

Board of Education
Darien, Connecticut

TUESDAY, JANUARY 28, 2020

SPECIAL MEETING OF THE BOARD OF EDUCATION

**Darien Public Schools'
Administrative Offices
Meeting Room
7:00 p.m.**

AGENDA

1. Call to order
2. Adjourn to Executive Session (2nd Floor Conference Room) for the purpose of discussion regarding the employment of a public employee pursuant to Connecticut General Statute 1-200(6)(A)
3. Reconvene in public session.
4. Adjournment.

**REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, JANUARY 28, 2020**

**PLACE:
DARIEN PUBLIC SCHOOLS'
ADMINISTRATIVE OFFICES
MEETING ROOM
7:30 P.M.**

TENTATIVE AGENDA

- | | | |
|---------------------------------|------------------|-----------|
| 1. Call to Order..... | Mrs. Tara Ochman | 7:30 p.m. |
| 2. Chairperson's Report..... | Mrs. Tara Ochman | |
| 3. Public Comment*..... | Mrs. Tara Ochman | |
| 4. Superintendent's Report..... | Dr. Alan Addley | |

*Public Comments are limited to three minutes per individual and are designed to allow community members to inform the Darien Board of Education of their opinions and/or concerns. Where appropriate, community members are also encouraged to reach out to the school administration during regular school hours. There should be no expectation for dialogue on such public comments to take place at a regular/special public meeting, given that by law the Board may only discuss matters that are set forth on its agenda.

**REGULAR MEETING OF THE BOARD OF EDUCATION
TUESDAY, JANUARY 28, 2020**

5. Approval of Minutes..... Board of Education
6. Board Committee Reports..... Mrs. Tara Ochman
7. Presentations/Discussions
 - a. Presentation of Proposed..... Dr. Susie Da Silva/
New Courses for Darien Mrs. Ellen Dunn
High School for the
2020-2021 School Year
 - b. Discussion and Possible..... Dr. Alan Addley/
Action on Appointment of Mr. Dennis Maroney
Architectural Firm for
Removal of Portables and
Library Redesign
 - c. Discussion on November..... Mr. Richard Rudl
and December 2019-20
Financial Report and
Possible Action on
Proposed Budget
Transfers
 - d. Follow Up Discussion on..... Dr. Alan Addley
Questions regarding 2020-
2021 Proposed Board of
Education Budget
 - e. Further Discussion and Possible. Dr. Alan Addley
Action on Board Master Agenda
for February - August 2020
8. Action Items
 - a. Personnel Items..... Ms. Marjorie Cion
 - i. Appointments
 - ii. Resignations/Retirements
9. Public Comment* Mrs. Tara Ochman
10. Adjournment..... Mrs. Tara Ochman

AA:nv

*Public Comments are limited to three minutes per individual and are designed to allow community members to inform the Darien Board of Education of their opinions and/or concerns. Where appropriate, community members are also encouraged to reach out to the school administration during regular school hours. There should be no expectation for dialogue on such public comments to take place at a regular/special public meeting, given that by law the Board may only discuss matters that are set forth on its agenda.

APPROVED
REGULAR MEETING OF THE BOARD OF EDUCATION
Tuesday, December 10, 2019

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
7:30 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X	X	X	X		X	X	X*	X
Absent					X				

*MR. SINI ARRIVED AT 7:41 P.M.

ADMINISTRATION PRESENT:

Dr. Addley, Dr. Da Silva, Ms. Klein, Ms. Cion, Mr. Rudl, and Mr. Lynch

AUDIENCE: Approximately 40

- | | |
|--|--|
| 1. Call to Order | Mrs. Tara B. Ochman, Chair,
at 7:32 p.m. (0:00) |
| 2. Chairperson's Report | Mrs. Ochman, Chair,
at 7:32 p.m. (0:00) |
| 3. Public Comment | Mrs. Ochman, Chair,
at 7:33 p.m. (0:01) |
| Jacquie Miller 84 Fitch Avenue
Kelly Gartrell 10 Dickinson Road | |
| 4. Superintendent's Report | Dr. Alan Addley
at 7:36 p.m. (0:04) |
| 5. Approval of Minutes | Board of Education
at 7:44 p.m. (0:12) |

MOTION TO APPROVE THE MINUTES OF THE SPECIAL MEETING AND EXECUTIVE SESSION OF THE BOARD OF EDUCATION HELD ON NOVEMBER 26, 2019:

1st Ms. Stein

2ND Mr. Sini

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X		X	X		X	X	X	X
No									
Abstain		X							

RESULT - MOTION PASSED (7-0-1)

MOTION TO APPROVE THE MINUTES OF THE REGULAR MEETING OF THE BOARD OF EDUCATION HELD ON NOVEMBER 26, 2019:

1st Mr. Burke

2ND Ms. Stein

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X		X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (8-0-0)

6. Board Committee Reports

Mrs. Ochman, Chair,
at 7:44 p.m. (0:11)

PRESENTATIONS AND DISCUSSIONS

7. Presentations/Discussions:

a. Discussion and Possible
Acceptance of Contemplated
Gift from the Blue Wave
Booster Club

Dr. Alan Addley/
Mr. Chris Manfredonia
at 7:49 p.m. (0:16)

MOTION TO ACCEPT THE GIFT FROM THE BLUE WAVE BOOSTER CLUB AS OUTLINED IN THE CONTEMPLATED GIFT FORM DATED DECEMBER 4, 2019

1st Mr. Brown

2ND Mr. Burke

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X		X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (8-0-0)

b. Curricula Update:
Gifted Education

Dr. Susie Da Silva/
Mrs. Linda Johnson/
Ms. Cara Martin/
Ms. Andrea Aaron/
Ms. Michelle Mattera
at 7:52 p.m. (0:19)

c. Annual Special Education
Update

Mrs. Shirley Klein/
Dr. Scott McCarthy/
Ms. Shira Schwartz/
Ms. Laura Straiton/
Ms. Kristin O'Reilly
at 8:39 p.m. (1:06)

d. Update on 2019-20 District Goals

Dr. Alan Addley/
Dr. Susie Da Silva/
Mrs. Shirley Klein/
Ms. Marjorie Cion/
Mr. Richard Rudl/
Mr. Michael Lynch
at 9:32 p.m. (2:00)

e. Discussion and Possible Action on Districtwide Facilities Projects

Dr. Alan Addley/
Mr. Dennis Maroney/
Mr. Michael Lynch
at 9:54 p.m. (2:22)

MOTION TO APPROVE AN ARCHITECTURAL FIRM TO STUDY THE REMOVAL OF PORTABLE CLASSROOMS AT HINDLEY, HOLMES AND ROYLE AND INVESTIGATE LIBRARIES REIMAGINED AT ALL SCHOOLS:

1st Mr. Sini
2ND Ms. Stein

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X		X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (8-0-0)

8. Action Items:

- a. Personnel Items
- i. Appointments
 - ii. Resignations/Retirements

Ms. Cion
at 10:07 p.m. (2:35)

MOTION TO APPROVE THE PERSONNEL ITEMS AS OUTLINED IN THE PERSONNEL ACTION REPORT DATED DECEMBER 10, 2019:

1st Ms. Stein
2ND Mr. Burke

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X		X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (8-0-0)

9. Public Comment

Robin Nelson 51 Arrowhead Way
Stacey Tie 10 Clocks Lane

Mrs. Ochman, Chair,
at 10:08 p.m. (2:36)

10. Adjournment

Mrs. Ochman, Chair,
at 10:10 p.m. (2:38)

MOTION TO ADJOURN:

1st Mr. Dineen

2ND Mr. Burke

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X		X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (8-0-0)

Meeting adjourned at 10:10 p.m.(2:38)

Respectfully Submitted,

Debra Ritchie,
Secretary

APPROVED
SPECIAL MEETING OF THE BOARD OF EDUCATION
Monday, December 16, 2019

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
6:30 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X		X	X	X	X	X	X	X
Absent		X							

ADMINISTRATION PRESENT:

Dr. Addley, Dr. Da Silva, Ms. Klein, Ms. Cion and Mr. Lynch

AUDIENCE: Approximately 15

1. Call to Order

Mrs. Tara B. Ochman, Chair,
at 6:31 p.m. (0:00)

2. Public Comment

Mrs. Ochman, Chair,
at 6:31 p.m. (0:00)

Stacey Tie 10 Clocks Lane

3. Further Discussion and Possible Action
on Ox Ridge Elementary School Educational
Specifications

Dr. Alan Addley
at 6:33 p.m. (0:02)

MOTION TO APPROVE THE ADMINISTRATIVE RECOMMENDATIONS TO THE CHANGE TO THE OX RIDGE BUILDING EDUCATIONAL SPECIFICATIONS TO REDUCE THE KINDERGARTEN CLASSROOMS FROM 1000 SF TO 900 SF OF FLOOR SPACE AND GRADES 1-5 CLASSROOMS, DLC ROOMS, GENERAL MUSIC ROOM, WORLD LANGUAGE ROOM AND EXPLORATION ZONE FROM 900 SF TO 800SF OF FLOOR SPACE:

1st Ms. Stein

2ND Mr. Sini

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X		X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED (8-0-0)

MOTION TO APPROVE THE ADMINISTRATIVE RECOMMENDATIONS TO CHANGE THE OX RIDGE BUILDING EDUCATIONAL SPECIFICATIONS TO REDUCE THE NUMBER OF ELP ROOMS FROM 10 TO 8:

1st Mr. Sini

2ND Mr. Brown

Respectfully Submitted,

Debra Ritchie,
Secretary

APPROVED
SPECIAL MEETING OF THE BOARD OF EDUCATION
Thursday, January 2, 2020

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
7:00 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X	X	X	X	X	X	X	X*	X
Absent									

- MR. SINI ARRIVED AT 7:04 PM

ADMINISTRATION PRESENT:

Dr. Addley, Ms. Klein, Ms. Cion and Mr. Rudl

AUDIENCE: Approximately 25

- | | |
|--|---|
| 1. Call to Order | Mrs. Tara B. Ochman, Chair,
at 7:02 p.m. (0:00) |
| 2. Review of 2020-21 Budget
Book Structure and Format | Dr. Alan Addley/
Mr. Richard Rudl
at 7:02 p.m. (0:00) |
| 3. Presentation of Superintendent's
Proposed Budget for 2020-21 | Dr. Alan Addley
at 7:10 p.m. (0:08) |
| 4. Public Comment | Mrs. Ochman
at 7:34 p.m. (0:32) |
| 5. Adjournment | Mrs. Ochman
at 7:34 p.m. (0:32) |

MOTION TO ADJOURN:

1st Mr. Sini
2ND Ms. Stein

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned 7:34 p.m. (0:32)

Respectfully Submitted,

Debra Ritchie,
Secretary

APPROVED
REGULAR MEETING OF THE BOARD OF EDUCATION
Saturday, January 4, 2020

PLACE:
DARIEN PUBLIC SCHOOLS
ADMINISTRATIVE OFFICES
BOARD OF EDUCATION CONFERENCE ROOM
8:30 A.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Present	X	X	X	X*	X	X	X	X	X
Absent									

- Ms. McCAMMON ARRIVED AT 8:35 A.M.

ADMINISTRATION PRESENT:

Dr. Addley, Dr. Da Silva, Ms. Klein, Ms. Cion and Mr. Rudl

AUDIENCE: Approximately 30

1. Call to Order Mrs. Tara B. Ochman, Chair,
at 8:30 a.m. (0:00)
2. Discussion of Superintendent's Proposed
2020-21 Personnel, Operating and Equipment
Budgets of the Following RCs: Dr. Alan Addley
at 8:30 a.m.(0:00)
 - Early Learning Program (26) 8:32 a.m. (0:02)
followed by Questions and Comments
 - Elementary Schools (05, 07, 08, 09 8:47a.m. (0:17)
10) followed by Questions and Comments
 - Music (13) followed by 8:59 a.m. (0:29)
Questions and Comments
 - Art (14) followed by Questions 9:16 a.m. (0:46)
and Comments
 - 10 minute break 9:18 a.m. (0:48)
 - Library (21) followed by Questions 9:31 a.m. (1:01)
and Comments
 - Technology Education (22) followed by 9:37 a.m. (1:07)
Questions and Comments
 - 10 minute break 9:50 a.m. (1:20)

- Technology (15) followed by Questions and Comments 10:00 a.m. (1:30)
- Middlesex Middle School (03) followed by Questions and Comments 10:37 a.m. (2:07)
- High School (01) followed by Questions and Comments 10:46 a.m. (2:16)
- Fitch Academy (02) followed by Questions and Comments 11:03 a.m. (2:33)
- Facilities (12) and Fixed Expenses (25) followed by Questions and Comments 11:14 a.m. (2:44)
- Capital Projects followed by Questions and Comments 11:57 a.m. (3:27)
- 45 minute lunch break 12:16 p.m. (3:46)
- Curriculum (19) and Summer School (23) followed by Questions and Comments 1:03 p.m. (4:33)
- Special Education (24) followed by Questions and Comments 1:46 p.m. (5:16)
- Health (17) followed by Questions and Comments 2:13 p.m. (5:43)
- Physical Education/Athletics (11) followed by Questions and Comments 2:15 p.m. (5:45)
- Personnel/Human Resources (18) followed by Questions and Comments 3:08 p.m. (6:38)
- Administration (16) followed by Questions and Comments 3:24 p.m. (6:54)
- Finance (20) followed by Questions and Comments 3:30 p.m. (7:00)

3. Public Comment

Mrs. Ochman, Chair
at 3:55 p.m. (7:25)

4. Adjournment

Mrs. Ochman, Chair,
at 4:00 p.m. (7:30)

MOTION TO ADJOURN:

1st Ms. Stein

2ND Mr. Maroney

	Brown	Burke	Dineen	McCammon	Maroney	Ochman	Ritchie	Sini	Stein
Yes	X	X	X	X	X	X	X	X	X
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 4:00 p.m. (7:30)

Respectfully Submitted,

Debra Ritchie,
Secretary

Curriculum Development 2020-21

New Course Proposal and Changes to Existing Course *Darien High School, Curriculum Council*

Date: September 5, 2019

Department: English

Proposer: Anne Fernandez & Suzanne MacLehose

Course Title: A Moveable Feast: The Literature of Food and Travel

1. Grade Level(s):

Please check all that apply

- ☐ 9
- ☐ 10
- ☐ 11
- ☒ 12

2. Course Credit: Please check

- ☒ .5
- ☐ 1.0
- ☐ Other: Explain

3. Course Level: Please check

- ☐ 200
- ☒ 300
- ☐ 400
- ☐ 650
- ☐ 750
- ☐ 900
- ☐ AP

Curriculum Development 2020-21

4. Course Length: Please check

- ☐ Year
☒ Semester
☐ Other: Explain

5. Graduation Requirements: Please check

- ☒ Required Course
☐ Elective Course

6. Fine Arts Requirement:

- ☐ Yes
☒ No

7. Prerequisites:

Please list all prerequisites for the course, including courses, grade requirements, and co-course enrollment requirements (if any). Where does this course fall within your department's sequence?

None.

8. Rationale:

Which students would want to enroll in this course? Why is there a need for this course? Is this course offered at other high schools in our DRG? Be explicit about how this course ties into DHS Core Values and Beliefs and meets the needs and interests of DHS students.

All seniors who are not enrolled in one of our two senior AP offerings enroll in one of the senior choice offerings. This course would simply replace one of the previously approved semester courses that have not run in recent years due to insufficient student interest, enabling us to (a) provide seniors with a more attractive array of literature-based choices while we continue to (b) align the curriculum of all the senior choice courses in order to ensure that, while the content will be vastly different, the courses feature commonalities in major assignments, student workload, and final exams.

9. Introduction:

Describe the course in enough detail so that someone unfamiliar with the content area can understand the explanation. Include what will be taught and how it relates to the existing course sequence in this subject/department.

Students in the course will read, analyze, and evaluate fiction, poetry, nonfiction, and film and television on the often related topics of food and travel. Students will examine the ways in which literature uses food to represent and understand society and the human experience. A key focus will be on how cooking, eating, drinking, and feasting function as symbols in literary works. Nonfiction works will provide the

Curriculum Development 2020-21

basis for discussion of contemporary issues such as hunger and sustainability. Our study of travel literature will focus on the narrative and descriptive techniques used by writers to create a sense of place and character, the impact of travel on the traveller, and on the ethics of travel, tourism, and writing about cultures beyond one's own.

10. Course Outline:

Please provide a bulleted overview of content topics to be covered during each marking term of the course. Give a brief summary of ideas presented.

Each senior choice course, regardless of its content, features a version of the following:

Essential Questions

- What is so important about food and travel literature that people continue to study and celebrate it?
- How does reading and writing about food and travel help us understand real-world issues affecting our world today?
- How does food and travel itself allow us to understand different beliefs and cultures and develop empathy for others?
- How does such literature provide us with unique approaches to language for the purpose of conveying powerful truths?

Readings

- readings from literature that is considered classic or traditional (pre-1970)
- readings from literature that is considered contemporary (post-2000)
- at least one teacher-assigned book-length text
- at least one unit based on readings independently selected by students

Projects and Presentations

- at least one formal seminar discussion or formal debate
- one creative project and project reflection
- one individual presentation
- one group presentation

Written Assignments

- one major paper (4 to 6 pages) that features literary analysis
- at least two other papers (between 2 to 4 pages in length)

Final Exam

- new reading component
- take-home written component
- in-class written analysis component OR
- in-class presentation component

Curriculum Development 2020-21

11. *Please list the ways in which student progress will be assessed. (National tests, state tests, teacher tests, formative and/or summative mastery. rubrics and/or exemplars, portfolios, journals, etc.) What role will the student play in the evaluation process? How will the student learn from this evaluation?*

Students will be formatively assessed through the use of:

- between one and two assignments per week
- in-class discussion participation
- outlines and drafts
- quizzes and journals

Students will be summatively assessed through the use of:

- completed writing assignments
- seminars and debates
- projects, presentations
- final exam

Assessments for major papers and projects will feature collaboratively developed rubrics.

Whenever possible, students will be invited to self-assess their work using criteria that they develop through teacher-guided discussion

12. **Interdisciplinary Opportunities:**

When applicable please provide specific examples of how this course might be integrated with other courses. Please make sure that you contact the departments/course teachers(s) listed to confirm co-curricular connections. If possible, specify the co-curricular connections.

Interdisciplinary Course:	Teacher(s):	Connections:
Interdisciplinary Course:	Teacher(s):	Connections:
Interdisciplinary Course:	Teacher(s):	Connections:

Curriculum Development 2020-21

13. Enrollment:

How many students would you expect to sign up for the course? Provide reasons for your estimation.

All non-AP seniors will enroll in one of the required S1 courses. We might expect more than one section of the class to run.

14. Impact within Department/School:

If this course is approved, how will it impact the other courses in your department? Be specific as to whether it will replace a course currently offered and/or how it might affect student enrollment with other courses within your department. In addition, how might this course impact enrollment in other courses in other departments? Consider grade level and target audience. Is there another teacher in your department who is also interested in teaching this course? Provide data on all courses offered by the department, the number of sections run per course, and the number of students in each section.

There will be no impact outside of the English department, and we would expect a greater balance of student selection across the available choices.

The following language comes from the proposal for the new senior course options from two years ago: “Students will be provided with choices and thorough explanations of each, and they will then be asked to express their top choices in prioritized order. Every attempt will be made to grant students with their top choice. If one of the offerings, having failed to draw interest, does not run for two consecutive years, it will then be replaced by a newly developed course designed with a content focus that better meets the needs of our seniors.”

15. Department Discussion:

Before submitting this proposal to the Curriculum Council, all teachers in your department must review this proposal. Departmental approval is required before submitting this proposal to the Curriculum Council. Please provide a summary of the department discussion about this course, including the pros and cons brought up by various department members.

English teachers were provided with a full description of the course with an opportunity to provide input at a department meeting as the new school year began. Feedback to the department head from teachers was overwhelmingly positive.

Curriculum Development 2020-21

16. Budgetary Implications:

Please complete the table below including all anticipated expenses.

Item	Description	Quantity	Cost	Total
Student Textbooks	No budgetary impact			
Student Workbooks				
Teacher Edition				
Materials				
Curriculum Work				
Furniture				
Professional Development (training)				
Staffing: fte	No FTE impact			
Other				
Other				

Additional Texts/Resources that would be reviewed in preparation for designing this course.

Christopher Columbus	<i>Journal of Christopher Columbus</i>
Olaudah Equiano	<i>The Interesting Narrative of the Life of Olaudah Equiano</i>
Lewis and Clark	<i>Journals of the Lewis and Clark Expedition</i>
Mark Twain	<i>The Innocents Abroad</i>
E.M.Forster	<i>A Room with a View</i>
Paul Bowles	<i>The Sheltering Sky</i>

Curriculum Development 2020-21

Andy Weir	<i>The Martian</i>
Bill Bryson	<i>In a Sunburned Country, A Walk in the Woods</i>
Elizabeth Bishop	“Questions of Travel”
Mona van Duyn	“Into Mexico”
E.B. White	“Once More to the Lake”
Pico Iyer	“Why We Travel”
David FosterWallace	“Consider the Lobster,” “Shipping Out”
MFK Fisher	<i>The Art of Eating, Gastronomical Me</i>
Isak Dinesen	<i>Babette’s Feast</i>
Banana Yoshimoto	<i>Kitchen .</i>
Margaret Atwood	<i>The Edible Woman, “Stone Mattress”</i>
Jonathan Safran Foer	<i>Eating Animals</i>
Peg Bracken	<i>The I Hate to Cook Book</i>
Michael Pollan	<i>The Omnivore’s Dilemma</i>
Ruth Reichl	<i>Tender at the Bone</i>
Calvin Trillin	<i>The Tummy Trilogy</i>
Jhumpa Lahiri	<i>Unaccustomed Earth</i>

Video Resources might include:

Episodes of *No Reservations*, *Parts Unknown*, *United Shades of America*, *An Idiot Abroad*, *The French Chef*, *Iron Chef*, and other food and travel shows

The Motorcycle Diaries

Around the World in 80 Days

Lost in Translation

Big Night

Tampopo

The Search for General Tso

Jiro Dreams of Sushi

FOOD, Inc.

Please submit the completed proposal to Curriculum Council.

If you have questions or require assistance please contact your department representative on the Curriculum Council or any member of the Curriculum Council.

Curriculum Development 2020-21

Course Catalog Information:

Description: In 2-5 sentences describe the course. How will the curriculum units tie together (thematic, topical, sequential, inquiry, emerging)? How will the course build upon prior knowledge, interests, and provide meaning to the students? This description will be used in the course catalog. Please review descriptions of other courses in your department to ensure a clear and unique description of the course.

All of these S1 senior English courses—through their blending of the traditional and the contemporary, the academic and the personal—seek to serve as a bridge between a student’s senior year of high school and first year of college. Furthermore, by broadening the number of S1 courses, seniors will be experiencing a range of options that will more closely mirror what they will encounter at the college level. Each course will feature its own content focus, but all of the courses will feature commonalities in terms of major assignments, student workload, and final exams. Through their writing assignments, these courses will seek to strike a middle ground between, on the one hand, literary analysis, and, on the other, student reflection, self-directed reading and research, and the development of an authentic writing voice.

Objectives: In 3 to 5 bullets answer the following: What are the learning objectives for this course? How will these goals support and / or reflect the rationale? These objectives will be listed in the course catalog. Please review objectives for other courses in your department to ensure your course objectives are unique.

- 1. To provide students with opportunities for rich, meaningful exploration and reflection on a content focus that they selected from a broader range of options.*
- 2. To expose students to both traditional and contemporary aspects and developments of their selected content focus.*
- 3. To provide students with opportunities for gaining a better understanding of real-world issues and for developing a sense of empathy for others through the selected content focus.*
- 4. To prepare students for freshman college courses through reading, speaking, and listening experiences that draw upon the personal and the academic.*
- 5. To prepare students for freshman college courses through writing experiences that place focus on the personal and the academic, allowing for the pursuit of an authentic writing voice.*
- 6. To provide students with strategies and guidance for conducting self-directed reading and research.*

Expectations: What will students be expected to do in order to successfully complete this course (read, write, create, visualize, synthesize, sing, perform)? These will be listed in the course catalog; you may wish to review the language of other courses in your department.

Curriculum Development 2020-21

Students will read at least one teacher-selected book-length text and many teacher-selected supplemental texts, along with a substantial number of student-selected primary and secondary texts. Students will be expected to engage in journal writing, to conference with peers and teachers, to conduct self-directed reading and research, and to participate in seminar discussions. Students will be expected to make presentations to their peers, and they will be expected to produce a creative project, one that could be produced in written, video, or other formats. Essays and short writing assignments will be the primary mode of assessment. There may be opportunities for seniors to share some of their written work and video pieces by “publishing” them on a digital platform, and there may be an opportunity to record artifacts of student learning growth in a digital portfolio.

Curriculum Development 2020-21

New Course Proposal and Changes to Existing Course Darien High School, Curriculum Council

Date: 9/16/19

Department: Art

Proposer: Jaclyn Sammis/ Chris Skaggs

Course Title: AP Art and Design 2D (Photo)

In 2019 College Board changed the course name and requirements from “AP Studio Art: 3D, 2D, and Drawing” to “AP Art and Design: 3D, 2D, and Drawing”.

We currently offer all three of the AP Art and Design exams: AP 3D (Ceramics) AP 2D and AP Drawing. 2D and Drawing are currently taught in the same period, using only drawing and painting materials.

We are looking to offer another section of 2D specifically to students in photo/ digital/ graphic design. This would not change how we currently offer 2D in the drawing and painting courses. This is not a new course proposal, however, it is creating a new path to 2D for students in digital classes to have access to AP credits. The course would not be taught with the current 2D and Drawing section. The facility/studio needs for Photography differ from the other 2D sections.

1. Grade Level(s):

Please check all that apply

- ☐ 9
- ☐ 10
- ☒ 11
- ☒ 12

2. Course Credit: Please check

- ☐ .5
- ☒ 1
- ☐ Other: Explain

3. Course Level: Please check

- | | |
|---------------------------------------|--|
| <input type="checkbox"/> 300 | <input type="checkbox"/> 750 |
| <input type="checkbox"/> 400 (Honors) | <input type="checkbox"/> 900 |
| <input type="checkbox"/> 650 | <input checked="" type="checkbox"/> AP |

Curriculum Development 2020-21

4. Course Length: Please check

- ☒ Year
☐ Semester
☐ Other: Explain

5. Graduation Requirements:

Please check

- ☐ Required Course

☒ Elective Course

6. Fine Arts Requirement:

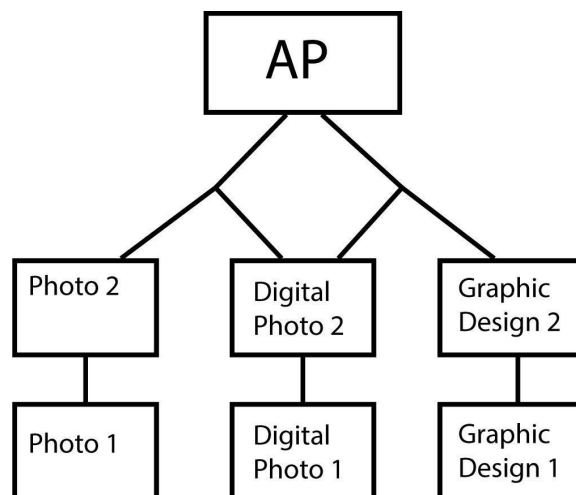
- ☒ Yes
☐ No

7. Prerequisites:

Please list all prerequisites for the course, including courses, grade requirements, and co-course enrollment requirements (if any). Where does this course fall within your department's sequence?

There will be 2 paths into AP 2D:

- Digital Photo 1, Digital Photo 2, Graphic Design 1, Graphic Design 2 (students can choose to take courses in any course sequential order)
- Digital Photo1, Digital Photo 2, Photography 1 and Photography 2 (students can choose to take courses in any course sequential order)



Curriculum Development 2020-21

Two full years of Photo/ Digital Photo, or Graphic Design classes will be required for any student taking AP 2D. This is consistent with other AP Art courses.

We are hoping that the 2 different paths into this course will open it up to a broader student body.

8. Rationale: *Which students would want to enroll in this course? Why is there a need for this course? Is this course offered at other high schools in our DRG? Be explicit about how this course ties into DHS Core Values and Beliefs and meets the needs and interests of DHS students.*

Students can master and apply different media to their Photography work. We believe that a year of Digital Photography with the addition of either Graphic design or Film photography will prepare students for an AP level Examination.

Currently students cannot get to an honors level course through Graphic Design or Digital Photo courses. We want to create an opportunity for the serious digital/ design student to receive AP credit by completing the rigorous AP exam

9. Introduction:

Describe the course in enough detail so that someone unfamiliar with the content area can understand the explanation. Include what will be taught and how it relates to the existing course sequence in this subject/department.

AP Art and Design is a very rigorous and time consuming portfolio development class where students create a body of work to submit to College Board for review. Students are required to submit a portfolio of 20 pieces. In the courses leading up to the AP year, students are creating works that will meet some of the portfolio requirements.

For the 2019-2020 school year, College Board drastically changed the exam to focus mainly on the “Sustained Investigation” section (formally Concentration section), requiring students to submit 15 images. The other section is “Selected Works” where students submit other high quality pieces to College Board. The work chosen for “Selected Works” will most likely come from previous courses, so the focus on the AP School year will be on “Sustained Investigation”. This is an entirely student centered idea where they have to investigate an idea over 15 images.

10. Course Outline:

Please provide a bulleted overview of content topics to be covered during each marking term of the course. Give a brief summary of ideas presented.

Summer work: Students will brainstorm different ideas for investigation, thumbnail sketches for planning, etc.

Curriculum Development 2020-21

Weeks 1-2: Reviewing previous work for submitting for “Selected Works” Section, beginning work on “Sustained Investigation”

Weeks 2- 29: “Sustained Investigation” There will be an average of three major projects due every quarter (approx one project every 10 class periods), with one developed planning/ Sketchbook piece due every quarter.

Students AP Portfolio is due at the end of the first week of AP Exams in May. The goal is to have all students finished creating by the end of April to allow time for uploading, writing, matting work, etc. Students use a power hour prior to AP weeks to submit the “Selected works” section.

Students are now required to write reflections of each project, and generate their own questions/ prompts that they will answer with each piece. This is a significant change from the previous exam.

11. Assessment:

Please list the ways in which student progress will be assessed. (National tests, state tests, teacher tests, formative and/or summative mastery. rubrics and/or exemplars, portfolios, journals, etc.) What role will the student play in the evaluation process? How will the student learn from this evaluation?

Students will be assessed based on the AP rubric, teacher critiques, peer critiques, and self reflection. Informal assessment occurs constantly throughout every period of art making when students discuss peer to peer and student to teacher about their own work and the work of others. Formal Assessment will occur at the end of every major project. Additionally, the midterm exam is a critique of the “Sustained Investigation” where students present all of their work in small groups and receive feedback from peers and teacher.

12. Interdisciplinary Opportunities:

When applicable please provide specific examples of how this course might be integrated with other courses. Please make sure that you contact the departments/course teachers(s) listed to confirm co-curricular connections. If possible, specify the co-curricular connections.

Interdisciplinary Course:	Teacher(s):	Connections:
Interdisciplinary Course:	Teacher(s):	Connections:

Curriculum Development 2020-21

Interdisciplinary Course:	Teacher(s):	Connections:
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13. Enrollment:

How many students would you expect to sign up for the course? Provide reasons for your estimation.

I believe this will fill 1 section each year (.2 teacher). In the 2019/2020 school year we are currently running 2 sections of Digital Photo 2 (40 Students). If we look at students currently enrolled in the second level and eligible to enroll in AP 2D next year, there are 29 students in the building. (Seniors were not counted in this number.)

14. Impact within Department/School:

If this course is approved, how will it impact the other courses in your department? Be specific as to whether it will replace a course currently offered and/or how it might affect student enrollment with other courses within your department. In addition, how might this course impact enrollment in other courses in other departments? Consider grade level and target audience. Is there another teacher in your department who is also interested in teaching this course? Provide data on all courses offered by the department, the number of sections run per course, and the number of students in each section.

This will offer an additional opportunity for a specific group of artists. It may pull from Art- Honors, which has been significantly impacted by adding the AP 3D course. Currently there is only 1 section of Art-Honors, compared to 4 sections 3 years ago. In recent years, there have been more photo students enrolled in Art- Honors compared to Ceramics and Drawing and Painting students in addition to the reduced number of sections, showing there is a need for an AP course for the photo/ digital students.

15. Department Discussion:

Before submitting this proposal to the Curriculum Council, all teachers in your department must review this proposal. Departmental approval is required before submitting this proposal to the Curriculum Council. Please provide a summary of the department discussion about this course, including the pros and cons brought up by various department members.

The department fully supports this addition.

Curriculum Development 2020-21

16. Budgetary Implications:

Please complete the table below including all anticipated expenses.

Item	Description	Quantity	Cost	Total
Student Textbooks				
Student Workbooks				
Teacher Edition				
Materials				
Curriculum Work				
Furniture				
Professional Development (training)	AP Art and Design week long training at Taft	1	\$900	
Staffing: FTE	No FTE impact			
Other				
Other				

*Please submit the completed proposal to kstanton@darienps.org
no later than **October 1, 2019***

If you have questions or require assistance please contact your department representative on the Curriculum Council or any member of the Curriculum Council.

Curriculum Development 2020-21

Course Catalog Information:

Description: In 2-5 sentences describe the course. How will the curriculum units tie together (thematic, topical, sequential, inquiry, emerging)? How will the course build upon prior knowledge, interests, and provide meaning to the students? This description will be used in the course catalog. Please review descriptions of other courses in your department to ensure a clear and unique description of the course.

This new path allows students to develop their AP level portfolio with a concentration on Photography. Students will build on their experiences in the darkroom and Digital Studio to compile a series of work for the AP exam. Expectations will parallel the self exploration of any AP 2D path.

Objectives: In 3 to 5 bullets answer the following: What are the learning objectives for this course? How will these goals support and / or reflect the rationale? These objectives will be listed in the course catalog. Please review objectives for other courses in your department to ensure your course objectives are unique.

- Students are going to explore their own approach and process to creating artwork
- Students will build on a specific concentration and create new work
- Learn to document and create a collegiate level artist portfolio

Expectations: What will students be expected to do in order to successfully complete this course (read, write, create, visualize, synthesize, sing, perform)? These will be listed in the course catalog; you may wish to review the language of other courses in your department.

- Create and curate a portfolio of your best work
- Submit this portfolio to the AP examination for grading



Memorandum

DATE: January 3, 2020
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
CC: Michael Lynch, Director of Facilities
SUBJECT: Portable and Library Redesign Feasibility Study

Enclosed are the results of the Request for Quotations (RFQ) for the facility feasibility study for the removal of portables at Hindley, Holmes and Royle Elementary and the Library Redesign.

Vendor	Amount
Northeast Collaborative	\$27,500
Silver Petrucelli	\$34,000
Peter Gisolfi Associates	\$42,000
S/L/A/M Collaborative	\$51,500
Tecton Architects	\$169,925

Based on the proposals submitted it is recommended that we proceed with Northeast Collaborative.



December 18, 2019

Mr. Richard Rudl, Director of Finance and Operations
Darien Public Schools, Finance Department
35 Leroy Avenue
Darien, CT 06820

500 Plaza Middlesex
Middletown, CT 06457
www.ncarchitects.com
tel: 860.344.9332
fax: 860.347.4075

RE: Feasibility Study to Evaluate the Removal of Portable Classrooms &
Improvement of Library Space
Darien Public Schools, Darien, CT

Dear Mr. Rudl:

Thank you for requesting our proposal for Architectural Study services for the Feasibility Study to Evaluate the Removal of Portable Classrooms & Improvement of Library Space. This Letter of Agreement form is based on our understanding of the scope of work and presents our corresponding fee structure.

STUDY UNDERSTANDING

- Develop a strategy for removal of portable classrooms at 3 current elementary schools (Hindley, Holmes, and Royle)
- Review the 2016 Darien Public Schools Master Facilities Plan submitted by KG&D for options proposing removal of the portable classrooms
- Enhance Library spaces at 6 schools (Darien High School, Middlesex Middle School, Tokeneke Elementary School, and the 3 elementary schools listed above) to provide a "Learning Commons" space for flexible learning environments specific to the grade levels served. Review and implement elements of the Libraries Reimagined effort.
- Options for portable classroom removal should involve the implementation of the Library spaces/"Learning Commons" model in a comprehensive and ideally more cost-effective manner

ARCHITECT'S RESPONSIBILITIES

- Prepare space-planning options associated with comprehensive portable classroom removal and "Learning Commons" renovations at each of 3 elementary schools (Hindley, Holmes, and Royle) in the form of Conceptual/Schematic Design diagrammatic plans. Multiple options will be prepared for each school.
- Provide an opinion on the benefits and drawbacks of each option, and an opinion on a phased approach to addressing the most urgent needs, in a manner conducive to optimal learning environments.
- Prepare "Learning Commons" renovation Conceptual/Schematic Design diagrammatic plans for the existing Library spaces at Darien High



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School, Middlesex Middle School and Tokeneke Elementary School (one option each school).

- Provide 3-D conceptual views of options if/where necessary to best explain the reallocation of space associated with proposed renovations
- Building systems and engineering will be reviewed and improvements considered commensurate with a feasibility study of this nature
- Cost Analysis to assist the school district in incorporating potential capital request for FY22 and beyond.

CONSULTANTS

- We will work with an MEP/FP consulting engineer to the extent commensurate with a feasibility study of this nature.

EXCLUSIONS

- Full building architectural and engineering design services
- Property survey
- Geotechnical borings and engineering
- Site environmental analysis and/or remediation,
- Hazardous materials analysis and/or remediation
- Traffic studies and/or analysis

YOUR RESPONSIBILITIES

- You will provide us access to the buildings as necessary and provide timely responses to our questions and when your input is sought.
- You will provide us any available existing building drawings to use as background material for our diagrammatic plans.

BASE FEES

We propose to provide the services noted above for a Lump Sum Fee of Twenty-Seven Thousand, Five Hundred (\$27,500) Dollars. Our proposed fee will be apportioned as follows:

Preliminary Programming and Analysis: 20%	\$5,500
Initial Options/Draft Feasibility Study: 50%	\$13,750
Final Feasibility Study 30%	\$8,250

This Letter of Agreement has been developed for you at your request. We would be pleased to provide additional services, as amendments to this Agreement, at additional cost. Our Terms and Conditions are attached and are part of this Agreement.

Please let us know if you have any questions about this proposal. Please sign two copies of this Letter of Agreement and return one copy of to our office, as authorization for us to proceed.



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ARCHITECTS

Thank you for selecting our firm and we look forward to working with you on this project.

Sincerely,

John D. Scheib, Jr., AIA, LEED AP BD+C
Principal

Accepted by:

Client Name:
Date:



NORTHEAST

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ARCHITECTS

TERMS AND CONDITIONS

Instruments of Service

Drawings, specifications and other documents, including those in electronic form, prepared by NCA and NCA's consultants are Instruments of Service for use solely with respect to this Project. NCA and NCA's consultants shall be deemed the authors and owners of their respective Instruments of Service and shall retain all common law, statutory and other reserved rights, including copyrights.

Additional Services

Additional Services of NCA, including services required of NCA's consultants, beyond the scope of the letter of agreement may be provided as amendments to this agreement at additional cost. Examples of additional services include:

1. Change in the instructions or approvals given by the Owner that necessitate revisions;
2. Enactment or revision of codes, laws or regulations or official interpretations which necessitate changes to previously prepared Instruments of Service;
3. Decisions of the Owner not rendered in a timely manner;
4. Changes in the Project scope, including, but not limited to, size, quality, complexity, the Owner's schedule or budget, or procurement method;
5. Preparation for and attendance at a public hearings or presentations;

Additional services will be billed at the following hourly rates:

Principal	\$175
Project Manager/Job Captain	\$160
Staff Architect	\$150
Technical Staff	\$125
General Staff	\$110

For a change in services of NCA's consultants, compensation shall be computed as a multiple of 1.15 times the amounts billed to NCA for such services.

Risk Allocation:

The Owner and the Architect have considered their risks, rewards and benefits of the project

and the Architect's total fee for services. We hereby agree to allocate those risks such that the Owner agrees that to the fullest extent permitted by law, the Architect's total liability to the Owner for any and all injuries, claims, losses, expenses, damages, or claim expenses arising out to the Agreement from any cause or causes shall not exceed the total amount of our total fee. Such causes include but are not limited to the Architect's negligence, errors, omissions, strict liability, breach of contract or breach of warranty.

