

Board of Education  
Darien, Connecticut

**TUESDAY, MAY 26, 2020**

**REGULAR MEETING OF THE BOARD OF EDUCATION**

**PLACE:**  
**DARIEN PUBLIC SCHOOLS'**  
**ADMINISTRATIVE OFFICES**  
**MEETING ROOM**  
**7:30 P.M.**

**TENTATIVE AGENDA**

- |   |                                      |           |
|---|--------------------------------------|-----------|
| 1. Call to Order.....   | Mrs. Tara Ochman                     | 7:30 p.m. |
| 2. Chairperson's Report.....  | Mrs. Tara Ochman                     |           |
| 3. Public Comment*.....   | Mrs. Tara Ochman                     |           |
| 4. Superintendent's Report.....   | Dr. Alan Addley                      |           |
| 5. Approval of Minutes.....   | Board of Education                   |           |
| 6. Board Committee Reports.....   | Mrs. Tara Ochman                     |           |
| 7. Presentations/Discussions  |                                      |           |
| a. Superintendent's Entry Plan.....   | Dr. Alan Addley                      |           |
| b. Update on Enrollment,.....<br>for the 2020-2021 School Year  | Mr. Richard Rudl                     |           |
| c. Discussion on April 2019-2020..<br>Financial Report and Possible<br>Action on Proposed Budget<br>Transfers                           | Mr. Richard Rudl                     |           |
| d. Further Discussion on the.....<br>Revision of the FY2020-2021<br>Budget to meet the Reduction<br>Approved by the Board of<br>Finance | Dr. Alan Addley/<br>Mr. Richard Rudl |           |

\* MEMBERS OF THE PUBLIC WISHING TO COMMENT ON THE AGENDA ITEMS MAY EMAIL [publiccomment@darienps.org](mailto:publiccomment@darienps.org)  
BY 3:00 P.M. ON TUESDAY, MAY 26.

**REGULAR MEETING OF THE BOARD OF EDUCATION  
TUESDAY, MAY 26, 2020**

- 8. Action Items
  - a. Personnel Items..... Ms. Marjorie Cion
    - i. Appointments
    - ii. Resignations/Retirement
- 9. Public Comment\*..... Mrs. Tara Ochman
- 10. Adjournment..... Mrs. Tara Ochman

AA:nv

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BY 3:00 P.M. ON TUESDAY, MAY 26.**

**APPROVED**  
**REGULAR MEETING OF THE BOARD OF EDUCATION**  
**Wednesday, April 29, 2020**

**PLACE:**  
**DARIEN PUBLIC SCHOOLS**  
**ADMINISTRATIVE OFFICES**  
**VIA TELECONFERENCE**  
**7:30 P.M.**

**BOARD MEMBERS PRESENT VIA TELECONFERENCE:**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X	X	X	X	X	X	X	X	X
Absent									

**ADMINISTRATION PRESENT VIA TELECONFERENCE:**

Dr. Addley, Mr. Tranberg, Ms. Klein, Ms. Cion, Mr. Rudl, Mr. Lynch, Ms. Scalise, Ms. Giannattasio and Ms. Somers

**AUDIENCE:** Meeting held via Teleconference

1. Call to Order

Mrs. Tara B. Ochman, Chair,  
at 7:32 p.m. (0:00)

**PRESENTATIONS AND DISCUSSIONS**

2. Chairperson's Report

Mrs. Ochman, Chair  
at 7:32 p.m. (0:00)

3. Public Comment

Mrs. Ochman, Chair  
at 7:33 (0:01)

Distribution in email to the BOE

4. Superintendent's Report

Dr. Alan Addley, Superintendent  
at 7:34 p.m. (0:02)

5. Approval of Minutes

Board of Education  
at 7:38 p.m. (0:06)

**MOTION TO APPROVE THE MINUTES OF THE SPECIAL MEETING OF THE BOARD OF EDUCATION DATED APRIL 14, 2020, REGULAR MEETING OF BOARD OF EDUCATION ON APRIL 14, 2020 AND THE MINUTES OF THE SPECIAL MEETING OF THE BOARD OF EDUCATION DATED APRIL 21, 2020:**

**1<sup>st</sup> MR. MARONEY**

**2<sup>ND</sup> MR. DINEEN**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

**RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)**

**MOTION TO AMEND THE AGENDA TO ADD ITEM 7 (G) DISCUSS SUBMISSION AND PUBLICATION OF PUBLIC COMMENTS DURING REMOTE MEETINGS; ITEM 7(G) WILL BECOME ITEM 7 (H):**

**1<sup>st</sup> MR. SINI**

**2<sup>ND</sup> MR. BROWN**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

**RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)**

**6. Committee Reports**

Mrs. Ochman  
at 7:40 p.m. (0:08)

**7. Presentations/Discussions:**

**a. COVID-19/eLearning Update**

Dr. Addley  
at 7:40 p.m. (0:08)

**b. Special Education eLearning**

Ms. Shirley Klein  
at 7:57 p.m. (0:25)

**c. Update on Exploratory Model  
at Middlesex Middle School**

Mr. Christopher Tranberg/  
Ms. Shelley Somers  
at 8:24 p.m. (0:54)

**d. Update on Elementary Enrollment  
For the 2020-21 School Year**

Mr. Richard Rudl  
at 8:35 p.m. (1:03)

**e. Discussion and Possible Action on  
Elementary Conference Days for the  
2020-21 School Year**

Mr. Tranberg  
at 8:38 p.m. (1:06)

**MOTION TO APPROVE THE PROPOSED CHANGES TO ELEMENTARY CONFERENCE DAYS FOR THE 2020-21 SCHOOL YEAR AS AMENDED TO INCLUDE MARCH 17-19:**

**1<sup>st</sup> MS. STEIN**

**2<sup>ND</sup> MR. DINEEN**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

**RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)**

f. Update on the FY20 and FY21 Transportation Contracts

Mr. Rudl  
at 8:43 p.m. (1:11)

g. Discussion regarding Public Comment

Mrs. Ochman  
at 8:48 p.m. (1:16)

h. Update on the FY2020-21 Budget Request from the Board of Finance

Dr. Addley/Mr. Rudl  
at 8:56 p.m. (1:24)

8. Action Items

a. Personnel Items

i. Appointments

ii. Resignations/Retirements

Mrs. Marjorie Cion  
at 10:17 p.m. (2:45)

9. Public Comments

Distribution to the BOE via email

Mrs. Ochman, Chair  
at 10:17 p.m. (2:45)

10. Adjournment

Mrs. Ochman, Chair  
At 10:17 p.m. (2:45)

**MOTION TO ADJOURN:**

**1<sup>st</sup> Ms. STEIN**

**2<sup>ND</sup> MR. MARONEY**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

**RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)**

Meeting adjourned at 10:17 p.m. (2:45)

Respectfully Submitted,

Debra Ritchie,  
Secretary

**APPROVED**  
**SPECIAL MEETING OF THE BOARD OF EDUCATION**  
**Monday, May 4, 2020**

**PLACE:**  
**DARIEN PUBLIC SCHOOLS**  
**ADMINISTRATIVE OFFICES**  
**VIA TELECONFERENCE (GOOGLE MEET)**  
**4:30 P.M.**

**BOARD MEMBERS PRESENT:**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X	X	X	X	X	X	X	X*	X
Absent									

\*MR. SINI JOINED AT 4:37 P.M.

**ADMINISTRATION PRESENT:**

Dr. Addley, Ms. Klein, Ms. Cion, Mr. Rudl, Mr. Tranberg

**AUDIENCE: None due to COVID19**

1. Call to Order

Mrs. Tara B. Ochman, Chair,  
at 4:34 p.m. (0:00)

2. Public Comment

Mrs. Ochman  
at 4:34 p.m. (0:00)

Emails sent directly to BOE via public comments email account. Public can access online after each meeting

3. Final Discussion regarding BOF budget modifications

Dr. Alan Addley/  
Mrs. Ochman  
at 4:35 p.m. (0:01)

4. Adjournment

Mrs. Ochman  
at 5:15 p.m. (0:41)

**MOTION TO ADJOURN:**

**1<sup>st</sup> Ms. Stein**

**2<sup>ND</sup> MR. DINEEN**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

**RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)**

Meeting adjourned 5:15 p.m. (0:41)  
Respectfully Submitted,  
Debra Ritchie,  
Secretary

# DARIEN PUBLIC SCHOOLS

Richard Rudl

*Director of Finance and Operations*

35 Leroy Avenue, P.O. Box 1167

Darien, CT 06820-1167

TEL: 203-656-7405 FX: 203-656-3502

**DATE:** May 22, 2020

**TO:** Dr. Alan Addley, Superintendent of Schools

**FROM:** Richard Rudl, Director of Finance & Operations

**SUBJECT:** Enrollment Update

The charts below identify K-12 enrollment as of May 2020.

	Registrations February	Registrations March	Registrations April	Registration May	Budgeted Sections
Hindley	49	52	50	56	4
Holmes	42	46	47	55	4
Ox Ridge	57	57	65	63	4
Royle	42	47	69	52	3
Tokeneke	52	52	60	64	4
Total Kindergarten	242	254	291	290	19

April enrollment figures for Royle had ELP students who are moving to Kindergarten all coded to Royle.

Kindergarten currently is 4 sections under budget.

## **First Grade**

	Actual First Grade Enrollment (May)	Projected First Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	69	66	3	<b>+1</b>
Holmes	77	79	4	0
Ox Ridge	78	76	4	0
Royle	60	61	3	0
Tokeneke	68	67	4	0
Total First Grade	352	349	18	<b>+1</b>

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## Second Grade

	Actual Second Grade Enrollment (May)	Projected First Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	83	84	4	0
Holmes	64	63	3	0
Ox Ridge	65	66	3	0
Royle	51	50	3	0
Tokeneke	68	67	3	0
Total Second Grade	331	330	16	0

## Third Grade

	Actual Third Grade Enrollment (May)	Projected First Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	67	68	3	0
Holmes	77	79	4	0
Ox Ridge	70	70	4	0
Royle	61	61	3	0
Tokeneke	73	68	3	<b>+1</b>
Total Third Grade	348	346	17	<b>+1</b>

## Fourth Grade

	Actual Fourth Grade Enrollment (May)	Projected First Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	85	83	4	0



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Holmes	87	85	4	0
Ox Ridge	71	70	3	0
Royle	58	55	3	0
Tokeneke	73	74	4	0
Total Fourth Grade	374	367	18	0

## Fifth Grade

	Actual Fifth Grade Enrollment (May)	Projected First Grade Enrollment	Budgeted Sections	Variance to Budget Sections
Hindley	71	74	4	-1
Holmes	61	61	3	0
Ox Ridge	67	65	3	0
Royle	78	74	4	0
Tokeneke	76	73	4	0
Total Fifth Grade	353	347	18	-1

Based on the current enrollment, grades one through five, are 1 section over budget.

## Middlesex

Grade	Actual Enrollment (May)	Projected Enrollment	Variance
6	358	354	+4
7	392	398	-6
8	392	392	0
Total	1,142	1,144	-2

# **DARIEN PUBLIC SCHOOLS**

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*Director of Finance and Operations*

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## **Darien High School**

Grade	Actual Enrollment (May)	Projected Enrollment	Variance
9	349	350	-1
10	357	348	+9
11	374	370	+4
12	325	327	-2
Total	1,405	1,395	+10

## **Total Enrollment**

District	Actual Enrollment (May)	Projected Enrollment	Variance
K-5	2,048	2,083	-35
Middle School	1,142	1,144	-2
High School	1,405	1,395	+10
Total	4,595	4,622	-27

## Memorandum

**DATE:** May 7, 2020  
**TO:** Dr. Alan Addley, Superintendent of Schools  
**FROM:** Richard Rudl, Director of Finance & Operations  
**SUBJECT:** FY 2020 Financial Report through April 2020

Enclosed please find the attached:

1. Financial report for fiscal year 2020 through April 2020.
2. Financial update on Covid-19 Impact to Financials
3. List of accounting adjustments for April 2020 within Broad Categories
4. List of Transfers Approved by the Superintendent of Schools
5. PowerPoint

### **Highlights of the first financial report through April 2020:**

***This forecast assumes school will not re-open per the Governor's announcement on May 5<sup>th</sup>, 2020.***

The financial report currently shows a year-end forecast of \$923,097 or 0.93%. The General Education RC's forecast a current surplus of \$930,984 with the Special Education RC's forecasting a negative variance of \$(7,887).

The highlights of that surplus include:

RC 1 (Darien High School):

- Salary savings \$7,693.
- Student Interns shows a favorable balance of \$600.
- Substitute's savings of \$37,649. Due to the closure, we do not have the need for substitutes outside of building substitutes and teacher covering teacher's coverage. This is anticipated to create salary savings for the remainder of the year or closure.
- Due to the closure, purchasing of operating accounts has been limited and we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$35,770.

RC 2 (Fitch Academy):

- Salary savings of \$4,118.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, travel expense. We are anticipating a budgetary surplus of \$6,887.

RC 3 (Middlesex Middle School):

- Salary savings of \$7,749.
- Student Interns shows a favorable balance of \$600.
- Substitute's savings of \$29,049. Due to the closure, we do not have the need for substitutes outside of building substitutes and teacher covering teacher's coverage. This is anticipated to create salary savings for the remainder of the year or closure.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$37,959.

RC5 (Hindley):

- Salary savings of \$9,146.
- Student Interns shows a favorable balance of \$600.
- Due to the closure we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$13,074.

RC7 (Holmes):

- Salary savings due to a long-term unpaid leave of absence of \$37,673. This position is being covered by a Long Term substitute, which is charged to RC 18.
- Salary savings of \$2,482 due to staff turnover.
- Intern's savings of \$7,800. Holmes was unable to secure a second intern for the last semester and as a result will have this balance available for the school year.
- Salary savings of \$465 in curriculum supervision.
- Teacher Aide salary savings of \$117.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$2,420.

RC8 (Ox Ridge):

- Student Interns shows a favorable balance of \$600.
- Salary savings of \$206 for Teacher Aides.
- Salary savings of \$780 in curriculum supervision.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$4,788.

RC 9 (Royle)

- Salary savings of \$6,862 due to staff turnover.
- Salary savings of \$1,300 in curriculum supervision.
- Substitute savings of \$3,338.
- Due to the closure we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$12,399.

RC 10 (Tokeneke):

- Salary savings of \$4,288 due to staff turnover.
- Substitute savings of \$4,388.
- Salary savings of \$1,040 in curriculum supervision.
- Salary savings of \$26.
- Due to the closure we are not anticipating the purchasing of most operating materials such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$20,667.

RC11 (Athletics and PE):

- Due to the closure, custodial overtime for the YMCA is showing a savings of \$2,354.
- Due to the closure, weight room is showing a savings of \$4,400.
- Interscholastic stipends are showing a savings of \$22,540 as some sports cannot be done virtually.
- Due to the closure, intramurals is showing a cumulative savings of \$29,171.
- Due to the closure, there is a forecasted savings for athletic transportation of \$110,854.
- Due to the closure, there is a forecasted savings for officials of \$48,424.
- Due to the closure, we are not anticipating the purchasing of most operating and equipment accounts such as consumables, training supplies and equipment. As a result, we are anticipating budgetary savings of \$29,831.

RC12 (Maintenance):

- We have suspended regular services for City Carting during the closure, which has resulted in a savings of \$12,450.
- We have suspended services for Lionheart Cleaning services, which has resulted in a savings of \$47,272.
- Due to the closure, there are no professional meetings, which results in a savings of \$2,966.
- Snow removal shows a positive \$4,268. We have had less than expected snow this winter.
- Due to the closure, spring facility and field rentals are not able to proceed. As a result, we will not collect \$102,632 in anticipated revenue.

RC 13 (Music):

- Salary savings of \$1,179.

- Due to the closure we are not anticipating the purchasing of most operating and equipment accounts such as textbooks, consumables, printing, repairs. As a result, we are anticipating budgetary savings of \$6,616.
- Due to the closure, there is an anticipated reduction in spring transportation for music resulting in a projected savings of \$4,226.

#### RC 14 (Art):

- Due to the closure, we are not anticipating the purchasing of most operating and equipment accounts such as classroom reference, periodicals, and teaching supplies. As a result, we are anticipating budgetary savings of \$11,950.

#### RC 15 (Technology):

- Due to the closure, there are no anticipated extra hours in the copy center resulting in a budgetary savings of \$885.
- Software is projected to be a deficit of \$20,371. This is due to the purchase of a more secure Zoom software for eLearning. This is a Superintendent approved transfer for April.
- Staff Development is projected to be a surplus of \$5,383 due to the closure, professional development opportunities have been cancelled.

#### RC 16 (Administration):

- Consultant services shows a positive \$5,060 variance as we were able to secure a \$5,000 reduction to the transportation study.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as professional meetings and printing. As a result, we are anticipating budgetary savings of \$16,819.

#### RC 17 (Health):

- Substitute's savings of \$10,454. Due to the closure, we do not have the need for substitutes. This is anticipated to create salary savings for the remainder of the year or closure.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as periodicals, office supplies, travel. As a result, we are anticipating budgetary savings of \$1,680.

#### RC 18 (Personnel):

- Budget Control remains untouched at \$263,360
- Due to the closure, substitutes for professional development are not expected to be utilized. As a result, we are projecting a savings of \$19,524.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as recruitment, travel and staff development. As a result, we are anticipating budgetary savings of \$29,442.

#### RC 19 (Curriculum):

- Salary savings of \$1,154 due to staff turnover of a secretary position, which has now been filled.
- Salary savings of \$4,405.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as travel, field trips, standardized testing and materials. As a result, we are anticipating budgetary savings of \$31,334.

RC 20 (Finance):

- Auditing Services shows a favorable balance of \$184 as this expense has been paid and Blum Shapiro has filed the audit.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as travel, memberships, and professional development. As a result, we are anticipating budgetary savings of \$771.

RC 21 (Library):

- Due to the closure, we are not anticipating the purchasing of most operating materials such as memberships, and professional development. As a result, we are anticipating budgetary savings of \$1,841.

RC 22 (Technology Education):

- Due to the closure, we are not anticipating the purchasing of most operating materials such as teaching supplies, periodicals, repairs. As a result, we are anticipating budgetary savings of \$9,338.

RC 23 (Continuing Education/Summer School)

- Adult Education Contracted Services has a positive forecast of \$5,000. We have confirmed with Stamford Public Schools we have four less adults participating in the Adult Education program and as a result, we will spend less for these services than previously anticipated or experienced in previous years.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as mailing expenses, office supplies, printing. As a result, we are anticipating budgetary savings of \$46,002. Should DSS be canceled this would increase budgetary savings in these categories.
- Due to the closure, we have seen a reduction in individuals signing up Darien Summer School as well as requests for refunds. However, it would be more appropriate to record revenue received from Darien Summer School as a prepaid revenue on our balance sheet for tuition paid prior to 7/1/2020 but intended for the summer 2020 program. Then we would release that revenue to FY21, as that revenue is reflective of the summer program for FY21. This would allow us to reflect the revenue for the program that is run as opposed to a mixture of revenue for two summers. As a result, we are forecasting the revenue to be \$428,132 less than budget. Should Darien Summer School proceed this summer collected revenue would be reflected in FY 21. If Darien Summer School has to close due to COVID-19 pandemic, we would have a \$131,820 deficit in FY 21 due to the loss in revenue net of expenditures.

RC 24 (Special Education):

- The forecast for Assistant Director of Special Education is a positive \$6,720 as there is salary savings from the transition to a new Assistant Director.
- The forecast for curriculum supervision is a salary savings of \$30,589 as the previous department chair has been named the Assistant Director of Special Education leaving a vacancy in this position.
- Substitute's savings of \$33,602. Due to the closure, we do not have the need for substitutes. This is anticipated to create salary savings for the remainder of the year.
- Due to the closure there is a forecasted reduction in homebound tutoring, as a result there is savings of \$65,260.
- The forecast for teacher salary savings is \$27,247.
- Due to the closure, we are utilizing more contracted services for physical therapy. We are forecasting a negative variance of \$15,675. This variance has a Superintendent approved transfer.
- There is a forecasted salary savings of \$2,696 in the Psychologists line.
- The forecast for SESS Facilitator is a positive \$1,970 due to staff turnover.
- The principal/directory secretary is a positive \$1,549 due to staff turnover.
- Teacher aides is a positive \$41,626 due to staff turnover.
- Transportation/driver is forecasted as a positive \$13,046 due to a resignation.
- Nurse forecast is a positive \$18,127 due to a retirement.
- Salary savings in the Teacher Aide line item of \$28,516.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, travel, and consumables. As a result, we are anticipating budgetary savings of \$9,228.
- Governor Lamont issued executive order 7R, which requires districts to continue to pay transportation costs to ensure driver's employment is maintained and bus companies can resume services upon the re-opening of schools. The rate charged to Darien for out of district transportation is 81.2% leaving a forecasted savings of \$25,370.
- Tuition Public Schools is now forecasted to have a positive variance of \$37,025 due to changes in student placements.
- Currently we are forecasting Tuition Non Public to be held flat to budget. The Governor's Executive Order does also speak to special education providers. We are currently working with Shipman and Goodwin to review contracts to determine if there are any potential reductions in expenditures. As this materializes, the forecast will be updated. Any reductions here would likely result in an excess cost adjustment, which would be applied to the FY21 ECS payment.
- Excess Cost is currently forecasted at \$2,566,258, which is \$(284,840) less than budget. The entitlement cap has been set at 70.89% reduced from the previously announced 74.8%. We have received the first installment of our anticipated reimbursement, which is \$1,996,292. The balance is anticipated to be paid in May. As a result of this, I have updated the forecast from the previous month of \$2,661,723 down to \$2,566,258 resulting in a loss of \$95,465 from the previous month. Given the closure, it is anticipated that we will spend less from March 1<sup>st</sup>



through June 30<sup>th</sup>, this will ultimately result in an excess cost adjustment, which is anticipated to be attached to the ECS funding the Town receives in FY21. This will likely result in a reduction of ECS funding to the Town of Darien.

RC 25 (Fixed):

- The district will not be paying for the late bus added during the year due to the closure or the Middle School late bus. This is a projected savings of \$4,896.
- Due to the closure we are forecasting a savings in diesel fuel due to the buses not running. This is anticipated to result in a favorable balance of \$19,172.
- The forecast for fuel oil/natural gas is a positive \$37,522. Both Darien High School and Middlesex Middle School have seen a decline in costs due to the switch in natural gas. Based on this we expect to be under budget in this category and will continue to refine this projection as the heating season progresses.
- Water is currently positive forecast of \$4,946.
- Due to the closure, we are anticipated increased electricity savings totaling \$88,239.
- Sewer Service is anticipated to show a favorable forecast of \$3,923.
- Due to the closure, the food service fund has no sales to support its expenditures. As a result, we are recommending reclassifying payroll tax expenditures that previously would have been in the food service budget to the general operating budget. This is creating a forecasted overage of \$11,941. Accumulated savings from staffing turnover has reduced this overage.
- Based on census changes from when the FY20 Budget was adopted and our current census for health insurance, we are anticipating savings of approximately \$244,000 in health insurance. This represents 18 insurance plan changes.
- We are anticipating \$90,000 of non-certified early retirement incentive payments to be expensed in the health insurance account.
- Currently, we are \$75,000 under budget for longevity payments within the benefits account. We are forecasting this as a savings to the budget.
- Medicaid reimbursement revenue has been received in the amount of \$5,309.

