BOARD OF EDUCATION Darien, Connecticut

TUESDAY, AUGUST 25, 2020

SPECIAL MEETING OF THE BOARD OF EDUCATION

Darien Public Schools' Administrative Offices Meeting Room 6:30 p.m.

AGENDA

- 1. Call to order
- 2. Adjourn to Executive Session for the purpose of discussion regarding personnel and negotiations pursuant to Connecticut General Statute 1-200(6) (A) and (B)
- 3. Reconvene in public session
- 4. Adjournment.

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, AUGUST 25, 2020

PLACE: DARIEN PUBLIC SCHOOLS' ADMINISTRATIVE OFFICES MEETING ROOM 7:30 P.M.

TENTATIVE AGENDA

1.	Call to Order	Mrs. Tara Ochman	7:30 p.m.
2.	Chairperson's Report	Mrs. Tara Ochman	
3.	Public Comment*	Mrs. Tara Ochman	

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY AUGUST 25, 2020

4.	Sup	erintendent's Report	Dr. Alan Addley
5.	Арр	roval of Minutes	Board of Education
6.	Boa	rd Committee Reports	Mrs. Tara Ochman
7.	Pres	sentations/Discussions	
	 	Update from Ox Ridge Building Committee (including review and action on construction drawings)	Dr. Alan Addley S/L/A/M
	b. I	Update on Re-Opening Plan	Dr. Alan Addley
		Update on Enrollment for the 2020-2021 School Year	Mr. Richard Rudl
	á 1	Presentation, Discussion and Possible Action on Proposed Revised Facilities Use Fee Schedule	Mr. Richard Rudl Mr. Michael Lynch
	I	Further Discussion and Possible Action on Proposed 2020-2021 District Goals	Dr. Alan Addley
		Discussion and Possible Acceptance of Contemplated Gift from Blue Wave Booster Club	Mr. Christopher Manfredonia
	(Discussion and Possible Acceptance of Contemplated Gift from Darien High School Parents Association	Mrs. Ellen Dunn
		Discussion and Possible Acceptance of Contemplated Gift from Holmes School PTO	Mrs. Paula Bleakley
	;	Discussion on FY2020 Year End Financial Report and FY2020 Expenses related to Re-Opening	Mr. Richard Rudl
	. (Update on Broadcasting of Board of Education Meetings	Dr. Alan Addley

REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY AUGUST 25, 2020

- 7. Presentations/Discussions (cont.)
- 8. Action Items
 - a. Personnel Items...... Ms. Marjorie Cion i. Appointments
 - ii. Resignations
 - b. Contract Agreement between..
 the Darien Board of Education
 and the United Public Service
 Employees Union (Secretaries)
- Ms. Marjorie Cion
- c. Appointment of an Impartial.....
 Hearing Officer for Student
 Disciplinary Matters for the
 2020-2021 School Year,
 as they arise
- Dr. Alan Addley
- d. Discussion and Possible....... Dr. Alan Addley Action to Delegate to its Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals including Transportation Appeals, as provided by Statute
- 9. Public Comment*..... Mrs. Tara Ochman
- 10. Adjournment..... Mrs. Tara Ochman

AA:nv

https://darienps.zoom.us/j/97879563162?pwd=R2V5N1FLZjFybEl4TFh4UVpQUIBMU

^{*} Due to the current COVID-19 regulations and restrictions pertaining to public indoor gatherings, the Board of Education meeting will be available to the public via Zoom. Public comment may also be made via Zoom. The link to the meeting is

APPROVED REGULAR MEETING OF THE BOARD OF EDUCATION Tuesday, June 23, 2020

PLACE:

DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
7:30 P.M.

BOARD MEMBERS PRESENT VIA TELECONFERENCE:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	Χ	Χ	Χ	X	Χ	X	Χ	Χ	Χ
Absent									

ADMINISTRATION PRESENT:

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion, Mr. Rudl

AUDIENCE: Meeting held via Zoom

1. Call to Order Mrs. Tara B. Ochman, Chair,

at 7:32 p.m. (0:00)

2. Chairperson's Report Mrs. Ochman

at 7:32 p.m. (0:00)

3. Public Comment Mrs. Ochman

at 7:34 p.m. (0:02)

Public comments are sent to the publiccomment@darienps.org email account for each Board of Education member to review in advance of meetings. After BOE meetings the public comments will be available on Board of Education website. Members of the public wishing to comment on the agenda items may do so virtually during the live meetings via Zoom.

4. Superintendent's Report Dr. Alan Addley

at 7:34 p.m. (0:02)

5. Approval of Minutes Board of Education

at 7:40 p.m. (0:08)

MOTION TO APPROVE THE MINUTES OF THE SPECIAL MEETING AND EXECUTIVE SESSION OF THE BOARD OF EDUCATION HELD ON JUNE 9, 2020:

1st MR. SINI

2ND Ms. STEIN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	Χ	X	X	X	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

MOTION TO APPROVE THE MINUTES OF THE REGULAR MEETING OF THE BOARD OF EDUCATION HELD ON JUNE 9, 2020:

1st Mr. Burke

2ND MR. MARONEY

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	Χ	X	X	X	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

6. Board Committee Reports

Mrs. Ochman at 7:40 p.m. (0:08)

PRESENTATIONS AND DISCUSSION

7. Presentations/Discussions:

a. Update from Strategic Dr. Alan Addley Planning Committee at 7:42 p.m. (0:10)

b. Annual Progress Report on Dr. Alan Addley

2019-20 District Goals and Objectives Mr. Christopher Tranberg

Mrs. Shirley Klein Ms. Marjorie Cion Mr. Richard Rudl at 8:41 p.m. (1:09)

c. Discussion on May 2019-20 Financial Mr. Rudl

Report and Possible Action on Proposed at 8:55 p.m. (1:23)

Budget Transfers

d. Further Discussion and Possible Dr. Addley

Action on 2021-22 School Calendar at 9:00 p.m. (1:28)

MOTION TO APPROVE THE PROPOSED SCHOOL CALENDAR FOR 2021-22:

1st Ms. Stein

2ND Mr. Burke

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	Χ	X	X	X	Χ	Х	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

e. Annual Report on Donations Mr. Richard Rudl

at 9:03 p.m. (1:31)

 f. Discussion and Possible Action on Proposed Athletic Field Trips Mr. Richard Rudl at 9:09 p.m. (1:37)

MOTION FOR CONDITIONAL APPROVAL TO BE REVISED BASED UPON POSSIBLE COVID-19 RESTRICTIONS FOR THE PROPOSED ATHLETIC FIELD TRIPS FOR SCHOOL YEAR 2020-21:

1st Mr. Burke

2ND Mr. SINI

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	Χ	X	X	X	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

 g. Discussion and Possible Approval of Resuming Normal Board Meeting and Policy Practices Mrs. Ochman at 9:19 p.m. (1:47)

MOTION TO APPROVE THE RESUMPTION OF IN PERSON BOARD OF EDUCATION MEETINGS:

1st Ms. RITCHIE

2ND M

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes									
No									
Abstain									

RESULT - MOTION FAILED

MOTION TO APPROVE THE REMOVAL OF THE TEMPORARY POWERS GRANTED TO DR. ADDLEY RELATED TO COVID-19:

1st Ms. RITCHIE

2ND MR. DINEEN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	X	X	X	X	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

8. Action Items

a. Personnel Items

Ms. Marjorie Cion at 9:32 p.m. (2:00)

- i. Appointments
 - Middle School Assistant Principal and Director of Music
- ii. Resignations/Retirements

MOTION TO APPROVE THE PERSONNEL ITEMS AS DETAILED IN THE PERSONNEL ACTION REPORT DATED AS OF JUNE 23, 2020:

1st Ms. Stein

2ND Mr. Burke

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Х	Χ	Χ	X	X	X	Χ	Χ	Х
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

9. Public Comment Ms. Ochman, Chair

at 9:35 p.m. (2:03)

10. Adjournment Mrs. Ochman, Chair,

at 9:35 p.m. (2:03)

MOTION TO ADJOURN:

1st Mr. SINI

2ND MR. MARONEY

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	Χ	X	X	X	Χ	Х	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 9:35 p.m. (2:03)

Respectfully Submitted,

Debra Ritchie, Secretary

APPROVED SPECIAL MEETING OF THE BOARD OF EDUCATION Thursday, July 16, 2020

PLACE:

DARIEN PUBLIC SCHOOLS ADMINISTRATIVE OFFICES 10:00 A.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	Х	Χ	Χ	X	Χ	X	Χ	Χ	Χ
Absent									

ADMINISTRATION PRESENT:

Dr. Addley, Ms. Klein (via Teleconference), Ms. Cion, Mr. Rudl, Mr. Tranberg

Break 10:03 a.m. to 10:17 a.m.

AUDIENCE - NONE DUE TO COVID:

1. Call to Order Mrs. Tara B. Ochman, Chair,

at 10:18 a.m. (0:00)

2. Public Comment Mrs. Ochman

at 10:18 a.m. (0:00)

Emails sent directly to BOE via public comments email account. Public can access online after each meeting.

3. Board Professional Learning

a) Presentation on Role and Responsibilities of

Board of Education Members

b) Board Self-Evaluation

Mrs. Patrice McCarthy C.A.B.E./

Ms. Ochman

at 10:19 a.m. (0:01)

Mrs. McCarthy

at 11:08 a.m. (0:49)

MOTION TO APPROVE THE PROPOSED C.A.B.E. EVALUATION TOOL TO BE USED FOR THE FUTURE BOARD SELF EVALUATION UTILIZING C.A.B.E. FACILITATOR:

1st Ms. OCHMAN

2ND Ms. STEIN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	Χ	X	Х	Х	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

4. Business Matters

a) Action of Proposed Food Service Contract

Mr. Richard Rudl at 11:36 a.m. (1:18)

MOTION TO APPROVE THE PROPOSED FOOD SERVICE CONTRACT AS DETAILED IN THE MEMORANDUM DATED JULY 15. 2020:

1st Mr. Brown

2ND MR. BURKE

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	Χ	X	X	X	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

b) Renewal of Superintendent's Contract

Mrs. Ochman at 11:36 a.m. (1:18)

MOTION TO APPROVE THE NEW THREE YEAR SUPERINTENDENT CONTRACT FOR 2020-2023:

1st Mr. Burke

2ND MR. MARONEY

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Χ	Χ	Χ	X	X	X	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

BREAK FOR LUNCH

at 11:37 a.m. (1:19)

5. Discussion Items

a) Update on the Fall Opening of Schools

Dr. Addley

at 12:33 p.m. (1:19)

b) Discussion of Athletics

Mr. Chris Manfredonia at 2:06 p.m. (2:52)

MOTION TO REQUEST REVIEW OF ATHLETIC FACILITIES RENTALS AND FEES BY SUMMER 2021:

1st MR. MARONEY

2ND Ms. STEIN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Х	Χ	Χ	X	X	X	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

6. Public Comment

Mrs. Ochman

at 4:21 p.m. (5:07)

Read from the Public Comment email account:

Julie Best, 38 Red Rose Circle and Lori Olson, 16 Little Brook Road (CDSP co-chairs)

7. Adjournment

Mrs. Ochman at 4:25 p.m. (5:11)

MOTION TO ADJOURN:

1st Mr. Brown

2ND Ms. STEIN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	Х	Χ	Χ	X	X	X	Χ	Χ	Χ
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned 4:25 p.m. (5:11)

Respectfully Submitted, Debra Ritchie, Secretary



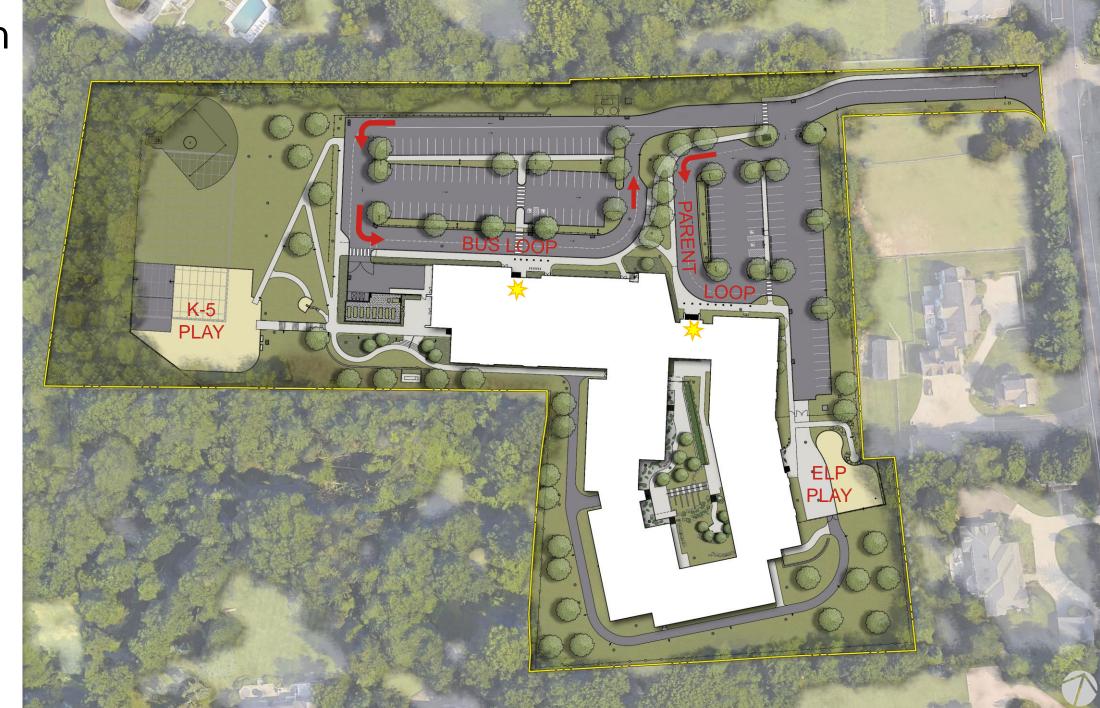




Upcoming Schedule

	DATE	ACTION	
	8/25/20	Presentation at BOE Meeting	
	8/28/20	3 rd Party Code Review Response / Steel Detailing ongoing	
	8/31/20	Meeting with local officials to obtain sign-off for State (form SCG-042)	
	9/1/20 — 9/15/20	OSCGR – PCR Meeting and Follow-up	
	9/16/20 — 10/21/20	Bid Period	
	Nov 2020 – Jan 2022	Construction – Phase 1	
Marity Control of the	Feb 2022 – Feb 2023	Construction – Phase 2	
	Feb 2023 – April 2023	Final Sitework and Project Close-out	

Site Plan



















Courtyard at Amphitheater



















Gymnasium / Platform









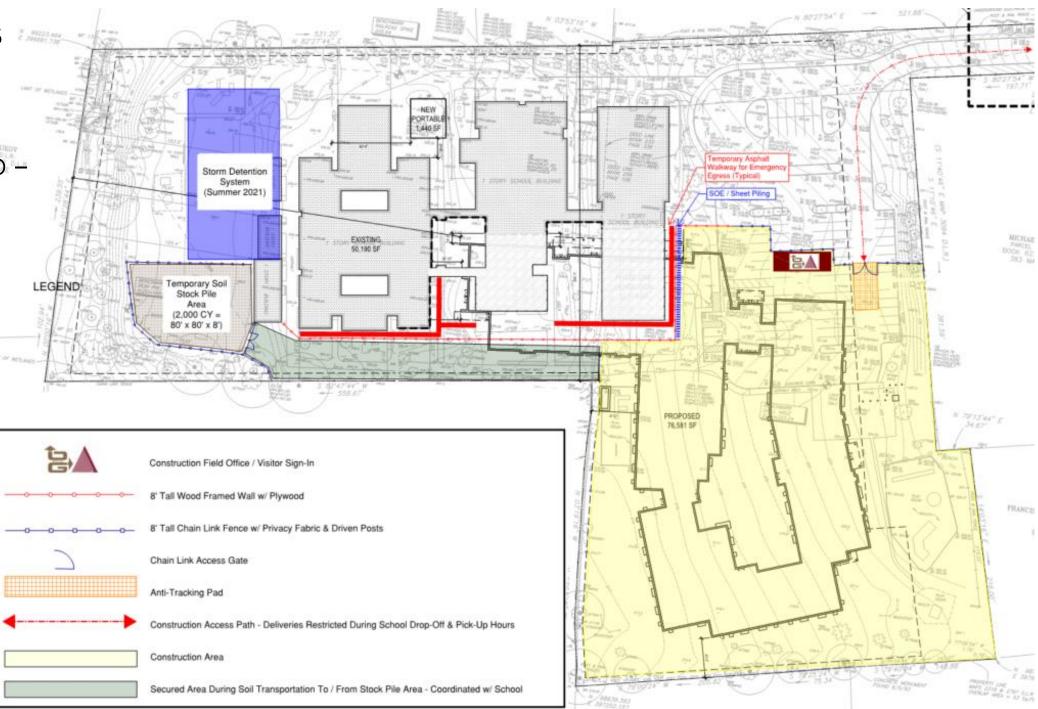




Site Logistics

Phase 1:

November 1, 2020 – March 1, 2022

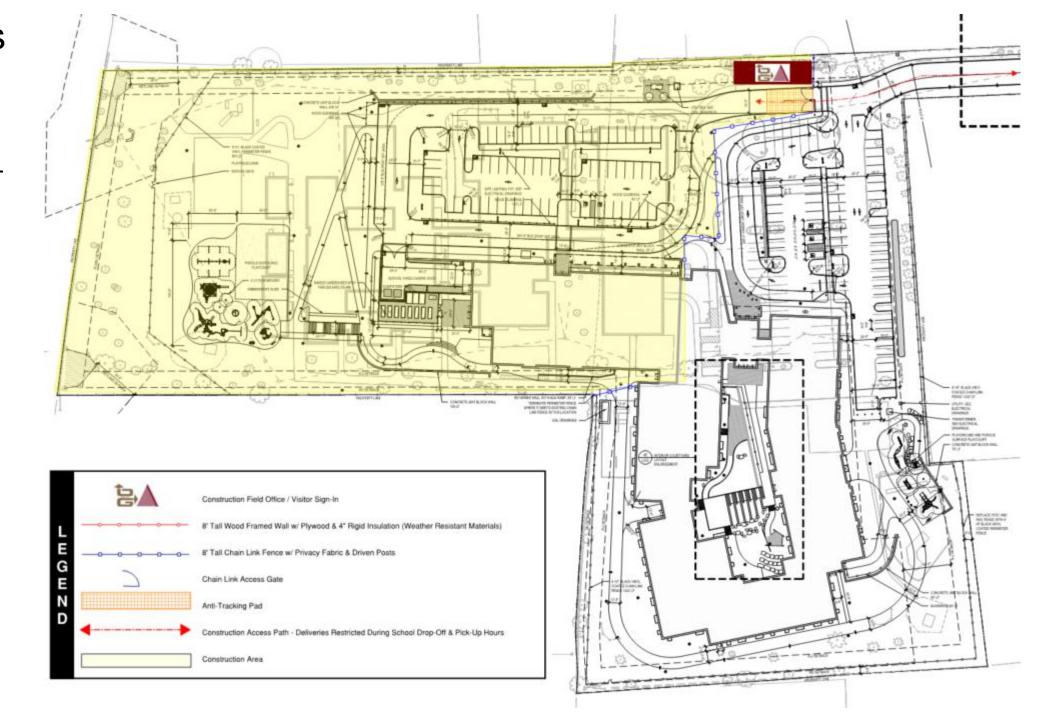


August 25, 2020

Site Logistics

Phase 2:

March 1, 2022 – March 1, 2023



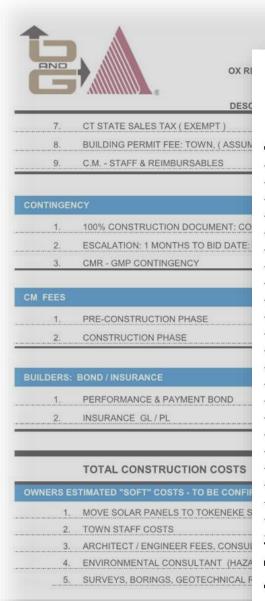
Temporary Plan: Phase 2 August 25, 2020



Cost Estimate

AND	OX RIDGE ELEMENTARY SCHOOL		ľ			06/23/20				
	DESCRIPTION	QTY	U/M	UNIT COST	TOTAL	O&G DDE	VARIANCE "100% CDE - 100% DDE"		06/23/20	VARIAN
7. CT STATE SALES TAX (E)	XEMPT)							TOTAL	O&G DDE	"100% C
8. BUILDING PERMIT FEE: TO	OWN, (ASSUMED WAIVED)							25,000	25,000	
9. C.M STAFF & REIMBURS	SABLES	31	MO		2,443,155	2,443,155		100,000	100,000	
	SUBTOTA	AL:			2,443,155	2,443,155	****	15,000	15,000	
NTINGENCY					W	045 / 7260		15,000	15,000	
W Care and a company of the company	OCUMENT, CONTINCENCY		0/		2000000	4 440 470	(4.440.475)			
			%			1,410,476	(1,410,476)	20,000	20,000	
ESCALATION: 1 MONTHS CMR - GMP CONTINGENCE	TO BID DATE: SEPT. 2020, 4.0% / YR	3.00	%		1,298,043	807,106 1,477,004	(807,106)		967.000	
3. CMR - GMP CONTINGENC	SUBTOTA	Table 1	76		1,298,043	3,694,586	(2,396,543)	867,000 109,665	867,000 109,665	
FEES					1,200,010	0,001,000	(2,000,010)	924,800	924,800	
PRE-CONSTRUCTION PHA	ACE	- 1	LS		162.970	162,970	BINORA	219,330	219,330	
CONSTRUCTION PHASE	40E	2.00	LS %		933.770	1,063,072	/// 20.202\	75,656	75,656	
2. CONSTRUCTION PHASE	SUPTOT		76				(129,303)	35,000	35,000	
	SUBTOTA	AL:			1,096,740	1,226,042	(129,303)	310,000	310,000	
ILDERS: BOND/INSURANCE								35,000	35,000	
PERFORMANCE & PAYME	NT BOND	0.65	%		310,604	353,468	(42,864)			
2. INSURANCE GL/PL		0.85	%		408,815	465,232	(56,417)	13,098	13,098	
	SUBTOTA	AL:			719,419	818,699	(99,281)	105,000 50,000	105,000 50,000	
TOTAL CONSTRUCTION	ON COSTS		: Si	\$504.07	¢ 55.005.000	t 55 400 000	407.570	2,833,697	2,833,697	
TOTAL CONSTRUCTION				\$504.97	\$ 55,365,930	\$ 55,198,360	\$ 167,570	148,500	148,500	
NERS ESTIMATED "SOFT" COSTS -	TO BE CONFIRMED BY OWNER							65,000	65,000	
MOVE SOLAR PANELS TO	TOKENEKE SCHOOL	1	LS		25,000	25,000		50,000	50,000	
TOWN STAFF COSTS		1	LS					8,681,746 \$	8,681,746	
ARCHITECT / ENGINEER F A FINARONMENTAL CONSULTATION		1	LS		2,500,000	2,500,000				\$ 40
4. ENVIRONMENTAL CONSU	JLTANT (HAZARDOUS MATERIALS)	1	LS		90,000	90,000		64,047,676 \$	63,880,106	\$ 16

Cost Estimate



28. MISC. EXPENSES

TOTAL PROJECT COST:

VARIANCE (+ OVER, (UNDER))

PROJECT BUDGET

ESTIMATED TOTAL OF OWNERS "SOFT" COSTS:

1		5.65507(FOAT).005	NSTRUCTION I		ITS		
Ć	8	OX RIDGE ELEMENTARY SCHOOL	OL QTY	U/M	UNIT COST	TOTAL	06/23/20 O&G DDE
	6. TRAFFIC STUDY		1	LS		25,000	25,000
	7. TESTING, INSPECTIONS,	SPECIAL INSPECTIONS	1	LS		100,000	100,000
	8. INDEPENDENT STRUCTU	RAL REVIEW	1	LS		15,000	15,000
	9. INDEPENDENT CODE COI	MPLIANCE (LOCAL) REVIEW	1	LS		15,000	15,000
	10. OTHER CONSULTANTS						
	11. PRINTING, MAILING, ALLO	WANCE	1	LS		20,000	20,000
	12. PROGRAM ADMINISTRAT	VE COSTS - NONE	1	LS			
	13. FURNITURE, EQUIPMENT		578	STDTS	1,500.00	867,000	867,000
	14. TELEPHONE SYSTEM		109,643	SF	1.00	109,665	109,665
	15. TECHNOLOGY EQUIPMENT	NT	1	LS		924,800	924,800
	16. SECURITY SYSTEM		1	LS		219,330	219,330
	17. BUILDER'S RISK INSURAN	ICE	1	LS		75,656	75,656
	18. MOVING EXPENSES, STO	RAGE	1	LS		35,000	35,000
	19. BOND COUNSEL FEES		1	LS		310,000	310,000
	20. LEGAL EXPENSES		1	LS		35,000	35,000
	21. SHORT TERM FINANCING	NONE					
	22. STATE PERMIT FEE (0.26	/ 1000 OF CONST. COST)	1	LS		13,098	13,098
	23. COMMISSIONING		1	LS		105,000	105,000
	24. UTILITIES (DURING CON	STRUCTION)	1	LS		50,000	50,000
	25. OWNERS CONTINGENCY	(FIXED AT \$2,833,697)	5.00	%		2,833,697	2,833,697
	26. REMOVAL OF SOLAR PAN	IEL SYSTEM		LS		148,500	148,500
	27. PRECONSTRUCTION: GRA	ANT APPLICATION SERVICES	1	LS		65,000	65,000

VARIANCE

"100% CDE -100% DDE"

50,000

8,681,746 \$

1,047,676

1.66% \$

64,047,676 \$ 63,880,106 \$

63,000,000 \$ 63,000,000

50,000

167,570

8,681,746

880,106

August 25, 2020

Richard Rudl

Director of Finance and Operations

35 Leroy Avenue, P.O. Box 1167

Darien, CT 06820-1167 TEL: 203-656-7405 FX: 203-656-3502

DATE: August 19, 2020

TO: Dr. Alan Addley, Superintendent of Schools

FROM: Richard Rudl, Director of Finance & Operations

SUBJECT: Enrollment Update

The charts below identify K-12 enrollment as of August 19th. Total enrollment reflects eighteen (18) **more students** than projected. Kindergarten is two (2) sections under budget and grades one through five are one (1) section under budget for a total of three sections under budget K-5.

However, the district needs to add seven teachers due to COVID-19 to allow for physical distancing. These sections include:

- Hindley third grade
- Ox Ridge third grade
- Royle first grade
- Royle fourth grade
- Holmes fourth grade
- Holmes second grade
- Tokeneke fifth grade

Kindergarten:

		Reg	istration	S					
	February	March	April	May	June	July	August	Current Sections	Budgeted Sections
Hindley	49	52	50	56	59	68	69	4	4
Holmes	42	46	47	55	57	59	61	3	4
Ox Ridge	57	57	65	63	67	75	77	4	4
Royle	42	47	69	52	55	59	60	3	3
Tokeneke	52	52	60	64	64	59	58	3	4
Total Kindergarten	242	254	291	290	302	320	325	17	19

Richard Rudl

Director of Finance and Operations

35 Leroy Avenue, P.O. Box 1167 Darien, CT 06820-1167 TEL: 203-656-7405 FX: 203-656-3502

First Grade

	Actual First Grade Enrollment (Aug)	Projected First Grade Enrollment	Budgeted Sections	Enrollment Sections	COVID Sections	Total Sections	Variance to Budget Sections
Hindley	66	66	3	3	0	3	0
Holmes	80	79	4	4	0	4	0
Ox Ridge	77	76	4	4	0	4	0
Royle	57	61	3	3	1	4	+1
Tokeneke	75	67	4	4	0	4	0
Total First Grade	355	349	18	18	1	19	+1

Second Grade

	Actual Second Grade Enrollment (Aug)	Projected Second Grade Enrollment	Budgeted Sections	Enrollment Sections	COVID Sections	Total Sections	Variance to Budget Sections
Hindley	83	84	4	4	0	4	0
Holmes	69	63	3	3	1	4	+1
Ox Ridge	70	66	3	4	0	4	+1
Royle	53	50	3	3	0	3	0
Tokeneke	67	67	3	3	0	3	0
Total Second Grade	342	330	16	17	1	18	+2

Richard Rudl

Director of Finance and Operations

35 Leroy Avenue, P.O. Box 1167 Darien, CT 06820-1167 TEL: 203-656-7405 FX: 203-656-3502

Third Grade

	Actual Third Grade Enrollment (Aug)	Projected Third Grade Enrollment	Budgeted Sections	Enrollment Sections	COVID Sections	Total Sections	Variance to Budget Sections
Hindley	68	68	3	3	1	4	+1
Holmes	79	79	4	4	0	4	0
Ox Ridge	68	70	4	3	1	4	0
Royle	57	61	3	3	0	3	0
Tokeneke	72	68	3	4	0	4	+1
Total Third Grade	344	346	17	17	2	19	+2

Fourth Grade

	Actual Fourth Grade Enrollment (Aug)	Projected Fourth Grade Enrollment	Budgeted Sections	Enrollment Sections	COVID Sections	Total Sections	Variance to Budget Sections
Hindley	85	83	4	4	0	4	0
Holmes	90	85	4	4	1	5	+1
Ox Ridge	72	70	3	3	0	3	0
Royle	56	55	3	3	1	4	+1
Tokeneke	78	74	4	4	0	4	0
Total Fourth Grade	381	367	18	18	2	20	+2

Richard Rudl

Director of Finance and Operations

35 Leroy Avenue, P.O. Box 1167 Darien, CT 06820-1167 TEL: 203-656-7405 FX: 203-656-3502

Fifth Grade

	Actual Fifth Grade Enrollment (Aug)	Projected Fifth Grade Enrollment	Budgeted Sections	Enrollment Sections	COVID Sections	Total Sections	Variance to Budget Sections
Hindley	69	74	4	3	0	3	-1
Holmes	62	61	3	3	0	3	0
Ox Ridge	68	65	3	3	0	3	0
Royle	78	74	4	4	0	4	0
Tokeneke	72	73	4	3	1	4	0
Total Fifth Grade	349	347	18	16	1	17	-1

	<u>Actual</u>	<u>Projected</u>	<u>Budgeted</u>	Enrollment	COVID	<u>Total</u>	<u>Variance</u>
	<u>Enrollment</u>	Enrollment	<u>Sections</u>	<u>Sections</u>	<u>Sections</u>	<u>Sections</u>	<u>to</u>
							<u>Budget</u>
<u>K-5</u>	2,096	2,083	106	103	7	110	+4

Total K-5 Enrollment:

	Total Enrollment	Total Projected	Variance
Hindley	440	447	-7
Holmes	441	441	0
Ox Ridge	432	416	+16
Royle	361	363	-2
Tokeneke	422	416	+6
Total K-5 Enrollment	2,096	2,083	+13

Richard Rudl

Director of Finance and Operations

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Middlesex

Grade	Actual Enrollment (Aug)	Projected Enrollment	Variance
6	361	354	+7
7	392	398	-6
8	397	392	+5
Total	1,150	1,144	+6

Darien High School

Grade	Actual Enrollment (Aug)	Projected Enrollment	Variance
9	353	350	+3
10	352	348	+4
11	368	370	-2
12	321	327	-6
Total	1,394	1,395	-1

Total Enrollment

District	Actual Enrollment (Aug)	Projected Enrollment	Variance
K-5	2,096	2,083	+13
Middle School	1,150	1,144	+6
High School	1,394	1,395	-1
Total	4,640	4,622	+18

Richard Rudl

Director of Finance and Operations

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DATE: August 20, 2020

TO: Dr. Alan Addley, Superintendent of Schools

FROM: Richard Rudl, Director of Finance & Operations

SUBJECT: 2020-2021 Facilities Usage Fee Schedule (proposed)

The Administration is recommending the following increases as outlined in the tables below. They reflect a 3.5% increase rounded up to the nearest dollar. Given there was no increase this past year this would be an average of 1.75% per year over the last two years. The recommended increase was based on comparisons to neighboring districts as well as existing costs to provide rental services to the community.