Verification of Existing Conditions:

Inasmuch as the design / renovation of an existing building requires that certain assumptions be made regarding existing conditions, and because some of these assumptions may not be verifiable without expending additional sums of money, or destroying otherwise adequate or serviceable portions of the building, the Owner agrees that the Architect may rely upon the accuracy and completeness of the information and documentation supplied by the Owner. In the event concealed or unknown conditions result in extra costs, the Owner agrees to bear all these expenses, including Additional Design Services.

Payments For Services

Payments on account for services rendered and for Reimbursable Expenses incurred shall be made monthly upon presentation of NCA's statement of services.

Payments are due and payable Fifteen (15) days from the date of NCA's invoice.

Reimbursable Expenses are in addition to the compensation for NCA's services and include expenses incurred by NCA and NCA's employees and consultants directly related to the Project.

Compensation for reimbursable expenses, the compensation shall be computed as a multiple of 1.10 times the expenses incurred by NCA, NCA's employees and consultants.

SILVER / PETRUCELLI + ASSOCIATES

Architects / Engineers / Interior Designers

3190 Whitney Avenue, Hamden, CT 06518-2340

Tel: 203 230 9007 Fax: 203 230 8247

silverpetrucelli.com



November 12, 2019

Mr. Richard Rudl
Director of Finance and Operations
Darien Public Schools
35 Leroy Avenue
Darien, CT 06820

Re: Conceptual Design Services – Feasibility Study to Re Imagine the Libraries at (6) schools
S/P+A Project No. 19.352

Dear Rich:

Silver / Petrucelli + Associates is pleased to submit our proposal to assist the Darien Public Schools in recreating and reshaping the six libraries throughout your district. Silver / Petrucelli + Associates has worked with the Town on projects at these schools over the years. The BOE can have confidence that few proposers can dedicate a team more familiar with its public buildings and schools than SP+A. **As educational architects, our creative team explores different approaches and sensible design solutions that can be effectively adapted into today's schools. With a deep knowledge of your building types, our extensive experience with renovate-as new schools and our team of architects, engineers and interior designers, we bring an enriched and broad design sensibility to each project.** Through similar projects, we understand the special design challenges in elementary, middle and high school environments. And, we know that successful projects begin with collaborative planning/design visioning where educators, citizen groups, community and district representatives have an opportunity to share and learn how the facilities can best serve the overall needs of the students and community.



Our library design experience expands beyond K-12 and into public and community-based libraries, makerspaces, and flexible learning spaces. At Berlin High School, we created open spaces for research and collaborative learning. The existing space lacked a sense of scale and poor acoustics. We created acoustical panels that were suspended above the circulation desk, simulating “pages flying off a book”

November 12, 2019

FEE PROPOSAL AND FEE QUALIFICATIONS

Based on the scope of work discussed and our knowledge of similar projects, we propose a fixed fee of **\$23,300** for this project. If this project is combined with the Portable Removal Study, the proposed fee can be reduced by **\$3,000** to yield a total fee of $\$20,000 + \$14,000 = \textbf{\$34,000}$

1. We will begin the project by assembling the base plans for the six schools and converting them into Autocad format.
2. We will meet with the educators and learning specialists at each of the six schools. Our team will visit the spaces and assemble and prioritize the goals and objectives that are district wide.
3. Once the program is well established by the stakeholders, our creative team will begin the design process and develop plans and elevations that will yield 2-3 concepts per school.
4. Each concept will have a conceptual level estimate assigned to it.
5. We will present these ideas to the Facility Committee for review and comment. These 2-3 concepts will be narrowed down to a singular design that has common threads that connect with each of the schools.
6. Our interiors designers will present furniture solutions that are flexible and adaptable to the various uses and age groups.
7. As part of this study, we will outline a projected schedule and timeline, starting with funding, state-reimbursement options, bidding, construction and final commissioning and close-out.
8. We have anticipated 2-3 public meetings with the Board of Education and/or its sub-committees.
9. A final schematic report will be presented that includes the following:
 - a. Conceptual floor plans and/or elevations for the final schemes.
 - b. Conceptual Cost estimates
 - c. Proposed listing of basis of design of the Furniture, Fixtures, Equipment
 - d. Projected Timeline

Our team can begin the study within 2-3 weeks of your notice of award and the study will take between 2-3 months. A mutually agreed upon schedule can be better defined; once we get started.

Our fees include most customary reimbursable expenses, including CAD services and travel. All other reimbursable expenses shall be structured as indicated in the proposal form: such as printing costs and express mailing. Any additional services that you may require during the project can be compensated on an hourly cost-plus reimbursable basis, in accordance with the Hourly Rates provided. If the scope is well defined, a mutually agreeable fixed fee can be negotiated.

We are capable of providing a wide range of additional services should you require the assistance, or should the project scope be revised. These services include:

1. Schematic Design, Design Development, Construction Documents, Bid or Construction Administration services.
2. Three-dimensional physical models or brochure development
3. Civil, MEP and Structural engineering services.
4. Environmental testing, design and construction administration services

We appreciate the opportunity to re-imagine the learning spaces throughout your district and we look forward to continuing work with the Darien Public Schools. If we can be of further assistance, or if you should need any further information, please feel free to contact me at 203-230-9007 x 201 or dstein@silverpetrucelli.com. Thank you for the opportunity.

Sincerely,

A handwritten signature in black ink, appearing to read "David J. Stein". The signature is fluid and cursive, with a large, stylized "D" and "S".

David J. Stein, AIA
Principal

November 25, 2019

Richard Rudi
Director of Finance and Operations
Darien Public Schools
35 Leroy Avenue
Darien, CT 06820

Re: Proposal for Conceptual Planning and Master Planning Services

Dear Richard,

It was a pleasure talking with you, Michael Lynch and Joan McGettigan on our November 8th conference call about potential updates to selected schools in Darien. We would be delighted to work with you and your team on a conceptual master plan for six of the seven schools in the district.

On Friday November 15th, my colleague Chris Tramutola and I accompanied Michael and Joan on a visit to the six schools under consideration. We learned about site and building challenges and discussed Darien's vision for reimagining the libraries at each location. The scope of work is clear at Tokeneke Elementary, Middlesex Middle School, and Darien High School where the library improvements are well-defined and are within the current library footprint.

The scope of work at Hindley, Holmes and Royle is more complex. Each school has a smaller gym, cafeteria and library, and modular (temporary) classrooms which would ideally be removed. A conceptual master plan for these three schools would help the District understand:

- Current and future needs.
- Options for recapturing existing space.
- Options for renovation and/or reconfiguration of space.
- Space requirements for new additions.

In addition, a conceptual master plan for these buildings would examine site access, traffic patterns, parking and drop off and pick up areas.

We have developed three proposals for your consideration. These proposals are independent and additive.

Proposal A – Conceptual Plan for the Existing Libraries at Tokeneke Elementary, Middlesex Middle School, and Darien High School:

At these three schools, the initial objective is to reconfigure each library to be a flexible Learning Commons within the existing library's footprint. Scope items would include:

- Flexible use of spaces
- Flexible movable furniture
- Collaborative work areas
- Quiet study and tutoring rooms
- Presentation/ speaker locations
- Classroom teaching areas
- Teacher's professional development and meeting room
- Updated technology
- Podcast/ video rooms
- Innovation lab/ maker space

Some finishes, lighting and furniture upgrades will be needed. The extent of renovation varies for each school, and the work would be age-appropriate for each school.

The conceptual plan for Proposal A can be completed in a short amount of time. With the participation of the library staff, the community, the administration, and the School Board, options can be evaluated, and a final plan adopted. The conceptual plans will include order of magnitude estimates.

For the work included in Proposal A, the fee would be \$12,000, plus reimbursable expenses.

Proposal B – Conceptual Plan for the Existing Libraries at the Hindley, Holmes, and Royle Elementary Schools

At these three schools, the scope of work in this proposal would be limited to keeping the existing libraries in their current location. As with Proposal A, we will study options for creating a flexible Learning Commons in each school, including the scope items defined in Proposal A. The renovation scope will include extensive upgrades of finishes, lighting and furniture.

If Darien decides to keep the libraries at Hindley, Holmes, and Royle in their current locations, a conceptual plan for these three schools would be developed simultaneously with the conceptual plan for the libraries in proposal A.

For the work included in Proposal B, the fee would be \$6,000, plus reimbursable expenses.

Proposal C - Conceptual Master Plan for the Hindley, Holmes, and Royle Elementary Schools

In each of these schools, the existing gym, cafeteria and library are undersized. Each school has modular classrooms which need to be removed. The library scope of work for each school will examine options to create a flexible Learning Commons with the same items listed above in Proposals A and B. Additional options may include relocating the library to a larger space within the school or to a new addition.

A comprehensive conceptual master plan for each school will be developed to include site improvements, building additions, renovations and/or reconstruction. The plan will carefully examine the potential for recapturing existing space and/or adding new space, and a prioritized list of improvements will be developed. Since parking areas are limited and the traffic patterns (including drop off and pick up areas) need improvement, options will be considered to improve site conditions.

We believe that a conceptual master plan for the three schools in Proposal C will provide Darien with a long-term solution which could be implemented in phases. Reviewing master plan options will take more time and effort and would likely involve outreach to the wider community. We would listen to the concerns of the stakeholders, adopt suggestions as deemed appropriate by the school district, and create a plan that reaches consensus.

For the work included in Proposal C the fee would be \$30,000, plus reimbursable expenses.

Overall Schedule and Fees

Schedule: Attachment A has a detailed preliminary schedule for each proposal option.

Fees: Any of the Proposal Options can be selected individually, or in the following combinations:

- If Darien prefers to pursue the more comprehensive master plan for the elementary schools, then Proposals A+ C would be combined, and the fee would be \$42,000 plus reimbursable expenses.
- If Darien prefers to work on the libraries only, then Proposals A+B would be combined, and the fee would be \$18,000 plus reimbursable expenses.

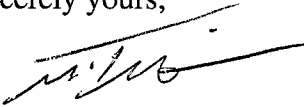
Since these plans are conceptual, the fees noted above are limited to services of our architects and landscape architects. If more comprehensive evaluation of building or site infrastructure is

needed, we can work with you to solicit proposals from engineering consultants (e.g., MEP, Structural, site/civil) to assist with this work. Reimbursable expenses are limited to the costs for printing, plotting, and postage and carry a multiplier of one and one tenth (1.1) times the amount of the direct expense. Bills are submitted monthly, with payment due 15 days after receipt of our invoice.

If you would like us to proceed with the development of these conceptual plans, please indicate your preferred options as noted below, and return one signed copy of this letter to us. After the conceptual plans have been approved, if Darien chooses to move forward with us, we will prepare a separate agreement to provide design and construction documents to implement each project. Fees for these subsequent phases would be negotiated with you.

If you need any additional information, we would be pleased to meet with you in person to present our credentials and discuss our services in greater detail. We appreciate the opportunity to submit our proposal for your consideration and hope to be able to work with you on this intriguing project.

Sincerely yours,



Michael Tribe, AIA, LEED AP
Partner

ACCEPTED FOR THE DARIEN PUBLIC SCHOOLS BY:

Signature _____

Title _____

Date _____

Preferred Options: _____

Attachment A: Preliminary Proposals

Preliminary Schedule for Proposals A and B

Weeks	1	2	3	4	5	6	7	8
Objective and Program								
Building and Site Analysis								
Conceptual Options								
Preferred Option								
Documentation and Cost Estimate								

Preliminary Schedule for Proposal C

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17
Objective and Program																	
Building and Site Analysis																	
Conceptual Options																	
Preferred Option																	
Documentation and Cost Estimate																	

02 January, 2020

Mr. Michael Lynch
Director of Facilities
Darien Public Schools
35 Leroy Avenue
Darien, CT 06820

RE: Darien Public Schools

From the office of
Kemp A. Morhardt, AIA
Principal

Proposal for Feasibility Study for Removal of Portable Classrooms at
Three Elementary Schools and Reimagining of the Library spaces at
Specific Schools

Dear Mr. Lynch:

The S/L/A/M Collaborative, Inc. (SLAM) is pleased to submit this proposal to provide Darien Public Schools, Board of Education (Board) with architectural services to study options for the removal of portable classrooms at three elementary schools and reimagining library space at four elementary schools, the middle school and high school.

Our understanding is that the work product from this proposed study is intended to update and supplement the 2016 Building Conditions Survey and Five-Year Plan. For the purposes of this proposal we've broken down the work into two major tasks:

- Task 1: Study the removal of portable classrooms at Hindley, Holmes and Royle Elementary Schools;
- Task 2: Study the library spaces at Hindley, Holmes, Royle and Tokeneke Elementary Schools; Middlesex Middle School and Darien High School (broken down into two sub-parts):
 - Task 2A: Library spaces at Hindley, Holmes and Royle;
 - Task 2B: Library Spaces at Tokeneke, Middlesex Middle and Darien High

An important component of this study will be to gain an understanding of the district's enrollment projections, the classroom and specialty space capacity of the three elementary schools to be studied and the quantity & size of the existing spaces. These factors will inform the planning component of the study from the perspective of parity across the district related to class size and net square feet per student in the teaching spaces.

SLAM

CT | GA | MA | NY

80 Glastonbury Blvd
Glastonbury, CT 06033

860.657.8077

www.slamcoll.com

Mr. Michael Lynch

02 January, 2020

Darien Public Schools – Proposal for Feasibility Study for Removal of Portable Classrooms at Three Elementary Schools and Reimagining of the Library spaces at Specific Schools

Page 2 of 6

Scope of Services:

Task 1: Study the removal of portable classrooms at Hindley, Holmes and Royle:

- SLAM will conduct a kick-off meeting with district administration and the school principals to review project vision; district goals, objectives and expectations; project scope; schedule; communication channels; existing building documentation and other considerations. Key discussion points include, but are not limited to:
 - Current enrollment projections and how enrollment at the elementary level is changing into the future;
 - Understand special programs/ service offerings across the district, specific requirements for each, deployment of those programs/ services at each school across the district and how they impact Hindley, Holmes and Royle in the context of the portable classroom removal;
 - Goals of the district for reducing, maintaining, expanding, or introduction of new programs/ services; which will be factored into the planning component of the study;
- Visit each school to:
 - Meet with each individual school principals to discuss school specific factors;
 - Observe & document existing conditions;
 - Gain an understanding of:
 - Programs taught in the existing portables;
 - Current classroom and specialty space capacity, scheduling and utilization to determine where extra capacity may be available to place programs currently taught in the portables;
- Prepare 1-2 conceptual planning studies that propose options for incorporating programs currently taught in portables into the main school building. Planning studies will be two-dimensional and/or three-dimensional diagrammatic computer models to illustrate proposed blocking and stacking of concepts. Studies will include combinations of the following:
 - Re-purposing existing spaces as multi-use classrooms, or specialty use;
 - Alterations to existing spaces (i.e. library, or other spaces) to accommodate the portable programs being brought into the main school;
 - Addition of new space, which may include new classrooms, or possibly other specialty space where existing specialty spaces may be converted to classroom space;
 - Site planning (limited) related to placement of proposed additions and use of site where portables have been removed;
- Prepare narrative descriptions of architectural, structural (if any), mechanical, electrical, plumbing, fire protection and building technology system impacts for each proposed option;
- Prepare conceptual a project budgeting level estimate for each scenario, inclusive of owner soft costs, escalation, contingencies and fees based on an agreed upon project delivery. The Project budget will also analyze the state funding eligibility and estimated state contribution;
- Prepare a prioritized implementation plan;
- Present findings and recommendations to the Board of Education;

Mr. Michael Lynch

02 January, 2020

Darien Public Schools – Proposal for Feasibility Study for Removal of Portable Classrooms at Three Elementary Schools and Reimagining of the Library spaces at Specific Schools

Page 3 of 6

Task 2: Reimagine the Library spaces at Hindley, Holmes, Royle and Tokeneke Elementary Schools; Middlesex Middle School and Darien High School:

We anticipate the study of the Library spaces at Hindley, Holmes and Royle (Task 2A) may be combined with the work in Task 1 since considering the Library space in the context of planning the classroom space makes sense to occur together. The breakdown between Task 2A and 2B is shown in the Fee and Expenses section. The activity descriptions below will be the same for Task 2A and 2B.

- SLAM will conduct a kick-off meeting with district administration and the school principals to review project vision; district goals, objectives and expectations; project scope; schedule; communication channels; existing building documentation and other considerations.
- Visit each school to:
 - Meet with each individual school principals to discuss school specific factors;
 - Observe & document existing conditions;
 - Understand the current layout and use of the existing Library spaces;
 - Discuss opportunities;
- Prepare 1-2 conceptual planning studies that propose options for reimagining existing library space to function in a modern school. Planning studies will be two-dimensional and/or three-dimensional diagrammatic computer models to illustrate proposed blocking and stacking of concepts. Studies will include combinations of the following:
 - Benchmark the existing library space(s) against peer districts and current industry standards;
 - Evaluating the physical space (i.e. daylight, lighting, acoustic separation);
 - Evaluating the quantity of volumes and required stack space;
 - Group/ class presentation/ research functions
 - Reading/ quiet activity space;
 - Individual study;
 - Small group study rooms;
 - Potential of maker space functions;
 - Technology/ connectivity;
- Prepare narrative descriptions of architectural, structural, mechanical, electrical, plumbing, fire protection and building technology system impacts for each proposed
- Prepare conceptual a project budgeting level estimate for each scenario, inclusive of project soft costs, escalation, contingencies and fees based on an agreed upon project delivery. The Project budget will also analyze the state funding eligibility and estimated state contribution;
- Prepare a prioritized implementation plan;
- Present findings and recommendations to the Board of Education;

Mr. Michael Lynch

02 January, 2020

Darien Public Schools – Proposal for Feasibility Study for Removal of Portable Classrooms at Three Elementary Schools and Reimagining of the Library spaces at Specific Schools

Page 4 of 6

Project Team and Approach:

I will serve as the Principal in Charge (PIC) for the project and Amy Christmas will serve as the Planner. We will supplement this core team with architectural and landscape architectural staff as the project requires.

The S/L/A/M Collaborative, Inc. will perform project management of their internal team and coordination of consultants carried within the scope of services. Architectural and site planning services for the project will be performed by SLAM and Mechanical, Electrical, Plumbing, Fire Protection and Technology (MEP/FT/T) will be provided by Consulting Engineering Services, located in Middletown, CT. Allowances have been included in the Fee Proposal section for Site Planning (Task 1) and MEP/FT/T systems consulting (Task 2A & 2B).

We recommend that the Board appoint a sub-committee (working group) for the purposes of working directly with our team for the duration of the study. The sub-committee chair will be SLAM's point of contact for the purposes of channeling all project related communication.

Schedule:

The SLAM team will commence upon written authorization to proceed. Work is anticipated to begin in January 2020 with an approximate study completion date in April 2020. The proposed schedule may be adjusted based on the needs of the Board.

Assumptions & Clarifications:

- Electronic floor plans will be provided as available in PDF, AutoCAD or Revit format. PDF based plans shall be scalable;
- The district shall provide information regarding current space use, classroom grade level and schedule information for specialty space during the normal school day. This information may be provided at the building specific meeting with each principal;
- The following in-town meetings are included in the proposed fees:

Task 1:

- One kick-off and organizational meeting with district administrators;
- One meeting on site at each school, with the principal and working group to obtain existing conditions information. This proposal assumes that on-site meetings can take place in succession on a single day and that all meetings will be conducted within a maximum of two trips to Darien;
- One meeting with working group to report existing conditions findings and planning options;
- One final presentation to the Board of Education;

Task 2:

- One kick-off and organizational meeting with district administrators (working group);
- One meeting on site at each school, with the principal to obtain existing conditions information. This proposal assumes that on-site meetings can take place in succession on a single day and that all meetings will be conducted within a maximum of two trips to Darien;
- One meeting with working group to report existing conditions findings and recommended planning options;
- One final presentation to the Board of Education;

Mr. Michael Lynch

02 January, 2020

Darien Public Schools – Proposal for Feasibility Study for Removal of Portable Classrooms at Three Elementary Schools and Reimagining of the Library spaces at Specific Schools

Page 5 of 6

- In-Town meetings beyond those listed above are excluded from the proposed fees. Attendance at additional meetings will be billed as follows:
 - \$ 1,200 per meeting for one attendee (Principal), three-hour meeting;
 - \$ 1,800 per meeting for two attendees (Principal and Planner/ Staff), three-hour meeting;
 - Meeting specific preparation time shall be billed hourly;
- Up to two alternative planning scenarios for each of the three elementary schools are included in our proposed fee. Planning services in addition to those included in the scope of services shall be an additional service;
- In-town meetings between SLAM and the working group required to complete the work shall be via web-based media (skype, or similar) to avoid time/ travel costs for in-town meetings;

Fees and Expenses:

We propose to provide the Scope of Services for a fixed fee breakdown listed below:

Description	Fee
1. Task 1 – Architectural Planning:	\$ 16,500
2. Task 1 – Site Planning (Allowance):	\$ 3,000
3. Task 1 – MEP/FP/T Consulting (Allowance):	\$ 3,000
4. Task 1 – Project Cost Budgeting:	<u>\$ 3,000</u>
Sub-total Task 1:	\$ 25,500
5. Task 2A – Architectural Planning:	\$ 9,000
6. Task 2A – MEP/FP/T Consulting (Allowance):	Included in Task 1 Allowance
7. Task 2A – Project Cost Budgeting:	<u>\$ 1,000</u>
Sub-total Task 2A:	\$ 10,000
8. Task 2B – Architectural Planning:	\$ 11,000
9. Task 2B – MEP/FP/T Consulting (Allowance):	2,500
10. Task 2B – Project Cost Budgeting:	<u>\$ 1,500</u>
Sub-total Task 2B:	\$ 15,000
Total Fees: Task 1, Task 2A & 2B:	\$ 50,500
Reimbursable Expenses (Allowance):	\$ 1,000
Total Fees + Expense Allowance:	\$ 51,500

A discount of \$3,000 can be applied to Task 2A, if both Task 1 and Task 2A proceed simultaneously. The discount is based in the understanding that planned project and reporting meetings can be combined for Task 1 & 2A.

Should the Board determine that Site Planning, or MEP/FP/T services are not required, the proposed amounts listed above for those items can be omitted.

Mr. Michael Lynch

02 January, 2020

Darien Public Schools – Proposal for Feasibility Study for Removal of Portable Classrooms at Three Elementary Schools and Reimagining of the Library spaces at Specific Schools

Page 6 of 6

Consultants, consultant fees will be billed at their regular rates as invoiced to us for services rendered plus 10%.

All reimbursable expenses are in addition to fees and include actual expenditures made by our firm and our consultants in the interest of the project for the following incidental expenses:

- Transportation and authorized out-of-town travel and subsistence.
- Printing, reproductions, plots, standard form documents.
- Postage, handling and delivery.
- Renderings and presentation materials requested by the Owner.
- All taxes levied on professional services and on reimbursable expenses.
- Other similar Project-related expenditures.

All reimbursable expenses will be invoiced at actual cost plus 5%. As the reimbursable expense allowance listed above is an estimate of what we anticipate will be required for these expenses, the actual expenses may be more or less than this amount. We will monitor consumption of this allowance regularly and notify you in advance if we determine that our expenses will exceed the allowance.

Thank you for the opportunity to assist The Darien Board of Education on this assignment. Please contact me via phone at 860-368-4221, or via email at Morhardt@slamcoll.com if you have any questions or require additional information.

Sincerely,

The S / L / A / M Collaborative, Inc.



Kemp A. Morhardt, AIA
Principal

Enclosures: 1. Hourly Fee Schedule, 1 page
Copy: File

HOURLY FEE SCHEDULE

The basic hourly fees for this firm are charged at the following rates:

Architecture

Principal / Sr. Principal	\$220.00
Proj. Manager / Sr. Proj. Manager	\$140.00 / \$180.00
Cost Estimator / Sr. Cost Estimator	\$135.00 / \$190.00
Project Architect / Sr. Project Architect	\$135.00 / \$160.00
Design Architect / Sr. Design Architect	\$145.00 / \$160.00
Planner / Sr. Planner	\$140.00 / \$175.00
Staff Architect / Sr. Staff Architect	\$85.00 / \$120.00
Specifications Writer	\$145.00
Construction Representatives	\$145.00
Support Staff	\$85.00

Interior Design

Principal	\$220.00
Sr. Interior Designer	\$135.00
Interior Designer	\$90.00

Structural Engineering

Principal	\$220.00
Structural Engineer	\$160.00
Staff Engineer	\$100.00

Landscape Architecture

Principal	\$220.00
Landscape Architect	\$120.00
Landscape Design Staff	\$85.00

All reimbursable consultants are billed at their regular rate plus 10%.

The above hourly rates are subject to change on April 30, 2020.

December 9, 2019

Richard Rudl, Director of Finance and Operations
c/o Michael Lynch, Director of Facilities
Darien Public School District
35 Leroy Avenue
Darien, CT 06820

Re: Proposal for Professional Design Services

Scope A - Condition Assessment, Conceptual Design, Programming & Master Plan

Three Elementary Schools - Hindley, Holmes, and Royle

Scope B - Library/Media Center Feasibility and Conceptual Design

Three Buildings – Tokeneke Elementary School, Darien Middle School, Darien High School

Dear Richard:

Thank you for inviting Tecton Architects to participate in the pursuit of a comprehensive conditions assessment and master plan for three of your elementary schools and the feasibility and conceptual design of the existing Library/Media centers for your district. We appreciate your confidence in Tecton's ability to deliver quality professional design services and look forward to working with you and your extended team to develop our assessment of conditions, recommendations for remediation, conceptual design options, order of magnitude costs for budgets, and preliminary project schedules.

We also wanted to thank you for the time and courtesy you extended to us during our initial walkthrough of each of your school facilities. It was helpful to see the condition of the properties and how students are currently utilizing them. Our proposal is based upon our initial conversation in late November and subsequent walkthrough of your facilities (11/26/19) and is intended to provide a basic framework for how to approach this project. Our recommended approach should be considered a starting point for the scope of work, *with both the scope and fee modified as necessary to meet your specific needs.*

Tecton has extensive experience with comprehensive district wide master planning inclusive of existing conditions building analysis, conceptual design, visioning and support of our clients with the development and prioritization of their capital improvement plans. Our staff of over 60 people has the depth of resources to meet your schedule needs for an efficient and comprehensive approach to the work and timely response to your needs.

Scope A - Condition Assessment, Conceptual Design, Programming & Master Plan

Three Elementary Schools - Hindley, Holmes, and Royle

Our understanding of the scope of work for three of your existing elementary schools includes an assessment of existing conditions, proposed recommendations for identified deficiencies, general program review and development, creation of conceptual design options, and master plan for the reconfiguration and/or addition renovations of the existing buildings.

December 9, 2019

Work will also include the review of the updated enrollment projections (*Enrollment Trends & Projections Update dated November 12, 2019 from Milone & MacBroom*) and their impact on the capacity of the existing schools, assessment of the existing detached modular buildings, and options considering the replacement of this program space with additions and alterations to the existing facility. This work includes the following K-5 Elementary schools:

- Hindley Elementary School ~ 56,495 sf constructed in 1947/1996 on 8 acres.
- Holmes Elementary School ~ 63,266 sf constructed in 1931/1996 on 8 acres.
- Royle Elementary School ~ 57,450 sf constructed in 1948/1996 on 8 acres.

** Information obtained from Master Plan Report, KG&D draft report dated October 14, 2016*

The following tasks will be completed as a part of our scope of work:

1. Existing Conditions Analysis

- A. Obtain existing building plans from owner, digitize (scan) and format for reporting as necessary.
- B. Architectural – Perform a brief on-site observation, or walkthrough, of the existing buildings to review overall conditions of the site and amenities, general code compliance, documentation and analysis of the existing conditions for the exterior envelope and interior finishes. The report will be arranged in the following sections:
 - General site review and analysis.
 - General building and accessibility code review.
 - Exterior envelope to include: roofs, walls, soffits, windows, doors, and features of the building.
 - Interior analysis to include: conditions of finishes (doors, walls, ceilings, millwork, fixtures, lighting), and interior features or specialty spaces. *Note: Access to the sites and existing structures will be necessary to complete the work. We will expect that the Town will facilitate access when requested.*
 - Update existing capital assessment report with our findings for each building identifying the (1) existing condition, (2) deficiencies, and (3) recommendation for items observed during our walkthrough. We will work with your office to development a basic order of magnitude costs for our proposed recommendations.
- C. Catalog digital photographs of all pertinent areas with corresponding key plans identifying photo locations and conditions.
- D. Site Analysis and Review – work will include the following:
 - Prepare basic maps for each site location by using best available information (i.e. LiDAR contours and GIS property lines on an aerial photograph).
 - Review existing mapping to understand existing site utilities.
 - Perform a site visit for each facility location.
 - Prepare text to be incorporated into bound report. The report will discuss existing conditions, deficiencies, replacements, and ADA accessibility. Exterior features will be assessed including parking lots, driveways, sidewalks, hardscapes, and site lighting.
- E. Building Structural Systems – work will include the following:
 - A site visit to each of the above properties to review the condition and structural framing systems of the present building construction.

December 9, 2019

- A review of the available existing building structural drawings to determine actual load carrying capacities and compare the existing building structural framing system for compliance with the requirements of the current State of Connecticut Basic Building Code.
 - Preparation of a report summarizing our conclusions on the condition of the existing building framing and foundation systems with recommendations for remedial structural requirements to upgrade the existing building for compliance with present State Building Code.
- F. Building Systems Survey - MEP, FA, FS - Perform a brief on-site observation, or walkthrough, of the existing buildings to review overall conditions of the building mechanical, electrical, plumbing, fire protection/alarm systems. The work will include the following:
 - Provide a general inventory and description of the existing systems and expected useful life for each.
 - Compile assessment and generate report along with an executive summary for each building for presentation to the owner and other interested stakeholders as requested.
 - Assess existing energy consumption for each building and provide recommendations for improvements.

2. Program Assessment & Development – We will assess the programmatic and space needs for each of the elementary schools based upon current and future needs, demographic projections, and educational pedagogy. This effort will include the following tasks:

- A. Collect and review existing floor plans for current program and use. Quantify existing program use in programming document to study overall building efficiency, capacity, and current program adjacencies. We will also compare existing areas to current state standards to understand overall capacity, utilization, and classroom and core space areas to conventional standards.
- B. Visioning Sessions - understanding existing challenges, and future needs related to curriculum and facilities.
 - Initial Meeting - schedule and meet with leadership to discuss format for work sessions with the faculty, staff and students (as directed by your office). This meeting will include a discussion relative to the basic programming structure for each school to understand the spatial requirements, adjacency preferences, and overall workflow.
 - Hold interactive workshops to identify the overall vision, education trends and the relationship of pedagogy to the physical environment. Explore conceptual options to address identified needs and future proof educational environment (Agile, flexible, and transformational spaces). We anticipate a full day programming session with each school with various groups and/or individuals based upon your recommendations and guidance.
- C. Refine the proposed program, space needs and adjust project scope as required. This phase will involve a review meeting with the you and your team to gather any finalizations to the program and revisit any desired preferences for options and aesthetics that can be used as the basis of the design.

December 9, 2019

- 3. Conceptual Design** - Once the data from the previous programming effort is refined, analyzed and reviewed for approval with your team, we will begin to develop a series of conceptual design options for each of the proposed schools. For purposes of this proposal, we have assumed two to three options to ensure a broad range of viable options have been considered with the ultimate goal of developing the best option for your long-term success.

This effort will focus on the potential reuse and/or transformation of core spaces such as the gymnasiums, media centers, and cafeteria areas as well as special education, art, music, band, STEM, and other related specials.

Consistent for all three schools, we will provide options for building additions and renovations to accommodate program elements currently housed in the detached modular buildings. The design options will also incorporate the findings from the visioning sessions to insure the physical environment supports the proposed educational pedagogy, trends in curriculum design, and flexible/agile spaces. Site modifications for play areas, outdoor classrooms, vehicular, bus and pedestrian access will also be explored. We will develop options for consideration, work will include a description of conceptual plans, renderings, benefits/concerns analysis and comparative chart, narrative for the scope of work, phasing/schedule, costs and potential for state reimbursement.

The conceptual design options will include:

- A. Overall conceptual site plan –depicting the existing building, additions (if any), modifications to access drives and parking, sidewalks, potential for outdoor learning spaces and related amenities, age appropriate play areas, and highlight the building relationship to outdoor functions and site amenities.
 - B. Conceptual floor plans – basic single line color coded floor plans (1/16" scale or as required) to indicate overall building, additions, renovations, and proposed program locations.
 - C. Renderings – provide concept graphics and renderings of the conceptual design aesthetic to tell the story and intent for your project. Prepare hand sketches and a basic conceptual interior rendering.
 - D. Prepare order of magnitude costs estimates for the proposed improvements, outline the potential for state reimbursement, and identify total project cost for each project. These costs will be basic in nature and can be utilized for the development of preliminary budgets.
 - E. Prepare benefits & challenges comparative analysis .
 - F. Collect above information and prepare digital presentation for review by your office, Town boards, and the community.
- 4. Progress Meetings & Public Presentations** - We believe responsive design solutions should involve participation from a cross section of the community. We recommend, typical of many project feasibility and conceptual planning efforts, a close interaction with representatives from your office, the BOE, other Town boards as appropriate and the community during this process. As such we have outlined the following meetings for this effort:

December 9, 2019

- A. We will meet regularly with your office and the feasibility committee (if any, or other related stakeholders) to review and present our progress, solicit input and feedback, and make the necessary revisions. Refer to the schedule for proposed number of meetings.
 - B. As much as it is important to keep your office informed of our regular process, the dialogue with the community may be equally important. In particular, the neighborhood districts associated with each of the three elementary schools. Therefore, we recommend interactive public forums with the community to convey the need, progress, and collect feedback on potential options, scope, schedule, and costs for the project. In addition, we will work with the Town to post digital information to project website. We have included the preparation and attendance of two public forum workshops with each community for purposes of this proposal (total of six, two for each school).
 - C. Schedule and attend review meeting with OSCG&R to review the proposed capital plan, potential for reimbursement, and other related state approvals.
- 5. Development of the Capital Plan** – Once the previous phases are completed, we will then compile this information into a comprehensive document and prepare a summary presentation of our findings to be presented to the Board of Education, and others as appropriate. During this final phase, our effort will include;
- A. Work with your staff, and others as appropriate, in the prioritization of recommended improvements and the development of a capital improvement plan/matrix for the preferred options. This matrix will summarize the findings, identify priority, and schedule improvements as part of a comprehensive long-range capital improvement plan.
 - B. We will assist the team in the analysis of options and/or alternatives to the long-range plan as needed to coordinate with the Town's debt service schedule. For purposes of this proposal we have assumed a total of two half day working sessions to develop and refine your prioritized capital plan.
- 6. Deliverables** – At the conclusion of this effort, our office will prepare three bound copies of our feasibility in a loose leaf binder format, along with a PDF format electronic document. The report will include the following items:
- A. An executive summary of the master plan.
 - B. Existing conditions analysis narratives, photos, diagrams, and summaries.
 - C. Summary of the programming findings, meeting notes, area summary table of needs, and other related narratives that speak to the future vision for the school.
 - D. Conceptual design options narrative, graphics, and costs.
 - E. Capital plan document outlining the priority and phasing of the projects.
- 7. Noted Exclusions** - Enrollment projections, demographics, geotechnical, field verification and measurement of existing buildings, survey, borings, environmental, hazardous material testing, destructive investigation or analysis (including roof test cuts or opening of concealed conditions), OTSA, traffic review, photorealistic renderings, schematic design, construction and bid documents, professional cost estimating services, development of

Richard Rudl, Director of Finance and Operations, c/o Michael Lynch, Director of Facilities
Darien Public School District - **Proposal for Professional Design Services**

Scope A - Condition Assessment, Conceptual Design, Programming & Master Plan (Hindley, Holmes, and Royle)

Scope B - Library/Media Center Feasibility and Conceptual Design

December 9, 2019

educational specifications, LEED certification, population or submission of grant application and permitting.

This report will be accomplished without destructive testing and will be based solely on observations of items that are readily visible without the use of ladders, destructive testing or, intensive investigation. This work is not intended to include any observation or testing related to the potential presence of hazardous materials at the project site.

THE TEAM

Tecton is very confident the following key players can deliver a highly efficient process and successful product.

Jeffrey J. Wyszynski, AIA	Principal in Charge, Tecton Architects
Justin Hopkins, AIA	Senior Project Manager, Tecton Architects
Stephen P. Melingonis, AIA	Project Architect, Tecton Architects
Alison Fredericks, Assoc. AIA	Architectural Support, Tecton Architects
Derek Bride, PE	MEPS, FA, FS Engineer, CES
Joseph Lenahan, PE, LEED AP	Civil Engineer, Fuss & O'Neill Inc.
Peter Celella, P.E.	Structural Engineer, Szewczak Associates

THE SCHEDULE

We propose the following work schedule for the proposed project.

Phase/Scope of work		Discipline	Duration (Weeks)	Meetings (Number)
1	Existing Conditions		6	
	Site/Civil/LA/Structural			2
	Architect			2
	MEP, FA, FS			2
2	Program Development		4	
	Site/Civil/LA/Structural			-
	Architect			3
	MEP, FA, FS			-
3	Conceptual Design		6	
	Site/Civil/LA/Structural			2
	Architect			4
	MEP, FA, FS			2
4.	Meetings & Presentations			
	Progress Meetings		Included herein	
	Public Forums			
	Site/Civil/LA/Structural		-	3
	Architect		-	6
	MEP, FA, FS		-	3
5	Capital Plan		3	
	Site/Civil/LA/Structural			1
	Architect			2
	MEP, FA, FS			1
6.	Final Report/Presentation		2	
	Site/Civil/LA/Structural			1
	Architect			1
	MEP, FA, FS			1

December 9, 2019

COMPENSATION & SCHEDULE

The compensation schedule below is based upon the scope of work defined herein – including the feasibility analysis for three elementary schools.

Scope of Work		F&O	Tecton	Szewczak	CES	Total
1	Existing Conditions	Site	Arch.	Struct.	MEP, FP, FA	
	Field Walkthroughs	5,000	12,450	3,000	5,500	25,950
	Report Compilation	3,500	18,975	4,500	10,750	37,725
2	Program Development	0	23,500	0	0	23,500
3	Conceptual Design	2,500	28,500	1,250	3,000	35,250
4.	Meetings & Presentations					
	Progress Meetings	2,500	6,500	2,500	2,500	14,000
	Public Forums	2,500	7,500	0	2,500	12,500
5	Capital Plan	1,250	4,500	750	2,500	9,000
6.	Final Report/Presentation	1,000	8,500	1,000	1,500	12,000
	Subtotal	18,250	110,425	13,000	28,250	169,925

Reimbursable Expenses Budget (Travel, printing, shipping and reproduction): 4,750

Scope B - Library/Media Center Feasibility and Conceptual Design

Three Buildings – Tokeneke Elementary School, Middle School, High School

The intent of this scope of work is to review the Media Centers in each of your existing schools and develop planning options to reimagine each space, transforming the traditional library setting into refreshed learning commons that invite collaboration, provide program flexibility, and promote social interaction among the student body, faculty and staff. Together, we will explore reconceiving the space from floor to ceiling and rethink the traditional setup. At the high school, we will explore potential for additional quiet rooms, a casual study lounge, and developing flexibility within the large reading room for potential performances.

As part of the work, we intend to:

- 1. Programming** - Hold programming meetings to discuss and refine the proposed program, understand the use of the existing Media center, discuss underutilized or inefficient areas of the plan, outline the future vision for the space, and develop a proposed program that can be utilized for the conceptual design phase. We will summarize the programming effort into a single document containing:
 - A. Executive summary capturing the goal and vision for the space.
 - B. Space allocation table for each of the intended uses.
 - C. Adjacency use matrix and requirements.
- 2. Conceptual Design Options** - Once the programming piece is completed, we will then develop conceptual design options for each space. Our interior designers will work closely with you refine the design, work will include:

December 9, 2019

- A. Development of conceptual floor plans identifying modifications to the existing environment to improve access to the space, define program areas, depict new construction (walls, doors, openings, etc.), illustrate locations of fixed and moveable seating.
 - B. Preliminary selection of fixtures, furnishings and equipment proposed for the space. Information will include images of potential furniture, related finishes, and approximate costs.
 - C. Concurrent with the floor plan development and selection of possible furniture, we will propose options for an interior finishes (carpet, walls, ceilings, accent treatment, and millwork) for the space.
 - D. We will present our initial ideas to your team and other interested stakeholders to seek input and feedback on the proposed design. We will then make the necessary revisions to incorporate those comments into the revised design for final approval.
 - E. Once a preferred option is selected, we will then prepare order of magnitude cost estimates and a schedule for phasing and implementation.
- 3. Feasibility Report** – At the conclusion of this planning effort, we will compile the information produced and data collected during this process and incorporate it into a final report for each school. We will provide an executive summary for each school, along with the preferred design option, costs, and proposed schedule. We have included a total of three bound copies of our feasibility study in a loose-leaf binder format, along with a PDF format electronic document.

