>100,001,981</b>	<b>102,987,496</b>	<b>104,725,215</b>	<b>(0)</b>	<b>104,725,215</b>	<b>72,075,794</b>	<b>28,068,327</b>	<b>4,581,094</b>	<b>103,085,029</b>	<b>-</b>	<b>1,640,186</b>	1071
1072			<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ORIG</b>	<b>TRFRS</b>	<b>REV.</b>	<b>YTD</b>	<b>ENCUM.</b>	<b>AVAIL</b>	<b>FORE-</b>	<b>CURR</b>	<b>YR. END</b>	1072
1073	RC	PERSONNEL SUMMARY	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1073
1074	RC-1	Darien High School	11,761,381	12,378,407	12,608,428	13,248,657	(57,349)	13,191,308	8,791,879	4,292,244	107,185	13,106,405	147.27	84,903	1074
1075	RC-2	Fitch Academy			360,675	350,233	40,209	390,442	258,523	127,801	4,118	386,324	4.60	4,118	1075
1076	RC-3	Middlesex Middle School	10,059,590	10,093,325	10,132,028	10,545,752	(135,029)	10,410,723	6,837,546	3,436,758	136,420	10,295,972	116.44	114,751	1076
1077	RC-5	Hindley School	3,234,917	3,345,693	3,546,513	3,647,155	(54,042)	3,593,113	2,402,965	1,144,324	45,824	3,555,137	43.04	37,976	1077
1078	RC-7	Holmes School	3,007,324	3,032,547	3,159,280	3,358,143	56,953	3,415,096	2,280,472	1,073,667	60,957	3,366,676	43.20	48,420	1078
1079	RC-8	Ox Ridge School	3,187,483	3,337,821	3,384,522	3,584,922	(62,335)	3,522,587	2,362,076	1,152,983	7,527	3,521,600	41.88	987	1079
1080	RC-9	Royle School	2,863,596	2,902,904	2,995,571	3,223,449	(97,963)	3,125,486	2,100,402	1,008,884	16,200	3,117,324	38.76	8,162	1080
1081	RC-10	Tokeneke School	3,111,491	3,204,562	3,363,687	3,488,143	(155,839)	3,332,305	2,205,759	1,108,403	18,142	3,326,950	40.97	5,354	1081
1082	RC-11	Physical Education	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	746,737	99,614	249,608	1,059,833	5.00	36,126	1082
1083	RC-12	Maintenance	1,619,271	1,673,810	1,688,088	1,643,153	86,863	1,730,016	1,325,530	341,886	62,601	1,729,640	16.00	376	1083
1084	RC-13	Music	175,355	182,339	193,213	193,743	(1,118)	192,625	143,564	47,882	1,179	191,446	1.20	1,179	1084
1085	RC-14	Art	-	-	-	-	-	-	-	-	-	-	-	-	1085
1086	RC-15	Technology	900,747	1,040,728	988,196	1,086,777	33,660	1,120,438	859,547	260,006	885	1,119,552	12.33	885	1086
1087	RC-16	Administration	405,698	412,412	273,393	416,212	44,123	460,335	336,824	103,511	20,000	460,335	2.60	0	1087
1088	RC-17	Health	777,116	741,756	807,567	798,662	2,273	800,935	586,644	201,830	12,461	791,974	10.50	8,961	1088
1089	RC-18	Personnel	1,165,930	813,145	1,130,714	900,092	272,892	1,172,984	636,326	135,523	401,135	890,101	2.84	282,884	1089
1090	RC-19	Curriculum	1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	1,224,156	652,400	17,489	1,888,487	17.50	5,559	1090
1091	RC-20	Finance	525,277	552,557	552,407	553,718	(2,791)	550,927	419,233	131,376	318	550,609	5.50	318	1091
1092	RC-21	Library/Media	2,617	2,512	-	-	2,613	2,613	1,866	747	-	2,613	-	-	1092
1093	RC-23	Continuing Education	39,136	49,412	55,539	49,229	-	49,229	37,193	11,973	64	49,166	0.40	64	1093
1094	RC-24	Special Education	15,174,553	15,850,962	15,716,462	15,763,059	81,717	15,844,775	10,659,265	4,715,880	469,630	15,566,633	194.73	278,142	1094
1095	RC-26	Early Learning Program	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	998,699	459,331	31,459	1,460,230	26.80	29,259	1095
1096	<b>TOTAL PERSONNEL</b>		<b>62,112,197</b>	<b>63,777,857</b>	<b>65,418,666</b>	<b>67,469,883</b>	<b>(84,453)</b>	<b>67,385,430</b>	<b>45,215,205</b>	<b>20,507,023</b>	<b>1,663,202</b>	<b>66,437,006</b>	<b>771.56</b>	<b>948,424</b>	1096