The following guidelines still apply:

- 1. Town of Darien Waiver: The hourly rental rates are waived for Town of Darien use of facilities (excluding summer camps).
- 2. Girls/Boys/Cub Scouts is exempt during school days. Non-profit rates will apply on weekends.

To be considered a local non-profit or local youth sport group, the following criteria must be met in its entirety:

- 1. The group must have a 501C(3) certification/designation.
- 2. The group must be based in Darien, CT.
- 3. 66% or more of the participants must be Darien residents. (Rosters must be provided).

			FOR	PROFIT RA	TES
NO	ON-PROFIT RA	ΓES			
Facility	2019-2020	2020-2021	Facility	2019-2020	2020-2021
	Rental Rate	Recommended		Rental	Recommended
		Rate		Rate	Rate
Darien High School			Dar	ien High Sch	iool
Auditorium	\$132.65	\$137	Auditorium	\$270.61	\$280
Gymnasium (main)	\$106.12	\$110	Gymnasium (main)	\$132.65	\$137
Gymnasium (lower)	\$79.59	\$82	Gymnasium (lower)	\$116.73	\$121
Cafeteria	\$63.67	\$66	Cafeteria	\$90.20	\$93

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Classroom	\$53.06	\$55	Classroom	\$79.59	\$82

NON-PROFIT RATES			FOR	PROFIT RA	ΓES
Facility	2019-2020	2020-2021	Facility	2019-2020	2020-2021
	Rental Rate	Recommended		Rental	Recommended
		Rate		Rate	Rate
Middlesex		Middlesex			
Auditorium	\$106.12	\$110	Auditorium	\$132.65	\$137
Gymnasium	\$79.59	\$82	Gymnasium	\$106.12	\$110
Cafeteria	\$62.42	\$65	Cafeteria	\$90.20	\$93
Classroom	\$52.02	\$54	Classroom	\$68.98	\$71

NON-PROFIT RATES		FOI	R PROFIT RA	ΓES	
Facility	2019-2020	2020-2021	Facility	2019-2020	2020-2021
	Rental Rate	Recommended		Rental	Recommended
		Rate		Rate	Rate
Elementary			Elementary		
Auditorium (Royle)	\$79.59	\$82	Auditorium (Royle)	\$106.12	\$110
Gymnasium	\$54.65	\$57	Gymnasium	\$79.59	\$82
Cafeteria	\$42.45	\$44	Cafeteria	\$53.06	\$55
Classroom	\$26.53	\$27	Classroom	\$53.06	\$55

Camps					
	2019-2020 Rental Rate	2020-2021 Recommended Rate			
Town Youth Sports	\$26.53 per camper per session	\$27			
YMCA	\$43.51 per camper per session	\$45			

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Fields				
	2019-2020 Rental Rate	2020-2021 Recommended Rate		
Local Youth Sports	\$26.53 per participant per season	\$27		
Elementary Grass	For Profit: \$81.72 per hour or \$41.39 per participant	\$85/\$43		
MMS/DHS Grass	For Profit: \$109.30 per hour or \$55.18 per participant	\$113/\$57		
DHS Turf	For Profit: \$243.45 per hour or \$123.10 per participant	\$252/127		
Team Car Washes	\$106.12/usage	\$110		

	Cı	Custodial Personnel Rates			
	2019-2020 Rental Rate	2020-2021			
		Recommended Rate			
High School	\$69.22 per hour	\$71.58	Monday-Saturday		
	\$91.75 per hour	\$95.44	Sunday		
Middlesex	\$69.22 per hour	\$70.33	Monday-Saturday		
	\$91.43 per hour	\$93.76	Sunday		
Elementary	\$62.49 per hour	\$64.30	Monday-Saturday		
	\$82.75 per hour	\$85.73	Sunday		

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	Mai	Maintenance Personnel Rates			
	2019-2020 Rental Rate	2020-2021 Recommended Rate			
Skilled	\$76.01 per hour	\$78.41	Monday-Saturday		
	\$101.36 per hour	\$104.54	Sunday		
Laborer	\$59.67 per hour	\$60.09	Monday-Saturday		
	\$77.99 per hour	\$80.12	Sunday		

	Auditorium Personnel Rates			
	2019-2020 Rental Rate	2020-2021 Recommended Rate		
Sound/Lighting Manager	\$67.19 per hour	\$67.50	Sunday-Saturday	
Sound/Lighting Technician	\$20.26 per hour	\$20.50	Sunday-Saturday	

Comparisons to Surrounding Towns

District	HS Auditorium	HS Gymnasium	MS Gymnasium
Norwalk	\$200	\$100	\$100
Westport	\$240	\$180	\$180
Greenwich	\$776	\$444	\$340
Darien	\$270.61	\$132.65	\$132.65
Average	\$370.65	\$214.16	\$188.16

^{*}All rates exclude \$125 COVID19 surcharge for additional cleaning.

To: Members of the Board of Education

From: Dr. Alan Addley, Superintendent of Schools

Subject: Draft Board of Education Goals 2020 - 2021

Date: August 21, 2020

Traditionally, the Board of Education's annual goals have been departmental in nature and aligned to Cabinet members' areas of responsibility. As part of its ongoing work, in the upcoming weeks, the Strategic Planning Committee will be proposing multi-year goals for the Board's consideration. The process of formal adoption will likely take a month or two in order to fully complete.

Given the work of the Strategic Planning Committee and the unique challenges before us this coming school year, the Board discussed at its last meeting about the adoption of a few high-level, short-term goals to bridge the formal adoption of longer-term Board goals resulting from strategic planning. The revised goals are presented for further consideration given the Board's discussion and feedback received at the July 28th Meeting:

Goal	Strategic Work	Measures
Support student learning during the pandemic health crisis.	 The Board will provide governance during the COVID-19 pandemic through: Assisting the Superintendent in planning and setting direction for the District. Providing continuity of meetings and engagement with the community. Oversight of management practices and communications. Setting policies and providing financial resources to support the effective implementation of the district's Reopening Plan. Monitoring curriculum & academic standards. 	 The development of a comprehensive and Reopening Plan for the school community Adoption of new/revised policies as necessary Frequency and variety of communications Community participation in Board meetings in the remote settings Regular agenda items that address the implementation of the reopening plan curriculum and academic standards
Complete the Strategic Planning Process.	The Superintendent of Schools will work with Dr. Richard Lemons to complete the work of the Strategic Planning Committee and work with the Board of Education to develop District Mission, Vision, Values and Goals.	 Formal adoption of the District's Strategic Plan that includes the District's Mission, Vision, Values and Goals. Publication and dissemination of the Strategic Plan to students, staff and parents.

3. Advance the district's facility projects.

The administration will support the Board's facilities and capital planning by:

- Working with Northeast Collaborative Architects to evaluate the three elementary schools with portables (Hindley, Holmes and Royle) and the school libraries in coordination with the Library Media Specialists; Facilities; Principals; and, the Director of Instructional Technology to provide a redesign for libraries across the District.
- Supporting the Ox Ridge Construction Project to ensure adherence to the educational specifications and successful planning for a smooth transition to the new school.
- Reviewing the five-year Capital Plan.

- Facilities Committee meetings to discuss the progress of the portable removal / libraries study by Northeast Collaborative.
- Presentation of report and recommendations to the Board of Education from the Northeast Collaborative study.
- Regular Board of Education updates on the Construction and transition plans for the Ox Ridge Elementary Schools
- Potential inclusion of construction/renovation plans into future capital budgets

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5. Teaching & Learning	The Board and Administration will support District strategic efforts to:	
	 Revise and create curricula that represent diverse perspectives and are designed to challenge all learners. 	Updated curriculum units with design expectations for diverse cultural perspectives and differentiation.
	 Provide job-embedded professional learning that supports new challenges educators face related to social and emotional learning needs, technology, and equitable instructional practices. 	Documentation of professional learning focus, outcomes, and teacher feedback from additional professional learning time allocated by the BOE.
	Improve feedback strategies to support teachers as they provide instruction across a variety of new teaching and learning models.	Updated approach for strategic feedback aligned with state guidelines for teacher evaluation.

Contemplated Gift Form (July 7, 2020)

Gift intended for:	Person(s) or Group Of	fering Gift(s)	
(Check appropriate responses)Hindley	Blue Wave Booster Cl	lub	
Ox Ridge Holmes	Contact person-This n	nav he a	
Royle	gift giver or a building Name: Brian Sto	administrator obbie	
Tokeneke	Address: 1 Saltbo Darien	x Lane	
Middlesex Middle School	Tele.: 203.918.607	5	
XDarien High School	Fax.	•	
District		yahoo.com	
<u>Description of proposed gift(s)</u> , including the form in which it (they) will be given (e.g. money, materials, services, etc.) and for what purpose(s). The description has to be sufficiently specific to allow administration to determine whether items 2, 3, or 4 of the guidelines specified in "Administration Regulation 3100-Public Gifts to the Schools" apply.			
DHS Wrestling – One Matt inc	luding freight	\$8,675.00	
	Total:	\$8,675.00	

Please answer the following questions.			
s the value of the gift(s) \$ 500.00 or more?X_YesNo Note: If the proposed gift involves donated materials or services please place an estimated dollar value on them.			
f your answer to the previous question is Yes, please check one of the following categories of value for the proposed gift(s):			
500-1,000X_5,000-10,000			
1,000-2,00010,000-15,000			
2,000-3,00015,000-20,000			
3,000-4,00020,000+			
4,000-5,000			
Do not write below this line			
Status: Date received by Superintendent <u>54,2020</u>			
Notes on actions by Superintendent of Schools-			
Reviewed with Athletic Director:			
Actions, if any, by the Board of Education-			

Final disposition of the gift offer-

Contemplated Gift Form

Person(s) or Group Offering Gift(s)				
_DHSPA				
Contact person-This may be a				
gift giver or a building administrator Name <u>Ellen Dunn, DHS Principal</u>				
Address <u>80 High School Lane</u> <u>Darien, CT 06420</u>				
T. I				
Tele. 203-655-3981				
Fax. e-mail <u>edunn@darienps.org</u>				
Description of proposed gift(s), including the form in which it (they) will be given (e.g. money, materials, services, etc.) and for what purpose(s). The description has to be sufficiently specific to allow administration to determine whether items 2, 3, or 4 of the guidelines specified in "Administration Regulation 3100-Public Gifts to the Schools" apply.				
and tables at DHS				
s sheet				

i icase i	aliawei the lonowill	g questions.
	: If the proposed gift	00.00 or more?XYesNo involves donated materials or ace an estimated dollar value
	nswer to the previou es of value for the pr	s question is Yes, please check one of the following oposed gift(s):
	_500-1,000	<u>X</u> 5,000-10,000
	_1,000-2,000	10,000-15,000
	_2,000-3,000	15,000-20,000
	_3,000-4,000	20,000+
-	_4,000-5,000	
		Do not write below this line
Status:	Date received by Se	uperintendent Aug 7020
	Notes on actions by	y Superintendent of Schools-
	Discussia Visit to h	igh school location
	Actions, if any, by t	the Board of Education-
	Final disposition of	the gift offer-

Contemplated Gift Form

Gift intended for: (Check appropriate responses)	Person(s) or Group Offering Gift(s)
Hindley Holmes Ox Ridge	Holmes PTO
Royle	Contact person-This may be a gift giver or a building administrator Name Paula Bleakley
Tokeneke	Address 10 Hoyt Street Davien, CT
Middlesex Middle School	06820
Darien High School	Tele. <u>203 - 353 - 431 </u>
District	e-mail PBleakley @ davenps.org
(e.g. money, materials, services, etc.) a nas to be sufficiently specific to allow a	g the form in which it (they) will be given and for what purpose(s). The description dministration to determine whether items Administration Regulation 3100-Public
1) Four fans to be installed	ed in gymnesium.
2) Eight pichic tables to	inchese outside scating.
3) Wood bench	
All gifts will be given a	s materials.

is the v Note	alue of the gift(s) \$ 500.0 c: If the proposed gift inv services, please place on them.	Of or more? YesNo olves donated materials or an estimated dollar value			
If your a	answer to the previous q ies of value for the prop	uestion is Yes, please check one of the following osed gift(s):			
	_500-1,000	5,000-10,000			
	1,000-2,00010,000-15,000				
	_2,000-3,000 _	15,000-20,000			
	_3,000-4,000 _	20,000+			
	_4,000-5,000				
	Do	not write below this line			
Status:	Date received by Supe	erintendent 7/23/20			
Notes on actions by Superintendent of Schools- Discussion with principal of Dird facilities Visit to gymnasium.					

Actions, if any, by the Board of Education-

Final disposition of the gift offer-



Memorandum

DATE:

August 17, 2020

TO:

Dr. Alan Addley, Superintendent of Schools

FROM:

Richard Rudl, Director of Finance & Operations

SUBJECT:

Year-end Financial Report FY 20

Enclosed please find the attached:

1. Unaudited Year End Financial report for fiscal year 2020.

- 2. Financial update on Covid-19 Impact to Financials (FY 2021 Financial Report will include a new cost center for COVID items as previously discussed).
- 3. List of accounting adjustments for June 2020 within Broad Categories
- 4. PowerPoint

Highlights of the Year-End Financial Report for FY 2020:

Fiscal Year 2020 ended with a surplus of \$569,507 or 0.57%. The General Education RC's had a surplus of \$489,711 with the Special Education RC's a positive surplus of \$79,796.

These results include the BOE approved pre-purchase of iPads, routers, uniforms and textbooks. This amount totaled \$387,700.

The highlights of that surplus include:

RC 1 (Darien High School):

- Salary savings \$5,070.
- Student Interns ended the year with a positive balance of \$600.
- Substitute's ended the year with a positive balance of \$42,899.
- Various operating accounts, such as textbooks, periodicals, supplies and police ended the year with a positive balance of \$34,622.

RC 2 (Fitch Academy):

- Salary savings of \$5,008.
- Various operating accounts, such as computer supplies and leases ended the year with a positive balance of \$8,696.

RC 3 (Middlesex Middle School):

- Salary savings of \$13,384.
- Student Interns ended the year with a positive balance of \$600.
- Substitute's ended the year with a positive balance of \$28,699.
- Various operating accounts, such as textbooks, periodicals, supplies and police ended the year with a positive balance of \$29,919.

RC5 (Hindley):

- Salary savings of \$9,147.
- Student Interns ended the year with a positive balance of \$600.
- Substitute savings of \$1,101.
- Various operating accounts, such as textbooks, periodicals, supplies and police ended the year with a positive balance of \$10,849.

RC7 (Holmes):

- Salary savings of \$28,028.
- Student Interns ended the year with a positive balance of \$7,800.
- Substitute savings of \$759.
- Various operating accounts, such as textbooks, periodicals, supplies and police ended the year with a positive balance of \$2,719.

RC8 (Ox Ridge):

- Salary savings of \$2,090.
- Student Interns ended the year with a positive balance of \$600.
- Substitute savings of \$200.
- Various operating accounts, such as textbooks, periodicals, supplies and police ended the year with a positive balance of \$5,655.

RC 9 (Royle)

- Salary savings of \$8,428.
- Substitute savings of \$3,538.
- Various operating accounts, such as textbooks, periodicals, supplies and police ended the year with a positive balance of \$13,426.

RC 10 (Tokeneke):

- Salary savings of \$5,357.
- Substitute savings of \$2,488.
- Various operating accounts, such as textbooks, periodicals, supplies and police ended the year with a positive balance of \$21,893.

RC11 (Athletics and PE):

- Custodial overtime for the YCMA ended the year with a favorable balance of \$2,354.
- Weight room ended the year with a favorable balance of \$3,700.
- Interscholastic stipends ended the year with a favorable balance of \$13,789.
- Intramurals ended the year with cumulative savings of \$29,171.

- Athletic transportation ended the year with a favorable balance of \$110,540.
- Sport's officials ended the year with a favorable balance of \$44,975.
- Various operating accounts such consumables, teaching supplies, training supplies ended the year with a favorable balance of \$3,723.
- The pre-purchase of fall and winter uniforms left a year-end deficit of \$33,685 in interscholastic account.

RC12 (Maintenance):

- Salary savings of \$293.
- Overtime savings of \$9,521.
- The suspension of regular services for trash removal services resulted in a year end savings of \$12,436
- The suspension of cleaning services with our outside cleaning company resulted in a year-end savings of \$47,321.
- Emergency repairs to the refrigerators at Tokeneke, Middlesex and Darien High School resulted in emergency repairs in a deficit of \$36,651. This expense would have typically been paid for out of the food service fund however given we collected no revenue from March through June this expense hit facilities.
- Various operating accounts such as fire alarms, consultant services, custodial supplies, and professional meetings ended the year with a favorable balance of \$25.051.
- Snow removal ended the year with a favorable balance of \$4,268.
- Field and Building rental revenue ended the year with \$125,122 collected, which was \$86,678 short of budget. We did lose an anticipated \$87,400 in revenue from 22 groups due to school closure.

RC 13 (Music):

- Salary savings of \$704.
- Various operating accounts, such as textbooks, periodicals, supplies and police ended the year with a positive balance of \$11,191.
- Various equipment accounts ended the year with a favorable balance of \$117.

RC 14 (Art):

- Various operating accounts, such as classroom reference, periodicals, and teaching supplies ended the year with a positive balance of \$11,581.
- Replacement art equipment ended the year with a favorable balance of \$74.

RC 15 (Technology):

- Salary savings in the copy center of \$441.
- Various operating accounts such as local travel, software, wide area network, repairs and services ended the year with a favorable balance of \$1,961.
- Approval to pre-purchase iPads and Elementary Routers left a year-end deficit of \$205,468.

RC 16 (Administration):

- Superintendent contractual expenses left a year-end surplus of \$4,951.
- Consultant services left a positive \$4,875 variance, as we were able to secure a reduction to the transportation study.
- Legal fees left a year-end positive balance of \$46,458.
- Various operating accounts such as mailing expenses, office supplies, dues and memberships and printing left a year-end positive balance of \$17,519.

RC 17 (Health):

- Substitute's savings of \$12,454.
- Various operating accounts such as health supplies travel and audiometer repairs left a year-end positive balance of \$16,431. This balance was previously encumbered but vendors could not fulfill the order, which opened up this balance of funds.

RC 18 (Personnel):

- Budget Control was not utilized and left a positive balance of \$263,360.
- Long-term substitutes left a positive balance of \$18,676.
- Substitutes for professional development left a positive balance of \$13,024.
- Various operating accounts such as dues and memberships, recruitment, and travel left a year end positive balance of \$15,472.

RC 19 (Curriculum):

- Salary savings of \$1,094.
- Various operating accounts such as local travel, resource materials, ESL resources, professional development, and field trips left a year-end positive balance of \$32,725.
- Approval to pre-purchase Textbooks left a deficit of \$129,280.

RC 20 (Finance):

- Auditing Services ended the year with a favorable balance of \$184.
- Various operating accounts such as travel, memberships and professional development left a year-end favorable balance of \$1,221.

RC 21 (Library):

 Various operating accounts such as accessions, resource materials, subscriptions, memberships, supplies left a year-end balance of \$25,530.

RC 22 (Technology Education):

• Various operating accounts such as teaching supplies, repairs, classroom reference and office supplies left a year-end favorable balance of \$7,350.

RC 23 (Continuing Education/Summer School)

 Adult Education Contracted Services has a positive forecast of \$5,000. We have confirmed with Stamford Public Schools we have four less adults participating in

- the Adult Education program and as a result, we will spend less for these services than previously anticipated or experienced in previous years.
- Various operating accounts such as consulting services, mailing expenses, teaching supplies, office supplies, and printing left a year-end positive surplus of \$50.560.
- Summer School revenue remained under budget by \$427,565.

RC 24 (Special Education):

- Salary savings of \$67,888.
- Substitute's savings of \$39,090.
- Homebound tutoring year-end savings of \$16,810.
- Contracted speech year-end savings of \$3,751.
- Contracted occupational therapy year-end savings of \$800.
- Contracted physical therapy year-end savings of \$1,193.
- Consulting services ended the year with a positive balance of \$81,315.
- Legal services ended the year with a positive balance of \$52,935.
- Various operating accounts such as textbooks, teaching supplies, pupil evaluation and memberships ended the year with a favorable balance of \$2,996.
- Transportation ended the year with a favorable balance of \$26,313.
- Tuition Public Schools is ended the year with a positive variance of \$40,885.
- Tuition Non Public ended the year with a positive variance of \$35,950.
- All Excess Cost receipts have been received. We received \$2,566,258, which is \$(284,840) less than budget. The entitlement cap has been set at 70.89% reduced from the previously announced 74.8%. As mentioned in previous reports we are anticipating an excess cost adjustment during the audit for changes that occurred between the March 1st filing and year-end due to school closure. This adjustment is attached to the April 2021 ECS payment sent to the Town. Typically, this adjustment is minimal in nature but given the closure, we are anticipating this adjustment to be in excess of \$250,000 in lost revenue.

RC 25 (Fixed):

- Regular transportation ended the year with a favorable balance of \$17,062.
- Fuel oil/natural gas ended the year with a favorable balance of \$32,615.
- Water ended the year with a deficit of \$9,289.
- Electricity ended the year with a favorable balance of \$27,384.
- Telephone ended the year with a favorable balance of \$2,526.
- Sewer Service ended the year with a favorable balance of \$3,923.
- Workers Compensation has a positive year-end balance of \$1,109.
- Health insurance ended the year with a favorable balance of \$158.571.
- Medicaid reimbursement revenue has been received in the amount of \$7,138.

RC 26 (Early Learning Program)

- Salary savings of \$30,346.
- Substitute savings of \$2,200.

- Various operating accounts such as textbooks, teaching supplies, and professional development total savings of \$8,832.
- ELP Tuition is forecasted at a negative variance of \$46,673. We have not received the number of paying students as anticipated. This year we received 47 paying students compared to 62 students in the previous year. As a result, the revenue line item will fall short of budget. Below is a breakdown of collection of tuition:

Gross Tuition (47 Students at \$6,651)	\$312,597
Pro-Rated for students who started	\$(28,031)
late or left early	, , , , , , , , , , , , , , , , , , ,
Pro-Rated for students reclassified as	\$(3,752)
Special Education	
Non Refundable deposits for students	\$3,900
who did not attend	
2% discount for parents paying in full	\$(1,499)
Refunds	\$(7,294)
Total	\$275,921

RC	Fiscal Year	Fiscal Year 2020	Forecasted Balance
	Adjusted Budget	Forecast	
RC 1 Darien High School	\$13,388,197	\$13,305,006	\$83,191
RC 2 Fitch Academy	\$485,022	\$471,318	\$13,704
RC 3 Middlesex	\$10,416,402	\$10,343,800	\$72,602
RC 5 Hindley	\$3,659,473	\$3,635,150	\$24,323
RC 7 Holmes	\$3,459,361	\$3,420,056	\$39,305
RC 8 Ox Ridge	\$3,581,212	\$3,572,668	\$8,544
RC 9 Royle	\$3,178,660	\$3,153,268	\$25,392
RC 10 Tokeneke	\$3,390,119	\$3,360,380	\$29,739
RC 11 Athletics	\$1,830,041	\$1,655,473	\$174,568
RC 12 Maintenance	\$3,268,748	\$3,293,177	\$(24,429)
RC 13 Music	\$274,192	\$262,180	\$12,012
RC 14 Art	\$108,752	\$97,098	\$11,654
RC 15 Technology	\$3,028,776	\$3,231,841	\$(203,066)
RC 16 Administration	\$1,018,692	\$944,889	\$73,802
RC 17 Health	\$871,263	\$842,321	\$28,942
RC 18 Personnel	\$1,252,617	\$942,086	\$310,532
RC 19 Curriculum	\$2,316,903	\$2,412,365	\$(95,462)
RC 20 Finance	\$590,235	\$588,511	\$1,724
RC 21 Library/Media	\$185,958	\$159,838	\$26,119
RC 22 Technology Education	\$49,977	\$42,501	\$7,476
RC 23 Summer School	\$(60,890)	\$311,116	\$(372,005)

RC 24 Special Education	\$23,345,238	\$23,260,147	\$85,091
RC 25 Fixed Expenditures	\$19,293,835	\$19,052,792	\$241,044
RC 26 ELP	\$1,185,626	\$1,190,921	\$(5,295)
Total	\$100,118,409	\$99,548,902	\$569,507

There are no transfers to close the year.

Memorandum

DATE:

August 17, 2020

TO:

Board of Education

FROM:

Dr. Alan Addley, Superintendent of Schools

Richard Rudl, Director of Finance & Operations

SUBJECT: Fiscal Year 2020 COVID 19 Expenditures

Included below are some additional financial details based on the Year-End Financial Report highlighting some of the major changes due to the closure of school due to COVID-19.

Direct Expenses:

Description of Item	Expenses	-
Custodial Overtime during the first week of closure to sanitize the buildings	\$18,264	
Field signs indicating closure	\$4,532	
Gloves, Masks, Thermometers, Supplies	\$66,641	
Technology upgrades, software, hot spots and devices	\$67,550	
eBooks	\$18,757	-
Nurse training	\$165	
Total	\$175,909	

Food Service Reclassification:

Due to school closure, we were unable to generate revenue from food sales but were still required to fund staff and operate the grab and go lunch program. These expenditures were moved from the Food Service Fund to the Operating budget as detailed in a previous finance committee meeting:

Description of Item	Expenses	
Sodexo Contract	\$71,248	
Health Insurance	\$131,152	
FICA	\$58,743	

DARIEN PUBLIC SCHOOLS

Total	\$311,028	
Emergency Repairs to Refrigerators	\$36,650	
Point of Sale	\$5,190	
Propane	\$8,045	

ELP Revenue: We lost the following ELP revenue due to two withdrawals.

Description of Item	Expenses
ELP Tuition	\$3,419

Building and Field Rentals:

Description of Item	Expenses
Building & Field Revenue	\$87,400

Total of all items: \$577,756

We have provided a list of the expenditure, check number, purchase order, munis report for all the direct expenses to the Town of Darien to attempt reimbursement from FEMA.

Darien Board of Education

Highlights of Year-End Financial Report FY 2020

Total Year-End Balance

\$527,384

\$569,507

The FY20 financial report shows a year-end positive balance of \$569,507 or 0.57%

The General Education RC's forecast a current surplus of \$489,711

Special Education RC's (24 & 26) forecast a current surplus of \$79,796.

Salaries: The positive variance within salaries is largely attributed to the following

Salary Savings: \$182,607

Substitutes: \$165,127

Budget Control: \$263,360

Student Interns: \$10,200

Athletics: \$49,015

Overtime: \$9,521

Homebound Tutoring/Contracted Svcs: \$26,053

Total Salary Results: \$705,884

Operating: The positive variance within operating is largely attributed to the following

Various Operating Accounts: \$373,501

Facilities Services: \$52,425

Officials: \$44,975

Transportation: \$141,184

Legal Fees: \$99,393

Pre-Purchased Textbooks & Uniforms: \$(193,245)

Special Education Consulting Services: \$77,815

Tuition Public/Non Public Schools: \$76,835

Total Operating Results: \$672,883

Fixed: The positive variance within fixed is largely attributed to the following

Regular Transportation: \$17,062

Insurance: \$158,571

Workers Compensation: \$1,109

Utilities: \$57,159

Total Fixed Results: \$233,901

Equipment: The negative variance within Equipment is largely attributed to the following

Pre-Purchase of iPads and Routers: \$(205,468)

Various RC Equipment Savings: \$920

Total Equipment Results: \$(204,548)

Revenue: The negative variance within revenue is largely attributed to the following

Excess Cost: \$(284,820)

Field and Building Rentals: \$(86,678)

Summer School: \$(427,565)

ELP Tuition: \$(46,673)

Medicaid Reimbursement: \$7,138

Total Revenue Forecast: \$(838,618)

Personnel	\$67,219,107	\$66,513,223	\$705,884	1.05%
Operating	\$17,202,031	\$16,529,148	\$672,883	3.91%
Fixed	\$19,631,506	\$19,397,601	\$233,905	1.19%
Equipment	\$672,571	\$877,118	\$(204,547)	-30.41%
Total Expenditures	\$104,725,215	\$103,317,090	\$1,408,126	1.34%
Revenue	\$(4,606,806)	\$(3,768,188)	\$(838,618)	18.20%
Net Budget	\$100,118,409	\$99,548,902	\$569,507	0.57%

Memorandum

DATE:

August 17, 2020

TO:

Board of Education

FROM:

Dr. Alan Addley, Superintendent of Schools

Richard Rudl, Director of Finance & Operations

SUBJECT: FY 2021 Re-opening Expenses

As discussed previously for fiscal year 2021 we will be adding a cost center to the monthly financials that will identify re-opening expenditures in a clear manner. This cost center will show no budget until either a transfer is approved by the Board of Education to fund an item/items or a supplemental appropriation is approved by the Board of Education, Board of Finance and RTM.

This cost center will be included in the FY21 monthly financial report that we bring to the Finance Committee and full Board of Education.

In order to provide an estimate of where we currently stand with re-opening expenditures we have included a schedule outlining the current areas of need and the projected cost as it stands. The items are categorized under the following areas:

- Staffing
- Facilities
- Technology
- Materials
- Transportation

There are still a number of items that remain unknown currently, which include

- Electricity demand the district will see to purge our HVAC systems each day
- Staffing costs for unfilled positions. Teaching positions have been reflected as a MA, Step 10 plus employee plus one benefits.
- Substitute costs for staff who potentially might be out due to the need to self-quarantine.
- Custodial overtime to cover any staff who potentially might be out due to the need to selfquarantine.

Currently we are anticipating the needs to be \$1,742,494 with \$134,611 be reimbursed by the Connecticut State Department of Education for a total need of \$1,607,883.

Quantities of items ordered:

We have ordered:

DARIEN PUBLIC SCHOOLS

- In excess of 50,000 PPE's including disposable masks, re-usable masks, clear masks, and face shields.
- In excess of 50,000 gloves.
- Isolation gowns (1,000) and shoe covers (1,500).
- 82 handwashing stations to be dispersed among the seven schools.
- 69 touchless hand sanitizer stations to be dispersed among the seven schools.
- 16 storage containers to be dispersed among the seven schools to store furniture that was previously in classrooms to help maximize social distancing.
- 450 ipevo document cameras.
- 10 view sonic displays to turn conference rooms into classrooms.
- 7 bike racks to accommodate students who have opted out of transportation and have chosen to ride bikes to school. The bike racks will be deployed to Tokeneke, Royle, Hindley, and the Middle School.