THE TEAM

Tecton is very confident the following key players can deliver a highly efficient process and successful product.

Jeffrey J. Wyszynski, AIA
Justin Hopkins, AIA
Kathryn Mease, NCIDQ, LEED AP BD+C, EDAC
Brianna Hoyle, NCIDQ
Alison Fredericks, Assoc. AIA

Principal in Charge, Tecton Architects
Senior Project Manager, Tecton Architects
Senior Registered Interior Designer
Registered Interior Designer
Graphic Support and Production

THE SCHEDULE

We propose the following work schedule for the proposed project.

Phase/Scope of work	Discipline	Duration (Weeks)	Meetings (Number)
1. Programming		4	
Architect /Interior Design			2
2. Conceptual Design Options		6	
Architect /Interior Design			2
3. Final Report/Presentation		2	
Architect /Interior Design			1

Note: The above schedule is based upon full day meetings held to review all three schools.

Richard Rudl, Director of Finance and Operations, c/o Michael Lynch, Director of Facilities
Darien Public School District - **Proposal for Professional Design Services**

Scope A - Condition Assessment, Conceptual Design, Programming & Master Plan (Hindley, Holmes, and Royle)

Scope B - Library/Media Center Feasibility and Conceptual Design

December 9, 2019

COMPENSATION & SCHEDULE

The compensation schedule below is based upon the scope of work defined herein – including three Buildings – Tokeneke Elementary School, Middle School, High School.

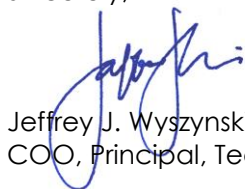
Note, review of the media centers in the remaining elementary schools are included in Scope A.

Scope of Work		Tecton Architects
1	Programming	\$16,500
2	Conceptual Design Options	\$29,500
3	Final Report/Presentation	\$6,500
4.	Meetings & Presentations	\$9,000
Subtotal		\$61,500

Thank you again for the opportunity to work with the Town of Darien on these important projects. We trust this proposal is responsive to your request, please contact me directly should you have any questions relative to the information contained herein.

We believe our team offers the right balance of design, function, and value. We are an authentic, creative, and fun-loving group that enjoys the relationships that we create just as much as discovering design solutions together. We appreciate the time and opportunity you have given us and look forward working with you.

Sincerely,



Jeffrey J. Wyszynski, AIA
COO, Principal, Tecton Architects

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Memorandum

DATE: December 13, 2019
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
SUBJECT: FY 2020 Financial Report Through November 2019

Enclosed please find the attached:

1. Financial report for fiscal year 2020 through November 2019.
2. List of accounting adjustments for November 2019 within Broad Categories
3. PowerPoint Presentation of the financial report.

Highlights of the financial report through November 2019:

The financial report currently shows a year-end forecast of \$310,419 or 0.31%. The General Education RC's forecast a current surplus of \$459,221 with the Special Education RC's forecasting a negative \$(148,802).

The highlights of that surplus include:

RC 1 (Darien High School):

- Salary savings due to an FMLA leave of absence of \$14,406. Depending on the return of the employee this amount could increase. It is likely these funds will be recommended for an accounting adjustment to Long-Term Substitutes.

RC 2 (Fitch Academy):

- Salary savings of \$2,357. Adjustments were made to the account location of teachers between DHS and Fitch.

RC 3 (Middlesex Middle School):

- Salary savings due to FMLA leave of absences of \$104,124. It is likely these funds will be recommended for an accounting adjustment to Long-Term Substitutes.
- Salary savings of \$4,481 due to staff turnover.

RC7 (Holmes):

- Salary savings of \$5,062 due to staff turnover.

RC 9 (Royle)

- Salary savings of \$6,862 due to staff turnover.

RC 10 (Tokeneke):

- Salary savings of \$4,288 due to staff turnover.

RC12 (Maintenance):

- Consultant Services is forecasted at a negative variance of \$(27,500). This is due to a projected cost for an architectural study for the removal of portables and the library reimagined project as discussed at the November 14, 2019 Facilities Committee meeting.

RC 18 (Personnel):

- Certified Column changes has an available forecast of \$57,250.
- Budget Control remains untouched at \$263,360

RC 23 (Continuing Education/DSS):

- Adult Education Contracted Services has a negative forecast of \$(8,000). This is the amount the district pays Stamford Public Schools for running its Adult Education program. We expect to bring a transfer forward at a future Finance Committee meeting.
- Consultant Services has a positive forecast of \$166

RC 24 (Special Education):

- The forecast for teacher substitutes is a negative \$(20,000).
- The forecast for teacher salary savings is \$63,126.
- The forecast for contracted speech line shows a negative variance of \$(100,000) due to student needs.
- The forecast for SESS Facilitators shows a salary savings of \$21,969 due to staff turnover.
- The forecast for Secretary line item shows a salary savings of \$40,300 due to staff turnover.
- The forecast for teacher aides shows a positive forecast of \$34,641 due to staff turnover.
- Legal fees are forecasted at \$290,000 or a negative variance of \$(30,000).
- The forecast for In District Transportation shows a favorable forecast of \$10,444.
- The forecast for Out of District Transportation shows a favorable forecast of \$19,507.
- Tuition Non Public Schools is forecasted to show a negative balance of \$(14,577). However, it is important to note there are several possible placements being monitored, which could increase the anticipated expenditure and some of those could potentially reach excess cost levels should they materialize.

- Excess Cost is currently forecasted at \$2,676,886, which is \$(174,212) less than budget. This amount is based on the December 1st anticipated filing. The second filing occurs March 1st. This means the district has the ability to adjust its filing for student changes between December 1st and March 1st, which could ultimately change the anticipated reimbursement. It is important to note that from the FY 19 reimbursement of \$3,427,518 to the FY 20 forecast of \$2,676,886 there were nine students who aged out of the district, which were excess cost eligible students, totaling approximately \$1 million in reimbursement. These nine students represent the majority of the difference between \$3.4 million reimbursement last year and the anticipated \$2.6 million reimbursement this year. The district's threshold for reimbursement is \$98,683 and we are anticipating an entitlement cap of 73.56%, which was the entitlement cap last fiscal year. The entitlement cap has not yet been set by the State of Connecticut but typically ranges between 72.5% and 74.5%. Should any of the potential expenditures referenced in the Tuition Non Public account materialize this could increase our forecast for excess costs.

RC 25 (Fixed):

- The forecast for transportation is a negative \$(16,500). A late bus was added on a trial basis as concerns for the high school walk radius were raised by parents. This will be a recommended transfer for a future report.
- The forecast for fuel oil/natural gas is a positive \$1,648. This will continue to be refined as the year progresses through the heating season. We do have a fixed price of \$2.358 per gallon. However, DHS, Middlesex and Hindley have switched to natural gas, so we will continue to monitor these accounts as the year progresses.
- Water is currently a small negative forecast of \$(6,105).
- Electricity is currently a positive forecast of \$33,149.
- Workers compensation has a positive forecast of \$8,121.
- Unemployment has a positive forecast of \$10,660.
- Medicaid reimbursement revenue has been received in the amount of \$1,384.

RC	Fiscal Year Adjusted Budget	Fiscal Year 2020 Forecast	Forecasted Balance
RC 1 Darien High School	\$13,438,372	\$13,423,967	\$14,406
RC 2 Fitch Academy	\$490,123	\$487,766	\$2,357
RC 3 Middlesex	\$10,535,337	\$10,426,732	\$108,605
RC 5 Hindley	\$3,649,698	\$3,649,698	\$0
RC 7 Holmes	\$3,484,602	\$3,479,540	\$5,062
RC 8 Ox Ridge	\$3,603,713	\$3,603,713	\$0
RC 9 Royle	\$3,176,012	\$3,169,150	\$6,862
RC 10 Tokeneke	\$3,390,168	\$3,385,880	\$4,288
RC 11 Athletics	\$1,830,775	\$1,830,775	\$0
RC 12 Maintenance	\$3,287,476	\$3,314,976	\$(27,500)
RC 13 Music	\$277,661	\$277,661	\$0

Darien Public Schools/BOE, 35 Leroy Avenue, P.O. Box 1167, Darien, CT 06820

RC 14 Art	\$113,002	\$113,002	\$0
RC 15 Technology	\$2,839,450	\$2,839,450	\$0
RC 16 Administration	\$959,210	\$959,210	\$0
RC 17 Health	\$850,509	\$850,509	\$0
RC 18 Personnel	\$1,320,256	\$999,646	\$320,610
RC 19 Curriculum	\$2,349,568	\$2,349,568	\$0
RC 20 Finance	\$592,036	\$592,028	\$8
RC 21 Library/Media	\$185,958	\$185,958	\$0
RC 22 Technology Education	\$49,977	\$49,977	\$0
RC 23 Summer School	\$(60,471)	\$(52,637)	\$(7,834)
RC 24 Special Education	\$23,273,161	\$23,421,963	\$(148,802)
RC 25 Fixed Expenditures	\$19,296,089	\$19,263,732	\$32,357
RC 26 ELP	\$1,185,727	\$1,185,727	\$0
Total	\$100,118,409	\$99,807,990	\$310,419

RR/kcb

**Darien Public Schools
Monthly Financial Report
2019-20**

ACCT #		ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
	RC - I DARIEN HIGH SCHOOL												
1	11013 BURSAR/ADMINISTRATIVE ASSIST	97,091	108,370	111,252	111,494	(2,699)	108,795	47,510	61,284	0	108,795	1.50	-
2	21101 PRINCIPAL	194,648	199,028	203,506	208,085	-	208,085	96,039	112,046	(0)	208,085	1.00	-
3	21102 ASSISTANT PRINCIPAL	508,594	453,681	482,582	524,546	(5,065)	519,481	232,162	287,318	0	519,481	3.00	-
4	21203 DIRECTOR OF GUIDANCE	139,047	142,636	140,402	157,205	-	157,205	72,556	84,649	0	157,205	1.00	-
5	21220 CURRICULUM SUPERVISION	172,068	452,535	482,285	600,409	10,410	610,819	196,323	411,883	2,613	610,819	4.40	-
7	110112 ART TEACHERS	416,895	415,024	403,199	417,867	24,808	442,676	137,009	305,666	0	442,676	5.60	-
8	110114 BUSINESS TEACHERS	72,780	75,526	78,346	81,999	-	81,999	25,230	56,769	(0)	81,999	1.00	-
9	110116 COMPUTER TEACHERS	41,933	42,386	42,924	43,517	-	43,517	15,824	27,693	(0)	43,517	0.40	-
10	110118 ENGLISH TEACHERS	1,569,758	1,607,149	1,655,301	1,707,470	(54,831)	1,652,639	533,223	1,114,042	5,374	1,647,266	19.16	5,374
11	110124 FOR. LANG. TEACHERS	1,118,398	1,155,671	1,084,511	1,160,037	15,747	1,175,783	369,578	806,206	-	1,175,783	13.40	0
12	110130 MATH TEACHERS	1,089,417	1,187,831	1,256,495	1,299,358	(9,162)	1,290,195	435,844	854,351	0	1,290,195	15.60	-
13	110132 MUSIC TEACHERS	218,493	227,764	236,655	245,808	63	245,871	75,633	170,174	63	245,871	2.50	-
14	110134 PHYSICAL ED. TEACHERS	532,300	564,869	584,906	606,061	-	606,061	192,567	413,494	0	606,061	6.00	-
15	110136 READING TEACHERS	112,430	116,719	115,088	116,676	-	116,676	35,900	80,776	(0)	116,676	1.00	-
16	110138 SCIENCE TEACHERS	1,623,615	1,663,869	1,599,946	1,687,521	(5,148)	1,682,373	557,120	1,104,720	20,532	1,673,341	18.45	9,032
17	110142 SOCIAL STUDIES TEACHERS	1,384,955	1,431,547	1,513,299	1,566,790	(37,984)	1,528,806	490,986	1,037,820	-	1,528,806	18.44	-
18	110144 TECH ED. TEACHERS	232,059	246,833	258,989	270,037	-	270,037	83,088	186,948	0	270,037	2.80	-
20	21306 TEACHERS OF THE GIFTED	41,714	28,411	21,843	30,237	(16,095)	14,141	3,675	10,467	0	14,141	0.22	-
21	21302 SUBSTITUTE TEACHERS	65,448	85,289	97,532	92,563	-	92,563	25,335	-	67,228	92,563	-	-
22	21317 STUDENT INTERNS	29,194	30,000	30,600	31,200	-	31,200	22,800	-	8,400	31,200	-	-
23	21401 LIBRARIANS	158,501	165,842	173,268	180,225	-	180,225	59,644	120,581	0	180,225	1.80	-
24	21402 GUIDANCE	537,249	597,325	625,464	657,023	-	657,023	215,101	432,291	9,631	657,023	8.00	-
26	21501 PRINCIPAL/DIRECTOR SECRETARY	209,234	215,492	219,873	224,974	325	225,300	89,232	136,068	-	225,300	4.00	(0)
27	21502 GUIDANCE SECRETARIES	114,973	117,254	119,596	122,288	-	122,288	51,446	70,842	0	122,288	2.00	-
28	21503 LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-
29	21603 TEACHER AIDES	358,270	329,868	343,109	350,761	1,250	352,010	128,128	223,882	-	352,010	9.00	-
30	21604 LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-
31	61001 CUSTODIANS	518,546	519,955	501,114	533,919	11,374	545,293	251,082	294,211	-	545,293	7.00	-
32	101003 CLUBS AND COUNCILS	203,772	197,533	226,343	220,589	8,540	229,129	78,836	150,292	0	229,129	-	-
33	TOTAL PERSONNEL	11,761,381	12,378,407	12,608,428	13,248,657	(58,467)	13,190,190	4,521,874	8,554,472	113,844	13,175,784	147.27	14,406

34	OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	34
35		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	35
36	22002	TEXTBOOKS-REPLACEMENTS	36,140	32,007	27,277	27,124	-	27,124	27,062	-	62	27,124	-	36
37	22003	TEXTBOOKS-CONSUMABLES	10,850	4,106	8,653	8,200	-	8,200	2,492	532	5,177	8,200	-	37
38	23002	CLASSROOM REFERENCE	501	-	-	-	-	-	-	-	-	-	-	38
39	23003	PERIODICALS	255	1,422	1,049	935	-	935	246	-	689	935	-	39
40	23004	RESOURCE MATERIALS	3,407	2,095	1,897	2,750	-	2,750	423	-	2,327	2,750	-	40
41	23010	AUDIO VISUAL CONSUMABLES	5,823	3,352	3,250	3,250	-	3,250	500	1,210	1,540	3,250	-	41
42	24009	SCIENCE TEACHING SUPPLIES	30,812	29,616	32,219	35,750	-	35,750	31,843	1,401	2,506	35,750	-	42
43	24011	GENERAL TEACHING SUPPLIES	17,042	10,634	15,860	17,000	-	17,000	16,871	5	124	17,000	-	43
44	25001	MISC. OFFICE SUPPLIES	19,732	21,823	21,955	22,000	-	22,000	7,709	1,141	13,150	22,000	-	44
45	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	294	350	-	350	350	-	0	350	-	45
46	25003	PROFESSIONAL DEVELOPMENT	5,984	6,700	6,700	8,331	-	8,331	2,147	-	6,184	8,331	-	46
47	25007	GRADUATION EXPENSES	23,203	23,603	22,661	25,725	-	25,725	2,103	16,575	7,047	25,725	-	47
48	25008	GUIDANCE MATERIALS	2,344	2,327	2,104	2,600	-	2,600	1,495	1,022	83	2,600	-	48
49	25013	TEMPORARY HOURLY SERVICES	20,254	19,846	26,625	27,720	-	27,720	16,194	-	11,526	27,720	-	49
50	25014	HANDBOOK PRINTING	11,488	6,805	8,938	12,000	-	12,000	2,597	195	9,208	12,000	-	50
51	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	51
53	25026	DUES AND MEMBERSHIPS	12,953	12,989	14,049	14,785	-	14,785	11,381	100	3,304	14,785	-	53
54	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	54
55	35000	POLICE AND FIRE SERVICES	16,204	49,568	29,366	21,712	-	21,712	8,765	-	12,947	21,712	-	55
56	72016	CLASSROOMS/CORRIDORS/AUDITORIUM	8,469	8,440	8,500	8,500	-	8,500	2,830	35	5,635	8,500	-	56
57	72038	EDP EQUIPMENT REPAIRS	-	-	-	-	-	-	-	-	-	-	-	57
58	72041	MICROSCOPE REPAIRS	535	481	678	1,200	-	1,200	729	-	471	1,200	-	58
59	72044	REPAIRS AND SERVICE CONTRACT	1,241	2,250	2,250	2,250	-	2,250	455	-	1,795	2,250	-	59
60	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	60
61	102003	OTHER STUDENT ACTIVITIES	14,865	11,420	16,980	17,000	-	17,000	8,278	1,440	7,282	17,000	-	61
62	TOTAL OPERATING		242,100	249,484	251,307	259,183	-	259,183	144,471	23,655	91,057	259,183	-	62
63														63
64	EQUIPMENT													64
65	123001	NEW FURNITURE/EQUIP	10,514	-	18,924	-	-	-	-	-	-	-	-	65
65	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	65
67	123012	NEW MATHEMATICS EQUIPMENT	2,488	-	3,070	-	-	-	-	-	-	-	-	67
71	TOTAL EQUIPMENT		13,002	-	21,994	-	-	-	-	-	-	-	-	71
72														72
73	TOTAL DARIEN HIGH SCHOOL		12,016,483	12,627,891	12,881,729	13,507,839	(58,467)	13,449,372	4,666,345	8,578,127	204,900	13,434,967	147.27	73
74													Surplus/	74
75	REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected		Rev. Forecast		(Short/fall)	75
76														76
77	102007	REV.- STUDENT PARKING FEES	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)	-	77
78														78
79	NET DARIEN HIGH SCHOOL BUDGET		12,006,483	12,616,891	12,870,729	13,496,839	(58,467)	13,438,372	4,655,345	8,578,127	193,900	13,423,967	147.27	79

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RC - 2 FITCH ACADEMY

	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21301 ALTERNATIVE SCHOOL	-	240,668	360,675	350,233	40,209	390,442	125,297	261,027	4,118	388,085	4.60	2,357
21603 TEACHER AIDES	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL PERSONNEL	-	240,668	360,675	350,233	40,209	390,442	125,297	261,027	4,118.36	388,085	4.60	2,357
25019 COMPUTER SUPPLIES/SOFTWARE	-	-	-	5,000	-	5,000	436	-	4,564	5,000	-	-
25001 GENERAL TEACHING SUPPLIES	-	-	4,998	5,000	-	5,000	1,664	-	3,336	5,000	-	-
13015 LOCAL TRAVEL EXPENSE	-	-	20	500	-	500	-	-	500	500	-	-
102012 LEASES PROPERTY	-	24,000	80,392	89,181	-	89,181	37,035	52,022	123	89,181	-	-
TOTAL OPERATING	-	24,000	85,410	99,681	-	99,681	39,136	52,022	8,523	99,681	-	-
TOTAL FITCH ACADEMY	-	264,668	446,085	449,914	40,209	490,123	164,433	313,049	12,642	487,766	4.60	2,357

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92														92	
93														93	
94	RC - 3	MIDDLESEX MIDDLE SCHOOL	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	94
95	21101	PRINCIPAL	160,808	186,045	190,231	194,511	-	194,511	89,774	104,737	0	194,511	1.00	0	95
96	21102	ASSISTANT PRINCIPAL	303,295	292,017	317,942	333,546	(23,679)	309,867	144,233	165,634	(0)	309,867	2.00	(0)	96
97	21220	CURRICULUM SUPERVISION	116,116	200,301	207,803	241,610	-	241,610	76,357	165,226	26	241,610	1.40	-	97
98	310312	ART TEACHERS	228,496	175,101	173,982	182,506	(18,474)	164,032	53,235	110,797	-	164,032	3.00	-	98
99	310316	COMPUTER TEACHERS	165,306	158,679	162,064	166,136	-	166,136	57,164	108,972	(0)	166,136	2.00	(0)	99
100	310320	ENGLISH TEACHERS	1,483,859	1,503,899	1,401,887	1,454,233	(42,758)	1,411,475	441,039	970,436	0	1,411,475	16.44	0	100
101	310322	HEALTHY LIVING	111,974	115,602	120,876	126,162	-	126,162	24,080	58,229	43,853	82,309	2.00	43,853	101
102	310324	FOR. LANG. TEACHERS	956,767	927,682	998,164	1,026,579	(34,154)	992,424	289,097	643,056	60,271	932,153	12.22	60,271	102
103	310330	MATH TEACHERS	1,237,729	1,228,907	1,287,842	1,321,237	12,223	1,333,460	434,102	899,358	0	1,333,460	13.83	0	103
104	310332	MUSIC TEACHERS	636,068	626,865	580,853	596,358	-	596,358	197,936	398,422	0	596,358	6.90	0	104
105	310334	PHYSICAL EDUCATION TEACHERS	490,250	516,224	534,998	557,097	-	557,097	176,793	380,304	-	557,097	6.00	-	105
106	310338	SCIENCE TEACHERS	1,029,016	1,024,880	1,086,453	1,106,925	(28,777)	1,078,148	342,253	731,414	4,481	1,073,667	12.33	4,481	106
107	310342	SOCIAL STUDIES TEACHERS	1,101,430	1,059,569	1,073,228	1,112,374	16,289	1,128,663	359,666	768,997	0	1,128,663	12.33	0	107
108	310344	TECH ED. TEACHERS	211,428	213,712	216,425	219,412	(3,298)	216,114	72,542	143,572	-	216,114	2.00	-	108
109	21302	SUBSTITUTE TEACHERS	72,132	89,530	69,600	85,329	-	85,329	21,270	-	64,059	85,329	-	-	109
110	21306	TEACHERS OF THE GIFTED	120,872	137,567	106,586	108,057	-	108,057	39,293	68,764	0	108,057	0.99	0	110
111	21317	STUDENT INTERNS	29,775	30,600	30,300	31,200	-	31,200	22,800	-	8,400	31,200	-	-	111
113	21401	LIBRARIANS	191,550	197,168	202,185	207,490	-	207,490	70,073	137,417	0	207,490	2.00	0	113
114	21402	GUIDANCE	368,027	415,440	361,885	463,507	-	463,507	149,485	305,256	8,766	463,507	6.00	-	114
115	21501	PRINCIPAL/DIRECTOR SECRETARY	204,292	220,144	230,161	231,290	-	231,290	96,866	134,423	0	231,289	4.00	0	115
116	21502	GUIDANCE SECRETARIES	68,701	70,062	67,251	73,073	(1,801)	71,273	32,895	38,378	-	71,273	1.00	-	116
117	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-	117
118	21603	TEACHER AIDES	161,013	85,435	83,770	75,542	-	75,542	27,470	48,073	(0)	75,543	2.00	(0)	118
119	21604	LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-	119
120	61001	CUSTODIANS	499,421	502,572	513,252	513,677	10,862	524,539	241,426	283,113	-	524,539	7.00	-	120
121	101003	CLUBS AND COUNCILS	111,266	115,324	114,290	117,902	(124)	117,778	47,999	70,959	(1,181)	117,777	-	0	121
122	TOTAL PERSONNEL		10,059,590	10,093,325	10,132,028	10,545,752	(113,692)	10,432,060	3,507,849	6,735,535	188,676	10,323,455	116.44	108,605	122
123														123	

124	OPERATING				ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	124	
125					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	125	
126	22001	TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	126	
127	22002	TEXTBOOKS-REPLACEMENTS	4,315	3,503	2,949	4,895	114	5,009	5,009	-	-	5,009	-	127	
128	22003	TEXTBOOKS-CONSUMABLES	295	321	-	1,300	(19)	1,282	-	1,282	-	1,282	-	128	
129	23002	CLASSROOM REFERENCE	994	-	508	5,450	-	5,450	24	1,234	4,192	5,450	-	129	
130	23003	PERIODICALS	1,200	4,257	3,387	6,000	-	6,000	189	132	5,679	6,000	-	130	
131	23004	RESOURCE MATERIALS	7,866	2,340	3,472	4,728	(96)	4,632	-	2,412	2,220	4,632	-	131	
132	23010	MEDIA CONSUMABLES	3,175	2,285	1,247	3,750	-	3,750	623	-	3,127	3,750	-	132	
133	24008	HEALTHY LIVING TEACHING SUPP.	757	1,303	1,572	1,700	-	1,700	-	-	1,700	1,700	-	133	
134	24009	SCIENCE TEACHING SUPPLIES	13,748	15,420	16,083	17,160	-	17,160	7,235	1,794	8,131	17,160	-	134	
135	24011	GENERAL TEACHING SUPPLIES	34,338	41,742	35,575	34,360	-	34,360	15,684	3,963	14,713	34,360	-	135	
136	25001	MISC OFFICE SUPPLIES	10,211	6,488	4,942	7,250	-	7,250	1,192	124	5,934	7,250	-	136	
137	25003	PROFESSIONAL DEVELOPMENT	5,570	4,214	6,222	6,690	-	6,690	937	895	4,858	6,690	-	137	
138	25008	GUIDANCE MATERIALS	-	-	-	500	-	500	286	-	214	500	-	138	
140	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	140	
141	25026	DUES AND MEMBERSHIPS	1,153	1,651	2,644	3,321	-	3,321	2,090	-	1,231	3,321	-	141	
142	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	142	
143	35000	POLICE AND FIRE SERVICES	6,064	5,125	6,511	5,673	-	5,673	2,729	-	2,945	5,673	-	143	
144	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	144	
145	72044	REPAIRS AND SERVICE CONTRACT	-	850	464	500	-	500	-	-	500	500	-	145	
146	TOTAL OPERATING		89,688	89,497	85,575	103,277	(0)	103,277	35,999	11,836	55,442	103,277	-	146	
147														147	
148	EQUIPMENT													148	
150	73001	REPLACEMENT FURN/ EQUIPMENT	-	-	4,275	-	-	-	-	-	-	-	-	150	
152	123020	NEW CLASSROOM FURNITURE	659	990	10,099	-	-	-	-	-	-	-	-	152	
153														153	
154	TOTAL EQUIPMENT		659	990	14,374	-	-	-	-	-	-	-	-	154	
155														155	
156	TOTAL MIDDLESEX MIDDLE SCHOOL		10,149,937	10,183,813	10,231,978	10,649,029	(113,692)	10,535,337	3,543,848	6,747,371	244,118	10,426,732	116.44	108,605	156

157	RC - 5 HINDLEY ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	157
158		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	158
159	21101 PRINCIPAL	172,615	180,042	180,404	188,235	-	188,235	86,878	101,357	(0)	188,235	1.00	-	159
160	21102 ASSISTANT PRINCIPAL	119,104	129,919	135,539	135,831	-	135,831	41,794	94,037	(0)	135,831	1.00	-	160
161	21220 CURRICULUM SUPERVISION	17,473	17,572	18,432	18,798	-	18,798	5,919	11,839	1,040	18,798	-	-	161
162	510597 KINDERGARTEN	313,282	243,274	339,035	356,315	(107,937)	248,378	81,385	166,993	0	248,378	3.00	-	162
163	510501 GRADE 1 TEACHERS	268,861	358,678	337,611	348,656	-	348,656	107,279	241,377	(0)	348,656	4.00	-	163
164	510502 GRADE 2 TEACHERS	343,162	351,685	364,273	330,750	(22,652)	308,098	100,844	207,253	-	308,098	3.00	0	164
165	510503 GRADE 3 TEACHERS	306,134	304,784	336,884	348,312	8,028	356,340	109,643	246,697	0	356,340	4.00	-	165
166	510504 GRADE 4 TEACHERS	271,562	284,329	303,301	267,298	48,913	316,211	105,991	210,220	(0)	316,211	4.00	-	166
167	510505 GRADE 5 TEACHERS	272,051	313,132	337,411	345,690	-	345,690	110,050	235,641	(0)	345,690	4.00	-	167
168	510524 FOREIGN LANGUAGE TEACHER	60,611	62,968	65,840	68,720	-	68,720	21,145	47,575	(0)	68,720	1.00	-	168
169	510534 PHYSICAL ED TEACHERS	66,183	91,787	102,149	106,618	-	106,618	32,805	73,812	(0)	106,618	1.50	-	169
170	21302 SUBSTITUTE TEACHERS	30,053	19,975	17,950	17,000	-	17,000	4,694	-	12,306	17,000	-	-	170
171	21306 TEACHERS OF THE GIFTED	31,053	40,331	47,367	47,545	475	48,021	14,776	33,245	0	48,021	0.44	-	171
172	21313 MUSIC TEACHERS	171,974	167,006	173,085	181,944	-	181,944	64,348	117,596	0	181,944	2.10	-	172
173	21314 ART TEACHERS	103,586	105,250	106,586	108,057	-	108,057	33,248	74,809	(0)	108,057	1.00	-	173
174	21317 STUDENT INTERNS	15,000	31,200	30,300	31,200	-	31,200	22,800	-	8,400	31,200	-	-	174
175	21401 LIBRARIANS	104,125	105,250	106,586	108,057	-	108,057	33,248	74,809	(0)	108,057	1.00	-	175
176	21403 PSYCHOLOGISTS	-	-	-	70,905	8,856	79,761	26,469	53,292	(0)	79,761	1.00	-	176
177	21501 PRINCIPAL/DIRECTOR SECRETARY	104,672	102,282	108,646	111,092	-	111,092	46,278	64,813	0	111,092	2.00	-	177
178	21603 TEACHER AIDES	242,697	214,443	220,265	228,762	-	228,762	82,728	144,773	1,261	228,762	6.00	-	178
179	61001 CUSTODIANS	215,072	215,900	210,535	220,771	3,869	224,640	103,008	120,299	1,333	224,640	3.00	-	179
180	101003 CLUBS AND COUNCILS	5,644	5,885	4,314	6,600	-	6,600	1,980	4,620	-	6,600	-	-	180
181	TOTAL PERSONNEL	3,234,917	3,345,693	3,546,513	3,647,155	(60,448)	3,586,707	1,237,311	2,325,057	24,339	3,586,707	43.04	-	181
182														182
183	OPERATING													183
184	22002 TEXTBOOKS-REPLACEMENTS	5,480	3,387	1,495	3,503	-	3,503	669	-	2,834	3,503	-	-	184
185	22003 TEXTBOOKS-CONSUMABLES	21,959	28,183	27,596	28,302	-	28,302	25,083	32	3,187	28,302	-	-	185
186	23002 CLASSROOM REFERENCE	2,509	988	1,071	1,051	-	1,051	941	-	110	1,051	-	-	186
187	23003 PERIODICALS	2,231	67	295	350	-	350	-	-	350	350	-	-	187
188	23010 AUDIO VISUAL CONSUMABLES	-	308	216	350	-	350	101	-	250	350	-	-	188
189	24009 SCIENCE TEACHING SUPPLIES	3,426	4,579	5,564	5,954	-	5,954	2,606	-	3,348	5,954	-	-	189
190	24011 GENERAL TEACHING SUPPLIES	20,113	17,386	16,681	16,812	-	16,812	13,269	-	3,543	16,812	-	-	190
191	25001 MISC OFFICE SUPPLIES	1,572	929	843	1,000	-	1,000	174	-	826	1,000	-	-	191
192	25002 PROFESSIONAL LIBRARY PURCHASE	329	274	494	500	-	500	-	-	500	500	-	-	192
193	25003 PROFESSIONAL DEVELOPMENT	2,427	1,188	1,064	1,625	-	1,625	222	-	1,403	1,625	-	-	193
194	25026 DUES AND MEMBERSHIPS	197	-	59	400	-	400	-	59	341	400	-	-	194
195	35000 POLICE AND FIRE SERVICES	645	1,444	2,552	1,144	-	1,144	509	-	635	1,144	-	-	195
196	72035 DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	196
197	TOTAL OPERATING	60,888	58,733	57,929	60,991	-	60,991	43,574	91	17,325	60,991	-	-	197
198														198
199	EQUIPMENT													199
200	73020 REP. CLASSROOM FURNITURE	-	1,020	-	2,000	-	2,000	-	-	2,000	2,000	-	-	200
201														201
202														202
203	TOTAL HINDLEY ELEMENTARY SCH.	3,295,805	3,405,446	3,604,442	3,710,146	(60,448)	3,649,698	1,280,885	2,325,148	43,665	3,649,698	43.04	-	203

204	RC - 7	HOLMES ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	204
205			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	205
206	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	86,878	101,357	(0)	188,235	1.00	-	206
207	21102	ASSISTANT PRINCIPAL	116,418	129,919	132,842	135,831	-	135,831	41,794	94,037	(0)	135,831	1.00	-	207
208	21220	CURRICULUM SUPERVISION	16,229	15,891	15,876	18,798	-	18,798	6,061	12,272	465	18,798		-	208
209	710797	KINDERGARTEN TEACHERS	360,247	319,938	284,755	339,486	9,166	348,652	114,210	234,442	(0)	348,652	4.00	-	209
210	710701	GRADE 1 TEACHERS	202,702	227,064	257,202	230,355	(9,166)	221,189	68,058	153,131	(0)	221,189	3.00	-	210
211	710702	GRADE 2 TEACHERS	291,959	242,557	312,626	322,915	-	322,915	99,358	223,557	(0)	322,915	4.00	-	211
212	710703	GRADE 3 TEACHERS	291,466	298,839	240,180	296,484	9,166	305,650	103,525	202,125	0	305,650	4.00	-	212
213	710704	GRADE 4 TEACHERS	248,524	236,644	264,576	227,047	(23,767)	203,280	66,392	136,888	(0)	203,280	3.00	-	213
214	710705	GRADE 5 TEACHERS	242,545	315,710	329,938	344,656	22,698	367,354	123,279	239,014	5,062	362,292	4.00	5,062	214
215	710724	FOREIGN LANGUAGE TEACHER	53,382	55,379	59,587	62,096	-	62,096	19,106	42,990	(0)	62,096	1.00	-	215
216	710734	PHYSICAL ED. TEACHERS	83,874	94,189	92,280	96,467	2,259	98,725	31,940	66,785	0	98,725	1.40	-	216
217	21302	SUBSTITUTE TEACHERS	37,479	39,906	22,230	37,203	-	37,203	13,094	-	24,109	37,203		-	217
218	21306	TEACHERS OF THE GIFTED	28,987	31,774	42,611	43,199	-	43,199	15,709	27,490	0	43,199	0.40	-	218
219	21313	MUSIC TEACHERS	179,892	195,403	195,834	206,646	-	206,646	70,581	136,064	0	206,646	2.20	-	219
220	21314	ART TEACHERS	71,846	77,997	81,555	85,122	5,684	90,806	26,346	64,461	(0)	90,806	1.20	-	220
221	21317	STUDENT INTERNS	30,030	30,900	30,600	31,200	-	31,200	15,600	-	15,600	31,200		-	221
222	21401	LIBRARIANS	19,979	-	51,395	54,004	-	54,004	16,617	37,387	(0)	54,004	1.00	-	222
223	21403	PSYCHOLOGISTS	-	-	-	70,905	34,491	105,396	35,247	70,149	(0)	105,396	1.00	-	223
224	21501	PRINCIPAL/DIRECTOR SECRETARY	105,460	109,079	109,916	112,395	-	112,395	46,880	65,515	0	112,395	2.00	-	224
225	21603	TEACHER AIDES	235,794	211,628	224,053	228,700	-	228,700	83,121	145,462	117	228,700	6.00	-	225
226	61001	CUSTODIANS	212,222	216,296	220,742	220,733	11,308	232,041	106,948	125,093	-	232,041	3.00	0	226
227	101003	CLUBS AND COUNCILS	2,210	3,393	6,390	5,667	75	5,742	1,775	3,967	-	5,742		-	227
228	TOTAL PERSONNEL		3,007,324	3,032,547	3,159,280	3,358,143	61,913	3,420,056	1,192,521	2,182,184	45,351	3,414,995	43.20	5,062	228
229															229
230	OPERATING														230
231	22002	TEXTBOOKS-REPLACEMENTS	3,923	4,504	3,711	3,398	-	3,398	305	333	2,760	3,398		-	231
232	22003	TEXTBOOKS-CONSUMABLES	21,844	25,405	27,930	27,265	-	27,265	23,753	220	3,292	27,265		-	232
233	23002	CLASSROOM REFERENCE	450	1,297	-	1,019	-	1,019	970	-	49	1,019		-	233
234	23003	PERIODICALS	3,141	3,220	2,387	340	-	340	265	-	76	340		-	234
235	23010	AUDIO VISUAL CONSUMABLES	-	-	-	340	-	340	-	-	340	340		-	235
236	24009	SCIENCE TEACHING SUPPLIES	5,104	1,569	3,949	5,776	(2,000)	3,776	1,498	490	1,788	3,776		-	236
237	24011	GENERAL TEACHING SUPPLIES	20,179	20,009	17,742	16,308	2,000	18,308	13,221	1,067	4,021	18,308		-	237
238	25001	MISC. OFFICE SUPPLIES	1,839	2,767	1,012	1,000	-	1,000	957	-	43	1,000		-	238
239	25002	PROFESSIONAL LIBRARY PURCHASE	547	293	391	500	-	500	480	-	20	500		-	239
240	25003	PROFESSIONAL DEVELOPMENT	1,621	1,620	1,362	1,625	-	1,625	1,383	-	242	1,625		-	240
241	25026	DUES AND MEMBERSHIPS	100	89	399	400	-	400	120	-	280	400		-	241
242	35000	POLICE AND FIRE SERVICES	3,592	8,047	9,727	4,575	-	4,575	2,612	-	1,963	4,575		-	242
243	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	243
244	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	244
245	TOTAL OPERATING		62,341	68,820	68,610	62,546	-	62,546	45,562	2,111	14,872	62,546		-	245
246															246
247	EQUIPMENT														247
248	73020	REPLACEMENT CLASSROOM FURN	901	1,001	1,000	2,000	-	2,000	1,335	-	665	2,000		-	248
249															249
250	TOTAL HOLMES SCHOOL		3,070,566	3,102,368	3,228,891	3,422,689	61,913	3,484,602	1,239,418	2,184,295	60,889	3,479,540	43.20	5,062	250