1097	OPERATING SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1097
1098	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1098
1099	RC-1	Darien High School	242,100	249,484	251,307	259,183	(70)	259,113	184,181	22,105	52,827	224,839	-	34,274	1099
1100	RC-2	Fitch Academy			85,410	99,681	-	99,681	72,151	20,135	7,395	93,640	-	6,041	1100
1101	RC-3	Middlesex Middle School	89,688	89,497	85,575	103,277	(0)	103,277	51,449	8,828	43,001	70,960	-	32,317	1101
1102	RC-5	Hindley School	60,888	58,733	57,929	60,991	-	60,991	44,650	598	15,743	48,904	-	12,087	1102
1103	RC-7	Holmes School	62,341	68,820	68,610	62,546	300	62,846	59,904	287	2,655	60,837	-	2,009	1103
1104	RC-8	Ox Ridge School	57,852	51,072	51,087	50,476	-	50,476	44,659	601	5,215	46,489	-	3,987	1104
1105	RC-9	Royle School	50,047	47,826	42,292	48,746	-	48,746	34,855	810	13,081	38,281	-	10,465	1105
1106	RC-10	Tokeneke School	58,414	49,982	50,605	56,089	-	56,089	31,495	2,378	22,216	38,307	-	17,782	1106
1107	RC-11	Physical Education	722,366	786,756	700,466	763,816	270	764,086	420,275	58,925	284,886	600,109	-	163,977	1107
1108	RC 12	Maintenance	2,060,239	2,189,650	2,088,684	1,745,910	(17,610)	1,728,300	1,132,522	344,870	250,908	1,684,327	-	43,973	1108
1109	RC-13	Music	56,263	67,821	61,844	72,712	912	73,624	50,966	7,836	14,821	61,636	-	11,988	1109
1110	RC-14	Art	99,885	102,889	103,105	106,870	-	106,870	83,779	8,728	14,363	95,953	-	10,917	1110
1111	RC-15	Technology Plan	1,335,257	1,472,206	1,392,462	1,413,058	24,792	1,437,850	1,244,557	160,697	32,596	1,457,065	-	(19,215)	1111
1112	RC-16	Administration	509,747	464,451	421,557	421,843	73,706	495,550	281,470	174,308	39,772	571,612	-	(76,062)	1112
1113	RC-17	Health	48,339	50,766	47,160	49,574	6	49,580	41,228	3,652	4,700	48,373	-	1,207	1113
1114	RC-18	Personnel	60,624	127,419	96,780	103,431	(8,000)	95,431	61,283	(4,758)	38,906	65,941	-	29,490	1114
1115	RC-19	Curriculum	696,284	647,396	463,741	436,095	23,038	459,133	267,078	122,971	69,084	433,820	-	25,313	1115
1116	RC-20	Finance	49,955	33,465	37,140	40,523	(1,422)	39,101	33,832	4,314	955	38,146	-	955	1116
1117	RC-21	Library/Media	144,872	167,242	176,423	182,345	-	182,345	128,800	9,852	43,693	182,345	-	-	1117
1118	RC-22	Technology Education	34,324	40,552	35,922	41,163	-	41,163	29,861	1,475	9,827	32,856	-	8,307	1118
1119	RC-23	Continuing Education	562,540	507,259	445,659	515,300	(5,065)	510,235	454,675	-	55,560	497,352	-	12,883	1119
1120	RC-24	Special Education	9,423,067	10,120,785	10,895,983	10,236,895	85,023	10,321,918	6,397,664	2,823,409	1,100,844	10,307,507	-	14,411	1120
1121	RC-26	Early Learning Program	14,416	21,218	18,225	17,500	-	17,500	7,676	-	9,824	11,485	-	6,015	1121
1122		<b>TOTAL OPERATING</b>	<b>16,439,509</b>	<b>17,415,291</b>	<b>17,677,966</b>	<b>16,888,025</b>	<b>175,880</b>	<b>17,063,905</b>	<b>11,159,012</b>	<b>3,772,020</b>	<b>2,132,873</b>	<b>16,710,786</b>	<b>-</b>	<b>353,119</b>	1122
1123															1123
1124	EQUIPMENT SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1124