Darien Public Schools Anticipated Re-Opening Cost Estimates

Category	Description	Г	Amount	CSDE Reimbursable	ī	Total
Staffing	3rd Grade Teacher at Hindley	\$	94,921	\$.	\$	94,921
Staffing	2nd Grade Teacher at Holmes	\$	90,305	\$ · \$ ·	\$	90,305
Staffing	4th Grade Teacher at Holmes	\$	90,305	\$.	\$	90,305
Staffing	1st Grade Teacher at Royle	\$	90,305	\$ -	\$	90,305
Staffing	4th Grade Teacher at Royle	\$	72,616	\$ -	\$	72,616
Staffing	5th Grade Teacher at Tokeneke	Š	90,305	\$ -	\$	90,305
Staffing	3rd Grade at Ox Ridge	\$	90,305	\$ -	\$	90,305
Staffing	7 Part Time Custodians	\$	151,074	\$ -	\$	151,074
Staffing	4 LPN's	\$	242,268	\$.	ş	242,268
Staffing	0.2 FTE Nurse	Ś	13,973	\$ -	\$	13,973
Staffing	Staff Development	\$	30,000	\$.	\$	30,000
Staffing	Substitute Coverage due LOA due to COVID	- '	TBD	\$ -	ľ	TBD
Subtotal		Ś	1,056,377	\$ -	S	1,056,377
		ľ	-,,,,	*		_,030,011
Facilities	Plexiglas Partitions	\$	155,319	\$ -	\$	155,319
Facilities	Handwashing Stations	\$	90,000	\$ -	\$	90,000
Facilities	Touchless Hand sanitizer Stations	\$	-	\$ 42,000	\$	42,000
Facilities	PPE's	\$	38,808	\$ -	\$	38,808
Facilities	Bike Racks	\$	2,625	\$ -	\$	2,625
Facilities	Custodial Supplies (Wipes, Mops, Sprays)	\$	30,000	\$ -	\$	30,000
Facilities	HVAC Independent Evaluation & Repairs	\$	11,200	\$ -	\$	11,200
Facilities	Storage Boxes	\$	7,902	\$ -	\$	7,902
Facilities	Signage	\$	1,010	\$ -	\$	1,010
Facilities	Tents		TBD	\$ -	\$	-
Facilities	Elementary Library Air Conditioning units and electric upgrade	\$	12,000	\$ -	\$	12,000
Facilities	Custodial Overtime for cleaning		TBD	\$ -	\$	· ·
Facilities	Increased Electricity due to HVAC purge		TBD	\$ -	\$.
Facilities	Food Delivery Carts	\$	434	\$ -	\$	434
Subtotal		\$	349,298	\$ 42,000	\$	391,298
Technology	Increased Internet Speed from 2gb to 3gb		12 200		٦	12.200
Technology	Enhancement to Firewall	\$	13,200	\$ -	\$	13,200
Technology	Charging Stations for elementary devices	\$	45,600	\$ -	\$	45,600
Technology	Document Camera's	\$	-	\$ 18,999	\$	18,999
Technology	K-2 Chromebook Covers	\$	25,007	\$ 45,635	\$	45,635
Technology	View Sonics to turn conference rooms to classrooms	\$	26,007	\$ - \$ -	\$	26,007
Technology	Zoom Renewal	1 '	39,475	*	\$	39,475
Technology	Zoom Participant Upgrade	\$	22,000	\$ -	\$	22,000
Technology	Screencastify	\$	900	÷ -	\$	900
Technology	Book Creator	\$	-	\$ 8,750	\$	8,750
Technology	SeeSaw	\$	•	\$ 13,500	\$	13,500
Technology	Additional Devices	\$	14750	\$ 5,727	\$	5,727
Subtotal	Additional Devices	\$	14,250	\$ -	\$	14,250
Jubiolai		1,	161,432	\$ 92,611	\$	254,043
Materials	Art Materials	\$	7,926	ł	\$	7,926
Materials	Literacy Materials	\$	11,438		\$	11,438
Materials	Math Materials	\$	12,572		\$	12,572
Subtotal		\$	31,936	\$ -	\$	31,936
Transportation	Due Carlandon					
Transportation Subtotal	Bus Sanitation	\$	8,840		\$	8,840
วนมเบเส		\$	8,840	\$ -	\$	8,840
Total Projected Expend	litures	\$ 1	,607,883	\$ 134,611	\$ 1	,742,494

Darien Public Schools Monthly Financial Report 2019-20

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TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	LIBRARY MEDIA ASSISTANTS	TEACHER AIDES	LIBRARY SECRETARY	GUIDANCE SECRETARIES	PRINCIPAL/DIRECTOR SECRETARY	GUIDANCE	LIBRARIANS	STUDENT INTERNS	SUBSTITUTE TEACHERS	TEACHERS OF THE GIFTED	TECH ED. TEACHERS	SOCIAL STUDIES TEACHERS	SCIENCE TEACHERS	READING TEACHERS	PHYSICAL ED. TEACHERS	MUSIC TEACHERS	MATH TEACHERS	FOR. LANG. TEACHERS	ENGLISH TEACHERS	COMPUTER TEACHERS	BUSINESS TEACHERS	ART TEACHERS	CURRICULUM SUPERVISION	DIRECTOR OF GUIDANCE	ASSISTANT PRINCIPAL	PRINCIPAL	BURSAR/ADMINISTRATIVE ASSIST	RC-1 DARIEN HIGH SCHOOL	
11,761,381	203,772	518,546		358,270		114,973	209,234	537,249	158,501	29,194	65,448	41,714	232,059	1,384,955	1,623,615	112,430	532,300	218,493	1,089,417	1,118,398	1.569,758	41,933	72,780	416,895	172,068	139,047	508,594	194,648	97,091	2016 - 2017	
12,378,407	197,533	\$19,955		329,868	,	117,254	215,492	597,325	165,842	30,000	85,289	28,411	246,833	1,431,547	1,663,869	116,719	564,869	227,764	1,187,831	1.155,671	1,607,149	42,386	75,526	415,024	452,535	142,636	453,681	199,028	108,370	2017 - 2018	1
12,608,428	226,343	\$01,114	,	343,109		119,596	219,873	625,464	173,268	30,600	97,532	21,843	258,989	1,513,299	1,599,946	115,088	584,906	236,655	1.256,495	1.084,511	1,655,301	42,924	78.346	403,199	482,285	140,402	482,582	203,506	111,252	2018 - 2019	
13,248,657	220,589	533,919	,	350,761	,	122,288	224,974	657,023	180,225	31,200	92,563	30.237	270,037	1,566,790	1,687,521	116,676	606,061	245,808	1,299,358	1,160,037	1,707,470	43,517	81,999	417,867	600,409	157,205	524,546	208,085	111,494	APPRO	
(101,794)	30,098	13,555	,	4,531	,	,	(30,160)	(634)	٠	,		(16,095)	,	(36,597)	(29,879)	,	,	63	(9.162)	15,747	(59,636)	٠		13,011	9,539	,	(5.065)		(1,109)	ADJ.	70000
13,146,863	250,687	547,474	,	355,291	,	122,288	194,815	656,389	180,225	31,200	92,563	14,141	270,037	1,530,193	1,657,641	116,676	606,061	245,871	1,290,195	1,175,783	1,647,834	43,517	81,999	430,879	609,948	157,205	519,481	208,085	110,385	BUD.	18.546
13,098,294	250,605	546,336	,	355,291	٠	122,287	194,815	656,389	180,225	30,600	49,664	14,141	270,037	1,529,976	1,656,605	116,676	606,061	245,807	1,290,195	1,175,783	1,647,266	43,517	81,999	430,658	608,206	157,205	519,480	208,085	110,384	EXP	
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48,570	83	1,137	,	,	,	0	(0)	٠	0	600	42,899	0	0	217	1,036	(0)	0	63	0		569	(0)	(0)	221	1,742	0	0	(0)	_	BUD.	* 47 *
13,098,294	250,605	\$46,336	,	355,291	,	122,287	194,815	656,389	180.225	30,600	49,664	14,141	270,037	1,529,976	1,656,605	116,676	606,061	245,807	1,290,195	1,175,783	1,647,266	43.517	81,999	430,658	608,206	157,205	519,480	208,085	110,384	CAST	EOSE T
147,27		7.00	,	9.00		2.00	4.00	8.00	1.80			0.22	2.80	18.44	18.45	1.00	6.00	2.50	15.60	13,40	19.16	0.40	1,00	\$.60	4.40	1.00	3,00	1.00	1.50	STF	
48,570	803	1,137	•	,	,	0	(0)	,	0	600	42,899	0	0	217	1,036	(0)	0	63	0	0	569	(0)	(0)	221	1,742	0	0	(0)	_	EST.	TO CAN
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REVENUE	TOTAL DARIEN HIGH SCHOOL 12,016,483	TOTAL EQUIPMENT	123012 NEW MATHEMATICS EQUIPMENT	123020 NEW CLASSROOM FURNITURE	123001 NEW FURNITURE/EQUIP	EQUIPMENT	TOTAL OPERATING	102003 OTHER STUDENT ACTIVITIES	83003 RENTAL/LEASE OF EQUIPMENT	72044 REPAIRS AND SE		72038 EDP EQUIPM	72016 CLASSROC	Ш	25030 COMPU											_	Ш	23004 RESOL			22003 TEXTBO	22002 TEXTBO	OPERATING
REVENUE		TOTAL EQUIPMENT	NEW MATHEMATICS EQUIPMENT	NEW CLASSROOM FURNITURE	NEW FURNITURE/EQUIP	EQUIPMENT	TOTAL OPERATING	OTHER STUDENT ACTI	RENTAL/LEASE OF	REPAIRS AND SE	MICROSCOPE	EDP EQUIPM	CLASSROC	POLICE A	COMPU	DUES A	COMP	HAND	TEMP	GUIDA	GRADO	PROFE	PROFE	MISC (GENER	SCIENC	AUDIO	RESOL	PERIO	CLASSI	TEXTBO	TEXTBO	OPERA
	12,016,4				ш			VITIES	EQUIPMENT	REPAIRS AND SERVICE CONTRACT	REPAIRS	EDP EQUIPMENT REPAIRS	CLASSROOMS/CORRIDORS/AUDITRIL	POLICE AND FIRE SERVICES	COMPUTER SOFTWARE & SUPPLIES	DUES AND MEMBERSHIPS	COMPUTER INSTRUCTION SUPPLIES	HANDBOOK PRINTING	TEMPORARY HOURLY SERVICES	GUIDANCE MATERIALS	GRADUATION EXPENSES	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY PURCHASE	MISC OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	SCIENCE TEACHING SUPPLIES	AUDIO VISUAL CONSUMABLES	RESOURCE MATERIALS	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	ATING
	2	13,002	2,488	4	10,514		242,100	14,865		1,241	535	٠	8,469	16,204		12,953		11,488	20,254	2,344	23,203	5,984		19,732	17.042	30,812	5,823	3,407	255	501	10,850	36,140	ACTUAL 2016 - 2017
	12,627,891				-		249,484	11,420		2,250	481		8,440	49,568	93	12,989	¥	6,805	19,846	2,327	23,603	6,700		21,823	10.634	29,616	3,352	2,095	1,422	,	4,106	32,007	ACTUAL 2017 - 2018
	12,881,729	21,994	3,070	,	18,924		251,307	16,980		2,250	678	,	8,500	29,366		14,049	×	8,938	26,625	2.104	22,661	6,700	294	21.955	15.860	32,219	3,250	1,897	1,049	,	8,653	27,277	ACTUAL 2018 - 2019
Orig. Bud	13,507,839	•		•			259,183	17,000		2,250	1,200		8,500	21,712	1000	14,785	1.4.1	12,000	27.720	2,600	25,725	8.331	350	22,000	17,000	35.750	3,250	2,750	935	,	8,200	27,124	ORIG APPRO
Adjust.	(108,643)	•	4	•			(6,849)		•	(1,650)		,	93	(695)	٠	(70)	£	5.	8.311	e,	237	(2.640)		(5.237)		(1,000)		(000,1)	,	•	(3,105)		TRFRS ADJ.
	13,399,197		,	,	-		252,334	17,000		600	1,200	-	8,500	21,017	4	14,715	٠	12,000	36 031	2 600	25 962	5,691	350	16.763	17 000	34.750	3,250	1,750	935		5,095	27,124	REV. BUD.
Rev. Received	13,316,006	,	,		·		217,712	16,966		554	729	, 5	4,542	15,921		14,568		7,331	36.031	2,600	17.694	3.467	350	14.151	16 91	33 184	2,474	‡23	246		2,492	27,076	YTD EXP
-	•	•					•			,	,	, ;	.	,	-	×	٠				e :	c	٠	,								1	ENCUM. REQUES.
	83,191	,	-	,	,		34,622	34	,	46	471		3,958	5,0%		147		4.669	0		8.268	2 224	0	2612	86	1 \$67	776	1.327	689		2,603	48	AVAII. BUD.
Rev. Forecast	13,316,006	,		,			217,712	16,966	,	554	729	<u> </u>	4.542	15.921	,	14.568	,	7.331	16091	2 600	17.694	3 467	350	151 71	1691	181 22	2,474	423	246	•	2,492	27,076	FORE- CAST
	147.27																																CURR
(Shortfall)	83,191 Surplus/						34,622	34		46	471	•	3,958	5.096		147	e i	1 669	9		8.268	בני ני	0	2612	7.00	1 567	776	1.327	689		2,603	48	YR, END EST.
0)	Adjust. Rev. Bud. Rev. Received Rev. Espected Rev. Forecast (Shortfall)	12,527,891 12,881,729 13,507,839 (108,643) 13,399,197 13,316,006 - 83,191 13,316,006 147.27 83,191 Surplus Orig. Bud Adjust. Rev. Bud. Rev. Received Rev. Expected Rev. Forecast (Shortfall)	12,594 12,627,891 12,681,729 13,507,839 (108,643) 13,399,197 13,316,006 83,191 13,316,006 147.27 83,191 12,627,891 12,681,729 13,507,839 (108,643) 13,399,197 13,316,006 Rev. Expected Rev. Forecast (Shortfall)	12,527,891 12,581,729 13,507,839 (108,643) 13,399,197 13,316,006 147.27 83,191 12,627,891 12,627,891 Adjust. Rev. Bud. Rev. Received Rev. Expected Rev. Forecast (Shortfall)	3,070 13,507,839 13,507,839 13,507,839 13,316,006 147.27 83,191 12,627,891 12,627,891 13,507,839 13,507,839 13,316,006 147.27 83,191 13,316,006 147.27 83,191 13,507,839 13,507	18,924	18,924	349,484 251,307 259,183 (6,849) 252,334 217,712 34,622 217,712 34,622 - 18,924 - - - - - - - - - 3,070 -	11,420 16,980 17,000 16,966 34 16,966 34 217,712 34,622 217,712 34,622	11,420 16,980 17,000 16,966 34 16,966 34 217,712 34,622 217,712 34,622	2,250 2,250 2,250 (1,650) 600 554 46 554 46 11,420 16,980 17,000 17,000 16,966 34 16,966 34 249,484 251,307 259,183 (6,849) 252,334 217,712 34,622 217,712 34,622 18,924 - - - - - - - - - - 3,070 - - - - - - - - 12,627,891 12,881,729 13,507,839 (108,643) 13,399,197 13,316,006 147.27 83,191 13,316,006 147.27 83,191 12,627,891 12,628,172 13,507,839 (108,643) 13,399,197 13,316,006 83,191 13,316,006 147.27 83,191 12,627,891 12,628,172 13,507,839 (108,643) 13,399,197 13,316,006 83,191 13,316,006 147.27 83,191 12,627,891 12,628,172 13,507,839 (108,643) 13,399,197 13,316,006 83,191 13,316,006 147.27 83,191	1.200 1.200 1.200 729 471 729 471 472 471 472 471 472 471 472 471 472 471 472 471 472 471 472 471 472 471 472 471 472	1,200 1,200 1,200 729 471 729 471 1,200 2,250 1,650 6600 554 46 554 46 554 46 46	8,440 8,500 8,500 4,542 3,958 4,542 3,958 4,542 3,958 4,542 3,958 4,542 4,54	49.568 29.366 21.712 (695) 21.017 15.921	19,568 29,366 21,712 (695) 21,017 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 15,921 5,096 17,200 7,29 471 7,29 471 7,29 471 7,29 471 7,29 471	12,989 14,949 14,785 (70) 14,715 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 147 14,568 15,921 15,956 15,921 15,956 15,921 15,956 15,921 15,958 15,921 15,958 15,921 15,958 15,921 15,958 15,	11,090 11,149 14,785 (70) 14,715 14,568 147 14,568 14,542 15,066 15,921 12,506 15,921 12,507 12,507 12,507 12,507 13,16,006 17,700 16,566 14,771 12,513 12,507,839 12,507,839 12,507,839 13,507,839 1		19.846 25.635 27.726 8.311 36.031 36.031 0 36.031 0 4.669 6.805 8.938 12.000 12.000 7.331 4.669 7.331 4.669 4.669 7.331 4.669 4.669 7.331 4.669 4.669 7.331 4.669 4.669 7.331 4.669 4.669 7.331 4.669 7.331 4.669 7.331 4.669 7.331 4.669 7.331 4.669 7.331 4.669 7.331 4.669 7.331 4.669 4.669 7.331 4.669 4.66	2,257 2,104 2,600 2,60	23,603 23,661 25,725 237 25,962 17,894 8,268 17,694 8,268 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,288 17,694 8,291 8	6700 6700 8331 12,640 5671 3,467 22,244 3,467 22,224 2,000 22,000	1,000 1,00	21823 21955 22000 15237) 16763 14151 2617	11651 15860 17000 17000 16.914 86 16.914 86 2.82 2.1055 2.2000 (5.27) 16.703 14.151 2.612 2.11		3323 3250	2955 1,1897 2,256 (1,000) 1,790 4,23 (1,77) 4,23 (1,77) 1,243 (1,77) 1	1,421 1,446 2,935 2,935 2,46 2,45 2,4	1,122 1,049 935 266 689 246 689 246 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 689 226 227 228	1416 8631 8200 (3105) 5295 2492 2605 2492 2405 2492 2405	1,2000 27,277 27,124 27,000 3,000

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TOTAL FITCH ACADEMY		TOTAL OPERATING	102012 LEASES PROPERTY	13015 LOCAL TRAVEL EXPENSE	25001 GENERAL TEACHING SUPPLIES	25019 COMPUTER SUPPLIES/SOFTWARE		TOTAL PERSONNEL	21603 TEACHER AIDES	21301 ALTERNATIVE SCHOOL	RC - 2 FITCH ACADEMY
											ACTUAL 2016 - 2017
264,668		24,000	24,000					240,668		2:10,668	ACTUAL 2017 - 2018
446,085		85,410	80,392	20	1,998	٠		360,675		360,675	ACTUAL 2018 - 2019
119,911		99,681	89,181	500	5,000	5,000		350,233		350,233	ORIG APPRO
35,108		(2,500)	,		(1,815)	(685)		37,608	,	37,608	TRFRS
485,022		97,181	181.68	500	3,185	4,315		387,841		387,841	REV. BUD.
471,318		88,485	84,867	,	3,182	436		382,833	,	382,833	YTD
1				,	,			•	•		ENCUM. REQUES.
13,704		8,696	4,314	500	3	3,879		5,007.86	•	5,008	AVAIL BUD.
471,318		88,485	84,867	,	3,182	436		382,833		382,833	FORE- CAST
4.60								4.60		4.60	CURR
13,704		8,696	4,314	500	Ç,	3,879		5,008	•	5,008	YR, END EST.
87	86	85	2	83	82	8	80	79	78	77	2 2 2 3

= 8	117	116	115	Ξ		12	Ξ	=	109	801	107	106	105	Ē	103	102	101	100	99	9.8	97	96	95	14	2 2	2 }	97	269
	11	101003 CL	61001 Ct	21604 LI	ㅗ	21503 LI	21502 GI	1	21402 GI	┸	21317 SI	_			.1					310324 F	310322 H	_	4_	1		Т	4	RC-3 MI
	TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	LIBRARY MEDIA ASSISTANTS	TEACHER AIDES	LIBRARY SECRETARY	GUIDANCE SECRETARIES	PRINCIPAL/DIRECTOR SECRETARY	GUIDANCE	LIBRARIANS	STUDENT INTERNS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	TECH ED. TEACHERS	SOCIAL STUDIES TEACHERS	SCIENCE TEACHERS	PHYSICAL EDUCATION TEACHERS	MUSIC TEACHERS	MATH TEACHERS	FOR, LANG, TEACHERS	HEALTHY LIVING	ENGLISH TEACHERS	COMPUTER TEACHERS	ART TEACHERS	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	RENCIPAL	MIDDLESEX MIDDLE SCHOOL
	10.059,590	111,266	499,421	,	161,013		68,701	204,292	368,027	191,550	29,775	120,872	72,132	211,428	1,101,430	1,029,016	490,250	636,068	1,237,729	956,767	111,974	1,483,859	165,306	228,496	116,116	303,295	160,808	ACTUAL 2016 - 2017
- Cycle Adjusted	10.093.324	115.324	502.572	•	85,435	.	70,062	220,144	415,440	197,168	30,600	137,567	89,530	213,712	1,059,569	1,024,880	516,224	626,865	1,228,907	927,682	115,602	1.503,899	158,679	175,101	200,301	292,017	186,045	ACTUAL 2017 - 2018
10,152,020	10 111 01	06C FIII	513.252		83,770		67.251	230,161	361.885	202,185	30,300	106.586	69,600	216,425	1.073,228	1,086,453	534,998	580,853	1,287,842	998,164	120.876	1,401,887	162,064	173,982	207,803	317,942	190.231	ACTUAL 2018 - 2019
10,545,752	704,111	117,077	413.677		75.542	10,010	73 073	231.290	463 507	207.490	31.200	108 057	85 129	219.412	1.112.374	1,106,925	557,097	596.358	1,321,237	1.026.579	126 162	1.454.233	166.136	182.506	241,610	333,546	194,511	ORIG APPRO
(217,045)	1/4	110,41	11011		, ,	(1,00,1)	(1001)	(010,4)	1915 87		·		10,470)	(800.0)	16 780	(28.777)		4	12.723	(180,00)	(63,091)	(42 75R)	, , ,	(18.171)		(23,679)		TRFRS ADJ.
10,328,708	118,373	528,489		746.67	76 617	11,213	067167	731 700	207,490	207 100	31,700	100.067	110,014	216 111	1,070,140	1078 148	\$87,007	404,700	09F 111 I	05,031	100.57	1 111 175	70,401	161027	241.610	309.867	194,511	REV.
10,286,024	118,186	527,490		73,543	75.51	71,273	231,289	147,740	0657.07	307.000	700,801	20,000	411,012	716 114	100,001	1 072 667	900,000	1,135,400	021 122 1	180,66	(7,611,61	100,130	162 132	2007,000	238 706	309 867	194.511	Z T
,	 - -	 -	 - -	 - -	 , -	ļ	-	 , -		 	ļ.	,	,	,		-	,	-				 , -	,	-				ENCUM,
42,683	186	1,000	 -	(0)	 -		0	4,449	0	600	0	28.699	,	0	4,481		0	0	365	(0)	0	(0)		1,904	3	ò	0	AVAIL
10,286,024	118,186	527,490	 -	75,543		71,273	231,289	454,741	207,490	30,600	108,057	56,630	216,114	1,128,663	1,073,667	557,097	596,358	1,333,460	951,560	63,081	1,411,475	166,136	164,032	238,706	309,867	110,000	101 (11	FORE.
116.44		7.00		2.00	ļ. Ļ	1.00	4.00	6.00	2.00		0.99		2.00	12.33	12.33	6.00	6.90	13,83	12.22	2.00	16.44	2.00	3.00	1.40	2,00	1.00	115	CURR
42,683	i	1,000						4,449		600		28,699			1,481									2,904			- ES	YR. END

148	146		E ē	-	142	Ξ	140	139	138	137	136	135	7	133	132	121	130	129	128	127	126	125	124	123	122	121	120	;
TOTAL A			10000	73001				72044	72035	35000	25030	25026	25019	25008	25003	25001	24011	24009	24008	23010	23004	23003	23002	22003	22002	22001		
TOTAL MIDDLESEX MIDDLE SCHOOL	TOTAL EQUIPMENT	The state of the s	NEW CI ASSEDOM FIRMITIES	BEBLACEMENT STRANGE OF HEAT	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	DUPLICATORS AND COPIERS	POLICE AND FIRE SERVICES	COMPUTER SOFTWARE & SUPPLIES	DUES AND MEMBERSHIPS	COMPUTER INSTRUCTION SUPPLIES	GUIDANCE MATERIALS	PROFESSIONAL DEVELOPMENT	NIISC, OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	SCIENCE TEACHING SUPPLIES	HEALTHY LIVING TEACHING SUPP	NIEDIA CONSUNIABLES	RESOURCE MATERIALS	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	TEXTBOOKS-NEW	OPERATING	A solution a spiritual of
10,149,937	659	200	680				89,688			6,064		1,153	£	<u> </u>	5,570	10,211	34,338	13,748	757	3,175	7,866	1,200	994	295	4,315	e:		
10,183,813	990	000	900				89,497	850		5,125		1,651			4,214	6,488	41,742	15,420	1,303	2,285	2,340	4,257		321	3,503			
10,231,978	14,374	10,077	000.01	3776			85,575	÷		6,511	, 1	2,644		,	6,222	4,942	35,575	16,083	1,572	1,247	3,472	3,387	508	,	2,949			
10,649,029	,						103,277	500	,	5,673		3,321		500	6,690	7,250	34,360	17,160	1,700	3,750	4,728	6,000	5,450	1,300	4,895		APPRO	,
(232,628)							(15,583)	(500)		(83)				•		(2,000)	(9,000)	(4,000)		,	(96)	•	•	(19)	114		ADJ.	
10,416,402							87,694	,		\$.590		3,321	•	\$00	6,690	5,250	25,360	13,160	1,700	3.750	4,632	6,000	5,450	1,282	5,009	,	REV. BUD.	
10,343,800	•						57,775			4.610		2,090		286	2,087	3,759	23,249	11,400	,	1,563	2,178	271	1,273	•	\$,009		EXP	
	,		,				,		•	,	•		•	-	-	•			٠					,		,	REQUES.	
72,602			,				29,919	•	•	980	•	1,231		214	4,603	1,491	2,111	1,760	1,700	2,187	2,454	5,729	4,177	1,282	,	•	AVAIL BUD.	
10,343,800	,	,	,				\$7,775	-	٠	4,610		2,090		286	2,087	3,759	23,249	11,400	•	1,563	2,178	271	1,273		5,009		FORE- CAST	
116.44																											CURR STF	
72,602		·					29,919			980	,	1,231	,	214	4,603	1,491	2,111	1,760	1,700	2,187	2,454	5,729	4,177	1,282		,	YR. END EST.	
148	146	=	143	4	5 :	= ;	10	139	138	137	136	135	134	133	132	131	130	129	128	127	126	125	124	123	122	121	119 120	

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 | 79 | 78 | 7 | 76 | - 25
 | 12 | 72 | 71 | 6 | 59 | <u>\$</u> | 5
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 | <u>~</u> | 59 | 8 | 57 | \$ | S
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73020			72035
 | 23003 | 23002 | 22003 | 22002 |
 | | 101003 | 61001 | 21603 | 21501 | 21403 | 21401
 | 21317 | 21314 | 21313 | 21306 | 21302 | 510534
 | 510524 | \$10505 | \$10504 | 510503 | 510502 | \$10501
 | 510597 | 21220 | 21102 | 21101 | |
| REP. CLASSROOM FURNITURE | EQUIPMENT | TOTAL OPERATING | IDUPLICATORS AND COPIERS | POLICE AND FIRE SERVICES | DUES AND MEMBERSHIPS | PROFESSIONAL DEVELOPMENT | PROFESSIONAL LIBRARY PURCHASE | MINOC OFFICE SUPPLIES | OCIVENST ICACUINO SOLLTIES | GENERAL TEACHING STIPPLIES | SCIENCE TEACHING SUPPLIES | AUDIO VISUAL CONSUMABLES
 | PERIODICALS | CLASSROOM REFERENCE | TEXTBOOKS-CONSUMABLES | TEXTBOOKS-REPLACEMENTS | OPERATING
 | TOTAL PERSONNEL | CLUBS AND COUNCILS | CUSTODIANS | TEACHER AIDES | PRINCIPAL/DIRECTOR SECRETARY | PSYCHOLOGISTS | LIBRARIANS
 | STUDENT INTERNS | ART TEACHERS | MUSIC TEACHERS | TEACHERS OF THE GIFTED | SUBSTITUTE TEACHERS | PHYSICAL ED TEACHERS
 | FOREIGN LANGUAGE TEACHER | GRADE S TEACHERS | GRADE 4 TEACHERS | GRADE 3 TEACHERS | GRADE 2 TEACHERS | GRADE I TEACHERS
 | KINDERGARTEN | CURRICULUM SUPERVISION | ASSISTANT PRINCIPAL | PRINCIPAL | 50 |
| | | 60,888 | | 645 | 197 | 2,427 | | | 20110 | 20113 | 3,426 | -
 | 2,231 | 2,509 | 21,959 | 5,480 |
 | 3,234,917 | 5,644 | 215,072 | 242,697 | 104,672 | | 104,125
 | 15,000 | 103,586 | 171.974 | 31.053 | 120.05 | 66.183
 | 60,611 | 272,051 | 271,562 | 306,134 | 343,162 | 268,861
 | 313,282 | 17,473 | 119,104 | 172,615 | 2016 - 2017 |
| 1,020 | | 58,733 | | 1,444 | | 1,188 | 274 | 929 | 17,360 | 17 196 | 4.579 | 308
 | 67 | 988 | 28,183 | 3,387 |
 | 3,345,693 | 5,885 | 215,900 | 214,443 | 102,282 | | 105,250
 | 31,200 | 105,250 | 167 006 | 40 331 | 19 975 | 91 787
 | 62,968 | 313,132 | 284,329 | 304,784 | 351,685 | 358,678
 | 243,274 | 17,572 | 129,919 | 180,042 | 2017 - 2018 |
| - | | 57,929 | · | 2,552 | 59 | 1,064 | 191 | 648 | 16,681 | 15,507 | 5.564 | 216
 | 295 | 1,071 | 27,5% | 1,495 |
 | 3,546,513 | 4,314 | 210,535 | 220,265 | 108,646 | | 106,586
 | 30,300 | 106,586 | 173.085 | 47 167 | 17 950 | 102 149
 | 65.840 | 337,411 | 303,301 | 336,884 | 364,273 | 337,611
 | 339,035 | 18,432 | 135,539 | 180,404 | 2018 - 2019 |
| 2,000 | | 60,991 | ı | 1.144 | 400 | 1,625 | 500 | 000,1 | 18,61 | C10 73 | 5.954 | 350
 | 350 | 1,051 | 28,302 | 3,503 |
 | 3,647,155 | 6,600 | 220,771 | 228,762 | 111,092 | 70,905 | 108,057
 | 31,200 | 108,057 | 181 | 17 515 | 17,000 | 819 901
 | 68,720 | 345,690 | 267,298 | 348,312 | 330,750 | 348,656
 | 356,315 | 18,798 | 135,831 | 188,235 | APPRO | | | | | | | |
| (2,000) | ; | (591) | | (353) | , | | | - | (252) | 10000 | • |
 | , | , | ٠ | |
 | (48,082) | , | 4,343 | (214) | • | 11,462 | •
 | | . | ' | 475 | 11 770 | ,
 | | (2,270) | 48,913 | 8,028 | (22,652) | •
 | (107,937) | , | | | ADJ. |
| | | 60,400 | | 791 | 400 | 1,625 | 500 | 1,000 | 16,574 | 14.3 21 | 1505 | 350
 | 350 | 1,051 | 28,302 | 3,503 |
 | 3,599,073 | 6,600 | 225,114 | 228,547 | 111,092 | 82,367 | 108,057
 | 31,200 | 108,057 | 140.081 | 160 8F | 78 770 | 106618
 | 68.720 | 343,420 | 316,211 | 356,340 | 308,098 | 348,656
 | 248,378 | 18,798 | 135,831 | 188,235 | BUD. |
| | | 46,925 | | 737 | 59 | 714 | | 201 | 14,319 | 2007 | 2672 | 101
 | - | 956 | 26,537 | 669 |
 | 3,588,225 | 6,600 | 225.112 | 227,501 | 111,091 | 82,367 | 108,057
 | 30,600 | 108,057 | 181 | 0c0 sr | 77.660 | 819.901
 | 68.720 | 336,361 | 316,211 | 356,340 | 308,098 | 348,656
 | 248,378 | 17,758 | 135,831 | 188,235 | EXP | | | | | | | |
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 | | ١ | ٠ | | REQUES. |
| · | | 13,474 | , | 15 | 341 | 116 | 500 | 799 | 2,255 | 2 222 | 1 177 | 250
 | 350 | 95 | 1,765 | 2,834 |
 | 10,849 | | 2 | 1,046 | 0 | (0) | (0)
 | 600 | (0) | 0 | 1,101 | 1 101 | 0 3
 | (0) | 7.059 | (0) | 0 | ŀ | (0)
 | 0 | 1,040 | (0) | (0) | BUD. |
| | | 46,925 | | 737 | 59 | 714 | , | 201 | 14,319 | 2,032 | 7637 | 101
 | • | 956 | 26,537 | 669 |
 | 3,588,225 | 6,600 | 225,112 | 227,501 | 111,091 | 82,367 | 108,057
 | 30,600 | 108.057 | 181 020 | 18 020 | 77 660 | 106618
 | 68 720 | 336,361 | 316,211 | 356,340 | 308,098 | 348,656
 | 248,378 | 17,758 | 135,831 | 188,235 | CAST |
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 | 8 | _ | 8 | 8 | [|
| | 73020 REP. CLASSROOM FURNITURE 1,020 2,000 | EQUIPMENT T3020 REP. CLASSROOM FURNITURE . 1,020 . 2,000 | EQUIPMENT 60,888 58,733 57,929 60,991 (591) 60,400 46,925 13,474 | TOTAL OPERATING 60,888 58,733 57,929 60,991 (591) 60,400 46,925 13,474 | 25000 POLICE AND FIRE SERVICES 645 1,444 2,552 1,144 (353) 791 737 . 54 72035 DUPLICATORS AND COPIERS | 2020 DUES AND FIRESERVICES 197 29 40 59 34 | 25003 PROFESSIONAL DEVELOPMENT 2.427 1.188 1.064 1.625 . 1.625 | TOTAL OPERATING 1.020 1. | 2.002 PROFESSIONAL LIBRARY PURCHASE 1.072 2.272 2.413 1.000 2.01 2.000 | Total Opposition 1,200 1 | 2401 GENERAL TEACHING SUPPLIES 20,113 17,386 16,881 16,881 16,812 (238) 16,574 14,319 2,255 2500 NISC OFFICE SUPPLIES 1,572 929 843 1,000 - | 2409 SCIENCE TEACHING SUPPLIES 3,426 4,579 5,564 5,954 2,031
2,031 2 | 23010 AUDIO VISUAL CONSUMABLES 3,426 308 216 350 350 101 350 240 24009 SCIENCE TEACHING SUPPLIES 3,425 4,579 5,564 5,954 2,632 2,632 2,632 2,235 2,235 2,231 17,386 16,681 16,812 2,235 | 2300 PERIODICALS 2.231 4.67 2.95 3.50 | 23002 CLASSROOM REFERENCE 2,509 988 1,071 1,051 0,95 1,051 2,000 2,000 2,000 2,200 2 | 22003 TEXTIBODISS-CONSUMABLES 21.959 28.183 27.596 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 28.902 29.903 28.902 29.903 29. | 22002 TEXTIBOOKS-REPLACEMENTS 5.480 3.387 1.495 3.503
3.503 3. | Consistant Con | TOTAL PERSONNEL 3,234,917 3,345,693 3,546,513 3,647,185 (48,982) 3,599,073 3,588,225 (9,84) 2,58 (2,94) (| TOTAL PERSONNEL 3,244 5,885 4,114 6,600 6, | | | 21901 PRINCIPALNDIECTOR SECRETARY 104.072 102.282 108.565 111.092 111.092 | 21401 PSYCHIOLOGISTS PSYCHIOLOGIST | 2140 LIBRARIANS 104.175 105.250 106.586 108.077 1.08.057 1.08.057 1.08.057 1.08.057 1.08.057 1.08.057 1.08.057 1.08.057 1.09 | 2111 STUDENT INTERNS 15,000 1,200
 1,200 1, | 2111 ARTTEACHERS 103.586 105.290 106.586 108.507 108.007 108 | 2131 MUSIC TEACHERS 171,974 110,366 173,085 181,944 | 21306 TEACHERS OF THE GIFTED 31,033 40,331 41,367 413,673 41,367 41, | 21925 IUSTHTUTE TEACHERS 30,035 18,975 17,900 17,900 17,700 32,770 20,000 1,100 | 2002.1 DISCAL REPTRACHERS 26,181 91,791 10,503 11,790 10,503 11,790 10,503 | | 191005 GRANDE STRUCTIERS 271,001 211,112 217,41 211,500 210,001 211,001
211,001 211,00 | 19905 GHANE IT PLACHERS 271,52 211,121 11,125 12,121 11,125 12,121 11,125 12,121 11,125 12,121 11,125 12,121 11,125 12,121 11,125 12,121 | 191900 GRANE TRACHERS 296,14 296,15 29 | 19000 GAME TEACHERS 396,13 391,48 394,271 319,29 329,29 389,09 399 | 19000 GRADE TECCHERS 231,612 319,825 322,920 320,020 | | DECEMBRICATION SERVICENCY 11,215 21,215 10,00
10,00 10,00 | 20000 2000 | 1100 RINCIPAL 10,000 10,000 100,001 |

