

Strongsville City Schools

Annual Budget Fiscal Year 2016-2017

September 15, 2016



Strongsville City Schools

- FY 2016-2017 Budget Document

Budget Document 2016-2017

For FY 17, the School District has set a goal of preparing the annual budget document in a format that meets the requirements of the Association of School Business Officials International (ASBO) Meritorious Budget Award Program. The Meritorious Budget Award Program is the highest standard for school districts to attain when formulating their budget presentation and financial plan.

- Budget Document Overview (Four Sections):
 - Introductory / Executive Summary
 - Organizational Section
 - Financial Section
 - Informational / Statistical Section
- Fiscal Year 2015-2016 ASBO Meritorious Budget Award Recipients in Ohio:
 - Berea City School District
 - Hilliard City School District

Strongsville City Schools

- FY 2016-2017 District Goals and Focused Spending

2016-2017 District Goals and Focused Spending

Academic Achievement & Growth

New SMS Courses:

- ✓ Honors Courses at 6th grade and updated entrance requirements in grades 6-8 (ELA, Math, Sci, SS)
- ✓ Robotics and Medical Detectives
- ✓ Principles of Food
- ✓ Career Connections

New SHS Courses:

- ✓ AFJROTC
- ✓ Offer 24 AP Courses
 - AP Art History
 - AP Comparative Govt. & Politics
 - AP Computer Science Principles
 - AP Physics 1 - Algebra-based

Textbook Adoptions:

(\$500,000 District Investment)

- ✓ Social Studies Adoption K-12
- ✓ Music Adoption PK-5/Secondary
- ✓ German Adoption
- ✓ AP Art History
- ✓ AP Environmental Science

Technology Integration:

(\$900,000 District Investment)

- ✓ 1:1 Chromebook Initiative
- ✓ Interactive Projector Project
- ✓ Instructional Technology Coaches
- ✓ Student Production Studios

- ✓ Strongsville Academy (**\$200,000 repurposing from Ohio Online Program**)

2016-2017 District Goals and Focused Spending

Community Engagement

Implementation of Comprehensive Communications Plan:

- ✓ Six (6) "Community Conversations" throughout the City
- ✓ Homeowners Association Meeting Visits
- ✓ Establishing a Student Advisory Committee, Community Advisory Committee, and a Curriculum Advisory Committee
- ✓ Initiating two community-wide mailings to Strongsville residents (i.e. Quality Profile, Annual Report)
- ✓ State of the Schools presentation for Strongsville Community
- ✓ Alumni outreach campaign

Additional Community Engagement Opportunities:

- ✓ Volunteer plans developed and implemented at all levels
- ✓ SPOT committee to focus on school-community partnership projects
- ✓ Student-based video development and cable broadcasting

2016-2017 District Goals and Focused Spending

Financial Prudence

Organizational Efficiency Efforts:

- ✓ Student fee collection procedures implemented.
- ✓ Transition to Chartwells for food service operations. **(Eliminate G.F subsidy of \$100,000-\$200,000)**
- ✓ Opening of New SMS, renovation of nearing completion at SHS **(\$73 million multi-year community investment)**
- ✓ New turf fields at SHS and SMS **(\$1.8 million multi-year community investment)**
- ✓ Creation of budget document based on the ASBO Meritorious Budget Award Program to increase financial transparency.

Financial Prudence Throughout the Years

District Cost Savings Efforts - Past, Present, and Future:

Through the Districts proactive diligence, we were able to generate the following savings and efficiencies while still providing an exemplary educational experience for our students:

- Since 2010, the District eliminated six (6) buildings and repurposed one (1) building to save resources and **maximize educational offerings**.
 - Allen closed in 2010; Demolished in 2013.
 - Zellers closed in 2015; Repurposed in 2016
 - Drake, Albion, Center, OPS, and Board Office closed in June 2016; Demolished/Sold by 2017.
- During FY 14, the District switched to a fully insured health care plan. Since the switch, the District has **saved \$2.8 million** through fiscal year 2016 by being on a self-funded plan compared to a fully insured plan.