1125	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1125
1126	RC-1	Darien High School	13,002	-	21,994	-	-	-	-	-	-	-	-	-	1126
1127	RC-3	Middlesex Middle School	659	990	14,374	-	-	-	-	-	-	-	-	-	1127
1128	RC-5	Hindley School	-	1,020	-	2,000	-	2,000	-	-	2,000	-	-	2,000	1128
1129	RC-7	Holmes School	901	1,001	1,000	2,000	(34)	1,966	1,966	-	-	1,966	-	-	1129
1130	RC-8	Ox Ridge School	922	889	898	2,000	(17)	1,983	1,983	-	-	1,983	-	-	1130
1131	RC-9	Royle School	848	946	3,339	2,000	-	2,000	-	-	2,000	-	-	2,000	1131
1132	RC-10	Tokeneke School	-	666	929	2,000	(41)	1,959	1,959	-	-	1,959	-	-	1132
1133	RC-11	Physical Education	3,969	6,168	1,642	6,000	-	6,000	4,995	-	1,005	4,995	-	1,005	1133
1134	RC 12	Maintenance	229,950	157,474	164,589	64,850	(9,990)	54,860	50,387	4,408	64	54,796	-	64	1134
1135	RC-13	Music	12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	9,940	-	383	1135
1136	RC-14	Art	8,386	9,932	6,122	6,132	-	6,132	6,059	-	73	6,059	-	73	1136
1137	RC-15	Technology Plan	753,754	755,318	731,494	503,025	10,182	513,207	509,949	-	3,259	524,327	-	(11,120)	1137
1138	RC-16	Administration	-	-	-	-	-	-	-	-	-	-	-	-	1138
1139	RC-17	Health	-	-	-	-	-	-	-	-	-	-	-	-	1139
1140	RC-19	Curriculum	-	-	-	-	-	-	-	-	-	-	-	-	1140
1141	RC-20	Finance	-	-	-	-	-	-	-	-	-	-	-	-	1141
1142	RC-21	Library/Media	8,008	3,513	6,193	1,000	-	1,000	410	-	590	410	-	590	1142
1143	RC-22	Technology Education	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,688	-	126	1143
1144	RC-23	Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-	1144
1145	RC-24	Special Education	42,891	39,934	30,318	30,000	-	30,000	15,464	5,788	8,748	30,000	-	-	1145
1146	RC-26	Early Learning Program	-	2,191	792	1,332	(101)	1,231	1,231	-	-	1,231	-	-	1146
1147						ORIG	TRFRS	REV.	YTD	ENCUM.	Rev. Expected	FORE-	CURR	YR. END	1147
1148						APPRO	ADJ.	BUD.	EXP	REQUES.		CAST	STF	EST.	1148
1149		<b>TOTAL EQUIPMENT</b>	<b>1,085,934</b>	<b>998,839</b>	<b>1,002,157</b>	<b>641,476</b>	<b>0</b>	<b>641,476</b>	<b>613,031</b>	<b>10,196</b>	<b>18,248</b>	<b>646,354</b>	<b>-</b>	<b>(4,879)</b>	1149
1150															1150
1151		<b>RC-25 FIXED EXPENSES</b>	<b>18,058,168</b>	<b>17,810,946</b>	<b>18,888,707</b>	<b>19,725,832</b>	<b>(91,427)</b>	<b>19,634,405</b>	<b>15,088,546</b>	<b>3,779,089</b>	<b>766,770</b>	<b>19,290,883</b>	<b>-</b>	<b>343,522</b>	1151
1152		<b>Budget Total</b>	<b>97,696,691</b>	<b>100,001,981</b>	<b>102,987,496</b>	<b>104,725,215</b>	<b>(0)</b>	<b>104,725,215</b>	<b>72,075,794</b>	<b>28,068,327</b>	<b>4,581,094</b>	<b>103,085,029</b>	<b>-</b>	<b>1,640,186</b>	1152
1153		<b>Total Revenue</b>	<b>(4,540,885)</b>	<b>(5,122,056)</b>	<b>(5,201,607)</b>	<b>(4,606,806)</b>	<b>-</b>	<b>(4,606,806)</b>	<b>(2,817,012)</b>	<b>280</b>	<b>(3,175,894)</b>	<b>(3,846,634)</b>	<b>-</b>	<b>(760,172)</b>	1153
1154		<b>Net Budget</b>	<b>93,155,806</b>	<b>94,879,925</b>	<b>97,785,890</b>	<b>100,118,409</b>	<b>(0)</b>	<b>100,118,409</b>	<b>69,258,782</b>	<b>28,068,608</b>	<b>1,405,200</b>	<b>99,238,396</b>	<b>-</b>	<b>880,013</b>	1154