Monthly	
Financial	
Report	

| 1 | 238
239 | 237 | 736 | 235 | 121 | 233 | 232 | 231 | 230 | 229 | 228 | 227 | 226
 | 225 | 224 | 223 | 222 | 221 |))(C | 2 2
 | 217 | 216 | 215 | 211 | 213 | 212
 | 211 | 210 | 209 | 208 | 207
 | 206 | 205 | 22 | 203 | 202
 | 201 | 200 | 199 | 198 | 197 |
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| חרחור | | | 72044 | 72035 | 35000 | 25026 | 25003 | 25002 | 25001 | 24011 | 24009 | 23010 | 23003
 | 23002 | 22003 | 22002 | | | 101003 | 10010
 | 21603 | 21501 | 21403 | 21401 | 21317 | 21314
 | 21313 | 21306 | 21302 | 710734 | 710724
 | 710705 | 710704 | 710703 | 710702 | 710701
 | 710797 | 21220 | 21102 | 21101 | RC-7 H |
| DEDI ACEMENTO ACCROOM CION | EQUIPMENT | TOTAL OPERATING | REPAIRS AND SERVICE CONTRACT | DUPLICATORS AND COPIERS | POLICE AND FIRE SERVICES | DUES AND MEMBERSHIPS | PROFESSIONAL DEVELOPMENT | PROFESSIONAL LIBRARY PURCHASE | MISC OFFICE SUPPLIES | GENERAL TEACHING SUPPLIES | SCIENCE TEACHING SUPPLIES | AUDIO VISUAL CONSUMABLES | PERIODICALS
 | CLASSROOM REFERENCE | TEXTBOOKS-CONSUMABLES | TEXTBOOKS-REPLACEMENTS | OPERATING | | TOTAL PERSONNEL | CUSIODIANS
 | TEACHER AIDES | PRINCIPAL/DIRECTOR SECRETARY | PSYCHOLOGISTS | LIBRARIANS | STUDENT INTERNS | ART TEACHERS
 | MUSIC TEACHERS | TEACHERS OF THE GIFTED | SUBSTITUTE TEACHERS | PHYSICAL ED TEACHERS | FOREIGN LANGUAGE TEACHER
 | GRADE 5 TEACHERS | GRADE 4 TEACHERS | GRADE 3 TEACHERS | GRADE 2 TEACHERS | GRADE I TEACHERS
 | KINDERGARTEN TEACHERS | CURRICULUM SUPERVISION | ASSISTANT PRINCIPAL | PRINCIPAL | RC-7 HOLMES ELEMENTARY SCHOOL |
| | | 62,341 | , | | 3,592 | 100 | 1,621 | 547 | 1,839 | 20,179 | 5,104 | | 3,141
 | 450 | 21,844 | 3.923 | | 1000 | 1,007,10 | 202,222
 | 235,794 | 105.460 | | 19.979 | 30,030 | 71,846
 | 179,892 | 28,987 | 37,479 | 83,874 | 53,382
 | 242,545 | 248,524 | 291,466 | 291,959 | 202,702
 | 360,247 | 16,229 | 116,418 | 176,080 | ACTUAL
2016 - 2017 |
| | | 68,820 | | | 8,047 | 89 | 1,620 | 293 | 2,767 | 20,009 | 1,569 | | 3,220
 | 1,297 | 25,405 | 4,504 | | 20 00 00 00 00 00 00 00 00 00 00 00 00 0 | 2012 650 | 216,296
 | 211,628 | 109,079 | , | | 30,900 | 77 997
 | 195,403 | 31,774 | 39,906 | 94,189 | 55,379
 | 315,710 | 236,644 | 298,839 | 242,557 | 227,064
 | 319,938 | 15,891 | 129,919 | 180,042 | ACTUAL
2017 - 2018 |
| • ^ ^ | | 68,610 | | | 9,727 | 399 | 1,362 | 391 | 1,012 | 17,742 | 3,949 | | 2,387
 | | 27,930 | 3,711 | | And III of the county | 0,290 1 | 220,742
 | 224,053 | 109,916 | | 51,395 | 30,600 | 81,555
 | 195,834 | 42,611 | 22,230 | 92,280 | 59,587
 | 329,938 | 264,576 | 240,180 | 312,626 | 257,202
 | 284,755 | 15,876 | 132,842 | 184,093 | ACTUAL
2018 - 2019 |
| | | 62,546 | , | | 4,575 | 400 | 1,625 | 500 | 1,000 | 16,308 | 5,776 | 340 | 340
 | 1,019 | 27,265 | 86E'E | | o protoco de | 1 100,0 | 220,733
 | 228,700 | 112,395 | 70,905 | 54,004 | 31,200 | 85,122
 | 206,646 | 43,199 | 37,203 | 96,467 | 62,096
 | 344,656 | 227,047 | 296,484 | 322,915 | 230,355
 | 339,486 | 18,798 | 135,831 | 188,235 | ORIG
APPRO |
| | | 488 | | • | 188 | , | 300 | 1 | | 4,000 | (3,205) | | ,
 | | 5 | (800) | | 501 | S14.71 | 13,113
 | | | 34,491 | | | 5,684
 | | 39-3 | | 2,259 |
 | 17,698 | (23,767) | 9.166 | | (9,166)
 | (13,334) | | | | TRFRS
ADJ. |
| | | 63,034 | | • | 4,763 | 400 | 1,925 | 500 | 1,000 | 20,308 | 2.571 | 340 | 340
 | 1,019 | 27,270 | 2,598 | | 1 | 176,1011 | 233,846
 | 228,700 | 112,395 | 105,3% | 54,004 | 31,200 | 90,806
 | 206,646 | 43,199 | 37,203 | 98,725 | 62,096
 | 362,354 | 203,280 | 305,650 | 322,915 | 221,189
 | 326,152 | 18,798 | 135,831 | 188,235 | REV.
BUD. |
| | | 60,315 | ŀ | | 4,763 | 120 | 1,559 | 480 | 957 | 20,152 | 1,874 | | 265
 | 970 | 27,027 | 2,149 | | 100000000000000000000000000000000000000 | 766 631 t | 233,845
 | 228,584 | 112,395 | 105,396 | 54,004 | 23,400 | 90,806
 | 194,434 | 43,199 | 36,444 | 98,725 | 62,096
 | 362,292 | 203,280 | 305,650 | 322,915 | 221,189
 | 310,979 | 18,333 | 135,831 | 188,235 | EXP
GTV |
| | | , | , | 1 | | • | | , | • | , | | |
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 - | ļ. | , | ٠ | - | ,
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 | | • | - | , |
 | | , | | | REQUES, |
| | | 2,719 | | • | 0 | 280 | 366 | 20 | 43 | 156 | 697 | 340 | 76
 | 49 | 243 | 449 | | 100,00 | | -
 | 117 | 0 | (0) | (0) | 7,800 | (0)
 | 12,212 | 0 | 759 | 0 | (0)
 | 62 | (0) | 0 | (0) | (0)
 | 15,173 | 465 | (0) | (0) | AVAIL
BUD. |
| | | 60,315 | , | , | 4,763 | 120 | 1,559 | 480 | 957 | 20,152 | 1,874 | , | 265
 | 970 | 27,027 | 2,149 | | 2000000000 | 3.742 | 233,845
 | 228,584 | 112,395 | 105,3% | 54,004 | 23,400 | 90,806
 | 194,434 | 43,199 | 36,444 | 98,725 | 62,096
 | 362,292 | 203,280 | 305,650 | 322,915 | 221,189
 | 310,979 | 18,333 | 135,831 | 188,235 | FORE-
CAST |
| | | | | | | | | | | | | |
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 | 6.00 | 2 00 | 100 | 1.00 | | 1,20
 | 2.20 | 0.40 | | 1 40 | 1 00
 | 4.00 | 3 00 | 4 00 | 4 00 | 3.00
 | 4.00 | | 00 1 | 1.00 | CURR |
| | | 2,719 | 1 | , | 0 | 280 | 366 | 20 | 43 | 156 | 697 | 340 | 76
 | 49 | 243 | 449 | | 2000 | 36 809 |
 | 117 | 0 | (0) | (0) | 7,800 | (0)
 | 12,212 | 0 | 759 | 0 | (0)
 | 62 | (0) | 0 | (0) | (0)
 | 15,173 | 465 | (0) | (0) | YR, END
EST. |
| | | EQUIPMENT | TOTAL OPERATING 62,341 68,820 68,610 62,546 488 63,034 60,315 - 2,719 60,315 EQUIPMENT | 72044 REPAIRS AND SERVICE CONTRACT | 72035 DUPLICATORS AND COPIERS | 3500 POLICE AND FIRE SERVICES 3,592 8,047 9,727 4,575 188 4,763 4,763 4,763 0 4,763 72035 DUPLICATORS AND COPIERS | 25026 DUES AND MEMBERSHIPS 100 89 399 400 400 120 280 120 35000 POLICE AND FIRE SERVICES 3,592 8,047 9,727 4,575 188 4,763 - 0 4,763 - 0 4,763 - | 25003 PROFESSIONAL DEVELOPMENT 1.621 1.620 1.362 1.625 300 1.925 1.539 366 1.539 25026 DUES AND MEMBERSHIPS 100 89 399 400 - 400 120 - 280 120 | 25002 PROFESSIONAL LIBRARY PURCHASE 547 293 391 500 500 480 480 20 480 25003 PROFESSIONAL DEVELOPMENT 1,621 1,620 1,362 1625 300 1,925 1,559 366 1,559 1,559 360 360 | 25001 MISC OFFICE SUPPLIES 1,839 2,767 1,012 1,000 - 1,000 957 - 43 957 - 43 957 - 2500 25002 PROFESSIONAL LIBRARY PURCHASE 547 293 391 500 - 500 480 - 20 480 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 20 - 480 - 480 - 480 - 480 | 23011 GENERAL TEACHING SUPPLIES 20,179 20,009 17,742 16,308 4,000 20,308 20,152 156 20,152 25001 25001 25001 27,67 1,012 1,000 1,000 1,000 957 43 957 25002 25002 25003 25003 25004 25004 25004 25004 25004 25005 25004 25004 25005 25 | 24009 SCIENCE TEACHING SUPPLIES 5,104 1,569 3,449 5,776 (3,205) 2,571 1,874 6,97 1,874 2,9011 2,9011 2,9011 2,9011 2,9012 2,907 1,742 16,308 4,000 20,308 20,152 - 1,655 20,152 2,907 2,90 | 23010 AUDIO VISIAL CONSUMABLES 5.10 1.569 3.949
3.949 3. | 23003 PERIODICALS 3,141 3,220 2,387 340 | 23002 CLASSROOM REFERENCE 450 1,297 1,019 970 1,019 970 1,019 970 1,019 970 1,019 970 1,019 970 1,019 970 1,019 | 22003 TEXTBOOKS-CONSUMABILES 21,841 25,405 27,900 27,255 5 27,270 27,027 27,027 23,027 27,027 23 | 22002 TEXTIBOONS-REPLACEMENTS 3.923 4.504 3.711 3.238 1800) 2.398 2.149 2.149 2.149 2.149 2.2003 2.2003 2.2003 2.2414 2.5.405 2.7205 2.7205 2.7205 2.7207 2.7027 2.2015 2.2016 2.2 | | Deen Deen | TOTAL PERSONNEL 2,210 3,0731 3,0735 3,181,130 3,181,13 | DITMIN CLUSI CUDINANS 2,2,22 2,0,2,3 2,0,0,2 2,0,1,2 2,0,1,3 2,0,3,3 2,0,0 2,0,3,3 2,0,0 2,0,3,3 2,0,0 2,0,3,3 2,0,0 2,0,3,3 2,0,0 2,0,3,3 2,0,0 2,0,0,0
2,0,0,0 2,0,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0 2,0,0,0,0,0 2,0,0,0,0 2,0,0,0,0 2,0,0,0,0 2,0,0,0,0,0 2,0,0,0,0,0 2,0,0,0,0,0,0 2,0,0,0,0,0,0,0 2,0,0,0,0,0,0,0 2,0,0,0,0,0,0,0,0 2,0,0,0,0,0,0,0,0,0,0,0,0,0 2,0,0,0,0,0,0,0,0,0 | | 21501 PRANCIPALORICCON SECRETARY 105.460 109.079 109.075 112.995 | 2140 PRYCIDLOJOBETOR SECRETARY 105.46 109.079 109.079 109.079 112.079 1 | 21401 LIBRARIANAS 10-979 10-970 | 2111 STUDENT INTERNS 2009 20,000 21,00 | 2114 MATTEACHERS 71,907 81,907 91,907
91,907 91,907 | 2111 MINISCTERCHIERS 17992 195.01 195.28 195.02 195. | 21306 TRACHERS OF THE GITTED 22.967 21.71 22.61 24.99 24 | 12100 SUSSTITUTE TEACHIERS 12,497 2,900 22,200 27,200 | 1011/11 INTESTEALURIES 21,147 51,948 51,216 5 |
 | 110001 MAJES TEACHIERS 23,151 23,931 23,968 24,068 26,068 2 | 17000 GAURIC TERCHIESS 24.545 25.546 2 | 170001 GROUND TENCHIERS 28,154 294,88 294,84 24,156 211,971 21,975 20,256 20,256 20,256 20,257 2 | 1990. 20.000 20 | 17000 GRADULT ITRACHIESS 20,000 22,1564 20,201 22,004 20,201 20,000 20,1160
20,1160 2 | | 12225 CAUSICALLINA SUPERVINON | 1000 1000 | |

289	288	287	286	285	284	283	282	281	280	279	278	277	276	275	274	273	272	271	270	269	268	267	266	265	26	191	761	260	259	258	257	256	255	254	253	252	251	250	249	248	247	246	245	211
TOTAL	73020	73001				72044	72035	35000	25026	25003	25002	25001	24011	24009	23010	23003	23002	22003	22002				101003	61001	21603	10536	21401	21317	21314	21313	21306	21302	810834	810824	810805	810804	810803	810802	810801	810897	21220	21102	21 101	
TOTAL OV BINGE SCHOOL	REPL. CLASSROOM FURNITURE	REPL. CLASSROOM FURNITURE	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	DUPLICATORS AND COPIERS	POLICE AND FIRE SERVICES	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY PURCHASE	MISC OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	SCIENCE TEACHING SUPPLIES	CONSUMABLES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING		- L		CUSTODIANS	TEACHER AIDES	PRINCIPAL MIRECTOR SECRETARY	LIBRARIANS	STUDENT INTERNS	ARTTEACHERS	MUSIC TEACHERS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	PHYSICAL EDUCATION TEACHERS	FOREIGN LANGUAGE TEACHER	GRADE 5 TEACHERS	GRADE 4 TEACHERS	GRADE 3 TEACHERS			\Box	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	PRINCIPAL	
	922	,			57,852	<u>.</u>		01:1	293	1,676	455	995	17,802	3,051	4	2,193	975	25,432	4,542			3,187,483	4,690	214.643	215,288	106 701	65,121	30,000	87,137	208,630	42,201	20,816	104,399	50,657	345,626	246,725	252,450	257,061	305,505	323,901	18,369	111,941	176,080	2016 - 2017
688	889				51,072			1,346	59	1,459	435	977	15,722	2,035	241	329	988	25,301	2,179		,	3,337,821	6,079	216,107	214,506	107 044	95,766	31,200	96,613	225,961	50,417	19,400	109,290	62,537	359,483	257,372	231,524	333,907	344,140	246,771	17,822	129,919	181,042	2017 - 2018
	898	4			51,087			713	400	1,308	499	905	14,794	5,131	278	227	972	24,599	1,261		,	3,384,522	6,078	220.753	206.482		107,311	31,200	100,839	220,191	62,172	22,400	111.756	72,680	371,963	170,971	336,456	355,576	281,336	257,371	17,922	132,842	185,093	2018 - 2019
	2,000		!		50,476	•		606	400	1,495	500	1,000	13,896	4,922	290	290	869	23,313	2,895	:		3,584,922	6,910	220 418	211.371	012 011	108,792	31,200	108,057	226,603	63,754	20,000	119,845	75,662	338,838	245,022	353,783	319,532	291,056	316,701	18,798	135,831	189,235	APPRO
	(17)				259			259	,		,		,			,		,	,			(56.428)	(657)	6822	(1.268)	12,400)	,		•	-	(724)	4,000	2,258	1	(83,469)	(7,807)	(29,150)	(52,531)	101,444	7,120	1	,	,	ADJ.
	1,983			,	50,735			865	±00	1,495	500	1,000	13,896	4,922	290	290	869	23,313	2,895			3.528.494	6,253	227.240	210 103	66,439	108,792	31,200	108,057	226,603	63,030	24,000	122,103	75,662	255,369	237,215	324,633	267,001	392,500	323,821	18,798	135,831	189,235	BUD.
	1,983				45,081	٠	•	842	168	876	367	838	13,861	3,351	240	267	859	23,201	210		1	3.525.604	6.253	010.00	209.897	05,439	108,792	30,600	108,057	226,603	63,030	23,800	122,103	75,662	255,369	236,113	324,632	267,001	392,500	323,821	810,81	135,831	189,235	ENP
	٠				,	٠		-											,			,	,		, .	 -	ļ.			-	,	٠,				,			,	,		1		REQUES.
	-				5.655	,		23	232	619	133	162	35	1,571	50	23	10	112	2,685		1	2.890	.	0	300	0 2	(0)	600	0	(O)	(0)	200	(0)	(0)	0	1,102	_	0	0	(0)	780	(0)	0	BUD.
	1,983			į	45.081			842	168	876	367	838	13,861	3,351	240	267	859	23,201	210			1.525.604	6.253	חבר דרר	200 807	68,439	108,792	30,600	108,057	226,603	63,030	23,800	122,103	75,662	255,369	236,113	324,632	267,001	392,500	323,821	18,018	135,831	189,235	CAST
																					41000	1 88 11		300	2.00	100	1.00		1.00	2.40	0.58		- 10	- R	300	3.00	1.00	3 00	100	4.00		1 00	1.00	STF
				o period	5.655	,]	,	23	232	619	133	162	35	1,571	0\$	23	01	112	2,685		100	7 RQ0	٠ [0	305	(0)	(0)	600	0	(0)	(0)	200	(0)	(0)	0	1,102	_	0	0	(0)	780	(0)	0	EST.

| 334 | 333 | 332 | 331 | 330 | 329 | 328 | 327 | 326 | 325 | 324

 | 323 | 322 | 321
 | 320 | 319 | 318 | 317 | 316 | 315
 | 314 | 313 | 312 | 311 | 310
 | 309 | 308 | 307 | 306 | 305 | ŭ | 303
 | 302 | 301 | 300 | 299 | 298 | 297 | 296 | 295 | 294 | 293 | 291
292 |
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73020				72035	35000

 | 24009 | 23003 | 23010
 | 23002 | 22003 | 22002 | | |
 | 101003 | 61001 | 21603 | 21501 | 21403
 | 21401 | 21317 | 21314 | 21313 | 21306 | 21302 | 100016
 | 910924 | 910905 | 910904 | 910903 | 910902 | 910901 | 910997 | 21220 | 21 102 | 21101 | RC.9 |
| REPL CLASSROOM FURNITURE | EQUIPMENT | | TOTAL OPERATING | DUPLICATORS AND COPIERS | POLICE AND FIRE SERVICES | DUES AND MEMBERSHIPS | PROFESSIONAL DEVELOPMENT | PROFESSIONAL LIBRARY PURCHASE | MISC OFFICE SUPPLIES | GENERAL TEACHING SUPPLIES

 | SCIENCE TEACHING SUPPLIES | PERIODICALS | AUDIO VISUAL CONSUMABLES
 | CLASSROOM REFERENCE | TEXTBOOKS-CONSUMABLES | TEXTBOOKS-REPLACEMENTS | OPERATING | | TOTAL
PERSONNEL | CLUBS AND COUNCILS | CUSTODIANS | TEACHER AIDES | PRINCIPAL/DIRECTOR SECRETARY | PSYCHOLOGISTS
 | LIBRARIANS | STUDENT INTERNS | ART TEACHERS | MUSIC TEACHERS | TEACHERS OF THE GIFTED | SUBSTITUTE TEACHERS | PHYSICAL ED, TEACHERS
 | | GRADE 5 TEACHERS | GRADE 4 TEACHERS | GRADE 3 TEACHERS | | <u> </u> | KINDERGARTEN TEACHERS | CURRICULUM SUPERVISION | ASSISTANT PRINCIPAL | PRINCIPAL | ROYLE ELEMENTARY SCHOOL |
| 848 | | | 50,047 | , | 120 | | 1,390 | | 768 | 14,388

 | 5,294 | 2,358 |
 | | 23,033 | 2,696 | | |
2,863,596 | 3,592 | 209,839 | 199,960 | 105,764 |
 | 63,458 | 22,275 | 100,783 | 173,849 | 49,160 | 22,819 | 82,298
 | 52,525 | 266,361 | 218,028 | 250,563 | 199,111 | 369,160 | 159,289 | 16,136 | 122,545 | 176,080 | ACTUAL
2016 - 2017 |
| 946 | | | 47,826 | | 166 | , | 1,379 | | 689 | 13,812

 | 3,885 | 879 | •
 | | 22,639 | 3,553 | | |
2,902,904 | 3,930 | 200,959 | 196,148 | 118,348 | ,
 | 69,690 | 30,300 | 108,462 | 179,020 | 53,471 | 15,333 | 84,917
 | 53,906 | 274,453 | 226,692 | 191,283 | 299,203 | 298,654 | 170,553 | 17,322 | 129,919 | 180,042 | ACTUAL
2017 - 2018 |
| 3,339 | | | 42,292 | | 572 | | 328 | ļ | 919 | 13,566

 | 3,367 | 55 | ,
 | 99 | 22,073 | 1,312 | | |
2,995,571 | 4,314 | 205,443 | 185,245 | 131,455 |
 | 72,680 | 31,200 | 87.871 | 183,950 | 71,907 | 18.785 | 89,813
 | 56,642 | 282,568 | 219,398 | 275,146 | 217,489 | 305,737 | 221,581 | 17,412 | 132,842 | 184,093 | ACTUAL
2018 - 2019 |
| 2,000 | | | 18,746 | • | 606 | 400 | 1,495 | 500 | 1,000 | 13,392

 | 4,743 | 279 | 279
 | 837 | 22,425 | 2,790 | | |
3,223,449 | 1,100 | 220,189 | 085,681 | 134,414 | 70,905
 | 75,662 | 31,200 | 89,084 | 189,463 | 72,899 | 17,738 | 93.519
 | 59,516 | 291,610 | 280,889 | 238,575 | 227,606 | 312,727 | 280,610 | 18,798 | 135,831 | 188,235 | ORIG
APPRO |
| 309 | | | 4100 | | 418 | | | | - |

 | 100 | 0.40 |
 | - | | - | | , | (96,262)
 | , | 6,286 | 7.551 | , | 2,599
 | , | | (26,890) | • | 4 | | ,
 | , | (40,072) | (206) | 2,514 | (9,067) | | (48,913) | , | , | 9,936 | TRFRS
ADJ. |
| 2,309 | | | 49,164 | | 1,024 | 400 | 1,495 | 500 | 1,000 | 13,392

 | 4,743 | 279 | 279
 | 837 | 22,425 | 2,790 | | |
3,127,187 | 1,400 | 226,475 | 197,131 | 134,414 | 73,504
 | 75,662 | 31,200 | 62,194 | 189,463 | 72,899 | 17,738 | 93,519
 | 59,516 | 251,538 | 280,683 | 241,089 | 218,539 | 312,727 | 231,697 | 18,798 | 135,831 | 198,171 | REV.
BUD. |
| 2,309 | | | 35.738 | , | 698 | | 25 | G . | 743 | 12,444

 | 445 | 55 |
 | 512 | 20,521 | 297 | | |
3,115,221 | 1,100 | 226,209 | 190,269 | 134,414 | 73,504
 | 75,662 | 31,200 | 62,194 | 189,463 | 72,899 | 14.200 | 93,518
 | 59,516 | 251,538 | 280,683 | 241,089 | 218,539 | 312,727 | 231,697 | 17,498 | 135,831 | 171 861 | YTD
EXP |
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 | , | , | | , | -
 | | - | | | | 90 |
 | • | , | | ٠ | • | ÷ | | | 100 | 50 | ENCUM.
REQUES. |
| 0 | | | 13.426 | , | 326 | 400 | 1,470 | 500 | 257 | 948

 | 4,298 | 224 | 279
 | 326 | 1,90,1 | 2,493 | | , | 11,966
 | | 266 | 6,862 | | (0)
 | (0) | ٠ | , | 0 | 0 | 3,538 | 0
 | 0 | (0) | (0) | 0 | (0) | 0 | 0 | 1,300 | (0) | | AVAIL
BUD. |
| 2,309 | | 1 | 35.738 | | 698 | | 25 | 7.0 | 743 | 12,444

 | 445 | 55 |
 | 512 | 20,521 | 297 | | |
3.115.221 | 1,400 | 126,209 | 190,269 | 134,414 | 73,504
 | 75,662 | 31,200 | 62,194 | 189 463 | 72,899 | 14.700 | 93,518
 | 59.516 | 251,538 | 280,683 | 241_089 | 218_539 | 312,727 | 231,697 | 17,498 | 135,831 | 198,171 | FORE-
CAST |
| | | | | | | | | | |

