

Strongsville City Schools

Board Financial Report As Of:
July 31, 2017



District Goals

1. Student Achievement and Growth

2. Financial Prudence

3. Community Engagement

Financial Prudence Throughout the Years

District Cost Savings Efforts - Past, Present, and Future:

Through the Districts proactive diligence, we were able to generate the following savings and efficiencies while still providing an exemplary educational experience for our students:

- Since 2010, the District eliminated six (6) buildings and repurposed one (1) building to save resources and **maximize educational offerings**.
 - Allen closed in 2010; Demolished in 2013.
 - Zellers closed in 2015; Repurposed in 2016
 - Drake, Albion, Center, OPS, and Board Office closed in June 2016; Demolished/Sold by 2017.
- During FY 14, the District switched to a fully insured health care plan. Since the switch, the District has **saved \$2.8 million** through fiscal year 2016 by being on a self-funded plan compared to a fully insured plan.

(Continued to next slide)

Financial Prudence Throughout the Years

District Cost Savings Efforts - Past, Present, and Future *(continued from previous slide)*:

- Since 2009, there are **206 less positions** compared to FY 2017, a 23% decline keeping pace with declining enrollment. If enrollment decline continues, the School District projects to reduce 5 positions in FY 2018 and 9 positions in FY 2019.
 - FY 2016 – Reduced 24 positions (all funds). **(\$1.4 million in savings)**
 - FY 2017 – Reducing 20 positions (all funds). **(\$500 thousand in savings)**
 - FY 2019 – Reducing 13 positions (all funds). **(\$1.0 million in savings)**

Note: The discrepancy in savings in FY 2017 compared to the other years is due to the type of positions that were reduced. In FY 16, 18, & 19, the majority of the reductions were teaching positions, while in FY 17, the majority of reductions were in Aides. (See next slide)

- Other Cost Efforts:
 - In FY 16, the District implemented Ohio Online Learning Program and now the Strongsville Academy to retain students in the District, which is projected to **save \$200K annually.**

Strongsville City Schools

- General Fund Summary

Monthly Comparison of Revenues & Expenditures July 2015, 2016, & 2017

	July 2015	July 2016	July 2017	Monthly Change from Previous Year	Fiscal Year to Date 2016	Fiscal Year to Date 2017	Fiscal Year to Date 2018	YTD Change from Previous Fiscal Year
Revenue:								
Real Estate Taxes	15,598,000.00	15,126,000.00	8,342,000.00	(6,784,000.00)	15,598,000.00	15,126,000.00	8,342,000.00	(6,784,000.00)
Public Utility Personal Property Tax	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
State Aide - Unrestricted	801,642.66	803,534.00	799,717.54	(3,816.46)	801,642.66	803,534.00	799,717.54	(3,816.46)
State Aide - Restricted	5,449.62	5,160.00	6,098.85	938.85	5,449.62	5,160.00	6,098.85	938.85
Property Tax Allocation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
All Other Revenues	<u>134,698.19</u>	<u>140,774.00</u>	<u>928,144.02</u>	<u>787,370.02</u>	<u>134,698.19</u>	<u>140,774.00</u>	<u>928,144.02</u>	<u>787,370.02</u>
Total Revenues	16,539,790.47	16,075,468.00	10,075,960.41	(5,999,507.59)	16,539,790.47	16,075,468.00	10,075,960.41	(5,999,507.59)
Expenditures:								
Salaries	4,417,685.98	3,062,406.00	3,132,655.83	70,249.83	4,417,685.98	3,062,406.00	3,132,655.83	70,249.83
Benefits	1,365,343.32	1,274,542.00	1,279,873.82	5,331.82	1,365,343.32	1,274,542.00	1,279,873.82	5,331.82
Purchased Services	835,579.63	465,091.00	557,838.29	92,747.29	835,579.63	465,091.00	557,838.29	92,747.29
Supplies and Materials	138,977.73	43,034.00	72,747.80	29,713.80	138,977.73	43,034.00	72,747.80	29,713.80
Capital Outlay	130,617.21	8,480.00	13,410.45	4,930.45	130,617.21	8,480.00	13,410.45	4,930.45
Other Objects	<u>148,373.76</u>	<u>104,863.00</u>	<u>8,695.72</u>	<u>(96,167.28)</u>	<u>148,373.76</u>	<u>104,863.00</u>	<u>8,695.72</u>	<u>(96,167.28)</u>
Total Expenditures	7,036,577.63	4,958,416.00	5,065,221.91	106,805.91	7,036,577.63	4,958,416.00	5,065,221.91	106,805.91
Excess of Revenue over (under)								
Expenditures	9,503,212.84	11,117,052.00	5,010,738.50		9,503,212.84	11,117,052.00	5,010,738.50	(6,106,313.50)