251	RC - 8	OX RIDGE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	251
252			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	252
253	21101	PRINCIPAL	176,080	181,042	185,093	189,235	-	189,235	87,241	101,994	0	189,235	1.00	-	253
254	21102	ASSISTANT PRINCIPAL	111,941	129,919	132,842	135,831	-	135,831	41,794	94,037	(0)	135,831	1.00	-	254
255	21220	CURRICULUM SUPERVISION	18,369	17,822	17,922	18,798	-	18,798	6,006	12,012	780	18,798		-	255
256	810897	KINDERGARTEN TEACHERS	323,901	246,771	257,371	316,701	7,120	323,821	99,637	224,184	(0)	323,821	4.00	-	256
257	810801	GRADE 1 TEACHERS	305,505	344,140	281,336	291,056	101,444	392,500	126,444	266,056	0	392,500	4.00	-	257
258	810802	GRADE 2 TEACHERS	257,061	333,907	355,576	319,532	(52,531)	267,001	82,154	184,847	0	267,001	3.00	-	258
259	810803	GRADE 3 TEACHERS	252,450	231,524	336,456	353,783	-	353,783	108,856	244,927	0	353,783	4.00	-	259
260	810804	GRADE 4 TEACHERS	246,725	257,372	170,971	245,022	(7,807)	237,215	76,370	160,845	(0)	237,215	3.00	-	260
261	810805	GRADE 5 TEACHERS	345,626	359,483	371,963	338,838	(83,469)	255,369	86,632	168,737	0	255,369	3.00	-	261
262	810824	FOREIGN LANGUAGE TEACHER	50,657	62,537	72,680	75,662	-	75,662	23,281	52,381	(0)	75,662	1.00	-	262
263	810834	PHYSICAL EDUCATION TEACHERS	104,399	109,290	114,756	119,845	2,258	122,103	39,134	82,969	(0)	122,103	1.40	-	263
264	21302	SUBSTITUTE TEACHERS	20,816	19,400	22,400	20,000	-	20,000	5,250	-	14,750	20,000		-	264
265	21306	TEACHERS OF THE GIFTED	42,201	50,417	62,172	63,754	(724)	63,030	20,905	42,125	(0)	63,030	0.58	-	265
266	21313	MUSIC TEACHERS	208,630	225,961	220,191	226,603	-	226,603	72,967	153,636	0	226,603	2.40	-	266
267	21314	ART TEACHERS	87,137	96,613	100,839	108,057	-	108,057	39,293	68,764	0	108,057	1.00	-	267
268	21317	STUDENT INTERNS	30,000	31,200	31,200	31,200	-	31,200	22,800	-	8,400	31,200		-	268
269	21401	LIBRARIANS	65,121	95,766	107,311	108,792	-	108,792	33,474	75,318	(0)	108,792	1.00	-	269
270	21403	PSYCHOLOGISTS	-	-	-	70,905	(2,466)	68,439	23,011	45,428	(0)	68,439	1.00	-	270
271	21501	PRINCIPAL/DIRECTOR SECRETARY	106,244	107,966	110,131	112,610	-	112,610	46,979	65,630	0	112,610	2.00	-	271
272	21603	TEACHER AIDES	215,288	214,506	206,482	211,371	(1,268)	210,103	76,190	133,707	206	210,103	5.50	-	272
273	61001	CUSTODIANS	214,643	216,107	220,753	220,418	4,416	224,833	103,772	121,061	0	224,833	3.00	0	273
274	101003	CLUBS AND COUNCILS	4,690	6,079	6,078	6,910	(657)	6,253	1,958	4,295	-	6,253		-	274
275		TOTAL PERSONNEL	3,187,483	3,337,821	3,384,522	3,584,922	(33,685)	3,551,237	1,224,150	2,302,950	24,137	3,551,237	41.88	0	275
276															276
277		OPERATING													277
278	22002	TEXTBOOKS-REPLACEMENTS	4,542	2,179	1,261	2,895	-	2,895	-	-	2,895	2,895		-	278
279	22003	TEXTBOOKS-CONSUMABLES	25,432	25,301	24,599	23,313	-	23,313	23,119	13	181	23,313		-	279
280	23002	CLASSROOM REFERENCE	975	988	972	869	-	869	859	-	10	869		-	280
281	23003	PERIODICALS	2,193	329	227	290	-	290	267	-	23	290		-	281
282	23010	CONSUMABLES	-	241	278	290	-	290	173	-	117	290		-	282
283	24009	SCIENCE TEACHING SUPPLIES	3,051	2,035	5,131	4,922	-	4,922	2,915	96	1,912	4,922		-	283
284	24011	GENERAL TEACHING SUPPLIES	17,802	15,722	14,794	13,896	-	13,896	13,600	100	196	13,896		-	284
285	25001	MISC. OFFICE SUPPLIES	995	977	905	1,000	-	1,000	607	-	393	1,000		-	285
286	25002	PROFESSIONAL LIBRARY PURCHASE	455	435	499	500	-	500	231	-	269	500		-	286
287	25003	PROFESSIONAL DEVELOPMENT	1,676	1,459	1,308	1,495	-	1,495	597	-	898	1,495		-	287
288	25026	DUES AND MEMBERSHIPS	293	59	400	400	-	400	168	-	232	400		-	288
289	35000	POLICE AND FIRE SERVICES	440	1,346	713	606	-	606	561	-	45	606		-	289
290	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	290
291	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	291
292		TOTAL OPERATING	57,852	51,072	51,087	50,476	-	50,476	43,097	210	7,169	50,476		-	292
293															293
294		EQUIPMENT													294
295	73001	REPL. CLASSROOM FURNITURE	-	-	-	-									295
296	73020	REPL. CLASSROOM FURNITURE	922	889	898	2,000	-	2,000	1,578	405	17	2,000		-	296
297				889											297
298		TOTAL OX RIDGE SCHOOL	3,246,257	3,389,782	3,436,506	3,637,398	(33,685)	3,603,713	1,268,825	2,303,565	31,323	3,603,713	41.88	0	298

299	RC - 9	ROYLE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	299
300			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	300
301	21101	PRINCIPAL	176,080	180,042	184,093	188,235	9,936	198,171	96,177	101,994	-	198,171	1.00	(0)	301
302	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	41,794	94,037	(0)	135,831	1.00	-	302
303	21220	CURRICULUM SUPERVISION	16,136	17,322	17,412	18,798	-	18,798	5,833	11,665	1,300	18,798		-	303
304	910997	KINDERGARTEN TEACHERS	159,289	170,553	221,581	280,610	(48,913)	231,697	74,672	157,024	0	231,697	3.00	-	304
305	910901	GRADE 1 TEACHERS	369,160	298,654	305,737	312,727	-	312,727	96,224	216,503	0	312,727	3.00	-	305
306	910902	GRADE 2 TEACHERS	199,111	299,203	217,489	227,606	(9,067)	218,539	70,772	147,767	(0)	218,539	3.00	-	306
307	910903	GRADE 3 TEACHERS	250,563	191,283	275,146	238,575	2,514	241,089	74,181	166,908	0	241,089	3.00	-	307
308	910904	GRADE 4 TEACHERS	218,028	226,692	219,398	280,889	(206)	280,683	92,039	188,644	(0)	280,683	4.00	-	308
309	910905	GRADE 5 TEACHERS	266,361	274,453	282,568	291,610	(40,072)	251,538	82,662	168,876	(0)	251,538	3.00	-	309
310	910924	FOREIGN LANGUAGE TEACHER	52,525	53,906	56,642	59,516	-	59,516	21,642	37,874	0	59,516	1.00	-	310
311	910934	PHYSICAL ED. TEACHERS	82,298	84,917	89,813	93,519	-	93,519	28,775	64,744	0	93,519	1.10	-	311
312	21302	SUBSTITUTE TEACHERS	22,819	15,333	18,785	17,738	-	17,738	3,500	-	14,238	17,738		-	312
313	21306	TEACHERS OF THE GIFTED	49,160	53,471	71,907	72,899	-	72,899	26,509	46,391	0	72,899	0.66	-	313
314	21313	MUSIC TEACHERS	173,849	179,020	183,950	189,463	-	189,463	62,668	126,795	0	189,463	2.20	-	314
315	21314	ART TEACHERS	100,783	108,462	87,871	89,084	(26,890)	62,194	20,731	41,463	-	62,194	0.80	-	315
316	21317	STUDENT INTERNS	22,275	30,300	31,200	31,200	-	31,200	15,600	-	15,600	31,200		-	316
317	21401	LIBRARIANS	63,458	69,690	72,680	75,662	-	75,662	23,281	52,381	(0)	75,662	1.00	-	317
318	21403	PSYCHOLOGISTS	-	-	-	70,905	2,599	73,504	22,617	50,887	0	73,504	1.00	-	318
319	21501	PRINCIPAL/DIRECTOR SECRETARY	105,764	118,348	131,455	134,414	-	134,414	62,037	72,377	-	134,414	2.00	-	319
320	21603	TEACHER AIDES	199,960	196,448	185,245	189,580	7,551	197,131	69,627	120,642	6,862	190,269	5.00	6,862	320
321	61001	CUSTODIANS	209,839	200,959	205,443	220,189	4,364	224,553	103,339	121,214	(0)	224,554	3.00	(0)	321
322	101003	CLUBS AND COUNCILS	3,592	3,930	4,314	4,400	-	4,400	1,320	3,080	-	4,400		-	322
323		TOTAL PERSONNEL	2,863,596	2,902,904	2,995,571	3,223,449	(98,184)	3,125,265	1,096,000	1,991,265	38,000	3,118,404	38.76	6,862	323
324															324
325		OPERATING													325
326	22002	TEXTBOOKS-REPLACEMENTS	2,696	3,553	1,312	2,790	-	2,790	297	-	2,493	2,790		-	326
327	22003	TEXTBOOKS-CONSUMABLES	23,033	22,639	22,073	22,425	-	22,425	20,259	-	2,166	22,425		-	327
328	23002	CLASSROOM REFERENCE	-	-	99	837	-	837	380	-	458	837		-	328
329	23010	AUDIO VISUAL CONSUMABLES	-	-	-	279	-	279	-	-	279	279		-	329
330	23003	PERIODICALS	2,358	879	55	279	-	279	55	-	224	279		-	330
331	24009	SCIENCE TEACHING SUPPLIES	5,294	3,885	3,367	4,743	-	4,743	445	-	4,298	4,743		-	331
332	24011	GENERAL TEACHING SUPPLIES	14,388	13,812	13,566	13,392	-	13,392	11,098	359	1,935	13,392		-	332
333	25001	MISC. OFFICE SUPPLIES	768	689	919	1,000	-	1,000	351	-	649	1,000		-	333
334	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	-	500	-	500	-	-	500	500		-	334
335	25003	PROFESSIONAL DEVELOPMENT	1,390	1,379	328	1,495	-	1,495	25	-	1,470	1,495		-	335
336	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	-	-	400	400		-	336
337	35000	POLICE AND FIRE SERVICES	120	991	572	606	-	606	417	-	189	606		-	337
338	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	338
339		TOTAL OPERATING	50,047	47,826	42,292	48,746	-	48,746	33,325	359	15,062	48,746		-	339
340															340
341		EQUIPMENT													341
342	73020	REPL. CLASSROOM FURNITURE	848	946	3,339	2,000	-	2,000	-	-	2,000	2,000		-	342
343															343
344		TOTAL ROYLE SCHOOL	2,914,491	2,951,676	3,041,202	3,274,195	(98,184)	3,176,012	1,129,326	1,991,624	55,062	3,169,150	38.76	6,862	344

345	RC - 10 TOKENEKE ELEMENTARY SCHOOL.		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	345
346			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	346
347	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	86,878	101,357	(0)	188,235	1.00	-	347
348	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	41,794	94,037	(0)	135,831	1.00	-	348
349	21220	CURRICULUM SUPERVISION	16,248	17,572	18,432	18,798	-	18,798	5,919	11,839	1,040	18,798		-	349
350	1011097	KINDERGARTEN TEACHERS	218,518	282,382	295,443	311,464	(108,057)	203,407	62,587	140,820	(0)	203,407	3.00	-	350
351	1011001	GRADE 1 TEACHERS	314,079	288,890	290,063	259,522	(9,166)	250,356	81,221	169,135	0	250,356	3.00	-	351
352	1011002	GRADE 2 TEACHERS	274,733	310,293	313,911	330,556	(51,361)	279,195	85,906	193,289	-	279,195	3.00	-	352
353	1011003	GRADE 3 TEACHERS	283,927	298,232	310,608	318,962	8,617	327,579	100,794	226,786	-	327,579	4.00	-	353
354	1011004	GRADE 4 TEACHERS	343,486	374,662	384,648	418,541	(16,233)	402,308	123,787	278,521	(0)	402,308	4.00	-	354
355	1011005	GRADE 5 TEACHERS	257,691	289,856	288,793	301,180	31,123	332,303	107,219	225,084	0	332,303	4.00	-	355
356	1011024	FOREIGN LANGUAGE TEACHER	62,364	64,595	69,815	72,680	-	72,680	22,363	50,317	0	72,680	1.00	-	356
357	1011034	PHYSICAL ED. TEACHERS	69,457	76,470	85,259	89,264	9,198	98,462	30,296	68,166	(0)	98,462	1.40	-	357
358	21302	SUBSTITUTE TEACHERS	24,050	24,315	27,100	27,388	-	27,388	4,650	-	22,738	27,388		-	358
359	21306	TEACHERS OF THE GIFTED	18,092	20,175	23,694	23,773	249	24,021	7,391	16,630	(0)	24,021	0.22	-	359
360	21313	MUSIC TEACHERS	171,824	156,973	162,786	169,787	-	169,787	58,673	111,114	0	169,787	2.00	-	360
361	21314	ART TEACHERS	103,586	46,467	79,873	82,709	(22,271)	60,438	18,596	41,842	-	60,438	1.00	-	361
362	21317	STUDENT INTERNS	29,100	30,600	30,000	31,200	-	31,200	15,600	-	15,600	31,200		-	362
363	21401	LIBRARIANS	107,303	108,462	109,839	111,355	-	111,355	40,493	70,862	0	111,355	1.00	-	363
364	21403	PSYCHOLOGISTS	-	-	-	31,766	(3,238)	28,528	8,778	19,750	(0)	28,528	0.35	-	364
365	21501	PRINCIPAL/DIRECTOR SECRETARY	103,726	109,524	111,849	114,575	-	114,575	47,647	66,902	26	114,575	2.00	-	365
366	21603	TEACHER AIDES	193,654	195,960	222,638	227,656	-	227,656	79,298	144,069	4,288	223,368	6.00	4,288	366
367	61001	CUSTODIANS	215,396	196,576	217,729	217,714	4,368	222,082	102,405	119,582	94	222,082	3.00	-	367
368	101003	CLUBS AND COUNCILS	5,632	2,600	4,273	5,188	707	5,895	1,768	4,126	-	5,895		-	368
369	TOTAL PERSONNEL		3,111,491	3,204,562	3,363,687	3,488,143	(156,064)	3,332,079	1,134,063	2,154,230	43,787	3,327,791	40.97	4,288	369
370															370
371	OPERATING														371
372	22002	TEXTBOOKS-REPLACEMENTS	3,965	2,806	2,164	3,248	-	3,248	126	-	3,122	3,248		-	372
373	22003	TEXTBOOKS-CONSUMABLES	26,653	22,530	24,816	25,912	-	25,912	15,009	1,083	9,820	25,912		-	373
374	23002	CLASSROOM REFERENCE	853	906	889	974	-	974	106	-	868	974		-	374
375	23003	PERIODICALS	2,999	207	-	325	-	325	-	-	325	325		-	375
376	23010	AUDIO VISUAL CONSUMABLES	-	-	365	325	-	325	-	-	325	325		-	376
377	24009	SCIENCE TEACHING SUPPLIES	4,830	5,720	4,749	5,521	-	5,521	400	-	5,121	5,521		-	377
378	24011	GENERAL TEACHING SUPPLIES	17,018	14,624	15,826	15,588	-	15,588	11,944	37	3,607	15,588		-	378
379	25001	MISC. OFFICE SUPPLIES	981	1,035	1,035	1,000	-	1,000	333	-	667	1,000		-	379
380	25002	PROFESSIONAL LIBRARY PURCHASE	-	182	-	500	-	500	-	-	500	500		-	380
381	25003	PROFESSIONAL DEVELOPMENT	767	522	338	1,690	-	1,690	-	-	1,690	1,690		-	381
382	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	90	-	310	400		-	382
383	35000	POLICE AND FIRE SERVICES	348	1,451	423	606	-	606	561	-	45	606		-	383
384	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	384
385	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	385
386	TOTAL OPERATING		58,414	49,982	50,605	56,089	-	56,089	28,569	1,120	26,400	56,089		-	386
387															387
388	73020	NEW CLASSROOM FURNITURE	882	666	929	2,000	-	2,000	1,959	-	41	2,000		-	388
389	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	389
390			882	666	929	2,000	-	2,000	1,959	-	41	2,000	-	-	390
391															391
392	TOTAL TOKENEKE SCHOOL		3,170,787	3,255,211	3,415,221	3,546,232	(156,064)	3,390,168	1,164,590	2,155,350	70,228	3,385,880	40.97	4,288	392

393	RC - 11	PHYSICAL EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	393
394			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	394
395	21201	DIRECTOR	168,382	172,171	221,045	180,006	-	180,006	83,080	96,926	(0)	180,006	1 00	-	395
396	21204	ASSISTANT DIRECTOR	-	-	-	45,000	1,350	46,350	16,855	29,495	-	46,350	1 00	-	396
397	21501	PRINCIPAL/DIRECTOR SECRETARY	68,270	69,624	71,086	72,819	-	72,819	33,609	39,210	0	72,819	1 00	-	397
398	21220	CURRICULUM SUPERVISION	42,433	-	-	-	-	-	-	-	-	-	-	-	398
399	41006	ATHLETIC TRAINING SERVICES	71,138	103,551	114,087	102,662	5,960	108,622	41,822	66,800	-	108,622	2 00	-	399
400	61004	FACILITIES-CUSTODIAL	26,484	31,247	32,400	26,500	5,000	31,500	3,961	-	27,539	31,500	-	-	400
401	101001	WEIGHT ROOM DARIEN HS	15,452	7,652	8,066	15,300	(3,250)	12,050	1,350	-	10,700	12,050	-	-	401
402	101002	INTERSCHOLASTICS DARIEN HS	560,827	585,240	580,435	588,233	-	588,233	198,443	-	389,790	588,233	-	-	402
403	101005	SPORTS PROGRAMS-MIDDLESEX	41,555	42,631	42,843	42,050	-	42,050	12,599	-	29,451	42,050	-	-	403
404	101008	INTRAMURALS-ELEMENTARY	10,023	1,551	2,255	10,329	-	10,329	-	-	10,329	10,329	-	-	404
405	101,009	INTRAMURALS-DARIEN HS	3,119	1,000	-	4,000	-	4,000	-	-	4,000	4,000	-	-	405
406	TOTAL PERSONNEL		1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	391,717	232,432	471,810	1,095,959	5.00	-	406
407															407
408	OPERATING														408
409	12001	CONSULTANT SERVICES	1,200	1,600	1,383	1,000	-	1,000	984	-	16	1,000	-	-	409
410	22001	TEXTBOOKS-NEW	1,000	1,000	1,021	-	-	-	-	-	-	-	-	-	410
411	23004	RESOURCE MATERIALS	1,650	1,645	1,468	-	-	-	-	-	-	-	-	-	411
412	23010	CONSUMABLES	1,006	1,610	1,614	1,600	-	1,600	1,582	-	18	1,600	-	-	412
413	24004	PHYS ED TEACHING SUPPLIES	10,336	13,051	12,441	14,023	-	14,023	8,241	3,833	1,949	14,023	-	-	413
414	24006	ATHLETIC TRAINING SUPPLIES	5,183	6,157	5,999	11,500	-	11,500	9,180	809	1,510	11,500	-	-	414
415	25002	PROFESSIONAL LIBRARY PURCHASE	550	500	428	500	-	500	500	-	-	500	-	-	415
416	25003	PROFESSIONAL DEVELOPMENT	3,173	2,205	4,105	2,000	-	2,000	1,337	663	-	2,000	-	-	416
417	25026	DUES AND MEMBERSHIPS	2,948	3,205	3,131	3,000	-	3,000	2,860	-	140	3,000	-	-	417
418	52008	INTERSCHOLASTIC TRANS DHS	283,769	314,395	256,959	291,384	-	291,384	61,897	-	229,487	291,384	-	-	418
419	72047	PHYS EDUCATION REPAIRS/SAFETY	4,600	5,000	4,621	5,000	-	5,000	2,618	-	2,382	5,000	-	-	419
420	102001	INTERSCHOLASTICS/DARIEN HS	259,379	249,321	247,983	271,815	-	271,815	162,336	51,248	58,231	271,815	-	-	420
421	102002	INTRAMURALS-MIDDLESEX	4,299	2,470	-	2,500	-	2,500	-	-	2,500	2,500	-	-	421
422	102004	INTERSCHOLASTIC-OFFICIALS	141,272	182,531	158,388	157,494	-	157,494	61,263	379	95,852	157,494	-	-	422
423	102005	STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	14,113	(14,113)	-	-	-	423
424	121000	IMPROVEMENT OF SITES	2,000	2,065	924	2,000	-	2,000	1,820	136	44	2,000	-	-	424
425	TOTAL OPERATING		722,366	786,756	700,466	763,816	-	763,816	314,616.68	71,182.31	378,017	763,816	-	-	425
426															426
427	EQUIPMENT														427
428	73013	REPL. PHYS ED EQUIPMENT	3,000	5,005	793	5,000	-	5,000	3,986	-	1,014	5,000	-	-	428
429	123013	NEW PHYSICAL ED EQUIPMENT	969	1,163	849	1,000	-	1,000	509	-	491	1,000	-	-	429
430	TOTAL EQUIPMENT		3,969	6,168	1,642	6,000	-	6,000	4,496	-	1,504	6,000	-	-	430
431															431
432	TOTAL PHYSICAL EDUCATION		1,734,017	1,807,591	1,774,324	1,856,715	9,060	1,865,775	710,829	303,615	851,331	1,865,775	5.00	-	432
433															433
434															434
435														Surplus/ (Shortfall)	435
436	REVENUE					Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			436
437	102006	REV. - SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)	-	-	437
438															438
439	NET COST PHYSICAL EDUCATION		1,699,017	1,772,591	1,739,324	1,821,715		1,830,775	710,829	303,615	816,331	1,830,775	5.00	-	439

440	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	440
441			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	441
442	11031	FACILITIES MANAGER	144,937	148,198	151,533	151,533	3,788	155,321	71,687	83,634	-	155,321	1.00	-	442
443	11032	SECRETARY	68,727	57,665	69,707	71,273	-	71,273	32,895	38,378	0	71,273	1.00	-	443
444	61003	CUSTODIAL SUPERVISOR	91,516	90,030	91,903	91,778	(11,925)	79,853	36,682	42,795	376	79,853	1.00	-	444
445	61005	CUSTODIAL O/T SCH. EMERGENCY	52,027	107,423	88,229	47,000	28,385	75,385	49,233	-	26,152	75,385		-	445
446	71001	GROUNDSKEEPERS	379,206	375,981	383,160	383,510	7,675	391,186	180,547	210,638	-	391,186	5.00	0	446
447	71002	GROUNDS OVERTIME	7,549	7,820	5,840	12,000	-	12,000	6,873	-	5,127	12,000		-	447
448	71003	MAINTENANCE	747,014	753,648	769,993	769,059	17,440	786,499	361,961	422,287	2,251	786,499	8.00	-	448
449	71004	MAINTENANCE OVERTIME	29,036	34,666	27,072	25,000	-	25,000	12,673	-	12,327	25,000		-	449
450	71005	SPRING/SUMMER HELP PART-TIME	99,258	98,381	100,650	92,000	-	92,000	64,808	-	27,192	92,000		-	450
451		TOTAL PERSONNEL	1,619,271	1,673,810	1,688,088	1,643,153	45,363	1,688,516	817,358	797,733	73,425	1,688,516	16.00	-	451
452															452
453		OPERATING													453
454	12001	CONSULTANT SERVICES	23,214	11,411	28,855	16,000	-	16,000	8,999	1,541	5,460	43,500		(27,500)	454
455	13017	PROF. MEETINGS & TRAINING	3,936	6,581	6,852	7,910	-	7,910	1,334	-	6,576	7,910		-	455
456	62001	REFUSE COLLECTION	89,036	89,598	104,493	105,000	30	105,030	42,766	62,264	-	105,030		-	456
457	62003	SNOW REMOVAL	54,595	59,554	55,330	58,000	-	58,000	621	-	57,379	58,000		-	457
458	62004	CARE OF TREES	42,450	21,675	23,600	24,000	1,810	25,810	18,135	7,675	-	25,810		-	458
459	65001	CUSTODIAL SUPPLIES	167,661	205,933	162,849	160,000	-	160,000	52,170	58,682	49,148	160,000		-	459
460	65002	OPERATION OF VEHICLES	66,008	58,734	44,022	60,000	(2,000)	58,000	17,067	4,766	36,168	58,000		-	460
461	65003	CARE OF GROUNDS	249,459	250,010	230,136	210,000	-	210,000	113,428	60,686	35,886	210,000		-	461
462	65005	UNIFORMS	16,722	22,520	28,229	17,000	-	17,000	13,357	-	3,643	17,000		-	462

463	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	463	
464			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	464	
465	72001	CONTRACTED JANITORIAL SERVICE	270,559	268,976	260,288	290,000	-	290,000	92,915	172,919	24,166	290,000		-	465	
466	72012	ELECTRICAL	-	-	96,414	-	-	-	-	-	-	-		-	466	
467	72013	INTERCOMMS AND CLOCKS	2,806	12,840	8,574	10,000	(1,810)	8,190	-	-	8,190	8,190		-	467	
468	72014	PLUMBING	28,694	25,687	22,665	36,000	-	36,000	21,263	9,722	5,015	36,000		-	468	
469	72015	ROOFS	-	-	-	-	-	-	-	-	-	-		-	469	
470	72016	CLASSROOMS/CORRIDORS/AUD.	96,146	99,502	100,401	104,000	-	104,000	38,894	21,928	43,177	104,000		-	470	
471	72017	HEATING SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	471	
472	72019	MISCELLANEOUS REPAIRS	75,623	56,305	52,094	60,000	(30)	59,970	17,720	9,337	32,913	59,970		-	472	
473	72021	SECURITY	283,332	481,328	154,302	80,000	-	80,000	45,715	2,734	31,551	80,000		-	473	
474	72022	FIRE ALARMS/EXTING/SPRINKLER	50,562	59,933	65,126	58,000	-	58,000	19,285	4,430	34,285	58,000		-	474	
475	72023	NON MECHANICAL INSPECTIONS	30,454	32,733	51,467	50,000	-	50,000	20,620	-	29,380	50,000		-	475	
476	72048	HVAC /AIR CONDITIONER REPAIRS	101,218	109,673	124,579	114,000	-	114,000	77,130	24,316	12,554	114,000		-	476	
477	74011	GLASS	6,104	9,775	7,015	10,500	-	10,500	6,570	2,244	1,686	10,500		-	477	
478	74012	LUMBER	18,000	25,154	32,076	27,000	-	27,000	20,693	2,976	3,331	27,000		-	478	
479	74013	HARDWARE	14,354	13,105	19,092	16,500	-	16,500	8,953	2,047	5,500	16,500		-	479	
480	74014	PAINT	8,300	8,707	6,572	14,000	-	14,000	4,000	-	10,000	14,000		-	480	
481	74015	OTHER BUILDING MATERIALS	1,677	1,140	3,455	6,000	-	6,000	-	-	6,000	6,000		-	481	
482	74016	ELECTRICAL MATERIALS	63,467	79,409	66,142	70,000	-	70,000	17,140	27,423	25,437	70,000		-	482	
483	74030	RESERVE FOR EMERGENCY REPAIR	32,664	32,225	70,582	40,000	2,000	42,000	18,248	28,486	(4,734)	42,000		-	483	
484	83006	RENTAL OF TOOLS & EQUIPMENT	2,541	7,641	6,455	7,000	-	7,000	1,284	966	4,750	7,000		-	484	
485	111001	SUPPLIES/FEES COMM. ACTIVITIES	-	-	-	-	-	-	-	-	-	-		-	485	
486	121000	IMPROVEMENT OF SITES	113,316	43,926	106,542	40,000	-	40,000	7,000	1,856	31,144	40,000		-	486	
487	122000	IMPROVEMENT OF BUILDINGS	147,343	95,575	150,478	55,000	-	55,000	31,875	-	23,125	55,000		-	487	
488	TOTAL OPERATING		2,060,239	2,189,650	2,088,684	1,745,910	-	1,745,910	717,183	506,998	521,729	1,773,410		(27,500)	488	
489															489	
490	EQUIPMENT														490	
490	73001	REPLACEMENT OFFICE FURNITUER	-	-	-	-	5,532	5,532	3,852	1,680	1	5,532		1	490	
491	73010	REPLACEMENT MAINTENANCE EQ	107,819	22,067	44,528	19,850	-	19,850	3,090	13,875	2,885	19,850		-	491	
492	73020	REPL. CLASSROOM FURNITURE	103,144	135,407	75,231	45,000	(5,532)	39,468	5,502	14,351	19,614	39,468		-	492	
493	123010	NEW EQUIPMENT	16,653	-	44,829	-	-	-	-	-	-	-		-	493	
494	123001	NEW OFFICE FURNITURE	2,334	-	-	-	-	-	-	-	-	-		-	494	
495	TOTAL EQUIPMENT		229,950	157,474	164,589	64,850	-	64,850	12,444	29,906	22,499	64,850		1	495	
496															496	
497	TOTAL MAINTENANCE		3,909,459	4,020,934	3,941,360	3,453,913	45,363	3,499,276	1,546,985	1,334,637	617,654	3,526,776	16.00	(27,500)	497	
498															498	
499															499	
500	REVENUE		Orig. Bud		Adjust.		Rev. Bud.		Rev. Received		Rev. Expected		Rev. Forecast		Surplus/ (Shortfall)	500
501	102008	REVENUE - BUILDING RENTAL	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(25,371)	-	(91,800)	(91,800)		-	501	
502	102009	REVENUE - USE OF FIELDS	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(39,166)	534	(120,000)	(120,000)		-	502	
503	TOTAL REVENUE		(232,677)	(239,578)	(232,464)	(211,800)	-	(211,800)	(64,537)	534	(211,800)	(211,800)		-	503	
504															504	
505		NET MAINTENANCE BUDGET	3,676,782	3,781,357	3,708,897	3,242,113	45,363	3,287,476	1,482,448	1,335,171	405,854	3,314,976	16.00	(27,500)	505	
506															506	
507															507	

508	RC - 13	MUSIC	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	508
509			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	509
510	21201	DIRECTOR	117,868	120,520	123,232	126,004	-	126,004	58,156	67,848	(0)	126,004	0.70	(0)	510
511	21313	ELEMENTARY MUSIC-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	511
512	21501	PRINCIPAL/DIRECTOR SECRETARY	22,981	25,142	24,897	26,434	-	26,434	9,612	16,821	0	26,434	0.50	0	512
513	101003	CLUBS AND COUNCILS	34,506	36,677	45,084	41,305	-	41,305	11,595	26,742	2,968	41,305	-	-	513
514		TOTAL PERSONNEL	175,355	182,339	193,213	193,743	-	193,743	79,363	111,412	2,968	193,743	1.20	(0)	514
515															515
516		OPERATING													516
517	13016	SCHOOL DISTRICT MEMBERSHIPS	510	515	615	620	90	710	635	75	-	710	-	-	517
518	22001	TEXTBOOKS-NEW	474	-	-	-	-	-	-	-	-	-	-	-	518
519	22003	TEXTBOOKS-CONSUMABLES	1,004	967	1,041	1,030	-	1,030	1,016	-	14	1,030	-	-	519
520	23002	CLASSROOM REFERENCE	16,231	17,004	17,887	18,380	-	18,380	7,717	1,399	9,264	18,380	-	-	520
521	23004	RESOURCE MATERIALS	3,436	4,138	5,048	5,635	-	5,635	5,106	529	0	5,635	-	-	521
522	23010	CONSUMABLES	51	-	-	-	-	-	-	-	-	-	-	-	522
523	24005	MUSIC TEACHING SUPPLIES	3,597	1,880	1,980	2,245	(4)	2,241	1,241	888	112	2,241	-	-	523
524	25001	MISC. OFFICE SUPPLIES	1,304	1,144	1,126	1,000	(250)	750	362	-	388	750	-	-	524
525	25003	PROFESSIONAL DEVELOPMENT	1,785	1,519	1,477	1,500	(85)	1,415	530	884	1	1,415	-	-	525
526	25004	LOCAL TRAVEL EXPENSE	642	498	1,000	1,500	-	1,500	177	-	1,323	1,500	-	-	526
527	25013	TEMP HOURLY (ACCOMPANIST)	900	1,175	1,200	1,300	-	1,300	300	-	1,000	1,300	-	-	527
528	25014	CATALOG/HANDBOOK PRINTING	-	-	-	-	1,125	1,125	648	-	477	1,125	-	-	528
529	25020	PIANO MOVING	220	285	344	370	-	370	300	-	70	370	-	-	529
530	25026	DUES AND MEMBERSHIPS	205	140	75	205	7	212	212	-	-	212	-	-	530
531	25030	COMPUTER SOFTWARE & SUPPLIES	1,846	8,711	10,037	8,850	-	8,850	8,435	-	415	8,850	-	-	531
532	52012	MUSIC TRANSPORTATION	7,023	12,390	4,034	11,700	-	11,700	2,351	4,998	4,351	11,700	-	-	532
533	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	533
534	72044	REPAIRS AND SERVICE CONTRACT	3,205	4,220	3,571	3,677	-	3,677	2,020	1,657	-	3,677	-	-	534
535	72045	TUNING OF PIANOS	5,795	5,200	4,374	5,200	-	5,200	2,723	2,477	-	5,200	-	-	535
536	83004	LEASE PURCHASE MUSIC EQ	8,035	8,035	8,035	9,500	-	9,500	-	-	9,500	9,500	-	-	536
537		TOTAL OPERATING	56,263	67,821	61,844	72,712	883	73,595	33,774	12,907	26,915	73,595	-	-	537
538															538
539		EQUIPMENT													539
540	73011	REPLACEMENT MUSIC EQUIPMENT	6,894	5,631	6,137	3,685	-	3,685	3,575	-	110	3,685	-	-	540
541	123001	NEW OFFICE FURNITURE/EQ.	-	-	-	-	-	-	-	-	-	-	-	-	541
542	123011	NEW MUSIC EQUIPMENT	5,294	5,918	7,900	6,638	-	6,638	6,365	-	273	6,638	-	-	542
543		TOTAL EQUIPMENT	12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	10,323	-	-	543
544															544
545		TOTAL MUSIC	243,807	261,709	269,094	276,778	883	277,661	123,077	124,319	30,265	277,661	1.20	(0)	545
546															546

547	RC - 14	ART	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	547
548			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	548
549	21314	ELEMENTARY ART-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	549
550		TOTAL PERSONNEL	-	-	-	-	-	-	-	-	-	-	-	-	550
551															551
552		OPERATING													552
553	23002	CLASSROOM REFERENCE	5,449	5,584	5,293	5,600	(102)	5,498	615	-	4,883	5,498		-	553
554	23003	PERIODICALS	364	376	268	270	-	270	-	-	270	270		-	554
555	24001	ART TEACHING SUPPLIES	83,337	90,840	90,266	94,400	-	94,400	37,745	12,307	44,348	94,400		-	555
556	25003	PROFESSIONAL DEVELOPMENT	795	800	1,735	800	-	800	285	-	515	800		-	556
557	25007	MISC INSTRUCTIONAL EXPENSES	-	-	-	-	-	-	-	-	-	-		-	557
558	25018	GRAPHIC ARTS/PHOTOGRAPHY	6,022	-	-	-	-	-	-	-	-	-		-	558
559	25030	COMPUTER SOFTWARE & SUPPLIES	1,800	1,980	1,776	2,000	102	2,102	2,102	-	-	2,102		-	559
560	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	560
561	72044	REPAIRS AND SERVICE CONTRACT	2,116	3,310	3,768	3,800	-	3,800	1,350	-	2,450	3,800		-	561
562		TOTAL OPERATING	99,885	102,889	103,105	106,870	-	106,870	42,097	12,307	52,466	106,870		-	562
563															563
564		EQUIPMENT													564
565	73002	REPLACEMENT ART EQUIPMENT	8,386	6,852	306	4,032	(150)	3,882	3,612	-	270	3,882		-	565
566	123002	NEW ART EQUIPMENT	-	3,080	5,816	2,100	150	2,250	2,250	-	(0)	2,250		(0)	566
567		TOTAL EQUIPMENT	8,386	9,932	6,122	6,132	-	6,132	5,862	-	270	6,132		(0)	567
568															568
569		TOTAL ART	108,271	112,822	109,228	113,002	-	113,002	47,959	12,307	52,736	113,002	-	(0)	569
570															570

571	RC - 15	COMPUTER TECHNOLOGY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	571
572			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	572
573	11044	TECHNOLOGY SUPPORT	735,667	773,612	812,919	815,577	18,350	833,927	384,889	449,038	-	833,927	9.00	-	573
574	21201	DIRECTOR OF INST. TECH	165,080	172,171	66,168	172,171	7,835	180,006	83,080	96,926	-	180,006	1.00	-	574
575	21501	PRINCIPAL/DIRECTOR SECRETARY	18,555	22,554	23,003	23,520	-	23,520	10,855	12,665	0	23,520	0.33	0	575
576	21603	TEACHER AIDE / COPY CENTER	40,256	72,391	86,106	75,509	5,975	81,485	32,274	48,051	1,159	81,485	2.00	-	576
577		TOTAL OPERATING	900,747	1,040,728	988,196	1,086,777	32,160	1,118,938	511,099	606,680	1,159	1,118,938	12.33	0	577
578															578
579		OPERATING													579
580	12001	CONSULTANT SERVICES	231,123	152,735	141,897	140,000	-	140,000	68,394	32,538	39,069	140,000		-	580
581	13015	LOCAL TRAVEL	1,026	2,511	2,546	3,500	-	3,500	838	-	2,662	3,500		-	581
582	13035	SOFTWARE MAINTENANCE	508,162	661,694	723,014	750,645	7,107	757,752	757,752	-	-	757,752		-	582
583	24011	GENERAL TEACHING SUPPLIES	48,100	38,263	43,392	31,665	-	31,665	22,693	2,751	6,221	31,665		-	583
584	25013	TEMPORARY HOURLY SERVICES	18,228	9,884	14,119	15,000	-	15,000	3,645	-	11,355	15,000		-	584
585	25019	COMPUTER SOFTWARE & SUPPLIES	88,689	83,841	38,399	42,000	(7,107)	34,893	14,378	719	19,797	34,893		-	585
586	25029	STAFF DEVELOPMENT PROGRAM	15,913	19,621	15,918	23,000	-	23,000	1,925	-	21,075	23,000		-	586
587	64005	CELL PHONE	22,890	14,109	28,980	28,000	-	28,000	14,600	13,400	-	28,000		-	587
588	64006	WIDE AREA NETWORK	29,571	130,827	49,351	48,000	-	48,000	21,120	19,380	7,500	48,000		-	588
589	72035	RENTAL/DUPLICATORS AND COPIER	255,806	287,769	270,816	271,248	17,094	288,342	130,114	158,228	-	288,342		-	589
590	72044	REPAIRS AND SERVICE CONTRACT	115,750	70,953	64,029	60,000	(22)	59,978	32,588	84	27,306	59,978		-	590
591		TOTAL OPERATING	1,335,257	1,472,206	1,392,462	1,413,058	17,072	1,430,130	1,068,046	227,099	134,985	1,430,130	-	-	591
592															592
593		EQUIPMENT													593
594	123021	NEW COMPUTER EQUIPMENT	753,754	755,318	731,494	503,025	-	503,025	500,063	2,697	265	503,025		-	594
595															595
596		SUBTOTAL COMPUTER TECHNOLOGY	2,989,758	3,268,252	3,112,152	3,002,860	49,232	3,052,093	2,079,208	836,476	136,409	3,052,093		0	596
597															597
598		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	598
599	102010	REV. FROM TOWN-FOR IT SERVIC	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	-	-	(212,643)	(212,643)		-	599
600															600
601		TOTAL COMPUTER TECHNOLOGY	2,798,973	3,066,929	2,909,081	2,790,217	49,232	2,839,450	2,079,208	836,476	(76,234)	2,839,450		0	601
602															602
603															603

604	RC - 16	ADMINISTRATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	VR. END	604
605			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	605
606	11011	SUPERINTENDENT	272,340	278,000	135,045	278,000	42,000	320,000	132,610	167,390	20,000	320,000	1.00	-	606
607	11013	BURSAR/ADMINISTRATIVE ASSIST	90,482	92,518	94,368	94,368	2,123	96,491	44,534	51,957	-	96,491	1.00	-	607
608	21501	PRINCIPAL/DIRECTOR SECRETARY	41,080	41,894	43,979	43,844	-	43,844	20,236	23,608	-	43,844	0.60	-	608
609	11016	PUBLIC INFORMATION	1,796	-	-	-	-	-	-	-	-	-	-	-	609
610		TOTAL PERSONNEL	405,698	412,412	273,393	416,212	44,123	460,335	197,380	242,955	20,000	460,335	2.60	-	610
611															611
612		OPERATING													612
613	12001	CONSULTANT SERVICES	27,516	32,154	24,759	10,000	77,000	87,000	12,000	75,000	-	87,000	-	-	613
614	12004	LEGAL SERVICES	327,361	285,860	248,477	262,000	-	262,000	52,219	206,782	3,000	262,000	-	-	614
615	13001	BOARD OF EDUCATION DUES	-	-	-	850	-	850	-	-	850	850	-	-	615
616	13003	OTHER BOARD EXPENSES	24,659	24,951	23,464	25,000	(1,031)	23,969	4,431	-	19,537	23,969	-	-	616
617	13011	MAILING EXPENSES	32,004	29,864	29,189	30,000	-	30,000	14,449	15,044	507	30,000	-	-	617
618	13012	OFFICE SUPPLIES	25,874	27,011	26,952	30,000	-	30,000	6,445	15,686	7,869	30,000	-	-	618
619	13013	DUES AND MEMBERSHIPS	14,796	15,999	11,199	11,800	(8)	11,792	5,885	-	5,908	11,792	-	-	619
620	13016	SCHOOL DISTRICT MEMBERSHIPS	22,117	25,289	30,557	23,193	-	23,193	18,612	-	4,581	23,193	-	-	620
621	13017	PROFESSIONAL MEETINGS	3,325	3,290	2,259	3,000	-	3,000	1,630	-	1,370	3,000	-	-	621
622	13020	PUBLIC INFORMATION	-	-	-	-	-	-	-	-	-	-	-	-	622
623	13025	ADA/504 SUPPORT	-	-	-	2,500	1,531	4,031	-	4,031	-	4,031	-	-	623
624	13040	PRINTING/PUBLICATION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	624
625	25002	PROF. LIBRARY PURCHASE	-	43	-	500	(500)	-	-	-	-	-	-	-	625
626	25003	PROFESSIONAL DEVELOPMENT	2,652	3,054	3,000	3,000	914	3,914	3,914	-	-	3,914	-	-	626
627	25014	CATALOG/HANDBOOK PRINTING	29,443	16,937	21,700	20,000	(875)	19,125	3,753	-	15,372	19,125	-	-	627
629	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	629
630		TOTAL OPERATING	509,747	464,451	421,557	421,843	77,031	498,875	123,339	316,542	58,994	498,875	-	-	630
631															631
632	73001	EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	632
633															633
634		TOTAL ADMINISTRATION	915,445	876,863	694,950	838,055	121,154	959,210	320,719	559,497	78,994	959,210	2.60	-	634
635															635