RC 26 (Early Learning Program)

- Salary savings of \$29,260 due to a vacancy.
- Substitute savings of \$2,200.
- Due to the closure, we are not anticipating the purchasing of most operating materials such as general teaching supplies, and consumables. As a result, we are anticipating budgetary savings of \$5,824.
- ELP Tuition is forecasted at a negative variance of \$46,673. We have not received the number of paying students as anticipated. This year we received 47 paying students compared to 62 students in the previous year. As a result, the revenue line item will fall short of budget. Below is a breakdown of collection of tuition:

Gross Tuition (47 Students at \$6,651)	\$312,597
Pro-Rated for students who started late or left early	\$(28,031)
Pro-Rated for students reclassified as Special Education	\$(3,752)
Non Refundable deposits for students who did not attend	\$3,900
2% discount for parents paying in full	\$(1,499)
Refunds	\$(7,294)
<b>Total</b>	<b>\$275,921</b>

RC	Fiscal Year Adjusted Budget	Fiscal Year 2020 Forecast	Forecasted Balance
RC 1 Darien High School	\$13,394,320	\$13,312,608	\$81,713
RC 2 Fitch Academy	\$490,123	\$479,117	\$11,006
RC 3 Middlesex	\$10,431,757	\$10,356,400	\$75,357
RC 5 Hindley	\$3,654,104	\$3,631,285	\$22,819
RC 7 Holmes	\$3,479,908	\$3,428,891	\$51,018
RC 8 Ox Ridge	\$3,575,046	\$3,568,671	\$6,375
RC 9 Royle	\$3,174,231	\$3,150,333	\$23,899
RC 10 Tokeneke	\$3,390,353	\$3,359,943	\$30,409
RC 11 Athletics	\$1,831,045	\$1,583,471	\$247,574
RC 12 Maintenance	\$3,296,186	\$3,329,691	\$(33,505)
RC 13 Music	\$276,572	\$264,551	\$12,021
RC 14 Art	\$113,002	\$101,052	\$11,950
RC 15 Technology	\$2,912,607	\$2,926,661	\$(14,054)
RC 16 Administration	\$1,051,508	\$1,029,629	\$21,879
RC 17 Health	\$851,015	\$838,874	\$12,141
RC 18 Personnel	\$1,268,415	\$956,090	\$312,325
RC 19 Curriculum	\$2,345,378	\$2,308,486	\$36,892
RC 20 Finance	\$590,028	\$588,755	\$1,273
RC 21 Library/Media	\$185,958	\$184,117	\$1,841
RC 22 Technology Education	\$49,977	\$40,594	\$9,383
RC 23 Summer School	\$(65,536)	\$311,531	\$(377,067)
RC 24 Special Education	\$23,340,400	\$23,338,897	\$1,503
RC 25 Fixed Expenditures	\$19,296,384	\$18,910,650	\$385,734
RC 26 ELP	\$1,185,626	\$1,195,016	\$(9,390)
<b>Total</b>	<b>\$100,118,408</b>	<b>\$99,195,312</b>	<b>\$923,097</b>

Transfers approved by the Superintendent of Schools:

Darien Public Schools/BOE, 35 Leroy Avenue, P.O. Box 1167, Darien, CT 06820

Broad Category	Description	RC	To	From	Reason
Supplies	Software	15	\$22,500		Enhanced Zoom Software
Salaries	Classroom Teachers	7		\$22,500	Enhanced Zoom Software

Broad Category	Description	RC	To	From	Reason
Other Professional Services	Contracted PT	24	\$15,675		Contracted PT
Salaries	Teacher Aides	24		\$15,675	Contracted PT

**Darien Public Schools**  
**FY 20**  
**April Accounting Adjustments/Reconciliations**  
**Requires Superintendent Approval per policy 3050**

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Supplies	Accessions	21	02122009	023001	\$ 2,653.00		eBooks for eLearning
Supplies	Periodicals	21	02122009	023003		\$ 447.00	eBooks for eLearning
Supplies	Resource Materials	21	02122009	023004		\$ 1,087.00	eBooks for eLearning
Supplies	Online Subscriptions	21	02122009	023007		\$ 352.00	eBooks for eLearning
Supplies	Other Library Expenses	21	02122009	025026		\$ 767.00	eBooks for eLearning
Supplies	Computer Supplies	15	01522009	025019	\$ 5,800.00		computer supplies during closure
Supplies	Curriculum Research Developmen	19	01922009	025005		\$ 1,200.00	computer supplies during closure
Supplies	ESL Resources	19	01922009	023006		\$ 4,600.00	computer supplies during closure
Supplies	Computer Supplies	24	02422009	025030	\$ 1,049.57		Special Education computer supplies
Supplies	General Supplies	24	02422009	024011		\$ 1,049.57	Special Education computer supplies
Supplies	Health Supplies	17	01720109	042001	\$ 800.00		masks
Supplies	Periodicals	17	01720109	023003		\$ 300.00	masks
Supplies	Printing	16	01622009	025014		\$ 500.00	masks
Supplies	Plumbing Supplies	12	01223009	072014	\$ 2,500.00		plumbing supplies
Supplies	Electrical Supplies	12	01223009	074016		\$ 2,500.00	plumbing supplies
Equipment	New Computer Equipment	15	01542009	123021	\$ 5,195.00		Food Service POS reclassification
Equipment	New Assistive Technology	24	02442009	1230109		\$ 5,195.00	Food Service POS reclassification
Equipment	New Computer Equipment	15	01542009	123021	\$ 4,000.00		Technology for New Assistant Superintendent
Equipment	Classroom Furniture	5	00540506	073020		\$ 2,000.00	Technology for New Assistant Superintendent
Equipment	Classroom Furniture	9	00940906	073020		\$ 2,000.00	Technology for New Assistant Superintendent
other professional sv	Temporary Hourly Help	1	00120108	025013	\$ 1,000.00		Student Support
other professional sv	Consultant Services	12	01223009	012001		\$ 1,000.00	Student Support
other professional sv	Cell phones	15	01522009	064005	\$ 350.00		hot spots for eLearning
other professional sv	Telephone	25	02532009	064003		\$ 350.00	hot spots for eLearning

**Darien Public Schools  
Monthly Financial Report  
2019-20**

ACCT #		ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
	<b>RC - 1 DARIEN HIGH SCHOOL</b>												
1	11013 BURSAR/ADMINISTRATIVE ASSIST	97,091	108,370	111,252	111,494	(2,699)	108,795	91,285	17,510	0	108,795	1.50	0
2	21101 PRINCIPAL	194,648	199,028	203,506	208,085	-	208,085	176,072	32,013	(0)	208,085	1.00	(0)
3	21102 ASSISTANT PRINCIPAL	508,594	453,681	482,582	524,546	(5,065)	519,481	437,389	82,091	0	519,480	3.00	0
4	21203 DIRECTOR OF GUIDANCE	139,047	142,636	140,402	157,205	-	157,205	133,020	24,185	0	157,205	1.00	0
5	21220 CURRICULUM SUPERVISION	172,068	452,535	482,285	600,409	10,410	610,819	442,974	165,232	2,613	608,206	4.40	2,613
7	110112 ART TEACHERS	416,895	415,024	403,199	417,867	17,021	434,889	307,628	123,030	4,231	430,658	5.60	4,231
8	110114 BUSINESS TEACHERS	72,780	75,526	78,346	81,999	-	81,999	56,769	25,230	(0)	81,999	1.00	(0)
9	110116 COMPUTER TEACHERS	41,933	42,386	42,924	43,517	-	43,517	35,605	7,912	(0)	43,517	0.40	(0)
10	110118 ENGLISH TEACHERS	1,569,758	1,607,149	1,655,301	1,707,470	(59,636)	1,647,834	1,199,823	447,443	569	1,647,266	19.16	569
11	110124 FOR. LANG. TEACHERS	1,118,398	1,155,671	1,084,511	1,160,037	15,747	1,175,783	836,037	339,746	-	1,175,783	13.40	-
12	110130 MATH TEACHERS	1,089,417	1,187,831	1,256,495	1,299,358	(9,162)	1,290,195	983,012	307,183	0	1,290,195	15.60	0
13	110132 MUSIC TEACHERS	218,493	227,764	236,655	245,808	63	245,871	170,174	75,633	63	245,807	2.50	63
14	110134 PHYSICAL ED. TEACHERS	532,300	564,869	584,906	606,061	-	606,061	433,275	172,786	0	606,061	6.00	0
15	110136 READING TEACHERS	112,430	116,719	115,088	116,676	-	116,676	80,776	35,900	(0)	116,676	1.00	(0)
16	110138 SCIENCE TEACHERS	1,623,615	1,663,869	1,599,946	1,687,521	(25,680)	1,661,840	1,253,521	408,320	(0)	1,661,841	18.45	(0)
17	110142 SOCIAL STUDIES TEACHERS	1,384,955	1,431,547	1,513,299	1,566,790	(36,597)	1,530,193	1,105,366	424,611	217	1,529,976	18.44	217
18	110144 TECH ED. TEACHERS	232,059	246,833	258,989	270,037	-	270,037	186,949	83,088	0	270,037	2.80	0
20	21306 TEACHERS OF THE GIFTED	41,714	28,411	21,843	30,237	(16,095)	14,141	9,490	4,652	0	14,141	0.22	0
21	21302 SUBSTITUTE TEACHERS	65,448	85,289	97,532	92,563	-	92,563	49,634	-	42,929	54,914		37,649
22	21317 STUDENT INTERNS	29,194	30,000	30,600	31,200	-	31,200	30,600	-	600	30,600		600
23	21401 LIBRARIANS	158,501	165,842	173,268	180,225	-	180,225	134,200	46,025	0	180,225	1.80	0
24	21402 GUIDANCE	537,249	597,325	625,464	657,023	-	657,023	475,864	173,282	7,876	657,023	8.00	-
26	21501 PRINCIPAL/DIRECTOR SECRETARY	209,234	215,492	219,873	224,974	(30,160)	194,815	165,258	29,557	(0)	194,815	4.00	(0)
27	21502 GUIDANCE SECRETARIES	114,973	117,254	119,596	122,288	-	122,288	102,047	20,240	0	122,287	2.00	0
28	21503 LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-
29	21603 TEACHER AIDES	358,270	329,868	343,109	350,761	1,250	352,010	288,044	63,966	-	352,010	9.00	(0)
30	21604 LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-
31	61001 CUSTODIANS	518,546	519,955	501,114	533,919	11,374	545,293	460,542	84,720	31	545,293	7.00	-
32	101003 CLUBS AND COUNCILS	203,772	197,533	226,343	220,589	25,781	246,370	201,757	43,828	784	246,370		-
33	<b>TOTAL PERSONNEL</b>	<b>11,761,381</b>	<b>12,378,407</b>	<b>12,608,428</b>	<b>13,248,657</b>	<b>(103,449)</b>	<b>13,145,208</b>	<b>9,847,107</b>	<b>3,238,186</b>	<b>59,914</b>	<b>13,099,265</b>	<b>147.27</b>	<b>45,943</b>

34	OPERATING		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	34
35			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	35
36	22002	TEXTBOOKS-REPLACEMENTS	36,140	32,007	27,277	27,124	-	27,124	27,062	-	62	27,062		62	36
37	22003	TEXTBOOKS-CONSUMABLES	10,850	4,106	8,653	8,200	-	8,200	2,492	532	5,177	3,412		4,788	37
38	23002	CLASSROOM REFERENCE	501	-	-	-	-	-	-	-	-	-		-	38
39	23003	PERIODICALS	255	1,422	1,049	935	-	935	246	-	689	298		637	39
40	23004	RESOURCE MATERIALS	3,407	2,095	1,897	2,750	-	2,750	423	-	2,327	598		2,152	40
41	23010	AUDIO VISUAL CONSUMABLES	5,823	3,352	3,250	3,250	-	3,250	2,474	-	776	2,532		718	41
42	24009	SCIENCE TEACHING SUPPLIES	30,812	29,616	32,219	35,750	-	35,750	33,184	1,370	1,197	34,643		1,107	42
43	24011	GENERAL TEACHING SUPPLIES	17,042	10,634	15,860	17,000	-	17,000	16,914	-	86	16,920		80	43
44	25001	MISC. OFFICE SUPPLIES	19,732	21,823	21,955	22,000	(237)	21,763	13,990	-	7,773	14,573		7,190	44
45	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	294	350	-	350	350	-	0	350		0	45
46	25003	PROFESSIONAL DEVELOPMENT	5,984	6,700	6,700	8,331	-	8,331	3,467	-	4,864	3,832		4,499	46
47	25007	GRADUATION EXPENSES	23,203	23,603	22,661	25,725	237	25,962	7,877	18,085	(0)	25,962		(0)	47
48	25008	GUIDANCE MATERIALS	2,344	2,327	2,104	2,600	-	2,600	2,600	-	-	2,600		-	48
49	25013	TEMPORARY HOURLY SERVICES	20,254	19,846	26,625	27,720	1,000	28,720	28,716	-	4	28,716		4	49
50	25014	HANDBOOK PRINTING	11,488	6,805	8,938	12,000	-	12,000	2,793	195	9,012	3,664		8,336	50
51	25019	COMPUTER INSTRUCTION SUPPLIES		-	-	-	-	-	-	-	-	-		-	51
53	25026	DUES AND MEMBERSHIPS	12,953	12,989	14,049	14,785	(70)	14,715	14,568	-	147	14,579		136	53
54	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	54
55	35000	POLICE AND FIRE SERVICES	16,204	49,568	29,366	21,712	-	21,712	11,712	-	10,000	21,712		-	55
56	72016	CLASSROOMS/CORRIDORS/AUDITRIU	8,469	8,440	8,500	8,500	-	8,500	4,542	-	3,958	4,839		3,661	56
57	72038	EDP EQUIPMENT REPAIRS	-	-	-	-	-	-	-	-	-	-		-	57
58	72041	MICROSCOPE REPAIRS	535	481	678	1,200	-	1,200	729	-	471	765		435	58
59	72044	REPAIRS AND SERVICE CONTRACT	1,241	2,250	2,250	2,250	-	2,250	554	-	1,696	2,250		-	59
60	83003	RENTAL/LEASE OF EQUIPMENT			-	-	-	-	-	-	-	-		-	60
61	102003	OTHER STUDENT ACTIVITIES	14,865	11,420	16,980	17,000	-	17,000	13,240	1,638	2,122	15,037		1,963	61
62	TOTAL OPERATING		242,100	249,484	251,307	259,183	930	260,113	187,932	21,819	50,362	224,343		35,770	62
63															63
64	EQUIPMENT														64
65	123001	NEW FURNITURE/EQUIP.	10,514	-	18,924	-	-	-	-	-	-	-		-	65
66	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	66
67	123012	NEW MATHEMATICS EQUIPMENT	2,488	-	3,070	-	-	-	-	-	-	-		-	67
71	TOTAL EQUIPMENT		13,002	-	21,994	-	-	-	-	-	-	-		-	71
72															72
73	TOTAL DARIEN HIGH SCHOOL		12,016,483	12,627,891	12,881,729	13,507,839	(102,519)	13,405,320	10,035,040	3,260,005	110,276	13,323,608	147.27	81,713	73
74													Surplus/		74
75	REVENUE					Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	75
76															76
77	102007	REV.- STUDENT PARKING FEES	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)		-	77
78															78
79	NET DARIEN HIGH SCHOOL BUDGET		12,006,483	12,616,891	12,870,729	13,496,839	(102,519)	13,394,320	10,024,040	3,260,005	99,276	13,312,608	147.27	81,713	79

80														80	
81			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	81
82	RC - 2 FITCH ACADEMY		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	82
83															83
84	21301	ALTERNATIVE SCHOOL	-	240,668	360,675	350,233	40,209	390,442	291,830	94,494	4,118	386,324	4.60	4,118	84
85	21603	TEACHER AIDES	-	-	-	-	-	-	-	-	-	-	-	-	85
86	TOTAL PERSONNEL		-	240,668	360,675	350,233	40,209	390,442	291,830	94,494	4,118.32	386,324	4.60	4,118	86
87															87
88	25019	COMPUTER SUPPLIES/SOFTWARE	-	-	-	5,000	-	5,000	436	-	4,564	778		4,222	88
89	25001	GENERAL TEACHING SUPPLIES	-	-	4,998	5,000	-	5,000	2,792	-	2,208	2,958		2,042	89
90	13015	LOCAL TRAVEL EXPENSE	-	-	20	500	-	500	-	-	500	-		500	90
91	102012	LEASES PROPERTY	-	24,000	80,392	89,181	-	89,181	76,895	12,163	123	89,058		123	91
92	TOTAL OPERATING		-	24,000	85,410	99,681	-	99,681	80,123	12,163	7,395	92,794	-	6,887	92
93															93
94	TOTAL FITCH ACADEMY		-	264,668	446,085	449,914	40,209	490,123	371,953	106,657	11,513	479,117	4.60	11,006	94

95															95
96			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	96
97	RC - 3	MIDDLESEX MIDDLE SCHOOL	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	97
98	21101	PRINCIPAL	160,808	186,045	190,231	194,511	-	194,511	164,586	29,925	0	194,511	1.00	0	98
99	21102	ASSISTANT PRINCIPAL	303,295	292,017	317,942	333,546	(23,679)	309,867	262,543	47,324	(0)	309,867	2.00	(0)	99
100	21220	CURRICULUM SUPERVISION	116,116	200,301	207,803	241,610	-	241,610	174,425	64,280	2,904	238,706	1.40	2,904	100
101	310312	ART TEACHERS	228,496	175,101	173,982	182,506	(18,474)	164,032	119,779	44,253	-	164,032	3.00	-	101
102	310316	COMPUTER TEACHERS	165,306	158,679	162,064	166,136	-	166,136	128,619	37,517	(0)	166,136	2.00	(0)	102
103	310320	ENGLISH TEACHERS	1,483,859	1,503,899	1,401,887	1,454,233	(42,758)	1,411,475	992,337	419,138	0	1,411,475	16.44	0	103
104	310322	HEALTHY LIVING	111,974	115,602	120,876	126,162	(63,081)	63,081	48,342	14,739	(0)	63,081	2.00	(0)	104
105	310324	FOR. LANG. TEACHERS	956,767	927,682	998,164	1,026,579	(74,653)	951,925	690,337	261,223	365	951,560	12.22	365	105
106	310330	MATH TEACHERS	1,237,729	1,228,907	1,287,842	1,321,237	12,223	1,333,460	976,729	356,731	0	1,333,460	13.83	0	106
107	310332	MUSIC TEACHERS	636,068	626,865	580,853	596,358	-	596,358	445,356	151,002	0	596,358	6.90	0	107
108	310334	PHYSICAL EDUCATION TEACHERS	490,250	516,224	534,998	557,097	-	557,097	397,783	159,314	-	557,097	6.00	-	108
109	310338	SCIENCE TEACHERS	1,029,016	1,024,880	1,086,453	1,106,925	(28,777)	1,078,148	775,670	297,998	4,481	1,073,667	12.33	4,481	109
110	310342	SOCIAL STUDIES TEACHERS	1,101,430	1,059,569	1,073,228	1,112,374	16,289	1,128,663	809,249	319,414	0	1,128,663	12.33	0	110
111	310344	TECH ED. TEACHERS	211,428	213,712	216,425	219,412	(3,298)	216,114	163,219	52,895	-	216,114	2.00	-	111
112	21302	SUBSTITUTE TEACHERS	72,132	89,530	69,600	85,329	-	85,329	51,180	-	34,149	56,280		29,049	112
113	21306	TEACHERS OF THE GIFTED	120,872	137,567	106,586	108,057	-	108,057	88,410	19,647	0	108,057	0.99	0	113
114	21317	STUDENT INTERNS	29,775	30,600	30,300	31,200	-	31,200	30,600	-	600	30,600		600	114
115	21401	LIBRARIANS	191,550	197,168	202,185	207,490	-	207,490	157,664	49,826	0	207,490	2.00	0	115
116	21402	GUIDANCE	368,027	415,440	361,885	463,507	-	463,507	324,731	130,009	8,766	463,507	6.00	-	116
117	21501	PRINCIPAL/DIRECTOR SECRETARY	204,292	220,144	230,161	231,290	-	231,290	192,883	38,407	0	231,289	4.00	0	117
118	21502	GUIDANCE SECRETARIES	68,701	70,062	67,251	73,073	(1,801)	71,273	60,308	10,965	-	71,273	1.00	-	118
119	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-	119
120	21603	TEACHER AIDES	161,013	85,435	83,770	75,542	-	75,542	61,808	13,735	(0)	75,543	2.00	(0)	120
121	21604	LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-	121
122	61001	CUSTODIANS	499,421	502,572	513,252	513,677	10,862	524,539	442,938	81,601	-	524,539	7.00	-	122
123	101003	CLUBS AND COUNCILS	111,266	115,324	114,290	117,902	(124)	117,778	102,375	15,000	402	117,778		-	123
124		TOTAL PERSONNEL	10,059,590	10,093,325	10,132,028	10,545,752	(217,272)	10,328,480	7,661,871	2,614,942	51,667	10,291,082	116.44	37,398	124
125															125



126	OPERATING														126
127															127
128	22001	TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	-	128
129	22002	TEXTBOOKS-REPLACEMENTS	4,315	3,503	2,949	4,895	114	5,009	5,009	-	-	5,009	-	-	129
130	22003	TEXTBOOKS-CONSUMABLES	295	321	-	1,300	(19)	1,282	-	1,282	-	1,282	-	-	130
131	23002	CLASSROOM REFERENCE	994	-	508	5,450	-	5,450	1,273	-	4,177	1,586	-	3,864	131
132	23003	PERIODICALS	1,200	4,257	3,387	6,000	-	6,000	271	-	5,729	700	-	5,300	132
133	23004	RESOURCE MATERIALS	7,866	2,340	3,472	4,728	(96)	4,632	2,178	-	2,454	2,362	-	2,270	133
134	23010	MEDIA CONSUMABLES	3,175	2,285	1,247	3,750	-	3,750	1,563	8	2,179	1,734	-	2,016	134
135	24008	HEALTHY LIVING TEACHING SUPP.	757	1,303	1,572	1,700	-	1,700	-	-	1,700	128	-	1,573	135
136	24009	SCIENCE TEACHING SUPPLIES	13,748	15,420	16,083	17,160	-	17,160	9,702	2,197	5,260	12,294	-	4,866	136
137	24011	GENERAL TEACHING SUPPLIES	34,338	41,742	35,575	34,360	-	34,360	22,198	2,479	9,684	25,403	-	8,957	137
138	25001	MISC. OFFICE SUPPLIES	10,211	6,488	4,942	7,250	-	7,250	1,911	1,529	3,810	3,726	-	3,524	138
139	25003	PROFESSIONAL DEVELOPMENT	5,570	4,214	6,222	6,690	-	6,690	1,487	1,245	3,958	3,029	-	3,661	139
140	25008	GUIDANCE MATERIALS	-	-	-	500	-	500	286	-	214	302	-	198	140
141	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	141
142	25026	DUES AND MEMBERSHIPS	1,153	1,651	2,644	3,321	-	3,321	2,090	-	1,231	2,090	-	1,231	142
143	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	143
144	35000	POLICE AND FIRE SERVICES	6,064	5,125	6,511	5,673	-	5,673	3,569	-	2,105	5,673	-	-	144
145	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	145
146	72044	REPAIRS AND SERVICE CONTRACT	-	850	464	500	-	500	-	-	500	-	-	500	146
147	TOTAL OPERATING		89,688	89,497	85,575	103,277	(0)	103,277	51,537	8,740	43,001	65,319	-	37,959	147
148															148
149	EQUIPMENT														149
150	73001	REPLACEMENT FURN/ EQUIPMENT	-	-	4,275	-	-	-	-	-	-	-	-	-	150
151	123020	NEW CLASSROOM FURNITURE	659	990	10,099	-	-	-	-	-	-	-	-	-	151
152															152
153	TOTAL EQUIPMENT		659	990	14,374	-	-	-	-	-	-	-	-	-	153
154															154
155	TOTAL MIDDLESEX MIDDLE SCHOOL		10,149,937	10,183,813	10,231,978	10,649,029	(217,272)	10,431,757	7,713,408	2,623,682	94,667	10,356,400	116.44	75,357	155

156	RC - 5 HINDLEY ELEMENTARY SCHOOL		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	156
157			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	157
158	21101	PRINCIPAL	172,615	180,042	180,404	188,235	-	188,235	159,276	28,959	(0)	188,235	1.00	(0)	158
159	21102	ASSISTANT PRINCIPAL	119,104	129,919	135,539	135,831	-	135,831	94,037	41,794	(0)	135,831	1.00	(0)	159
160	21220	CURRICULUM SUPERVISION	17,473	17,572	18,432	18,798	-	18,798	14,376	3,382	1,040	17,758		1,040	160
161	510597	KINDERGARTEN	313,282	243,274	339,035	356,315	(107,937)	248,378	183,117	65,261	0	248,378	3.00	0	161
162	510501	GRADE 1 TEACHERS	268,861	358,678	337,611	348,656	-	348,656	241,377	107,279	(0)	348,656	4.00	(0)	162
163	510502	GRADE 2 TEACHERS	343,162	351,685	364,273	330,750	(22,652)	308,098	226,900	81,198	-	308,098	3.00	0	163
164	510503	GRADE 3 TEACHERS	306,134	304,784	336,884	348,312	8,028	356,340	246,697	109,643	0	356,340	4.00	0	164
165	510504	GRADE 4 TEACHERS	271,562	284,329	303,301	267,298	48,913	316,211	238,480	77,731	(0)	316,211	4.00	(0)	165
166	510505	GRADE 5 TEACHERS	272,051	313,132	337,411	345,690	(2,270)	343,420	246,437	89,924	7,059	336,361	4.00	7,059	166
167	510524	FOREIGN LANGUAGE TEACHER	60,611	62,968	65,840	68,720	-	68,720	47,575	21,145	(0)	68,720	1.00	(0)	167
168	510534	PHYSICAL ED TEACHERS	66,183	91,787	102,149	106,618	-	106,618	73,812	32,805	(0)	106,618	1.50	(0)	168
169	21302	SUBSTITUTE TEACHERS	30,053	19,975	17,950	17,000	7,270	24,270	20,569	-	3,701	24,270		-	169
170	21306	TEACHERS OF THE GIFTED	31,053	40,331	47,367	47,545	475	48,021	33,245	14,776	0	48,020	0.44	0	170
171	21313	MUSIC TEACHERS	171,974	167,006	173,085	181,944	-	181,944	144,782	37,161	0	181,944	2.10	0	171
172	21314	ART TEACHERS	103,586	105,250	106,586	108,057	-	108,057	74,809	33,248	(0)	108,057	1.00	(0)	172
173	21317	STUDENT INTERNS	15,000	31,200	30,300	31,200	-	31,200	30,600	-	600	30,600		600	173
174	21401	LIBRARIANS	104,125	105,250	106,586	108,057	-	108,057	74,809	33,248	(0)	108,057	1.00	(0)	174
175	21403	PSYCHOLOGISTS	-	-	-	70,905	11,462	82,367	67,364	15,003	(0)	82,367	1.00	(0)	175
176	21501	PRINCIPAL/DIRECTOR SECRETARY	104,672	102,282	108,646	111,092	-	111,092	92,573	18,518	0	111,091	2.00	0	176
177	21603	TEACHER AIDES	242,697	214,443	220,265	228,762	(214)	228,547	186,137	41,364	1,046	227,501	6.00	1,046	177
178	61001	CUSTODIANS	215,072	215,900	210,535	220,771	2,883	223,654	189,036	34,371	247	223,654	3.00	-	178
179	101003	CLUBS AND COUNCILS	5,644	5,885	4,314	6,600	-	6,600	5,280	1,320	-	6,600		-	179
180	TOTAL PERSONNEL		3,234,917	3,345,693	3,546,513	3,647,155	(54,042)	3,593,113	2,691,288	888,132	13,694	3,583,368	43.04	9,745	180
181															181
182	OPERATING														182
183	22002	TEXTBOOKS-REPLACEMENTS	5,480	3,387	1,495	3,503	-	3,503	669	-	2,834	882		2,621	183
184	22003	TEXTBOOKS-CONSUMABLES	21,959	28,183	27,596	28,302	-	28,302	25,115	1,387	1,800	26,637		1,665	184
185	23002	CLASSROOM REFERENCE	2,509	988	1,071	1,051	-	1,051	956	-	95	963		88	185
186	23003	PERIODICALS	2,231	67	295	350	-	350	-	-	350	26		324	186
187	23010	AUDIO VISUAL CONSUMABLES	-	308	216	350	-	350	101	-	250	119		231	187
188	24009	SCIENCE TEACHING SUPPLIES	3,426	4,579	5,564	5,954	-	5,954	2,632	-	3,322	2,882		3,072	188
189	24011	GENERAL TEACHING SUPPLIES	20,113	17,386	16,681	16,812	-	16,812	14,244	-	2,568	14,437		2,375	189
190	25001	MISC. OFFICE SUPPLIES	1,572	929	843	1,000	-	1,000	201	-	799	261		739	190
191	25002	PROFESSIONAL LIBRARY PURCHASE	329	274	494	500	-	500	-	-	500	-		500	191
192	25003	PROFESSIONAL DEVELOPMENT	2,427	1,188	1,064	1,625	-	1,625	222	194	1,209	507		1,118	192
193	25026	DUES AND MEMBERSHIPS	197	-	59	400	-	400	-	59	341	59		341	193
194	35000	POLICE AND FIRE SERVICES	645	1,444	2,552	1,144	-	1,144	509	-	635	1,144		-	194
195	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	195
196	TOTAL OPERATING		60,888	58,733	57,929	60,991	-	60,991	44,650	1,640	14,701	47,917		13,074	196
197															197
198	EQUIPMENT														198
199	73020	REP. CLASSROOM FURNITURE	-	1,020	-	2,000	(2,000)	-	-	-	-	-		-	199
200															200
201															201
202	TOTAL HINDLEY ELEMENTARY SCH.		3,295,805	3,405,446	3,604,442	3,710,146	(56,042)	3,654,104	2,735,937	889,772	28,395	3,631,285	43.04	22,819	202

