

Board of Education
Darien, Connecticut

TUESDAY, FEBRUARY 25, 2020

SPECIAL MEETING OF THE BOARD OF EDUCATION

**Darien Public Schools'
Administrative Offices
Meeting Room
6:45 p.m.**

AGENDA

1. Call to order
2. Adjourn to Executive Session (2nd Floor Conference Room) for the purpose of discussion regarding the employment of a public employee pursuant to Connecticut General Statute 1-200(6)(A)
3. Reconvene in public session.
4. Adjournment.

**REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, FEBRUARY 25, 2020**

**PLACE:
DARIEN PUBLIC SCHOOLS'
ADMINISTRATIVE OFFICES
MEETING ROOM
7:30 P.M.**

TENTATIVE AGENDA

- | | | |
|---------------------------------|------------------|-----------|
| 1. Call to Order..... | Mrs. Tara Ochman | 7:30 p.m. |
| 2. Chairperson's Report..... | Mrs. Tara Ochman | |
| 3. Public Comment*..... | Mrs. Tara Ochman | |
| 4. Superintendent's Report..... | Dr. Alan Addley | |

*Public Comments are limited to three minutes per individual and are designed to allow community members to inform the Darien Board of Education of their opinions and/or concerns. Where appropriate, community members are also encouraged to reach out to the school administration during regular school hours. There should be no expectation for dialogue on such public comments to take place at a regular/special public meeting, given that by law the Board may only discuss matters that are set forth on its agenda.

**REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, FEBRUARY 25, 2020**

5. Approval of Minutes..... Board of Education
6. Board Committee Reports..... Mrs. Tara Ochman
7. Presentations/Discussions
 - a. Ox Ridge School Building... S/L/A/M Architects
Committee Presentation
 - b. Strategic Planning Steering. Dr. Richard Lemons
Committee Presentation
 - c. Update on Kindergarten..... Dr. Susie DaSilva
Enrollment for 2020-2021
 - d. Discussion on January..... Mr. Richard Rudl
2020 Financial Report and
Possible Action on
Proposed Budget
Transfers
 - e. Discussion on Transportation.. Dr. Alan Addley
 - i. Consideration of Consultancy
Service for 2019-2020
 - ii. Summary of Police Review
of School Walking Routes
8. Action Items
 - a. Personnel Items..... Ms. Marjorie Cion
 - i. Appointments
 - ii. Resignations/Retirements
9. Public Comment*..... Mrs. Tara Ochman
10. Adjournment..... Mrs. Tara Ochman

AA:nv

*Public Comments are limited to three minutes per individual and are designed to allow community members to inform the Darien Board of Education of their opinions and/or concerns. Where appropriate, community members are also encouraged to reach out to the school administration during regular school hours. There should be no expectation for dialogue on such public comments to take place at a regular/special public meeting, given that by law the Board may only discuss matters that are set forth on its agenda.

APPROVED
REGULAR MEETING OF THE BOARD OF EDUCATION
Tuesday, January 28, 2020

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
7:30 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X	X	X	X	X	X	X	X	X
Absent									

ADMINISTRATION PRESENT:

Dr. Addley, Dr. Da Silva, Ms. Klein, Ms. Cion, Mr. Rudl, and Mr. Lynch

AUDIENCE: Approximately 25

- | | |
|---|--|
| 1. Call to Order | Mrs. Tara B. Ochman, Chair,
at 7:50 p.m. (0:00) |
| 2. Chairperson's Report | Mrs. Ochman, Chair,
at 7:50 p.m. (0:00) |
| 3. Public Comment | Mrs. Ochman, Chair,
at 7:52 p.m. (0:02) |
| Theresa Vogt 22 Circle Road
Julie Best 28 Red Rose Circle
Michael Nedder 7 Dew Lane | |
| 4. Superintendent's Report | Dr. Alan Addley
at 7:58 p.m. (0:08) |
| 5. Approval of Minutes | Board of Education
at 8:04 p.m. (0:14) |

MOTION TO APPROVE THE MINUTES OF THE REGULAR MEETING OF THE BOARD OF EDUCATION HELD ON JANUARY 14, 2020:

1st MS. STEIN

2ND MR. MARONEY

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

MOTION TO APPROVE THE MINUTES OF THE SPECIAL MEETING OF THE BOARD OF EDUCATION HELD ON JANUARY 21, 2020:

1st MR. MARONEY

2ND MS. STEIN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

6. Board Committee Reports

Mrs. Ochman, Chair,
at 8:04 p.m. (0:14)

PRESENTATIONS AND DISCUSSIONS

7. Presentations/Discussions:

- a. Presentation of Proposed New Courses for Darien High School for the 2020-21 School Year

Dr. Susie Da Silva/
Mrs. Ellen Dunn
at 8:09 p.m. (0:19)

- b. Discussion and Possible Action on Appointment of Architectural Firm for the Removal of Portables and Library Redesign

Dr. Alan Addley/
Mr. Dennis Maroney
at 8:18 p.m. (0:28)

MOTION TO APPOINT NORTHEAST COLLABORATIVE AS THE ARCHITECTURAL FIRM FOR THE REMOVAL OF THE PORTABLES AND LIBRARY REDESIGN PROJECT:

1st MR. MARONEY

2ND MR. BURKE

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	*	X	X	X	X	X	X
No									
Abstain									

***MR. DINEEN WAS NOT PRESENT FOR THE VOTE**

RESULT - MOTION PASSED UNANIMOUSLY (8-0-0)

- c. Discussion on November and December 2019-20 Financial Report and Possible Action on Proposed Budget Transfers

Mr. Richard Rudl
at 8:24 p.m. (0:34)

MOTION TO APPROVE THE DECEMBER 2019-20 PROPOSED BUDGET TRANSFERS:**1st MR. BURKE****2ND MR. DINEEN**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- d. Follow Up Discussion on Questions
regarding 2020-21 Proposed Board
of Education Budget

Dr. Alan Addley

at 8:32 p.m. (0:42)

- e. Further Discussion and Possible
Action on Board Master Agenda for
February – August 2020

Dr. Alan Addley

at 9:27 p.m. (1:37)

MOTION TO APPROVE THE BOARD MASTER AGENDA FOR FEBRUARY – AUGUST 2020:**1st MS. STEIN****2ND MR. DINEEN**

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)**8. Action Items:**

- a. Personnel Items
- i. Appointments
 - ii. Resignations/Retirements

Ms. Marjorie Cion

at 9:46 p.m. (1:56)

**MOTION TO APPROVE THE PERSONNEL ITEMS AS OUTLINED IN THE PERSONNEL ACTION REPORT
DATED JANUARY 28, 2020:**

1st MR. MARONEY

2ND MR. BROWN

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

9. Public Comment

Mrs. Ochman, Chair,
at 9:47 p.m. (1:57)

Lori Olson 16 Littlebrook Road
Amy Zerbe 9 Morehouse Drive
Theresa Vogt 22 Circle Road

10. Adjournment

Mrs. Ochman, Chair,
at 9:48 p.m. (1:58)

MOTION TO ADJOURN:

1st MR. MARONEY

2ND MR. BURKE

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 9:48 p.m. (1:58)

Respectfully Submitted,

Debra Ritchie,
Secretary

APPROVED
SPECIAL MEETING OF THE BOARD OF EDUCATION
Tuesday, February 4, 2020

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
6:30 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X*	X	X	X*	X	X	X	X	X
Absent									

*Ms. McCammon arrived at 6:35 p.m. and Mr. Brown arrived at 6:37 p.m.

ADMINISTRATION PRESENT:

Dr. Addley, Dr. Da Silva, Ms. Klein, Ms. Cion, Mr. Rudl

AUDIENCE: Approximately 100

- | | |
|---|--|
| 1. Call to Order | Mrs. Tara B. Ochman, Chair,
at 6:30 p.m. (0:00) |
| 2. Chairperson's Comments | Mrs. Ochman
at 6:30 p.m. (0:00) |
| 3. Administrative Report on the
Recent Testing Irregularities at
Darien High School | Dr. Alan Addley
at 6:32 p.m. (0:02) |
| 4. Public Comment | Mrs. Ochman
at 6:45 p.m. (0:15) |

Theresa Vogt 22 Circle Road
Pace Flaherty 6 Lake Drive
Amy Zerbe 9 Morehouse Drive
Shelly Skoglund 139 Leroy Avenue
Rich Hoyt 1 Country Club Road
Declan Omara, 17 Chasmars Pond Road
Marli Hayes 10 Hickory Lane
Leanne Mabarak 86 West Avenue
Henry Kanlian 9 McLaren Road
Pragun Sharma 48 Old Kings Highway North
Kristen Harnish 9 Duffy's Lane
Jane Flaherty 28 Cliff Avenue
Doug Harmon 24 Stony Brook Road
Benjamin Huffman 8 Highfield Lane
Colleen Hoyt 1 Country Club Road

Carmelo Mazzotta 54 Raymond Street
Noah Mabarak 86 West Avenue
Tommy Lasagne 291 West Avenue
Catherine Vogt 22 Circle Road
Mike Murray 54 Raymond Street
Olivia Punishill 23 Fitch Avenue
Carston Baxter 22 Lynn Court
Michelle Sini 36 Birch Road
Jody Bradbury 137 Hoyt Street

5. Adjournment

Mrs. Ochman, Chair
at 7:32 p.m. (1:02)

MOTION TO ADJOURN:

1st Ms. Stein

2ND Mr. Maroney

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 7:32 p.m. (1:02)

Respectfully Submitted,

Debra Ritchie,
Secretary

APPROVED
SPECIAL MEETING OF THE BOARD OF EDUCATION
Tuesday, February 4, 2020

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
7:00 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X*	X	X	X	X	X	X	X	X
Absent									

*MR. BROWN ARRIVED AT 7:44 P.M.

ADMINISTRATION PRESENT:

Dr. Addley, Dr. Da Silva, Ms. Klein, Ms. Cion, Mr. Rudl

AUDIENCE: Approximately 50

- | | |
|---|--|
| 1. Call to Order | Mrs. Tara B. Ochman, Chair,
at 7:42 p.m. (0:00) |
| 2. Public Hearing on 2021-21
Superintendent's Proposed Budget | Mrs. Ochman
at 7:42 p.m. (0:00) |
| 3. Further Review of 2020-21
Superintendent's Proposed Budget | Mrs. Ochman
at 8:27 p.m. (0:45) |
| 4. Appointment of Assistant
Superintendent of Curriculum and
Instruction K-12 | Dr. Alan Addley
at 9:08 p.m. (1:26) |

MOTION TO APPOINT CHRISTOPHER TRANBERG AS ASSISTANT SUPERINTENDENT OF CURRICULUM AND INSTRUCTION K-12:

1st Mr. Burke

2ND Mr. Dineen

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

- | | |
|----------------|---|
| 5. Adjournment | Mrs. Ochman, Chair
at 9:13 p.m. (1:31) |
|----------------|---|

MOTION TO ADJOURN:

1st Ms. Stein

2ND Mr. Sini

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 9:13 p.m. (1:26)

Respectfully Submitted,

Debra Ritchie,
Secretary

Tuesday, February 4, 2020

Board of Education Public Hearing on the 2020-21 Superintendent's Proposed Budget

<u>Name</u>	<u>Address</u>	<u>Group (if applicable)</u>
Julie Best/Sara Parent		CDSP
Carol Kennedy		CDSP
Robin NELSON		CDSP
Gina Gromelski		CDSP
Lisa Cerussi		CDSP
LORI OLSEN/Joan Kanlian		DHS PA
Tara Wurm		CDSP/DAEG
Mia Mihopoulos/Christina Boudo		DAEG
Broke Kennedy	(6 Waldon Lane)	Parent
✓ James Nedder	(6 Dew Lane)	Student
✓ BRIAN MOSS	(71 Noroton ave.)	Parent
✓ Joe Testa		Resident/
✓ Jacquie Miller	(84 Fitch Ave.)	Parent
✓ Nick Ricci	(154 Tokeneke Rd.)	Student
✓ Kelly Sealton	(94 Fitch Ave.)	Parent
Kelly Gartrell	(10 Dickinson Rd.)	"

Tuesday, February 4, 2020

Board of Education Public Hearing on the 2020-21 Superintendent's Proposed Budget

Name

Address

Group (if applicable)

Jacob Golden

37 Richmond Drive

Murat Tesenli

88 Fitch Avenue Dorchester



Strategic Planning Darien Public Schools

FEBRUARY 25, 2020

RICHARD LEMONS

 @RICHARD_LEMONS

Connecticut Center
for School Change

System Success = Student Success

Darien Strategic Planning Process

BOE Strategic Planning Process



Process Map

Needs Assessment

Plan Development

Initial SWOT
Analysis to
Identify
Major
Categories
of Work



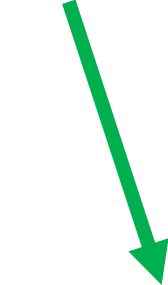
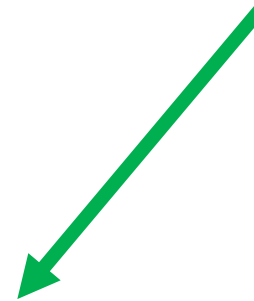
Identifying
Questions to
Answer &
Sources of
Evidence to Use



Identify
findings,
patterns and
trends for each
Category of
Work



Based upon
findings



Balanced vision of student success
(educated?), health and well-being

Retaining and Supporting Darien Educators

Teaching and Learning

Culture of School District & Town

Develop & Strengthen Routines and
Systems

Ensuring Facilities & Technology to Support
Educational Program



Identify
improvement
goals &
priorities

Draft
foundational
documents:
Mission,
Vision, Core
Values

Snapshots of Our Work

Key artifacts from our first four meetings

Working Agreement (1.13.2020)

Put the best interests of Darien young people first & listen to the voices of DPS students

Listen to understand

Stay “on the balcony”

Remain respectful of others and their perceptions

Vegas Rule—Protect the identity of individuals while sharing the work of the group

Be mindful of how you share the work of the group-represent the work accurately

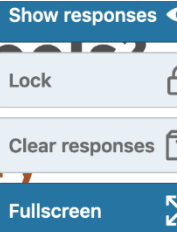
Stay conscious of our role and function

Trust the process and be comfortable with our discomfort

Work toward agreement

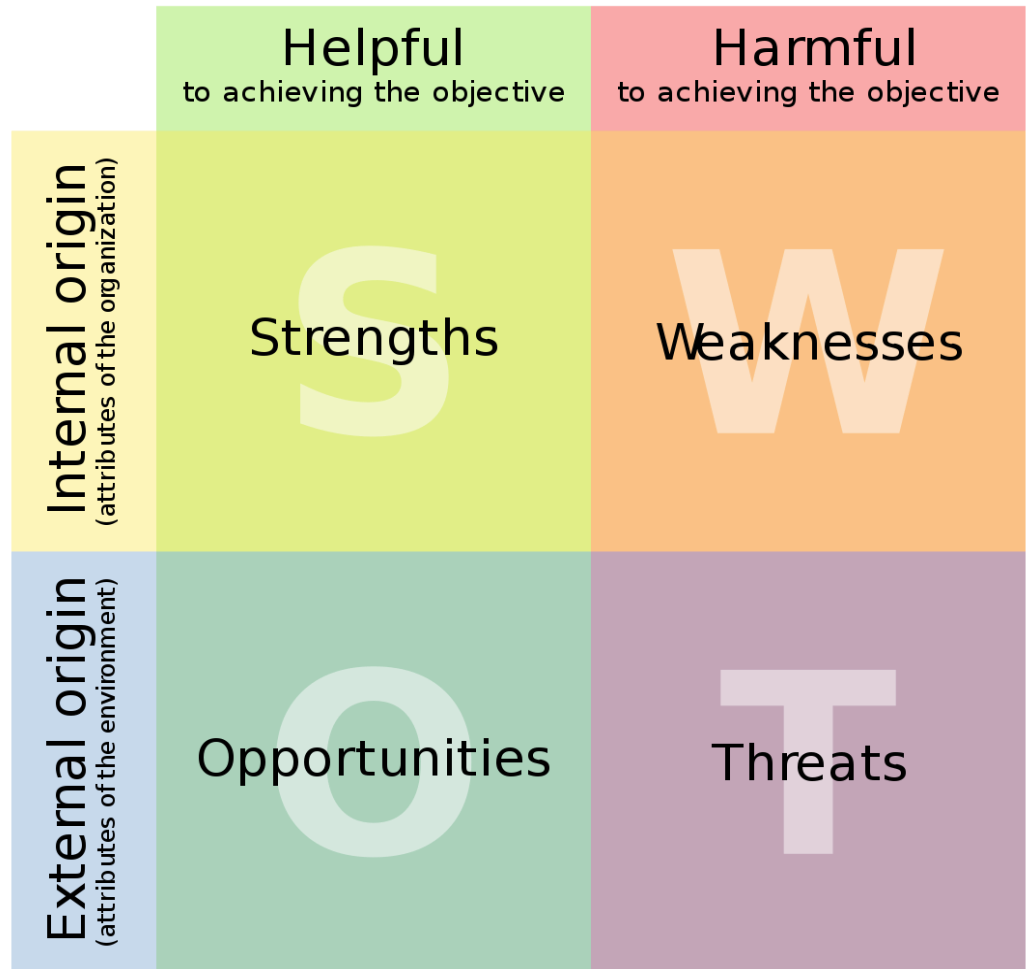
End the meeting with agreements of what to share

What do you want for the students of Darien Public Schools?



Mapping the Current Status of Darien Public Schools

SWOT Analysis



Clusters of In-District Issues

Balanced vision of student success (educated?), health and well-being

- Social-emotional intelligence
- A broader definition of success
- Addressing hyper-stress and unhealthy drive for perfection
- Reducing emphasis on standardized test-centric accountability measures
- Including and partnering with the right stakeholders (including parents)
- Looking at success in a broader environment—not just within the isolation of Darien

Retaining and Supporting Darien Educators

- Attracting and retaining staff
- Fostering a work environment that promotes professional growth and longevity
- Teacher support and growth

Teaching and Learning

- Promotion of experiential learning
- Meeting needs of all learners
- Ensuring that every student is reaching their potential
- Lack of authentic student assessment

Culture of school district and town

- Fostering a culture of inclusivity, kindness and diversity—ALL stakeholders
- Fostering a culture that supports and nurtures emotional intelligence
- Fostering a culture of healthy competition
- Clarifying parent engagement and roles
- Re-enculturing views of education

Develop and Strengthen Organizational Routines and Systems

- Developing systems and standard operating procedures to promote consistency and efficiency

Ensuring Facilities and Technology to Support Our Educational Program

Example

Questions	Evidence/Data to Answer
1. What is the cause of our lagging secondary school achievement focus?	<ul style="list-style-type: none">a. Achievement datab. Comparison of trend data of other districtsc. Survey of teachers and students

Portrait/Vision of the Graduate

A written articulation of the essential competencies, skills and dispositions that seniors should possess before graduating.

It is an effort to move beyond a seat-time and credit-accumulation model of courses.

An effort to foster a more concrete vision, one anchored in a small number or concrete learning outcomes.

Portrait/Vision of the Graduate

When done poorly

Ends up being just a list of words or a graphic

It is peripheral to the core course of study

Has mostly symbolic purpose

Is only focused on by a few number of teachers or certain grade levels

When done well

It forces decision-making regarding curriculum, assessment & pedagogy

Woven into the course of study

Clear performance-based assessments that help make transparent when students have met benchmarks

Educators across the system own and care about the PoG

Benchmarking Strategic Plans

1. Review the provided strategic plan examples
2. Discuss: What stands out to you? What do you notice?
3. Discuss: What are facets of the strategic plans you like (or find compelling)? Capture these on flipchart paper so that we can synthesize the results and use them when we begin to pull together

About Our Services

The Center's core practice is partnering with districts and other organizations to strengthen their leadership, systems, and improvement strategies in service of improved and more equitable outcomes for students. We do this through coaching, consulting, and capacity building.



CT Center for School Change

www.ctschoolchange.org

151 New Park Ave. Suite 15

Hartford, CT 06106

860.586.2340

ccsc@ctschoolchange.org

Connecticut Center
for School Change

System Success = Student Success



Memorandum

DATE: February 7, 2020
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
SUBJECT: FY 2020 Financial Report through January 2020

Enclosed please find the attached:

1. Financial report for fiscal year 2020 through January 2020.
2. List of accounting adjustments for January 2020 within Broad Categories
3. List of Transfers for the Board of Education's consideration and approval.
4. PowerPoint Presentation of the financial report.

Highlights of the first financial report through January 2020:

The financial report currently shows a year-end forecast of \$351,866 or 0.35%. The General Education RC's forecast a current surplus of \$544,790 with the Special Education RC's forecasting a negative forecast of \$(192,923).

The highlights of that surplus include:

RC 1 (Darien High School):

- Salary savings due to an FMLA leave of absence of \$18,860. Depending on the return of the employee, this amount could increase. It is likely these funds will be recommended for an accounting adjustment to Long-Term Substitutes.
- Student Interns shows a favorable balance of \$600.
- Salary savings due to a retirement in a secretarial position of \$30,485. This position is not intended to be filled as it is recommended in the FY21 budget as a budget reduction.

RC 2 (Fitch Academy):

- Salary savings of \$4,118. Adjustments were made to the account location of teachers between DHS and Fitch.

