

Board of Education
Darien, Connecticut

TUESDAY, JUNE 23, 2020

SPECIAL MEETING OF THE BOARD OF EDUCATION

**Darien Public Schools'
Administrative Offices
Meeting Room
7:00 p.m.**

AGENDA

1. Call to order
2. Adjourn to Executive Session (2nd Floor Conference Room) for the purpose of discussion regarding the employment of an employee pursuant to Connecticut General Statute 1-200(6)(A)
3. Reconvene in public session.
4. Adjournment.

**REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, JUNE 23, 2020**

**PLACE:
DARIEN PUBLIC SCHOOLS'
ADMINISTRATIVE OFFICES
MEETING ROOM
7:30 P.M.**

TENTATIVE AGENDA

- | | | |
|---------------------------------|--------------------|-----------|
| 1. Call to Order..... | Mrs. Tara Ochman | 7:30 p.m. |
| 2. Chairperson's Report..... | Mrs. Tara Ochman | |
| 3. Public Comment*..... | Mrs. Tara Ochman | |
| 4. Superintendent's Report..... | Dr. Alan Addley | |
| 5. Approval of Minutes..... | Board of Education | |
| 6. Board Committee Reports..... | Mrs. Tara Ochman | |

**REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, JUNE 23, 2020**

7. Presentations/Discussions

- a. Update from Strategic..... Dr. Richard Lemons
Planning Committee
- b. Annual Progress Report on..... Dr. Alan Addley
2019-2020 District Goals and Mr. Christopher Tranberg
Objectives Mrs. Shirley Klein
Ms. Marjorie Cion
Mr. Richard Rudl
- c. Discussion on May 2019-2020. Mr. Richard Rudl
Financial Report and Possible
Action on Proposed Budget
Transfers
- d. Further Discussion and..... Dr. Alan Addley
Possible Action on 2021-2022
School Calendar
- e. Annual Report on Donations.... Mr. Richard Rudl
- f. Discussion and Possible..... Mr. Christopher Manfredonia
Action on Proposed Athletic
Field Trips
- g. Discussion and Possible..... Mrs. Tara Ochman
Approval of Resuming Normal
Board Meeting and Policy
Practices

8. Action Items

- a. Personnel Items..... Ms. Marjorie Cion
 - i. Appointments –
Middle School Assistant
Principal; Director of
Music
 - ii. Resignations/Retirements

9. Public Comment*..... Mrs. Tara Ochman

10. Adjournment..... Mrs. Tara Ochman

AA:nv

*** MEMBERS OF THE PUBLIC WISHING TO COMMENT ON THE AGENDA ITEMS MAY DO SO VIRTUALLY BY ZOOM**

<https://darienps.zoom.us/j/96546543971?pwd=UXM5d0llQ1MrVEJXY01XVDJRemUzQT09>

OR EMAIL publiccomment@darienps.org BY 1:00 P.M. ON TUESDAY, JUNE 23.

APPROVED
REGULAR MEETING OF THE BOARD OF EDUCATION
Tuesday, May 26, 2020

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
7:30 P.M.

BOARD MEMBERS PRESENT VIA TELECONFERENCE:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X	X	X	X	X	X	X	X	X
Absent									

ADMINISTRATION PRESENT:

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion, Mr. Rudl

AUDIENCE: Meeting held via Teleconference

- | | |
|--|--|
| 1. Call to Order | Mrs. Tara B. Ochman, Chair,
at 7:34 p.m. (0:00) |
| 2. Chairperson's Report | Mrs. Ochman
at 7:34 p.m. (0:00) |
| 3. Public Comment | Mrs. Ochman
at 7:35 p.m. (0:01) |
| <p>Public comments are sent to the publiccomment@darienps.org email account for each Board of Education member to review in advance of meetings. After BOE meetings the public comments will be available on Board of Education website.</p> | |
| 4. Superintendent's Report | Dr. Alan Addley
at 7:36 p.m. (0:02) |
| 5. Approval of Minutes | Board of Education
at 7:43 p.m. (0:09) |

MOTION TO APPROVE THE MINUTES OF THE REGULAR MEETING OF THE BOARD OF EDUCATION HELD ON MAY 12, 2020:

1st MR. BURKE

2ND MR. DINEEN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

6. Board Committee Reports

Mrs. Ochman
at 7:44 p.m. (0:10)

PRESENTATIONS AND DISCUSSION

7. Presentations/Discussions:

a. Superintendent's Entry Plan

Dr. Alan Addley
at 7:45 p.m. (0:11)

b. Update on Enrollment for the
2020-21 School Year

Mr. Richard Rudl
at 8:19 p.m. (0:45)

c. Discussion on April 2019-20
Financial Report and Possible
Action on Proposed Budget Transfers

Mr. Rudl
at 8:22 p.m. (0:48)

d. Further Discussion on the Revision of the
FY2020-2021 Budget to meet the Reduction
Approved by the Board of Finance

Dr. Addley/
Mr. Rudl
at 8:33 p.m. (0:59)

8. Action Items

a. Personnel Items

i. Appointments

ii. Resignations/Retirements

Ms. Marjorie Cion
at 10:53 p.m. (3:19)

**MOTION TO APPROVE THE PERSONNEL ITEMS AS DETAILED IN THE PERSONNEL ACTION REPORT
DATED AS OF MAY 26, 2020:**

1st MR. BURKE

2ND MR. DINEEN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

9. Public Comment

Ms. Ochman, Chair
at 10:54 p.m. (3:20)

10. Adjournment

Mrs. Ochman, Chair,
at 10:55 p.m. (3:21)

MOTION TO ADJOURN:

1st MR. BROWN

2ND MR. MARONEY

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 10:55 p.m. (3:21)

Respectfully Submitted,

Debra Ritchie,
Secretary



Strategic Planning—Vision, Mission, & Core Values

Darien Public Schools

JUNE 23, 2020

RICHARD LEMONS

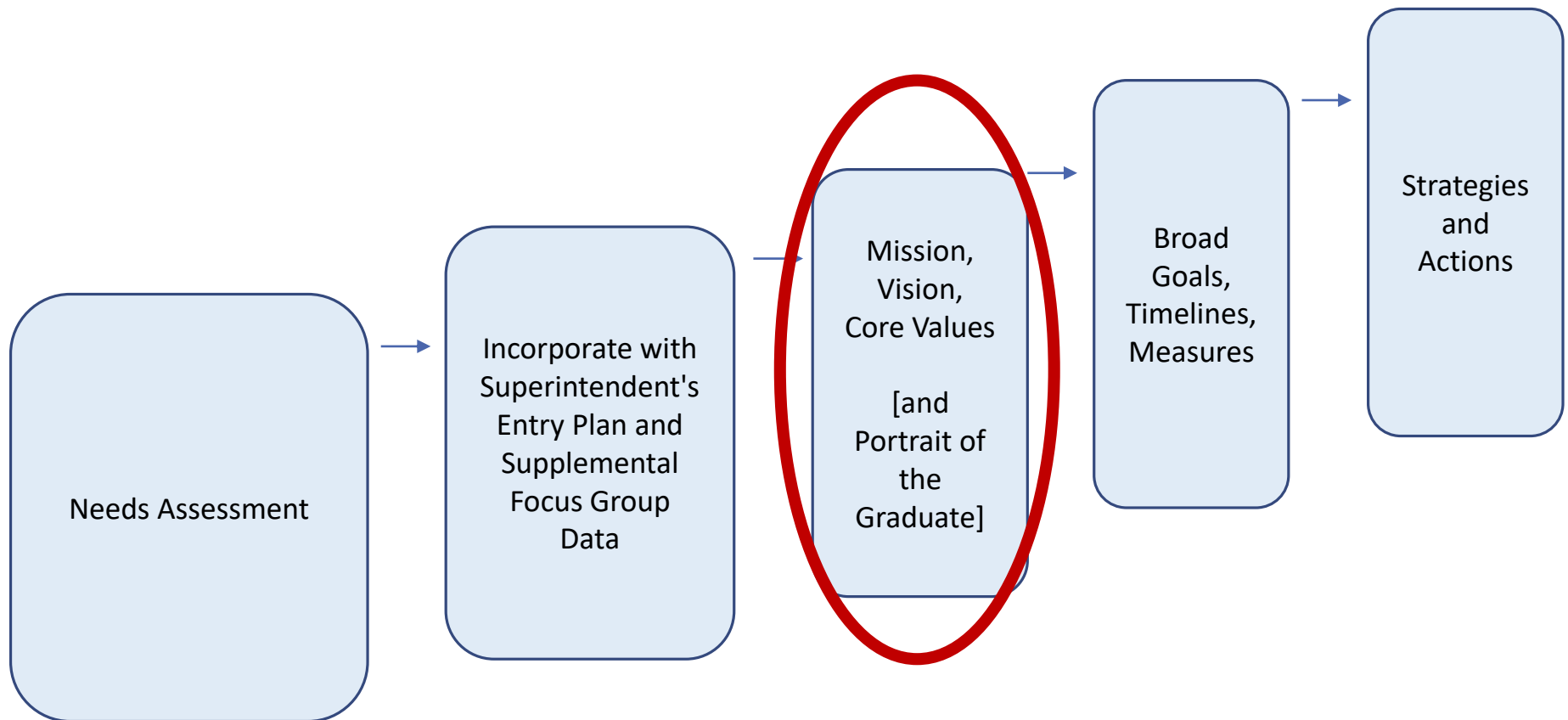
Connecticut Center
for School Change

System Success = Student Success

Outcomes

To solicit board input on mission, vision and core values

Where Are We in the Process?



Mission Statement

- Defines the district's business, its objectives and its approach to reach the objectives. It articulates the district's purpose—what the district is doing.
- Helps explain your “why.”
- Talks about the present leading to the future, and steps to be taken to achieve that future.
- Used to ground the vision in practical terms.
- Concise, outcome-oriented, feasible, and attainable.

Examples—Mission Statement

In Education:

Growing the movement of leaders who work to ensure that kids growing up in poverty get an excellent education. (Teach for America)

Caring, Challenging, Learning—Every Student, Every Day! (Delta County)

Our mission is to inspire and empower students to meet high academic standards, lead ethical lives, and be responsible and innovative global citizens.(FCPS)

In other fields:

Spreading Ideas (TED).

Seeking to put GOD's love into action, Habitat for Humanity brings people together to build homes, communities and hope. (Habitat for Humanity).

Promoting Community health and development by connecting people, ideas and resources (Community Tool Box)

Thinking and Writing—Mission Statement

Over the next few minutes, brainstorm what you want included in a DPS mission statement.

Capture your thinking in a single row of the provided Google Doc.



Vision Statement

- Talks about the future once it has achieved its mission. It lists the broad goals for which the district is organized.
- Encapsulates the dream! Defines the endgame; where it should be seen it in the future.
- Inspiring and uplifting to everyone involved.
- What things would look-like if the issues important to the district were completely, perfectly addressed (i.e.: a world without war; etc.)

Examples—Vision Statement

In Education:

Every graduate ready for college, career, and life. (Boone County)

One day, all children in this nation will have the opportunity to attain an excellent education (Teach for America).

FCPS prepares all students for the world of the future by giving them a broad spectrum of opportunities to prepare for education and employment beyond high school. All graduates are productive and responsible members of society, capable of competing in the global economy and motivated to pursue learning throughout their lifetime. (FCPS)

In Other Fields:

A future where tobacco is a thing of the past. (Truth Initiatives).

A world where everyone has a decent place to live. (Habitat for Humanity).

To transform Communities by inspiring people throughout the world to open their minds, accept and include people with intellectual disabilities and thereby anyone who is perceived as different (Special Olympics).

Thinking and Writing—Vision Statement

Over the next few minutes, brainstorm what you want included in a DPS vision statement.

Capture your thinking in a single row of the provided Google Doc.



Core Values

- Values are deeply held convictions, priorities, and underlying assumptions that influence your attitudes and behaviors.
- Help explain who you are as an organization—how you want to operate.
- Your core values and mission statement create a foundation for your strategic plan.
- Your values inform and constrain the kind of strategies you choose to achieve your strategic goals.
- Values put guard-rails on your plan.

Long Beach Public Schools

Success of All Students—All staff members are focused on student success. Students have many avenues and opportunities to learn, to achieve, and to celebrate intellectual, personal, and employment success. All students leave the LBUSD to pursue productive lives.

High Expectations—Expectations for students, parents, and staff are clearly defined, understood and shared. Students, parents, and employees are empowered, supported, and trained to meet expectations.

Respect and Integrity—Communication and interaction among and between stakeholders is defined by mutual respect and support.

Teamwork—The organization works collaboratively and creatively to ensure student success in a supportive environment. Decisions are made with stakeholder input and participation. Successes are recognized and celebrated.

Safety—Schools and work sites are safe and secure for students, parents, and staff.

Effectiveness and Efficiency—Financial and human resources are managed effectively, and prioritized to meet goals and expectations.

Continuous Improvement--Staff, parents, and students collaboratively evaluate progress using multiple, reliable measures, and make changes when needed.

Starbucks

With our partners, our coffee and our customers at our core, we live these values:

Creating a culture of warmth and belonging, where everyone is welcome.

Acting with courage, challenging the status quo and finding new ways to grow our company and each other.

Being present, connecting with transparency, dignity and respect.

Delivering our very best in all we do, holding ourselves accountable for results.

We are performance driven, through the lens of humanity.

Amazon

Customer Obsession
Ownership
Invent and Simplify
Learn and Be Curious
Hire the Best
The Highest Standards
Think Big
Bias for Action
Earn Trust
Deliver Results

Aetna

Integrity—We do the right thing for the right reason.

Excellence—We strive to deliver the highest quality and value possible through simple, easy and relevant solutions.

Caring—We listen to and respect our customers and each other so we can act with insight, understanding and compassion.

Inspiration—We inspire each other to explore ideas that can make the world a better place.

Thinking and Writing—Core Values

Over the next few minutes, brainstorm what you want included in DPS's core values.

Capture your thinking in a single row of the provided Google Doc.



Next Steps

About Our Services

The Center's core practice is partnering with districts and other organizations to strengthen their leadership, systems, and improvement strategies in service of improved and more equitable outcomes for students. We do this through coaching, consulting, and capacity building.



CT Center for School Change

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Connecticut Center
for School Change

System Success = Student Success

Board of Education/Superintendent of Schools	
Goal: Engage the district in a process of strategic planning to guide the work of the Board of Education and Darien Public Schools	
December Update	
<ul style="list-style-type: none"> <input type="checkbox"/> Developed and presented the Superintendent's Entry Plan to the Board of Education and various town organizations. <input type="checkbox"/> Conducted the first two phases of the Superintendent's Entry Plan (<i>Listening & Learning and Sharing & Building</i>): by attending school, district and town events and by engaging stakeholders in a discourse about the district's values, strengths, challenges and areas of improvement. <input type="checkbox"/> Administered survey to stakeholders. Meetings held with other constituents as needed or requested. <input type="checkbox"/> Participated in a number of other orientation events outlined in the Entry Plan. <input type="checkbox"/> Engaged the Board of Education in the strategic planning (strategic planning process presented, facilitator secured, first meeting scheduled). 	
March Update	
<ul style="list-style-type: none"> <input type="checkbox"/> Dr. Richard Lemons has led the work of the The Strategic Planning Advisory Committee. A presentation has been made to the Board of Education. <input type="checkbox"/> Meetings with constituents and data collection has been completed. The Superintendent's Entry Plan Report will be presented on March 24. 	
June Update	
<ul style="list-style-type: none"> <input type="checkbox"/> Completed and presented findings from the Superintendent's Entry Plan Report to the Board of Education. <input type="checkbox"/> Dr. Richard Lemons resumed the work of The Strategic Planning Advisory Committee. <input type="checkbox"/> Two presentations have been made to the Board of Education. <input type="checkbox"/> Work on the Strategic Plan will continue over the summer with an end of August/September completion date. 	

Curriculum and Instruction

Goal: Study the current “exploratory” model (electives being offered, 6-8) at MMS in relation to best practice and continuous growth and make recommendations as appropriate.

December Update

Full Presentation by MMS Team: Late Winter/Early Spring (2 Year Goal)

- ☐ Developed a scheduling committee
- ☐ Studying and Identifying the MMS Schedule for:
 - ☐ Strengths
 - ☐ Opportunities for Growth
 - ☐ Areas of Challenge
 - ☐ Best practices in middle school structures
 - ☐ Comparison with other school districts and models offered to middle-aged children
 - ☐ Feedback from stakeholders on the current model and opportunities for growth
 - ☐ Scheduling options available and impact on resources (budgetary and human)

March Update

Presentation scheduled for April 29, 2020 from MMS Team

- ☐ Surveyed teachers regarding the schedule. A rotating eight period schedule was identified as a priority
- ☐ Presented an overview to Dr. Addley of a rotating schedule to include two supersized teams at each grade level
- ☐ Collecting teachers’ suggestions on electives in order to develop curriculum and implementation for 2021-2022
- ☐ Teachers are studying a conversational Spanish elective

June Update

Presentation to BOE occurred April 29, 2020 from Shelley Somers

- ☐ Reviewed schedules of other middle schools: Avon, West Hartford, Greenwich, New Canaan, Lexington, MA, and others across the US
- ☐ Discussed additional electives/courses ideas with Department Chairs
- ☐ Explored a variety of scheduling models
- ☐ Recommended a three-phase approach for the future:
 - ☐ Phase 1: 8 period rotating schedule
 - ☐ Phase 2: Adding new electives
 - ☐ Phase 3: Developing Capstone
- ☐ As a result of the spring school closure and uncertainty regarding the reopening of schools, the administration recommends waiting to begin phase 1

Goal: Assess the current placement structures across all courses and levels and identify appropriate practices based on the vision/philosophy of the Darien Public Schools.	
December Update	
<p>Presentation Early Spring</p> <ul style="list-style-type: none"> <input type="checkbox"/> Identified current practices across departments/levels (course types: AP, Honors, Accelerated) and gathering feedback from department members <input type="checkbox"/> Researched and identified best practices in/and for developing appropriate placement practices <input type="checkbox"/> Studied placement practices across other school districts <input type="checkbox"/> Beginning to discuss findings to department members in order to reflect on ways to improve practices <input type="checkbox"/> Early stages of developing a calibrated vision/philosophy on course placement practices across departments and identifying needs 	
March Update	
<ul style="list-style-type: none"> <input type="checkbox"/> Presentation scheduled for May 12, 2020 by Department Chairpersons and Assistant Superintendent for Curriculum and Instruction (postponed) <input type="checkbox"/> Recommendations being developed for specific courses- as a result of the study of placement practices <input type="checkbox"/> Challenges/Strengths identified in course offerings at the 9th grade level 	
June Update	
<ul style="list-style-type: none"> <input type="checkbox"/> New Assistant Superintendent for Curriculum and Instruction reviewed 2019-2020 study and spoke with all department chairs upon entry <input type="checkbox"/> Need for a calibrated/shared philosophy aligned to the next generation vision/mission/core beliefs is foundational to move this work forward systemically 	
Goal: Actualize the vision of the re-imagined library with a physical and digital destination that supports: <ul style="list-style-type: none"> <input type="checkbox"/> independence and collaboration <input type="checkbox"/> inquiry, creativity, and reflection <input type="checkbox"/> an inspirational, dynamic, and well-resourced space. 	
December Update	
See Attached Update	
March Update	

Update on 2019-20 District Goals

- ❑ Meetings with Library Media Specialists and architect to discuss design/goals of Library Reimagining

June Update

- ❑ John Scheib of Northeast Collaborative Architects met with the principals and librarians from Hindley, Holmes and Royle
- ❑ Currently gathering design layouts of other libraries for review
- ❑ COVID-19 has delayed planned tours of the other libraries

Goal: Create a plan for future work that offers students balanced coursework that serves to create a Science Technology Engineering Mathematics (STEM) mindset (creator, critical thinker *innovator, entrepreneur, changemaker, and communicator*).

December Update

- ❑ Added another grade to our STEM outreach program which now connects grades 2-5 at all five elementary schools with a partnered STEM problem-solving experience with high school STEM students.
- ❑ Created a more comprehensive week long celebration of Computer Science Education Week and Hour of Code experiences across the district
- ❑ Proposed additional STEM courses for Middle School for 2020-21
- ❑ Initiated book study of George Couros' *Innovator's Mindset* with the 9 STEM teachers in grades 6-12
- ❑ High School STEM teachers led/attended multiple professional conference presentations including CTETL (Connecticut Technology Leaders Association), CECA/CASL (Connecticut Educators Computer Association/Connecticut Association of School Librarians), CTEEA (CT Technology & Engineering Edu. Association) and Career and Technical Education State Conference

March Update

Board of Education Presentation Planned for March 24, 2020

- ❑ BOE Budget approved additional PLTW (STEM) modules for MMS

June Update

- ❑ Added 3 additional courses to MMS STEM offering: Energy & the Environment, Computer Science Innovators & Makers and Global Development. MMS teachers will complete training and curriculum work this summer.
- ❑ Reviewed DHS & MMS curriculum to ensure viability of courses should the need for eLearning continue or reoccur.
- ❑ Created planned pathways in both MMS and DHS courses for eLearning if needed.
- ❑ Principles of Engineering DHS class partnered with Pi-Top company in a pilot project to 3D print respirator masks for health professionals. An integration of STEM learning realized through community service.

Business

Goal: Review and assess current Darien Public Schools business practices/structures and determine a roadmap/goals for the future.
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December Update

- | |
|---|
| <ul style="list-style-type: none"> <input type="checkbox"/> Reviewed and met with Blum Shapiro (State Approved UCOA contractor) to discuss the implementation of UCOA (Uniform Chart of Accounts). <input type="checkbox"/> Recommended Broad Category Adjustments to BOE Transfer Policy. <input type="checkbox"/> Long-Term Review of Budget Book and Financial Report to improve transparency. <input type="checkbox"/> Reviewing policies and practices on how student activities and school cash online are managed <input type="checkbox"/> Working to implement accrual tables within MUNIS to automate compensated absences. <input type="checkbox"/> Reviewing roles, structure of department. |
|---|

March Update

- | |
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| <ul style="list-style-type: none"> <input type="checkbox"/> Funding included in the FY21 BOE Recommended Budget to begin implementing UCOA. <input type="checkbox"/> Budget Transfer Policy 3050 approved by the BOE. <input type="checkbox"/> Building of accrual tables in MUNIS is underway, anticipated to be completed April 2020. <input type="checkbox"/> Review of Software options for website transparency including OpenGov and MUNIS Socratis <input type="checkbox"/> Department meetings continue in order to more effectively delineate work-flow, structures and checks and balances. <input type="checkbox"/> Continue to improve on Tyler Content Manager (TCM). <input type="checkbox"/> Reviewing policies and practices on how student activities and school cash online are managed |
|--|

June Update

- | |
|---|
| <ul style="list-style-type: none"> <input type="checkbox"/> MUNIS employee self-serve was used for open enrollment for the carrier change in health and dental insurance for all employees. <input type="checkbox"/> Funding for the implementation of UCOA was deferred in the reconciled FY21 approved budget however work is underway to create a more granular level of detail in the financial reports and budgets. (Example: Creating an account called Campus Monitors rather than include them in Teacher Aides). <input type="checkbox"/> Job descriptions for the business office are being revised and recruitment for vacant positions with new workflow expectations is underway as part of a restructuring of the business office. <input type="checkbox"/> Staff members have been trained on school cash online to help facilitate the use of school cash online at the elementary level. <input type="checkbox"/> Clean-up of the vendor file for accounts payable is underway. |
|---|

Special Education
<p>Goal: Conduct an Early Literacy Program (ELP) early literacy instruction program review of the provision of language and literacy experiences for preschool students.</p>
December Update
<ul style="list-style-type: none"> ❑ Margie Gillis, Ph.D., provided on-site professional development and programming review for three full days this fall. <ul style="list-style-type: none"> ❑ Day One, 8/25: Orientation to ELP curriculum and program review. ❑ Day Two, 10/4: PD on dyslexia and research on reading development. ❑ Day Three, 11/19: PD on developmentally appropriate practices to include in ELP instruction.
March Update
<ul style="list-style-type: none"> ❑ Margie Gillis, Ph.D, provided on-site professional development and programming review on January 17. ❑ Continued implementation of developmental language and literacy experiences for preschool students.
June Update
<ul style="list-style-type: none"> ❑ Margie Gillis, Ph.D, provided a digital PD workshop “A Recap of Our Work Together: The Science of Reading and Dyslexia” to Darien ELP staff on May 22, 2020.
<p>Goal: Provide professional development targeting extending Dialectical Behavior Therapy (DBT) to elementary schools, PROMPT (Prompts for Restructuring Oral Muscular Phonetic Targets) therapy, Wilson Reading Systems, and assessment instruments. Conduct a self-study of the continuum of specialized instruction at the elementary level.</p>
December Update
<ul style="list-style-type: none"> ❑ DBT: All new clinical staff have received the 4-day intensive DBT training at CBC of Westchester, NY., and CBC has provided on-site kick-off for elementary program. Secondary implementation continues in year 2. ❑ Targeted staff have been selected and are receiving training in PROMPT and Wilson Reading Systems.

Update on 2019-20 District Goals

- ☐ Marilyn Friend, Ph.D., began facilitating a self-study of specially designed instruction in the elementary schools with administrators on November 22, 2019.

March Update

- ☐ DBT: Elementary and secondary clinical teams are participating in bi-weekly implementation fidelity meetings with a consultant from CBC.
- ☐ Targeted staff continue to receive training in PROMPT and Wilson Reading Systems.
- ☐ Marilyn Friend, Ph.D., continued classroom visits at MMS and DHS March 12 and 13. Dr. Friend will visit all five elementary schools to conduct classroom observations April 30 and May 1.

June Update

- ☐ DBT: Elementary and secondary clinical teams continued participation in bi-weekly implementation fidelity meetings with a consultant from CBC during school closure. CBC provided several self-care workshops for staff during the closure.
- ☐ Targeted staff continue to receive training in Wilson Reading Systems during the closure.
- ☐ Classroom visits by Marilyn Friend, Ph.D., were canceled due to the school closure. Collaboration with Dr. Friend will commence upon school reopening.

Goal: Design and implement opportunities for parent education on critical topics in special education and student services.

December Update

- ☐ CDSP building-based committees have collaborated with SESS and building administration in designing 2 co-sponsored events at each building during the 2019-20 school year.

March Update

- ☐ CDSP building-based committees have continued co-sponsoring events at the building level, including well-attended 5-6 and 8-9 transition coffees.
- ☐ The Special Education Department is collaborating with CBC to present a parent workshop on DBT this spring.

June Update

Update on 2019-20 District Goals

- ☐ On May 28th, Lori Ritvo, DPS Assistive Technology Coordinator, presented "Assistive Technology Tips for E-Learning" to DPS parents at a SEPAC digital presentation.
- ☐ The Special Education Department and CBC parent presentation on DBT will be scheduled when school reopens.
- ☐ CDSP leadership met with the Special Education Department leadership three times during closure to discuss critical topics for parents of students with learning differences during the time of school closure.

Human Resources

Goal: Promote the effective and efficient operation of the school district.

December Update

- ☐ Negotiations for paraprofessionals, secretaries and nurses will begin in January
- ☐ Negotiations with the food service workers continue

March Update

- ☐ Negotiations with the secretaries have begun.
- ☐ Negotiations with the paraprofessionals and nurses should begin shortly. We have completed their information requests.
- ☐ Negotiations with the cafeteria workers are continuing.

June Update

Update on 2019-20 District Goals

- ☐ Negotiations with the cafeteria workers have concluded and the new contract is being executed.
- ☐ We are very close to a tentative agreement with the secretaries. The final details and language are being negotiated. We will bring this to the Board for ratification when everything is finalized.
- ☐ Negotiations with the paraprofessionals have begun.
- ☐ Negotiations with the nurses will begin the week of June 22.

Goal: Support the professional capital of the staff.