203	RC - 7 HOLMES ELEMENTARY SCHOOL														203
204			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	204
			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	
205	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	159,276	28,959	(0)	188,235	1.00	(0)	205
206	21102	ASSISTANT PRINCIPAL	116,418	129,919	132,842	135,831	-	135,831	94,037	41,794	(0)	135,831	1.00	(0)	206
207	21220	CURRICULUM SUPERVISION	16,229	15,891	15,876	18,798	-	18,798	14,827	3,506	465	18,333		465	207
208	710797	KINDERGARTEN TEACHERS	360,247	319,938	284,755	339,486	9,166	348,652	231,270	79,708	37,673	310,979	4.00	37,673	208
209	710701	GRADE 1 TEACHERS	202,702	227,064	257,202	230,355	(9,166)	221,189	153,131	68,058	(0)	221,189	3.00	(0)	209
210	710702	GRADE 2 TEACHERS	291,959	242,557	312,626	322,915	-	322,915	223,557	99,358	(0)	322,915	4.00	(0)	210
211	710703	GRADE 3 TEACHERS	291,466	298,839	240,180	296,484	9,166	305,650	232,931	72,719	0	305,650	4.00	0	211
212	710704	GRADE 4 TEACHERS	248,524	236,644	264,576	227,047	(23,767)	203,280	149,383	53,898	(0)	203,280	3.00	(0)	212
213	710705	GRADE 5 TEACHERS	242,545	315,710	329,938	344,656	17,698	362,354	276,270	86,022	62	362,292	4.00	62	213
214	710724	FOREIGN LANGUAGE TEACHER	53,382	55,379	59,587	62,096	-	62,096	42,990	19,106	(0)	62,096	1.00	(0)	214
215	710734	PHYSICAL ED. TEACHERS	83,874	94,189	92,280	96,467	2,259	98,725	69,043	29,682	0	98,725	1.40	0	215
216	21302	SUBSTITUTE TEACHERS	37,479	39,906	22,230	37,203	-	37,203	28,344	-	8,859	37,203		-	216
217	21306	TEACHERS OF THE GIFTED	28,987	31,774	42,611	43,199	-	43,199	35,344	7,854	0	43,199	0.40	0	217
218	21313	MUSIC TEACHERS	179,892	195,403	195,834	206,646	-	206,646	156,326	47,838	2,482	204,163	2.20	2,482	218
219	21314	ART TEACHERS	71,846	77,997	81,555	85,122	5,684	90,806	62,157	28,649	(0)	90,806	1.20	(0)	219
220	21317	STUDENT INTERNS	30,030	30,900	30,600	31,200	-	31,200	23,400	-	7,800	23,400		7,800	220
221	21401	LIBRARIANS	19,979	-	51,395	54,004	-	54,004	37,387	16,617	(0)	54,004	1.00	(0)	221
222	21403	PSYCHOLOGISTS	-	-	-	70,905	34,491	105,396	79,306	26,090	(0)	105,396	1.00	(0)	222
223	21501	PRINCIPAL/DIRECTOR SECRETARY	105,460	109,079	109,916	112,395	-	112,395	93,676	18,719	0	112,395	2.00	0	223
224	21603	TEACHER AIDES	235,794	211,628	224,053	228,700	-	228,700	187,023	41,561	117	228,584	6.00	117	224
225	61001	CUSTODIANS	212,222	216,296	220,742	220,733	11,348	232,081	196,340	35,741	-	232,081	3.00	0	225
226	101003	CLUBS AND COUNCILS	2,210	3,393	6,390	5,667	75	5,742	4,608	1,133	-	5,742		0	226
227	TOTAL PERSONNEL		3,007,324	3,032,547	3,159,280	3,358,143	56,953	3,415,096	2,550,627	807,013	57,457	3,366,498	43.20	48,598	227
228															228
229	OPERATING														229
230	22002	TEXTBOOKS-REPLACEMENTS	3,923	4,504	3,711	3,398	(800)	2,598	2,149	-	449	2,183		415	230
231	22003	TEXTBOOKS-CONSUMABLES	21,844	25,405	27,930	27,265	5	27,270	27,027	-	243	27,045		225	231
232	23002	CLASSROOM REFERENCE	450	1,297	-	1,019	-	1,019	970	-	49	974		45	232
233	23003	PERIODICALS	3,141	3,220	2,387	340	-	340	265	-	76	270		70	233
234	23010	AUDIO VISUAL CONSUMABLES	-	-	-	340	-	340	-	-	340	26		315	234
235	24009	SCIENCE TEACHING SUPPLIES	5,104	1,569	3,949	5,776	(3,205)	2,571	1,874	103	594	2,021		550	235
236	24011	GENERAL TEACHING SUPPLIES	20,179	20,009	17,742	16,308	4,000	20,308	20,152	-	156	20,163		145	236
237	25001	MISC. OFFICE SUPPLIES	1,839	2,767	1,012	1,000	-	1,000	957	-	43	961		39	237
238	25002	PROFESSIONAL LIBRARY PURCHASE	547	293	391	500	-	500	480	-	20	481		19	238
239	25003	PROFESSIONAL DEVELOPMENT	1,621	1,620	1,362	1,625	300	1,925	1,559	-	366	1,587		338	239
240	25026	DUES AND MEMBERSHIPS	100	89	399	400	-	400	120	-	280	141		259	240
241	35000	POLICE AND FIRE SERVICES	3,592	8,047	9,727	4,575	-	4,575	4,431	-	144	4,575		-	241
242	72035	DUPLICATORS AND COPIERS		-	-	-	-	-	-	-	-	-		-	242
243	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	243
244	TOTAL OPERATING		62,341	68,820	68,610	62,546	300	62,846	59,983	103	2,760	60,426		2,420	244
245															245
246	EQUIPMENT														246
247	73020	REPLACEMENT CLASSROOM FURN.	901	1,001	1,000	2,000	(34)	1,966	1,966	-	-	1,966		-	247
248															248
249	TOTAL HOLMES SCHOOL		3,070,566	3,102,368	3,228,891	3,422,689	57,219	3,479,908	2,612,577	807,116	60,216	3,428,891	43.20	51,018	249

250	RC - 8 OX RIDGE ELEMENTARY SCHOOL		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	250
251			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	251
252	21101	PRINCIPAL	176,080	181,042	185,093	189,235	-	189,235	160,094	29,141	0	189,235	1.00	0	252
253	21102	ASSISTANT PRINCIPAL	111,941	129,919	132,842	135,831	-	135,831	94,037	41,794	(0)	135,831	1.00	(0)	253
254	21220	CURRICULUM SUPERVISION	18,369	17,822	17,922	18,798	-	18,798	14,586	3,432	780	18,018		780	254
255	810897	KINDERGARTEN TEACHERS	323,901	246,771	257,371	316,701	7,120	323,821	224,184	99,637	(0)	323,821	4.00	(0)	255
256	810801	GRADE 1 TEACHERS	305,505	344,140	281,336	291,056	101,444	392,500	284,500	108,000	0	392,500	4.00	0	256
257	810802	GRADE 2 TEACHERS	257,061	333,907	355,576	319,532	(52,531)	267,001	184,847	82,154	0	267,001	3.00	0	257
258	810803	GRADE 3 TEACHERS	252,450	231,524	336,456	353,783	(29,150)	324,633	237,845	86,787	1	324,632	4.00	1	258
259	810804	GRADE 4 TEACHERS	246,725	257,372	170,971	245,022	(7,807)	237,215	171,833	65,382	(0)	237,215	3.00	(0)	259
260	810805	GRADE 5 TEACHERS	345,626	359,483	371,963	338,838	(83,469)	255,369	194,921	60,447	0	255,369	3.00	0	260
261	810824	FOREIGN LANGUAGE TEACHER	50,657	62,537	72,680	75,662	-	75,662	52,381	23,281	(0)	75,662	1.00	(0)	261
262	810834	PHYSICAL EDUCATION TEACHERS	104,399	109,290	114,756	119,845	2,258	122,103	85,228	36,875	(0)	122,103	1.40	(0)	262
263	21302	SUBSTITUTE TEACHERS	20,816	19,400	22,400	20,000	-	20,000	17,200	-	2,800	20,000		-	263
264	21306	TEACHERS OF THE GIFTED	42,201	50,417	62,172	63,754	(724)	63,030	47,036	15,993	(0)	63,030	0.58	(0)	264
265	21313	MUSIC TEACHERS	208,630	225,961	220,191	226,603	-	226,603	164,176	62,427	(0)	226,603	2.40	(0)	265
266	21314	ART TEACHERS	87,137	96,613	100,839	108,057	-	108,057	88,410	19,647	0	108,057	1.00	0	266
267	21317	STUDENT INTERNS	30,000	31,200	31,200	31,200	-	31,200	30,600	-	600	30,600		600	267
268	21401	LIBRARIANS	65,121	95,766	107,311	108,792	-	108,792	75,318	33,474	(0)	108,792	1.00	(0)	268
269	21403	PSYCHOLOGISTS	-	-	-	70,905	(2,466)	68,439	51,775	16,664	(0)	68,439	1.00	(0)	269
270	21501	PRINCIPAL/DIRECTOR SECRETARY	106,244	107,966	110,131	112,610	-	112,610	93,858	18,752	0	112,609	2.00	0	270
271	21603	TEACHER AIDES	215,288	214,506	206,482	211,371	(1,268)	210,103	171,695	38,202	206	209,897	5.50	206	271
272	61001	CUSTODIANS	214,643	216,107	220,753	220,418	4,915	225,333	190,704	34,589	40	225,333	3.00	-	272
273	101003	CLUBS AND COUNCILS	4,690	6,079	6,078	6,910	(657)	6,253	5,025	1,227	-	6,253		-	273
274	TOTAL PERSONNEL		3,187,483	3,337,821	3,384,522	3,584,922	(62,335)	3,522,587	2,640,254	877,906	4,427	3,521,000	41.88	1,587	274
275															275
276	OPERATING														276
277	22002	TEXTBOOKS-REPLACEMENTS	4,542	2,179	1,261	2,895	-	2,895	210	384	2,301	766		2,129	277
278	22003	TEXTBOOKS-CONSUMABLES	25,432	25,301	24,599	23,313	-	23,313	23,201	-	112	23,210		103	278
279	23002	CLASSROOM REFERENCE	975	988	972	869	-	869	859	-	10	860		9	279
280	23003	PERIODICALS	2,193	329	227	290	-	290	267	-	23	269		21	280
281	23010	CONSUMABLES	-	241	278	290	-	290	240	-	50	244		46	281
282	24009	SCIENCE TEACHING SUPPLIES	3,051	2,035	5,131	4,922	-	4,922	3,351	71	1,500	3,535		1,387	282
283	24011	GENERAL TEACHING SUPPLIES	17,802	15,722	14,794	13,896	-	13,896	13,861	-	35	13,863		33	283
284	25001	MISC. OFFICE SUPPLIES	995	977	905	1,000	-	1,000	838	-	162	850		150	284
285	25002	PROFESSIONAL LIBRARY PURCHASE	455	435	499	500	-	500	367	-	133	377		123	285
286	25003	PROFESSIONAL DEVELOPMENT	1,676	1,459	1,308	1,495	-	1,495	876	-	619	922		573	286
287	25026	DUES AND MEMBERSHIPS	293	59	400	400	-	400	168	-	232	185		215	287
288	35000	POLICE AND FIRE SERVICES	440	1,346	713	606	-	606	561	-	45	606		-	288
289	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	289
290	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	290
291	TOTAL OPERATING		57,852	51,072	51,087	50,476	-	50,476	44,800	455	5,221	45,688		4,788	291
292															292
293	EQUIPMENT														293
294	73001	REPL. CLASSROOM FURNITURE	-	-	-	-									294
295	73020	REPL. CLASSROOM FURNITURE	922	889	898	2,000	(17)	1,983	1,983	-	-	1,983		-	295
296			889												296
297	TOTAL OX RIDGE SCHOOL		3,246,257	3,389,782	3,436,506	3,637,398	(62,352)	3,575,046	2,687,037	878,361	9,648	3,568,671	41.88	6,375	297

298	RC - 9	ROYLE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	298
299			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	299
300		21101 PRINCIPAL	176,080	180,042	184,093	188,235	9,936	198,171	169,030	29,141	-	198,171	1.00	(0)	300
301		21102 ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	94,037	41,794	(0)	135,831	1.00	(0)	301
302		21220 CURRICULUM SUPERVISION	16,136	17,322	17,412	18,798	-	18,798	14,165	3,333	1,300	17,498		1,300	302
303		910997 KINDERGARTEN TEACHERS	159,289	170,553	221,581	280,610	(48,913)	231,697	168,013	63,684	0	231,697	3.00	0	303
304		910901 GRADE 1 TEACHERS	369,160	298,654	305,737	312,727	-	312,727	216,503	96,224	0	312,727	3.00	0	304
305		910902 GRADE 2 TEACHERS	199,111	299,203	217,489	227,606	(9,067)	218,539	159,237	59,303	(0)	218,539	3.00	(0)	305
306		910903 GRADE 3 TEACHERS	250,563	191,283	275,146	238,575	2,514	241,089	166,908	74,181	0	241,089	3.00	0	306
307		910904 GRADE 4 TEACHERS	218,028	226,692	219,398	280,889	(206)	280,683	207,088	73,595	(0)	280,683	4.00	(0)	307
308		910905 GRADE 5 TEACHERS	266,361	274,453	282,568	291,610	(40,072)	251,538	185,991	65,548	(0)	251,538	3.00	(0)	308
309		910924 FOREIGN LANGUAGE TEACHER	52,525	53,906	56,642	59,516	-	59,516	48,695	10,821	0	59,516	1.00	0	309
310		910934 PHYSICAL ED. TEACHERS	82,298	84,917	89,813	93,519	-	93,519	64,743	28,775	0	93,518	1.10	0	310
311		21302 SUBSTITUTE TEACHERS	22,819	15,333	18,785	17,738	-	17,738	11,600	-	6,138	14,400		3,338	311
312		21306 TEACHERS OF THE GIFTED	49,160	53,471	71,907	72,899	-	72,899	59,645	13,254	0	72,899	0.66	0	312
313		21313 MUSIC TEACHERS	173,849	179,020	183,950	189,463	-	189,463	141,002	48,461	0	189,463	2.20	0	313
314		21314 ART TEACHERS	100,783	108,462	87,871	89,084	(26,890)	62,194	43,766	18,428	-	62,194	0.80	(0)	314
315		21317 STUDENT INTERNS	22,275	30,300	31,200	31,200	-	31,200	31,200	-	-	31,200		-	315
316		21401 LIBRARIANS	63,458	69,690	72,680	75,662	-	75,662	52,381	23,281	(0)	75,662	1.00	(0)	316
317		21403 PSYCHOLOGISTS	-	-	-	70,905	2,599	73,504	50,887	22,617	(0)	73,504	1.00	(0)	317
318		21501 PRINCIPAL/DIRECTOR SECRETARY	105,764	118,348	131,455	134,414	-	134,414	113,735	20,679	-	134,414	2.00	-	318
319		21603 TEACHER AIDES	199,960	196,448	185,245	189,580	7,551	197,131	155,800	34,469	6,862	190,269	5.00	6,862	319
320		61001 CUSTODIANS	209,839	200,959	205,443	220,189	4,585	224,774	189,951	34,822	-	224,774	3.00	(0)	320
321		101003 CLUBS AND COUNCILS	3,592	3,930	4,314	4,400	-	4,400	3,520	880	-	4,400		-	321
322		TOTAL PERSONNEL	2,863,596	2,902,904	2,995,571	3,223,449	(97,963)	3,125,486	2,347,897	763,289	14,300	3,113,986	38.76	11,500	322
323															323
324		OPERATING													324
325		22002 TEXTBOOKS-REPLACEMENTS	2,696	3,553	1,312	2,790	-	2,790	297	-	2,493	484		2,306	325
326		22003 TEXTBOOKS-CONSUMABLES	23,033	22,639	22,073	22,425	-	22,425	20,521	-	1,904	20,664		1,761	326
327		23002 CLASSROOM REFERENCE	-	-	99	837	-	837	512	-	326	536		301	327
328		23010 AUDIO VISUAL CONSUMABLES	-	-	-	279	-	279	-	-	279	21		258	328
329		23003 PERIODICALS	2,358	879	55	279	-	279	55	-	224	72		207	329
330		24009 SCIENCE TEACHING SUPPLIES	5,294	3,885	3,367	4,743	-	4,743	445	-	4,298	767		3,976	330
331		24011 GENERAL TEACHING SUPPLIES	14,388	13,812	13,566	13,392	-	13,392	12,180	187	1,025	12,444		948	331
332		25001 MISC. OFFICE SUPPLIES	768	689	919	1,000	-	1,000	404	303	293	729		271	332
333		25002 PROFESSIONAL LIBRARY PURCHASE	-	-	-	500	-	500	-	-	500	-		500	333
334		25003 PROFESSIONAL DEVELOPMENT	1,390	1,379	328	1,495	-	1,495	25	-	1,470	25		1,470	334
335		25026 DUES AND MEMBERSHIPS	-	-	-	400	-	400	-	-	400	-		400	335
336		35000 POLICE AND FIRE SERVICES	120	991	572	606	-	606	417	-	189	606		-	336
337		72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	337
338		TOTAL OPERATING	50,047	47,826	42,292	48,746	-	48,746	34,855	490	13,401	36,347		12,399	338
339															339
340		EQUIPMENT													340
341		73020 REPL. CLASSROOM FURNITURE	848	946	3,339	2,000	(2,000)	-	-	-	-	-		-	341
342															342
343		TOTAL ROYLE SCHOOL	2,914,491	2,951,676	3,041,202	3,274,195	(99,963)	3,174,232	2,382,752	763,778	27,701	3,150,333	38.76	23,899	343

344	RC - 10	TOKENEKE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	344
345			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	345
346	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	159,276	28,959	(0)	188,235	1.00	(0)	346
347	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	94,037	41,794	(0)	135,831	1.00	(0)	347
348	21220	CURRICULUM SUPERVISION	16,248	17,572	18,432	18,798	-	18,798	14,376	3,382	1,040	17,758		1,040	348
349	1011097	KINDERGARTEN TEACHERS	218,518	282,382	295,443	311,464	(108,057)	203,407	140,820	62,587	(0)	203,407	3.00	(0)	349
350	1011001	GRADE 1 TEACHERS	314,079	288,890	290,063	259,522	(9,166)	250,356	182,747	67,609	0	250,356	3.00	0	350
351	1011002	GRADE 2 TEACHERS	274,733	310,293	313,911	330,556	(51,361)	279,195	193,289	85,906	-	279,195	3.00	-	351
352	1011003	GRADE 3 TEACHERS	283,927	298,232	310,608	318,962	8,617	327,579	226,786	100,794	-	327,579	4.00	-	352
353	1011004	GRADE 4 TEACHERS	343,486	374,662	384,648	418,541	(16,233)	402,308	278,521	123,787	(0)	402,308	4.00	(0)	353
354	1011005	GRADE 5 TEACHERS	257,691	289,856	288,793	301,180	31,123	332,303	241,242	91,061	0	332,303	4.00	0	354
355	1011024	FOREIGN LANGUAGE TEACHER	62,364	64,595	69,815	72,680	-	72,680	50,317	22,363	0	72,680	1.00	0	355
356	1011034	PHYSICAL ED. TEACHERS	69,457	76,470	85,259	89,264	9,198	98,462	68,166	30,296	(0)	98,462	1.40	(0)	356
357	21302	SUBSTITUTE TEACHERS	24,050	24,315	27,100	27,388	-	27,388	17,400	-	9,988	23,000		4,388	357
358	21306	TEACHERS OF THE GIFTED	18,092	20,175	23,694	23,773	249	24,021	16,630	7,391	(0)	24,021	0.22	(0)	358
359	21313	MUSIC TEACHERS	171,824	156,973	162,786	169,787	-	169,787	132,014	37,773	0	169,787	2.00	0	359
360	21314	ART TEACHERS	103,586	46,467	79,873	82,709	(22,271)	60,438	41,842	18,596	-	60,438	1.00	-	360
361	21317	STUDENT INTERNS	29,100	30,600	30,000	31,200	-	31,200	31,200	-	-	31,200		-	361
362	21401	LIBRARIANS	107,303	108,462	109,839	111,355	-	111,355	91,109	20,246	0	111,355	1.00	0	362
363	21403	PSYCHOLOGISTS	-	-	-	31,766	(3,238)	28,528	19,750	8,778	(0)	28,528	0.35	(0)	363
364	21501	PRINCIPAL/DIRECTOR SECRETARY	103,726	109,524	111,849	114,575	-	114,575	95,434	19,115	26	114,549	2.00	26	364
365	21603	TEACHER AIDES	193,654	195,960	222,638	227,656	-	227,656	182,205	41,163	4,288	223,368	6.00	4,288	365
366	61001	CUSTODIANS	215,396	196,576	217,729	217,714	4,594	222,307	188,141	34,166	-	222,307	3.00	0	366
367	101003	CLUBS AND COUNCILS	5,632	2,600	4,273	5,188	707	5,895	4,716	1,179	-	5,895		-	367
368		TOTAL PERSONNEL	3,111,491	3,204,562	3,363,687	3,488,143	(155,839)	3,332,305	2,470,016	846,947	15,342	3,322,562	40.97	9,742	368
369															369
370		OPERATING													370
371	22002	TEXTBOOKS-REPLACEMENTS	3,965	2,806	2,164	3,248	-	3,248	126	-	3,122	360		2,888	371
372	22003	TEXTBOOKS-CONSUMABLES	26,653	22,530	24,816	25,912	-	25,912	17,378	469	8,065	18,452		7,460	372
373	23002	CLASSROOM REFERENCE	853	906	889	974	-	974	106	-	868	171		803	373
374	23003	PERIODICALS	2,999	207	-	325	-	325	-	-	325	24		301	374
375	23010	AUDIO VISUAL CONSUMABLES	-	-	365	325	-	325	-	-	325	24		301	375
376	24009	SCIENCE TEACHING SUPPLIES	4,830	5,720	4,749	5,521	-	5,521	400	-	5,121	784		4,737	376
377	24011	GENERAL TEACHING SUPPLIES	17,018	14,624	15,826	15,588	-	15,588	12,808	398	2,382	13,384		2,204	377
378	25001	MISC. OFFICE SUPPLIES	981	1,035	1,035	1,000	-	1,000	494	470	36	964.18		36	378
379	25002	PROFESSIONAL LIBRARY PURCHASE	-	182	-	500	-	500	-	-	500	-		500	379
380	25003	PROFESSIONAL DEVELOPMENT	767	522	338	1,690	-	1,690	562	-	1,128	562		1,128	380
381	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	90	-	310	90		310	381
382	35000	POLICE AND FIRE SERVICES	348	1,451	423	606	-	606	561	-	45	606		-	382
383	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	383
384	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	384
385		TOTAL OPERATING	58,414	49,982	50,605	56,089	-	56,089	32,525	1,336	22,228	35,422		20,667	385
386															386
387	73020	NEW CLASSROOM FURNITURE	882	666	929	2,000	(41)	1,959	1,959	-	-	1,959		-	387
388	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	388
389			882	666	929	2,000	(41)	1,959	1,959	-	-	1,959	-	-	389
390															390
391		TOTAL TOKENEKE SCHOOL	3,170,787	3,255,211	3,415,221	3,546,232	(155,880)	3,390,353	2,504,500	848,283	37,570	3,359,943	40.97	30,409	391

