

**Board of Education
Darien, Connecticut**

**REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, SEPTEMBER 22, 2020**

**PLACE:
DARIEN PUBLIC SCHOOLS'
ADMINISTRATIVE OFFICES
MEETING ROOM
7:30 P.M.**

TENTATIVE AGENDA

- | | | |
|--|--------------------|-----------|
| 1. Call to Order..... | Mrs. Tara Ochman | 7:30 p.m. |
| 2. Chairperson's Report..... | Mrs. Tara Ochman | |
| 3. Public Comment*..... | Mrs. Tara Ochman | |
| 4. Superintendent's Report..... | Dr. Alan Addley | |
| 5. Approval of Minutes..... | Board of Education | |
| 6. Board Committee Reports..... | Mrs. Tara Ochman | |
| 7. Presentations/Discussions | | |
| a. Report on School Psychologists' Roles and Responsibilities | Mrs. Shirley Klein | |
| b. Update on Strategic Planning... Committee | Dr. Alan Addley | |
| c. Update on Re-Opening of..... School | Dr. Alan Addley | |
| d. Discussion on August..... 2020-2021 Financial Report and Possible Action on Proposed Budget Transfers | Mr. Richard Rudl | |

**REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, SEPTEMBER 22, 2020**

7. Presentations/Discussions (cont.)

- e. Further Discussion and Dr. Alan Addley
Possible Action on Board
Master Agenda for August 2020
-February 2021

8. Action Items

- a. Per Public Request: discussion. Mrs. Tara Ochman
and possible action on requiring
the school administration to return
to full in-person 5 days/week as
soon as possible, but not later than
September 29, 2020 and to
require that any change to that
plan of education require approval
of the Board of Education
- b. Personnel Items..... Ms. Marjorie Cion
 - i. Appointments
 - ii. Resignations/Retirements

9. Public Comment*..... Mrs. Tara Ochman

10. Adjournment..... Mrs. Tara Ochman

AA:nv

*** Due to the current COVID-19 regulations and restrictions pertaining to public indoor gatherings, the Board of Education meeting will be available to the public via Zoom.**

Those members of the community wishing to view only, should do so through the Darien Youtube link: <https://www.youtube.com/channel/UCUnnvYKBfFrTWQRuoB6OZA>

Those members of the community wishing to participate in public comment should join the meeting via Zoom:

<https://darienps.zoom.us/j/92292144789>

In order to reduce audio interference, members of the community are requested not to simultaneously view by Youtube while participating on Zoom.

APPROVED
REGULAR MEETING OF THE BOARD OF EDUCATION
Tuesday, August 25, 2020

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
7:30 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X	X	X	X	X	X	X	X	X
Absent									

ADMINISTRATION PRESENT:

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion, Mr. Rudl, Mr. Lynch

AUDIENCE: Meeting held in Board of Education Offices and via Zoom

- | | |
|-------------------------|--|
| 1. Call to Order | Mrs. Tara B. Ochman, Chair,
at 7:31 p.m. (0:00) |
| 2. Chairperson's Report | Mrs. Ochman
at 7:31 p.m. (0:00) |
| 3. Public Comment | Mrs. Ochman
at 7:35 p.m./8:01 p.m. (0:04) |

Meeting recess to assess technical difficulties

Public comments can be made live via Zoom during meetings

1. Joslyn Delancey DEA
2. Nancy Christie, Bedford NY (teacher)
3. Toni Ann Rungoe, 57 Camp Avenue
4. Dan Record, 50 Scenic Hill Rd, Trumbull CT (teacher)
5. Jesse Cersosimo Beacon, NY (teacher)

- | | |
|----------------------------|---|
| 4. Superintendent's Report | Dr. Alan Addley
at 8:14 p.m. (0:17) |
| 5. Approval of Minutes | Board of Education
at 8:18 p.m. (0:21) |

MOTION TO APPROVE THE MINUTES OF THE REGULAR MEETING OF THE BOARD OF EDUCATION HELD ON JULY 28, 2020:

- 1st MR. BURKE**
2ND MR. MARONEY

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

MOTION TO APPROVE THE MINUTES OF THE SPECIAL MEETING OF THE BOARD OF EDUCATION HELD ON AUGUST 10, 2020:

1st MR. DINEEN

2ND MR. BROWN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

6. Board Committee Reports

Mrs. Ochman
at 8:18 p.m. (0:21)

PRESENTATIONS AND DISCUSSION

7. Presentations/Discussions:

- a. Update from Ox Ridge Building Committee (including review and action on construction drawings)

Dr. Addley/S/L/A/M
at 8:19 p.m. (0:22)

MOTION TO APPROVE THE FINAL PLANS AND PROJECT MANUAL DATED AS OF 7/20/20 AND PROFESSIONAL COST ESTIMATE DATED AS OF 8/13/20 AS PROPOSED BY OX RIDGE BUILDING COMMITTEE AND S/L/A/M AND AUTHORIZE THE ARCHITECT AND CONSTRUCTION MANAGER TO SUBMIT THESE DOCUMENTS TO THE CONNECTICUT DEPARTMENT OF ADMINISTRATIVE SERVICES, OFFICE OF SCHOOL CONSTRUCTION GRANTS AND REVIEWS FOR REVIEW AND APPROVAL TO BID:

1st MR. DINEEN

2ND MR. BROWN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- b. Update on School Reopening

Dr. Addley
at 9:09 p.m. (1:08)

- c. Update on Enrollment for the 2020-21 School Year

Mr. Richard Rudl
at 10:10 p.m. (2:09)

- d. Presentation, Discussion and Possible Action on Proposed Revised Facilities Use Fee Schedule

Mr. Michael Lynch/
Mr. Rudl
at 10:16 p.m. (2:15)

MOTION TO APPROVE THE PROPOSED REVISED FACILITIES USE FEE SCHEDULE DATED AS OF 8/20/20:

1st MR. SINI

2ND MS. STEIN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- e. Further Discussion and Possible Action on Proposed 2020-21 District Goals

Dr. Addley
at 10:18 p.m. (2:17)

MOTION TO EXPLORE THE ADDITION OF STUDENT PARTICIPATION AT BOARD OF EDUCATION AS A DISTRICT GOAL FOR 2020-21:

1st MS. OCHMAN

2ND MR. DINEEN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes		X	X	X	X	X	X	X	X
No	X								
Abstain									

RESULT - MOTION PASSED (8-1-0)

MOTION TO ADD THE REVIEW OF MEDIA STRATEGY AND OUTREACH TO DISTRICT GOALS FOR 2020-21:

1st MS. MCCAMMON

2ND MR. SINI

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

MOTION TO APPROVE THE PROPOSED 2020-21 DISTRICT GOALS:

1st MR. BURKE

2ND MR. DINEEN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- f. Discussion and Possible Action on Acceptance of Contemplated Gift from Blue Wave Booster Club

Mr. Chris Manfredonia
at 10:28 p.m. (2:27)

MOTION TO APPROVE THE CONTEMPLATED GIFT FROM BLUE WAVE BOOSTER CLUB TO DARIEN HIGH SCHOOL FOR WRESTLING MAT TOTALING \$8,675:

1st MS. STEIN

2ND MR. BURKE

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- g. Discussion and Possible Action on
Acceptance of Contemplated Gift from
Darien High School Parents Association

Ms. Ellen Dunn
at 10:30 p.m. (2:29)

MOTION TO APPROVE THE CONTEMPLATED GIFT FROM DARIEN HIGH SCHOOL PARENTS ASSOCIATION TO DARIEN HIGH SCHOOL FOR OUTDOOR SEATING AND TABLE TOTALING \$10,000 As PRESENTED BY CLASS 2020:

1st MR. MARONEY

2ND MR. DINEEN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- h. Discussion and Possible Action on
Acceptance of Contemplated Gift from
Holmes PTO

Ms. Paula Bleakley
at 10:33 p.m. (2:32)

MOTION TO APPROVE THE CONTEMPLATED GIFT FROM HOLMES PTO TO HOLMES ELEMENTARY SCHOOL FOR FOUR FANS FOR GYMNASIUM, EIGHT PICNIC TABLES FOR OUTSIDE SEATING, WOOD BENCH TOTALING IN VALUE OF \$7,028.12:

1st MR. DINEEN

2ND MR. BROWN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- i. Discussion on FY2020 Year End Financial
Report and FY21 Expenses Related to
Reopening

Mr. Rudl
at 10:35 p.m. (2:34)

- j. Update on Broadcasting of Board of
Education Meetings

Dr. Addley
at 10:48 p.m. (2:47)

- k. Further Discussion and Possible Action
on Proposed Board of Education

Dr. Addley
at 10:54 p.m. (2:53)

Subcommittee Meeting Dates

MOTION TO APPROVE THE PROPOSED SCHEDULE FOR SUBCOMMITTEE MEETING DATES PURSUANT TO MEMORANDUM DATED JULY 22, 2020 WITH AMENDED START TIME OF 8:30 A.M.:

1st Ms. McCAMMON

2ND MR. MARONEY

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

8. Action Items

a. Personnel Items

i. Appointments

ii. Resignations/Retirements

Ms. Marjorie Cion
at 10:56 p.m. (2:55)

MOTION TO AMEND THE PERSONNEL ACTION REPORT TO INCLUDE JENNIFER D'AMICO FOR THE APPOINTMENT TO THE POSITION OF ASSISTANT PRINCIPAL FOR HINDLEY ELEMENTARY SCHOOL:

1st MR. BROWN

2ND MR. BURKE

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

MOTION TO APPROVE THE PERSONNEL ITEMS AS DETAILED IN THE PERSONNEL ACTION REPORT AS AMENDED DATED AS OF AUGUST 25, 2020:

1st MR. DINEEN

2ND MR. MARONEY

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

b. Contract Agreement between the Darien Board of Education and the United Public Service Employees Union (Secretaries)

Ms. Cion
at 10:59 p.m. (2:58)

MOTION TO APPROVE THE PROPOSED CONTRACT BETWEEN DARIEN BOARD OF EDUCATION AND THE UNITED PUBLIC SERVICE EMPLOYEES UNION (SECRETARIES):

1st MR. BURKE

2ND MS. STEIN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- c. Appointment of an Impartial Hearing Officer for Student Disciplinary Matters for the 2020-2021 School Year, as they arise

Dr. Addley
at 11:00 p.m. (2:59)

MOTION TO APPROVE THE APPOINTMENT OF STEPHEN M. SEDOR AS AN IMPARTIAL HEARING OFFICER FOR STUDENT DISCIPLINARY MATTERS FOR THE 2020-2021 SCHOOL YEAR, AS THEY ARISE:

1st Ms. STEIN

2ND MR. DINEEN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- d. Discussion and Possible Action to Delegate to its Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals Including Transportation Appeals, as provided by Statute.

Dr. Addley
at 11:02 p.m. (3:01)

MOTION TO APPROVE THE DELEGATION TO ITS APPOINTED HEARING OFFICER, STEPHEN M. SEDOR, RESPONSIBILITY FOR HEARING EXPULSION EXPUNGEMENT REQUESTS AND FOR HEARING SCHOOL ACCOMMODATIONS APPEALS INCLUDING TRANSPORTATION APPEALS, AS PROVIDED BY STATUTE:

1st MR. MARONEY

2ND MR. BROWN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

9. Public Comment

Ms. Ochman, Chair
At 11:02 p.m. (3:01)

1. Greg Grambling, 11 Blueberry Lane
2. Joslyn Delancey, DEA
3. Meghan Moore, 85 Fitch Avenue
4. Jamie Zionic, 13 Chestnut Street

10. Adjournment

Mrs. Ochman, Chair,
at 11:14 p.m. (3:13)

MOTION TO ADJOURN:

1st MR. BURKE

2ND MS. STEIN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 11:14 p.m. (3:13)

Respectfully Submitted,

Debra M. Ritchie,
Secretary

Health and Wellness *Elementary* *School Psychologists*

An Update to the Board of Education

September 22, 2020

Paula Bleakley, Holmes Principal

Julie Droller, Hindley Principal

Luke Forshaw, Ed.D., Ox Ridge Principal

Mary Michelson, Tokeneke Principal

Garan Mullin, Ed.D., Royle Principal

Overview

- Goals of the Elementary School Psychologist
- Current Model of Support
- Measurement of Success
- Next steps

Current Model of Support

- Each psychologist is primarily responsible for three grade levels
- Each psychologist follows their student through their entire elementary school experience

Impact and Indicators

Areas of Impact	Indicators
<ul style="list-style-type: none">● Impact on teachers to support their students with social/emotional needs in the general education setting● Access to School Psychologists/Time Allocation	<ul style="list-style-type: none">● Teacher Survey Data positive for impact on proactive supports, behavioral interventions, consultation● Access to school psychologists was significantly increased for all students

Impact and Indicators

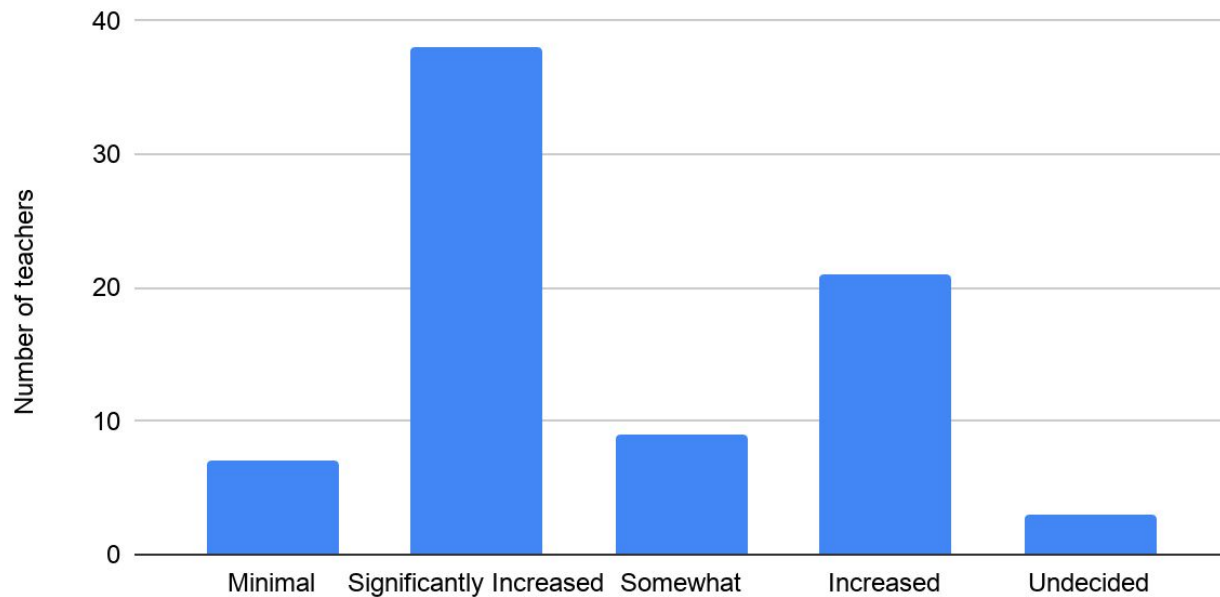
Areas of Impact	Indicators
<ul style="list-style-type: none">● Impact on discipline and behavioral referrals	<ul style="list-style-type: none">● Reduction of disciplinary referrals to office● Observations of students meeting school expectations during less structured times (e.g. recess, lunch, transitions)
<ul style="list-style-type: none">● Impact on school programming	<ul style="list-style-type: none">● SEL lessons taught, development of SRBI for Behavior, DBT● Psychologists modeling behavior interventions promoted teachers' confidence and success in supporting students.

Measurement of Success

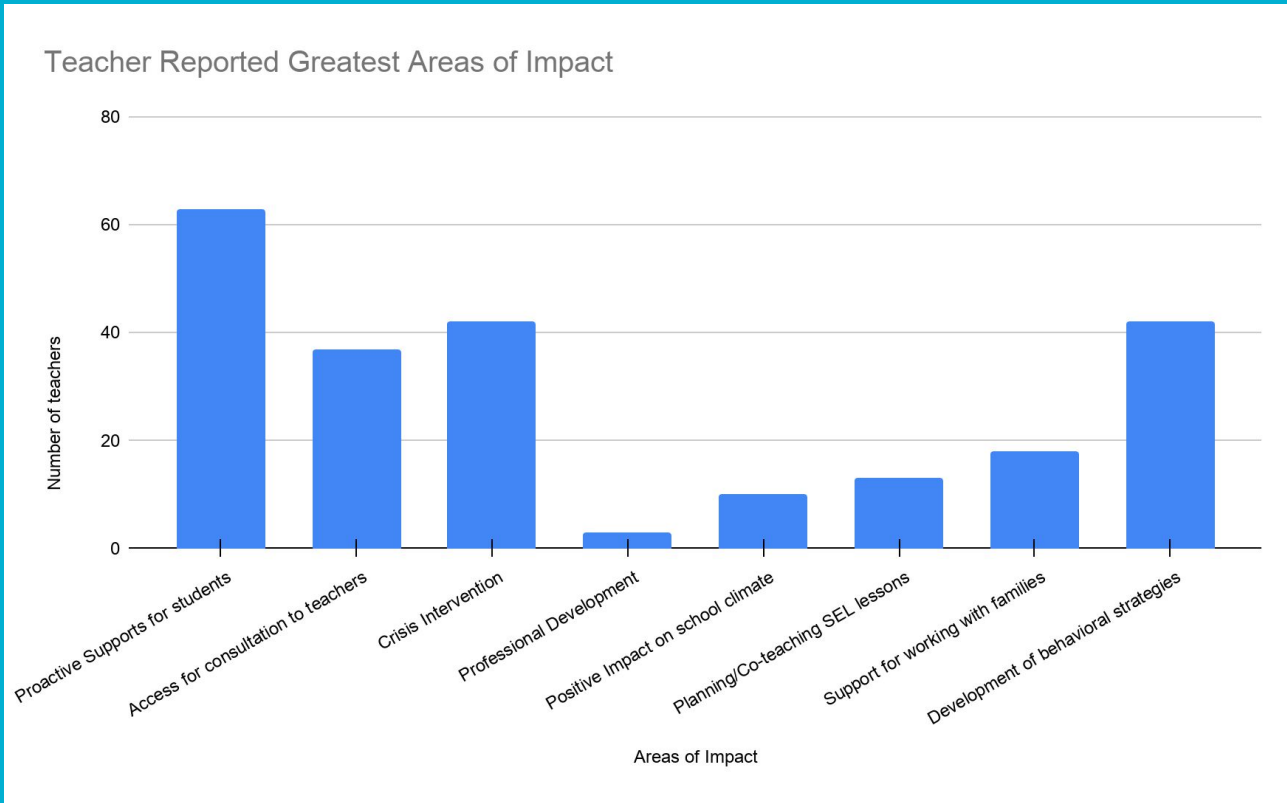
- Teachers have reported:
 - Increased real time access to professionals with content expertise
 - They are more supported in the classroom with students with behavioral needs and universal strategies
 - Their toolkit has increased in helping students stay organized and coping with their feelings
- Increased access to school psychologist for all students
 - Time allocation for evaluations, meetings, counseling, DBT, etc.

Teacher Reported Increase of Support/Availability

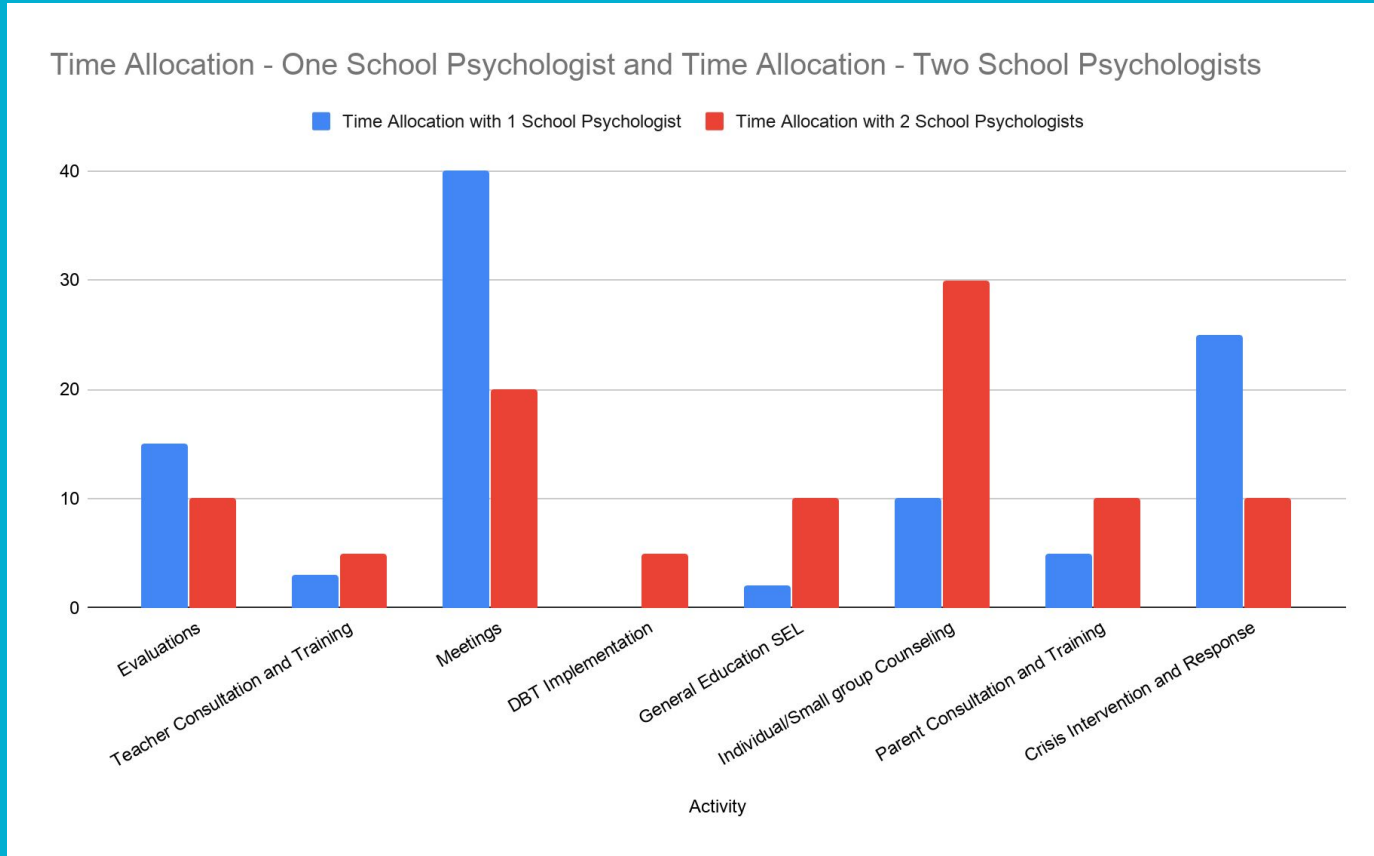
Teacher Reported Increase of Support/Availability with Second School Psychologist



Teacher Reported Greatest Areas of Impact



Access to School Psychologist - Time Allocation



Additional and Unanticipated Positive Outcomes

- Model is aligned to best practice as outlined by National Association of School Psychologists (NASP) Practice Domains for School Psychologists
- Provided support for students and families during school closure
- Developed resources for families and students during school closure and for over the summer
- Developed mindfulness and wellness activities during school closure, continuing into the current school year
- Continued participation in morning meetings and co-planning of SEL lessons with classroom teachers

Parent Comments

“My child was struggling, I reached out to the psychologist, who then observed my son, and pulled him to have a chat about what he was struggling with. He felt very comfortable talking to her because he was familiar with her as she had come to his class to teach mini lessons. He was thankful to know that anytime he needed to talk he could reach out to her and he did a few times over the year”

Parent Comments

“Last year when we hosted our “meet the new psychologist” coffee, several parents attended and asked questions about child development, helping children navigate peer conflict, etc”

“As a parent I immediately noticed the energy in the staff with the addition of a second psychologist. They seemed more relaxed knowing that support was easier to ask for and receive with the additional psychologist.”

Parent Comments

“I have always felt inadequate when it comes to communicating with my child. My school psychologist was able to speak to me on a brief phone call and give me language to use that helped us work together when he was struggling.”

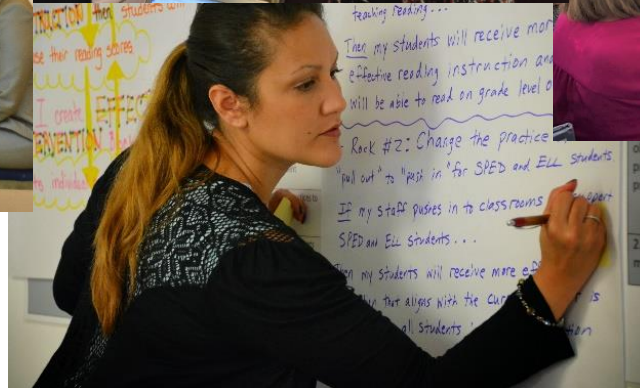
“Thank goodness we had the second psychologist when school closures happened ... so helpful to know they are there as a resource to support my child and me.”

Next Steps

- Year 2 Dialectical Behavior Therapy (DBT)
- Continued partnership with Responsive Classroom
- Explore working with Ross Greene, Ph.D. (Collaborative Problem Solving) and Mark Brackett, Ph.D. (Social Emotional Learning)
- Continue Professional Development for staff
- Continue workshops and consultation for staff and parents

Questions?