Monthly Financial Report  
Through March 2020  
Darien Board of Education

# Highlights of Monthly Financial Report Through March 2020

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The financial report currently shows a year-end positive forecast of **\$880,013 or 0.88%**

The General Education RC's forecast a current surplus of \$786,903.

Special Education RC's (24 & 26) forecast a current surplus of \$93,110.

# Monthly Financial Report – March 2020

**Salaries:** The positive variance within salaries is largely attributed to the following

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Salary Savings: \$478,657

Substitutes: \$108,028

Budget Control: \$263,360

Student Interns: \$10,200

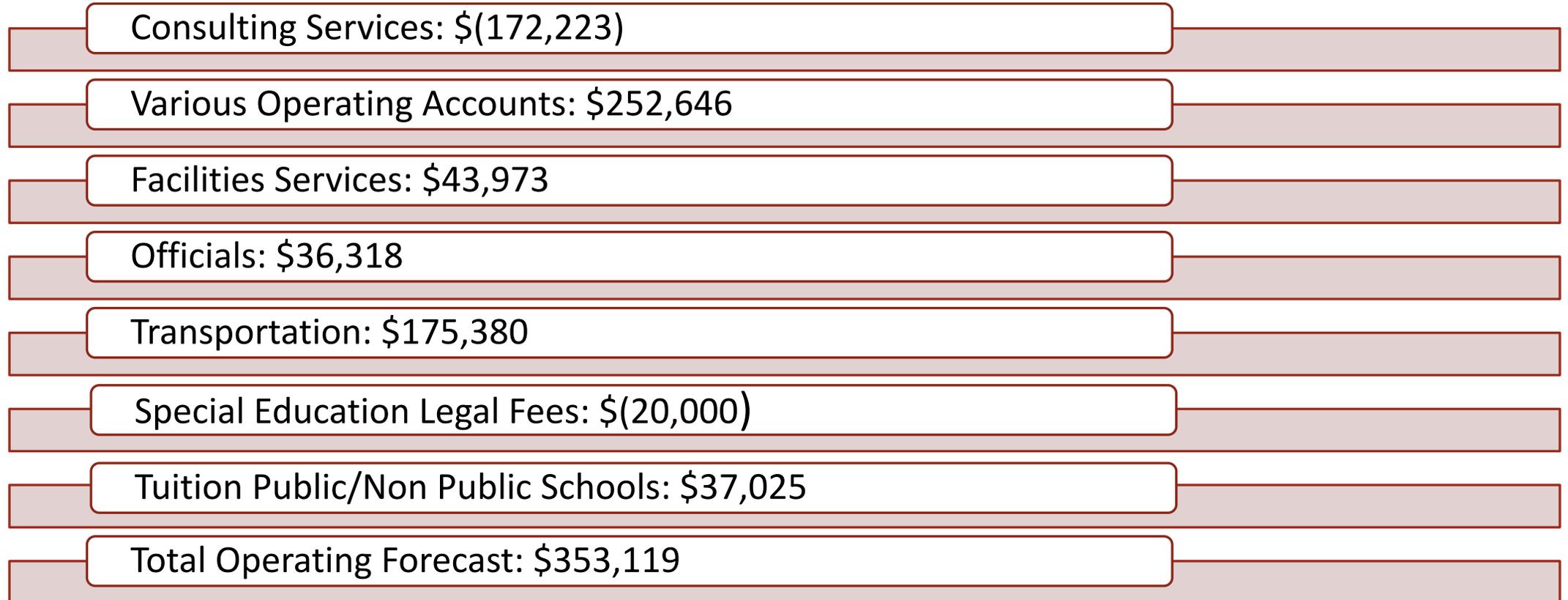
Athletics: \$36,126

Homebound Tutoring/Speech: \$52,053

Total Salary Forecast: \$948,424

# Monthly Financial Report – March 2020

**Operating:** The positive variance within operating is largely attributed to the following



# Monthly Financial Report – March 2020

**Fixed:** The positive variance within fixed is largely attributed to the following

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Regular Transportation: \$33,317

Insurance: \$233,717

Payroll Taxes: \$(59,156)

Utilities: \$135,643

Total Fixed Forecast: \$343,522

# Monthly Financial Report – March 2020

**Fixed**: The positive variance within Equipment is largely attributed to the following

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Technology Equipment: \$(11,120)