392	RC - 11	PHYSICAL EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	392	
393			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	393	
394		21201	DIRECTOR	168,382	172,171	221,045	180,006	-	180,006	152,313	27,693	(0)	180,006	1.00	(0)	394
395		21204	ASSISTANT DIRECTOR	-	-	-	45,000	1,350	46,350	37,923	8,427	-	46,350	1.00	-	395
396		21501	PRINCIPAL/DIRECTOR SECRETARY	68,270	69,624	71,086	72,819	-	72,819	61,616	11,203	0	72,819	1.00	0	396
397		21220	CURRICULUM SUPERVISION	42,433	-	-	-	-	-	-	-	-	-	-	-	397
398		41006	ATHLETIC TRAINING SERVICES	71,138	103,551	114,087	102,662	9,010	111,672	92,586	19,086	-	111,672	2.00	(0)	398
399		61004	FACILITIES-CUSTODIAL	26,484	31,247	32,400	26,500	5,000	31,500	29,146	-	2,354	29,146	-	2,354	399
400		101001	WEIGHT ROOM DARIEN HS	15,452	7,652	8,066	15,300	(6,300)	9,000	4,600	-	4,400	4,600	-	4,400	400
401		101002	INTERSCHOLASTICS DARIEN HS	560,827	585,240	580,435	588,233	-	588,233	412,939	152,754	22,540	565,694	-	22,540	401
402		101005	SPORTS PROGRAMS-MIDDLESEX	41,555	42,631	42,843	42,050	-	42,050	27,208	-	14,842	27,208	-	14,842	402
403		101008	INTRAMURALS-ELEMENTARY	10,023	1,551	2,255	10,329	-	10,329	-	-	10,329	-	-	10,329	403
404		101,009	INTRAMURALS-DARIEN HS	3,119	1,000	-	4,000	-	4,000	-	-	4,000	-	-	4,000	404
405		TOTAL PERSONNEL		1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	818,330	219,164	58,465	1,037,494	5.00	58,465	405
406																406
407		OPERATING														407
408		12001	CONSULTANT SERVICES	1,200	1,600	1,383	1,000	-	1,000	984	-	16	984	-	16	408
409		22001	TEXTBOOKS-NEW	1,000	1,000	1,021	-	-	-	-	-	-	-	-	-	409
410		23004	RESOURCE MATERIALS	1,650	1,645	1,468	-	-	-	-	-	-	-	-	-	410
411		23010	CONSUMABLES	1,006	1,610	1,614	1,600	-	1,600	1,597	-	3	1,597	-	3	411
412		24004	PHYS ED TEACHING SUPPLIES	10,336	13,051	12,441	14,023	-	14,023	9,370	3,028	1,625	14,023	-	-	412
413		24006	ATHLETIC TRAINING SUPPLIES	5,183	6,157	5,999	11,500	-	11,500	10,136	240	1,124	11,500	-	-	413
414		25002	PROFESSIONAL LIBRARY PURCHASE	550	500	428	500	-	500	500	-	-	500	-	-	414
415		25003	PROFESSIONAL DEVELOPMENT	3,173	2,205	4,105	2,000	200	2,200	1,537	663	-	2,200	-	-	415
416		25026	DUES AND MEMBERSHIPS	2,948	3,205	3,131	3,000	70	3,070	3,070	-	0	3,070	-	0	416
417		52008	INTERSCHOLASTIC TRANS. DHS	283,769	314,395	256,959	291,384	-	291,384	130,367	163	160,854	180,530	-	110,854	417
418		72047	PHYS EDUCATION REPAIRS/SAFETY	4,600	5,000	4,621	5,000	-	5,000	3,725	675	600	4,400	-	600	418
419		102001	INTERSCHOLASTICS/DARIEN HS	259,379	249,321	247,983	271,815	-	271,815	160,335	55,413	56,067	243,781	-	28,034	419
420		102002	INTRAMURALS-MIDDLESEX	4,299	2,470	-	2,500	-	2,500	1,429	909	162	2,338	-	162	420
421		102004	INTERSCHOLASTIC-OFFICIALS	141,272	182,531	158,388	157,494	-	157,494	108,590	480	48,424	109,070	-	48,424	421
422		102005	STUDENT ACTIVITY FUND	-	-	-	-	-	-	11,876	7,409	(19,285)	-	-	-	422
423		121000	IMPROVEMENT OF SITES	2,000	2,065	924	2,000	-	2,000	1,962	27	11	1,989	-	11	423
424		TOTAL OPERATING		722,366	786,756	700,466	763,816	270	764,086	445,477.60	69,006.58	249,602	575,982	-	188,104	424
425																425
426		EQUIPMENT														426
427		73013	REPL. PHYS ED EQUIPMENT	3,000	5,005	793	5,000	-	5,000	4,486	-	514	4,486	-	514	427
428		123013	NEW PHYSICAL ED EQUIPMENT	969	1,163	849	1,000	-	1,000	509	-	491	509	-	491	428
429		TOTAL EQUIPMENT		3,969	6,168	1,642	6,000	-	6,000	4,995	-	1,005	4,995	-	1,005	429
430															-	430
431		TOTAL PHYSICAL EDUCATION		1,734,017	1,807,591	1,774,324	1,856,715	9,330	1,866,045	1,268,803	288,170	309,072	1,618,471	5.00	247,574	431
432																432
433																433
434															Surplus/	434
435		REVENUE					Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	435
436		102006	REV. - SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	-	436
437																437
438		NET COST PHYSICAL EDUCATION		1,699,017	1,772,591	1,739,324	1,821,715		1,831,045	1,233,803	288,170	274,072	1,583,471	5.00	247,574	438

439	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	439	
440			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	440	
441		11031	FACILITIES MANAGER	144,937	148,198	151,533	151,533	3,788	155,321	131,425	23,896	-	155,321	1.00	0	441
442		11032	SECRETARY	68,727	57,665	69,707	71,273	-	71,273	60,308	10,965	0	71,273	1.00	0	442
443		61003	CUSTODIAL SUPERVISOR	91,516	90,030	91,903	91,778	(11,925)	79,853	67,250	12,227	376	79,477	1.00	376	443
444		61005	CUSTODIAL O/T SCH. EMERGENCY	52,027	107,423	88,229	47,000	62,885	109,885	93,474	-	16,411	109,885		-	444
445		71001	GROUNDSKEEPERS	379,206	375,981	383,160	383,510	7,675	391,186	331,003	60,182	-	391,186	5.00	-	445
446		71002	GROUNDNS OVERTIME	7,549	7,820	5,840	12,000	-	12,000	9,174	-	2,826	12,000		-	446
447		71003	MAINTENANCE	747,014	753,648	769,993	769,059	15,440	784,499	663,595	120,654	251	784,248	8.00	251	447
448		71004	MAINTENANCE OVERTIME	29,036	34,666	27,072	25,000	-	25,000	20,487	-	4,513	25,000		-	448
449		71005	SPRING/SUMMER HELP PART-TIME	99,258	98,381	100,650	92,000	9,000	101,000	77,833	-	23,167	101,000		-	449
450		TOTAL PERSONNEL	1,619,271	1,673,810	1,688,088	1,643,153	86,863	1,730,016	1,454,549	227,924	47,543	1,729,389	16.00	627	450	
451																451
452		OPERATING														452
453		12001	CONSULTANT SERVICES	23,214	11,411	28,855	16,000	26,500	42,500	13,311	27,709	1,480	41,020		1,480	453
454		13017	PROF. MEETINGS & TRAINING	3,936	6,581	6,852	7,910	(3,610)	4,300	1,334	-	2,966	1,334		2,966	454
455		62001	REFUSE COLLECTION	89,036	89,598	104,493	105,000	165	105,165	68,724	23,991	12,450	92,715		12,450	455
456		62003	SNOW REMOVAL	54,595	59,554	55,330	58,000	(41,500)	16,500	12,232	-	4,268	12,232		4,268	456
457		62004	CARE OF TREES	42,450	21,675	23,600	24,000	1,810	25,810	23,095	-	2,715	25,810		-	457
458		65001	CUSTODIAL SUPPLIES	167,661	205,933	162,849	160,000	-	160,000	99,810	41,396	18,794	160,000		-	458
459		65002	OPERATION OF VEHICLES	66,008	58,734	44,022	60,000	(8,965)	51,035	24,045	5,980	21,010	51,035		-	459
460		65003	CARE OF GROUNDS	249,459	250,010	230,136	210,000	-	210,000	145,536	55,323	9,141	210,000		-	460
461		65005	UNIFORMS	16,722	22,520	28,229	17,000	1,400	18,400	17,696	104	600	18,400		-	461



462	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	462	
463			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	463	
464	72001	CONTRACTED JANITORIAL SERVICE	270,559	268,976	260,288	290,000	(15,000)	275,000	182,636	45,092	47,272	227,728		47,272	464	
465	72012	ELECTRICAL	-	-	96,414	-	-	-	-	-	-	-		-	465	
466	72013	INTERCOMMS AND CLOCKS	2,806	12,840	8,574	10,000	(6,000)	4,000	-	-	4,000	4,000		-	466	
467	72014	PLUMBING	28,694	25,687	22,665	36,000	6,500	42,500	34,766	6,631	1,103	42,500		-	467	
468	72015	ROOFS	-	-	-	-	-	-	-	-	-	-		-	468	
469	72016	CLASSROOMS/CORRIDORS/AUD.	96,146	99,502	100,401	104,000	(8,500)	95,500	64,936	12,621	17,943	95,500		-	469	
470	72017	HEATING SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	470	
471	72019	MISCELLANEOUS REPAIRS	75,623	56,305	52,094	60,000	(13,500)	46,500	35,919	8,238	2,343	46,500		-	471	
472	72021	SECURITY	283,332	481,328	154,302	80,000	-	80,000	63,318	13,443	3,239	80,000		-	472	
473	72022	FIRE ALARMS/EXTING/SPRINKLER	50,562	59,933	65,126	58,000	-	58,000	30,753	11,668	15,579	58,000		-	473	
474	72023	NON MECHANICAL INSPECTIONS	30,454	32,733	51,467	50,000	-	50,000	20,620	3,803	25,577	50,000		-	474	
475	72048	HVAC /AIR CONDITIONER REPAIRS	101,218	109,673	124,579	114,000	20,155	134,155	112,867	14,463	6,824	134,155		-	475	
476	74011	GLASS	6,104	9,775	7,015	10,500	-	10,500	10,216	284	-	10,500		-	476	
477	74012	LUMBER	18,000	25,154	32,076	27,000	5,000	32,000	29,216	1,717	1,067	32,000		-	477	
478	74013	HARDWARE	14,354	13,105	19,092	16,500	3,500	20,000	18,679	344	977	20,000		-	478	
479	74014	PAINT	8,300	8,707	6,572	14,000	(5,155)	8,845	6,382	-	2,463	8,845		-	479	
480	74015	OTHER BUILDING MATERIALS	1,677	1,140	3,455	6,000	(3,600)	2,400	2,172	-	228	2,400		-	480	
481	74016	ELECTRICAL MATERIALS	63,467	79,409	66,142	70,000	(8,500)	61,500	45,438	12,863	3,200	61,500		-	481	
482	74030	RESERVE FOR EMERGENCY REPAIR	32,664	32,225	70,582	40,000	26,500	66,500	52,111	3,000	11,389	66,500		-	482	
483	83006	RENTAL OF TOOLS & EQUIPMENT	2,541	7,641	6,455	7,000	-	7,000	1,551	699	4,750	7,000		-	483	
484	111001	SUPPLIES/FEES COMM. ACTIVITIES	-	-	-	-	-	-	-	-	-	-		-	484	
485	121000	IMPROVEMENT OF SITES	113,316	43,926	106,542	40,000	-	40,000	14,643	4,200	21,158	40,000		-	485	
486	122000	IMPROVEMENT OF BUILDINGS	147,343	95,575	150,478	55,000	-	55,000	36,111	2,462	16,427	55,000		-	486	
487	TOTAL OPERATING		2,060,239	2,189,650	2,088,684	1,745,910	(22,800)	1,723,110	1,168,117	296,031	258,962	1,654,674		68,436	487	
488															488	
489	EQUIPMENT														489	
490	73001	REPLACEMENT OFFICE FURNITUER	-	-	-	-	3,852	3,852	3,852	-	-	3,852		(0)	490	
491	73010	REPLACEMENT MAINTENANCE EQ.	107,819	22,067	44,528	19,850	(2,874)	16,976	16,976	-	-	16,976		-	491	
492	73020	REPL. CLASSROOM FURNITURE	103,144	135,407	75,231	45,000	(10,968)	34,032	29,559	4,408	64	33,968		64	492	
493	123010	NEW EQUIPMENT	16,653	-	44,829	-	-	-	-	-	-	-		-	493	
494	123001	NEW OFFICE FURNITURE	2,334	-	-	-	-	-	-	-	-	-		-	494	
495	TOTAL EQUIPMENT		229,950	157,474	164,589	64,850	(9,990)	54,860	50,387	4,408	64	54,796		64	495	
496															496	
497	TOTAL MAINTENANCE		3,909,459	4,020,934	3,941,360	3,453,913	54,073	3,507,986	2,673,053	528,363	306,570	3,438,859	16.00	69,127	497	
498															498	
499														Surplus/	499	
500	REVENUE		Orig. Bud		Adjust.		Rev. Bud.		Rev. Received		Rev. Expected		Rev. Forecast		(Shortfall)	500
501	102008	REVENUE - BUILDING RENTAL	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(40,265)	-	(49,776)	(49,776)		(42,024)	501	
502	102009	REVENUE - USE OF FIELDS	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(41,714)	-	(59,392)	(59,392)		(60,608)	502	
503	TOTAL REVENUE		(232,677)	(239,578)	(232,464)	(211,800)	-	(211,800)	(81,979)	-	(109,168)	(109,168)		(102,632)	503	
504															504	
505		NET MAINTENANCE BUDGET	3,676,782	3,781,357	3,708,897	3,242,113	54,073	3,296,186	2,591,074	528,363	197,402	3,329,691	16.00	(33,505)	505	
506															506	
507															507	

508	RC - 13	MUSIC	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	508
509			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	509
510	21201	DIRECTOR	117,868	120,520	123,232	126,004	-	126,004	106,619	19,385	(0)	126,004	0.70	(0)	510
511	21313	ELEMENTARY MUSIC-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	511
512	21501	PRINCIPAL/DIRECTOR SECRETARY	22,981	25,142	24,897	26,434	-	26,434	21,628	4,806	0	26,434	0.50	0	512
513	101003	CLUBS AND COUNCILS	34,506	36,677	45,084	41,305	(1,118)	40,187	31,238	7,770	1,179	39,008		1,179	513
514	TOTAL PERSONNEL		175,355	182,339	193,213	193,743	(1,118)	192,625	159,485	31,961	1,179	191,446	1.20	1,179	514
515															515
516	OPERATING														516
517	13016	SCHOOL DISTRICT MEMBERSHIPS	510	515	615	620	90	710	635	-	75	635		75	517
518	22001	TEXTBOOKS-NEW	474	-	-	-	-	-	-	-	-	-		-	518
519	22003	TEXTBOOKS-CONSUMABLES	1,004	967	1,041	1,030	-	1,030	1,016	-	14	1,016		14	519
520	23002	CLASSROOM REFERENCE	16,231	17,004	17,887	18,380	-	18,380	10,341	5,072	2,967	15,636		2,744	520
521	23004	RESOURCE MATERIALS	3,436	4,138	5,048	5,635	-	5,635	5,471	150	14	5,621		14	521
522	23010	CONSUMABLES	51	-	-	-	-	-	-	-	-	-		-	522
523	24005	MUSIC TEACHING SUPPLIES	3,597	1,880	1,980	2,245	(4)	2,241	2,081	90	70	2,171		70	523
524	25001	MISC. OFFICE SUPPLIES	1,304	1,144	1,126	1,000	(250)	750	458	-	292	458		292	524
525	25003	PROFESSIONAL DEVELOPMENT	1,785	1,519	1,477	1,500	(56)	1,444	1,404	30	10	1,434		10	525
526	25004	LOCAL TRAVEL EXPENSE	642	498	1,000	1,500	-	1,500	253	-	1,247	253		1,247	526
527	25013	TEMP HOURLY (ACCOMPANIST)	900	1,175	1,200	1,300	-	1,300	650	150	500	800		500	527
528	25014	CATALOG/HANDBOOK PRINTING	-	-	-	-	1,125	1,125	1,073	-	52	1,073		52	528
529	25020	PIANO MOVING	220	285	344	370	-	370	300	-	70	300		70	529
530	25026	DUES AND MEMBERSHIPS	205	140	75	205	7	212	212	-	-	212		-	530
531	25030	COMPUTER SOFTWARE & SUPPLIES	1,846	8,711	10,037	8,850	-	8,850	8,435	-	415	8,435		415	531
532	52012	MUSIC TRANSPORTATION	7,023	12,390	4,034	11,700	-	11,700	2,859	4,615	4,226	7,474		4,226	532
533	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	533
534	72044	REPAIRS AND SERVICE CONTRACT	3,205	4,220	3,571	3,677	-	3,677	3,013	664	-	3,677		-	534
535	72045	TUNING OF PIANOS	5,795	5,200	4,374	5,200	-	5,200	3,708	827	665	4,535		665	535
536	83004	LEASE PURCHASE MUSIC EQ.	8,035	8,035	8,035	9,500	-	9,500	9,436	-	64	9,436		64	536
537	TOTAL OPERATING		56,263	67,821	61,844	72,712	912	73,624	51,345	11,598	10,681	63,165		10,459	537
538															538
539	EQUIPMENT														539
540	73011	REPLACEMENT MUSIC EQUIPMENT	6,894	5,631	6,137	3,685	-	3,685	3,575	-	110	3,575		110	540
541	123001	NEW OFFICE FURNITURE/EQ.	-	-	-	-	-	-	-	-	-	-		-	541
542	123011	NEW MUSIC EQUIPMENT	5,294	5,918	7,900	6,638	-	6,638	6,365	-	273	6,365		273	542
543	TOTAL EQUIPMENT		12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	9,940		383	543
544															544
545	TOTAL MUSIC		243,807	261,709	269,094	276,778	(206)	276,572	220,770	43,559	12,243	264,551	1.20	12,021	545
546															546

547	RC - 14	ART	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	547
548			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	548
549	21314	ELEMENTARY ART-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	549
550	TOTAL PERSONNEL		-	-	-	-	-	-	-	-	-	-	-	-	550
551															551
552	OPERATING														552
553	23002	CLASSROOM REFERENCE	5,449	5,584	5,293	5,600	(102)	5,498	2,274	1,502	1,722	5,498		-	553
554	23003	PERIODICALS	364	376	268	270	-	270	50	-	220	50		220	554
555	24001	ART TEACHING SUPPLIES	83,337	90,840	90,266	94,400	-	94,400	77,346	7,226	9,828	85,309		9,091	555
556	25003	PROFESSIONAL DEVELOPMENT	795	800	1,735	800	-	800	685	-	115	685		115	556
557	25007	MISC INSTRUCTIONAL EXPENSES	-	-	-	-	-	-	-	-	-	-		-	557
558	25018	GRAPHIC ARTS/PHOTOGRAPHY	6,022	-	-	-	-	-	-	-	-	-		-	558
559	25030	COMPUTER SOFTWARE & SUPPLIES	1,800	1,980	1,776	2,000	102	2,102	2,102	-	-	2,102		-	559
560	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	560
561	72044	REPAIRS AND SERVICE CONTRACT	2,116	3,310	3,768	3,800	-	3,800	1,350	-	2,450	1,350		2,450	561
562	TOTAL OPERATING		99,885	102,889	103,105	106,870	-	106,870	83,807	8,728	14,335	94,994		11,876	562
563															563
564	EQUIPMENT														564
565	73002	REPLACEMENT ART EQUIPMENT	8,386	6,852	306	4,032	(150)	3,882	3,808	-	74	3,808		74	565
566	123002	NEW ART EQUIPMENT	-	3,080	5,816	2,100	150	2,250	2,250	-	(0)	2,250		(0)	566
567	TOTAL EQUIPMENT		8,386	9,932	6,122	6,132	-	6,132	6,059	-	73	6,059		73	567
568															568
569	TOTAL ART		108,271	112,822	109,228	113,002	-	113,002	89,865	8,728	14,409	101,052	-	11,950	569
570															570

571	RC - 15	COMPUTER TECHNOLOGY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	571
572			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	572
573	11044	TECHNOLOGY SUPPORT	735,667	773,612	812,919	815,577	18,350	833,927	705,630	128,296	-	833,927	9.00	(0)	573
574	21201	DIRECTOR OF INST. TECH	165,080	172,171	66,168	172,171	7,835	180,006	152,313	27,693	-	180,006	1.00	-	574
575	21501	PRINCIPAL/DIRECTOR SECRETARY	18,555	22,554	23,003	23,520	-	23,520	19,901	3,618	0	23,520	0.33	0	575
576	21603	TEACHER AIDE / COPY CENTER	40,256	72,391	86,106	75,509	7,475	82,985	68,370	13,729	885	82,099	2.00	885	576
577		TOTAL OPERATING	900,747	1,040,728	988,196	1,086,777	33,660	1,120,438	946,215	173,337	885	1,119,552	12.33	885	577
578															578
579		OPERATING													579
580	12001	CONSULTANT SERVICES	231,123	152,735	141,897	140,000	21,140	161,140	103,424	57,671	45	161,095		45	580
581	13015	LOCAL TRAVEL	1,026	2,511	2,546	3,500	-	3,500	2,284	-	1,216	3,500		-	581
582	13035	SOFTWARE MAINTENANCE	508,162	661,694	723,014	750,645	13,332	763,977	761,848	22,500	(20,371)	784,348		(20,371)	582
583	24011	GENERAL TEACHING SUPPLIES	48,100	38,263	43,392	31,665	2,500	34,165	33,197	365	603	34,165		-	583
584	25013	TEMPORARY HOURLY SERVICES	18,228	9,884	14,119	15,000	865	15,865	4,655	11,170	40	15,865		-	584
585	25019	COMPUTER SOFTWARE & SUPPLIES	88,689	83,841	38,399	42,000	(2,532)	39,468	38,107	200	1,161	39,468		-	585
586	25029	STAFF DEVELOPMENT PROGRAM	15,913	19,621	15,918	23,000	(2,000)	21,000	13,717	1,900	5,383	15,617		5,383	586
587	64005	CELL PHONE	22,890	14,109	28,980	28,000	530	28,530	22,806	5,703	21	28,530		-	587
588	64006	WIDE AREA NETWORK	29,571	130,827	49,351	48,000	-	48,000	36,015	-	11,985	48,000		-	588
589	72035	RENTAL/DUPPLICATORS AND COPIER	255,806	287,769	270,816	271,248	19,594	290,842	245,536	45,306	0	290,842		0	589
590	72044	REPAIRS AND SERVICE CONTRACT	115,750	70,953	64,029	60,000	(2,522)	57,478	52,769	515	4,194	57,478		-	590
591		TOTAL OPERATING	1,335,257	1,472,206	1,392,462	1,413,058	50,907	1,463,965	1,314,358	145,330	4,277	1,478,908	-	(14,943)	591
592															592
593		EQUIPMENT													593
594	123021	NEW COMPUTER EQUIPMENT	753,754	755,318	731,494	503,025	37,822	540,847	507,719	33,125	4	540,844		4	594
595															595
596		SUBTOTAL COMPUTER TECHNOLOGY	2,989,758	3,268,252	3,112,152	3,002,860	122,389	3,125,250	2,768,292	351,792	5,166	3,139,304		(14,054)	596
597															597
598		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	598
599	102010	REV. FROM TOWN-FOR IT SERVICE	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	(212,644)	-	(212,643)	(212,643)		-	599
600															600
601		TOTAL COMPUTER TECHNOLOGY	2,798,973	3,066,929	2,909,081	2,790,217	122,389	2,912,607	2,555,648	351,792	(207,477)	2,926,661		(14,054)	601
602															602
603															603