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Strategic Planning Darien Public Schools

September 22, 2020

RICHARD LEMONS

Connecticut Center
for School Change

System Success = Student Success

Outcomes of Board Briefing

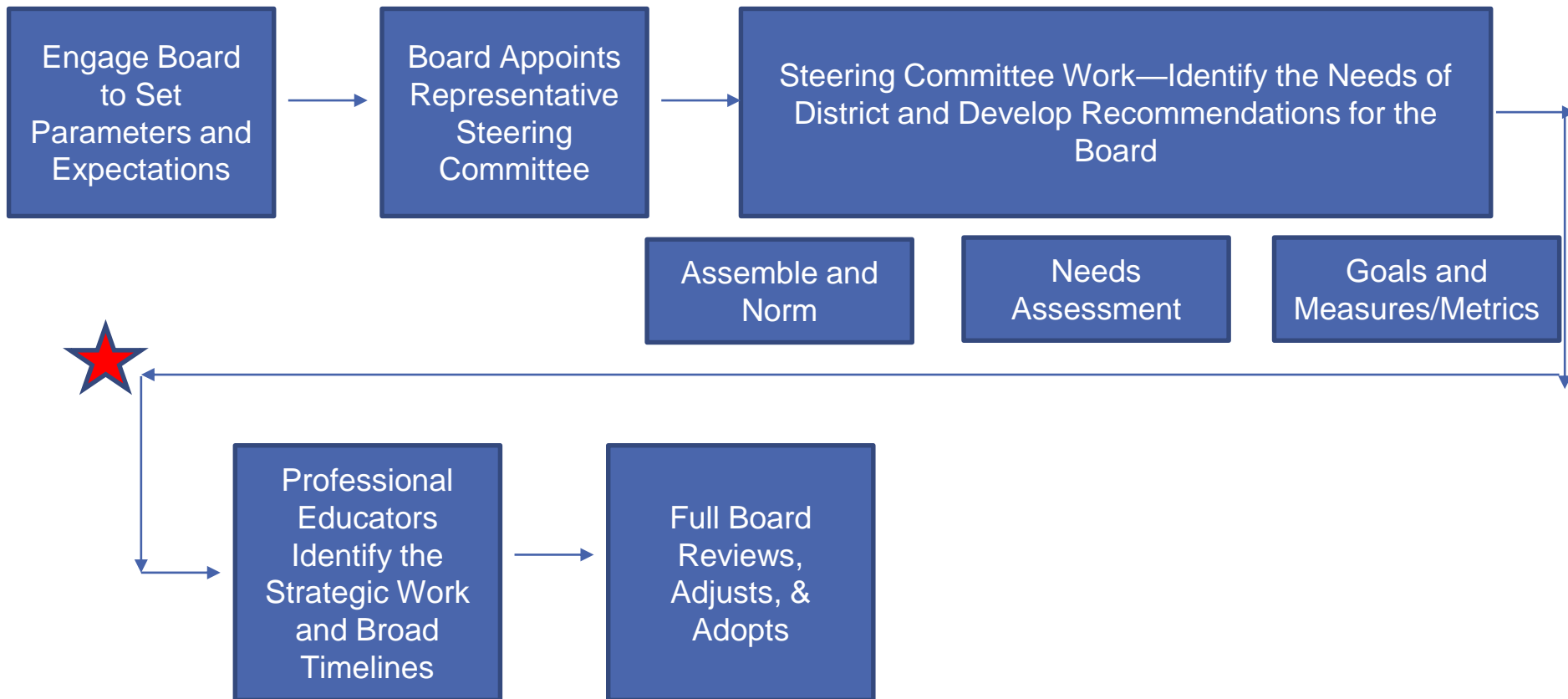
- ❖ Update on the process
- ❖ Provide overview of draft goals and measures/metrics
- ❖ Provide overview of next steps
- ❖ Solicit input on timing of direct board involvement

First, A Thank you

Alan Addley	Dana Giannattasio	Katie Risk
Kelly Baker	Olivia Golden	Shelly Skoglund
Julie Best	Steven Groccia	Kathrine Stein
Paula Bleakley	Shirley Klein	Samantha Swift
Koryann Brown	Elizabeth Lucas	Stacey Tie
Gregory Darin	Jill McCammon	Christopher Tranberg
Julie Droller	Mia Miahopoulos	Jeanne Turschmann
Ellen Dunn	Sara Parent	Jackson Wood
Ryan Garrity	Paul Ribeiro	Jamie Zionie

**In alphabetical order. My sincere apologies if I missed anyone.

On the Home Stretch



CT Center for School Change

www.ctschoolchange.org

151 New Park Ave. Suite 15

Hartford, CT 06106

860.586.2340

ccsc@ctschoolchange.org

Connecticut Center
for School Change

System Success = Student Success

Darien Public Schools

5-Year Strategic Plan

(DRAFT 1.0)

[Letter from Board of Education]

[Letter from Superintendent]

Darien Strategic Planning Committee

Alan Addley	Dana Giannattasio	Katie Risk
Kelly Baker	Olivia Golden	Shelly Skoglund
Julie Best	Steven Groccia	Kathrine Stein
Paula Bleakley	Shirley Klein	Samantha Swift
Koryann Brown	Elizabeth Lucas	Stacey Tie
Gregory Darin	Jill McCammon	Christopher Tranberg
Julie Droller	Mia Miahopoulos	Jeanne Turschmann
Ellen Dunn	Sara Parent	Jackson Wood
Ryan Garrity	Paul Ribeiro	Jamie Zionic

Strategic Planning Process

[insert overview of the process used by the strategic planning group and the board to develop the plan--combination of text and flowchart]

[insert graphic representation of the
strategic plan]

Overview (preamble) of Mission, Vision & Values

[insert text here]

Mission of Darien Public Schools

Inspiring a love of learning and developing critical thinkers, problem solvers, and innovative creators who are compassionate and contributing citizens.

Vision of Darien Public Schools

Preparing all students today to thrive in a changing world tomorrow.

Core Values of Darien Public Schools

Wellness--Creating balanced learning environments that are physically, socially, emotionally, and intellectually safe and healthy.

Integrity--Acting honestly and ethically with shared accountability.

Excellence--Delivering the highest quality education for each student to reach their individual potential.

Equity--Advocating for and advancing opportunities and outcomes for all.

Innovation--Leading with creativity and ingenuity through disciplined problem solving.

Collaboration--Working openly, productively, and interdependently toward common goals.

Diversity and Inclusion--Creating a community that welcomes and embraces the full range of human differences.

Respect and Civility--Acting with consideration for the feelings, thoughts, experiences and rights of others.

[Portrait of the Graduate]

Goal Area 1: Enhancing teaching and learning.

Goals	<i>Strategic Work [To be developed with support of content experts.]</i>	Timeline	Implementation and Impact Measures
Goal 1A: Develop a shared vision of teaching and learning, including clear definitions of key principles, tied to the portrait of the graduate and aligned with the mission, vision and core values of the district.			Written documents that define various terms
Goal 1B: Revise and/or create curricula that responsively represents diverse perspectives and is designed to meet individual learning needs.			Written curriculum and supporting instructional materials that emphasize diverse perspectives, differentiation and multiple pathways to success
Goal 1C: Develop a professional development system that provides job-embedded learning opportunities aligned with mission, vision, portrait of the graduate and core values.			PD session catalogue PD feedback Observational data of implementation from classroom visits

Goal Area 2: Fostering a districtwide culture that promotes wellness, diversity and inclusion.

Goals	Strategic Work <i>[To be developed with support of content experts.]</i>	Timeline	Measures of Implementation and Impact
Goal 2A: Create a caring school climate that promotes the value of wellness and is aligned to the mission, vision, core values and portrait of the graduate.			<p>Annual survey system to collect feedback from parents, teachers and students.</p> <p>Annual focus group system to gather qualitative information regarding stakeholders' experience of the district.</p> <p>Evidence of district and school leaders using collected data and information to leverage assets and enhance identified development areas.</p>
Goal 2B: Engage stakeholders in the practice of embracing diversity and inclusion.			<ul style="list-style-type: none"> ● Measure growth of target areas using surveys to: <ul style="list-style-type: none"> ○ Parents ○ Teachers ○ Students

DRAFT Proposals from the Strategic Planning Committee

			<ul style="list-style-type: none">○ Community groups● Documentation of forums and events that promote diversity and inclusion. (e.g. Guest speaker, film festival, book readings.)
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Goal Area 3: Developing a balanced definition of success in the Darien Public Schools.

Goals	<i>Strategic Work [To be developed with support of content experts.]</i>	Timeline	Measures of Implementation and Impact
Goal 3A: Create a system through which district wide values are meaningfully operationalized and contextualized at the school level.			<ul style="list-style-type: none">• Existence of school level core values• Evidence of values being translated into daily routines and relationships within schools in artifacts such as handbooks and discipline procedures• Annual survey data
Goal 3B: Develop a data collection system that can help measure, inform and enhance student preparedness and satisfaction post graduation.			<ul style="list-style-type: none">• Documentation of new system• Collection of post grad preparedness and satisfaction data• Evidence of district and school leaders using collected data and information to leverage assets and enhance identified development areas.

Goal 3C: Audit & adjust district curriculum, school programming and student life to ensure focus on service, citizenship & post-secondary opportunities.			<ul style="list-style-type: none">• Audit results• Evidence of district and school leaders using collected data and information to leverage assets and enhance identified development areas.
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Goal Area 4: Expanding the professional capacity of staff.

Goals	<i>Strategic Work [To be developed with support of content experts.]</i>	Timeline	Measures of Implementation and Impact
Goal 4A. Create and continue to develop a professional culture that values and supports Darien educators.			Retention rates Annual climate survey results Exit interview data
Goal 4B. Develop a professional learning system that promotes continuous growth and support.			Professional learning feedback system data Teacher evaluation data Annual survey data Documentation of newly created and implemented strategies for promoting professional growth
Goal 4C: Attract and Retain Diverse Educators			Workforce diversity data, with patterns over time Documentation of development and implementation of new

DRAFT Proposals from the Strategic Planning Committee

			recruitment plan Hiring experience data from candidates
Goal 4D: Create a comprehensive onboarding system to support new hires			Documentation of system Evaluation data from all programming provided End of first year survey from new hires

Goal Area 5: Developing and enhancing systems to promote district efficiency, coherence, and communication.

Goals	<i>Strategic Work [To be developed with support of content experts.]</i>	Timeline	Measures of Implementation and Impact
Goal 5A: Establish effective and open lines of communication among all stakeholders of Darien Public Schools.			<p>Annual survey</p> <p>Measures of communication strategy impact and use (emails, surveys, web traffic, website) over time.</p> <p>Documentation of new communication policies and systems</p>
Goal 5B: Streamline district handbooks and ensure alignment with vision, mission, core values and to foster coherence across the district			Signed by parents/students/educators
Goal 5C: Audit existing policies and procedures and			Teacher exit interview data

DRAFT Proposals from the Strategic Planning Committee

adjust in alignment with vision, mission, and core values of the district.			Annual survey
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Goal Area 6: Improving District facilities for student safety and access to learning.

Goals	<i>Strategic Work [To be developed with support of content experts.]</i>	Timeline	Measures of Implementation and Impact
Goal 6: Ensure configuration and condition of our physical facilities provide secure and supportive environments for teaching and learning			<p>Surveys for staff and students</p> <p>Review management data to ensure building needs are being addressed in a timely manner.</p> <p>Staffing Grid</p> <p>Demonstrate how our facilities support the ever changing learning environment including technology and materials management</p>

Goal Area 7: Improving the technology infrastructure to support the strategic aims of the district.

Goals	Strategic Work <i>[To be developed with support of content experts.]</i>	Timeline	Measures of Implementation and Impact
Goal 7A: Ensure strategic utilization of technology to enrich, support, and inspire teaching and learning.			<p>Usage rates of technological resources</p> <p>Examples of student outcomes / work products and student learning enabled by technology</p> <p>Demonstration of how both educational delivery and outcomes have improved due to technology</p> <p>Staff and student surveys of tool and platform efficacy</p> <p>User surveys Strategic review of different tools</p> <p>Teacher and parent surveys Delivery of curriculum Demonstrate how technological access has supported student choice</p>

DRAFT Proposals from the Strategic Planning Committee

			New learning experiences provided to students
Goal 7B: Maintain appropriate technology systems for effective and efficient district operations.			Documentation of enhanced technological systems Financial reporting HR dataMaintenance, including field use Use and satisfaction data

[insert a statement of how the strategic plan will be used: (1) how it will drive school/department planning, (2) how it will shape board goals, (3) how you will create accountability, and (4) how you will promote continuous learning]



Memorandum

DATE: September 16, 2020
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
SUBJECT: FY 21 Financial Report through August

Enclosed please find the attached:

1. FY 21 Financial Report through August 2020.
2. List of accounting adjustments for August 2020 within Broad Categories
3. List of Transfers for BOE consideration and approval.
4. PowerPoint
5. Reopening Expenditures

Highlights of the Financial Report for FY 21:

Fiscal Year 2021 currently projects a year-end deficit of \$1,099,374. This includes COVID-19 re-opening school expenditures projected at \$1,606,968. We have included a separate RC, RC28 to highlight COVID19 expenditures. These expenditures exclude any expenditures that were reimbursed by the State of Connecticut or is anticipated to be reimbursed by the State of Connecticut. We have included a breakdown of those expenditures separately as well.

RC's	Forecast
General Education RC's	\$564,444
Special Education RC's	\$(56,850)
Re-opening Expenditures	\$(1,606,968)
Total	\$(1,099,374)

Additionally, this forecast includes the need for one additional general education paraprofessional at Ox Ridge due to enrollment as well as four additional special education paraprofessionals due to student needs.

The highlights of that surplus include:

RC5 (Hindley):

- 5th Grade is 1 section under budget based on enrollment. This is leaving salary savings of \$76,701.

RC 7 (Holmes):

- Kindergarten is 1 section under budget based on enrollment. This is leaving salary savings of \$118,426.

RC 8 (Ox Ridge):

- Due to enrollment increasing after class sections were set, there is a need for an additional para professional in 4th grade, which is leaving a projected deficit of \$34,710.

RC 10 (Tokeneke):

- Kindergarten is 1 section under budget based on enrollment. This is leaving salary savings of \$67,773.

RC11 (Athletics and PE):

- Given we are not having building rentals through December 30, 2020 we are forecasting less custodial overtime for the YMCA. This is leaving a projected surplus of \$13,400. If building rentals continue to be closed in January this will increase.
- Currently the weight room is not be utilized due to social distancing constraints. This is leaving a favorable forecasted balance of \$6,275.
- Intramurals are currently not occurring as a result we are forecasting a partial year's savings of \$35,354.

RC12 (Maintenance):

- Use of Fields revenue has surpassed expectations as our fields were able to be rented during the summer due to the virtual DSS. This is resulting in the forecast surpassing budget by \$33,316.
- Given our buildings are not being rented out until December 31st we are forecasted a deficit in building rental revenue of \$42,606.

RC 13 (Music):

- Transportation is forecasted to be under budget by \$6,000 as field trips are not currently underway.

RC 15 (Technology):

- Salary savings in the copy center of \$5,499 due to turnover.

RC 18 (Personnel):

- Staff turnover has exceeded budget by \$47,773. We had 30 certified teachers leave the district resulting in staff turnover savings against a budget of 24 many, which were in the last few weeks prior to school opening. We have also received a few additional resignations, which are not included in this forecast as the teachers will not leave the district for 30 days.
- Contract support is \$26,448 as the secretaries contract came in under budget.

- Budget Control is forecasted at a positive \$137,559, however there is a need for 5 additional special education para professionals and a recommended transfer to utilize these funds to partially fund that need.

RC 23 (Continuing Education/Summer School)

- DSS exceeded revenue estimates by \$20,417.

RC 24 (Special Education):

- Teacher Aides are forecasted at a deficit of \$138,840 due to the need for an additional 4 paraprofessionals to meet student needs based on their IEP's. There is a recommended transfer to cover this shortfall.
- Transportation/Driver position shows a positive forecast of \$2,400 based on salary savings for a replacement driver.
- Tuition Public Schools is forecasted to be a positive \$163,206 due to student placement changes and return to district students.
- While the forecast for excess cost currently remains the budget as it is too early to determine any fluctuations in excess cost as our first submission will be December 1st. The State has preliminarily indicated the possibility the reimbursement rate will be between 67% and 70%. We budgeted a reimbursement rate of 75%. This means if our expense estimates and 4.5 times threshold remain constant to budget we would lose \$247,598 at 67% or \$154,749 at 70%.

RC 25 (Fixed):

- Regular transportation is forecasted with a favorable balance of \$35,438 this is due to the school year being reduced from 180 days to 177 days per the Commissioner of Education.
- Property Insurance is forecasted with a positive balance of \$1,180.
- Workers Compensation is forecasted with a positive balance of \$5,631.
- Student Accident Insurance is forecasted with a positive balance of \$4,540.

RC 26 (Early Learning Program)

- ELP Tuition is forecasted at a negative variance of \$83,617. We currently only have 36 ELP students paying tuition against a budget of 48.

RC	Fiscal Year Adjusted Budget	Fiscal Year 2021 Forecast	Forecasted Balance
RC 1 Darien High School	\$13,412,436	\$13,412,436	\$0
RC 2 Fitch Academy	\$516,913	\$516,913	\$0
RC 3 Middlesex	\$10,447,993	\$10,447,993	\$0
RC 5 Hindley	\$3,699,539	\$3,622,836	\$76,702
RC 7 Holmes	\$3,555,419	\$3,436,990	\$118,429
RC 8 Ox Ridge	\$3,637,771	\$3,672,480	\$(34,709)
RC 9 Royle	\$3,260,828	\$3,260,827	\$0

RC 10 Tokeneke	\$3,412,284	\$3,344,511	\$67,774
RC 11 Athletics	\$1,856,387	\$1,801,357	\$55,030
RC 12 Maintenance	\$3,237,120	\$3,246,410	\$(9,290)
RC 13 Music	\$295,117	\$289,117	\$6,000
RC 14 Art	\$111,170	\$111,170	\$0
RC 15 Technology	\$2,680,527	\$2,675,029	\$5,499
RC 16 Administration	\$883,863	\$883,863	\$0
RC 17 Health	\$827,200	\$827,200	\$0
RC 18 Personnel	\$1,592,953	\$1,381,152	\$211,801
RC 19 Curriculum	\$2,268,248	\$2,268,248	\$0
RC 20 Finance	\$680,341	\$680,341	\$0
RC 21 Library/Media	\$179,957	\$179,957	\$0
RC 22 Technology Education	\$108,243	\$108,243	\$0
RC 23 Summer School	\$60,105	\$39,688	\$20,417
RC 24 Special Education	\$24,059,075	\$24,032,308	\$26,767
RC 25 Fixed Expenditures	\$20,432,218	\$20,385,429	\$46,789
RC 26 ELP	\$1,280,674	\$1,364,290	\$(83,616)
RC 28-COVID Reopening	\$0	\$1,606,968	\$(1,606,968)
Total	\$102,496,381	\$103,595,752	\$(1,099,374)

There are two transfers for BOE consideration and approval:

Account	RC	To:	From:	Description
Teacher Aide	24	\$138,840		4 Additional Elementary Special Education Paraprofessionals
Budget Control	18		\$137,559	4 Additional Elementary Special Education Paraprofessionals
Turnover	18		\$1,281	4 Additional Elementary Special Education Paraprofessionals

Account	RC	To:	From:	Description
Teacher Aide	8	\$34,710		1 Additional General Education Paraprofessional at Ox Ridge
Turnover	18		\$34,710	1 Additional General Education Paraprofessional at Ox Ridge

**Darien Public Schools
Monthly Financial Report
2020-21**

ACCT #	RC - 1 DARIEN HIGH SCHOOL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
1	11013 BURSAR/ADMINISTRATIVE ASSIST	108,370	111,252	110,384	110,269	7,235	117,504	20,915	93,854	2,735	117,504	1.50	-
2	21101 PRINCIPAL	199,028	203,506	208,085	213,287	-	213,287	41,017	172,270	(0)	213,287	1.00	(0)
3	21102 ASSISTANT PRINCIPAL	453,681	482,582	519,480	556,200	-	556,200	106,962	449,239	(0)	556,200	3.00	(0)
4	21203 DIRECTOR OF GUIDANCE	142,636	140,402	157,205	161,135	-	161,135	30,988	130,148	-	161,135	1.00	-
5	21220 CURRICULUM SUPERVISION	452,535	482,285	608,206	618,363	-	618,363	24,409	580,753	13,201	618,363	4.40	-
6	11012 ART TEACHERS	415,034	403,199	430,658	433,477	6,005	439,482	17,328	422,154	-	439,482	5.67	-
7	11014 BUSINESS TEACHERS	75,526	78,346	81,999	85,790	-	85,790	3,300	82,491	(0)	85,790	1.00	(0)
8	11016 COMPUTER TEACHERS	42,386	42,924	43,517	44,170	-	44,170	2,008	42,162	(0)	44,170	0.40	(0)
9	11018 ENGLISH TEACHERS	1,607,149	1,655,301	1,647,266	1,654,863	(105,226)	1,549,637	63,035	1,486,601	-	1,549,637	17.00	0
10	11024 FOR. LANG. TEACHERS	1,155,671	1,084,511	1,175,783	1,216,343	(38,537)	1,177,806	43,264	1,041,514	93,028	1,177,806	13.00	-
11	11030 MATH TEACHERS	1,187,831	1,256,495	1,290,195	1,336,354	777	1,337,132	52,011	1,285,121	-	1,337,132	15.00	(0)
12	11032 MUSIC TEACHERS	227,764	236,655	245,807	259,219	-	259,219	9,970	249,249	0	259,219	2.50	0
13	11034 PHYSICAL ED. TEACHERS	564,869	584,906	606,061	623,833	746	624,579	24,794	599,784	-	624,579	6.00	-
14	11036 READING TEACHERS	116,719	115,088	116,676	118,426	-	118,426	4,555	113,871	(0)	118,426	1.00	(0)
15	11038 SCIENCE TEACHERS	1,663,869	1,599,946	1,656,605	1,733,014	(111,068)	1,621,947	67,582	1,554,365	-	1,621,947	18.20	-
16	11042 SOCIAL STUDIES TEACHERS	1,431,547	1,513,299	1,529,976	1,540,853	11,683	1,552,536	62,192	1,490,344	-	1,552,536	18.00	-
17	11044 TECH ED. TEACHERS	246,833	258,989	270,037	285,365	-	285,365	10,976	274,390	(0)	285,366	2.80	(0)
18	21306 TEACHERS OF THE GIFTED	28,411	21,843	14,141	15,859	(1,604)	14,255	548	13,707	-	14,255	0.20	-
19	21302 SUBSTITUTE TEACHERS	85,289	97,532	49,664	88,563	-	88,563	-	-	88,563	88,563	-	-
20	21317 STUDENT INTERNS	30,000	30,600	30,600	31,825	-	31,825	-	-	31,825	31,825	-	-
21	21401 LIBRARIANS	165,842	173,268	180,225	189,059	-	189,059	7,820	181,238	0	189,058	1.80	0
22	21402 GUIDANCE	597,325	625,464	656,389	665,517	14,391	679,908	32,505	640,838	6,566	679,908	8.00	-
23	21501 PRINCIPAL/DIRECTOR SECRETARY	215,492	219,873	194,815	176,091	4,450	180,541	18,964	158,274	3,303	180,541	3.00	-
24	21502 GUIDANCE SECRETARIES	117,254	119,596	122,287	122,288	2,455	124,743	16,346	108,396	0	124,742	2.00	0
25	21503 LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-
26	21602 CAMPUS MONITOR	-	-	-	196,076	(7,810)	188,265	8,759	179,506	-	188,265	5.00	-
27	21603 TEACHER AIDES	329,868	343,109	355,291	116,724	642	117,365	5,945	111,420	-	117,365	3.00	-
28	21604 LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-
29	61001 CUSTODIANS	519,955	501,114	546,336	552,178	-	552,178	101,971	441,224	8,983	552,178	7.00	-
30	101003 CLUBS AND COUNCILS	197,533	226,343	250,605	232,719	-	232,719	250	-	232,469	232,719	-	-
31	TOTAL PERSONNEL	12,378,407	12,608,428	13,098,294	13,377,857	(215,860)	13,161,997	778,412	11,902,913	480,672	13,161,997	141.47	(0)