636	RC - 17	HEALTH	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	636
637			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	637
638	41001	DIRECTOR - NURSES	90,293	97,138	101,023	101,023	2,273	103,296	47,675	55,621	-	103,296	1.00	-	638
639	41002	NURSES	588,350	592,105	611,224	626,205	-	626,205	227,703	398,494	7	626,205	9.00	-	639
640	41004	SUBSTITUTE NURSES	69,736	27,371	70,423	45,000	-	45,000	22,236	-	22,764	45,000	-	-	640
641	41005	SECRETARY	28,737	25,142	24,897	26,434	-	26,434	9,612	16,821	(0)	26,434	0.50	(0)	641
642		TOTAL HEALTH	777,116	741,756	807,567	798,662	2,273	800,935	307,227	470,936	22,771	800,935	10.50	(0)	642
643															643
644		OPERATING													644
645	23003	PERIODICALS	455	427	452	500	-	500	187	-	313	500	-	-	645
646	25001	MISC. OFFICE SUPPLIES	1,499	1,513	1,458	1,500	320	1,820	1,227	110	483	1,820	-	-	646
647	25002	PROF. LIBRARY PURCHASE	309	610	-	500	-	500	305	-	195	500	-	-	647
648	25003	PROFESSIONAL DEVELOPMENT	3,961	3,968	1,419	3,974	-	3,974	2,204	-	1,770	3,974	-	-	648
649	42001	HEALTH SUPPLIES	30,759	31,199	30,954	31,000	(320)	30,680	19,718	3,964	6,997	30,680	-	-	649
650	42002	HEALTH LOCAL TRAVEL	359	338	320	500	-	500	-	-	500	500	-	-	650
651	42003	SCHOOL PHYSICIANS SERVICES	10,000	10,000	10,431	10,000	-	10,000	-	-	10,000	10,000	-	-	651
652	72031	AUDIOMETER REPAIRS	-	625	490	600	-	600	480	-	120	600	-	-	652
653	72044	REPAIRS AND SERVICE CONTRACT	998	2,086	1,636	1,000	-	1,000	811	189	-	1,000	-	-	653
654		TOTAL OPERATING	48,339	50,766	47,160	49,574	-	49,574	24,932	4,264	20,378	49,574	-	-	654
655															655
656		EQUIPMENT													656
657	73007	REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-	-	-	657
658	123007	NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	658
659		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	659
660															660
661		TOTAL HEALTH	825,455	792,521	854,727	848,236	2,273	850,509	332,160	475,200	43,149	850,509	10.50	(0)	661
662															662

663	RC 18	PERSONNEL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	663
664			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	664
665		11013 BURSAR/ADMINISTRATIVE ASSIST	286,227	303,993	310,183	310,369	8,849	319,218	147,331	171,886	(0)	319,218	2.34	(0)	665
666		11020 BENEFITS COORDINATOR	33,312	34,678	35,459	35,459	798	36,256	16,734	19,523	-	36,256	0.50	0	666
667		11024 TURNOVER-REGULAR	-	-	-	(400,000)	400,000	-	-	-	-	-	-	-	667
668		11027 CONTRACT SUPPORT	-	-	-	90,914	(90,914)	-	-	-	-	-	-	-	668
669		11028 CERT. STAFF COLUMN CHANGE	-	-	-	74,991	-	74,991	-	-	74,991	17,741	-	57,250	669
670		21202 ASSISTANT SUPERINTENDENT	-	-	-	-	-	-	-	-	-	-	-	-	670
671		21300 LONG TERM SUBSTITUTES	812,690	419,702	739,867	475,000	-	475,000	171,653	96,980	206,367	475,000	-	-	671
672		21302 SUBSTITUTES-PROFESSIONAL DEV	33,700	54,772	45,205	50,000	-	50,000	16,693	-	33,307	50,000	-	-	672
673		21316 SABBATICALS	-	-	-	-	-	-	-	-	-	-	-	-	673
674		31000 BUDGET CONTROL	-	-	-	263,360	-	263,360	-	-	263,360	-	-	263,360	674
675		TOTAL PERSONNEL	1,165,930	813,145	1,130,714	900,092	318,733	1,218,825	352,411	288,389	578,025	898,215	2.84	320,610	675
676															676
677		OPERATING													677
678		13013 DUES AND MEMBERSHIPS	635	6,850	250	1,140	-	1,140	250	-	890	1,140	-	-	678
679		13014 RECRUITMENT	19,759	19,154	17,406	25,000	(2,000)	23,000	9,081	-	13,919	23,000	-	-	679
680		13015 LOCAL TRAVEL	640	139	340	2,300	-	2,300	947	-	1,353	2,300	-	-	680
681		25029 STAFF DEVELOPMENT PROGRAM	39,590	101,276	78,785	74,991	-	74,991	31,391	3,048	40,552	74,991	-	-	681
682		TOTAL OPERATING	60,624	127,419	96,780	103,431	(2,000)	101,431	41,669	3,048	56,714	101,431	-	-	682
683															683
684		TOTAL PERSONNEL	1,226,554	940,564	1,227,494	1,003,523	316,733	1,320,256	394,079	291,437	634,740	999,646	2.84	320,610	684
685															685
686															686

687	RC - 19	CURRICULUM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	687
688			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	688
689	21202	ASSISTANT SUPERINTENDENT	198,500	202,966	207,533	207,533	7,264	214,797	99,137	115,660	-	214,797	1.00	0	689
690	21201	DIRECTOR OF INSTRUCTIONAL TEC	-	-	-	-	-	-	-	-	-	-	-	-	690
691	21220	CURRICULUM & SUPERVISION	13,971	-	-	-	-	-	-	-	-	-	-	-	691
692	1912036	ELEM. READING SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	692
693	1912056	TECHNOLOGY SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	693
694	1912058	PROGRAM COORDINATORS	262,514	264,074	285,353	291,774	6,000	297,774	90,177	207,597	(0)	297,774	2.00	-	694
695	1912062	MATH COORDINATOR	-	-	-	-	-	-	-	-	-	-	-	-	695
696	1912060	LANG. ARTS SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	696
697	1912009	INSTRUCTION SUPP. SPECIALISTS	1,105,204	1,149,668	1,217,293	1,270,752	(71,709)	1,199,043	389,439	806,702	2,902	1,199,043	13.50	-	697
698	21312	CURRICULUM DEVELOPMENT	63,059	76,594	119,745	104,290	-	104,290	20,149	-	84,141	104,290	-	-	698
699	21405	ESL INSTRUCTION	17,849	7,238	4,482	24,000	(19,428)	4,572	1,524	3,048	-	4,572	-	-	699
700	21501	PRINCIPAL/DIRECTOR SECRETARY	68,668	70,385	71,792	71,792	1,777	73,569	32,106	-	41,463	73,569	1.00	-	700
701	TOTAL PERSONNEL		1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	632,532	1,133,008	128,506	1,894,045	17.50	-	701
702															702
703	OPERATING														703
704	12001	CONSULTANT SERVICES	52,402	37,679	30,000	45,000	-	45,000	-	14,400	30,600	45,000	-	-	704
705	13013	DUES AND MEMBERSHIPS	894	1,626	1,640	4,127	-	4,127	2,535	-	1,592	4,127	-	-	705
706	13015	LOCAL TRAVEL	870	2,057	5,868	10,000	-	10,000	59	161	9,780	10,000	-	-	706
707	22001	TEXTBOOKS-NEW	282,390	280,081	244,252	191,721	-	191,721	68,142	43,621	79,958	191,721	-	-	707
708	23004	RESOURCE MATERIALS	-	4,346	7,054	8,000	-	8,000	4,309	-	3,691	8,000	-	-	708
709	23006	ESL RESOURCES	-	-	-	-	19,428	19,428	675	6,897	11,855	19,428	-	-	709
710	24012	STANDARDIZED TESTING	40,164	32,086	24,301	29,477	-	29,477	8,768	147	20,562	29,477	-	-	710
711	25002	PROF. LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-	711
712	25003	PROFESSIONAL DEVELOPMENT	135,270	123,899	119,166	113,850	-	113,850	68,961	6,885	38,004	113,850	-	-	712
713	52004	FIELD TRIPS	-	8,973	5,509	7,500	-	7,500	400	-	7,100	7,500	-	-	713
714	25005	CURRICULUM RESEARCH & DEV.	184,295	156,649	25,952	26,420	-	26,420	486	523	25,411	26,420	-	-	714
715	TOTAL OPERATING		696,284	647,396	463,741	436,095	19,428	455,523	154,335	72,635	228,553	455,523	-	-	715
716															716
717	TOTAL CURRICULUM		2,426,050	2,418,322	2,369,939	2,406,236	(56,667)	2,349,568	786,867	1,205,643	357,059	2,349,568	17.50	-	717
718															718

719	RC - 20	FINANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	719
720			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	720
721	11014	DIRECTOR OF FINANCE	184,500	188,651	192,896	192,896	(16,973)	175,923	65,288	108,769	1,866	175,923	1.00	-	721
722	11021	PAYROLL / BENEFITS COORDINATOR	33,963	34,678	35,753	35,459	798	36,256	16,734	19,523	-	36,256	0.50	0	722
723	11022	ASSISTANT DIRECTOR FINANCE	96,000	100,032	104,033	104,033	11,541	115,574	58,296	57,278	-	115,574	1.00	-	723
724	11025	ACCOUNTANT	73,892	89,069	76,688	76,688	1,725	78,413	36,191	42,222	-	78,413	1.00	-	724
725	11042	ACCOUNTS PAYABLE	68,466	69,961	71,468	73,073	-	73,073	33,726	39,347	(0)	73,074	1.00	(0)	725
726	11044	TECHNOLOGY SUPPORT	-	-	-	-	-	-	-	-	-	-	-	-	726
727	21501	PRINCIPAL/DIRECTOR SECRETARY	68,454	70,165	71,569	71,569	1,618	73,187	33,775	39,404	8	73,179	1.00	8	727
728		TOTAL PERSONNEL	525,277	552,557	552,407	553,718	(1,291)	552,427	244,009	306,544	1,874	552,419	5.50	8	728
729															729
730		OPERATING													730
731	12005	AUDITING SERVICES	20,555	21,125	21,493	22,229	-	22,229	-	-	22,229	22,229	-	-	731
732	12007	ACTUARIAL SERVICES	250	-	-	-	-	-	-	-	-	-	-	-	732
733	13015	LOCAL TRAVEL	684	-	93	500	-	500	-	-	500	500	-	-	733
734	13016	SCHOOL DISTRICT MEMBERSHIPS	614	425	-	1,294	-	1,294	900	179	215	1,294	-	-	734
735	13030	EDP SUPPLIES & SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	735
736	13035	SOFTWARE MAINTENANCE	510	-	-	-	-	-	-	-	-	-	-	-	736
737	25003	PROFESSIONAL DEVELOPMENT	27,342	2,400	8,453	1,500	(914)	586	-	-	586	586	-	-	737
738	25013	TEMPORARY HOURLY SERVICES	-	9,515	7,101	15,000	-	15,000	3,004	9,410	2,586	15,000	-	-	738
739	25021	INSTRUCTIONAL TECHNOLOGY SER	-	-	-	-	-	-	-	-	-	-	-	-	739
740	25029	STAFF DEVELOPMENT PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	740
741		TOTAL OPERATING	49,955	33,465	37,140	40,523	(914)	39,609	3,904	9,589	26,116	39,609	-	-	741
742															742
743		EQUIPMENT													743
744	73021	REPLACEMENT COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-	-	-	744
745	123021	NEW COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-	-	-	745
746		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	746
747															747
748		TOTAL FINANCE	575,232	586,022	589,547	594,241	(2,205)	592,036	247,913	316,133	27,990	592,028	5.50	8	748
749															749
750															750
751		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast			Surplus/ (Shortfall)	751
752	102010	REV. FROM TOWN-FOR IT SERVIC	-	-	-	-	-	-	-	-	-	-	-	-	752
753															753
754		NET FINANCE BUDGET	575,232	586,022	589,547	594,241	(2,205)	592,036	247,913	316,133	27,990	592,028	5.50	8	754

755	RC - 21	LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	755
756			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	756
757		21220	CURRICULUM SUPERVISION	2,463	2,512	-	-	2,613	2,613	871	1,742	-	2,613	-	757
758		21503	LIBRARY SECRETARY	154	-	-	-	-	-	-	-	-	-	-	758
759			TOTAL PERSONNEL	2,617	2,512	-	-	2,613	2,613	871	1,742	-	2,613	-	759
760															760
761			OPERATING												761
762		23001	ACCESSIONS	91,882	93,990	97,576	103,015	-	103,015	35,526	15,305	52,184	103,015	-	762
763		23003	PERIODICALS	6,472	7,452	7,590	8,890	-	8,890	6,350	-	2,540	8,890	-	763
764		23004	RESOURCE MATERIALS	7,356	20,763	19,490	17,700	-	17,700	6,434	1,857	9,408	17,700	-	764
765		23005	ONLINE SUBSCRIPTIONS	27,739	32,340	34,629	36,905	-	36,905	34,979	-	1,926	36,905	-	765
766		23007	OTHER LIBRARY EXPENSES	7,553	6,755	7,755	8,200	-	8,200	3,465	237	4,498	8,200	-	766
767		25002	PROF. LIBRARY PURCHASE	30	1,356	1,155	1,920	(49)	1,872	434	85	1,352	1,872	-	767
768		25026	DUES AND MEMBERSHIPS	2,149	2,267	2,594	3,575	-	3,575	2,088	-	1,487	3,575	-	768
769		25030	COMPUTER SOFTWARE & SUPPLIES	709	1,289	4,554	1,000	-	1,000	157	-	843	1,000	-	769
770		72042	EQUIPMENT REPAIR	-	-	-	-	-	-	-	-	-	-	-	770
771		72044	REPAIRS AND SERVICE CONTRACT	980	1,029	1,080	1,140	49	1,189	1,189	-	1,189	-	-	771
772		83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	772
773			TOTAL OPERATING	144,872	167,242	176,423	182,345	-	182,345	90,622	17,484	74,239	182,345	-	773
774															774
775			EQUIPMENT												775
776		73009	REPLACEMENT LIBRARY EQ.	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000	-	776
777			TOTAL EQUIPMENT	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000	-	777
778															778
779			TOTAL LIBRARY	155,497	173,267	182,616	183,345	2,613	185,958	91,493	19,226	75,239	185,958	-	779
780															780

781	RC - 22	TECHNOLOGY EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	781
782			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	782
783	22001	TEXTBOOKS -NEW	2,900	-	-	-	-	-	-	-	-	-	-	-	783
784	23002	CLASSROOM REFERENCE	303	447	89	400	-	400	-	-	400	400	-	-	784
785	23003	PERIODICALS	55	-	12	285	-	285	120	-	165	285	-	-	785
786	24002	TECH ED TEACHING SUPPLIES	30,077	39,699	33,333	35,800	-	35,800	16,670	1,313	17,817	35,800	-	-	786
787	25001	MISC. OFFICE SUPPLIES	-	266	706	778	-	778	-	-	778	778	-	-	787
788	25003	PROFESSIONAL DEVELOPMENT	-	140	1,200	1,400	-	1,400	1,190	-	210	1,400	-	-	788
789	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	789
790	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	790
791	72033	TECH ED EQUIPMENT REPAIRS	989	-	582	2,500	-	2,500	1,822	-	678	2,500	-	-	791
792		TOTAL OPERATING	34,324	40,552	35,922	41,163	-	41,163	19,802	1,313	20,048	41,163	-	-	792
793															793
794		EQUIPMENT													794
795	73008	REPL. TECH ED EQUIPMENT	-	-	1,877	1,274	7,500	8,774	8,688	-	86	8,774	-	-	795
796	123008	NEW TECHNOLOGY EQUIPMENT	10,455	7,247	2,559	7,540	(7,500)	40	-	-	40	40	-	-	796
797		TOTAL EQUIPMENT	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,814	-	-	797
798															798
799		TOTAL TECH. EDUCATION	44,779	47,799	40,358	49,977	-	49,977	28,490	1,313	20,174	49,977	-	-	799
800															800

801	RC - 23	CONTINUING EDUC/SUMMER SCHOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	801
802			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	802
803	21201	DIRECTOR	11,750	21,483	26,738	20,000	-	20,000	9,481	-	10,519	20,000		-	803
804	21501	PRINCIPAL/DIRECTOR SECRETARY	27,386	27,929	28,801	29,229	-	29,229	13,491	15,739	(0)	29,229	0.40	(0)	804
805		PERSONNEL	39,136	49,412	55,539	49,229	-	49,229	22,972	15,739	10,519	49,229	0.40	(0)	805
806	*	Stipend Employee													806
807		OPERATING													807
808	12001	CONSULTANT SERVICES	483,878	415,092	381,499	425,000	7,000	432,000	420,854	10,980	166	431,834		166	808
809	12002	CONTINUING ED CONSULTING	-	-	-	-	-	-	-	-	-	-		-	809
810	13011	MAILING EXPENSES	374	355	250	500	-	500	400	-	100	500		-	810
811	13012	OFFICE SUPPLIES	4,516	4,516	2,556	11,000	-	11,000	3,090	1,030	6,880	11,000		-	811
812	24003	SUMMER SCHOOL TEACHING SUPP.	60,043	73,843	36,953	61,800	(7,000)	54,800	8,451	-	46,349	54,800		-	812
813	24010	ADULT ED. CONTRACTED SERVICES	12,000	12,000	18,700	12,000	-	12,000	-	-	12,000	20,000		(8,000)	813
814	25014	CATALOG/HANDBOOK PRINTING	1,729	1,453	5,701	5,000	-	5,000	948	-	4,052	5,000		-	814
815		TOTAL OPERATING	562,540	507,259	445,659	515,300	-	515,300	433,743	12,010	69,547	523,134		(7,834)	815
816															816
817		TOTAL CONT. ED/SUM. SCHOOL	601,677	556,671	501,198	564,529	-	564,529	456,715	27,749	80,065	572,363	0.40	(7,834)	817
818															818
819														Surplus/	819
820		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	820
821	31006	REVENUE - CONTINUING EDUCATION	-	-	-	-	-	-	-	-	-			-	821
822	31005	REVENUE - SUMMER SCHOOL	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(193,615)	-	(625,000)	(625,000)		-	822
823		TOTAL REVENUE	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(193,615)	-	(625,000)	(625,000)		-	823
824															824
825		NET EXPENSE SUM&CONT. ED	(56,298)	(39,649)	(120,235)	(60,471)	-	(60,471)	263,100	27,749	(544,935)	(52,637)		(7,834)	825

826			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	826
827	RC - 24	SPECIAL EDUCATION	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	827
828	21103	ASSISTANT PRINCIPAL	-	-	-	-	-	-	-	-	-	-	-	-	828
829	21102	PROGRAM DIR. EARLY CHILDHOOD	-	-	-	-	-	-	-	-	-	-	-	-	829
830	21201	DIRECTOR	-	-	-	-	-	-	-	-	-	-	-	-	830
831	21202	ASSISTANT SUPERINTENDENT SESS	198,500	202,966	207,533	207,533	7,264	214,797	99,137	115,660	-	214,797	1.00	0	831
832	21211	PROGRAM DIR. OF SESS K-12	285,676	319,072	326,228	333,546	-	333,546	153,846	179,700	(0)	333,546	2.00	(0)	832
833	21220	CURRICULUM SUPERVISION	96,360	241,290	192,142	220,874	22,273	243,147	81,311	161,835	(0)	243,147	1.60	(0)	833
834	21302	SUBSTITUTE TEACHERS	108,568	105,332	164,872	105,000	-	105,000	36,808	-	68,192	125,000	-	(20,000)	834
835	21303	SPECIAL CLASS TEACHERS	5,391,096	5,330,334	5,158,898	5,304,320	(335,888)	4,968,432	1,580,368	3,324,938	63,126	4,905,305.66	58.40	63,126	835
836	21304	HOMEBOUND/TUTORIAL	347,721	264,300	240,916	198,000	-	198,000	37,407	1,160	159,433	198,000	-	-	836
837	21305	CONTRACTED SPEECH	501,420	664,106	786,386	521,664	-	521,664	199,542	301,145	20,976	621,664	-	(100,000)	837
838	21306	TEACHERS OF THE GIFTED	-	-	-	-	-	-	-	-	-	-	-	-	838
839	21307	SPEECH THERAPISTS	1,571,728	1,571,386	1,536,771	1,678,546	25,433	1,703,979	549,381	1,153,407	1,191	1,703,979	17.50	-	839
840	21308	SUMMER SCHOOL & PPTs	729,465	870,128	866,160	780,000	51,325	831,325	670,817	-	160,508	831,325	-	-	840
841	21309	CONT. OCUPATIONAL THERAPY	717,084	813,773	803,411	752,000	-	752,000	226,560	524,378	1,063	752,000	-	-	841
842	21311	CONTRACTED PHYSICAL THERAPY	180,646	230,649	265,125	236,000	-	236,000	70,443	165,375	183	236,000	-	-	842
843	21403	PSYCHOLOGISTS	923,751	1,014,025	958,412	1,089,155	(114,097)	975,058	317,547	590,377	67,134	975,058	11.60	-	843
844	21404	SOCIAL CASE WORKER	283,141	250,976	253,698	228,031	-	228,031	70,163	157,868	0	228,031	2.00	-	844
845	21407	SCHOOL-BASED SESS FACILITATORS	429,258	424,945	473,260	490,831	(22,573)	468,258	134,853	311,436	21,969	446,289	5.00	21,969	845
846	21409	BEHAVIORAL ANALYST	-	-	-	-	138,678	138,678	33,283	105,396	-	138,678	2.00	-	846
847	21410	PHYSICAL THERAPIST	-	-	-	-	103,090	103,090	22,411	80,679	-	103,090	1.00	-	847
848	21501	PRINCIPAL/DIRECTOR SECRETARY	365,076	402,476	411,527	421,602	-	421,602	181,900	193,038	46,664	381,302	6.33	40,300	848
849	21603	TEACHER AIDES	2,668,993	2,744,999	2,712,531	2,849,293	196,540	3,045,833	1,053,042	1,882,272	110,519	3,011,192	80.50	34,641	849
850	21605	TRANSPORTATION DRIVER	84,106	86,941	87,839	87,725	2,921	90,646	42,497	48,149	-	90,646	2.00	-	850
851	41002	NURSES	291,965	313,265	270,753	258,939	4,340	263,279	95,738	167,541	0	263,279	3.80	0	851
852	41004	SUBSTITUTE NURSES	-	-	-	-	15,000	15,000	12,260	-	2,740	15,000	-	-	852
853															853
854		TOTAL PERSONNEL	15,174,553	15,850,962	15,716,462	15,763,059	94,306	15,857,364	5,669,314	9,464,353	723,697	15,817,328	194.73	40,036	854

855	OPERATING		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	855
856			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	856
857	12001	CONSULTANT SERVICES	947,170	1,275,095	1,378,446	1,200,000	-	1,200,000	400,872	570,857	228,271	1,200,000		-	857
858	12004	LEGAL SERVICES	244,364	289,431	299,040	260,000	-	260,000	42,955	217,046	-	290,000		(30,000)	858
859	22001	TEXTBOOKS-NEW	5,834	70,161	23,971	5,500	-	5,500	4,802	692	6	5,500		-	859
860	22003	TEXTBOOKS-CONSUMABLES	5,680	5,130	6,016	5,120	-	5,120	648	-	4,472	5,120		-	860
861	23003	PERIODICALS	-	126	-	-	-	-	-	-	-	-		-	861
862	24011	GENERAL TEACHING SUPPLIES	45,187	75,645	67,441	52,000	-	52,000	35,522	5,512	10,966	52,000		-	862
863	24013	SPECIAL EDUCATION TESTING	69,147	43,842	62,756	53,350	-	53,350	33,107	1,835	18,408	53,350		-	863
864	25003	PROFESSIONAL DEVELOPMENT	91,285	154,767	144,357	100,000	-	100,000	65,137	34,290	573	100,000		-	864
865	25004	LOCAL TRAVEL EXPENSE	1,097	1,523	2,058	1,500	-	1,500	1,234	61	206	1,500		-	865
866	25011	PUPIL EVALUATION	167,790	330,245	325,986	200,000	-	200,000	33,912	9,050	157,038	200,000		-	866
867	25013	TEMPORARY HOURLY SERVICES	1,432	-	-	-	-	-	-	-	-	-		-	867
868	25026	DUES AND MEMBERSHIPS	260	860	1,460	1,000	-	1,000	800	-	200	1,000		-	868
869	25030	COMPUTER SOFTWARE & SUPPLIES	38,447	62,516	39,258	27,500	-	27,500	13,459	1,880	12,161	27,500		-	869
870	52002	IN-DISTRICT SPECIAL ED TRANS	625,076	683,096	868,881	900,000	(75,344)	824,656	265,709	514,835	44,112	814,212		10,444	870
871	52003	O-O-D SPECIAL ED TRANSPORTATION	486,757	459,047	466,889	543,000	(62,760)	480,240	139,736	301,185	39,319	460,733		19,507	871
872	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	500	-	500	-	-	500	500		-	872
873	141001	TUITION-PUBLIC SCHOOLS	179,413	19,841	135,765	165,000	138,104	303,104	127,308	113,037	62,760	303,104		-	873
874	143001	TUITION-NON PUBLIC SCHOOLS	6,514,128	6,649,461	7,073,659	6,722,425	-	6,722,425	2,176,491	3,460,506	1,085,428	6,737,002		(14,577)	874
875	TOTAL OPERATING		9,423,067	10,120,785	10,895,983	10,236,895	-	10,236,895	3,341,692	5,230,785	1,664,419	10,251,521		(14,626)	875
876	EQUIPMENT														876
877	73020	REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	877
878	123001	NEW OFFICE FURNITURE/EQUIP	-	-	-	-	-	-	-	-	-	-		-	878
879	123019	NEW ASSISTIVE TECHNOLOGY EQ	42,891	39,934	30,318	30,000	-	30,000	14,157	1,627	14,216	30,000		-	879
880	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	880
881	TOTAL EQUIPMENT		42,891	39,934	30,318	30,000	-	30,000	14,157	1,627	14,216	30,000		-	881
882	GRAND TOTAL SPECIAL EDUCATIO		24,640,511	26,011,682	26,642,764	26,029,954	94,306	26,124,259	9,025,163	14,696,765	2,402,332	26,098,849	194.73	25,410	882
883															883
884	REVENUE		2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	Surplus/ (Shortfall)		884	
885	143003	EARLY LEARNING PROGRAM TUITIO	-	-	-	-	-	-	-	-	-	-	-	-	885
886	143002	EXCESS COST REIMBURSEMENT	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,676,886)		(174,212)	886
887	REVENUE		(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,676,886)		(174,212)	887
888	NET SPECIAL EDUCATION EXPENSI		21,779,065	22,598,741	23,215,246	23,178,856	94,306	23,273,161	9,025,162.93	14,696,765	2,402,332	23,421,963		(148,802)	888
889															889
890															890
891															891
892															892

893	RC - 25	FIXED COSTS	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	893
894			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	894
895	52001	REGULAR PUPIL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	-	2,232,963	697,822	1,535,140	0	2,249,463		(16,500)	895
896															896
897		TOTAL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	-	2,232,963	697,822	1,535,140	0	2,249,463		(16,500)	897
898															898
899		HEATING FUEL													899
900	63001	FUEL OIL - RC25	105,330	32,498	19,053	425,700	-	425,700	2,500	8,250	414,950	10,750		414,950	900
901	63001	FUEL OIL - DHS	142,331	147,118	214,350	-	-	-	15,776	139,224	(155,000)	155,000		(155,000)	901
902	63001	FUEL OIL - MIDDLESEX	81,939	88,893	108,362	-	-	-	21,584	43,416	(65,000)	65,000		(65,000)	902
903	63002	FUEL OIL - MIDDLESEX	-	-	-	-	-	-	-	-	-	-		-	903
904	63001	FUEL NATURAL GAS - HINDLEY	33,697	16,193	31,358	-	-	-	9,432	20,568	(30,000)	30,000		(30,000)	904
905	63001	FUEL OIL - HOLMES	14,187	26,071	29,563	-	-	-	23,302	30,000	(53,302)	53,302		(53,302)	905
906	63001	FUEL OIL - OX RIDGE	46,018	41,902	56,445	-	-	-	-	47,000	(47,000)	47,000		(47,000)	906
907	63001	FUEL OIL - ROYLE	26,245	30,794	31,987	-	-	-	10,377	17,623	(28,000)	28,000		(28,000)	907
908	63001	FUEL OIL - TOKENEKE	21,638	28,974	39,871	-	-	-	7,167	27,833	(35,000)	35,000		(35,000)	908
909		TOTAL HEATING FUEL	471,385	412,443	530,989	425,700	-	425,700	90,138	333,914	1,648	424,052		1,648	909
910															910
911		UTILITIES													911
912	64001	WATER - RC25	8,910	2,515	17,023	92,000	-	92,000	4,898	17,607	69,495	22,505		69,495	912
913	64001	WATER - DHS	27,092	22,382	25,488	-	-	-	16,379	8,621	(25,000)	25,000		(25,000)	913
914	64001	WATER - MIDDLESEX	14,382	15,876	15,677	-	-	-	7,513	7,487	(15,000)	15,000		(15,000)	914
915	64001	WATER - HINDLEY	4,863	4,772	5,854	-	-	-	2,171	3,329	(5,500)	5,500		(5,500)	915
916	64001	WATER - HOLMES	7,193	7,866	8,134	-	-	-	3,277	4,723	(8,000)	8,000		(8,000)	916
917	64001	WATER - OX RIDGE	5,234	3,900	5,076	-	-	-	1,795	3,605	(5,400)	5,400		(5,400)	917
918	64001	WATER - ROYLE	6,746	6,117	6,942	-	-	-	3,377	3,823	(7,200)	7,200		(7,200)	918
919	64001	WATER - TOKENEKE	9,718	9,671	9,404	-	-	-	4,720	4,780	(9,500)	9,500		(9,500)	919
920		TOTAL WATER	84,138	73,098	93,598	92,000	-	92,000	44,130	53,975	(6,105)	98,105		(6,105)	920
921	64002	ELECTRICITY - RC25	65,578	124,014	90,689	1,121,202	-	1,121,202	20,575	18,303	1,082,324	38,878		1,082,324	921
922	64002	ELECTRICITY - GEN & SOLAR DHS	439,897	461,523	499,364	-	-	-	219,039	188,962	(408,001)	483,001		(483,001)	922
923	64002	ELECTRICITY - MIDDLESEX	206,999	186,970	216,859	-	-	-	59,656	133,298	(192,954)	207,954		(207,954)	923
924	64002	ELECTRICITY - HINDLEY	46,063	66,117	59,325	-	-	-	21,563	38,437	(60,000)	60,000		(60,000)	924
925	64002	ELECTRICITY - HOLMES	46,345	37,655	52,923	-	-	-	15,662	35,558	(51,220)	51,220		(51,220)	925
926	64002	ELECTRICITY - GEN & SOLAR OX RID	69,877	72,501	80,988	-	-	-	47,042	27,958	(75,000)	75,000		(75,000)	926
927	64002	ELECTRICITY - ROYLE	46,452	44,868	43,166	-	-	-	17,834	23,166	(41,000)	41,000		(41,000)	927
928	64002	ELECTRICITY - TOKENEKE	128,004	115,128	133,261	-	-	-	65,601	65,399	(131,000)	131,000		(131,000)	928
929		TOTAL ELECTRICITY	1,049,214	1,108,776	1,176,575	1,121,202	-	1,121,202	466,971	531,081	123,149	1,088,053		33,149	929

930					ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	930
931					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	931
932	64003	TELEPHONE - RC25	69,223	40,568	64,510	75,000	-	75,000	27,474	37,120	10,406	75,000	-	932
933	64003	TELEPHONE - DHS	-	-	-	-	-	-	-	-	-	-	-	933
934	64003	TELEPHONE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	934
935	64003	TELEPHONE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	935
936	64003	TELEPHONE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	936
937	64003	TELEPHONE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	937
938	64003	TELEPHONE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	938
939	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	939
940		TOTAL TELEPHONE	69,223	40,568	64,510	75,000	-	75,000	27,474	37,120	10,406	75,000	-	940
941	64004	SEWER SERVICE - RC25	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	50,722	-	941
942	64004	SEWER SERVICE - DHS	-	-	-	-	-	-	-	-	-	-	-	942
943	64004	SEWER SERVICE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	943
944	64004	SEWER SERVICE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	944
945	64004	SEWER SERVICE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	945
946	64004	SEWER SERVICE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	946
947	64004	SEWER SERVICE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	947
948	64004	SEWER SERVICE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	948
949		TOTAL SEWER SERVICE	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	50,722	-	949
950														950
951		TOTAL UTILITIES	1,252,962	1,265,527	1,370,936	1,327,202	11,722	1,338,924	585,375	622,176	131,373	1,311,880	27,044	951
952														952
953		INSURANCE												953
954	82001	PROPERTY INSURANCE	183,242	185,349	194,654	190,349	(7,477)	182,872	47,348	-	135,524	182,872	-	954
955	82002	WORKERS COMPENSATION	348,113	327,119	317,182	366,107	(68,072)	298,035	211,972	77,941	8,122	289,914	8,121	955
956	82003	HEALTH INSURANCE	10,839,538	10,612,261	10,940,600	11,608,610	-	11,608,610	5,861,151	5,364,770	382,689	11,608,610	-	956
957	82004	GENERAL LIABILITY INSURANCE	14,527	19,204	15,750	25,500	(11,723)	13,777	13,777	-	0	13,777	0	957
958	82006	STUDENT/ATHLETIC INSURANCE	78,730	101,000	129,960	140,356	(16,522)	123,834	123,834	-	-	123,834	-	958
959	82007	UNEMPLOYMENT COMPENSATION	43,783	67,362	40,522	60,000	-	60,000	7,038	31,302	21,660	49,340	10,660	959
960		TOTAL INSURANCE	11,507,934	11,312,295	11,638,668	12,390,922	(103,794)	12,287,128	6,265,119	5,474,014	547,995	12,268,347	18,781	960
961														961
962		RETIREMENT												962
963	84001	RETIREMENT	759,920	747,421	1,033,478	1,010,789	-	1,010,789	1,010,789	-	-	1,010,789	-	963
964	84002	FICA/MEDICARE	1,801,899	1,808,916	1,858,074	1,916,125	-	1,916,125	770,185	-	1,145,940	1,916,125	-	964
965	84004	OTHER POST EMPLOYMENT BENEFIT	413,669	434,160	389,291	422,131	-	422,131	422,131	-	-	422,131	-	965
966		TOTAL RETIREMENT	2,975,488	2,990,497	3,280,843	3,349,045	-	3,349,045	2,203,105	-	1,145,940	3,349,045	-	966
967														967
968		TOTAL FIXED COSTS	18,058,168	17,810,946	18,888,707	19,725,832	(92,072)	19,633,760	9,841,560	7,965,244	1,826,956	19,602,787	30,973	968
969													Surplus/	969
970		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast		(Shortfall)	970
971	84005	REVENUE - OPEB DISTRIBUTION	(271,800)	(319,300)	(328,205)	(337,671)	-	(337,671)	-	-	(337,671)	(337,671)	-	971
972	84006	MEDICAID REIMBURSEMENT	-	-	(6,295)	-	-	-	(1,384)	-	-	(1,384)	1,384	972
973														973
974		NET FIXED COSTS	17,786,368	17,491,646	18,554,207	19,388,161	(92,072)	19,296,089	9,840,176	7,965,244	1,489,285	19,263,732	32,357	974

975

976	RC - 26	EARLY LEARNING PROGRAM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	975
977			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	976
978	21102	ASSISTANT PRINCIPAL	147,054	150,363	153,746	157,205	-	157,205	72,556	84,649	(0)	157,205	1.00	(0)	977
979	21302	SUBSTITUTE TEACHERS	6,350	9,150	12,350	10,000	-	10,000	4,800	-	5,200	10,000	-	-	978
980	21303	SPECIAL CLASS TEACHERS	648,627	647,314	692,359	753,542	-	753,542	238,917	514,625	(0)	753,542	8.80	(0)	979
981	21603	TEACHER AIDS	561,237	570,545	625,513	640,996	(72,254)	568,742	193,923	347,086	27,733	568,742	17.00	-	980
982		TOTAL PERSONNEL	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	510,196	946,360	32,932	1,489,490	26.80	(0)	981
983															982
984	22003	TEXTBOOKS-CONSUMABLES	5,016	5,700	811	5,500	-	5,500	3,108	-	2,392	5,500	-	-	983
985	24011	GENERAL TEACHING SUPPLIES	4,987	6,572	5,466	6,000	-	6,000	1,472	88	4,440	6,000	-	-	984
986	24013	SPECIAL EDUCATION TESTING	596	459	484	500	-	500	-	-	500	500	-	-	985
987	25003	PROFESSIONAL DEVELOPMENT	3,816	8,288	11,463	5,500	-	5,500	625	798	4,077	5,500	-	-	986
988	25026	DUES AND MEMBERSHIPS	-	200	-	-	-	-	-	-	-	-	-	-	987
989		TOTAL OPERATING	14,416	21,218	18,225	17,500	-	17,500	5,205	886	11,409	17,500	-	-	988
990															989
991	123020	NEW CLASSROOM FURNITURE	-	1,239	-	1,332	-	1,332	1,231	-	101	1,332	-	-	990
992	73020	NEW CLASSROOM FURNITURE	-	952	792	-	-	-	-	-	-	-	-	-	991
993		TOTAL EQUIPMENT	-	2,191	792	1,332	-	1,332	1,231	-	101	1,332	-	-	992
994															993
995		TOTAL EARLY LEARNING PROGR.	1,377,684	1,399,829	1,502,985	1,580,575	(72,254)	1,508,321	516,633	947,246	44,442	1,508,321	26.80	(0)	994
996															995
997															996
998	143003	ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(171,741)	-	(322,594)	(322,594)	-	(0)	997
999		TOTAL ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(171,741)	-	(322,594)	(322,594)	-	(0)	998
1000															999
1001															1000
1002		TOTAL EARLY LEARNING PROGR.	1,096,483	1,094,188	1,166,365	1,257,981	(72,254)	1,185,727	344,891	947,246	(278,152)	1,185,727	26.80	(1)	1001
1003															1002
1004															1003

Darien Public Schools
Budget Projection for 2019-20

EXPENSES												CURR	Surplus/
Category	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	STF	(Shortfall)	
Personnel	62,112,197	64,018,526	65,418,666	67,469,883	(19,428)	67,450,455	23,775,513	41,125,004	2,549,937	66,948,221	771.56	502,234	
Operating	16,439,509	17,439,291	17,677,966	16,888,025	111,500	16,999,525	6,828,693	6,590,452	3,580,379	17,049,485	-	(49,960)	
Fixed	18,058,168	17,810,946	18,888,707	19,725,832	(92,072)	19,633,760	9,841,560	7,965,244	1,826,956	19,602,787	-	30,973	
Equipment	1,086,817	998,839	1,002,157	641,476	-	641,476	561,752	34,635	45,088	641,475	-	0	
GRAND TOTAL EXPENSES	97,696,691	100,267,602	102,987,496	104,725,215	(0)	104,725,215	41,007,519	55,715,336	8,002,361	104,241,968	771.56	483,247	

REVENUE												Rev. Surplus/
	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)
RC-1 Student Parking Fees	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)	-	-
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)	-	-
RC-12 Building Rental	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(25,371)	-	(91,800)	(91,800)	-	-
RC-12 Use of Fields	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(39,166)	534	(120,000)	(120,000)	-	-
RC-15 Revenue for IT Services	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	-	-	(212,643)	(212,643)	-	-
RC-20 Revenue for IT Services	-	-	-	-	-	-	-	-	-	-	-	-
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-
RC-23 Summer School	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(193,615)	-	(625,000)	(625,000)	-	-
RC-24 Excess Cost Grant*	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,676,886)	-	(174,212)
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-	-	-
RC-25 OPEB/Medicare Reimbursement	(271,800)	(319,300)	(334,500)	(337,671)	-	(337,671)	(1,384)	-	(337,671)	(339,055)	-	1,384
RC-26 Early Learning Program	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(171,741)	-	(322,594)	(322,594)	-	(0)
GRAND TOTAL REVENUE	(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)		(4,606,806)	(442,277)	534	(1,755,708)	(4,433,978)	-	(172,828)