RC 3 (Middlesex Middle School):

[Darien Public Schools/BOE, 35 Leroy Avenue, P.O. Box 1167, Darien, CT 06820](#)

- Salary savings due to FMLA leave of absences of \$104,124. It is likely these funds will be recommended for an accounting adjustment to Long-Term Substitutes.
- Salary savings of \$4,481 due to staff turnover.
- Student Interns shows a favorable balance of \$600.

RC5 (Hindley):

- Salary savings of \$1,046 due to staff turnover.
- Student Interns shows a favorable balance of \$600.

RC7 (Holmes):

- Salary savings of \$6,822 due to staff turnover.

RC8 (Ox Ridge):

- Student Interns shows a favorable balance of \$600.

RC 9 (Royle)

- Salary savings of \$6,862 due to staff turnover.

RC 10 (Tokeneke):

- Salary savings of \$4,288 due to staff turnover.

RC12 (Maintenance):

- Consultant Services is forecasted at a negative variance of \$(27,500). This is due to a projected cost for an architectural study for the removal of portables and the library reimaged project as discussed at the November 14, 2019 Facilities Committee meeting. There is a transfer for BOE consideration to cover the cost of this study.

RC 18 (Personnel):

- Certified Column changes has an available forecast of \$57,591.
- Budget Control remains untouched at \$263,360

RC 19 (Curriculum):

- Salary savings of \$1,541 due to staff turnover of a secretary position, which has now been filled.

RC 20 (Finance):

- Auditing Services shows a favorable balance of \$184 as this expense has been paid and Blum Shapiro has filed the audit.

RC 23 (Continuing Education/Summer School)

- Adult Education Contracted Services has a negative forecast of \$(8,000). This is the amount the district pays Stamford Public Schools for running its Adult

Education program. We expect to bring a transfer forward at a future Finance Committee meeting.

- Consultant Services has a positive forecast of \$126

RC 24 (Special Education):

- The forecast for teacher salary savings is \$43,126.
- The forecast for Speech Therapist salary savings is \$1,191.
- The forecast for teacher aides shows a positive forecast of \$27,597 due to staff turnover.
- Consultant Services are forecasted to have a negative variance of \$84,469. These are services provided students based on their IEP's, which range from behavioral, educational, psychotherapy, or music therapy services. There is a transfer for BOE consideration to cover this negative variance.
- Legal fees are forecasted to have a negative variance of \$(20,000). Legal services have been paid through December. The lower than expected December invoice has resulted in the forecast being reduced by \$10,000 from the prior month.
- Professional Development is forecasted to have a negative variance of \$(15,000) this is due to needed professional development in the area of Elementary Co-Teaching, Speech and Language Pathologists, and Psychologists. There is a transfer for BOE consideration to cover this variance.
- The forecast for In District Transportation shows a favorable forecast of \$20,444.
- The forecast for Out of District Transportation shows a favorable forecast of \$19,507.
- Tuition Public Schools is now forecasted to have a positive variance of \$37,025 due to changes in student placements.
- Tuition Non Public Schools is forecasted to show a negative balance of \$(14,577). However, it is important to note there are several possible placements being monitored, which could increase or decrease the anticipated expenditure and some of those could potentially reach excess cost levels should they materialize.
- Excess Cost is currently forecasted at \$2,643,330, which is \$(207,768) less than budget. This has an entitlement cap of 74.8%. This amount is based on the CT State Department of Education's Estimated Grants (included) capped entitlement, which was released in January. It is important to note that another excess cost filing occurs March 1st, which might slightly adjust this figure but given the estimated revenues are now released by the State we are forecasting that figure. However, we are anticipating the March 1st filing as of today will be \$3,562,950 with an entitlement cap of 74.8% will result in \$2,665,087 or \$21,757 more than the current forecast. Should this materialize we will update the forecast at that time.

It is important to note that from the FY 19 reimbursement of \$3,427,518 to the FY 20 forecast of \$2,676,886 there were nine students who aged out of the district, which were excess cost eligible students, totaling approximately \$1 million in reimbursement. These nine students represent the majority of the difference

Darien Public Schools/BOE, 35 Leroy Avenue, P.O. Box 1167, Darien, CT 06820

between \$3.4 million reimbursement last year and the anticipated \$2.6 million reimbursement this year.

RC 25 (Fixed):

- The forecast for fuel oil/natural gas is a positive \$31,648. Both Darien High School and Middlesex Middle School have seen a decline in costs due to the switch in natural gas. Based on this we expect to be under budget in this category and will continue to refine this projection as the heating season progresses.
- Water is currently positive forecast of \$4,946.
- Electricity is currently a positive forecast of \$31,103.
- Workers compensation has a positive forecast of \$2,769.
- Medicaid reimbursement revenue has been received in the amount of \$3,531.

RC	Fiscal Year Adjusted Budget	Fiscal Year 2020 Forecast	Forecasted Balance
RC 1 Darien High School	\$13,439,420	\$13,389,475	\$49,946
RC 2 Fitch Academy	\$490,123	\$486,005	\$4,118
RC 3 Middlesex	\$10,535,337	\$10,426,132	\$109,205
RC 5 Hindley	\$3,651,765	\$3,650,119	\$1,646
RC 7 Holmes	\$3,484,642	\$3,477,821	\$6,821
RC 8 Ox Ridge	\$3,604,013	\$3,603,413	\$600
RC 9 Royle	\$3,176,032	\$3,169,170	\$6,862
RC 10 Tokeneke	\$3,390,133	\$3,385,845	\$4,288
RC 11 Athletics	\$1,831,045	\$1,831,045	\$0
RC 12 Maintenance	\$3,282,594	\$3,310,094	\$(27,500)
RC 13 Music	\$276,543	\$276,543	\$0
RC 14 Art	\$113,002	\$113,002	\$0
RC 15 Technology	\$2,845,237	\$2,845,237	\$0
RC 16 Administration	\$958,385	\$958,385	\$0
RC 17 Health	\$850,509	\$850,509	\$0
RC 18 Personnel	\$1,296,856	\$975,905	\$320,951
RC 19 Curriculum	\$2,349,568	\$2,348,027	\$1,541
RC 20 Finance	\$590,967	\$590,783	\$184
RC 21 Library/Media	\$185,958	\$185,958	\$0
RC 22 Technology Education	\$49,977	\$49,977	\$0
RC 23 Summer School	\$(60,511)	\$(52,637)	\$(7,874)
RC 24 Special Education	\$23,294,173	\$23,487,097	\$(192,923)
RC 25 Fixed Expenditures	\$19,296,914	\$19,222,913	\$74,002
RC 26 ELP	\$1,185,727	\$1,185,727	\$0
Total	\$100,118,409	\$99,766,543	\$351,866

Transfer for Board of Education Consideration:

There are three transfers for BOE consideration and approval. That transfer is as follows:

Transfer 1:

Broad Category	Description	RC	To	From	Reason
Purchased Services	Consultant Services	12	\$27,500		Portable/Library Architecture Study
Salaries	Column Change	18		\$27,500	Portable/Library Architecture Study

Transfer 2:

Broad Category	Description	RC	To	From	Reason
Other Purchased Services	Professional Development	24	\$15,000		Special Education Professional Development
Salaries	Column Change	18		\$15,000	Special Education Professional Development

Transfer 3:

Broad Category	Description	RC	To	From	Reason
Purchased Services	Consultant Services	24	\$84,469		Special Education Therapy, Behavior and Educational Support Services
Salaries	Classroom Teacher	3		\$21,337	Special Education Therapy, Behavior and Educational Support Services
Salaries	Column Change	18		\$15,091	Special Education Therapy, Behavior and Educational Support Services
Salaries	Teacher Aides	24		\$27,597	Special Education Therapy, Behavior and Educational Support Services
Other Purchased Services	In-District Transportation	24		\$20,444	Special Education Therapy, Behavior and Educational Support Services

RR/kcb

Darien Public Schools/BOE, 35 Leroy Avenue, P.O. Box 1167, Darien, CT 06820

2019-20 Revenues
For Selected State Grants
District: 35-Darien

Kevin Chambers (860) 713-6455

Select District Print Send E-Mail About these revenues

Education Cost Sharing (ECS) Grant:

1. 2019-20 ECS Entitlement	427,881
2. 2019-20 Alliance Portion	0
3. 2019-20 Two Percent Compensatory Education Portion	0
4. 2019-20 Net Local ECS Entitlement (Item 1 - Item 2 - Item 3)	427,881
5. 2018-19 ECS Prior Year Adjustment	0
6. 2018-19 Excess Costs Grant Prior Year Adjustment	Under Review
7. 2019-20 ECS Revenue (Item 4 + Item 5 + Item 6)	427,881

Excess Costs Grant *

Grant Type I	2,643,330
Grant Type II	0
Grant Type 3A	0
Grant Type IV	0
Grant Type 3B	0

Adult Education Grant:

1. 2019-20 Adult Education Entitlement	135
2. 2018-19 Adult Education Prior Year Adjustment	1
3. 2019-20 Adult Education Revenue (Sum of Items 1 thru 2)	136

Health Services Grant:

1. 2019-20 Health Services Entitlement	0
2. 2018-19 Health Services Prior Year Adjustment	0
3. 2019-20 Health Services Revenue (Sum of Items 1 thru 2)	0

	Uncapped Entitlement	Capped Entitlement	Entitlement Impact	Percent Impact
Adult Education	144	135	-9	-6.25
Health Services	0	0	0	0.00
Grant Type I	3,533,674	2,643,330	-890,344	-25.20
Grant Type II	0	0	0	0.00
Grant Type 3A	0	0	0	0.00
Grant Type IV	0	0	0	0.00
Grant Type 3B	0	0	0	0.00

To return to the screen options for individual grants or the effect of the caps, click this box ☐.

**Darien Public Schools
Forecast by Month
FY 20**

	Budget	September	October	November	December	January
Salaries	\$ 67,469,883	\$ 67,043,504	\$ 67,035,847	\$ 66,948,221	\$ 66,924,059	\$ 66,872,562
Operating	\$ 16,888,025	\$ 17,067,891	\$ 16,887,557	\$ 17,049,485	\$ 17,049,485	\$ 17,090,959
Fixed	\$ 19,725,832	\$ 19,610,870	\$ 19,598,854	\$ 19,602,787	\$ 19,602,239	\$ 19,564,115
Equipment	\$ 641,476	\$ 641,476	\$ 641,476	\$ 641,475	\$ 641,476	\$ 641,476
Revenue	\$ (4,606,806)	\$ (4,608,127)	\$ (4,433,978)	\$ (4,433,978)	\$ (4,434,519)	\$ (4,402,569)
Total	\$ 100,118,410	\$ 99,755,614	\$ 99,729,758	\$ 99,807,991	\$ 99,782,740	\$ 99,766,544
Forecasted Balance	\$	\$ 362,796	\$ 388,652	\$ 310,419	\$ 335,670	\$ 351,866
		0.36%	0.39%	0.31%	0.34%	0.35%
General Education RC's	\$	\$ 564,467	\$ 399,543	\$ 459,221	\$ 490,680	\$ 544,790
Special Education RC's	\$	\$ (201,672)	\$ (10,891)	\$ (148,802)	\$ (155,011)	\$ (192,923)

Darlen Public Schools
FY 20
January Accounting Adjustments/Reconciliations
Requires Superintendent Approval per policy 3050

Broad Category	Description	RC	ORG	OBJECT	TO	FROM	Description
Salaries	Athletic Training	11	01112009	041006	\$ 1,000.00		Training Services
Salaries	Weight Room	11	01112009	101001		\$ 1,000.00	Training Services
Salaries	Custodians	8	00810806	061001	\$ 140.00		reclassification
Salaries	Custodians	9	00910906	061001	\$ 20.00		reclassification
Salaries	Custodians	10	01011006	061001		\$ 70.00	reclassification
Salaries	Custodians	5	00510506	061001		\$ 90.00	reclassification
Salaries	Clubs and Councils	1	00110108	101003	\$ 1,118.50		Clubs reclassification
Salaries	Clubs and Councils	13	01310109	101003		\$ 1,118.50	Clubs reclassification
salaries	Psychologists	5	00510506	021403	\$ 2,391.92		Staff turnover
salaries	Psychologists	24	02412009	021403		\$ 2,391.92	Staff turnover
Salaries	clubs and counsels	1	00110108	101003	\$ 760.00		Recording services
Salaries	classroom teachers	1	00110138	021301		\$ 760.00	Recording services
Salaries	Custodians	7	00710706	061001	\$ 40.00		Extra work
Salaries	Custodians	5	00510506	061001		\$ 40.00	Extra work
Salaries	Custodians	8	00810806	061001	\$ 20.00		Extra work
Salaries	Custodians	5	00510506	061001		\$ 20.00	Extra work
Salaries	Custodians	10	01011006	061001	\$ 35.00		Extra work
Salaries	Custodians	5	00510506	061001		\$ 35.00	Extra work
Salaries	Substitutes	24	02412009	041004	\$ 2,500.00		nurse subs
Salaries	Substitutes	24	02412009	021302		\$ 2,500.00	nurse subs
Other Purchased Services	Professional Development	11	01122009	025003	\$ 200.00		CPR
Other Purchased Services	Professional Development	20	02022009	025003		\$ 200.00	CPR
Other Purchased Services	Professional Development	24	02422009	025003	\$ 5,000.00		Wilson Training
Other Purchased Services	Staff Development	18	01822009	025029		\$ 5,000.00	Wilson Training
Other Purchased Services	Local Travel	24	02422009	025004	\$ 1,000.00		Travel Reimbursement, PD, In district
Other Purchased Services	Local Travel	18	01822009	013015		\$ 1,000.00	Travel Reimbursement, PD, In district
Other Purchased Services	General Liability	25	02532009	082004	\$ 825.00		property insurance for instruments
Other Purchased Services	printing	16	01622009	025014		\$ 825.00	property insurance for instruments
Purchased Services	Contracted OT	24	02412009	021309	\$ 963.00		PT Services
Purchased Services	Contracted PT	24	02412009	021311		\$ 182.00	PT Services
Purchased Services	Contracted Speech	24	02412009	021305		\$ 781.00	PT Services
Purchased Services	Temporary Hourly Services	15	01522009	025013	\$ 865.00		Projector Cleaning
Purchased Services	Temporary Hourly Services	15	01522009	025029		\$ 865.00	Projector Cleaning
Purchased Services	Consultant Services	15	01522009	012001	\$ 40.00		Wifi Review
Purchased Services	Consultant Services	23	02322009	012001		\$ 40.00	Wifi Review
Purchased Services	Temporary Hourly Services	20	02022009	025013	\$ 25.00		munis support
Purchased Services	Consultant Services	23	02322009	012001		\$ 25.00	munis support
Equipment	Office Furniture	12	01243009	073001	\$ 263.00		IT Cabinet
Equipment	Classroom Furniture	12	01243009	073020		\$ 263.00	IT Cabinet
Equipment	Computer Equipment	15	01542009	123021	\$ 4,882.25		Laptop
Equipment	Classroom Furniture	12	01243009	073020		\$ 4,882.25	Laptop
Property Services	Hardware	12	01223009	074013	\$ 500.00		Door hardware
Property Services	Paint	12	01223009	074014		\$ 500.00	Door hardware
Property Services	Uniforms	12	01223009	065005	\$ 600.00		Uniforms
Property Services	Other building supplies	12	01223009	074015		\$ 600.00	Uniforms
Property Services	HVAC	12	01223009	072048	\$ 1,655.00		DHS HVAC repair
Property Services	Paint	12	01223009	074014		\$ 1,655.00	DHS HVAC repair
Property Services	Emergency Repairs	12	01223009	074030	\$ 16,000.00		Water Main break at Ox Ridge
Property Services	Miscellaneous Repairs	12	01223009	072019		\$ 9,970.00	Water Main break at Ox Ridge
Property Services	Operation of vehicle	12	01223009	065002		\$ 6,030.00	Water Main break at Ox Ridge
Supplies	Textbooks-Consumables	7	00720706	022003	\$ 5.00		Textbooks
Supplies	Science Teaching	7	00720706	024009		\$ 5.00	Textbooks
Supplies	General Teaching Supplies	7	00720706	024011	\$ 2,000.00		Supplies for teachers
Supplies	Science Supplies	7	00720706	024009		\$ 1,200.00	Supplies for teachers
Supplies	Textbooks Replacements	7	00720706	022002		\$ 800.00	Supplies for teachers
Other Objects	Dues, Fees, Memberships	11	01122009	025026	\$ 70.00		CAAD Conference
Other Objects	Dues, Fees, Memberships	1	00120108	025026		\$ 70.00	CAAD Conference
Total					\$ 42,918.67	\$ 42,918.67	

Richard Hudl
Director of Finance and Operations

Dr. Alan Addley
Superintendent of Schools

Darien Public Schools
FY 20
January Transfers

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Purchased Services	Consultant Services	12	01223009	012001	\$ 27,500		Portable Study
Salaries	Column Change	18	01812009	011028		\$ 27,500	Portable Study
Other Purchased Services	Professional Development	24	02422009	025003	\$ 15,000		Professional Development for Psychologists, Elementary Co-Teaching and SLPs
Salaries	Column Change	18	01812009	011028		\$ 15,000	Professional Development for Psychologists, Elementary Co-Teaching and SLPs
Purchased Services	Consultant Service	24	02422009	012001	\$ 84,469		Special Education Therapy, Behavior, and Educational support
Salaries	Healthy Living	3	00310322	021301		\$ 21,337	Special Education Therapy, Behavior, and Educational support
Salaries	Column Change	18	01812009	011028		\$ 15,091	Special Education Therapy, Behavior, and Educational support
Salaries	Teacher Aides	24	02410806	021603		\$ 27,597	Special Education Therapy, Behavior, and Educational support
Other Purchased Services	In-District Transportation	24	052002	052002		\$ 20,444	Special Education Therapy, Behavior, and Educational support
Total					\$ 126,969	\$ 126,969	

**Darien Public Schools
Monthly Financial Report
2019-20**

ACCT #		ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	
	RC - I DARIEN HIGH SCHOOL													
1	11013 BURSAR/ADMINISTRATIVE ASSIST	97,091	108,370	111,252	111,494	(2,699)	108,795	60,643	48,152	0	108,795	1.50	0	1
2	21101 PRINCIPAL	194,648	199,028	203,506	208,085	-	208,085	120,049	88,036	(0)	208,085	1.00	(0)	2
3	21102 ASSISTANT PRINCIPAL	508,594	453,681	482,582	524,546	(5,065)	519,481	293,730	225,750	0	519,480	3.00	0	3
4	21203 DIRECTOR OF GUIDANCE	139,047	142,636	140,402	157,205	-	157,205	90,695	66,510	0	157,205	1.00	0	4
5	21220 CURRICULUM SUPERVISION	172,068	452,535	482,285	600,409	10,410	610,819	270,318	337,888	2,613	608,206	4.40	2,613	5
7	110112 ART TEACHERS	416,895	415,024	403,199	417,867	24,808	442,676	189,714	252,962	0	442,676	5.60	0	7
8	110114 BUSINESS TEACHERS	72,780	75,526	78,346	81,999	-	81,999	34,692	47,307	(0)	81,999	1.00	(0)	8
9	110116 COMPUTER TEACHERS	41,933	42,386	42,924	43,517	-	43,517	21,758	21,758	(0)	43,517	0.40	(0)	9
10	110118 ENGLISH TEACHERS	1,569,758	1,607,149	1,655,301	1,707,470	(54,891)	1,652,579	733,203	914,062	5,314	1,647,266	19.16	5,314	10
11	110124 FOR. LANG. TEACHERS	1,118,398	1,155,671	1,084,511	1,160,037	15,747	1,175,783	599,516	666,268	-	1,175,783	13.40	0	11
12	110130 MATH TEACHERS	1,089,417	1,187,831	1,256,495	1,299,358	(9,162)	1,290,195	599,994	690,201	0	1,290,195	15.60	0	12
13	110132 MUSIC TEACHERS	218,493	227,764	236,655	245,808	63	245,871	103,995	141,812	63	245,807	2.50	63	13
14	110134 PHYSICAL ED. TEACHERS	532,300	564,869	584,906	606,061	-	606,061	264,779	341,282	0	606,061	6.00	0	14
15	110136 READING TEACHERS	112,430	116,719	115,088	116,676	-	116,676	49,363	67,313	(0)	116,676	1.00	(0)	15
16	110138 SCIENCE TEACHERS	1,623,615	1,663,869	1,599,946	1,687,521	(14,810)	1,672,710	766,040	895,800	10,870	1,661,841	18.45	10,870	16
17	110142 SOCIAL STUDIES TEACHERS	1,384,955	1,431,547	1,513,299	1,566,790	(37,984)	1,528,806	675,106	853,700	-	1,528,806	18.44	-	17
18	110144 TECH ED. TEACHERS	232,059	246,833	258,989	270,037	-	270,037	114,246	155,790	0	270,037	2.80	0	18
20	21306 TEACHERS OF THE GIFTED	41,714	28,411	21,843	30,237	(16,095)	14,141	5,419	8,722	0	14,141	0.22	0	20
21	21302 SUBSTITUTE TEACHERS	65,448	85,289	97,532	92,563	-	92,563	33,884	-	58,679	92,563	-	-	21
22	21317 STUDENT INTERNS	29,194	30,000	30,600	31,200	-	31,200	22,800	-	8,400	30,600	-	600	22
23	21401 LIBRARIANS	158,501	165,842	173,268	180,225	-	180,225	82,011	98,214	0	180,225	1.80	-	23
24	21402 GUIDANCE	537,249	597,325	625,464	657,023	-	657,023	294,558	354,588	7,876	657,023	8.00	-	24
26	21501 PRINCIPAL/DIRECTOR SECRETARY	209,234	215,492	219,873	224,974	325	225,300	113,533	81,282	30,485	194,815	4.00	30,485	26
27	21502 GUIDANCE SECRETARIES	114,973	117,254	119,596	122,288	-	122,288	66,626	55,661	0	122,287	2.00	0	27
28	21503 LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-	28
29	21603 TEACHER AIDES	358,270	329,868	343,109	350,761	1,250	352,010	176,103	175,908	-	352,010	9.00	-	29
30	21604 LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-	30
31	61001 CUSTODIANS	518,546	519,955	501,114	533,919	11,374	545,293	314,141	231,121	31	545,293	7.00	-	31
32	101003 CLUBS AND COUNCILS	203,772	197,533	226,343	220,589	19,381	239,970	120,454	119,516	-	239,970	-	-	32
33	TOTAL PERSONNEL	11,761,381	12,378,407	12,608,428	13,248,657	(57,349)	13,191,308	6,127,373	6,939,603	124,332	13,141,362	147.27	49,946	33