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Financial Prudence Throughout the Years

District Cost Savings Efforts - Past, Present, and Future (*continued from previous slide*):

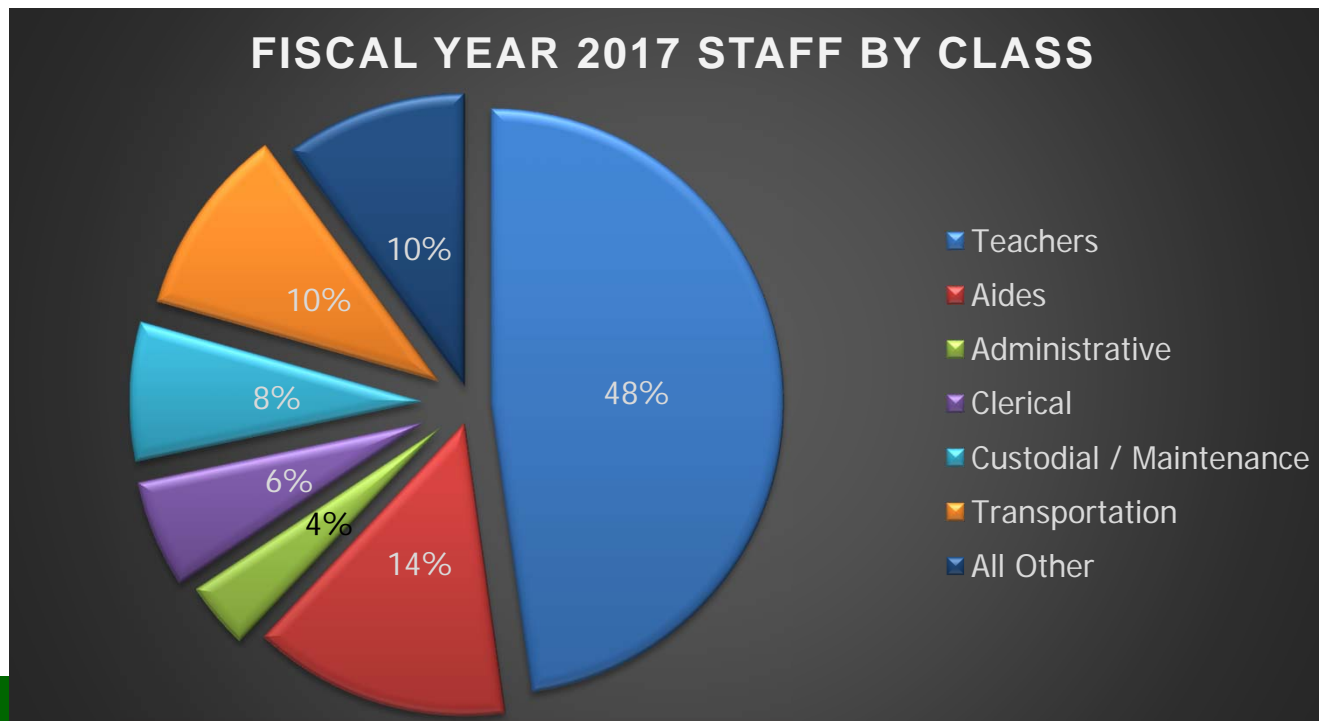
- Since 2009, there are **212 less positions** compared to FY 2017, a 23% decline keeping pace with declining enrollment. If enrollment decline continues, the School District projects to reduce 5 positions in FY 2018 and 9 positions in FY 2019.
 - FY 2016 – Reduced 24 positions. **(\$1.4 million in savings)**
 - FY 2017 – Reducing 26 positions. **(\$525 thousand in savings)**
 - FY 2018 – Reducing 5 positions. **(\$374 thousand in savings)**
 - FY 2019 – Reducing 9 positions. **(\$700 thousand in savings)**

Note: The discrepancy in savings in FY 2017 compared to the other years is due to the type of positions that were reduced. In FY 16, 18, & 19, the majority of the reductions were teaching positions, while in FY 17, the majority of reductions were in Aides. (See next slide)

- Other Cost Efforts:
 - In FY 16, the District implemented Ohio Online Learning Program and now the Strongsville Academy to retain students in the District, which is projected to **save \$200K annually.**