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 | | | | | | 38.76
 | | 38 | 5.00 | 200 | 100
 | - 00 | | 0.80 | 2 20 | 0 66 | | 10
 | 8 | 3.00 | 1 00 | 3.00 | 3.00 | 3.00 | 3,00 | | 1 00 | 1 00 | CURR |
| 0 | | 9 49 6 | 13.426 | | 326 | 400 | 1,470 | 500 | 257 | 948

 | 4.298 | 224 | 279
 | 326 | 1,904 | 2,493 | | | 11.966
 | , | 266 | 6,862 | | (0)
 | (0) | - | | 0 | 0 | 3 5 3 8 | ١
 | 0 | (0) | (0) | 0 | (0) | 0 | 0 | 1_300 | (0) | • | YR. END
EST. |
| | 73020 REPL CLASSROOM FURNITURE 848 946 3,339 2,000 309 2,309 - 0 2,309 - 0 | EQUIPMENT 173020 REPL CLASSROOM FURNITURE 848 946 3,339 2,000 309 2,309 - 0 2,309 - | EQUIPMENT 73020 REPL CLASSROOM FURNITURE 848 946 3,339 2,000 309 2,309 - 0 2,309 - | TOTAL OPERATING 50,047 47,826 42,292 48,746 418 49,164 35,738 - 13,426 35,738 13,426 EQUIPMENT TOTAL OPERATING 50,047 47,826 42,292 48,746 418 49,164 35,738 - 13,426 35,738 13,426 13,426 13,426 13,426 13,426 EQUIPMENT TOTAL OPERATING 50,047 47,826 42,292 48,746 418 49,164 35,738 - 13,426 35,738 13,426 EQUIPMENT TOTAL OPERATING 50,047 47,826 42,292 48,746 418 49,164 35,738 - 13,426 35,738 13,426 EQUIPMENT TOTAL OPERATING 50,047 47,826 42,292 48,746 418 49,164 35,738 - 13,426 35,738 13,426 EQUIPMENT TOTAL OPERATING 50,047 47,826 42,292 48,746 418 49,164 35,738 - 13,426 35,738 13,426 EQUIPMENT TOTAL OPERATING 50,047 47,826 42,292 48,746 418 49,164 35,738 - 13,426 35,738 13,426 EQUIPMENT TOTAL OPERATING | 72035 DUPLICATORS AND COPIERS - - - - - - - - - | 3500 POLICE AND FIRE SERVICES 120 991 572 606 418 1,024 698 . 326 698 . | 25026 DUES AND NENBERSHIPS 400 | 25003 PROFESSIONAL DEVELOPMENT 1,396 1,379 328 1,495 25 1,470 25 25 25026 2502 | 25002 PROFESSIONAL LIBRARY PURCIJASE 1,390 1,379 328 1,495 1,495 25 1,470 25 25 1,470 25 25 25 25 25 25 25 2 | 25001 MISC OFFICE SUPPLIES 768 689 919 1,000 1,000 743 743 257 743 25002 PROFESSIONAL LIBRARY PURCHASE 4.9 919 1,000 500 <t< td=""><td> 24011 GENERAL TEACHING SUPPLIES 11388 13812 13566 13392 12,444 2500 25007 </td><td> 24099 SCIENCE TEACHING SUPPLIES 5.294 3.885 3.367 4.743 4.743 4.45 4.298 4.298 2.2011 GENERAL TEACHING SUPPLIES 11.388 113.812 113.566 113.392 113.922 113.922 12.444 948 12.444 2.2011 2.2011 GENERAL TEACHING SUPPLIES 1.4388 13.812 113.566 113.392 113.922 12.444 948 12.444 2.2011 2.2011 2.2012 PROFESSIONAL LIBRARY PURCHASE </td><td> 2300 PERIODICALS 238 879 55 279
279 27</td><td> 23010 AUDIO VISIJAL CONSUMABLES 2,348 2,348 2,349 2,249 </td><td> 2002 CLASSROOM REFERENCE 230 240 251 251 252 </td><td> 22001 TEXTIBOOKS-CONSUMABLES 21,013 22,619 22,017 22,015 22,0</td><td> 22002 TEXTIBOOKS-GREPLACEMENTS 2,696 3,533 1,312 2,790 2,790 2,99 2,</td><td> DPERATING
 </td><td> Derating </td><td> Dec Dec</td><td> CILIBS AND COUNCILS 1,952 1,910 4,111 4,00 4,00 4,100 </td><td> CHONDIANS 20939 20039 20049 20059 20541 22019 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 </td><td> THACHIRA INDES 199-90 196-48 185.24 189.28 199.19 199.29 199.19 199.29 19</td><td> PRINCEPANDISCONSEINATE 193.05 118.348 131.35 193.05 131.414 13</td><td> 2140 PSYCHOLOGISTS </td><td> 21401 IBRARIANS </td><td> 2111 STUDENTINTENNS 22.275 20.00 11.00
 11.00 11.</td><td> 21114 IART TEACHIERS 10,328 10,425 12,120 10,200 1</td><td> 2111 MUSIC TEACHERS 171,849 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 </td><td> 2110 ITACHIES OF THE DIFFED 12,100 22,101 17,100 12,20</td><td> 2100 SUBSTITUTE TEACHES 2219 15131 18.28 17.298 17.299 18.290 18.2</td><td> </td><td> </td><td> </td><td> 1990a GRADE TENCHIERS 2000 21002
21002 21002</td><td> NOME CALADA TECCHIBES 200505 201508 20</td><td> 100002 20101 20101 2010 201</td><td> </td><td> </td><td> 1,0000 </td><td> 12000 </td><td> </td></t<> | 24011 GENERAL TEACHING SUPPLIES 11388 13812 13566 13392 12,444 2500 25007 | 24099 SCIENCE TEACHING SUPPLIES 5.294 3.885 3.367 4.743 4.743 4.45 4.298 4.298 2.2011 GENERAL TEACHING SUPPLIES 11.388 113.812 113.566 113.392 113.922 113.922 12.444 948 12.444 2.2011 2.2011 GENERAL TEACHING SUPPLIES 1.4388 13.812 113.566 113.392 113.922 12.444 948 12.444 2.2011 2.2011 2.2012 PROFESSIONAL LIBRARY PURCHASE | 2300 PERIODICALS 238 879 55 279 27 | 23010 AUDIO VISIJAL CONSUMABLES 2,348 2,348 2,349 2,249
 2,249 | 2002 CLASSROOM REFERENCE 230 240 251 251 252 | 22001 TEXTIBOOKS-CONSUMABLES 21,013 22,619 22,017 22,015 22,0 | 22002 TEXTIBOOKS-GREPLACEMENTS 2,696 3,533 1,312 2,790 2,790 2,99 2, | DPERATING | Derating | Dec Dec | CILIBS AND COUNCILS 1,952 1,910 4,111 4,00 4,00 4,100
4,100 4,100 4,100 4,100 4,100 | CHONDIANS 20939 20039 20049 20059 20541 22019 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 23049 23059 | THACHIRA INDES 199-90 196-48 185.24 189.28 199.19 199.29 199.19 199.29 19 | PRINCEPANDISCONSEINATE 193.05 118.348 131.35 193.05 131.414 13 | 2140 PSYCHOLOGISTS | 21401 IBRARIANS | 2111 STUDENTINTENNS 22.275 20.00 11. | 21114 IART TEACHIERS 10,328 10,425 12,120 10,200 1,200
1,200 1 | 2111 MUSIC TEACHERS 171,849 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 181,940 179,000 | 2110 ITACHIES OF THE DIFFED 12,100 22,101 17,100 12,20 | 2100 SUBSTITUTE TEACHES 2219 15131 18.28 17.298 17.299 18.290 18.2 | | | | 1990a GRADE TENCHIERS 2000 21002 | NOME CALADA TECCHIBES 200505 201508
201508 20 | 100002 20101 20101 2010 201 | | | 1,0000 | 12000 | |

	382	128	Т	379) 	1 76	373	37	33	1 22	1 2	370	369	368	367	366	365	364	362 I	361	360	359	358	357	356	355	2 2	5 52	35	35 T	349	꿃	347	346	345	11	343	342	<u></u>	340	339	338 1
OTAL T		123020	73020		12044	72035	35000	25026	25003	25002	25001	24011	24009	23010	23003	23002	22003	22002			101003	61001	21603	21501	21403	21401	21317	21313	21306	21302	1011034	1011024	1011005	1011004	1011003	1011002	1001101	1011097	21220	21102	21101	
		NEW CLASSROOM FURNITURE	NEW CLASSROOM FURNITURE	TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	DUPLICATORS AND COPIERS	POLICE AND FIRE SERVICES	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY FURCHASE	MISC OFFICE SUPPLIES	GENERAL TEACHING SUPPLIES	SCIENCE TEACHING SUPPLIES	AUDIO VISUAL CONSUNIABLES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-REPLACEMENTS	OPERATING	TOTAL PERSONNEL	CLUBS AND COUNCILS	CUSTODIANS	TEACHER AIDES	PRINCIPAL/DIRECTOR SECRETARY	PSYCHOLOGISTS	LIBRARIANS	CTI IDENT INTERNS	MUSIC LEACHERS	TEACHERS OF THE GIFTED	SUBSTITUTE TEACHERS	PHYSICAL ED. TEACHERS	FOREIGN LANGUAGE TEACHER	GRADE 5 TEACHERS	GRADE 4 TEACHERS	GRADE 3 TEACHERS	GRADE 2 TEACHERS	GRADE I TEACHERS	KINDERGARTEN TEACHERS	CURRICULUM SUPERVISION	ASSISTANT PRINCIPAL	PRINCIPAL	
	882		882	58,414		ļ	346	ļ.	767		981	17,018	4,830		2,999	853	26,653	3,965		3,111,491	5,632	215,396	193,654	103,726		107 303	001.00	171,824	18,092	24,050	69,457	62,364	257,691	343,486	283,927	274,733	314,079	218,518	16,248	122,545	176,080	2016 - 2017
	666		666	19,982	L		1,451		522	182	1,035	14,624	5,720		207	906	22,530	2,806		3,204,562	2,600	196.576	195,960	109,524	4	108 462	46,467	156,973	20,175	24,315	76,470	64,595	289,856	374,662	298.232	310,293	288,890	282,382	17,572	129,919	180,042	2017 - 2018
	929		929	50,605	ŀ		423		338	,	1,035	15,826	4,749	365		889	24,816	2,164		3,363,687	4,273	217,729	222,638	111,849		618 601	79,873	162,786	23,694	27,100	85,259	69,815	288,793	384,648	310,608	313,911	290,063	295,443	18,432	132,842	184,093	2018 - 2019
	2,000	•	2,000	56,089			606	100	1,690	\$00	1,000	15,588	5,521	325	325	974	25,912	3,248		3,488,143	5,188	217,714	227,656	114,575	31.766	111 344	82,709	169.787	23,773	27,388	89,264	72,680	301,180	418,541	318,962	330,556	259,522	311,464	18,798	135.831	188.235	APPRO
(17)	(4II)	٠	(41)	(534)	ŀ		266			ŀ	<u> </u>	(800)	,	,		•		•		(155,539)	707	6,894		•	(3.238)	,	(22,271)		249	(2,000)	9,198	,	31,123	(16.233)	8,617	(51,361)	(9,166)	(108,057)	•			ADJ.
	1.959		1,959	55,555	<u> </u>		872	400	1,690	500	1,000	14,788	5,521	325	325	974	25,912	3,248		3,332,605	5,895	224,607	227,656	114,575	28.528	31,200	60,438	169,787	24,021	25,388	98,462	72,680	332,303	402,308	327,579	279,195	250,356	203,407	18,798	135.831	188 235	BUD.
,	1 959		1,959	33,662			842	90	283	ļ	763	13,206	400		,	901	17,847	126		3,324,759	5,895	224,604	223,368	114,549	28.528	31,200	60,438	169,787	24,021	22,900	98,462	72,680	332,303	402,308	327,579	279,195	250,356	203,407	17,758	135 831	188 235	EXP
,				•	 - -	,	,		,		-		,	,		,	,			,	•				. .			,		٠	1	ŀ	,			,		,			,	REQUES.
•	٠	,	,	21,893	،		30	310	1,407	500	237	1,582	5,121	325	325	868	8,065	3,122		7,845	•	ىي	4.288	26	(0)	,	,	0	(0)	2,488	(0)	0	0	(0)	٠,		0	(0)	1,040	(0)	(0)	BUD.
1,737	1 950		1,959	33,662	,	,	842	90	283	,	763	13,206	100	,		106	17,847	126		3,324,759	5,895	224,604	223 368	615.711	28 528	31,200	60,438	169,787	24,021	22,900	98,462	72,680	332,303	402,308	327,579	279,195	250,356	203,407	17,758	135 831	188 714	CAST
•																				10.97		3.00	6.00	2.00	0.15	3	1.00	2.00	0.22		1.40	1.00	4.00	4.00	1.00	3.00	3.00	3.00	1 00	100	100	TTS
			,	21,893	,		30	010	1,407	500	237	1,582	5,121	325	325	868	8,065	3,122		7,845	,]		4 788	26				0	(0)	2,488	(0)	0	0	(0)				(0)	010.1	(0)	- 1	EST.

	9	8 4 6	4 4	E K	-	= =	9	9 -4	-6	(A)	<u> </u>	Ę	14	=	=	2	る	7	조	3	ĭ	ᄄ	<u> </u>	Ξ.	2 2	ĕ	-	8	35	7	2	22	=	~	3	85	7	
NET COS	102006				(1000)	73013			121000	102005	102004	102002	102001	72047	52008	25026	25003	25002	24006	24004	23010	23004	22001	12001			101,009	800101	101005	101002	1001001	61004	41006	21220	21501	21204	21201]
- L	REV. SUMM	REVENUE	TOTAL PHYSICAL EDUCATION	TOTAL EQUIPMENT	DOWN FRIGICAL ED EQUIPMENT	REPL PHYS ED EQUIPMENT	EQUIPMENT	TOTAL OPERATING	Н	_		INTRAMURALS-MIDDLESEX	INTERSCHOLASTICS/DARIEN IIS	PHYS EDUCATION REPAIRS/SAFETY	INTERSCHOLASTIC TRANS_DHS	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	PROFESSIONAL LIBRARY PURCHASE	ATHLETIC TRAINING SUPPLIES	PHYS ED TEACHING SUPPLIES	CONSUMABLES	RESOURCE MATERIALS	TEXTBOOKS-NEW	CONSULTANT SERVICES	OPERATING	TOTAL PERSONNEL	INTRAMURALS-DARIEN HS	INTRAMURALS-ELEMENTARY	SPORTS PROGRAMS-MIDDLESEX	_	_	FACILITIES-CUSTODIAL	ATHLETIC TRAINING SERVICES	CURRICULUM SUPERVISION	PRINCIPAL/DIRECTOR SECRETARY	ASSISTANT DIRECTOR	DIRECTOR	
1.699.017	1000 55)		1,734,017	3,969	404	3,000		722,366	2,000		141,272	4.299	259,379	4,600	283,769	2,948	3,173	\$50	5,183	10,336	.006	1,650	1,000	1.200		1,007,683	3,119	10,023	41,555	560,827	15,452	26,484	71,138	42,433	68,270		168,382	2016 - 2017
1.772.591	1000 517		1,807,591	6,168	i,ies	5,005		786,756	2,065	-	182,531	2,470	249,321	5,000	314,395	3,205	2,205	500	6,157	13,051	1.610	1,645	1.000	1.600		1,014,667	1,000	1,551	42,631	585,240	7,652	31,247	103,551		69,624	P	172,171	2017 - 2018
1.739.32.1	lunu se,		1,774,324	1,642	849	793		700,466	924		158,388	15	247,983	4,621	256_959	3,131	4 105	428	5,999	12,441	1.614	1,468	1.021	1.383		1,072,217		2,255	42,843	580,435	8,066	32,400	114,087		71,086	•	221,045	2018 - 2019
(35,000)	/35 000	Orig. Bud	1,856,715	6,000	1,000	5,000		763,816	2,000	i i	157,494	2,500	271,815	5,000	291,384	3,000	2,000	500	11,500	14,023	1.600			1.000		1,086,899	4,000	10,329	42,050	588,233	15,300	26,500	102,662	•	72,819	45,000	180,006	APPRO
		Adjust.	8,326	(1,004)	(490)	(514)		270	4	,	,			•	•	70	200	ŧ			٠					9,060	,				(6,650)	5,000	9,360			1,350		ADJ.
(35,000)	1	Rev. Bud.	1,865,041	1,996	1015	4,486		764,086	2,000		157,494	2,500	271,815	5,000	291,384	3,070	2,200	500	11,500	14,023	1 600		,	1.000		1,095,959	4,000	10,329	42,050	588,233	8,650	31,500	112,022		72,819	46,350	180,006	BUD.
(35,000)	TOWN SEY	Rev. Received	1,673,661	4,995	509	4,486		625,033.50	1.962		112,519	2,338	292,000	4,400	180,844	3,070	2,046	500	10.376	12,398	1 507		. 3	180		1,043,632			27,208	571,132	4,950	29,146	112,022		72,819	46,350	180,006	ENP
		_	16,812		ļ.			13,500,00		-		,	13,500		,			٠								3,312	 - -		,	3,312		,					,	REQUES.
(35,000)	4	Rev. Expected	174,568		_	0		125,553	38		44,975	162	(33,685)	600	110,540	0	154		1.124	1.625		.		16		49,015	4,000	10,329	14,842	13,789	3,700	2,354			0		(0)	BUD.
(35,000)	ACT OF CASE	Rev. Forecasi	1,690,473	4,995	509	4,486		638,534	1,962	-	112,519	2,338	305,500	1,400	180,844	3,070	2.046	500	10.376	12,398	1 507	.	707	1 180		1,046,944			27,208	574,444	4,950	29,146	112.022		72,819	46,350	180,006	CAST
			5.00																							5,00							200		1 00	- 00	00	STF
3			0		⊩	-	1						- 1	- 1	- 1	- 1	- 1	- 1	- 1	- 1	- 1	- 1	- 1	- 1			ıl	- 1	- 1	- 1	- 1	- 1	- 1	- 1		- 1	- 6	EST.

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65005	65003	65002	65001	62004	62003	62001	13017	12001				71005	71004	71003	71002	71001	61005	61003	11032	11031		RC - 12
UNIFORMS	CARE OF GROUNDS	OPERATION OF VEHICLES	CUSTODIAL SUPPLIES	CARE OF TREES	SNOW REMOVAL	REFUSE COLLECTION	PROF. MEETINGS & TRAINING	CONSULTANT SERVICES	OPERATING		TOTAL PERSONNEL	SPRING/SUMMER HELP PART-TIME	MAINTENANCE OVERTIME	MAINTENANCE	GROUNDS OVERTIME	GROUNDSKEEPERS	CUSTODIAL O/T SCH. EMERGENCY	CUSTODIAL SUPERVISOR	SECRETARY	FACILITIES MANAGER		MAINTENANCE
16,722	249,459	66,008	167,661	42,450	54,595	89,036	3,936	23,214			1,619,271	99,258	29,036	747,014	7,549	379,206	52,027	91,516	68,727	144,937	2016 - 2017	ACTUAL
22,520	250,010	58,734	205,933	21,675	59,554	89,598	6,581	11,411			1,673,810	98,381	34,666	753,648	7,820	375,981	107,423	90,030	57,665	148,198	2017 - 2018	ACTUAL
28,229	230,136	44,022	162,849	23,600	55,330	104,493	6,852	28,855			1,688,088	100,650	27,072	769,993	5,840	383,160	88,229	91,903	69,707	151,533	2018 - 2019	ACTUAL
17,000	210,000	60,000	160,000	24,000	58,000	105,000	7,910	16,000			1,643,153	92,000	25,000	769,059	12,000	383,510	47,000	91.778	71,273	151,533	APPRO	ORIG
1,447	68,775	(24,595)	18,5,18	2,061	(41,500)	(19,966)	(3,610)	26,500			78,208	6,053	(3,053)	20,910		10,215	52,405	(12,110)		3.788	ADJ.	TRFRS
18,447	278,775	35,405	178,548	26,061	16,500	85,034	4,300	42,500			1,721,361	98,053	21,947	789,969	12,000	393,726	99,405	79.668	71,273	155,321	BUD.	REV.
18,447	278,775	35,405	161,051	26,061	12,232	72,599	1,334	16,061			1,711,546	98,052	20,487	789,969	9,174	393,623	94,170	79,477	71,273	155,321	EXP	YTD
•	,			,				22,000						,			,				REQUES.	ENCUM.
0			17,497	,	4,268	12,436	2,966	4,439			9,815	-	1,460	0	2,826	102	5,235	161	0	•	BUD.	AVAIL
18,447	278,775	35,405	161,051	26,061	12,232	72,599	1,334	38,061			1,711,546	98,052	20,487	789,969	9,174	393,623	94,170	79,477	71,273	155,321	CAST	FORE-
											16.00			8.00		5 00		<u>.</u> 00	1.00	1_00	STF	CURR
0	•	•	17,497	•	4,268	12,436	2,966	4,439			9.815	_]	1,460	0	2,826	102	5,235	191	0	,	EST.	YR. END
12	153	452	451	450	449	448	447	116	115	+	113	442	#	110	439	438	437	436	435	434	433	432

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		102009	102008						123001	123010	73020	73010	73001			122000	121000	1001	83006	74030	74016	74015	74014	74013	74012	74011	72048	72023	72022	72021	72019	72017	72016	72015	72014	72013	72012	7200
NET MAINTENANCE BUDGET	TOTAL REVENUE	REVENUE - USE		REVENUE		TOTAL MAINTENANCE	,	- 1	_		\perp		_	EQUIPMENT	TOTAL OPERATING	1-		SUPPLIES/FEES COMM, ACTIVITIES					Ш	1	LUMBER	Ш							CLASSROOMS/CORRIDORS/AUD.		Ш	Ш	Ш	CONTRACTED JANITORIAL SERVICE
3,676,782	(232,677)	(123,587)	(109,090)			3,909,459	,	229,950	2,334	16,653	103,144	107,819	•		2,060,239	147,343	113,316		2,541	32,664	63,467	1.677	8,300	14.354	18,000	6.104	101,218	30,454	50,562	283,332	75,623		96,146		28,694	2,806		270,559
3,781,357	(239,578)	(144,154)	(95,423)			4,020,934	,	157,474	٠	1	135,407	22,067	٠		2,189,650	95,575	43,926	,	7,641	32,225	79,409	1.140	8.707	13,105	25,154	9,775	109,673	32,733	59.933	481,328	56,305		99,502	,	25,687	12,840	,	268,976
3,708,897	(232,464)	(143,197)	(89,267)			3,941,360	•	164,589		44,829	75,231	44,528	-		2,088,684	150,478	106,542		6,455	70,582	66,142	3,455	6,572	19,092	32,076	7,015	124,579	\$1,467	65,126	154,302	52,094		100,401	,	22,665	8,574	96,414	260,288
3,242,113	(211,800)	(120,000)	(91,800)	Orig. Bud		3,453,913		64.850		,	45,000	19,850	4		1,745,910	55,000	40,000		7,000	40,000	70,000	6,000	14,000	16,500	27,000	10,500	114,000	50,000	58,000	80,000	60,000	,	104,000	,	36,000	10,000		290,000
26,635			•	Adjust		26,635	1 1 1 1 1	(10.045)	,		(11.023)	(2,874)	3.852		(41,528)	(503)	(1,273)		(5,004)	29,220	(11,254)	(3,827)	(5,366)	2,179	6,727	927	14,881	(16,283)	(6,956)	5,584	(17,754)	,	(16,058)	٠	(345)	(10,000)	,	(34,086)
3,268,748	(211,800)	(120,000)	(91,800)	Rev. Bud. R		3,480,548	,	54.805	1	,	33.977	16,976	3.852		1,704,382	54,497	38,727	•	1,996	69,220	58,746	2,173	8,634	18,679	33,727	11,427	128,881	33,717	51,044	85,584	42,246	1	87,942		35,655	,		255.914
3,234,527	(125,122)	(71,109)	(54,013)	Rev. Received		3,359,649	4	\$4.796		,	33.968	16,976	3.852		1,593,307	54,497	38,727	,	1,996	69,221	58,747	2,172	8,633	18,679	33,726	11,427	128,881	33,716	50,901	85,584	42,245		87,942		35,654			208,593
58,650	,		,	Ŧ		58,650		·	٠	٠			-		58,650	<u>.</u>		•	,	36,650	,	,	,	,	,	,	,	,	,	٠	,	٠	,			٠	٠	
(62,873)	(125,122)	(71,109)	\simeq	Rev. Expected 1		62,249	,	١		٠	9		-		52,425	0	0			(36,651)	(0)	-	_	0	_	0		_	141		_		_		_			47,321
3,293,177	(125,122)	(71,109)	(54,013)	Rev. Forecast		3,418,299	5 191 5 6	51.796			33.968	16,976	3 852		1,651,957	54,497	38,727	,	1,996	105,871	58,747	2,172	8,633	18,679	33.726	11,427	128,881	33,716	50,901	85,584	42,245		87,942	4	35,654	,	,	208,593
16.00						16.00																																
(24.429)	(86,678)	(48,891)	(37,787)	(Shortfall)	Surplus	62,249		ا		·]	اء	ارد)	(0)		52,425	0	0	,	•	(36,651)	(0)	_	_	0	_	0		_	14.	,	_	,	_		_	,		47,321

539	537	536	535	153	533	522	Si	530	529	528	527	526	525	524	523	522	521	520	519	518	517	516	515	514	513	512	511	510	509	508	507	506	505	504	503	501 502	
			123011	123001	73011				83004	72045	72011	72035	52012	25030	25026	25020	25014	25013	25004	25003	25001	24005	23010	23004	23002	22003	22001	13016				101003	21501	21313	21201		
TO IXE STORE	TOTAL MICE	TOTAL EQUIPMENT	NEW MUSIC EQUIPMENT	_	REPLACEMENT MUSIC EQUIPMENT	EQUIPMENT		TOTAL OPERATING	LEASE PURCHASE MUSIC EQ.	TUNING OF PIANOS	REPAIRS AND SERVICE CONTRACT	DUPLICATORS AND COPIERS	MUSIC TRANSPORTATION	COMPUTER SOFTWARE & SUPPLIES	DUES AND MEMBERSHIPS	PLANO MOVING	CATALOG/HANDBOOK PRINTING	TEMP HOURLY (ACCOMPANIST)	LOCAL TRAVEL EXPENSE	PROFESSIONAL DEVELOPMENT	MISC. OFFICE SUPPLIES	AIUSIC TEACHING SUPPLIES	CONSUMABLES	RESOURCE MATERIALS	CLASSROOM REFERENCE	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-NEW	SCHOOL DISTRICT MEMBERSHIPS	OPERATING		TOTAL PERSONNEL	CLUBS AND COUNCILS	PRINCIPAL/DIRECTOR SECRETARY	ELEMENTARY MUSIC-SYSTEMWIDE	DIRECTOR	RC-13 MUSIC	
243,807		12,188	5,294		6,894			56,263	8,035	5,795	3,205	<u></u>	7,023	1,846	205	220		900	642	1,785	1,304	3,597	51	3,436	16,231	1,004	474	510			175,355	34,506	22,981		117,868	ACTUAL 2016 - 2017	
261,709		11,549	5,918		5,631			67,821	8,035	5,200	4.220	,	12,390	8,711	140	285		1,175	498	1,519	1.144	1,880		4,138	17,004	967		515	:		182,339	36,677	25,142		120,520	ACTUAL 2017 - 2018	
269,094		14,038	7,900		6,137			61,844	8,035	4,374	3,571	,	4,034	10,037	75	344	,	1,200	1,000	1,477	1,126	1,980	,	5,048	17,887	1,041		615			193,213	45,084	24,897		123,232	ACTUAL 2018 - 2019	
276,778		10,323	6,638		3,685			72,712	9,500	5,200	3,677		11,700	8,850	205	370		1,300	1,500	1,500	1,000	2,245	-	5,635	18,380	1,030		620			193,743	41,305	26,434		126,004	ORIG APPRO	
(2,586)	•	(266)	(157)		(109)			(607)	-		(200)		 -	(299)	7		1,125	(520)		(56)	(250)	(4)			(500)			90		,	(1,713)	(1,713)		1		TRFRS ADJ.	
274,192		10,057	6,481		3,576			72,105	9,500	5,200	3,477	,	11,700	8,551	212	370	1.125	780	1,500	HEI	750	2,241	,	5,635	17,880	1,030	4	710			192,030	39,592	26,434		126,004	REV. BUD.	
262,180		0+6*6	6,365		3,575			F16*09	9,436	3,708	3,460	•	7.369	8,435	212	300	1,073	650	253	894	458	2,172		5,471	15,373	1,016		635		,	191.326	38,888	26,434	'	126,004	VTD EXP	
,		•		,				٠	٠	,	,	,		•	,	•	1	•	•	,	•		1	,			٠					,	1	,		REQUES.	
12,012		117	116	,	_			11,191	Ţ	1,492	81	,	4,331	911	,	70	52	130	1,247	550	292	69	,	164	2,507	<u>.</u>		75		į	70.1	704	0	٠	(0)	AVAIL BUD.	
262,180		9,940	6,365		3,575			60,914	9,436	3,708	3,460		7,369	8,435	212	300	1,073	650	253	894	458	2,172		5,471	15,373	1,016		635		1	191.326	38,888	26.434		126,004	FORE-	
1.20																																	0.50		0.70	CURR	
12,012		117	116		_		4	11,19	2	1,492	18	,	4,331	116		70	52	130	1.247	550	292	69		164	2.507	-	,	75			70_	704	0	,	(0)	YR. END EST.	
538	537	536	535	534	533	532	6113	530	529	51 52 50	527	526	525	524	523	522	521	520	519	<u>5</u>	517	516	<u> </u>	5	513	512	511	\$10	509	SOS COS	\$0.7	\$08	SDS !		503	501 502	

563	562	561	560	559	558	557	556	555	551	553	552	\$51	550	\$49	8F5	547	546	515	ž	543	512	<u>¥</u>	510
				123002	73002				72044	72035	25030	25018	25007	25003	24001	23003	23002				21314		RC - 14
	TOTAL ART		TOTAL EQUIPMENT	NEW ART EQUIPMENT	REPLACEMENT ART EQUIPMENT	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	DUPLICATORS AND COPIERS	COMPUTER SOFTWARE & SUPPLIES	GRAPHIC ARTS/PHOTOGRAPHY	MISC INSTRUCTIONAL ENPENSES	PROFESSIONAL DEVELOPMENT	ART TEACHING SUPPLIES	PERIODICALS	CLASSROOM REFERENCE	OPERATING		TOTAL PERSONNEL	ELEMENTARY ART-SYSTEMWIDE		ART
	108,271		8,386	ļ.	8.386			99,885	2,116		1.800	6,022	15	795	83,337	364	5.449) 4		2016 - 2017	ACTUAL
	112,822		9,932	3,080	6,852			102,889	3,310		1,980		C	800	90,840	376	5,584			×		2017 - 2018	ACTUAL
	109,228		6,122	5,816	306			103,105	3,768		1,776			1,735	90,266	268	5,293			×		2018 - 2019	ACTUAL
	113,002		6,132	2,100	4,032			106,870	3,800		2,000			800	94,400	270	5,600			1000		APPRO	ORIG
	(4,250)			150	(150)			(4,250)	(2,450)	,	102	,	,		(1,800)		(102)			,	,	ADJ.	TRFRS
	108,752		6,132	2,250	3,882			102,620	1,350		2,102	,		800	92,600	270	5,498			,	٠	BUD.	REV.
	97,098		6,059	2,250	3,808			91,039	1,350		2,102	,		685	83,323	\$0	3,529					ENP	VTD
	,			,				,		•	•		•	,	•	٠				,	,	REQUES.	ENCUM.
	11,654		7.3	(0)	7.4			11,581	•		•		•	115	9,277	220	1,969			•		BUD.	AVAIL
	97,098		6,059	2,250	3,808			91,039	1,350		2,102	,	,	685	83,323	50	3,529					CAST	FORE.
																					,	STF	CURR
	11,654		7.3	(0)	7.1			11,581	•	•	•	,	•	115	9,277	220	1.969				,	EST.	YR. END
563	562	561	560	559	558	557	556	555	551	553	552	551	550	549	548	547	546	545	£	56	542	54	540