Various RC Equipment Savings: \$6,241

Total Equipment Forecast: \$4,879

# Monthly Financial Report – March 2020

**Revenue:** The negative variance within revenue is largely attributed to the following

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Excess Cost: \$(189,375)

Field and Building Rentals: \$(102,632)

Summer School: \$(428,132)

ELP Tuition: \$(45,343)

Medicaid Reimbursement: \$5,309

Total Revenue Forecast: \$(760,173)

# Superintendent Approved Transfers\*

Account	Broad Category	To	From	Reason
Consultant Service	Professional Services	\$25,000		Transportation Study
Salaries	Salaries		\$25,000	Transportation Study
Consultant Services	Professional Services	\$71,123		Food Service Adjustment due to closure
Salaries	Salaries		\$71,123	Food Service Adjustment due to closure
Consultant Services	Professional Services	\$60,000		Contracted Psychologist
Salaries	Salaries		\$60,000	Contracted Psychologist
Contracted Speech	Professional Services	\$13,110		Contracted Speech
Salaries	Salaries		\$13,110	Contracted Speech
Consultant Services	Professional Services	\$21,100		Technical Support during closure
Salaries	Salaries		\$21,100	Technical Support during closure
Technology Equipment	Equipment	\$11,120		Devices for staff to work at home during closure
Salaries	Salaries		\$11,120	Devices for staff to work at home during closure
<b>Total</b>		<b>\$201,453</b>	<b>\$201,453</b>	

*These transfers were approved based on the authority the BOE provided the Superintendent at the March 24<sup>th</sup> virtual BOE meeting*