Personnel Trends

School District	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Teachers	351.50	339.90	335.30	330.30	321.30	321.30
Aides	116.00	111.00	100.00	100.00	100.00	100.00
Administrative	31.00	30.00	26.00	26.00	26.00	26.00
Clerical	48.00	46.40	42.00	42.00	42.00	42.00
Custodial / Maintenance	57.00	55.00	54.00	54.00	54.00	54.00
Transportation	76.00	74.00	74.00	74.00	74.00	74.00
All Other	72.64	71.64	70.64	70.64	70.64	70.64
TOTAL	752.14	727.94	701.94	696.94	687.94	687.94
Year to Year Change		-24.2	-26.0	-5.0	-9.0	0.0

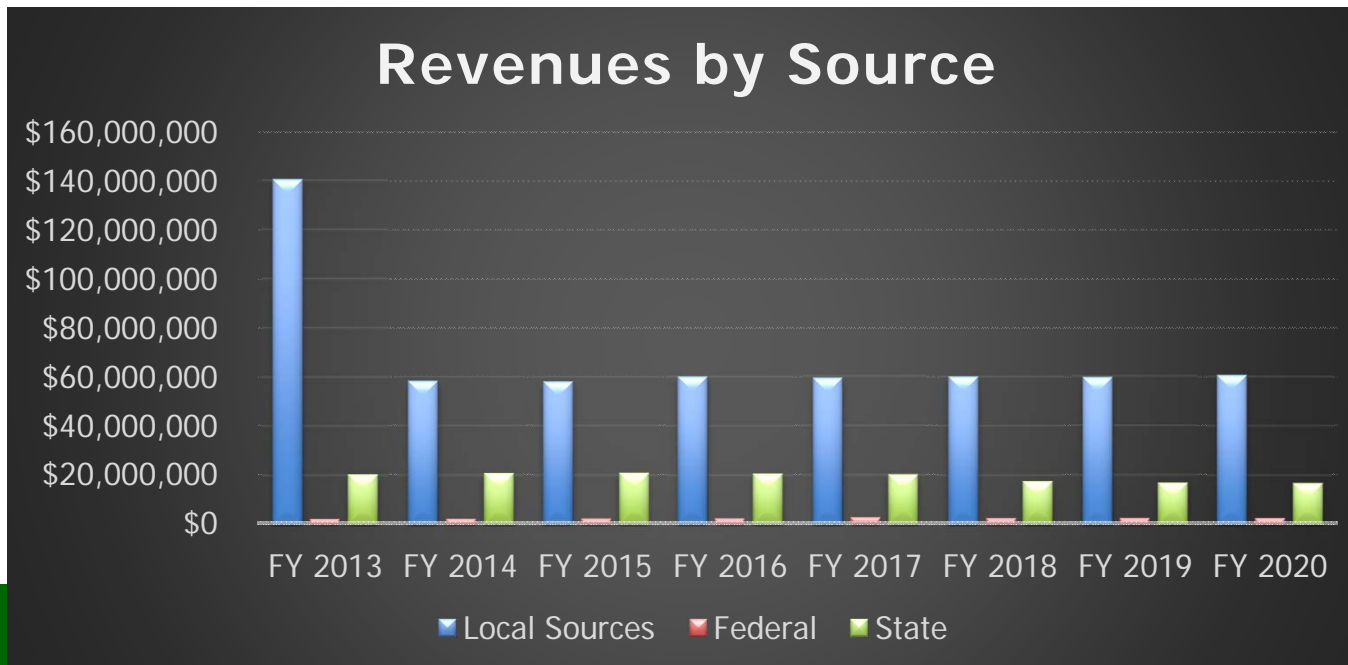


Strongsville City Schools

- Governmental Funds

Governmental Funds Revenues

TOTAL GOVERNMENTAL FUNDS REVENUE BY SOURCE CURRENT YEAR TO PRIOR YEAR COMPARISON				
All Governmental Funds	FY 17 Projection	FY 16 Actuals	Increase / (Decrease)	Percent Change
General Fund	\$71,451,528	\$72,882,558	(\$1,431,030)	-1.96%
Bond Retirement Funds	4,198,061	4,291,181	(93,120)	-2.17%
Capital Projects Funds	1,303,270	1,346,497	(43,227)	-3.21%
Special Revenue Funds	6,989,283	6,005,112	984,171	16.39%
Total Revenues	\$83,942,142	\$84,525,348	(\$583,206)	-0.69%