34	OPERATING		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	34
35			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	35
36	22002	TEXTBOOKS-REPLACEMENTS	36,140	32,007	27,277	27,124	-	27,124	27,062	-	62	27,124		-	36
37	22003	TEXTBOOKS-CONSUMABLES	10,850	4,106	8,653	8,200	-	8,200	2,492	532	5,177	8,200		-	37
38	23002	CLASSROOM REFERENCE	501	-	-	-	-	-	-	-	-	-		-	38
39	23003	PERIODICALS	255	1,422	1,049	935	-	935	246	-	689	935		-	39
40	23004	RESOURCE MATERIALS	3,407	2,095	1,897	2,750	-	2,750	423	-	2,327	2,750		-	40
41	23010	AUDIO VISUAL CONSUMABLES	5,823	3,352	3,250	3,250	-	3,250	2,474	-	776	3,250		-	41
42	24009	SCIENCE TEACHING SUPPLIES	30,812	29,616	32,219	35,750	-	35,750	32,053	1,517	2,180	35,750		-	42
43	24011	GENERAL TEACHING SUPPLIES	17,042	10,634	15,860	17,000	-	17,000	16,876	46	78	17,000		-	43
44	25001	MISC. OFFICE SUPPLIES	19,732	21,823	21,955	22,000	-	22,000	9,285	4,234	8,481	22,000		-	44
45	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	294	350	-	350	350	-	0	350		-	45
46	25003	PROFESSIONAL DEVELOPMENT	5,984	6,700	6,700	8,331	-	8,331	2,799	-	5,533	8,331		-	46
47	25007	GRADUATION EXPENSES	23,203	23,603	22,661	25,725	-	25,725	2,787	16,575	6,363	25,725		-	47
48	25008	GUIDANCE MATERIALS	2,344	2,327	2,104	2,600	-	2,600	2,557	-	43	2,600		-	48
49	25013	TEMPORARY HOURLY SERVICES	20,254	19,846	26,625	27,720	-	27,720	19,550	-	8,170	27,720		-	49
50	25014	HANDBOOK PRINTING	11,488	6,805	8,938	12,000	-	12,000	2,705	195	9,100	12,000		-	50
51	25019	COMPUTER INSTRUCTION SUPPLIES		-	-	-	-	-	-	-	-	-		-	51
53	25026	DUES AND MEMBERSHIPS	12,953	12,989	14,049	14,785	(70)	14,715	11,481	-	3,234	14,715		-	53
54	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	54
55	35000	POLICE AND FIRE SERVICES	16,204	49,568	29,366	21,712	-	21,712	9,705	-	12,007	21,712		-	55
56	72016	CLASSROOMS/CORRIDORS/AUDITORIUM	8,469	8,440	8,500	8,500	-	8,500	4,232	-	4,268	8,500		-	56
57	72038	EDP EQUIPMENT REPAIRS	-	-	-	-	-	-	-	-	-	-		-	57
58	72041	MICROSCOPE REPAIRS	535	481	678	1,200	-	1,200	729	-	471	1,200		-	58
59	72044	REPAIRS AND SERVICE CONTRACT	1,241	2,250	2,250	2,250	-	2,250	554	-	1,696	2,250		-	59
60	83003	RENTAL/LEASE OF EQUIPMENT			-	-	-	-	-	-	-	-		-	60
61	102003	OTHER STUDENT ACTIVITIES	14,865	11,420	16,980	17,000	-	17,000	10,128	1,440	5,432	17,000		-	61
62	TOTAL OPERATING		242,100	249,484	251,307	259,183	(70)	259,113	158,489	24,538	76,086	259,113		-	62
63															63
64	EQUIPMENT														64
65	123001	NEW FURNITURE/EQUIP	10,514	-	18,924	-	-	-	-	-	-	-		-	65
65	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	65
67	123012	NEW MATHEMATICS EQUIPMENT	2,488	-	3,070	-	-	-	-	-	-	-		-	67
71	TOTAL EQUIPMENT		13,002	-	21,994	-	-	-	-	-	-	-		-	71
72															72
73	TOTAL DARIEN HIGH SCHOOL		12,016,483	12,627,891	12,881,729	13,507,839	(57,419)	13,450,420	6,285,861	6,964,141	200,418	13,400,475	147.27	49,946	73
74														Surplus/	74
75	REVENUE					Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	75
76															76
77	102007	REV.- STUDENT PARKING FEES	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)		-	77
78															78
79	NET DARIEN HIGH SCHOOL BUDGET		12,006,483	12,616,891	12,870,729	13,496,839	(57,419)	13,439,420	6,274,861	6,964,141	189,418	13,389,475	147.27	49,946	79

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RC - 2 FITCH ACADEMY

	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
21301 ALTERNATIVE SCHOOL	-	240,668	360,675	350,233	40,209	390,442	175,257	211,067	4,118	386,324	4.60	4,118
21603 TEACHER AIDES	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL PERSONNEL	-	240,668	360,675	350,233	40,209	390,442	175,257	211,067	4,118.35	386,324	4.60	4,118
25019 COMPUTER SUPPLIES/SOFTWARE	-	-	-	5,000	-	5,000	436	-	4,564	5,000	-	-
25001 GENERAL TEACHING SUPPLIES	-	-	4,998	5,000	-	5,000	2,414	-	2,586	5,000	-	-
13015 LOCAL TRAVEL EXPENSE	-	-	20	500	-	500	-	-	500	500	-	-
102012 LEASES PROPERTY	-	24,000	80,392	89,181	-	89,181	37,035	52,022	123	89,181	-	-
TOTAL OPERATING	-	24,000	85,410	99,681	-	99,681	39,886	52,022	7,773	99,681	-	-
TOTAL FITCH ACADEMY	-	264,668	446,085	449,914	40,209	490,123	215,142	263,089	11,892	486,005	4.60	4,118

92															92
93															93
94	RC - 3	MIDDLESEX MIDDLE SCHOOL	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	94
95	21101	PRINCIPAL	160,808	186,045	190,231	194,511	-	194,511	112,218	82,293	0	194,511	1.00	-	95
96	21102	ASSISTANT PRINCIPAL	303,295	292,017	317,942	333,546	(23,679)	309,867	179,726	130,141	(0)	309,867	2.00	-	96
97	21220	CURRICULUM SUPERVISION	116,116	200,301	207,803	241,610	-	241,610	106,141	135,442	26	241,610	1.40	-	97
98	310312	ART TEACHERS	228,496	175,101	173,982	182,506	(18,474)	164,032	73,198	90,834	-	164,032	3.00	-	98
99	310316	COMPUTER TEACHERS	165,306	158,679	162,064	166,136	-	166,136	78,600	87,536	(0)	166,136	2.00	(0)	99
100	310320	ENGLISH TEACHERS	1,483,859	1,503,899	1,401,887	1,454,233	(42,758)	1,411,475	606,428	805,047	0	1,411,475	16.44	0	100
101	310322	HEALTHY LIVING	111,974	115,602	120,876	126,162	-	126,162	31,359	50,950	43,853	82,309	2.00	43,853	101
102	310324	FOR. LANG. TEACHERS	956,767	927,682	998,164	1,026,579	(34,154)	992,424	404,875	527,278	60,271	932,153	12.22	60,271	102
103	310330	MATH TEACHERS	1,237,729	1,228,907	1,287,842	1,321,237	12,223	1,333,460	596,890	736,570	0	1,333,460	13.83	0	103
104	310332	MUSIC TEACHERS	636,068	626,865	580,853	596,358	-	596,358	272,162	324,196	0	596,358	6.90	0	104
105	310334	PHYSICAL EDUCATION TEACHERS	490,250	516,224	534,998	557,097	-	557,097	243,090	314,007	-	557,097	6.00	-	105
106	310338	SCIENCE TEACHERS	1,029,016	1,024,880	1,086,453	1,106,925	(28,777)	1,078,148	472,278	601,389	4,481	1,073,667	12.33	4,481	106
107	310342	SOCIAL STUDIES TEACHERS	1,101,430	1,059,569	1,073,228	1,112,374	16,289	1,128,663	494,541	634,122	0	1,128,663	12.33	0	107
108	310344	TECH ED. TEACHERS	211,428	213,712	216,425	219,412	(3,298)	216,114	99,745	116,369	-	216,114	2.00	-	108
109	21302	SUBSTITUTE TEACHERS	72,132	89,530	69,600	85,329	-	85,329	30,190	-	55,139	85,329	-	-	109
110	21306	TEACHERS OF THE GIFTED	120,872	137,567	106,586	108,057	-	108,057	54,028	54,028	0	108,057	0.99	0	110
111	21317	STUDENT INTERNS	29,775	30,600	30,300	31,200	-	31,200	22,800	-	8,400	30,600	-	600	111
113	21401	LIBRARIANS	191,550	197,168	202,185	207,490	-	207,490	96,350	111,140	0	207,490	2.00	0	113
114	21402	GUIDANCE	368,027	415,440	361,885	463,507	-	463,507	202,059	252,682	8,766	463,507	6.00	-	114
115	21501	PRINCIPAL/DIRECTOR SECRETARY	204,292	220,144	230,161	231,290	-	231,290	125,671	105,618	0	231,289	4.00	0	115
116	21502	GUIDANCE SECRETARIES	68,701	70,062	67,251	73,073	(1,801)	71,273	41,119	30,154	-	71,273	1.00	-	116
117	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-	117
118	21603	TEACHER AIDES	161,013	85,435	83,770	75,542	-	75,542	37,771	37,771	(0)	75,543	2.00	(0)	118
119	21604	LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-	119
120	61001	CUSTODIANS	499,421	502,572	513,252	513,677	10,862	524,539	301,880	222,659	-	524,539	7.00	-	120
121	101003	CLUBS AND COUNCILS	111,266	115,324	114,290	117,902	(124)	117,778	63,598	47,332	6,847	117,778	-	-	121
122	TOTAL PERSONNEL		10,059,590	10,093,325	10,132,028	10,545,752	(113,692)	10,432,060	4,746,718	5,497,558	187,784	10,322,855	116.44	109,205	122
123															123

124	OPERATING				ORIG	TRFRS	REV.	VTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	124	
125					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	125	
126	22001	TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	126	
127	22002	TEXTBOOKS-REPLACEMENTS	4,315	3,503	2,949	4,895	114	5,009	5,009	-	-	5,009	-	127	
128	22003	TEXTBOOKS-CONSUMABLES	295	321	-	1,300	(19)	1,282	-	1,282	-	1,282	-	128	
129	23002	CLASSROOM REFERENCE	994	-	508	5,450	-	5,450	1,185	-	4,265	5,450	-	129	
130	23003	PERIODICALS	1,200	4,257	3,387	6,000	-	6,000	271	-	5,729	6,000	-	130	
131	23004	RESOURCE MATERIALS	7,866	2,340	3,472	4,728	(96)	4,632	-	2,412	2,220	4,632	-	131	
132	23010	MEDIA CONSUMABLES	3,175	2,285	1,247	3,750	-	3,750	623	-	3,127	3,750	-	132	
133	24008	HEALTHY LIVING TEACHING SUPP	757	1,303	1,572	1,700	-	1,700	-	-	1,700	1,700	-	133	
134	24009	SCIENCE TEACHING SUPPLIES	13,748	15,420	16,083	17,160	-	17,160	8,094	1,400	7,665	17,160	-	134	
135	24011	GENERAL TEACHING SUPPLIES	34,338	41,742	35,575	34,360	-	34,360	19,971	2,378	12,011	34,360	-	135	
136	25001	MISC. OFFICE SUPPLIES	10,211	6,488	4,942	7,250	-	7,250	1,356	256	5,638	7,250	-	136	
137	25003	PROFESSIONAL DEVELOPMENT	5,570	4,214	6,222	6,690	-	6,690	1,287	1,245	4,158	6,690	-	137	
138	25008	GUIDANCE MATERIALS	-	-	-	500	-	500	286	-	214	500	-	138	
140	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	140	
141	25026	DUES AND MEMBERSHIPS	1,153	1,651	2,644	3,321	-	3,321	2,090	-	1,231	3,321	-	141	
142	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	142	
143	35000	POLICE AND FIRE SERVICES	6,064	5,125	6,511	5,673	-	5,673	3,209	-	2,465	5,673	-	143	
144	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	144	
145	72044	REPAIRS AND SERVICE CONTRACT	-	850	464	500	-	500	-	-	500	500	-	145	
146	TOTAL OPERATING		89,688	89,497	85,575	103,277	(0)	103,277	43,383	8,973	50,921	103,277	-	146	
147														147	
148	EQUIPMENT													148	
150	73001	REPLACEMENT FURN/ EQUIPMENT	-	-	4,275	-	-	-	-	-	-	-	-	150	
152	123020	NEW CLASSROOM FURNITURE	659	990	10,099	-	-	-	-	-	-	-	-	152	
153														153	
154	TOTAL EQUIPMENT		659	990	14,374	-	-	-	-	-	-	-	-	154	
155														155	
156	TOTAL MIDDLESEX MIDDLE SCHOOL		10,149,937	10,183,813	10,231,978	10,649,029	(113,692)	10,535,337	4,790,101	5,506,531	238,705	10,426,132	116.44	109,205	156

157	RC - 5 HINDLEY ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	157
158		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	158
159	21101 PRINCIPAL	172,615	180,042	180,404	188,235	-	188,235	108,597	79,638	(0)	188,235	1 00	(0)	159
160	21102 ASSISTANT PRINCIPAL	119,104	129,919	135,539	135,831	-	135,831	57,467	78,364	(0)	135,831	1 00	(0)	160
161	21220 CURRICULUM SUPERVISION	17,473	17,572	18,432	18,798	-	18,798	8,456	9,302	1,040	18,798		-	161
162	510597 KINDERGARTEN	313,282	243,274	339,035	356,315	(107,937)	248,378	111,905	136,473	0	248,378	3 00	0	162
163	510501 GRADE 1 TEACHERS	268,861	358,678	337,611	348,656	-	348,656	147,508	201,148	(0)	348,656	4 00	(0)	163
164	510502 GRADE 2 TEACHERS	343,162	351,685	364,273	330,750	(22,652)	308,098	138,661	169,437	-	308,098	3 00	0	164
165	510503 GRADE 3 TEACHERS	306,134	304,784	336,884	348,312	8,028	356,340	150,759	205,581	0	356,340	4 00	0	165
166	510504 GRADE 4 TEACHERS	271,562	284,329	303,301	267,298	48,913	316,211	145,738	170,474	(0)	316,211	4 00	(0)	166
167	510505 GRADE 5 TEACHERS	272,051	313,132	337,411	345,690	-	345,690	151,318	194,372	(0)	345,690	4 00	(0)	167
168	510524 FOREIGN LANGUAGE TEACHER	60,611	62,968	65,840	68,720	-	68,720	29,074	39,646	(0)	68,720	1 00	(0)	168
169	510534 PHYSICAL ED TEACHERS	66,183	91,787	102,149	106,618	-	106,618	45,107	61,510	(0)	106,618	1 50	(0)	169
170	21302 SUBSTITUTE TEACHERS	30,053	19,975	17,950	17,000	-	17,000	7,619	-	9,381	17,000		-	170
171	21306 TEACHERS OF THE GIFTED	31,053	40,331	47,367	47,545	475	48,021	20,316	27,704	0	48,021	0 44	0	171
172	21313 MUSIC TEACHERS	171,974	167,006	173,085	181,944	-	181,944	88,478	93,465	0	181,944	2 10	0	172
173	21314 ART TEACHERS	103,586	105,250	106,586	108,057	-	108,057	45,716	62,341	(0)	108,057	1 00	(0)	173
174	21317 STUDENT INTERNS	15,000	31,200	30,300	31,200	-	31,200	22,800	-	8,400	30,600		600	174
175	21401 LIBRARIANS	104,125	105,250	106,586	108,057	-	108,057	45,716	62,341	(0)	108,057	1 00	(0)	175
176	21403 PSYCHOLOGISTS	-	-	-	70,905	11,462	82,367	41,108	41,259	(0)	82,367	1 00	(0)	176
177	21501 PRINCIPAL/DIRECTOR SECRETARY	104,672	102,282	108,646	111,092	-	111,092	60,167	50,924	0	111,091	2 00	0	177
178	21603 TEACHER AIDES	242,697	214,443	220,265	228,762	(214)	228,547	113,751	113,750	1,046	227,501	6 00	1,046	178
179	61001 CUSTODIANS	215,072	215,900	210,535	220,771	3,544	224,315	128,846	94,521	948	224,315	3 00	-	179
180	101003 CLUBS AND COUNCILS	5,644	5,885	4,314	6,600	-	6,600	2,970	3,630	-	6,600		-	180
181	TOTAL PERSONNEL	3,234,917	3,345,693	3,546,513	3,647,155	(58,381)	3,588,774	1,672,079	1,895,880	20,815	3,587,128	43.04	1,646	181
182														182
183	OPERATING													183
184	22002 TEXTBOOKS-REPLACEMENTS	5,480	3,387	1,495	3,503	-	3,503	669	-	2,834	3,503		-	184
185	22003 TEXTBOOKS-CONSUMABLES	21,959	28,183	27,596	28,302	-	28,302	25,115	345	2,842	28,302		-	185
186	23002 CLASSROOM REFERENCE	2,509	988	1,071	1,051	-	1,051	956	-	95	1,051		-	186
187	23003 PERIODICALS	2,231	67	295	350	-	350	-	-	350	350		-	187
188	23010 AUDIO VISUAL CONSUMABLES	-	308	216	350	-	350	101	-	250	350		-	188
189	24009 SCIENCE TEACHING SUPPLIES	3,426	4,579	5,564	5,954	-	5,954	2,606	-	3,348	5,954		-	189
190	24011 GENERAL TEACHING SUPPLIES	20,113	17,386	16,681	16,812	-	16,812	13,734	199	2,879	16,812		-	190
191	25001 MISC OFFICE SUPPLIES	1,572	929	843	1,000	-	1,000	174	-	826	1,000		-	191
192	25002 PROFESSIONAL LIBRARY PURCHASE	329	274	494	500	-	500	-	-	500	500		-	192
193	25003 PROFESSIONAL DEVELOPMENT	2,427	1,188	1,064	1,625	-	1,625	222	-	1,403	1,625		-	193
194	25026 DUES AND MEMBERSHIPS	197	-	59	400	-	400	-	59	341	400		-	194
195	35000 POLICE AND FIRE SERVICES	645	1,444	2,552	1,144	-	1,144	509	-	635	1,144		-	195
196	72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	196
197	TOTAL OPERATING	60,888	58,733	57,929	60,991	-	60,991	44,086	603	16,301	60,991		-	197
198														198
199	EQUIPMENT													199
200	73020 REP. CLASSROOM FURNITURE	-	1,020	-	2,000	-	2,000	-	-	2,000	2,000		-	200
201														201
202														202
203	TOTAL HINDLEY ELEMENTARY SCH.	3,295,805	3,405,446	3,604,442	3,710,146	(58,381)	3,651,765	1,716,166	1,896,483	39,116	3,650,119	43.04	1,646	203