604	RC - 16	ADMINISTRATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	604
605			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	605
606	11011	SUPERINTENDENT	272,340	278,000	135,045	278,000	42,000	320,000	252,940	47,060	20,000	320,000	1.00	-	606
607	11013	BURSAR/ADMINISTRATIVE ASSIST	90,482	92,518	94,368	94,368	2,123	96,491	81,646	14,845	-	96,491	1.00	0	607
608	21501	PRINCIPAL/DIRECTOR SECRETARY	41,080	41,894	43,979	43,844	-	43,844	37,099	6,745	0	43,844	0.60	0	608
609	11016	PUBLIC INFORMATION	1,796	-	-	-	-	-	-	-	-	-	-	-	609
610	TOTAL PERSONNEL		405,698	412,412	273,393	416,212	44,123	460,335	371,685	68,650	20,000	460,335	2.60	0	610
611															611
612	OPERATING														612
613	12001	CONSULTANT SERVICES	27,516	32,154	24,759	10,000	173,123	183,123	81,873	96,190	5,060	178,063		5,060	613
614	12004	LEGAL SERVICES	327,361	285,860	248,477	262,000	-	262,000	152,797	106,203	3,000	262,000		-	614
615	13001	BOARD OF EDUCATION DUES	-	-	-	850	-	850	-	-	850	-		850	615
616	13003	OTHER BOARD EXPENSES	24,659	24,951	23,464	25,000	(1,031)	23,969	14,845	2,067	7,057	23,969		-	616
617	13011	MAILING EXPENSES	32,004	29,864	29,189	30,000	-	30,000	24,001	5,999	-	30,000		-	617
618	13012	OFFICE SUPPLIES	25,874	27,011	26,952	30,000	-	30,000	21,438	8,204	358	30,000		-	618
619	13013	DUES AND MEMBERSHIPS	14,796	15,999	11,199	11,800	-	11,800	5,885	-	5,916	5,885		5,916	619
620	13016	SCHOOL DISTRICT MEMBERSHIPS	22,117	25,289	30,557	23,193	(8)	23,185	18,672	-	4,513	18,672		4,513	620
621	13017	PROFESSIONAL MEETINGS	3,325	3,290	2,259	3,000	-	3,000	2,595	-	405	2,595		405	621
622	13020	PUBLIC INFORMATION	-	-	-	-	-	-	-	-	-	-		-	622
623	13025	ADA/504 SUPPORT	-	-	-	2,500	1,531	4,031	4,031	-	0	4,031		0	623
624	13040	PRINTING/PUBLICATION SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	624
625	25002	PROF. LIBRARY PURCHASE	-	43	-	500	(500)	-	-	-	-	-		-	625
626	25003	PROFESSIONAL DEVELOPMENT	2,652	3,054	3,000	3,000	914	3,914	3,914	-	-	3,914		-	626
627	25014	CATALOG/HANDBOOK PRINTING	29,443	16,937	21,700	20,000	(4,700)	15,300	5,165	-	10,135	10,165		5,135	627
629	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	629
630	TOTAL OPERATING		509,747	464,451	421,557	421,843	169,329	591,173	335,215	218,664	37,294	569,294		21,879	630
631															631
632	73001	EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	632
633															633
634	TOTAL ADMINISTRATION		915,445	876,863	694,950	838,055	213,452	1,051,508	706,900	287,314	57,294	1,029,629	2.60	21,879	634
635															635

636	RC - 17	HEALTH	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	636
637			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	637
638	41001	DIRECTOR - NURSES	90,293	97,138	101,023	101,023	2,273	103,296	87,404	15,892	-	103,296	1.00	(0)	638
639	41002	NURSES	588,350	592,105	611,224	626,205	-	626,205	512,342	113,855	7	626,198	9.00	7	639
640	41004	SUBSTITUTE NURSES	69,736	27,371	70,423	45,000	-	45,000	32,546	-	12,454	34,546		10,454	640
641	41005	SECRETARY	28,737	25,142	24,897	26,434	-	26,434	21,628	4,806	(0)	26,434	0.50	(0)	641
642		TOTAL HEALTH	777,116	741,756	807,567	798,662	2,273	800,935	653,920	134,553	12,461	790,474	10.50	10,461	642
643															643
644		OPERATING													644
645	23003	PERIODICALS	455	427	452	500	(300)	200	187	-	13	187		13	645
646	25001	MISC. OFFICE SUPPLIES	1,499	1,513	1,458	1,500	320	1,820	1,741	-	79	1,741		79	646
647	25002	PROF. LIBRARY PURCHASE	309	610	-	500	-	500	305	-	195	305		195	647
648	25003	PROFESSIONAL DEVELOPMENT	3,961	3,968	1,419	3,974	-	3,974	2,967	325	682	3,292		682	648
649	42001	HEALTH SUPPLIES	30,759	31,199	30,954	31,000	480	31,480	24,542	6,847	90	31,390		90	649
650	42002	HEALTH LOCAL TRAVEL	359	338	320	500	-	500	-	-	500	-		500	650
651	42003	SCHOOL PHYSICIANS SERVICES	10,000	10,000	10,431	10,000	-	10,000	10,000	-	-	10,000		-	651
652	72031	AUDIOMETER REPAIRS	-	625	490	600	-	600	480	-	120	480		120	652
653	72044	REPAIRS AND SERVICE CONTRACT	998	2,086	1,636	1,000	6	1,006	1,006	-	-	1,006		-	653
654		TOTAL OPERATING	48,339	50,766	47,160	49,574	506	50,080	41,228	7,172	1,680	48,400		1,680	654
655															655
656		EQUIPMENT													656
657	73007	REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-		-	657
658	123007	NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	658
659		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	659
660															660
661		TOTAL HEALTH	825,455	792,521	854,727	848,236	2,779	851,015	695,149	141,725	14,141	838,874	10.50	12,141	661
662															662

663	RC 18	PERSONNEL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	663
664			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	664
665		11013 BURSAR/ADMINISTRATIVE ASSIST	286,227	303,993	310,183	310,369	8,849	319,218	270,107	49,110	(0)	319,218	2.34	(0)	665
666		11020 BENEFITS COORDINATOR	33,312	34,678	35,459	35,459	798	36,256	30,679	5,578	-	36,256	0.50	-	666
667		11024 TURNOVER-REGULAR	-	-	-	(400,000)	400,000	-	-	-	-	-	-	-	667
668		11027 CONTRACT SUPPORT	-	-	-	90,914	(90,914)	-	-	-	-	-	-	-	668
669		11028 CERT. STAFF COLUMN CHANGE	-	-	-	74,991	(74,991)	-	-	-	-	-	-	-	669
670		21202 ASSISTANT SUPERINTENDENT	-	-	-	-	-	-	-	-	-	-	-	-	670
671		21300 LONG TERM SUBSTITUTES	812,690	419,702	739,867	475,000	29,150	504,150	382,908	17,525	103,717	504,150	-	-	671
672		21302 SUBSTITUTES-PROFESSIONAL DEV.	33,700	54,772	45,205	50,000	-	50,000	30,476	-	19,524	30,476	-	19,524	672
673		21316 SABBATICALS	-	-	-	-	-	-	-	-	-	-	-	-	673
674		31000 BUDGET CONTROL	-	-	-	263,360	-	263,360	-	-	263,360	-	-	263,360	674
675		TOTAL PERSONNEL	1,165,930	813,145	1,130,714	900,092	272,892	1,172,984	714,171	72,213	386,601	890,101	2.84	282,884	675
676															676
677		OPERATING													677
678		13013 DUES AND MEMBERSHIPS	635	6,850	250	1,140	-	1,140	250	-	890	250	-	890	678
679		13014 RECRUITMENT	19,759	19,154	17,406	25,000	(2,000)	23,000	1,573	-	21,427	4,073	-	18,927	679
680		13015 LOCAL TRAVEL	640	139	340	2,300	(1,000)	1,300	947	-	353	947	-	353	680
681		25029 STAFF DEVELOPMENT PROGRAM	39,590	101,276	78,785	74,991	(5,000)	69,991	59,848	871	9,272	60,719	-	9,272	681
682		TOTAL OPERATING	60,624	127,419	96,780	103,431	(8,000)	95,431	62,618	871	31,942	65,989	-	29,442	682
683															683
684		TOTAL PERSONNEL	1,226,554	940,564	1,227,494	1,003,523	264,892	1,268,415	776,789	73,084	418,542	956,090	2.84	312,325	684
685															685
686															686

687	RC - 19	CURRICULUM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	687
688			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	688
689		21202 ASSISTANT SUPERINTENDENT	198,500	202,966	207,533	207,533	7,264	214,797	181,751	33,046	(0)	214,797	1.00	(0)	689
690		21201 DIRECTOR OF INSTRUCTIONAL TEC	-	-	-	-	-	-	-	-	-	-	-	-	690
691		21220 CURRICULUM & SUPERVISION	13,971	-	-	-	-	-	-	-	-	-	-	-	691
692		1912036 ELEM. READING SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	692
693		1912056 TECHNOLOGY SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	693
694		1912058 PROGRAM COORDINATORs	262,514	264,074	285,353	291,774	6,000	297,774	206,397	91,377	(0)	297,774	2.00	(0)	694
695		1912062 MATH COORDINATOR	-	-	-	-	-	-	-	-	-	-	-	-	695
696		1912060 LANG. ARTS SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	696
697		1912009 INSTRUCTION SUPP. SPECIALISTS	1,105,204	1,149,668	1,217,293	1,270,752	(71,709)	1,199,043	871,174	323,464	4,405	1,194,638	13.50	4,405	697
698		21312 CURRICULUM DEVELOPMENT	63,059	76,594	119,745	104,290	-	104,290	46,174	50,000	8,116	104,290	-	-	698
699		21405 ESL INSTRUCTION	17,849	7,238	4,482	24,000	(19,428)	4,572	3,701	871	-	4,572	-	-	699
700		21501 PRINCIPAL/DIRECTOR SECRETARY	68,668	70,385	71,792	71,792	1,777	73,569	61,646	10,769	1,154	72,415	1.00	1,154	700
701		TOTAL PERSONNEL	1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	1,370,844	509,526	13,675	1,888,487	17.50	5,559	701
702															702
703		OPERATING													703
704		12001 CONSULTANT SERVICES	52,402	37,679	30,000	45,000	3,610	48,610	15,150	33,460	-	48,610	-	-	704
705		13013 DUES AND MEMBERSHIPS	894	1,626	1,640	4,127	(1,500)	2,627	2,535	-	92	2,535	-	92	705
706		13015 LOCAL TRAVEL	870	2,057	5,868	10,000	-	10,000	133	262	9,606	1,394	-	8,606	706
707		22001 TEXTBOOKS-NEW	282,390	280,081	244,252	191,721	(10)	191,711	114,615	38,571	38,524	178,187	-	13,524	707
708		23004 RESOURCE MATERIALS	-	4,346	7,054	8,000	110	8,110	7,146	950	14	8,096	-	14	708
709		23006 ESL RESOURCES	-	-	-	-	14,728	14,728	10,132	1,310	3,286	11,689	-	3,039	709
710		24012 STANDARDIZED TESTING	40,164	32,086	24,301	29,477	-	29,477	28,891	-	586	28,891	-	586	710
711		25002 PROF. LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-	711
712		25003 PROFESSIONAL DEVELOPMENT	135,270	123,899	119,166	113,850	-	113,850	91,875	11,680	10,295	113,850	-	-	712
713		52004 FIELD TRIPS	-	8,973	5,509	7,500	-	7,500	1,821	226	5,453	2,047	-	5,453	713
714		25005 CURRICULUM RESEARCH & DEV.	184,295	156,649	25,952	26,420	(1,700)	24,720	16,181	8,519	19	24,701	-	19	714
715		TOTAL OPERATING	696,284	647,396	463,741	436,095	15,238	451,333	288,479	94,979	67,875	419,999	-	31,334	715
716															716
717		TOTAL CURRICULUM	2,426,050	2,418,322	2,369,939	2,406,236	(60,857)	2,345,378	1,659,323	604,506	81,549	2,308,486	17.50	36,892	717
718															718



719	RC - 20	FINANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	719
720			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	720
721	11014	DIRECTOR OF FINANCE	184,500	188,651	192,896	192,896	(18,529)	174,367	142,980	31,077	310	174,057	1.00	310	721
722	11021	PAYROLL / BENEFITS COORDINATOR	33,965	34,678	35,753	35,459	798	36,256	30,679	5,578	-	36,256	0.50	-	722
723	11022	ASSISTANT DIRECTOR FINANCE	96,000	100,032	104,033	104,033	11,541	115,574	99,209	16,365	-	115,574	1.00	(0)	723
724	11025	ACCOUNTANT	73,892	89,069	76,688	76,688	1,725	78,413	66,349	12,064	-	78,413	1.00	-	724
725	11042	ACCOUNTS PAYABLE	68,466	69,961	71,468	73,073	56	73,130	61,887	11,242	-	73,130	1.00	(0)	725
726	11044	TECHNOLOGY SUPPORT	-	-	-	-	-	-	-	-	-	-	-	-	726
727	21501	PRINCIPAL/DIRECTOR SECRETARY	68,454	70,165	71,569	71,569	1,618	73,187	61,921	11,258	8	73,179	1.00	8	727
728		TOTAL PERSONNEL	525,277	552,557	552,407	553,718	(2,791)	550,927	463,025	87,584	318	550,609	5.50	318	728
729															729
730		OPERATING													730
731	12005	AUDITING SERVICES	20,555	21,125	21,493	22,229	-	22,229	22,045	-	184	22,045		184	731
732	12007	ACTUARIAL SERVICES	250	-	-	-	-	-	-	-	-	-	-	-	732
733	13015	LOCAL TRAVEL	684	-	93	500	(4)	496	-	-	496	-		496	733
734	13016	SCHOOL DISTRICT MEMBERSHIPS	614	425	-	1,294	-	1,294	1,079	-	215	1,079		215	734
735	13030	EDP SUPPLIES & SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	735
736	13035	SOFTWARE MAINTENANCE	510	-	-	-	-	-	-	-	-	-	-	-	736
737	25003	PROFESSIONAL DEVELOPMENT	27,342	2,400	8,453	1,500	(1,443)	57	-	-	57	-		57	737
738	25013	TEMPORARY HOURLY SERVICES	-	9,515	7,101	15,000	25	15,025	13,268	1,754	3	15,022		3	738
739	25021	INSTRUCTIONAL TECHNOLOGY SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	739
740	25029	STAFF DEVELOPMENT PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	740
741		TOTAL OPERATING	49,955	33,465	37,140	40,523	(1,422)	39,101	36,392	1,754	955	38,146		955	741
742															742
743		EQUIPMENT													743
744	73021	REPLACEMENT COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-		-	744
745	123021	NEW COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-		-	745
746		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	746
747															747
748		TOTAL FINANCE	575,232	586,022	589,547	594,241	(4,213)	590,028	499,417	89,338	1,273	588,755	5.50	1,273	748
749															749
750														Surplus/ (Shortfall)	750
751		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			751
752	102010	REV. FROM TOWN-FOR IT SERVICES	-		-	-	-	-	-	-	-	-		-	752
753															753
754		NET FINANCE BUDGET	575,232	586,022	589,547	594,241	(4,213)	590,028	499,417	89,338	1,273	588,755	5.50	1,273	754

755	RC - 21	LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	755
756			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	756
757	21220	CURRICULUM SUPERVISION	2,463	2,512	-	-	2,613	2,613	2,115	498	-	2,613		0	757
758	21503	LIBRARY SECRETARY	154	-	-	-	-	-	-	-	-	-		-	758
759		TOTAL PERSONNEL	2,617	2,512	-	-	2,613	2,613	2,115	498	-	2,613	-	-	759
760															760
761		OPERATING													761
762	23001	ACCESSIONS	91,882	93,990	97,576	103,015	3,380	106,395	74,145	19,216	13,035	106,395		-	762
763	23003	PERIODICALS	6,472	7,452	7,590	8,890	(447)	8,443	7,611	-	832	8,443		-	763
764	23004	RESOURCE MATERIALS	7,356	20,763	19,490	17,700	(1,087)	16,613	9,566	50	6,997	16,613		-	764
765	23005	ONLINE SUBSCRIPTIONS	27,739	32,340	34,629	36,905	(352)	36,553	34,979	-	1,574	36,553		-	765
766	23007	OTHER LIBRARY EXPENSES	7,553	6,755	7,755	8,200	(767)	7,433	5,633	557	1,243	7,433		-	766
767	25002	PROF. LIBRARY PURCHASE	30	1,356	1,155	1,920	(49)	1,872	592	300	979	892		979	767
768	25026	DUES AND MEMBERSHIPS	2,149	2,267	2,594	3,575	(727)	2,848	2,401	175	272	2,576		272	768
769	25030	COMPUTER SOFTWARE & SUPPLIES	709	1,289	4,554	1,000	-	1,000	239	-	761	1,000		-	769
770	72042	EQUIPMENT REPAIR	-	-	-	-	-	-	-	-	-	-		-	770
771	72044	REPAIRS AND SERVICE CONTRACT	980	1,029	1,080	1,140	49	1,189	1,189	-	-	1,189		-	771
772	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	772
773		TOTAL OPERATING	144,872	167,242	176,423	182,345	-	182,345	136,354	20,298	25,692	181,094		1,251	773
774															774
775		EQUIPMENT													775
776	73009	REPLACEMENT LIBRARY EQ.	8,008	3,513	6,193	1,000	-	1,000	410	-	590	410		590	776
777		TOTAL EQUIPMENT	8,008	3,513	6,193	1,000	-	1,000	410	-	590	410		590	777
778															778
779		TOTAL LIBRARY	155,497	173,267	182,616	183,345	2,613	185,958	138,880	20,796	26,282	184,117	-	1,841	779
780															780

781	RC - 22	TECHNOLOGY EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	781
782			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	782
783	22001	TEXTBOOKS -NEW	2,900	-	-	-	-	-	-	-	-	-	-	-	783
784	23002	CLASSROOM REFERENCE	303	447	89	400	-	400	-	-	400	-	-	400	784
785	23003	PERIODICALS	55	-	12	285	-	285	120	-	165	120	-	165	785
786	24002	TECH ED TEACHING SUPPLIES	30,077	39,699	33,333	35,800	-	35,800	26,729	1,475	7,595	28,774	-	7,026	786
787	25001	MISC. OFFICE SUPPLIES	-	266	706	778	-	778	-	-	778	-	-	778	787
788	25003	PROFESSIONAL DEVELOPMENT	-	140	1,200	1,400	-	1,400	1,190	-	210	1,190	-	210	788
789	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	789
790	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	790
791	72033	TECH ED EQUIPMENT REPAIRS	989	-	582	2,500	-	2,500	1,822	-	678	1,822	-	678	791
792		TOTAL OPERATING	34,324	40,552	35,922	41,163	-	41,163	29,861	1,475	9,827	31,906	-	9,257	792
793															793
794		EQUIPMENT													794
795	73008	REPL. TECH ED EQUIPMENT	-	-	1,877	1,274	7,500	8,774	8,688	-	86	8,688	-	86	795
796	123008	NEW TECHNOLOGY EQUIPMENT	10,455	7,247	2,559	7,540	(7,500)	40	-	-	40	-	-	40	796
797		TOTAL EQUIPMENT	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,688	-	126	797
798															798
799		TOTAL TECH. EDUCATION	44,779	47,799	40,358	49,977	-	49,977	38,549	1,475	9,953	40,594	-	9,383	799
800															800

801	RC - 23	CONTINUING EDUC/SUMMER SCHO	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	801
802			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	802
803	21201	DIRECTOR	11,750	21,483	26,738	20,000	-	20,000	16,451	3,485	64	19,936		64	803
804	21501	PRINCIPAL/DIRECTOR SECRETARY	27,386	27,929	28,801	29,229	-	29,229	24,733	4,497	(0)	29,229	0.40	(0)	804
805		PERSONNEL	39,136	49,412	55,539	49,229	-	49,229	41,184	7,982	64	49,166	0.40	64	805
806															806
807		OPERATING													807
808	12001	CONSULTANT SERVICES	483,878	415,092	381,499	425,000	6,935	431,935	431,834	-	101	431,834		101	808
809	12002	CONTINUING ED CONSULTING	-	-	-	-	-	-	-	-	-	-		-	809
810	13011	MAILING EXPENSES	374	355	250	500	-	500	400	-	100	400		100	810
811	13012	OFFICE SUPPLIES	4,516	4,516	2,556	11,000	(3,000)	8,000	4,120	-	3,880	4,411		3,589	811
812	24003	SUMMER SCHOOL TEACHING SUPP.	60,043	73,843	36,953	61,800	(9,000)	52,800	10,122	-	42,678	14,390		38,410	812
813	24010	ADULT ED. CONTRACTED SERVICES	12,000	12,000	18,700	12,000	-	12,000	7,000	-	5,000	7,000		5,000	813
814	25014	CATALOG/HANDBOOK PRINTING	1,729	1,453	5,701	5,000	-	5,000	1,198	-	3,802	1,198		3,802	814
815		TOTAL OPERATING	562,540	507,259	445,659	515,300	(5,065)	510,235	454,675	-	55,560	459,233		51,002	815
816															816
817		TOTAL CONT. ED/SUM. SCHOOL	601,677	556,671	501,198	564,529	(5,065)	559,464	495,859	7,982	55,624	508,399	0.40	51,065	817
818															818
819														Surplus/	819
820		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	820
821	31006	REVENUE - CONTINUING EDUCATION	-	-	-	-	-	-	-	-	-	-		-	821
822	31005	REVENUE - SUMMER SCHOOL	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(196,868)	-	(196,868)	(196,868)		(428,132)	822
823		TOTAL REVENUE	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(196,868)	-	(196,868)	(196,868)		(428,132)	823
824															824
825		NET EXPENSE SUM&CONT. ED	(56,298)	(39,649)	(120,235)	(60,471)	(5,065)	(65,536)	298,990	7,982	(141,244)	311,531		(377,067)	825

826			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	826
827	RC - 24	SPECIAL EDUCATION	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	827
828	11013	ASSISTANT PRINCIPAL	-	-	-	-	-	-	-	-	-	-	-	-	828
829	21102	PROGRAM DIR. EARLY CHILDHOOD	-	-	-	-	-	-	-	-	-	-	-	-	829
830	21201	DIRECTOR	-	-	-	-	-	-	-	-	-	-	-	-	830
831	21202	ASSISTANT SUPERINTENDENT SESS	198,500	202,966	207,533	207,533	7,264	214,797	181,751	33,046	-	214,797	1.00	0	831
832	21211	PROGRAM DIR. OF SESS K-12	285,676	319,072	326,228	333,546	-	333,546	267,483	51,343	14,720	326,826	2.00	6,720	832
833	21220	CURRICULUM SUPERVISION	96,360	241,290	192,142	220,874	22,273	243,147	174,302	38,256	30,589	212,557	1.60	30,589	833
834	21302	SUBSTITUTE TEACHERS	108,568	105,332	164,872	105,000	17,500	122,500	82,898	-	39,602	88,898	-	33,602	834
835	21303	SPECIAL CLASS TEACHERS	5,391,096	5,330,334	5,158,898	5,304,320	(355,888)	4,948,432	3,512,988	1,408,197	27,247	4,921,186	58.40	27,247	835
836	21304	HOMEBOUND/TUTORIAL	347,721	264,300	240,916	198,000	-	198,000	111,696	1,044	85,260	132,740	-	65,260	836
837	21305	CONTRACTED SPEECH	501,420	664,106	786,386	521,664	127,729	649,393	476,230	165,424	7,740	649,393	-	-	837
838	21306	TEACHERS OF THE GIFTED	-	-	-	-	-	-	-	-	-	-	-	-	838
839	21307	SPEECH THERAPISTS	1,571,728	1,571,386	1,536,771	1,678,546	24,242	1,702,788	1,237,596	465,192	0	1,702,788	17.50	0	839
840	21308	SUMMER SCHOOL & PPTs	729,465	870,128	866,160	780,000	51,325	831,325	708,268	-	123,057	831,325	-	-	840
841	21309	CONT. OCUPATIONAL THERAPY	717,084	813,773	803,411	752,000	963	752,963	580,798	172,165	1	752,963	-	1	841
842	21311	CONTRACTED PHYSICAL THERAPY	180,646	230,649	265,125	236,000	(182)	235,818	182,618	53,200	1	251,493	-	(15,675)	842
843	21403	PSYCHOLOGISTS	923,751	1,014,025	958,412	1,089,155	(176,489)	912,666	690,214	219,756	2,696	909,970	11.60	2,696	843
844	21404	SOCIAL CASE WORKER	283,141	250,976	253,698	228,031	-	228,031	157,868	70,163	0	228,031	2.00	0	844
845	21407	SCHOOL-BASED SESS FACILITATORS	429,258	424,945	473,260	490,831	(35,773)	455,058	327,995	125,093	1,970	453,088	5.00	1,970	845
846	21409	BEHAVIORAL ANALYST	-	-	-	-	138,678	138,678	99,848	38,830	-	138,678	2.00	-	846
847	21410	PHYSICAL THERAPIST	-	-	-	-	103,090	103,090	67,233	35,858	-	103,090	1.00	-	847
848	21501	PRINCIPAL/DIRECTOR SECRETARY	365,076	402,476	411,527	421,602	(28,500)	393,102	336,676	54,877	1,549	391,553	6.33	1,549	848
849	21603	TEACHER AIDES	2,668,993	2,744,999	2,712,531	2,849,293	91,724	2,941,017	2,381,772	530,729	28,516	2,912,501	80.50	28,516	849
850	21605	TRANSPORTATION DRIVER	84,106	86,941	87,839	87,725	2,921	90,646	71,780	5,820	13,046	77,600	2.00	13,046	850
851	41002	NURSES	291,965	313,265	270,753	258,939	4,340	263,279	207,446	37,707	18,127	245,153	3.80	18,127	851
852	41004	SUBSTITUTE NURSES	-	-	-	-	26,500	26,500	25,427	-	1,073	25,427	-	1,073	852
853															853
854		TOTAL PERSONNEL	15,174,553	15,850,962	15,716,462	15,763,059	21,717	15,784,775	11,882,886	3,506,698	395,192	15,570,055	194.73	214,720	854