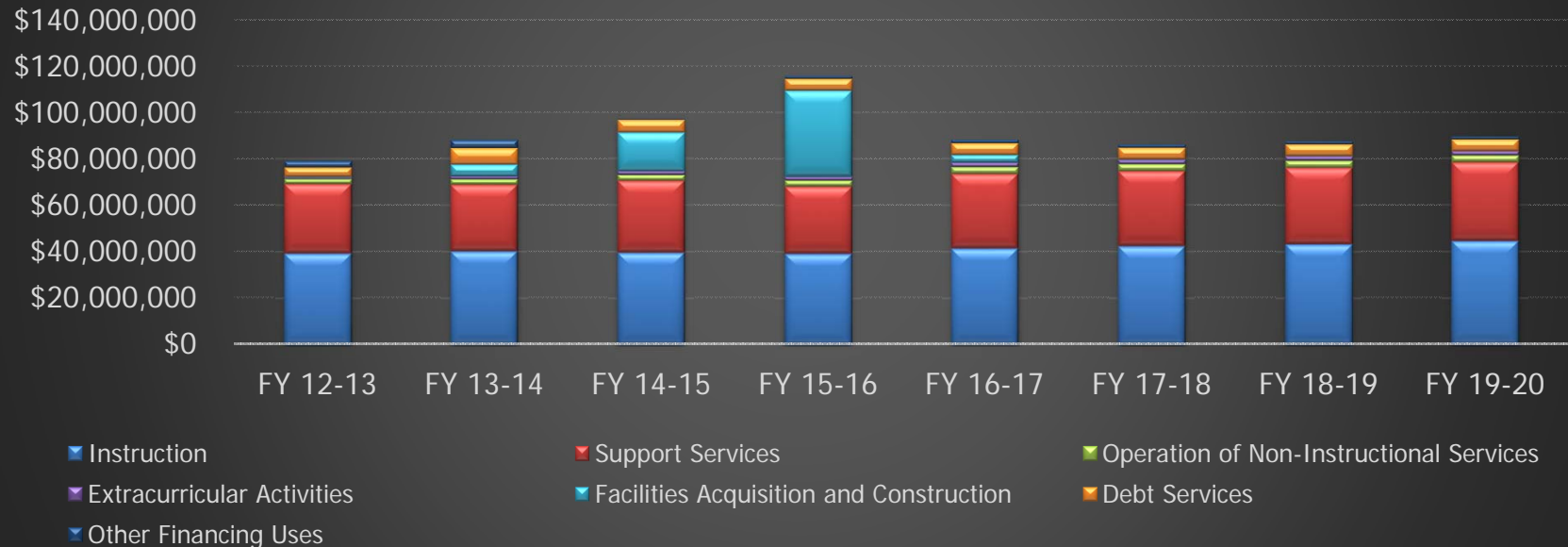
Governmental Funds Revenues - Detail

Description	Fiscal Year 2013 Actual	Fiscal Year 2014 Actual	Fiscal Year 2015 Actual	Fiscal Year 2016 Actual	Fiscal Year 2017 Budget	Fiscal Year 2018 Projection	Fiscal Year 2019 Projection	Fiscal Year 2020 Projection
Revenues:								
From Local Sources:								
Taxes	\$52,051,728	\$53,890,289	\$52,019,550	\$54,603,595	\$53,658,142	\$54,415,175	\$53,919,121	\$54,970,506
Tuition	246,381	340,738	598,946	638,804	605,500	605,500	605,500	605,500
Classroom Materials and Fees	311,428	51,740	134,671	34,467	116,000	116,000	116,000	116,000
Earnings on Investments	23,557	97,236	109,454	216,918	31,504	25,372	25,372	25,372
Food Services	949,741	913,481	933,528	980,482	1,131,000	1,200,000	1,200,000	1,200,000
Extracurricular	560,567	458,174	612,556	585,919	802,751	802,750	802,750	802,750
Other Local Revenues	86,434,656	2,465,968	3,636,520	3,086,249	3,010,149	2,991,484	2,980,795	2,957,582
Intergovernmental - Federal	2,293,660	2,369,965	2,394,003	2,448,887	2,966,399	2,578,016	2,578,016	2,578,016
Intergovernmental - State	20,401,180	20,881,179	20,940,567	20,700,996	20,258,774	17,568,055	16,966,382	16,823,817
From Other Sources	2,674,950	3,684,400	528,441	1,229,031	1,361,923	1,228,845	1,126,469	1,011,543
Total Revenues	165,947,848	85,153,170	81,908,236	84,525,348	83,942,142	81,531,197	80,320,405	81,091,086