204	RC - 7	HOLMES ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	204
205			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	205
206	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	108,597	79,638	(0)	188,235	1 00	(0)	206
207	21102	ASSISTANT PRINCIPAL	116,418	129,919	132,842	135,831	-	135,831	57,467	78,364	(0)	135,831	1 00	(0)	207
208	21220	CURRICULUM SUPERVISION	16,229	15,891	15,876	18,798	-	18,798	8,691	9,642	465	18,798	-	-	208
209	710797	KINDERGARTEN TEACHERS	360,247	319,938	284,755	339,486	9,166	348,652	152,286	194,606	1,760	346,892	4 00	1,760	209
210	710701	GRADE 1 TEACHERS	202,702	227,064	257,202	230,355	(9,166)	221,189	93,580	127,609	(0)	221,189	3 00	(0)	210
211	710702	GRADE 2 TEACHERS	291,959	242,557	312,626	322,915	-	322,915	136,618	186,297	(0)	322,915	4 00	(0)	211
212	710703	GRADE 3 TEACHERS	291,466	298,839	240,180	296,484	9,166	305,650	142,347	163,303	0	305,650	4 00	0	212
213	710704	GRADE 4 TEACHERS	248,524	236,644	264,576	227,047	(23,767)	203,280	91,289	111,991	(0)	203,280	3 00	(0)	213
214	710705	GRADE 5 TEACHERS	242,545	315,710	329,938	344,656	22,698	367,354	169,176	193,116	5,062	362,292	4 00	5,062	214
215	710724	FOREIGN LANGUAGE TEACHER	53,382	55,379	59,587	62,096	-	62,096	26,271	35,825	(0)	62,096	1 00	(0)	215
216	710734	PHYSICAL ED. TEACHERS	83,874	94,189	92,280	96,467	2,259	98,725	43,071	55,654	0	98,725	1 40	0	216
217	21302	SUBSTITUTE TEACHERS	37,479	39,906	22,230	37,203	-	37,203	16,594	-	20,609	37,203	-	-	217
218	21306	TEACHERS OF THE GIFTED	28,987	31,774	42,611	43,199	-	43,199	21,599	21,599	0	43,199	0 40	0	218
219	21313	MUSIC TEACHERS	179,892	195,403	195,834	206,646	-	206,646	97,049	109,596	(0)	206,646	2 20	(0)	219
220	21314	ART TEACHERS	71,846	77,997	81,555	85,122	5,684	90,806	37,089	53,717	(0)	90,806	1 20	(0)	220
221	21317	STUDENT INTERNS	30,030	30,900	30,600	31,200	-	31,200	15,600	-	15,600	31,200	-	-	221
222	21401	LIBRARIANS	19,979	-	51,395	54,004	-	54,004	22,848	31,156	(0)	54,004	1 00	(0)	222
223	21403	PSYCHOLOGISTS	-	-	-	70,905	34,491	105,396	48,465	56,931	(0)	105,396	1 00	(0)	223
224	21501	PRINCIPAL/DIRECTOR SECRETARY	105,460	109,079	109,916	112,395	-	112,395	60,919	51,476	0	112,395	2 00	0	224
225	21603	TEACHER AIDES	235,794	211,628	224,053	228,700	-	228,700	114,292	114,292	117	228,700	6 00	-	225
226	61001	CUSTODIANS	212,222	216,296	220,742	220,733	11,348	232,081	133,794	98,287	-	232,081	3 00	0	226
227	101003	CLUBS AND COUNCILS	2,210	3,393	6,390	5,667	75	5,742	2,625	3,117	-	5,742	-	-	227
228		TOTAL PERSONNEL	3,007,324	3,032,547	3,159,280	3,358,143	61,953	3,420,096	1,600,268	1,776,217	43,611	3,413,275	43.20	6,821	228
229															229
230		OPERATING													230
231	22002	TEXTBOOKS-REPLACEMENTS	3,923	4,504	3,711	3,398	(800)	2,598	915	956	727	2,598	-	-	231
232	22003	TEXTBOOKS-CONSUMABLES	21,844	25,405	27,930	27,265	5	27,270	26,326	920	25	27,270	-	-	232
233	23002	CLASSROOM REFERENCE	450	1,297	-	1,019	-	1,019	970	-	49	1,019	-	-	233
234	23003	PERIODICALS	3,141	3,220	2,387	340	-	340	265	-	76	340	-	-	234
235	23010	AUDIO VISUAL CONSUMABLES	-	-	-	340	-	340	-	-	340	340	-	-	235
236	24009	SCIENCE TEACHING SUPPLIES	5,104	1,569	3,949	5,776	(3,205)	2,571	1,520	767	283	2,571	-	-	236
237	24011	GENERAL TEACHING SUPPLIES	20,179	20,009	17,742	16,308	4,000	20,308	19,166	614	528	20,308	-	-	237
238	25001	MISC. OFFICE SUPPLIES	1,839	2,767	1,012	1,000	-	1,000	957	-	43	1,000	-	-	238
239	25002	PROFESSIONAL LIBRARY PURCHASE	547	293	391	500	-	500	480	-	20	500	-	-	239
240	25003	PROFESSIONAL DEVELOPMENT	1,621	1,620	1,362	1,625	-	1,625	1,383	-	242	1,625	-	-	240
241	25026	DUES AND MEMBERSHIPS	100	89	399	400	-	400	120	-	280	400	-	-	241
242	35000	POLICE AND FIRE SERVICES	3,592	8,047	9,727	4,575	-	4,575	3,824	-	750	4,575	-	-	242
243	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	243
244	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-	244
245		TOTAL OPERATING	62,341	68,820	68,610	62,546	-	62,546	55,926	3,258	3,362	62,546	-	-	245
246															246
247		EQUIPMENT													247
248	73020	REPLACEMENT CLASSROOM FURN	901	1,001	1,000	2,000	-	2,000	1,335	-	665	2,000	-	-	248
249															249
250		TOTAL HOLMES SCHOOL	3,070,566	3,102,368	3,228,891	3,422,689	61,953	3,484,642	1,657,528	1,779,475	47,639	3,477,821	43.20	6,821	250

251	RC - 8	OX RIDGE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	251
252			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	252
253	21101	PRINCIPAL	176,080	181,042	185,093	189,235	-	189,235	109,097	80,138	0	189,235	1.00	0	253
254	21102	ASSISTANT PRINCIPAL	111,941	129,919	132,842	135,831	-	135,831	57,467	78,364	(0)	135,831	1.00	(0)	254
255	21220	CURRICULUM SUPERVISION	18,369	17,822	17,922	18,798	-	18,798	8,580	9,438	780	18,798	-	-	255
256	810897	KINDERGARTEN TEACHERS	323,901	246,771	257,371	316,701	7,120	323,821	137,001	186,820	(0)	323,821	4.00	-	256
257	810801	GRADE 1 TEACHERS	305,505	344,140	281,336	291,056	101,444	392,500	173,861	218,639	0	392,500	4.00	-	257
258	810802	GRADE 2 TEACHERS	257,061	333,907	355,576	319,532	(52,531)	267,001	112,962	154,039	0	267,001	3.00	-	258
259	810803	GRADE 3 TEACHERS	252,450	231,524	336,456	353,783	-	353,783	149,677	204,105	0	353,783	4.00	-	259
260	810804	GRADE 4 TEACHERS	246,725	257,372	170,971	245,022	(7,807)	237,215	105,009	132,206	(0)	237,215	3.00	-	260
261	810805	GRADE 5 TEACHERS	345,626	359,483	371,963	338,838	(83,469)	255,369	119,119	136,250	0	255,369	3.00	-	261
262	810824	FOREIGN LANGUAGE TEACHER	50,657	62,537	72,680	75,662	-	75,662	32,011	43,651	(0)	75,662	1.00	-	262
263	810834	PHYSICAL EDUCATION TEACHERS	104,399	109,290	114,756	119,845	2,258	122,103	52,962	69,141	(0)	122,103	1.40	-	263
264	21302	SUBSTITUTE TEACHERS	20,816	19,400	22,400	20,000	-	20,000	7,650	-	12,350	20,000	-	-	264
265	21306	TEACHERS OF THE GIFTED	42,201	50,417	62,172	63,754	(724)	63,030	28,744	34,285	(0)	63,030	0.58	-	265
266	21313	MUSIC TEACHERS	208,630	225,961	220,191	226,603	-	226,603	100,330	126,273	0	226,603	2.40	-	266
267	21314	ART TEACHERS	87,137	96,613	100,839	108,057	-	108,057	54,028	54,028	0	108,057	1.00	-	267
268	21317	STUDENT INTERNS	30,000	31,200	31,200	31,200	-	31,200	22,800	-	8,400	30,600	-	600	268
269	21401	LIBRARIANS	65,121	95,766	107,311	108,792	-	108,792	46,027	62,765	(0)	108,792	1.00	-	269
270	21403	PSYCHOLOGISTS	-	-	-	70,905	(2,466)	68,439	31,640	36,799	(0)	68,439	1.00	-	270
271	21501	PRINCIPAL/DIRECTOR SECRETARY	106,244	107,966	110,131	112,610	-	112,610	61,043	51,567	0	112,610	2.00	-	271
272	21603	TEACHER AIDES	215,288	214,506	206,482	211,371	(1,268)	210,103	104,841	105,055	206	210,103	5.50	-	272
273	61001	CUSTODIANS	214,643	216,107	220,753	220,418	4,715	225,133	130,014	95,119	-	225,133	3.00	0	273
274	101003	CLUBS AND COUNCILS	4,690	6,079	6,078	6,910	(657)	6,253	2,878	3,375	-	6,253	-	-	274
275	TOTAL PERSONNEL		3,187,483	3,337,821	3,384,522	3,584,922	(33,385)	3,551,537	1,647,742	1,882,058	21,737	3,550,937	41.88	600	275
276															276
277	OPERATING														277
278	22002	TEXTBOOKS-REPLACEMENTS	4,542	2,179	1,261	2,895	-	2,895	-	-	2,895	2,895	-	-	278
279	22003	TEXTBOOKS-CONSUMABLES	25,432	25,301	24,599	23,313	-	23,313	23,201	-	112	23,313	-	-	279
280	23002	CLASSROOM REFERENCE	975	988	972	869	-	869	859	-	10	869	-	-	280
281	23003	PERIODICALS	2,193	329	227	290	-	290	267	-	23	290	-	-	281
282	23010	CONSUMABLES	-	241	278	290	-	290	173	-	117	290	-	-	282
283	24009	SCIENCE TEACHING SUPPLIES	3,051	2,035	5,131	4,922	-	4,922	2,939	174	1,808	4,922	-	-	283
284	24011	GENERAL TEACHING SUPPLIES	17,802	15,722	14,794	13,896	-	13,896	13,699	-	197	13,896	-	-	284
285	25001	MISC. OFFICE SUPPLIES	995	977	905	1,000	-	1,000	676	-	324	1,000	-	-	285
286	25002	PROFESSIONAL LIBRARY PURCHASE	455	435	499	500	-	500	231	97	172	500	-	-	286
287	25003	PROFESSIONAL DEVELOPMENT	1,676	1,459	1,308	1,495	-	1,495	597	454	444	1,495	-	-	287
288	25026	DUES AND MEMBERSHIPS	293	59	400	400	-	400	168	-	232	400	-	-	288
289	35000	POLICE AND FIRE SERVICES	440	1,346	713	606	-	606	561	-	45	606	-	-	289
290	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	290
291	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-	291
292	TOTAL OPERATING		57,852	51,072	51,087	50,476	-	50,476	43,373	725	6,378	50,476	-	-	292
293															293
294	EQUIPMENT														294
295	73001	REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	-	295
296	73020	REPL. CLASSROOM FURNITURE	922	889	898	2,000	-	2,000	1,983	-	17	2,000	-	-	296
297			889												297
298	TOTAL OX RIDGE SCHOOL		3,246,257	3,389,782	3,436,506	3,637,398	(33,385)	3,604,013	1,693,099	1,882,783	28,131	3,603,413	41.88	600	298

299	RC - 9	ROYLE ELEMENTARY SCHOOL	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	299
300															300
301	21101	PRINCIPAL	176,080	180,042	184,093	188,235	9,936	198,171	118,033	80,138	-	198,171	1.00	(0)	301
302	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	57,467	78,364	(0)	135,831	1.00	(0)	302
303	21220	CURRICULUM SUPERVISION	16,136	17,322	17,412	18,798	-	18,798	8,332	9,166	1,300	18,798		-	303
304	910997	KINDERGARTEN TEACHERS	159,289	170,553	221,581	280,610	(48,913)	231,697	102,675	129,022	0	231,697	3.00	0	304
305	910901	GRADE 1 TEACHERS	369,160	298,654	305,737	312,727	-	312,727	132,308	180,419	0	312,727	3.00	0	305
306	910902	GRADE 2 TEACHERS	199,111	299,203	217,489	227,606	(9,067)	218,539	97,311	121,228	(0)	218,539	3.00	(0)	306
307	910903	GRADE 3 TEACHERS	250,563	191,283	275,146	238,575	2,514	241,089	101,999	139,090	0	241,089	3.00	0	307
308	910904	GRADE 4 TEACHERS	218,028	226,692	219,398	280,889	(206)	280,683	126,554	154,129	(0)	280,683	4.00	(0)	308
309	910905	GRADE 5 TEACHERS	266,361	274,453	282,568	291,610	(40,072)	251,538	113,661	137,877	(0)	251,538	3.00	(0)	309
310	910924	FOREIGN LANGUAGE TEACHER	52,525	53,906	56,642	59,516	-	59,516	29,758	29,758	0	59,516	1.00	0	310
311	910934	PHYSICAL ED. TEACHERS	82,298	84,917	89,813	93,519	-	93,519	39,565	53,953	0	93,518	1.10	0	311
312	21302	SUBSTITUTE TEACHERS	22,819	15,333	18,785	17,738	-	17,738	6,300	-	11,438	17,738		-	312
313	21306	TEACHERS OF THE GIFTED	49,160	53,471	71,907	72,899	-	72,899	36,450	36,450	0	72,899	0.66	0	313
314	21313	MUSIC TEACHERS	173,849	179,020	183,950	189,463	-	189,463	86,168	103,295	0	189,463	2.20	0	314
315	21314	ART TEACHERS	100,783	108,462	87,871	89,084	(26,890)	62,194	27,642	34,552	-	62,194	0.80	0	315
316	21317	STUDENT INTERNS	22,275	30,300	31,200	31,200	-	31,200	15,600	-	15,600	31,200		-	316
317	21401	LIBRARIANS	63,458	69,690	72,680	75,662	-	75,662	32,011	43,651	(0)	75,662	1.00	(0)	317
318	21403	PSYCHOLOGISTS	-	-	-	70,905	2,599	73,504	31,098	42,406	(0)	73,504	1.00	(0)	318
319	21501	PRINCIPAL/DIRECTOR SECRETARY	105,764	118,348	131,455	134,414	-	134,414	77,546	56,867	-	134,414	2.00	-	319
320	21603	TEACHER AIDES	199,960	196,448	185,245	189,580	7,551	197,131	95,479	94,790	6,862	190,269	5.00	6,862	320
321	61001	CUSTODIANS	209,839	200,959	205,443	220,189	4,384	224,573	129,277	95,297	(0)	224,574	3.00	(0)	321
322	101003	CLUBS AND COUNCILS	3,592	3,930	4,314	4,400	-	4,400	1,980	2,420	-	4,400		-	322
323		TOTAL PERSONNEL	2,863,596	2,902,904	2,995,571	3,223,449	(98,164)	3,125,285	1,467,213	1,622,872	35,200	3,118,424	38.76	6,862	323
324															324
325		OPERATING													325
326	22002	TEXTBOOKS-REPLACEMENTS	2,696	3,553	1,312	2,790	-	2,790	297	-	2,493	2,790		-	326
327	22003	TEXTBOOKS-CONSUMABLES	23,033	22,639	22,073	22,425	-	22,425	20,259	-	2,166	22,425		-	327
328	23002	CLASSROOM REFERENCE	-	-	99	837	-	837	380	132	326	837		-	328
329	23010	AUDIO VISUAL CONSUMABLES	-	-	-	279	-	279	-	-	279	279		-	329
330	23003	PERIODICALS	2,358	879	55	279	-	279	55	-	224	279		-	330
331	24009	SCIENCE TEACHING SUPPLIES	5,294	3,885	3,367	4,743	-	4,743	445	-	4,298	4,743		-	331
332	24011	GENERAL TEACHING SUPPLIES	14,388	13,812	13,566	13,392	-	13,392	11,943	224	1,225	13,392		-	332
333	25001	MISC OFFICE SUPPLIES	768	689	919	1,000	-	1,000	404	-	596	1,000		-	333
334	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	-	500	-	500	-	-	500	500		-	334
335	25003	PROFESSIONAL DEVELOPMENT	1,390	1,379	328	1,495	-	1,495	25	-	1,470	1,495		-	335
336	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	-	-	400	400		-	336
337	35000	POLICE AND FIRE SERVICES	120	991	572	606	-	606	417	-	189	606		-	337
338	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	338
339		TOTAL OPERATING	50,047	47,826	42,292	48,746	-	48,746	34,223	356	14,167	48,746		-	339
340															340
341		EQUIPMENT													341
342	73020	REPL. CLASSROOM FURNITURE	848	946	3,339	2,000	-	2,000	-	-	2,000	2,000		-	342
343															343
344		TOTAL ROYLE SCHOOL	2,914,491	2,951,676	3,041,202	3,274,195	(98,164)	3,176,032	1,501,437	1,623,228	51,367	3,169,170	38.76	6,862	344

345	RC - 10 TOKENEKE ELEMENTARY SCHOOL.		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	345
346			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	346
347	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	108,597	79,638	(0)	188,235	1.00	(0)	347
348	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	57,467	78,364	(0)	135,831	1.00	(0)	348
349	21220	CURRICULUM SUPERVISION	16,248	17,572	18,432	18,798	-	18,798	8,456	9,302	1,040	18,798		-	349
350	1011097	KINDERGARTEN TEACHERS	218,518	282,382	295,443	311,464	(108,057)	203,407	86,057	117,350	(0)	203,407	3.00	-	350
351	1011001	GRADE 1 TEACHERS	314,079	288,890	290,063	259,522	(9,166)	250,356	111,678	138,677	0	250,356	3.00	-	351
352	1011002	GRADE 2 TEACHERS	274,733	310,293	313,911	330,556	(51,361)	279,195	118,121	161,074	-	279,195	3.00	-	352
353	1011003	GRADE 3 TEACHERS	283,927	298,232	310,608	318,962	8,617	327,579	138,591	188,988	-	327,579	4.00	-	353
354	1011004	GRADE 4 TEACHERS	343,486	374,662	384,648	418,541	(16,233)	402,308	170,207	232,101	(0)	402,308	4.00	-	354
355	1011005	GRADE 5 TEACHERS	257,691	289,856	288,793	301,180	31,123	332,303	147,426	184,877	0	332,303	4.00	-	355
356	1011024	FOREIGN LANGUAGE TEACHER	62,364	64,595	69,815	72,680	-	72,680	30,749	41,931	0	72,680	1.00	-	356
357	1011034	PHYSICAL ED. TEACHERS	69,457	76,470	85,259	89,264	9,198	98,462	41,657	56,805	(0)	98,462	1.40	-	357
358	21302	SUBSTITUTE TEACHERS	24,050	24,315	27,100	27,388	-	27,388	8,000	-	19,388	27,388		-	358
359	21306	TEACHERS OF THE GIFTED	18,092	20,175	23,694	23,773	249	24,021	10,163	13,858	(0)	24,021	0.22	-	359
360	21313	MUSIC TEACHERS	171,824	156,973	162,786	169,787	-	169,787	80,675	89,112	0	169,787	2.00	-	360
361	21314	ART TEACHERS	103,586	46,467	79,873	82,709	(22,271)	60,438	25,570	34,868	-	60,438	1.00	0	361
362	21317	STUDENT INTERNS	29,100	30,600	30,000	31,200	-	31,200	15,600	-	15,600	31,200		-	362
363	21401	LIBRARIANS	107,303	108,462	109,839	111,355	-	111,355	55,677	55,677	0	111,355	1.00	-	363
364	21403	PSYCHOLOGISTS	-	-	-	31,766	(3,238)	28,528	12,070	16,459	(0)	28,528	0.35	-	364
365	21501	PRINCIPAL/DIRECTOR SECRETARY	103,726	109,524	111,849	114,575	-	114,575	61,983	52,566	26	114,575	2.00	-	365
366	21603	TEACHER AIDES	193,654	195,960	222,638	227,656	-	227,656	110,170	113,197	4,288	223,368	6.00	4,288	366
367	61001	CUSTODIANS	215,396	196,576	217,729	217,714	4,333	222,047	128,090	93,958	(1)	222,047	3.00	-	367
368	101003	CLUBS AND COUNCILS	5,632	2,600	4,273	5,188	707	5,895	2,653	3,242	-	5,895		-	368
369	TOTAL PERSONNEL		3,111,491	3,204,562	3,363,687	3,488,143	(156,099)	3,332,044	1,529,657	1,762,045	40,342	3,327,756	40.97	4,288	369
370															370
371	OPERATING														371
372	22002	TEXTBOOKS-REPLACEMENTS	3,965	2,806	2,164	3,248	-	3,248	126	-	3,122	3,248		-	372
373	22003	TEXTBOOKS-CONSUMABLES	26,653	22,530	24,816	25,912	-	25,912	15,009	1,083	9,820	25,912		-	373
374	23002	CLASSROOM REFERENCE	853	906	889	974	-	974	106	-	868	974		-	374
375	23003	PERIODICALS	2,999	207	-	325	-	325	-	-	325	325		-	375
376	23010	AUDIO VISUAL CONSUMABLES	-	-	365	325	-	325	-	-	325	325		-	376
377	24009	SCIENCE TEACHING SUPPLIES	4,830	5,720	4,749	5,521	-	5,521	400	-	5,121	5,521		-	377
378	24011	GENERAL TEACHING SUPPLIES	17,018	14,624	15,826	15,588	-	15,588	12,458	-	3,131	15,588		-	378
379	25001	MISC. OFFICE SUPPLIES	981	1,035	1,035	1,000	-	1,000	333	-	667	1,000		-	379
380	25002	PROFESSIONAL LIBRARY PURCHASES	-	182	-	500	-	500	-	-	500	500		-	380
381	25003	PROFESSIONAL DEVELOPMENT	767	522	338	1,690	-	1,690	248	-	1,442	1,690		-	381
382	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	90	-	310	400		-	382
383	35000	POLICE AND FIRE SERVICES	348	1,451	423	606	-	606	561	-	45	606		-	383
384	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	384
385	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	385
386	TOTAL OPERATING		58,414	49,982	50,605	56,089	-	56,089	29,331	1,083	25,676	56,089		-	386
387															387
388	73020	NEW CLASSROOM FURNITURE	882	666	929	2,000	-	2,000	1,959	-	41	2,000		-	388
389	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	389
390			882	666	929	2,000	-	2,000	1,959	-	41	2,000	-	-	390
391															391
392	TOTAL TOKENEKE SCHOOL		3,170,787	3,255,211	3,415,221	3,546,232	(156,099)	3,390,133	1,560,947	1,763,128	66,059	3,385,845	40.97	4,288	392