593 595 596	592	591	589	587	586	N 04	58.3	582	581	580	579	578	577	576	575	574	573	572	571	570	569	568	567	566	565	56-1
	102010			123021			72044	72035	64006	64005	25029	25019	25013	24011	13035	13015	12001				21603	21501	21201	11044		564 RC-15
TOTAL COMPUTER TECHNOLOGY	REV. FROM TOWN-FOR IT SERVICE		SUBTOTAL COMPUTER TECHNOL	NEW COMPUTER EQUIPMENT	_	TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	RENTAL/DUPLICATORS AND COPIER	WIDE AREA NETWORK		STAFF DEVELOPMENT PROGRAM	COMPUTER SOFTWARE & SUPPLIES	TEMPORARY HOURLY SERVICES	GENERAL TEACHING SUPPLIES	SOFTWARE MAINTENANCE	LOCAL TRAVEL	CONSULTANT SERVICES	OPERATING		TOTAL OPERATING	TEACHER AIDE / COPY CENTER	PRINCIPAL/DIRECTOR SECRETARY	DIRECTOR OF INST. TECH	TECHNOLOGY SUPPORT		COMPUTER TECHNOLOGY
2,798,973	(190,785)		2,989,758	753,754		1,335,257	115,750	255,806	29,571	22,890	15,913	88,689	18,228	48,100	508,162	1,026	231,123			900,747	40,256	18,555	165,080	735,667	2016 - 2017	ACTUAL
3,066,929	(201,323)		3,268,252	755,318		1,472,206	70,953	287,769	130,827	14,109	19,621	83,841	9,884	38,263	661,694	2,511	152,735			1,040,728	72,391	22,554	172,171	773,612	2017 - 2018	ACTUAL
2,909,081	(203,071)		3,112,152	731,494		1,392,462	64,029	270,816	49,351	28,980	15,918	38,399	14,119	43,392	723,014	2,546	141,897			988,196	86,106	23,003	66,168	812,919	2018 - 2019	ACTUAL
2,790,217	(212,643)	Orig. Bud	3,002,860	503,025		1,413,058	60,000	271,248	48,000	28,000	23,000	42,000	15,000	31,665	750,645	3,500	140,000			1,086,777	75,509	23,520	172,171	815,577	APPRO	ORIG
238,559	,	Adjust.	238,559	53,753		151,145	45,397	20,070	(11,500)	2,248	(6,891)	13,306	265	3,352	35,642		49,256			33,660	7,475	,	7,835	18,350	ADJ.	TRFRS
3,028,776	(212,643)	Rev. Bud. R	3,241,419	556,778		1,564,203	105,397	291,318	36,500	30,248	16,109	55,306	15,265	35,017	786,287	3,500	189,256			1,120,438	82,985	23,520	180,006	833.927	BUD.	REV.
3,181,321	(212,644)	Rev. Received	3,293,965	713,658		1,560,310	105,121	291,318	36,319	30,227	16,109	55,292	15.115	34,990	784,348	2,284	189,189			1,119,996	82,544	23,520	180,006	833,927	ENP	1.TD
50,520		R	50,520	48,588		1,932		,	,	,	,	,		•	1,932					•	٠		٠		REQUES.	ENCUM.
(415,709)	(212,643)	Rev. Expected	(203,066)	(205,468)		1,961	276	0	181	21	0	14	150	27	7	1,216	67			Irr	441	0			BUD.	TIPAN
3,231,841	(212,643)	Rev. Forecast	3,444,484	762,246		1,562,242	105,121	291,318	36,319	30,227	16,109	55,292	15,115	34,990	786,280	2,284	189,189			1,119,996	82,544	23,520	180,006	833,927	CAST	FORE.
						•														12,33	2.00	0.33	1.00	9 00	STF	CURR
(203,066)		(Shortfall)	(203,066)	(205,468)		1,961	276	0	181	21	0	14	150	27	7	1,216	67			±	141	0	,	,	EST.	YR. FND
593 594 595	592	591	589	587	586	581	583	582	581	580	579	578	577	576	575	574	573	572	571	570	569	568	567	366	565	É

628	627	626	625	624	623	622	620	619	618	617	616	615	F19	613	612	611	610	609	800	607	906	605	404	603	602	109	600	599	598	597
			73001			83003	25014	25003	25002	13040	13025	13020	13017	13016	13013	13012	13011	13003	13001	12004	12001				91011	21501	11013	11011		597 RC - 16
	TOTAL ADMINISTRATION		EQUIPMENT		TOTAL OPERATING	RENTAL/LEASE OF EQUIPMENT	CATALOGAIANDBOOK PRINTING	PROFESSIONAL DEVELOPMENT	PROF, LIBRARY PURCHASE	PRINTING/PUBLICATION SUPPLIES	ADA/504 SUPPORT	PUBLIC INFORMATION	PROFESSIONAL MEETINGS	SCHOOL DISTRICT MEMBERSHIPS	DUES AND MEMBERSHIPS	OFFICE SUPPLIES	MAILING EXPENSES	OTHER BOARD EXPENSES	BOARD OF EDUCATION DUES	LEGAL SERVICES	CONSULTANT SERVICES	OPERATING		TOTAL PERSONNEL	PUBLIC INFORMATION	PRINCIPAL/DIRECTOR SECRETARY	BURSAR/ADMINISTRATIVE ASSIST	SUPERINTENDENT		ADMINISTRATION
	915,445				509,747		29,443	2,652					3,325	22,117	14,796	25,874	32,004	24,659		327,361	27,516			105,698	1,796	41,080	90,482	272,340	2016 - 2017	ACTUAL
	876,863				164,451		16,937	3,054	43	<u> </u>		,	3,290	25,289	15,999	27,011	29,864	24,951		285,860	32,154			412,412		41,894	92,518	278,000	2017 - 2018	ACTUAL
	694,950				421,557		21,700	3,000	 -		 -	 -	2,259	30,557	11,199	26,952	29,189	23,464		248,477	24,759			273,393		43,979	94,368	135,045	2018 - 2019	ACTUAL
	838,055				421,843		20,000	3,000	500		2,500		3,000	23,193	11,800	30,000	30,000	25,000	850	262,000	10,000			416,212		43,844	94,368	278,000	APPRO	ORIG
	180,636		,		136,513		(4,700)	914	(500)		1,531			(8)		<u> </u>	,	6,230		(40,077)	173,123			44,123			2,123	42,000	ADJ.	TRFRS
	1,018,692		•		558,357		15,300	3,914			4,031		3,000	23,185	11.800	30,000	30,000	31,230	850	221,923	183,123			460,335		43,844	161,36	320,000	BUD.	REV.
	933,223		,		477,839	•	10,757	3,914	•	•	4,031		2,595	18,672	6,516	28,192	27,387	31,229		175,465	169,082			455,384		43,844	96,491	315,049	ENP	ATD
	11,666		٠		11,666	•	-	•	•	,	•	•		,	2,500	•	,				9,166			,		,			REQUES.	ENCUM
9	73.802		,	,	68,851	1	4,543	•	1	•	0	•	405	4,513	2,784	1,808	2,613	-	850	46,458	4,875			4,951	,	0	4	1,951	вир.	AVAIL
4	944.889				489,505	,	10,757	3,914	,		4,031	-	2,595	18,672	9,016	28,192	27,387	31,229	-	175,465	178,248			155,381		43,844	96,491	315,049	CAST	FORE-
	2.60																							2.60		0.60	1,00	1.00	STF	CURR
1	73.802				68,85	٠	4,543		•	•	0	٠	405	4,513	2,784	1,808	2,613	-	850	46,458	4,875			4,951	•	0	•	4,951	EST.	YR. END
628	627	474	625	624	623	622	620	619	618	617	616	615	119	613	612	611	610	609	608	607	606	605	604	603	602	109	600	599	598	597

654	653	652	651	650	649	618	647	97.0	645	179	613	<u>61</u> 2	<u>61</u>	619	639	638	637	636	635	634	633	632	631	620	629
			123007	73007				72044	72031	42003	42002	42001	25003	25002	25001	23003				41005	41004	41002	1001		RC-17
TOTAL HEALTH		TOTAL EQUIPMENT	NEW HEALTH EQUIPMENT	REPLACEMENT HEALTH EQ.	EQUIPMENT		TOTAL OPERATING	REPAIRS AND SERVICE CONTRACT	AUDIOMETER REPAIRS	SCHOOL PHYSICIANS SERVICES	HEALTH LOCAL TRAVEL	HEALTH SUPPLIES	PROFESSIONAL DEVELOPMENT	PROF. LIBRARY PURCHASE	MISC, OFFICE SUPPLIES	PERIODICALS	OPERATING		TOTAL HEALTH	SECRETARY	SUBSTITUTE NURSES	NURSES	DIRECTOR - NURSES		HEALTH
825,455				,			48,339	998		10,000	359	30,759	3,961	309	1,499	455			777,116	28,737	69,736	588,350	90,293	2016 - 2017	ACTUAL
792,521							50,766	2,086	625	10,000	338	31,199	3,968	610	1,513	427			741,756	25,142	27,371	592,105	97,138	2017 - 2018	ACTUAL
854,727				,			47,160	1,636	490	10,431	320	30,954	1,419		1,458	452			807,567	24,897	70,423	611,224	101,023	2018 - 2019	ACTUAL
848,236			,	•			19,574	1,000	600	10,000	500	31,000	3.974	500	1,500	500			798,662	26,434	45,000	626,205	101,023	APPRO	ORIG
23,027							20,004	6			,	20,070	(65)	65	241	(313)			3,023	<u>.</u>		750	2,273	ADJ.	TRFRS
871,263			•	٠			69,578	1,006	600	10,000	500	51,070	3,909	565	1,741	187			801,685	26,434	45,000	626,955	103.2%	BUD.	REV.
842,321		,		•			\$3,147	1,006	180	10,000		35,911	3,257	565	1,741	187			789,174	26,384	32,546	626,948	103,296	EXP	V.T.D
٠										•			,			٠			•	,	,	٠		REQUES.	ENCUM.
28,942							16,431	-	120		500	15,159	652	0					12,511	50	12,454	7	,	BUD.	AVAIL
842,321				,			\$3,147	1,006	480	10,000		35,911	3,257	565	1,741	187			789,174	26,384	32,546	626,948	103,296	CAST	FORE-
10.50																			10.50	0.50		9,00	1.00	STF	CURR
28,942		ً [·				16,431		120		500	15,159	652	0		,			12,511	50	12,454	7		EST.	YR END
655	653	652	651	650	649	648	647	646	645	644	643	642	1	0H0	639	638	637	636	635	634	633	632	631	630	629

679	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	199	660	659	658	657	656
				25029	13015	13014	13013				31000	21316	21302	21300	21202	11028	11027	11024	11020	11013		RC 18
	TOTAL PERSONNEL		TOTAL OPERATING	STAFF DEVELOPMENT PROGRAM	LOCAL TRAVEL	RECRUITMENT	DUES AND MEMBERSHIPS	OPERATING		TOTAL PERSONNEL	BUDGET CONTROL	SABBATICALS	SUBSTITUTES-PROFESSIONAL DEV.	LONG TERM SUBSTITUTES	ASSISTANT SUPERINTENDENT	CERT. STAFF COLUMN CHANGE	CONTRACT SUPPORT	TURNOVER-REGULAR	BENEFITS COORDINATOR	BURSAR/ADMINISTRATIVE ASSIST		PERSONNEL
	1,226,554		60,624	39,590	640	19,759	635			1,165,930			33,700	812,690				٠	33,312	286,227	2016 - 2017	ACTUAL
	940,564		127,419	101,276	139	19,154	6,850			813,145			54,772	419,702			•		34,678	303,993	2017 - 2018	ACTUAL
	1,227,494		96,780	78,785	340	17,406	250			1,130,714			45,205	739,867					35,459	310,183	2018 - 2019	ACTUAL
	1,003,523		103,431	74,991	2,300	25,000	1,140			900,092	263,360		\$0,000	475,000		74,991	116'06	(400,000)	35,459	310,369	APPRO	ORIG
	249,094		(10,209)	(87)	(1,000)	(9.122)				259,303			(6,500)	22,061		(74.991)	(90,914)	400,000	798	8,849	ADJ.	TRFRS
	1,252,617		93,222	74,904	1.300	15,878	01.1.0			1,159,395	263,360	•	43,500	197,061					36,256	319,218	BUD.	REV.
	942,086		77,750	74,903	947	1,650	250			964,736		٠	30,476	478,385			•	,	36,256	319,218	ENP	ALL
	•				•					,	•	•		•			•	,	1	•	REQUES.	ENCUM.
	310,532		15,472	1	353	14,228	890			295,059	263,360	•	13,024	18,676	•	•	•	•	•	(0)	BUD.	AVAIL
	942,086		77,750	74,903	947	1,650	250			864,336		.	30,476	478,385	,	,		•	36,256	319,218	CAST	FORE.
	2.84									2.84									0.50	2.34	STF	CURR
	310,532		15,472	1	353	14,228	890			295,059	263,360	,	13,024	18,676	,		,	,		(0)	EST.	VR. END
678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656

711	710	709	708	707	706	705	70	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	£	683	682	189	680
				25005	52004	25003	25002	24012	23006	23004	22001	13015	13013	12001				21501	21405	21312	1912009	1912060	1912062	1912058	1912056	1912036	21220	21201	21202		680 RC-19
	TOTAL CURRICULUM		TOTAL OPERATING	CURRICULUM RESEARCH & DEV.	FIELD TRIPS	PROFESSIONAL DEVELOPMENT	PROF. LIBRARY PURCHASE	STANDARDIZED TESTING	ESL RESOURCES	RESOURCE MATERIALS	TEXTBOOKS-NEW	LOCAL TRAVEL	DUES AND MEMBERSHIPS	CONSULTANT SERVICES	OPERATING		TOTAL PERSONNEL	PRINCIPAL/DIRECTOR SECRETARY	ESL INSTRUCTION	CURRICULUM DEVELOPMENT	INSTRUCTION SUPP. SPECIALISTS	LANG. ARTS SPECIALIST	1912062 MATH COORDINATOR	1912058 PROGRAM COORDINATORS	TECHNOLOGY SPECIALIST	ELEM READING SPECIALIST	CURRICULUM & SUPERVISION	DIRECTOR OF INSTRUCTIONAL TEC	ASSISTANT SUPERINTENDENT		CURRICULUM
	2,426,050		696,284	184,295	٠	135,270	٠	40,164			282,390	870	894	52,402			1,729,766	68,668	17,849	63,059	1.105,204			262,514		,	13,971	,	198,500	2016 - 2017	ACTUAL
	2,418,322		647,396	156,649	8,973	123,899	,	32,086		4,346	280,081	2,057	1,626	37,679			1,770,926	70,385	7,238	76,594	1,149,668	,	,	264,074	,	,	,		202,966	2017 - 2018	ACTUAL
	2,369,939		463,741	25,952	5,509	119,166		24,301		7,054	244,252	5,868	1,640	30,000			1,906,198	71,792	4,482	119,745	1,217,293			285,353			,		207,533	2018 - 2019	ACTUAL
	2,406,236		436,095	26,420	7,500	113,850		29,477		8,000	191,721	10,000	4,127	45,000			1,970,141	71,792	24,000	104,290	1,270,752		•	291,774	,		•		207,533	APPRO	ORIG
	(89,332)		(18,640)	(3,700)	•	(4,281)			14,728	110	(27,607)	,	(1,500)	3,610			(70,692)	1.717	(19,428)	9,868	(76.114)			6,000				•	7,264	ADJ.	TRFRS
	2,316,903		417,455	22,720	7,500	109,569	,	29,477	14,728	8,110	164,114	10,000	2,627	48,610			1,899,448	73,509	4,572	114,158	1,194,638			297,774	١	ŀ			214,797	BUD.	REV.
	2,409,047		510,694	22,677	5,403	92,466	•	28,905	13.151	7.697	290,077	133	2,535	47,650			1,898,354	72,415	4,572	114,157	1,194,638	•		297,774	•		,		214,797	EXP	ATD
	3,317		3,317	,	•	,		,	,		3,317						•	•	•		•	•	•	,		•	•		,	REQUES.	ENCUM.
	(95,462)		(96,556)	43	2,097	17,103	•	572	1,577	413	(129,280)	9,867	92	960			1,094	1,094	•		0	•	•	(0)	٠			٠	(0)	BUD.	AVAIL
	2,412,365		514,011	22,677	5,403	92,466	•	28,905	13,151	7,697	293,395	133	2,535	47,650			1,898,354	72,415	4,572	114,157	1,194,638		,	297,774	•	٠	,		214,797	CAST	FORE-
	17.50																17.50	1,00			13,50			2,00					.00_1	STF	CURR
	(95,462)		(96,556)	43	2,097	17,103	,	572	1,577	413	(129,280)	9,867	92	960			1,094	1,094	,	_	0	æ		(0)	,				(0)	EST.	YR, END
711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	886	687	686	685	183	683	682	681	680

713 RC - 714 110 715 110 716 110 717 1																																		
	107010	107010						123021	73021				25029	25021	25013	25003	13035	13030	13016	13015	12007	12005				21501	11044	11042	11025	11022	11021	11014		RC - 20
NET FINANCE BUDGET	The second secon	DEV TOME TOWN TO IT SERVICE	REVENUE		TOTAL FINANCE		TOTAL EQUIPMENT	NEW COMPUTER EQ.	REPLACEMENT COMPUTER EQ.	EQUIPMENT		TOTAL OPERATING	STAFF DEVELOPMENT PROGRAM	INSTRUCTIONAL TECHNOLOGY SER	TEMPORARY HOURLY SERVICES	PROFESSIONAL DEVELOPMENT	SOFTWARE MAINTENANCE	EDP SUPPLIES & SERVICES	SCHOOL DISTRICT MEMBERSHIPS	LOCAL TRAVEL	ACTUARIAL SERVICES	AUDITING SERVICES	OPERATING		TOTAL PERSONNEL	PRINCIPAL/DIRECTOR SECRETARY	TECHNOLOGY SUPPORT	ACCOUNTS PAYABLE	ACCOUNTANT	ASSISTANT DIRECTOR FINANCE	PAYROLL / BENEFITS COORDINATO	DIRECTOR OF FINANCE		FINANCE
575,232					575,232		4		-			49,955	,			27,342	510		614	684	250	20,555			\$25,277	68,454		68,466	73,892	96,000	33,965	184,500	2016 - 2017	ACTUAL
586,022					586,022		•					33,465			9,515	2,400		,	425	,		21,125			552,557	70,165		69,961	89,069	100,032	34,678	188,651	2017 - 2018	ACTUAL
589,547					589,547				1			37,140		,	7,101	8,453		•	,	93		21,493			552,407	71,569		71,468	76,688	104,033	35,753	192,896	2018 - 2019	ACTUAL
594,241			Orig. Bud		594,241			,				40,523			15,000	1,500			1,294	500		22,229			553,718	71,569	,	73,073	76,688	104,033	35,459	192,896	APPRO	ORIG
(4,006)			Adjust.		(4,006)		4					(1,422)	,		25	(1,443)				(4)					(2,584)	1.618	,	263	1.725	11,541	798	(18,529)	ADJ.	TRFRS
590,235			Rev. Bud.		590,235							39,101			15,025	57	•	•	1,294	496		22,229			551,134	73,187		73,337	78,413	115,574	36,256	174,367	BUD.	REV.
588,511			Rev. Received		588,511							37,696	-		14,572		•		1,079	٠	٠	22,045			550,815	73,179		73,336	78,413	115,574	36,256	174,057	EXP	ATD
•	,		Ŧ		,		,					•	,	•	,				-							•	•	9	,			•	REQUES.	ENCUM.
1,724		4	Rev. Espected 1		1,724		,					1,405		•	453	57			215	496		181			319	88	,	ı	•	***	•	310	BUD.	AVAIL
588,511	Ŀ		Rev. Forecast		588,511							37,696			14,572		,		1,079	•		22,045			550,815	73,179		73,336	78,413	115,574	36,256	174,057	CAST	FORE.
5.50					5,50																				5,50	1 00		1 00	1 00	1 00	0.50	1.00	STF	CURR
1,724			(Shortfall)	Surplus	1,724		,	,	•			1,405	,		453	57	,	•	215	496	,	184			319	90	•	-	(6)	6.	ì	310	EST.	YR. END
747	746	1	7	74.7	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712

	772	771	770	769	768	767	766	765	76	763	762	761	760	759	758	757	756	755	751	753	752	751	750	749	748
				73009				83003	72044	72042	25030	25026	25002	23007	23005	23004	23003	23001				21503	21220		RC-21
	TOTAL LIBRARY		TOTAL EQUIPMENT	REPLACEMENT LIBRARY EQ.	EQUIPMENT		TOTAL OPERATING	RENTAL/LEASE OF EQUIPMENT	REPAIRS AND SERVICE CONTRACT	EQUIPMENT REPAIR	COMPUTER SOFTWARE & SUPPLIES	DUES AND MEMBERSHIPS	PROF. LIBRARY PURCHASE	OTHER LIBRARY EXPENSES	ONLINE SUBSCRIPTIONS	RESOURCE MATERIALS	PERIODICALS	ACCESSIONS	OPERATING		TOTAL PERSONNEL	LIBRARY SECRETARY	CURRICULUM SUPERVISION		RC-21 LIBRARY
	155,497		8,008	8,008			144,872		980		709	2,149	30	7,553	27,739	7,356	6,472	91,882			2,617	154	2,463	2016 - 2017	ACTUAL
	173,267		3,513	3,513			167,242		1,029		1,289	2,267	1,356	6,755	32,340	20,763	7,452	93,990			2,512		2,512	2017 - 2018	ACTUAL
	182,616		6,193	6,193			176,423	· -	1,080		4.554	2,594	1,155	7,755	34,629	19,490	7,590	97,576						2018 - 2019	ACTUAL
	183,345		1,000	1,000			182,345		1,140		1,000	3,575	1,920	8,200	36,905	17,700	8,890	103,015			,	,		APPRO	ORIG
	2,613		•	*			•		49		,	(727)	(49)	(767)	(352)	(1,087)	(447)	3,380			2,613	,	2,613	ADJ.	TRERS
	185,958		1,000	1,000			182,345	,	1,189		1,000	2,848	1,872	7,433	36,553	16,613	8,443	106,395			2,613		2,613	BUD.	REV.
	159,838		410	410			156,815		1,189		239	2,576	889	6,474	34,979	9,580	7,697	93,193			2,613		2,613	EXP	1TD
			•	,			•			•			,	,		•		,						REQUES.	ENCUM.
	26,119		590	590			25,530				761	272	982	959	1,574	7,033	746	13,202	!		,	•	,	BUD.	AVAIL
	159,838		011	410			156,815	1	1,189	•	239	2,576	889	6,474	34.979	9,580	7,697	93,193			2,613		2,613	CAST	FORE-
																								STF	CURR
	26,119		590	590			25,530	,	,	,	761	272	982	959	1.574	7,033	746	13,202			,	,	,	EST.	YR, END
773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748

791 792 793	790	789	788	787	786	785	78.4	783	782	781	780	779	778	777	776	775	77.4
		123008	73008				72033	25030	25019	25003	25001	24002	23003	23002	22001		77.4 RC-22
TOTAL TECH. EDUCATION	TOTAL EQUIPMENT	NEW TECHNOLOGY EQUIPMENT	REPL. TECH ED EQUIPMENT	EQUIPMENT		TOTAL OPERATING	TECH ED EQUIPMENT REPAIRS	COMPUTER SOFTWARE & SUPPLIES	COMPUTER INSTRUCTION SUPPLIES	PROFESSIONAL DEVELOPMENT	MISC. OFFICE SUPPLIES	TECH ED TEACHING SUPPLIES	PERIODICALS	CLASSROOM REFERENCE	TEXTBOOKS -NEW		TECHNOLOGY EDUCATION
44,779	25 L D I	10,455	,			34,324	989	,		٠	+	30,077	55	303	2,900	2016 - 2017	ACTUAL
47,799	7.2.47	7,247				40,552			•	140	266	39,699		447	•	2017 - 2018	ACTUAL
40,358	Nr.r.	2,559	1,877			35,922	582	,	•	1,200	706	33,333	12	89		2018 - 2019	ACTUAL
49,977	9914	7,540	1.274			41,163	2,500			1,400	778	35,800	285	400		APPRO	ORIG
, ,		(7,500)	7,500													ADJ.	TRFRS
49,977	R 91.4	40	8,774			41,163	2,500			1,400	778	35,800	285	400	,	BUD.	REV.
42,501	867.8		8,688			33,813	1,822			1,190	•	30,682	120		,	EXP	VTD
		,	,					,	٠	•	,	•		,		REQUES.	ENCUM.
7,476	251	40	86			7,350	678	٠		210	778	5,118	165	400		BUD.	AVAIL
42,501	9878	٠	8,688			33,813	1,822		٠	1,190		30,682	120			CAST	FORE-
,																STF	CURR
7,476		40	86			7,350	678	,		210	778	5,118	165	400	•	EST.	YR. END
791 791 792 793	100	789	788	787	786	785	78.4	783	782	781	780	779	778	777	776	775	77.4

817	816	815	814	813	812	118	810	809	808	807	806	805	202	308	802	108	800	799	798	797	796	795	794
		31005	31006							25014	24010	24003	13012	13011	12002	12001				21501	21201		RC - 23
NET ENPENSE SUM&CONT. ED	TOTAL REVENUE	REVENUE - SUMMER SCHOOL	REVENUE - CONTINUING EDUCATION	REVENUE			TOTAL CONT. ED/SUM. SCHOOL		TOTAL OPERATING	CATALOGAIANDBOOK PRINTING	ADULT ED. CONTRACTED SERVICES	SUMMER SCHOOL TEACHING SUPP.	OFFICE SUPPLIES	MAILING EXPENSES	CONTINUING ED CONSULTING	CONSULTANT SERVICES	OPERATING	Stipend Employee	PERSONNEL	PRINCIPAL/DIRECTOR SECRETARY	DIRECTOR		RC - 23 CONTINUING EDUC/SUMMER SCHO
(56,298)	(657,975)	(657,975)		2016 - 2017			601,677		562,540	1,729	12,000	60,043	4,516	374	1	483,878			39,136	27,386	11,750	2016 - 2017	ACTUAL
(39,649)	(596,321)	(596,321)		2017 - 2018			556,671		507,259	1,453	12,000	73,843	4,516	355		415,092			49,412	27,929	21,483	2017 - 2018	ACTUAL
(120,235)	(621,433)	(621,433)	,	2018 - 2019			501,198		445,659	5,701	18,700	36,953	2,556	250		381,199			55,539	28,801	26,738	2018 - 2019	ACTUAL
(60,471)	(625,000)	(625,000)	*	Orig. Bud			564,529		515,300	5,000	12,000	61,800	11,000	500		425,000			19,229	29,229	20,000	APPRO	ORIG
(419)				Adjust.			(419)		(5,065)	,	٠	(9,000)	(3,000)	,	,	6,935			4,646		4,646	ADJ.	TRFRS
(60,890)	(625,000)	(625,000)		Rev. Bud. R			564,110		510,235	5,000	12,000	52,800	8,000	500	٠	431,935			53,875	29,229	24,646	BUD,	REV.
311,116	(197,435)	(197,435)		Rev. Received			508,550		454,675	1,198	7.000	10,122	4,120	400	4	431,834			53,876	29,229	24,646	ENP	QTV.
	•		,				•					,							•		,	REQUES.	ENCUAL.
(141,874)	(197,435)	(197,435)		Rev. Expected F			55,560		55,560	3,802	5,000	42,678	3,880	100		101			(0)	(0)	(0)	BUD.	AVAIL
311,116	(197,435)	(197,435)		Rev. Forecast			508,550		454,675	861.1	7,000	10,122	4,120	001	,	431,834			53,876	29,229	24,646	CAST	FORE-
							0.40												0.40	0.40		STF	CURR
(372,005)	(427,565)	(427,565)		(Shortfall)	Surplus		55,560		55,560	3,802	5,000	42,678	3,880	001		101			(0)	(0)		EST.	YR. END

847	846	85 55	芒	£	842	완	840	839	838	837	836	835	834	833	832	128	830	829	828	827	826	825	82.4	823	822	821	820	819
		41004	41002	21605	21603	21501	21410	21409	21407	21404	21403	21311	21309	21308	21307	21306	21305	21304	21303	21302	21220	21211	21202	21201	21102	11013	RC - 24	
TOTAL PERSONNEL		SUBSTITUTE NURSES	NURSES	TRANSPORTATION DRIVER	TEACHER AIDES	PRINCIPAL/DIRECTOR SECRETARY	PHYSICAL THERAPIST	BEHAVIORAL ANALYST	SCHOOL-BASED SESS FACILITATORS	SOCIAL CASE WORKER	PSYCHOLOGISTS	CONTRACTED PHYSICAL THERAPY	CONT. OCUPATIONAL THERAPY	SUMMER SCHOOL & PPTs	SPEECH THERAPISTS	TEACHERS OF THE GIFTED	CONTRACTED SPEECH	HOMEBOUND/TUTORIAL	SPECIAL CLASS TEACHERS	SUBSTITUTE TEACHERS	CURRICULUM SUPERVISION	PROGRAM DIR. OF SESS K-12	ASSISTANT SUPERINTENDENT SESS	DIRECTOR	PROGRAM DIR. EARLY CHILDHOOD	ASSISTANT PRINCIPAL	SPECIAL EDUCATION	
15,174,553			291,965	84,106	2,668,993	365,076			429,258	283,141	923,751	180,646	717,084	729,465	1.571.728		501,420	347,721	5,391,096	108,568	96,360	285,676	198,500	,			2016 - 2017	ACTUAL
15,850,962			313,265	86,941	2,744,999	402,476			424,945	250,976	1,014,025	230,649	813,773	870,128	1,571,386		664,106	264,300	5,330,334	105,332	241,290	319,072	202,966		4		2017 - 2018	ACTUAL
15,716,462			270,753	87,839	2,712,531	411,527		,	473,260	253,698	958,412	265,125	803,411	866,160	1,536,771		786,386	240,916	5.158,898	164,872	192,142	326,228	207,533	,	•		2018 - 2019	ACTUAL
15,763,059			258,939	87,725	2,849,293	421,602	,	,	490,831	228,031	1,089,155	236,000	752,000	780,000	1,678,546		521,664	198,000	5,304,320	105,000	220,874	333,546	207,533	,	4		APPRO	ORIG
63,156		30,985	8,840	2,921	63,211	(28,500)	103,090	138,678	(37,740)		(178,657)	20,568	24,393	59,042	24,242	٠.	141,446		(355,888)	16,988	22,273	,	7,264		٠	,	ADJ.	TRFRS
15,826,214		30,985	267,779	90,646	2,912,504	393,102	103,090	138,678	453,091	228,031	861,016	256,568	776,393	839,042	1,702,788	_	663,110	198,000	4,948,432	121,988	243,147	333,546	214,797		,	٠	BUD.	REV.
15,693,180		30,984	249,653	77,600	2,912,501	392,836	103,090	138,678	453,088	228,031	909,970	255,375	772,093	839,041	1,702,788		659,359	181,190	4,948,436	82,898	212,557	328,215	214,797		,	1	EXP	UTO
,		٠			,			,		,	,		•	4	,	,	,	,			,		٠	,	٠		REQUES.	ENCUM.
133,034		1	18,127	13,046	3	266		,	Cu)	0	528	1,193	4,300	0	0	,	3,751	16,810	(4)	39,090	30,589	5,331	,	,	÷	+	BUD.	AVAIL
15,693,180		30,984	249,653	77,600	2.912,501	392,836	103,090	138,678	453,088	228,031	909,970	255,375	772,093	839,041	1,702,788		659,359	181,190	4,948,436	82,898	212,557	328,215	214,797				CAST	FORE-
194,73		•	3.80	2.00	80,50	6.33	1.00	2.00	5.00	2.00	11.60				17.50				58.40		1.60	2.00	1.00				STF	CURR
133,034		1	18,127	13,046	3	266		٠	ديا	0	528	1,193	4,300	Φ	0		3,751	16,810	(4)	39,090	30,589	5,331		٠	,	•	EST.	YR. END
847	846	845	120	613	842	841	840	839	038	837	836	835	834	833	832	821	830	829	978	827	826	825	824	823	822	821	820	819

885	883	882	88	880	879	878	877	675	874	873	872	871	869 870	868	867	866	865	26	863	862	861	860	859	858	857	856	855	20	853	852	851	850	20 3 20 3
		143002	143003						123020	123019	123001	73020			143001	141001	72044	52003	52002	25030	25026	25013	25011	25004	25003	24013	24011	23003	22003	22001	12004	2001	
NET SPECIAL EDUCATION EXPENSI	REVENUE	EXCESS COST REIMBURSEMENT	EARLY LEARNING PROGRAM TUITIO	REVENUE			GRAND TOTAL SPECIAL EDUCATIO	TOTAL EQUIPMENT	NEW CLASSROOM FURNITURE	NEW ASSISTIVE TECHNOLOGY EQ.	NEW OFFICE FURNITURE/EQUIP	REPL CLASSROOM FURNITURE	EQUIPMENT	TOTAL OPERATING	TUITION-NON PUBLIC SCHOOLS	TUITION-PUBLIC SCHOOLS	REPAIRS AND SERVICE CONTRACT	O-O-D SPECIAL ED TRANSPORTATION	IN-DISTRICT SPECIAL ED TRANS	COMPUTER SOFTWARE & SUPPLIES	DUES AND MEMBERSHIPS	TEMPORARY HOURLY SERVICES	PUPIL EVALUATION	LOCAL TRAVEL EXPENSE	PROFESSIONAL DEVELOPMENT	SPECIAL EDUCATION TESTING	GENERAL TEACHING SUPPLIES	PERIODICALS	TEXTBOOKS-CONSUMABLES	TEXTBOOKS-NEW	LEGAL SERVICES	CONSULTANT SERVICES	OFERNIENC
21,779,065	(2,861,446)	(2,861,446)	ű.	2016 - 2017			24,640,511	42,891	·	42,891	40	4		9,423,067	6,514,128	179,413	,	486,757	625,076	38,447	260	1,432	167,790	1,097	91,285	69,147	45,187		5,680	5,834	244,364	947,170	2016 - 2017
22,598,741	(3,412,941)	(3,412,941)	4	2017 - 2018			26,011,682	16'65	G.	39.934	GC.	4		10,120,785	6,649,461	19,841		459,047	683,096	62,516	860	,	330,245	1,523	154,767	43,842	75,645	126	5,130	70,161	289,431	1,275 095	2017 - 2018
23,215,246	(3,427,518)	(3,427,518)		2018 - 2019			26,642,764	30,118	ÿ.	30,318	,			10,895,983	7,073,659	135,765	100	466,889	188,888	39,258	1,460		325,986	2,058	144,357	62,756	67,441	6	6,016	23.971	299,040	1,378,446	2018 - 2019
23,178,856	(2,851,098)	(2,851,098)	1961	Orig. Bud			26,029,954	30,000		30,000				10,236,895	6,722,425	165,000	500	543,000	900,000	27,500	1,000		200,000	1,500	100,000	53,350	52,000		5.120	5,500	260,000	1,200,000	APPRO
166,183				Adjust.			166,383	(9,460)	•	(9,460)	,	,		112,687		138,104	(500)	(38,657)	(119,891)	11,611	,	,	19,459	1,004	20,081	9	(1,050)		(262)			82,788	ADJ.
23,345,238	(2,851,098)	(2,851,098)	٠	Rev. Bud.			26,196,336	20,540		20,540		,		10,349,582	6,722,425	303,104	-	504,343	780,109	39,111	000,1		219,459	2,504	120,081	53,350	\$0,950		4,858	5,500	260,000	1,282,788	BUD.
23,255,473	(2,566,258)	(2,566,258)		Rev. Received			25,821,731	20,537	ŀ	20,537	,	1		10,108,015	6,686,475	262,219	1	479.618	775,621	39,111	800		217,859	2,218	120,081	53,128	\$0,926		4,199	5,494	207,065	1,203,199	EXP
4,674	١	,		-			4,674	•		,	,	,		4,674		,		2,900	,	ŀ			•	-			·		,		eg.	1,774	REQUES,
(2,196,327)	(2,566,258)	(2,566,258)	4	Rev. Espected 1			369,931	Ļ		3	-			236,894	35,950	40,885	,	21.825	4,488	,	200		1,600	286	(0)	222	24	220	659	6	52,935	77,815	BUD.
23,260,147	(2,566,258)	(2,566,258)		Rev. Forecast			25,826,405	20,537		20,537				10,112,688	6,686,475	262,219		482,518	775,621	39,111	800	,	217,859	2,218	120,081	53,128	50,926	0	4,199	5,494	207,065	1,204,973	CAST
							194.73							1																			STF
85,091	(284,840)	(284,840)		(Shortfall)	Surplus/		369,931	to	,			,		236,894	35,950	40,885		21,825	4,488		200		1,600	286	(0)	222	24	0	659	6	52,935	77,815	EST.