855	OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	855
856		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	856
857	12001	CONSULTANT SERVICES	947,170	1,275,095	1,378,446	1,200,000	144,469	1,344,469	918,412	341,427	84,631	1,344,469	-	857
858	12004	LEGAL SERVICES	244,364	289,431	299,040	260,000	-	260,000	154,425	105,575	-	260,000	-	858
859	22001	TEXTBOOKS-NEW	5,834	70,161	23,971	5,500	-	5,500	5,494	-	6	5,494	6	859
860	22003	TEXTBOOKS-CONSUMABLES	5,680	5,130	6,016	5,120	-	5,120	2,766	906	1,448	5,120	-	860
861	23003	PERIODICALS	-	126	-	-	-	-	-	-	-	-	-	861
862	24011	GENERAL TEACHING SUPPLIES	45,187	75,645	67,441	52,000	(1,050)	50,950	44,633	2,000	4,317	46,633.22	4,317	862
863	24013	SPECIAL EDUCATION TESTING	69,147	43,842	62,756	53,350	-	53,350	37,722	7,131	8,497	53,350	-	863
864	25003	PROFESSIONAL DEVELOPMENT	91,285	154,767	144,357	100,000	20,000	120,000	88,808	26,553	4,639	120,000	-	864
865	25004	LOCAL TRAVEL EXPENSE	1,097	1,523	2,058	1,500	1,004	2,504	1,823	27	654	1,850	654	865
866	25011	PUPIL EVALUATION	167,790	330,245	325,986	200,000	-	200,000	94,120	8,150	97,730	200,000	-	866
867	25013	TEMPORARY HOURLY SERVICES	1,432	-	-	-	-	-	-	-	-	-	-	867
868	25026	DUES AND MEMBERSHIPS	260	860	1,460	1,000	-	1,000	800	-	200	800	200	868
869	25030	COMPUTER SOFTWARE & SUPPLIES	38,447	62,516	39,258	27,500	1,050	28,550	16,828	11,721	-	28,550	-	869
870	52002	IN-DISTRICT SPECIAL ED TRANS	625,076	683,096	868,881	900,000	(111,570)	788,430	512,335	270,782	5,313	788,430	-	870
871	52003	O-O-D SPECIAL ED TRANSPORTATION	486,757	459,047	466,889	543,000	(46,978)	496,022	353,138	97,773	45,111	470,652	25,370	871
872	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	500	(6)	494	-	-	494	-	494	872
873	141001	TUITION-PUBLIC SCHOOLS	179,413	19,841	135,765	165,000	138,104	303,104	224,485	78,620	(1)	266,079	37,025	873
874	143001	TUITION-NON PUBLIC SCHOOLS	6,514,128	6,649,461	7,073,659	6,722,425	-	6,722,425	4,419,453	1,510,867	792,104	6,722,425	-	874
875	TOTAL OPERATING		9,423,067	10,120,785	10,895,983	10,236,895	145,023	10,381,918	6,875,244	2,461,532	1,045,142	10,313,852	68,065	875
876	EQUIPMENT													876
877	73020	REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	877
878	123001	NEW OFFICE FURNITURE/EQUIP	-	-	-	-	-	-	-	-	-	-	-	878
879	123019	NEW ASSISTIVE TECHNOLOGY EQ.	42,891	39,934	30,318	30,000	(5,195)	24,805	15,460	5,788	3,557	21,248	3,557	879
880	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	880
881	TOTAL EQUIPMENT		42,891	39,934	30,318	30,000	(5,195)	24,805	15,460	5,788	3,557	21,248	3,557	881
882	GRAND TOTAL SPECIAL EDUCATIO		24,640,511	26,011,682	26,642,764	26,029,954	161,545	26,191,498	18,773,589	5,974,018	1,443,891	25,905,155	194.73	882
883														883
884														884
885														885
886													Surplus/	886
887	REVENUE		2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	(Shortfall)		887
888	143003	EARLY LEARNING PROGRAM TUITIO	-	-	-	-	-	-	-	-	-	-	-	888
889	143002	EXCESS COST REIMBURSEMENT	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	(1,996,292)	-	(2,566,258)	(2,566,258)	(284,840)	889
890	REVENUE		(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	(1,996,292)	-	(2,566,258)	(2,566,258)	(284,840)	890
891														891
892	NET SPECIAL EDUCATION EXPENSE		21,779,065	22,598,741	23,215,246	23,178,856	161,545	23,340,400	16,777,297	5,974,018	(1,122,367)	23,338,897	1,503	892

893	RC - 25	FIXED COSTS	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	893
894			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	894
895	52001	REGULAR PUPIL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	16,500	2,249,463	1,592,091	624,054	33,317	2,225,395		24,068	895
896															896
897		TOTAL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	16,500	2,249,463	1,592,091	624,054	33,317	2,225,395		24,068	897
898															898
899		HEATING FUEL													899
900	63001	FUEL OIL - RC25	105,330	32,498	19,053	425,700	-	425,700	15,328	4,027	406,345	19,355		406,345	900
901	63001	FUEL OIL - DHS	142,331	147,118	214,350	-	-	-	91,093	21,407	(112,500)	112,500		(112,500)	901
902	63001	FUEL OIL - MIDDLESEX	81,939	88,893	108,362	-	-	-	44,688	15,312	(60,000)	60,000		(60,000)	902
903	63002	FUEL OIL - MIDDLESEX	-	-	-	-	-	-	-	-	-	-		-	903
904	63001	FUEL NATURAL GAS - HINDLEY	33,697	16,193	31,358	-	-	-	23,275	6,725	(30,000)	30,000		(30,000)	904
905	63001	FUEL OIL - HOLMES	14,187	26,071	29,563	-	-	-	46,624	6,678	(53,302)	53,302		(53,302)	905
906	63001	FUEL OIL - OX RIDGE	46,018	41,902	56,445	-	-	-	47,658	-	(47,658)	47,658		(47,658)	906
907	63001	FUEL OIL - ROYLE	26,245	30,794	31,987	-	-	-	30,364	-	(30,364)	30,364		(30,364)	907
908	63001	FUEL OIL - TOKENEKE	21,638	28,974	39,871	-	-	-	31,678	3,322	(35,000)	35,000		(35,000)	908
909		TOTAL HEATING FUEL	471,385	412,443	530,989	425,700	-	425,700	330,706	57,472	37,522	388,178		37,522	909
910															910
911		UTILITIES													911
912	64001	WATER - RC25	8,910	2,515	17,023	92,000	-	92,000	6,970	4,484	80,546	11,454		80,546	912
913	64001	WATER - DHS	27,092	22,382	25,488	-	-	-	21,412	3,588	(25,000)	25,000		(25,000)	913
914	64001	WATER - MIDDLESEX	14,382	15,876	15,677	-	-	-	11,599	3,401	(15,000)	15,000		(15,000)	914
915	64001	WATER - HINDLEY	4,863	4,772	5,854	-	-	-	4,011	1,489	(5,500)	5,500		(5,500)	915
916	64001	WATER - HOLMES	7,193	7,866	8,134	-	-	-	5,303	2,697	(8,000)	8,000		(8,000)	916
917	64001	WATER - OX RIDGE	5,234	3,900	5,076	-	-	-	4,492	908	(5,400)	5,400		(5,400)	917
918	64001	WATER - ROYLE	6,746	6,117	6,942	-	-	-	5,128	2,073	(7,200)	7,200		(7,200)	918
919	64001	WATER - TOKENEKE	9,718	9,671	9,404	-	-	-	7,340	2,160	(9,500)	9,500		(9,500)	919
920		TOTAL WATER	84,138	73,098	93,598	92,000	-	92,000	66,254	20,799	4,946	87,054		4,946	920
921	64002	ELECTRICITY - RC25	65,578	124,014	90,689	1,121,202	-	1,121,202	31,431	7,447	1,082,324	38,878		1,082,324	921
922	64002	ELECTRICITY -GEN. & SOLAR DHS	439,897	461,523	499,364	-	-	-	389,253	53,748	(443,001)	443,001		(443,001)	922
923	64002	ELECTRICITY - MIDDLESEX	206,999	186,970	216,859	-	-	-	130,951	61,913	(192,864)	192,864		(192,864)	923
924	64002	ELECTRICITY - HINDLEY	46,063	66,117	59,325	-	-	-	38,524	21,476	(60,000)	60,000		(60,000)	924
925	64002	ELECTRICITY - HOLMES	46,345	37,655	52,923	-	-	-	40,776	10,444	(51,220)	51,220		(51,220)	925
926	64002	ELECTRICITY - GEN. & SOLAR OX RIDGE	69,877	72,501	80,988	-	-	-	48,715	26,285	(75,000)	75,000		(75,000)	926
927	64002	ELECTRICITY - ROYLE	46,452	44,868	43,166	-	-	-	35,365	5,635	(41,000)	41,000		(41,000)	927
928	64002	ELECTRICITY - TOKENEKE	128,004	115,128	133,261	-	-	-	115,487	15,513	(131,000)	131,000		(131,000)	928
929		TOTAL ELECTRICITY	1,049,214	1,108,776	1,176,575	1,121,202	-	1,121,202	830,502	202,461	88,239	1,032,963		88,239	929

930					ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	930
931					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	931
932	64003	TELEPHONE - RC25	69,223	40,568	64,510	75,000	(530)	74,470	56,583	11,514	6,373	68,097	6,373	932
933	64003	TELEPHONE - DHS	-	-	-	-	-	-	-	-	-	-	-	933
934	64003	TELEPHONE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	934
935	64003	TELEPHONE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	935
936	64003	TELEPHONE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	936
937	64003	TELEPHONE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	937
938	64003	TELEPHONE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	938
939	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	939
940		<b>TOTAL TELEPHONE</b>	<b>69,223</b>	<b>40,568</b>	<b>64,510</b>	<b>75,000</b>	<b>(530)</b>	<b>74,470</b>	<b>56,583</b>	<b>11,514</b>	<b>6,373</b>	<b>68,097</b>	<b>6,373</b>	940
941	64004	SEWER SERVICE - RC25	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	46,799	3,923	941
942	64004	SEWER SERVICE - DHS	-	-	-	-	-	-	-	-	-	-	-	942
943	64004	SEWER SERVICE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	943
944	64004	SEWER SERVICE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	944
945	64004	SEWER SERVICE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	945
946	64004	SEWER SERVICE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	946
947	64004	SEWER SERVICE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	947
948	64004	SEWER SERVICE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	948
949		<b>TOTAL SEWER SERVICE</b>	<b>50,387</b>	<b>43,085</b>	<b>36,253</b>	<b>39,000</b>	<b>11,722</b>	<b>50,722</b>	<b>46,799</b>	<b>-</b>	<b>3,923</b>	<b>46,799</b>	<b>3,923</b>	949
950														950
951		<b>TOTAL UTILITIES</b>	<b>1,252,962</b>	<b>1,265,527</b>	<b>1,370,936</b>	<b>1,327,202</b>	<b>11,192</b>	<b>1,338,394</b>	<b>1,000,139</b>	<b>234,774</b>	<b>103,481</b>	<b>1,234,913</b>	<b>103,481</b>	951
952														952
953		<b>INSURANCE</b>												953
954	82001	PROPERTY INSURANCE	183,242	185,349	194,654	190,349	(7,477)	182,872	137,696	-	45,176	182,872	-	954
955	82002	WORKERS COMPENSATION	348,113	327,119	317,182	366,107	(63,265)	302,842	302,840	-	2	302,840	2	955
956	82003	HEALTH INSURANCE	10,839,538	10,612,261	10,940,600	11,608,610	(6,707)	11,601,904	9,728,704	1,259,092	614,107	11,374,612	227,291	956
957	82004	GENERAL LIABILITY INSURANCE	14,527	19,204	15,750	25,500	(10,898)	14,602	14,600	-	2	14,600	2	957
958	82006	STUDENT/ATHLETIC INSURANCE	78,730	101,000	129,960	140,356	(16,522)	123,834	123,834	-	-	123,834	-	958
959	82007	UNEMPLOYMENT COMPENSATION	43,783	67,362	40,522	60,000	(14,600)	45,400	31,340	7,000	7,060	45,400	-	959
960		<b>TOTAL INSURANCE</b>	<b>11,507,934</b>	<b>11,312,295</b>	<b>11,638,668</b>	<b>12,390,922</b>	<b>(119,469)</b>	<b>12,271,453</b>	<b>10,339,013</b>	<b>1,266,093</b>	<b>666,348</b>	<b>12,044,158</b>	<b>227,295</b>	960
961														961
962		<b>RETIREMENT</b>												962
963	84001	RETIREMENT	759,920	747,421	1,033,478	1,010,789	-	1,010,789	1,010,789	-	-	1,010,789	-	963
964	84002	FICA/MEDICARE	1,801,899	1,808,916	1,858,074	1,916,125	-	1,916,125	1,544,703	-	371,423	1,928,066	(11,941)	964
965	84004	OTHER POST EMPLOYMENT BENEFIT	413,669	434,160	389,291	422,131	-	422,131	422,131	-	-	422,131	-	965
966		<b>TOTAL RETIREMENT</b>	<b>2,975,488</b>	<b>2,990,497</b>	<b>3,280,843</b>	<b>3,349,045</b>	<b>-</b>	<b>3,349,045</b>	<b>2,977,623</b>	<b>-</b>	<b>371,423</b>	<b>3,360,986</b>	<b>(11,941)</b>	966
967														967
968		<b>TOTAL FIXED COSTS</b>	<b>18,058,168</b>	<b>17,810,946</b>	<b>18,888,707</b>	<b>19,725,832</b>	<b>(91,777)</b>	<b>19,634,055</b>	<b>16,239,572</b>	<b>2,182,393</b>	<b>1,212,090</b>	<b>19,253,630</b>	<b>380,425</b>	968
969													<b>Surplus/</b>	969
970		<b>REVENUE</b>	<b>2016 - 2017</b>	<b>2017 - 2018</b>	<b>2018 - 2019</b>	<b>Orig. Bud</b>	<b>Adjust.</b>	<b>Rev. Bud.</b>	<b>Rev. Received</b>	<b>Rev. Expected</b>	<b>Rev. Forecast</b>	<b>Surplus/</b>	<b>(Shortfall)</b>	970
971	84005	<b>REVENUE - OPEB DISTRIBUTION</b>	(271,800)	(319,300)	(328,205)	(337,671)	-	(337,671)	-	-	(337,671)	(337,671)	-	971
972	84006	<b>MEDICAID REIMBURSEMENT</b>	-	-	(6,295)	-	-	-	(5,411)	102	-	(5,309)	5,309	972
973														973
974		<b>NET FIXED COSTS</b>	<b>17,786,368</b>	<b>17,491,646</b>	<b>18,554,207</b>	<b>19,388,161</b>	<b>(91,777)</b>	<b>19,296,384</b>	<b>16,234,161</b>	<b>2,182,495</b>	<b>874,419</b>	<b>18,910,650</b>	<b>385,734</b>	974



975															975
976	RC - 26	EARLY LEARNING PROGRAM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	976
977			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	977
978	21102	ASSISTANT PRINCIPAL	147,054	150,363	153,746	157,205	-	157,205	133,020	24,185	(0)	157,205	1.00	(0)	978
979	21302	SUBSTITUTE TEACHERS	6,350	9,150	12,350	10,000	-	10,000	7,800	-	2,200	7,800		2,200	979
980	21303	SPECIAL CLASS TEACHERS	648,627	647,314	692,359	753,542	-	753,542	537,564	215,979	(0)	753,542	8.80	(0)	980
981	21603	TEACHER AIDS	561,237	570,545	625,513	640,996	(72,254)	568,742	441,825	97,658	29,260	539,483	17.00	29,260	981
982		TOTAL PERSONNEL	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	1,120,208	337,822	31,459	1,458,030	26.80	31,459	982
983															983
984	22003	TEXTBOOKS-CONSUMABLES	5,016	5,700	811	5,500	-	5,500	3,108	-	2,392	3,287		2,213	984
985	24011	GENERAL TEACHING SUPPLIES	4,987	6,572	5,466	6,000	-	6,000	2,096	-	3,904	2,389		3,611	985
986	24013	SPECIAL EDUCATION TESTING	596	459	484	500	-	500	-	-	500	500		-	986
987	25003	PROFESSIONAL DEVELOPMENT	3,816	8,288	11,463	5,500	-	5,500	3,211	-	2,289	5,500		-	987
988	25026	DUES AND MEMBERSHIPS	-	200	-	-	-	-	-	-	-	-		-	988
989		TOTAL OPERATING	14,416	21,218	18,225	17,500	-	17,500	8,415	-	9,085	11,676	-	5,824	989
990															990
991	123020	NEW CLASSROOM FURNITURE	-	1,239	-	1,332	(101)	1,231	1,231	-	-	1,231		-	991
992	73020	NEW CLASSROOM FURNITURE	-	952	792	-	-	-	-	-	-	-		-	992
993		TOTAL EQUIPMENT	-	2,191	792	1,332	(101)	1,231	1,231	-	-	1,231	-	-	993
994															994
995		TOTAL EARLY LEARNING PROGRAM	1,377,684	1,399,829	1,502,985	1,580,575	(72,355)	1,508,220	1,129,854	337,822	40,544	1,470,937	26.80	37,283	995
996															996
997															997
998	143003	ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(275,921)	-	(275,921)	(275,921)		(46,673)	998
999		TOTAL ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(275,921)	-	(275,921)	(275,921)	-	(46,673)	999
1000															1000
1001															1001
1002		TOTAL EARLY LEARNING PROGRAM	1,096,483	1,094,188	1,166,365	1,257,981	(72,355)	1,185,626	853,932	337,822	(235,377)	1,195,016	26.80	(9,390)	1002
1003															1003
1004															1004

**Darien Public Schools  
Budget Projection for 2019-20**

EXPENSES											CURR	Surplus/
Category	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	STF	(Shortfall)
Personnel	62,112,197	64,018,526	65,418,666	67,469,883	(272,796)	67,197,087	50,499,507	15,508,819	1,188,760	66,421,834	771.56	775,253
Operating	16,439,509	17,439,291	17,677,966	16,888,025	346,128	17,234,153	11,867,991	3,384,184	1,981,978	16,615,568	-	618,584
Fixed	18,058,168	17,810,946	18,888,707	19,725,832	(91,777)	19,634,055	16,239,572	2,182,393	1,212,090	19,253,630	-	380,425
Equipment	1,086,817	998,839	1,002,157	641,476	18,445	659,921	610,797	43,321	5,802	654,118	-	5,802
<b>GRAND TOTAL EXPENSES</b>	<b>97,696,691</b>	<b>100,267,602</b>	<b>102,987,496</b>	<b>104,725,215</b>	<b>(0)</b>	<b>104,725,215</b>	<b>79,217,867</b>	<b>21,118,717</b>	<b>4,388,631</b>	<b>102,945,150</b>	<b>771.56</b>	<b>1,780,065</b>
REVENUE											Rev. Surplus/	
	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast	(Shortfall)	
RC-1 Student Parking Fees	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)	-	
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	
RC-12 Building Rental	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(40,265)	-	(49,776)	(49,776)	(42,024)	
RC-12 Use of Fields	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(41,714)	-	(59,392)	(59,392)	(60,608)	
RC-15 Revenue for IT Services	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	(212,644)	-	(212,643)	(212,643)	-	
RC-20 Revenue for IT Services	-	-	-	-	-	-	-	-	-	-	-	
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-	-	
RC-23 Summer School	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(196,868)	-	(196,868)	(196,868)	(428,132)	
RC-24 Excess Cost Grant*	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	(1,996,292)	-	(2,566,258)	(2,566,258)	(284,840)	
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-	-	
RC-25 OPEB/Medicare Reimbursement	(271,800)	(319,300)	(334,500)	(337,671)	-	(337,671)	(5,411)	102	(337,671)	(342,980)	5,309	
RC-26 Early Learning Program	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(275,921)	-	(275,921)	(275,921)	-	
<b>GRAND TOTAL REVENUE</b>	<b>(4,540,885)</b>	<b>(5,122,056)</b>	<b>(5,201,607)</b>	<b>(4,606,806)</b>	<b>-</b>	<b>(4,606,806)</b>	<b>(2,815,115)</b>	<b>102</b>	<b>(3,744,529)</b>	<b>(3,749,838)</b>	<b>-</b>	<b>(856,968)</b>
<b>NET BUDGET (Appropriation)</b>	<b>93,155,806</b>	<b>95,145,546</b>	<b>97,785,890</b>	<b>100,118,409</b>	<b>(0)</b>	<b>100,118,409</b>	<b>76,402,751</b>	<b>21,118,820</b>	<b>644,102</b>	<b>99,195,312</b>	<b>771.56</b>	<b>923,097</b>

1045	RESPONSIBILITY CENTER SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1045
1046	RC - #	RC NAME	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1046
1047	RC-1	DHS	12,016,483	12,627,891	12,881,729	13,507,839	(102,519)	13,405,320	10,035,040	3,260,005	110,276	13,323,608		81,713	1047
1048	RC-2	FITSCH ACADEMY	-	-	446,085	449,914	40,209	490,123	371,953	106,657	11,513	479,117		11,006	1048
1049	RC-3	MMS	10,149,937	10,183,813	10,231,978	10,649,029	(217,272)	10,431,757	7,713,408	2,623,682	94,667	10,356,400		75,357	1049
1050	RC-5	Hindley	3,295,805	3,405,446	3,604,442	3,710,146	(56,042)	3,654,104	2,735,937	889,772	28,395	3,631,285		22,819	1050
1051	RC-7	Holmes	3,070,566	3,102,368	3,228,891	3,422,689	57,219	3,479,908	2,612,577	807,116	60,216	3,428,891		51,018	1051
1052	RC-8	Ox Ridge	3,246,257	3,389,782	3,436,506	3,637,398	(62,352)	3,575,046	2,687,037	878,361	9,648	3,568,671		6,375	1052
1053	RC-9	Royle	2,914,491	2,951,676	3,041,202	3,274,195	(99,963)	3,174,232	2,382,752	763,778	27,701	3,150,333		23,899	1053
1054	RC-10	Tokeneke	3,170,787	3,255,211	3,415,221	3,546,232	(155,880)	3,390,353	2,504,500	848,283	37,570	3,359,943		30,409	1054
1055	RC-11	Ath. Health & P.E.	1,734,017	1,807,591	1,774,324	1,856,715	9,330	1,866,045	1,268,803	288,170	309,072	1,618,471		247,574	1055
1056	RC 12	Maintenance	3,909,459	4,020,934	3,941,360	3,453,913	54,073	3,507,986	2,673,053	528,363	306,570	3,438,859		69,127	1056
1057	RC-13	Music	243,807	261,709	269,094	276,778	(206)	276,572	220,770	43,559	12,243	264,551		12,021	1057
1058	RC-14	Art	108,271	112,822	109,228	113,002	-	113,002	89,865	8,728	14,409	101,052		11,950	1058
1059	RC-15	Tech Plan	2,989,758	3,268,252	3,112,152	3,002,860	122,389	3,125,250	2,768,292	351,792	5,166	3,139,304		(14,054)	1059
1060	RC-16	Admin	915,445	876,863	694,950	838,055	213,452	1,051,508	706,900	287,314	57,294	1,029,629		21,879	1060
1061	RC-17	Health	825,455	792,521	854,727	848,236	2,779	851,015	695,149	141,725	14,141	838,874		12,141	1061
1062	RC-18	Personnel	1,226,554	940,564	1,227,494	1,003,523	264,892	1,268,415	776,789	718,542	418,542	956,090		312,325	1062
1063	RC-19	Curriculum	2,426,050	2,418,322	2,369,939	2,406,236	(60,857)	2,345,378	1,659,323	604,506	81,549	2,308,486		36,892	1063
1064	RC-20	Finance	575,232	586,022	589,547	594,241	(4,213)	590,028	499,417	89,338	1,273	588,755		1,273	1064
1065	RC-21	Library/Media	155,497	173,267	182,616	183,345	2,613	185,958	138,880	20,796	26,282	184,117		1,841	1065
1066	RC-22	Tech Ed.	44,779	47,799	40,358	49,977	-	49,977	38,549	1,475	9,953	40,594		9,383	1066
1067	RC-23	Cont. Ed	601,677	556,671	501,198	564,529	(5,065)	559,464	495,859	7,982	55,624	508,399		51,065	1067
1068	RC-24	SPED	24,640,511	26,011,682	26,642,764	26,029,954	161,545	26,191,498	18,773,589	5,974,018	1,443,891	25,905,155		286,343	1068
1069	RC-25	Fixed Expenses	18,058,168	17,810,946	18,888,707	19,725,832	(91,777)	19,634,055	16,239,572	2,182,393	1,212,090	19,253,630		380,425	1069
1070	RC-26	Early Learning Program	1,377,684	1,399,829	1,502,985	1,580,575	(72,355)	1,508,220	1,129,854	337,822	40,544	1,470,937		37,283	1070
1071	TOTAL ACTUAL		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	79,217,867	21,118,717	4,388,631	102,945,150	-	1,780,065	1071
1072			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1072
1073	RC	PERSONNEL SUMMARY	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1073
1074	RC-1	Darien High School	11,761,381	12,378,407	12,608,428	13,248,657	(103,449)	13,145,208	9,847,107	3,238,186	59,914	13,099,265	147.27	45,943	1074
1075	RC-2	Fitch Academy			360,675	350,233	40,209	390,442	291,830	94,494	4,118	386,324	4.60	4,118	1075
1076	RC-3	Middlesex Middle School	10,059,590	10,093,325	10,132,028	10,545,752	(217,272)	10,328,480	7,661,871	2,614,942	51,667	10,291,082	116.44	37,398	1076
1077	RC-5	Hindley School	3,234,917	3,345,693	3,546,513	3,647,155	(54,042)	3,593,113	2,691,288	888,132	13,694	3,583,368	43.04	9,745	1077
1078	RC-7	Holmes School	3,007,324	3,032,547	3,159,280	3,358,143	56,953	3,415,096	2,550,627	807,013	57,457	3,366,498	43.20	48,598	1078
1079	RC-8	Ox Ridge School	3,187,483	3,337,821	3,384,522	3,584,922	(62,335)	3,522,587	2,640,254	877,906	4,427	3,521,000	41.88	1,587	1079
1080	RC-9	Royle School	2,863,596	2,902,904	2,995,571	3,223,449	(97,963)	3,125,486	2,347,897	763,289	14,300	3,113,986	38.76	11,500	1080
1081	RC-10	Tokeneke School	3,111,491	3,204,562	3,363,687	3,488,143	(155,839)	3,332,305	2,470,016	846,947	15,342	3,322,562	40.97	9,742	1081
1082	RC-11	Physical Education	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	818,330	219,164	58,465	1,037,494	5.00	58,465	1082
1083	RC 12	Maintenance	1,619,271	1,673,810	1,688,088	1,643,153	86,863	1,730,016	1,454,549	227,924	47,543	1,729,389	16.00	627	1083
1084	RC-13	Music	175,355	182,339	193,213	193,743	(1,118)	192,625	159,485	31,961	1,179	191,446	1.20	1,179	1084
1085	RC-14	Art	-	-	-	-	-	-	-	-	-	-	-	-	1085
1086	RC-15	Technology	900,747	1,040,728	988,196	1,086,777	33,660	1,120,438	946,215	173,337	885	1,119,552	12.33	885	1086
1087	RC-16	Administration	405,698	412,412	273,393	416,212	44,123	460,335	371,685	68,650	20,000	460,335	2.60	0	1087
1088	RC-17	Health	777,116	741,756	807,567	798,662	2,273	800,935	653,920	134,553	12,461	790,474	10.50	10,461	1088
1089	RC-18	Personnel	1,165,930	813,145	1,130,714	900,092	272,892	1,172,984	714,171	72,213	386,601	890,101	2.84	282,884	1089
1090	RC-19	Curriculum	1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	1,370,844	509,526	13,675	1,888,487	17.50	5,559	1090
1091	RC-20	Finance	525,277	552,557	552,407	553,718	(2,791)	550,927	463,025	87,584	318	550,609	5.50	318	1091
1092	RC-21	Library/Media	2,617	2,512	-	-	2,613	2,613	-	498	-	2,613	-	-	1092
1093	RC-23	Continuing Education	39,136	49,412	55,539	49,229	-	49,229	41,184	7,982	64	49,166	0.40	64	1093
1094	RC-24	Special Education	15,174,553	15,850,962	15,716,462	15,763,059	21,717	15,784,775	11,882,886	3,506,698	395,192	15,570,055	194.73	214,720	1094
1095	RC-26	Early Learning Program	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	1,120,208	337,822	31,459	1,458,030	26.80	31,459	1095
1096	TOTAL PERSONNEL		62,112,197	63,777,857	65,418,666	67,469,883	(272,796)	67,197,087	50,499,507	15,508,819	1,188,760	66,421,834	771.56	775,253	1096