393	RC - 11	PHYSICAL EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	393
394			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	394
395	21201	DIRECTOR	168,382	172,171	221,045	180,006	-	180,006	103,850	76,156	(0)	180,006	1 00	(0)	395
396	21204	ASSISTANT DIRECTOR	-	-	-	45,000	1,350	46,350	23,175	23,175	-	46,350	1.00	-	396
397	21501	PRINCIPAL/DIRECTOR SECRETARY	68,270	69,624	71,086	72,819	-	72,819	42,011	30,808	0	72,819	1.00	0	397
398	21220	CURRICULUM SUPERVISION	42,433	-	-	-	-	-	-	-	-	-	-	-	398
399	41006	ATHLETIC TRAINING SERVICES	71,138	103,551	114,087	102,662	7,160	109,822	57,086	52,486	250	109,822	2 00	-	399
400	61004	FACILITIES-CUSTODIAL	26,484	31,247	32,400	26,500	5,000	31,500	14,441	-	17,059	31,500	-	-	400
401	101001	WEIGHT ROOM DARIEN HS	15,452	7,652	8,066	15,300	(4,450)	10,850	2,350	-	8,500	10,850	-	-	401
402	101002	INTERSCHOLASTICS DARIEN HS	560,827	585,240	580,435	588,233	-	588,233	269,018	95,183	224,032	588,233	-	-	402
403	101005	SPORTS PROGRAMS-MIDDLESEX	41,555	42,631	42,843	42,050	-	42,050	16,949	-	25,101	42,050	-	-	403
404	101008	INTRAMURALS-ELEMENTARY	10,023	1,551	2,255	10,329	-	10,329	-	-	10,329	10,329	-	-	404
405	101,009	INTRAMURALS-DARIEN HS	3,119	1,000	-	4,000	-	4,000	-	-	4,000	4,000	-	-	405
406		TOTAL PERSONNEL	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	528,879	277,809	289,271	1,095,959	5.00	(0)	406
407		OPERATING													407
408															408
409	12001	CONSULTANT SERVICES	1,200	1,600	1,383	1,000	-	1,000	984	-	16	1,000	-	-	409
410	22001	TEXTBOOKS-NEW	1,000	1,000	1,021	-	-	-	-	-	-	-	-	-	410
411	23004	RESOURCE MATERIALS	1,650	1,645	1,468	-	-	-	-	-	-	-	-	-	411
412	23010	CONSUMABLES	1,006	1,610	1,614	1,600	-	1,600	1,597	-	3	1,600	-	-	412
413	24004	PHYS ED TEACHING SUPPLIES	10,336	13,051	12,441	14,023	-	14,023	9,046	3,333	1,644	14,023	-	-	413
414	24006	ATHLETIC TRAINING SUPPLIES	5,183	6,157	5,999	11,500	-	11,500	10,136	240	1,124	11,500	-	-	414
415	25002	PROFESSIONAL LIBRARY PURCHASE	550	500	428	500	-	500	500	-	-	500	-	-	415
416	25003	PROFESSIONAL DEVELOPMENT	3,173	2,205	4,105	2,000	200	2,200	1,537	663	-	2,200	-	-	416
417	25026	DUES AND MEMBERSHIPS	2,948	3,205	3,131	3,000	70	3,070	3,070	-	0	3,070	-	-	417
418	52008	INTERSCHOLASTIC TRANS DHS	283,769	314,395	256,959	291,384	-	291,384	93,854	3,500	194,030	291,384	-	-	418
419	72047	PHYS EDUCATION REPAIRS/SAFETY	4,600	5,000	4,621	5,000	-	5,000	2,871	834	1,295	5,000	-	-	419
420	102001	INTERSCHOLASTICS/DARIEN HS	259,379	249,321	247,983	271,815	-	271,815	121,808	38,887	111,119	271,815	-	-	420
421	102002	INTRAMURALS-MIDDLESEX	4,299	2,470	-	2,500	-	2,500	-	-	2,500	2,500	-	-	421
422	102004	INTERSCHOLASTIC-OFFICIALS	141,272	182,531	158,388	157,494	-	157,494	76,154	3,158	78,182	157,494	-	-	422
423	102005	STUDENT ACTIVITY FUND	-	-	-	-	-	-	4,640	12,121	(16,761)	-	-	-	423
424	121000	IMPROVEMENT OF SITES	2,000	2,065	924	2,000	-	2,000	1,962	27	11	2,000	-	-	424
425		TOTAL OPERATING	722,366	786,756	700,466	763,816	270	764,086	328,159	62,763	373,164	764,086	-	-	425
426		EQUIPMENT													426
427															427
428	73013	REPL. PHYS ED EQUIPMENT	3,000	5,005	793	5,000	-	5,000	4,266	219	514	5,000	-	-	428
429	123013	NEW PHYSICAL ED EQUIPMENT	969	1,163	849	1,000	-	1,000	509	-	491	1,000	-	-	429
430		TOTAL EQUIPMENT	3,969	6,168	1,642	6,000	-	6,000	4,776	219	1,005	6,000	-	-	430
431															431
432		TOTAL PHYSICAL EDUCATION	1,734,017	1,807,591	1,774,324	1,856,715	9,330	1,866,045	861,814	340,792	663,440	1,866,045	5.00	(0)	432
433															433
434															434
435															435
436		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		Surplus/ (Shortfall)	436
437	102006	REV. - SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)	-	-	437
438															438
439		NET COST PHYSICAL EDUCATION	1,699,017	1,772,591	1,739,324	1,821,715		1,831,045	861,814	340,792	628,440	1,831,045	5.00	(0)	439

440	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	440
441			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	441
442	11031	FACILITIES MANAGER	144,937	148,198	151,533	151,533	3,788	155,321	89,608	65,713	-	155,321	1.00	-	442
443	11032	SECRETARY	68,727	57,665	69,707	71,273	-	71,273	41,119	30,154	0	71,273	1.00	0	443
444	61003	CUSTODIAL SUPERVISOR	91,516	90,030	91,903	91,778	(11,925)	79,853	45,852	33,625	376	79,853	1.00	-	444
445	61005	CUSTODIAL O/T SCH. EMERGENCY	52,027	107,423	88,229	47,000	28,385	75,385	54,217	-	21,168	75,385	-	-	445
446	71001	GROUNDSKEEPERS	379,206	375,981	383,160	383,510	7,675	391,186	225,684	165,502	-	391,186	5.00	0	446
447	71002	GROUNDS OVERTIME	7,549	7,820	5,840	12,000	-	12,000	6,873	-	5,127	12,000	-	-	447
448	71003	MAINTENANCE	747,014	753,648	769,993	769,059	17,440	786,499	452,451	331,797	2,251	786,499	8.00	-	448
449	71004	MAINTENANCE OVERTIME	29,036	34,666	27,072	25,000	-	25,000	14,611	-	10,389	25,000	-	-	449
450	71005	SPRING/SUMMER HELP PART-TIME	99,258	98,381	100,650	92,000	-	92,000	71,218	-	20,782	92,000	-	-	450
451		TOTAL PERSONNEL	1,619,271	1,673,810	1,688,088	1,643,153	45,363	1,688,516	1,001,633	626,790	60,093	1,688,516	16.00	0	451
452		OPERATING													452
453															453
454	12001	CONSULTANT SERVICES	23,214	11,411	28,855	16,000	-	16,000	10,404	30,616	(25,020)	43,500	-	(27,500)	454
455	13017	PROF. MEETINGS & TRAINING	3,936	6,581	6,852	7,910	-	7,910	1,334	-	6,576	7,910	-	-	455
456	62001	REFUSE COLLECTION	89,036	89,598	104,493	105,000	30	105,030	51,830	53,200	-	105,030	-	-	456
457	62003	SNOW REMOVAL	54,595	59,554	55,330	58,000	-	58,000	2,463	1,076	54,461	58,000	-	-	457
458	62004	CARE OF TREES	42,450	21,675	23,600	24,000	1,810	25,810	18,135	2,980	4,695	25,810	-	-	458
459	65001	CUSTODIAL SUPPLIES	167,661	205,933	162,849	160,000	-	160,000	72,228	47,003	40,768	160,000	-	-	459
460	65002	OPERATION OF VEHICLES	66,008	58,734	44,022	60,000	(8,030)	51,970	18,567	7,478	25,926	51,970	-	-	460
461	65003	CARE OF GROUNDS	249,459	250,010	230,136	210,000	-	210,000	131,489	44,595	33,916	210,000	-	-	461
462	65005	UNIFORMS	16,722	22,520	28,229	17,000	600	17,600	16,776	-	824	17,600	-	-	462

463	RC - 12	MAINTENANCE	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	463
464															464
465		72001 CONTRACTED JANITORIAL SERVICE	270,559	268,976	260,288	290,000	-	290,000	135,201	130,633	24,166	290,000		-	465
466		72012 ELECTRICAL	-	-	96,414	-	-	-	-	-	-	-		-	466
467		72013 INTERCOMMS AND CLOCKS	2,806	12,840	8,574	10,000	(1,810)	8,190	-	-	8,190	8,190		-	467
468		72014 PLUMBING	28,694	25,687	22,665	36,000	-	36,000	24,841	9,133	2,026	36,000		-	468
469		72015 ROOFS	-	-	-	-	-	-	-	-	-	-		-	469
470		72016 CLASSROOMS/CORRIDORS/AUD.	96,146	99,502	100,401	104,000	-	104,000	53,841	22,382	27,777	104,000		-	470
471		72017 HEATING SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	471
472		72019 MISCELLANEOUS REPAIRS	75,623	56,305	52,094	60,000	(10,000)	50,000	22,429	10,451	17,120	50,000		-	472
473		72021 SECURITY	283,332	481,328	154,302	80,000	-	80,000	56,436	4,305	19,259	80,000		-	473
474		72022 FIRE ALARMS/EXTING/SPRINKLER	50,562	59,933	65,126	58,000	-	58,000	26,758	1,591	29,651	58,000		-	474
475		72023 NON MECHANICAL INSPECTIONS	30,454	32,733	51,467	50,000	-	50,000	20,620	-	29,380	50,000		-	475
476		72048 HVAC /AIR CONDITIONER REPAIRS	101,218	109,673	124,579	114,000	1,655	115,655	98,883	16,771	1	115,655		-	476
477		74011 GLASS	6,104	9,775	7,015	10,500	-	10,500	8,882	932	686	10,500		-	477
478		74012 LUMBER	18,000	25,154	32,076	27,000	-	27,000	22,162	2,323	2,515	27,000		-	478
479		74013 HARDWARE	14,354	13,105	19,092	16,500	500	17,000	15,495	1,505	-	17,000		-	479
480		74014 PAINT	8,300	8,707	6,572	14,000	(2,155)	11,845	4,364	-	7,481	11,845		-	480
481		74015 OTHER BUILDING MATERIALS	1,677	1,140	3,455	6,000	(600)	5,400	2,172	-	3,228	5,400		-	481
482		74016 ELECTRICAL MATERIALS	63,467	79,409	66,142	70,000	-	70,000	33,843	18,023	18,134	70,000		-	482
483		74030 RESERVE FOR EMERGENCY REPAIR	32,664	32,225	70,582	40,000	18,000	58,000	54,892	8,700	(5,592)	58,000		-	483
484		83006 RENTAL OF TOOLS & EQUIPMENT	2,541	7,641	6,455	7,000	-	7,000	1,462	788	4,750	7,000		-	484
485		111001 SUPPLIES/FEES COMM. ACTIVITIES	-	-	-	-	-	-	-	-	-	-		-	485
486		121000 IMPROVEMENT OF SITES	113,316	43,926	106,542	40,000	-	40,000	7,000	800	32,200	40,000		-	486
487		122000 IMPROVEMENT OF BUILDINGS	147,343	95,575	150,478	55,000	-	55,000	33,100	3,775	18,125	55,000		-	487
488		TOTAL OPERATING	2,060,239	2,189,650	2,088,684	1,745,910	-	1,745,910	945,609	419,059	381,241	1,773,410		(27,500)	488
489															489
490		EQUIPMENT													490
490		73001 REPLACEMENT OFFICE FURNITUER	-	-	-	-	5,795	5,795	3,852	1,680	264	5,795		-	490
491		73010 REPLACEMENT MAINTENANCE EQ.	107,819	22,067	44,528	19,850	-	19,850	16,976	-	2,874	19,850		-	491
492		73020 REPL. CLASSROOM FURNITURE	103,144	135,407	75,231	45,000	(10,678)	34,322	12,787	17,152	4,383	34,322		-	492
493		123010 NEW EQUIPMENT	16,653	-	44,829	-	-	-	-	-	-	-		-	493
494		123001 NEW OFFICE FURNITURE	2,334	-	-	-	-	-	-	-	-	-		-	494
495		TOTAL EQUIPMENT	229,950	157,474	164,589	64,850	(4,882)	59,968	33,615	18,832	7,520	59,968		-	495
496															496
497		TOTAL MAINTENANCE	3,909,459	4,020,934	3,941,360	3,453,913	40,481	3,494,394	1,980,858	1,064,681	448,854	3,521,894	16,00	(27,500)	497
498															498
499														Surplus/ (Shortfall)	499
500		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			500
501		102008 REVENUE - BUILDING RENTAL	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(29,332)	-	(90,000)	(91,800)		-	501
502		102009 REVENUE - USE OF FIELDS	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(42,159)	445	(42,159)	(120,000)		-	502
503		TOTAL REVENUE	(232,677)	(239,578)	(232,464)	(211,800)	-	(211,800)	(71,491)	445	(132,159)	(211,800)		-	503
504															504
505		NET MAINTENANCE BUDGET	3,676,782	3,781,357	3,708,897	3,242,113	40,481	3,282,594	1,909,368	1,065,126	316,696	3,310,094	16,00	(27,500)	505
506															506
507															507

508	RC - 13	MUSIC	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	508
509			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	509
510	21201	DIRECTOR	117,868	120,520	123,232	126,004	-	126,004	72,695	53,310	(0)	126,004	0.70	(0)	510
511	21313	ELEMENTARY MUSIC-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	511
512	21501	PRINCIPAL/DIRECTOR SECRETARY	22,981	25,142	24,897	26,434	-	26,434	13,217	13,217	0	26,434	0.50	0	512
513	101003	CLUBS AND COUNCILS	34,506	36,677	45,084	41,305	(1,118)	40,187	17,970	21,005	1,212	40,187	-	-	513
514		TOTAL PERSONNEL	175,355	182,339	193,213	193,743	(1,118)	192,625	103,882	87,531	1,212	192,625	1.20	(0)	514
515															515
516		OPERATING													516
517	13016	SCHOOL DISTRICT MEMBERSHIPS	510	515	615	620	90	710	635	-	75	710	-	-	517
518	22001	TEXTBOOKS-NEW	474	-	-	-	-	-	-	-	-	-	-	-	518
519	22003	TEXTBOOKS-CONSUMABLES	1,004	967	1,041	1,030	-	1,030	1,016	-	14	1,030	-	-	519
520	23002	CLASSROOM REFERENCE	16,231	17,004	17,887	18,380	-	18,380	8,964	1,885	7,531	18,380	-	-	520
521	23004	RESOURCE MATERIALS	3,436	4,138	5,048	5,635	-	5,635	5,471	150	14	5,635	-	-	521
522	23010	CONSUMABLES	51	-	-	-	-	-	-	-	-	-	-	-	522
523	24005	MUSIC TEACHING SUPPLIES	3,597	1,880	1,980	2,245	(4)	2,241	1,879	198	164	2,241	-	-	523
524	25001	MISC. OFFICE SUPPLIES	1,304	1,144	1,126	1,000	(250)	750	458	-	292	750	-	-	524
525	25003	PROFESSIONAL DEVELOPMENT	1,785	1,519	1,477	1,500	(85)	1,415	530	884	1	1,415	-	-	525
526	25004	LOCAL TRAVEL EXPENSE	642	498	1,000	1,500	-	1,500	177	-	1,323	1,500	-	-	526
527	25013	TEMP HOURLY (ACCOMPANIST)	900	1,175	1,200	1,300	-	1,300	650	150	500	1,300	-	-	527
528	25014	CATALOG/HANDBOOK PRINTING	-	-	-	-	1,125	1,125	648	-	477	1,125	-	-	528
529	25020	PIANO MOVING	220	285	344	370	-	370	300	-	70	370	-	-	529
530	25026	DUES AND MEMBERSHIPS	205	140	75	205	7	212	212	-	-	212	-	-	530
531	25030	COMPUTER SOFTWARE & SUPPLIES	1,846	8,711	10,037	8,850	-	8,850	8,435	-	415	8,850	-	-	531
532	52012	MUSIC TRANSPORTATION	7,023	12,390	4,034	11,700	-	11,700	2,734	4,615	4,351	11,700	-	-	532
533	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	533
534	72044	REPAIRS AND SERVICE CONTRACT	3,205	4,220	3,571	3,677	-	3,677	2,954	723	-	3,677	-	-	534
535	72045	TUNING OF PIANOS	5,795	5,200	4,374	5,200	-	5,200	3,388	1,147	665	5,200	-	-	535
536	83004	LEASE PURCHASE MUSIC EQ	8,035	8,035	8,035	9,500	-	9,500	9,436	-	64	9,500	-	-	536
537		TOTAL OPERATING	56,263	67,821	61,844	72,712	883	73,595	47,886	9,752	15,957	73,595	-	-	537
538															538
539		EQUIPMENT													539
540	73011	REPLACEMENT MUSIC EQUIPMENT	6,894	5,631	6,137	3,685	-	3,685	3,575	-	110	3,685	-	-	540
541	123001	NEW OFFICE FURNITURE/EQ.	-	-	-	-	-	-	-	-	-	-	-	-	541
542	123011	NEW MUSIC EQUIPMENT	5,294	5,918	7,900	6,638	-	6,638	6,365	-	273	6,638	-	-	542
543		TOTAL EQUIPMENT	12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	10,323	-	-	543
544															544
545		TOTAL MUSIC	243,807	261,709	269,094	276,778	(235)	276,543	161,708	97,283	17,552	276,543	1.20	(0)	545
546															546

547	RC - 14	ART	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	547
548			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	548
549	21314	ELEMENTARY ART-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	549
550		TOTAL PERSONNEL	-	-	-	-	-	-	-	-	-	-	-	-	550
551															551
552		OPERATING													552
553	23002	CLASSROOM REFERENCE	5,449	5,584	5,293	5,600	(102)	5,498	1,177	1,265	3,056	5,498		-	553
554	23003	PERIODICALS	364	376	268	270	-	270	-	-	270	270		-	554
555	24001	ART TEACHING SUPPLIES	83,337	90,840	90,266	94,400	-	94,400	55,354	23,255	15,790	94,400		-	555
556	25003	PROFESSIONAL DEVELOPMENT	795	800	1,735	800	-	800	285	-	515	800		-	556
557	25007	MISC INSTRUCTIONAL EXPENSES	-	-	-	-	-	-	-	-	-	-		-	557
558	25018	GRAPHIC ARTS/PHOTOGRAPHY	6,022	-	-	-	-	-	-	-	-	-		-	558
559	25030	COMPUTER SOFTWARE & SUPPLIES	1,800	1,980	1,776	2,000	102	2,102	2,102	-	-	2,102		-	559
560	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	560
561	72044	REPAIRS AND SERVICE CONTRACT	2,116	3,310	3,768	3,800	-	3,800	1,350	-	2,450	3,800		-	561
562		TOTAL OPERATING	99,885	102,889	103,105	106,870	-	106,870	60,268	24,520	22,081	106,870		-	562
563															563
564		EQUIPMENT													564
565	73002	REPLACEMENT ART EQUIPMENT	8,386	6,852	306	4,032	(150)	3,882	3,706	110	66	3,882		-	565
566	123002	NEW ART EQUIPMENT	-	3,080	5,816	2,100	150	2,250	2,250	-	(0)	2,250		(0)	566
567		TOTAL EQUIPMENT	8,386	9,932	6,122	6,132	-	6,132	5,956	110	66	6,132		(0)	567
568															568
569		TOTAL ART	108,271	112,822	109,228	113,002	-	113,002	66,224	24,630	22,148	113,002	-	(0)	569
570															570