**Darien Public Schools**  
**March Financial Report**  
**Operating Account Savings Breakdown**

GENERAL TEACHING SUPPLIES	\$ 28,519
TEXTBOOKS-CONSUMABLES	\$ 18,519
SCIENCE TEACHING SUPPLIES	\$ 16,941
RECRUITMENT	\$ 16,070
LOCAL TRAVEL	\$ 14,396
CLASSROOM REFERENCE	\$ 12,235
STAFF DEVELOPMENT PROGRAM	\$ 12,177
CATALOG/HANDBOOK PRINTING	\$ 11,819
MISC. OFFICE SUPPLIES	\$ 11,424
PROFESSIONAL DEVELOPMENT	\$ 11,273
DUES AND MEMBERSHIPS	\$ 10,765
TEXTBOOKS-REPLACEMENTS	\$ 9,022
HANDBOOK PRINTING	\$ 7,210
ART TEACHING SUPPLIES	\$ 6,899
PERIODICALS	\$ 6,631
ESL RESOURCES	\$ 6,438
TECH ED TEACHING SUPPLIES	\$ 6,076
SCHOOL DISTRICT MEMBERSHIPS	\$ 4,803
OFFICE SUPPLIES	\$ 4,280
COMPUTER SOFTWARE & SUPPLIES	\$ 3,983
RESOURCE MATERIALS	\$ 3,850
REPAIRS AND SERVICE CONTRACT	\$ 3,811
CLASSROOMS/CORRIDORS/AUDITORIUM	\$ 3,166
TEMPORARY HOURLY SERVICES	\$ 1,978
MEDIA CONSUMABLES	\$ 1,743
INTRAMURALS-MIDDLESEX	\$ 1,731
CURRICULUM RESEARCH & DEV.	\$ 1,719
OTHER STUDENT ACTIVITIES	\$ 1,698
AUDIO VISUAL CONSUMABLES	\$ 1,576
HEALTHY LIVING TEACHING SUPP.	\$ 1,360
PROFESSIONAL LIBRARY PURCHASE	\$ 1,326
PHYS ED TEACHING SUPPLIES	\$ 1,300
ATHLETIC TRAINING SUPPLIES	\$ 899
BOARD OF EDUCATION DUES	\$ 850
TECH ED EQUIPMENT REPAIRS	\$ 678
PHYS EDUCATION REPAIRS/SAFETY	\$ 600
STANDARDIZED TESTING	\$ 586
TUNING OF PIANOS	\$ 532
HEALTH LOCAL TRAVEL	\$ 500

SPECIAL EDUCATION TESTING	\$	500
TEMP HOURLY (ACCOMPANIST)	\$	500
PROFESSIONAL MEETINGS	\$	405
MICROSCOPE REPAIRS	\$	376
POLICE AND FIRE SERVICES	\$	232
PROF. LIBRARY PURCHASE	\$	195
AUDITING SERVICES	\$	184
GUIDANCE MATERIALS	\$	171
LEASES PROPERTY	\$	123
AUDIOMETER REPAIRS	\$	120
CONSULTANT SERVICES	\$	117
MAILING EXPENSES	\$	100
LEASE PURCHASE MUSIC EQ.	\$	66
MUSIC TEACHING SUPPLIES	\$	56
PIANO MOVING	\$	56
CONSUMABLES	\$	44
IMPROVEMENT OF SITES	\$	11
TEXTBOOKS-NEW	\$	6
<b>Total</b>	<b>\$</b>	<b>252,646</b>

**STATE OF CONNECTICUT**

**BY HIS EXCELLENCY**

**NED LAMONT**

**EXECUTIVE ORDER NO. 7R**

**PROTECTION OF PUBLIC HEALTH AND SAFETY DURING COVID-19 PANDEMIC  
AND RESPONSE – EDUCATION WORKFORCE SUSTAINABILITY, STATE PARKS  
CAPACITY CONTROL, AND CURBSIDE LIQUOR PICKUP**

**WHEREAS**, on March 10, 2020, I issued a declaration of public health and civil preparedness emergencies, proclaiming a state of emergency throughout the State of Connecticut as a result of the coronavirus disease 2019 (COVID-19) outbreak in the United States and confirmed spread in Connecticut; and