NET BUDGET (Appropriation)	93,155,806	95,145,546	97,785,890	100,118,409	(0)	100,118,409	40,565,241	55,715,870	6,246,653	99,807,990	771.56	310,419
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1045	RESPONSIBILITY CENTER SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1045
1046	RC - #	RC NAME	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1046
1047	RC-1	DIIS	12,016,483	12,627,891	12,881,729	13,507,839	(58,467)	13,449,372	4,666,345	8,578,127	204,900	13,434,967		14,406	1047
1048	RC-2	FITSCH ACADEMY	-	-	446,085	449,914	40,209	490,123	164,433	313,049	12,642	487,766		2,357	1048
1049	RC-3	MMS	10,149,937	10,183,813	10,231,978	10,649,029	(113,692)	10,535,337	3,543,848	6,747,371	244,118	10,426,732		108,605	1049
1050	RC-5	Hindley	3,295,805	3,405,446	3,604,442	3,710,146	(60,448)	3,649,698	1,280,885	2,325,148	43,665	3,649,698		-	1050
1051	RC-7	Holmes	3,070,566	3,102,368	3,228,891	3,422,689	61,913	3,484,602	1,239,418	2,184,295	60,889	3,479,540		5,062	1051
1052	RC-8	Ox Ridge	3,246,257	3,389,782	3,436,506	3,637,398	(33,685)	3,603,713	1,268,825	2,303,565	31,323	3,603,713		0	1052
1053	RC-9	Royle	2,914,491	2,951,676	3,041,202	3,274,195	(98,184)	3,176,012	1,129,326	1,991,624	55,062	3,169,150		6,862	1053
1054	RC-10	Tokeneke	3,170,787	3,255,211	3,415,221	3,546,232	(156,064)	3,390,168	1,164,590	2,155,350	70,228	3,385,880		4,288	1054
1055	RC-11	Ath. Health & P.E.	1,734,017	1,807,591	1,774,324	1,856,715	9,060	1,865,775	710,829	303,615	851,331	1,865,775		-	1055
1056	RC-12	Maintenance	3,909,459	4,020,934	3,941,360	3,453,913	45,363	3,499,276	1,546,985	1,334,637	617,654	3,526,776		(27,500)	1056
1057	RC-13	Music	243,807	261,709	269,094	276,778	883	277,661	123,077	124,319	30,265	277,661		(0)	1057
1058	RC-14	Art	108,271	112,822	109,228	113,002	-	113,002	47,959	12,307	52,736	113,002		(0)	1058
1059	RC-15	Tech Plan	2,989,758	3,268,252	3,112,152	3,002,860	49,232	3,052,093	2,079,208	836,476	136,409	3,052,093		0	1059
1060	RC-16	Admin	915,445	694,950	694,950	838,055	121,154	959,210	320,719	559,497	78,994	959,210		-	1060
1061	RC-17	Health	825,455	792,521	854,727	848,236	2,273	850,509	332,160	475,200	43,149	850,509		(0)	1061
1062	RC-18	Personnel	1,226,554	940,564	1,227,494	1,003,523	316,733	1,320,256	394,079	291,437	634,740	999,646		320,610	1062
1063	RC-19	Curriculum	2,426,050	2,418,322	2,369,939	2,406,262	56,667	2,349,568	786,867	1,205,643	357,059	2,349,568		-	1063
1064	RC-20	Finance	575,232	586,022	589,547	594,241	(2,205)	592,036	247,913	316,133	27,990	592,036		8	1064
1065	RC-21	Library/Media	155,497	173,267	182,616	183,345	2,613	185,958	91,493	19,226	75,239	185,958		-	1065
1066	RC-22	Tech Ed	44,779	47,799	40,358	49,977	-	49,977	28,490	1,313	20,174	49,977		-	1066
1067	RC-23	Cont. Ed	601,677	556,671	501,198	564,529	-	564,529	456,715	27,749	80,065	572,363		(7,834)	1067
1068	RC-24	SPED	24,640,511	26,011,682	26,642,764	26,029,954	94,306	26,124,259	9,025,163	14,696,765	2,402,332	26,098,849		25,410	1068
1069	RC-25	Fixed Expenses	18,058,168	17,810,946	18,888,707	19,725,832	(92,072)	19,633,760	9,841,560	7,965,244	1,826,956	19,602,787		30,973	1069
1070	RC-26	Early Learning Program	1,377,684	1,399,829	1,502,985	1,580,575	(72,254)	1,508,321	516,633	947,246	44,442	1,508,321		(0)	1070
1071	TOTAL ACTUAL		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	41,007,519	55,715,336	8,002,361	104,241,968		483,247	1071
1072			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1072
1073	RC	PERSONNEL SUMMARY	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1073
1074	RC-1	Danvers High School	11,761,381	12,378,407	12,608,428	13,248,657	(58,467)	13,190,190	4,521,874	8,554,472	113,844	13,175,784	147.27	14,406	1074
1075	RC-2	Fitch Academy			360,675	350,233	40,209	390,442	125,297	261,027	4,118	388,085	4.60	2,357	1075
1076	RC-3	Middlesex Middle School	10,059,590	10,093,325	10,132,028	10,545,752	(113,692)	10,432,060	3,507,849	6,735,535	188,676	10,323,455	116.44	108,605	1076
1077	RC-5	Hindley School	3,234,917	3,345,693	3,546,513	3,647,155	(60,448)	3,586,707	1,237,311	2,325,057	24,339	3,586,707	43.04	-	1077
1078	RC-7	Holmes School	3,007,324	3,032,547	3,159,280	3,358,143	61,913	3,420,056	1,192,521	2,182,184	45,351	3,414,995	43.20	5,062	1078
1079	RC-8	Ox Ridge School	3,187,483	3,337,821	3,384,522	3,584,922	(33,685)	3,551,237	1,224,150	2,302,950	24,137	3,551,237	41.88	0	1079
1080	RC-9	Royle School	2,863,596	2,902,904	2,995,571	3,223,449	(98,184)	3,125,265	1,096,000	1,991,265	38,000	3,118,404	38.76	6,862	1080
1081	RC-10	Tokeneke School	3,111,491	3,204,562	3,363,687	3,488,143	(156,064)	3,332,079	1,134,063	2,154,230	43,787	3,327,791	40.97	4,288	1081
1082	RC-11	Physical Education	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	391,717	232,432	471,810	1,095,959	5.00	-	1082
1083	RC-12	Maintenance	1,619,271	1,673,810	1,688,088	1,643,153	45,363	1,688,516	817,358	797,733	73,425	1,688,516	16.00	-	1083
1084	RC-13	Music	175,355	182,339	193,213	193,743	-	193,743	79,363	111,412	2,968	193,743	1.20	(0)	1084
1085	RC-14	Art	-	-	-	-	-	-	-	-	-	-	-	-	1085
1086	RC-15	Technology	900,747	1,040,728	988,196	1,086,777	32,160	1,118,938	511,099	606,680	1,159	1,118,938	12.33	0	1086
1087	RC-16	Administration	405,698	412,412	273,393	416,212	44,123	460,335	197,380	242,955	20,000	460,335	2.60	-	1087
1088	RC-17	Health	777,116	741,756	807,567	798,662	2,273	800,935	307,227	470,936	22,771	800,935	10.50	(0)	1088
1089	RC-18	Personnel	1,165,930	813,145	1,130,714	900,092	318,733	1,218,825	352,411	288,389	578,025	898,215	2.84	320,610	1089
1090	RC-19	Curriculum	1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	632,532	1,133,008	128,506	1,894,045	17.50	-	1090
1091	RC-20	Finance	525,277	552,557	552,407	553,718	(1,291)	552,427	244,009	306,544	1,874	552,419	5.50	8	1091
1092	RC-21	Library/Media	2,617	2,512	-	-	2,613	2,613	871	1,742	-	2,613	-	-	1092
1093	RC-23	Continuing Education	39,136	49,412	55,539	49,229	-	49,229	22,972	15,739	10,519	49,229	0.40	(0)	1093
1094	RC-24	Special Education	15,174,553	15,850,962	15,716,462	15,763,059	94,306	15,857,364	5,669,314	9,464,353	723,697	15,817,328	194.73	40,036	1094
1095	RC-26	Early Learning Program	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	510,196	946,360	32,932	1,489,490	26.80	(0)	1095
1096	TOTAL PERSONNEL		62,112,197	63,777,857	65,418,666	67,469,883	(19,428)	67,450,455	23,775,513	41,125,004	2,549,937	66,948,221	771.56	502,234	1096

1097	OPERATING SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1097
1098	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1098
1099	RC-1	Darien High School	242,100	249,484	251,307	259,183	-	259,183	144,471	23,655	91,057	259,183	-	-	1099
1100	RC-2	Fitch Academy			85,410	99,681	-	99,681	39,136	52,022	8,523	99,681	-	-	1100
1101	RC-3	Middlesex Middle School	89,688	89,497	85,575	103,277	(0)	103,277	35,999	11,836	53,442	103,277	-	-	1101
1102	RC-5	Hindley School	60,888	58,733	57,929	60,991	-	60,991	43,574	91	17,325	60,991	-	-	1102
1103	RC-7	Holmes School	62,341	68,820	68,610	62,546	-	62,546	45,562	2,111	14,872	62,546	-	-	1103
1104	RC-8	Ox Ridge School	57,852	51,072	50,476	50,476	-	50,476	43,097	210	7,169	50,476	-	-	1104
1105	RC-9	Royle School	50,047	47,826	42,292	48,746	-	48,746	33,325	359	15,062	48,746	-	-	1105
1106	RC-10	Tokeneke School	58,414	49,982	50,605	56,089	-	56,089	28,569	1,120	26,400	56,089	-	-	1106
1107	RC-11	Physical Education	722,366	786,756	700,466	763,816	-	763,816	314,617	71,182	378,017	763,816	-	-	1107
1108	RC-12	Maintenance	2,060,239	2,189,650	2,088,684	1,745,910	-	1,745,910	717,183	506,998	521,729	1,773,410	-	(27,500)	1108
1109	RC-13	Music	56,263	67,821	61,844	72,712	883	73,595	33,774	12,907	26,915	73,595	-	-	1109
1110	RC-14	Art	99,885	102,889	103,105	106,870	-	106,870	42,097	12,307	52,466	106,870	-	-	1110
1111	RC-15	Technology Plan	1,335,257	1,472,206	1,392,462	1,413,058	17,072	1,430,130	1,068,046	227,099	134,985	1,430,130	-	-	1111
1112	RC-16	Administration	509,747	464,451	421,557	421,843	77,031	498,875	123,339	316,542	58,994	498,875	-	-	1112
1113	RC-17	Health	48,339	50,766	47,160	49,574	-	49,574	24,932	4,264	20,378	49,574	-	-	1113
1114	RC-18	Personnel	60,624	127,419	96,780	103,431	(2,000)	101,431	41,669	3,048	56,714	101,431	-	-	1114
1115	RC-19	Curriculum	696,284	647,396	463,741	436,095	19,428	455,523	154,335	72,635	228,553	455,523	-	-	1115
1116	RC-20	Finance	49,955	33,465	37,140	40,523	(914)	39,609	3,904	9,589	26,116	39,609	-	-	1116
1117	RC-21	Library/Media	144,872	167,242	176,423	182,345	-	182,345	90,622	17,484	74,239	182,345	-	-	1117
1118	RC-22	Technology Education	34,324	40,552	35,922	41,163	-	41,163	19,802	1,313	20,048	41,163	-	-	1118
1119	RC-23	Continuing Education	562,540	507,259	445,659	515,300	-	515,300	433,743	12,010	69,547	523,134	-	(7,834)	1119
1120	RC-24	Special Education	9,423,067	10,120,785	10,895,983	10,236,895	-	10,236,895	3,341,692	5,230,785	1,664,419	10,251,521	-	(14,626)	1120
1121	RC-26	Early Learning Program	14,416	21,218	18,225	17,500	-	17,500	5,205	886	11,409	17,500	-	-	1121
1122	TOTAL OPERATING		16,439,509	17,415,291	17,677,966	16,888,025	111,500	16,999,525	6,828,693	6,590,452	3,580,379	17,049,485	-	(49,960)	1122
1123	EQUIPMENT SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1123
1124	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1124
1125	RC-1	Darien High School	13,002	-	21,994	-	-	-	-	-	-	-	-	-	1125
1126	RC-3	Middlesex Middle School	659	990	14,374	-	-	-	-	-	-	-	-	-	1126
1127	RC-5	Hindley School	-	1,020	-	2,000	-	2,000	-	-	2,000	2,000	-	-	1127
1128	RC-7	Holmes School	901	1,001	1,000	2,000	-	2,000	1,335	-	665	2,000	-	-	1128
1129	RC-8	Ox Ridge School	922	889	898	2,000	-	2,000	1,578	405	17	2,000	-	-	1129
1130	RC-9	Royle School	848	946	3,339	2,000	-	2,000	-	-	2,000	2,000	-	-	1130
1131	RC-10	Tokeneke School	-	666	929	2,000	-	2,000	1,959	-	41	2,000	-	-	1131
1132	RC-11	Physical Education	3,969	6,168	1,642	6,000	-	6,000	4,496	-	1,504	6,000	-	-	1132
1133	RC-12	Maintenance	229,950	157,474	164,589	64,850	-	64,850	12,444	29,906	22,499	64,850	-	1	1133
1134	RC-13	Music	12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	10,323	-	-	1134
1135	RC-14	Art	8,386	9,932	6,122	6,132	-	6,132	5,862	-	270	6,132	-	(0)	1135
1136	RC-15	Technology Plan	753,754	755,318	731,494	503,025	-	503,025	500,063	2,697	265	503,025	-	-	1136
1137	RC-16	Administration	-	-	-	-	-	-	-	-	-	-	-	-	1137
1138	RC-17	Health	-	-	-	-	-	-	-	-	-	-	-	-	1138
1139	RC-19	Curriculum	-	-	-	-	-	-	-	-	-	-	-	-	1139
1140	RC-20	Finance	-	-	-	-	-	-	-	-	-	-	-	-	1140
1141	RC-21	Library/Media	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000	-	-	1141
1142	RC-22	Technology Education	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,814	-	-	1142
1143	RC-23	Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-	1143
1144	RC-24	Special Education	42,891	39,934	30,318	30,000	-	30,000	14,157	1,627	14,216	30,000	-	-	1144
1145	RC-26	Early Learning Program	-	2,191	792	1,332	-	1,332	1,231	-	101	1,332	-	-	1145
1146	TOTAL EQUIPMENT		1,085,934	998,839	1,002,157	641,476	-	641,476	561,752	34,635	45,088	641,475	-	0	1146
1147	RC-25 FIXED EXPENSES		18,058,168	17,810,946	18,888,707	19,725,832	(92,072)	19,633,760	9,841,560	7,965,244	1,826,956	19,602,787	-	30,973	1147
1148	Budget Total		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	41,007,519	55,715,336	8,002,361	104,241,968	-	483,247	1148
1149	Total Revenue		(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)	-	(4,606,806)	(442,277)	534	(1,755,708)	(4,433,978)	-	(172,828)	1149
1150	Net Budget		93,155,806	94,879,925	97,785,890	100,118,409	(0)	100,118,409	40,565,241	55,715,870	6,246,653	99,807,990	-	310,419	1150

Darien Public Schools
FY 20
November Accounting Adjustments/Reconciliations
Requires Superintendent Approval per policy 3050

Broad Category	Description	RC	ORG	OBJECT	TO	FROM	Description
Salaries	Clubs and Councils	1	00110108	101003	\$ 8,540.00		Video Recording Services
Salaries	Classroom Teachers	1	00110118	021301		\$ 8,540.00	Video Recording Services
salaries	Overtime	12	01212009	061005	\$ 28,385.00		Overtime
salaries	Classroom Teachers	3	00310324	021301		\$ 28,385.00	Overtime
salaries	curriculum supervisor	24	02412009	021220	\$ 22,272.92		reclass SESS stipend to cur supervision
salaries	sess fac	24	02412009	021407		\$ 22,272.92	reclass SESS stipend to cur supervision
salaries	Transportation/driver	24	02412009	021605	\$ 801.00		OOD transportation during holiday
salaries	special class teacher	24	02412009	021303		\$ 801.00	OOD transportation during holiday
salaries	Principal/Director Sec	19	01912009	021501	\$ 162.26		Extra hours
salaries	Classroom Teachers	3	00310324	021301		\$ 162.26	Extra hours
Total Salaries					\$ 60,161.18	\$ 60,161.18	

Memorandum

DATE: January 10, 2020
TO: Dr. Alan Addley, Superintendent of Schools
FROM: Richard Rudl, Director of Finance & Operations
SUBJECT: FY 2020 Financial Report Through December 2019

Enclosed please find the attached:

1. Financial report for fiscal year 2020 through December 2019.
2. List of accounting adjustments for December 2019 within Broad Categories
3. List of Transfers for the Board of Education's consideration and approval.
4. PowerPoint Presentation of the financial report.

Highlights of the first financial report through December 2019:

The financial report currently shows a year-end forecast of \$335,669 or 0.34%. The General Education RC's forecast a current surplus of \$490,680 with the Special Education RC's forecasting a negative forecast of \$(155,011).

The highlights of that surplus include:

RC 1 (Darien High School):

- Salary savings due to an FMLA leave of absence of \$14,302. Depending on the return of the employee this amount could increase. It is likely these funds will be recommended for an accounting adjustment to Long-Term Substitutes.
- Salary savings due to a retirement in a secretarial position of \$30,484. This position is not intended to be filled as it is recommended in the FY21 budget as a budget reduction.

RC 2 (Fitch Academy):

- Salary savings of \$2,357. Adjustments were made to the account location of teachers between DHS and Fitch.

RC 3 (Middlesex Middle School):

- Salary savings due to FMLA leave of absences of \$104,124. It is likely these funds will be recommended for an accounting adjustment to Long-Term Substitutes.
- Salary savings of \$4,481 due to staff turnover.

RC7 (Holmes):

- Salary savings of \$5,062 due to staff turnover.

RC 9 (Royle)

- Salary savings of \$6,862 due to staff turnover.

RC 10 (Tokeneke):

- Salary savings of \$4,288 due to staff turnover.

RC12 (Maintenance):

- Consultant Services is forecasted at a negative variance of \$(27,500). This is due to a projected cost for an architectural study for the removal of portables and the library reimagined project as discussed at the November 14, 2019 Facilities Committee meeting.

RC 18 (Personnel):

- Certified Column changes has an available forecast of \$57,250.
- Budget Control remains untouched at \$263,360

RC 23 (Continuing Education/Summer School)

- Adult Education Contracted Services has a negative forecast of \$(8,000). This is the amount the district pays Stamford Public Schools for running its Adult Education program. We expect to bring a transfer forward at a future Finance Committee meeting.
- Consultant Services has a positive forecast of \$166

RC 24 (Special Education):

- The forecast for teacher salary savings is \$43,126.
- The forecast for contracted speech line shows a negative variance of \$(112,400) due to student needs. This is a recommended transfer for BOE approval.
- The forecast for Speech Therapist salary savings is \$1,191.
- The forecast for SESS Facilitators shows a salary savings of \$21,969 due to staff turnover.
- The forecast for Secretary line item shows a salary savings of \$40,300 due to staff turnover.
- The forecast for teacher aides shows a positive forecast of \$39,641 due to staff turnover.
- Legal fees are forecasted at \$290,000 or a negative variance of \$(30,000).
- The forecast for In District Transportation shows a favorable forecast of \$10,444.

- The forecast for Out of District Transportation shows a favorable forecast of \$19,507.
- Tuition Non Public Schools is forecasted to show a negative balance of \$(14,577). However, it is important to note there are several possible placements being monitored, which could increase the anticipated expenditure and some of those could potentially reach excess cost levels should they materialize.
- Excess Cost is currently forecasted at \$2,676,886, which is \$(174,212) less than budget. This amount is based on the December 1st anticipated filing. The second filing occurs March 1st. This means the district has the ability to adjust its filing for student changes between December 1st and March 1st, which could ultimately change the anticipated reimbursement. It is important to note that from the FY 19 reimbursement of \$3,427,518 to the FY 20 forecast of \$2,676,886 there were nine students who aged out of the district, which were excess cost eligible students, totaling approximately \$1 million in reimbursement. These nine students represent the majority of the difference between \$3.4 million reimbursement last year and the anticipated \$2.6 million reimbursement this year. The district's threshold for reimbursement is \$98,683 and we are anticipating an entitlement cap of 73.56%, which was the entitlement cap last fiscal year. The entitlement cap has not yet been set by the State of Connecticut but typically ranges between 72.5% and 74.5%. Should any of the potential expenditures referenced in the Tuition Non Public account materialize this could increase our forecast for excess costs.

RC 25 (Fixed):

- The forecast for transportation is a negative \$(16,500). A late bus was added on a trial basis as concerns for the high school walk radius were raised by parents. This will be a recommended transfer for a future report.
- The forecast for fuel oil/natural gas is a positive \$1,648. This will continue to be refined as the year progresses through the heating season. We do have a fixed price of \$2.358 per gallon. However, DHS, Middlesex and Hindley have switched to natural gas, so we will continue to monitor these accounts as the year progresses.
- Water is currently a small negative forecast of \$(6,105).
- Electricity is currently a positive forecast of \$33,149.
- Workers compensation has a positive forecast of \$8,669.
- Unemployment has a positive forecast of \$10,660.
- Medicaid reimbursement revenue has been received in the amount of \$1,925.

RC	Fiscal Year Adjusted Budget	Fiscal Year 2020 Forecast	Forecasted Balance
RC 1 Darien High School	\$13,438,372	\$13,393,586	\$44,786
RC 2 Fitch Academy	\$490,123	\$487,766	\$2,357
RC 3 Middlesex	\$10,535,337	\$10,426,732	\$108,605
RC 5 Hindley	\$3,649,558	\$3,649,558	\$0

Darien Public Schools/BOE, 35 Leroy Avenue, P.O. Box 1167, Darien, CT 06820

RC 7 Holmes	\$3,484,602	\$3,479,540	\$5,062
RC 8 Ox Ridge	\$3,603,853	\$3,603,853	\$0
RC 9 Royle	\$3,176,012	\$3,169,150	\$6,862
RC 10 Tokeneke	\$3,390,168	\$3,385,880	\$4,288
RC 11 Athletics	\$1,830,775	\$1830,775	\$0
RC 12 Maintenance	\$3,287,476	\$3,314,976	\$(27,500)
RC 13 Music	\$277,661	\$277,661	\$0
RC 14 Art	\$113,002	\$113,002	\$0
RC 15 Technology	\$2,839,450	\$2,839,450	\$0
RC 16 Administration	\$959,210	\$959,210	\$0
RC 17 Health	\$850,509	\$850,509	\$0
RC 18 Personnel	\$1,320,256	\$999,646	\$320,610
RC 19 Curriculum	\$2,349,568	\$2,349,568	\$0
RC 20 Finance	\$592,036	\$592,036	\$0
RC 21 Library/Media	\$185,958	\$185,958	\$0
RC 22 Technology Education	\$49,977	\$49,977	\$0
RC 23 Summer School	\$(60,471)	\$(52,637)	\$(7,834)
RC 24 Special Education	\$23,273,165	\$23,428,176	\$(155,011)
RC 25 Fixed Expenditures	\$19,296,089	\$19,262,643	\$33,446
RC 26 ELP	\$1,185,727	\$1,185,727	\$0
Total	\$100,118,409	\$99,782,740	\$335,669

Transfer for Board of Education Consideration:

There are two transfers for BOE consideration and approval. That transfer is as follows:

Transfer 1:

Broad Category	Description	RC	To	From	Reason
Purchased Services	Contracted Speech	24	\$112,400		Additional Contracted Speech Services (Special Education)
Salaries	Principal/Directory Secretary	24		\$40,000	Additional Contracted Speech Services (Special Education)
Salaries	Teacher Aides	24		\$35,000	Additional Contracted Speech Services (Special Education)

Salaries	SESS Facilitator	24		\$20,000	Additional Contracted Speech Services (Special Education)
Salaries	Column Change	18		\$17,400	Additional Contracted Speech Services (Special Education)

Transfer 2:

Broad Category	Description	RC	To	From	Reason
Other Purchased Services	Regular Transportation	25	\$16,500		Late Bus
Benefits	Unemployment Insurance	25		\$10,660	Late Bus
Benefits	Workers Compensation	25		\$5,840	Late Bus

RR/kcb

**Darien Public Schools
Monthly Financial Report
2019-20**

ACCT #		ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	
	RC - 1 DARIEN HIGH SCHOOL													
1	11013 BURSAR/ADMINISTRATIVE ASSIST	97,091	108,370	111,252	111,494	(2,699)	108,795	51,888	56,907	0	108,795	1.50	0	1
2	21101 PRINCIPAL	194,648	199,028	203,506	208,085	-	208,085	104,043	104,043	(0)	208,085	1.00	(0)	2
3	21102 ASSISTANT PRINCIPAL	508,594	453,681	482,582	524,546	(5,065)	519,481	252,685	266,795	0	519,480	3.00	0	3
4	21203 DIRECTOR OF GUIDANCE	139,047	142,636	140,402	157,205	-	157,205	78,603	78,603	0	157,205	1.00	0	4
5	21220 CURRICULUM SUPERVISION	172,068	452,535	482,285	600,409	10,410	610,819	220,988	387,218	2,613	610,819	4.40	-	5
7	110112 ART TEACHERS	416,895	415,024	403,199	417,867	24,808	442,676	154,578	288,098	0	442,676	5.60	-	7
8	110114 BUSINESS TEACHERS	72,780	75,526	78,346	81,999	-	81,999	28,384	53,615	(0)	81,999	1.00	-	8
9	110116 COMPUTER TEACHERS	41,933	42,386	42,924	43,517	-	43,517	17,802	25,715	(0)	43,517	0.40	-	9
10	110118 ENGLISH TEACHERS	1,569,758	1,607,149	1,655,301	1,707,470	(54,891)	1,652,579	599,883	1,047,382	5,314	1,647,266	19.16	5,314	10
11	110124 FOR. LANG. TEACHERS	1,118,398	1,155,671	1,084,511	1,160,037	15,747	1,175,783	416,224	759,560	-	1,175,783	13.40	0	11
12	110130 MATH TEACHERS	1,089,417	1,187,831	1,256,495	1,299,358	(9,162)	1,290,195	490,561	799,634	0	1,290,195	15.60	-	12
13	110132 MUSIC TEACHERS	218,493	227,764	236,655	245,808	63	245,871	85,087	160,720	63	245,871	2.50	-	13
14	110134 PHYSICAL ED. TEACHERS	532,300	564,869	584,906	606,061	-	606,061	216,637	389,424	0	606,061	6.00	-	14
15	110136 READING TEACHERS	112,430	116,719	115,088	116,676	-	116,676	40,388	76,288	(0)	116,676	1.00	-	15
16	110138 SCIENCE TEACHERS	1,623,615	1,663,869	1,599,946	1,687,521	(14,050)	1,673,470	626,760	1,037,723	8,987	1,664,483	18.45	8,987	16
17	110142 SOCIAL STUDIES TEACHERS	1,384,955	1,431,547	1,513,299	1,566,790	(37,984)	1,528,806	552,359	976,447	-	1,528,806	18.44	0	17
18	110144 TECH ED. TEACHERS	232,059	246,833	258,989	270,037	-	270,037	93,474	176,562	0	270,037	2.80	-	18
20	21306 TEACHERS OF THE GIFTED	41,714	28,411	21,843	30,237	(16,095)	14,141	4,256	9,885	0	14,141	0.22	-	20
21	21302 SUBSTITUTE TEACHERS	65,448	85,289	97,532	92,563	-	92,563	29,875	-	62,688	92,563	-	-	21
22	21317 STUDENT INTERNS	29,194	30,000	30,600	31,200	-	31,200	22,800	-	8,400	31,200	-	-	22
23	21401 LIBRARIANS	158,501	165,842	173,268	180,225	-	180,225	67,100	113,125	0	180,225	1.80	-	23
24	21402 GUIDANCE	537,249	597,325	625,464	657,023	-	657,023	242,757	406,390	7,876	657,023	8.00	-	24
26	21501 PRINCIPAL/DIRECTOR SECRETARY	209,234	215,492	219,873	224,974	325	225,300	98,755	126,348	196	194,816	4.00	30,484	26
27	21502 GUIDANCE SECRETARIES	114,973	117,254	119,596	122,288	-	122,288	56,506	65,781	0	122,287	2.00	0	27
28	21503 LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-	28
29	21603 TEACHER AIDES	358,270	329,868	343,109	350,761	1,250	352,010	144,120	207,891	-	352,010	9.00	-	29
30	21604 LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-	30
31	61001 CUSTODIANS	518,546	519,955	501,114	533,919	11,374	545,293	272,021	273,272	-	545,293	7.00	-	31
32	101003 CLUBS AND COUNCILS	203,772	197,533	226,343	220,589	17,502	238,091	97,829	140,262	-	238,091	-	(0)	32
33	TOTAL PERSONNEL	11,761,381	12,378,407	12,608,428	13,248,657	(58,467)	13,190,190	5,066,363	8,027,687	96,140	13,145,404	147.27	44,786	33

34	OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	34
35		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	35
36	22002 TEXTBOOKS-REPLACEMENTS	36,140	32,007	27,277	27,124	-	27,124	27,062	-	62	27,124		-	36
37	22003 TEXTBOOKS-CONSUMABLES	10,850	4,106	8,653	8,200	-	8,200	2,492	532	5,177	8,200		-	37
38	23002 CLASSROOM REFERENCE	501	-	-	-	-	-	-	-	-	-		-	38
39	23003 PERIODICALS	255	1,422	1,049	935	-	935	246	-	689	935		-	39
40	23004 RESOURCE MATERIALS	3,407	2,095	1,897	2,750	-	2,750	423	-	2,327	2,750		-	40
41	23010 AUDIO VISUAL CONSUMABLES	5,823	3,352	3,250	3,250	-	3,250	710	1,210	1,330	3,250		-	41
42	24009 SCIENCE TEACHING SUPPLIES	30,812	29,616	32,219	35,750	-	35,750	32,053	1,370	2,327	35,750		-	42
43	24011 GENERAL TEACHING SUPPLIES	17,042	10,634	15,860	17,000	-	17,000	16,871	5	124	17,000		-	43
44	25001 MISC. OFFICE SUPPLIES	19,732	21,823	21,955	22,000	-	22,000	8,671	163	13,166	22,000		-	44
45	25002 PROFESSIONAL LIBRARY PURCHASE	-	-	294	350	-	350	350	-	0	350		-	45
46	25003 PROFESSIONAL DEVELOPMENT	5,984	6,700	6,700	8,331	-	8,331	2,668	-	5,664	8,331		-	46
47	25007 GRADUATION EXPENSES	23,203	23,603	22,661	25,725	-	25,725	2,103	16,575	7,047	25,725		-	47
48	25008 GUIDANCE MATERIALS	2,344	2,327	2,104	2,600	-	2,600	2,481	-	119	2,600		-	48
49	25013 TEMPORARY HOURLY SERVICES	20,254	19,846	26,625	27,720	-	27,720	17,763	-	9,957	27,720		-	49
50	25014 HANDBOOK PRINTING	11,488	6,805	8,938	12,000	-	12,000	2,597	195	9,208	12,000		-	50
51	25019 COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	51
53	25026 DUES AND MEMBERSHIPS	12,953	12,989	14,049	14,785	-	14,785	11,481	-	3,304	14,785		-	53
54	25030 COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	54
55	35000 POLICE AND FIRE SERVICES	16,204	49,568	29,366	21,712	-	21,712	9,631	-	12,082	21,712		-	55
56	72016 CLASSROOMS/CORRIDORS/AUDITORIUM	8,469	8,440	8,500	8,500	-	8,500	3,934	158	4,408	8,500		-	56
57	72038 EDP EQUIPMENT REPAIRS	-	-	-	-	-	-	-	-	-	-		-	57
58	72041 MICROSCOPE REPAIRS	535	481	678	1,200	-	1,200	729	-	471	1,200		-	58
59	72044 REPAIRS AND SERVICE CONTRACT	1,241	2,250	2,250	2,250	-	2,250	455	-	1,795	2,250		-	59
60	83003 RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	60
61	102003 OTHER STUDENT ACTIVITIES	14,865	11,420	16,980	17,000	-	17,000	8,278	1,440	7,282	17,000		-	61
62	TOTAL OPERATING	242,100	249,484	251,307	259,183	-	259,183	150,997	21,647	86,539	259,183		-	62
63														63
64	EQUIPMENT													64
65	123001 NEW FURNITURE/EQUIP	10,514	-	18,924	-	-	-	-	-	-	-		-	65
66	123020 NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	66
67	123012 NEW MATHEMATICS EQUIPMENT	2,488	-	3,070	-	-	-	-	-	-	-		-	67
71	TOTAL EQUIPMENT	13,002	-	21,994	-	-	-	-	-	-	-		-	71
72														72
73	TOTAL DARIEN HIGH SCHOOL	12,016,483	12,627,891	12,881,729	13,507,839	(58,467)	13,449,372	5,217,360	8,049,334	182,678	13,404,586	147.27	44,786	73
74													Surplus/	74
75	REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	75
76														76
77	102007 REV.- STUDENT PARKING FEES	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)		-	77
78														78
79	NET DARIEN HIGH SCHOOL BUDGET	12,006,483	12,616,891	12,870,729	13,496,839	(58,467)	13,438,372	5,206,360	8,049,334	171,678	13,393,586	147.27	44,786	79

80														80
81														81
82	RC - 2 FITCH ACADEMY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	82
83		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	83
84	21301 ALTERNATIVE SCHOOL	-	240,668	360,675	350,233	40,209	390,442	141,950	246,135	2,357	388,085	4.60	2,357	84
85	21603 TEACHER AIDES	-	-	-	-	-	-	-	-	-	-	-	-	85
86	TOTAL PERSONNEL	-	240,668	360,675	350,233	40,209	390,442	141,950	246,135	2,356.76	388,085	4.60	2,357	86
87														87
	25019 COMPUTER SUPPLIES/SOFTWARE	-	-	-	5,000	-	5,000	436	-	4,564	5,000	-	-	
	25001 GENERAL TEACHING SUPPLIES	-	-	4,998	5,000	-	5,000	2,414	-	2,586	5,000	-	-	
	13015 LOCAL TRAVEL EXPENSE	-	-	20	500	-	500	-	-	500	500	-	-	
88	102012 LEASES PROPERTY	-	24,000	80,392	89,181	-	89,181	37,035	52,022	123	89,181	-	-	88
89	TOTAL OPERATING	-	24,000	85,410	99,681	-	99,681	39,886	52,022	7,773	99,681	-	-	89
90														90
91	TOTAL FITCH ACADEMY	-	264,668	446,085	449,914	40,209	490,123	181,836	298,157	10,130	487,766	4.60	2,357	91

92															92
93			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	93
94	RC - 3	MIDDLESEX MIDDLE SCHOOL	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	94
95	21101	PRINCIPAL	160,808	186,045	190,231	194,511	-	194,511	97,255	97,255	0	194,511	1.00	0	95
96	21102	ASSISTANT PRINCIPAL	303,295	292,017	317,942	333,546	(23,679)	309,867	156,064	153,803	(0)	309,867	2.00	(0)	96
97	21220	CURRICULUM SUPERVISION	116,116	200,301	207,803	241,610	-	241,610	86,285	155,298	26	241,610	1.40	-	97
98	310312	ART TEACHERS	228,496	175,101	173,982	182,506	(18,474)	164,032	59,890	104,142	-	164,032	3.00	-	98
99	310316	COMPUTER TEACHERS	165,306	158,679	162,064	166,136	-	166,136	64,309	101,827	(0)	166,136	2.00	(0)	99
100	310320	ENGLISH TEACHERS	1,483,859	1,503,899	1,401,887	1,454,233	(42,758)	1,411,475	496,168	915,307	0	1,411,475	16.44	0	100
101	310322	HEALTHY LIVING	111,974	115,602	120,876	126,162	-	126,162	26,506	55,802	43,853	82,309	2.00	43,853	101
102	310324	FOR. LANG. TEACHERS	956,767	927,682	998,164	1,026,579	(34,154)	992,424	327,690	604,463	60,271	932,153	12.22	60,271	102
103	310330	MATH TEACHERS	1,237,729	1,228,907	1,287,842	1,321,237	12,223	1,333,460	488,364	845,095	0	1,333,460	13.83	0	103
104	310332	MUSIC TEACHERS	636,068	626,865	580,853	596,358	-	596,358	222,678	373,680	0	596,358	6.90	0	104
105	310334	PHYSICAL EDUCATION TEACHERS	490,250	516,224	534,998	557,097	-	557,097	198,892	358,205	-	557,097	6.00	-	105
106	310338	SCIENCE TEACHERS	1,029,016	1,024,880	1,086,453	1,106,925	(28,777)	1,078,148	385,595	688,073	4,481	1,073,667	12.33	4,481	106
107	310342	SOCIAL STUDIES TEACHERS	1,101,430	1,059,569	1,073,228	1,112,374	16,289	1,128,663	404,625	724,039	0	1,128,663	12.33	0	107
108	310344	TECH ED. TEACHERS	211,428	213,712	216,425	219,412	(3,298)	216,114	81,609	134,505	-	216,114	2.00	-	108
109	21302	SUBSTITUTE TEACHERS	72,132	89,530	69,600	85,329	-	85,329	24,800	-	60,529	85,329	-	-	109
110	21306	TEACHERS OF THE GIFTED	120,872	137,567	106,586	108,057	-	108,057	44,205	63,852	0	108,057	0.99	-	110
111	21317	STUDENT INTERNS	29,775	30,600	30,300	31,200	-	31,200	22,800	-	8,400	31,200	-	-	111
113	21401	LIBRARIANS	191,550	197,168	202,185	207,490	-	207,490	78,832	128,658	0	207,490	2.00	-	113
114	21402	GUIDANCE	368,027	415,440	361,885	463,507	-	463,507	167,010	287,731	8,766	463,507	6.00	-	114
115	21501	PRINCIPAL/DIRECTOR SECRETARY	204,292	220,144	230,161	231,290	-	231,290	106,468	124,822	0	231,290	4.00	-	115
116	21502	GUIDANCE SECRETARIES	68,701	70,062	67,251	73,073	(1,801)	71,273	35,636	35,636	-	71,273	1.00	-	116
117	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-	-	-	117
118	21603	TEACHER AIDES	161,013	85,435	83,770	75,542	-	75,542	30,904	44,639	(0)	75,542	2.00	-	118
119	21604	LIBRARY MEDIA ASSISTANTS	-	-	-	-	-	-	-	-	-	-	-	-	119
120	61001	CUSTODIANS	499,421	502,572	513,252	513,677	10,862	524,539	261,578	262,962	-	524,539	7.00	-	120
121	101003	CLUBS AND COUNCILS	111,266	115,324	114,290	117,902	(124)	117,778	51,560	65,882	336	117,778	-	-	121
122	TOTAL PERSONNEL		10,059,590	10,093,325	10,132,028	10,545,752	(113,692)	10,432,060	3,919,723	6,325,674	186,662	10,323,455	116.44	108,605	122
123															123