December Update

- ☐ After conversations with DAA leadership, we have agreed to streamline the Administrator Evaluation Plan to provide opportunities for more meaningful discussion
 - ☐ Goal-Setting Process has been improved
 - ☐ Internal forms have been developed to track progress on plan
- ☐ The new in-house system for tracking teacher evaluation has been implemented and staff has been trained
 - ☐ Collection of feedback and adjustments to the system are ongoing
- ☐ Campus Monitors have received additional safety training

March Update

- ☐ Secretaries are being surveyed to determine interest in professional development opportunities.
- ☐ The in-house system for tracking teacher evaluation will be modified for use with the administrator evaluation plan.
- ☐ Feedback continues to be collected for the in-house system for teacher evaluation; adjustments continue to be made

June Update

- ☐ Continued to adjust the in-house system for evaluation to meet the District's needs.

Update on 2019-20 District Goals

- ☐ Provided training to non certified staff to support them in distance learning and in meeting the District's other needs remotely. We have contacted the leadership of both the paraprofessional and secretarial bargaining units to determine professional development needs for the upcoming year.

Facilities

Goal: Ensure the safety and security of the Darien school community.

December Update

- ☐ Emergency Response plan updated and submitted to State
- ☐ Security Assessments at all schools are being scheduled with DPD
- ☐ Existing Lock Down system is being evaluated for upgrades

March Update

- ☐ Security Assessments have been completed and shared with the Principals.
- ☐ Lockdown systems are fully functional at all schools and we have begun using the system for drills. Four buildings still have to schedule drills

Update on 2019-20 District Goals

June Update
<ul style="list-style-type: none"> <input type="checkbox"/> Due to the school shut down, remaining lockdown drills have not been held, however the drills completed prior to the shutdown have been submitted to the State and accepted prior to the due date of June 30, 2020. <input type="checkbox"/> Capital budget includes money to expand security cameras at Middlesex. <input type="checkbox"/> Capital budget also includes money to add additional lockdown alarms at every school. <input type="checkbox"/> Security recommendations submitted to OX Ridge Building Committee
Goal: Identify a permanent solution for the school district's storage needs.
December Update
<ul style="list-style-type: none"> <input type="checkbox"/> Preliminary report on storage facilities has been presented to the Facilities Committee and the Board of Education.
March Update
<ul style="list-style-type: none"> <input type="checkbox"/> This item has been put on hold until further study can be done.
June Update
<ul style="list-style-type: none"> <input type="checkbox"/> This item has been deferred until the completion of the portable and library redesign study.
Goal: Support the Ox Ridge Construction Project to ensure timeliness, efficiencies, and adherence to the educational specifications.
December Update
<ul style="list-style-type: none"> <input type="checkbox"/> Schematic Design phase of the project is nearing completion. Project remains on schedule.
March Update
<ul style="list-style-type: none"> <input type="checkbox"/> Design Development is nearing completion. Kitchen design is nearing completion. <input type="checkbox"/> Team is meeting several times each month to work on the building security plans. <input type="checkbox"/> Plans for the enabling phase, to begin in June, are nearly completed.
June Update

Update on 2019-20 District Goals

- ☐ Enabling phase has been changed and the plan is to start construction on Phase 1 of the building in November.
- ☐ Architects and Building Committee are finishing up obtaining all Town approvals.
- ☐ Details of the design continue to be refined in weekly Zoom meetings.

Technology

Goal: Finalize the district technology vision and plan, and ensure its direction, alignment and fidelity to the district's overall strategic academic plan.

December Update

- ☐ Parent sessions offered at every level (including Assistive technology)
- ☐ Re-established technology committee to review vision and plan to ensure that:
 - ☐ lays the groundwork for learning goals and how technology can best meet those goals;
 - ☐ is aligned to the district's overall curriculum and instruction goals;
 - ☐ advances technology use from proficient to transformative.
- ☐ Next step is to collect feedback from additional stakeholders outside of the committee and make adjustments as appropriate

March Update

[District Technology Plan can be found here](#)

- ☐ Presentation to BOE regarding use of iPads for high school student

June Update

Update on 2019-20 District Goals

- ☐ Developed and executed plan to provide multiple free premium software across the district to support eLearning.
- ☐ Created a new website, [The Tech Wave](#), to support eLearning environment with ISTE aligned [resources](#) to support transition to eLearning.
- ☐ Beginning April 1st, published a daily instructional technology resource, Tech @ 2:00, to share latest resources and integration ideas with faculty and staff.

Goal: Create a technology professional learning plan for faculty and administrators.

December Update

- ☐ Offered teachers various professional learning sessions based on needs/requests
- ☐ Collected feedback from faculty and administrators on individualized learning needs and drafted a fluid, forward thinking professional learning plan for our faculty and staff that is relevant, timely, differentiated, and personalized
- ☐ Opportunities to obtain professional certifications (Google level 1 & 2, Apple Teacher (HS), ISTE, Common Sense and AASL) are being offered
- ☐ Training offered in various pathways to accommodate the needs of adult learners (whole group/special speaker, small group, one on one, online, pic)

March Update

February 11, 2020 presentation can be found [here](#)

- ☐ Weekly Tech Tips
- ☐ Professional Learning Sessions offered across full staff development days and PLC afternoons
- ☐ Building capacity of Department Chairpersons as leaders within their content areas
- ☐ Vanguard Team being created

June Update

- ☐ Developed and led an online professional learning program to support faculty and staff in eLearning, a collaborative effort between the Director of Instructional Technology and our team of library media specialists. Over 600 sessions were provided to staff since March.
- ☐ Reviewed current draft of Technology Vision & Plan in light of transition to eLearning to develop new [professional development](#) opportunities.
- ☐ Launched inaugural DHS Vanguard group as proposed in BOE iPad Presentation.

Community
Goal: Evaluate the Darien Public Schools current communication practices and determine areas for continued growth.
December Update
<ul style="list-style-type: none"> <input type="checkbox"/> Conducting internal analysis of current district communications. <input type="checkbox"/> Established positive working relationships with local media.
March Update
<ul style="list-style-type: none"> <input type="checkbox"/> Improvements to the district website have been ongoing. <input type="checkbox"/> Information as part of the Superintendent's Entry Plan has been collected. <input type="checkbox"/> An exploratory planning meeting on communication will be scheduled with a variety of constituents..
June Update
<ul style="list-style-type: none"> <input type="checkbox"/> Findings pertaining to communication from the Superintendent's Entry Plan Report presented. <input type="checkbox"/> Parent survey administered soliciting feedback on communication during eLearning. <input type="checkbox"/> Communication Subgroup established as part of the Return to School Taskforce <input type="checkbox"/> Formal recommendations/action steps/practices to be explored / developed over the summer.

Memorandum

DATE: June 11, 2020
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
SUBJECT: FY 2020 Financial Report through May 2020

Enclosed please find the attached:

1. Financial report for fiscal year 2020 through May 2020.
2. Financial update on Covid-19 Impact to Financials
3. List of accounting adjustments for May 2020 within Broad Categories
4. List of Transfers Approved by the Superintendent of Schools
5. PowerPoint

Highlights of the first financial report through May 2020:

The financial report currently shows a year-end forecast of \$527,384 or 0.53%. The General Education RCs forecast a current surplus of \$517,269 with the Special Education RC's forecasting a positive variance of \$10,115.

This forecast includes the Board of Education's approved pre-purchases of the following items:

1. iPads for \$185,250 (includes the 5% educational credit savings)
2. Routers for \$20,000
3. Math Textbooks for \$170,000
4. Fall and winter uniforms for \$40,500

Total: \$415,750.

Without these pre-purchases we would have a forecasted balance of \$943,134. Had schools not closed due to COVID-19 we would have anticipated a year end balance of approximately \$400,000 with \$263,360 being budget control.

The highlights of that surplus include:

RC 1 (Darien High School):

- Salary savings \$7,528

Darien Public Schools/BOE, 35 Leroy Avenue, P.O. Box 1167, Darien, CT 06820

- Student Interns shows a favorable balance of \$600.
- Substitute's savings of \$42,899. Due to the closure, we do not have the need for substitutes outside of building substitutes and teacher covering teacher coverage. This is anticipated to create salary savings for the remainder of the year.
- Clubs and councils a savings of \$854
- Due to the closure, purchasing of operating accounts has been limited and we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$38,847.

RC 2 (Fitch Academy):

- Salary savings of \$4,118.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, travel expense. We are anticipating a budgetary surplus of \$4,895.

RC 3 (Middlesex Middle School):

- Salary savings of \$7,751.
- Student Interns shows a favorable balance of \$600.
- Substitute's savings of \$28,624. Due to the closure, we do not have the need for substitutes outside of building substitutes and teacher covering teacher's coverage. This is anticipated to create salary savings for the remainder of the year.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$37,531.

RC5 (Hindley):

- Salary savings of \$9,393.
- Student Interns shows a favorable balance of \$600.
- Substitute savings of \$951.
- Due to the closure, we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, and repairs. As a result, we are anticipating budgetary savings of \$13,700.

RC7 (Holmes):

- Salary savings due to a long-term unpaid leave of absence of \$15,173.
- Intern's savings of \$7,800. Holmes was unable to secure a second intern for the last semester and as a result will have this balance available for the school year.
- Salary savings of \$2,482.
- Salary savings of \$465 in curriculum supervision.
- Substitute savings of \$1,309.
- Teacher Aide salary savings of \$117.

- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$2,617.

RC8 (Ox Ridge):

- Student Interns shows a favorable balance of \$600.
- Salary savings of \$206 for Teacher Aides.
- Salary savings of \$780 in curriculum supervision.
- Substitute savings of \$200.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$5,248.

RC 9 (Royle)

- Salary savings of \$6,862 due to staff turnover.
- Salary savings of \$1,300 in curriculum supervision.
- Substitute savings of \$3,488.
- Due to the closure we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$13,213.

RC 10 (Tokeneke):

- Salary savings of \$4,288 due to staff turnover.
- Substitute savings of \$2,788.
- Salary savings of \$1,040 in curriculum supervision.
- Salary savings of \$26.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$22,671.

RC11 (Athletics and PE):

- Due to the closure, custodial overtime for the YMCA is showing a savings of \$2,354.
- Due to the closure, weight room is showing a savings of \$3,700.
- Interscholastic stipends are showing a savings of \$23,122 as some sports cannot be done virtually.
- Due to the closure, intramurals is showing a cumulative savings of \$29,171.
- Due to the closure, there is a forecasted savings for athletic transportation of \$110,854.
- Due to the closure, there is a forecasted savings for officials of \$48,349.
- Due to the closure, we are not anticipating the purchasing of most operating and equipment accounts such as consumables, training supplies and equipment. As a result, we are anticipating budgetary savings of \$3,542.

- Approval to pre-purchase fall and winter uniforms for \$40,500 has created a deficit of \$35,805 in Interscholastic (netted against a surplus of \$4,695)

RC12 (Maintenance):

- Salary savings of \$627.
- We have suspended regular services for City Carting during the closure, which has resulted in a savings of \$12,450.
- We have suspended services for Lionheart Cleaning services, which has resulted in a savings of \$47,277.
- Due to the closure, there are no professional meetings, which results in a savings of \$2,966.
- Due to the closure, consultant services has a savings of \$2,144 as shredding services have been utilized less often.
- Snow removal shows a positive \$4,268. We have had less than expected snow this winter.
- Overtime shows a surplus of \$7,338.
- Due to the closure, spring facility and field rentals are not able to proceed. As a result, we will not collect \$87,155 in anticipated revenue. This is less of a shortfall than projected as we were able to gain additional revenue that will be received in June.

RC 13 (Music):

- Salary savings of \$809.
- Due to the closure we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$6,391.
- Due to the closure, there is an anticipated reduction in spring transportation for music resulting in a projected savings of 4,331.

RC 14 (Art):

- Due to the closure, we are not anticipating the purchasing of most operating and equipment accounts such as classroom reference, periodicals, and teaching supplies. As a result, we are anticipating budgetary savings of \$10,998.

RC 15 (Technology):

- Due to the closure, there are no anticipated extra hours in the copy center resulting in a budgetary savings of \$885.
- Approval to pre-purchase iPads and Elementary Routers for \$205,250 creates a deficit of \$205,240 in equipment (netted against a surplus of \$5)

RC 16 (Administration):

- Consultant services shows a positive \$5,060 variance as we were able to secure a \$5,000 reduction to the transportation study.

- Legal fees are trending under budget since the closure. As a result, we are forecasting a positive \$30,000 variance.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as professional meetings and printing. As a result, we are anticipating budgetary savings of \$15,922.

RC 17 (Health):

- Substitute's savings of \$12,454. Due to the closure, we do not have the need for substitutes. This is anticipated to create salary savings for the remainder of the year or closure.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as periodicals, office supplies, travel. As a result, we are anticipating budgetary savings of \$2,839.

RC 18 (Personnel):

- Budget Control remains untouched at \$263,360
- Due to the closure, substitutes for professional development are not expected to be utilized. As a result, we are projecting a savings of \$13,024.
- Long-Term substitutes shows a favorable balance of \$14,919.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as recruitment, travel and staff development. As a result, we are anticipating budgetary savings of \$28,325.

RC 19 (Curriculum):

- Salary savings of \$1,154 due to staff turnover of a secretary position, which has now been filled.
- Salary savings of \$405.
- Approval to pre-purchase Textbooks for \$170,000 has created a deficit of \$131,476 (netted against a surplus of \$38,524).
- Due to the closure, we are not anticipating the purchasing of most operating materials such as travel, field trips, standardized testing and materials. As a result, we are anticipating budgetary savings of \$19,809.

RC 20 (Finance):

- Auditing Services shows a favorable balance of \$184 as this expense has been paid and Blum Shapiro has filed the audit.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as travel, memberships, and professional development. As a result, we are anticipating budgetary savings of \$771.

RC 21 (Library):

- Due to the closure, we are not anticipating the purchasing of most operating materials such as memberships and professional development. As a result, we are anticipating budgetary savings of \$22,318.

RC 22 (Technology Education):

- Due to the closure, we are not anticipating the purchasing of most operating materials such as teaching supplies, periodicals, repairs. As a result, we are anticipating budgetary savings of \$7,561.

RC 23 (Continuing Education/Summer School)

- Adult Education Contracted Services has a positive forecast of \$5,000. We have confirmed with Stamford Public Schools that we have four less adults participating in the Adult Education program and as a result, we will spend less for these services than previously anticipated or experienced in previous years.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as mailing expenses, office supplies, printing. As a result, we are anticipating budgetary savings of \$50,560. Due to the closure, we have seen a reduction in individuals signing up for Darien Summer School as well as requests for refunds. However, it would be more appropriate to record revenue received from Darien Summer School as a prepaid revenue on our balance sheet for tuition paid prior to 7/1/2020 but intended for the summer 2020 program. Then we would release that revenue to FY21, as that revenue is reflective of the summer program for FY21. This would allow us to reflect the revenue for the program that is run as opposed to a mixture of revenue for two summers. As a result, we are forecasting the revenue to be \$428,132 less than budget.

RC 24 (Special Education):

- The forecast for Assistant Director of Special Education is a positive \$7,229 as there is salary savings from the transition to a new Assistant Director.
- The forecast for curriculum supervision is a salary savings of \$30,589 as the previous department chair has been named the Assistant Director of Special Education leaving a vacancy in this position.
- Substitute's savings of \$39,602. Due to the closure, we do not have the need for substitutes. This is anticipated to create salary savings for the remainder of the year.
- Due to the closure there is a forecasted reduction in homebound tutoring, as a result there is savings of \$30,342.
- The forecast for teacher salary savings is \$27,351.
- Forecasted surplus of \$1,521 in contracted speech.
- There is a forecasted salary savings of \$2,696 in Psychologists line.
- The forecast for SESS Facilitator is a positive \$1,970 due to staff turnover.
- The principal/directory secretary is a positive \$1,549 due to staff turnover.
- Teacher aides is a positive \$4,606 due to staff turnover.
- Transportation/driver is forecasted as a positive \$13,046 due to a resignation.
- Nurse forecast is a positive \$18,127 due to a retirement.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, travel, and consumables. As a result, we are anticipating budgetary savings of \$5,543.

- Consulting services are forecasted with a positive variance of \$39,240.
- Governor Lamont issued executive order 7R, which requires districts to continue to pay transportation costs to ensure driver's employment is maintained and bus companies can resume services upon the re-opening of schools. The rate charged to Darien for out of district transportation is 81.2% leaving a forecasted savings of \$25,310.
- Tuition Public Schools is now forecasted to have a positive variance of \$40,875 due to changes in student placements.
- Tuition Non Public is forecasted to have a positive variance of \$11,378.
- All Excess Cost receipts have been received. We received \$2,566,258, which is \$(284,840) less than budget. The entitlement cap has been set at 70.89% reduced from the previously announced 74.8%.

RC 25 (Fixed):

- The district will not be paying for the late bus added during the year due to the closure or the Middle School late bus. This is a projected savings of \$4,896.
- Due to the closure, we are forecasting a savings in diesel fuel due to the buses not running. This is anticipated to result in a favorable balance of \$19,547.
- The forecast for fuel oil/natural gas is a positive \$10,505. We saw an uptick in natural gas costs over the past month, which has reduced the anticipated favorable forecast in this account.
- Water is currently positive forecast of \$4,446.
- Due to the closure, we are anticipated increased electricity savings totaling \$81,460.
- Telephone is forecasted to save \$5,673.
- Sewer Service is anticipated to show a favorable forecast of \$3,923.
- Due to the closure, the food service fund has no sales to support its expenditures. As a result, we are recommending reclassifying payroll tax expenditures that previously would have been in the food service budget to the general operating budget. This is creating a forecasted overage of \$11,941. Accumulated savings from staffing turnover has reduced this overage.
- Workers Compensation has a positive forecast of \$1,109.
- Based on census changes from when the FY20 Budget was adopted and our current census for health insurance we are anticipating savings of approximately \$244,000 in health insurance. This represents 18 insurance plan changes.
- We have received 5 recipients, of the early retirement incentive, which will have payments of \$106,735
- Longevity payments remain under budget by \$33,000. Should we see additional non-certified retirements between now and June 30th, this available balance will be reduced.
- Medicaid reimbursement revenue has been received in the amount of \$6,649.

RC 26 (Early Learning Program)

- Salary savings of \$29,260 due to a vacancy.
- Substitute savings of \$2,200.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, and consumables. As a result, we are anticipating budgetary savings of \$8,832.
- ELP Tuition is forecasted at a negative variance of \$46,673. We have not received the number of paying students as anticipated. This year we received 47 paying students compared to 62 students in the previous year. As a result, the revenue line item will fall short of budget. Below is a breakdown of collection of tuition:

Gross Tuition (47 Students at \$6,651)	\$312,597
Pro-Rated for students who started late or left early	\$(28,031)
Pro-Rated for students reclassified as Special Education	\$(3,752)
Non Refundable deposits for students who did not attend	\$3,900
2% discount for parents paying in full	\$(1,499)
Refunds	\$(7,294)
Total	\$275,921

RC	Fiscal Year Adjusted Budget	Fiscal Year 2020 Forecast	Forecasted Balance
RC 1 Darien High School	\$13,389,515	\$13,298,785	\$90,730
RC 2 Fitch Academy	\$487,623	\$478,610	\$9,013
RC 3 Middlesex	\$10,426,544	\$10,352,038	\$74,506
RC 5 Hindley	\$3,658,279	\$3,633,635	\$24,644
RC 7 Holmes	\$3,457,568	\$3,427,545	\$30,023
RC 8 Ox Ridge	\$3,579,465	\$3,572,430	\$7,035
RC 9 Royle	\$3,176,650	\$3,151,787	\$24,863
RC 10 Tokeneke	\$3,388,619	\$3,357,806	\$30,813
RC 11 Athletics	\$1,830,041	\$1,644,755	\$185,286
RC 12 Maintenance	\$3,288,694	\$3,298,687	\$(9,993)
RC 13 Music	\$275,702	\$263,787	\$11,914
RC 14 Art	\$108,752	\$97,680	\$11,072
RC 15 Technology	\$2,951,642	\$3,155,997	\$(204,355)
RC 16 Administration	\$1,051,508	\$1,000,526	\$50,981
RC 17 Health	\$865,565	\$850,265	\$15,300
RC 18 Personnel	\$1,258,815	\$939,188	\$319,628
RC 19 Curriculum	\$2,345,378	\$2,455,465	\$(110,087)
RC 20 Finance	\$590,028	\$588,755	\$1,273

RC 21 Library/Media	\$185,958	\$163,051	\$22,907
RC 22 Technology Education	\$49,977	\$42,290	\$7,687
RC 23 Summer School	\$(65,536)	\$306,972	\$(372,508)
RC 24 Special Education	\$23,335,611	\$23,319,114	\$16,497
RC 25 Fixed Expenditures	\$19,296,384	\$18,999,848	\$296,536
RC 26 ELP	\$1,185,626	\$1,192,008	\$(6,382)
Total	\$100,118,409	\$99,591,024	\$527,384

Transfer approved by the Superintendent of Schools:

Broad Category	Description	RC	To	From	Reason
Equipment	Technology Equipment	15	\$12,650		Increase network capacity for storage memory due to eLearning
Other Purchased Services	Wide Area Network	15		\$2,500	Increase network capacity for storage memory due to eLearning
Other Purchased Services	Staff Development	15		\$4,000	Increase network capacity for storage memory due to eLearning
Other Professional Technical Services	Consultant Services	15		\$3,050	Increase network capacity for storage memory due to eLearning
Other Purchased Services	Staff Development	18		\$3,100	Increase network capacity for storage memory due to eLearning

Memorandum

DATE: June 4, 2020
TO: Board of Education
FROM: Dr. Alan Addley, Superintendent of Schools
Richard Rudl, Director of Finance & Operations

Included below are some additional financial details based on the May Financial Report highlighting some of the major changes due to the closure of school due to COVID-19.

Transportation:

Governor Lamont, issued an executive order at the end of March requiring districts to continue paying transportation costs during the closure to provide assurances that when school re-opens busing would be able to resume. The order calls for districts to pay actual expenditures based on costs directly attributable to the district but not provide profit margin to companies. Our out of district transportation provided by Relia and ECS Transportation is reflected at 81.2%, which is based on driver salaries, benefits and direct overhead associated with Darien services such as vehicles and insurance. The savings for out of district transportation is \$25,310. We are also anticipating savings for music transportation of \$4,331 and athletic transportation of \$110,854. This would be a cumulative savings of \$140,495.

Food Service Operation and Contract:

Governor Lamont, issued an executive order requiring districts to continue paying its employees. Food Service employees are currently paid out of the Food Service Fund, but given we will have no sales during the closure this fund will begin to use its fund balance to support these expenditures. Should the district be closed for the year, we are anticipating this fund to go into a deficit by approximately \$50,000, resulting in an operating loss of \$355,000 this fiscal year. Given this we recommended at the last Board of Education meeting shifting some costs from the food service budget to the operating budget. This included shifting the health insurance expenses, payroll tax expenses, Sodexo food service director contract, point of sale system, and propane expenses. Total shift of expenses is anticipated to be approximately, \$280,000. All historical expense adjustments have been made.

Expenditures & Savings Related to Closure:

Due to the closure we have had numerous adjustments both positive and negative to our budget that we otherwise would not have had. These include:

DARIEN PUBLIC SCHOOLS

Expenses:

Description of Item	Forecasted Expenses
Custodial Overtime during the first week of closure to sanitize the buildings	\$18,264
Field signs indicating closure	\$6,388
Gloves, Masks, Thermometers, Supplies	\$50,232
Food Service Expenses Reclassified	\$280,291
Tier 3 Technical Support for eLearning	\$21,100
Network Memory Upgrade	\$12,650
Devices for Staff and VPN software	\$11,200
Hot spots	\$407
Zoom Software	\$22,500
eBooks	\$12,522
Total	\$435,554

Savings:

Description of Item	Forecasted Savings
Transportation (Special Education, Athletics, Music)	\$140,495
Facilities Services (Contracted Cleaning, Garbage, Professional Meetings)	\$69,104
Utilities	\$106,007
Substitutes	\$162,457
Homebound Tutoring	\$31,863
Sports Officials	\$48,349
Spring Sports	\$23,122
Intramurals and YMCA Overtime	\$35,226
Various Operating Accounts	\$375,593
Positions remaining vacant during closure (Para's, Driver, Nurse, Special Education Dept. Chair)	\$109,043
Total Forecasted Savings	\$1,101,259

DARIEN PUBLIC SCHOOLS

Lost Revenue:

Description of Item	Forecasted Revenue Loss
Field and Building Rental	\$87,115
Summer School	\$428,132
Total	\$515,247

Total Savings is \$150,458 (Savings less Revenue loss, less new expenditures)

Darien Public Schools
FY 20
May Accounting Adjustments/Reconciliations
Requires Superintendent Approval per policy 3050

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Supplies	Health Supplies	17	01720109	042001	\$ 92.00		face masks with shields
Supplies	General Office Supplies	17	01720109	025001		\$ 79.00	face masks with shields
Supplies	Periodicals	17	01720109	023003		\$ 13.00	face masks with shields
Supplies	Computer Instruction Supplies	15	01522009	025019	\$ 500.00		Computer supplies
Supplies	Computer Instruction Supplies	2	00220110	025019		\$ 500.00	Computer supplies
Supplies	Health Supplies	17	01720109	042001	\$ 13,800.00		N95 Masks, Gloves, Purrell
Supplies	General Teaching Supplies	3	00320307	024011		\$ 5,000.00	N95 Masks, Gloves, Purrell
Supplies	General Office Supplies	1	00120108	025001		\$ 5,000.00	N95 Masks, Gloves, Purrell
Supplies	General Office Supplies	2	002201100	025001		\$ 2,000.00	N95 Masks, Gloves, Purrell
Supplies	Art Teaching Supplies	14	01420109	024001		\$ 1,800.00	N95 Masks, Gloves, Purrell
Supplies	Electrical Supplies	12	01223009	074016	\$ 1,801.00		Ballasts
Supplies	Miscellaneous Supplies	12	01223009	072019		\$ 801.00	Ballasts
Supplies	Hardware	12	01223009	074013		\$ 500.00	Ballasts
Supplies	HVAC	12	01223009	072048		\$ 500.00	Ballasts
Property Services	Care of Grounds	12	01223009	065003	\$ 1,690.00		Tree work at ox ridge
Property Services	Operation of Vehicles	12	01223009	065002		\$ 1,690.00	Tree work at ox ridge
Property Services	Care of Grounds	12	01223009	065003	\$ 600.00		Geese Patrol
Property Services	Care of Trees	12	01223009	062004		\$ 600.00	Geese Patrol
Property Services	Repair and Service Contracts	15	01522009	072044	\$ 19,943.86		chromebook repairs
Property Services	Repair and Service Contracts	14	01420109	072044		\$ 2,450.00	chromebook repairs
Property Services	Repair and Service Contracts	24	02422009	072044		\$ 493.86	chromebook repairs
Property Services	Wide Area Network	15	01522009	064006		\$ 9,000.00	chromebook repairs
Property Services	Intercomms	12	01223009	072013		\$ 4,000.00	chromebook repairs
Property Services	Repair and Service Contracts	1	00120108	072044		\$ 500.00	chromebook repairs
Property Services	Repair and Service Contracts	3	00320307	072044		\$ 500.00	chromebook repairs
Property Services	Operation of Vehicles	12	01223009	065002		\$ 3,000.00	chromebook repairs
Property Services	Reserve for Emergency Repairs	12	01223009	074030	\$ 3,800.00		Catch basin repairs
Property Services	Operation of Vehicles	12	01223009	065002		\$ 3,800.00	Catch basin repairs
Property Services	Security	12	01223009	072021	\$ 3,375.00		Camera repairs
Property Services	Operation of Vehicles	12	01223009	065002		\$ 3,375.00	Camera repairs
Other Professional Services	Contracted Occupational Therapy	24	02412009	021309	\$ 3,200.00		Contracted OT for Students
Other Professional Services	Consultant Services	24	02422009	012001		\$ 3,200.00	Contracted OT for Students
Other Professional Services	Contracted PT	24	02412009	021311	\$ 675.00		Contracted PT for Students
Other Professional Services	Consultant Services	24	02422009	012001		\$ 675.00	Contracted PT for Students
Other Professional Services	Temporary Help	1	00120108	025013	\$ 1,600.00		Student Support
Other Professional Services	Temporary Help	13	01320109	025013		\$ 500.00	Student Support
Other Professional Services	Temporary Help	15	01522009	025013		\$ 1,100.00	Student Support
Other Professional Services	Professional Library Purchases	17	01720109	025002	\$ 65.00		health video
Other Professional Services	Professional Development	17	01720109	025003		\$ 65.00	health video
Salaries	Substitutes	5	00510506	021302	\$ 4,500.00		Sub Coverage
Salaries	Substitutes	8	00810806	021302	\$ 4,000.00		Sub Coverage
Salaries	Substitutes	10	01011006	021302		\$ 2,500.00	Sub Coverage
Salaries	Substitutes	18	01812009	021302		\$ 6,000.00	Sub Coverage
Salaries	Curriculum Development	19	01912009	021312	\$ 4,000.00		curriculum development for eLearning
Salaries	Classroom Teachers	19	01912009	021301		\$ 4,000.00	curriculum development for eLearning
Equipment	Assistive Technology Equipment	24	02442009	123019	\$ 12.00		Assistive Tech
Equipment	Replacement Classroom Furniture	12	01243009	073020		\$ 12.00	Assistive Tech
Equipment	Computer Equipment	15	01542009	123021	\$ 2,561.00		replacement laptop
Equipment	Assistive Technology Equipment	24	02442009	123019		\$ 1,557.00	replacement laptop
Equipment	PE Equipment	11	01142009	073013		\$ 514.00	replacement laptop
Equipment	New PE Equipment	11	01142009	123013		\$ 490.00	replacement laptop