**WHEREAS**, pursuant to such declaration, I have issued seventeen (17) executive orders to suspend or modify statutes and to take other actions necessary to protect public health and safety and to mitigate the effects of the COVID-19 pandemic; and

**WHEREAS**, COVID-19 is a respiratory disease that spreads easily from person to person and may result in serious illness or death; and

**WHEREAS**, the World Health Organization has declared the COVID-19 outbreak a pandemic; and

**WHEREAS**, the risk of severe illness and death from COVID-19 appears to be higher for individuals who are 60 years of age or older and for those who have chronic health conditions; and

**WHEREAS**, to reduce the spread of COVID-19, the United States Centers for Disease Control and Prevention and the Connecticut Department of Public Health recommend implementation of community mitigation strategies to increase containment of the virus and to slow transmission of the virus, including cancellation of gatherings of ten people or more and social distancing in smaller gatherings; and

**WHEREAS**, Sec. 18006 of H.R. 748, the Coronavirus Aid, Relief, and Economic Security (CARES) Act, provides, in relevant part: "A local educational agency, State, institution of higher education, or other entity that receives funds under the 'Education Stabilization Fund', shall to the greatest extent practicable, continue to pay its employees and contractors during the period of any disruptions or closures related to coronavirus"; and

**WHEREAS**, local and regional boards of education have existing approved budgets for the duration of the 2019-2020 school year that are supported by state and municipal funding, and these school communities are instrumental to furthering the educational interests of our state; and

**WHEREAS**, the budgets of local and regional boards of education did not anticipate costs associated with their response to the COVID-19 pandemic and are further strained by lost revenue from cafeteria and other operations due to the cancellation of all public school classes; and

**WHEREAS**, during the COVID-19 pandemic, school districts and many school staff continue to be essential resources for students' needs, and both public schools and providers of special education and student transportation will need to promptly and with short notice resume services and classes when public health and safety restrictions allow it; and

**WHEREAS**, during this public health emergency, state parks and state forest recreation areas can provide opportunities for solitary recreation for individuals or members of the same household to enjoy together and experience both mental and physical health benefits, so long as the number of visitors is within an acceptable level that can enable social distancing, and

**WHEREAS**, the Department of Energy and Environmental Protection (DEEP) is closely monitoring park visitorship and closing parks when parking lots are full, or where necessary, at lower parking thresholds in order to maintain social distancing among park visitors, and DEEP has observed additional visitors in some locations parking outside the entrances to parks that have closed at capacity and walking in, which increases the numbers of visitors beyond a level that can ensure safe social distancing; and

**WHEREAS**, limiting the spread of COVID-19 requires effective distancing measures even among people enjoying the outdoors, including measures to ensure that state parks and other lands under the Commissioner's control do not become, even briefly, over capacity; and

**WHEREAS**, social distancing goals can be more readily achieved if retail businesses can bring products to consumers at the curbside rather than requiring consumers to enter the store;

**NOW, THEREFORE, I, NED LAMONT**, Governor of the State of Connecticut, by virtue of the authority vested in me by the Constitution and the laws of the State of Connecticut, do hereby **ORDER AND DIRECT**:

1. **Continued Funding for Boards of Education.** The State Department of Education shall continue to process appropriated state grant funds intended to support boards of education through the fiscal year ending June 30, 2020, including, but not limited to, entitlement grants such as the Education Cost Sharing (ECS) grant pursuant to Section 10-262f, payments for special education excess costs pursuant to Sections 10-76d and 10-76g, and Choice programming pursuant to Sections 10-264i, 10-264l, 10-264o, and 10-266aa. Municipalities shall continue to provide funding to local boards of education as set forth in the approved annual school budgets for the fiscal year ending June 30, 2020.
2. **Continued Payment of Public School Staff.** In recognition of the fact that schools are required to provide a broad and constantly changing spectrum of services to students and families and will need to reengage students as quickly as possible upon resuming classes, school districts shall continue to employ or restore to employment if already laid off, and pay school staff who are directly employed by the local or regional board of education,