32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74
OPERATING				ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	VR. END EST.																											
22002	TEXTBOOKS-REPLACEMENTS	32,007	27,277	27,076	22,250	-	22,250	12,648	4,497	5,104	22,250	-	-	-																												
22003	TEXTBOOKS-CONSUMABLES	4,106	8,653	2,492	4,100	-	4,100	-	4,088	12	4,100	-	-	-																												
23002	CLASSROOM REFERENCE	-	-	-	-	-	-	-	-	-	-	-	-	-																												
23003	PERIODICALS	1,422	1,049	246	685	-	685	69	-	616	685	-	-	-																												
23004	RESOURCE MATERIALS	2,095	1,897	423	2,800	-	2,800	-	-	2,800	2,800	-	-	-																												
23010	AUDIO VISUAL CONSUMABLES	3,352	3,250	2,474	3,250	-	3,250	1,770	753	727	3,250	-	-	-																												
24009	SCIENCE TEACHING SUPPLIES	29,616	32,219	33,184	36,250	-	36,250	1,052	5,738	29,459	36,250	-	-	-																												
24011	GENERAL TEACHING SUPPLIES	10,634	15,860	16,914	17,000	-	17,000	247	174	16,579	17,000	-	-	-																												
25001	MISC OFFICE SUPPLIES	21,823	21,955	14,151	22,000	-	22,000	157	657	21,186	22,000	-	-	-																												
25002	PROFESSIONAL LIBRARY PURCHASE	-	294	350	350	-	350	140	-	210	350	-	-	-																												
25003	PROFESSIONAL DEVELOPMENT	6,700	6,700	3,467	8,331	-	8,331	249	-	8,082	8,331	-	-	-																												
25007	GRADUATION EXPENSES	23,603	22,661	17,694	26,500	-	26,500	28	-	26,472	26,500	-	-	-																												
25008	GUIDANCE MATERIALS	2,327	2,104	2,600	2,600	-	2,600	941	-	1,659	2,600	-	-	-																												
25013	TEMPORARY HOURLY SERVICES	19,846	26,625	36,031	27,720	-	27,720	220	-	27,500	27,720	-	-	-																												
25014	HANDBOOK PRINTING	6,805	8,938	7,331	12,000	-	12,000	1,180	345	10,475	12,000	-	-	-																												
25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	-																												
25036	DUES AND MEMBERSHIPS	12,989	14,049	14,568	15,785	-	15,785	5,376	4,320	6,089	15,785	-	-	-																												
25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	-																												
35000	POLICE AND FIRE SERVICES	49,568	29,366	15,921	25,880	-	25,880	-	-	25,880	25,880	-	-	-																												
72016	CLASSROOMS/CORRIDORS/AUDITRI	8,440	8,500	4,542	8,500	-	8,500	1,688	-	6,812	8,500	-	-	-																												
72038	EDP EQUIPMENT REPAIRS	-	-	-	-	-	-	-	-	-	-	-	-	-																												
72041	MICROSCOPE REPAIRS	481	678	729	1,200	-	1,200	-	-	1,200	1,200	-	-	-																												
72044	REPAIRS AND SERVICE CONTRACT	2,250	2,250	554	2,250	-	2,250	-	-	2,250	2,250	-	-	-																												
83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	-																												
102003	OTHER LEASE OF ACTIVITIES	11,420	16,980	16,966	17,000	-	17,000	1,299	-	15,701	17,000	-	-	-																												
TOTAL OPERATING				249,484	251,307	217,712	256,451	-	256,451	27,065	20,573	208,813	256,451	-																												
EQUIPMENT																																										
123001	NEW FURNITURE/EQUIP	-	18,924	-	-	-	-	-	-	-	-	-	-	-																												
123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	-	-																												
123014	NEW SCIENCE EQUIPMENT	-	-	-	4,988	-	4,988	-	-	4,988	4,988	-	-	-																												
123012	NEW MATHEMATICS EQUIPMENT	-	3,070	-	-	-	-	-	-	-	-	-	-	-																												
TOTAL EQUIPMENT				-	21,994	-	4,988	-	4,988	-	-	4,988	-	-																												
TOTAL DARIEN HIGH SCHOOL				12,627,891	12,881,729	13,316,006	13,639,296	(215,860)	13,423,436	805,477	11,923,486	694,473	13,423,436	141,47	(0)																											
REVENUE							Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	Surplus/ (Shortfall)																													
102007	REV.- STUDENT PARKING FEES	(11,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	-																												
NET DARIEN HIGH SCHOOL BUDGET				12,616,891	12,870,729	13,305,006	13,628,296	(215,860)	13,412,436	794,477	11,923,486	683,473	13,412,436	141,47	(0)																											

		ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
75													
76	RC - 2 FITCH ACADEMY												
77													
78													
79	21301 ALTERNATIVE SCHOOL	240,668	360,675	382,833	385,720	25,030	410,750	21,338	389,412	-	410,750	4,60	-
80	21603 TEACHER AIDES	-	-	-	-	-	-	-	-	-	-	-	-
81	TOTAL PERSONNEL	240,668	360,675	382,833	385,720	25,030	410,750	21,338	389,412	-	410,750	4,60	-
82													
83	25007 INSTRUCTIONAL SUPPLIES	-	-	-	5,000	-	5,000	-	-	5,000	5,000	-	-
84	25019 COMPUTER INSTRUCTION SUPPLIES	-	-	436	-	-	-	-	-	-	-	-	-
85	25001 GENERAL TEACHING SUPPLIES	-	4,998	3,182	5,000	-	5,000	-	287	4,713	5,000	-	-
86	13015 LOCAL TRAVEL EXPENSE	-	20	-	500	-	500	-	-	500	500	-	-
87	102012 LEASES PROPERTY	24,000	80,392	84,867	95,663	-	95,663	23,916	71,747	-	95,663	-	-
88	TOTAL OPERATING	24,000	85,410	88,485	106,163	-	106,163	23,916	72,034	10,213	106,163	-	-
89													
90	TOTAL FITCH ACADEMY	264,668	446,085	471,318	491,883	25,030	516,913	45,254	461,446	10,213	516,913	4,60	-

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123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152
		OPERATING		ORIG		TRFRS		REV.		YTD		ENCUM.		AVAIL		FORE-		CURR		YR. END									
				APPRO		ADJ.		BUD.		EXP		REQUES.		BUD.		CAST		STF		EST.									
123	124	22001	TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
125	126	22002	TEXTBOOKS-REPLACEMENTS	3,503	5,009	2,949	13,551	13,551	9,522	9,522	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
127	128	22003	TEXTBOOKS-CONSUMABLES	321	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
129	130	23002	CLASSROOM REFERENCE	-	1,273	508	5,200	5,200	5,200	5,200	-	-	-	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
131	132	23003	PERIODICALS	4,257	271	3,387	2,127	2,127	2,127	2,127	-	-	-	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127	2,127
133	134	23004	RESOURCE MATERIALS	2,340	2,178	3,472	3,502	3,502	3,502	3,502	-	-	-	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502	3,502
135	136	23010	MEDIA CONSUMABLES	2,285	1,563	1,247	1,762	1,762	1,762	1,762	-	-	-	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762	1,762
137	138	24008	HEALTHY LIVING TEACHING SUPP	1,303	1,572	1,572	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
139	140	24009	SCIENCE TEACHING SUPPLIES	15,430	11,400	16,083	18,256	18,256	18,256	18,256	-	-	-	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256	18,256
141	142	24011	GENERAL TEACHING SUPPLIES	41,742	23,249	35,575	33,840	33,840	33,840	33,840	-	-	-	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840	33,840
143	144	25001	MISC OFFICE SUPPLIES	6,488	3,759	4,942	7,750	7,750	7,750	7,750	-	-	-	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750
145	146	25003	PROFESSIONAL DEVELOPMENT	4,214	2,087	6,222	3,870	3,870	3,870	3,870	-	-	-	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870	3,870
147	148	25008	GUIDANCE MATERIALS	-	286	-	571	571	571	571	-	-	-	571	571	571	571	571	571	571	571	571	571	571	571	571	571	571	571
149	150	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
151	152	25026	DUES AND MEMBERSHIPS	1,651	2,090	2,644	4,100	4,100	4,100	4,100	-	-	-	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100	4,100
153	154	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
155	156	35000	POLICE AND FIRE SERVICES	5,125	4,610	6,511	5,775	5,775	5,775	5,775	-	-	-	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775	5,775
157	158	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
159	160	72044	REPAIRS AND SERVICE CONTRACT	850	-	464	500	500	500	500	-	-	-	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500
161	162	TOTAL OPERATING		89,497	57,775	85,575	100,804	100,804	14,976	14,976	-	19,553	19,553	66,275	66,275	100,804	100,804	-	-	-	-	-	-	-	-	-	-	-	-
163	164	EQUIPMENT																											
165	166	73001	REPLACEMENT FURN/ EQUIPMENT	-	-	4,275	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
167	168	123020	NEW CLASSROOM FURNITURE	990	-	10,099	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
169	170	TOTAL EQUIPMENT		990	-	14,374	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
171	172	TOTAL MIDDLESEX MIDDLE SCHOOL		10,183,813	10,343,800	10,231,978	10,612,748	10,612,748	604,982	604,982	(164,754)	9,414,579	9,414,579	428,432	428,432	10,447,993	10,447,993	114.82	114.82	114.82	114.82	114.82	114.82	114.82	114.82	114.82	114.82	114.82	114.82

153	RC - S HINDLEY ELEMENTARY SCHOOL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
154	21101 PRINCIPAL	180,042	180,404	188,235	192,941	-	192,941	37,104	155,837	(0)	192,941	1 00	(0)
155	21102 ASSISTANT PRINCIPAL	129,919	135,339	135,831	139,227	-	139,227	5,355	133,872	-	139,227	1 00	-
156	21230 CURRICULUM SUPERVISION	17,572	18,432	17,758	18,798	438	19,236	874	18,362	-	19,236	-	-
157	510597 KINDERGARTEN	243,274	339,035	248,378	343,835	(6,594)	337,241	13,621	323,619	1	337,241	4 00	-
158	510501 GRADE 1 TEACHERS	358,678	337,611	348,656	278,379	(26,382)	251,997	9,692	242,305	-	251,997	3 00	-
159	510502 GRADE 2 TEACHERS	351,685	364,273	308,098	384,795	40,614	425,409	17,129	408,280	0	425,409	4 00	-
160	510503 GRADE 3 TEACHERS	304,784	336,884	356,340	311,832	(7,689)	304,143	11,698	292,445	-	304,143	3 00	-
161	510504 GRADE 4 TEACHERS	284,379	303,301	316,211	331,075	(55,089)	275,986	11,098	264,887	1	275,986	4 00	-
162	510505 GRADE 5 TEACHERS	313,132	337,411	336,361	331,033	40,857	371,890	12,029	283,160	76,701	295,189	3 00	76,701
163	510524 FOREIGN LANGUAGE TEACHER	62,968	65,840	68,720	72,085	-	72,085	2,773	69,313	-	72,085	1 00	-
164	510534 PHYSICAL EDUCATION TEACHERS	91,787	102,149	106,618	102,120	9,718	111,838	4,301	107,537	-	111,838	1 50	0
165	21302 SUBSTITUTE TEACHERS	19,975	17,950	27,669	17,000	-	17,000	-	-	17,000	17,000	-	-
166	21306 TEACHERS OF THE GIFTED	40,331	47,367	48,020	49,355	(614)	48,741	1,875	46,866	-	48,741	0.44	-
167	21313 MUSIC TEACHERS	167,006	173,085	181,944	186,815	-	186,815	8,261	178,553	0	186,815	2 10	0
168	21314 ART TEACHERS	105,250	106,586	108,037	109,678	-	109,678	4,218	105,460	0	109,678	1 00	0
169	21317 STUDENT INTERNS	31,200	30,300	30,600	31,825	-	31,825	-	-	31,825	31,825	-	-
170	21401 LIBRARIANS	105,250	106,586	108,037	109,678	-	109,678	4,218	105,460	0	109,678	1 00	0
171	21403 PSYCHOLOGISTS	-	-	82,367	82,932	(18,085)	64,847	2,743	62,103	-	64,847	1 00	-
172	21501 PRINCIPAL/DIRECTOR SECRETARY	102,382	108,646	111,091	111,092	2,230	113,322	1,450	99,172	-	113,322	2 00	-
173	21602 CAMPUS MONITOR	-	-	-	36,527	-	36,527	1,660	34,867	(0)	36,527	1 00	(0)
174	21603 TEACHER AIDES	214,443	220,265	227,501	192,235	(1,260)	190,975	8,681	182,294	1	190,974	5 00	1
175	61001 CUSTODIANS	215,900	210,535	225,112	226,138	-	226,138	41,864	183,554	720	226,138	3 00	-
176	101003 CLUBS AND COUNCILS	5,885	4,314	6,600	6,600	-	6,600	-	-	6,600	6,600	-	-
177	TOTAL PERSONNEL	3,345,693	3,546,513	3,588,225	3,665,993	(21,856)	3,644,138	213,346	3,297,943	132,848	3,567,335	42.04	76,702
178	OPERATING												
180	22002 TEXTBOOKS-REPLACEMENTS	3,387	1,495	669	2,995	(51)	2,944	-	-	2,944	2,944	-	-
181	22003 TEXTBOOKS-CONSUMABLES	28,183	27,596	26,537	24,185	-	24,185	7,204	16,665	316	24,185	-	-
182	23002 CLASSROOM REFERENCE	988	1,071	936	898	-	898	-	310	588	898	-	-
183	23003 PERIODICALS	67	295	-	299	-	299	-	-	299	299	-	-
184	23010 AUDIO VISUAL CONSUMABLES	308	216	101	299	-	299	-	-	299	299	-	-
185	24009 SCIENCE TEACHING SUPPLIES	4,579	5,564	2,632	2,995	51	3,046	1,138	1,890	18	3,046	-	-
186	24011 GENERAL TEACHING SUPPLIES	17,386	16,681	14,319	16,470	-	16,470	1,677	9,827	4,966	16,470	-	-
187	25001 MISC. OFFICE SUPPLIES	929	843	201	1,000	-	1,000	-	-	1,000	1,000	-	-
188	25002 PROFESSIONAL LIBRARY PURCHASE	274	494	-	500	-	500	-	60	440	500	-	-
189	25003 PROFESSIONAL DEVELOPMENT	1,188	1,064	714	1,330	-	1,330	-	-	1,330	1,330	-	-
190	25026 DUES AND MEMBERSHIPS	-	59	59	400	-	400	-	-	400	400	-	-
191	35000 POLICE AND FIRE SERVICES	1,444	2,552	737	1,930	-	1,930	-	1,276	654	1,930	-	-
192	72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-
193	TOTAL OPERATING	58,733	57,929	46,925	53,401	-	53,401	10,019	30,028	13,354	53,401	-	-
194	EQUIPMENT												
195	73020 REP. CLASSROOM FURNITURE	1,020	-	-	2,000	-	2,000	-	-	2,000	2,000	-	-
196	TOTAL HINDLEY ELEMENTARY SCH.	3,405,446	3,604,442	3,635,150	3,721,394	(21,856)	3,699,539	223,365	3,327,971	148,203	3,622,836	42.04	76,702
197													
198													
199													
200													

201	RC - 7	HOLMES ELEMENTARY SCHOOL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
202														
203	21101	PRINCIPAL	180,042	184,093	188,235	192,941	-	192,941	37,104	155,837	-	192,941	1 00	-
204	21102	ASSISTANT PRINCIPAL	129,919	132,842	135,831	139,227	-	139,227	5,355	133,872	0	139,227	1 00	0
205	21220	CURRICULUM SUPERVISION	15,891	15,876	18,333	18,798	958	19,756	898	18,858	-	19,756		-
206	710797	KINDERGARTEN TEACHERS	319,938	284,355	310,979	357,908	(2,895)	355,013	9,987	226,600	118,426	236,587	3 00	118,426
207	710701	GRADE 1 TEACHERS	227,064	257,202	221,189	300,900	48,362	350,262	13,472	336,790	-	350,262	4 00	-
208	710702	GRADE 2 TEACHERS	242,557	312,626	322,915	266,878	(14,581)	252,297	9,704	242,593	-	252,297	3 00	-
209	710703	GRADE 3 TEACHERS	298,839	340,180	305,650	316,468	-	316,468	13,387	303,081	0	316,468	4 00	0
210	710704	GRADE 4 TEACHERS	236,644	264,576	203,280	305,262	(8,503)	296,760	11,918	284,842	0	296,760	4 00	0
211	710705	GRADE 5 TEACHERS	315,710	329,938	362,292	282,093	(19,997)	262,096	10,731	251,365	-	262,096	3 00	-
212	710724	FOREIGN LANGUAGE TEACHER	55,379	59,587	62,096	65,035	-	65,035	2,501	62,534	(0)	65,035	1 00	(0)
213	710734	PHYSICAL ED. TEACHERS	94,189	92,280	98,725	96,138	(19,437)	76,701	2,950	73,751	-	76,701	1 00	0
214	21302	SUBSTITUTE TEACHERS	39,906	42,230	36,444	33,703	-	33,703	-	-	33,703	33,703		-
215	21306	TEACHERS OF THE GIFTED	31,774	42,611	43,199	44,775	(9,28)	43,847	2,336	41,511	-	43,847	0.44	-
216	21313	MUSIC TEACHERS	195,403	195,834	194,434	214,072	-	214,072	9,132	204,939	1	214,071	2 20	1
217	21314	ART TEACHERS	77,997	81,555	90,806	97,669	-	97,669	3,756	93,912	0	97,669	1 20	0
218	21317	STUDENT INTERNS	30,900	30,600	23,400	31,825	-	31,825	-	-	31,825	31,825		-
219	21401	LIBRARIANS	-	51,395	54,004	56,925	-	56,925	2,189	54,736	0	56,925	1 00	0
220	21403	PSYCHOLOGISTS	-	-	105,396	111,666	(2,162)	109,504	4,563	104,940	0	109,503	1 00	0
221	21501	PRINCIPAL/DIRECTOR SECRETARY	109,079	109,916	112,395	112,395	2,248	114,643	14,405	100,237	1	114,642	2 00	1
222	21602	CAMPUS MONITOR	-	-	-	36,527	-	36,527	1,660	34,867	(0)	36,527	1 00	(0)
223	21603	TEACHER AIDES	211,658	224,053	228,584	192,057	-	192,057	8,730	183,327	(0)	192,057	5 00	(0)
224	61001	CUSTODIANS	216,296	220,742	233,845	232,232	(117)	232,115	42,990	188,487	638	232,115	3 00	-
225	104003	CLUBS AND COUNCILS	3,393	6,390	5,742	6,600	-	6,600	-	-	6,600	6,600		-
226		TOTAL PERSONNEL	3,032,547	3,159,280	3,357,775	3,512,092	(16,051)	3,496,042	207,769	3,097,078	191,195	3,377,613	41.84	118,429
227														
228		OPERATING												
229	22002	TEXTBOOKS-REPLACEMENTS	4,504	3,711	2,149	2,974	(2,500)	474	-	-	474	474		-
230	22003	TEXTBOOKS-CONSUMABLES	25,405	27,930	27,027	24,125	2,500	26,625	6,060	16,281	4,283	26,625	-	-
231	22002	CLASSROOM REFERENCE	1,297	-	970	892	-	892	-	-	892	892		-
232	22003	PERIODICALS	3,220	2,387	265	297	-	297	-	-	297	297		-
233	22010	AUDIO VISUAL CONSUMABLES	-	-	-	297	-	297	-	-	297	297		-
234	22009	SCIENCE TEACHING SUPPLIES	1,569	3,949	1,874	2,974	-	2,974	-	1,163	1,812	2,974		-
235	24011	GENERAL TEACHING SUPPLIES	20,009	17,742	20,152	16,358	-	16,358	4,079	7,936	4,343	16,358	-	-
236	25001	MISC OFFICE SUPPLIES	2,767	1,012	957	1,000	-	1,000	-	563	437	1,000	-	-
237	25002	PROFESSIONAL LIBRARY PURCHASE	293	391	480	500	-	500	-	-	500	500	-	-
238	25003	PROFESSIONAL DEVELOPMENT	1,620	1,362	1,559	1,430	-	1,430	-	-	1,430	1,430	-	-
239	25026	DUES AND MEMBERSHIPS	89	399	120	400	-	400	-	-	400	400	-	-
240	35000	POLICE AND FIRE SERVICES	8,047	9,727	4,763	6,130	-	6,130	-	1,960	4,170	6,130	-	-
241	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-
242	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-
243		TOTAL OPERATING	68,820	68,610	60,315	57,377	-	57,377	10,139	27,903	19,335	57,377		-
244														
245		EQUIPMENT												
246	73020	REPLACEMENT CLASSROOM FURN.	1,001	1,000	1,966	2,000	-	2,000	-	-	2,000	2,000		-
247														
248		TOTAL HOLMES SCHOOL	3,102,368	3,228,891	3,420,056	3,571,469	(16,051)	3,455,419	217,908	3,124,981	212,530	3,436,990	41.84	118,439
249														

249 RC - 8 OX RIDGE ELEMENTARY SCHOOL 249

250 250

		ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
251	21101 PRINCIPAL	181,042	185,093	189,235	193,941	-	193,941	37,150	156,791	0	193,941	1 00	0
252	21102 ASSISTANT PRINCIPAL	129,919	132,842	135,831	139,227	-	139,227	5,355	133,872	0	139,227	1 00	0
253	21230 CURRICULUM SUPERVISION	17,822	17,922	18,018	18,798	1,738	20,536	933	19,603	-	20,536	-	-
254	810897 KINDERGARTEN TEACHERS	246,771	257,371	323,821	338,399	-	338,399	13,015	325,384	-	338,399	4 00	-
255	810801 GRADE 1 TEACHERS	344,140	281,336	393,500	414,582	-	414,582	16,712	397,869	0	414,582	4 00	0
256	810802 GRADE 2 TEACHERS	333,907	355,576	267,001	276,290	54,396	330,686	13,099	317,587	-	330,686	4 00	-
257	810803 GRADE 3 TEACHERS	231,524	336,456	324,632	367,321	(113,025)	254,296	9,781	244,515	-	254,296	3 00	-
258	810804 GRADE 4 TEACHERS	257,372	170,971	236,113	245,159	-	245,159	9,873	235,286	0	245,159	3 00	0
259	810805 GRADE 5 TEACHERS	359,483	371,963	255,369	264,625	-	264,625	11,238	253,387	(0)	264,625	3 00	(0)
260	810824 FOREIGN LANGUAGE TEACHER	62,537	72,680	75,662	79,161	-	79,161	3,045	76,116	0	79,161	1 00	0
261	810834 PHYSICAL EDUCATION TEACHERS	109,290	114,756	122,103	116,529	(14,578)	101,951	3,921	98,030	-	101,951	1 00	-
262	21302 SUBSTITUTE TEACHERS	19,400	22,400	23,800	20,000	-	20,000	254	-	19,746	20,000	-	-
263	21306 TEACHERS OF THE GIFTED	50,417	62,172	63,030	64,334	(359)	63,975	2,652	61,323	-	63,975	0 58	-
264	21313 MUSIC TEACHERS	225,961	220,191	226,603	234,144	1,601	235,745	9,495	226,249	1	235,744	2 40	1
265	21314 ART TEACHERS	96,613	100,839	108,057	109,678	-	109,678	4,985	104,693	0	109,678	1 00	0
266	21317 STUDENT INTERNS	31,200	31,200	30,600	31,825	-	31,825	-	-	31,825	31,825	-	-
267	21401 LIBRARIANS	95,766	107,311	108,792	110,424	-	110,424	4,247	106,177	(0)	110,424	1 00	(0)
268	21403 PSYCHOLOGISTS	-	-	68,439	71,604	-	71,604	3,009	68,594	0	71,604	1 00	0
269	21501 PRINCIPAL/DIRECTOR SECRETARY	107,966	110,131	112,609	112,610	2,264	114,873	14,448	100,425	-	114,873	2 00	-
270	21602 CAMPUS MONITOR	-	-	-	36,527	-	36,527	1,660	34,867	(0)	36,527	1 00	(0)
271	21603 TEACHER AIDES	214,506	206,482	209,897	173,584	-	173,584	6,174	129,655	37,755	208,294	4 50	(34,710)
272	61001 CUSTODIANS	216,107	220,753	227,240	226,325	-	226,325	42,514	183,150	660	226,325	3 00	-
273	101003 CLUBS AND COUNCILS	6,079	6,078	6,253	7,628	-	7,628	-	-	7,628	7,628	-	-
274	TOTAL PERSONNEL	3,337,821	3,384,522	3,525,604	3,651,713	(67,963)	3,584,750	213,561	3,273,574	97,615	3,619,459	41.48	(34,709)

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OPERATING													
277	22002 TEXTBOOKS-REPLACEMENTS	2,179	1,261	210	2,873	-	2,873	317	-	2,556	2,873	-	-
278	22003 TEXTBOOKS-CONSUMABLES	25,301	24,599	23,201	23,445	-	23,445	14,747	8,468	230	23,445	-	-
279	23002 CLASSROOM REFERENCE	988	972	859	862	-	862	229	54	579	862	-	-
280	23003 PERIODICALS	329	227	267	287	-	287	-	-	287	287	-	-
281	23010 CONSUMABLES	241	278	240	287	-	287	-	-	287	287	-	-
282	24009 SCIENCE TEACHING SUPPLIES	2,035	5,131	3,351	2,873	-	2,873	813	1,556	504	2,873	-	-
283	24011 GENERAL TEACHING SUPPLIES	15,722	14,794	13,861	15,799	-	15,799	6,356	7,714	1,729	15,799	-	-
284	25001 MISC OFFICE SUPPLIES	977	905	838	1,000	-	1,000	-	224	776	1,000	-	-
285	25002 PROFESSIONAL LIBRARY PURCHASE	435	499	367	500	-	500	-	-	500	500	-	-
286	25003 PROFESSIONAL DEVELOPMENT	1,459	1,308	876	1,365	-	1,365	-	-	1,365	1,365	-	-
287	25026 DUES AND MEMBERSHIPS	59	400	168	400	-	400	-	-	400	400	-	-
288	35000 POLICE AND FIRE SERVICES	1,346	713	842	1,330	-	1,330	-	638	692	1,330	-	-
289	72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-
290	72044 REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-
291	TOTAL OPERATING	51,072	51,087	45,081	51,021	-	51,021	22,462	18,654	9,905	51,021	-	-