Darien Public Schools
FY 20
May Transfer

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Equipment	Technology Equipment	15	01542009	123021	\$ 12,650.00		Network memory upgrade due to remote learning
Other Purchased Svs	Wide Area Network	15	01522009	064006		\$ 2,500.00	Network memory upgrade due to remote learning
Other Purchased Svs	Staff Development	15	01522009	025029		\$ 4,000.00	Network memory upgrade due to remote learning
Other Prof Technical Svs	Consultant Services	15	01522009	012001		\$ 3,050.00	Network memory upgrade due to remote learning
Other Purchased Svs	Staff Development	18	01822009	025029		\$ 3,100.00	Network memory upgrade due to remote learning

**Darien Public Schools
Monthly Financial Report
2019-20**

ACCT #		ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
	RC - 1 DARIEN HIGH SCHOOL												
1	11013 BURSAR/ADMINISTRATIVE ASSIST	97,091	108,370	111,252	111,494	(2,699)	108,795	104,417	4,377	0	108,795	1.50	0
2	21101 PRINCIPAL	194,648	199,028	203,506	208,085	-	208,085	200,082	8,003	(0)	208,085	1.00	(0)
3	21102 ASSISTANT PRINCIPAL	508,594	453,681	482,582	524,546	(5,065)	519,481	498,957	20,523	0	519,480	3.00	0
4	21203 DIRECTOR OF GUIDANCE	139,047	142,636	140,402	157,205	-	157,205	151,159	6,046	0	157,205	1.00	0
5	21220 CURRICULUM SUPERVISION	172,068	452,535	482,285	600,409	9,539	609,948	516,969	91,237	1,742	608,206	4.40	1,742
6	110112 ART TEACHERS	416,895	415,024	403,199	417,867	17,021	434,889	357,724	72,934	4,231	430,658	5.60	4,231
7	110114 BUSINESS TEACHERS	72,780	75,526	78,346	81,999	-	81,999	66,230	15,769	(0)	81,999	1.00	(0)
8	110116 COMPUTER TEACHERS	41,933	42,386	42,924	43,517	-	43,517	41,539	1,978	(0)	43,517	0.40	(0)
9	110118 ENGLISH TEACHERS	1,569,758	1,607,149	1,655,301	1,707,470	(59,636)	1,647,834	1,399,803	247,463	569	1,647,266	19.16	569
10	110124 FOR. LANG. TEACHERS	1,118,398	1,155,671	1,084,511	1,160,037	15,747	1,175,783	975,975	199,808	-	1,175,783	13.40	0
11	110130 MATH TEACHERS	1,089,417	1,187,831	1,256,495	1,299,358	(9,162)	1,290,195	1,147,162	143,033	0	1,290,195	15.60	0
12	110132 MUSIC TEACHERS	218,493	227,764	236,655	245,808	63	245,871	198,537	47,271	63	245,807	2.50	63
13	110134 PHYSICAL ED. TEACHERS	532,300	564,869	584,906	606,061	-	606,061	505,487	100,574	0	606,061	6.00	0
14	110136 READING TEACHERS	112,430	116,719	115,088	116,676	-	116,676	94,238	22,438	(0)	116,676	1.00	(0)
15	110138 SCIENCE TEACHERS	1,623,615	1,663,869	1,599,946	1,687,521	(25,680)	1,661,840	1,462,441	199,400	(0)	1,661,841	18.45	(0)
16	110142 SOCIAL STUDIES TEACHERS	1,384,955	1,431,547	1,513,299	1,566,790	(36,597)	1,530,193	1,289,763	240,213	217	1,529,976	18.44	217
17	110144 TECH ED. TEACHERS	232,059	246,833	258,989	270,037	-	270,037	218,107	51,930	0	270,037	2.80	0
18	21306 TEACHERS OF THE GIFTED	41,714	28,411	21,843	30,237	(16,095)	14,141	11,234	2,907	0	14,141	0.22	0
19	21302 SUBSTITUTE TEACHERS	65,448	85,289	97,532	92,563	-	92,563	49,664	-	42,899	49,664		42,899
20	21317 STUDENT INTERNS	29,194	30,000	30,600	31,200	-	31,200	30,600	-	600	30,600		600
21	21401 LIBRARIANS	158,501	165,842	173,268	180,225	-	180,225	156,566	23,659	0	180,225	1.80	0
22	21402 GUIDANCE	537,249	597,325	625,464	657,023	-	657,023	553,567	95,580	7,876	657,023	8.00	-
23	21501 PRINCIPAL/DIRECTOR SECRETARY	209,234	215,492	219,873	224,974	(30,160)	194,815	187,426	7,389	(0)	194,815	4.00	(0)
24	21502 GUIDANCE SECRETARIES	114,973	117,254	119,596	122,288	-	122,288	117,227	5,060	0	122,287	2.00	0
25	21503 LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-
26	21603 TEACHER AIDES	358,270	329,868	343,109	350,761	1,250	352,010	336,019	15,992	-	352,010	9.00	-
27	21604 LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-
28	61001 CUSTODIANS	518,546	519,955	501,114	533,919	11,214	545,133	522,158	22,268	707	544,426	7.00	707
29	101003 CLUBS AND COUNCILS	203,772	197,533	226,343	220,589	25,781	246,370	249,131	11,429	(14,191)	245,515		854
30	TOTAL PERSONNEL	11,761,381	12,378,407	12,608,428	13,248,657	(104,480)	13,144,177	11,442,181	1,657,281	44,714	13,092,294	147.27	51,883

31	OPERATING		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	31
32			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	32
33	22002	TEXTBOOKS-REPLACEMENTS	36,140	32,007	27,277	27,124	-	27,124	27,076	-	48	27,076		48	33
34	22003	TEXTBOOKS-CONSUMABLES	10,850	4,106	8,653	8,200	-	8,200	2,492	532	5,177	3,023		5,177	34
35	23002	CLASSROOM REFERENCE	501	-	-	-	-	-	-	-	-	-		-	35
36	23003	PERIODICALS	255	1,422	1,049	935	-	935	246	-	689	246		689	36
37	23004	RESOURCE MATERIALS	3,407	2,095	1,897	2,750	-	2,750	423	-	2,327	423		2,327	37
38	23010	AUDIO VISUAL CONSUMABLES	5,823	3,352	3,250	3,250	-	3,250	2,474	-	776	2,474		776	38
39	24009	SCIENCE TEACHING SUPPLIES	30,812	29,616	32,219	35,750	-	35,750	33,184	1,370	1,197	34,553		1,197	39
40	24011	GENERAL TEACHING SUPPLIES	17,042	10,634	15,860	17,000	-	17,000	16,914	-	86	16,914		86	40
41	25001	MISC. OFFICE SUPPLIES	19,732	21,823	21,955	22,000	(5,237)	16,763	13,990	161	2,612	14,151		2,612	41
42	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	294	350	-	350	350	-	0	350		0	42
43	25003	PROFESSIONAL DEVELOPMENT	5,984	6,700	6,700	8,331	-	5,691	3,467	-	2,224	3,467		2,224	43
44	25007	GRADUATION EXPENSES	23,203	23,603	22,661	25,725	237	25,962	11,383	8,536	6,043	19,919		6,043	44
45	25008	GUIDANCE MATERIALS	2,344	2,327	2,104	2,600	-	2,600	2,600	-	-	2,600		-	45
46	25013	TEMPORARY HOURLY SERVICES	20,254	19,846	26,625	27,720	3,471	33,831	33,831	-	0	33,831		0	46
47	25014	HANDBOOK PRINTING	11,488	6,805	8,938	12,000	-	12,000	7,331	916	3,753	8,247		3,753	47
48	25019	COMPUTER INSTRUCTION SUPPLIES		-	-	-	-	-	-	-	-	-		-	48
49	25026	DUES AND MEMBERSHIPS	12,953	12,989	14,049	14,785	(70)	14,715	14,568	-	147	14,568		147	49
50	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	50
51	35000	POLICE AND FIRE SERVICES	16,204	49,568	29,366	21,712	(695)	21,017	11,712	-	9,305	11,712		9,305	51
52	72016	CLASSROOMS/CORRIDORS/AUDITRIU	8,469	8,440	8,500	8,500	-	8,500	4,542	-	3,958	4,542		3,958	52
53	72038	EDP EQUIPMENT REPAIRS	-	-	-	-	-	-	-	-	-	-		-	53
54	72041	MICROSCOPE REPAIRS	535	481	678	1,200	-	1,200	729	-	471	729		471	54
55	72044	REPAIRS AND SERVICE CONTRACT	1,241	2,250	2,250	2,250	(550)	1,700	554	-	1,146	1,700		-	55
56	83003	RENTAL/LEASE OF EQUIPMENT			-	-	-	-	-	-	-	-		-	56
57	102003	OTHER STUDENT ACTIVITIES	14,865	11,420	16,980	17,000	-	17,000	12,926	3,870	204	16,966		34	57
58	TOTAL OPERATING		242,100	249,484	251,307	259,183	(2,844)	256,339	200,791	15,384	40,163	217,491		38,847	58
59															59
60	EQUIPMENT														60
61	123001	NEW FURNITURE/EQUIP.	10,514	-	18,924	-	-	-	-	-	-	-		-	61
62	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	62
63	123012	NEW MATHEMATICS EQUIPMENT	2,488	-	3,070	-	-	-	-	-	-	-		-	63
64	TOTAL EQUIPMENT		13,002	-	21,994	-	-	-	-	-	-	-		-	64
65															65
66	TOTAL DARIEN HIGH SCHOOL		12,016,483	12,627,891	12,881,729	13,507,839	(107,324)	13,400,515	11,642,973	1,672,666	84,877	13,309,785	147.27	90,730	66
67													Surplus/		67
68	REVENUE					Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected		Rev. Forecast	(Shortfall)		68
69															69
70	102007	REV.- STUDENT PARKING FEES	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)		-	70
71															71
72	NET DARIEN HIGH SCHOOL BUDGET		12,006,483	12,616,891	12,870,729	13,496,839	(107,324)	13,389,515	11,631,973	1,672,666	73,877	13,298,785	147.27	90,730	72

73														73	
74			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	74
75	RC - 2 FITCH ACADEMY		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	75
76															76
77	21301	ALTERNATIVE SCHOOL	-	240,668	360,675	350,233	40,209	390,442	341,789	44,534	4,118	386,324	4.60	4,118	77
78	21603	TEACHER AIDES	-	-	-	-	-	-	-	-	-	-		-	78
79	TOTAL PERSONNEL		-	240,668	360,675	350,233	40,209	390,442	341,789	44,534	4,118.31	386,324	4.60	4,118	79
80															80
81	25019	COMPUTER SUPPLIES/SOFTWARE	-	-	-	5,000	(500)	4,500	436	-	4,064	436		4,064	81
82	25001	GENERAL TEACHING SUPPLIES	-	-	4,998	5,000	(2,000)	3,000	2,792	-	208	2,792		208	82
83	13015	LOCAL TRAVEL EXPENSE	-	-	20	500	-	500	-	-	500	-		500	83
84	102012	LEASES PROPERTY	-	24,000	80,392	89,181	-	89,181	76,895	12,163	123	89,058		123	84
85	TOTAL OPERATING		-	24,000	85,410	99,681	(2,500)	97,181	80,123	12,163	4,895	92,286	-	4,895	85
86															86
87	TOTAL FITCH ACADEMY		-	264,668	446,085	449,914	37,709	487,623	421,913	56,697	9,013	478,610	4.60	9,013	87

88															88
89			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	89
90	RC - 3	MIDDLESEX MIDDLE SCHOOL	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	90
91	21101	PRINCIPAL	160,808	186,045	190,231	194,511	-	194,511	187,030	7,481	0	194,511	1.00	0	91
92	21102	ASSISTANT PRINCIPAL	303,295	292,017	317,942	333,546	(23,679)	309,867	298,036	11,831	(0)	309,867	2.00	(0)	92
93	21220	CURRICULUM SUPERVISION	116,116	200,301	207,803	241,610	-	241,610	203,585	35,121	2,904	238,706	1.40	2,904	93
94	310312	ART TEACHERS	228,496	175,101	173,982	182,506	(18,474)	164,032	139,742	24,290	-	164,032	3.00	-	94
95	310316	COMPUTER TEACHERS	165,306	158,679	162,064	166,136	-	166,136	150,055	16,081	(0)	166,136	2.00	(0)	95
96	310320	ENGLISH TEACHERS	1,483,859	1,503,899	1,401,887	1,454,233	(42,758)	1,411,475	1,157,726	253,749	0	1,411,475	16.44	0	96
97	310322	HEALTHY LIVING	111,974	115,602	120,876	126,162	(63,081)	63,081	55,621	7,460	(0)	63,081	2.00	(0)	97
98	310324	FOR. LANG. TEACHERS	956,767	927,682	998,164	1,026,579	(74,653)	951,925	813,912	137,649	365	951,560	12.22	365	98
99	310330	MATH TEACHERS	1,237,729	1,228,907	1,287,842	1,321,237	12,223	1,333,460	1,139,517	193,942	0	1,333,460	13.83	0	99
100	310332	MUSIC TEACHERS	636,068	626,865	580,853	596,358	-	596,358	519,582	76,776	0	596,358	6.90	0	100
101	310334	PHYSICAL EDUCATION TEACHERS	490,250	516,224	534,998	557,097	-	557,097	464,081	93,016	-	557,097	6.00	-	101
102	310338	SCIENCE TEACHERS	1,029,016	1,024,880	1,086,453	1,106,925	(28,777)	1,078,148	905,695	167,973	4,481	1,073,667	12.33	4,481	102
103	310342	SOCIAL STUDIES TEACHERS	1,101,430	1,059,569	1,073,228	1,112,374	16,289	1,128,663	944,124	184,539	0	1,128,663	12.33	0	103
104	310344	TECH ED. TEACHERS	211,428	213,712	216,425	219,412	(3,298)	216,114	190,422	25,692	-	216,114	2.00	-	104
105	21302	SUBSTITUTE TEACHERS	72,132	89,530	69,600	85,329	-	85,329	56,030	-	29,299	56,705		28,624	105
106	21306	TEACHERS OF THE GIFTED	120,872	137,567	106,586	108,057	-	108,057	103,145	4,912	0	108,057	0.99	0	106
107	21317	STUDENT INTERNS	29,775	30,600	30,300	31,200	-	31,200	30,600	-	600	30,600		600	107
108	21401	LIBRARIANS	191,550	197,168	202,185	207,490	-	207,490	183,941	23,549	0	207,490	2.00	0	108
109	21402	GUIDANCE	368,027	415,440	361,885	463,507	-	463,507	377,305	77,435	8,766	463,507	6.00	-	109
110	21501	PRINCIPAL/DIRECTOR SECRETARY	204,292	220,144	230,161	231,290	-	231,290	221,688	9,602	0	231,289	4.00	0	110
111	21502	GUIDANCE SECRETARIES	68,701	70,062	67,251	73,073	(1,801)	71,273	68,531	2,741	-	71,273	1.00	-	111
112	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-	112
113	21603	TEACHER AIDES	161,013	85,435	83,770	75,542	-	75,542	72,109	3,434	(0)	75,543	2.00	(0)	113
114	21604	LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-	114
115	61001	CUSTODIANS	499,421	502,572	513,252	513,677	10,862	524,539	503,392	21,147	-	524,539	7.00	(0)	115
116	101003	CLUBS AND COUNCILS	111,266	115,324	114,290	117,902	246	118,148	114,094	4,052	2	118,146		2	116
117	TOTAL PERSONNEL		10,059,590	10,093,325	10,132,028	10,545,752	(216,902)	10,328,850	8,899,962	1,382,472	46,416	10,291,875	116.44	36,975	117
118															118

119	OPERATING					ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	119
120						APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	120
121	22001	TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	-	121
122	22002	TEXTBOOKS-REPLACEMENTS	4,315	3,503	2,949	4,895	114	5,009	5,009	-	-	5,009	-	-	122
123	22003	TEXTBOOKS-CONSUMABLES	295	321	-	1,300	(19)	1,282	-	-	1,282	-	-	1,282	123
124	23002	CLASSROOM REFERENCE	994	-	508	5,450	-	5,450	1,273	-	4,177	1,273	-	4,177	124
125	23003	PERIODICALS	1,200	4,257	3,387	6,000	-	6,000	271	-	5,729	271	-	5,729	125
126	23004	RESOURCE MATERIALS	7,866	2,340	3,472	4,728	(96)	4,632	2,178	-	2,454	2,178	-	2,454	126
127	23010	MEDIA CONSUMABLES	3,175	2,285	1,247	3,750	-	3,750	1,563	8	2,179	1,571	-	2,179	127
128	24008	HEALTHY LIVING TEACHING SUPP.	757	1,303	1,572	1,700	-	1,700	-	-	1,700	-	-	1,700	128
129	24009	SCIENCE TEACHING SUPPLIES	13,748	15,420	16,083	17,160	-	17,160	11,400	170	5,590	11,570	-	5,590	129
130	24011	GENERAL TEACHING SUPPLIES	34,338	41,742	35,575	34,360	(5,000)	29,360	23,249	1,427	4,684	24,676	-	4,684	130
131	25001	MISC. OFFICE SUPPLIES	10,211	6,488	4,942	7,250	-	7,250	3,759	129	3,362	3,888	-	3,362	131
132	25003	PROFESSIONAL DEVELOPMENT	5,570	4,214	6,222	6,690	-	6,690	1,487	1,070	4,133	2,557	-	4,133	132
133	25008	GUIDANCE MATERIALS	-	-	-	500	-	500	286	-	214	286	-	214	133
134	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	134
135	25026	DUES AND MEMBERSHIPS	1,153	1,651	2,644	3,321	-	3,321	2,090	-	1,231	2,090	-	1,231	135
136	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	136
137	35000	POLICE AND FIRE SERVICES	6,064	5,125	6,511	5,673	(83)	5,590	3,569	1,225	797	4,794	-	797	137
138	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	138
139	72044	REPAIRS AND SERVICE CONTRACT	-	850	464	500	(500)	-	-	-	-	-	-	-	139
140	TOTAL OPERATING		89,688	89,497	85,575	103,277	(5,583)	97,694	56,133	4,030	37,531	60,163	-	37,531	140
141															141
142	EQUIPMENT														142
143	73001	REPLACEMENT FURN/ EQUIPMENT	-	-	4,275	-	-	-	-	-	-	-	-	-	143
144	123020	NEW CLASSROOM FURNITURE	659	990	10,099	-	-	-	-	-	-	-	-	-	144
145															145
146	TOTAL EQUIPMENT		659	990	14,374	-	-	-	-	-	-	-	-	-	146
147															147
148	TOTAL MIDDLESEX MIDDLE SCHOOL		10,149,937	10,183,813	10,231,978	10,649,029	(222,485)	10,426,544	8,956,096	1,386,501	83,947	10,352,038	116.44	74,506	148

149	RC - 5 HINDLEY ELEMENTARY SCHOOL		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	149
150			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	150
151	21101	PRINCIPAL	172,615	180,042	180,404	188,235	-	188,235	180,995	7,240	(0)	188,235	1.00	(0)	151
152	21102	ASSISTANT PRINCIPAL	119,104	129,919	135,539	135,831	-	135,831	109,710	26,121	(0)	135,831	1.00	(0)	152
153	21220	CURRICULUM SUPERVISION	17,473	17,572	18,432	18,798	-	18,798	16,912	846	1,040	17,758		1,040	153
154	510597	KINDERGARTEN	313,282	243,274	339,035	356,315	(107,937)	248,378	213,637	34,741	0	248,378	3.00	0	154
155	510501	GRADE 1 TEACHERS	268,861	358,678	337,611	348,656	-	348,656	281,607	67,049	(0)	348,656	4.00	(0)	155
156	510502	GRADE 2 TEACHERS	343,162	351,685	364,273	330,750	(22,652)	308,098	264,717	43,381	-	308,098	3.00	-	156
157	510503	GRADE 3 TEACHERS	306,134	304,784	336,884	348,312	8,028	356,340	287,813	68,527	0	356,340	4.00	0	157
158	510504	GRADE 4 TEACHERS	271,562	284,329	303,301	267,298	48,913	316,211	278,226	37,985	(0)	316,211	4.00	(0)	158
159	510505	GRADE 5 TEACHERS	272,051	313,132	337,411	345,690	(2,270)	343,420	284,647	51,713	7,059	336,361	4.00	7,059	159
160	510524	FOREIGN LANGUAGE TEACHER	60,611	62,968	65,840	68,720	-	68,720	55,505	13,215	(0)	68,720	1.00	(0)	160
161	510534	PHYSICAL ED TEACHERS	66,183	91,787	102,149	106,618	-	106,618	86,114	20,503	(0)	106,618	1.50	(0)	161
162	21302	SUBSTITUTE TEACHERS	30,053	19,975	17,950	17,000	11,770	28,770	26,869	-	1,901	27,819		951	162
163	21306	TEACHERS OF THE GIFTED	31,053	40,331	47,367	47,545	475	48,021	38,786	9,235	0	48,020	0.44	0	163
164	21313	MUSIC TEACHERS	171,974	167,006	173,085	181,944	-	181,944	168,913	13,031	0	181,944	2.10	0	164
165	21314	ART TEACHERS	103,586	105,250	106,586	108,057	-	108,057	87,277	20,780	(0)	108,057	1.00	(0)	165
166	21317	STUDENT INTERNS	15,000	31,200	30,300	31,200	-	31,200	30,600	-	600	30,600		600	166
167	21401	LIBRARIANS	104,125	105,250	106,586	108,057	-	108,057	87,277	20,780	(0)	108,057	1.00	(0)	167
168	21403	PSYCHOLOGISTS	-	-	-	70,905	11,462	82,367	78,617	3,751	(0)	82,367	1.00	(0)	168
169	21501	PRINCIPAL/DIRECTOR SECRETARY	104,672	102,282	108,646	111,092	-	111,092	106,462	4,629	0	111,091	2.00	0	169
170	21603	TEACHER AIDES	242,697	214,443	220,265	228,762	(214)	228,547	217,160	10,341	1,046	227,501	6.00	1,046	170
171	61001	CUSTODIANS	215,072	215,900	210,535	220,771	2,883	223,654	214,814	8,593	247	223,407	3.00	247	171
172	101003	CLUBS AND COUNCILS	5,644	5,885	4,314	6,600	-	6,600	6,270	330	-	6,600		-	172
173	TOTAL PERSONNEL		3,234,917	3,345,693	3,546,513	3,647,155	(49,542)	3,597,613	3,122,927	462,792	11,894	3,586,669	43.04	10,944	173
174															174
175	OPERATING														175
176	22002	TEXTBOOKS-REPLACEMENTS	5,480	3,387	1,495	3,503	-	3,503	669	-	2,834	669		2,834	176
177	22003	TEXTBOOKS-CONSUMABLES	21,959	28,183	27,596	28,302	-	28,302	25,115	1,387	1,800	26,502		1,800	177
178	23002	CLASSROOM REFERENCE	2,509	988	1,071	1,051	-	1,051	956	-	95	956		95	178
179	23003	PERIODICALS	2,231	67	295	350	-	350	-	-	350	-		350	179
180	23010	AUDIO VISUAL CONSUMABLES	-	308	216	350	-	350	101	-	250	101		250	180
181	24009	SCIENCE TEACHING SUPPLIES	3,426	4,579	5,564	5,954	-	5,954	2,632	-	3,322	2,632		3,322	181
182	24011	GENERAL TEACHING SUPPLIES	20,113	17,386	16,681	16,812	-	16,812	14,244	75	2,493	14,319		2,493	182
183	25001	MISC. OFFICE SUPPLIES	1,572	929	843	1,000	-	1,000	201	-	799	201		799	183
184	25002	PROFESSIONAL LIBRARY PURCHASE	329	274	494	500	-	500	-	-	500	-		500	184
185	25003	PROFESSIONAL DEVELOPMENT	2,427	1,188	1,064	1,625	-	1,625	222	492	911	714		911	185
186	25026	DUES AND MEMBERSHIPS	197	-	59	400	-	400	-	59	341	59		341	186
187	35000	POLICE AND FIRE SERVICES	645	1,444	2,552	1,144	(325)	819	509	303	7	812		7	187
188	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	188
189	TOTAL OPERATING		60,888	58,733	57,929	60,991	(325)	60,666	44,650	2,316	13,700	46,966		13,700	189
190															190
191	EQUIPMENT														191
192	73020	REP. CLASSROOM FURNITURE	-	1,020	-	2,000	(2,000)	-	-	-	-	-		-	192
193															193
194															194
195	TOTAL HINDLEY ELEMENTARY SCH.		3,295,805	3,405,446	3,604,442	3,710,146	(51,867)	3,658,279	3,167,577	465,109	25,594	3,633,635	43.04	24,644	195