including but not limited to teachers, paraprofessionals and other support staff, cafeteria staff, clerical staff, and custodial workers, to the greatest extent practicable. Local and regional boards of education may require school staff to provide services during the period of closure to the extent consistent with state and federal laws, including any applicable Executive Orders, guidance, or public health recommendations, and shall not be required to continue such employment if the staff member secures other employment, or if the staff member would have been separated for reasons other than circumstances related to the COVID-19 pandemic. Nothing in this order shall affect the ability of the local or regional board of education to reduce the number of staff members prior to the start of the 2020-2021 school year due to budget reductions or as otherwise necessary outside of the circumstances of the COVID-19 pandemic, in compliance with current legal requirements.

- 3. Preservation of Student Transportation Services and Special Education Providers.** To the extent that a board of education, or in cases where the municipality holds the contract, the municipality with agreement from the board of education, determines that a contract related to student transportation or the provision of special education services by a public special education provider or an approved private special education provider requires amendment to more accurately reflect the actual costs incurred during the duration of the public health and civil preparedness emergencies, all parties shall promptly negotiate amendments to such contracts with student transportation providers and/or special education providers with terms that are consistent with the goals of: (1) sustaining continuity of service when school resumes; (2) continuing (a) to make tuition payments to special education providers so that they may compensate their active employees and provide them health insurance and (b) to make payments to transportation providers so that they may compensate their active employees and provide them health insurance; and (3) requiring the contracted company to attest and provide reasonable documentation of the fact that it is charging only the actual and reasonable cost of sustaining wage and health insurance payments for active employees and/or fleet while also engaging best efforts to avoid unnecessary costs. Such continued compensation and health insurance for staff or others providing special education and transportation services and employees shall be continued to the greatest extent practicable – whether full-time or part-time – at rates commensurate to those paid and provided immediately prior to the declaration of these public health and civil preparedness emergencies, whether or not services are actually or immediately rendered. Nothing in this provision shall allow for contracted companies to be enriched beyond the actual and reasonable costs incurred for the purposes set forth above.
- 4. Restrictions on Entrance to State Parks, Forests, and Other Lands.** Notwithstanding the provisions of Section 23-4 of the Connecticut General Statutes or any related regulations, rules, policies or procedures, in order to limit close person-to-person contact and the formation of crowds, and thereby reduce the risk of transmission of COVID-19, the Commissioner of Energy and Environmental Protection may issue any orders she

deems necessary to restrict or prohibit entrance into state parks and other lands under her control, and may prohibit for the duration of this public health and civil preparedness emergency the entrance to such parks or lands by anyone who violates any such an order.

5. **Curbside Pickup of Alcoholic Beverages Permitted.** Sections 30-20 and 30-74(c) of the Connecticut General Statutes and Section 30-6-B55(b) of the Regulations of Connecticut State Agencies are modified to allow the holders of package store liquor permits and grocery store beer permits to extend their permit premises to provide for sale for curbside pickup of all alcoholic beverages allowed by their permit type in any space adjacent to their permit premise. Such curbside sales are permitted during the days and hours allowed for legal sale pursuant to Section 30-91(d), unless a more restrictive municipal ordinance limits the hours of alcoholic beverage sales. The Commissioner of Consumer Protection may issue any implementing orders and guidance that she deems necessary to implement this order. Nothing in this order shall relieve any permit holder from the responsibility to comply with existing law requiring verification of identification.

Unless otherwise specified herein, this order shall take effect immediately and shall remain in effect for the duration of the public health and civil preparedness emergency, unless earlier modified or terminated by me.

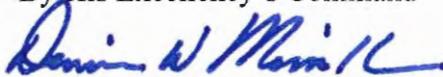
Dated at Hartford, Connecticut, this 31st day of March, 2020.



Ned Lamont  
Governor



By His Excellency's Command



Denise W. Merrill  
Secretary of the State