Strongsville City Schools

- General Fund Revenues

Revenues

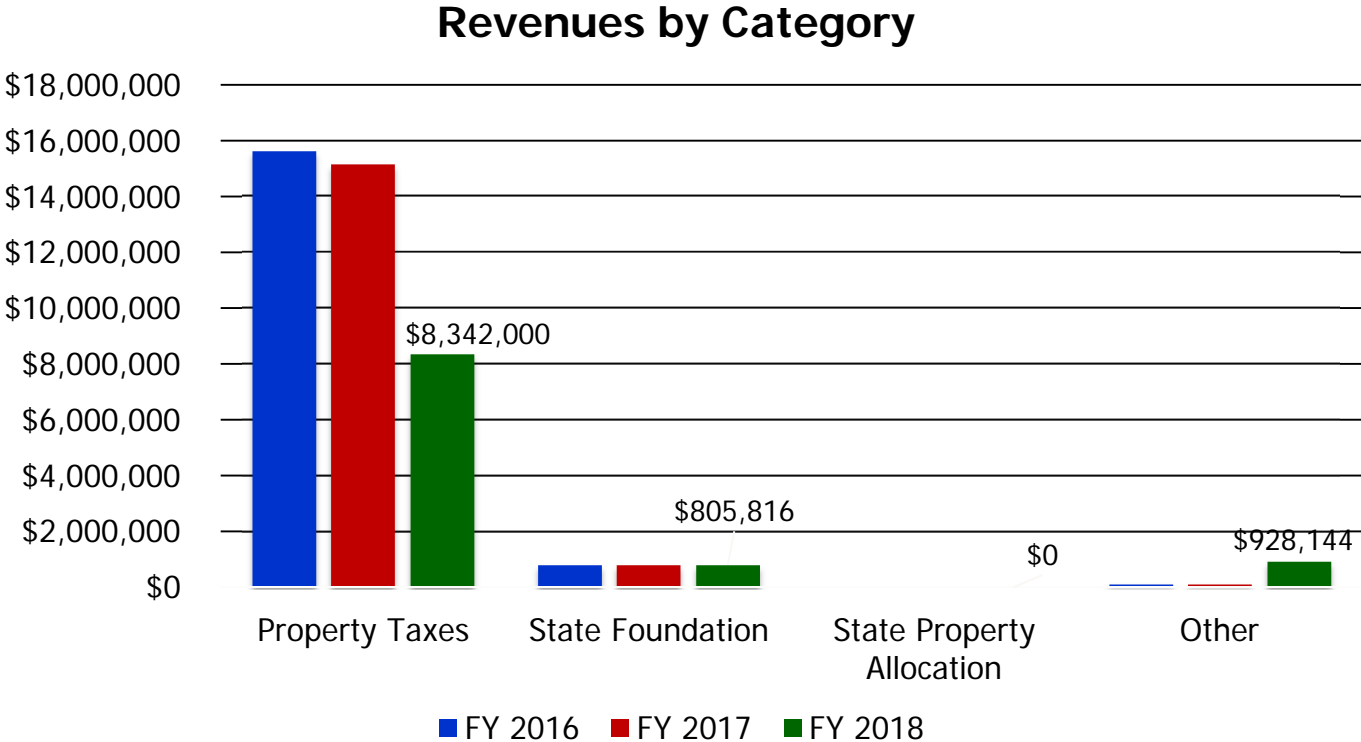
The Strongsville City Schools is forecasting **\$70,755,242** in revenue within the General Funds in the 2017-2018 fiscal year as shown on figure 1. As of **July 31, 2017** the District has received revenue in the amount of \$10,075,959 for FY 2018. The District is projecting to receive \$60,944,025 in revenue in the remaining months of the fiscal year for a total projected revenue of \$71,019,984. The five year forecast will be updated in October 2017.