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EQUIPMENT													
296	73001 REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	2,000	-	-	-
297	73020 REPL. CLASSROOM FURNITURE	889	898	1,983	2,000	-	2,000	-	-	2,000	2,000	-	-

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RC - 9	ROYLE ELEMENTARY SCHOOL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADL	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
298	21101	PRINCIPAL	184,093	198,171	193,941	-	193,941	37,150	156,791	0	193,941	1.00	0
299	21102	ASSISTANT PRINCIPAL	120,919	132,842	139,227	-	139,227	5,355	133,872	0	139,227	1.00	0
300	21220	CURRICULUM SUPERVISION	17,322	17,412	18,798	(342)	18,456	839	17,617	-	18,456	-	-
301	910997	NINDERGARTEN TEACHERS	170,553	221,581	246,117	8,689	254,806	9,800	245,006	-	254,806	3.00	-
302	910901	GRADE 1 TEACHERS	298,654	305,737	321,307	-	321,307	12,358	308,949	0	321,307	3.00	0
303	910902	GRADE 2 TEACHERS	299,203	271,489	225,496	(46,282)	179,214	7,799	171,415	0	179,214	3.00	0
304	910903	GRADE 3 TEACHERS	191,283	275,146	252,343	-	252,343	6,580	245,763	0	252,343	3.00	0
305	910904	GRADE 4 TEACHERS	226,692	219,398	236,587	-	236,587	9,866	226,720	0	236,587	3.00	0
306	910905	GRADE 5 TEACHERS	274,453	282,568	323,947	37,593	361,540	14,591	346,948	-	361,540	4.00	0
307	910924	FOREIGN LANGUAGE TEACHER	53,906	56,642	63,227	-	63,227	2,874	60,353	0	63,227	1.00	0
308	910934	PHYSICAL ED TEACHERS	84,917	89,813	92,825	5,040	97,865	3,764	94,101	-	97,865	1.10	0
309	21302	SUBSTITUTE TEACHERS	15,333	18,785	17,738	-	17,738	-	-	17,738	-	-	-
310	21306	TEACHERS OF THE GIFTED	53,471	71,907	74,161	(169)	73,993	4,048	69,944	-	73,993	0.79	-
311	21313	MUSIC TEACHERS	179,030	183,950	195,675	1,601	197,276	8,161	189,115	(0)	197,276	2.20	(0)
312	21314	ART TEACHERS	108,462	87,871	62,194	-	62,822	2,416	60,406	(0)	62,822	0.80	(0)
313	21317	STUDENT INTERNS	30,300	31,200	31,825	-	31,825	-	-	31,825	-	-	-
314	21401	LIBRARIANS	69,690	72,680	79,161	-	79,161	3,045	76,116	0	79,161	1.00	0
315	21403	PSYCHOLOGISTS	-	-	73,504	-	76,572	2,945	73,627	(0)	76,572	1.00	(0)
316	21501	PRINCIPAL/DIRECTOR SECRETARY	118,348	131,455	134,414	2,688	137,102	26,366	110,734	2	137,102	2.00	-
317	21602	CAMPUS MONITOR	-	-	36,527	-	36,527	1,660	34,867	(0)	36,527	1.00	(0)
318	21603	TEACHER AIDES	196,448	185,245	153,053	(547)	152,506	6,107	146,399	0	152,506	4.00	0
319	61001	CUSTODIANS	200,959	205,443	225,597	-	225,597	36,146	186,529	2,922	225,597	3.00	-
320	101003	CLUBS AND COUNCILS	3,930	4,314	4,400	-	4,400	-	-	4,400	-	-	-
321	TOTAL PERSONNEL		2,995,571	3,115,221	3,205,759	8,272	3,214,031	201,871	2,955,272	56,888	3,214,030	38.89	1
322	OPERATING												
323	22002	TEXTBOOKS-REPLACEMENTS	3,553	1,312	297	-	2,520	-	-	179	2,520	-	-
324	22003	TEXTBOOKS-CONSUMABLES	22,639	22,073	20,521	-	20,170	4,983	14,611	576	20,170	-	-
325	23002	CLASSROOM REFERENCE	-	99	512	-	756	-	-	756	756	-	-
326	23010	AUDIO VISUAL CONSUMABLES	-	-	-	-	252	-	-	252	252	-	-
327	23003	PERIODICALS	879	55	55	-	252	-	-	252	252	-	-
328	24009	SCIENCE TEACHING SUPPLIES	3,885	3,367	445	-	2,520	271	2,106	143	2,520	-	-
329	24011	GENERAL TEACHING SUPPLIES	13,812	13,566	12,444	-	13,862	2,612	8,295	2,955	13,862	-	-
330	25001	MISC OFFICE SUPPLIES	689	919	743	-	1,000	-	57	943	1,000	-	-
331	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	-	-	500	-	-	500	500	-	-
332	25003	PROFESSIONAL DEVELOPMENT	1,379	328	25	-	1,235	-	-	1,235	1,235	-	-
333	25026	DUES AND MEMBERSHIPS	-	-	-	-	400	-	-	400	400	-	-
334	35008	POLICE AND FIRE SERVICES	991	572	698	-	1,330	-	1,276	54	1,330	-	-
335	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-
336	TOTAL OPERATING		47,836	42,292	44,797	-	44,797	7,866	28,686	8,245	44,797	-	-
337	EQUIPMENT												
338	73020	REPL. CLASSROOM FURNITURE	946	3,319	2,309	-	2,000	-	-	2,000	2,000	-	-
339	TOTAL ROYLE SCHOOL		2,951,676	3,041,202	3,153,268	8,272	3,260,828	209,736	2,983,958	67,133	3,260,827	38.89	1

345	RC - 10	TOKENEKE ELEMENTARY SCHOOL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	345
346															346
347		21101 PRINCIPAL	180,042	184,093	188,235	192,941	-	192,941	37,104	155,837	(0)	192,941	1.00	(0)	347
348		21102 ASSISTANT PRINCIPAL	129,919	132,842	135,831	139,227	-	139,227	5,355	133,872	0	139,227	1.00	0	348
349		21220 CURRICULUM SUPERVISION	17,572	18,432	17,758	18,798	958	19,756	764	18,992	-	19,756	-	-	349
350		101097 KINDERGARTEN TEACHERS	282,382	295,443	302,407	281,355	-	281,355	8,215	205,367	67,773	213,582	3.00	67,773	350
351		101001 GRADE 1 TEACHERS	288,890	290,063	290,356	330,918	(41,821)	289,097	11,119	277,978	-	289,097	4.00	-	351
352		101002 GRADE 2 TEACHERS	310,293	313,911	279,195	285,525	-	285,525	10,982	274,543	0	285,525	3.00	0	352
353		101003 GRADE 3 TEACHERS	298,232	310,608	327,579	268,993	67,773	336,766	12,953	323,813	0	336,766	4.00	0	353
354		101004 GRADE 4 TEACHERS	374,662	384,648	402,308	410,997	(98,791)	312,206	9,318	302,888	-	312,206	4.00	(0)	354
355		101005 GRADE 5 TEACHERS	289,856	288,793	312,303	356,430	(63,396)	293,034	11,955	281,080	0	293,034	3.00	0	355
356		101024 FOREIGN LANGUAGE TEACHER	64,595	69,815	72,680	76,040	-	76,040	2,925	73,116	(0)	76,040	1.00	(0)	356
357		101034 PHYSICAL ED. TEACHERS	76,470	85,259	98,462	93,565	9,718	103,283	3,972	99,311	-	103,283	1.40	-	357
358		21302 SUBSTITUTE TEACHERS	24,315	27,100	22,900	27,388	-	27,388	-	-	27,388	27,388	-	-	358
359		21306 TEACHERS OF THE GIFTED	20,175	23,694	24,021	24,129	252	24,381	938	23,444	-	24,381	0.22	-	359
360		21313 MUSIC TEACHERS	156,973	162,786	169,787	175,127	800	175,928	7,599	168,328	0	175,928	2.00	0	360
361		21314 ART TEACHERS	46,467	79,873	60,438	63,396	-	63,396	2,438	60,958	(0)	63,396	1.00	(0)	361
362		21317 STUDENT INTERNS	30,600	30,000	31,200	31,825	-	31,825	-	-	31,825	31,825	-	-	362
363		21401 LIBRARIANS	108,462	109,839	111,355	113,025	-	113,025	5,138	107,888	-	113,025	1.00	-	363
364		21403 PSYCHOLOGISTS	-	-	28,528	29,709	(9,257)	20,452	930	19,522	1	20,452	0.35	-	364
365		21501 PRINCIPAL/DIRECTOR SECRETARY	109,524	111,849	114,549	114,390	2,134	116,524	14,491	102,032	1	116,524	2.00	-	365
366		21602 CAMPUS MONITOR	-	-	-	36,527	-	36,527	1,660	34,867	(0)	36,527	1.00	-	366
367		21603 TEACHER AIDES	195,960	222,638	223,368	189,868	-	189,868	8,630	181,237	0	189,868	5.00	-	367
368		61001 CUSTODIANS	196,576	217,729	224,604	223,517	1,135	224,652	41,722	182,929	1	224,652	3.00	-	368
369		101003 CLUBS AND COUNCILS	2,600	4,273	5,895	6,050	-	6,050	-	-	6,050	6,050	-	-	369
370		TOTAL PERSONNEL	3,204,562	3,363,687	3,324,759	3,489,740	(130,494)	3,359,246	198,207	3,028,000	133,039	3,291,473	40.97	67,774	370
371		OPERATING													371
372		22002 TEXTBOOKS-REPLACEMENTS	2,806	2,164	126	2,893	-	2,893	-	-	2,893	2,893	-	-	372
373		22003 TEXTBOOKS-CONSUMABLES	22,530	24,816	17,847	23,235	-	23,235	7,354	15,510	371	23,235	-	-	373
374		23002 CLASSROOM REFERENCE	906	889	106	868	-	868	-	-	868	868	-	-	374
375		23003 PERIODICALS	207	-	-	289	-	289	-	-	289	289	-	-	375
376		23010 AUDIO VISUAL CONSUMABLES	-	365	-	289	-	289	-	-	289	289	-	-	376
377		24009 SCIENCE TEACHING SUPPLIES	5,720	4,749	400	2,893	-	2,893	685	815	1,393	2,893	-	-	377
378		24011 GENERAL TEACHING SUPPLIES	14,624	15,826	13,206	15,911	-	15,911	4,668	3,144	8,099	15,911	-	-	378
379		25001 MISC. OFFICE SUPPLIES	1,035	1,035	763	1,000	-	1,000	202	390	408	1,000	-	-	379
380		25002 PROFESSIONAL LIBRARY PURCHASES	182	-	-	500	-	500	-	-	500	500	-	-	380
381		25003 PROFESSIONAL DEVELOPMENT	522	338	283	1,430	-	1,430	-	-	1,430	1,430	-	-	381
382		25026 DUES AND MEMBERSHIPS	-	-	90	400	-	400	-	-	400	400	-	-	382
383		35000 POLICE AND FIRE SERVICES	1,451	423	842	1,330	-	1,330	-	1,276	54	1,330	-	-	383
384		72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	384
385		72044 REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-	385
386		TOTAL OPERATING	49,982	50,605	33,662	51,038	-	51,038	12,908	21,136	16,994	51,038	-	-	386
387															387
388		73020 NEW CLASSROOM FURNITURE	666	929	1,959	2,000	-	2,000	-	-	2,000	2,000	-	-	388
389		123020 NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	-	389
390			666	929	1,959	2,000	-	2,000	-	-	2,000	2,000	-	-	390
391		TOTAL TOKENEKE SCHOOL	3,255,211	3,415,221	3,360,380	3,542,778	(130,494)	3,412,284	211,116	3,049,136	152,033	3,344,511	40.97	67,774	391
392															392
393															393

394	RC - 11	PHYSICAL EDUCATION	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
395														
396		DIRECTOR	172,171	221,045	180,096	184,506	-	184,506	35,482	149,024	0	184,506	1.00	0
397		ASSISTANT DIRECTOR	-	-	46,350	46,350	1,275	47,625	2,165	45,460	0	47,625	1.00	0
398		PRINCIPAL/DIRECTOR SECRETARY	69,624	71,086	72,819	72,819	1,449	74,268	14,283	59,984	0	74,268	1.00	0
399		CURRICULUM SUPERVISION	-	-	-	-	-	-	-	-	-	-	-	-
400		ATHLETIC TRAINING SERVICES	103,551	114,087	112,022	108,122	2,362	110,484	4,879	102,455	3,150	110,484	2.00	-
401		FACILITIES-CUSTODIAL	31,247	32,400	29,146	33,500	-	33,500	-	-	33,500	20,100	-	13,400
402		WEIGHT ROOM/DARIEN HS	7,652	8,066	4,950	12,550	-	12,550	-	-	12,550	6,275	-	6,275
403		INTERSCHOLASTICS/DARIEN HS	585,240	580,435	574,444	606,464	-	606,464	-	-	606,464	606,464	-	-
404		SPORTS PROGRAMS-MIDDLESEX	42,631	42,843	27,208	42,050	-	42,050	-	-	42,050	21,025	-	21,025
405		INTRAMURALS-ELEMENTARY	1,551	2,255	-	10,329	-	10,329	-	-	10,329	-	-	10,329
406		INTRAMURALS-DARIEN HS	1,000	-	-	4,000	-	4,000	-	-	4,000	-	-	4,000
407		TOTAL PERSONNEL	1,014,667	1,072,217	1,046,944	1,120,690	5,086	1,125,776	56,809	356,923	712,044	1,070,746	5.00	55,030
408														
409		OPERATING												
410		CONSULTANT SERVICES	1,600	1,383	984	1,000	-	1,000	-	-	1,000	1,000	-	-
411		TEXTBOOKS-NEW	1,000	1,021	-	-	-	-	-	-	-	-	-	-
412		RESOURCE MATERIALS	1,645	1,468	-	-	-	-	-	-	-	-	-	-
413		CONSUMABLES	1,610	1,614	1,597	1,500	-	1,500	-	1,500	-	1,500	-	-
414		PHYS ED TEACHING SUPPLIES	13,051	12,441	12,398	14,081	-	14,081	-	-	14,081	14,081	-	-
415		ATHLETIC TRAINING SUPPLIES	6,157	5,999	10,376	6,000	-	6,000	-	1,670	4,370	6,000	-	-
416		PROFESSIONAL LIBRARY PURCHASE	500	428	500	500	-	500	435	-	65	500	-	-
417		PROFESSIONAL DEVELOPMENT	2,205	4,105	2,046	2,000	-	2,000	-	295	1,705	2,000	-	-
418		DUES AND MEMBERSHIPS	3,205	3,131	3,070	3,000	-	3,000	-	840	2,160	3,000	-	-
419		INTERSCHOLASTIC TRANS DHS	314,395	256,959	180,844	291,384	-	291,384	-	-	291,384	291,384	-	-
420		PHYS EDUCATION REPAIRS/SAFETY	5,000	4,621	4,400	5,000	-	5,000	265	1,586	3,149	5,000	-	-
421		INTERSCHOLASTICS/DARIEN HS	249,321	247,983	305,500	237,340	-	237,340	10,252	42,629	184,459	237,340	-	-
422		INTRAMURALS-MIDDLESEX	2,470	-	2,338	2,500	-	2,500	-	-	2,500	2,500	-	-
423		INTERSCHOLASTIC-OFFICIALS	182,531	158,388	112,519	158,306	-	158,306	1,480	-	156,836	158,306	-	-
424		STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	3,365	(3,365)	-	-	-
425		IMPROVEMENT OF SITES	2,065	924	1,962	2,000	-	2,000	-	49	1,951	2,000	-	-
426		TOTAL OPERATING	786,756	700,466	638,534	724,611	-	724,611	12,432.00	51,934.00	660,245	724,611	-	-
427														
428		EQUIPMENT												
429		REPL. PHYS ED EQUIPMENT	5,005	793	4,486	5,000	-	5,000	-	-	5,000	5,000	-	-
430		NEW PHYSICAL ED EQUIPMENT	1,163	849	509	1,000	-	1,000	-	-	1,000	1,000	-	-
431		TOTAL EQUIPMENT	6,168	1,642	4,995	6,000	-	6,000	-	-	6,000	6,000	-	-
432														
433		TOTAL PHYSICAL EDUCATION	1,807,591	1,774,324	1,690,473	1,851,301	5,086	1,856,387	69,241	408,857	1,378,289	1,801,357	5.00	55,030
434														
435														
436														
437		REVENUE												
438		REV. - SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	-	-	-	-	-	-	-	-	-
439		NET COST PHYSICAL EDUCATION	1,772,591	1,739,324	1,655,473	1,851,301		1,856,387	69,241	408,857	1,378,289	1,801,357	5.00	55,030
440														

RC - 12	MAINTENANCE	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	THFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
441	11031	FACILITIES MANAGER	148,198	151,533	155,321	155,321	3,883	159,204	30,616	128,588	0	159,204	1.00
442	11032	SECRETARY	57,665	69,707	71,273	35,636	714	36,351	6,990	29,360	-	36,351	0.50
443	61003	CUSTODIAL SUPERVISOR	90,030	91,903	79,477	83,183	(16,018)	67,165	5,550	58,279	3,335	67,165	1.00
444	61005	CUSTODIAL O/T SCH. EMERGENCY	107,423	88,229	94,170	52,000	21,935	73,935	21,936	-	51,999	73,935	-
445	71001	GROUNDKEEPERS	375,981	383,160	393,623	398,986	-	398,986	63,388	324,998	10,600	398,986	5.00
446	71002	GROUPS OVERTIME	7,820	5,840	9,174	12,000	-	12,000	2,766	-	9,234	12,000	-
447	71003	MAINTENANCE	753,648	769,993	789,969	797,643	(4,351)	793,292	131,608	650,483	11,201	793,292	8.00
448	71004	MAINTENANCE OVERTIME	34,666	27,072	20,487	27,500	-	27,500	2,733	-	24,767	27,500	-
449	71005	SPRING/SUMMER HELP PART-TIME	98,381	100,650	98,032	99,880	-	99,880	37,062	-	62,818	99,880	-
450	TOTAL PERSONNEL		1,673,810	1,688,088	1,711,546	1,662,149	6,163	1,668,313	302,650	1,191,708	173,954	1,668,313	15.50
451	OPERATING												0
452	12001	CONSULTANT SERVICES	11,411	28,855	38,061	16,000	-	16,000	15,435	-	565	16,000	-
453	13017	PROF. MEETINGS & TRAINING	6,581	6,852	1,334	7,910	-	7,910	-	-	7,910	-	-
454	62001	REFUSE COLLECTION	89,598	104,493	70,822	80,758	-	80,758	19,439	58,318	3,000	80,758	-
455	62003	SNOW REMOVAL	59,554	55,330	15,448	59,000	-	59,000	-	-	59,000	-	-
456	62004	CARE OF TREES	21,675	23,600	26,061	26,000	-	26,000	-	12,100	13,900	-	-
457	65001	CUSTODIAL SUPPLIES	205,933	162,849	161,051	160,000	-	160,000	22,579	42,921	94,500	160,000	-
458	65002	OPERATION OF VEHICLES	58,734	44,022	35,405	60,000	(6,891)	53,109	3,311	15,389	34,409	53,109	-
459	65003	CARE OF GROUNDS	250,010	230,136	278,775	210,000	-	210,000	70,277	38,315	101,409	210,000	-
460	65005	UNIFORMS	22,520	28,229	18,447	26,860	-	26,860	712	-	26,148	26,860	-

RC-12	MAINTENANCE	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
464	72001	CONTRACTED JANITORIAL SERVICE	268,976	260,288	208,593	290,000	-	290,000	21,807	248,772	19,421	290,000	-
465	72012	ELECTRICAL	-	96,414	-	-	-	-	-	-	-	-	-
466	72013	INTERCOMMS AND CLOCKS	12,840	8,574	-	8,000	-	8,000	-	8,000	8,000	-	-
467	72014	PLUMBING	25,687	22,665	35,654	36,000	-	36,000	4,934	29,850	36,000	-	-
468	72015	ROOFS	-	-	-	-	-	-	-	-	-	-	-
469	72016	CLASSROOMS/CORRIDORS/AUD	99,502	100,401	87,942	104,000	-	104,000	10,388	60,500	104,000	-	-
470	72017	HEATING SUPPLIES	-	-	-	-	-	-	-	-	-	-	-
471	72019	MISCELLANEOUS REPAIRS	56,305	52,094	42,245	59,970	-	59,970	14,321	37,521	59,970	-	-
472	72021	SECURITY	481,328	154,302	85,584	95,000	-	95,000	16,976	72,846	95,000	-	-
473	72022	FIRE ALARMS/EXTING/SPRINKLER	59,933	65,126	50,901	58,000	-	58,000	5,641	40,024	58,000	-	-
474	72023	NON MECHANICAL INSPECTIONS	32,733	51,467	33,716	65,000	-	65,000	-	65,000	65,000	-	-
475	72048	HVAC /AIR CONDITIONER REPAIRS	109,673	124,579	128,881	114,000	-	114,000	50,298	16,167	114,000	-	-
476	74011	GLASS	9,775	7,015	11,427	10,500	-	10,500	3,390	2,500	10,500	-	-
477	74012	LUMBER	25,154	32,076	33,726	27,000	-	27,000	9,845	16,703	27,000	-	-
478	74013	HARDWARE	13,105	19,092	18,679	16,500	-	16,500	1,658	8,000	16,500	-	-
479	74014	PAINT	8,707	6,572	8,633	14,000	-	14,000	1,073	12,927	14,000	-	-
480	74015	OTHER BUILDING MATERIALS	1,140	3,455	2,172	6,000	-	6,000	-	6,000	6,000	-	-
481	74016	ELECTRICAL MATERIALS	79,409	66,142	58,747	70,000	-	70,000	5,862	31,850	70,000	-	-
482	74030	RESERVE FOR EMERGENCY REPAIR	32,225	70,582	105,871	40,000	-	40,000	3,715	36,285	40,000	-	-
483	83006	RENTAL OF TOOLS & EQUIPMENT	7,641	6,455	1,996	7,000	-	7,000	178	5,350	7,000	-	-
484	111001	SUPPLIES/FEES COMM. ACTIVITIES	-	-	-	-	-	-	-	-	-	-	-
485	121000	IMPROVEMENT OF SITES	43,926	106,542	38,727	40,000	-	40,000	-	40,000	40,000	-	-
486	122000	IMPROVEMENT OF BUILDINGS	95,575	150,478	54,497	55,000	-	55,000	2,730	52,270	55,000	-	-
487	TOTAL OPERATING		2,189,650	2,088,684	1,653,395	1,762,498	(6,891)	1,755,607	280,855	572,698	902,054	1,755,607	-
488	EQUIPMENT		-	-	-	-	-	-	-	-	-	-	-
489	73001	REPLACEMENT OFFICE FURNITURE	-	-	3,852	-	-	-	-	-	-	-	-
490	73010	REPLACEMENT MAINTENANCE EQ	22,067	44,528	16,976	-	-	-	-	-	-	-	-
491	73020	REPL. CLASSROOM FURNITURE	135,407	75,231	33,968	45,000	-	45,000	-	42,300	45,000	-	-
492	123010	NEW EQUIPMENT	-	44,829	-	-	-	-	-	-	-	-	-
493	123001	NEW OFFICE FURNITURE	-	-	-	-	-	-	-	-	-	-	-
494	TOTAL EQUIPMENT		157,474	164,589	54,796	45,000	-	45,000	-	42,300	45,000	-	-
495	TOTAL MAINTENANCE		4,020,934	3,941,360	3,419,737	3,469,647	(728)	3,468,920	583,505	1,767,107	3,468,920	15.50	0
496	REVENUE		-	-	-	-	-	-	-	-	-	-	-
497	102008	REVENUE - BUILDING RENTAL	(95,423)	(89,267)	(54,013)	(91,800)	-	(91,800)	(21,494)	(21,494)	(49,194)	-	(42,600)
498	102009	REVENUE - USE OF FIELDS	(144,154)	(143,197)	(71,109)	(140,000)	-	(140,000)	(144,132)	(144,132)	(173,316)	-	33,316
499	TOTAL REVENUE		(239,578)	(232,464)	(125,122)	(231,800)	-	(231,800)	(165,626)	(165,626)	(222,510)	-	(9,290)
500	NET MAINTENANCE BUDGET		3,781,357	3,708,897	3,294,615	3,237,847	(728)	3,237,120	417,878	952,682	3,246,410	15.50	(9,290)
501	Surplus/		-	-	-	-	-	-	-	-	-	-	-
502	(Shortfall)		-	-	-	-	-	-	-	-	-	-	-
503	TOTAL REVENUE		(239,578)	(232,464)	(125,122)	(231,800)	-	(231,800)	(165,626)	(165,626)	(222,510)	-	(9,290)
504	TOTAL REVENUE		(239,578)	(232,464)	(125,122)	(231,800)	-	(231,800)	(165,626)	(165,626)	(222,510)	-	(9,290)
505	TOTAL REVENUE		(239,578)	(232,464)	(125,122)	(231,800)	-	(231,800)	(165,626)	(165,626)	(222,510)	-	(9,290)
506	TOTAL REVENUE		(239,578)	(232,464)	(125,122)	(231,800)	-	(231,800)	(165,626)	(165,626)	(222,510)	-	(9,290)
507	TOTAL REVENUE		(239,578)	(232,464)	(125,122)	(231,800)	-	(231,800)	(165,626)	(165,626)	(222,510)	-	(9,290)
508	TOTAL REVENUE		(239,578)	(232,464)	(125,122)	(231,800)	-	(231,800)	(165,626)	(165,626)	(222,510)	-	(9,290)
509	TOTAL REVENUE		(239,578)	(232,464)	(125,122)	(231,800)	-	(231,800)	(165,626)	(165,626)	(222,510)	-	(9,290)