196	RC - 7	HOLMES ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	196
197			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	197
198	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	180,995	7,240	(0)	188,235	1.00	(0)	198
199	21102	ASSISTANT PRINCIPAL	116,418	129,919	132,842	135,831	-	135,831	109,710	26,121	(0)	135,831	1.00	(0)	199
200	21220	CURRICULUM SUPERVISION	16,229	15,891	15,876	18,798	-	18,798	17,457	877	465	18,333		465	200
201	710797	KINDERGARTEN TEACHERS	360,247	319,938	284,755	339,486	(13,334)	326,152	265,121	45,858	15,173	310,979	4.00	15,173	201
202	710701	GRADE 1 TEACHERS	202,702	227,064	257,202	230,355	(9,166)	221,189	178,653	42,536	(0)	221,189	3.00	(0)	202
203	710702	GRADE 2 TEACHERS	291,959	242,557	312,626	322,915	-	322,915	260,816	62,099	(0)	322,915	4.00	(0)	203
204	710703	GRADE 3 TEACHERS	291,466	298,839	240,180	296,484	9,166	305,650	271,753	33,897	0	305,650	4.00	0	204
205	710704	GRADE 4 TEACHERS	248,524	236,644	264,576	227,047	(23,767)	203,280	174,280	29,001	(0)	203,280	3.00	(0)	205
206	710705	GRADE 5 TEACHERS	242,545	315,710	329,938	344,656	17,698	362,354	322,168	40,125	62	362,292	4.00	62	206
207	710724	FOREIGN LANGUAGE TEACHER	53,382	55,379	59,587	62,096	-	62,096	50,155	11,942	(0)	62,096	1.00	(0)	207
208	710734	PHYSICAL ED. TEACHERS	83,874	94,189	92,280	96,467	2,259	98,725	80,174	18,551	0	98,725	1.40	0	208
209	21302	SUBSTITUTE TEACHERS	37,479	39,906	22,230	37,203	-	37,203	34,844	-	2,359	35,894		1,309	209
210	21306	TEACHERS OF THE GIFTED	28,987	31,774	42,611	43,199	-	43,199	41,235	1,964	0	43,199	0.40	0	210
211	21313	MUSIC TEACHERS	179,892	195,403	195,834	206,646	-	206,646	182,794	21,370	2,482	204,163	2.20	2,482	211
212	21314	ART TEACHERS	71,846	77,997	81,555	85,122	5,684	90,806	72,900	17,906	(0)	90,806	1.20	(0)	212
213	21317	STUDENT INTERNS	30,030	30,900	30,600	31,200	-	31,200	23,400	-	7,800	23,400		7,800	213
214	21401	LIBRARIANS	19,979	-	51,395	54,004	-	54,004	43,619	10,385	(0)	54,004	1.00	(0)	214
215	21403	PSYCHOLOGISTS	-	-	-	70,905	34,491	105,396	92,524	12,872	(0)	105,396	1.00	(0)	215
216	21501	PRINCIPAL/DIRECTOR SECRETARY	105,460	109,079	109,916	112,395	-	112,395	107,715	4,680	0	112,395	2.00	0	216
217	21603	TEACHER AIDES	235,794	211,628	224,053	228,700	-	228,700	218,193	10,390	117	228,584	6.00	117	217
218	61001	CUSTODIANS	212,222	216,296	220,742	220,733	11,348	232,081	223,146	8,935	-	232,081	3.00	-	218
219	101003	CLUBS AND COUNCILS	2,210	3,393	6,390	5,667	75	5,742	5,458	283	-	5,742		0	219
220	TOTAL PERSONNEL		3,007,324	3,032,547	3,159,280	3,358,143	34,453	3,392,596	2,957,109	407,031	28,457	3,365,190	43.20	27,407	220
221															221
222	OPERATING														222
223	22002	TEXTBOOKS-REPLACEMENTS	3,923	4,504	3,711	3,398	(800)	2,598	2,149	-	449	2,149		449	223
224	22003	TEXTBOOKS-CONSUMABLES	21,844	25,405	27,930	27,265	5	27,270	27,027	-	243	27,027		243	224
225	23002	CLASSROOM REFERENCE	450	1,297	-	1,019	-	1,019	970	-	49	970		49	225
226	23003	PERIODICALS	3,141	3,220	2,387	340	-	340	265	-	76	265		76	226
227	23010	AUDIO VISUAL CONSUMABLES	-	-	-	340	-	340	-	-	340	-		340	227
228	24009	SCIENCE TEACHING SUPPLIES	5,104	1,569	3,949	5,776	(3,205)	2,571	1,874	103	594	1,977		594	228
229	24011	GENERAL TEACHING SUPPLIES	20,179	20,009	17,742	16,308	4,000	20,308	20,152	-	156	20,152		156	229
230	25001	MISC. OFFICE SUPPLIES	1,839	2,767	1,012	1,000	-	1,000	957	-	43	957		43	230
231	25002	PROFESSIONAL LIBRARY PURCHASE	547	293	391	500	-	500	480	-	20	480		20	231
232	25003	PROFESSIONAL DEVELOPMENT	1,621	1,620	1,362	1,625	300	1,925	1,559	-	366	1,559		366	232
233	25026	DUES AND MEMBERSHIPS	100	89	399	400	-	400	120	-	280	120		280	233
234	35000	POLICE AND FIRE SERVICES	3,592	8,047	9,727	4,575	160	4,735	4,431	303	1	4,734		1	234
235	72035	DUPLICATORS AND COPIERS		-	-	-	-	-	-	-	-	-		-	235
236	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	236
237	TOTAL OPERATING		62,341	68,820	68,610	62,546	460	63,006	59,983	406	2,617	60,389		2,617	237
238															238
239	EQUIPMENT														239
240	73020	REPLACEMENT CLASSROOM FURN.	901	1,001	1,000	2,000	(34)	1,966	1,966	-	-	1,966		-	240
241															241
242	TOTAL HOLMES SCHOOL		3,070,566	3,102,368	3,228,891	3,422,689	34,879	3,457,568	3,019,059	407,437	31,073	3,427,545	43.20	30,023	242

243	RC - 8	OX RIDGE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	243
244			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	244
245	21101	PRINCIPAL	176,080	181,042	185,093	189,235	-	189,235	181,950	7,285	0	189,235	1.00	0	245
246	21102	ASSISTANT PRINCIPAL	111,941	129,919	132,842	135,831	-	135,831	109,710	26,121	(0)	135,831	1.00	(0)	246
247	21220	CURRICULUM SUPERVISION	18,369	17,822	17,922	18,798	-	18,798	17,160	858	780	18,018		780	247
248	810897	KINDERGARTEN TEACHERS	323,901	246,771	257,371	316,701	7,120	323,821	261,548	62,273	(0)	323,821	4.00	(0)	248
249	810801	GRADE 1 TEACHERS	305,505	344,140	281,336	291,056	101,444	392,500	331,917	60,583	0	392,500	4.00	0	249
250	810802	GRADE 2 TEACHERS	257,061	333,907	355,576	319,532	(52,531)	267,001	215,654	51,346	0	267,001	3.00	0	250
251	810803	GRADE 3 TEACHERS	252,450	231,524	336,456	353,783	(29,150)	324,633	270,390	54,242	1	324,632	4.00	1	251
252	810804	GRADE 4 TEACHERS	246,725	257,372	170,971	245,022	(7,807)	237,215	200,472	36,743	(0)	237,215	3.00	(0)	252
253	810805	GRADE 5 TEACHERS	345,626	359,483	371,963	338,838	(83,469)	255,369	227,408	27,960	0	255,369	3.00	0	253
254	810824	FOREIGN LANGUAGE TEACHER	50,657	62,537	72,680	75,662	-	75,662	61,112	14,550	(0)	75,662	1.00	(0)	254
255	810834	PHYSICAL EDUCATION TEACHERS	104,399	109,290	114,756	119,845	2,258	122,103	99,056	23,047	(0)	122,103	1.40	(0)	255
256	21302	SUBSTITUTE TEACHERS	20,816	19,400	22,400	20,000	4,000	24,000	22,800	-	1,200	23,800		200	256
257	21306	TEACHERS OF THE GIFTED	42,201	50,417	62,172	63,754	(724)	63,030	54,876	8,154	(0)	63,030	0.58	(0)	257
258	21313	MUSIC TEACHERS	208,630	225,961	220,191	226,603	-	226,603	191,538	35,065	(0)	226,603	2.40	(0)	258
259	21314	ART TEACHERS	87,137	96,613	100,839	108,057	-	108,057	103,145	4,912	0	108,057	1.00	0	259
260	21317	STUDENT INTERNS	30,000	31,200	31,200	31,200	-	31,200	30,600	-	600	30,600		600	260
261	21401	LIBRARIANS	65,121	95,766	107,311	108,792	-	108,792	87,871	20,922	(0)	108,792	1.00	(0)	261
262	21403	PSYCHOLOGISTS	-	-	-	70,905	(2,466)	68,439	60,404	8,035	(0)	68,439	1.00	(0)	262
263	21501	PRINCIPAL/DIRECTOR SECRETARY	106,244	107,966	110,131	112,610	-	112,610	107,922	4,688	0	112,609	2.00	0	263
264	21603	TEACHER AIDES	215,288	214,506	206,482	211,371	(1,268)	210,103	200,346	9,550	206	209,897	5.50	206	264
265	61001	CUSTODIANS	214,643	216,107	220,753	220,418	5,075	225,493	216,846	8,647	-	225,493	3.00	-	265
266	101003	CLUBS AND COUNCILS	4,690	6,079	6,078	6,910	(657)	6,253	5,946	307	-	6,253		-	266
267		TOTAL PERSONNEL	3,187,483	3,337,821	3,384,522	3,584,922	(58,175)	3,526,747	3,058,671	465,289	2,787	3,524,960	41.88	1,787	267
268															268
269		OPERATING													269
270	22002	TEXTBOOKS-REPLACEMENTS	4,542	2,179	1,261	2,895	-	2,895	210	384	2,301	594		2,301	270
271	22003	TEXTBOOKS-CONSUMABLES	25,432	25,301	24,599	23,313	-	23,313	23,201	-	112	23,201		112	271
272	23002	CLASSROOM REFERENCE	975	988	972	869	-	869	859	-	10	859		10	272
273	23003	PERIODICALS	2,193	329	227	290	-	290	267	-	23	267		23	273
274	23010	CONSUMABLES	-	241	278	290	-	290	240	-	50	240		50	274
275	24009	SCIENCE TEACHING SUPPLIES	3,051	2,035	5,131	4,922	-	4,922	3,351	-	1,571	3,351		1,571	275
276	24011	GENERAL TEACHING SUPPLIES	17,802	15,722	14,794	13,896	-	13,896	13,861	-	35	13,861		35	276
277	25001	MISC. OFFICE SUPPLIES	995	977	905	1,000	-	1,000	838	-	162	838		162	277
278	25002	PROFESSIONAL LIBRARY PURCHASE	455	435	499	500	-	500	367	-	133	367		133	278
279	25003	PROFESSIONAL DEVELOPMENT	1,676	1,459	1,308	1,495	-	1,495	876	-	619	876		619	279
280	25026	DUES AND MEMBERSHIPS	293	59	400	400	-	400	168	-	232	168		232	280
281	35000	POLICE AND FIRE SERVICES	440	1,346	713	606	259	865	561	303	1	865		1	281
282	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	282
283	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	283
284		TOTAL OPERATING	57,852	51,072	51,087	50,476	259	50,735	44,800	687	5,248	45,487		5,248	284
285															285
286		EQUIPMENT													286
287	73001	REPL. CLASSROOM FURNITURE	-	-	-	-									287
288	73020	REPL. CLASSROOM FURNITURE	922	889	898	2,000	(17)	1,983	1,983	-	-	1,983		-	288
289				889											289
290		TOTAL OX RIDGE SCHOOL	3,246,257	3,389,782	3,436,506	3,637,398	(57,933)	3,579,465	3,105,454	465,976	8,035	3,572,430	41.88	7,035	290

291	RC - 9	ROYLE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	291
292			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	292
293	21101	PRINCIPAL	176,080	180,042	184,093	188,235	9,936	198,171	190,886	7,285	-	198,171	1.00	(0)	293
294	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	109,710	26,121	(0)	135,831	1.00	(0)	294
295	21220	CURRICULUM SUPERVISION	16,136	17,322	17,412	18,798	-	18,798	16,665	833	1,300	17,498		1,300	295
296	910997	KINDERGARTEN TEACHERS	159,289	170,553	221,581	280,610	(48,913)	231,697	196,015	35,682	0	231,697	3.00	0	296
297	910901	GRADE 1 TEACHERS	369,160	298,654	305,737	312,727	-	312,727	252,587	60,140	0	312,727	3.00	0	297
298	910902	GRADE 2 TEACHERS	199,111	299,203	217,489	227,606	(9,067)	218,539	185,776	32,763	(0)	218,539	3.00	(0)	298
299	910903	GRADE 3 TEACHERS	250,563	191,283	275,146	238,575	2,514	241,089	194,726	46,363	0	241,089	3.00	0	299
300	910904	GRADE 4 TEACHERS	218,028	226,692	219,398	280,889	(206)	280,683	241,603	39,080	(0)	280,683	4.00	(0)	300
301	910905	GRADE 5 TEACHERS	266,361	274,453	282,568	291,610	(40,072)	251,538	216,989	34,549	(0)	251,538	3.00	(0)	301
302	910924	FOREIGN LANGUAGE TEACHER	52,525	53,906	56,642	59,516	-	59,516	56,811	2,705	0	59,516	1.00	0	302
303	910934	PHYSICAL ED. TEACHERS	82,298	84,917	89,813	93,519	-	93,519	75,534	17,984	0	93,518	1.10	0	303
304	21302	SUBSTITUTE TEACHERS	22,819	15,333	18,785	17,738	-	17,738	13,900	-	3,838	14,250		3,488	304
305	21306	TEACHERS OF THE GIFTED	49,160	53,471	71,907	72,899	-	72,899	69,586	3,314	0	72,899	0.66	0	305
306	21313	MUSIC TEACHERS	173,849	179,020	183,950	189,463	-	189,463	164,502	24,961	0	189,463	2.20	0	306
307	21314	ART TEACHERS	100,783	108,462	87,871	89,084	(26,890)	62,194	50,677	11,517	-	62,194	0.80	-	307
308	21317	STUDENT INTERNS	22,275	30,300	31,200	31,200	-	31,200	31,200	-	-	31,200		-	308
309	21401	LIBRARIANS	63,458	69,690	72,680	75,662	-	75,662	61,112	14,550	(0)	75,662	1.00	(0)	309
310	21403	PSYCHOLOGISTS	-	-	-	70,905	2,599	73,504	59,369	14,135	(0)	73,504	1.00	(0)	310
311	21501	PRINCIPAL/DIRECTOR SECRETARY	105,764	118,348	131,455	134,414	-	134,414	129,244	5,170	-	134,414	2.00	-	311
312	21603	TEACHER AIDES	199,960	196,448	185,245	189,580	7,551	197,131	181,652	8,617	6,862	190,269	5.00	6,862	312
313	61001	CUSTODIANS	209,839	200,959	205,443	220,189	4,585	224,774	215,869	8,905	-	224,774	3.00	-	313
314	101003	CLUBS AND COUNCILS	3,592	3,930	4,314	4,400	-	4,400	4,180	220	-	4,400		-	314
315		TOTAL PERSONNEL	2,863,596	2,902,904	2,995,571	3,223,449	(97,963)	3,125,486	2,718,590	394,896	12,000	3,113,836	38.76	11,650	315
316															316
317		OPERATING													317
318	22002	TEXTBOOKS-REPLACEMENTS	2,696	3,553	1,312	2,790	-	2,790	297	-	2,493	297		2,493	318
319	22003	TEXTBOOKS-CONSUMABLES	23,033	22,639	22,073	22,425	-	22,425	20,521	-	1,904	20,521		1,904	319
320	23002	CLASSROOM REFERENCE	-	-	99	837	-	837	512	-	326	512		326	320
321	23010	AUDIO VISUAL CONSUMABLES	-	-	-	279	-	279	-	-	279	-		279	321
322	23003	PERIODICALS	2,358	879	55	279	-	279	55	-	224	55		224	322
323	24009	SCIENCE TEACHING SUPPLIES	5,294	3,885	3,367	4,743	-	4,743	445	-	4,298	445		4,298	323
324	24011	GENERAL TEACHING SUPPLIES	14,388	13,812	13,566	13,392	-	13,392	12,180	187	1,025	12,367		1,025	324
325	25001	MISC. OFFICE SUPPLIES	768	689	919	1,000	-	1,000	404	303	293	707		293	325
326	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	-	500	-	500	-	-	500	-		500	326
327	25003	PROFESSIONAL DEVELOPMENT	1,390	1,379	328	1,495	-	1,495	25	-	1,470	25		1,470	327
328	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	-	-	400	-		400	328
329	35000	POLICE AND FIRE SERVICES	120	991	572	606	418	1,024	417	606	0	1,024		0	329
330	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	330
331		TOTAL OPERATING	50,047	47,826	42,292	48,746	418	49,164	34,855	1,096	13,213	35,951		13,213	331
332															332
333		EQUIPMENT													333
334	73020	REPL. CLASSROOM FURNITURE	848	946	3,339	2,000	-	2,000	-	-	2,000	2,000		-	334
335															335
336		TOTAL ROYLE SCHOOL	2,914,491	2,951,676	3,041,202	3,274,195	(97,545)	3,176,650	2,753,445	395,992	27,213	3,151,787	38.76	24,863	336

337	RC - 10	TOKENEKE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	337
338			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	338
339	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	180,995	7,240	(0)	188,235	1.00	(0)	339
340	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	109,710	26,121	(0)	135,831	1.00	(0)	340
341	21220	CURRICULUM SUPERVISION	16,248	17,572	18,432	18,798	-	18,798	16,912	846	1,040	17,758		1,040	341
342	1011097	KINDERGARTEN TEACHERS	218,518	282,382	295,443	311,464	(108,057)	203,407	164,290	39,117	(0)	203,407	3.00	(0)	342
343	1011001	GRADE 1 TEACHERS	314,079	288,890	290,063	259,522	(9,166)	250,356	213,204	37,152	0	250,356	3.00	0	343
344	1011002	GRADE 2 TEACHERS	274,733	310,293	313,911	330,556	(51,361)	279,195	225,504	53,691	-	279,195	3.00	-	344
345	1011003	GRADE 3 TEACHERS	283,927	298,232	310,608	318,962	8,617	327,579	264,583	62,996	-	327,579	4.00	-	345
346	1011004	GRADE 4 TEACHERS	343,486	374,662	384,648	418,541	(16,233)	402,308	324,941	77,367	(0)	402,308	4.00	(0)	346
347	1011005	GRADE 5 TEACHERS	257,691	289,856	288,793	301,180	31,123	332,303	281,449	50,854	0	332,303	4.00	0	347
348	1011024	FOREIGN LANGUAGE TEACHER	62,364	64,595	69,815	72,680	-	72,680	58,703	13,977	0	72,680	1.00	0	348
349	1011034	PHYSICAL ED. TEACHERS	69,457	76,470	85,259	89,264	9,198	98,462	79,527	18,935	(0)	98,462	1.40	(0)	349
350	21302	SUBSTITUTE TEACHERS	24,050	24,315	27,100	27,388	(2,000)	25,388	21,900	-	3,488	22,600		2,788	350
351	21306	TEACHERS OF THE GIFTED	18,092	20,175	23,694	23,773	249	24,021	19,402	4,619	(0)	24,021	0.22	(0)	351
352	21313	MUSIC TEACHERS	171,824	156,973	162,786	169,787	-	169,787	154,017	15,771	0	169,787	2.00	0	352
353	21314	ART TEACHERS	103,586	46,467	79,873	82,709	(22,271)	60,438	48,815	11,623	-	60,438	1.00	0	353
354	21317	STUDENT INTERNS	29,100	30,600	30,000	31,200	-	31,200	31,200	-	-	31,200		-	354
355	21401	LIBRARIANS	107,303	108,462	109,839	111,355	-	111,355	106,293	5,062	0	111,355	1.00	0	355
356	21403	PSYCHOLOGISTS	-	-	-	31,766	(3,238)	28,528	23,042	5,486	(0)	28,528	0.35	(0)	356
357	21501	PRINCIPAL/DIRECTOR SECRETARY	103,726	109,524	111,849	114,575	-	114,575	109,770	4,779	26	114,549	2.00	26	357
358	21603	TEACHER AIDES	193,654	195,960	222,638	227,656	-	227,656	213,077	10,291	4,288	223,368	6.00	4,288	358
359	61001	CUSTODIANS	215,396	196,576	217,729	217,714	4,594	222,307	213,766	8,542	-	222,307	3.00	-	359
360	101003	CLUBS AND COUNCILS	5,632	2,600	4,273	5,188	707	5,895	5,600	295	-	5,895		-	360
361		TOTAL PERSONNEL	3,111,491	3,204,562	3,363,687	3,488,143	(157,839)	3,330,305	2,866,701	454,762	8,842	3,322,162	40.97	8,142	361
362															362
363		OPERATING													363
364	22002	TEXTBOOKS-REPLACEMENTS	3,965	2,806	2,164	3,248	-	3,248	126	-	3,122	126		3,122	364
365	22003	TEXTBOOKS-CONSUMABLES	26,653	22,530	24,816	25,912	-	25,912	17,378	469	8,065	17,847		8,065	365
366	23002	CLASSROOM REFERENCE	853	906	889	974	-	974	106	-	868	106		868	366
367	23003	PERIODICALS	2,999	207	-	325	-	325	-	-	325	-		325	367
368	23010	AUDIO VISUAL CONSUMABLES	-	-	365	325	-	325	-	-	325	-		325	368
369	24009	SCIENCE TEACHING SUPPLIES	4,830	5,720	4,749	5,521	-	5,521	400	-	5,121	400		5,121	369
370	24011	GENERAL TEACHING SUPPLIES	17,018	14,624	15,826	15,588	-	15,588	13,206	-	2,382	13,206		2,382	370
371	25001	MISC. OFFICE SUPPLIES	981	1,035	1,035	1,000	-	1,000	763	-	237	763		237	371
372	25002	PROFESSIONAL LIBRARY PURCHASE	-	182	-	500	-	500	-	-	500	-		500	372
373	25003	PROFESSIONAL DEVELOPMENT	767	522	338	1,690	-	1,690	283	-	1,407	283		1,407	373
374	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	90	-	310	90		310	374
375	35000	POLICE AND FIRE SERVICES	348	1,451	423	606	266	872	561	303	8	865		8	375
376	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	376
377	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	377
378		TOTAL OPERATING	58,414	49,982	50,605	56,089	266	56,355	32,912	772	22,671	33,684		22,671	378
379															379
380	73020	NEW CLASSROOM FURNITURE	882	666	929	2,000	(41)	1,959	1,959	-	-	1,959		-	380
381	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	381
382			882	666	929	2,000	(41)	1,959	1,959	-	-	1,959	-	-	382
383															383
384		TOTAL TOKENEKE SCHOOL	3,170,787	3,255,211	3,415,221	3,546,232	(157,614)	3,388,619	2,901,572	455,534	31,513	3,357,806	40.97	30,813	384

385	RC - 11	PHYSICAL EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	385
386			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	386
387	21201	DIRECTOR	168,382	172,171	221,045	180,006	-	180,006	173,083	6,923	(0)	180,006	1.00	(0)	387
388	21204	ASSISTANT DIRECTOR	-	-	-	45,000	1,350	46,350	44,243	2,107	-	46,350	1.00	-	388
389	21501	PRINCIPAL/DIRECTOR SECRETARY	68,270	69,624	71,086	72,819	-	72,819	70,018	2,801	0	72,819	1.00	0	389
390	21220	CURRICULUM SUPERVISION	42,433	-	-	-	-	-	-	-	-	-	-	-	390
391	41006	ATHLETIC TRAINING SERVICES	71,138	103,551	114,087	102,662	9,360	112,022	107,250	4,771	-	112,022	2.00	-	391
392	61004	FACILITIES-CUSTODIAL	26,484	31,247	32,400	26,500	5,000	31,500	29,146	-	2,354	29,146	-	2,354	392
393	101001	WEIGHT ROOM DARIEN HS	15,452	7,652	8,066	15,300	(6,650)	8,650	4,950	-	3,700	4,950	-	3,700	393
394	101002	INTERSCHOLASTICS DARIEN HS	560,827	585,240	580,435	588,233	-	588,233	529,312	35,800	23,122	565,111	-	23,122	394
395	101005	SPORTS PROGRAMS-MIDDLESEX	41,555	42,631	42,843	42,050	-	42,050	27,208	-	14,842	27,208	-	14,842	395
396	101008	INTRAMURALS-ELEMENTARY	10,023	1,551	2,255	10,329	-	10,329	-	-	10,329	-	-	10,329	396
397	101,009	INTRAMURALS-DARIEN HS	3,119	1,000	-	-	-	4,000	-	-	4,000	-	-	4,000	397
398		TOTAL PERSONNEL	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	985,210	52,402	58,347	1,037,612	5.00	58,347	398
399															399
400		OPERATING													400
401	12001	CONSULTANT SERVICES	1,200	1,600	1,383	1,000	-	1,000	984	-	16	984	-	16	401
402	22001	TEXTBOOKS-NEW	-	1,000	1,021	-	-	-	-	-	-	-	-	-	402
403	23004	RESOURCE MATERIALS	1,650	1,645	1,468	-	-	-	-	-	-	-	-	-	403
404	23010	CONSUMABLES	1,006	1,610	1,614	1,600	-	1,600	1,597	-	3	1,597	-	3	404
405	24004	PHYS ED TEACHING SUPPLIES	10,336	13,051	12,441	14,023	-	14,023	9,370	3,028	1,625	12,398	-	1,625	405
406	24006	ATHLETIC TRAINING SUPPLIES	5,183	6,157	5,999	11,500	-	11,500	10,376	-	1,124	10,376	-	1,124	406
407	25002	PROFESSIONAL LIBRARY PURCHASE	550	500	428	500	-	500	500	-	-	500	-	-	407
408	25003	PROFESSIONAL DEVELOPMENT	3,173	2,205	4,105	2,000	200	2,200	1,537	663	-	2,200	-	-	408
409	25026	DUES AND MEMBERSHIPS	2,948	3,205	3,131	3,000	70	3,070	3,070	-	0	3,070	-	0	409
410	52008	INTERSCHOLASTIC TRANS. DHS	283,769	314,395	256,959	291,384	-	291,384	131,581	48,950	110,853	180,531	-	110,853	410
411	72047	PHYS EDUCATION REPAIRS/SAFETY	4,600	5,000	4,621	5,000	-	5,000	4,400	-	600	4,400	-	600	411
412	102001	INTERSCHOLASTICS/DARIEN HS	259,379	249,321	247,983	271,815	-	271,815	189,987	76,134	5,695	307,620	-	(35,805)	412
413	102002	INTRAMURALS-MIDDLESEX	4,299	2,470	-	2,500	-	2,500	2,338	-	162	2,338	-	162	413
414	102004	INTERSCHOLASTIC-OFFICIALS	141,272	182,531	158,388	157,494	-	157,494	109,145	-	48,349	109,145	-	48,349	414
415	102005	STUDENT ACTIVITY FUND	-	-	-	-	-	-	4,592	2,606	(7,198)	-	-	-	415
416	121000	IMPROVEMENT OF SITES	2,000	2,065	924	2,000	-	2,000	1,962	27	11	1,989	-	11	416
417		TOTAL OPERATING	722,366	786,756	700,466	763,816	270	764,086	471,438.86	131,406.88	161,240	637,148	-	126,938	417
418															418
419		EQUIPMENT													419
420	73013	REPL. PHYS ED EQUIPMENT	3,000	5,005	793	5,000	(514)	4,486	4,486	-	0	4,486	-	0	420
421	123013	NEW PHYSICAL ED EQUIPMENT	969	1,163	849	1,000	(490)	510	509	-	1	509	-	1	421
422		TOTAL EQUIPMENT	3,969	6,168	1,642	6,000	(1,004)	4,996	4,995	-	1	4,995	-	1	422
423														-	423
424		TOTAL PHYSICAL EDUCATION	1,734,017	1,807,591	1,774,324	1,856,715	8,326	1,865,041	1,461,644	183,809	219,588	1,679,755	5.00	185,286	424
425															425
426															426
427														Surplus/	427
428		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	428
429	102006	REV. - SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	-	429
430															430
431		NET COST PHYSICAL EDUCATION	1,699,017	1,772,591	1,739,324	1,821,715		1,830,041	1,426,644	183,809	184,588	1,644,755	5.00	185,286	431