FORECASTED REVENUES AND ACTUAL REVENUES						
	A	B	C	D = (B+C)		D-A
	Fiscal Year	Fiscal Year	Projected	Projected		
	2018	2018	Revenue	Total		Over/
	Forecast	Actual	August-June	Revenue		(Under)
Revenues						
Real Property Tax	\$50,119,695	\$8,342,000	\$41,777,695	\$50,119,695	(a)	\$0
State Foundation	9,940,313	805,816	9,134,497	9,940,313	(b)	0
Property Tax Homestead and Rollbacks	6,121,365	0	6,121,365	6,121,365	(c)	0
Tangible Personal Property (TPP)	0	0	0	0	(c)	0
TIF Revenue	2,470,260	246,840	2,223,420	2,470,260	(d)	0
Casino Receipts	261,300	0	261,300	261,300	(c)	0
Interest	130,000	30,123	127,925	158,048	(c)	28,048
Other Revenues	558,359	226,990	535,943	762,933	(e)	204,574
Sports Pay to Participate	220,000	1,000	219,000	220,000	(c)	0
Tuition - From Other Districts	450,450	321,820	160,610	482,430	(c)	31,980
Tuition - Full Day Kindergarten	415,000	100,950	314,050	415,000	(c)	0
Tuition - Preschool	68,500	420	68,220	68,640	(c)	140
Total Revenues	\$70,755,242	\$10,075,959	\$60,944,025	\$71,019,984		\$264,742

- The District received \$50,647,884 in general real property taxes in FY17 and is forecasting \$50,119,695 in FY 18. The current collection rate for collection calendar year 2016 increased from 96.6% to 97.5%.
- The District will receive state funding in FY18 based on HB 49.
- These revenues have been received as anticipated.
- The District is forecasting \$2,470,260 in TIF revenues in FY 18 compared to \$2,107,444 in FY 17.
- Other revenues include cell tower commission, vending commission, sale of property, services provided to other schools, state catastrophic aid, federal medicaid, athletic trainer fees, refunds of prior year expenditures, and other miscellaneous receipts.