510	RC - 13	MUSIC	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	510
511															511
512	21201	DIRECTOR	120,520	123,232	126,004	153,760	-	153,760	5,914	147,846	0	153,760	1,00	0	512
513	21313	ELEMENTARY MUSIC-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	513
514	21501	PRINCIPAL/DIRECTOR SECRETARY	25,142	24,897	26,434	-	-	-	-	-	-	-	-	-	514
515	101003	CLUBS AND COUNCILS	36,677	45,084	38,888	56,218	-	56,218	-	-	56,218	56,218	-	-	515
516		TOTAL PERSONNEL	182,339	193,213	191,326	209,978	-	209,978	5,914	147,846	56,218	209,978	1,00	0	516
517															517
518		OPERATING													518
519	13016	SCHOOL DISTRICT MEMBERSHIPS	515	615	635	655	-	655	565	-	90	655	-	-	519
520	22001	TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	-	520
521	22003	TEXTBOOKS-CONSUMABLES	967	1,041	1,016	1,079	-	1,079	-	-	1,079	1,079	-	-	521
522	23002	CLASSROOM REFERENCE	17,004	17,887	15,373	18,930	-	18,930	10,790	3,660	4,480	18,930	-	-	522
523	23004	RESOURCE MATERIALS	4,138	5,048	5,471	3,215	-	3,215	435	-	2,780	3,215	-	-	523
524	23010	CONSUMABLES	-	-	-	-	-	-	-	-	-	-	-	-	524
525	24005	MUSIC TEACHING SUPPLIES	1,880	1,980	2,172	3,830	-	3,830	163	482	3,186	3,830	-	-	525
526	25001	MISC. OFFICE SUPPLIES	1,144	1,126	458	1,000	-	1,000	-	-	1,000	1,000	-	-	526
527	25003	PROFESSIONAL DEVELOPMENT	1,519	1,477	894	1,500	-	1,500	-	-	1,500	1,500	-	-	527
528	25004	LOCAL TRAVEL EXPENSE	498	1,000	253	1,500	-	1,500	-	-	1,500	1,500	-	-	528
529	25013	TEMP HOURLY (ACCOMPANIST)	1,175	1,200	650	1,300	-	1,300	-	-	1,300	1,300	-	-	529
530	25014	CATALOG/HANDBOOK PRINTING	-	-	1,073	1,125	-	1,125	-	-	1,125	1,125	-	-	530
531	25020	PIANO MOVING	285	344	300	400	-	400	-	-	400	400	-	-	531
532	25026	DUES AND MEMBERSHIPS	140	75	212	209	-	209	-	-	209	209	-	-	532
533	25030	COMPUTER SOFTWARE & SUPPLIES	8,711	10,037	8,435	10,895	-	10,895	9,811	-	1,084	10,895	-	-	533
534	52012	MUSIC TRANSPORTATION	12,390	4,034	7,369	12,000	-	12,000	-	-	12,000	6,000	-	6,000	534
535	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	535
536	72044	REPAIRS AND SERVICE CONTRACT	4,220	3,571	3,460	3,777	-	3,777	-	-	3,777	3,777	-	-	536
537	72045	TUNING OF PIANOS	5,200	4,374	3,708	5,200	-	5,200	-	-	5,200	5,200	-	-	537
538	83004	LEASE PURCHASE MUSIC EQ.	8,035	8,035	9,436	9,500	-	9,500	9,436	-	64	9,500	-	-	538
539		TOTAL OPERATING	67,821	61,844	60,914	76,115	-	76,115	31,199	4,142	40,774	70,115	-	6,000	539
540															540
541		EQUIPMENT													541
542	73011	REPLACEMENT MUSIC EQUIPMENT	5,631	6,137	3,575	3,144	-	3,144	-	-	3,144	3,144	-	-	542
543	123001	NEW OFFICE FURNITURE/EQ.	-	-	-	-	-	-	-	-	-	-	-	-	543
544	123011	NEW MUSIC EQUIPMENT	5,918	7,900	6,365	5,880	-	5,880	-	-	5,880	5,880	-	-	544
545		TOTAL EQUIPMENT	11,549	14,038	9,940	9,024	-	9,024	-	-	9,024	9,024	-	-	545
546															546
547		TOTAL MUSIC	261,709	269,094	262,180	295,117	-	295,117	37,113	151,988	106,016	289,117	1,00	6,000	547
548															548

[illegible]

573	RC - 15	COMPUTER TECHNOLOGY	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
574														
575		TECHNOLOGY SUPPORT	773,612	812,919	833,927	833,927	22,581	856,508	164,713	691,794	1	856,508	9.00	-
576		DIRECTOR OF INST. TECH	172,171	66,168	180,006	184,506	-	184,506	35,482	149,024	0	184,506	1.00	0
577		PRINCIPAL/DIRECTOR SECRETARY	22,554	23,003	23,520	-	-	-	-	-	-	-	0.33	-
578		TEACHER AIDE / COPY CENTER	72,391	86,106	82,544	81,484	-	81,484	2,192	36,039	43,254	75,986	2.00	5,499
579		TOTAL OPERATING	1,040,728	988,196	1,119,996	1,099,917	22,581	1,122,498	202,387	876,857	43,255	1,117,000	12.33	5,499
580														
581		OPERATING												
582		CONSULTANT SERVICES	152,735	141,897	189,189	100,000	-	100,000	27,016	30,172	42,812	100,000	-	-
583		LOCAL TRAVEL	2,511	2,546	2,284	3,500	-	3,500	-	-	3,500	3,500	-	-
584		SOFTWARE MAINTENANCE	661,694	723,014	786,280	781,740	250	781,990	531,122	86,435	164,432	781,990	-	-
585		GENERAL TEACHING SUPPLIES	38,263	43,392	34,990	28,929	-	28,929	1,457	20,367	7,105	28,929	-	-
586		TEMPORARY HOURLY SERVICES	9,884	14,119	15,115	15,000	-	15,000	2,670	-	12,330	15,000	-	-
587		COMPUTER SOFTWARE & SUPPLIES	83,841	38,399	55,292	42,000	-	42,000	16,018	9,678	16,304	42,000	-	-
588		STAFF DEVELOPMENT PROGRAM	19,621	15,918	16,109	23,000	-	23,000	55	-	22,945	23,000	-	-
589		CELL PHONE	14,109	28,980	30,227	28,000	-	28,000	4,982	23,018	-	28,000	-	-
590		WIDE AREA NETWORK	130,827	49,351	36,319	48,000	-	48,000	17,700	14,400	15,900	48,000	-	-
591		RENTAL/DUPLICATORS AND COPIER	287,769	270,816	291,318	271,248	6,891	278,139	46,931	231,208	(0)	278,139	-	-
592		REPAIRS AND SERVICE CONTRACT	70,953	64,029	105,121	60,000	-	60,000	19,497	12,400	28,103	60,000	-	-
593		TOTAL OPERATING	1,472,206	1,392,462	1,562,242	1,401,417	7,141	1,408,558	667,449	427,677	313,431	1,408,558	-	-
594														
595		EQUIPMENT												
596		NEW COMPUTER EQUIPMENT	755,318	731,494	762,246	366,400	-	366,400	95,204	239,107	32,089	366,400	-	-
597														
598		SUBTOTAL COMPUTER TECHNOLOGY	3,268,252	3,112,152	3,444,484	2,867,734	29,722	2,897,456	965,040	1,543,641	388,775	2,891,957	5,499	5,499
599														
600		REVENUE												
601		REV. FROM TOWN-FOR IT SERVICE	(201,323)	(203,071)	(212,644)	(216,929)	-	(216,929)	-	-	(216,929)	(216,929)	(Shortfall)	-
602														
603		TOTAL COMPUTER TECHNOLOGY	3,066,929	2,909,081	3,231,841	2,650,805	29,722	2,680,527	965,040	1,543,641	171,846	2,675,029	5,499	5,499
604														
605														

RC - 16	ADMINISTRATION	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
606	11011 SUPERINTENDENT	278,000	135,045	315,049	300,000	7,125	307,125	57,249	249,876	-	307,125	1.00	-
607	11013 BURSAR/ADMINISTRATIVE ASSIST	92,518	94,368	96,491	96,491	2,171	98,662	18,973	79,688	0	98,662	1.00	0
608	21501 PRINCIPAL/DIRECTOR SECRETARY	41,894	43,979	43,844	43,844	881	44,725	8,600	36,125	0	44,725	0.60	0
609	11016 PUBLIC INFORMATION	-	-	-	-	-	-	-	-	-	-	-	-
610	TOTAL PERSONNEL	412,412	273,393	455,384	440,335	10,177	450,512	84,823	365,689	0	450,512	2.60	0
611													
612													
613													
614	OPERATING												
615	12001 CONSULTANT SERVICES	32,154	24,759	178,248	18,500	-	18,500	1,921	10,000	6,579	18,500	-	-
616	12004 LEGAL SERVICES	285,860	248,477	175,465	257,000	-	257,000	6,202	243,798	7,000	257,000	-	-
617	13001 BOARD OF EDUCATION DUES	-	-	-	-	-	-	-	-	-	-	-	-
618	13003 OTHER BOARD EXPENSES	24,951	23,464	31,229	25,000	-	25,000	3,834	605	20,561	25,000	-	-
619	13011 MAILING EXPENSES	29,864	29,189	27,387	30,001	-	30,001	10,740	16,425	2,836	30,001	-	-
620	13012 OFFICE SUPPLIES	27,011	26,952	28,192	30,000	-	30,000	2,296	14,686	13,018	30,000	-	-
621	13013 DUES AND MEMBERSHIPS	15,999	11,199	9,016	21,850	-	21,850	12,288	-	9,563	21,850	-	-
622	13016 SCHOOL DISTRICT MEMBERSHIPS	25,289	30,557	18,672	23,000	-	23,000	16,045	-	6,955	23,000	-	-
623	13017 PROFESSIONAL MEETINGS	3,290	2,259	2,595	3,000	-	3,000	-	-	3,000	3,000	-	-
624	13020 PUBLIC INFORMATION	-	-	-	-	-	-	-	-	-	-	-	-
625	13025 ADA/504 SUPPORT	-	-	4,031	2,000	-	2,000	-	-	2,000	2,000	-	-
626	13040 PRINTING/PUBLICATION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-
627	25002 PROF LIBRARY PURCHASE	43	-	-	-	-	-	-	-	-	-	-	-
628	25003 PROFESSIONAL DEVELOPMENT	3,054	3,000	3,914	3,000	-	3,000	-	786	2,214	3,000	-	-
629	25014 CATALOG/HANDBOOK PRINTING	16,937	21,700	10,757	20,000	-	20,000	342	1,808	17,850	20,000	-	-
630	83003 RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
631	TOTAL OPERATING	464,451	421,557	489,505	433,351	-	433,351	53,667	288,108	91,576	433,351	-	-
632													
633													
634	EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
635	TOTAL ADMINISTRATION	876,863	694,950	944,889	873,686	10,177	883,863	138,490	653,797	91,576	883,863	2.60	0
636													
637													

RC - 17	HEALTH	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	
638	41001 DIRECTOR - NURSES	97,138	101,023	103,296	103,296	3,099	106,395	20,461	85,934	0	106,395	1.00	0	638
639	41002 NURSES	592,105	611,224	626,948	626,205	-	626,205	28,464	597,741	0	626,205	9.00	0	639
640	41004 SUBSTITUTE NURSES	27,371	70,423	32,546	45,000	-	45,000	2,390	-	42,610	45,000	-	-	640
641	41005 SECRETARY	25,142	24,897	26,384	-	-	-	-	-	-	-	-	-	641
642	TOTAL HEALTH	741,756	807,567	789,174	774,501	3,099	777,600	51,314	683,675	42,610	777,600	10.00	0	642
643														643
644														644
645														645
646	OPERATING													646
647	23003 PERIODICALS	427	452	187	500	-	500	97	-	403	500	-	-	647
648	25001 MISC. OFFICE SUPPLIES	1,513	1,458	1,741	1,500	-	1,500	-	-	1,500	1,500	-	-	648
649	25002 PROF. LIBRARY PURCHASE	610	-	565	500	-	500	-	-	500	500	-	-	649
650	25003 PROFESSIONAL DEVELOPMENT	3,968	1,419	3,257	4,000	-	4,000	-	-	4,000	4,000	-	-	650
651	42001 HEALTH SUPPLIES	31,199	30,954	35,911	31,000	-	31,000	9,550	13,019	8,431	31,000	-	-	651
652	42002 HEALTH LOCAL TRAVEL	338	320	-	500	-	500	-	-	500	500	-	-	652
653	42003 SCHOOL PHYSICIANS SERVICES	10,000	10,431	10,000	10,000	-	10,000	-	-	10,000	10,000	-	-	653
654	72031 AUDIOMETER REPAIRS	625	490	480	600	-	600	-	560	40	600	-	-	654
655	72044 REPAIRS AND SERVICE CONTRACT	2,086	1,636	1,006	1,000	-	1,000	-	-	1,000	1,000	-	-	655
656	TOTAL OPERATING	50,766	47,160	53,147	49,600	-	49,600	9,647	13,579	26,374	49,600	-	-	656
657														657
658	EQUIPMENT													658
659	73007 REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-	-	-	659
660	123007 NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	660
661	TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	661
662														662
663	TOTAL HEALTH	792,521	854,727	842,321	824,101	3,099	827,200	60,961	697,254	68,984	827,200	10.00	0	663
664														664

RC 18	PERSONNEL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. HUD.	FORE- CAST	CURR STF	YR. END EST.
665	11013 BURSAR/ADMINISTRATIVE ASSIST	303,993	310,183	319,218	143,091	3,103	146,194	28,114	118,079	1	146,193	1.77	1
666	11015 DIRECTOR OF HUMAN RESOURCES	-	-	-	199,647	5,490	205,137	39,450	165,688	(0)	205,137	1.00	(0)
667	11020 BENEFITS COORDINATOR	34,678	35,459	36,256	36,257	1,813	38,070	7,321	30,748	0	38,069	0.50	0
668	11024 TURNOVER-REGULAR	-	-	-	(550,083)	597,856	47,773	-	-	-	-	-	-
669	11027 CONTRACT SUPPORT	-	-	-	343,234	(128,771)	214,463	-	-	214,463	187,995	-	47,773
670	11028 CERT. STAFF COLUMN CHANGE	-	-	-	76,527	(45,470)	31,058	-	-	31,058	31,058	-	26,468
671	21202 ASSISTANT SUPERINTENDENT	-	-	-	-	-	-	-	-	-	-	-	-
672	21300 LONG TERM SUBSTITUTES	419,702	739,867	478,385	475,000	150,000	625,000	9,109	132,315	483,576	625,000	-	-
673	21302 SUBSTITUTES-PROFESSIONAL DEV	54,772	45,205	30,476	50,000	-	50,000	1,500	-	48,500	50,000	-	-
674	21316 SABBATICALS	-	-	-	-	-	-	-	-	-	-	-	-
675	BUDGET CONTROL	-	-	-	137,559	-	137,559	-	-	137,559	-	-	137,559
676	TOTAL PERSONNEL	813,145	1,130,714	864,336	911,231	584,021	1,495,253	85,493	446,831	962,928	1,283,452	3.27	211,801
677													
678													
679													
680	OPERATING												
681	13013 DUES AND MEMBERSHIPS	6,850	250	250	700	-	700	-	-	700	700	-	-
682	13014 RECRUITMENT	19,154	17,406	1,650	20,000	-	20,000	7,584	-	12,416	20,000	-	-
683	13015 LOCAL TRAVEL	139	340	947	500	-	500	-	-	500	500	-	-
684	25028 TUITION REIMBURSEMENT	-	-	-	50,000	-	50,000	2,545	4,145	43,310	50,000	-	-
685	25029 STAFF DEVELOPMENT PROGRAM	101,276	78,785	74,903	26,500	-	26,500	439	4,364	21,697	26,500	-	-
686	TOTAL OPERATING	127,419	96,780	77,750	97,700	-	97,700	10,568	8,509	78,623	97,700	-	-
687													
688	TOTAL PERSONNEL	940,564	1,227,494	942,086	1,008,931	584,021	1,592,953	96,061	455,340	1,041,551	1,381,152	3.27	211,801
689													
690													

691	RC - 19	CURRICULUM	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	691
692															692
693	21202	ASSISTANT SUPERINTENDENT	202,966	207,533	214,797	214,797	-	214,797	41,307	173,490	-	214,797	1.00	0	693
694	21201	DIRECTOR OF INSTRUCTIONAL TEC	-	-	-	-	-	-	-	-	-	-	-	-	694
695	21220	CURRICULUM & SUPERVISION	-	-	-	-	-	-	-	-	-	-	-	-	695
696	1912036	ELEM. READING SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	696
697	1912036	TECHNOLOGY SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	697
698	1912058	PROGRAM COORDINATORS	264,074	285,353	297,774	299,068	-	299,068	11,503	287,565	0	299,068	2.00	0	698
699	1912062	MATH COORDINATOR	-	-	-	-	-	-	-	-	-	-	-	-	699
700	1912060	LANG. ARTS SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	700
701	1912009	INSTRUCTION SUPP. SPECIALISTS	1,149,668	1,217,293	1,194,638	1,241,750	-	1,241,750	50,357	1,191,392	1	1,241,750	13.50	-	701
702	21312	CURRICULUM DEVELOPMENT	76,594	119,745	114,157	121,080	-	121,080	27,802	-	93,278	121,080	-	-	702
703	21405	ESL INSTRUCTION	7,238	4,482	4,572	4,572	-	4,572	208	4,364	-	4,572	-	-	703
704	21501	PRINCIPAL/DIRECTOR SECRETARY	70,385	71,792	72,415	73,407	(1,832)	71,575	13,764	57,810	0	71,575	1.00	0	704
705		TOTAL PERSONNEL	1,770,926	1,906,198	1,898,354	1,954,674	(1,832)	1,952,842	144,942	1,714,622	93,279	1,952,842	17.50	0	705
706															706
707		OPERATING													707
708	17001	CONSULTANT SERVICES	37,679	30,000	47,650	45,000	-	45,000	-	-	45,000	45,000	-	-	708
709	13013	DUES AND MEMBERSHIPS	1,626	1,640	2,535	4,127	-	4,127	200	-	3,927	4,127	-	-	709
710	13015	LOCAL TRAVEL	2,057	5,868	133	7,500	-	7,500	-	-	7,500	7,500	-	-	710
711	22001	TEXTBOOKS-NEW	280,081	244,252	292,912	53,532	-	53,532	15,775	37,666	91	53,532	-	-	711
712	23004	RESOURCE MATERIALS	4,346	7,054	7,697	8,000	8,750	16,750	5,446	10,850	454	16,750	-	-	712
713	23006	ESL RESOURCES	-	-	13,151	24,000	(9,000)	15,000	560	-	14,440	15,000	-	-	713
714	24012	STANDARDIZED TESTING	32,086	24,301	28,905	29,477	-	29,477	-	-	29,477	29,477	-	-	714
715	25002	PROF. LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-	715
716	25003	PROFESSIONAL DEVELOPMENT	123,899	119,166	91,876	113,850	-	113,850	31,261	16,912	65,678	113,850	-	-	716
717	52004	FIELD TRIPS	8,973	5,509	5,403	3,750	-	3,750	-	-	3,750	3,750	-	-	717
718	25005	CURRICULUM RESEARCH & DEV	156,649	25,952	22,677	26,420	-	26,420	1,051	25,369	-	26,420	-	-	718
719		TOTAL OPERATING	647,396	463,741	512,938	315,656	(250)	315,406	54,293	90,797	170,316	315,406	-	-	719
720															720
721		TOTAL CURRICULUM	2,418,322	2,369,939	2,411,292	2,270,330	(2,082)	2,268,248	199,235	1,805,419	263,595	2,268,248	17.50	0	721
722															722

723	RC - 20	FINANCE	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	723
724															724
725			188,651	192,896	174,057	202,000	7,070	209,070	40,206	168,864	0	209,070	1.00	0	725
726		DIRECTOR OF FINANCE	34,678	35,753	36,256	142,631	(104,561)	38,069	7,321	30,748	-	38,069	0.50	-	726
727		PATROLL / BENEFITS COORDINATOR	100,032	104,033	115,574	106,374	119,893	226,267	20,917	87,851	117,500	226,267	2.00	-	727
728		ASSISTANT DIRECTOR FINANCE	89,069	76,688	78,413	-	-	-	15,419	64,759	(80,177)	-	-	-	728
729		ACCOUNTANT	69,961	71,468	73,336	73,073	(1,191)	71,882	13,145	58,737	-	71,882	1.00	-	729
730		ACCOUNTS PAYABLE	-	-	-	73,179	1,647	74,826	14,390	60,436	0	74,826	1.00	0	730
731		TRANSPORTATION COORDINATOR	-	-	-	-	-	-	-	-	-	-	-	-	731
732		TECHNOLOGY SUPPORT	-	-	-	-	-	-	-	-	-	-	-	-	732
733		PRINCIPAL/DIRECTOR SECRETARY	70,165	71,569	73,179	35,637	714	36,351	6,990	29,360	-	36,351	0.50	-	733
734		TOTAL PERSONNEL	552,557	552,407	550,815	632,893	23,572	656,466	118,387	500,755	37,323	656,466	6.00	0	734
735		OPERATING													735
736		AUDITING SERVICES	21,125	21,493	22,045	-	22,550	22,550	-	-	22,550	22,550	-	-	736
737		ACTUARIAL SERVICES	-	-	-	22,550	(22,550)	-	-	-	-	-	-	-	737
738		LOCAL TRAVEL	-	93	-	250	-	250	-	-	250	250	-	-	738
739		SCHOOL DISTRICT MEMBERSHIPS	425	-	1,079	1,075	-	1,075	900	-	175	1,075	-	-	739
740		EDP SUPPLIES & SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	740
741		SOFTWARE MAINTENANCE	-	-	-	-	-	-	-	-	-	-	-	-	741
742		PROFESSIONAL DEVELOPMENT	2,400	8,453	-	-	-	-	-	-	-	-	-	-	742
743		TEMPORARY HOURLY SERVICES	9,515	7,101	14,572	-	-	-	-	-	-	-	-	-	743
744		INSTRUCTIONAL TECHNOLOGY SER	-	-	-	-	-	-	-	-	-	-	-	-	744
745		STAFF DEVELOPMENT PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	745
746		TOTAL OPERATING	33,465	37,140	37,696	23,875	-	23,875	900	-	22,975	23,875	-	-	746
747		EQUIPMENT													747
748		REPLACEMENT COMPUTER EQ	-	-	-	-	-	-	-	-	-	-	-	-	748
749		NEW COMPUTER EQ	-	-	-	-	-	-	-	-	-	-	-	-	749
750		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	750
751			-	-	-	-	-	-	-	-	-	-	-	-	751
752			-	-	-	-	-	-	-	-	-	-	-	-	752
753		TOTAL FINANCE	586,022	589,547	588,511	656,768	23,572	680,341	119,287	500,755	60,298	680,340	6.00	0	753
754															754
755															755
756		REVENUE												Surplus/ (Shortfall)	756
757		REV. FROM TOWN-FOR IT SERVIC	-	-	-	-	-	-	-	-	-	-	-	-	757
758															758
759		NET FINANCE BUDGET	586,022	589,547	588,511	656,768	23,572	680,341	119,287	500,755	60,298	680,340	6.00	0	759

760	RC - 21	LIBRARY	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
761														
762	21220	CURRICULUM SUPERVISION	2,512	-	2,613	2,665	(52)	2,613	119	2,494	-	2,613	-	-
763	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-
764		TOTAL PERSONNEL	2,512	-	2,613	2,665	(52)	2,613	119	2,494	-	2,613	-	-
765														
766		OPERATING												
767	23001	ACCESSIONS	93,990	97,576	93,193	93,800	-	93,800	5,000	8,821	79,979	93,800	-	-
768	23003	PERIODICALS	7,452	7,590	7,697	8,619	-	8,619	3,750	2,022	2,846	8,619	-	-
769	23004	RESOURCE MATERIALS	20,763	19,490	9,580	17,750	-	17,750	2,228	-	15,522	17,750	-	-
770	23005	ONLINE SUBSCRIPTIONS	32,340	34,629	34,979	39,640	-	39,640	35,294	50	4,296	39,640	-	-
771	23007	OTHER LIBRARY EXPENSES	6,755	7,755	6,474	8,390	-	8,390	-	1,047	7,343	8,390	-	-
772	25002	PROF. LIBRARY PURCHASE	1,356	1,155	889	1,920	-	1,920	-	-	1,920	1,920	-	-
773	25026	DUES AND MEMBERSHIPS	2,267	2,594	2,576	3,575	-	3,575	462	-	3,113	3,575	-	-
774	25030	COMPUTER SOFTWARE & SUPPLIES	1,289	4,554	239	1,400	-	1,400	-	-	1,400	1,400	-	-
775	72042	EQUIPMENT REPAIR	-	-	-	-	-	-	-	-	-	-	-	-
776	72044	REPAIRS AND SERVICE CONTRACT	1,029	1,080	1,189	1,250	-	1,250	-	-	1,250	1,250	-	-
777	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
778		TOTAL OPERATING	167,242	176,423	156,815	176,344	-	176,344	46,735	11,941	117,668	176,344	-	-
779														
780		EQUIPMENT												
781	73009	REPLACEMENT LIBRARY EQ.	3,513	6,193	410	1,000	-	1,000	-	-	1,000	1,000	-	-
782		TOTAL EQUIPMENT	3,513	6,193	410	1,000	-	1,000	-	-	1,000	1,000	-	-
783														
784		TOTAL LIBRARY	173,267	182,616	159,838	180,009	(52)	179,957	46,854	14,435	118,668	179,957	-	-
785														