432	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	432
433			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	433
434	11031	FACILITIES MANAGER	144,937	148,198	151,533	151,533	3,788	155,321	149,347	5,974	-	155,321	1.00	-	434
435	11032	SECRETARY	68,727	57,665	69,707	71,273	-	71,273	68,531	2,741	0	71,273	1.00	0	435
436	61003	CUSTODIAL SUPERVISOR	91,516	90,030	91,903	91,778	(11,925)	79,853	76,420	3,057	376	79,477	1.00	376	436
437	61005	CUSTODIAL O/T SCH. EMERGENCY	52,027	107,423	88,229	47,000	62,405	109,405	93,577	-	15,828	109,405		-	437
438	71001	GROUNDSKEEPERS	379,206	375,981	383,160	383,510	7,675	391,186	376,140	15,046	-	391,186	5.00	0	438
439	71002	GROUNDS OVERTIME	7,549	7,820	5,840	12,000	-	12,000	9,174	-	2,826	9,174		2,826	439
440	71003	MAINTENANCE	747,014	753,648	769,993	769,059	15,440	784,499	754,085	30,163	251	784,248	8.00	251	440
441	71004	MAINTENANCE OVERTIME	29,036	34,666	27,072	25,000	-	25,000	20,487	-	4,513	20,487		4,513	441
442	71005	SPRING/SUMMER HELP PART-TIME	99,258	98,381	100,650	92,000	9,000	101,000	85,940	-	15,060	101,000		-	442
443	TOTAL PERSONNEL		1,619,271	1,673,810	1,688,088	1,643,153	86,383	1,729,536	1,633,701	56,981	38,854	1,721,570	16.00	7,966	443
444															444
445	OPERATING														445
446	12001	CONSULTANT SERVICES	23,214	11,411	28,855	16,000	26,500	42,500	13,311	27,045	2,144	40,356		2,144	446
447	13017	PROF. MEETINGS & TRAINING	3,936	6,581	6,852	7,910	(3,610)	4,300	1,334	-	2,966	1,334		2,966	447
448	62001	REFUSE COLLECTION	89,036	89,598	104,493	105,000	165	105,165	68,724	23,991	12,450	92,715		12,450	448
449	62003	SNOW REMOVAL	54,595	59,554	55,330	58,000	(41,500)	16,500	12,232	-	4,268	12,232		4,268	449
450	62004	CARE OF TREES	42,450	21,675	23,600	24,000	2,700	26,100	23,095	2,966	39	26,100		-	450
451	65001	CUSTODIAL SUPPLIES	167,661	205,933	162,849	160,000	-	160,000	125,126	19,512	15,363	160,000		-	451
452	65002	OPERATION OF VEHICLES	66,008	58,734	44,022	60,000	(27,830)	32,170	31,338	818	14	32,170		-	452
453	65003	CARE OF GROUNDS	249,459	250,010	230,136	210,000	39,800	250,400	178,616	71,718	66	250,400		-	453
454	65005	UNIFORMS	16,722	22,520	28,229	17,000	1,400	18,400	17,874	217	308	18,400		-	454

455	RC - 12 MAINTENANCE		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	455
456			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	456
457	72001	CONTRACTED JANITORIAL SERVICE	270,559	268,976	260,288	290,000	(19,400)	270,600	182,888	40,435	47,277	223,323		47,277	457
458	72012	ELECTRICAL	-	-	96,414	-	-	-	-	-	-	-	-	-	458
459	72013	INTERCOMMS AND CLOCKS	2,806	12,840	8,574	10,000	(10,000)	-	-	-	-	-	-	-	459
460	72014	PLUMBING	28,694	25,687	22,665	36,000	1,500	37,500	35,288	742	1,470	37,500		-	460
461	72015	ROOFS	-	-	-	-	-	-	-	-	-	-	-	-	461
462	72016	CLASSROOMS/CORRIDORS/AUD.	96,146	99,502	100,401	104,000	(8,500)	95,500	84,699	9,820	980	95,500		-	462
463	72017	HEATING SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	463
464	72019	MISCELLANEOUS REPAIRS	75,623	56,305	52,094	60,000	(15,901)	44,099	38,235	4,011	1,853	44,099		-	464
465	72021	SECURITY	283,332	481,328	154,302	80,000	3,469	83,469	82,229	1,240	-	83,469		-	465
466	72022	FIRE ALARMS/EXTING/SPRINKLER	50,562	59,933	65,126	58,000	-	58,000	37,898	18,560	1,543	58,000		-	466
467	72023	NON MECHANICAL INSPECTIONS	30,454	32,733	51,467	50,000	(16,000)	34,000	20,620	13,096	284	34,000		-	467
468	72048	HVAC /AIR CONDITIONER REPAIRS	101,218	109,673	124,579	114,000	11,561	125,561	118,307	5,068	2,185	125,561		-	468
469	74011	GLASS	6,104	9,775	7,015	10,500	-	10,500	10,368	132	-	10,500		-	469
470	74012	LUMBER	18,000	25,154	32,076	27,000	5,000	32,000	29,930	-	2,070	32,000		-	470
471	74013	HARDWARE	14,354	13,105	19,092	16,500	3,000	19,500	18,679	-	821	19,500		-	471
472	74014	PAINT	8,300	8,707	6,572	14,000	(5,160)	8,840	7,390	-	1,451	8,840		-	472
473	74015	OTHER BUILDING MATERIALS	1,677	1,140	3,455	6,000	(3,600)	2,400	2,172	-	228	2,400		-	473
474	74016	ELECTRICAL MATERIALS	63,467	79,409	66,142	70,000	(6,694)	63,306	57,846	5,459	-	63,306		-	474
475	74030	RESERVE FOR EMERGENCY REPAIR	32,664	32,225	70,582	40,000	33,300	73,300	64,980	2,956	5,364	73,300		-	475
476	83006	RENTAL OF TOOLS & EQUIPMENT	2,541	7,641	6,455	7,000	-	7,000	1,818	432	4,750	7,000		-	476
477	111001	SUPPLIES/FEES COMM. ACTIVITIES	-	-	-	-	-	-	-	-	-	-	-	-	477
478	121000	IMPROVEMENT OF SITES	113,316	43,926	106,542	40,000	-	40,000	31,855	7,366	778	40,000		-	478
479	122000	IMPROVEMENT OF BUILDINGS	147,343	95,575	150,478	55,000	-	55,000	36,111	17,673	1,216	55,000		-	479
480	TOTAL OPERATING		2,060,239	2,189,650	2,088,684	1,745,910	(29,800)	1,716,110	1,332,964	273,259	109,887	1,647,006		69,104	480
481															481
482	EQUIPMENT														482
483	73001	REPLACEMENT OFFICE FURNITUER	-	-	-	-	3,852	3,852	3,852	-	-	3,852		(0)	483
484	73010	REPLACEMENT MAINTENANCE EQ.	107,819	22,067	44,528	19,850	(2,874)	16,976	16,976	-	-	16,976		-	484
485	73020	REPL. CLASSROOM FURNITURE	103,144	135,407	75,231	45,000	(10,968)	34,020	33,968	-	52	33,968		52	485
486	123010	NEW EQUIPMENT	16,653	-	44,829	-	-	-	-	-	-	-		-	486
487	123001	NEW OFFICE FURNITURE	2,334	-	-	-	-	-	-	-	-	-		-	487
488	TOTAL EQUIPMENT		229,950	157,474	164,589	64,850	(9,990)	54,848	54,796	-	52	54,796		52	488
489															489
490	TOTAL MAINTENANCE		3,909,459	4,020,934	3,941,360	3,453,913	46,593	3,500,494	3,021,461	330,240	148,793	3,423,372	16.00	77,122	490
491															491
492														Surplus/	492
493	REVENUE					Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	493
494	102008	REVENUE - BUILDING RENTAL	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(53,576)	-	(90,000)	(53,576)		(38,224)	494
495	102009	REVENUE - USE OF FIELDS	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(71,109)	-	(71,109)	(71,109)		(48,891)	495
496	TOTAL REVENUE		(232,677)	(239,578)	(232,464)	(211,800)	-	(211,800)	(124,685)	-	(161,109)	(124,685)		(87,115)	496
497															497
498		NET MAINTENANCE BUDGET	3,676,782	3,781,357	3,708,897	3,242,113	46,593	3,288,694	2,896,776	330,240	(12,316)	3,298,687	16.00	(9,993)	498
499															499
500															500

501	RC - 13	MUSIC	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	501
502			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	502
503	21201	DIRECTOR	117,868	120,520	123,232	126,004	-	126,004	121,158	4,846	(0)	126,004	0.70	(0)	503
504	21313	ELEMENTARY MUSIC-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	504
505	21501	PRINCIPAL/DIRECTOR SECRETARY	22,981	25,142	24,897	26,434	-	26,434	25,232	1,202	0	26,434	0.50	0	505
506	101003	CLUBS AND COUNCILS	34,506	36,677	45,084	41,305	(1,488)	39,817	36,976	2,032	809	39,008		809	506
507	TOTAL PERSONNEL		175,355	182,339	193,213	193,743	(1,488)	192,255	183,366	8,080	809	191,446	1.20	809	507
508															508
509	OPERATING														509
510	13016	SCHOOL DISTRICT MEMBERSHIPS	510	515	615	620	90	710	635	-	75	635		75	510
511	22001	TEXTBOOKS-NEW	474	-	-	-	-	-	-	-	-	-		-	511
512	22003	TEXTBOOKS-CONSUMABLES	1,004	967	1,041	1,030	-	1,030	1,016	-	14	1,016		14	512
513	23002	CLASSROOM REFERENCE	16,231	17,004	17,887	18,380	-	18,380	14,454	2,378	1,548	16,832		1,548	513
514	23004	RESOURCE MATERIALS	3,436	4,138	5,048	5,635	-	5,635	5,471	-	164	5,471		164	514
515	23010	CONSUMABLES	51	-	-	-	-	-	-	-	-	-		-	515
516	24005	MUSIC TEACHING SUPPLIES	3,597	1,880	1,980	2,245	(4)	2,241	2,081	90	70	2,171		70	516
517	25001	MISC. OFFICE SUPPLIES	1,304	1,144	1,126	1,000	(250)	750	458	-	292	458		292	517
518	25003	PROFESSIONAL DEVELOPMENT	1,785	1,519	1,477	1,500	(56)	1,444	924	-	520	924		520	518
519	25004	LOCAL TRAVEL EXPENSE	642	498	1,000	1,500	-	1,500	253	-	1,247	253		1,247	519
520	25013	TEMP HOURLY (ACCOMPANIST)	900	1,175	1,200	1,300	(500)	800	650	-	150	650		150	520
521	25014	CATALOG/HANDBOOK PRINTING	-	-	-	-	1,125	1,125	1,073	-	52	1,073		52	521
522	25020	PIANO MOVING	220	285	344	370	-	370	300	-	70	300		70	522
523	25026	DUES AND MEMBERSHIPS	205	140	75	205	7	212	212	-	-	212		-	523
524	25030	COMPUTER SOFTWARE & SUPPLIES	1,846	8,711	10,037	8,850	-	8,850	8,435	-	415	8,435		415	524
525	52012	MUSIC TRANSPORTATION	7,023	12,390	4,034	11,700	-	11,700	1,906	5,463	4,331	7,369		4,331	525
526	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	526
527	72044	REPAIRS AND SERVICE CONTRACT	3,205	4,220	3,571	3,677	-	3,677	3,460	-	218	3,460		218	527
528	72045	TUNING OF PIANOS	5,795	5,200	4,374	5,200	-	5,200	3,708	-	1,492	3,708		1,492	528
529	83004	LEASE PURCHASE MUSIC EQ.	8,035	8,035	8,035	9,500	-	9,500	9,436	-	64	9,436		64	529
530	TOTAL OPERATING		56,263	67,821	61,844	72,712	412	73,124	54,472	7,930	10,722	62,402		10,722	530
531															531
532	EQUIPMENT														532
533	73011	REPLACEMENT MUSIC EQUIPMENT	6,894	5,631	6,137	3,685	-	3,685	3,575	-	110	3,575		110	533
534	123001	NEW OFFICE FURNITURE/EQ.	-	-	-	-	-	-	-	-	-	-		-	534
535	123011	NEW MUSIC EQUIPMENT	5,294	5,918	7,900	6,638	-	6,638	6,365	-	273	6,365		273	535
536	TOTAL EQUIPMENT		12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	9,940		383	536
537															537
538	TOTAL MUSIC		243,807	261,709	269,094	276,778	(1,076)	275,702	247,778	16,010	11,914	263,788	1.20	11,914	538
539															539

540	RC - 14	ART	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	540
541			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	541
542	21314	ELEMENTARY ART-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	542
543		TOTAL PERSONNEL	-	-	-	-	-	-	-	-	-	-	-	-	543
544															544
545		OPERATING													545
546	23002	CLASSROOM REFERENCE	5,449	5,584	5,293	5,600	(102)	5,498	3,267	302	1,930	3,568		1,930	546
547	23003	PERIODICALS	364	376	268	270	-	270	50	-	220	50		220	547
548	24001	ART TEACHING SUPPLIES	83,337	90,840	90,266	94,400	(1,800)	92,600	82,725	1,142	8,734	83,866		8,734	548
549	25003	PROFESSIONAL DEVELOPMENT	795	800	1,735	800	-	800	685	-	115	685		115	549
550	25007	MISC INSTRUCTIONAL EXPENSES	-	-	-	-	-	-	-	-	-	-		-	550
551	25018	GRAPHIC ARTS/PHOTOGRAPHY	6,022	-	-	-	-	-	-	-	-	-		-	551
552	25030	COMPUTER SOFTWARE & SUPPLIES	1,800	1,980	1,776	2,000	102	2,102	2,102	-	-	2,102		-	552
553	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	553
554	72044	REPAIRS AND SERVICE CONTRACT	2,116	3,310	3,768	3,800	(2,450)	1,350	1,350	-	-	1,350		-	554
555		TOTAL OPERATING	99,885	102,889	103,105	106,870	(4,250)	102,620	90,178	1,443	10,998	91,622		10,998	555
556															556
557		EQUIPMENT													557
558	73002	REPLACEMENT ART EQUIPMENT	8,386	6,852	306	4,032	(150)	3,882	3,808	-	74	3,808		74	558
559	123002	NEW ART EQUIPMENT	-	3,080	5,816	2,100	150	2,250	2,250	-	(0)	2,250		(0)	559
560		TOTAL EQUIPMENT	8,386	9,932	6,122	6,132	-	6,132	6,059	-	73	6,059		73	560
561															561
562		TOTAL ART	108,271	112,822	109,228	113,002	(4,250)	108,752	96,237	1,443	11,072	97,680	-	11,072	562
563															563

564	RC - 15	COMPUTER TECHNOLOGY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	564
565			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	565
566	11044	TECHNOLOGY SUPPORT	735,667	773,612	812,919	815,577	18,350	833,927	801,853	32,074	-	833,927	9.00	-	566
567	21201	DIRECTOR OF INST. TECH	165,080	172,171	66,168	172,171	7,835	180,006	173,083	6,923	-	180,006	1.00	-	567
568	21501	PRINCIPAL/DIRECTOR SECRETARY	18,555	22,554	23,003	23,520	-	23,520	22,615	905	0	23,520	0.33	0	568
569	21603	TEACHER AIDE / COPY CENTER	40,256	72,391	86,106	75,509	7,475	82,985	78,667	3,432	885	82,099	2.00	885	569
570		TOTAL OPERATING	900,747	1,040,728	988,196	1,086,777	33,660	1,120,438	1,076,218	43,334	885	1,119,552	12.33	885	570
571															571
572		OPERATING													572
573	12001	CONSULTANT SERVICES	231,123	152,735	141,897	140,000	18,090	158,090	141,180	16,305	605	158,090		-	573
574	13015	LOCAL TRAVEL	1,026	2,511	2,546	3,500	-	3,500	2,284	-	1,216	3,500		-	574
575	13035	SOFTWARE MAINTENANCE	508,162	661,694	723,014	750,645	35,832	786,477	784,348	-	2,129	786,477		-	575
576	24011	GENERAL TEACHING SUPPLIES	48,100	38,263	43,392	31,665	2,552	34,217	34,217	-	0	34,217		-	576
577	25013	TEMPORARY HOURLY SERVICES	18,228	9,884	14,119	15,000	245	15,245	8,785	6,460	-	15,245		-	577
578	25019	COMPUTER SOFTWARE & SUPPLIES	88,689	83,841	38,399	42,000	(2,084)	39,916	39,809	-	107	39,916		-	578
579	25029	STAFF DEVELOPMENT PROGRAM	15,913	19,621	15,918	23,000	(6,000)	17,000	16,016	-	984	17,000		-	579
580	64005	CELL PHONE	22,890	14,109	28,980	28,000	530	28,530	27,988	521	21	28,530		-	580
581	64006	WIDE AREA NETWORK	29,571	130,827	49,351	48,000	(11,500)	36,500	36,319	-	181	36,500		-	581
582	72035	RENTAL/DUPPLICATORS AND COPIER	255,806	287,769	270,816	271,248	19,594	290,842	268,140	22,702	0	290,842		0	582
583	72044	REPAIRS AND SERVICE CONTRACT	115,750	70,953	64,029	60,000	17,472	77,472	77,148	310	14	77,472		-	583
584		TOTAL OPERATING	1,335,257	1,472,206	1,392,462	1,413,058	74,731	1,487,789	1,436,233	46,298	5,258	1,487,789	-	0	584
585															585
586		EQUIPMENT													586
587	123021	NEW COMPUTER EQUIPMENT	753,754	755,318	731,494	503,025	53,033	556,058	540,844	15,205	10	761,299		(205,240)	587
588															588
589		SUBTOTAL COMPUTER TECHNOLOGY	2,989,758	3,268,252	3,112,152	3,002,860	161,424	3,164,285	3,053,295	104,837	6,153	3,368,640		(204,355)	589
590															590
591		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	591
592	102010	REV. FROM TOWN-FOR IT SERVICE	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	(212,644)	-	(212,643)	(212,643)		-	592
593															593
594		TOTAL COMPUTER TECHNOLOGY	2,798,973	3,066,929	2,909,081	2,790,217	161,424	2,951,642	2,840,651	104,837	(206,490)	3,155,997		(204,355)	594
595															595
596															596

597	RC - 16	ADMINISTRATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	597
598			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	598
599	11011	SUPERINTENDENT	272,340	278,000	135,045	278,000	42,000	320,000	287,967	12,033	20,000	320,000	1.00	-	599
600	11013	BURSAR/ADMINISTRATIVE ASSIST	90,482	92,518	94,368	94,368	2,123	96,491	92,780	3,711	-	96,491	1.00	-	600
601	21501	PRINCIPAL/DIRECTOR SECRETARY	41,080	41,894	43,979	43,844	-	43,844	42,158	1,686	0	43,844	0.60	0	601
602	11016	PUBLIC INFORMATION	1,796	-	-	-	-	-	-	-	-	-	-	-	602
603	TOTAL PERSONNEL		405,698	412,412	273,393	416,212	44,123	460,335	422,905	17,430	20,000	460,335	2.60	0	603
604															604
605	OPERATING														605
606	12001	CONSULTANT SERVICES	27,516	32,154	24,759	10,000	173,123	183,123	86,902	91,162	5,060	178,063		5,060	606
607	12004	LEGAL SERVICES	327,361	285,860	248,477	262,000	-	262,000	172,282	89,060	658	232,000		30,000	607
608	13001	BOARD OF EDUCATION DUES	-	-	-	850	-	850	-	-	850	-		850	608
609	13003	OTHER BOARD EXPENSES	24,659	24,951	23,464	25,000	(1,031)	23,969	14,845	2,067	7,057	23,969		-	609
610	13011	MAILING EXPENSES	32,004	29,864	29,189	30,000	-	30,000	23,977	5,999	24	29,976		24	610
611	13012	OFFICE SUPPLIES	25,874	27,011	26,952	30,000	-	30,000	23,325	5,755	921	29,079		921	611
612	13013	DUES AND MEMBERSHIPS	14,796	15,999	11,199	11,800	-	11,800	5,885	2,500	3,416	8,385		3,416	612
613	13016	SCHOOL DISTRICT MEMBERSHIPS	22,117	25,289	30,557	23,193	(8)	23,185	18,672	-	4,513	18,672		4,513	613
614	13017	PROFESSIONAL MEETINGS	3,325	3,290	2,259	3,000	-	3,000	2,595	-	405	2,595		405	614
615	13020	PUBLIC INFORMATION	-	-	-	-	-	-	-	-	-	-		-	615
616	13025	ADA/504 SUPPORT	-	-	-	2,500	1,531	4,031	4,031	-	0	4,031		0	616
617	13040	PRINTING/PUBLICATION SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	617
618	25002	PROF. LIBRARY PURCHASE	-	43	-	500	(500)	-	-	-	-	-		-	618
619	25003	PROFESSIONAL DEVELOPMENT	2,652	3,054	3,000	3,000	914	3,914	3,914	-	-	3,914		-	619
620	25014	CATALOG/HANDBOOK PRINTING	29,443	16,937	21,700	20,000	(4,700)	15,300	5,165	342	9,793	9,507		5,793	620
622	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	622
623	TOTAL OPERATING		509,747	464,451	421,557	421,843	169,329	591,173	361,592	196,884	32,697	540,191		50,981	623
624															624
625	73001	EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	625
626															626
627	TOTAL ADMINISTRATION		915,445	876,863	694,950	838,055	213,452	1,051,508	784,497	214,314	52,697	1,000,526	2.60	50,981	627
628															628

629	RC - 17	HEALTH	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	629
630			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	630
631	41001	DIRECTOR - NURSES	90,293	97,138	101,023	101,023	2,273	103,296	99,323	3,973	-	103,296	1.00	-	631
632	41002	NURSES	588,350	592,105	611,224	626,205	750	626,955	598,484	28,464	7	626,948	9.00	7	632
633	41004	SUBSTITUTE NURSES	69,736	27,371	70,423	45,000	-	45,000	32,546	-	12,454	32,546		12,454	633
634	41005	SECRETARY	28,737	25,142	24,897	26,434	-	26,434	25,232	1,202	(0)	26,434	0.50	(0)	634
635	TOTAL HEALTH		777,116	741,756	807,567	798,662	3,023	801,685	755,585	33,638	12,461	789,224	10.50	12,461	635
636	OPERATING														636
637	23003	PERIODICALS	455	427	452	500	(313)	187	187	-	-	187		-	637
638	25001	MISC. OFFICE SUPPLIES	1,499	1,513	1,458	1,500	241	1,741	1,741	-	-	1,741		-	638
639	25002	PROF. LIBRARY PURCHASE	309	610	-	500	65	565	565	-	0	565		0	639
640	25003	PROFESSIONAL DEVELOPMENT	3,961	3,968	1,419	3,974	(65)	3,909	3,092	-	817	3,092		817	640
641	42001	HEALTH SUPPLIES	30,759	31,199	30,954	31,000	14,372	45,372	35,672	8,299	1,401	43,971		1,401	641
642	42002	HEALTH LOCAL TRAVEL	359	338	320	500	-	500	-	-	500	-		500	642
643	42003	SCHOOL PHYSICIANS SERVICES	10,000	10,000	10,431	10,000	-	10,000	10,000	-	-	10,000		-	643
644	72031	AUDIOMETER REPAIRS	-	625	490	600	-	600	480	-	120	480		120	644
645	72044	REPAIRS AND SERVICE CONTRACT	998	2,086	1,636	1,000	6	1,006	1,006	-	-	1,006		-	645
646	TOTAL OPERATING		48,339	50,766	47,160	49,574	14,306	63,880	52,742	8,299	2,839	61,042		2,839	646
647	EQUIPMENT														647
648	73007	REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-		-	648
649	123007	NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	649
650	TOTAL EQUIPMENT		-	-	-	-	-	-	-	-	-	-		-	650
651	TOTAL HEALTH		825,455	792,521	854,727	848,236	17,329	865,565	808,328	41,937	15,300	850,265	10.50	15,300	651
652															652
653															653
654															654
655															655

656	RC 18	PERSONNEL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	656
657			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	657
658		11013 BURSAR/ADMINISTRATIVE ASSIST	286,227	303,993	310,183	310,369	8,849	319,218	306,940	12,278	(0)	319,218	2.34	(0)	658
659		11020 BENEFITS COORDINATOR	33,312	34,678	35,459	35,459	798	36,256	34,862	1,394	-	36,256	0.50	-	659
660		11024 TURNOVER-REGULAR	-	-	-	(400,000)	400,000	-	-	-	-	-	-	-	660
661		11027 CONTRACT SUPPORT	-	-	-	90,914	(90,914)	-	-	-	-	-	-	-	661
662		11028 CERT. STAFF COLUMN CHANGE	-	-	-	74,991	(74,991)	-	-	-	-	-	-	-	662
663		21202 ASSISTANT SUPERINTENDENT	-	-	-	-	-	-	-	-	-	-	-	-	663
664		21300 LONG TERM SUBSTITUTES	812,690	419,702	739,867	475,000	29,150	504,150	456,105	10,626	37,419	489,231	-	14,919	664
665		21302 SUBSTITUTES-PROFESSIONAL DEV.	33,700	54,772	45,205	50,000	(6,500)	43,500	30,476	-	13,024	30,476	-	13,024	665
666		21316 SABBATICALS	-	-	-	-	-	-	-	-	-	-	-	-	666
667		31000 BUDGET CONTROL	-	-	-	263,360	-	263,360	-	-	263,360	-	-	263,360	667
668		TOTAL PERSONNEL	1,165,930	813,145	1,130,714	900,092	266,392	1,166,484	828,383	24,298	313,802	875,182	2.84	291,302	668
669															669
670		OPERATING													670
671		13013 DUES AND MEMBERSHIPS	635	6,850	250	1,140	-	1,140	250	-	890	250	-	890	671
672		13014 RECRUITMENT	19,759	19,154	17,406	25,000	(2,000)	23,000	1,650	-	21,350	1,650	-	21,350	672
673		13015 LOCAL TRAVEL	640	139	340	2,300	(1,000)	1,300	947	-	353	947	-	353	673
674		25029 STAFF DEVELOPMENT PROGRAM	39,590	101,276	78,785	74,991	(8,100)	66,891	60,941	218	5,732	61,159	-	5,732	674
675		TOTAL OPERATING	60,624	127,419	96,780	103,431	(11,100)	92,331	63,788	218	28,325	64,006	-	28,325	675
676															676
677		TOTAL PERSONNEL	1,226,554	940,564	1,227,494	1,003,523	255,292	1,258,815	892,172	24,516	342,128	939,188	2.84	319,628	677
678															678
679															679

680	RC - 19	CURRICULUM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	680
681			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	681
682		21202 ASSISTANT SUPERINTENDENT	198,500	202,966	207,533	207,533	7,264	214,797	206,536	8,261	(0)	214,797	1.00	(0)	682
683		21201 DIRECTOR OF INSTRUCTIONAL TEC	-	-	-	-	-	-	-	-	-	-	-	-	683
684		21220 CURRICULUM & SUPERVISION	13,971	-	-	-	-	-	-	-	-	-	-	-	684
685		1912036 ELEM. READING SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	685
686		1912056 TECHNOLOGY SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	686
687		1912058 PROGRAM COORDINATORs	262,514	264,074	285,353	291,774	6,000	297,774	241,264	56,510	(0)	297,774	2.00	(0)	687
688		1912062 MATH COORDINATOR	-	-	-	-	-	-	-	-	-	-	-	-	688
689		1912060 LANG. ARTS SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	689
690		1912009 INSTRUCTION SUPP. SPECIALISTS	1,105,204	1,149,668	1,217,293	1,270,752	(75,709)	1,195,043	1,017,104	177,534	405	1,194,638	13.50	405	690
691		21312 CURRICULUM DEVELOPMENT	63,059	76,594	119,745	104,290	8,200	112,490	62,708	49,761	21	112,469	-	21	691
692		21405 ESL INSTRUCTION	17,849	7,238	4,482	24,000	(19,428)	4,572	4,354	218	-	4,572	-	-	692
693		21501 PRINCIPAL/DIRECTOR SECRETARY	68,668	70,385	71,792	71,792	1,777	73,569	69,723	2,692	1,154	72,415	1.00	1,154	693
694		TOTAL PERSONNEL	1,729,766	1,770,926	1,906,198	1,970,141	(71,895)	1,898,245	1,601,688	294,977	1,580	1,896,665	17.50	1,580	694
695															695
696		OPERATING													696
697		12001 CONSULTANT SERVICES	52,402	37,679	30,000	45,000	3,610	48,610	15,150	32,500	960	47,650	-	960	697
698		13013 DUES AND MEMBERSHIPS	894	1,626	1,640	4,127	(1,500)	2,627	2,535	-	92	2,535	-	92	698
699		13015 LOCAL TRAVEL	870	2,057	5,868	10,000	-	10,000	133	161	9,707	293	-	9,707	699
700		22001 TEXTBOOKS-NEW	282,390	280,081	244,252	191,721	(10)	191,711	119,148	34,039	38,524	323,187	-	(131,476)	700
701		23004 RESOURCE MATERIALS	-	4,346	7,054	8,000	110	8,110	7,146	950	14	8,096	-	14	701
702		23006 ESL RESOURCES	-	-	-	-	14,728	14,728	10,294	1,806	2,628	12,100	-	2,628	702
703		24012 STANDARDIZED TESTING	40,164	32,086	24,301	29,477	-	29,477	28,891	-	586	28,891	-	586	703
704		25002 PROF. LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-	704
705		25003 PROFESSIONAL DEVELOPMENT	135,270	123,899	119,166	113,850	(4,200)	109,650	91,864	10,125	7,661	109,650	-	-	705
706		52004 FIELD TRIPS	-	8,973	5,509	7,500	-	7,500	1,821	-	5,679	1,821	-	5,679	706
707		25005 CURRICULUM RESEARCH & DEV.	184,295	156,649	25,952	26,420	(1,700)	24,720	16,181	8,396	143	24,577	-	143	707
708		TOTAL OPERATING	696,284	647,396	463,741	436,095	11,038	447,133	293,163	87,976	65,994	558,800	-	(111,667)	708
709															709
710		TOTAL CURRICULUM	2,426,050	2,418,322	2,369,939	2,406,236	(60,857)	2,345,378	1,894,851	382,953	67,574	2,455,465	17.50	(110,087)	710
711															711