922	921	920	919	918	917	916	915	# 12	913	912	911	910	909	908	907	906	905	<u>2</u>	506	902	90	900	899	898	897	896	895	168	893	892	891	890	888	887	
	64002	64002	64002	64002	64002	64002	64002	64002		64001	64001	64001	64001	64001	64001	64001	64001				63001	63001	63001	63001	63001	63002	63001	63001	63001				52001		RC - 25
TOTAL ELECTRICITY	ELECTRICITY - TOKENEKE	ELECTRICITY - ROYLE	ELECTRICITY - GEN. & SOLAR OX RIG	ELECTRICITY - HOLMES	ELECTRICITY - HINDLEY	ELECTRICITY - MIDDLESEX	ELECTRICITY -GEN & SOLAR DHS	ELECTRICITY - RC25	TOTAL WATER	WATER - TOKENEKE	WATER - ROYLE	WATER - OX RIDGE	WATER - HOLMES	WATER - HINDLEY	WATER - MIDDLESEX	WATER - DHS	WATER - RC25	UTILITIES		TOTAL HEATING FUEL	FUEL OIL - TOKENEKE	FUEL OIL - ROYLE	FUEL OIL - OX RIDGE	FUEL OIL - HOLMES	FUEL NATURAL GAS - HINDLEY	FUEL OIL - MIDDLESEX	FUEL OIL - MIDDLESEX	FUEL OIL - DHS	FUEL OIL - RC25	HEATING FUEL		TOTAL TRANSPORTATION	REGULAR PUPIL TRANSPORTATION		FINED COSTS
1,049,214	128,004	46,452	69,877	46,345	46,063	206,999	439,897	65,578	84,138	9,718	6,746	5,234	7,193	4,863	14,382	27,092	8,910			471,385	21,638	26,245	46,018	14,187	33,697	٠	81,939	142,331	105,330			1,850,399	1,850,399	2016 - 2017	ACTUAL
1,108,776	115,128	44,868	72,501	37,655	66,117	186,970	461,523	124,014	73,098	9,671	6,117	3,900	7,866	4,772	15,876	22,382	2,515		,	412,443	28,974	30,794	41,902	26,071	16,193		88,893	147,118	32,498			1,830,185	1,830,185	2017 - 2018	ACTUAL
1,176,575	133,261	43,166	80,988	52,923	59,325	216,859	199,364	90,689	93,598	9,404	6,942	5,076	8,134	5.854	15,677	25,488	17,023			530,989	39,871	31,987	56,445	29,563	31,358		108,362	214,350	19,053			2,067,272	2,067,272	2018 - 2019	ACTUAL
1,121,202	•		,			 -		1,121,202	92,000			,			,		92,000			125,700	•	•				.			425,700			2,232,963	2,232,963	APPRO	ORIG
	•	,	ļ, 	,	,	ļ.	,	,				•	,			,				٠			٠	•	,			٠	,			16,500	16,500	ADJ.	TRFRS
1,121,202	,			,	4	,	ļ	1,121,202	92,000		,	•	,			,	92,000			125,700								•	425,700			2,249,463	2,249,463	BUD.	REV.
1,093,818	150,185	41,027	110,699	47,106	48,811	164,750	491,931	39,308	101,289	11,874	7,220	5,146	9,490	1,984	19,057	30,119	13,401			393.085	38,856	36,330	55,984	46,797	29,097		56,994	111,422	17,607			2,232,400	2,232,400	EXP	(IT)
٠,	•	,								,	,	,		•		•				ا ،	,	•	,	,		,	,						·	REQUES.	ENCUM.
27,384	(150,185)	(41,027)	(110,699)	(47,106)	(48,811)	(164,750)	(491,931)	1,081,894	(9,289)	(11,874)	(7,220)	(5,146)	(9,490)	(4,984)	(19.057)	(30,119)	78,599			32.615	(38,856)	(36,330)	(55,984)	(46,797)	(29,097)		(56,994)	(111,422)	408,093			17,062	17,062	BUD.	AVAIL
1,093,818	150,185	41,027	110,699	47,106	48,811	164,750	491,931	39,308	101,289	11,874	7,220	5,146	9,490	4,984	19,057	30,119	13,401		,	393.085	38,856	36,330	55,984	46,797	29,097	•	56,994	111,422	17,607			2,232,400	2,232,400	CAST	FORE-
																																		STF	CURR
27,384	(150,185)	(41,027)	(110,699)	(47,106)	(48,811)	(164,750)	(491,931)	1,081,894	(9,289)	(11,874)	(7,220)	(5,146)	(9,490)	(4.984)	(19,057)	(30,119)	78,599			32.615	(38,856)	(36,330)	(55,984)	(46,797)	(29,097)		(\$6,994)	(111,422)	408,093			17,062	17,062	EST.	YR. END

966	<u>ڇ</u>	ž L	్డ్ 	% 262	960	ſ			956	% }	953	952	т	950	676	816	947	916	H :	֝֝֟֝֟֝֝֟֝֝֟֝֝֟֝֝֟֝֝֟֝֝֟֝֝֟֝֝֟֝֝ ֓֞֞֞֞֞֞֞֞֞֞	Т	Т	Т		Т	Т	Т	ا ئۇ	<u>ڇ</u> □						927	926	925	1
	84006	84005					84004	20018	1001			82007	82006	82004	82003	82002	82001				1	51001	21001	100H	64004	64004	64004	64004		64003	64003	64003	64003	64003	64003	64003	64003	
NET FIXED COSTS	MEDICAID REINBURSEMENT	REVENUE - OPEB DISTRIBUTION	REVENUE	TOTAL FIXED COSTS		TOTAL RETIREMENT	OTHER POST EMPLOYMENT BENEFIT	FICA/MEDICARE	RETIREMENT	RETIRENIENT	TOTAL INSURANCE	UNEMPLOYMENT COMPENSATION	STUDENT/ATHLETIC INSURANCE	GENERAL LIABILITY INSURANCE	HEALTH INSURANCE	WORKERS COMPENSATION	PROPERTY INSURANCE	INSURANCE	TOTAL UTILITIES	10100 SERVEN SERVICE	TOTAL SEWEB SERVICE	SEWER SERVICE . TOKENER	SEMES SEBVICE - BOATE	SEWER SERVICE - DV BINGE	SEWER SERVICE - HINDLEY	SEWER SERVICE - MIDDLESEX	SEWER SERVICE - DHS	SEWER SERVICE - RC25	TOTAL TELEPHONE	TELEPHONE - TOKENEKE	TELEPHONE - ROYLE	TELEPHONE - OX RIDGE	TELEPHONE - HOLNIES	TELEPHONE - HINDLEY	TELEPHONE - MIDDLESEX	TELEPHONE - DIIS	TELEPHONE - RC25	
17 7R6 76R		(271,800)	2016 - 2017	18,058,168	mp representation	2.975.188	413,669	1,801,899	759,920		11,507,934	43,783	78,730	14,527	10,839,538	348,113	183,242		1.252,962	10,000	791.03	ε .				1	,	50,387	69,223			•			•	ŀ	69,223	
7FY 10F 21		(319,300)	2017 - 2018	17,810,946	900000	7.990.197	434,160	1,808,916	747,421		11,312,295	67,362	101,000	19,204	10,612,261	327,119	185,349		1,265,527	Contra	3005		, ,				<u> </u>	43,085	40,568		.			-		,	40,568	
707	(6,295)	(328,205)	2018 - 2019	18,888,707	e pe de de	3 780 843	389,291	1,858,074	1 033 478		11,638,668	40,522	129,960	15,750	10,940,600	317,182	194,654		1,370,936	ocros	131.31				÷			36,253	61,510		-	,		,			64,510	
121 881 01		(337,671)	Orig. Bud	19,725,832	C Wall Colonia	\$10 brt t	422,131	1,916,125	1,010,789		12,390,922	60,000	140,356	25,500	11,608,610	366,107	190,349		1,327,202	000,50	non of			,		,		39,000	75,000	-		•	ŀ		1		75,000	AFFRO
(244 10)	-		Adjust	(94,326)	01,007	31 667	E	31,667			(151,136)	11,939	(16,522)	(10,898)	(64,913)	(63,265)	(7,477)		8,643	11,766		<u> </u>	. ,					11,722	(3,079)	,			1	,	•		(3.079)	ADJ.
1010101	,	=	Rev. Bud. 1	19,631,506	5000,714	1 180 717	422,131	1,947,792	1,010,789		12,239,786	71,939	123,834	14,602	11,543,698	302,842	182,872		1,335,845	227,00		· ·	,					50,722	71,921				•	,	•	•	71,921	вор.
000000000000000000000000000000000000000	(7,138)	(337,671)	Rev. Received	19,374,073	24,000,110	1190711	422,131	1,947,793	1,010,789		12,056,575	52,976	123,834	14,600	11,380,563	301,733	182,870		1,311,301	46,799				ļ.	-	ż		46,799	69,395	,	-	,			,		69,395	ENP
	24	5	_	23,527				,			23,527	18,963			4,564		٠			-				-	ļ,	,	XS	Q.S		-			,	,		•	1	REQUES.
	(7,138)	픠	Rev. Expected 1	233,906	(9)			(0)			159,684	0	,	2	158,571	1,109	12		24,544	3,923				.		i		3,923	2,526	100			1	F		-	2,526	BUD.
	(7,138)	(337,671)	Rev. Forecast	19,397,601	24,400,40	1 190 711	422,131	1,947,793	1,010,789		12,080,102	71,939	123,834	14,600	11,385,127	301,733	182,870		105,115,1	40,799			,			T	-	6,799	69,395	į.	ı	,	•		•	•	69,395	CAST
																																						STF
	7,138		(Shortfall)	233,906 Surplus	3		6	60	-		159,684	0	,	2	158,571	1,109	12		24,544	3,913		1	1		,			3,923	2,526	,				,		-	2,526	EST.

99.1 995 [996 997	991 992 993	988	986	985	98.4	983	982	981	980	979	978	977	976	975	97.4	973	972	971	968 969 970
	143003			73020	123020			25026	25003	24013	24011	22003			21603	21303	21302	21102	RC - 26
TOTAL EARLY LEARNING PROGRA	TOTAL ELP TUITION	TOTAL EARLY LEARNING PROGRA	TOTAL EQUIPMENT	NEW CLASSROOM FURNITURE	NEW CLASSROOM FURNITURE		TOTAL OPERATING	DUES AND MEMBERSHIPS	PROFESSIONAL DEVELOPMENT	SPECIAL EDUCATION TESTING	GENERAL TEACHING SUPPLIES	TEXTBOOKS-CONSUMABLES		TOTAL PERSONNEL	TEACHER AIDS	SPECIAL CLASS TEACHERS	SUBSTITUTE TEACHERS	ASSISTANT PRINCIPAL	EARLY LEARNING PROGRAM
1,096,483	(281,201) (281,201)	1,377,684	-		,		14,416		3,816	596	1,987	5,016		1,363,269	561,237	648,627	6,350	147,054	ACTUAL 2016 - 2017
1,094,188	(306,594)	1,399,829	2,191	952	1,239		21,218	200	8,288	459	6,572	5,700		1,377,372	570,545	647,314	9,150	150,363	ACTUAL 2017 - 2018
1,166,365	(336,621)	1,502,985	792	792			18,225		11,463	181	5,466	811		1,483,969	625,513	692,359	12,350	153,746	ACTUAL 2018 - 2019
1,257,981	(322,594)	1,580,575	1,332		1,332		17,500	•	5,500	500	6,000	5,500		1,561,743	640,996	753,542	10,000	157,205	ORIG
(72,355)		(72,355)	(101)		(101)		3	£.		•				(72,254)	(72,254)				TRFRS ADJ.
1,185,626	(322,594) (322,594)	1,508,220	1,231		1,231		17,500	5(%))	5,500	500	6,000	5,500		1,489,489	568,742	753,542	10,000	157,205	REV. BUD.
1,190,921	(275,921) (275,921)	1,466,843	1,231	-	1,231		8,668	£3	3,464		2,096	3,108		1,456,944	541,199	750,740	7,800	157,205	YTD EXP
		,	 -	·	•		¥	1		,	•	,		,		٠		•	ENCUM. REQUES.
(234,544)	(275,921) (275,921)	41,378		-	4		8,832	4	2,036	500	3,904	2,392		32,545	27,543	2,802	2,200	(0)	AVAIL BUD.
1,190,921	(275,921) (275,921)	1,466,843	1,231		1,231		8,668	e e	3,464	•	2,096	3,108		1,456,944	541,199	750,740	7,800	157,205	FORE-
26.80		26.80												26.80	17.00	8.80		1,00	CURR
(5,295)	(46,673) (46,673)	41,378	,	•	•		8,832	_	2,036	500	3,904	2,392		32,545		2,802	2,200	(0)	YR. END EST.
994 995 996 997	989 990 991 992	987 988	986	985	136	280	982	981	980	979	978	977	976	975	974	973	972	971	968 969 970

NET BUDGET (Appropriation)	GRAND TOTAL REVENUE	RC-26 Early Learning Program	RC-25 OPEB/Medicare Reimbursement	RC-24 ELP Turtion	RC-24 Excess Cost Grant*	RC-23 Summer School	RC-23 Continuing Education	RC-20 Revenue for IT Services	RC-15 Revenue for IT Services	RC-12 Use of Fields	RC-12 Building Rental	RC-11 Summer School Field Use	RC-1 Student Parking Fees	REVENUE	GRAND TOTAL EXPENSES		Equipment	Fixed		Operating	Personnel	Category	
93,155,806	(4,540,885)	(281,201)	(271,800)	200	(2,861,446)	(657,975)	•	-	(190,785)	(123,587)	(109,090)	(35,000)	(10,000)	2016 - 2017	97,696,691		1.086.817	18,058,168		16.439.509	62,112,197	2016 - 2017	
95,145,546	(5,122,056)	(306,594)	(319,300)	<u>.</u>	(3,412,941)	(596,321)			(201,323)	(144,154)	(95,423)	(35,000)	(11,000)	2017 - 2018	100,267,602	7 840 27 5	928 829	17,810,946		17.439.291	64,018,526	2017 - 2018	
97,785,890	(5,201,607)	(336,621)	(334,500)	4	(3,427,518)	(621,433)	rii		(203,071)	(143,197)	(89,267)	(35,000)	(11,000)	2018 - 2019	102,987,496		1.002.157	18,888,707		17,677,966	65,418,666	2018 - 2019	
100,118,409	(4,606,806)	(322,594)	(337,671)		(2.851,098)	(625,000)			(212,643)	(120,000)	(91,800)	(35,000)	(11,000)	Orig. Bud	104,725,215		641.476	19,725,832		16.888.025	67,469,883	Orig. Bud	
(0)		,		3	·						,		4	Adjust	(0)		31.095	(94,326)		314 006	(250,775)	Adjust.	Budget Projection for 201
100,118,409	(4,606,806)	(322,594)	(337,671)		(2,851,098)	(625,000)			(212,643)	(120,000)	(91,800)	(35,000)	(11,000)	Rev. Bud.	104,725,215		672.571	19,631,506		17 202 031	67,219,107	Rev. Bud.	Budget Projection for 2019-20
99,379,734	(3,768,189)	(275,921)	(344,809)	,	(2,566,258)	(197,435)		-	(212,644)	(71,109)	(54,013)	(35,000)	(11,000)	Rev. Received	103,147,923		828.531	19,374,073		16 415 408	66,509,911	Exp	-20
169,166	 -	,		4						,			,		169,166		48.588	23,527		91,719	3,312	Encumber	
(2,360,062)	(3,768,188)	(275,921)	(344,809)		(2,566,258)	(197,435)	-		(212,643)	(71,109)	(54,013)	(35,000)	(11,000)	Rev. Expected	1,408,126		(204.548)	233,906		677 883	705,884	Avail. Bud	
99,548,902	(3,768,188)	(275,921)	(344,809)		(2,566,258)	(197,435)		,	(212,643)	(71,109)	(54,013)	(35,000)	(11,000)	Rev. Forecast	103,317,090		877.118	19,397,601		871 025 91	66,513,223	Exp. Forecast	
771.56	ŀ	-													771.56			,		,	771 56	CURR	
569,507	(838,618)	(46,673)	7,138		(284,840)	(427,565)	,			(48,891)	(37,787)		•	Rev. Surplus/ (Shortfall)	1,408,126	1000	(204 548)	233,906	072,000	677 883	705,884	Surplus/ (Shortfall)	

		1087 R	D86 R0	085 RC	<u> </u>	是是	082 R0	081 R	1080 RC					1075 RC	1071 EC			1071 RC-7			068 RC:2	067 RC-1	1066						1059 R							1051 RC						045 RC-8					7
	RC-26	RC-24	RC-23	RC-21	RC-20	RC-19	RC-18	RC-17	RC-16	RC-15		#C-13	RC 12	RC-11	RC-10	RC-9	åe	3	5	<u>ن</u> ا	\[\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Y	RC		RC-26	RC-25	RC-24	RC-23	RC-22	RC-21	RC-20	RC-19	8C-12	RC-16	RC-15	RC-14	RC-13	RC 12	RC-II	Ĭ		on A	4 2	نا مُ	1	; <u> -</u>	RC-#
TOTAL BEREOWEI	Early Learning Program	Special Education	Continuing Education	Library/Media	Finance	Curriculum	Personnel	Health	Administration	Technology	Art	Music	Maintenance	Physical Education	Tokeneke School	Royle School	Ox Ridge School	Holmes School	Hindley School	Middlesex Middle School	Fitch Academy	Darien High School	PERSONNEL SUMMARY	TOTAL ACTUAL	Early Learning Program	Fixed Expenses	SPED	Cont Ed	Tech Ed	Library/Nedia	Finance	Cumculum	Perconnel	Admin	Tech Plan	Λπ	Music	Maintenance	Ath Health & P.E.	Tokeneke	Royle	Ox Ridge	Malacy	Ninder	FI SCH ACADEMI	DHS	RCNAME
	1,363,269	15,174,553	39,136	2,617	525,277	1,729,766	1,165,930	777,116	405,698	900,747		175,355	1,619,271	1,007,683	3,111,491	2,863,596	3,187,483	3,007,324	3,234,917	10.059.590		11,761,381	2016 - 2017	MINOTONIAL II	1,377,684	18.058,168	24,640,511	601,677	44,779	155,497	575,232	2.426.050	1 226 443	915,445	2,989,758	108,271	243,807	3,909,459	1,734,017	3,170,787	2,914,491	3.246.257	3.070,666	1008 201		12,016,483	2016
71 110 024	1,377,372	15,850,962	49,412	2,512	\$52,557	1,770,926	813,145	741,756	412,412	1,040,728		182,339	1,673,810	1,014,667	3,204,562	2,902,904	3,337,821	3,032,547	3.345.693	10,093,325		12,378,407	2017 - 2018	ACTIIAI	1,399 829	17,810,946	26,011,682	556,671	47_799	173_267	586,022	2.418.322	170,267	876,863	3,268,252	112,822	261,709	4,020,934	1,807,591	3,255,211	2,951,676	3 389 782	3,407,440	9FF 50F E		12,627,891	2017 - 2018
777 011 27	1,483,969	15,716,462	55,539		552,407	1,906,198	1,130,714	807,567	273,393	988,196		193,213	1,688,088	1,072,217	3,363,687	2,995,571	3,384,522	3,159,280	3.546.513	10.132.028	360,675	12,608,428	2018 - 2019	ACT11A1	1,502,985	18,888,707	26,642,764	801,108	40,358	182,616	589.547	2 169 939	854,727	694,950	3,112,152	109,228	269,094	3,941,360	1,774,324	3,415,221	3,041,202	3.436.506	103 955 5	16231.948	440,043	12,881,729	2018 - 2019
(0 1 C) 0 0 0 1	1,561,743	15,763,059	49,229		553,718	1,970,141	900,092	798,662	416,212	1,086,777		193,743	1,643,153	1,086,899	3,488,143	3,223,449	3,584,922	3,358,143	3,647,155	10.545.752	350,233	13.248.657	APPRO	0816	1,580,575	19,725,832	26,029,954	564,529	19,977	183,345	594,241	2.406.236	100 111	838,055	3,002,860	113,002	276,778	3,453,913	1,856,715	3,546,232	3,274,195	3,637,398	3,710,140	371,017	16,684	13,507,839	APPRO
Ann other	(72,254)	63,156	4.646	2,613	(2,584)	(70,692)	259,303	3,023	44,123	33,660		(1.713)	78,208	9,060	(155,539)	(96,262)	(56,428)	36.218	(48.082)	(217.045)	37,608	(101,794)	ADJ.	(a)	(72,355)	(94,326)	166,383	(419)	4	2,613	(4,006)	(89 332)	7.10.027	180,636	238,559	(4,250)	(2,586)	26,635	8,326	(156,114)	(95,535)	(56.186)	10,000	(50,673)	801,00	(108,643)	ADJ.
	1,489,489	15,826,214	53,875	2,613	551,134	1,899,448	1,159,395	801,685	460,335	1,120,438		192,030	1,721,361	1,095,959	3,332,605	3,127,187	3,528,494	3,394,361	3.599.073	10.328.708	387.841	13,146,863	BUD.	104,725,215 []	1.508.220	19,631,506	26,196,336	564,110	49,977	185,958	590,235	2316903	8/1,263	1,018,692	3,241,419	108,752	274,192	3,480,548	1,865,041	3,390,119	3,178,660	3.581.212	3,039,473	1640,402	485,022	13,399,197	BVD.
	1,456,944	15,693,180	53,876	2,613	550,815	1,898,354	864,336	789,174	455,384	1,119,996	,	191,326	1,711,546	1,043,632	3,324,759	3,115,221	3,525,604	3.357.775	3 588 225	10.286.024	382,833	13,098,294	EXP	VTD	1,466,843	19,374,073	25,821,731	508,550	42,501	159,838	588,511	1 409 047	842,321	933,223	3,393,965	97,098	262,180	3,359,649	1,673,661	3,360,380	3.153.268	3,572,668	3 170,066	1634,840	4/1,518	13,316,006	EXP
									,		,	,		3,312	,						٠	٠	REQUES.	FNC11M		23,527	4,674				,	3 317	 -	11,666	50,520			58,650	16,812				 -			ļ.	REQUES.
	32,545	133,034	(0)		319	1,094	295,059	12,511	4,951	£		704	9,815	49,015	7,845	11,966	2,890	36.587	10.849	12.683	5,008	48.570	BUD.	1,405,126 H	41,378	233,906	369,931	\$5,560	7,476	26,119	1.724	195.4621	710.87	73,802	(203,066)	11,654	12,012	62,249	174,568	29,739	25,392	B 544	10 100	20027	13,704	83,191	BUD.
	1,456,944	15,693,180	53,876	2,613	550,815	1,898,354	864,336	789,174	455,384	1,119,996		191,326	1,711,546	1.046,944	3,324,759	3,115,221	3,525,604	3.357.775	1 588 225	10.286.024	382.833	13.098.294	CAST	FOBE-	1,466,843	19,397,601	25,826,405	508,550	42,501	159.838	588,511	2412365	842,321	941,889	3,444,484	97,098	262,180	3,418,299	1,690,473	3,360,380	3,153,268	3.572.668	20000	3 635 150	4/1,518	13,316,006	CAST
	26.80	194 73	0.40		5 50	17 50	2 84	10 50	2 60	12 33		1.20	16 00	5.00	40 97	38 76	4- 000	43.20	13.02	11644	460	147.27	STF	Crap																							STF
Ī		133,0	(0)		319	1,094	295,059	12,511	4,951	441		70.1	9,815			<u> </u>		Ì	Ť	Ì	Î		EST.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	41,378	233,906	369,931	55,560	7,476	26,119	1.724	260,010	244,82	73,802	(203,066)	11,654	12,012	62,249	174,568	29,739	25,392	200,000	20.00	72,602	13,704	83,191	EST.

å	Ü	,	Ξ		=	041		1138	1137	1136	1135	121		1132						, ,							1117	1115			12				9, 8				102	_						3 5			
							RC-26	RC-24	RC-23	RC-22	RC-21	RC-20	RC-19	RC-17	RC-16	RC-15	RC-14	RC-13	RC 12	NC-10	C.	RC-8	RC-7	RC-5	RC-3	ŘÇ.			₩C-26	RC-24	RC-23	RC-21	RC-20	RC-19	RC-18	RC-16	RC-15	RC-14	RC-13	RC 12	RC-11	RC-10	RC-9	RC-8	RC-T	RC S	RC2	RC-I	
Total Revenue	Budget Fotal	Budget Total	RC-25 FINED ENPENSES	TOTAL EQUIPMENT	-		Early Learning Program	Special Education	Continuing Education	Technology Education	Library/Media	Finance	Curriculum	Health	Administration	Technology Plan	Art	Music	Maintenance	Tokeneke School	Royle School	Ox Ridge School	Holmes School	Hindley School	Middlesex Middle School	Darren High School	EQUIPNENT SUMMARY RC NAME	TOTAL OPERATING	Early Learning Program	Special Education	Continues Education	Library/Nedia	Finance	Currentum	Personne	Administration	Technology Plan	An	Music	Maintenance	Physical Education	Tokeneke School	Royle School	Ox Ridge School	Holmes School	Middlesex Middle School	Fisch Academy	Darren High School	ROMANIE
(4,540,885)	16996926	001,000,000	18.058.168	1,085,934				42,891		10,455	8,008				20	753,754	8,386	12,188	220 040	2000	848	922	106	34	659	13,002	ACTUAL 2016 - 2017	16,439,509	14,416	9,423,067	34,324	141,872	49,955	696,284	40,339	509,747	1,335,257	99,885	56,263	2,060,239	722,366	58,414	50,047	57.857	62,111	89,688		242,100	/107-0107
(5,122,056)	186,100,001	1 000000	17.810.946	998,839			2,191	39 934		7,247	3.513			,	354	755,318	9,932	11,549	157 T21	000	946	988	1,001	1,020	990		ACTUAL 2017 - 2018	17,415,291	21,218	10,120,785	40,552	167,242	33,465	647,396	127,119	464,451	1,472,206	102,889	67,821	2,189,650	786,756	49,982	47 826	51 070	00,700	89,497		249 484	0107 - (105
(5,201,607)	102,987,496	/10/1000-01	18.858.707	1,002,157			792	30,318		4,436	6,193		*	٠	2	731,494	6,122	14.038	260,1	929	3,339	898	1,000		14.374	21.994	ACTUAL 2018 - 2019	17,677,966	18,225	10,895,983	35,922	176,423	37,140	463,741	96,780	421,557	1,392,462	103,105	61,844	2,088,684	700,466	50,605	42,792	\$1.027	67676	85,575	85,410	251,307	2010-2017
(4,606,806)	104,725,215	702027461	10.725.937	641,476	APPRO	ORIG	1,332	30,000	,	8,814	1,000		10			503.025	6.132	10 323	0,000	2,000	2,000	2,000	2,000	2,000	-		ORIG	16,388,025	17,500	10,236,895	41,163	182,345	40,523	436,095	101.47	421,843	1,413,058	106,870	72,712	1.745,910	763,816	56 089	48.746	95°70	166,00	103,277	99,681	259,183	201100
	(0)	(07¢*+k)	1961 FB/	31,095	ADJ.	TRFRS	(101)	(9,460)		(i)	0.0	÷	100		×	53.753	- (3	(266)	(100.11)		309	(17)	(34)	(2,000)		-	TRFRS	314,006		112,687	(\$0%)		(1,422)	(18,640)	100,00	136,513	151,145	(4.250)	(607)	(41,528)	270	(534)	418	260	1391)	(15,583)	(2,500)	(6,849)	ADO.
(4,606,306)	104,725,215	90510961	202 11.9 01	672,571	BUD.	REV.	1,231	20,540	1	8,814	1,000	2.5	83	*:	*:	556.778	6.132	10.057	1,990	1,959	2,309	1,983	1,966	-	.		REV.	17,202,031	17,500	10,349,582	41,163	182,345	39,101	417,455	8/0,90	558,357	1,564,203	102,620	72,105	1,704,382	764,086	55,555	49 164	\$17.03	000-000	87,694	97,181	252,334	mon.
(3,768,189)	103,147,923	U C/0't-/ C'6.1	10 174 073	928,531	EXP	ATD	1,231	20,537		8,688	-110	4	£	20	2	713 658	6.059	0100	4,995	1,959	2,309	1,983	1,966			-	TTD GTY	16,435,408	8,668	10,108,015	33,813	156,815	37,696	510,694	77.747	477,839	1,560,310	91,039	60,914	1,593,307	625,034	33,662	35.738	18031	46,923	57,775	88,485	217,712	E.AF
	169,166	23,527	21 677	48,588	REQUES.	ENCUM. F	-	,		-	7.5	্	÷		-	48.588	.	,		,							ENCUM.	93,739		4,674	-	Œ.		3.317		11 666	1,932		1	58,650	13,500					37	i		MEQUES.
(3,768,188)	1,408,126	233,906	200 515	(204,548)		Rev. Expected		<u></u>		126	590	3.0			*	205 468	733	117	> -		0					0000	AVAIL	672,883	8.832	236,894	7,350	25,530	1,405	196,556)	16,431	68,851	1,961	11,581	11,191	52,425	125,553	21.893	3,033	2219	13,4/4	29,919	8,696	34,622	BUD.
(3,768,188)	103,317,090	19,397,601	10.750.01	877,118	CAST	FORE-	1,231	20,537		8.688	410	,	100	:		762 246	6050	34,790	1,995	1,959	2,309	1,983	1,966			CASI	FORE-	16.529,148	8,668	10.112.688	33,813	136,813	37,696	\$14.011	53,147	489,505	1,562,242	91,039	60,914	1,651,957	638.534	33 662	15,718	60,315	46,925	57,775	80,485	217,712	CASI
					STF	CURR																				311	CURR			.				. .		7	Ç.	2		٠		ě.						٠	317
(838,618	1,408,126	233,906	227.000	(204,548)	EST.	YR, END		u l	·	126	590		4		-	204 368	73		, _	4	0				Ť,	1,31,	YR. END	672,883	8.832	236.894	7,350	25,530	1,405	1965.56)	16,431	68,851	1,961	185,11	11,191	52,425	125.553	21 891	3,655	2,719	13,474	29,919	8,696	34,622	1.51.