786	RC - 22	TECHNOLOGY EDUCATION	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	VR. END EST.	787
788	22001	TEXTBOOKS -NEW	-	-	-	-	-	-	-	-	-	-	-	-	788
789	23002	CLASSROOM REFERENCE	447	89	-	400	-	400	-	-	400	400	-	-	789
790	23003	PERIODICALS	-	12	120	150	-	150	-	-	150	150	-	-	790
791	24002	TECH ED TEACHING SUPPLIES	39,699	33,333	30,682	97,391	-	97,391	1,689	7,759	87,943	97,391	-	-	791
792	25001	MISC. OFFICE SUPPLIES	266	706	-	850	-	850	-	-	850	850	-	-	792
793	25003	PROFESSIONAL DEVELOPMENT	140	1,200	1,190	1,600	-	1,600	-	-	1,600	1,600	-	-	793
794	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	794
795	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	795
796	72033	TECH ED EQUIPMENT REPAIRS	-	582	1,822	2,850	-	2,850	-	-	2,850	2,850	-	-	796
797		TOTAL OPERATING	40,552	35,922	33,813	103,241	-	103,241	1,689	7,759	93,793	103,241	-	-	797
798															798
799		EQUIPMENT													799
800	73008	REPL. TECH ED EQUIPMENT	-	1,877	8,688	3,224	-	3,224	-	-	3,224	3,224	-	-	800
801	123008	NEW TECHNOLOGY EQUIPMENT	7,247	2,559	-	1,778	-	1,778	-	-	1,778	1,778	-	-	801
802		TOTAL EQUIPMENT	7,247	4,436	8,688	5,002	-	5,002	-	-	5,002	5,002	-	-	802
803															803
804		TOTAL TECH. EDUCATION	47,799	40,358	42,501	108,243	-	108,243	1,689	7,759	98,795	108,243	-	-	804
805															805

806	RC - 23	CONTINUING EDUC/SUMMER SCHOL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
807														
808		DIRECTOR	21,483	26,738	24,646	21,432	3,568	25,000	14,382	-	10,618	25,000		-
809		PRINCIPAL/DIRECTOR SECRETARY	27,929	28,801	29,229	29,229	587	29,817	5,734	24,083	-	29,817	0.40	-
810		PERSONNEL	49,412	55,539	53,876	50,661	4,155	54,817	20,116	24,083	10,618	54,817	0.40	-
811														
812		OPERATING												
813		CONSULTANT SERVICES	415,092	381,499	431,834	29,600	53,675	83,275	81,339	-	1,936	83,275		-
814		CONTINUING ED CONSULTING	-	-	-	-	-	-	-	-	-	-		-
815		MAILING EXPENSES	355	250	400	500	-	500	-	-	500	500		-
816		OFFICE SUPPLIES	4,516	2,556	4,120	-	-	-	-	-	-	-		-
817		SUMMER SCHOOL TEACHING SUPP.	73,843	36,953	10,122	2,300	-	2,300	296	162	1,841	2,300		-
818		ADULT ED. CONTRACTED SERVICES	12,000	18,700	7,000	14,500	-	14,500	-	-	14,500	14,500		-
819		CATALOG/HANDBOOK PRINTING	1,453	5,701	1,198	5,000	-	5,000	150	-	4,850	5,000		-
820		TOTAL OPERATING	507,259	445,659	454,675	51,900	53,675	105,575	81,786	162	23,627	105,575		-
821														
822		TOTAL CONT. ED/SUM. SCHOOL	556,671	501,198	508,550	102,561	57,830	160,392	101,902	24,246	34,244	160,392	0.40	-
823														
824														
825		REVENUE	2017 - 2018	2018 - 2019	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	Surplus/ (Shortfall)		
826		REVENUE - CONTINUING EDUCATION	-	-	-	-	-	-	-	-	-	-		-
827		REVENUE - SUMMER SCHOOL	(596,321)	(621,433)	(197,435)	(46,612)	(53,675)	(100,287)	(120,704)	(120,704)	(120,704)	(120,704)		20,417
828		TOTAL REVENUE	(596,321)	(621,433)	(197,435)	(46,612)	(53,675)	(100,287)	(120,704)	-	(120,704)	(120,704)		20,417
829														
830		NET EXPENSE SUM&CONT. ED	(39,649)	(120,235)	311,116	55,949	4,155	60,105	(18,802)	24,246	(86,460)	39,688		20,417

831	RC - 24	SPECIAL EDUCATION	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	THFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	831
832	11013	ASSISTANT PRINCIPAL	-	-	-	-	-	-	-	-	-	-	-	-	832
833	21102	PROGRAM DIR. EARLY CHILDHOOD	-	-	-	-	-	-	-	-	-	-	-	-	833
834	21201	DIRECTOR	-	-	-	-	-	-	-	-	-	-	-	-	834
835	21202	ASSISTANT SUPERINTENDENT SESS	202,966	207,533	214,797	214,797	5,907	220,704	42,443	178,261	0	220,704	1,00	0	835
836	21211	PROGRAM DIR. OF SESS K-12	319,072	326,228	328,215	341,860	-	341,860	65,595	276,264	0	341,860	2,00	0	836
837	21220	CURRICULUM SUPERVISION	241,290	192,142	212,557	226,395	-	226,395	8,708	217,688	0	226,395	1,60	0	837
838	21302	SUBSTITUTE TEACHERS	105,332	164,872	82,898	165,000	-	165,000	375	-	164,625	165,000	-	-	838
839	21303	SPECIAL CLASS TEACHERS	5,330,334	5,158,898	4,948,436	5,053,124	(47,638)	5,003,486	205,697	4,734,038	65,751	5,003,486	58,40	-	839
840	21304	HOMEBOUND/TUTORIAL	264,300	240,916	181,190	218,000	-	218,000	2,032	-	215,968	218,000	-	-	840
841	21306	TEACHERS OF THE GIFTED	-	-	-	-	-	-	-	-	-	-	-	-	841
842	21307	SPEECH THERAPISTS	1,571,386	1,536,771	1,702,788	1,752,175	8,035	1,760,210	64,745	1,642,797	52,667	1,760,210	17,50	-	842
843	21308	SUMMER SCHOOL & PPTs	870,128	866,160	837,531	887,812	-	887,812	763,262	-	124,550	887,812	-	-	843
844	21403	PSYCHOLOGISTS	1,014,025	958,412	909,970	1,016,870	(74,645)	942,225	37,886	904,339	(4)	942,225	11,60	(0)	844
845	21404	SOCIAL CASE WORKER	250,976	253,698	228,031	231,451	-	231,451	8,902	222,549	(0)	231,451	2,00	(0)	845
846	21407	SCHOOL-BASED SESS FACILITATOR	424,945	473,260	453,088	483,986	30,973	514,959	21,316	493,643	-	514,959	5,00	-	846
847	21408	SESS ADDITIONAL DAYS	-	-	-	20,017	2,844	22,860	1,039	21,821	-	22,860	-	-	847
848	21409	BEHAVIORAL ANALYST	-	-	-	158,648	3,570	162,218	6,806	155,411	0	162,218	2,00	0	848
849	21410	PHYSICAL THERAPIST	-	-	-	116,537	2,622	119,159	4,583	114,576	(0)	119,159	1,00	(0)	849
850	21501	PRINCIPAL/DIRECTOR SECRETARY	402,476	411,527	392,836	349,224	11,559	360,783	64,821	293,887	2,074	360,783	5,33	-	850
851	21603	TEACHER AIDES	2,744,999	2,712,531	2,912,501	3,001,564	-	3,001,564	127,402	2,675,438	198,723	3,140,403,63	85,50	(138,840)	851
852	21605	TRANSPORTATION DRIVER	86,941	87,839	77,600	78,461	-	78,461	7,275	30,555	40,631	76,061	2,00	2,400	852
853	41002	NURSES	313,265	270,753	249,653	263,279	-	263,279	11,967	251,312	0	263,279	3,80	0	853
854	41004	SUBSTITUTE NURSES	-	-	30,984	15,000	-	15,000	-	-	15,000	15,000	-	-	854
855															855
856															856
857		TOTAL PERSONNEL	14,142,435	13,861,540	14,004,842	14,594,199	(56,774)	14,537,425	1,444,855	12,212,578	879,991	14,673,864	198,73	(136,439)	857

OPERATING	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADD.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
12001 CONSULTANT SERVICES	1,275,095	1,378,446	1,205,547	1,330,446	-	1,330,446	78,028	135,800	1,116,618	1,330,446		-
21305 CONTRACTED SPEECH	664,106	786,386	659,359	634,064	-	634,064	40,163	25,549	568,352	634,064		-
21309 CONT. OCCUPATIONAL THERAPY	813,773	803,411	772,093	752,011	-	752,011	72,275	669,501	10,235	752,011		-
21311 CONTRACTED PHYSICAL THERAPY	230,649	265,125	255,375	262,125	-	262,125	33,576	136,815	91,735	262,125		-
12004 LEGAL SERVICES	289,431	299,040	207,065	290,000	-	290,000	17,480	267,520	5,000	290,000		-
22001 TEXTBOOKS-NEW	70,161	23,971	5,494	5,500	-	5,500	-	1,094	4,406	5,500		-
22003 TEXTBOOKS-CONSUMABLES	5,130	6,016	4,199	5,120	-	5,120	-	-	5,120	5,120		-
23003 PERIODICALS	126	-	-	-	-	-	-	-	-	-		-
24011 GENERAL TEACHING SUPPLIES	75,645	67,441	50,926	52,000	-	52,000	2,033	257	49,710	52,000		-
24013 SPECIAL EDUCATION TESTING	43,842	62,756	53,128	53,350	-	53,350	-	393	52,957	53,350		-
25003 PROFESSIONAL DEVELOPMENT	154,767	144,357	120,081	150,000	-	150,000	1,242	96	148,662	150,000		-
25004 LOCAL TRAVEL EXPENSE	1,523	2,058	2,218	2,000	-	2,000	-	-	2,000	2,000		-
25011 PUPIL EVALUATION	330,245	325,986	216,051	310,000	-	310,000	-	-	310,000	310,000		-
25013 TEMPORARY HOURLY SERVICES	-	-	-	-	-	-	-	-	-	-		-
25026 DUES AND MEMBERSHIPS	860	1,460	800	1,000	-	1,000	960	-	40	1,000		-
25030 COMPUTER SOFTWARE & SUPPLIES	62,516	39,258	39,111	27,500	-	27,500	2,615	135	24,750	27,500		-
52002 IN-DISTRICT SPECIAL ED TRANS	683,096	868,881	775,621	729,455	-	729,455	-	-	729,455	729,455		-
52003 O-O-D SPECIAL ED TRANSPORTATION	459,047	466,889	482,518	470,000	-	470,000	-	3,500	466,500	470,000		-
72044 REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-
141001 TUITION-PUBLIC SCHOOLS	19,841	135,765	262,219	235,000	-	235,000	14,924	-	220,076	71,794		163,206
143001 TUITION-NON PUBLIC SCHOOLS	6,649,461	7,073,659	6,686,475	6,503,314	-	6,503,314	659,809	2,439,000	3,404,504	6,503,314		-
TOTAL OPERATING	11,829,313	12,750,906	11,798,282	11,812,885	-	11,812,885	923,104	3,679,660	7,210,121	11,649,679		163,206
EQUIPMENT												
73020 REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-
123001 NEW OFFICE FURNITURE/EQUIP	-	-	-	-	-	-	-	-	-	-		-
123019 NEW ASSISTIVE TECHNOLOGY EQ	39,934	30,318	20,537	30,000	-	30,000	2,638	754	26,588	30,000		-
123020 NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-
TOTAL EQUIPMENT	39,934	30,318	20,537	30,000	-	30,000	2,638	754	26,588	30,000		-
GRAND TOTAL SPECIAL EDUCATIO	26,011,682	26,642,764	25,823,660	26,437,084	(56,774)	26,380,310	2,370,618	15,892,992	8,116,699	26,353,543	198.73	26,767
REVENUE												
143003 EARLY LEARNING PROGRAM TUITIO	-	-	-	-	-	-	-	-	-	-		-
143002 EXCESS COST REIMBURSEMENT	(3,412,941)	(3,427,518)	(2,566,258)	(2,321,235)	-	(2,321,235)	-	-	-	(2,321,235)		-
REVENUE	(3,412,941)	(3,427,518)	(2,566,258)	(2,321,235)	-	(2,321,235)	-	-	-	(2,321,235)		-
NET SPECIAL EDUCATION EXPENSI	22,598,741	23,215,246	23,257,402	24,115,849	(56,774)	24,059,075	2,370,618	15,892,992	8,116,699	24,032,308		26,767

899	RC - 25	FIXED COSTS	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
900														
901	52001	REGULAR PUPIL TRANSPORTATION	1,830,185	2,067,272	2,232,400	2,342,829	-	2,342,829	5,977	2,286,677	50,175.20	2,307,392		35,438
902														
903		TOTAL TRANSPORTATION	1,830,185	2,067,272	2,232,400	2,342,829	-	2,342,829	5,977	2,286,677	50,175	2,307,392		35,438
904														
905		HEATING FUEL												
906	63001	FUEL OIL - RC25	32,498	19,053	17,607	368,300	-	368,300	594	9,406	358,300	368,300		-
907	63001	FUEL OIL - DHIS	147,118	214,350	111,432	-	-	-	9,459	95,541	(105,000)	-		-
908	63001	FUEL OIL - MIDDLESEX	88,893	108,362	56,994	-	-	-	5,555	61,445	(70,000)	-		-
909	63002	FUEL OIL - MIDDLESEX	-	-	-	-	-	-	-	-	-	-		-
910	63001	FUEL NATURAL GAS - HINDLEY	16,193	31,358	29,097	-	-	-	2,646	27,354	(30,000)	-		-
911	63001	FUEL OIL - HOLMES	26,071	29,563	46,797	-	-	-	-	20,700	(20,700)	-		-
912	63001	FUEL OIL - OX RIDGE	41,902	56,445	55,984	-	-	-	175	32,225	(32,400)	-		-
913	63001	FUEL OIL - ROYLE	30,794	31,987	36,330	-	-	-	169	25,031	(25,200)	-		-
914	63001	FUEL OIL - TOKENEKE	28,974	39,871	38,856	-	-	-	-	36,000	(36,000)	-		-
915		TOTAL HEATING FUEL	412,443	530,989	393,085	368,300	-	368,300	18,598	310,702	39,000	368,300		-
916														
917		UTILITIES												
918	64001	WATER - RC25	2,515	17,023	13,401	87,200	-	87,200	269	9,081	77,850	87,200		-
919	64001	WATER - DHIS	22,382	25,488	30,119	-	-	-	4,216	20,784	(25,000)	-		-
920	64001	WATER - MIDDLESEX	15,876	15,677	19,057	-	-	-	2,794	13,306	(16,100)	-		-
921	64001	WATER - HINDLEY	4,772	5,854	4,984	-	-	-	680	4,820	(5,500)	-		-
922	64001	WATER - HOLMES	7,866	8,134	9,490	-	-	-	1,359	6,641	(8,000)	-		-
923	64001	WATER - OX RIDGE	3,900	5,076	5,146	-	-	-	489	5,262	(5,750)	-		-
924	64001	WATER - ROYLE	6,117	6,942	7,220	-	-	-	1,135	5,865	(7,000)	-		-
925	64001	WATER - TOKENEKE	9,671	9,404	11,874	-	-	-	2,131	8,369	(10,500)	-		-
926		TOTAL WATER	73,098	93,598	101,289	87,200	-	87,200	13,072	74,128	-	87,200		-
927	64002	ELECTRICITY - RC25	124,014	90,689	39,308	1,180,065	-	1,180,065	7,868	25,132	1,147,065	1,180,065		-
928	64002	ELECTRICITY - GEN & SOLAR DHIS	461,523	499,364	491,931	-	-	-	34,996	398,004	(433,000)	-		-
929	64002	ELECTRICITY - MIDDLESEX	186,970	216,859	164,750	-	-	-	14,103	185,897	(200,000)	-		-
930	64002	ELECTRICITY - HINDLEY	66,117	59,325	48,811	-	-	-	3,643	48,357	(52,000)	-		-
931	64002	ELECTRICITY - HOLMES	37,655	52,923	47,106	-	-	-	4,306	45,694	(50,000)	-		-
932	64002	ELECTRICITY - GEN & SOLAR OX RIDGE	72,501	80,988	110,699	-	-	-	12,461	94,539	(107,000)	-		-
933	64002	ELECTRICITY - ROYLE	44,868	43,166	41,027	-	-	-	4,762	40,238	(45,000)	-		-
934	64002	ELECTRICITY - TOKENEKE	115,128	133,261	150,185	-	-	-	14,956	121,544	(136,500)	-		-
935		TOTAL ELECTRICITY	1,108,776	1,176,575	1,093,818	1,180,065	-	1,180,065	97,095	959,405	123,565	1,180,065		-

RC - 26	EARLY LEARNING PROGRAM	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	THFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21102	ASSISTANT PRINCIPAL	150,363	153,746	157,205	161,135	-	161,135	30,988	130,148	-	161,135	1.00	-
21302	SUBSTITUTE TEACHERS	9,150	12,350	7,800	10,000	-	10,000	-	-	10,000	10,000	-	-
21303	SPECIAL CLASS TEACHERS	647,314	692,359	750,740	785,380	(16,520)	768,860	30,381	738,479	0	768,860	8.80	0
21603	TEACHER AIDS	570,545	625,513	541,199	649,904	-	649,904	23,471	492,883	133,550	649,904	17.00	-
	TOTAL PERSONNEL	1,377,372	1,483,969	1,456,944	1,606,419	(16,520)	1,589,899	84,840	1,361,509	143,550	1,589,899	26.80	0
22003	TEXTBOOKS-CONSUMABLES	5,700	811	3,108	5,500	-	5,500	-	-	5,500	5,500	-	-
24011	GENERAL TEACHING SUPPLIES	6,572	5,466	2,096	6,000	-	6,000	1,712	2,781	1,507	6,000	-	-
24013	SPECIAL EDUCATION TESTING	459	484	-	500	-	500	-	-	500	500	-	-
25003	PROFESSIONAL DEVELOPMENT	8,288	11,463	3,464	10,000	-	10,000	-	-	10,000	10,000	-	-
25076	DUES AND MEMBERSHIPS	200	-	-	-	-	-	-	-	-	-	-	-
	TOTAL OPERATING	21,218	18,225	8,668	22,000	-	22,000	1,712	2,781	17,507	22,000	-	-
123020	NEW CLASSROOM FURNITURE	1,239	-	1,231	-	-	-	-	-	-	-	-	-
73020	NEW CLASSROOM FURNITURE	952	792	-	1,000	-	1,000	-	-	1,000	1,000	-	-
	TOTAL EQUIPMENT	2,191	792	1,231	1,000	-	1,000	-	-	1,000	1,000	-	-
	TOTAL EARLY LEARNING PROGR.	1,400,782	1,507,985	1,466,843	1,629,419	(16,520)	1,612,899	86,552	1,364,290	162,057	1,612,899	26.80	0
143003	ELP TUITION	(306,594)	(336,621)	(275,921)	(332,225)	-	(332,225)	-	-	-	(248,609)	-	(83,617)
	TOTAL ELP TUITION	(306,594)	(336,621)	(275,921)	(332,225)	-	(332,225)	-	-	-	(248,609)	-	(83,617)
	TOTAL EARLY LEARNING PROGR.	1,094,188	1,166,365	1,190,921	1,297,194	(16,520)	1,280,674	86,552	1,364,290	162,057	1,364,290	26.80	(83,616)

	1011	RC - 28	COVID EXPENSES	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	
1012	1013															
1014	1015	2810503	CLASSROOM TEACHER	-	-	-	-	-	-	2,545	63,624	(66,169)	66,169	1 00	(66,169)	1014
1016	1017	2810702	CLASSROOM TEACHER	-	-	-	-	-	-	4,347	108,678	(113,025)	113,025	1 00	(113,025)	1015
1018	1019	2810704	CLASSROOM TEACHER	-	-	-	-	-	-	3,277	68,808	(72,085)	72,085	1 00	(72,085)	1016
1020	1021	2810803	CLASSROOM TEACHER	-	-	-	-	-	-	2,166	54,147	(56,313)	56,313	1 00	(56,313)	1017
1022	1023	2810901	CLASSROOM TEACHER	-	-	-	-	-	-	3,473	86,824	(90,297)	90,297	1 00	(90,297)	1018
1024	1025	2810904	CLASSROOM TEACHER	-	-	-	-	-	-	2,092	52,304	(54,396)	54,396	1 00	(54,396)	1019
1026	1027	2811005	CLASSROOM TEACHER	-	-	-	-	-	-	2,438	60,958	(63,396)	63,396	1 00	(63,396)	1020
1028	1029	41002	NURSES	-	-	-	-	-	-	635	13,337	(13,973)	13,973	0.20	(13,973)	1021
1030	1031	61001	CUSTODIANS	-	-	-	-	-	-	-	-	-	138,577	-	(138,577)	1022
1032	1033	41003	LPNS	-	-	-	-	-	-	-	-	-	242,268	-	(242,268)	1023
1034	1035		TOTAL PERSONNEL	-	-	-	-	-	-	20,973	508,681	(529,654)	910,499	7.20	(910,499)	1024
1036	1037	21312	CURRICULUM DEVELOPMENT	-	-	-	-	-	-	20,421	-	(20,421)	30,000	-	(30,000)	1025
1038	1039	23004	RESOURCE MATERIALS	-	-	-	-	-	-	10,039	51,996	(62,034)	76,032	-	(76,032)	1026
1040	1041	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	28,046	830	(28,877)	32,900	-	(32,900)	1027
1042	1043	42001	HEALTH SUPPLIES	-	-	-	-	-	-	35,977	6,346	(42,323)	-	-	-	1028
1044	1045	52001	REGULAR PUPIL TRANSPORTATION	-	-	-	-	-	-	-	-	-	-	-	-	1029
1046	1047	65001	CUSTODIAL SUPPLIES	-	-	-	-	-	-	13,946	87,455	(101,400)	88,122	-	(88,122)	1030
1048	1049	74030	EMERGENCY REPAIRS	-	-	-	-	-	-	186,362	238,155	(424,518)	184,539	-	(184,539)	1031
1050	1051	82003	HEALTH INSURANCE	-	-	-	-	-	-	-	-	-	140,000	-	(140,000)	1032
1052	1053		TOTAL OPERATING	-	-	-	-	-	-	294,791	384,782	(679,573)	551,593	-	(551,593)	1033
1054	1055	123021	NEW COMPUTER EQUIPMENT	-	-	-	-	-	-	78,234	126,831	(205,065)	144,876	-	(144,876)	1034
1056	1057		TOTAL EQUIPMENT	-	-	-	-	-	-	78,234	126,831	(205,065)	144,876	-	(144,876)	1035
1058	1059		TOTAL COVID REOPENING	-	-	-	-	-	-	393,998	1,020,294	(1,414,291)	1,606,968	7.20	(1,606,968)	1036

**Darien Public Schools
Budget Projection for 2020-21**

EXPENSES

Category	2017 - 2018	2018 - 2019	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	CURR STF	Surplus/ (Shortfall)
Personnel	62,309,998	63,563,744	64,824,885	66,862,133	0	66,862,133	5,048,131	57,733,470	4,080,532	67,408,543	772.44	(546,410)
Operating	19,147,818	19,532,888	18,215,318	17,879,364	53,675	17,933,039	2,608,862	5,814,641	9,509,536	18,315,426	-	(382,387)
Fixed	17,810,946	18,888,707	19,399,665	20,634,860	-	20,634,860	3,424,277	4,223,650	12,986,933	20,588,071	-	46,789
Equipment	998,839	1,002,157	877,118	482,464	-	482,464	176,097	369,392	(63,025)	637,340	-	(144,876)
GRAND TOTAL EXPENSES	100,267,602	102,987,496	103,316,986	105,858,821	53,675	105,912,496	11,257,367	68,141,153	26,513,976	106,939,380	772.44	(1,026,885)