712	RC - 20	FINANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	712
713			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	713
714	11014	DIRECTOR OF FINANCE	184,500	188,651	192,896	192,896	(18,529)	174,367	166,288	7,769	310	174,057	1.00	310	714
715	11021	PAYROLL / BENEFITS COORDINATOR	33,965	34,678	35,753	35,459	798	36,256	34,862	1,394	-	36,256	0.50	-	715
716	11022	ASSISTANT DIRECTOR FINANCE	96,000	100,032	104,033	104,033	11,541	115,574	111,483	4,091	-	115,574	1.00	-	716
717	11025	ACCOUNTANT	73,892	89,069	76,688	76,688	1,725	78,413	75,397	3,016	-	78,413	1.00	-	717
718	11042	ACCOUNTS PAYABLE	68,466	69,961	71,468	73,073	56	73,130	70,319	2,811	-	73,130	1.00	(0)	718
719	11044	TECHNOLOGY SUPPORT	-	-	-	-	-	-	-	-	-	-	-	-	719
720	21501	PRINCIPAL/DIRECTOR SECRETARY	68,454	70,165	71,569	71,569	1,618	73,187	70,365	2,815	8	73,179	1.00	8	720
721		TOTAL PERSONNEL	525,277	552,557	552,407	553,718	(2,791)	550,927	528,713	21,896	318	550,609	5.50	318	721
722															722
723		OPERATING													723
724	12005	AUDITING SERVICES	20,555	21,125	21,493	22,229	-	22,229	22,045	-	184	22,045		184	724
725	12007	ACTUARIAL SERVICES	250	-	-	-	-	-	-	-	-	-	-	-	725
726	13015	LOCAL TRAVEL	684	-	93	500	(4)	496	-	-	496	-		496	726
727	13016	SCHOOL DISTRICT MEMBERSHIPS	614	425	-	1,294	-	1,294	1,079	-	215	1,079		215	727
728	13030	EDP SUPPLIES & SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	728
729	13035	SOFTWARE MAINTENANCE	510	-	-	-	-	-	-	-	-	-	-	-	729
730	25003	PROFESSIONAL DEVELOPMENT	27,342	2,400	8,453	1,500	(1,443)	57	-	-	57	-		57	730
731	25013	TEMPORARY HOURLY SERVICES	-	9,515	7,101	15,000	25	15,025	14,572	450	3	15,022		3	731
732	25021	INSTRUCTIONAL TECHNOLOGY SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	732
733	25029	STAFF DEVELOPMENT PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	733
734		TOTAL OPERATING	49,955	33,465	37,140	40,523	(1,422)	39,101	37,696	450	955	38,146		955	734
735															735
736		EQUIPMENT													736
737	73021	REPLACEMENT COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-		-	737
738	123021	NEW COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-		-	738
739		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	739
740															740
741		TOTAL FINANCE	575,232	586,022	589,547	594,241	(4,213)	590,028	566,409	22,346	1,273	588,755	5.50	1,273	741
742															742
743														Surplus/	743
744		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	744
745	102010	REV. FROM TOWN-FOR IT SERVICES	-		-	-	-	-	-	-	-	-		-	745
746															746
747		NET FINANCE BUDGET	575,232	586,022	589,547	594,241	(4,213)	590,028	566,409	22,346	1,273	588,755	5.50	1,273	747

748	RC - 21	LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	748
749			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	749
750	21220	CURRICULUM SUPERVISION	2,463	2,512	-	-	2,613	2,613	2,488	124	-	2,613		-	750
751	21503	LIBRARY SECRETARY	154	-	-	-	-	-	-	-	-	-		-	751
752		TOTAL PERSONNEL	2,617	2,512	-	-	2,613	2,613	2,488	124	-	2,613	-	-	752
753															753
754		OPERATING													754
755	23001	ACCESSIONS	91,882	93,990	97,576	103,015	3,380	106,395	84,505	12,149	9,741	96,654		9,741	755
756	23003	PERIODICALS	6,472	7,452	7,590	8,890	(447)	8,443	7,611	85	746	7,697		746	756
757	23004	RESOURCE MATERIALS	7,356	20,763	19,490	17,700	(1,087)	16,613	9,580	32	7,001	9,612		7,001	757
758	23005	ONLINE SUBSCRIPTIONS	27,739	32,340	34,629	36,905	(352)	36,553	34,979	-	1,574	34,979		1,574	758
759	23007	OTHER LIBRARY EXPENSES	7,553	6,755	7,755	8,200	(767)	7,433	5,633	557	1,243	6,190		1,243	759
760	25002	PROF. LIBRARY PURCHASE	30	1,356	1,155	1,920	(49)	1,872	592	300	979	892		979	760
761	25026	DUES AND MEMBERSHIPS	2,149	2,267	2,594	3,575	(727)	2,848	2,401	175	272	2,576		272	761
762	25030	COMPUTER SOFTWARE & SUPPLIES	709	1,289	4,554	1,000	-	1,000	239	-	761	239		761	762
763	72042	EQUIPMENT REPAIR	-	-	-	-	-	-	-	-	-	-		-	763
764	72044	REPAIRS AND SERVICE CONTRACT	980	1,029	1,080	1,140	49	1,189	1,189	-	-	1,189		-	764
765	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	765
766		TOTAL OPERATING	144,872	167,242	176,423	182,345	-	182,345	146,729	13,299	22,318	160,027		22,318	766
767															767
768		EQUIPMENT													768
769	73009	REPLACEMENT LIBRARY EQ.	8,008	3,513	6,193	1,000	-	1,000	410	-	590	410		590	769
770		TOTAL EQUIPMENT	8,008	3,513	6,193	1,000	-	1,000	410	-	590	410		590	770
771															771
772		TOTAL LIBRARY	155,497	173,267	182,616	183,345	2,613	185,958	149,627	13,423	22,907	163,051	-	22,907	772
773															773

774	RC - 22	TECHNOLOGY EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	774
775			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	775
776	22001	TEXTBOOKS -NEW	2,900	-	-	-	-	-	-	-	-	-	-	-	776
777	23002	CLASSROOM REFERENCE	303	447	89	400	-	400	-	-	400	-	-	400	777
778	23003	PERIODICALS	55	-	12	285	-	285	120	-	165	120	-	165	778
779	24002	TECH ED TEACHING SUPPLIES	30,077	39,699	33,333	35,800	-	35,800	27,970	2,501	5,329	30,471	-	5,329	779
780	25001	MISC. OFFICE SUPPLIES	-	266	706	778	-	778	-	-	778	-	-	778	780
781	25003	PROFESSIONAL DEVELOPMENT	-	140	1,200	1,400	-	1,400	1,190	-	210	1,190	-	210	781
782	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	782
783	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	783
784	72033	TECH ED EQUIPMENT REPAIRS	989	-	582	2,500	-	2,500	1,822	-	678	1,822	-	678	784
785		TOTAL OPERATING	34,324	40,552	35,922	41,163	-	41,163	31,102	2,501	7,561	33,602	-	7,561	785
786															786
787		EQUIPMENT													787
788	73008	REPL. TECH ED EQUIPMENT	-	-	1,877	1,274	7,500	8,774	8,688	-	86	8,688	-	86	788
789	123008	NEW TECHNOLOGY EQUIPMENT	10,455	7,247	2,559	7,540	(7,500)	40	-	-	40	-	-	40	789
790		TOTAL EQUIPMENT	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,688	-	126	790
791															791
792		TOTAL TECH. EDUCATION	44,779	47,799	40,358	49,977	-	49,977	39,790	2,501	7,687	42,290	-	7,687	792
793															793

794	RC - 23	CONTINUING EDUC/SUMMER SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	794
795			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	795
796	21201	DIRECTOR	11,750	21,483	26,738	20,000	-	20,000	19,065	871	64	19,936		64	796
797	21501	PRINCIPAL/DIRECTOR SECRETARY	27,386	27,929	28,801	29,229	-	29,229	28,105	1,124	(0)	29,229	0.40	(0)	797
798		PERSONNEL	39,136	49,412	55,539	49,229	-	49,229	47,170	1,995	64	49,166	0.40	64	798
799	*	Stipend Employee													799
800		OPERATING													800
801	12001	CONSULTANT SERVICES	483,878	415,092	381,499	425,000	6,935	431,935	431,834	-	101	431,834		101	801
802	12002	CONTINUING ED CONSULTING	-	-	-	-	-	-	-	-	-	-		-	802
803	13011	MAILING EXPENSES	374	355	250	500	-	500	400	-	100	400		100	803
804	13012	OFFICE SUPPLIES	4,516	4,516	2,556	11,000	(3,000)	8,000	4,120	-	3,880	4,120		3,880	804
805	24003	SUMMER SCHOOL TEACHING SUPP.	60,043	73,843	36,953	61,800	(9,000)	52,800	10,122	-	42,678	10,122		42,678	805
806	24010	ADULT ED. CONTRACTED SERVICES	12,000	12,000	18,700	12,000	-	12,000	7,000	-	5,000	7,000		5,000	806
807	25014	CATALOG/HANDBOOK PRINTING	1,729	1,453	5,701	5,000	-	5,000	1,198	-	3,802	1,198		3,802	807
808		TOTAL OPERATING	562,540	507,259	445,659	515,300	(5,065)	510,235	454,675	-	55,560	454,675		55,560	808
809															809
810		TOTAL CONT. ED/SUM. SCHOOL	601,677	556,671	501,198	564,529	(5,065)	559,464	501,845	1,995	55,624	503,840	0.40	55,624	810
811															811
812														Surplus/	812
813		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	813
814	31006	REVENUE - CONTINUING EDUCATION	-	-	-	-	-	-	-	-	-	-		-	814
815	31005	REVENUE - SUMMER SCHOOL	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(196,868)	-	(196,868)	(196,868)		(428,132)	815
816		TOTAL REVENUE	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(196,868)	-	(196,868)	(196,868)		(428,132)	816
817															817
818		NET EXPENSE SUM&CONT. ED	(56,298)	(39,649)	(120,235)	(60,471)	(5,065)	(65,536)	304,977	1,995	(141,244)	306,972		(372,508)	818

819			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	819
820	RC - 24	SPECIAL EDUCATION	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	820
821	11013	ASSISTANT PRINCIPAL	-	-	-	-	-	-	-	-	-	-	-	-	821
822	21102	PROGRAM DIR. EARLY CHILDHOOD	-	-	-	-	-	-	-	-	-	-	-	-	822
823	21201	DIRECTOR	-	-	-	-	-	-	-	-	-	-	-	-	823
824	21202	ASSISTANT SUPERINTENDENT SESS	198,500	202,966	207,533	207,533	7,264	214,797	206,536	8,261	-	214,797	1.00	-	824
825	21211	PROGRAM DIR. OF SESS K-12	285,676	319,072	326,228	333,546	-	333,546	313,482	12,836	7,229	326,317	2.00	7,229	825
826	21220	CURRICULUM SUPERVISION	96,360	241,290	192,142	220,874	22,273	243,147	190,251	22,307	30,589	212,557	1.60	30,589	826
827	21302	SUBSTITUTE TEACHERS	108,568	105,332	164,872	105,000	17,500	122,500	82,898	-	39,602	82,898	-	39,602	827
828	21303	SPECIAL CLASS TEACHERS	5,391,096	5,330,334	5,158,898	5,304,320	(355,888)	4,948,432	4,103,116	817,965	27,351	4,921,081	58.40	27,351	828
829	21304	HOMEBOUND/TUTORIAL	347,721	264,300	240,916	198,000	-	198,000	141,846	812	55,342	167,658	-	30,342	829
830	21305	CONTRACTED SPEECH	501,420	664,106	786,386	521,664	127,729	649,393	536,582	111,291	1,521	647,872	-	1,521	830
831	21306	TEACHERS OF THE GIFTED	-	-	-	-	-	-	-	-	-	-	-	-	831
832	21307	SPEECH THERAPISTS	1,571,728	1,571,386	1,536,771	1,678,546	24,242	1,702,788	1,444,060	258,728	0	1,702,788	17.50	0	832
833	21308	SUMMER SCHOOL & PPTs	729,465	870,128	866,160	780,000	51,325	831,325	719,719	-	111,606	831,325	-	-	833
834	21309	CONT. OCUPATIONAL THERAPY	717,084	813,773	803,411	752,000	4,163	756,163	661,863	94,299	2	756,162	-	2	834
835	21311	CONTRACTED PHYSICAL THERAPY	180,646	230,649	265,125	236,000	16,168	252,168	221,679	30,489	1	252,168	-	1	835
836	21403	PSYCHOLOGISTS	923,751	1,014,025	958,412	1,089,155	(176,489)	912,666	801,166	108,804	2,696	909,970	11.60	2,696	836
837	21404	SOCIAL CASE WORKER	283,141	250,976	253,698	228,031	-	228,031	184,179	43,852	0	228,031	2.00	0	837
838	21407	SCHOOL-BASED SESS FACILITATORS	429,258	424,945	473,260	490,831	(35,773)	455,058	388,909	64,179	1,970	453,088	5.00	1,970	838
839	21409	BEHAVIORAL ANALYST	-	-	-	-	138,678	138,678	119,818	18,860	-	138,678	2.00	-	839
840	21410	PHYSICAL THERAPIST	-	-	-	-	103,090	103,090	80,679	22,411	-	103,090	1.00	-	840
841	21501	PRINCIPAL/DIRECTOR SECRETARY	365,076	402,476	411,527	421,602	(28,500)	393,102	377,834	13,719	1,549	391,553	6.33	1,549	841
842	21603	TEACHER AIDES	2,668,993	2,744,999	2,712,531	2,849,293	67,814	2,917,107	2,779,819	132,682	4,606	2,912,501	80.50	4,606	842
843	21605	TRANSPORTATION DRIVER	84,106	86,941	87,839	87,725	2,921	90,646	76,145	1,455	13,046	77,600	2.00	13,046	843
844	41002	NURSES	291,965	313,265	270,753	258,939	7,340	266,279	238,726	9,427	18,127	248,153	3.80	18,127	844
845	41004	SUBSTITUTE NURSES	-	-	-	-	30,985	30,985	30,984	-	1	30,984	-	1	845
846															846
847		TOTAL PERSONNEL	15,174,553	15,850,962	15,716,462	15,763,059	24,842	15,787,900	13,700,288	1,772,375	315,237	15,609,270	194.73	178,631	847

848	OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	848
849		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	849
850	12001	CONSULTANT SERVICES	947,170	1,275,095	1,378,446	1,200,000	140,594	1,340,594	1,054,737	256,617	29,240	1,301,354	39,240	850
851	12004	LEGAL SERVICES	244,364	289,431	299,040	260,000	-	260,000	173,325	86,675	-	260,000	-	851
852	22001	TEXTBOOKS-NEW	5,834	70,161	23,971	5,500	-	5,500	5,494	-	6	5,494	6	852
853	22003	TEXTBOOKS-CONSUMABLES	5,680	5,130	6,016	5,120	-	5,120	3,507	698	915	4,205	915	853
854	23003	PERIODICALS	-	126	-	-	-	-	-	-	-	-	-	854
855	24011	GENERAL TEACHING SUPPLIES	45,187	75,645	67,441	52,000	(1,050)	50,950	45,512	2,591	2,847	48,103	2,847	855
856	24013	SPECIAL EDUCATION TESTING	69,147	43,842	62,756	53,350	-	53,350	43,446	4,445	5,460	53,350	-	856
857	25003	PROFESSIONAL DEVELOPMENT	91,285	154,767	144,357	100,000	20,000	120,000	90,018	74	28,775	118,867	1,133	857
858	25004	LOCAL TRAVEL EXPENSE	1,097	1,523	2,058	1,500	1,004	2,504	2,062	-	442	2,062	442	858
859	25011	PUPIL EVALUATION	167,790	330,245	325,986	200,000	-	200,000	110,824	7,540	81,636	200,000	-	859
860	25013	TEMPORARY HOURLY SERVICES	1,432	-	-	-	-	-	-	-	-	-	-	860
861	25026	DUES AND MEMBERSHIPS	260	860	1,460	1,000	-	1,000	800	-	200	800	200	861
862	25030	COMPUTER SOFTWARE & SUPPLIES	38,447	62,516	39,258	27,500	1,050	28,550	28,550	-	-	28,550	-	862
863	52002	IN-DISTRICT SPECIAL ED TRANS	625,076	683,096	868,881	900,000	(119,891)	780,109	513,189	262,461	4,460	780,109	-	863
864	52003	O-O-D SPECIAL ED TRANSPORTATION	486,757	459,047	466,889	543,000	(38,657)	504,343	470,988	10,000	23,355	479,033	25,310	864
865	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	500	(500)	-	-	-	-	-	-	865
866	141001	TUITION-PUBLIC SCHOOLS	179,413	19,841	135,765	165,000	138,104	303,104	248,785	13,444	40,875	262,229	40,875	866
867	143001	TUITION-NON PUBLIC SCHOOLS	6,514,128	6,649,461	7,073,659	6,722,425	-	6,722,425	5,017,383	1,269,199	435,843	6,710,687	11,738	867
868	TOTAL OPERATING	9,423,067	10,120,785	10,895,983	10,236,895	140,654	10,377,549	7,808,619	1,913,743	654,054	10,254,842		122,706	868
869	EQUIPMENT													869
870														870
871	73020	REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	871
872	123001	NEW OFFICE FURNITURE/EQUIP	-	-	-	-	-	-	-	-	-	-	-	872
873	123019	NEW ASSISTIVE TECHNOLOGY EQ.	42,891	39,934	30,318	30,000	(8,752)	21,260	20,537	724	(0)	21,260	(0)	873
874	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	874
875	TOTAL EQUIPMENT	42,891	39,934	30,318	30,000	(8,752)	21,260	20,537	724	(0)	21,260		(0)	875
876														876
877	GRAND TOTAL SPECIAL EDUCATIO	24,640,511	26,011,682	26,642,764	26,029,954	156,744	26,186,709	21,529,445	3,686,842	969,290	25,885,372	194.73	301,337	877
878														878
879													Surplus/	879
880	REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	880
881	143003	EARLY LEARNING PROGRAM TUITIO	-	-	-	-	-	-	-	-	-	-	-	881
882	143002	EXCESS COST REIMBURSEMENT	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	(2,566,258)	-	(2,566,258)	(2,566,258)	(284,840)	882
883	REVENUE	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	(2,566,258)	-	(2,566,258)	(2,566,258)		(284,840)	883
884														884
885	NET SPECIAL EDUCATION EXPENSEI	21,779,065	22,598,741	23,215,246	23,178,856	156,744	23,335,611	18,963,187	3,686,842	(1,596,968)	23,319,114		16,497	885

886	RC - 25	FIXED COSTS	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	886
887			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	887
888	52001	REGULAR PUPIL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	16,500	2,249,463	1,592,091	632,928	24,443	2,225,019		24,443	888
889															889
890		TOTAL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	16,500	2,249,463	1,592,091	632,928	24,443	2,225,019		24,443	890
891															891
892		HEATING FUEL													892
893	63001	FUEL OIL - RC25	105,330	32,498	19,053	425,700	-	425,700	16,343	2,033	407,324	18,376		407,324	893
894	63001	FUEL OIL - DHS	142,331	147,118	214,350	-	-	-	102,336	20,000	(122,336)	122,336		(122,336)	894
895	63001	FUEL OIL - MIDDLESEX	81,939	88,893	108,362	-	-	-	51,382	15,136	(66,518)	66,518		(66,518)	895
896	63002	FUEL OIL - MIDDLESEX	-	-	-	-	-	-	-	-	-	-		-	896
897	63001	FUEL NATURAL GAS - HINDLEY	33,697	16,193	31,358	-	-	-	25,962	4,038	(30,000)	30,000		(30,000)	897
898	63001	FUEL OIL - HOLMES	14,187	26,071	29,563	-	-	-	46,797	-	(46,797)	46,797		(46,797)	898
899	63001	FUEL OIL - OX RIDGE	46,018	41,902	56,445	-	-	-	55,984	-	(55,984)	55,984		(55,984)	899
900	63001	FUEL OIL - ROYLE	26,245	30,794	31,987	-	-	-	36,330	-	(36,330)	36,330		(36,330)	900
901	63001	FUEL OIL - TOKENEKE	21,638	28,974	39,871	-	-	-	38,856	-	(38,856)	38,856		(38,856)	901
902		TOTAL HEATING FUEL	471,385	412,443	530,989	425,700	-	425,700	373,988	41,207	10,505	415,195		10,505	902
903															903
904		UTILITIES													904
905	64001	WATER - RC25	8,910	2,515	17,023	92,000	-	92,000	7,418	4,536	80,046	11,954		80,046	905
906	64001	WATER - DHS	27,092	22,382	25,488	-	-	-	22,717	2,283	(25,000)	25,000		(25,000)	906
907	64001	WATER - MIDDLESEX	14,382	15,876	15,677	-	-	-	13,427	1,573	(15,000)	15,000		(15,000)	907
908	64001	WATER - HINDLEY	4,863	4,772	5,854	-	-	-	4,352	1,148	(5,500)	5,500		(5,500)	908
909	64001	WATER - HOLMES	7,193	7,866	8,134	-	-	-	6,429	1,571	(8,000)	8,000		(8,000)	909
910	64001	WATER - OX RIDGE	5,234	3,900	5,076	-	-	-	4,761	639	(5,400)	5,400		(5,400)	910
911	64001	WATER - ROYLE	6,746	6,117	6,942	-	-	-	5,497	1,703	(7,200)	7,200		(7,200)	911
912	64001	WATER - TOKENEKE	9,718	9,671	9,404	-	-	-	8,591	910	(9,500)	9,500		(9,500)	912
913		TOTAL WATER	84,138	73,098	93,598	92,000	-	92,000	73,192	14,362	4,446	87,554		4,446	913
914	64002	ELECTRICITY - RC25	65,578	124,014	90,689	1,121,202	-	1,121,202	33,658	5,220	1,082,324	38,878		1,082,324	914
915	64002	ELECTRICITY -GEN. & SOLAR DHS	439,897	461,523	499,364	-	-	-	428,637	14,364	(443,001)	443,001		(443,001)	915
916	64002	ELECTRICITY - MIDDLESEX	206,999	186,970	216,859	-	-	-	142,360	31,004	(173,364)	173,364		(173,364)	916
917	64002	ELECTRICITY - HINDLEY	46,063	66,117	59,325	-	-	-	41,996	18,005	(60,000)	60,000		(60,000)	917
918	64002	ELECTRICITY - HOLMES	46,345	37,655	52,923	-	-	-	40,776	10,444	(51,220)	51,220		(51,220)	918
919	64002	ELECTRICITY - GEN. & SOLAR OX RID	69,877	72,501	80,988	-	-	-	100,130	1,149	(101,279)	101,279		(101,279)	919
920	64002	ELECTRICITY - ROYLE	46,452	44,868	43,166	-	-	-	37,490	3,510	(41,000)	41,000		(41,000)	920
921	64002	ELECTRICITY - TOKENEKE	128,004	115,128	133,261	-	-	-	124,996	6,004	(131,000)	131,000		(131,000)	921
922		TOTAL ELECTRICITY	1,049,214	1,108,776	1,176,575	1,121,202	-	1,121,202	950,043	89,699	81,460	1,039,742		81,460	922

923					ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	923
924					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	924
925	64003	TELEPHONE - RC25	69,223	40,568	64,510	75,000	(530)	74,470	61,006	7,792	5,673	68,797	5,673	925
926	64003	TELEPHONE - DHS	-	-	-	-	-	-	-	-	-	-	-	926
927	64003	TELEPHONE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	927
928	64003	TELEPHONE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	928
929	64003	TELEPHONE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	929
930	64003	TELEPHONE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	930
931	64003	TELEPHONE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	931
932	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	932
933		TOTAL TELEPHONE	69,223	40,568	64,510	75,000	(530)	74,470	61,006	7,792	5,673	68,797	5,673	933
934	64004	SEWER SERVICE - RC25	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	46,799	3,923	934
935	64004	SEWER SERVICE - DHS	-	-	-	-	-	-	-	-	-	-	-	935
936	64004	SEWER SERVICE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	936
937	64004	SEWER SERVICE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	937
938	64004	SEWER SERVICE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	938
939	64004	SEWER SERVICE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	939
940	64004	SEWER SERVICE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	940
941	64004	SEWER SERVICE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	941
942		TOTAL SEWER SERVICE	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	46,799	3,923	942
943														943
944		TOTAL UTILITIES	1,252,962	1,265,527	1,370,936	1,327,202	11,192	1,338,394	1,131,039	111,853	95,502	1,242,892	95,502	944
945														945
946		INSURANCE												946
947	82001	PROPERTY INSURANCE	183,242	185,349	194,654	190,349	(7,477)	182,872	182,870	-	2	182,870	2	947
948	82002	WORKERS COMPENSATION	348,113	327,119	317,182	366,107	(63,265)	302,842	301,733	-	1,109	301,733	1,109	948
949	82003	HEALTH INSURANCE	10,839,538	10,612,261	10,940,600	11,608,610	(6,707)	11,601,904	10,627,734	265,354	708,816	11,431,639	170,265	949
950	82004	GENERAL LIABILITY INSURANCE	14,527	19,204	15,750	25,500	(10,898)	14,602	14,600	-	2	14,600	2	950
951	82006	STUDENT/ATHLETIC INSURANCE	78,730	101,000	129,960	140,356	(16,522)	123,834	123,834	-	-	123,834	-	951
952	82007	UNEMPLOYMENT COMPENSATION	43,783	67,362	40,522	60,000	(14,600)	45,400	31,340	7,000	7,060	45,400	-	952
953		TOTAL INSURANCE	11,507,934	11,312,295	11,638,668	12,390,922	(119,469)	12,271,453	11,282,109	272,354	716,990	12,100,075	171,378	953
954														954
955		RETIREMENT												955
956	84001	RETIREMENT	759,920	747,421	1,033,478	1,010,789	-	1,010,789	1,010,789	-	-	1,010,789	-	956
957	84002	FICA/MEDICARE	1,801,899	1,808,916	1,858,074	1,916,125	-	1,916,125	1,779,670	-	136,456	1,928,066	(11,941)	957
958	84004	OTHER POST EMPLOYMENT BENEFIT	413,669	434,160	389,291	422,131	-	422,131	422,131	-	-	422,131	-	958
959		TOTAL RETIREMENT	2,975,488	2,990,497	3,280,843	3,349,045	-	3,349,045	3,212,590	-	136,456	3,360,986	(11,941)	959
960														960
961		TOTAL FIXED COSTS	18,058,168	17,810,946	18,888,707	19,725,832	(91,777)	19,634,055	17,591,817	1,058,342	983,896	19,344,168	289,888	961
962													Surplus/	962
963		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	(Shortfall)		963
964	84005	REVENUE - OPEB DISTRIBUTION	(271,800)	(319,300)	(328,205)	(337,671)	-	(337,671)	(337,671)	-	(337,671)	(337,671)	-	964
965	84006	MEDICAID REIMBURSEMENT	-	-	(6,295)	-	-	-	(6,649)	-	-	(6,649)	6,649	965
966														966
967		NET FIXED COSTS	17,786,368	17,491,646	18,554,207	19,388,161	(91,777)	19,296,384	17,247,498	1,058,342	646,225	18,999,848	296,536	967