571	RC - 15	COMPUTER TECHNOLOGY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	571
572			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	572
573	11044	TECHNOLOGY SUPPORT	735,667	773,612	812,919	815,577	18,350	833,927	481,112	352,815	-	833,927	9.00	(0)	573
574	21201	DIRECTOR OF INST. TECH	165,080	172,171	66,168	172,171	7,835	180,006	103,850	76,156	-	180,006	1.00	-	574
575	21501	PRINCIPAL/DIRECTOR SECRETARY	18,555	22,554	23,003	23,520	-	23,520	13,569	9,951	0	23,520	0.33	0	575
576	21603	TEACHER AIDE / COPY CENTER	40,256	72,391	86,106	75,509	5,975	81,485	43,024	37,755	707	81,485	2.00	-	576
577	TOTAL OPERATING		900,747	1,040,728	988,196	1,086,777	32,160	1,118,938	641,554	476,677	707	1,118,938	12.33	0	577
578	OPERATING														578
579															579
580	12001	CONSULTANT SERVICES	231,123	152,735	141,897	140,000	40	140,040	76,014	64,026	0	140,040		0	580
581	13015	LOCAL TRAVEL	1,026	2,511	2,546	3,500	-	3,500	1,615	-	1,885	3,500		-	581
582	13035	SOFTWARE MAINTENANCE	508,162	661,694	723,014	750,645	7,107	757,752	757,752	-	-	757,752		-	582
583	24011	GENERAL TEACHING SUPPLIES	48,100	38,263	43,392	31,665	-	31,665	26,643	3,967	1,056	31,665		-	583
584	25013	TEMPORARY HOURLY SERVICES	18,228	9,884	14,119	15,000	865	15,865	3,645	12,220	-	15,865		-	584
585	25019	COMPUTER SOFTWARE & SUPPLIES	88,689	83,841	38,399	42,000	(7,107)	34,893	30,363	1,007	3,524	34,893		-	585
586	25029	STAFF DEVELOPMENT PROGRAM	15,913	19,621	15,918	23,000	-	23,000	2,210	6,149	14,641	23,000		-	586
587	64005	CELL PHONE	22,890	14,109	28,980	28,000	-	28,000	17,718	10,282	-	28,000		-	587
588	64006	WIDE AREA NETWORK	29,571	130,827	49,351	48,000	-	48,000	21,120	19,380	7,500	48,000		-	588
589	72035	RENTAL/DUPPLICATORS AND COPIES	255,806	287,769	270,816	271,248	17,094	288,342	175,322	113,020	-	288,342		-	589
590	72044	REPAIRS AND SERVICE CONTRACT	115,750	70,953	64,029	60,000	(22)	59,978	40,961	-	19,017	59,978		-	590
591	TOTAL OPERATING		1,335,257	1,472,206	1,392,462	1,413,058	17,977	1,431,035	1,153,363	230,050	47,622	1,431,035	-	0	591
592	EQUIPMENT														592
593															593
594	123021	NEW COMPUTER EQUIPMENT	753,754	755,318	731,494	503,025	4,882	507,907	493,364	14,543	-	507,907		-	594
595															595
596	SUBTOTAL COMPUTER TECHNOLOGY		2,989,758	3,268,252	3,112,152	3,002,860	55,019	3,057,880	2,288,281	721,270	48,329	3,057,879		0	596
597															597
598	REVENUE					Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	598
599	102010	REV. FROM TOWN-FOR IT SERVICE	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	-	-	(212,643)	(212,643)		-	599
600															600
601	TOTAL COMPUTER TECHNOLOGY		2,798,973	3,066,929	2,909,081	2,790,217	55,019	2,845,237	2,288,281	721,270	(164,314)	2,845,236		0	601
602															602
603															603

604	RC - 16	ADMINISTRATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	604
605			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	605
606		11011 SUPERINTENDENT	272,340	278,000	135,045	278,000	42,000	320,000	168,709	131,291	20,000	320,000	1.00	-	606
607		11013 BURSAR/ADMINISTRATIVE ASSIST	90,482	92,518	94,368	94,368	2,123	96,491	55,668	40,823	-	96,491	1.00	-	607
608		21501 PRINCIPAL/DIRECTOR SECRETARY	41,080	41,894	43,979	43,844	-	43,844	25,295	18,549	0	43,844	0.60	0	608
609		11016 PUBLIC INFORMATION	1,796	-	-	-	-	-	-	-	-	-	-	-	609
610		TOTAL PERSONNEL	405,698	412,412	273,393	416,212	44,123	460,335	249,671	190,664	20,000	460,335	2.60	0	610
611															611
612		OPERATING													612
613		12001 CONSULTANT SERVICES	27,516	32,154	24,759	10,000	77,000	87,000	37,000	50,000	-	87,000	-	-	613
614		12004 LEGAL SERVICES	327,361	285,860	248,477	262,000	-	262,000	129,280	129,721	3,000	262,000	-	-	614
615		13001 BOARD OF EDUCATION DUES	-	-	-	850	-	850	-	-	850	850	-	-	615
616		13003 OTHER BOARD EXPENSES	24,659	24,951	23,464	25,000	(1,031)	23,969	5,221	-	18,747	23,969	-	-	616
617		13011 MAILING EXPENSES	32,004	29,864	29,189	30,000	-	30,000	18,301	11,142	557	30,000	-	-	617
618		13012 OFFICE SUPPLIES	25,874	27,011	26,952	30,000	-	30,000	8,335	15,137	6,528	30,000	-	-	618
619		13013 DUES AND MEMBERSHIPS	14,796	15,999	11,199	11,800	-	11,800	5,885	-	5,916	11,800	-	-	619
620		13016 SCHOOL DISTRICT MEMBERSHIPS	22,117	25,289	30,557	23,193	(8)	23,185	18,672	-	4,513	23,185	-	-	620
621		13017 PROFESSIONAL MEETINGS	3,325	3,290	2,259	3,000	-	3,000	2,394	-	606	3,000	-	-	621
622		13020 PUBLIC INFORMATION	-	-	-	-	-	-	-	-	-	-	-	-	622
623		13025 ADA/504 SUPPORT	-	-	-	2,500	1,531	4,031	4,031	-	0	4,031	-	-	623
624		13040 PRINTING/PUBLICATION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	624
625		25002 PROF. LIBRARY PURCHASE	-	43	-	500	(500)	-	-	-	-	-	-	-	625
626		25003 PROFESSIONAL DEVELOPMENT	2,652	3,054	3,000	3,000	914	3,914	3,914	-	-	3,914	-	-	626
627		25014 CATALOG/HANDBOOK PRINTING	29,443	16,937	21,700	20,000	(1,700)	18,300	3,753	-	14,547	18,300	-	-	627
629		83003 RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	629
630		TOTAL OPERATING	509,747	464,451	421,557	421,843	76,206	498,050	236,785	206,000	55,264	498,050	-	-	630
631															631
632		73001 EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	632
633															633
634		TOTAL ADMINISTRATION	915,445	876,863	694,950	838,055	120,329	958,385	486,456	396,664	75,264	958,385	2.60	0	634
635															635

636	RC - 17	HEALTH	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	636
637			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	637
638	41001	DIRECTOR - NURSES	90,293	97,138	101,023	101,023	2,273	103,296	59,594	43,702	-	103,296	1 00	(0)	638
639	41002	NURSES	588,350	592,105	611,224	626,205	-	626,205	313,095	313,102	7	626,205	9 00	-	639
640	41004	SUBSTITUTE NURSES	69,736	27,371	70,423	45,000	-	45,000	28,747	-	16,253	45,000	-	-	640
641	41005	SECRETARY	28,737	25,142	24,897	26,434	-	26,434	13,217	13,217	(0)	26,434	0.50	(0)	641
642		TOTAL HEALTH	777,116	741,756	807,567	798,662	2,273	800,935	414,652	370,021	16,261	800,935	10.50	(0)	642
643															643
644		OPERATING													644
645	23003	PERIODICALS	455	427	452	500	-	500	187	-	313	500		-	645
646	25001	MISC. OFFICE SUPPLIES	1,499	1,513	1,458	1,500	320	1,820	1,566	70	184	1,820		-	646
647	25002	PROF. LIBRARY PURCHASE	309	610	-	500	-	500	305	-	195	500		-	647
648	25003	PROFESSIONAL DEVELOPMENT	3,961	3,968	1,419	3,974	-	3,974	2,254	-	1,720	3,974		-	648
649	42001	HEALTH SUPPLIES	30,759	31,199	30,954	31,000	(320)	30,680	24,477	526	5,677	30,680		-	649
650	42002	HEALTH LOCAL TRAVEL	359	338	320	500	-	500	-	-	500	500		-	650
651	42003	SCHOOL PHYSICIANS SERVICES	10,000	10,000	10,431	10,000	-	10,000	10,000	-	-	10,000		-	651
652	72031	AUDIOMETER REPAIRS	-	625	490	600	-	600	480	-	120	600		-	652
653	72044	REPAIRS AND SERVICE CONTRACT	998	2,086	1,636	1,000	-	1,000	941	59	-	1,000		-	653
654		TOTAL OPERATING	48,339	50,766	47,160	49,574	-	49,574	40,210	655	8,709	49,574		-	654
655															655
656		EQUIPMENT													656
657	73007	REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-		-	657
658	123007	NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	658
659		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	659
660															660
661		TOTAL HEALTH	825,455	792,521	854,727	848,236	2,273	850,509	454,862	370,677	24,970	850,509	10.50	(0)	661
662															662

663	RC 18	PERSONNEL	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	663
664															664
665		11013 BURSAR/ADMINISTRATIVE ASSIST	286,227	303,993	310,183	310,369	8,849	319,218	184,164	135,054	(0)	319,218	2.34	(0)	665
666		11020 BENEFITS COORDINATOR	33,312	34,678	35,459	35,459	798	36,256	20,917	15,339	-	36,256	0.50	-	666
667		11024 TURNOVER-REGULAR	-	-	-	(400,000)	400,000	-	-	-	-	-	-	-	667
668		11027 CONTRACT SUPPORT	-	-	-	90,914	(90,914)	-	-	-	-	-	-	-	668
669		11028 CERT. STAFF COLUMN CHANGE	-	-	-	74,991	(17,400)	57,591	-	-	57,591	-	-	57,591	669
670		21202 ASSISTANT SUPERINTENDENT	-	-	-	-	-	-	-	-	-	-	-	-	670
671		21300 LONG TERM SUBSTITUTES	812,690	419,702	739,867	475,000	-	475,000	224,798	80,672	169,530	475,000	-	-	671
672		21302 SUBSTITUTES-PROFESSIONAL DEV.	33,700	54,772	45,205	50,000	-	50,000	23,026	-	26,974	50,000	-	-	672
673		21316 SABBATICALS	-	-	-	-	-	-	-	-	-	-	-	-	673
674		31000 BUDGET CONTROL	-	-	-	263,360	-	263,360	-	-	263,360	-	-	263,360	674
675		TOTAL PERSONNEL	1,165,930	813,145	1,130,714	900,092	301,333	1,201,425	452,906	231,065	517,455	880,474	2.84	320,951	675
676															676
677		OPERATING													677
678		13013 DUES AND MEMBERSHIPS	635	6,850	250	1,140	-	1,140	250	-	890	1,140	-	-	678
679		13014 RECRUITMENT	19,759	19,154	17,406	25,000	(2,000)	23,000	9,081	77	13,843	23,000	-	-	679
680		13015 LOCAL TRAVEL	640	139	340	2,300	(1,000)	1,300	947	-	353	1,300	-	-	680
681		25029 STAFF DEVELOPMENT PROGRAM	39,590	101,276	78,785	74,991	(5,000)	69,991	44,248	2,395	23,348	69,991	-	-	681
682		TOTAL OPERATING	60,624	127,419	96,780	103,431	(8,000)	95,431	54,526	2,471	38,434	95,431	-	-	682
683															683
684		TOTAL PERSONNEL	1,226,554	940,564	1,227,494	1,003,523	293,333	1,296,856	507,432	233,536	555,889	975,905	2.84	320,951	684
685															685
686															686

687	RC - 19	CURRICULUM	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	687
688															688
689	21202	ASSISTANT SUPERINTENDENT	198,500	202,966	207,533	207,533	7,264	214,797	123,921	90,876	-	214,797	1.00	0	689
690	21201	DIRECTOR OF INSTRUCTIONAL TEC	-	-	-	-	-	-	-	-	-	-	-	-	690
691	21220	CURRICULUM & SUPERVISION	13,971	-	-	-	-	-	-	-	-	-	-	-	691
692	1912036	ELEM. READING SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	692
693	1912056	TECHNOLOGY SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	693
694	1912058	PROGRAM COORDINATORS	262,514	264,074	285,353	291,774	6,000	297,774	125,043	172,731	(0)	297,774	2.00	(0)	694
695	1912062	MATH COORDINATOR	-	-	-	-	-	-	-	-	-	-	-	-	695
696	1912060	LANG. ARTS SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	696
697	1912009	INSTRUCTION SUPP. SPECIALISTS	1,105,204	1,149,668	1,217,293	1,270,752	(71,709)	1,199,043	530,671	663,967	4,405	1,199,043	13.50	-	697
698	21312	CURRICULUM DEVELOPMENT	63,059	76,594	119,745	104,290	-	104,290	20,149	-	84,141	104,290	-	-	698
699	21405	ESL INSTRUCTION	17,849	7,238	4,482	24,000	(19,428)	4,572	2,177	2,395	-	4,572	-	-	699
700	21501	PRINCIPAL/DIRECTOR SECRETARY	68,668	70,385	71,792	71,792	1,777	73,569	41,913	29,615	2,041	72,028	1.00	1,541	700
701		TOTAL PERSONNEL	1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	843,874	959,584	90,587	1,892,504	17.50	1,541	701
702															702
703		OPERATING													703
704	12001	CONSULTANT SERVICES	52,402	37,679	30,000	45,000	-	45,000	15,150	-	29,850	45,000	-	-	704
705	13013	DUES AND MEMBERSHIPS	894	1,626	1,640	4,127	-	4,127	2,535	-	1,592	4,127	-	-	705
706	13015	LOCAL TRAVEL	870	2,057	5,868	10,000	-	10,000	59	161	9,780	10,000	-	-	706
707	22001	TEXTBOOKS-NEW	282,390	280,081	244,252	191,721	-	191,721	99,586	17,217	74,917	191,721	-	-	707
708	23004	RESOURCE MATERIALS	-	4,346	7,054	8,000	-	8,000	4,309	950	2,741	8,000	-	-	708
709	23006	ESL RESOURCES	-	-	-	-	19,428	19,428	3,056	6,985	9,386	19,428	-	-	709
710	24012	STANDARDIZED TESTING	40,164	32,086	24,301	29,477	-	29,477	8,914	-	20,563	29,477	-	-	710
711	25002	PROF. LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-	711
712	25003	PROFESSIONAL DEVELOPMENT	135,270	123,899	119,166	113,850	-	113,850	73,849	7,085	32,915	113,850	-	-	712
713	52004	FIELD TRIPS	-	8,973	5,509	7,500	-	7,500	1,256	-	6,244	7,500	-	-	713
714	25005	CURRICULUM RESEARCH & DEV.	184,295	156,649	25,952	26,420	-	26,420	545	523	25,352	26,420	-	-	714
715		TOTAL OPERATING	696,284	647,396	463,741	436,095	19,428	455,523	209,260	32,922	213,340	455,523	-	-	715
716															716
717		TOTAL CURRICULUM	2,426,050	2,418,322	2,369,939	2,406,236	(56,667)	2,349,568	1,053,134	992,506	303,928	2,348,027	17.50	1,541	717
718															718

719	RC - 20	FINANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	719
720			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	720
721	11014	DIRECTOR OF FINANCE	184,500	188,651	192,896	192,896	(16,973)	175,923	88,595	85,462	1,866	175,923	1 00	-	721
722	11021	PAYROLL / BENEFITS COORDINATO	33,965	34,678	35,753	35,459	798	36,256	20,917	15,339	-	36,256	0.50	-	722
723	11022	ASSISTANT DIRECTOR FINANCE	96,000	100,032	104,033	104,033	11,541	115,574	70,570	45,004	-	115,574	1 00	-	723
724	11025	ACCOUNTANT	73,892	89,069	76,688	76,688	1,725	78,413	45,238	33,175	-	78,413	1 00	-	724
725	11042	ACCOUNTS PAYABLE	68,466	69,961	71,468	73,073	-	73,073	42,158	30,916	(0)	73,074	1 00	(0)	725
726	11044	TECHNOLOGY SUPPORT	-	-	-	-	-	-	-	-	-	-	-	-	726
727	21501	PRINCIPAL/DIRECTOR SECRETARY	68,454	70,165	71,569	71,569	1,618	73,187	42,219	30,960	8	73,187	1 00	-	727
728		TOTAL PERSONNEL	525,277	552,557	552,407	553,718	(1,291)	552,427	309,697	240,856	1,874	552,427	5.50	(0)	728
729															729
730		OPERATING													730
731	12005	AUDITING SERVICES	20,555	21,125	21,493	22,229	-	22,229	22,045	-	184	22,045		184	731
732	12007	ACTUARIAL SERVICES	250	-	-	-	-	-	-	-	-	-	-	-	732
733	13015	LOCAL TRAVEL	684	-	93	500	(4)	496	-	-	496	496	-	-	733
734	13016	SCHOOL DISTRICT MEMBERSHIPS	614	425	-	1,294	-	1,294	1,079	-	215	1,294	-	-	734
735	13030	EDP SUPPLIES & SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	735
736	13035	SOFTWARE MAINTENANCE	510	-	-	-	-	-	-	-	-	-	-	-	736
737	25003	PROFESSIONAL DEVELOPMENT	27,342	2,400	8,453	1,500	(1,114)	386	-	-	386	386	-	-	737
738	25013	TEMPORARY HOURLY SERVICES	-	9,515	7,101	15,000	(865)	14,135	7,484	4,930	1,721	14,135	-	-	738
739	25021	INSTRUCTIONAL TECHNOLOGY SER	-	-	-	-	-	-	-	-	-	-	-	-	739
740	25029	STAFF DEVELOPMENT PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	740
741		TOTAL OPERATING	49,955	33,465	37,140	40,523	(1,983)	38,540	30,608	4,930	3,002	38,356		184	741
742															742
743		EQUIPMENT													743
744	73021	REPLACEMENT COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-	-	-	744
745	123021	NEW COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-	-	-	745
746		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	746
747															747
748		TOTAL FINANCE	575,232	586,022	589,547	594,241	(3,274)	590,967	340,305	245,786	4,876	590,783	5.50	184	748
749															749
750															750
751		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecst		Surplus/ (Shortfall)		751
752	102010	REV. FROM TOWN-FOR IT SERVIC	-	-	-	-	-	-	-	-	-	-	-	-	752
753															753
754		NET FINANCE BUDGET	575,232	586,022	589,547	594,241	(3,274)	590,967	340,305	245,786	4,876	590,783	5.50	184	754

755	RC - 21	LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	755
756			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	756
757	21220	CURRICULUM SUPERVISION	2,463	2,512	-	-	2,613	2,613	1,244	1,369	-	2,613		0	757
758	21503	LIBRARY SECRETARY	154	-	-	-	-	-	-	-	-	-		-	758
759		TOTAL PERSONNEL	2,617	2,512	-	-	2,613	2,613	1,244	1,369	-	2,613	-	-	759
760															760
761		OPERATING													761
762	23001	ACCESSIONS	91,882	93,990	97,576	103,015	-	103,015	50,208	14,280	38,527	103,015		-	762
763	23003	PERIODICALS	6,472	7,452	7,590	8,890	-	8,890	6,350	1,192	1,348	8,890		-	763
764	23004	RESOURCE MATERIALS	7,356	20,763	19,490	17,700	-	17,700	8,419	1,057	8,224	17,700		-	764
765	23005	ONLINE SUBSCRIPTIONS	27,739	32,340	34,629	36,905	-	36,905	34,979	-	1,926	36,905		-	765
766	23007	OTHER LIBRARY EXPENSES	7,553	6,755	7,755	8,200	-	8,200	4,328	289	3,583	8,200		-	766
767	25002	PROF. LIBRARY PURCHASE	30	1,356	1,155	1,920	(49)	1,872	434	158	1,279	1,872		-	767
768	25026	DUES AND MEMBERSHIPS	2,149	2,267	2,594	3,575	-	3,575	2,203	198	1,174	3,575		-	768
769	25030	COMPUTER SOFTWARE & SUPPLIES	709	1,289	4,554	1,000	-	1,000	157	-	843	1,000		-	769
770	72042	EQUIPMENT REPAIR	-	-	-	-	-	-	-	-	-	-		-	770
771	72044	REPAIRS AND SERVICE CONTRACT	980	1,029	1,080	1,140	49	1,189	1,189	-	-	1,189		-	771
772	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	772
773		TOTAL OPERATING	144,872	167,242	176,423	182,345	-	182,345	108,267	17,174	56,904	182,345		-	773
774															774
775		EQUIPMENT													775
776	73009	REPLACEMENT LIBRARY EQ	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000		-	776
777		TOTAL EQUIPMENT	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000		-	777
778															778
779		TOTAL LIBRARY	155,497	173,267	182,616	183,345	2,613	185,958	109,511	18,543	57,904	185,958	-	-	779
780															780