REVENUE

	2017 - 2018	2018 - 2019	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	Rev. Surplus/ (Shortfall)
RC-1 Student Parking Fees	(11,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	(11,000)	(11,000)	-
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	-	-	-	-	-	-	-
RC-12 Building Rental	(95,423)	(89,267)	(54,013)	(91,800)	-	(91,800)	(21,494)	(21,494)	(49,194)	(42,606)
RC-12 Use of Fields	(144,154)	(143,197)	(71,109)	(140,000)	-	(140,000)	(144,132)	2,286	(173,316)	33,316
RC-15 Revenue for IT Services	(201,323)	(203,071)	(212,644)	(216,929)	-	(216,929)	-	(216,929)	(216,929)	-
RC-20 Revenue for IT Services	-	-	-	-	-	-	-	-	-	-
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-
RC-23 Summer School	(596,321)	(621,433)	(197,435)	(46,612)	(53,675)	(100,287)	(120,704)	(120,704)	(120,704)	20,417
RC-24 Excess Cost Grant*	(3,412,941)	(3,427,518)	(2,566,258)	(2,321,235)	-	(2,321,235)	-	-	(2,321,235)	-
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-
RC-25 OPEB/Medicare Reimbursement	(319,300)	(334,500)	(344,809)	(202,642)	-	(202,642)	(1,529)	-	(202,642)	-
RC-26 Early Learning Program	(306,594)	(336,631)	(275,921)	(332,225)	-	(332,225)	-	-	(248,609)	(83,617)
GRAND TOTAL REVENUE	(5,122,056)	(5,201,607)	(3,768,189)	(3,362,443)	(53,675)	(3,416,118)	(298,859)	2,286	(3,343,628)	(72,490)

NET BUDGET (Appropriation)

1040	95,145,546	97,785,890	99,548,798	102,496,378	0	102,496,378	10,958,508	68,143,439	25,797,075	103,595,752	772.44	(1,099,374)
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RESPONSIBILITY CENTER SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END
RC NAME		2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQS.	BUD.	CAST	STF	EST.
DIIS		12,627,891	12,881,729	13,316,006	13,639,296	(215,860)	13,423,436	805,477	11,923,486	694,473	13,423,436		(0)
FITCH ACADEMY		264,668	446,085	471,318	491,883	25,030	516,913	45,254	461,446	10,213	516,913		-
NIMS		10,183,813	10,231,978	10,343,800	10,612,748	(164,754)	10,447,993	604,982	9,414,579	428,432	10,447,993		0
Hindley		3,405,446	3,604,442	3,635,150	3,721,394	(21,856)	3,699,539	223,365	3,327,971	148,203	3,622,836		76,702
Holmes		3,102,368	3,228,891	3,420,056	3,571,469	(16,051)	3,555,419	217,908	3,124,981	212,530	3,436,990		118,429
Ox Ridge		3,389,782	3,436,506	3,572,668	3,705,734	(67,963)	3,637,771	236,022	3,292,229	109,520	3,672,480		(34,709)
Rowle		2,951,676	3,041,202	3,153,268	3,252,556	8,272	3,260,828	209,736	2,983,958	67,133	3,260,827		1
Toleneke		3,255,211	3,415,221	3,360,380	3,542,778	(130,494)	3,412,284	211,116	3,049,136	152,033	3,344,511		67,774
Ath. Health & P.E.		1,807,591	1,774,324	1,690,473	1,851,301	5,086	1,856,387	69,241	408,857	1,378,289	1,801,357		55,030
Maintenance		4,020,934	3,941,360	3,419,737	3,469,647	(728)	3,468,920	583,505	1,767,107	1,118,309	3,468,920		0
Music		261,709	269,094	262,180	295,117	-	295,117	37,113	151,988	106,016	289,117		6,000
Art		112,822	109,228	97,309	111,170	-	111,170	8,685	31,544	70,941	111,170		-
Tech Plan		3,268,252	3,112,152	3,444,484	2,867,734	29,722	2,897,456	965,040	1,543,641	388,775	2,891,957		5,499
Admin		876,863	694,950	941,889	873,686	10,177	883,863	138,490	653,797	91,576	883,863		-
Health		792,521	854,727	842,321	824,101	3,099	827,200	60,961	697,254	68,984	827,200		0
Personnel		940,564	1,227,494	942,086	1,008,931	584,021	1,592,953	96,061	455,340	1,041,551	1,381,152		211,801
Curriculum		2,418,322	2,369,939	2,411,292	2,270,330	(2,082)	2,268,248	199,235	1,805,419	263,595	2,268,248		0
Finance		586,022	589,547	588,511	656,768	23,572	680,341	119,287	500,755	60,298	680,340		0
Library/Media		173,267	182,616	159,838	180,009	(52)	179,957	46,854	14,435	118,668	179,957		0
Tech Ed		47,799	40,358	42,501	108,243	-	108,243	1,689	7,759	98,795	108,243		-
Cont Ed		556,671	501,198	508,550	102,561	57,830	160,392	101,902	24,246	34,244	160,392		-
SPED		26,011,682	26,642,764	25,823,660	26,437,084	(56,774)	26,380,310	2,370,618	15,892,992	8,116,699	26,353,543		26,767
Fixed Expenses		17,810,946	18,888,707	19,399,665	20,634,860	-	20,634,860	3,423,277	4,233,650	12,986,933	20,588,071		46,789
Early Learning Program		1,400,782	1,502,985	1,466,843	1,629,419	(16,520)	1,612,899	86,552	1,364,290	162,057	1,612,899		-
COVID EXPENSES		-	-	-	-	-	-	-	393,998	1,020,294	1,606,968	7	(1,606,968)
TOTAL ACTUAL		100,267,602	102,987,496	103,316,986	105,858,821	53,675	105,912,496	11,257,367	68,141,153	26,513,976	106,939,380	7	(1,026,885)
PERSONNEL SUMMARY													
Darien High School		12,738,407	12,608,428	13,098,294	13,377,857	(215,860)	13,161,997	778,412	11,902,913	480,672	13,161,997	141,47	(0)
Fitch Academy		240,668	360,675	382,833	385,720	25,030	410,750	21,338	389,412	-	410,750	4,60	-
Middlesex Middle School		10,093,325	10,132,028	10,286,024	10,511,944	(164,754)	10,347,189	590,006	9,395,026	362,157	10,347,189	114,82	0
Hindley School		3,345,693	3,546,513	3,388,225	3,665,993	(21,856)	3,644,138	213,346	3,297,943	132,848	3,567,435	42,04	76,702
Holmes School		3,032,547	3,159,280	3,357,775	3,512,092	(16,051)	3,496,042	207,769	3,097,078	191,195	3,377,613	41,84	118,429
Ox Ridge School		3,337,821	3,384,522	3,525,604	3,652,713	(67,963)	3,584,750	213,561	3,273,574	97,615	3,619,459	41,48	(34,709)
Rowle School		2,902,904	2,995,571	3,115,221	3,205,759	8,272	3,214,031	201,871	2,955,272	56,888	3,214,030	38,89	1
Toleneke School		3,043,562	3,163,687	3,324,759	3,489,740	(130,494)	3,359,246	198,207	3,028,000	133,039	3,291,473	40,97	67,774
Physical Education		1,014,667	1,072,217	1,046,944	1,120,690	5,086	1,125,776	56,809	356,923	712,044	1,070,746	5,00	55,030
Maintenance		1,673,810	1,688,088	1,711,546	1,662,149	6,163	1,668,313	302,650	1,191,708	173,954	1,668,313	15,50	0
Music		182,339	193,213	191,326	209,978	-	209,978	5,914	147,846	56,218	209,978	1,00	0
Art		-	-	-	-	-	-	-	-	-	-	-	-
Technology		1,040,728	988,196	1,119,996	1,099,917	22,581	1,122,498	202,387	876,857	43,255	1,117,000	12,33	5,499
Administration		412,412	273,393	455,384	440,335	10,177	450,512	84,823	365,689	0	450,512	2,60	0
Health		741,756	807,567	789,174	774,501	3,099	777,600	51,314	683,675	42,610	777,600	10,00	0
Personnel		813,145	1,130,714	864,336	911,231	584,021	1,495,233	85,493	446,831	962,928	1,283,452	3,77	211,801
Curriculum		1,770,926	1,906,198	1,898,354	1,954,674	(1,832)	1,952,842	144,942	1,714,622	93,279	1,952,842	17,50	0
Finance		552,557	552,407	550,815	632,893	23,572	656,466	118,387	500,755	37,323	656,465	6,00	0
Library/Media		2,512	2,613	2,613	2,665	(452)	2,613	119	2,494	2,613	2,613	-	-
Continuing Education		49,412	55,539	53,876	50,661	4,155	54,817	20,116	24,083	10,618	54,817	0,40	-
Special Education		14,142,435	13,861,540	14,004,842	14,594,199	(56,774)	14,537,425	1,444,855	12,212,578	879,991	14,673,864	198,73	(136,439)
Early Learning Program		1,377,372	1,483,969	1,456,944	1,606,419	(16,520)	1,589,899	84,840	361,509	1,361,509	1,389,899	26,80	0
COVID EXPENSES		-	-	-	-	-	-	20,973	508,681	652,954	910,499	7	(910,499)
TOTAL PERSONNEL		62,309,998	63,563,744	64,821,885	66,862,133	0	66,862,133	5,044,131	57,733,470	4,080,532	67,408,543	772,44	(546,410)

1134	OPERATING SUMMARY	ACTUAL	ACTUAL	ACTUAL	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END
1135	RC NAME	2017 - 2018	2018 - 2019	2019 - 2020	ADJ.	BUD.	EXP.	REQUES.	BUD.	CAST	STF	EST.
1136	RC-1 Darien High School	249,484	251,307	217,712	-	256,451	27,065	20,571	208,813	256,451	-	-
1137	RC-2 Fitch Academy	24,000	85,410	88,485	-	106,163	23,916	72,034	106,163	106,163	-	-
1138	RC-3 Middlesex Middle School	89,497	85,575	57,775	-	100,804	14,976	19,553	66,275	100,804	-	-
1139	RC-5 Hindley School	38,733	57,929	46,925	-	53,401	10,019	30,028	13,354	53,401	-	-
1140	RC-7 Holmes School	68,820	68,610	60,315	-	57,377	10,139	27,903	19,335	57,377	-	-
1141	RC-8 Ox Ridge School	51,072	45,081	45,081	-	51,021	22,462	28,686	8,245	44,797	-	-
1142	RC-9 Royle School	47,826	42,292	35,738	-	44,797	7,866	28,686	8,245	44,797	-	-
1143	RC-10 Tokeneke School	49,982	50,605	33,662	-	51,038	12,908	21,136	16,994	51,038	-	-
1144	RC-11 Physical Education	786,756	700,466	638,534	-	724,611	12,432	572,698	660,245	724,611	-	-
1145	RC-12 Maintenance	2,189,650	2,088,684	1,653,395	(6,891)	1,755,607	280,655	572,698	902,054	1,755,607	-	-
1146	RC-13 Muse	67,821	61,844	60,914	-	76,115	31,199	41,432	40,774	70,115	-	6,000
1147	RC-14 Art	102,889	103,105	91,251	-	107,120	8,685	42,767	66,891	107,120	-	-
1148	RC-15 Technology Plan	1,472,206	1,392,462	1,562,242	7,141	1,408,558	667,449	313,431	1,408,558	-	-	-
1149	RC-16 Administration	464,451	421,557	489,505	-	433,351	53,667	288,108	91,576	433,351	-	-
1150	RC-17 Health	50,766	53,147	47,160	-	49,600	9,647	13,579	26,374	49,600	-	-
1151	RC-18 Personnel	127,419	96,780	77,750	-	97,700	10,568	8,509	78,623	97,700	-	-
1152	RC-19 Curriculum	647,396	463,741	512,938	(2,500)	315,406	54,293	90,797	170,316	315,406	-	-
1153	RC-20 Finance	167,242	176,423	156,815	-	23,875	900	-	22,975	23,875	-	-
1154	RC-21 Library/Media	40,552	35,922	33,813	-	176,344	46,735	11,941	117,668	176,344	-	-
1155	RC-22 Technology Education	507,359	445,659	454,675	-	103,241	1,689	77,759	93,793	103,241	-	-
1156	RC-23 Continuing Education	11,829,313	11,798,282	11,798,282	53,675	105,575	81,786	162	23,627	105,575	-	-
1157	RC-24 Special Education	21,218	18,225	8,668	-	11,812,885	923,104	3,679,660	7,210,121	11,649,679	-	163,206
1158	RC-26 Early Learning Program	-	-	-	-	22,000	1,712	2,781	17,307	22,000	-	-
1159	COVID EXPENSES	-	-	-	-	-	294,791	384,782	(679,573)	551,593	-	(551,593)
1160	TOTAL OPERATING	19,147,818	19,532,888	18,215,318	53,675	17,933,039	2,608,862	5,814,641	9,509,536	18,315,426	-	(382,387)

1161	EQUIPMENT SUMMARY	ACTUAL	ACTUAL	ACTUAL	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END
1162	RC NAME	2017 - 2018	2018 - 2019	2019 - 2020	ADJ.	BUD.	EXP.	REQUES.	BUD.	CAST	STF	EST.
1163	RC-1 Darien High School	990	21,994	-	-	4,988	-	-	4,988	4,988	-	-
1164	RC-3 Middlesex Middle School	1,020	14,374	-	-	-	-	-	-	-	-	-
1165	RC-5 Hindley School	1,001	1,000	1,966	-	2,000	-	-	2,000	2,000	-	-
1166	RC-7 Holmes School	889	898	1,983	-	2,000	-	-	2,000	2,000	-	-
1167	RC-8 Ox Ridge School	946	3,339	2,309	-	2,000	-	-	2,000	2,000	-	-
1168	RC-9 Royle School	-	929	1,959	-	2,000	-	-	2,000	2,000	-	-
1169	RC-10 Tokeneke School	6,168	1,642	4,995	-	6,000	-	-	6,000	6,000	-	-
1170	RC-11 Physical Education	157,474	164,589	54,796	-	45,000	-	2,700	42,300	45,000	-	-
1171	RC-12 Maintenance	11,549	14,038	9,940	-	9,024	-	-	9,024	9,024	-	-
1172	RC-13 Music	9,932	6,122	6,059	-	4,050	-	-	4,050	4,050	-	-
1173	RC-14 Art	755,318	731,494	762,246	-	366,400	99,304	239,107	32,089	366,400	-	-
1174	RC-15 Technology Plan	-	-	-	-	-	-	-	-	-	-	-
1175	RC-16 Administration	-	-	-	-	-	-	-	-	-	-	-
1176	RC-17 Health	-	-	-	-	-	-	-	-	-	-	-
1177	RC-18 Curriculum	-	-	-	-	-	-	-	-	-	-	-
1178	RC-19 Finance	-	-	-	-	-	-	-	-	-	-	-
1179	RC-20 Library/Media	3,513	6,193	410	-	1,000	-	-	1,000	1,000	-	-
1180	RC-21 Technology Education	7,247	4,436	8,688	-	5,002	-	-	5,002	5,002	-	-
1181	RC-22 Continuing Education	-	-	-	-	-	-	-	-	-	-	-
1182	RC-23 Special Education	39,934	30,318	20,537	-	30,000	2,638	754	26,588	30,000	-	-
1183	RC-24 Early Learning Program	2,191	792	1,231	-	1,000	-	-	1,000	1,000	-	-
1184	COVID EXPENSES	-	-	-	-	-	78,234	126,831	(205,065)	144,876	-	(144,876)

1185	TOTAL EQUIPMENT	998,173	1,002,157	877,118	482,464	-	482,464	176,097	369,392	(63,025)	627,340	-	(144,376)
1186	RC-25 FIXED EXPENSES												
1187	Budget Total	17,810,946	18,888,767	19,399,665	20,634,860	-	20,634,860	3,424,277	4,223,650	12,986,933	20,588,071		46,789
1188	Total Revenue	(5,122,056)	(5,201,607)	(3,768,189)	(3,416,118)	(53,675)	(3,416,118)	(298,859)	2,286	(716,901)	(3,343,628)		(72,490)
1189	Net Budget	95,145,546	97,785,890	99,548,798	102,496,378	0	102,496,378	10,958,508	68,143,439	25,797,075	103,595,752		(1,099,374)

Darien Public Schools
FY 21
September Accounting Adjustments/Reconciliations
Requires Superintendent Approval per policy 3050

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Salaries	Bursar/Admin	1	00110108	011013	\$ 810.00		Unaffiliated Salary Increases
Salaries	Bursar/Admin	1	00110108	011013	\$ 5,000.00		Extra Hours
Salaries	Campus Monitors	1	00110108	021602	\$ 210.00		Book Return In Summer
Salaries	Certified Column Change	18	01812009	011028		\$ 210.00	Book Return In Summer
Salaries	Certified Column Change	18	01812009	011028		\$ 5,000.00	Extra Hours
Salaries	Principal/Director Secretary	3	00310307	021501	\$ 1,454.00		Extra Hours
Salaries	Certified Column Change	18	01812009	011028		\$ 1,454.00	Extra Hours
Salaries	Assistant Director	11	01112009	021204	\$ 1,275.00		Unaffiliated Salary Increases
Salaries	Athletic Trainers	11	01112009	041006	\$ 2,362.00		Unaffiliated Salary Increases
Salaries	Maintenance	12	01212009	071003	\$ 2,584.00		Unaffiliated Salary Increases
Salaries	Facilities Director	12	01212009	011031	\$ 3,883.00		Unaffiliated Salary Increases
Salaries	Technology Support	15	01512009	011044	\$ 22,581.00		Unaffiliated Salary Increases
Salaries	Bursar/Admin	16	01612009	011013	\$ 2,171.00		Unaffiliated Salary Increases
Salaries	Superintendent	16	01612009	011011	\$ 7,125.00		Unaffiliated Salary Increases
Salaries	Director of Nurses	17	01710109	041001	\$ 3,099.00		Unaffiliated Salary Increases
Salaries	Bursar/Admin	18	01812009	011013	\$ 2,145.00		Unaffiliated Salary Increases
Salaries	Director of Human Resources	18	01812009	011015	\$ 5,490.00		Unaffiliated Salary Increases
Salaries	Benefits	18	01812009	011020	\$ 1,813.00		Unaffiliated Salary Increases
Salaries	Principal/Director Secretary	19	01912009	021501	\$ 1,575.00		Unaffiliated Salary Increases
Salaries	Payroll	20	02012009	011021	\$ 4,207.00		Unaffiliated Salary Increases
Salaries	Assistant Director	20	02012009	011022	\$ 2,394.00		Unaffiliated Salary Increases
Salaries	Transportation Coordinator	20	02012009	011043	\$ 1,647.00		Unaffiliated Salary Increases
Salaries	Director of Finance	20	02012009	011014	\$ 7,070.00		Unaffiliated Salary Increases
Salaries	Director	23	02312009	021201	\$ 3,568.00		Unaffiliated Salary Increases
Salaries	Assistant Superintendent	24	02412009	021202	\$ 5,907.00		Unaffiliated Salary Increases
Salaries	Physical Therapist	24	02412009	021410	\$ 2,622.00		Unaffiliated Salary Increases
Salaries	Behavioral Analyst	24	02412009	021409	\$ 3,570.00		Unaffiliated Salary Increases
Salaries	Contract Support	18	01812009	011027		\$ 87,898.00	Unaffiliated Salary Increases
Salaries	Guidance	1	00110108	021402	\$ 2,391.00		DLC
Salaries	Foreign Language	3	00310324	021301	\$ 1,604.00		DLC
Salaries	Social Studies	1	00110142	021301	\$ 9,244.00		DLC
Salaries	English	1	00110118	021301	\$ 3,633.00		DLC
Salaries	Science	1	00110138	021301	\$ 5,401.00		DLC
Salaries	SESS Facilitator	24	02411006	021407	\$ 746.00		DLC
Salaries	Music Teacher	8	00810806	021313	\$ 1,600.80		DLC
Salaries	Music Teacher	9	00910906	021313	\$ 1,600.80		DLC
Salaries	Music Teacher	10	01011006	021313	\$ 800.40		DLC
Salaries	Speech Teacher	24	02412009	021307	\$ 5,401.00		DLC
Salaries	Certified Column Change	18	01812009	011028		\$ 32,422.00	DLC
Salaries	Custodians	10	01011006	061001	\$ 1,018.00		Transfer of Custodian
Salaries	Central Office Custodian	12	01212009	061003		\$ 1,018.00	Transfer of Custodian
Salaries	Principal/Director Secretary	24	02412009	021501	\$ 1,020.00		Secretaries Contract
Salaries	Guidance Secretary	1	00110108	021502	\$ 2,455.00		Secretaries Contract
Salaries	Principal/Director Secretary	11	01112009	021501	\$ 1,449.00		Secretaries Contract
Salaries	Principal/Director Secretary	1	00110108	021501	\$ 3,451.00		Secretaries Contract
Salaries	Bursar/Admin	1	00110108	011013	\$ 1,425.00		Secretaries Contract
Salaries	Principal/Director Secretary	1	00110108	021501	\$ 999.00		Secretaries Contract
Salaries	Principal/Director Secretary	3	00310307	021501	\$ 1,468.55		Secretaries Contract
Salaries	Principal/Director Secretary	24	02412009	021501	\$ 2,310.00		Secretaries Contract
Salaries	Principal/Director Secretary	3	00310307	021501	\$ 1,020.00		Secretaries Contract
Salaries	Guidance Secretary	3	00310307	021502	\$ 1,429.00		Secretaries Contract
Salaries	Principal/Director Secretary	3	00310307	021501	\$ 2,181.00		Secretaries Contract
Salaries	Principal/Director Secretary	5	00510506	021501	\$ 2,230.38		Secretaries Contract
Salaries	Principal/Director Secretary	7	00710706	021501	\$ 2,248.00		Secretaries Contract
Salaries	Principal/Director Secretary	8	00810806	021501	\$ 2,263.52		Secretaries Contract
Salaries	Principal/Director Secretary	9	00910906	021501	\$ 2,688.00		Secretaries Contract
Salaries	Principal/Director Secretary	10	01011006	021501	\$ 2,134.01		Secretaries Contract
Salaries	Accounts Payable	20	02012009	011042	\$ 1,425.00		Secretaries Contract
Salaries	Principal/Director Secretary	24	02412009	021501	\$ 1,896.00		Secretaries Contract
Salaries	Bursar/Admin	18	01812009	011013	\$ 958.00		Secretaries Contract
Salaries	Secretary	12	01212009	011032	\$ 714.26		Secretaries Contract
Salaries	Principal/Director Secretary	20	02012009	021501	\$ 714.26		Secretaries Contract
Salaries	Principal/Director Secretary	24	02412009	021501	\$ 2,926.00		Secretaries Contract
Salaries	Principal/Director Secretary	16	01612009	021501	\$ 881.00		Secretaries Contract
Salaries	Principal/Director Secretary	23	02312009	021501	\$ 587.28		Secretaries Contract
Salaries	Contract Support	18	01812009	011027		\$ 40,873.26	Secretaries Contract
Salaries	Principal/Director Secretary	24	02412009	021501	\$ 3,407.00		Extra Hours
Salaries	Principal/Director Secretary	19	01912009	021501		\$ 3,407.00	Extra Hours
Salaries	Classroom Teacher	5	00510501	021301		\$ 26,382.00	Teacher moved to different grade
Salaries	Classroom Teacher	5	00510502	021301	\$ 40,614.00		Teacher moved to different grade
Salaries	Classroom Teacher	5	00510503	021301		\$ 7,689.24	Teacher moved to different grade
Salaries	Classroom Teacher	5	00510504	021301		\$ 55,089.00	Teacher moved to different grade
Salaries	Classroom Teacher	5	00510505	021301	\$ 40,857.00		Teacher moved to different grade
Salaries	Classroom Teacher	5	00510597	021301		\$ 6,594.00	Staff Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 14,283.24		Staff Turnover Savings
Salaries	Classroom Teacher	7	00710701	021301	\$ 49,362.06		Teacher moved to different grade