968															968
969	RC - 26	EARLY LEARNING PROGRAM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	969
970			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	970
971	21102	ASSISTANT PRINCIPAL	147,054	150,363	153,746	157,205	-	157,205	151,159	6,046	(0)	157,205	1.00	(0)	971
972	21302	SUBSTITUTE TEACHERS	6,350	9,150	12,350	10,000	-	10,000	7,800	-	2,200	7,800		2,200	972
973	21303	SPECIAL CLASS TEACHERS	648,627	647,314	692,359	753,542	-	753,542	627,158	126,385	(0)	753,542	8.80	(0)	973
974	21603	TEACHER AIDS	561,237	570,545	625,513	640,996	(72,254)	568,742	516,355	23,127	29,260	539,483	17.00	29,260	974
975		TOTAL PERSONNEL	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	1,302,472	155,558	31,459	1,458,030	26.80	31,459	975
976															976
977	22003	TEXTBOOKS-CONSUMABLES	5,016	5,700	811	5,500	-	5,500	3,108	-	2,392	3,108		2,392	977
978	24011	GENERAL TEACHING SUPPLIES	4,987	6,572	5,466	6,000	-	6,000	2,096	-	3,904	2,096		3,904	978
979	24013	SPECIAL EDUCATION TESTING	596	459	484	500	-	500	-	-	500	-		500	979
980	25003	PROFESSIONAL DEVELOPMENT	3,816	8,288	11,463	5,500	-	5,500	3,464	-	2,036	3,464		2,036	980
981	25026	DUES AND MEMBERSHIPS	-	200	-	-	-	-	-	-	-	-		-	981
982		TOTAL OPERATING	14,416	21,218	18,225	17,500	-	17,500	8,668	-	8,832	8,668	-	8,832	982
983															983
984	123020	NEW CLASSROOM FURNITURE	-	1,239	-	1,332	(101)	1,231	1,231	-	-	1,231		-	984
985	73020	NEW CLASSROOM FURNITURE	-	952	792	-	-	-	-	-	-	-		-	985
986		TOTAL EQUIPMENT	-	2,191	792	1,332	(101)	1,231	1,231	-	-	1,231	-	-	986
987															987
988		TOTAL EARLY LEARNING PROGRAM	1,377,684	1,399,829	1,502,985	1,580,575	(72,355)	1,508,220	1,312,370	155,558	40,291	1,467,929	26.80	40,291	988
989															989
990															990
991	143003	ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(275,921)	-	(275,921)	(275,921)		(46,673)	991
992		TOTAL ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(275,921)	-	(275,921)	(275,921)	-	(46,673)	992
993															993
994															994
995		TOTAL EARLY LEARNING PROGRAM	1,096,483	1,094,188	1,166,365	1,257,981	(72,355)	1,185,626	1,036,449	155,558	(235,630)	1,192,008	26.80	(6,382)	995
996															996
997															997

**Darien Public Schools
Budget Projection for 2019-20**

EXPENSES											CURR	Surplus/
Category	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	STF	(Shortfall)
Personnel	62,112,197	64,018,526	65,418,666	67,469,883	(288,572)	67,181,311	58,476,118	7,752,147	953,045	66,444,583	771.56	736,728
Operating	16,439,509	17,439,291	17,677,966	16,888,025	349,254	17,237,279	13,198,307	2,720,561	1,317,277	16,692,384	-	544,895
Fixed	18,058,168	17,810,946	18,888,707	19,725,832	(91,777)	19,634,055	17,591,817	1,058,342	983,896	19,344,168	-	289,888
Equipment	1,086,817	998,839	1,002,157	641,476	31,095	672,571	653,407	15,929	3,235	876,586	-	(204,015)
GRAND TOTAL EXPENSES	97,696,691	100,267,602	102,987,496	104,725,215	(0)	104,725,215	89,919,650	11,546,980	3,257,452	103,357,720	771.56	1,367,495

REVENUE											Rev. Surplus/	
	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast	(Shortfall)	
RC-1 Student Parking Fees	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)	-	
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	
RC-12 Building Rental	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(53,576)	-	(90,000)	(53,576)	(38,224)	
RC-12 Use of Fields	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(71,109)	-	(71,109)	(71,109)	(48,891)	
RC-15 Revenue for IT Services	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	(212,644)	-	(212,643)	(212,643)		
RC-20 Revenue for IT Services	-	-	-	-	-	-	-	-	-	-	-	
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-	-	
RC-23 Summer School	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(196,868)	-	(196,868)	(196,868)	(428,132)	
RC-24 Excess Cost Grant*	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	(2,566,258)	-	(2,566,258)	(2,566,258)	(284,840)	
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-	-	
RC-25 OPEB/Medicare Reimbursement	(271,800)	(319,300)	(334,500)	(337,671)	-	(337,671)	(344,320)	-	(337,671)	(344,320)	6,649	
RC-26 Early Learning Program	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(275,921)	-	(275,921)	(275,921)	-	
GRAND TOTAL REVENUE	(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)	-	(4,606,806)	(3,766,696)	-	(3,796,470)	(3,766,695)	-	(840,111)

NET BUDGET (Appropriation)	93,155,806	95,145,546	97,785,890	100,118,409	(0)	100,118,409	86,152,954	11,546,980	(539,018)	99,591,025	771.56	527,384
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1038	RESPONSIBILITY CENTER SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1038
1039	RC - #	RC NAME	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1039
1040	RC-1	DHS	12,016,483	12,627,891	12,881,729	13,507,839	(107,324)	13,400,515	11,642,973	1,672,666	84,877	13,309,785		90,730	1040
1041	RC-2	FITSCH ACADEMY	-	-	446,085	449,914	37,709	487,623	421,913	56,697	9,013	478,610		9,013	1041
1042	RC-3	MMS	10,149,937	10,183,813	10,231,978	10,649,029	(222,485)	10,426,544	8,956,096	1,386,501	83,947	10,352,038		74,506	1042
1043	RC-5	Hindley	3,295,805	3,405,446	3,604,442	3,710,146	(51,867)	3,658,279	3,167,577	465,109	25,594	3,633,635		24,644	1043
1044	RC-7	Holmes	3,070,566	3,102,368	3,228,891	3,422,689	34,879	3,457,568	3,019,059	407,437	31,073	3,427,545		30,023	1044
1045	RC-8	Ox Ridge	3,246,257	3,389,782	3,436,506	3,637,398	(57,933)	3,579,465	3,105,454	465,976	8,035	3,572,430		7,035	1045
1046	RC-9	Royle	2,914,491	2,951,676	3,041,202	3,274,195	(97,545)	3,176,650	2,753,445	395,992	27,213	3,151,787		24,863	1046
1047	RC-10	Tokeneke	3,170,787	3,255,211	3,415,221	3,546,232	(157,614)	3,388,619	2,901,572	455,534	31,513	3,357,806		30,813	1047
1048	RC-11	Ath. Health & P.E.	1,734,017	1,807,591	1,774,324	1,856,715	8,326	1,865,041	1,461,644	183,809	219,588	1,679,755		185,286	1048
1049	RC 12	Maintenance	3,909,459	4,020,934	3,941,360	3,453,913	46,593	3,500,494	3,021,461	330,240	148,793	3,423,372		77,122	1049
1050	RC-13	Music	243,807	261,709	269,094	276,778	(1,076)	275,702	247,778	16,010	11,914	263,788		11,914	1050
1051	RC-14	Art	108,271	112,822	109,228	113,002	(4,250)	108,752	96,237	1,443	11,072	97,680		11,072	1051
1052	RC-15	Tech Plan	2,989,758	3,268,252	3,112,152	3,002,860	161,424	3,164,285	3,053,295	104,837	6,153	3,368,640		(204,355)	1052
1053	RC-16	Admin	915,445	876,863	694,950	838,055	213,452	1,051,508	784,497	214,314	52,697	1,000,526		50,981	1053
1054	RC-17	Health	825,455	792,521	854,727	848,236	17,329	865,565	808,328	41,937	15,300	850,265		15,300	1054
1055	RC-18	Personnel	1,226,554	940,564	1,227,494	1,003,523	255,292	1,258,815	892,172	24,516	342,128	939,188		319,628	1055
1056	RC-19	Curriculum	2,426,050	2,418,322	2,369,939	2,406,236	(60,857)	2,345,378	1,894,851	382,953	67,574	2,455,465		(110,087)	1056
1057	RC-20	Finance	575,232	586,022	589,547	594,241	(4,213)	590,028	566,409	22,346	1,273	588,755		1,273	1057
1058	RC-21	Library/Media	155,497	173,267	182,616	183,345	2,613	185,958	149,627	13,423	22,907	163,051		22,907	1058
1059	RC-22	Tech Ed.	44,779	47,799	40,358	49,977	-	49,977	39,790	2,501	7,687	42,290		7,687	1059
1060	RC-23	Cont. Ed	601,677	556,671	501,198	564,529	(5,065)	559,464	501,845	1,995	55,624	503,840		55,624	1060
1061	RC-24	SPED	24,640,511	26,011,682	26,642,764	26,029,954	156,744	26,186,709	21,529,445	3,686,842	969,290	25,885,372		301,337	1061
1062	RC-25	Fixed Expenses	18,058,168	17,810,946	18,888,707	19,725,832	(91,777)	19,634,055	17,591,817	1,058,342	983,896	19,344,168		289,888	1062
1063	RC-26	Early Learning Program	1,377,684	1,399,829	1,502,985	1,580,575	(72,355)	1,508,220	1,312,370	155,558	40,291	1,467,929		40,291	1063
1064	TOTAL ACTUAL		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	89,919,650	11,546,980	3,257,452	103,357,720	-	1,367,495	1064
1065	PERSONNEL SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1065
1066	RC		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1066
1067	RC-1	Darien High School	11,761,381	12,378,407	12,608,428	13,248,657	(104,480)	13,144,177	11,442,181	1,657,281	44,714	13,092,294	147.27	51,883	1067
1068	RC-2	Fitch Academy			360,675	350,233	40,209	390,442	341,789	44,534	4,118	386,324	4.60	4,118	1068
1069	RC-3	Middlesex Middle School	10,059,590	10,093,325	10,132,028	10,545,752	(216,902)	10,328,850	8,899,962	1,382,472	46,416	10,291,875	116.44	36,975	1069
1070	RC-5	Hindley School	3,234,917	3,345,693	3,546,513	3,647,155	(49,542)	3,597,613	3,122,927	462,792	11,894	3,586,669	43.04	10,944	1070
1071	RC-7	Holmes School	3,007,324	3,032,547	3,159,280	3,358,143	34,453	3,392,596	2,957,109	407,031	28,457	3,365,190	43.20	27,407	1071
1072	RC-8	Ox Ridge School	3,187,483	3,337,821	3,384,522	3,584,922	(58,175)	3,526,747	3,058,671	465,289	2,787	3,524,960	41.88	1,787	1072
1073	RC-9	Royle School	2,863,596	2,902,904	2,995,571	3,223,449	(97,963)	3,125,486	2,718,590	394,896	12,000	3,113,836	38.76	11,650	1073
1074	RC-10	Tokeneke School	3,111,491	3,204,562	3,363,687	3,488,143	(157,839)	3,330,305	2,866,701	454,762	8,842	3,322,162	40.97	8,142	1074
1075	RC-11	Physical Education	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	985,210	52,402	58,347	1,037,612	5.00	58,347	1075
1076	RC 12	Maintenance	1,619,271	1,673,810	1,688,088	1,643,153	86,383	1,729,536	1,633,701	56,981	38,854	1,721,570	16.00	7,966	1076
1077	RC-13	Music	175,355	182,339	193,213	193,743	(1,488)	192,255	183,366	8,080	809	191,446	1.20	809	1077
1078	RC-14	Art	-	-	-	-	-	-	-	-	-	-	-	-	1078
1079	RC-15	Technology	900,747	1,040,728	988,196	1,086,777	33,660	1,120,438	1,076,218	43,334	885	1,119,552	12.33	885	1079
1080	RC-16	Administration	405,698	412,412	273,393	416,212	44,123	460,335	422,905	17,430	20,000	460,335	2.60	0	1080
1081	RC-17	Health	777,116	741,756	807,567	798,662	3,023	801,685	755,585	33,638	12,461	789,224	10.50	12,461	1081
1082	RC-18	Personnel	1,165,930	813,145	1,130,714	900,092	266,392	1,166,484	828,383	24,298	313,802	875,182	2.84	291,302	1082
1083	RC-19	Curriculum	1,729,766	1,770,926	1,906,198	1,970,141	(71,895)	1,898,245	1,601,688	294,977	1,580	1,896,665	17.50	1,580	1083
1084	RC-20	Finance	525,277	552,557	552,407	553,718	(2,791)	550,927	528,713	21,896	318	550,609	5.50	318	1084
1085	RC-21	Library/Media	2,617	2,512	-	-	2,613	2,613	2,488	124	-	2,613	-	-	1085
1086	RC-23	Continuing Education	39,136	49,412	55,539	49,229	-	49,229	47,170	1,995	64	49,166	0.40	64	1086
1087	RC-24	Special Education	15,174,553	15,850,962	15,716,462	15,763,059	24,842	15,787,900	13,700,288	1,772,375	315,237	15,609,270	194.73	178,631	1087
1088	RC-26	Early Learning Program	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	1,302,472	155,558	31,459	1,458,030	26.80	31,459	1088
1089	TOTAL PERSONNEL		62,112,197	63,777,857	65,418,666	67,469,883	(288,572)	67,181,311	58,476,118	7,752,147	953,045	66,444,583	771.56	736,728	1089

1090	OPERATING SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1090
1091	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1091
1092	RC-1	Darien High School	242,100	249,484	251,307	259,183	(2,844)	256,339	200,791	15,384	40,163	217,491	-	38,847	1092
1093	RC-2	Fitch Academy			85,410	99,681	(2,500)	97,181	80,123	12,163	4,895	92,286		4,895	1093
1094	RC-3	Middlesex Middle School	89,688	89,497	85,575	103,277	(5,583)	97,694	56,133	4,030	37,531	60,163	-	37,531	1094
1095	RC-5	Hindley School	60,888	58,733	57,929	60,991	(325)	60,666	44,650	2,316	13,700	46,966	-	13,700	1095
1096	RC-7	Holmes School	62,341	68,820	68,610	62,546	460	63,006	59,983	406	2,617	60,389	-	2,617	1096
1097	RC-8	Ox Ridge School	57,852	51,072	51,087	50,476	259	50,735	44,800	687	5,248	45,487	-	5,248	1097
1098	RC-9	Royle School	50,047	47,826	42,292	48,746	418	49,164	34,855	1,096	13,213	35,951	-	13,213	1098
1099	RC-10	Tokeneke School	58,414	49,982	50,605	56,089	266	56,355	32,912	772	22,671	33,684	-	22,671	1099
1100	RC-11	Physical Education	722,366	786,756	700,466	763,816	270	764,086	471,439	131,407	161,240	637,148	-	126,938	1100
1101	RC 12	Maintenance	2,060,239	2,189,650	2,088,684	1,745,910	(29,800)	1,716,110	1,332,964	273,259	109,887	1,647,006	-	69,104	1101
1102	RC-13	Music	56,263	67,821	61,844	72,712	412	73,124	54,472	7,930	10,722	62,402	-	10,722	1102
1103	RC-14	Art	99,885	102,889	103,105	106,870	(4,250)	102,620	90,178	1,443	10,998	91,622	-	10,998	1103
1104	RC-15	Technology Plan	1,335,257	1,472,206	1,392,462	1,413,058	74,731	1,487,789	1,436,233	46,298	5,258	1,487,789	-	0	1104
1105	RC-16	Administration	509,747	464,451	421,557	421,843	169,329	591,173	361,592	196,884	32,697	540,191	-	50,981	1105
1106	RC-17	Health	48,339	50,766	47,160	49,574	14,306	63,880	52,742	8,299	2,839	61,042	-	2,839	1106
1107	RC-18	Personnel	60,624	127,419	96,780	103,431	(11,100)	92,331	63,788	218	28,325	64,006	-	28,325	1107
1108	RC-19	Curriculum	696,284	647,396	463,741	436,095	11,038	447,133	293,163	87,976	65,994	558,800	-	(111,667)	1108
1109	RC-20	Finance	49,955	33,465	37,140	40,523	(1,422)	39,101	37,696	450	955	38,146	-	955	1109
1110	RC-21	Library/Media	144,872	167,242	176,423	182,345	-	182,345	146,729	13,299	22,318	160,027	-	22,318	1110
1111	RC-22	Technology Education	34,324	40,552	35,922	41,163	-	41,163	31,102	2,501	7,561	33,602	-	7,561	1111
1112	RC-23	Continuing Education	562,540	507,259	445,659	515,300	(5,065)	510,235	454,675	-	55,560	454,675	-	55,560	1112
1113	RC-24	Special Education	9,423,067	10,120,785	10,895,983	10,236,895	140,654	10,377,549	7,808,619	1,913,743	654,054	10,254,842	-	122,706	1113
1114	RC-26	Early Learning Program	14,416	21,218	18,225	17,500	-	17,500	8,668	-	8,832	8,668	-	8,832	1114
1115	TOTAL OPERATING		16,439,509	17,415,291	17,677,966	16,888,025	349,254	17,237,279	13,198,307	2,720,561	1,317,277	16,692,384	-	544,895	1115
1116	EQUIPMENT SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1116
1117	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1117
1118	RC-1	Darien High School	13,002	-	21,994	-	-	-	-	-	-	-	-	-	1118
1119	RC-3	Middlesex Middle School	659	990	14,374	-	-	-	-	-	-	-	-	-	1119
1120	RC-5	Hindley School	-	1,020	-	2,000	(2,000)	-	-	-	-	-	-	-	1120
1121	RC-7	Holmes School	901	1,001	1,000	2,000	(34)	1,966	1,966	-	-	1,966	-	-	1121
1122	RC-8	Ox Ridge School	922	889	898	2,000	(17)	1,983	1,983	-	-	1,983	-	-	1122
1123	RC-9	Royle School	848	946	3,339	2,000	-	2,000	-	-	2,000	2,000	-	-	1123
1124	RC-10	Tokeneke School	-	666	929	2,000	(41)	1,959	1,959	-	-	1,959	-	-	1124
1125	RC-11	Physical Education	3,969	6,168	1,642	6,000	(1,004)	4,996	4,995	-	1	4,995	-	1	1125
1126	RC 12	Maintenance	229,950	157,474	164,589	64,850	(9,990)	54,848	54,796	-	52	54,796	-	52	1126
1127	RC-13	Music	12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	9,940	-	383	1127
1128	RC-14	Art	8,386	9,932	6,122	6,132	-	6,132	6,059	-	73	6,059	-	73	1128
1129	RC-15	Technology Plan	753,754	755,318	731,494	503,025	53,033	556,058	540,844	15,205	10	761,299	-	(205,240)	1129
1130	RC-16	Administration	-	-	-	-	-	-	-	-	-	-	-	-	1130
1131	RC-17	Health	-	-	-	-	-	-	-	-	-	-	-	-	1131
1132	RC-19	Curriculum	-	-	-	-	-	-	-	-	-	-	-	-	1132
1133	RC-20	Finance	-	-	-	-	-	-	-	-	-	-	-	-	1133
1134	RC-21	Library/Media	8,008	3,513	6,193	1,000	-	1,000	410	-	590	410	-	590	1134
1135	RC-22	Technology Education	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,688	-	126	1135
1136	RC-23	Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-	1136
1137	RC-24	Special Education	42,891	39,934	30,318	30,000	(8,752)	21,260	20,537	724	(0)	21,260	-	(0)	1137
1138	RC-26	Early Learning Program	-	2,191	792	1,332	(101)	1,231	1,231	-	-	1,231	-	-	1138
1139						ORIG	TRFRS	REV.	YTD	ENCUM.	Rev. Expected	FORE-	CURR	YR. END	1139
1140						APPRO	ADJ.	BUD.	EXP	REQUES.		CAST	STF	EST.	1140
1141	TOTAL EQUIPMENT		1,085,934	998,839	1,002,157	641,476	31,095	672,571	653,407	15,929	3,235	876,586	-	(204,015)	1141
1142															1142
1143															1143
1144	RC-25 FIXED EXPENSES		18,058,168	17,810,946	18,888,707	19,725,832	(91,777)	19,634,055	17,591,817	1,058,342	983,896	19,344,168	-	289,888	1144
1145	Budget Total		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	89,919,650	11,546,980	3,257,452	103,357,720	-	1,367,495	1145
1146	Total Revenue		(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)	-	(4,606,806)	(3,766,696)	-	(3,796,470)	(3,766,695)	-	(840,111)	1146
1147	Net Budget		93,155,806	94,879,925	97,785,890	100,118,409	(0)	100,118,409	86,152,954	11,546,980	(539,018)	99,591,025	-	527,384	1147

Darien Public Schools
Various Operating Account Savings
May Financial Report

IMPROVEMENT OF SITES	\$ 11
OTHER STUDENT ACTIVITIES	\$ 34
CONSUMABLES	\$ 54
LEASE PURCHASE MUSIC EQ.	\$ 64
MUSIC TEACHING SUPPLIES	\$ 70
PIANO MOVING	\$ 70
AUDIOMETER REPAIRS	\$ 120
LEASES PROPERTY	\$ 123
MAILING EXPENSES	\$ 124
CURRICULUM RESEARCH & DEV.	\$ 143
TEMP HOURLY (ACCOMPANIST)	\$ 153
INTRAMURALS-MIDDLESEX	\$ 162
AUDITING SERVICES	\$ 184
GUIDANCE MATERIALS	\$ 214
REPAIRS AND SERVICE CONTRACT	\$ 218
PROFESSIONAL MEETINGS	\$ 405
MICROSCOPE REPAIRS	\$ 471
HEALTH LOCAL TRAVEL	\$ 500
TESTING	\$ 500
STANDARDIZED TESTING	\$ 586
PHYS EDUCATION REPAIRS/SAFETY	\$ 600
TECH ED EQUIPMENT REPAIRS	\$ 678
BOARD OF EDUCATION DUES	\$ 850
ATHLETIC TRAINING SUPPLIES	\$ 1,124
OTHER LIBRARY EXPENSES	\$ 1,243
HEALTH SUPPLIES	\$ 1,401
TUNING OF PIANOS	\$ 1,492
ONLINE SUBSCRIPTIONS	\$ 1,574
PHYS EDUCATION TEACHING SUPPLIES	\$ 1,625
HEALTHY LIVING TEACHING SUPP.	\$ 1,700
AUDIO VISUAL CONSUMABLES	\$ 1,970
MEDIA CONSUMABLES	\$ 2,179
ESL RESOURCES	\$ 2,628
PROF. LIBRARY PURCHASE	\$ 2,633
HANDBOOK PRINTING	\$ 3,753
CLASSROOMS/CORRIDORS/AUDITORIUM	\$ 3,958
INTERSCHOLASTICS	\$ 4,695
OFFICE SUPPLIES	\$ 4,801
SCHOOL DISTRICT MEMBERSHIPS	\$ 4,803
ADULT ED. CONTRACTED SERVICES	\$ 5,000
COMPUTER SUPPLIES/SOFTWARE	\$ 5,240
TECH ED TEACHING SUPPLIES	\$ 5,329
FIELD TRIPS	\$ 5,679
STAFF DEVELOPMENT PROGRAM	\$ 5,732
GRADUATION EXPENSES	\$ 6,043
CONSULTANT SERVICES	\$ 6,136
DUES AND MEMBERSHIPS	\$ 7,811
PERIODICALS	\$ 8,547
MISC. OFFICE SUPPLIES	\$ 8,578
ART TEACHING SUPPLIES	\$ 8,734
CLASSROOM REFERENCE	\$ 9,402
CATALOG/HANDBOOK PRINTING	\$ 9,647
ACCESSIONS	\$ 9,741
POLICE & FIRE	\$ 10,117
TEXTBOOKS-REPLACEMENTS	\$ 11,248
RESOURCE MATERIALS	\$ 11,961
LOCAL TRAVEL	\$ 12,745
PROFESSIONAL DEVELOPMENT	\$ 16,018
GENERAL TEACHING SUPPLIES	\$ 17,820
RECRUITMENT	\$ 21,350

SCIENCE TEACHING SUPPLIES	\$ 21,693
TEXTBOOKS-CONSUMABLES	\$ 21,903
TEXTBOOKS-NEW	\$ 38,530
SUMMER SCHOOL TEACHING SUPP.	\$ 42,678
Total	\$ 375,593

Darien Public Schools
Forecast by Month
FY 20

	Budget	September	October	November	December	January	February	March	April	May
Salaries	\$ 67,469,883	\$ 67,043,504	\$ 67,035,847	\$ 66,948,221	\$ 66,924,059	\$ 66,872,562	\$ 66,846,984	\$ 66,437,006	\$ 66,421,834	\$ 66,444,583
Operating	\$ 16,888,025	\$ 17,067,891	\$ 16,887,557	\$ 17,049,485	\$ 17,049,485	\$ 17,090,959	\$ 17,064,151	\$ 16,710,786	\$ 16,615,568	\$ 16,692,384
Fixed	\$ 19,725,832	\$ 19,610,870	\$ 19,598,854	\$ 19,602,787	\$ 19,602,239	\$ 19,564,115	\$ 19,539,840	\$ 19,290,883	\$ 19,253,630	\$ 19,344,168
Equipment	\$ 641,476	\$ 641,476	\$ 641,476	\$ 641,475	\$ 641,476	\$ 641,476	\$ 641,476	\$ 646,354	\$ 654,118	\$ 876,586
Revenue	\$ (4,606,806)	\$ (4,608,127)	\$ (4,433,978)	\$ (4,433,978)	\$ (4,434,519)	\$ (4,402,569)	\$ (4,377,108)	\$ (3,846,634)	\$ (3,749,838)	\$ (3,766,695)
Total	\$ 100,118,409	\$ 99,755,614	\$ 99,729,758	\$ 99,807,991	\$ 99,782,740	\$ 99,766,544	\$ 99,715,343	\$ 99,238,396	\$ 99,195,312	\$ 99,591,026
Forecasted Balance		\$ 362,795 0.36%	\$ 388,651 0.39%	\$ 310,418 0.31%	\$ 335,669 0.34%	\$ 351,865 0.35%	\$ 403,066 0.40%	\$ 880,013 0.88%	\$ 923,097 0.93%	\$ 527,384 0.53%
General Education RC's		\$ 564,467	\$ 399,543	\$ 459,221	\$ 490,680	\$ 544,790	\$ 579,906	\$ 786,903	\$ 930,984	\$ 517,269
Special Education RC's		\$ (201,672)	\$ (10,891)	\$ (148,802)	\$ (155,011)	\$ (192,923)	\$ (176,840)	\$ 93,110	\$ (7,887)	\$ 10,115

Monthly Financial Report
Through May 2020
Darien Board of Education

Highlights of Monthly Financial Report Through May 2020

The financial report currently shows a year-end positive forecast of **\$527,384 or 0.53%**

The General Education RC's forecast a current surplus of \$517,269

Special Education RC's (24 & 26) forecast a current surplus of \$10,115.