Revenues by Category

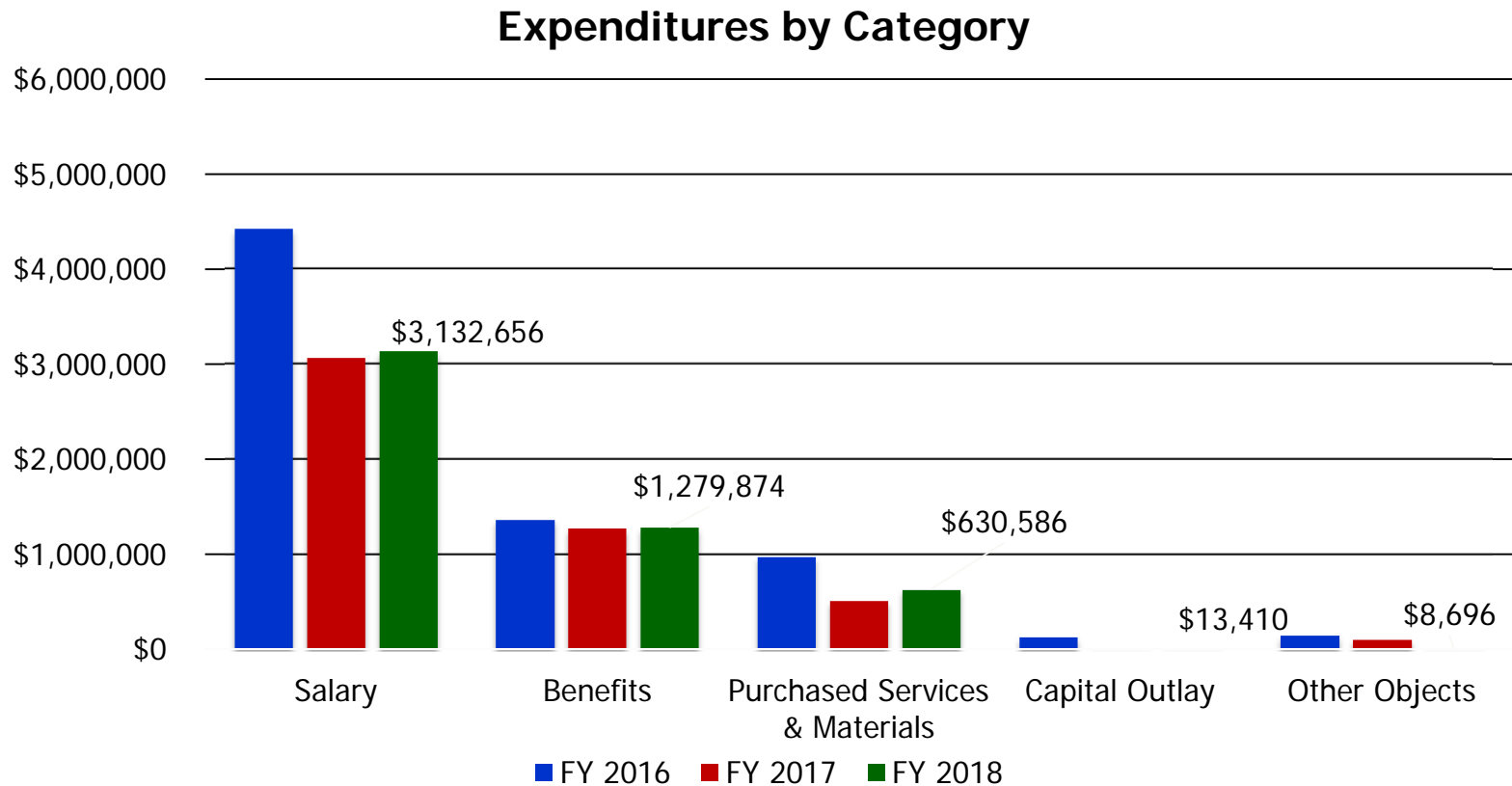
Figure 2 compares revenue sources to the prior two years as of July. The three years of data will be beneficial for trend analysis performed throughout the year.