Salaries	Classroom Teacher	7	00710702	021301		\$ 14,581.00	Teacher moved to different grade
Salaries	Classroom Teacher	7	00710704	021301		\$ 8,502.00	Teacher moved to different grade
Salaries	Classroom Teacher	7	00710705	021301		\$ 19,996.78	Teacher moved to different grade
Salaries	Classroom Teacher	7	00710797	021301		\$ 2,895.00	Teacher moved to different grade
Salaries	Staff Turnover	18	01812009	011024		\$ 3,387.28	Staff Turnover Savings
Salaries	Classroom Teacher	8	00810802	021301	\$ 54,396.08		Additional second grade section
Salaries	Classroom Teacher	7	00810803	021301		\$ 54,396.08	Additional second grade section
Salaries	Classroom Teacher	9	00910905	021301	\$ 37,592.78		Teacher moved to different grade
Salaries	Classroom Teacher	9	00910902	021301		\$ 37,592.78	Teacher moved to different grade
Salaries	Classroom Teacher	9	00910997	021301	\$ 8,688.88		Teacher moved to different grade
Salaries	Classroom Teacher	9	00910902	021301		\$ 8,688.88	Teacher moved to different grade
Salaries	Classroom Teacher	10	01011003	021301	\$ 67,772.70		Additional Section
Salaries	Classroom Teacher	10	01011001	021301		\$ 41,821.08	Additional Section
Salaries	Classroom Teacher	10	01011005	021301		\$ 63,623.84	Additional Section
Salaries	Staff Turnover	18	01812009	011024	\$ 37,672.22		Staff Turnover Savings
Salaries	Teachers of Gifted	1	00110108	021306		\$ 1,603.74	Staff Turnover Savings
Salaries	Teachers of Gifted	3	00310307	021306		\$ 15,575.02	Staff Turnover Savings
Salaries	Teachers of Gifted	5	00510506	021306		\$ 614.26	Staff Turnover Savings
Salaries	Teachers of Gifted	7	00710706	021306		\$ 928.27	Staff Turnover Savings
Salaries	Teachers of Gifted	8	00810806	021306		\$ 358.88	Staff Turnover Savings
Salaries	Teachers of Gifted	9	00910906	021306		\$ 168.50	Staff Turnover Savings
Salaries	Teachers of Gifted	10	01011006	021306		\$ 252.40	Staff Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 19,501.07		Staff Turnover Savings
Salaries	Classroom Teacher	5	00510534	021301	\$ 9,718.49		Change of Location for PE Teachers & Turnover Savings
Salaries	Classroom Teacher	7	00710734	021301		\$ 19,436.76	Change of Location for PE Teachers & Turnover Savings
Salaries	Classroom Teacher	8	00810834	021301		\$ 14,577.66	Change of Location for PE Teachers & Turnover Savings
Salaries	Classroom Teacher	9	00910934	021301	\$ 5,040.21		Change of Location for PE Teachers & Turnover Savings
Salaries	Classroom Teacher	10	01011034	021301	\$ 9,718.48		Change of Location for PE Teachers & Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 9,537.24		Change of Location for PE Teachers & Turnover Savings
Salaries	Curriculum Supervision	5	00510506	021220	\$ 438.00		Step Adjustment to grade level leaders
Salaries	Curriculum Supervision	7	00710706	021220	\$ 958.00		Step Adjustment to grade level leaders
Salaries	Curriculum Supervision	8	00810806	021220	\$ 1,738.00		Step Adjustment to grade level leaders
Salaries	Curriculum Supervision	9	00910906	021220		\$ 342.00	Step Adjustment to grade level leaders
Salaries	Curriculum Supervision	10	01011006	021220	\$ 730.73		Step Adjustment to grade level leaders
Salaries	Certified Column Change	18	01812009	011028		\$ 3,522.73	Step Adjustment to grade level leaders
Salaries	Custodians	10	01011006	061001	\$ 117.00		Shifting of Custodians
Salaries	Custodians	7	00710706	061001		\$ 117.00	Shifting of Custodians
Salaries	Staff Turnover	18	01812009	011024	\$ 31,311.00		Turnover Savings
Salaries	Psychologist	5	00510506	021403		\$ 18,085.00	Turnover Savings
Salaries	Psychologist	10	01011006	021403		\$ 9,257.00	Turnover Savings
Salaries	Teachers Aides	5	00510506	021603		\$ 1,260.00	Turnover Savings
Salaries	Psychologist	7	00710706	021403		\$ 2,162.00	Turnover Savings
Salaries	Teachers Aides	9	00910906	021603		\$ 547.00	Turnover Savings
Salaries	Custodial Overtime	12	01212009	061005	\$ 21,935.00		Re-opening overtime
Salaries	Central Office Custodian	12	01212009	061003		\$ 15,000.00	Re-opening overtime
Salaries	Maintenance	12	01212009	071003		\$ 6,935.00	Re-opening overtime
Salaries	Curriculum Supervision	21	02112009	021220	\$ 52.00		Turnover Savings
Salaries	Turnover	18	01812009	011024		\$ 52.00	Turnover Savings
Salaries	Classroom Teacher	3	00310320	021301	\$ 536.46		Turnover Savings
Salaries	Classroom Teacher	3	00310322	021301		\$ 12,906.92	Turnover Savings
Salaries	Classroom Teacher	3	00310330	021301	\$ 181.14		Turnover Savings
Salaries	Classroom Teacher	3	00310332	021301		\$ 56,713.70	Turnover Savings
Salaries	Classroom Teacher	3	00310342	021301		\$ 85,432.94	Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 154,335.96		Turnover Savings
Salaries	Guidance	1	0010108	021402	\$ 8,000.00		Additional Hours
Salaries	Campus Monitors	1	0010108	021602		\$ 8,020.46	Turnover Savings
Salaries	Teacher Aides	1	0010108	021603	\$ 641.80		Turnover Savings
Salaries	Classroom Teacher	1	00110130	021301	\$ 777.20		Turnover Savings
Salaries	Classroom Teacher	1	00110134	021301	\$ 745.88		Turnover Savings
Salaries	Classroom Teacher	1	00110142	021301	\$ 2,439.21		Turnover Savings
Salaries	Classroom Teacher	1	00110138	021301		\$ 89,050.00	Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 84,466.37		Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 108,859.25		Turnover Savings
Salaries	Classroom Teacher	1	00110118	021301		\$ 108,859.25	Turnover Savings
Salaries	Classroom Teacher	1	00110112	021301	\$ 6,005.42		Change of Location & Turnover Savings
Salaries	Classroom Teacher	1	00110138	021301		\$ 6,005.42	Change of Location & Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 21,413.00		Turnover Savings
Salaries	Classroom Teacher	1	00110138	021301		\$ 21,413.00	Turnover Savings
Salaries	SESS Facilitator	24	02410906	021407	\$ 30,227.00		Turnover Savings
Salaries	Staff Turnover	18	01812009	011024		\$ 30,227.00	Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 74,644.99		Turnover Savings
Salaries	Staff Turnover	18	01812009	011024	\$ 47,638.00		Turnover Savings
Salaries	Special Class Teachers	24	02410307	021303		\$ 47,638.00	Turnover Savings
Salaries	Psychologist	24	02412009	021403		\$ 74,644.99	Turnover Savings
Salaries	SESS Additional Days	24	02412009	021408	\$ 2,843.50		Change in Staff
Salaries	Staff Turnover	18	01812009	011024		\$ 2,843.50	Change in Staff
Salaries	Special Class Teachers	26	02612009	021303	\$ 16,520.00		Turnover Savings
Salaries	Staff Turnover	18	01812009	011024		\$ 16,520.00	Turnover Savings
Salaries	Classroom Teacher	2	00210110	021301	\$ 25,029.54		Turnover Savings
Salaries	Staff Turnover	18	01812009	011024		\$ 25,029.54	Turnover Savings
Salaries	Guidance	1	00110108	021402	\$ 4,000.00		Guidance Hours
Salaries	Guidance	3	00310307	021402		\$ 4,000.00	Guidance Hours

Salaries	Assistant Director	20	02012009 011022	\$ 6,115.00		Turnover adjustment
Salaries	Turnover	18	01812009 011024		\$ 6,115.00	Turnover adjustment
Salaries	Turnover	18	01812009 011024	\$ 38,537.00		Turnover Savings
Salaries	Classroom Teacher	1	00110124 021301		\$ 38,537.00	Turnover Savings
Salaries	Long-Term Substitutes	18	01812009 021300	\$ 150,000.00		LTS
Salaries	Classroom Teacher	8	00810803 021301		\$ 51,437.00	LTS
Salaries	Classroom Teacher	10	01011005 021301		\$ 98,563.00	LTS
Salaries	Turnover	18	01812009 011024	\$ 7,192.00		Turnover Savings
Salaries	Classroom Teacher	8	00810803 021301		\$ 7,192.00	Turnover Savings
Supplies	Software	15	01522009 013035	\$ 250.00		additional IXL licenses
Supplies	Resource Materials	19	01922009 023004		\$ 250.00	additional IXL licenses
Supplies	Science Supplies	5	00520506 024009	\$ 51.00		Additional Science Materials
Supplies	Textbooks New	5	00520506 022002		\$ 51.00	Additional Science Materials
Supplies	Textbooks-Consumables	7	00720706 022003	\$ 2,500.00		Consumables for additional classes
Supplies	Textbooks-Replacements	7	00720706 022002		\$ 2,500.00	Consumables for additional classes
Benefits	Retirement	25	02532009 084001	\$ 15,186.00		Additional pension draw due to increased retirements
Benefits	Health Insurance	25	02532009 082003		\$ 15,186.00	Additional pension draw due to increased retirements
Other Purchased Svs	General Liability	25	02532009 082004	\$ 459.60		LAP Deductible
Other Purchased Svs	Student Accident	25	02532009 082006		\$ 459.60	LAP Deductible

Darien Public Schools
FY 21
September Accounting Adjustments/Reconciliations
Requires BOE Approval per policy 3050

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Salaries	Teachers Aide	24	02410108	021603	\$ 138,840.00		4 Additional Special Education Paraprofessionals
Salaries-BC	Budget Control	18	01812009	031000		\$ 137,559.00	4 Additional Special Education Paraprofessionals
Salaries	Turnover	18	01812009	011024		\$ 1,281.00	4 Additional Special Education Paraprofessionals
Salaries	Teachers Aide	8	00810806	021603	\$ 34,710.00		1 Additional Special Education Paraprofessional
Salaries	Turnover	18	01812009	011024		\$ 34,710.00	1 Additional Special Education Paraprofessional

**Monthly Financial Report
Through August 2020
Darien Board of Education**



Highlights of Monthly Financial Report Through August 2020

The financial report currently shows a year-end deficit of **\$(1,099,374) or 1.07%.**

RC's	Forecast
General Education RC's	\$564,444
Special Education RC's	\$(56,850)
Re-opening expenditures	\$(1,606,968)
Total	\$(1,099,374)

COVID 19 Re-opening Expenses

Category	Operating Fund	Grants	Total
Staffing	\$1,080,499	\$12,497	\$1,092,996
Facilities	\$272,661	\$368,294	\$640,955
Technology	\$177,776	\$92,611	\$270,387
Transportation	\$0	\$8,840	\$8,840
Materials	\$76,032	\$0	\$76,032
Total	\$1,606,968	\$482,242	\$2,089,211

Monthly Financial Report – August 2020

Salaries: The negative variance within salaries is largely attributed to the following

K-5 Enrollment Sections: \$262,900	
Ox Ridge General Education Paraprofessional: \$(34,710)	
Rental Custodial Overtime: \$13,400	
Weight Room: \$6,275	
Intramurals: \$35,354	
Salary Savings/Turnover: \$55,683	
Contract Support: \$26,468	
Budget Control: \$137,559	
Teacher Aides: \$(138,840)	
Re-opening Costs: \$(910,499)	
Total Salary Forecast: \$(546,410)	

Monthly Financial Report – August 2020

Operating: The negative variance within operating is largely attributed to the following

Music Transportation: \$6,000

Non Public Tuition: \$163,206

Re-opening Expenses: \$(551,593)

Total Operating Forecast: \$(382,387)

Monthly Financial Report – August 2020

Fixed: The positive variance within fixed is largely attributed to the following

Regular Transportation: \$35,438

Property Insurance: \$1,180

Workers Compensation: \$5,631

Student Accident Insurance: \$4,540

Total Fixed Forecast: \$46,789

Monthly Financial Report – August 2020

Equipment: The negative variance within Equipment is largely attributed to the following

Re-opening Expenses: \$(144,876)

Total Equipment Forecast: \$(144,876)

Monthly Financial Report – August 2020

Revenue: The negative variance within revenue is largely attributed to the following

Building Rentals: \$(42,606)

Field and Building Rentals: \$33,316

Summer School: \$20,417

ELP Tuition: \$(83,617)

Total Revenue Forecast: \$(72,490)

Transfers for BOE Consideration and Approval

Account	Broad Category	To	From	Reason
Teacher Aide	Salaries	\$138,840		4 Additional Elementary Special Education Paraprofessionals
Budget Control	Salaries		\$137,559	4 Additional Elementary Special Education Paraprofessionals
Turnover	Salaries		\$1,281	4 Additional Elementary Special Education Paraprofessionals
Teacher Aide	Salaries	\$34,710		1 Additional General Education Paraprofessional due to enrollment at Ox Ridge
Turnover	Salaries		\$34,710	1 Additional General Education Paraprofessional due to enrollment at Ox Ridge. <i>(Savings from Secretaries contract approved by the BOE).</i>

Memorandum

DATE: September 16, 2020
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
SUBJECT: FY 21 Re-opening Expenditures

As discussed previously for fiscal year 2021 we added a cost center to the monthly financials shown on pg. 33 that will identify re-opening expenditures in a clear manner. This cost center will show no budget until either a transfer is approved by the Board of Education to fund an item/items or a supplemental appropriation is approved by the Board of Education, Board of Finance and RTM.

In order to provide an estimate of where we currently stand with re-opening expenditures, we have included a schedule outlining the current areas of need and the projected cost as it stands. The items are categorized under the following areas:

- Staffing
- Facilities
- Technology
- Materials
- Transportation

There are still a number of items that remain unknown currently, which include

- Electricity demand the district will see to purge our HVAC systems each day
- Substitute costs for staff who potentially might be out due to the need to self-quarantine.
- Custodial overtime to cover any staff who potentially might be out due to the need to self-quarantine.

Currently the total re-opening expenditures are forecasted at \$2,089,211 with \$134,611 reimbursed by the CSDE from the ESSER grant and \$347,631 anticipated to be reimbursed by the State of Connecticut through the Coronavirus Relief Funds leaving a total shortfall of \$1,606,969 as shown on page 33 of the financial report.

Darien Public Schools
Anticipated Re-Opening Cost Estimates

Category	Description	Amount	Coronavirus Relief Funds	CSDE Reimbursable	Total
Staffing	3rd Grade Teacher at Hindley	\$ 86,169	\$ -	\$ -	\$ 86,169
Staffing	2nd Grade Teacher at Holmes	\$ 133,025	\$ -	\$ -	\$ 133,025
Staffing	4th Grade Teacher at Holmes	\$ 92,085	\$ -	\$ -	\$ 92,085
Staffing	1st Grade Teacher at Royle	\$ 110,297	\$ -	\$ -	\$ 110,297
Staffing	4th Grade Teacher at Royle	\$ 74,396	\$ -	\$ -	\$ 74,396
Staffing	5th Grade Teacher at Tokeneke	\$ 83,396	\$ -	\$ -	\$ 83,396
Staffing	3rd Grade at Ox Ridge	\$ 76,313	\$ -	\$ -	\$ 76,313
Staffing	7 Part Time Custodians	\$ 138,577	\$ 12,497	\$ -	\$ 151,074
Staffing	4 LPN's	\$ 242,268	\$ -	\$ -	\$ 242,268
Staffing	0.2 FTE Nurse	\$ 13,973	\$ -	\$ -	\$ 13,973
Staffing	Staff Development	\$ 30,000	\$ -	\$ -	\$ 30,000
Staffing	Substitute Coverage due LOA due to COVID	TBD	\$ -	\$ -	TBD
Subtotal		\$ 1,080,499	\$ 12,497	\$ -	\$ 1,092,996
Facilities	Plexiglas Partitions	\$ -	\$ 239,191	\$ -	\$ 239,191
Facilities	Handwashing Stations	\$ 143,779	\$ -	\$ -	\$ 143,779
Facilities	Touchless Hand sanitizer Stations	\$ -	\$ -	\$ 42,000	\$ 42,000
Facilities	PPE's	\$ -	\$ 42,323	\$ -	\$ 42,323
Facilities	Bike Racks	\$ 2,625	\$ -	\$ -	\$ 2,625
Facilities	Custodial Supplies (Wipes, Mops, Sprays)	\$ 88,122	\$ 36,878	\$ -	\$ 125,000
Facilities	HVAC Independent Evaluation & Repairs	\$ 11,200	\$ -	\$ -	\$ 11,200
Facilities	Storage Boxes	\$ -	\$ 7,902	\$ -	\$ 7,902
Facilities	Signage	\$ 1,280	\$ -	\$ -	\$ 1,280
Facilities	Tents	\$ 3,500	\$ -	\$ -	\$ 3,500
Facilities	HEPA Filters for accommodations	\$ 5,170	\$ -	\$ -	\$ 5,170
Facilities	Elementary Library Air Conditioning units and electric upgrade	\$ 15,916	\$ -	\$ -	\$ 15,916
Facilities	Custodial Overtime for cleaning	TBD	\$ -	\$ -	\$ -
Facilities	Increased Electricity due to HVAC purge	TBD	\$ -	\$ -	\$ -
Facilities	Food Delivery Carts	\$ 1,069	\$ -	\$ -	\$ 1,069
Subtotal		\$ 272,661	\$ 326,294	\$ 42,000	\$ 640,955
Technology	Increased Internet Speed from 2gb to 3gb	\$ 13,200	\$ -	\$ -	\$ 13,200
Technology	Enhancement to Firewall	\$ 45,600	\$ -	\$ -	\$ 45,600
Technology	Charging Stations for elementary devices	\$ -	\$ -	\$ 18,999	\$ 18,999
Technology	Document Camera's	\$ -	\$ -	\$ 45,635	\$ 45,635
Technology	Cables for Document Cameras	\$ 5,435	\$ -	\$ -	\$ 5,435
Technology	K-2 Chromebook Covers	\$ 26,917	\$ -	\$ -	\$ 26,917
Technology	View Sonics to turn conference rooms to classrooms	\$ 39,475	\$ -	\$ -	\$ 39,475
Technology	Zoom Renewal	\$ 22,000	\$ -	\$ -	\$ 22,000
Technology	Zoom Participant Upgrade	\$ 900	\$ -	\$ -	\$ 900
Technology	Additional Zoom Licenses	\$ 10,000	\$ -	\$ -	\$ 10,000
Technology	ScreenCastify	\$ -	\$ -	\$ 8,750	\$ 8,750
Technology	Book Creator	\$ -	\$ -	\$ 13,500	\$ 13,500
Technology	SeeSaw	\$ -	\$ -	\$ 5,727	\$ 5,727
Technology	Additional Devices	\$ 14,250	\$ -	\$ -	\$ 14,250
Subtotal		\$ 177,776	\$ -	\$ 92,611	\$ 270,387
Materials	Art Materials	\$ 7,926	\$ -	\$ -	\$ 7,926
Materials	Re-opening State Plan	\$ 978	\$ -	\$ -	\$ 978
Materials	Literacy Materials	\$ 44,346	\$ -	\$ -	\$ 44,346
Materials	Music Supplies	\$ 3,120	\$ -	\$ -	\$ 3,120
Materials	Math Materials	\$ 19,662	\$ -	\$ -	\$ 19,662
Subtotal		\$ 76,032	\$ -	\$ -	\$ 76,032
Transportation	Bus Sanitation	\$ -	\$ 8,840	\$ -	\$ 8,840
Subtotal		\$ -	\$ 8,840	\$ -	\$ 8,840
Total Projected Expenditures		\$ 1,606,969	\$ 347,631	\$ 134,611	\$ 2,089,211

PROPOSED (revisions in “Red”)

**BOARD OF EDUCATION MASTER AGENDA
AUGUST 2020 – FEBRUARY 2021**

August 25

- Further Discussion and Action on District Goals and Objectives 2020-2021
- Presentation, Discussion and Action on Revised Facilities Use Fee Schedule
- Appointment of an Impartial Hearing Officer for Student Disciplinary Matters for the 2020-2021 School Year, as they arise
- Action Item - to Delegate to its Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals, including Transportation Appeals as provided by Statute
- ~~Verbal Update on Staffing for 2020-2021~~
- Discussion and Possible Acceptance of Contemplated Gift from the DHS Parents Association
- Discussion and Possible Acceptance of Contemplated Gift from the Blue Wave Booster Club
- Discussion and Possible Acceptance of Contemplated Gift from the Holmes School PTO
- Update from Ox Ridge Building Committee (including review and action on construction drawings)
- Update on Enrollment for the 2020-2021 School Year
- Update on Re-Opening Plan
- Discussion on FY2020 Year End Financial Report and FY2020 Expenses related to Re-Opening
- Update on Broadcasting of Board of Education Meetings
- Further Discussion and Possible Action on Proposed Board of Education Subcommittee Meeting Dates
- Contract Agreement between the Darien Board of Education and the United Public Service Employees Union (Secretaries)
- Appointment of Hindley School Assistant Principal
- Approval of final plans and project manuals as prepared for bidding, dated 7/20/2020, and the Professional Cost Estimate, dated 8/13/2020, collectively known as “the documents”, for the Ox Ridge Elementary School project (State Project No. 035-0117N). With this approval, the Darien Board of Education authorizes the Architect and Construction Manager to submit the documents to the Connecticut Department of Administrative Services, Office of School Construction Grants & Review for review and approval to bid.

September 8

- Superintendent's Opening of School Report
- Report on Summer School and ESY Programs 2020
- Presentation and Discussion on Board Master Agenda for August 2020-January 2021
- Update on School Re-Opening

September 17 (Thursday) Special Meeting

- Status Report on the Re-Opening of Schools
- Presentation and Discussion over Curriculum Adjustments
- Review and Discussion by the Board of Education related to the Policies of the Darien Public Schools that have been affected by the Re-Opening Plan

September 22

- Further Discussion and Possible Action on Board Master Agenda – August 2020 – January 2021
- Discussion on August 2020-2021 Financial Report and Possible Action on Proposed Budget Transfers
- ~~Discussion on Board of Education's Contribution to the Development of a Community Values Statement~~
- Report on School Psychologists' Roles and Responsibilities
- Update on Strategic Planning Committee
- Per Public Request: discussion and possible action on requiring the school administration to return to full in-person 5 days/week as soon as possible, but not later than September 29, 2020 and to require that any change to that plan of education require approval of the Board of Education

October 13

- Presentation and Preliminary Discussion of Regular Board of Education Meetings for the 2021 Calendar Year
- Preliminary Discussion of 2021-2022 Budget Meeting Calendar
- Report on Testing – SAT, ACT, AP, SBA - or November 10
- Follow-Up Report on Darien High School Class of 2020

October 27

- Presentation of Student Distribution (Class Size) Reports for the High School and Middlesex
- Discussion and Possible Action on 2021-2022 Consolidated Grant (includes Title 1)
- Discussion on September 2020-2021 Financial Report and Possible Action on Proposed Budget Transfers
- ~~Further Discussion and Action on Board of Education's Contribution to the Development of a Community Values Statement~~
- **Update on Strategic Planning Committee**

November 10

- Reorganization of Board of Education (Election of Officers)
- Further Review and Possible Action on Proposed 2021-2022 Budget Calendar
- Further Discussion and Action on Regular Board of Education Meetings for the 2021 Calendar Year – or December 8
- Presentation and Discussion of Proposed Enrollment Projections by Milone and MacBroom
- Presentation of October 1st District Enrollment Report and Projections

November 24

- Presentation of Updated Five Year Capital Plan
- Presentation of Five Year Budget Projections
- Update on 2021-2022 Budget
- Update on 2020-2021 District Goals - or December 8
- Annual Special Education Update - or December 8
- Discussion on October 2020-2021 Financial Report and Possible Action on Proposed Budget Transfers
- Discussion and Possible Action on Districtwide Facilities – or December 8
- Continued Review, Revision and Update of Board of Education Policies
- **Update on Strategic Planning**

December 8

- Updated Board of Education Master Agenda – or January 12
- Further Discussion and Action on Regular Board of Education Meetings for the 2021 Calendar Year – or November 10
- Further Discussion and Action on Updated Five Year Capital Plan
- Update on 2020-2021 District Goals – or November 24
- Annual Special Education Update – or November 24
- Discussion and Possible Action on Districtwide Facilities – or November 24

January 7, Thursday (Special Meeting) - Proposed

- Presentation of Superintendent's Proposed Budget for 2021-2022

January 9 or 16 *, Saturday (*JANUARY 16 IN CASE OF SNOW)^

- Discussion of Superintendent's Proposed 2021-2022 Personnel, Operating and Equipment Budget (All RCs)

January 12

- Follow Up Discussion on January 9 or 16 Board Meeting Questions on 2021-2022 Proposed Budget
- Presentation and Discussion of Proposed Board Master Agenda for February – August 2021
- Meeting with Board of Finance; RTM Finance and Budget and Education Committees re 2021-2022 Proposed Budget
- Updated Board of Education Master Agenda – or December 8

January (Special Board Meeting)??

In the event of snow on Saturday, January 9, the Board of Education will meet for the purpose of: 1) follow up discussion on January 16 Board Meeting Questions on 2021-2022 Proposed Budget; and 2) meeting with Board of Finance

- *Comments from RTM Finance and Budget and Education Committees re 2021-2022 Proposed Board of Education Budget*
- *Further Discussion on 2021-2022 Proposed Budget and Follow Up Questions*

January 26

- Further Discussion and Possible Action on Board Master Agenda – February through August 2021
- Follow Up Discussion on Questions regarding 2021-2022 Proposed Budget
- Presentation of Proposed New Courses for Darien High School for the 2021-2022 School Year
- Discussion on November and December 2020-2021 Financial Report and Possible Action on Proposed Budget Transfers

February 2, (Special Meeting) - Proposed

- Public Hearing on Proposed 2021-2022 Board of Education Budget

February 9

- Adoption of 2021-2022 Board of Education Budget
- Further Discussion and Action on Proposed New Courses for Darien High School for the 2021-2022 School Year

February 23

- Update on Kindergarten Enrollment for 2021-2022
- Continued Review, Revision and Update of Board of Education Policies
- Discussion on January 2020-2021 Financial Report and Possible Action on Proposed Budget Transfers

Working Draft

PERSONNEL ACTION REPORT

September 22, 2020

Item	Name	Action	Replacing/Location/Position	Effective Date		Tenure Area	Certification Class/Step
				From	To		
Appointments							
1	Rowan Whitesell	Appointment	D Spielvogel/Itinterant/Music Teacher	9/8/2020	6/30/2021	Teacher	Music PK - 12
2	Erin Barba	Appointment	D Pimpanella/ Ox Ridge/Special Education Paraprofessional	9/14/2020	6/30/2021	NA	NA
3	Claudia Torti	Appointment	T Conte/DHS/Special Education Paraprofessional	9/14/2020	6/30/2021	NA	NA
4	Conor Walsh	Appointment	L DeAngelis/District/Copy Center Paraprofessional	9/14/2020	6/30/2021	NA	NA
Resignations and Retirements (Informational Only)							
5	Abigail Ferri	Resignation	MMS/Music Teacher		TBD		
6	Kyle MacDonald	Resignation	DHS/Assistant Athletic Director		9/22/2020		