781	RC - 22	TECHNOLOGY EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	781
782			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	782
783	22001	TEXTBOOKS -NEW	2,900	-	-	-	-	-	-	-	-	-	-	-	783
784	23002	CLASSROOM REFERENCE	303	447	89	400	-	400	-	-	400	400	-	-	784
785	23003	PERIODICALS	55	-	12	285	-	285	120	-	165	285	-	-	785
786	24002	TECH ED TEACHING SUPPLIES	30,077	39,699	33,333	35,800	-	35,800	18,493	2,473	14,834	35,800	-	-	786
787	25001	MISC. OFFICE SUPPLIES	-	266	706	778	-	778	-	-	778	778	-	-	787
788	25003	PROFESSIONAL DEVELOPMENT	-	140	1,200	1,400	-	1,400	1,190	-	210	1,400	-	-	788
789	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	789
790	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	790
791	72033	TECH ED EQUIPMENT REPAIRS	989	-	582	2,500	-	2,500	1,822	-	678	2,500	-	-	791
792		TOTAL OPERATING	34,324	40,552	35,922	41,163	-	41,163	21,625	2,473	17,065	41,163	-	-	792
793															793
794		EQUIPMENT													794
795	73008	REPL. TECH ED EQUIPMENT	-	-	1,877	1,274	7,500	8,774	8,688	-	86	8,774	-	-	795
796	123008	NEW TECHNOLOGY EQUIPMENT	10,455	7,247	2,559	7,540	(7,500)	40	-	-	40	40	-	-	796
797		TOTAL EQUIPMENT	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,814	-	-	797
798															798
799		TOTAL TECH. EDUCATION	44,779	47,799	40,358	49,977	-	49,977	30,313	2,473	17,191	49,977	-	-	799
800															800

801	RC - 23	CONTINUING EDUC/SUMMER SCHO	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	801
802			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	802
803	21201	DIRECTOR	11,750	21,483	26,738	20,000	-	20,000	10,353	9,584	64	20,000		-	803
804	21501	PRINCIPAL/DIRECTOR SECRETARY	27,386	27,929	28,801	29,229	-	29,229	16,863	12,366	(0)	29,229	0.40	(0)	804
805		PERSONNEL	39,136	49,412	55,539	49,229	-	49,229	27,216	21,950	64	49,229	0.40	(0)	805
806	*	Stipend Employee													806
807		OPERATING													807
808	12001	CONSULTANT SERVICES	483,878	415,092	381,499	425,000	6,960	431,960	431,834	-	126	431,834		126	808
809	12002	CONTINUING ED CONSULTING	-	-	-	-	-	-	-	-	-	-		-	809
810	13011	MAILING EXPENSES	374	355	250	500	-	500	400	-	100	500		-	810
811	13012	OFFICE SUPPLIES	4,516	4,516	2,556	11,000	-	11,000	3,090	1,030	6,880	11,000		-	811
812	24003	SUMMER SCHOOL TEACHING SUPP.	60,043	73,843	36,953	61,800	(7,000)	54,800	8,451	771	45,578	54,800		-	812
813	24010	ADULT ED. CONTRACTED SERVICES	12,000	12,000	18,700	12,000	-	12,000	-	-	12,000	20,000		(8,000)	813
814	25014	CATALOG/HANDBOOK PRINTING	1,729	1,453	5,701	5,000	-	5,000	1,198	-	3,802	5,000		-	814
815		TOTAL OPERATING	562,540	507,259	445,659	515,300	(40)	515,260	444,973	1,801	68,485	523,134		(7,874)	815
816															816
817		TOTAL CONT. ED/SUM. SCHOOL	601,677	556,671	501,198	564,529	(40)	564,489	472,189	23,751	68,549	572,363	0.40	(7,874)	817
818															818
819														Surplus/	819
820		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	820
821	31006	REVENUE - CONTINUING EDUCATION	-	-	-	-	-	-	-	-	-	-		-	821
822	31005	REVENUE - SUMMER SCHOOL	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(200,490)	-	(200,490)	(625,000)		-	822
823		TOTAL REVENUE	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(200,490)	-	(200,490)	(625,000)		-	823
824															824
825		NET EXPENSE SUM&CONT. ED	(56,298)	(39,649)	(120,235)	(60,471)	(40)	(60,511)	271,699	23,751	(131,941)	(52,637)		(7,874)	825

826			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	826
827	RC - 24	SPECIAL EDUCATION	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	827
828	11013	ASSISTANT PRINCIPAL	-	-	-	-	-	-	-	-	-	-	-	-	828
829	21102	PROGRAM DIR. EARLY CHILDHOOD	-	-	-	-	-	-	-	-	-	-	-	-	829
830	21201	DIRECTOR	-	-	-	-	-	-	-	-	-	-	-	-	830
831	21202	ASSISTANT SUPERINTENDENT SESS	198,500	202,966	207,533	207,533	7,264	214,797	123,921	90,876	-	214,797	1.00	0	831
832	21211	PROGRAM DIR. OF SESS K-12	285,676	319,072	326,228	333,546	-	333,546	192,354	141,193	(0)	333,546	2.00	(0)	832
833	21220	CURRICULUM SUPERVISION	96,360	241,290	192,142	220,874	22,273	243,147	112,204	130,797	145	243,147	1.60	-	833
834	21302	SUBSTITUTE TEACHERS	108,568	105,332	164,872	105,000	17,500	122,500	54,936	-	67,564	122,500	-	-	834
835	21303	SPECIAL CLASS TEACHERS	5,391,096	5,330,334	5,158,898	5,304,320	(355,888)	4,948,432	2,160,147	2,745,158	43,126	4,905,306	58.40	43,126	835
836	21304	HOMEBOUND/TUTORIAL	347,721	264,300	240,916	198,000	-	198,000	73,513	1,575	122,912	198,000	-	-	836
837	21305	CONTRACTED SPEECH	501,420	664,106	786,386	521,664	111,619	633,283	281,736	230,649	120,898	633,283	-	-	837
838	21306	TEACHERS OF THE GIFTED	-	-	-	-	-	-	-	-	-	-	-	-	838
839	21307	SPEECH THERAPISTS	1,571,728	1,571,386	1,536,771	1,678,546	25,433	1,703,979	755,845	946,943	1,191	1,702,788	17.50	1,191	839
840	21308	SUMMER SCHOOL & PPTs	729,465	870,128	866,160	780,000	51,325	831,325	670,817	-	160,508	831,325	-	-	840
841	21309	CONT. OCUPATIONAL THERAPY	717,084	813,773	803,411	752,000	963	752,963	353,975	398,988	1	752,963	-	-	841
842	21311	CONTRACTED PHYSICAL THERAPY	180,646	230,649	265,125	236,000	(182)	235,818	109,260	126,558	1	235,818	-	-	842
843	21403	PSYCHOLOGISTS	923,751	1,014,025	958,412	1,089,155	(116,489)	972,666	431,886	478,645	62,136	972,666	11.60	-	843
844	21404	SOCIAL CASE WORKER	283,141	250,976	253,698	228,031	-	228,031	96,475	131,556	0	228,031	2.00	-	844
845	21407	SCHOOL-BASED SESS FACILITATORS	429,258	424,945	473,260	490,831	(42,573)	448,258	194,800	250,906	2,552	448,258	5.00	-	845
846	21409	BEHAVIORAL ANALYST	-	-	-	-	138,678	138,678	53,252	85,426	-	138,678	2.00	-	846
847	21410	PHYSICAL THERAPIST	-	-	-	-	103,090	103,090	35,858	67,233	-	103,090	1.00	-	847
848	21501	PRINCIPAL/DIRECTOR SECRETARY	365,076	402,476	411,527	421,602	(40,000)	381,602	228,554	151,673	1,375	381,602	6.33	-	848
849	21603	TEACHER AIDES	2,668,993	2,744,999	2,712,531	2,849,293	161,540	3,010,833	1,453,732	1,459,503	97,597	2,983,236	80.50	27,597	849
850	21605	TRANSPORTATION DRIVER	84,106	86,941	87,839	87,725	2,921	90,646	52,814	37,831	-	90,646	2.00	0	850
851	41002	NURSES	291,965	313,265	270,753	258,939	4,340	263,279	131,640	131,640	0	263,279	3.80	0	851
852	41004	SUBSTITUTE NURSES	-	-	-	-	17,500	17,500	15,439	-	2,061	17,500	-	-	852
853															853
854		TOTAL PERSONNEL	15,174,553	15,850,962	15,716,462	15,763,059	109,314	15,872,372	7,583,156	7,607,150	682,067	15,800,458	194.73	71,915	854

855	OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	855
856		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	856
857	12001	CONSULTANT SERVICES	947,170	1,275,095	1,378,446	1,200,000	-	1,200,000	638,194	464,065	97,741	1,284,469	(84,469)	857
858	12004	LEGAL SERVICES	244,364	289,431	299,040	260,000	-	260,000	94,305	165,695	-	280,000	(20,000)	858
859	22001	TEXTBOOKS-NEW	5,834	70,161	23,971	5,500	-	5,500	5,494	-	6	5,500	-	859
860	22003	TEXTBOOKS-CONSUMABLES	5,680	5,130	6,016	5,120	-	5,120	2,570	-	2,550	5,120	-	860
861	23003	PERIODICALS	-	126	-	-	-	-	-	-	-	-	-	861
862	24011	GENERAL TEACHING SUPPLIES	45,187	75,645	67,441	52,000	-	52,000	42,202	2,457	7,341	52,000	-	862
863	24013	SPECIAL EDUCATION TESTING	69,147	43,842	62,756	53,350	-	53,350	35,151	5,859	12,339	53,350	-	863
864	25003	PROFESSIONAL DEVELOPMENT	91,285	154,767	144,357	100,000	5,000	105,000	79,202	20,608	5,190	120,000	(15,000)	864
865	25004	LOCAL TRAVEL EXPENSE	1,097	1,523	2,058	1,500	1,004	2,504	1,823	-	681	2,504	-	865
866	25011	PUPIL EVALUATION	167,790	330,245	325,986	200,000	-	200,000	50,662	15,540	133,797	200,000	-	866
867	25013	TEMPORARY HOURLY SERVICES	1,432	-	-	-	-	-	-	-	-	-	-	867
868	25026	DUES AND MEMBERSHIPS	260	860	1,460	1,000	-	1,000	800	-	200	1,000	-	868
869	25030	COMPUTER SOFTWARE & SUPPLIES	38,447	62,516	39,258	27,500	-	27,500	15,545	1,089	10,867	27,500	-	869
870	52002	IN-DISTRICT SPECIAL ED TRANS	625,076	683,096	868,881	900,000	(75,344)	824,656	332,974	448,505	43,177	804,212	20,444	870
871	52003	O-O-D SPECIAL ED TRANSPORTATION	486,757	459,047	466,889	543,000	(62,760)	480,240	202,860	244,422	32,959	460,733	19,507	871
872	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	500	-	500	-	-	500	500	-	872
873	141001	TUITION-PUBLIC SCHOOLS	179,413	19,841	135,765	165,000	138,104	303,104	200,185	102,920	(1)	266,079	37,025	873
874	143001	TUITION-NON PUBLIC SCHOOLS	6,514,128	6,649,461	7,073,659	6,722,425	-	6,722,425	3,169,432	2,454,731	1,098,263	6,737,002	(14,577)	874
875	TOTAL OPERATING		9,423,067	10,120,785	10,895,983	10,236,895	6,004	10,242,899	4,871,400	3,925,890	1,445,609	10,299,969	(57,070)	875
876	EQUIPMENT													876
877	73020	REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	877
878	123001	NEW OFFICE FURNITURE/EQUIP	-	-	-	-	-	-	-	-	-	-	-	878
879	123019	NEW ASSISTIVE TECHNOLOGY EQ	42,891	39,934	30,318	30,000	-	30,000	15,046	724	14,231	30,000	-	879
880	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	880
881	TOTAL EQUIPMENT		42,891	39,934	30,318	30,000	-	30,000	15,046	724	14,231	30,000	-	881
882	GRAND TOTAL SPECIAL EDUCATIO		24,640,511	26,011,682	26,642,764	26,029,954	115,318	26,145,271	12,469,601	11,533,763	2,141,907	26,130,427	194.73	882
883													14,845	883
884														884
885														885
886														886
887	REVENUE		2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	Surplus/		887
888	143003	EARLY LEARNING PROGRAM TUITIO	-	-	-	-	-	-	-	-	-	-	-	888
889	143002	EXCESS COST REIMBURSEMENT	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,643,330)	(207,768)	889
890	REVENUE		(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,643,330)	(207,768)	890
891														891
892	NET SPECIAL EDUCATION EXPENSI		21,779,065	22,598,741	23,215,246	23,178,856	115,318	23,294,173	12,469,601.27	11,533,763	2,141,907	23,487,097	(192,923)	892

893	RC - 25	FIXED COSTS	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	VTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	893
894			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	894
895	52001	REGULAR PUPIL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	16,500	2,249,463	1,140,204	1,109,257	2	2,249,461		2	895
896															896
897		TOTAL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	16,500	2,249,463	1,140,204	1,109,257	2	2,249,461		2	897
898															898
899		HEATING FUEL													899
900	63001	FUEL OIL - RC25	105,330	32,498	19,053	425,700	-	425,700	3,667	7,083	414,950	10,750		414,950	900
901	63001	FUEL OIL - DHS	142,331	147,118	214,350	-	-	-	44,819	95,181	135,000	135,000		(135,000)	901
902	63001	FUEL OIL - MIDDLESEX	81,939	88,893	108,362	-	-	-	19,707	45,293	(55,000)	55,000		(55,000)	902
903	63002	FUEL OIL - MIDDLESEX	-	-	-	-	-	-	-	-	-	-		-	903
904	63001	FUEL NATURAL GAS - HINDLEY	33,697	16,193	31,358	-	-	-	13,089	16,911	(30,000)	30,000		(30,000)	904
905	63001	FUEL OIL - HOLMES	14,187	26,071	29,563	-	-	-	32,381	20,921	(53,302)	53,302		(53,302)	905
906	63001	FUEL OIL - OX RIDGE	46,018	41,902	56,445	-	-	-	16,958	30,042	(47,000)	47,000		(47,000)	906
907	63001	FUEL OIL - ROYLE	26,245	30,794	31,987	-	-	-	14,896	13,104	(28,000)	28,000		(28,000)	907
908	63001	FUEL OIL - TOKENEKE	21,638	28,974	39,871	-	-	-	20,546	14,454	(35,000)	35,000		(35,000)	908
909		TOTAL HEATING FUEL	471,385	412,443	530,989	425,700	-	425,700	166,063	242,989	16,648	394,052		31,648	909
910															910
911		UTILITIES													911
912	64001	WATER - RC25	8,910	2,515	17,023	92,000	-	92,000	6,521	4,933	80,546	11,454		80,546	912
913	64001	WATER - DHS	27,092	22,382	25,488	-	-	-	18,756	6,244	(25,000)	25,000		(25,000)	913
914	64001	WATER - MIDDLESEX	14,382	15,876	15,677	-	-	-	9,535	5,465	(15,000)	15,000		(15,000)	914
915	64001	WATER - HINDLEY	4,863	4,772	5,854	-	-	-	3,095	2,405	(5,500)	5,500		(5,500)	915
916	64001	WATER - HOLMES	7,193	7,866	8,134	-	-	-	4,249	3,751	(8,000)	8,000		(8,000)	916
917	64001	WATER - OX RIDGE	5,234	3,900	5,076	-	-	-	3,462	1,938	(5,400)	5,400		(5,400)	917
918	64001	WATER - ROYLE	6,746	6,117	6,942	-	-	-	4,135	3,065	(7,200)	7,200		(7,200)	918
919	64001	WATER - TOKENEKE	9,718	9,671	9,404	-	-	-	6,062	3,438	(9,500)	9,500		(9,500)	919
920		TOTAL WATER	84,138	73,098	93,598	92,000	-	92,000	55,815	31,238	4,946	87,054		4,946	920
921	64002	ELECTRICITY - RC25	65,578	124,014	90,689	1,121,202	-	1,121,202	23,424	15,454	1,082,324	38,878		1,082,324	921
922	64002	ELECTRICITY - GEN & SOLAR DHS	439,897	461,523	499,364	-	-	-	298,573	144,428	(443,001)	483,001		(483,001)	922
923	64002	ELECTRICITY - MIDDLESEX	206,999	186,970	216,859	-	-	-	89,377	103,577	(192,954)	210,000		(210,000)	923
924	64002	ELECTRICITY - HINDLEY	46,063	66,117	59,325	-	-	-	27,319	32,681	(60,000)	60,000		(60,000)	924
925	64002	ELECTRICITY - HOLMES	46,345	37,655	52,923	-	-	-	25,033	26,187	(51,220)	51,220		(51,220)	925
926	64002	ELECTRICITY - GEN & SOLAR OX RID	69,877	72,501	80,988	-	-	-	47,262	27,738	(75,000)	75,000		(75,000)	926
927	64002	ELECTRICITY - ROYLE	46,452	44,868	43,166	-	-	-	22,763	18,237	(41,000)	41,000		(41,000)	927
928	64002	ELECTRICITY - TOKENEKE	128,004	115,128	133,261	-	-	-	85,474	45,526	(131,000)	131,000		(131,000)	928
929		TOTAL ELECTRICITY	1,049,214	1,108,776	1,176,575	1,121,202	-	1,121,202	619,225	413,828	88,149	1,090,099		31,103	929

930					ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	930
931					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	931
932	64003	TELEPHONE - RC25	69,223	40,568	64,510	75,000	-	75,000	38,217	26,560	10,223	75,000	-	932
933	64003	TELEPHONE - DHS	-	-	-	-	-	-	-	-	-	-	-	933
934	64003	TELEPHONE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	934
935	64003	TELEPHONE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	935
936	64003	TELEPHONE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	936
937	64003	TELEPHONE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	937
938	64003	TELEPHONE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	938
939	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	939
940		TOTAL TELEPHONE	69,223	40,568	64,510	75,000	-	75,000	38,217	26,560	10,223	75,000	-	940
941	64004	SEWER SERVICE - RC25	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	50,722	-	941
942	64004	SEWER SERVICE - DHS	-	-	-	-	-	-	-	-	-	-	-	942
943	64004	SEWER SERVICE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	943
944	64004	SEWER SERVICE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	944
945	64004	SEWER SERVICE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	945
946	64004	SEWER SERVICE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	946
947	64004	SEWER SERVICE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	947
948	64004	SEWER SERVICE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	948
949		TOTAL SEWER SERVICE	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	50,722	-	949
950														950
951		TOTAL UTILITIES	1,252,962	1,265,527	1,370,936	1,327,202	11,722	1,338,924	760,056	471,626	107,241	1,302,875	36,049	951
952														952
953		INSURANCE												953
954	82001	PROPERTY INSURANCE	183,242	185,349	194,654	190,349	(7,477)	182,872	47,348	-	135,524	182,872	-	954
955	82002	WORKERS COMPENSATION	348,113	327,119	317,182	366,107	(73,972)	292,135	211,497	77,868	2,769	289,366	2,769	955
956	82003	HEALTH INSURANCE	10,839,538	10,612,261	10,940,600	11,608,610	-	11,608,610	7,837,881	3,758,105	12,624	11,608,610	-	956
957	82004	GENERAL LIABILITY INSURANCE	14,527	19,204	15,750	25,500	(10,898)	14,602	14,527	73	2	14,600	2	957
958	82006	STUDENT/ATHLETIC INSURANCE	78,730	101,000	129,960	140,356	(16,522)	123,834	123,834	-	-	123,834	-	958
959	82007	UNEMPLOYMENT COMPENSATION	43,783	67,362	40,522	60,000	(10,600)	49,400	15,634	22,706	11,060	49,400	-	959
960		TOTAL INSURANCE	11,507,934	11,312,295	11,638,668	12,390,922	(119,469)	12,271,453	8,250,721	3,858,752	161,980	12,268,682	2,772	960
961														961
962		RETIREMENT												962
963	84001	RETIREMENT	759,920	747,421	1,033,478	1,010,789	-	1,010,789	1,010,789	-	-	1,010,789	-	963
964	84002	FICA/MEDICARE	1,801,899	1,808,916	1,858,074	1,916,125	-	1,916,125	1,003,660	-	912,466	1,916,125	-	964
965	84004	OTHER POST EMPLOYMENT BENEFIT	413,669	434,160	389,291	422,131	-	422,131	422,131	-	-	422,131	-	965
966		TOTAL RETIREMENT	2,975,488	2,990,497	3,280,843	3,349,045	-	3,349,045	2,436,580	-	912,466	3,349,045	-	966
967														967
968		TOTAL FIXED COSTS	18,058,168	17,810,946	18,888,707	19,725,832	(91,247)	19,634,585	12,753,625	5,682,624	1,198,337	19,564,115	70,471	968
969													Surplus/	969
970		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast		(Shortfall)	970
971	84005	REVENUE - OPEB DISTRIBUTION	(271,800)	(319,300)	(328,205)	(337,671)	-	(337,671)	-	-	(337,671)	(337,671)	-	971
972	84006	MEDICAID REIMBURSEMENT	-	-	(6,295)	-	-	-	(3,531)	-	-	(3,531)	3,531	972
973														973
974		NET FIXED COSTS	17,786,368	17,491,646	18,554,207	19,388,161	(91,247)	19,296,914	12,750,094	5,682,624	860,666	19,222,913	74,002	974