Strongsville City Schools

- General Fund Expenditures

Expenditures Thru July 31



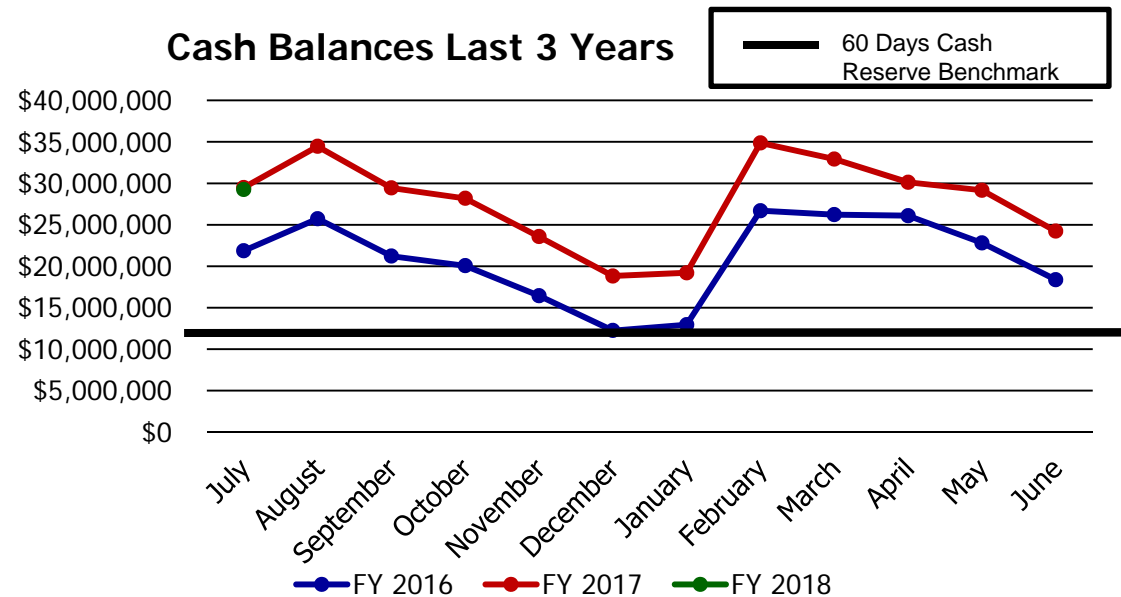
Strongsville City Schools

- General Fund Cash Balance

Cash Balance – General Fund

The cash balance as of July 31, 2017 is \$29,239,197. The unencumbered balance as of July 31, 2017 is \$24,568,449. Within the District's 2020 Plan, the District established a cash reserve benchmark of having 60 days of operating cash on hand, which at this point in time is \$11,327,113. Currently the District is above this benchmark.

	FY 2018
Beginning Cash Balance	\$24,228,459
Total Revenues	10,075,960
Total Expenses	5,065,222
Revenue over Expenses	5,010,738
Ending Cash Balance	29,239,197
Encumbrances/Reserves	4,670,748
Unencumbered Balance	<u>\$24,568,449</u>