1097	OPERATING SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1097
1098	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1098
1099	RC-1	Darien High School	242,100	249,484	251,307	259,183	930	260,113	187,932	21,819	50,362	224,343	-	35,770	1099
1100	RC-2	Fitch Academy			85,410	99,681	-	99,681	80,123	12,163	7,395	92,794	-	6,887	1100
1101	RC-3	Middlesex Middle School	89,688	89,497	85,575	103,277	(0)	103,277	51,537	8,740	43,001	65,319	-	37,959	1101
1102	RC-5	Hindley School	60,888	58,733	57,929	60,991	-	60,991	44,650	1,640	14,701	47,917	-	13,074	1102
1103	RC-7	Holmes School	62,341	68,820	68,610	62,546	300	62,846	59,983	103	2,760	60,426	-	2,420	1103
1104	RC-8	Ox Ridge School	57,852	51,072	51,087	50,476	-	50,476	44,800	455	5,221	45,688	-	4,788	1104
1105	RC-9	Royle School	50,047	47,826	42,292	48,746	-	48,746	34,855	490	13,401	36,347	-	12,399	1105
1106	RC-10	Tokeneke School	58,414	49,982	50,605	56,089	-	56,089	32,525	1,336	22,228	35,422	-	20,667	1106
1107	RC-11	Physical Education	722,366	786,756	700,466	763,816	270	764,086	445,478	69,007	249,602	575,982	-	188,104	1107
1108	RC 12	Maintenance	2,060,239	2,189,650	2,088,684	1,745,910	(22,800)	1,723,110	1,168,117	296,031	258,962	1,654,674	-	68,436	1108
1109	RC-13	Music	56,263	67,821	61,844	72,712	912	73,624	51,345	11,598	10,681	63,165	-	10,459	1109
1110	RC-14	Art	99,885	102,889	103,105	106,870	-	106,870	83,807	8,728	14,335	94,994	-	11,876	1110
1111	RC-15	Technology Plan	1,335,257	1,472,206	1,392,462	1,413,058	50,907	1,463,965	1,314,358	145,330	4,277	1,478,908	-	(14,943)	1111
1112	RC-16	Administration	509,747	464,451	421,557	421,843	169,329	591,173	335,215	218,664	37,294	569,294	-	21,879	1112
1113	RC-17	Health	48,339	50,766	47,160	49,574	506	50,080	41,228	7,172	1,680	48,400	-	1,680	1113
1114	RC-18	Personnel	60,624	127,419	96,780	103,431	(8,000)	95,431	62,618	871	31,942	65,989	-	29,442	1114
1115	RC-19	Curriculum	696,284	647,396	463,741	436,095	15,238	451,333	288,479	94,979	67,875	419,999	-	31,334	1115
1116	RC-20	Finance	49,955	33,465	37,140	40,523	(1,422)	39,101	36,392	1,754	955	38,146	-	955	1116
1117	RC-21	Library/Media	144,872	167,242	176,423	182,345	-	182,345	136,354	20,298	25,692	181,094	-	1,251	1117
1118	RC-22	Technology Education	34,324	40,552	35,922	41,163	-	41,163	29,861	1,475	9,827	31,906	-	9,257	1118
1119	RC-23	Continuing Education	562,540	507,259	445,659	515,300	(5,065)	510,235	454,675	-	55,560	459,233	-	51,002	1119
1120	RC-24	Special Education	9,423,067	10,120,785	10,895,953	10,236,895	145,023	10,381,918	6,875,244	2,461,532	1,045,142	10,313,852	-	68,065	1120
1121	RC-26	Early Learning Program	14,416	21,218	18,225	17,500	-	17,500	8,415	-	9,085	11,676	-	5,824	1121
1122	TOTAL OPERATING		16,439,509	17,415,291	17,677,966	16,888,025	346,128	17,234,153	11,867,991	3,384,184	1,981,978	16,615,568	-	618,584	1122
1123	EQUIPMENT SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1123
1124	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1124
1125															1125
1126	RC-1	Darien High School	13,002	-	21,994	-	-	-	-	-	-	-	-	-	1126
1127	RC-3	Middlesex Middle School	659	990	14,374	-	-	-	-	-	-	-	-	-	1127
1128	RC-5	Hindley School	-	1,020	-	2,000	(2,000)	-	-	-	-	-	-	-	1128
1129	RC-7	Holmes School	901	1,001	1,000	2,000	(34)	1,966	1,966	-	-	1,966	-	-	1129
1130	RC-8	Ox Ridge School	922	889	898	2,000	(17)	1,983	1,983	-	-	1,983	-	-	1130
1131	RC-9	Royle School	848	946	3,339	2,000	(2,000)	-	-	-	-	-	-	-	1131
1132	RC-10	Tokeneke School	-	666	929	2,000	(41)	1,959	1,959	-	-	1,959	-	-	1132
1133	RC-11	Physical Education	3,969	6,168	1,642	6,000	-	6,000	4,995	-	1,005	4,995	-	1,005	1133
1134	RC 12	Maintenance	229,950	157,474	164,589	64,850	(9,990)	54,860	50,387	4,408	64	54,796	-	64	1134
1135	RC-13	Music	12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	9,940	-	383	1135
1136	RC-14	Art	8,386	9,932	6,122	6,132	-	6,132	6,059	-	73	6,059	-	73	1136
1137	RC-15	Technology Plan	753,754	755,318	731,494	503,025	37,822	540,847	507,719	33,125	4	540,844	-	4	1137
1138	RC-16	Administration	-	-	-	-	-	-	-	-	-	-	-	-	1138
1139	RC-17	Health	-	-	-	-	-	-	-	-	-	-	-	-	1139
1140	RC-19	Curriculum	-	-	-	-	-	-	-	-	-	-	-	-	1140
1141	RC-20	Finance	-	-	-	-	-	-	-	-	-	-	-	-	1141
1142	RC-21	Library/Media	8,008	3,513	6,193	1,000	-	1,000	410	-	590	410	-	590	1142
1143	RC-22	Technology Education	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,688	-	126	1143
1144	RC-23	Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-	1144
1145	RC-24	Special Education	42,891	39,934	30,318	30,000	(5,195)	24,805	15,460	5,788	3,557	21,248	-	3,557	1145
1146	RC-26	Early Learning Program	-	2,191	792	1,332	(101)	1,231	1,231	-	-	1,231	-	-	1146
1147						ORIG	TRFRS	REV.	YTD	ENCUM.	Rev. Expected	FORE-	CURR	YR. END	1147
1148						APPRO	ADJ.	BUD.	EXP	REQUES.		CAST	STF	EST.	1148
1149	TOTAL EQUIPMENT		1,085,934	998,839	1,002,157	641,476	18,445	659,921	610,797	43,321	5,802	654,118	-	5,802	1149
1150															1150
1151	RC-25 FIXED EXPENSES		18,058,168	17,810,946	18,888,707	19,725,832	(91,777)	19,634,055	16,239,572	2,182,393	1,212,090	19,253,630	-	380,425	1151
1152	Budget Total		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	79,217,867	21,118,717	4,388,631	102,945,150	-	1,780,065	1152
1153	Total Revenue		(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)	-	(4,606,806)	(2,815,115)	102	(3,744,529)	(3,749,838)	-	(856,968)	1153
1154	Net Budget		93,155,806	94,879,925	97,785,890	100,118,409	(0)	100,118,409	76,402,751	21,118,820	644,102	99,195,312	-	923,097	1154

**Connecticut State Department of Education  
Finance And Internal Operations**

**2019-20 Revenues For Selected State Grants**

**District: 35-Darien**

**Education Cost Sharing (ECS) Grant:**

1.	2019-20 ECS Entitlement	427,881
2.	2019-20 Alliance Portion	0
3.	2019-20 Two Percent Compensatory Education Portion	0
4.	2019-20 Net Local ECS Entitlement (Item 1 - Item 2 - Item 3)	427,881
5.	2018-19 ECS Prior Year Adjustment	0
6.	2018-19 Excess Costs Grant Prior Year Adjustment	107,014
7.	2019-20 ECS Revenue (Item 4 + Item 5 + Item 6)	534,895

**Excess Costs Grant**

Grant Type I	2,566,258
Grant Type II	0
Grant Type 3A	0
Grant Type IV	0
Grant Type 3B	0

**Adult Education Grant:**

1.	2019-20 Adult Education Entitlement	51
2.	2018-19 Adult Education Prior Year Adjustment	1
3.	2019-20 Adult Education Revenue (Sum of Items 1 thru 2)	52

**Health Services Grant:**

1.	2019-20 Health Services Entitlement	0
2.	2018-19 Health Services Prior Year Adjustment	0
3.	2019-20 Health Services Revenue (Sum of Items 1 thru 2)	0

## Summary of 2019-20 Grant Cap Impact

**Note: These figures reflect entitlements  
and may not match the revenue figures provided on the previous page**

District: 35-Darien

	Uncapped Entitlement	Capped Entitlement	Entitlement Impact	Percent Impact
Adult Education	54	51	-3	-5.56
Health Services	0	0	0	0.00
Grant Type I	3,619,999	2,566,258	-1,053,741	-29.11
Grant Type II	0	0	0	0.00
Grant Type 3A	0	0	0	0.00
Grant Type IV	0	0	0	0.00
Grant Type 3B	0	0	0	0.00

## \* Explanation of Grant Types:

**I (C.G.S. 10-76g(b))** - District initiated placements whose cost of special education, related services and room & board exceed 4.5 times the previous year's Net Current Expenditures per Pupil (NCEP).

**II (C.G.S. 10-76d(e)(2))** - State agency initiated placements whose cost of special education and related services exceed the previous year's NCEP.

**IIIA (C.G.S. 10-76d(e)(3))** - State agency initiated placements who reside on state-owned or leased property or in permanent family residences. Their costs of education and related services are reimbursed in full by the state in the current year.

**IV (C.G.S. 10-253(b))** - State agency initiated placements of regular education children in private residential facilities whose costs of regular education and related services exceed the previous year's NCEP.

**IIIB (C.G.S. 10-76g(a)(2))** - 100% funding for districts who provide special education to no-nexus children either residing in DCF facilities or placed by a state agency in a private residential facility.

## Memorandum

**DATE:** May 7, 2020  
**TO:** Board of Education  
**FROM:** Dr. Alan Addley, Superintendent of Schools  
Richard Rudl, Director of Finance & Operations

Included below are some additional financial details based on the April Financial Report highlighting some of the major changes due to the closure of school due to COVID-19.

### **Transportation:**

Governor Lamont, issued an executive order at the end of March requiring districts to continue paying transportation costs during the closure to provide assurances that when school re-opens busing would be able to resume. The order calls for districts to pay actual expenditures based on costs directly attributable to the district but not provide profit margin to companies. Currently we are in the process of working on amendments to those contracts based on this order. Our out of district transportation provided by Relia and ECS Transportation is reflected at 81.6%, which is based on driver salaries, benefits and direct overhead associated with Darien services such as vehicles and insurance. For home to school transportation with First Student this is currently estimated at 95%, which is higher due to the cost associated with the bus garage in Stamford. As discussed at the last Board of Education meeting we are in the process of renegotiating the First Student contract in exchange for paying 100% of home to school and in district special education costs. The savings for out of district transportation is \$25,370. We are also anticipating savings for music transportation of \$4,226 and athletic transportation of \$110,854. This would be a cumulative savings of \$140,450 should school remain closed.

### **Food Service Operation and Contract:**

Governor Lamont, issued an executive order requiring districts to continue paying its employees. Food Service employees are currently paid out of the Food Service Fund, but given we will have no sales during the closure this fund will begin to use its fund balance to support these expenditures. Should the district be closed for the year, we are anticipated this fund to go into a deficit by approximately, \$50,000 resulting in an operating loss of \$355,000 this fiscal year. Given this we recommended at the last Board of Education meeting shifting some costs from the food service budget to the operating budget. This included shifting the health insurance expenses, payroll tax expenses, Sodexo food service director contract, point of sale system, and propane expenses. Total

## **DARIEN PUBLIC SCHOOLS**

shift of expenses is anticipated to be approximately, \$280,000. All historical expense adjustments have been made.

### **Expenditures & Savings Related to Closure:**

Due to the closure we have had numerous adjustments both positive and negative to our budget that we otherwise would not have had. These include:

#### **Expenses:**

<b>Description of Item</b>	<b>Forecasted Expenses</b>
Custodial Overtime during the first week of closure to sanitize the buildings	\$18,264
Field signs indicating closure	\$6,388
Gloves, Masks, Supplies	\$13,445
Food Service Expenses Reclassified	\$280,291
Tier 3 Technical Support for eLearning	\$21,100
Devices for Staff and VPN software	\$11,200
Hot spots	\$407
Zoom Software	\$22,500
eBooks	\$11,600
<b>Total</b>	<b>\$385,195</b>

#### **Savings:**

<b>Description of Item</b>	<b>Forecasted Savings</b>
Transportation (Special Education, Athletics, Music)	\$140,450
Facilities Services (Contracted Cleaning, Garbage, Professional Meetings)	\$68,436
Utilities	\$141,003
Substitutes	\$141,327
Homebound Tutoring/Pupil Evaluations	\$65,260
Sports Officials	\$48,424
Intramurals and YMCA Overtime	\$29,171
Various Operating Accounts	\$344,622



## **DARIEN PUBLIC SCHOOLS**

Positions remaining vacant during closure (Para's, Driver, Nurse)	\$88,948
<b>Total Forecasted Savings</b>	<b>\$1,067,641</b>

### **Lost Revenue:**

<b>Description of Item</b>	<b>Forecasted Revenue Loss</b>
Field and Building Rental	\$102,632
Summer School	\$428,132
<b>Total</b>	<b>\$530,764</b>

**Total Savings is \$151,682 (Savings less Revenue loss, less new expenditures)**

**Darien Public Schools**  
**Various Operating Account Savings**  
**April Financial Report**

IMPROVEMENT OF SITES	\$ 11
CURRICULUM RESEARCH & DEV.	\$ 19
CONSUMABLES	\$ 49
LEASE PURCHASE MUSIC EQ.	\$ 64
MUSIC TEACHING SUPPLIES	\$ 70
PIANO MOVING	\$ 70
HEALTH SUPPLIES	\$ 90
MAILING EXPENSES	\$ 100
AUDIOMETER REPAIRS	\$ 120
LEASES PROPERTY	\$ 123
INTRAMURALS-MIDDLESEX	\$ 162
AUDITING SERVICES	\$ 184
GUIDANCE MATERIALS	\$ 198
PROFESSIONAL MEETINGS	\$ 405
MICROSCOPE REPAIRS	\$ 435
HEALTH LOCAL TRAVEL	\$ 500
TEMP HOURLY (ACCOMPANIST)	\$ 507
STANDARDIZED TESTING	\$ 586
PHYS EDUCATION REPAIRS/SAFETY	\$ 600
TUNING OF PIANOS	\$ 665
TECH ED EQUIPMENT REPAIRS	\$ 678
BOARD OF EDUCATION DUES	\$ 850
REPAIRS AND SERVICE CONTRACT	\$ 3,444
HEALTHY LIVING TEACHING SUPP.	\$ 1,573
AUDIO VISUAL CONSUMABLES	\$ 1,822
OTHER STUDENT ACTIVITIES	\$ 1,963
MEDIA CONSUMABLES	\$ 2,016
ESL RESOURCES	\$ 3,039
PROF. LIBRARY PURCHASE	\$ 2,816
CLASSROOMS/CORRIDORS/AUDITORIUM	\$ 3,661
OFFICE SUPPLIES	\$ 3,589
RESOURCE MATERIALS	\$ 4,451
COMPUTER SUPPLIES/SOFTWARE	\$ 4,637
SCHOOL DISTRICT MEMBERSHIPS	\$ 4,803
ADULT ED. CONTRACTED SERVICES	\$ 5,000
CATALOG/HANDBOOK PRINTING	\$ 8,988
CONSULTANT SERVICES	\$ 5,222
CLASSROOM REFERENCE	\$ 8,254
FIELD TRIPS	\$ 5,453
TECH ED TEACHING SUPPLIES	\$ 7,026
PERIODICALS	\$ 7,258
HANDBOOK PRINTING	\$ 8,336
ART TEACHING SUPPLIES	\$ 9,091
TEXTBOOKS-REPLACEMENTS	\$ 10,422
DUES AND MEMBERSHIPS	\$ 10,261
LOCAL TRAVEL	\$ 11,856
MISC. OFFICE SUPPLIES	\$ 13,099
PROFESSIONAL DEVELOPMENT	\$ 13,862
TEXTBOOKS-NEW	\$ 13,530
STAFF DEVELOPMENT PROGRAM	\$ 14,655
TEXTBOOKS-CONSUMABLES	\$ 18,229
SCIENCE TEACHING SUPPLIES	\$ 19,695
RECRUITMENT	\$ 18,927
GENERAL TEACHING SUPPLIES	\$ 24,711
INTERSCHOLASTICS	\$ 28,034
SUMMER SCHOOL TEACHING SUPP.	\$ 38,410
<b>Total</b>	<b>\$ 344,622</b>

Monthly Financial Report  
Through April 2020  
Darien Board of Education

# Highlights of Monthly Financial Report Through April 2020

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The financial report currently shows a year-end positive forecast of **\$923,097 or 0.93%**

The General Education RC's forecast a current surplus of \$930,984.

Special Education RC's (24 & 26) forecast a current deficit of \$(7,887).

# Monthly Financial Report – April 2020

**Salaries:** The positive variance within salaries is largely attributed to the following

---

Salary Savings: \$252,315

Substitutes: \$141,327

Budget Control: \$263,360

Student Interns: \$10,200

Athletics: \$58,465

Homebound Tutoring/PT: \$49,586

Total Salary Forecast: \$775,253

# Monthly Financial Report – April 2020

**Operating:** The positive variance within operating is largely attributed to the following

Various Operating Accounts: \$344,622

Facilities Services: \$68,436

Officials: \$48,424

Transportation: \$140,450

Software: \$(20,371)

Tuition Public/Non Public Schools: \$37,025

Total Operating Forecast: \$618,584

# Monthly Financial Report – April 2020

**Fixed**: The positive variance within fixed is largely attributed to the following

---

Regular Transportation: \$24,068

Insurance: \$227,295

Payroll Taxes: \$(11,941)

Utilities: \$141,003

Total Fixed Forecast: \$380,425

# Monthly Financial Report – April 2020

**Equipment**: The positive variance within Equipment is largely attributed to the following

---



Various RC Equipment Savings: \$5,802



Total Equipment Forecast: \$5,802



# Monthly Financial Report – April 2020

**Revenue:** The negative variance within revenue is largely attributed to the following

---

Excess Cost: \$(284,820)

Field and Building Rentals: \$(102,632)

Summer School: \$(428,132)

ELP Tuition: \$(46,673)

Medicaid Reimbursement: \$5,309

Total Revenue Forecast: \$(856,968)

# Superintendent Approved Transfers\*

Account	Broad Category	To	From	Reason
Software	Supplies	\$22,500		Zoom Enhanced Software
Classroom Teachers	Salaries		\$22,500	Zoom Enhanced Software
Contracted Physical Therapy	Other Professional Services	\$15,675		Contracted PT
Teacher Aides	Salaries		\$15,675	Contracted PT
<b>Total</b>				

*These transfers were approved based on the authority the BOE provided the Superintendent at the March 24<sup>th</sup> virtual BOE meeting*

**Darien Public Schools**  
**Forecast by Month**  
**FY 20**

	<b>Budget</b>	<b>September</b>	<b>October</b>	<b>November</b>	<b>December</b>	<b>January</b>	<b>February</b>	<b>March</b>	<b>April</b>
Salaries	\$ 67,469,883	\$ 67,043,504	\$ 67,035,847	\$ 66,948,221	\$ 66,924,059	\$ 66,872,562	\$ 66,846,984	\$ 66,437,006	\$ 66,421,834
Operating	\$ 16,888,025	\$ 17,067,891	\$ 16,887,557	\$ 17,049,485	\$ 17,049,485	\$ 17,090,959	\$ 17,064,151	\$ 16,710,786	\$ 16,615,568
Fixed	\$ 19,725,832	\$ 19,610,870	\$ 19,598,854	\$ 19,602,787	\$ 19,602,239	\$ 19,564,115	\$ 19,539,840	\$ 19,290,883	\$ 19,253,630
Equipment	\$ 641,476	\$ 641,476	\$ 641,476	\$ 641,475	\$ 641,476	\$ 641,476	\$ 641,476	\$ 646,354	\$ 654,118
Revenue	\$ (4,606,806)	\$ (4,608,127)	\$ (4,433,978)	\$ (4,433,978)	\$ (4,434,519)	\$ (4,402,569)	\$ (4,377,108)	\$ (3,846,634)	\$ (3,749,838)
<b>Total</b>	<b>\$ 100,118,409</b>	<b>\$ 99,755,614</b>	<b>\$ 99,729,758</b>	<b>\$ 99,807,991</b>	<b>\$ 99,782,740</b>	<b>\$ 99,766,544</b>	<b>\$ 99,715,343</b>	<b>\$ 99,238,396</b>	<b>\$ 99,195,312</b>
<b>Forecasted Balance</b>		<b>\$ 362,795</b> <b>0.36%</b>	<b>\$ 388,651</b> <b>0.39%</b>	<b>\$ 310,418</b> <b>0.31%</b>	<b>\$ 335,669</b> <b>0.34%</b>	<b>\$ 351,865</b> <b>0.35%</b>	<b>\$ 403,066</b> <b>0.40%</b>	<b>\$ 880,013</b> <b>0.88%</b>	<b>\$ 923,097</b> <b>0.93%</b>
<b>General Education RC's</b>		\$ 564,467	\$ 399,543	\$ 459,221	\$ 490,680	\$ 544,790	\$ 579,906	\$ 786,903	\$ 930,984
<b>Special Education RC's</b>		\$ (201,672)	\$ (10,891)	\$ (148,802)	\$ (155,011)	\$ (192,923)	\$ (176,840)	\$ 93,110	\$ (7,887)

# DARIEN PUBLIC SCHOOLS

Richard Rudl

Director of Finance and Operations

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TEL: 203-656-7405 FX: 203-656-3502

**DATE:** May 22, 2020

**TO:** Board of Education

**FROM:** Dr. Alan Addley, Superintendent of Schools  
Richard Rudl, Director of Finance & Operations

**SUBJECT:** Budget Reconciliation Update

On May 12, 2020 the Board of Finance approved the following reductions to the Board of Education's Operating and Capital Budgets for fiscal year 2021:

BOE Approved Operating Budget	\$103,521,534	3.40%
BOF Operating Reductions	\$(1,025,156)	-1.02%
<b>BOE Reconciled Operating Budget</b>	<b>\$102,496,378</b>	<b>2.38%</b>

Description	BOE Approved	Deferral	Adjusted Capital
Carpet DHS Library	\$40,000	\$(40,000)	\$0
Rebuild Tennis Courts	\$525,368		\$525,368
Carpet MMS Library	\$30,000	\$(30,000)	\$0
Repave Access Road MMS	\$35,000	\$(35,000)	\$0
Installation of Cameras MMS	\$160,000		\$160,000
Sidewalk and Blacktop Paving Hindley	\$50,000	\$(50,000)	\$0
Design HVAC System Holmes	\$300,000	\$(300,000)	\$0
Widen Blacktop at Tokeneke	\$19,000	\$(19,000)	\$0
Upgrade Fire Panel at Tokeneke	\$22,000		\$22,000
Replace DAR 42 Vehicle	\$49,750	\$(49,750)	\$0
Replace DAR 59 Vehicle	\$49,750		\$49,750
Lockdown System	\$100,000		\$100,000
<b>Total Capital</b>	<b>\$1,380,868</b>	<b>\$(523,750)</b>	<b>\$857,118</b>

# DARIEN PUBLIC SCHOOLS

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Richard Rudl

*Director of Finance and Operations*

35 Leroy Avenue, P.O. Box 1167

Darien, CT 06820-1167

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The administration has created the following list of recommendations to reconcile our \$1,025,156 budgetary gap. The list of recommendations exceeds this amount in an effort to provide the Board of Education with additional information and flexibility in its decision making deliberations on what to include or not include on list of reductions. The administration's guiding principles for these recommendations include:

1. Reducing operating items, which will be the least impactful to the district, including but not limited to RFP savings, contractual efficiencies, new sources of revenue, and deferral of expenses.
2. Pre-buying equipment or materials with the FY20 surplus while still returning funds in excess of the average return of the last three years (\$519,636) to the Town of Darien.
3. Limiting program and staffing reductions.