975															975
976	RC - 26	EARLY LEARNING PROGRAM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	976
977			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	977
978	21102	ASSISTANT PRINCIPAL	147,054	150,363	153,746	157,205	-	157,205	90,695	66,510	(0)	157,205	1 00	(0)	978
979	21302	SUBSTITUTE TEACHERS	6,350	9,150	12,350	10,000	-	10,000	6,050	-	3,950	10,000		-	979
980	21303	SPECIAL CLASS TEACHERS	648,627	647,314	692,359	753,542	-	753,542	328,511	425,031	(0)	753,542	8.80	-	980
981	21603	TEACHER AIDS	561,237	570,545	625,513	640,996	(72,254)	568,742	268,254	272,343	28,145	568,742	17 00	-	981
982		TOTAL PERSONNEL	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	693,510	763,884	32,095	1,489,489	26.80	(0)	982
983															983
984	22003	TEXTBOOKS-CONSUMABLES	5,016	5,700	811	5,500	-	5,500	3,108	-	2,392	5,500		-	984
985	24011	GENERAL TEACHING SUPPLIES	4,987	6,572	5,466	6,000	-	6,000	1,592	237	4,171	6,000		-	985
986	24013	SPECIAL EDUCATION TESTING	596	459	484	500	-	500	-	-	500	500		-	986
987	25003	PROFESSIONAL DEVELOPMENT	3,816	8,288	11,463	5,500	-	5,500	1,551	-	3,949	5,500		-	987
988	25026	DUES AND MEMBERSHIPS	-	200	-	-	-	-	-	-	-	-		-	988
989		TOTAL OPERATING	14,416	21,218	18,225	17,500	-	17,500	6,251	237	11,012	17,500	-	-	989
990															990
991	123020	NEW CLASSROOM FURNITURE	-	1,239	-	1,332	-	1,332	1,231	-	101	1,332		-	991
992	73020	NEW CLASSROOM FURNITURE	-	952	792	-	-	-	-	-	-	-		-	992
993		TOTAL EQUIPMENT	-	2,191	792	1,332	-	1,332	1,231	-	101	1,332	-	-	993
994															994
995		TOTAL EARLY LEARNING PROGR.	1,377,684	1,399,829	1,502,985	1,580,575	(72,254)	1,508,321	700,992	764,121	43,208	1,508,321	26.80	(0)	995
996															996
997															997
998	143003	ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(215,952)	-	(215,952)	(322,594)		(0)	998
999		TOTAL ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(215,952)	-	(215,952)	(322,594)	-	(0)	999
1000															1000
1001															1001
1002		TOTAL EARLY LEARNING PROGR.	1,096,483	1,094,188	1,166,365	1,257,981	(72,254)	1,185,727	485,040	764,121	(172,745)	1,185,727	26.80	(0)	1002
1003															1003
1004															1004

**Darien Public Schools
Budget Projection for 2019-20**

EXPENSES												
Category	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	CURR STF	Surplus/ (Shortfall)
Personnel	62,112,197	64,018,526	65,418,666	67,469,883	(19,428)	67,450,455	31,818,182	33,442,648	2,189,624	66,872,562	771.56	577,893
Operating	16,439,509	17,439,291	17,677,966	16,888,025	110,675	16,998,700	9,007,886	5,032,259	2,958,555	17,090,959	-	(92,260)
Fixed	18,058,168	17,810,946	18,888,707	19,725,832	(91,247)	19,634,585	12,753,625	5,682,624	1,198,337	19,564,115	-	70,471
Equipment	1,086,817	998,839	1,002,157	641,476	-	641,476	577,892	34,428	29,155	641,476	-	(0)
GRAND TOTAL EXPENSES	97,696,691	100,267,602	102,987,496	104,725,215	(0)	104,725,215	54,157,585	44,191,960	6,375,671	104,169,112	771.56	556,103

REVENUE												
	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		Rev. Surplus/ (Shortfall)
RC-1 Student Parking Fees	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)		-
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)		-
RC-12 Building Rental	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(29,332)	-	(90,000)	(91,800)		-
RC-12 Use of Fields	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(42,159)	445	(42,159)	(120,000)		-
RC-15 Revenue for IT Services	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	-	-	(212,643)	(212,643)		-
RC-20 Revenue for IT Services	-	-	-	-	-	-	-	-	-	-		-
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-		-
RC-23 Summer School	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(200,490)	-	(200,490)	(625,000)		-
RC-24 Excess Cost Grant*	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,641,330)		(207,768)
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-		-
RC-25 OPEB/Medicare Reimbursement	(271,800)	(319,300)	(334,500)	(337,671)	-	(337,671)	(3,531)	-	(337,671)	(341,202)		3,531
RC-26 Early Learning Program	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(215,952)	-	(215,952)	(322,594)		(0)
GRAND TOTAL REVENUE	(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)	-	(4,606,806)	(502,464)	445	(1,144,915)	(4,402,569)	-	(204,237)

NET BUDGET (Appropriation)	93,155,806	95,145,546	97,785,890	100,118,409	(0)	100,118,409	53,655,121	44,192,405	5,230,756	99,766,543	771.56	351,866
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1045	RESPONSIBILITY CENTER SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	1045
1046	RC - #	RC NAME	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1046
1047	RC-1	DHS	12,016,483	12,627,891	12,881,729	13,507,839	(57,419)	13,450,420	6,285,861	6,964,141	200,418	13,400,475		49,946	1047
1048	RC-2	FITSCH ACADEMY	-	-	446,085	449,914	40,209	490,123	215,142	263,089	11,892	486,005		4,118	1048
1049	RC-3	MMS	10,149,937	10,183,813	10,231,978	10,649,029	(113,692)	10,535,337	4,790,101	5,506,531	238,705	10,426,132		109,205	1049
1050	RC-5	Hindlev	3,295,805	3,405,446	3,604,442	3,710,146	(58,381)	3,651,765	1,716,166	1,896,483	39,116	3,650,119		1,646	1050
1051	RC-7	Holmes	3,070,566	3,102,368	3,228,891	3,422,689	61,953	3,484,642	1,657,528	1,779,475	47,639	3,477,821		6,821	1051
1052	RC-8	Ox Ridge	3,246,257	3,389,782	3,436,506	3,637,398	(33,385)	3,604,013	1,693,099	1,882,783	28,131	3,603,413		600	1052
1053	RC-9	Royle	2,914,491	2,951,676	3,041,202	3,274,195	(98,164)	3,176,032	1,501,437	1,623,228	51,367	3,169,170		6,862	1053
1054	RC-10	Tokeneke	3,170,787	3,255,211	3,415,221	3,546,232	(156,099)	3,390,133	1,560,947	1,763,128	66,059	3,385,845		4,288	1054
1055	RC-11	Ath Health & P.E.	1,734,017	1,807,591	1,774,324	1,856,715	9,330	1,866,045	861,814	340,792	663,440	1,866,045		(0)	1055
1056	RC-12	Maintenance	3,909,459	4,020,934	3,941,360	3,453,913	40,481	3,494,394	1,980,858	1,064,681	448,854	3,521,894		(27,500)	1056
1057	RC-13	Music	243,807	261,709	269,094	276,778	(235)	276,543	161,708	97,283	17,552	276,543		(0)	1057
1058	RC-14	Art	108,271	112,822	109,228	113,002	-	113,002	66,224	24,630	22,148	113,002		(0)	1058
1059	RC-15	Tech Plan	2,989,758	3,268,252	3,112,152	3,002,860	55,019	3,057,880	2,288,281	721,270	48,329	3,057,879		0	1059
1060	RC-16	Admin	915,445	876,863	694,950	838,055	120,329	958,385	486,456	396,664	75,264	958,385		0	1060
1061	RC-17	Health	825,455	792,521	854,727	848,236	2,273	850,509	454,862	370,677	24,970	850,509		(0)	1061
1062	RC-18	Personnel	1,226,554	940,564	1,227,494	1,003,523	293,333	1,296,856	507,432	233,536	555,889	975,905		320,951	1062
1063	RC-19	Curriculum	2,426,050	2,418,322	2,369,939	2,406,236	(56,667)	2,349,568	1,053,134	992,506	303,928	2,348,027		1,541	1063
1064	RC-20	Finance	575,232	586,022	589,547	584,241	(3,274)	590,967	340,305	245,786	4,876	590,783		184	1064
1065	RC-21	Library/Media	155,497	173,267	182,616	183,345	2,613	185,958	109,511	18,543	57,904	185,958		-	1065
1066	RC-22	Tech Ed	44,779	47,799	40,358	49,977	-	49,977	30,313	2,473	17,191	49,977		-	1066
1067	RC-23	Cont. Ed	601,677	556,671	501,198	564,529	(40)	564,489	472,189	23,751	68,549	572,363		(7,874)	1067
1068	RC-24	SPED	24,640,511	26,011,682	26,642,764	26,029,954	115,318	26,145,271	12,469,601	11,533,763	2,141,907	26,130,427		14,845	1068
1069	RC-25	Fixed Expenses	18,058,168	17,810,946	18,888,707	19,725,832	(91,247)	19,634,585	12,753,625	5,682,624	1,198,337	19,564,115		70,471	1069
1070	RC-26	Early Learning Program	1,377,684	1,399,829	1,502,985	1,508,575	(72,254)	1,508,321	700,992	764,121	43,208	1,508,321		(0)	1070
1071	TOTAL ACTUAL		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	54,157,585	44,191,960	6,375,671	104,169,112	-	556,103	1071
1072	RC	PERSONNEL SUMMARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	1072
1073			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1073
1074	RC-1	Darien High School	11,761,381	12,378,407	12,608,428	13,248,657	(57,349)	13,191,308	6,127,373	6,939,603	124,332	13,141,362	147,27	49,946	1074
1075	RC-2	Fitch Academy	-	-	360,675	350,233	40,209	390,442	175,257	211,067	4,118	386,324	4,60	4,118	1075
1076	RC-3	Middlesex Middle School	10,059,590	10,093,325	10,132,028	10,545,752	(113,692)	10,432,060	4,746,718	5,497,558	187,784	10,322,855	116,44	109,205	1076
1077	RC-5	Hindlev School	3,234,917	3,345,693	3,546,513	3,647,155	(58,381)	3,588,774	1,672,079	1,895,880	20,815	3,587,128	43,04	1,646	1077
1078	RC-7	Holmes School	3,007,324	3,032,547	3,159,280	3,358,143	61,953	3,420,096	1,600,268	1,776,217	43,611	3,413,275	43,20	6,821	1078
1079	RC-8	Ox Ridge School	3,187,483	3,337,821	3,384,522	3,584,922	(33,385)	3,551,537	1,647,742	1,882,058	21,737	3,550,937	41,88	600	1079
1080	RC-9	Royle School	2,863,596	2,902,904	2,995,571	3,223,449	(98,164)	3,125,285	1,467,213	1,622,872	35,200	3,118,424	38,76	6,862	1080
1081	RC-10	Tokeneke School	3,111,491	3,204,562	3,363,687	3,488,143	(156,099)	3,332,044	1,529,657	1,762,045	40,342	3,327,756	40,97	4,288	1081
1082	RC-11	Physical Education	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	528,879	277,809	289,271	1,095,959	5,00	(0)	1082
1083	RC-12	Maintenance	1,619,271	1,673,810	1,688,088	1,643,153	45,363	1,688,516	1,001,633	626,790	60,093	1,688,516	16,00	0	1083
1084	RC-13	Music	175,355	182,339	193,213	193,743	(1,118)	192,625	103,882	87,531	1,212	192,625	1,20	(0)	1084
1085	RC-14	Art	-	-	-	-	-	-	-	-	-	-	-	-	1085
1086	RC-15	Technology	900,747	1,040,728	988,196	1,086,777	32,160	1,118,938	641,554	476,677	707	1,118,938	12,33	0	1086
1087	RC-16	Administration	405,698	412,412	273,393	416,212	44,123	460,335	249,671	190,664	20,000	460,335	2,60	0	1087
1088	RC-17	Health	777,116	741,756	807,567	798,662	2,273	800,935	414,652	370,021	16,261	800,935	10,50	(0)	1088
1089	RC-18	Personnel	1,165,930	813,145	1,130,714	900,092	301,333	1,201,425	452,906	231,065	517,455	880,474	2,84	320,951	1089
1090	RC-19	Curriculum	1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	843,874	959,584	90,587	1,892,504	17,50	1,541	1090
1091	RC-20	Finance	525,277	552,557	552,407	553,718	(1,291)	552,427	309,697	240,856	1,874	552,427	5,50	(0)	1091
1092	RC-21	Library/Media	2,617	2,512	-	-	2,613	2,613	1,244	1,369	-	2,613	-	-	1092
1093	RC-23	Continuing Education	39,136	49,412	55,539	49,229	-	49,229	27,216	21,950	64	49,229	0,40	(0)	1093
1094	RC-24	Special Education	15,174,553	15,850,962	15,716,462	15,763,059	109,314	15,872,372	7,583,156	7,607,150	682,067	15,800,458	194,73	71,915	1094
1095	RC-26	Early Learning Program	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	693,510	763,884	32,095	1,489,489	26,80	(0)	1095
1096	TOTAL PERSONNEL		62,112,197	63,777,857	65,418,666	67,469,883	(19,428)	67,450,455	31,818,182	33,442,648	2,189,624	66,872,562	771,56	577,893	1096

1097	OPERATING SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	1097
1098	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1098
1099	RC-1	Darien High School	242,100	249,484	251,307	259,183	(70)	259,113	158,489	24,538	76,086	259,113	-	-	1099
1100	RC-2	Fitch Academy			85,410	99,681	-	99,681	39,886	52,022	7,773	99,681	-	-	1100
1101	RC-3	Middlesex Middle School	89,688	89,497	85,575	103,277	(0)	103,277	43,383	8,973	50,921	103,277	-	-	1101
1102	RC-5	Hindley School	60,888	58,733	57,929	60,991	-	60,991	44,086	603	16,301	60,991	-	-	1102
1103	RC-7	Holmes School	62,341	68,820	68,610	62,546	-	62,546	55,926	3,258	3,362	62,546	-	-	1103
1104	RC-8	Ox Ridge School	57,852	51,072	51,087	50,476	-	50,476	43,373	725	6,378	50,476	-	-	1104
1105	RC-9	Rovle School	50,047	47,826	42,292	48,746	-	48,746	34,223	356	14,167	48,746	-	-	1105
1106	RC-10	Tokeneke School	58,414	49,982	50,605	56,089	-	56,089	29,331	1,083	25,676	56,089	-	-	1106
1107	RC-11	Physical Education	722,366	786,756	700,466	763,816	270	764,086	328,159	62,763	373,164	764,086	-	-	1107
1108	RC-12	Maintenance	2,060,239	2,189,650	2,088,684	1,745,910	-	1,745,910	945,609	419,059	381,241	1,773,410	-	(27,500)	1108
1109	RC-13	Music	56,263	67,821	61,844	72,712	883	73,595	47,886	9,752	15,957	73,595	-	-	1109
1110	RC-14	Art	99,885	102,889	103,105	106,870	-	106,870	60,268	24,520	22,081	106,870	-	-	1110
1111	RC-15	Technology Plan	1,335,257	1,472,206	1,392,462	1,413,058	17,977	1,431,035	1,153,163	230,050	47,622	1,431,035	-	0	1111
1112	RC-16	Administration	509,747	464,451	421,557	421,843	76,206	498,050	236,785	206,000	55,264	498,050	-	-	1112
1113	RC-17	Health	48,339	50,766	47,160	49,574	-	49,574	40,210	655	8,709	49,574	-	-	1113
1114	RC-18	Personnel	60,624	127,419	96,780	103,431	(8,000)	95,431	54,526	2,471	38,434	95,431	-	-	1114
1115	RC-19	Curriculum	696,284	647,396	463,741	436,095	19,428	455,523	209,260	32,922	213,340	455,523	-	-	1115
1116	RC-20	Finance	49,955	33,465	37,140	40,523	(1,983)	38,540	30,608	4,930	3,002	38,356	-	184	1116
1117	RC-21	Library/Media	144,872	167,342	176,423	182,345	-	182,345	108,267	17,174	56,904	182,345	-	-	1117
1118	RC-22	Technology Education	34,324	40,552	35,922	41,163	-	41,163	21,625	2,473	17,065	41,163	-	-	1118
1119	RC-23	Continuing Education	562,540	507,259	445,659	515,300	(40)	515,260	444,973	1,801	68,485	523,134	-	(7,874)	1119
1120	RC-24	Special Education	9,423,067	10,120,785	10,895,983	10,236,895	6,004	10,242,899	4,871,400	3,925,890	1,445,609	10,299,969	-	(57,070)	1120
1121	RC-26	Early Learning Program	14,416	21,218	18,225	17,500	-	17,500	6,251	237	11,012	17,500	-	-	1121
1122	TOTAL OPERATING		16,439,509	17,415,291	17,677,966	16,888,025	110,675	16,998,700	9,007,886	5,032,259	2,958,555	17,090,959	-	(92,260)	1122
1123	EQUIPMENT SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	1123
1124	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1124
1125	RC-1	Darien High School	13,002	-	21,994	-	-	-	-	-	-	-	-	-	1125
1126	RC-3	Middlesex Middle School	659	990	14,374	-	-	-	-	-	-	-	-	-	1126
1127	RC-5	Hindley School	-	1,020	-	2,000	-	2,000	-	-	2,000	2,000	-	-	1127
1128	RC-7	Holmes School	901	1,001	1,000	2,000	-	2,000	1,335	-	665	2,000	-	-	1128
1129	RC-8	Ox Ridge School	922	889	898	2,000	-	2,000	1,983	-	17	2,000	-	-	1129
1130	RC-9	Rovle School	848	946	3,339	2,000	-	2,000	-	-	2,000	2,000	-	-	1130
1131	RC-10	Tokeneke School	-	666	929	2,000	-	2,000	1,959	-	41	2,000	-	-	1131
1132	RC-11	Physical Education	3,969	6,168	1,642	6,000	-	6,000	4,776	219	1,005	6,000	-	-	1132
1133	RC-12	Maintenance	229,950	157,474	164,589	64,850	(4,882)	59,968	33,615	18,832	7,520	59,968	-	-	1133
1134	RC-13	Music	12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	10,323	-	-	1134
1135	RC-14	Art	8,386	9,932	6,122	6,132	-	6,132	5,956	110	66	6,132	-	(0)	1135
1136	RC-15	Technology Plan	753,754	755,318	731,494	503,025	4,882	507,907	493,364	14,543	-	507,907	-	-	1136
1137	RC-16	Administration	-	-	-	-	-	-	-	-	-	-	-	-	1137
1138	RC-17	Health	-	-	-	-	-	-	-	-	-	-	-	-	1138
1139	RC-19	Curriculum	-	-	-	-	-	-	-	-	-	-	-	-	1139
1140	RC-20	Finance	-	-	-	-	-	-	-	-	-	-	-	-	1140
1141	RC-21	Library/Media	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000	-	-	1141
1142	RC-22	Technology Education	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,814	-	-	1142
1143	RC-23	Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-	1143
1144	RC-24	Special Education	42,891	39,934	30,318	30,000	-	30,000	15,046	724	14,231	30,000	-	-	1144
1145	RC-26	Early Learning Program	-	2,191	792	1,332	-	1,332	1,231	-	101	1,332	-	-	1145
1146	TOTAL EQUIPMENT		1,085,934	998,839	1,002,157	641,476	-	641,476	577,892	34,428	29,155	641,476	-	(0)	1146
1147	RC-25 FIXED EXPENSES		18,058,168	17,810,946	18,888,707	19,725,832	(91,247)	19,634,585	12,753,625	5,682,624	1,198,337	19,564,115	-	70,471	1147
1148	Budget Total		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	54,157,585	44,191,960	6,375,671	104,169,112	-	556,103	1148
1149	Total Revenue		(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)	-	(4,606,806)	(502,464)	445	(1,144,915)	(4,402,569)	-	(204,237)	1149
1150	Net Budget		93,155,806	94,879,925	97,785,890	100,118,409	(0)	100,118,409	53,655,121	44,192,405	5,230,756	99,766,543	-	351,866	1150

Memorandum

DATE: February 13, 2020
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
SUBJECT: Transportation Consultant

Based on the recommendation to hire a transportation consultant, the following is expected to be the scope of work of their evaluation along with a timeline:

- A review of our existing routes based on the current transportation policy.
- A review of the utilization of current routes based on the current transportation policy and whether the 120% average assigned to a bus can be altered to maximize utilization and our current fleet of buses based on ridership and the 40 minute window to transport.
- A comparison of our transportation policy to that of surrounding towns and their transportation policy.
- A review of the current DHS 2-mile walk radius and MMS 1-mile walk radius and the areas that are currently not bus eligible and whether any of those areas warrant an exception to be implemented should the 2-mile radius remain in effect.
- Impact evaluation of any exception on the utilization and capacity of our current fleet of buses and whether additional buses would be warranted.
- An analysis including but not limited to the financial impact, the zones, and capacity of buses from a change in the walk radius from 2 miles to 1.75 miles, 1.5 miles, and 1 mile.
- A review of the effectiveness of an opt-out or opt-in form for parents regarding the use of transportation. Reviewing the effectiveness of this practice from surround towns.
- A review of our current tiering structure as it relates to transportation to all schools.
- Recommendation of any potential changes to the current transportation policy 5395.
- Written report containing the above information with possible presentation of findings/recommendations.
- Optional, additional study to determine if a bus depot could be added within Darien. This would be an additional cost.

PERSONNEL ACTION REPORT

February 25, 2020

Item	Name	Action	Replacing/Location/Position	Effective Date		Tenure Area	Certification Class/Step
				From	To		
Appointments							
1	Michaela Kotos	Appointment	K Vazquez/ELP/School Psychologist	TBD	TBD	Teacher	School Psychologist MA + 30 Step 16