Governmental Funds Expenditures

TOTAL GOVERNMENTAL FUNDS EXPENDITURES BY SOURCE CURRENT YEAR TO PRIOR YEAR COMPARISON				
All Governmental Funds	FY 17 Projection	FY 16 Actuals	Increase / (Decrease)	Percent Change
General Fund	\$72,154,895	\$66,873,019	\$5,281,876	7.90%
Bond Retirement Funds	4,360,363	4,354,104	6,259	0.14%
Capital Projects Funds	4,505,591	38,169,452	(33,663,861)	-88.20%
Special Revenue Funds	7,133,825	6,338,777	795,048	12.54%
Total Revenues	\$88,154,674	\$115,735,352	(\$27,580,678)	-23.83%

TOTAL GOVERNMENTAL FUNDS EXPENDITURES BY FUNCTION



Governmental Funds Expenditures - Detail

Description	Fiscal Year 2013 Actual	Fiscal Year 2014 Actual	Fiscal Year 2015 Actual	Fiscal Year 2016 Actual	Fiscal Year 2017 Budget	Fiscal Year 2018 Projection	Fiscal Year 2019 Projection	Fiscal Year 2020 Projection
Expenditures: By Object								
Salaries	\$38,073,524	\$42,176,299	\$42,414,740	\$42,117,859	\$43,214,049	\$44,032,118	\$44,661,936	\$45,345,166
Fringe Benefits	19,339,709	17,831,652	17,589,993	17,042,420	17,869,730	18,502,589	19,407,509	20,691,307
Purchase Services	9,166,950	11,869,140	25,872,021	44,935,869	12,712,966	10,352,768	10,498,384	10,574,284
Materials and Supplies	2,157,739	2,460,780	2,748,203	2,533,163	2,926,563	2,848,378	2,840,752	2,837,848
Capital Outlay	2,090,065	1,631,313	1,175,256	1,328,904	3,109,069	2,127,658	2,083,071	1,943,763
Other Objects	5,544,870	8,701,388	6,945,736	6,655,674	6,869,258	6,838,779	6,844,908	6,856,592
Other Financing Uses	2,697,898	3,446,927	332,630	1,121,463	1,453,039	1,326,845	1,224,469	1,109,543
Total Expenditures	79,070,755	88,117,499	97,078,579	115,735,352	88,154,674	86,029,135	87,561,029	89,358,503

Strongsville City Schools

- Proprietary Funds

Proprietary Funds Summary

TOTAL PROPRIETARY FUNDS REVENUE BY SOURCE CURRENT YEAR TO PRIOR YEAR COMPARISON				
	FY 17 Projection	FY 16 Actuals	Increase / (Decrease)	Percent Change
All Proprietary Funds				
Enterprise Funds	\$437,261	\$316,175	\$121,086	38.30%
Internal Service	10,700,996	10,127,604	573,392	5.66%
Total Revenues	\$11,138,257	\$10,443,779	\$694,478	6.65%

TOTAL PROPRIETARY FUNDS EXPENDITURES BY SOURCE CURRENT YEAR TO PRIOR YEAR COMPARISON				
	FY 17 Projection	FY 16 Actuals	Increase / (Decrease)	Percent Change
All Proprietary Funds				
Enterprise Funds	\$436,786	\$292,293	\$144,493	49.43%
Internal Service	10,215,028	9,594,441	620,587	6.47%
Total Expenditures	\$10,651,814	\$9,886,734	\$765,080	7.74%