Darien Public Schools

FY 20

June Accounting Adjustments/Reconciliations Requires SuperIntendent Approval per policy 3050

Broad Category	Description	RC	ORG	OBJECT]	<u>10</u>		FROM	Description
Salaries	Custodians	1							Custodial hours
Salaries	Custodians	3	00310307		-	4,030.00			Custodial hours
Salaries Salaries	Custodians Custodians	5	00510507			1,500.00			Custodial hours
Salaries	Custodians	7 8	00710707		-	1,780.00 1,880.00			Custodial hours Custodial hours
Salaries	Custodians	9	00910907	-	\$	1,700.00			Custodial hours
Salaries	Custodians		01011006			1,700.00			Custodial hours
Salaries	Central Office Custodian		01212009		\$	300.00			Custodial hours
Salaries	Groundskeepers	12	01212009	071001	\$	3,010.00			Custodial hours
Salaries	Maintenance	12	01212009	071003	\$	5,000.00			Custodial hours
Salaries	Custodial OT		01212009					10,000.00	Custodial hours
Salaries	Spring/Summer help		01212009				\$	6,000.00	
Salaries Salaries	Long Term substitutes		01812009			750.00	\$	7,089.00	Custodial hours
Salaries	Athletic Training Services Weight Room		01112009		\$	350.00	\$	350.00	Trainer Trainer
Salaries	Clubs and Councils	3	00310307		5	595.00	2	330.00	Academic Center
Salaries	Clubs and Councils		01310109		~	353.00	s	595.00	Academic Center
Salaries	Teacher Aides	1	00110108		s	3,280.90	~	333.00	Campus monitors for graduation and student book return
Salaries	Guidance	1	00110108		•	.,	5	633.84	Campus monitors for graduation and student book return
Salaries	Classroom Teachers	1	00110138	021301			5		Campus monitors for graduation and student book return
Salaries	Director	23	02312009	021201	\$	2,601.00			Preparation for virtual dss
Salaries	Guidance	3	00310307	021402			\$	2,601.00	Preparation for virtual dss
Salaries	Bursar/Admin Assistant	1	00110108	011013	\$	795.00			Extra hours
Salaries	Classroom Teachers	1	00110112				\$	795.00	Extra hours
Salaries Salaries	Curriculum Development Classroom Teachers	19			\$	1,230.00			Curriculum writing
Salaries	Principal/Director Secretary		00110112 01912009				\$		Curriculum writing
Salaries	Director		02312009		c	2,045.00	\$	80.00	Curriculum writing DSS Director
Salaries	Classroom Teachers	1	00110112		7	2,043.00	s	2 045 00	DSS Director
Salaries	ESY		02412009		Ś	9,216.55	•	-,- ,-,-	ESY
Salaries	Teacher Aides		02410108		•	.,	\$	1,146.55	ESY
Salaries	Teacher Aides	24	02410307	021603			\$	417.00	ESY
Salaries	Teacher Aldes	24	02410506	021603			\$	317.00	ESY
Salaries	Teacher Aides	24	02410806	021603			\$	1,833.00	ESY
Salaries	Teacher Aides		02411006				\$		ESY
Salaries	Psychologists		02411006				\$	2,135.00	ESY
Salaries Salaries	SESS Facilitators Substitutes		02410506				\$		ESY
Benefits	Unemployment Insurance		02412009		٠.	26,539.00	\$	512.00	
Benefits	FICA		02532009			31,667.00			Increased unemployment due to Outsourcing Food Service Increase payroll taxes
Benefits	Health Insurance		02532009		7.	31,007.00	5	58,206.00	Increased unemployment due to Outsourcing Food Service
Professional Technical Sys	Police & Fire Services		00720706		\$	188.00	•	20,200.00	End of Year Celebration
Professional Technical Sys	Police & Fire Services	8	00820806	035000	\$	259.00			End of Year Celebration
Professional Technical Svs	Police & Fire Services	9	00920906	035000	\$	418.00			End of Year Celebration
Professional Technical Svs	Police & Fire Services		01021006	035000	5	266.00			End of Year Celebration
Professional Technical Svs	Police & Fire Services		00520506				5		End of Year Celebration
Professional Technical Svs	Police & Fire Services		00120108				\$	695.00	End of Year Celebration
Professional Technical Svs Professional Technical Svs	Police & Fire Services		00320306		۸.	0.330.00	\$	83.00	End of Year Celebration
Professional Technical Sys	Pupil Evaluations Consultant Services		02422009		\$ 1	19,339.00	_	15 220 00	Evaluations
Professional Technical 5vs	Contracted Speech		02422009 02412009				\$ \$		Evaluations Evaluations
Professional Technical Svs	Contracted Speech		02412009		\$ 1	13,892.09	Ą	4,000.00	Contracted speech
Professional Technical Svs	Consultant Services		02422009			.0,000	Ś	13.892.09	Contracted speech
Professional Technical Svs	Temporary Hourly Services		01522009		s	20.00	•	,	Printer Services
Professional Technical Svs	Temporary Hourly Services	13	01320109	D25013			\$	20.00	Printer Services
Professional Technical Sys	Temporary Hourly Services	1	00120108	025013	\$	1,650.00			Tutoring
Professional Technical Sys	Legal Fees		01622009				\$	1,650.00	Tutoring
Professional Technical Svs	Consultant Services		01522009		\$ 1	4,000.00			Online onboarding due to closure
Professional Technical Svs	Legal Fees		01622009				\$	14,000.00	Online onboarding due to closure
Professional Technical Svs Professional Technical Svs	Consultant Services		01522009		\$	3,166.00			Tier 3
Professional Technical Sys	Legal Fees Contracted OT		01622009 (0.000.00	\$	3,166.00	
Professional Technical Sys	Consultant Services		02412009 (02422009 (\$ 1	9,595.50	,	10 505 50	Contracted OT for Students
Professional Technical Svs	Contracted PT		02422009 (ć	4 250 00	₽	19,595.50	Contracted OT for Students
Professional Technical Svs	Consultant Services		02422009 (-	-,250.00	\$	4.250.00	Contracted PT for Students Contracted PT for Students
Property Services	Emergency Repairs		01223009 (Ś	3.000.00	•	7,230.00	Replace vandalized Sign at DHS
Property Services	Fire Alarm/Sprinklers		01223009 (•	_,	\$	2,187.67	Replace vandalized Sign at DHS
Property Services	HVAC		01223009 (\$	716.44	Replace vandalized Sign at DHS
Property Services	Operation of Vehicles	12	01223009 (65002			\$	95.89	Replace vandalized Sign at DHS
Property Services	Uniforms	12	01223009 (65005	\$	47.00			uniform reimbursement
	Textbooks		01922009 (\$	47.00	uniform reimbursement
Property Services	Care of Grounds	12	01223009 (065003	\$ 2	4,000.00			Irrigation Repairs

	1414.0							5 L 3
Property Services	HVAC	12 0122300				5		Irrigation Repairs
Property Services	Inspection on Non Mechanical	12 0122300 12 0122300			04.24	\$	16,000.00	Irrigation Repairs
Property Services Property Services	Security HVAC			>	94.34	-	04.74	Security Walkie Talkie Maintenance
, ,		12 0122300			15 000 00	\$	94.54	Security Walkie Talkie Maintenance
Property Services	Care of Grounds Operations of Vehicles	12 0122300		Þ	15,000.00		4 000 00	Landscaping for drive through graduation
Property Services		12 0122300				\$		Landscaping for drive through graduation
Property Services	Contracted Services Plumbing	12 0122300				\$		Landscaping for drive through graduation
Property Services		12 0122300				\$		Landscaping for drive through graduation
Property Services Property Services	Miscellaneous Repairs Care of Grounds	12 0122300 12 0122300		Ś	800.00	Þ	1,000.00	Landscaping for drive through graduation
Property Services	Care of Trees			Þ	800.00	s	200.00	geese patrol
Property Services Property Services	Repairs and Service	12 0122300 15 0152200		e	50.00	Þ	800.00	geese patrol Blade Repair on Paper Cutter
Property Services Property Services	Repairs and Service	1 0012010		9	30.00	s	50.00	Blade Repair on Paper Cutter
Property Services	Security	12 0122300			2.735.00	Þ	30.00	Camera repairs
Property Services	HVAC	12 0122300		÷	2,735.00	Ś	1 690 00	Camera repairs
Property Services	Refuse collection	12 0122300				\$	-	Camera repairs
Property Services	Security	12 0122300		s	620.15	Þ	1,035,00	radio repairs
Property Services	Fire Alarm/Sprinklers	12 0122300		9	020,13	5	620.15	radio repairs
Property Services	Reserve for Emergency Repairs	12 0122300		e	12,376.00	7	020.13	HVAC Maintenance
Property Services	Fire Alarm/Sprinklers	12 0122300		- 5	12,370.00	5	1 542 00	HVAC Maintenance
Property Services	Miscellaneous Repairs	12 0122300				\$	-	HVAC Maintenance
Property Services	Classroom/Corridors/Auditrium	12 0122300				Š		HVAC Maintenance
Property Services	Improvement of Sites	12 0122300				5		HVAC Maintenance
Property Services	Contracted Services	12 0122300				S	713.00	
Property Services	Improvement of Buildings	12 0122300				\$		HVAC Maintenance
Property Services	Rental of Tools	12 0122300				5		HVAC Maintenance
Property Services	Inspection on Non Mechanical	12 0122300				5		HVAC Maintenance
Property Services	Hardware	12 0122300				S		HVAC Maintenance
Property Services	Refuse	12 0122300				5		HVAC Maintenance
Property Services	Operation of Vehicles	12 0122300		s	138.95	-	730.00	Oil changes on vehicles
Property Services	Fire Alarm/Sprinklers	12 0122300		*	150.55	\$	129.05	Oil changes on vehicles
Property Services	Care of Grounds	12 0122300		ė	49.35	4	130.55	Mulch
Property Services	Care of Trees	12 0122300		-	45.55	\$	39.00	Mulch
Property Services	Fire Alarm/Sprinklers	12 0122300				Ś		Mulch
Property Services	Glass	12 0122300		s	313.00		10.33	Glass repair
Property Services	Fire Alarm/Sprinklers	12 0122300			313.00	s	302.00	Glass repair
Property Services	HVAC	12 0122300				5		Glass repair
Property Services	Reserve for Emergency Repairs	12 0122300		c	1,575.00	4	11.00	repair to dhs freezer
Property Services	Repairs and Service		B 072044		2,373.00	5	1 100 00	repair to dhs freezer
Property Services	Repairs and Service	13 0132010				Ś	200.00	,
Property Services	Repairs and Service	15 0152200				Ś		repair to dhs freezer
Property Services	HVAC	12 0122300		5	3,450.00	7	273.00	Boiler repairs
Property Services	Refuse collection	12 0122300		*	3,730.00	5	3.450.00	Boiler repairs
Property Services	Repairs and Service	15 0152200		<	300.00	~	0,720.00	Batteries for computers
Property Services	Refuse collection	12 0122300		~	300.00	s	300.00	Batteries for computers
Property Services	Duplicators/Copiers	15 0152200		<	476.24	~	300.00	Copier
Property Services	Refuse collection	12 0122300		~	410.24	s	476.24	•
Property Services	Reserve for Emergency Repairs	12 0122300		s	282.31	~	470.24	Repair to lift
Property Services	Refuse	12 0122300		~	200.01	s	282.31	Repair to lift
Property Services	Operation of Vehicles	12 0122300		5	40.00	*	202.04	Oil changes on vehicles
Property Services	Contracted Cleaning		9 072001	*	40.00	s	40.00	Oil changes on vehicles
Property Services	HVAC	12 0122300		s	41.00	~	40.00	filters
Property Services	Contracted Cleaning	12 0122300		~	72.00	\$	41.00	filters
Property Services	Repairs and Service	15 0152200		5	27,900.00	-	41.00	Repairs to Chromebooks
Property Services	Contracted Cleaning	12 0122300		~	6.7,555.55	s	15.035.00	Repairs to Chromebooks
Property Services	Refuse collection	12 0122300						Repairs to Chromebooks
Property Services	Glass	12 0122300		5	614.00	•	22,005.00	Glass repair
Property Services	Fire Alarm/Sprinklers	12 01223009		•	0200	Ś	510.00	Glass repair
Property Services	Classroom/Corridors/Auditrium	12 0122300				5		Glass repair
Property Services	Care of Grounds	12 0122300		¢	15,931.00	-	104.00	M5 Grounds work
Property Services	HVAC	12 01223009		*	10,551.00	\$	15 390 00	MS Grounds work
Property Services	Plumbing	12 01223009				Š	-	AC Service
Property Services	Rental of Tools	12 01223009				Š		AC Service
Property Services	Care of Grounds	12 01223009		5	1,177.75	•	207.00	mulching
Property Services	Contracted Cleaning	12 01223009		•	-,	Ś	1 177 75	mulching
Property Services	Operations Vehicle	12 01223009		s	281.00	*	4,471.72	Repairs to vehicles
Property Services	Classroom/Corridors/Auditrium	12 01223009		~	101.00	Ś	281.00	Repairs to vehicles
Property Services	Care of Grounds	12 01223009		¢	10,057.54	~	202.00	Grounds work
Property Services	Classroom/Corridors/Auditrium	12 01223009		٠,	10,037,34	\$	6.093.54	Grounds work
Property Services	Fire Alarm/Sprinklers	12 01223009				\$		Grounds work
Property Services	Reserve for Emergency Repairs	12 01223009				\$	-	Grounds work
Property Services	Security	12 01223009				\$	-	
Property Services	Improvement of sites	12 01223009				5		repairs to refrigerators
Property Services	Care of Grounds			e	200.00	Ģ	190.00	repairs to refrigerators
Property Services Property Services	Operation of Vehicles	12 01223009		\$	200.00	e	100.00	seeding
Property Services	·	12 01223009				\$		seeding Repairs to vehicles
Equipment	Security Classroom Furniture	12 01223009		•	42.00	\$	100.00	Repairs to vehicles
moderate service	Cossider relititue	9 00940906	0/3020	\$	43.00			Classroom Furniture

Equipo	nent	Classroom Furniture	12	01243009	073020			5	43.00	Classroom Furniture
Equipa	nent	New Computer Equipment	15	01542009	123021	\$	720.00			Replacement laptop in special ed
Equipn	nent	New Assistive Technology	24	02442009	123019			\$	720.00	Replacement laptop in special ed
Equipn	nent	Classroom Furniture	9	00940906	073020	\$	266.00			replacement table due to damage
Equipn	nent	Replacement Music equipment	13	01340109	073011			\$	109.00	replacement table due to damage
Equipn	nent	New Music Equipment	13	01340109	123011			\$	157.00	replacement table due to damage
Other i	Purchased Services	Staff Development	18	01822009	025029	\$	7,113.05			ESS Development
Other I	Purchased Services	Staff Development	15	01522009	025029			\$	890.96	ESS Development
Other I	urchased Services	Recruitment	18	01822009	013014			\$	6,222.09	ESS Development
Other I	Purchased Services	Cell Phone	15	01522009	064005	\$	1,718.00			Cellphones
Other I	Purchased Services	Telephone	25	02532009	064003			\$	1,718.00	Cellphones
Supplie	25	General Teaching Supplies	15	01522009	024011	\$	12.00			Listening and Speaking Online Test
Supplie	!\$	Computer Supplies	15	01522009	025019			Ś	12.00	Listening and Speaking Online Test
Supplie	15	Electrical Supplies	12	01223009	072048	Ś	4.64			Electrical Supplies
Supplie	rs	Paint Supplies	12	01223009	074014	-		s	4.64	Electrical Supplies
Supplie	rs	Computer Software and Supplies	24	02422009	025030	s	10,561.35			ESY Materials
Supplie	:5	Science Teaching Supplies	3	00320307	024011	•	,	Ś	4.000.00	ESY Materials
Supplie	s	General Teaching Supplies	3	00320307				Š	,	ESY Materials
Supplie	s	General Office Supplies	3	00320307				Š		ESY Materials
Supplie		Textbooks-Consumables	_	00320307				Š	-	ESY Materials
Supplie		Computer Software and Supplies		01320109				Š		ESY Materials
Supplie		General Teaching Supplies		01522009		¢	800.00	*	233.00	Copy Machine Supplies
Supplie		General Teaching Supplies		01021006		~	000.00	s	800.00	Copy Machine Supplies
Supplie		Electrical Supplies		01223009		s	83.77	-	000.00	Masks for Maintenance Workers
Supplie		Paint Supplies		01223009		~	03.77	5	83 77	Masks for Maintenance Workers
Supplie		General Teaching Supplies	2	00220110		•	185.00	~	03.77	yoga classes
Supplie		Computer Intruction Supplies	2	00220110		9	103.00	s	105.00	yoga classes
Supplie		Custodial Supplies	-	01223009		Ś	308.00	~	203.00	Social Distancing Tape
Supplie		Lumber		01223009		v	300.00	s	70.00	Social Distancing Tape
Supplie		General Teaching Supplies		00520506				5		Social Distancing Tape
Supplie		Paint Supplies		01223009		e	1,250.00	7	230.00	- '
Supplie		Textbooks		01922009		Þ	1,230.00	5	1,250.00	paint supplies paint supplies
Supplie		Lumber		01322009		ė	3,800.00	2	1,230.00	
Supplie		Textbooks		01223009		3	3,800.00	Ś	3 000 00	lumber supplies
Supplie		Custodial Supplies		01223009		_	1,300.00	Þ	3,800.00	lumber supplies
Supplie		Textbooks		01223009		Þ	1,500.00	_	1 200 00	signs for social distancing
Supplie				01522009			13 300 00	\$	1,300,00	signs for social distancing
Supplie		Computer Instruction Supplies Textbooks New	-			⇒	13,200.00	_	42 200 00	computer instruction accessories
Supplie				01922009				5	13,200.00	computer instruction accessories
Supplie		Computer Instruction Supplies		01522009		\$	190.00	_		Batteries for computers
		Software Materials		01522009		_		\$	190.00	Batteries for computers
Supplie		Computer Instruction Supplies		01522009		\$	2,000.00			Technology Supplies for PD
Supplie		Curriculum Research Development		01922009				\$	2,000.00	Technology Supplies for PD
Supplie:		Custodial Supplies		01223009		\$	10,500.00			Cleaning supplies
Supplie		Classroom Reference	-	01320109				\$		Cleaning supplies
Supplie		Textbooks New		01922009				\$	-	Cleaning supplies
Supplie		Resource Materials		00120108				\$		Cleaning supplies
Supplies		Science Teaching Supplies	-	00120108				\$	1,000.00	Cleaning supplies
Supplies		Custodial Supplies		01223009		\$	3,512.00			Cleaning supplies
Supplies		Electrical Supplies		01223009				S		Cleaning supplies

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Darien Public Schools Various Operating Account Savings Year End Financial report

STAFF DEVELOPMENT PROGRAM	\$	
SOFTWARE MAINTENANCE		7
CELL PHONE		21
OTHER STUDENT ACTIVITIES	\$	34
IMPROVEMENT OF SITES	\$	38
CURRICULUM RESEARCH & DEV.	\$	43
CONSUMABLES	\$	53
LEASE PURCHASE MUSIC EQ.	\$	64
MUSIC TEACHING SUPPLIES	\$	69
PIANO MOVING	\$	70
AUDIOMETER REPAIRS	\$	120
INTRAMURALS-MIDDLESEX	\$	162
WIDE AREA NETWORK		181
AUDITING SERVICES	\$	184
GUIDANCE MATERIALS	\$	214
REPAIRS AND SERVICE CONTRACT	\$	340
PROFESSIONAL MEETINGS	\$	405
MICROSCOPE REPAIRS	\$	47
HEALTH LOCAL TRAVEL	\$	500
STANDARDIZED TESTING	\$	572
PHYS EDUCATION REPAIRS/SAFETY	\$	600
TECH ED EQUIPMENT REPAIRS	\$	678
TESTING	\$	722
TEMP HOURLY	\$	733
BOARD OF EDUCATION DUES	\$	850
OTHER LIBRARY EXPENSES	\$	959
ATHLETIC TRAINING SUPPLIES	\$	1,124
TUNING OF PIANOS	\$	1,492
ONLINE SUBSCRIPTIONS	\$	1,574
ESL RESOURCES	\$	1,577
PUPIL EVALUATION		1,600
PHYS EDUCATION TEACHING SUPPLIES	S	1,625
HEALTHY LIVING TEACHING SUPP.	S	1,700
AUDIO VISUAL CONSUMABLES	S	1,970
FIELD TRIPS	\$	2,097
MEDIA CONSUMABLES	\$	2,187
PROF. LIBRARY PURCHASE	\$	2,636
MAILING EXPENSES	\$	2,713
CLASSROOMS/CORRIDORS/AUDITRIUM	\$	3,958
LEASES PROPERTY	\$	4,314
HANDBOOK PRINTING	\$	4,669
COMPUTER SUPPLIES/SOFTWARE	\$	4,770
SCHOOL DISTRICT MEMBERSHIPS	\$	4.803
ADULT ED. CONTRACTED SERVICES	\$	
TECH ED TEACHING SUPPLIES	\$	5,000
OFFICE SUPPLIES	\$	5,118
CONSULTANT SERVICES	\$	5,688
POLICE & FIRE	\rightarrow	6,019
	\$	6,509
MISC. OFFICE SUPPLIES	\$	6,672
DUES AND MEMBERSHIPS	\$	7,180
INTERSCHOLASTICS	\$	7,447
GRADUATION EXPENSES	\$	8,268
CATALOG/HANDBOOK PRINTING	\$	8,397
PERIODICALS	\$	8,547
ART TEACHING SUPPLIES	\$	9.277
CLASSROOM REFERENCE	\$	10,400
GENERAL TEACHING SUPPLIES	\$	11,132
RESOURCE MATERIALS	\$	11,392

TEXTBOOKS-REPLACEMENTS	\$	11,632
ACCESSIONS	\$	13,202
LOCAL TRAVEL	\$	13,967
RECRUITMENT	\$	14,228
HEALTH SUPPLIES	\$	15,159
SCIENCE TEACHING SUPPLIES	\$	18,336
TEXTBOOKS-CONSUMABLES	\$	19,038
TEXTBOOKS-NEW	\$	22,838
PROFESSIONAL DEVELOPMENT	\$	32,477
SUMMER SCHOOL TEACHING SUPP.	\$	42,678
		·
Total	S	373,501

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DARIEN PUBLIC SCHOOLS

Richard Rudl

Director of Finance and Operations

35 Leroy Avenue, P.O. Box 1167

Darien, CT 06820-1167

TEL: 203-656-7405 FX: 203-656-3502

DATE: July 22, 2020

TO: Board of Education

FROM: Dr. Alan Addley, Superintendent of Schools

Richard Rudl, Director of Finance & Operations

SUBJECT: Draft Monthly Committee Schedule

Below please find a draft monthly schedule of dates for our Finance, Facilities and Policy Committees. Meetings could commence at 8:00 a.m. These are recommended tentative dates for the Board's consideration.

Finance:

September	September 17 (Thurs.)
October	October 22 (Thurs.)
November	November 19 (Thurs.)
December	No Meeting
January	January 14 (Thurs.)
February	February 11(Thurs.)
March	March 18 (Thurs.)
April	April 19 (Mon. after spring recess)
May	May 20 (Thurs.)
June	June 17 (Thurs.)

Facilities:

September	No Meeting		
October	October 15 (Thurs.)		
November	November 12 (Thurs.)		
December	No Meeting		
January	January 7 (Thurs.)		

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February	February 4 (Thurs.)		
March	March 11 (Thurs.)		
April	April 8 (Thurs.)		
May	May 13 (Thurs.)		
June	No Meeting		

Policy:

September	September 18 (Fri.)
October	October 23 (Fri.)
November	November 20 (Fri.)
December	No Meeting
January	January 13 (Wed.)
February	February 10 (Wed.)
March	March 19 (Fri.)
April	April 23 (Fri.)
May	May 21 (Fri.)
June	No Meeting

PERSONNEL ACTION REPORT

August 25, 2020

-	August 25, 2020 Effective Date						
Item	Name	Action	Replacing/Location/Position	From	To	Tenure Area	Certification Class/Step
			Appointments	110111	10		
1	Kevin Daniele	Appointment	A Pelcher/MMS/ Health Teacher	8/24/2020	6/30/2024	Teacher	Health PK - 12 MA Step 3
2	Anna DeVeau-Jalbert	Appointment	T O'Donnell/MMS/Music Teacher	8/24/2020	6/30/2024	Teacher	Music PK - 12 MA + 30 Step3
3	Amanda Merjian	Appointment	E Masino/ELP/ Preschool Teacher	8/24/2020	6/30/2021	Teacher	Integrated Early Childhood BA Step 5
4	Colleen Regan	Appointment	New Position/Hindley/Elementary Teacher	8/24/2020	6/30/2021	Teacher	Elementary Teacher MA + 15 Step 11
5	Jessica Rice	Appointment	New Position/Royle/ Elementary Teacher	8/24/2020	6/30/2021	Teacher	Elementary Teacher MA Step 3
6	Marie Miller	Appointment	MP Jones/Holmes/ School Psychologist	8/24/2020	6/30/2021	Teacher	School Psychologist MA + 30 Step 17
7	Rose Capamolla	Appointment	S Mattison/Tokeneke/Elementary Teacher	8/24/2020	6/30/2021	Teacher	Elementary Teacher MA Step 3
8	Lauren Murphy	Appointment	C Marcal/Hindley/Elementary Teacher	8/24/2020	6/30/2021	Teacher	Elementary Teacher MA Step 3
9	Ronit Rodier	Appointment	L Russo/DHS/Math Teacher	8/24/2020	6/30/2024	Teacher	Math 7-12 MA + 30 Step 12
10	Steven Summa	Appointment	A Markola/DHS/Campus Monitor	8/24/2020	6/30/2021	NA	
11	Michael McCarthy	Appointment	T Moccia/District/Carpenter	8/24/2020	6/30/2021	NA	
		F	Resignations and Retirements (Info	ormational Only)			
12	Allison Pelcher	Resignation	MMS/Health Teacher		6/30/2020		
13	Thomas O'Donnell	Retirement	MMS/Music Teacher		6/30/2020		
14	Louis Russo	Retirement	DHS/Math Teacher		6/30/2020		
15	Dana Isaacs	Retirement	Holmes/Speech and Language Pathologist		6/30/2020		
16	Christine Newkirk	Retirement	Ox Ridge/Elementary Teacher		6/30/2020		
17	Brandon Babbin Whitney Daniels	Resignation Resignation	MMS/Music Teacher ELP/Special Education Paraprofessional		6/30/2020 6/30/2020		
19	Ciara Burgos	Resignation	ELP/Special Education Paraprofessional		6/30/2020		
20	Angela Markoja	Resignation	Campus Monitor/DHS		6/30/2020		
21	Caitlin Marcal	LOA	Hindley/Elementary Teacher	8/24/2020	6/30/2021		
22	Kelly Glazer	LOA	DHS/Math Teacher	8/24/2020	6/30/2021		
23	Lisa Micolo	LOA	Tokeneke/Elementary Teacher	8/24/2020	6/30/2021		
24	Mary Pat Jones	LOA	Holmes/School Psychologist	8/24/2020	6/30/2021		
25	Emily Masino	LOA	ELP/Preschool Teacher	8/24/2020	6/30/2021		
26	William Jones	LOA	Hindley/Special Education Teacher	8/24/2020	6/30/2021		
27							
28	Janine Scotti	LOA	MMS/Special Education Paraprofessional	8/24/2020	6/30/2021		

PULLMAN 10 SEARS



Stephen M. Sedor

Member

Bridgeport Office 850 Main Street P.O. Box 7006 Bridgeport, CT 06601-7006 p 203.330.2137 f 203.576.8888 ssedor@pullcom.com

Practice Areas

Labor and Employment Counseling, Training and Litigation

School Law

Colleges, Universities and Independent Schools

Labor, Employment Law & Employee Benefits

Union Issues

Litigation

Internal Investigations

Bar and Court Admissions

Connecticut

New York

Stephen M. Sedor focuses his practice in the areas of education law, employment litigation and labor disputes. He defends public and private sector employers in lawsuits involving wrongful discharge, employment discrimination, wage and hour disputes, First Amendment and retaliation claims, unfair labor practice charges, restrictive covenants and other disputes. Stephen provides general counseling and advice to public and private sector employers on a wide range of labor and employment matters.

Stephen also focuses his practice on representing boards of education and municipalities on a full range of collective bargaining matters. He represents clients during collective bargaining and binding interest arbitrations, prohibited practice charges and other labor disputes. He frequently appears before the Connecticut State Board of Labor Relations and the Connecticut State Board of Mediation and Arbitration.

Stephen's practice also involves representing local boards of education on general education matters, student discipline cases, teacher termination and employee discipline matters, residency issues and other matters involving boards of education. In addition to Stephen's litigation practice, he has argued before the Connecticut Supreme Court.

Stephen Sedor: Pullman & Comley LLC

U.S. District Court Northern District of New York

U.S. District Court District of Connecticut

Education

Quinnipiac University School of Law, J.D., 1995

Clarkson University, B.A., 1992

News & Events

PRESS RELEASE: 33
Pullman & Comley Attorneys
Named to 2020 Best
Lawyers® List

SEMINAR: Stephen Sedor and Melinda Kaufmann Presented at 2019 CABE Collective Bargaining and Labor Relations Seminar

SEMINAR: Developments in Labor & Employment Law - May 2, 2019

SEMINAR: Please Join Us for Our Fifth Annual School Law Statewide Seminar

PRESS RELEASE: THIRTY THREE PULLMAN & COMLEY ATTORNEYS RECOGNIZED BY THE BEST LAWYERS IN

AMERICA© 2019

PRESS RELEASE: Thirtyfour Pullman & Comley Attorneys Recognized by The Best Lawyers in America© 2018; Six Named "Lawyer of the Year"

SEMINAR: Learning Together: Recent Developments In The Law And Practical Solutions For School Districts

WORKSHOP: Attorney
Stephen M. Sedor To Present
"Ensuring Safe School
Climate in Your District:
Protecting Students,
Complying with Conflicting
Legal Requirements, and
Limiting District Liability"

PRESS RELEASE: Thirty
One Pullman & Comley
Attorneys Recognized by The

Professional Affiliations

Connecticut Bar Association

Greater Bridgeport Bar Association

Honors & Awards

Named Stamford Lawyer of the Year in the "Labor Law - Management" category in 2016 and 2020 by *The Best Lawyers in America*

Listed in *The Best Lawyers in America* in the areas of employment law - management and labor law - management since 2015; Listed in the area litigation - labor and employment since 2016