Strongsville City Schools

- Student Fees Update

Summary of Total Outstanding Fee Balance

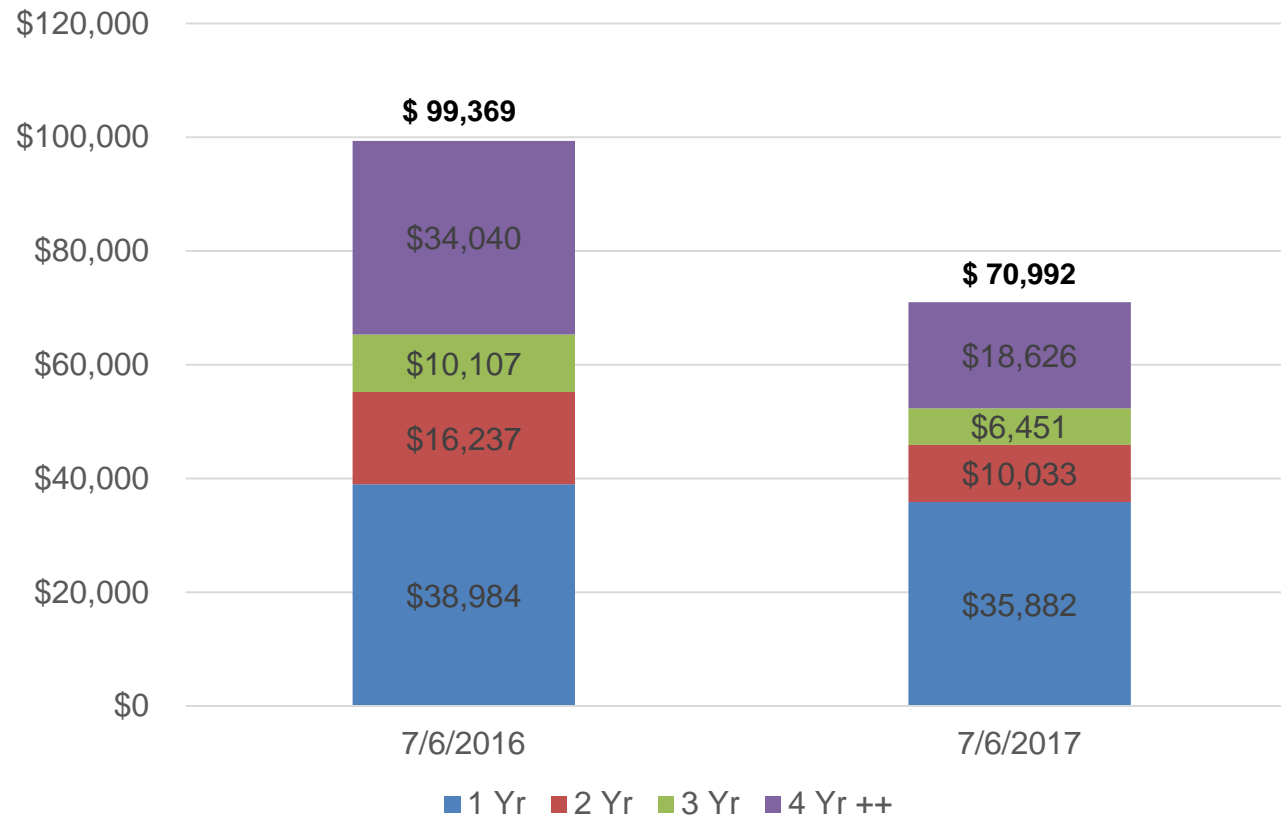
Grade	# of Students	Outstanding Balance
K	0	\$0.00
1	23	\$1,392.82
2	35	\$2,936.29
3	28	\$1,854.93
4	30	\$2,172.08
5	30	\$2,819.52
6	28	\$3,429.40
7	36	\$5,253.27
8	56	\$8,513.63
9	45	\$5,409.84
10	59	\$11,791.17
11	53	\$11,768.29
12	71	\$13,650.77
Total	494	\$70,992.01

The total for the prior year fee includes the students that are on a payment plan. In total, there are 15 students active on a payment that represent \$3,108.

Summary Students on a Payment Plan

Grade	# of Students	Beginning Balance	Current Outstanding Balance	Average
K	0	\$0.00	\$0.00	\$0.00
1	1	\$141.83	\$121.83	\$121.83
2	0	\$0.00	\$0.00	\$0.00
3	0	\$0.00	\$0.00	\$0.00
4	0	\$0.00	\$0.00	\$0.00
5	0	\$0.00	\$0.00	\$0.00
6	1	\$261.38	\$130.68	\$130.68
7	2	\$741.05	\$422.62	\$211.31
8	5	\$2,314.00	\$1,254.78	\$250.96
9	4	\$1,176.71	\$785.65	\$196.41
10	1	\$194.25	\$171.71	\$171.71
11	1	\$340.35	\$220.35	\$220.35
12	0	\$0.00	\$0.00	\$0.00
Total	15	\$5,169.57	\$3,107.62	\$207.17

Total Balance by Age of Outstanding Balance- Historical vs 7/6/17



Note: For the July 6, 2017 balance, the amount includes \$7,394 of tech fees that were not previously assessed in prior years.

Summary of Fees by Type

Fee Type	Total
Conversion and SOY Balances	\$15,566.47
Course Fee	\$15,930.62
General Fee	\$35.00
Lunch Fee	\$112.63
Media	\$7,503.18
P to P	\$451.70
Parking	\$78.95
Periodicals	\$330.81
Planner	\$1,095.60
PSEOP	\$300.00
School	\$2,072.29
Science Fee	\$455.15
Student	\$9,173.71
Supplies	\$161.40
Technology Fee	\$7,393.68
Trainer Fee	\$60.00
Workbook Fee	\$10,270.82
Total	\$70,992.01

Strongsville City Schools

- Questions?