Strongsville City Schools

- Fiduciary Funds

Fiduciary Funds Summary

TOTAL FIDUCIARY FUNDS REVENUE BY SOURCE CURRENT YEAR TO PRIOR YEAR COMPARISON				
	FY 17 Projection	FY 16 Actuals	Increase / (Decrease)	Percent Change
All Proprietary Funds				
Agency Funds	\$270,238	\$148,313	\$121,925	82.21%
Total Revenues	\$270,238	\$148,313	\$121,925	82.21%

TOTAL FIDUCIARY FUNDS EXPENDITURE BY SOURCE CURRENT YEAR TO PRIOR YEAR COMPARISON				
	FY 17 Projection	FY 16 Actuals	Increase / (Decrease)	Percent Change
All Proprietary Funds				
Agency Funds	\$390,063	\$159,450	\$230,613	144.63%
Total Expenditures	\$390,063	\$159,450	\$230,613	144.63%

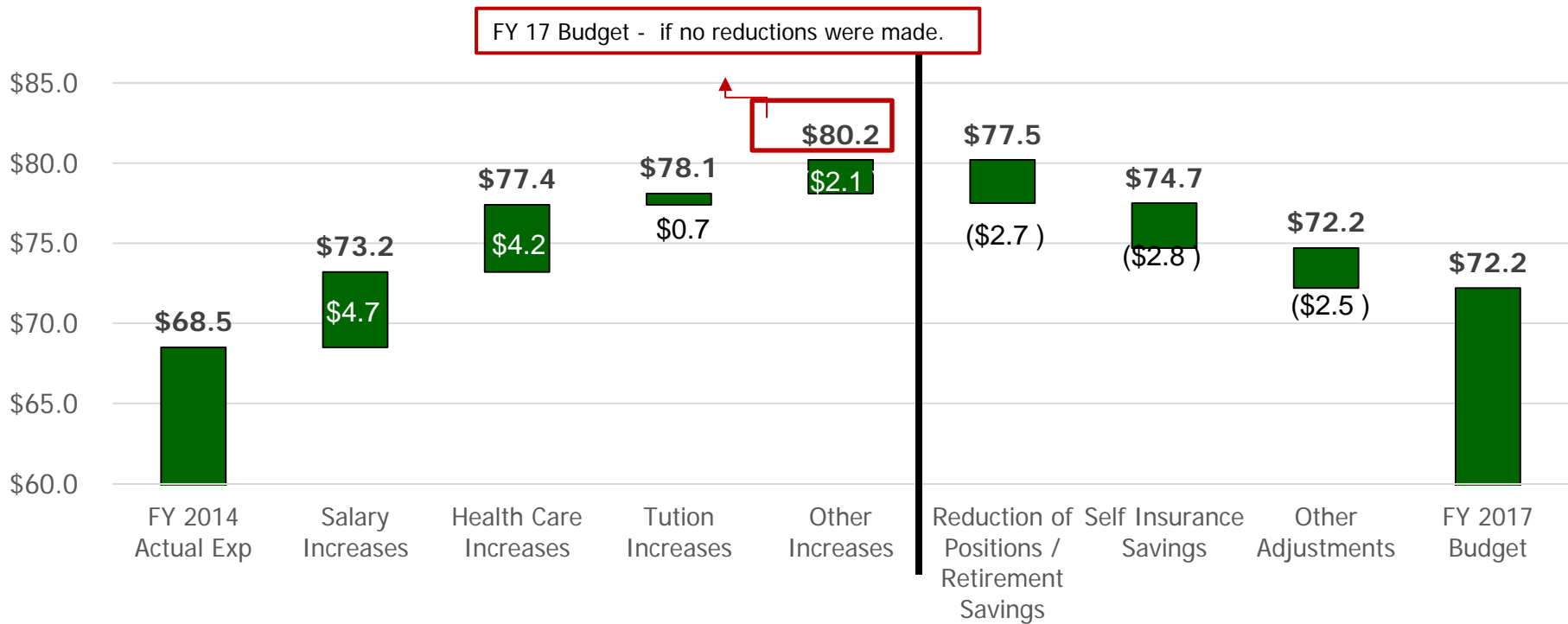
Strongsville City Schools

- Financial Prudence Recap

Strongsville City Schools

FY 2014 – FY 2017 General Fund Summary (in millions)

Cumulative Summary of Adjustments



Strongsville City Schools

- Questions?