Monthly Financial Report – May 2020

Salaries: The positive variance within salaries is largely attributed to the following

Salary Savings: \$203,163

Substitutes: \$162,457

Budget Control: \$263,360

Student Interns: \$10,200

Athletics: \$58,347

Overtime: \$7,338

Homebound Tutoring/Speech: \$31,863

Total Salary Forecast: \$736,728

Monthly Financial Report – May 2020

Operating: The positive variance within operating is largely attributed to the following

Various Operating Accounts: \$375,593	
Facilities Services: \$69,104	
Officials: \$48,349	
Transportation: \$140,495	
Legal Fees: \$30,000	
Pre-Purchased Textbooks & Uniforms: \$(210,500)	
Special Education Consulting Services: \$39,240	
Tuition Public/Non Public Schools: \$52,614	
Total Operating Forecast: \$544,895	

Monthly Financial Report – May 2020

Fixed: The positive variance within fixed is largely attributed to the following

Regular Transportation: \$24,443

Insurance: \$170,265

Payroll Taxes: \$(11,941)

Workers Compensation: \$1,109

Utilities: \$106,007

Total Fixed Forecast: \$289,883

Monthly Financial Report – May 2020

Equipment: The positive variance within Equipment is largely attributed to the following

Pre-Purchase of iPads and Routers: \$(205,250)

Various RC Equipment Savings: \$1,236

Total Equipment Forecast: \$(204,015)

Monthly Financial Report – May 2020

Revenue: The negative variance within revenue is largely attributed to the following

Excess Cost: \$(284,820)

Field and Building Rentals: \$(87,115)

Summer School: \$(428,132)

ELP Tuition: \$(46,673)

Medicaid Reimbursement: \$6,649

Total Revenue Forecast: \$(840,111)

Superintendent Approved Transfer*

Account	Broad Category	To	From	Reason
Technology Equipment	Equipment	\$12,650		Network memory upgrade due to remote learning
Wide Area Network	Other Purchased Services		\$2,500	Network memory upgrade due to remote learning
Staff Development	Other Purchased Services		\$7,100	Network memory upgrade due to remote learning
Consultant Services	Other Professional Technical Services		\$3,050	Network memory upgrade due to remote learning
Total				

These transfers were approved based on the authority the BOE provided the Superintendent at the March 24th virtual BOE meeting

Proposed 2021-2022 Darien School District Calendar (revised)

July					
		1	2		
5	6	7	8	9	
12	13	14	15	16	
19	20	21	22	23	
26	27	28	29	30	

August (2)					
2	3	4	5	6	
9	10	11	12	13	
16	17	18	19	20	
23	24	25*	26*	27	
30	31				

September (19)					
		1	2	3	
6	7	8	9	10	
13	14	15	16	17	
20	21	22	23	24^	
27	28	29	30		

October (21)					
				1	
4	5	6	7	8	
11	12	13	14	15	
18	19	20	21	22^	
25	26	27	28	29	

23-24 New Staff Orientation
25-26 Professional Development
27 Teacher Work Day
30 Students Return

6 Labor Day
7 Rosh Hashanah
16 Yom Kippur
24 Professional Learning Communities – High School

22 Professional Learning Communities – High School

November (19)					
1	2*	3	4	5	
8	9	10	11	12	
15	16	17	18	19^	
22	23	24	25	26	
29	30				

2 Professional Development
19 Professional Learning Communities – High School
24 Early Dismissal
25-26 Thanksgiving Recess

December (17)					
		1	2	3	
6	7	8	9	10^	
13	14	15	16	17	
20	21	22	23	24	
27	28	29	30	31	

10 Professional Learning Communities – High School
23 Early Dismissal
24-31 Holiday Recess

January (19)					
3	4	5	6	7	
10	11	12	13	14*	
17	18	19	20	21	
24	25	26	27	28	
31					

14 Professional Development
17 Martin Luther King Jr. Day

February (15)					
		1	2	3	4
7	8	9	10	11	
14	15	16	17	18*	
21	22	23	24	25	
28					

18 Professional Development
21 Presidents' Day
22-25 February Recess

March (23)					
		1	2	3	4
7	8	9	10	11^	
14	15	16	17	18	
21	22	23	24	25	
28	29	30	31		

11 Professional Learning Communities – High School

April (16)					
				1	
4	5	6	7	8	
11	12	13	14	15	
18	19	20	21	22^	
25	26	27	28	29	

11-14 Spring Recess
15 Good Friday
22 Professional Learning Communities – High School

May (21)					
2	3	4	5	6	
9	10	11	12	13	
16	17	18	19	20^	
23	24	25	26	27	
30	31				

20 Professional Learning Communities – High School
30 Memorial Day

June (8)					
		1	2	3	
6	7	8	9	10	
13	14	15	16	17	
20	21	22	23	24	
27	28	29	30		

10 School ends for students
13 Teacher Work Day

Note #1: If schools are closed due to weather, additional days will be added to the end of the school year. Regarding High School graduation, by State law, after April 1st, Boards of Education are permitted to establish a graduation date. Therefore, the Board of Education will make that determination at its first regular April, 2021 meeting.

Code: _ Early Dismissal (11/24, 12/23, 6/10); * Staff Development Days; No School for Students; _ Teacher Work Day;

^Professional Learning Communities for High School Only – (9/24, 10/22, 11/19, 12/10, 3/11, 4/22, 5/20)

Memorandum

To: Alan Addley
CC:
From: Chris Manfredonia
Date: 6/18/20
Re: 2020-21 Athletic Overnight Field Trips

DARIEN ATHLETICS

Enclosed please find the proposed 2020-2021 athletic overnight field trips for consideration. All field trips being presented will follow the guidelines of having the district cover the cost of any associated fees to these events, with families incurring the cost of hotel stay, transportation and meals. Due to the impact of COVID-19, all these events are tentatively scheduled. Additionally, these field trips are contingent upon the Darien School District allowing such trips to occur at such time. It should be noted that the only overnight athletic field trips being presented for consideration are those in which a student or team of students would qualify for, based on performances during the regular season. Any overnight trip that would be considered part of a team's regular season schedule has been postponed for the 2020-21 school year, due to COVID-19.

Please feel free to reach out with any questions or if additional information is needed.

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. **This form MUST be submitted to Central Office for approval before final plans or commitments are begun.** All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

☐ **Special Trips** (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip
Tyson Kaczmarek, Darien High School head boys cross country coach

b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted**, as well as potential conflicts with major school events or standardized testing.

Date: 11/14/2020

Time: 11:00AM

Destination:

Thetford Academy,
Thetford, Vermont

Affected school time: Requesting dismissal at 10:12AM, Friday, Nov 13, in order to view the
course
before dark

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School cross country championships. We must qualify from the Conn state open championships on Nov 6, 2020. The top 6 teams and top 25 individuals qualify for New Englands. At most eight boys will be going to Vermont.

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. The best seven runners and one alternate are eligible to attend.

e. The exact modes and times of travel, as well as the exact housing arrangements.

Depart Friday 10:12AM, Eight boys leave DHS by car with parents after returning appropriate paperwork. Arrive at Thetford Academy, Vermont at 3:00PM to view the course for the next day. At 8:00PM check in to a hotel. Race is Saturday, Nov 14 at 11:00AM. Return to DHS at 7:00PM, Nov 14

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

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f. Detailed daily time schedules of the agenda of activities.

Sat, Nov 14 11:00AM boys championship 5,000 meter race at Thetford Academy

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Estimated hotel cost is \$90.00 per student and will be paid for by the student. This includes hotel security.
Meals will be paid for by the student.
Meet entry fee is \$30 and will be paid for by DHS
Cost of fuel for coach to drive is approximately \$50.00 paid by parents.

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Students pay \$90 for lodging and hotel security and approximately \$40.00 for meals and \$50.00 for fuel for coach to drive.
DHS pays \$30 for meet entry fee

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

none

<input type="checkbox"/>	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
<input type="checkbox"/>	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
<input type="checkbox"/>	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
<input type="checkbox"/>	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

Tyson Kaczmarek 6/16/20

Signature of Trip Organizer

Date

Chris Manfredonia 6/16/20

Signature of Principal

6/16/20

Date

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

<input type="checkbox"/>	Approved	<input type="checkbox"/>	Not approved		
				<i>Signature of Superintendent/Designee</i>	<i>Date</i>

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

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Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. **This form MUST be submitted to Central Office for approval before final plans or commitments are begun.** All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

☐ **Special Trips** (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip

Tyson Kaczmarek, Darien High School head boys indoor track coach

b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted**, as well as potential conflicts with major school events or standardized testing.

Date: 2/27/2021

Time: 10:00AM

Destination: Boston, MA

Affected school time:

no school time affected, depart DHS Friday, Feb. 26 at 2:30PM

Arrive in Needham, Mass and check in to the Sheraton Needham Hotel at

7:00PM

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School indoor track championship. We must qualify from the Conn state open championships on Feb. 20, 2021. The top 6 finishers in each event qualify for New Englands. The meet is held at Reggie Lewis Center, Boston on Saturday, Feb 27, 2021, 10:00AM.

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. Runners qualify from the Conn state open meet on Feb 20, 2021.

e. The exact modes and times of travel, as well as the exact housing arrangements.

2:30PM, Friday, Feb 26: leave DHS by car. Arrive at Sheraton Needham Hotel at 7:00PM
Meet is at 10:00AM, Saturday, Feb 27. Return to DHS at 8:00PM, Feb 29

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

Sat, Feb. 27, 2021, 10:00AM meet begins at Reggie Lewis Center, Boston

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Estimated hotel cost is \$90.00 per student and will be paid for by the student. This includes hotel security. Meals will be paid for by the student.

Meet entry fee is approximately \$20 per individual that qualifies and will be paid for by DHS

Cost of fuel for coach driving approximately \$40.00 paid by parents.

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Students pay \$90 for lodging and hotel security and approximately \$40.00 for meals and \$40.00 for cost of fuel for coach to drive.

DHS pays \$30 for meet entry fee.

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

None

<input type="checkbox"/>	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
<input type="checkbox"/>	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
<input type="checkbox"/>	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
<input type="checkbox"/>	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

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SPECIAL FIELD TRIP REQUEST FORM
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Tyson Kaczmarek		6/16/2020		Chris Manfredonia		6/16/20	
<i>Signature of Trip Organizer</i>		<i>Date</i>		<i>Signature of Principal</i>		<i>Date</i>	
<input type="checkbox"/>	Approved	<input type="checkbox"/>	Not approved				
				<i>Signature of Superintendent/Designee</i>		<i>Date</i>	

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

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Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. **This form MUST be submitted to Central Office for approval before final plans or commitments are begun.** All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

☐ **Special Trips** (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip
Steve Norris, Darien High School head girls indoor track coach

b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted**, as well as potential conflicts with major school events or standardized testing.

Date: 2/27/2021

Time: 10:00AM

Destination: Boston, MA

Affected school time:

no school time affected, depart DHS Friday, Feb 26 at 2:30PM

Arrive in Needham, Mass and check in to the Sheraton Needham Hotel at

7:00PM

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School indoor track championship. We must qualify from the Conn state open championships on Feb 20, 2021. At most eight girls would be going to Boston. The meet is held at Reggie Lewis Center, Boston on Saturday, Feb 27, 2021, 10:00AM.

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. Runners qualify from the Conn state open meet on Feb 20, 2021.

e. The exact modes and times of travel, as well as the exact housing arrangements.

2:30PM, Friday, Feb 26: leave DHS in a DHS school van.. Coach Norris has the state of Conn activities endorsement which allows him to drive students to and from school activities. Arrive at Sheraton Needham Hotel at 7:00PM . Meet is at 10:00AM, Saturday, Feb 27. Return to DHS at 8:00PM, Feb 27

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

Sat, Feb 27, 2021, 10:00AM meet begins at Reggie Lewis Center, Boston

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Estimated hotel cost is \$90.00 per student and will be paid for by the student. This includes hotel security. Meals will be paid for by the student.

Meet entry fee is \$30 and will be paid for by DHS

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Students pay \$90 for lodging and hotel security and approx. \$40.00 for meals.

DHS pays \$30 for meet entry fee.

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

None

<input type="checkbox"/>	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
<input type="checkbox"/>	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
<input type="checkbox"/>	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
<input type="checkbox"/>	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

Stephen C. Norris		6/17/2020		Chris Manfredonia		6/17/20	
<i>Signature of Trip Organizer</i>		<i>Date</i>		<i>Signature of Principal</i>		<i>Date</i>	
<input type="checkbox"/>	Approved	<input type="checkbox"/>	Not approved				
				<i>Signature of Superintendent/Designee</i>		<i>Date</i>	

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

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Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. **This form MUST be submitted to Central Office for approval before final plans or commitments are begun.** All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

☐ **Special Trips** (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip
Steve Norris, Darien High School head girls cross country coach

b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted**, as well as potential conflicts with major school events or standardized testing.

Date: 11/14/2020

Time: 11:00AM

Destination:

Thetford Academy,
Thetford, Vermont

Affected school time: Requesting dismissal at 10:12AM, Friday, Nov 13 in order to view the
course
before dark

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

This is the New England High School cross country championships. We must qualify from the Conn state open championships on Nov. 6, 2020. At most eight girls will be going to Vermont.

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

No pre meet activities. The best seven runners and one alternate are eligible to attend.

e. The exact modes and times of travel, as well as the exact housing arrangements.

Depart Friday 10:12AM, Eight girls leave DHS in a DHS school van driven by Coach Norris. Coach Norris has the State of Conn driver's license activity endorsement which allows him to drive students to and from school activities. Arrive at Thetford Academy, Vermont at 3:00PM to view the course for the next day. At 8:00PM check in to a hotel. Race is Saturday, Nov 14 at 11:00AM. Return to DHS at 7:00PM, Nov 14.

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
 (Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

Sat., Nov 14 11:00AM girls championship 5,000 meter race at Thetford Academy

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Estimated hotel cost is \$90.00 per student and will be paid for by the student. This includes hotel security.
 Meals and travel will be paid for by the student.
 Meet entry fee is \$30 and will be paid for by DHS

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Students pay \$90 for lodging and hotel security and approx. \$40.00 for meals
 Students pay for \$275.00 transportation.
 DHS pays \$30 for meet entry fee.

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

None

<input type="checkbox"/>	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
<input type="checkbox"/>	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
<input type="checkbox"/>	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
<input type="checkbox"/>	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

Stephen C. Norris 6/17/20

Signature of Trip Organizer

Date

Chris Manfredonia 6/17/20

Signature of Principal

Date

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

<input type="checkbox"/>	Approved	<input type="checkbox"/>	Not approved		
				<i>Signature of Superintendent/Designee</i>	<i>Date</i>



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

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Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. **This form MUST be submitted to Central Office for approval before final plans or commitments are begun.** All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

- a. Names of the Darien Public School staff initiating the proposal and responsible for the trip

Warren Costikyan- Head Sailing Coach

- b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted,** as well as potential conflicts with major school events or standardized testing.

Date:	May 22-23	Time:	two overnights	Destination:	Coral Gables, FL
Affected school time:		depending on flight- possibly part of school day May 21, 2021			

- c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

Interscholastic Sailing Association Team Race Championship

- d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

If team members qualify, approximately 4-6 sailors will be participating in the ISSA Team Race Championship for the Toby Baker Trophy at Ranson Everglades School, Coral Gables, FL. Only sailors who qualify would be eligible to attend.

- e. The exact modes and times of travel, as well as the exact housing arrangements.

Team members who qualify (4-6) would fly to Coral Gables a day before the event. Event date, although not set as of yet, will likely take place on Saturday May 22nd. Parents would drive students to airport using approved documentation. Any student who qualifies for this event will be asked to also have a parent attend with them. Rental cars will be used to transport students from hotel to event location. All students & chaperones will stay at a local hotel.



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

Team will participate in ISSA Team Race Championship for the Toby Baker Trophy May 22-23 at the Ranson Everglades School, Coral Gables, FL, if team members qualify. Due to timing and location of event, team will spend two nights overnight in a hotel.

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Hotel Room accommodations (est.) \$170/ room per night. Need one room for coach as well as one room per student & their parent/chaperone. Cost of room and meals will be assumed by families. District will cover the cost of entry to the tournament, approximately \$150. Families will cover the cost of airfare (@ \$250 round trip per person) as well as hotel & meals.

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Athletic Budget & Families of students attending

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

none

	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

Warren Costikyan

6/15/20

Chris Manfredonia

6/15/20

Signature of Trip Organizer

Date

Signature of Principal

Date



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

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	Approved		Not approved		
				Signature of Superintendent/Designee	Date



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1) **F2**

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Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. **This form MUST be submitted to Central Office for approval before final plans or commitments are begun.** All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

- a. Names of the Darien Public School staff initiating the proposal and responsible for the trip

Warren Costikyan- Head Sailing Coach

- b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted,** as well as potential conflicts with major school events or standardized testing.

Date:	late May	Time:	Overnight	Destination:	Newport, RI
Affected school time:	none				

- c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

New England Schools Sailing Assoc.- Team Race Championship for the Presidents Trophy

- d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

Sailors will drive up with chaperone, with proper paperwork, day before the event and check into the hotel. Sailing competition will then take place the next day, with sailors returning home after event concludes.

- e. The exact modes and times of travel, as well as the exact housing arrangements.

Team will depart day before the race for hotel. Students will be driven by parents, using the BOE approved paperwork for transporting students via car. Students will check in at hotel, then depart following day for competition.



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

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f. Detailed daily time schedules of the agenda of activities.

Team will participate in NESSA Team Race Championship in late May to be held in Newport, RI. Due to timing of event, team will spend one night overnight in a hotel.

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Hotel Room accommodations (est.) \$170/ room. Need one room for each coach (2 total), and one room for every two sailors attending. Cost of room and meals will be assumed by families. District will cover the cost of entry to the tournament, approximately \$150.

Estimated number of rooms = 2-4

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Athletic Budget & Families of students attending

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

none

	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

Warren Costikyan

6/15/20

Chris Manfredonia

6/15/20

Signature of Trip Organizer

Date

Signature of Principal

Date



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

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	Approved		Not approved		
				Signature of Superintendent/Designee	Date



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

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Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

- a. Names of the Darien Public School staff initiating the proposal and responsible for the trip

Gregory Lewis- Head Wrestling Coach

- b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted,** as well as potential conflicts with major school events or standardized testing.

Date:	2/20/21	Time:	Overnight	Destination:	HS	Bristol Central
Affected school time:	none					

- c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

State Wrestling Tournament

- d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

Wrestlers will drive up with chaperone, with proper paperwork, wrestle Friday afternoon, then be driven to the hotel to check in. Athletes will bring money for dinner and breakfast. Saturday morning, wrestlers will be driven to tournament by chaperone, and will be driven back to DHS Saturday afternoon by chaperone.

- e. The exact modes and times of travel, as well as the exact housing arrangements.

Friday, 2/20/21: 12pm, chaperone's car to Bristol Central HS
Friday, 2/20: 8pm – chaperone drives to hotel
Saturday, 2/21: 7am – chaperone drives to Bristol Central HS
Saturday, 2/21: 4pm - chaperone drives athletes home



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

Friday, 2/20/21: 3pm – arrive at BCHS to wrestle
Saturday, 2/21/21 : 7am – arrive at BCHS to wrestle

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Hotel Room accommodations (est.) \$170/ room. Need one room for each coach (2 total), and one room for every two wrestlers attending. Cost of room and meals will be assumed by families. District will cover the cost of entry to the tournament, approximately \$150.

Estimated number of rooms = 7-10

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Athletic Budget & Families of students attending

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

none

	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

Greg Lewis

6/15/20

Chris Manfredonia

6/15/20

Signature of Trip Organizer

Date

Signature of Principal

Date



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

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	Approved		Not approved		
				Signature of Superintendent/Designee	Date

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
(Board of Education Policy HJ3.1)

F2

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Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. **This form MUST be submitted to Central Office for approval before final plans or commitments are begun.** All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

xxx
☐

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip

Wick Clothier & Hugh Underhaill DHS Squash Coaches
Chris Manfredonia DHS AD

b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted,** as well as potential conflicts with major school events or standardized testing.

Date: February, exact dates TBD Time: Thursday afternoon from DHS Destination: Hartford or Philadelphia

Affected school time: All Day Friday

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

High School National Championship Squash Tournament

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

Up to 4 teams (up to 36 students) participating; Girls varsity and Girls JV, Boys varsity and Boys JV. This is the final national event for high school competition

e. The exact modes and times of travel, as well as the exact housing arrangements.

Coach bus hired through athletic department will drive us to/from school. We will stay in a hotel (TBD) and the bus will take us to our daily matches

f. Detailed daily time schedules of the agenda of activities.

TBD by U.S. Squash closer to the event. Typically several matches per day from Friday to Sunday for each team. Friday, matches begin. These are bracket matches so there are usually 2-3 matches per day. In between matches, we will travel to next location or eat meals. There are three teams, all with different schedule. Each team will have parent leaders. We eat dinner as a complete team and parents will help oversee players at the hotel each night. Saturday, same as Friday. Sunday finish event return back to DHS.

DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.
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F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

- g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.
 Each player will be responsible for their share of hotel. Each player will be responsible for their own food. Estimated at \$425 per player (\$75 for hotel and \$50 for food per day). Coach bus to be paid by parents (\$4,000 total). DHS Athletics to pay for entry fee into tournament \$2000
- h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.
 Parents/players and school as described above
- i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.
 none

<input type="checkbox"/>	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
<input type="checkbox"/>	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
<input type="checkbox"/>	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
<input type="checkbox"/>	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

Wick clothier/Hugh Underhill	6/17/20	Chris Manfredonia	6/17/20
<i>Signature of Trip Organizer</i>	<i>Date</i>	<i>Signature of Principal</i>	<i>Date</i>

<input type="checkbox"/>	Approved	<input type="checkbox"/>	Not approved	
				<i>Signature of Superintendent/Designee</i>
				<i>Date</i>



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1) **F2**

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Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip

Warren Costikyan- Head Sailing Coach

b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted,** as well as potential conflicts with major school events or standardized testing.

Date:	May 8-10	Time:	two overnights	Destination:	Cleveland, OH
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Affected school time: depending on flight- possibly part of school day May 7, 2021

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

Interscholastic Sailing Association Doublehanded National Championship

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

If team members qualify, approximately 4-6 sailors will be participating in the ISSA National Championship at the Foundry/Cleveland Yacht Club in May. Only sailors who qualify would be eligible to attend.

e. The exact modes and times of travel, as well as the exact housing arrangements.

Team members who qualify (4-6) would fly to Cleveland a day before the event. Event date, although not set as of yet, will likely take place on Saturday May 8th. Parents would drive students to airport using approved documentation. Any student who qualifies for this event will be asked to also have a parent attend with them. Rental cars will be used to transport students from hotel to event location. All students & chaperones will stay at a local hotel.



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

F2

(Board of Education Policy HJ3.1)

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

Team will participate in ISSA Doublehead National Championship for Mallory Trophy weekend of May 8-9, 2021, if team members qualify. Due to timing and location of event, team will spend two nights overnight in a hotel.

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Hotel Room accommodations (est.) \$170/ room per night. Need one room for coach as well as one room per student & their parent/chaperone. Cost of room and meals will be assumed by families. District will cover the cost of entry to the tournament, approximately \$150. Families will cover the cost of airfare (@ \$350 round trip per person) as well as hotel & meals.

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Athletic Budget & Families of students attending

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

none

	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

Warren Costikyan

6/15/20

Chris Manfredonia

6/15/20

Signature of Trip Organizer

Date

Signature of Principal

Date



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

	Approved		Not approved		
				Signature of Superintendent/Designee	Date



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1) **F2**

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

Planning Requirements: Written application must be submitted first to the school Principal, then to the Assistant Superintendent, according to administrative procedures. **This form MUST be submitted to Central Office for approval before final plans or commitments are begun.** All such trips must be approved by the Board of Education. Formal announcement of special trips can be made only after Board approval has been obtained.

Special Trips (beyond 500 mile radius, overnight, or outside Continental U.S.) – The request must be submitted at least 60 days in advance of the departure date and no later than October 15th. It must contain detailed written information about arrangements, which at a minimum, must specify the following:

a. Names of the Darien Public School staff initiating the proposal and responsible for the trip

Warren Costikyan- Head Sailing Coach

b. **Exact dates, times, destination(s) of the trip, and what instructional time will be impacted,** as well as potential conflicts with major school events or standardized testing.

Date:	early May	Time:	Overnight	Destination:	Tabor. Mass
Affected school time:	none				

c. A description of the rationale for the trip, with special emphasis on the educational value of the experience.

New England Schools Sailing Assoc.- Herreshoff Trophy

d. An outline of the pre-trip and post-trip activities, which will be conducted to enhance the value of the trip for students. This must also include a description of which students are eligible for the trip and how students will be selected to participate.

Sailors will drive up with chaperone, with proper paperwork, day before the event and check into the hotel. Sailing competition will then take place the next day, with sailors returning home after event concludes.

e. The exact modes and times of travel, as well as the exact housing arrangements.

Team will depart day before the race for hotel. Students will be driven by parents, using the BOE approved paperwork for transporting students via car. Students will check in at hotel, then depart following day for competition.



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

f. Detailed daily time schedules of the agenda of activities.

Team will participate in NESSA Herreshoff Trophy Championsip in early May to be held in Tabor, Mass. Due to timing of event, team will spend one night overnight in a hotel.

g. Precise overall financial information with a break down by categories of expenses. Include any staffing transportation, accommodations or unique modifications for students with disabilities.

Hotel Room accommodations (est.) \$170/ room. Need one room for each coach (2 total), and one room for every two sailors attending. Cost of room and meals will be assumed by families. District will cover the cost of entry to the tournament, approximately \$150.

Estimated number of rooms = 2-4

h. Precise explanation of the sources of funding as it will be apportioned to the students, district funds, grants, fund raising, etc.

Athletic Budget & Families of students attending

i. Precise explanation of any related cost for the Darien Public Schools, including teacher substitutes, teacher release time, special education supports, follow-up tutoring, special materials, or any other items or services.

none

	Organizers must be aware that school budget development occurs a year in advance, so requests for funding must be made during budget development in the fall preceding the school year in which the event is to occur.
	The submission of a trip request, does <u>not</u> , in-and-of-itself, constitute any explicit or implied approval.
	No trip is considered authorized until formally approved in writing in accordance with the aforementioned procedures.
	<i>The field trip organizer <u>must</u> notify the school nurse of the field trip date, destination, and a list of the students participating in the trip.</i>

Warren Costikyan

6/15/20

Chris Manfredonia

6/15/20

Signature of Trip Organizer

Date

Signature of Principal

Date



DARIEN PUBLIC SCHOOLS
SPECIAL FIELD TRIP REQUEST FORM
Trips Beyond 500 Miles, or Outside the U.S.

(Board of Education Policy HJ3.1)

F2

Note: This is a Type-On form. Click in information cells and type or print and fill in with pen.

	Approved		Not approved		
				Signature of Superintendent/Designee	Date

PERSONNEL ACTION REPORT

June 23, 2020

Item	Name	Action	Replacing/Location/Position	Effective Date		Tenure Area	Certification Class/Step
				From	To		
Appointments							
1	To Be Named	Appointment	G Mullin/MMS/Assistant Principal	NA	NA	Teacher	Intermediate Adminsitrator
2	To Be Named	Appointment	R Sadlon/District/Director of Music	8/24/2020	6/30/2022	Teacher	Intermediate Administrator
3	Jenna Kluft	Appointment	B Shapiro/DHS/School Psychologist	8/24/2020	6/30/2024	Teacher	School Psychologist PhD Step 5
Resignations and Retirements (Informational Only)							
4	Lynn Sellon	Resignation	MMS/Psychologist		6/30/2020		
5	Mary Ellen Chiappetta	Retirement	Royle/Special Education Paraprofessional		6/30/2020		