124	OPERATING				ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	124	
125					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	125	
126	22001	TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	126	
127	22002	TEXTBOOKS-REPLACEMENTS	4,315	3,503	2,949	4,895	114	5,009	5,009	-	-	5,009	-	127	
128	22003	TEXTBOOKS-CONSUMABLES	295	321	-	1,300	(19)	1,282	-	1,282	-	1,282	-	128	
129	23002	CLASSROOM REFERENCE	994	-	508	5,450	-	5,450	24	1,234	4,192	5,450	-	129	
130	23003	PERIODICALS	1,200	4,257	3,387	6,000	-	6,000	189	132	5,679	6,000	-	130	
131	23004	RESOURCE MATERIALS	7,866	2,340	3,472	4,728	(96)	4,632	-	2,412	2,220	4,632	-	131	
132	23010	MEDIA CONSUMABLES	3,175	2,285	1,247	3,750	-	3,750	623	-	3,127	3,750	-	132	
133	24008	HEALTHY LIVING TEACHING SUPP	757	1,303	1,572	1,700	-	1,700	-	-	1,700	1,700	-	133	
134	24009	SCIENCE TEACHING SUPPLIES	13,748	15,420	16,083	17,160	-	17,160	7,235	2,128	7,797	17,160	-	134	
135	24011	GENERAL TEACHING SUPPLIES	34,338	41,742	35,575	34,360	-	34,360	16,168	3,474	14,718	34,360	-	135	
136	25001	MISC. OFFICE SUPPLIES	10,211	6,488	4,942	7,250	-	7,250	1,215	141	5,894	7,250	-	136	
137	25003	PROFESSIONAL DEVELOPMENT	5,570	4,214	6,222	6,690	-	6,690	937	895	4,858	6,690	-	137	
138	25008	GUIDANCE MATERIALS	-	-	-	500	-	500	286	-	214	500	-	138	
140	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	140	
141	25026	DUES AND MEMBERSHIPS	1,153	1,651	2,644	3,321	-	3,321	2,090	-	1,231	3,321	-	141	
142	25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	142	
143	35000	POLICE AND FIRE SERVICES	6,064	5,125	6,511	5,673	-	5,673	3,209	-	2,465	5,673	-	143	
144	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	144	
145	72044	REPAIRS AND SERVICE CONTRACT	-	850	464	500	-	500	-	-	500	500	-	145	
146	TOTAL OPERATING		89,688	89,497	85,575	103,277	(0)	103,277	36,985	11,698	54,593	103,277	-	146	
147														147	
148	EQUIPMENT													148	
150	73001	REPLACEMENT FURN/ EQUIPMENT	-	-	4,275	-	-	-	-	-	-	-	-	150	
152	123020	NEW CLASSROOM FURNITURE	659	990	10,099	-	-	-	-	-	-	-	-	152	
153														153	
154	TOTAL EQUIPMENT		659	990	14,374	-	-	-	-	-	-	-	-	154	
155														155	
156	TOTAL MIDDLESEX MIDDLE SCHOOL		10,149,937	10,183,813	10,231,978	10,649,029	(113,692)	10,535,337	3,956,709	6,337,373	241,256	10,426,732	116.44	108,605	156

157	RC - 5	HINDLEY ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	157
158			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	158
159	21101	PRINCIPAL	172,615	180,042	180,404	188,235	-	188,235	94,118	94,118	(0)	188,235	1.00	(0)	159
160	21102	ASSISTANT PRINCIPAL	119,104	129,919	135,539	135,831	-	135,831	47,018	88,813	(0)	135,831	1.00	(0)	160
161	21220	CURRICULUM SUPERVISION	17,473	17,572	18,432	18,798	-	18,798	6,765	10,993	1,040	18,798		-	161
162	510597	KINDERGARTEN	313,282	243,274	339,035	356,315	(107,937)	248,378	91,559	156,819	0	248,378	3.00	-	162
163	510501	GRADE 1 TEACHERS	268,861	358,678	337,611	348,656	-	348,656	120,689	227,967	(0)	348,656	4.00	-	163
164	510502	GRADE 2 TEACHERS	343,162	351,685	364,273	330,750	(22,652)	308,098	113,450	194,648	-	308,098	3.00	0	164
165	510503	GRADE 3 TEACHERS	306,134	304,784	336,884	348,312	8,028	356,340	123,348	232,991	0	356,340	4.00	-	165
166	510504	GRADE 4 TEACHERS	271,562	284,329	303,301	267,298	48,913	316,211	119,240	196,971	(0)	316,211	4.00	-	166
167	510505	GRADE 5 TEACHERS	272,051	313,132	337,411	345,690	-	345,690	123,806	221,884	(0)	345,690	4.00	-	167
168	510524	FOREIGN LANGUAGE TEACHER	60,611	62,968	65,840	68,720	-	68,720	23,788	44,932	(0)	68,720	1.00	-	168
169	510534	PHYSICAL ED TEACHERS	66,183	91,787	102,149	106,618	-	106,618	36,906	69,711	(0)	106,618	1.50	-	169
170	21302	SUBSTITUTE TEACHERS	30,053	19,975	17,950	17,000	-	17,000	5,769	-	11,231	17,000		-	170
171	21306	TEACHERS OF THE GIFTED	31,053	40,331	47,367	47,545	475	48,021	16,622	31,398	0	48,021	0.44	-	171
172	21313	MUSIC TEACHERS	171,974	167,006	173,085	181,944	-	181,944	72,391	109,552	0	181,944	2.10	-	172
173	21314	ART TEACHERS	103,586	105,250	106,586	108,057	-	108,057	37,404	70,653	(0)	108,057	1.00	-	173
174	21317	STUDENT INTERNS	15,000	31,200	30,300	31,200	-	31,200	22,800	-	8,400	31,200		-	174
175	21401	LIBRARIANS	104,125	105,250	106,586	108,057	-	108,057	37,404	70,653	(0)	108,057	1.00	-	175
176	21403	PSYCHOLOGISTS	-	-	-	70,905	9,070	79,975	33,478	46,498	-	79,975	1.00	-	176
177	21501	PRINCIPAL/DIRECTOR SECRETARY	104,672	102,282	108,646	111,092	-	111,092	50,908	60,183	0	111,092	2.00	-	177
178	21603	TEACHER AIDES	242,697	214,443	220,265	228,762	(214)	228,547	93,069	134,432	1,046	228,547	6.00	-	178
179	61001	CUSTODIANS	215,072	215,900	210,535	220,771	3,729	224,500	111,641	111,706	1,153	224,500	3.00	-	179
180	101003	CLUBS AND COUNCILS	5,644	5,885	4,314	6,600	-	6,600	2,310	4,290	-	6,600		-	180
181		TOTAL PERSONNEL	3,234,917	3,345,693	3,546,513	3,647,155	(60,588)	3,586,567	1,384,482	2,179,214	22,870	3,586,567	43.04	(0)	181
183		OPERATING													183
184	22002	TEXTBOOKS-REPLACEMENTS	5,480	3,387	1,495	3,503	-	3,503	669	-	2,834	3,503		-	184
185	22003	TEXTBOOKS-CONSUMABLES	21,959	28,183	27,596	28,302	-	28,302	25,083	32	3,187	28,302		-	185
186	23002	CLASSROOM REFERENCE	2,509	988	1,071	1,051	-	1,051	956	-	95	1,051		-	186
187	23003	PERIODICALS	2,231	67	295	350	-	350	-	-	350	350		-	187
188	23010	AUDIO VISUAL CONSUMABLES	-	308	216	350	-	350	101	-	250	350		-	188
189	24009	SCIENCE TEACHING SUPPLIES	3,426	4,579	5,564	5,954	-	5,954	2,606	-	3,348	5,954		-	189
190	24011	GENERAL TEACHING SUPPLIES	20,113	17,386	16,681	16,812	-	16,812	13,298	-	3,514	16,812		-	190
191	25001	MISC OFFICE SUPPLIES	1,572	929	843	1,000	-	1,000	174	-	826	1,000		-	191
192	25002	PROFESSIONAL LIBRARY PURCHASE	329	274	494	500	-	500	-	-	500	500		-	192
193	25003	PROFESSIONAL DEVELOPMENT	2,427	1,188	1,064	1,625	-	1,625	222	-	1,403	1,625		-	193
194	25026	DUES AND MEMBERSHIPS	197	-	59	400	-	400	-	59	341	400		-	194
195	35000	POLICE AND FIRE SERVICES	645	1,444	2,552	1,144	-	1,144	509	-	635	1,144		-	195
196	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	196
197		TOTAL OPERATING	60,888	58,733	57,929	60,991	-	60,991	43,618	91	17,281	60,991		-	197
199		EQUIPMENT													199
200	73020	REP. CLASSROOM FURNITURE	-	1,020	-	2,000	-	2,000	-	-	2,000	2,000		-	200
202		TOTAL HINDLEY ELEMENTARY SCH.	3,295,805	3,405,446	3,604,442	3,710,146	(60,588)	3,649,558	1,428,101	2,179,305	42,152	3,649,558	43.04	(0)	202

204	RC - 7 HOLMES ELEMENTARY SCHOOL		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	204
205			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	205
206	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	94,118	94,118	(0)	188,235	1 00	(0)	206
207	21102	ASSISTANT PRINCIPAL	116,418	129,919	132,842	135,831	-	135,831	47,018	88,813	(0)	135,831	1 00	(0)	207
208	21220	CURRICULUM SUPERVISION	16,229	15,891	15,876	18,798	-	18,798	6,938	11,395	465	18,798		-	208
209	710797	KINDERGARTEN TEACHERS	360,247	319,938	284,755	339,486	9,166	348,652	128,486	220,166	(0)	348,652	4 00	-	209
210	710701	GRADE 1 TEACHERS	202,702	227,064	257,202	230,355	(9,166)	221,189	76,565	144,624	(0)	221,189	3 00	-	210
211	710702	GRADE 2 TEACHERS	291,939	242,557	312,626	322,915	-	322,915	111,778	211,137	(0)	322,915	4 00	-	211
212	710703	GRADE 3 TEACHERS	291,466	298,839	240,180	296,484	9,166	305,650	116,466	189,184	0	305,650	4 00	-	212
213	710704	GRADE 4 TEACHERS	248,524	236,644	264,576	227,047	(23,767)	203,280	74,691	128,589	(0)	203,280	3 00	-	213
214	710705	GRADE 5 TEACHERS	242,545	315,710	329,938	344,656	22,698	367,354	138,578	223,714	5,062	362,292	4 00	5,062	214
215	710724	FOREIGN LANGUAGE TEACHER	53,382	55,379	59,587	62,096	-	62,096	21,495	40,601	(0)	62,096	1 00	-	215
216	710734	PHYSICAL ED. TEACHERS	83,874	94,189	92,280	96,467	2,259	98,725	35,651	63,074	0	98,725	1 40	-	216
217	21302	SUBSTITUTE TEACHERS	37,479	39,906	22,230	37,203	-	37,203	14,194	-	23,009	37,203		-	217
218	21306	TEACHERS OF THE GIFTED	28,987	31,774	42,611	43,199	-	43,199	17,672	25,527	0	43,199	0 40	-	218
219	21313	MUSIC TEACHERS	179,892	195,403	195,834	206,646	-	206,646	79,404	127,242	-	206,646	2 20	-	219
220	21314	ART TEACHERS	71,846	77,997	81,555	85,122	5,684	90,806	29,927	60,879	(0)	90,806	1 20	-	220
221	21317	STUDENT INTERNS	30,030	30,900	30,600	31,200	-	31,200	15,600	-	15,600	31,200		-	221
222	21401	LIBRARIANS	19,979	-	51,395	54,004	-	54,004	18,694	35,310	(0)	54,004	1 00	-	222
223	21403	PSYCHOLOGISTS	-	-	-	70,905	34,491	105,396	39,653	65,743	(0)	105,396	1 00	-	223
224	21501	PRINCIPAL/DIRECTOR SECRETARY	105,460	109,079	109,916	112,395	-	112,395	51,560	60,835	0	112,395	2 00	-	224
225	21603	TEACHER AIDES	235,794	211,628	224,053	228,700	-	228,700	93,511	135,072	117	228,700	6 00	-	225
226	61001	CUSTODIANS	212,222	216,296	220,742	220,733	11,308	232,041	115,883	116,158	-	232,041	3 00	0	226
227	101003	CLUBS AND COUNCILS	2,210	3,393	6,390	5,667	75	5,742	2,058	3,684	-	5,742		0	227
228	TOTAL PERSONNEL		3,007,324	3,032,547	3,159,280	3,358,143	61,913	3,420,056	1,329,941	2,045,864	44,251	3,414,995	43.20	5,062	228
229															229
230	OPERATING														230
231	22002	TEXTBOOKS-REPLACEMENTS	3,923	4,504	3,711	3,398	-	3,398	627	-	2,771	3,398		-	231
232	22003	TEXTBOOKS-CONSUMABLES	21,844	25,405	27,930	27,265	-	27,265	23,753	2,316	1,196	27,265		-	232
233	23002	CLASSROOM REFERENCE	450	1,297	-	1,019	-	1,019	970	-	49	1,019		-	233
234	23003	PERIODICALS	3,141	3,220	2,387	340	-	340	265	-	76	340		-	234
235	23010	AUDIO VISUAL CONSUMABLES	-	-	-	340	-	340	-	-	340	340		-	235
236	24009	SCIENCE TEACHING SUPPLIES	5,104	1,569	3,949	5,776	(2,000)	3,776	1,498	490	1,788	3,776		-	236
237	24011	GENERAL TEACHING SUPPLIES	20,179	20,009	17,742	16,308	2,000	18,308	14,204	1,853	2,250	18,308		-	237
238	25001	MISC. OFFICE SUPPLIES	1,839	2,767	1,012	1,000	-	1,000	957	-	43	1,000		-	238
239	25002	PROFESSIONAL LIBRARY PURCHASE	547	293	391	500	-	500	480	-	20	500		-	239
240	25003	PROFESSIONAL DEVELOPMENT	1,621	1,620	1,362	1,625	-	1,625	1,383	-	242	1,625		-	240
241	25026	DUES AND MEMBERSHIPS	100	89	399	400	-	400	120	-	280	400		-	241
242	35000	POLICE AND FIRE SERVICES	3,592	8,047	9,727	4,575	-	4,575	2,612	1,213	750	4,575		-	242
243	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	243
244	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	244
245	TOTAL OPERATING		62,341	68,820	68,610	62,546	-	62,546	46,869	5,872	9,805	62,546		-	245
246															246
247	EQUIPMENT														247
248	73020	REPLACEMENT CLASSROOM FURN	901	1,001	1,000	2,000	-	2,000	1,335	-	665	2,000		-	248
249															249
250	TOTAL HOLMES SCHOOL		3,070,566	3,102,368	3,228,891	3,422,689	61,913	3,484,602	1,378,145	2,051,737	54,721	3,479,540	43.20	5,062	250

251	RC - 8	OX RIDGE ELEMENTARY SCHOOL	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	251
252															252
253	21101	PRINCIPAL	176,080	181,042	185,093	189,235	-	189,235	94,527	94,708	0	189,235	1.00	0	253
254	21102	ASSISTANT PRINCIPAL	111,941	129,919	132,842	135,831	-	135,831	47,018	88,813	(0)	135,831	1.00	(0)	254
255	21220	CURRICULUM SUPERVISION	18,369	17,822	17,922	18,798	-	18,798	6,864	11,154	780	18,798		-	255
256	810897	KINDERGARTEN TEACHERS	323,901	246,771	257,371	316,701	7,120	323,821	112,092	211,729	(0)	323,821	4.00	-	256
257	810801	GRADE 1 TEACHERS	305,505	344,140	281,336	291,056	101,444	392,500	142,250	250,250	0	392,500	4.00	-	257
258	810802	GRADE 2 TEACHERS	257,061	333,907	355,576	319,532	(52,531)	267,001	92,423	174,577	0	267,001	3.00	-	258
259	810803	GRADE 3 TEACHERS	252,450	231,524	336,456	353,783	-	353,783	122,463	231,320	0	353,783	4.00	-	259
260	810804	GRADE 4 TEACHERS	246,725	257,372	170,971	245,022	(7,807)	237,215	85,917	151,298	(0)	237,215	3.00	-	260
261	810805	GRADE 5 TEACHERS	345,626	359,483	371,963	338,838	(83,469)	255,369	97,461	157,908	0	255,369	3.00	-	261
262	810824	FOREIGN LANGUAGE TEACHER	50,657	62,537	72,680	75,662	-	75,662	26,191	49,471	(0)	75,662	1.00	-	262
263	810834	PHYSICAL EDUCATION TEACHERS	104,399	109,290	114,756	119,845	2,258	122,103	43,743	78,360	(0)	122,103	1.40	-	263
264	21302	SUBSTITUTE TEACHERS	20,816	19,400	22,400	20,000	-	20,000	6,600	-	13,400	20,000		-	264
265	21306	TEACHERS OF THE GIFTED	42,201	50,417	62,172	63,754	(724)	63,030	23,518	39,512	(0)	63,030	0.58	-	265
266	21313	MUSIC TEACHERS	208,630	225,961	220,191	226,603	-	226,603	82,088	144,515	0	226,603	2.40	-	266
267	21314	ART TEACHERS	87,137	96,613	100,839	108,057	-	108,057	44,205	63,852	0	108,057	1.00	-	267
268	21317	STUDENT INTERNS	30,000	31,200	31,200	31,200	-	31,200	22,800	-	8,400	31,200		-	268
269	21401	LIBRARIANS	65,121	95,766	107,311	108,792	-	108,792	37,659	71,133	(0)	108,792	1.00	-	269
270	21403	PSYCHOLOGISTS	-	-	-	70,905	(2,466)	68,439	25,888	42,552	(0)	68,439	1.00	-	270
271	21501	PRINCIPAL/DIRECTOR SECRETARY	106,244	107,966	110,131	112,610	-	112,610	51,667	60,942	0	112,610	2.00	-	271
272	21603	TEACHER AIDES	215,288	214,506	206,482	211,371	(1,268)	210,103	85,740	124,156	206	210,103	5.50	-	272
273	61001	CUSTODIANS	214,643	216,107	220,753	220,418	4,555	224,973	112,559	112,414	-	224,973	3.00	0	273
274	101003	CLUBS AND COUNCILS	4,690	6,079	6,078	6,910	(657)	6,253	2,264	3,988	-	6,253		-	274
275		TOTAL PERSONNEL	3,187,483	3,337,821	3,384,522	3,584,922	(33,545)	3,551,377	1,365,937	2,162,653	22,787	3,551,377	41.88	0	275
276															276
277		OPERATING													277
278	22002	TEXTBOOKS-REPLACEMENTS	4,542	2,179	1,261	2,895	-	2,895	-	-	2,895	2,895		-	278
279	22003	TEXTBOOKS-CONSUMABLES	25,432	25,301	24,599	23,313	-	23,313	23,119	13	181	23,313		-	279
280	23002	CLASSROOM REFERENCE	975	988	972	869	-	869	859	-	10	869		-	280
281	23003	PERIODICALS	2,193	329	227	290	-	290	267	-	23	290		-	281
282	23010	CONSUMABLES	-	241	278	290	-	290	173	-	117	290		-	282
283	24009	SCIENCE TEACHING SUPPLIES	3,051	2,035	5,131	4,922	-	4,922	2,915	96	1,912	4,922		-	283
284	24011	GENERAL TEACHING SUPPLIES	17,802	15,722	14,794	13,896	-	13,896	13,600	100	196	13,896		-	284
285	25001	MISC. OFFICE SUPPLIES	995	977	905	1,000	-	1,000	607	23	370	1,000		-	285
286	25002	PROFESSIONAL LIBRARY PURCHASE	455	435	499	500	-	500	231	-	269	500		-	286
287	25003	PROFESSIONAL DEVELOPMENT	1,676	1,459	1,308	1,495	-	1,495	597	-	898	1,495		-	287
288	25026	DUES AND MEMBERSHIPS	293	59	400	400	-	400	168	-	232	400		-	288
289	35000	POLICE AND FIRE SERVICES	440	1,346	713	606	-	606	561	-	45	606		-	289
290	72035	DUPLICATORS AND COMERS	-	-	-	-	-	-	-	-	-	-		-	290
291	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	291
292		TOTAL OPERATING	57,852	51,072	51,087	50,476	-	50,476	43,097	233	7,146	50,476		-	292
293															293
294		EQUIPMENT													294
295	73001	REPL. CLASSROOM FURNITURE	-	-	-	-									295
296	73020	REPL. CLASSROOM FURNITURE	922	889	898	2,000	-	2,000	1,578	405	17	2,000		-	296
297				889											297
298		TOTAL OX RIDGE SCHOOL	3,246,257	3,389,782	3,436,506	3,637,398	(33,545)	3,603,853	1,410,613	2,163,291	29,950	3,603,853	41.88	0	298

299	RC - 9	ROYLE ELEMENTARY SCHOOL.	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	299
300			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	300
301	21101	PRINCIPAL	176,080	180,042	184,093	188,235	9,936	198,171	103,462	94,708	-	198,171	1.00	(0)	301
302	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	47,018	88,813	(0)	135,831	1.00	(0)	302
303	21220	CURRICULUM SUPERVISION	16,136	17,322	17,412	18,798	-	18,798	6,666	10,832	1,300	18,798		-	303
304	910997	KINDERGARTEN TEACHERS	159,289	170,553	221,581	280,610	(48,913)	231,697	84,007	147,690	0	231,697	3.00	-	304
305	910901	GRADE 1 TEACHERS	369,160	298,654	305,737	312,727	-	312,727	108,252	204,475	0	312,727	3.00	-	305
306	910902	GRADE 2 TEACHERS	199,111	299,203	217,489	227,606	(9,067)	218,539	79,618	138,921	(0)	218,539	3.00	-	306
307	910903	GRADE 3 TEACHERS	250,563	191,283	275,146	238,575	2,514	241,089	83,454	157,635	0	241,089	3.00	-	307
308	910904	GRADE 4 TEACHERS	218,028	226,692	219,398	280,889	(206)	280,683	103,544	177,139	(0)	280,683	4.00	-	308
309	910905	GRADE 5 TEACHERS	266,361	274,453	282,568	291,610	(40,072)	251,538	92,995	158,543	(0)	251,538	3.00	-	309
310	910924	FOREIGN LANGUAGE TEACHER	52,525	53,906	56,642	59,516	-	59,516	24,347	35,169	0	59,516	1.00	-	310
311	910934	PHYSICAL ED. TEACHERS	82,298	84,917	89,813	93,519	-	93,519	32,372	61,147	0	93,519	1.10	-	311
312	21302	SUBSTITUTE TEACHERS	22,819	15,333	18,785	17,738	-	17,738	4,200	-	13,538	17,738		-	312
313	21306	TEACHERS OF THE GIFTED	49,160	53,471	71,907	72,899	-	72,899	29,822	43,077	0	72,899	0.66	-	313
314	21313	MUSIC TEACHERS	173,849	179,020	183,950	189,463	-	189,463	70,501	118,962	0	189,463	2.20	-	314
315	21314	ART TEACHERS	100,783	108,462	87,871	89,084	(26,890)	62,194	23,035	39,159	-	62,194	0.80	(0)	315
316	21317	STUDENT INTERNS	22,275	30,300	31,200	31,200	-	31,200	15,600	-	15,600	31,200		-	316
317	21401	LIBRARIANS	63,458	69,690	72,680	75,662	-	75,662	26,191	49,471	(0)	75,662	1.00	-	317
318	21403	PSYCHOLOGISTS	-	-	-	70,905	2,599	73,504	25,444	48,060	-	73,504	1.00	-	318
319	21501	PRINCIPAL/DIRECTOR SECRETARY	105,764	118,348	131,455	134,414	-	134,414	67,207	67,207	-	134,414	2.00	-	319
320	21603	TEACHER AIDES	199,960	196,448	185,245	189,580	7,551	197,131	78,244	112,024	6,862	190,269	5.00	6,862	320
321	61001	CUSTODIANS	209,839	200,959	205,443	220,189	4,364	224,553	111,978	112,575	(0)	224,554	3.00	(0)	321
322	101003	CLUBS AND COUNCILS	3,592	3,930	4,314	4,400	-	4,400	1,540	2,860	-	4,400		-	322
323	TOTAL PERSONNEL		2,863,596	2,902,904	2,995,571	3,223,449	(98,184)	3,125,265	1,219,498	1,868,468	37,300	3,118,404	38.76	6,862	323
324															324
325	OPERATING														325
326	22002	TEXTBOOKS-REPLACEMENTS	2,696	3,553	1,312	2,790	-	2,790	297	-	2,493	2,790		-	326
327	22003	TEXTBOOKS-CONSUMABLES	23,033	22,639	22,073	22,425	-	22,425	20,259	-	2,166	22,425		-	327
328	23002	CLASSROOM REFERENCE	-	-	99	837	-	837	380	-	458	837		-	328
329	23010	AUDIO VISUAL CONSUMABLES	-	-	-	279	-	279	-	-	279	279		-	329
330	23003	PERIODICALS	2,358	879	55	279	-	279	55	-	224	279		-	330
331	24009	SCIENCE TEACHING SUPPLIES	5,294	3,885	3,367	4,743	-	4,743	445	-	4,298	4,743		-	331
332	24011	GENERAL TEACHING SUPPLIES	14,388	13,812	13,566	13,392	-	13,392	11,144	740	1,508	13,392		-	332
333	25001	MISC. OFFICE SUPPLIES	768	689	919	1,000	-	1,000	351	-	649	1,000		-	333
334	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	-	500	-	500	-	-	500	500		-	334
335	25003	PROFESSIONAL DEVELOPMENT	1,390	1,379	328	1,495	-	1,495	25	-	1,470	1,495		-	335
336	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	-	-	400	400		-	336
337	35000	POLICE AND FIRE SERVICES	120	991	572	606	-	606	417	-	189	606		-	337
338	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	338
339	TOTAL OPERATING		50,047	47,826	42,292	48,746	-	48,746	33,371	740	14,635	48,746		-	339
340															340
341	EQUIPMENT														341
342	73020	REPL. CLASSROOM FURNITURE	848	946	3,339	2,000	-	2,000	-	-	2,000	2,000		-	342
343															343
344	TOTAL ROYLE SCHOOL		2,914,491	2,951,676	3,041,202	3,274,195	(98,184)	3,176,012	1,252,869	1,869,208	53,935	3,169,150	38.76	6,862	344

345	RC - 10	TOKENEKE ELEMENTARY SCHOOL	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	345
346															346
347	21101	PRINCIPAL	176,080	180,042	184,093	188,235	-	188,235	94,118	94,118	(0)	188,235	1.00	(0)	347
348	21102	ASSISTANT PRINCIPAL	122,545	129,919	132,842	135,831	-	135,831	47,018	88,813	(0)	135,831	1.00	(0)	348
349	21220	CURRICULUM SUPERVISION	16,248	17,572	18,432	18,798	-	18,798	6,765	10,993	1,040	18,798		-	349
350	1011097	KINDERGARTEN TEACHERS	218,518	282,382	295,443	311,464	(108,057)	203,407	70,410	132,997	(0)	203,407	3.00	-	350
351	1011001	GRADE 1 TEACHERS	314,079	288,890	290,063	259,522	(9,166)	250,356	91,373	158,983	0	250,356	3.00	-	351
352	1011002	GRADE 2 TEACHERS	274,733	310,293	313,911	330,556	(51,361)	279,195	96,644	182,551	-	279,195	3.00	-	352
353	1011003	GRADE 3 TEACHERS	283,927	298,232	310,608	318,962	8,617	327,579	113,393	214,186	-	327,579	4.00	-	353
354	1011004	GRADE 4 TEACHERS	343,486	374,662	384,648	418,541	(16,233)	402,308	139,261	263,048	(0)	402,308	4.00	-	354
355	1011005	GRADE 5 TEACHERS	257,691	289,856	288,793	301,180		332,303	120,621	211,682	0	332,303	4.00	-	355
356	1011024	FOREIGN LANGUAGE TEACHER	62,364	64,595	69,815	72,680	-	72,680	25,158	47,521	0	72,680	1.00	-	356
357	1011034	PHYSICAL ED. TEACHERS	69,457	76,470	85,259	89,264	9,198	98,462	34,083	64,379	(0)	98,462	1.40	-	357
358	21302	SUBSTITUTE TEACHERS	24,050	24,315	27,100	27,388	-	27,388	6,150	-	21,238	27,388		-	358
359	21306	TEACHERS OF THE GIFTED	18,092	20,175	23,694	23,773	249	24,021	8,315	15,706	(0)	24,021	0.22	-	359
360	21313	MUSIC TEACHERS	171,824	156,973	162,786	169,787	-	169,787	66,007	103,780	0	169,787	2.00	-	360
361	21314	ART TEACHERS	103,586	46,467	79,873	82,709	(22,271)	60,438	20,921	39,517	-	60,438	1.00	-	361
362	21317	STUDENT INTERNS	29,100	30,600	30,000	31,200	-	31,200	15,600	-	15,600	31,200		-	362
363	21401	LIBRARIANS	107,303	108,462	109,839	111,355	-	111,355	45,554	65,801	0	111,355	1.00	-	363
364	21403	PSYCHOLOGISTS	-	-	-	31,766	(3,238)	28,528	9,875	18,653	(0)	28,528	0.35	-	364
365	21501	PRINCIPAL/DIRECTOR SECRETARY	103,726	109,524	111,849	114,575	-	114,575	52,425	62,124	26	114,575	2.00	-	365
366	21603	TEACHER AIDES	193,654	195,960	222,638	227,656	-	227,656	89,589	133,779	4,288	223,368	6.00	4,288	366
367	61001	CUSTODIANS	215,396	196,576	217,729	217,714	4,368	222,082	110,966	111,041	74	222,082	3.00	-	367
368	101003	CLUBS AND COUNCILS	5,632	2,600	4,273	5,188	707	5,895	2,063	3,831	-	5,895		-	368
369		TOTAL PERSONNEL	3,111,491	3,204,562	3,363,687	3,488,143	(156,064)	3,332,079	1,266,311	2,023,502	42,267	3,327,791	40.97	4,288	369
370															370
371		OPERATING													371
372	22002	TEXTBOOKS-REPLACEMENTS	3,965	2,806	2,164	3,248	-	3,248	126	-	3,122	3,248		-	372
373	22003	TEXTBOOKS-CONSUMABLES	26,653	22,530	24,816	25,912	-	25,912	15,009	1,083	9,820	25,912		-	373
374	23002	CLASSROOM REFERENCE	853	906	889	974	-	974	106	-	868	974		-	374
375	23003	PERIODICALS	2,999	207	-	325	-	325	-	-	325	325		-	375
376	23010	AUDIO VISUAL CONSUMABLES	-	-	365	325	-	325	-	-	325	325		-	376
377	24009	SCIENCE TEACHING SUPPLIES	4,830	5,720	4,749	5,521	-	5,521	400	-	5,121	5,521		-	377
378	24011	GENERAL TEACHING SUPPLIES	17,018	14,624	15,826	15,588	-	15,588	11,985	45	3,558	15,588		-	378
379	25001	MISC. OFFICE SUPPLIES	981	1,035	1,035	1,000	-	1,000	333	-	667	1,000		-	379
380	25002	PROFESSIONAL LIBRARY PURCHASE	-	182	-	500	-	500	-	-	500	500		-	380
381	25003	PROFESSIONAL DEVELOPMENT	767	522	338	1,690	-	1,690	-	-	1,690	1,690		-	381
382	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	90	-	310	400		-	382
383	35000	POLICE AND FIRE SERVICES	348	1,451	423	606	-	606	561	-	45	606		-	383
384	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-		-	384
385	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-		-	385
386		TOTAL OPERATING	58,414	49,982	50,605	56,089	-	56,089	28,610	1,128	26,351	56,089		-	386
387															387
388	73020	NEW CLASSROOM FURNITURE	882	666	929	2,000	-	2,000	1,959	-	41	2,000		-	388
389	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-		-	389
390			882	666	929	2,000	-	2,000	1,959	-	41	2,000	-	-	390
391															391
392		TOTAL TOKENEKE SCHOOL	3,170,787	3,255,211	3,415,221	3,546,232	(156,064)	3,390,168	1,296,880	2,024,629	68,659	3,385,880	40.97	4,288	392

393	RC - 11	PHYSICAL EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	393
394			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	394
395	21201	DIRECTOR	168,382	172,171	221,045	180,006	-	180,006	90,003	90,003	(0)	180,006	1.00	(0)	395
396	21204	ASSISTANT DIRECTOR	-	-	-	45,000	1,350	46,350	18,961	27,389	-	46,350	1.00	-	396
397	21501	PRINCIPAL/DIRECTOR SECRETARY	68,270	69,624	71,086	72,819	-	72,819	36,409	36,409	0	72,819	1.00	0	397
398	21220	CURRICULUM SUPERVISION	42,433	-	-	-	-	-	-	-	-	-	-	-	398
399	41006	ATHLETIC TRAINING SERVICES	71,138	103,551	114,087	102,662	6,160	108,822	46,793	62,029	-	108,822	2.00	-	399
400	61004	FACILITIES-CUSTODIAL	26,484	31,247	32,400	26,500	5,000	31,500	8,664	-	22,836	31,500	-	-	400
401	101001	WEIGHT ROOM DARIEN HS	15,452	7,652	8,066	15,300	(3,450)	11,850	1,600	-	10,250	11,850	-	-	401
402	101002	INTERSCHOLASTICS DARIEN HS	560,827	585,240	580,435	588,233	-	588,233	220,025	111,541	256,667	588,233	-	-	402
403	101005	SPORTS PROGRAMS-MIDDLESEX	41,555	42,631	42,843	42,050	-	42,050	12,949	-	29,101	42,050	-	-	403
404	101008	INTRAMURALS-ELEMENTARY	10,023	1,551	2,255	10,329	-	10,329	-	-	10,329	10,329	-	-	404
405	101,009	INTRAMURALS-DARIEN HS	3,119	1,000	-	4,000	-	4,000	-	-	4,000	4,000	-	-	405
406		TOTAL PERSONNEL	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	435,405	327,371	333,183	1,095,959	5.00	(0)	406
407		OPERATING													407
408															408
409	12001	CONSULTANT SERVICES	1,200	1,600	1,383	1,000	-	1,000	984	-	16	1,000	-	-	409
410	22001	TEXTBOOKS-NEW	1,000	1,000	1,021	-	-	-	-	-	-	-	-	-	410
411	23004	RESOURCE MATERIALS	1,650	1,645	1,468	-	-	-	-	-	-	-	-	-	411
412	23010	CONSUMABLES	1,006	1,610	1,614	1,600	-	1,600	1,582	15	3	1,600	-	-	412
413	24004	PHYS ED TEACHING SUPPLIES	10,336	13,051	12,441	14,023	-	14,023	8,241	3,833	1,949	14,023	-	-	413
414	24006	ATHLETIC TRAINING SUPPLIES	5,183	6,157	5,999	11,500	-	11,500	10,086	-	1,414	11,500	-	-	414
415	25002	PROFESSIONAL LIBRARY PURCHASE	550	500	428	500	-	500	500	-	-	500	-	-	415
416	25003	PROFESSIONAL DEVELOPMENT	3,173	2,205	4,105	2,000	-	2,000	1,537	663	(200)	2,000	-	-	416
417	25026	DUES AND MEMBERSHIPS	2,948	3,205	3,131	3,000	-	3,000	2,935	-	65	3,000	-	-	417
418	52008	INTERSCHOLASTIC TRANS. DHS	283,769	314,395	256,959	291,384	-	291,384	83,957	-	207,427	291,384	-	-	418
419	72047	PHYS EDUCATION REPAIRS/SAFETY	4,600	5,000	4,621	5,000	-	5,000	2,618	-	2,382	5,000	-	-	419
420	102001	INTERSCHOLASTICS/DARIEN HS	259,379	249,321	247,983	271,815	-	271,815	169,916	48,423	53,476	271,815	-	-	420
421	102002	INTRAMURALS-MIDDLESEX	4,299	2,470	-	2,500	-	2,500	-	-	2,500	2,500	-	-	421
422	102004	INTERSCHOLASTIC-OFFICIALS	141,272	182,531	158,388	157,494	-	157,494	69,201	-	88,293	157,494	-	-	422
423	102005	STUDENT ACTIVITY FUND	-	-	-	-	-	-	220	9,772	(9,992)	-	-	-	423
424	121000	IMPROVEMENT OF SITES	2,000	2,065	924	2,000	-	2,000	1,944	27	29	2,000	-	-	424
425		TOTAL OPERATING	722,366	786,756	700,466	763,816	-	763,816	353,719.95	62,732.85	347,363	763,816	-	-	425
426		EQUIPMENT													426
427															427
428	73013	REPL. PHYS ED EQUIPMENT	3,000	5,005	793	5,000	-	5,000	3,986	-	1,014	5,000	-	-	428
429	123013	NEW PHYSICAL ED EQUIPMENT	969	1,163	849	1,000	-	1,000	509	-	491	1,000	-	-	429
430		TOTAL EQUIPMENT	3,969	6,168	1,642	6,000	-	6,000	4,496	-	1,504	6,000	-	-	430
431															431
432		TOTAL PHYSICAL EDUCATION	1,734,017	1,807,591	1,774,324	1,856,715	9,060	1,865,775	793,621	390,104	682,050	1,865,775	5.00	(0)	432
433															433
434															434
435															435
436		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		Surplus/ (Shortfall)	436
437	102006	REV. - SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)	-	-	437
438															438
439		NET COST PHYSICAL EDUCATION	1,699,017	1,772,591	1,739,324	1,821,715		1,830,775	793,621	390,104	647,050	1,830,775	5.00	(0)	439

440	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	440
441			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	441
442	11031	FACILITIES MANAGER	144,937	148,198	151,533	151,533	3,788	155,321	77,660	77,660	-	155,321	1.00	-	442
443	11032	SECRETARY	68,727	57,665	69,707	71,273	-	71,273	35,636	35,636	0	71,273	1.00	0	443
444	61003	CUSTODIAL SUPERVISOR	91,516	90,030	91,903	91,778	(11,925)	79,853	39,738	39,738	376	79,853	1.00	-	444
445	61005	CUSTODIAL O/T SCH. EMERGENCY	52,027	107,423	88,229	47,000	28,385	75,385	51,601	-	23,784	75,385	-	-	445
446	71001	GROUNDSKEEPERS	379,206	375,981	383,160	383,510	7,675	391,186	195,593	195,593	-	391,186	5.00	0	446
447	71002	GROUNDS OVERTIME	7,549	7,820	5,840	12,000	-	12,000	6,873	-	5,127	12,000	-	-	447
448	71003	MAINTENANCE	747,014	753,648	769,993	769,059	17,440	786,499	392,124	392,124	2,251	786,499	8.00	-	448
449	71004	MAINTENANCE OVERTIME	29,036	34,666	27,072	25,000	-	25,000	12,673	-	12,327	25,000	-	-	449
450	71005	SPRING/SUMMER HELP PART-TIME	99,258	98,381	100,650	92,000	-	92,000	67,263	-	24,737	92,000	-	-	450
451		TOTAL PERSONNEL	1,619,271	1,673,810	1,688,088	1,643,153	45,363	1,688,516	879,162	740,752	68,602	1,688,516	16.00	0	451
452															452
453		OPERATING													453
454	12001	CONSULTANT SERVICES	23,214	11,411	28,855	16,000	-	16,000	8,999	3,621	3,380	43,500		(27,500)	454
455	13017	PROF. MEETINGS & TRAINING	3,936	6,581	6,852	7,910	-	7,910	1,334	-	6,576	7,910	-	-	455
456	62001	REFUSE COLLECTION	89,036	89,598	104,493	105,000	30	105,030	42,766	62,264	-	105,030	-	-	456
457	62003	SNOW REMOVAL	54,595	59,554	55,330	58,000	-	58,000	2,253	1,076	54,671	58,000	-	-	457
458	62004	CARE OF TREES	42,450	21,675	23,600	24,000	1,810	25,810	18,135	7,675	-	25,810	-	-	458
459	65001	CUSTODIAL SUPPLIES	167,661	205,933	162,849	160,000	-	160,000	63,031	51,821	45,148	160,000	-	-	459
460	65002	OPERATION OF VEHICLES	66,008	58,734	44,022	60,000	(2,000)	58,000	16,886	4,658	36,456	58,000	-	-	460
461	65003	CARE OF GROUNDS	249,459	250,010	230,136	210,000	-	210,000	124,913	49,771	35,316	210,000	-	-	461
462	65005	UNIFORMS	16,722	22,520	28,229	17,000	-	17,000	13,357	3,642	1	17,000	-	-	462