**Schedule A: List of Recommended Reductions:** This shows the administration's \$1,277,372 recommended reductions by category (Renegotiated Contracts/RFP Savings, Pre-Purchases from FY20 Surplus, Adjustments/Deferrals to Budget, Staffing reductions, Program Eliminations)

**Schedule B: List of Potential Pre-Buy Items:** This shows a list of items that could be considered with Board of Education approval for pre-purchase in fiscal year 2020 to help reduce the budget reduction in fiscal year 2021. In order for an item to qualify as a pre-purchase it would have to be a piece of equipment, materials, books, or supplies. Service contracts whose services are rendered next year could not be pre-purchased. Some districts have reportedly gone this route to help reconcile their FY21 budget, including Wilton Public Schools and Brookfield Public Schools.

**Schedule C: Central Services Re-organization:** This shows an operating savings of \$68,057 in Central Services. Specifically, it provides supporting documentation for a staff reorganization of the Finance Department through reassignment of duties and the shifting of a position to the Food Service Fund due to the new collective bargaining agreement.

**Schedule D: Benchmarking Middle School Libraries:** This shows an analysis from surrounding towns on the staffing of librarians and paraprofessionals in middle school libraries. The administration's reduction list includes a recommendation to reduce staffing and programming in the middle school library.

**Schedule E: Impact statements of staffing and program reductions:** This information outlines the programmatic impact of the reductions in staffing and programs outlined in the administration's recommendations. Specifically, it outlines the impact of losing elementary & secondary intramurals, student interns, high school talented & gifted, an elementary Art teacher, newly requested athletic coaching positions and the redesigns of the middle school library and high school testing center. Should the Board not wish to spend \$304K in year-end surplus, it also delineates the impact of eliminating clubs and councils, Freshmen sports and 3<sup>rd</sup> grade strings.

# DARIEN PUBLIC SCHOOLS

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## Darien Summer School

Previously, we flagged a potential deficit of \$202,130 due to lost revenue for summer field and building rentals as well as the potential loss of Darien Summer School net profit. We are recommending the opening of field rentals for this summer but a virtual Darien Summer School. As a result, the projected deficit of \$202,130 would be reduced to \$167,165.

RC	Location	Line	Object	Account Description	BOE Operating Budget	BOE Capital Budget	Proposed Change	Revised Budget	Comments
11	Athletics		102006	Summer School-Use of Fields	\$ (35,000)		\$ 35,000	\$ -	Virtual DSS
12	Maintenance		102009	Use of Fields	\$ (140,000)		\$ 15,000	\$ (125,000)	Loss of Field Rental revenue due to closure in summer
23	DSS		2410	Adult Education	\$ 20,000		\$ (5,500)	\$ 14,500	Less Adult Education Students in Stamford Cooperative
23	DSS		12001	Consultant Services	\$ 435,000		\$ (415,400)	\$ 19,600	Virtual DSS
23	DSS		24003	Summer School Teaching Supplies	\$ 51,800		\$ (49,500)	\$ 2,300	Virtual DSS
23	DSS		13012	Office Supplies	\$ 6,000		\$ (6,000)	\$ -	Virtual DSS
23	DSS		31005	Revenue-Summer School	\$ (630,120)		\$ 593,565	\$ (36,555)	Virtual DSS
<b>Total</b>							<b>\$ 167,165</b>		

Darien Public Schools  
FY21 Budget

SCHEDULE A

		FY 20 Budget	\$100,118,408	
		FY 21 BOE Approved Operating Budget	\$103,521,534	3.40%

		Reduction to be Made	\$1,025,156	2.38%
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		Projected Deficit from Virtual DSS	\$167,165	
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		Total Reductions	\$1,192,321	
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Renegotiated Contracts/RFP Savings:

RC	Account	Account Description	Budget	Change	Adjusted Budget	% of Total Budget	Note
12	62001	Refuse Collection	\$110,000	(\$29,242)	\$80,758	-0.03%	RFP for Trash Removal Contract
15	123021	Technology Equipment	\$605,525	(\$28,125)	\$577,400	-0.03%	Chromebook RFP Prices \$300 vs. \$325
24	52002	In District Transportation	\$879,989	(\$34,701)	\$845,288	-0.03%	Renegotiated First Student Contract
25	52001	Regular Pupil Transportation	\$2,349,436	\$88,452	\$2,437,888	0.09%	Added Bus for Fitch Ave/Renshaw Road Area
25	52001	Regular Pupil Transportation	\$2,437,888	(\$86,859)	\$2,351,029	-0.09%	Renegotiated First Student Contract
25	63001	Fuel Oil	\$398,500	(\$30,200)	\$368,300	-0.03%	Renegotiated Heating Price Point of \$1.798
25	52001	Regular Pupil Transportation	\$2,351,029	(\$8,200)	\$2,342,829	-0.01%	Renegotiated Diesel Price Point of \$1.798
25	82006	Student Accident Insurance	\$130,025	(\$12,073)	\$117,952	-0.01%	COVID 19 Renewal Credit
Total Reduction/Savings:				(\$140,948)		-0.14%	

Pre-Purchases from FY 20 Surplus:

RC	Account	Account Description	Budget	Change	Adjusted Budget	% of Total Budget	Note
11	102001	Interscholastic-Equipment/Rentals/Supplies	\$327,180	(\$89,840)	\$237,340	-0.09%	Pre-Buy Uniforms in FY20
15	123021	Technology Equipment	\$577,400	(\$195,000)	\$382,400	-0.19%	Pre-Buy iPads to receive Educational Credit from Apple of 5% or \$9,750
19	123021	Technology Equipment	\$382,400	(\$20,000)	\$362,400	-0.02%	Pre-Buy Elementary Routers
Total Pre-Purchase from FY 20 Surplus				(\$304,840)		-0.30%	*Would leave a projected surplus to return of \$618,257

Adjustments/Deferrals to Budget:

RC	Account	Account Description	Budget	Change	Adjusted Budget	% of Total Budget	Note
5,7,8,9,10	Various	Elementary Allocation of Resources	\$281,145	(\$23,545)	\$257,600	-0.02%	Adjustment to Allocation of Resources
12	73010	Maintenance Equipment	\$19,790	(\$19,790)	\$0	-0.02%	Defer Maintenance Equipment
15	13035	Software Maintenance	\$821,740	(\$40,000)	\$781,740	-0.04%	Web Filter provided by the State of CT
19	22001	Textbooks	\$223,532	(\$39,000)	\$184,532	-0.04%	Math subscription change from 6 yr to 3 yr
19	25003	Professional Development	\$125,850	(\$12,000)	\$113,850	-0.01%	Hold Professional Development Flat
25	64003	Telephone	\$75,000	(\$7,800)	\$67,200	-0.01%	Telephone Audit
24	52002	In-District Special Education Transportation	\$845,288	(\$115,833)	\$729,455	-0.12%	ESY Buses eliminated due to virtual ESY
Total Adjustments/Deferrals to Budget				(\$257,968)		-0.26%	

**Staffing Adjustments:**

RC	Account	Account Description	Budget	Change	Adjusted Budget	% of Total Budget	Note
1	110118	Teacher	\$1,711,116	(\$56,313)	\$1,654,803	-0.06%	Additional Teacher Savings from 4.5 to 5
1	21603	Teacher Aides	\$312,799	(\$39,015)	\$273,784	-0.04%	Eliminate Testing Para
24	21605	Transportation/Driver	\$89,545	(\$11,083)	\$78,462	-0.01%	Change Transportation Driver to 238 Days
11	101002	Interscholastic Stipends	\$606,464	(\$18,608)	\$587,856	-0.02%	Defer 4 new coaching positions
3	21301	Music Teachers	\$613,211	(\$33,908)	\$579,303	-0.03%	Make Director of Music 1.0 FTE
13	21201	Director	\$129,124	\$55,352	\$184,476	0.06%	Make Director of Music 1.0 FTE
13	21201	Director	\$184,476	(\$30,746)	\$153,730	-0.03%	Director of Music changed from 1.0 FTE 12 month to 1.0 FTE 10 month
16,18,20	various	Central Services Adjustments	\$2,757,586	(\$68,057)	\$2,689,529	-0.07%	See Supporting Schedule C
1,3,5,7,8,9,10	21317	Student Interns	\$222,775	(\$206,855)	\$15,920	-0.21%	Eliminate Student Intern Program
1,3,5,7,8,9,10	21302	Substitutes	\$277,221	\$84,400	\$361,621	0.08%	Adjustment to Substitutes due to Student Intern Elimination
1	21306	Talented and Gifted	\$15,859	(\$15,859)	\$0	-0.02%	Eliminate DHS Talented and Gifted
3	21401	Librarians	\$213,605	(\$56,925)	\$156,680	-0.06%	Eliminate 2nd LMS and add 1 Library Para
3	21603	Teacher Aides	\$75,542	\$38,849	\$114,391	0.04%	Eliminate 2nd LMS and add 1 Library Para
5,7,8,9,10	21314	Art Teacher	\$443,243	(\$63,396)	\$379,847	-0.06%	Eliminate 1.0 FTE Art Teacher making Elementary Art Itinerrant
25	82002	Health Insurance	\$12,291,001	(\$60,865)	\$12,230,136	-0.06%	Non Certified ERIP (\$11,630) and Health Benefits from Teacher Reduction Art (\$18,106), HS English (\$9,835), Testing Para (\$21,294)
<b>Total Staffing Adjustments</b>				<b>(\$483,029)</b>		<b>-0.48%</b>	

**Revenue Adjustments:**

RC	Account	Account Description	Budget	Change	Adjusted Budget	% of Total Budget	Note
1	102007	Parking Fees	(\$11,000)	(\$14,300)	(\$25,300)	-0.01%	Parking Fees to BOE Budget
11	New Account	Gate Receipts	\$0	(\$10,500)	(\$10,500)	-0.01%	Gate Receipts to BOE Budget
<b>Total Revenue Adjustments</b>				<b>(\$24,800)</b>		<b>-0.02%</b>	

**Program Eliminations:**

RC	Account	Account Description	Budget	Change	Adjusted Budget	% of Total Budget	Note
11	101008	Elementary Intramurals	\$10,329	(\$10,329)	\$0	-0.01%	Eliminate Elementary Intramurals.
11	101005	Sports Programs-MMS	\$42,050	(\$42,050)	\$0	-0.04%	Eliminate MMS Intramurals
11	102002	Intramurals -Middlesex	\$2,500	(\$2,500)	\$0	0.00%	Eliminate MMS Intramurals
3	101003	Clubs and Councils	\$118,971	(\$6,908)	\$112,063	-0.01%	Eliminate MMS Intramural Stipend
11	101009	Intramurals-DHS	\$4,000	(\$4,000)	\$0	0.00%	Eliminate DHS Intramurals
<b>Total Program Eliminations</b>				<b>(\$65,787)</b>		<b>-0.07%</b>	

**Total Recommended Reductions (\$1,277,372)**



**Additional Reductions if No Pre-Purchases from FY20 Surplus**

RC	Account	Account Description	Budget	Change	Adjusted Budget	% of Total Budget	Note
1,5,7,8,9,10	101003	HS & Elementary Clubs & Councils	\$256,810	(\$73,250)	\$183,560	-0.07%	Eliminate low enrolled HS Clubs and all Elementary Clubs & Councils
11	101002, 52008, 102004, 102001	Freshmen Sports	\$1,383,334	(\$111,756)	\$1,271,578	-0.11%	Eliminate Freshman Sports
5,7,8,9,10	21313	Moving Strings from 3rd Grade to 4th Grade	\$1,005,833	(\$63,396)	\$942,437	-0.06%	Moving Strings from 3rd Grade to 4th Grade
25	82003	Health Insurance for Moving Strings from 3rd to 4th Grade	\$12,291,001	(\$18,106)	\$12,272,895	-0.02%	Moving Strings from 3rd Grade to 4th Grade
<b>Total Additional Reductions if No Pre-Purchases</b>				<b>(\$266,508)</b>			

# DARIEN PUBLIC SCHOOLS

# SCHEDULE B

Richard Rudl

*Director of Finance and Operations*

35 Leroy Avenue, P.O. Box 1167

Darien, CT 06820-1167

TEL: 203-656-7405 FX: 203-656-3502

**DATE:** May 22, 2020

**TO:** Board of Education

**FROM:** Dr. Alan Addley, Superintendent of Schools  
Richard Rudl, Director of Finance & Operations

**SUBJECT:** Pre-Buy Options

As reported in the April 2020 Financial Report we are forecasting a year-end balance of \$923,097, which is an increase over the March 2020 Financial Report of \$43,084. If the Board of Education wishes to consider this approach it might want to consider setting a “floor” amount to return with funds in excess of that “floor” available for pre-purchase. The administration’s recommendation reflected in Schedule A is to pre-purchase at least \$304K of equipment from the FY20 surplus.

Items in the FY21 budget that could be considered include:

• 9 <sup>th</sup> Grade iPads	\$195,000*
• 5 <sup>th</sup> Grade Chromebooks and Covers	\$129,375**
• 3 <sup>rd</sup> and 4 <sup>th</sup> Grade Chromebooks	\$243,750**
• 6 Year Subscription for grades 6-8 Math Textbooks	\$170,000
• Uniform Replacement Cycle	\$89,840
• Elementary Routers	\$20,000
• Maintenance Equipment	\$19,790***
• DHS Science Equipment	\$4,988
• New Music Equipment	\$5,880
Total	\$878,623

The administration is recommending the consideration of pre-buying the 9<sup>th</sup> Grade iPads, Uniform Replacement Cycle and Elementary Routers from this list.

\*Apple is currently offering an educational credit of \$9,750. This would be a reduction in expenses but still be a \$195,000 budgetary reduction.

\*\*Chromebook bids are coming in \$25 per unit less than budget.

\*\*\*The maintenance equipment was listed as an existing deferral and would not reduce the budgetary gap further.

**Darien Public Schools  
FY 21 Budget Adjustments**

**SCHEDULE C**

<b>RC - 20</b>	<b>FINANCE</b>	<b>BOE RECOMM.</b>	<b>PROP</b>	<b>ADJUSTED</b>	<b>ADJUSTED</b>	<b>VARIANCE</b>
		<b>2020 - 2021</b>	<b>STAFF</b>	<b>2020 - 2021</b>	<b>STAFF</b>	
11014	DIRECTOR OF FINANCE	202,000	1.00	202,000	1.000	-
11021	PAYROLL COORDINATOR	36,257	0.50	142,631	1.500	106,374
11022	ASSISTANT DIRECTOR FINANCE	106,374	1.00	106,374	1.000	-
11025	ACCOUNTANT*	78,413	1.00	0	-	(78,413)
11042	ACCOUNTS PAYABLE	73,073	1.00	73,073	1.000	-
11043	TRANSPORTATION COORDINATOR	73,179	1.00	73,179	1.000	-
21501	PRINCIPAL/DIRECTOR SECRETARY	59,156	0.83	35,637	0.500	(23,520)
	<b>TOTAL PERSONNEL</b>	<b>628,452</b>	<b>6.33</b>	<b>632,893</b>	<b>6.00</b>	<b>4,441</b>
		<b>BOE RECOMM.</b>		<b>ADJUSTED</b>		<b>VARIANCE</b>
	<b>OPERATING</b>	<b>2020 - 2021</b>		<b>2020 - 2021</b>		
12001	CONSULTING SERVICES	30,000		0		(30,000)
12005	AUDITING SERVICES	23,007		22,550		(457)
12007	ACTUARIAL SERVICES	-		0		-
13015	LOCAL TRAVEL	500		500		-
13016	SCHOOL DISTRICT MEMBERSHIPS	1,075		1,075		-
25003	PROFESSIONAL DEVELOPMENT	1,500		0		(1,500)
25013	TEMPORARY HOURLY SERVICES	15,000		0		(15,000)
	<b>TOTAL OPERATING</b>	<b>71,082</b>		<b>24,125</b>		<b>(46,957)</b>
	<b>TOTAL FINANCE</b>	<b>699,534</b>		<b>657,018</b>		<b>(42,516)</b>

<b>RC - 18</b>	<b>PERSONNEL</b>	<b>BOE RECOMM.</b>	<b>PROP</b>	<b>ADJUSTED</b>	<b>ADJUSTED</b>	<b>VARIANCE</b>
		<b>2020 - 2021</b>	<b>STAFF</b>	<b>2020 - 2021</b>	<b>STAFF</b>	
11013	BURSAR/ADMINISTRATIVE ASSIST	119,571	1.34	143,091	1.67	23,520
11015	DIRECTOR OF HUMAN RESOURCES	199,647	1.00	199,647	1.00	-
11020	BENEFITS COORDINATOR	36,256	0.50	36,256	0.50	-
11024	TURNOVER-REGULAR	(537,842)		(537,842)		-
11027	CONTRACT SUPPORT	363,832		353,021		(10,811)
11028	CERT. STAFF COLUMN CHANGE	76,527		76,527		-
21300	LONG TERM SUBSTITUTES	475,000		475,000		-
21302	SUBSTITUTES-PROFESSIONAL DEV.	50,000		50,000		-
31000	BUDGET CONTROL	264,676		264,676		-
	<b>TOTAL PERSONNEL</b>	<b>1,047,667</b>	<b>2.84</b>	<b>1,060,376</b>	<b>3.17</b>	<b>12,709</b>
	<b>OPERATING</b>					
13013	DUES AND MEMBERSHIPS	700		700		-
13014	RECRUITMENT	25,000		20,000		(5,000)
13015	LOCAL TRAVEL	1,000		750		(250)
25028	TUITION REIMBURSEMENT	50,000		50,000		-
25029	STAFF DEVELOPMENT PROGRAM	34,000		26,500		(7,500)

	<b>TOTAL OPERATING</b>	<b>110,700</b>		<b>97,950</b>		<b>(12,750)</b>
	<b>TOTAL PERSONNEL</b>	<b>1,158,367</b>		<b>1,158,326</b>		<b>(41)</b>

<b>RC - 16</b>	<b>ADMINISTRATION</b>	<b>BOE RECOMM.</b>	<b>PROP</b>	<b>ADJUSTED</b>	<b>ADJUSTED</b>	<b>VARIANCE</b>
		<b>2020 - 2021</b>	<b>STAFF</b>	<b>2020 - 2021</b>	<b>STAFF</b>	
11011	SUPERINTENDENT	300,000	1.00	300,000	1.00	-
11013	BURSAR/ADMINISTRATIVE ASSIST	96,491	1.00	96,491	1.00	-
11016	PUBLIC INFORMATION	-	-	-	-	-
21501	SECRETARY/RECEPTIONIST	43,844	0.60	43,844	0.60	-
	<b>TOTAL PERSONNEL</b>	<b>440,335</b>	<b>2.60</b>	<b>440,335</b>	<b>2.60</b>	<b>-</b>
	<b>OPERATING</b>					
12001	CONSULTANT SERVICES	43,500		18,500		(25,000)
12004	LEGAL SERVICES	257,000		257,000		-
13001	BOARD OF EDUCATION DUES	-		-		-
13003	OTHER BOARD EXPENSES	25,000		25,000		-
13011	MAILING EXPENSES	30,000		30,000		-
13012	OFFICE SUPPLIES	30,000		30,000		-
13013	DUES AND MEMBERSHIPS	21,850		21,850		-
13016	SCHOOL DISTRICT MEMBERSHIPS	23,000		23,000		-
13017	PROFESSIONAL MEETINGS	3,000		3,000		-
13020	PUBLIC INFORMATION	-		-		-
13025	ADA/504 SUPPORT	2,500		2,500		-
25002	PROF. LIBRARY PURCHASE	500		0		(500)
25003	PROFESSIONAL DEVELOPMENT	3,000		3,000		-
25014	CATALOG/HANDBOOK PRINTING	20,000		20,000		-
	<b>TOTAL OPERATING</b>	<b>459,350</b>		<b>433,850</b>		<b>(25,500)</b>
73001	EQUIPMENT	-				
	<b>TOTAL ADMINISTRATION</b>	<b>899,685</b>	<b>11.77</b>	<b>874,185</b>	<b>11.77</b>	<b>(25,500)</b>

<b>TOTAL</b>	<b>2,757,586</b>	<b>11.77</b>	<b>2,689,529</b>	<b>11.77</b>	<b>(68,057)</b>
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*\*Shifts position to Food Service Fund*

**Darien Public Schools**  
**MS Library Benchmarking**

**SCHEDULE D**

<b>District</b>	<b>School</b>	<b>Enrollment</b>	<b>Library Media Specialist FTE</b>	<b>Library Para FTE</b>
New Canaan	Saxe	1327	1.00	0.93
Darien	Middlesex	1144	2.00	-
Wilton	Middlebrook	909	2.00	-
Westport	Bedford	809	1.00	1.00
Ridgefield	Scott Ridge	578	1.00	1.00
Ridgefield	East Ridge	561	1.00	1.00
Weston	Weston Middle	561	1.00	1.00
Westport	Coleytown	451	1.00	1.00

**Darien Public Schools**  
**Impact Statements of Staffing and Program Reductions**

**SCHEDULE E**

<u>Description</u>	<u>Impact</u>
Elementary, MMS, HS Intramurals	Limits after school opportunities for students especially at the Middle School, which has the greatest level of participation.
Student Interns	Interns provide dependable and quality coverage for teachers who are absent. This reduction causes an increase in the substitute line item and leads to students experiencing different substitute teachers vs. a familiar teacher. Increases the likelihood that intervention staff are utilized to provide class coverage.
HS Talented and Gifted	Reduction in T&G staff. Eliminates the Freshmen Achievers' class, the culminating IDEA experience and the entire T&G Program at the high school level.
1.0 FTE MMS Library Media Specialist & Add 1.0 FTE Library Para	Redesign of the supervision and expertise of library staff. Loss of resource for teachers and students and a change in structure and practice at the Middle School. Reduces coverage in the library for students. Similar structure exists in our peer districts such as New Canaan, Westport, Ridgefield, and Weston
1.0 FTE Art Teacher making Elementary Art Teachers Itinerant	Results in Art teachers becoming itinerant causing staff to travel between schools. Art Teachers add to the school culture and community when assigned to a school building. Reduces flexibility in scheduling blocks for literacy, math and intervention classes.
1.0 FTE High School Testing Center Para Professional	Eliminates consistency and coordination of this staff and student resource. Currently, the staff facilitates the coordination of testing with teaching staff. This would no longer take place. The testing center provides support to coordinate tests and consult with Special Education Teachers to implement accommodations. The removal of this resource will require teachers to cover this center as a 5th course under the new contract providing there is enough available teachers for every period.
Four (4) Newly Requested Coaching Positions	Reduced opportunities and supervision for athletes. Some cuts will continue.
HS & Elementary Clubs & Councils	Reduced opportunities for student participation in extracurricular activities
Freshmen Sports	Student success in the Freshmen year is a strong indicator of high school success. This is one less positive experience for students. Negative impact on the quality of Darien athletic program.
Moving Strings from 3rd Grade to 4th Grade	Potential negative impact on the orchestra program and reduced educational benefits of early student participation in music programs

**PERSONNEL ACTION REPORT**

**May 26, 2020**

Item	Name	Action	Replacing/Location/Position	Effective Date		Tenure Area	Certification Class/Step
				From	To		
Appointments							
1	Lee-Stuart Evans	Appointment	R Trifone/Biology/DHS	8/24/2020	6/30/2024	Teacher	Biology 7 - 12 MA Step 6
Resignations and Retirements (Informational Only)							
1	Caryn-Ann Marshall	Retirement	Royle/Special Education Paraprofessional		6/30/2020		