463	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	463
464			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	464
465	72001	CONTRACTED JANITORIAL SERVICE	270,559	268,976	260,288	290,000	-	290,000	111,967	153,867	24,166	290,000		-	465
466	72012	ELECTRICAL	-	-	96,414	-	-	-	-	-	-	-		-	466
467	72013	INTERCOMMS AND CLOCKS	2,806	12,840	8,574	10,000	(1,810)	8,190	-	-	8,190	8,190		-	467
468	72014	PLUMBING	28,694	25,687	22,665	36,000	-	36,000	21,263	12,711	2,026	36,000		-	468
469	72015	ROOFS	-	-	-	-	-	-	-	-	-	-		-	469
470	72016	CLASSROOMS/CORRIDORS/AUD.	96,146	99,502	100,401	104,000	-	104,000	41,182	23,140	39,677	104,000		-	470
471	72017	HEATING SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	471
472	72019	MISCELLANEOUS REPAIRS	75,623	56,305	52,094	60,000	(30)	59,970	17,898	9,160	32,913	59,970		-	472
473	72021	SECURITY	283,332	481,328	154,302	80,000	-	80,000	49,881	2,702	27,417	80,000		-	473
474	72022	FIRE ALARMS/EXTING/SPRINKLER	50,562	59,933	65,126	58,000	-	58,000	19,285	5,360	33,355	58,000		-	474
475	72023	NON MECHANICAL INSPECTIONS	30,454	32,733	51,467	50,000	-	50,000	20,620	-	29,380	50,000		-	475
476	72048	HVAC /AIR CONDITIONER REPAIRS	101,218	109,673	124,579	114,000	-	114,000	86,153	18,293	9,554	114,000		-	476
477	74011	GLASS	6,104	9,775	7,015	10,500	-	10,500	6,570	2,244	1,686	10,500		-	477
478	74012	LUMBER	18,000	25,154	32,076	27,000	-	27,000	20,693	2,976	3,331	27,000		-	478
479	74013	HARDWARE	14,354	13,105	19,092	16,500	-	16,500	10,679	1,321	4,500	16,500		-	479
480	74014	PAINT	8,300	8,707	6,572	14,000	-	14,000	4,000	-	10,000	14,000		-	480
481	74015	OTHER BUILDING MATERIALS	1,677	1,140	3,455	6,000	-	6,000	-	2,458	3,542	6,000		-	481
482	74016	ELECTRICAL MATERIALS	63,467	79,409	66,142	70,000	-	70,000	18,195	28,833	22,972	70,000		-	482
483	74030	RESERVE FOR EMERGENCY REPAIR	32,664	32,225	70,582	40,000	2,000	42,000	18,248	28,486	(4,734)	42,000		-	483
484	83006	RENTAL OF TOOLS & EQUIPMENT	2,541	7,641	6,455	7,000	-	7,000	1,284	966	4,750	7,000		-	484
485	111001	SUPPLIES/FEES COMM. ACTIVITIES	-	-	-	-	-	-	-	-	-	-		-	485
486	121000	IMPROVEMENT OF SITES	113,316	43,926	106,542	40,000	-	40,000	7,000	1,856	31,144	40,000		-	486
487	122000	IMPROVEMENT OF BUILDINGS	147,343	95,575	150,478	55,000	-	55,000	33,100	3,775	18,125	55,000		-	487
488	TOTAL OPERATING		2,060,239	2,189,650	2,088,684	1,745,910	-	1,745,910	779,694	482,676	483,540	1,773,410		(27,500)	488
489															489
490	EQUIPMENT														490
490	73001	REPLACEMENT OFFICE FURNITUER	-	-	-	-	5,532	5,532	3,852	1,680	1	5,532		-	490
491	73010	REPLACEMENT MAINTENANCE EQ.	107,819	22,067	44,528	19,850	-	19,850	7,700	9,276	2,874	19,850		-	491
492	73020	REPL. CLASSROOM FURNITURE	103,144	135,407	75,231	45,000	(5,532)	39,468	9,930	9,924	19,614	39,468		-	492
493	123010	NEW EQUIPMENT	16,653	-	44,829	-	-	-	-	-	-	-		-	493
494	123001	NEW OFFICE FURNITURE	2,334	-	-	-	-	-	-	-	-	-		-	494
495	TOTAL EQUIPMENT		229,950	157,474	164,589	64,850	-	64,850	21,482	20,880	22,488	64,850		-	495
496															496
497	TOTAL MAINTENANCE		3,909,459	4,020,934	3,941,360	3,453,913	45,363	3,499,276	1,680,338	1,244,308	574,630	3,526,776	16,00	(27,500)	497
498															498
499															499
500	REVENUE					Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected		Rev. Forecast	Surplus/		500
501	102008	REVENUE - BUILDING RENTAL	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(25,322)	-	(90,000)	(91,800)		-	501
502	102009	REVENUE - USE OF FIELDS	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(41,701)	534	(41,701)	(120,000)		-	502
503	TOTAL REVENUE		(232,677)	(239,578)	(232,464)	(211,800)	-	(211,800)	(67,023)	534	(131,701)	(211,800)		-	503
504															504
505	NET MAINTENANCE BUDGET		3,676,782	3,781,357	3,708,897	3,242,113	45,363	3,287,476	1,613,315	1,244,842	442,929	3,314,976	16,00	(27,500)	505
506															506
507															507

508	RC - 13	MUSIC	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	508
509			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	509
510	21201	DIRECTOR	117,868	120,520	123,232	126,004	-	126,004	63,002	63,002	(0)	126,004	0.70	(0)	510
511	21313	ELEMENTARY MUSIC-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	511
512	21501	PRINCIPAL/DIRECTOR SECRETARY	22,981	25,142	24,897	26,434	-	26,434	10,814	15,620	0	26,434	0.50	0	512
513	101003	CLUBS AND COUNCILS	34,506	36,677	45,084	41,305	-	41,305	13,507	24,830	2,968	41,305	-	-	513
514	TOTAL PERSONNEL		175,355	182,339	193,213	193,743	-	193,743	87,323	103,452	2,968	193,743	1.20	(0)	514
515															515
516	OPERATING														516
517	13016	SCHOOL DISTRICT MEMBERSHIPS	510	515	615	620	90	710	635	75	-	710	-	-	517
518	22001	TEXTBOOKS-NEW	474	-	-	-	-	-	-	-	-	-	-	-	518
519	22003	TEXTBOOKS-CONSUMABLES	1,004	967	1,041	1,030	-	1,030	1,016	-	14	1,030	-	-	519
520	23002	CLASSROOM REFERENCE	16,231	17,004	17,887	18,380	-	18,380	7,717	1,399	9,264	18,380	-	-	520
521	23004	RESOURCE MATERIALS	3,436	4,138	5,048	5,635	-	5,635	5,301	319	15	5,635	-	-	521
522	23010	CONSUMABLES	51	-	-	-	-	-	-	-	-	-	-	-	522
523	24005	MUSIC TEACHING SUPPLIES	3,597	1,880	1,980	2,245	(4)	2,241	1,491	388	362	2,241	-	-	523
524	25001	MISC. OFFICE SUPPLIES	1,304	1,144	1,126	1,000	(250)	750	409	48	292	750	-	-	524
525	25003	PROFESSIONAL DEVELOPMENT	1,785	1,519	1,477	1,500	(85)	1,415	530	884	1	1,415	-	-	525
526	25004	LOCAL TRAVEL EXPENSE	642	498	1,000	1,500	-	1,500	177	-	1,323	1,500	-	-	526
527	25013	TEMP HOURLY (ACCOMPANIST)	900	1,175	1,200	1,300	-	1,300	400	-	900	1,300	-	-	527
528	25014	CATALOG/HANDBOOK PRINTING	-	-	-	-	1,125	1,125	648	-	477	1,125	-	-	528
529	25020	PIANO MOVING	220	285	344	370	-	370	300	-	70	370	-	-	529
530	25026	DUES AND MEMBERSHIPS	205	140	75	205	7	212	212	-	-	212	-	-	530
531	25030	COMPUTER SOFTWARE & SUPPLIES	1,846	8,711	10,037	8,850	-	8,850	8,435	-	415	8,850	-	-	531
532	52012	MUSIC TRANSPORTATION	7,023	12,390	4,034	11,700	-	11,700	2,734	4,615	4,351	11,700	-	-	532
533	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-	-	-	533
534	72044	REPAIRS AND SERVICE CONTRACT	3,205	4,220	3,571	3,677	-	3,677	2,604	1,073	-	3,677	-	-	534
535	72045	TUNING OF PIANOS	5,795	5,200	4,374	5,200	-	5,200	2,723	2,477	-	5,200	-	-	535
536	83004	LEASE PURCHASE MUSIC EQ.	8,035	8,035	8,035	9,500	-	9,500	-	-	9,500	9,500	-	-	536
537	TOTAL OPERATING		56,263	67,821	61,844	72,712	883	73,595	35,332	11,279	26,984	73,595	-	-	537
538															538
539	EQUIPMENT														539
540	73011	REPLACEMENT MUSIC EQUIPMENT	6,894	5,631	6,137	3,685	-	3,685	3,575	-	110	3,685	-	-	540
541	123001	NEW OFFICE FURNITURE/EQ.	-	-	-	-	-	-	-	-	-	-	-	-	541
542	123011	NEW MUSIC EQUIPMENT	5,294	5,918	7,900	6,638	-	6,638	6,365	-	273	6,638	-	-	542
543	TOTAL EQUIPMENT		12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	10,323	-	-	543
544															544
545	TOTAL MUSIC		243,807	261,709	269,094	276,778	883	277,661	132,595	114,731	30,335	277,661	1.20	(0)	545
546															546

547	RC - 14	ART	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	547
548			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	548
549	21314	ELEMENTARY ART-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	549
550		TOTAL PERSONNEL	-	-	-	-	-	-	-	-	-	-	-	-	550
551															551
552		OPERATING													552
553	23002	CLASSROOM REFERENCE	5,449	5,584	5,293	5,600	(102)	5,498	615	-	4,883	5,498		-	553
554	23003	PERIODICALS	364	376	268	270	-	270	-	-	270	270		-	554
555	24001	ART TEACHING SUPPLIES	83,337	90,840	90,266	94,400	-	94,400	44,518	7,696	42,186	94,400		-	555
556	25003	PROFESSIONAL DEVELOPMENT	795	800	1,735	800	-	800	285	-	515	800		-	556
557	25007	MISC INSTRUCTIONAL EXPENSES	-	-	-	-	-	-	-	-	-	-		-	557
558	25018	GRAPHIC ARTS/PHOTOGRAPHY	6,022	-	-	-	-	-	-	-	-	-		-	558
559	25030	COMPUTER SOFTWARE & SUPPLIES	1,800	1,980	1,776	2,000	102	2,102	2,102	-	-	2,102		-	559
560	72035	DUPLICATORS AND COMERS	-	-	-	-	-	-	-	-	-	-		-	560
561	72044	REPAIRS AND SERVICE CONTRACT	2,116	3,310	3,768	3,800	-	3,800	1,350	-	2,450	3,800		-	561
562		TOTAL OPERATING	99,885	102,889	103,105	106,870	-	106,870	48,870	7,696	50,304	106,870		-	562
563															563
564		EQUIPMENT													564
565	73002	REPLACEMENT ART EQUIPMENT	8,386	6,852	306	4,032	(150)	3,882	3,612	-	270	3,882		-	565
566	123002	NEW ART EQUIPMENT	-	3,080	5,816	2,100	150	2,250	2,250	-	(0)	2,250		(0)	566
567		TOTAL EQUIPMENT	8,386	9,932	6,122	6,132	-	6,132	5,862	-	270	6,132		(0)	567
568															568
569		TOTAL ART	108,271	112,822	109,228	113,002	-	113,002	54,732	7,696	50,574	113,002	-	(0)	569
570															570

571	RC - 15	COMPUTER TECHNOLOGY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	571
572			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	572
573	11044	TECHNOLOGY SUPPORT	735,667	773,612	812,919	815,577	18,350	833,927	416,963	416,963	-	833,927	9.00	-	573
574	21201	DIRECTOR OF INST. TECH	165,080	172,171	66,168	172,171	7,835	180,006	90,003	90,003	-	180,006	1.00	-	574
575	21501	PRINCIPAL/DIRECTOR SECRETARY	18,555	22,554	23,003	23,520	-	23,520	11,760	11,760	0	23,520	0.33	0	575
576	21603	TEACHER AIDE / COPY CENTER	40,256	72,391	86,106	75,509	5,975	81,485	35,865	44,619	1,000	81,485	2.00	-	576
577		TOTAL OPERATING	900,747	1,040,728	988,196	1,086,777	32,160	1,118,938	554,592	563,346	1,000	1,118,938	12.33	0	577
578															578
579		OPERATING													579
580	12001	CONSULTANT SERVICES	231,123	152,735	141,897	140,000	-	140,000	68,394	32,538	39,069	140,000		-	580
581	13015	LOCAL TRAVEL	1,026	2,511	2,546	3,500	-	3,500	838	-	2,662	3,500		-	581
582	13035	SOFTWARE MAINTENANCE	508,162	661,694	723,014	750,645	7,107	757,752	757,752	-	-	757,752		-	582
583	24011	GENERAL TEACHING SUPPLIES	48,100	38,263	43,392	31,665	-	31,665	22,693	2,751	6,221	31,665		-	583
584	25013	TEMPORARY HOURLY SERVICES	18,228	9,884	14,119	15,000	-	15,000	3,645	-	11,355	15,000		-	584
585	25019	COMPUTER SOFTWARE & SUPPLIES	88,689	83,841	38,399	42,000	(7,107)	34,893	15,731	-	19,162	34,893		-	585
586	25029	STAFF DEVELOPMENT PROGRAM	15,913	19,621	15,918	23,000	-	23,000	1,925	-	21,075	23,000		-	586
587	64005	CELL PHONE	22,890	14,109	28,980	28,000	-	28,000	17,068	10,932	-	28,000		-	587
588	64006	WIDE AREA NETWORK	29,571	130,827	49,351	48,000	-	48,000	21,120	19,380	7,500	48,000		-	588
589	72035	RENTAL/DUPPLICATORS AND COPIER	255,806	287,769	270,816	271,248	17,094	288,342	152,718	135,624	-	288,342		-	589
590	72044	REPAIRS AND SERVICE CONTRACT	115,750	70,953	64,029	60,000	(22)	59,978	29,337	475	30,167	59,978		-	590
591		TOTAL OPERATING	1,335,257	1,472,206	1,392,462	1,413,058	17,072	1,430,130	1,091,220	201,699	137,211	1,430,130	-	-	591
592															592
593		EQUIPMENT													593
594	123021	NEW COMPUTER EQUIPMENT	753,754	755,318	731,494	503,025	-	503,025	500,063	2,697	265	503,025		-	594
595															595
596		SUBTOTAL COMPUTER TECHNOLOGY	2,989,758	3,268,252	3,112,152	3,002,860	49,232	3,052,093	2,145,874	767,742	138,477	3,052,093		0	596
597															597
598		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	598
599	102010	REV. FROM TOWN-FOR IT SERVICE	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	-	-	(212,643)	(212,643)		-	599
600															600
601		TOTAL COMPUTER TECHNOLOGY	2,798,973	3,066,929	2,909,081	2,790,217	49,232	2,839,450	2,145,874	767,742	(74,166)	2,839,450		0	601
602															602
603															603

604	RC - 16	ADMINISTRATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	604
605			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	605
606	11011	SUPERINTENDENT	272,340	278,000	135,045	278,000	42,000	320,000	144,643	155,357	20,000	320,000	1.00	-	606
607	11013	BURSAR/ADMINISTRATIVE ASSIST	90,482	92,518	94,368	94,368	2,123	96,491	48,245	48,245	-	96,491	1.00	-	607
608	21501	PRINCIPAL/DIRECTOR SECRETARY	41,080	41,894	43,979	43,844	-	43,844	21,922	21,922	-	43,844	0.60	-	608
609	11016	PUBLIC INFORMATION	1,796	-	-	-	-	-	-	-	-	-	-	-	609
610		TOTAL PERSONNEL	405,698	412,412	273,393	416,212	44,123	460,335	214,810	225,525	20,000	460,335	2.60	-	610
611															611
612		OPERATING													612
613	12001	CONSULTANT SERVICES	27,516	32,154	24,759	10,000	77,000	87,000	12,000	75,000	-	87,000		-	613
614	12004	LEGAL SERVICES	327,361	285,860	248,477	262,000	-	262,000	79,494	179,507	3,000	262,000		-	614
615	13001	BOARD OF EDUCATION DUES	-	-	-	850	-	850	-	-	850	850		-	615
616	13003	OTHER BOARD EXPENSES	24,659	24,951	23,464	25,000	(1,031)	23,969	4,431	20	19,517	23,969		-	616
617	13011	MAILING EXPENSES	32,004	29,864	29,189	30,000	-	30,000	14,708	14,736	557	30,000		-	617
618	13012	OFFICE SUPPLIES	25,874	27,011	26,952	30,000	-	30,000	6,445	16,342	7,212	30,000		-	618
619	13013	DUES AND MEMBERSHIPS	14,796	15,999	11,199	11,800	-	11,800	5,885	-	5,916	11,800		-	619
620	13016	SCHOOL DISTRICT MEMBERSHIPS	22,117	25,289	30,557	23,193	(8)	23,185	18,612	60	4,513	23,185		-	620
621	13017	PROFESSIONAL MEETINGS	3,325	3,290	2,259	3,000	-	3,000	1,842	-	1,158	3,000		-	621
622	13020	PUBLIC INFORMATION	-	-	-	-	-	-	-	-	-	-		-	622
623	13025	ADA/504 SUPPORT	-	-	-	2,500	1,531	4,031	-	4,031	-	4,031		-	623
624	13040	PRINTING/PUBLICATION SUPPLIES	-	-	-	-	-	-	-	-	-	-		-	624
625	25002	PROF. LIBRARY PURCHASE	-	43	-	500	(500)	-	-	-	-	-		-	625
626	25003	PROFESSIONAL DEVELOPMENT	2,652	3,054	3,000	3,000	914	3,914	3,914	-	-	3,914		-	626
627	25014	CATALOG/HANDBOOK PRINTING	29,443	16,937	21,700	20,000	(875)	19,125	3,753	-	15,372	19,125		-	627
629	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	629
630		TOTAL OPERATING	509,747	464,451	421,557	421,843	77,031	498,875	151,084	289,695	58,095	498,875		-	630
631															631
632	73001	EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	632
633															633
634		TOTAL ADMINISTRATION	915,445	876,863	694,950	838,055	121,154	959,210	365,894	515,220	78,095	959,210	2.60	-	634
635															635

636	RC - 17	HEALTH	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	636
637			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	637
638	41001	DIRECTOR - NURSES	90,293	97,138	101,023	101,023	2,273	103,296	51,648	51,648	-	103,296	1.00	-	638
639	41002	NURSES	588,350	592,105	611,224	626,205	-	626,205	256,167	370,030	7	626,205	9.00	-	639
640	41004	SUBSTITUTE NURSES	69,736	27,371	70,423	45,000	-	45,000	27,469	-	17,531	45,000	-	-	640
641	41005	SECRETARY	28,737	25,142	24,897	26,434	-	26,434	10,814	15,620	(0)	26,434	0.50	(0)	641
642		TOTAL HEALTH	777,116	741,756	807,567	798,662	2,273	800,935	346,098	437,298	17,538	800,935	10.50	(0)	642
643															643
644		OPERATING													644
645	23003	PERIODICALS	455	427	452	500	-	500	187	-	313	500	-	-	645
646	25001	MISC. OFFICE SUPPLIES	1,499	1,513	1,458	1,500	320	1,820	1,337	-	483	1,820	-	-	646
647	25002	PROF. LIBRARY PURCHASE	309	610	-	500	-	500	305	-	195	500	-	-	647
648	25003	PROFESSIONAL DEVELOPMENT	3,961	3,968	1,419	3,974	-	3,974	2,204	-	1,770	3,974	-	-	648
649	42001	HEALTH SUPPLIES	30,759	31,199	30,954	31,000	(320)	30,680	21,450	3,126	6,104	30,680	-	-	649
650	42002	HEALTH LOCAL TRAVEL	359	338	320	500	-	500	-	-	500	500	-	-	650
651	42003	SCHOOL PHYSICIANS SERVICES	10,000	10,000	10,431	10,000	-	10,000	-	-	10,000	10,000	-	-	651
652	72031	AUDIOMETER REPAIRS	-	625	490	600	-	600	480	-	120	600	-	-	652
653	72044	REPAIRS AND SERVICE CONTRACT	998	2,086	1,636	1,000	-	1,000	876	124	-	1,000	-	-	653
654		TOTAL OPERATING	48,339	50,766	47,160	49,574	-	49,574	26,839	3,250	19,485	49,574	-	-	654
655															655
656		EQUIPMENT													656
657	73007	REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-	-	-	657
658	123007	NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	658
659		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	659
660															660
661		TOTAL HEALTH	825,455	792,521	854,727	848,236	2,273	850,509	372,938	440,548	37,023	850,509	10.50	(0)	661
662															662

663	RC 18	PERSONNEL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	663
664			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	664
665		11013 BURSAR/ADMINISTRATIVE ASSIST	286,227	303,993	310,183	310,369	8,849	319,218	159,609	159,609	(0)	319,218	2.34	(0)	665
666		11020 BENEFITS COORDINATOR	33,312	34,678	35,459	35,459	798	36,256	18,128	18,128	-	36,256	0.50	-	666
667		11024 TURNOVER-REGULAR	-	-	-	(400,000)	-400,000	-	-	-	-	-	-	-	667
668		11027 CONTRACT SUPPORT	-	-	-	90,914	(90,914)	-	-	-	-	-	-	-	668
669		11028 CERT. STAFF COLUMN CHANGE	-	-	-	74,991	-	74,991	-	-	74,991	17,741	-	57,250	669
670		21202 ASSISTANT SUPERINTENDENT	-	-	-	-	-	-	-	-	-	-	-	-	670
671		21300 LONG TERM SUBSTITUTES	812,690	419,702	739,867	475,000	-	475,000	188,418	91,544	195,038	475,000	-	-	671
672		21302 SUBSTITUTES-PROFESSIONAL DEV	33,700	54,772	45,205	50,000	-	50,000	17,693	-	32,307	50,000	-	-	672
673		21316 SABBATICALS	-	-	-	-	-	-	-	-	-	-	-	-	673
674		31000 BUDGET CONTROL	-	-	-	263,360	-	263,360	-	-	263,360	-	-	263,360	674
675		TOTAL PERSONNEL	1,165,930	813,145	1,130,714	900,092	318,733	1,218,825	383,848	269,281	565,697	898,215	2.84	320,610	675
676															676
677		OPERATING													677
678		13013 DUES AND MEMBERSHIPS	635	6,850	250	1,140	-	1,140	250	-	890	1,140	-	-	678
679		13014 RECRUITMENT	19,759	19,154	17,406	25,000	(2,000)	23,000	9,081	-	13,919	23,000	-	-	679
680		13015 LOCAL TRAVEL	640	139	340	2,300	-	2,300	947	-	1,353	2,300	-	-	680
681		25029 STAFF DEVELOPMENT PROGRAM	39,590	101,276	78,785	74,991	-	74,991	34,483	2,656	37,852	74,991	-	-	681
682		TOTAL OPERATING	60,624	127,419	96,780	103,431	(2,000)	101,431	44,760	2,656	54,014	101,431	-	-	682
683															683
684		TOTAL PERSONNEL	1,226,554	940,564	1,227,494	1,003,523	316,733	1,320,256	428,608	271,937	619,711	999,646	2.84	320,610	684
685															685
686															686

687	RC - 19	CURRICULUM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	687
688			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	688
689	21202	ASSISTANT SUPERINTENDENT	198,500	202,966	207,533	207,533	7,264	214,797	107,398	107,398	-	214,797	1.00	-	689
690	21201	DIRECTOR OF INSTRUCTIONAL TEC	-	-	-	-	-	-	-	-	-	-	-	-	690
691	21220	CURRICULUM & SUPERVISION	13,971	-	-	-	-	-	-	-	-	-	-	-	691
692	1912036	ELEM. READING SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	692
693	1912056	TECHNOLOGY SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	693
694	1912058	PROGRAM COORDINATORS	262,514	264,074	285,353	291,774	6,000	297,774	101,799	195,975	(0)	297,774	2.00	(0)	694
695	1912062	MATH COORDINATOR	-	-	-	-	-	-	-	-	-	-	-	-	695
696	1912060	LANG. ARTS SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	696
697	1912009	INSTRUCTION SUPP SPECIALISTS	1,105,204	1,149,668	1,217,293	1,270,752	(71,709)	1,199,043	438,082	758,059	2,902	1,199,043	13.50	-	697
698	21312	CURRICULUM DEVELOPMENT	63,059	76,594	119,745	104,290	-	104,290	20,149	-	84,141	104,290	-	-	698
699	21405	ESL INSTRUCTION	17,849	7,238	4,482	24,000	(19,428)	4,572	1,742	2,830	-	4,572	-	-	699
700	21501	PRINCIPAL/DIRECTOR SECRETARY	68,668	70,385	71,792	71,792	1,777	73,569	34,335	-	39,234	73,569	1.00	-	700
701		TOTAL PERSONNEL	1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	703,505	1,064,263	126,278	1,894,045	17.50	(0)	701
702															702
703		OPERATING													703
704	12001	CONSULTANT SERVICES	52,402	37,679	30,000	45,000	-	45,000	14,400	-	30,600	45,000	-	-	704
705	13013	DUES AND MEMBERSHIPS	894	1,626	1,640	4,127	-	4,127	2,535	-	1,592	4,127	-	-	705
706	13015	LOCAL TRAVEL	870	2,057	5,868	10,000	-	10,000	59	161	9,780	10,000	-	-	706
707	22001	TEXTBOOKS-NEW	282,390	280,081	244,252	191,721	-	191,721	68,406	46,965	76,350	191,721	-	-	707
708	23004	RESOURCE MATERIALS	-	4,346	7,054	8,000	-	8,000	4,309	-	3,691	8,000	-	-	708
709	23006	ESL RESOURCES	-	-	-	-	19,428	19,428	1,109	8,535	9,784	19,428	-	-	709
710	24012	STANDARDIZED TESTING	40,164	32,086	24,301	29,477	-	29,477	8,914	-	20,563	29,477	-	-	710
711	25002	PROF. LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-	711
712	25003	PROFESSIONAL DEVELOPMENT	135,270	123,899	119,166	113,850	-	113,850	69,955	6,885	37,010	113,850	-	-	712
713	52004	FIELD TRIPS	-	8,973	5,509	7,500	-	7,500	400	-	7,100	7,500	-	-	713
714	25005	CURRICULUM RESEARCH & DEV	184,295	156,649	25,952	26,420	-	26,420	486	523	25,411	26,420	-	-	714
715		TOTAL OPERATING	696,284	647,396	463,741	436,095	19,428	455,523	170,573	63,070	221,880	455,523	-	-	715
716															716
717		TOTAL CURRICULUM	2,426,050	2,418,322	2,369,939	2,406,236	(56,667)	2,349,568	874,077	1,127,333	348,158	2,349,568	17.50	(0)	717
718															718

719	RC - 20	FINANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	719
720			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	720
721	11014	DIRECTOR OF FINANCE	184,500	188,651	192,896	192,896	(16,973)	175,923	73,057	101,000	1,866	175,923	1.00	-	721
722	11021	PAYROLL / BENEFITS COORDINATOR	33,965	34,678	35,753	35,459	798	36,256	18,128	18,128	-	36,256	0.50	-	722
723	11022	ASSISTANT DIRECTOR FINANCE	96,000	100,032	104,033	104,033	11,541	115,574	62,387	53,187	-	115,574	1.00	-	723
724	11025	ACCOUNTANT	73,892	89,069	76,688	76,688	1,725	78,413	39,206	39,206	-	78,413	1.00	-	724
725	11042	ACCOUNTS PAYABLE	68,466	69,961	71,468	73,073	-	73,073	36,537	36,537	(0)	73,074	1.00	(0)	725
726	11044	TECHNOLOGY SUPPORT	-	-	-	-	-	-	-	-	-	-	-	-	726
727	21501	PRINCIPAL/DIRECTOR SECRETARY	68,454	70,165	71,569	71,569	1,618	73,187	36,590	36,590	8	73,187	1.00	-	727
728		TOTAL PERSONNEL	525,277	552,557	552,407	553,718	(1,291)	552,427	265,905	284,648	1,874	552,427	5.50	(0)	728
729		OPERATING													729
730															730
731	12005	AUDITING SERVICES	20,555	21,125	21,493	22,229	-	22,229	-	-	22,229	22,229	-	-	731
732	12007	ACTUARIAL SERVICES	250	-	-	-	-	-	-	-	-	-	-	-	732
733	13015	LOCAL TRAVEL	684	-	93	500	(4)	496	-	-	496	496	-	-	733
734	13016	SCHOOL DISTRICT MEMBERSHIPS	614	425	-	1,294	-	1,294	1,079	-	215	1,294	-	-	734
735	13030	EDP SUPPLIES & SERVICES	-	-	-	-	-	-	-	-	-	-	-	-	735
736	13035	SOFTWARE MAINTENANCE	510	-	-	-	-	-	-	-	-	-	-	-	736
737	25003	PROFESSIONAL DEVELOPMENT	27,342	2,400	8,453	1,500	(914)	586	-	-	586	586	-	-	737
738	25013	TEMPORARY HOURLY SERVICES	-	9,515	7,101	15,000	-	15,000	3,644	8,770	2,586	15,000	-	-	738
739	25021	INSTRUCTIONAL TECHNOLOGY SER	-	-	-	-	-	-	-	-	-	-	-	-	739
740	25029	STAFF DEVELOPMENT PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	740
741		TOTAL OPERATING	49,955	33,465	37,140	40,523	(918)	39,605	4,723	8,770	26,112	39,605	-	-	741
742		EQUIPMENT													742
743															743
744	73021	REPLACEMENT COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-	-	-	744
745	123021	NEW COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-	-	-	745
746		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	746
747															747
748		TOTAL FINANCE	575,232	586,022	589,547	594,241	(2,209)	592,032	270,628	293,418	27,986	592,032	5.50	(0)	748
749															749
750															750
751		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		Surplus/ (Shortfall)	751
752	102010	REV. FROM TOWN-FOR IT SERVIC	-	-	-	-	-	-	-	-	-	-	-	-	752
753															753
754		NET FINANCE BUDGET	575,232	586,022	589,547	594,241	(2,209)	592,032	270,628	293,418	27,986	592,032	5.50	(0)	754

755	RC - 21	LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	755
756			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	756
757	21220	CURRICULUM SUPERVISION	2,463	2,512	-	-	2,613	2,613	995	1,617	-	2,613		-	757
758	21503	LIBRARY SECRETARY	154	-	-	-	-	-	-	-	-	-		-	758
759		TOTAL PERSONNEL	2,617	2,512	-	-	2,613	2,613	995	1,617	-	2,613	-	-	759
760															760
761		OPERATING													761
762	23001	ACCESSIONS	91,882	93,990	97,576	103,015	-	103,015	38,342	13,125	51,548	103,015		-	762
763	23003	PERIODICALS	6,472	7,452	7,590	8,890	-	8,890	6,350	-	2,540	8,890		-	763
764	23004	RESOURCE MATERIALS	7,356	20,763	19,490	17,700	-	17,700	7,939	455	9,307	17,700		-	764
765	23005	ONLINE SUBSCRIPTIONS	27,739	32,340	34,629	36,905	-	36,905	34,979	-	1,926	36,905		-	765
766	23007	OTHER LIBRARY EXPENSES	7,553	6,755	7,755	8,200	-	8,200	3,465	852	3,883	8,200		-	766
767	25002	PROF. LIBRARY PURCHASE	30	1,356	1,155	1,920	(49)	1,872	434	85	1,352	1,872		-	767
768	25026	DUES AND MEMBERSHIPS	2,149	2,267	2,594	3,575	-	3,575	2,088	-	1,487	3,575		-	768
769	25030	COMPUTER SOFTWARE & SUPPLIES	709	1,289	4,554	1,000	-	1,000	157	-	843	1,000		-	769
770	72042	EQUIPMENT REPAIR	-	-	-	-	-	-	-	-	-	-		-	770
771	72044	REPAIRS AND SERVICE CONTRACT	980	1,029	1,080	1,140	49	1,189	1,189	-	-	1,189		-	771
772	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-		-	772
773		TOTAL OPERATING	144,872	167,242	176,423	182,345	-	182,345	94,942	14,516	72,887	182,345		-	773
774															774
775		EQUIPMENT													775
776	73009	REPLACEMENT LIBRARY EQ.	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000		-	776
777		TOTAL EQUIPMENT	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000		-	777
778															778
779		TOTAL LIBRARY	155,497	173,267	182,616	183,345	2,613	185,958	95,938	16,133	73,887	185,958	-	-	779
780															780

781	RC - 22	TECHNOLOGY EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	781
782			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	782
783		22001	TEXTBOOKS -NEW	2,900	-	-	-	-	-	-	-	-	-	-	783
784		23002	CLASSROOM REFERENCE	303	447	89	400	-	400	-	400	400	-	-	784
785		23003	PERIODICALS	55	-	12	285	-	285	120	-	165	285	-	785
786		24002	TECH ED TEACHING SUPPLIES	30,077	39,699	33,333	35,800	-	35,800	16,919	1,269	17,612	35,800	-	786
787		25001	MISC. OFFICE SUPPLIES	-	266	706	778	-	778	-	-	778	778	-	787
788		25003	PROFESSIONAL DEVELOPMENT	-	140	1,200	1,400	-	1,400	1,190	-	210	1,400	-	788
789		25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	789
790		25030	COMPUTER SOFTWARE & SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	790
791		72033	TECH ED EQUIPMENT REPAIRS	989	-	582	2,500	-	2,500	1,822	-	678	2,500	-	791
792			TOTAL OPERATING	34,324	40,552	35,922	41,163	-	41,163	20,051	1,269	19,843	41,163	-	792
793															793
794			EQUIPMENT												794
795		73008	REPL. TECH ED EQUIPMENT	-	-	1,877	1,274	7,500	8,774	8,688	-	86	8,774	-	795
796		123008	NEW TECHNOLOGY EQUIPMENT	10,455	7,247	2,559	7,540	(7,500)	40	-	-	40	40	-	796
797			TOTAL EQUIPMENT	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,814	-	797
798															798
799			TOTAL TECH. EDUCATION	44,779	47,799	40,358	49,977	-	49,977	28,739	1,269	19,969	49,977	-	799
800															800

801	RC - 23	CONTINUING EDUC/SUMMER SCHO	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	801
802			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	802
803	21201	DIRECTOR	11,750	21,483	26,738	20,000	-	20,000	9,481	-	10,519	20,000		-	803
804	21501	PRINCIPAL/DIRECTOR SECRETARY	27,386	27,929	28,801	29,229	-	29,229	14,615	14,615	(0)	29,229	0.40	(0)	804
805		PERSONNEL	39,136	49,412	55,539	49,229	-	49,229	24,096	14,615	10,519	49,229	0.40	(0)	805
806	*	Stipend Employee													806
807		OPERATING													807
808	12001	CONSULTANT SERVICES	483,878	415,092	381,499	425,000	7,000	432,000	431,834	-	166	431,834		166	808
809	12002	CONTINUING ED CONSULTING	-	-	-	-	-	-	-	-	-	-		-	809
810	13011	MAILING EXPENSES	374	355	250	500	-	500	400	-	100	500		-	810
811	13012	OFFICE SUPPLIES	4,516	4,516	2,556	11,000	-	11,000	3,090	1,030	6,880	11,000		-	811
812	24003	SUMMER SCHOOL TEACHING SUPP.	60,043	73,843	36,953	61,800	(7,000)	54,800	8,451	-	46,349	54,800		-	812
813	24010	ADULT ED. CONTRACTED SERVICES	12,000	12,000	18,700	12,000	-	12,000	-	-	12,000	20,000		(8,000)	813
814	25014	CATALOG/HANDBOOK PRINTING	1,729	1,453	5,701	5,000	-	5,000	948	250	3,802	5,000		-	814
815		TOTAL OPERATING	562,540	507,259	445,659	515,300	-	515,300	444,723	1,280	69,297	523,134		(7,834)	815
816															816
817		TOTAL CONT. ED/SUM. SCHOOL	601,677	556,671	501,198	564,529	-	564,529	468,819	15,895	79,815	572,363	0.40	(7,834)	817
818															818
819														Surplus/	819
820		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)	820
821	31006	REVENUE - CONTINUING EDUCATION	-	-	-	-	-	-	-	-	-			-	821
822	31005	REVENUE - SUMMER SCHOOL	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(193,615)	-	(193,615)	(625,000)		-	822
823		TOTAL REVENUE	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(193,615)	-	(193,615)	(625,000)		-	823
824															824
825		NET EXPENSE SUM&CONT. ED	(56,298)	(39,649)	(120,235)	(60,471)	-	(60,471)	275,204	15,895	(113,800)	(52,637)		(7,834)	825

826			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	826
827	RC - 24	SPECIAL EDUCATION	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	827
828	11013	ASSISTANT PRINCIPAL	-	-	-	-	-	-	-	-	-	-	-	-	828
829	21102	PROGRAM DIR. EARLY CHILDHOOD	-	-	-	-	-	-	-	-	-	-	-	-	829
830	21201	DIRECTOR	-	-	-	-	-	-	-	-	-	-	-	-	830
831	21202	ASSISTANT SUPERINTENDENT SESS	198,500	202,966	207,533	207,533	7,264	214,797	107,398	107,398	-	214,797	1.00	-	831
832	21211	PROGRAM DIR. OF SESS K-12	285,676	319,072	326,228	333,546	-	333,546	166,682	166,684	(0)	333,546	2.00	(0)	832
833	21220	CURRICULUM SUPERVISION	96,360	241,290	192,142	220,874	22,273	243,147	91,657	151,489	(0)	243,147	1.60	(0)	833
834	21302	SUBSTITUTE TEACHERS	108,568	105,332	164,872	105,000	20,000	125,000	45,113	-	79,887	125,000	-	-	834
835	21303	SPECIAL CLASS TEACHERS	5,391,096	5,330,334	5,158,898	5,304,320	(355,888)	4,948,432	1,773,628	3,131,678	43,126	4,905,306	58.40	43,126	835
836	21304	HOMEBOUND/TUTORIAL	347,721	264,300	240,916	198,000	-	198,000	63,192	-	134,808	198,000	-	-	836
837	21305	CONTRACTED SPEECH	501,420	664,106	786,386	521,664	-	521,664	236,779	264,209	20,676	634,064	-	(112,400)	837
838	21306	TEACHERS OF THE GIFTED	-	-	-	-	-	-	-	-	-	-	-	-	838
839	21307	SPEECH THERAPISTS	1,571,728	1,571,386	1,536,771	1,678,546	25,433	1,703,979	618,202	1,084,586	1,191	1,702,788	17.50	1,191	839
840	21308	SUMMER SCHOOL & PPTs	729,465	870,128	866,160	780,000	51,325	831,325	670,817	-	160,508	831,325	-	-	840
841	21309	CONT. OCUPATIONAL THERAPY	717,084	813,773	803,411	752,000	-	752,000	294,825	456,113	1,063	752,000	-	-	841
842	21311	CONTRACTED PHYSICAL THERAPY	180,646	230,649	265,125	236,000	-	236,000	91,334	144,484	183	236,000	-	-	842
843	21403	PSYCHOLOGISTS	923,751	1,014,025	958,412	1,089,155	(114,097)	975,058	357,789	550,350	66,919	975,058	11.60	-	843
844	21404	SOCIAL CASE WORKER	283,141	250,976	253,698	228,031	-	228,031	78,934	149,097	0	228,031	2.00	-	844
845	21407	SCHOOL-BASED SESS FACILITATORS	429,258	424,945	473,260	490,831	(22,573)	468,258	153,166	293,123	21,969	446,289	5.00	21,969	845
846	21409	BEHAVIORAL ANALYST	-	-	-	-	138,678	138,678	39,939	98,739	-	138,678	2.00	-	846
847	21410	PHYSICAL THERAPIST	-	-	-	-	103,090	103,090	26,893	76,197	-	103,090	1.00	-	847
848	21501	PRINCIPAL/DIRECTOR SECRETARY	365,076	402,476	411,527	421,602	-	421,602	196,053	179,249	46,300	381,302	6.33	40,300	848
849	21603	TEACHER AIDES	2,668,993	2,744,999	2,712,531	2,849,293	196,540	3,045,833	1,188,368	1,747,824	109,641	3,006,192	80.50	39,641	849
850	21605	TRANSPORTATION DRIVER	84,106	86,941	87,839	87,725	2,921	90,646	45,936	44,710	-	90,646	2.00	-	850
851	41002	NURSES	291,965	313,265	270,753	258,939	4,340	263,279	107,705	155,574	0	263,279	3.80	0	851
852	41004	SUBSTITUTE NURSES	-	-	-	-	15,000	15,000	14,168	-	832	15,000	-	-	852
853															853
854		TOTAL PERSONNEL	15,174,553	15,850,962	15,716,462	15,763,059	94,306	15,857,364	6,368,577	8,801,684	687,103	15,823,537	194.73	33,827	854

855	OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	855
856		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	856
857	12001	CONSULTANT SERVICES	947,170	1,275,095	1,378,446	1,200,000	-	1,200,000	500,142	565,952	133,906	1,200,000	-	857
858	12004	LEGAL SERVICES	244,364	289,431	299,040	260,000	-	260,000	59,470	200,531	-	290,000	(30,000)	858
859	22001	TEXTBOOKS-NEW	5,834	70,161	23,971	5,500	-	5,500	4,802	692	6	5,500	-	859
860	22003	TEXTBOOKS-CONSUMABLES	5,680	5,130	6,016	5,120	-	5,120	916	1,292	2,913	5,120	-	860
861	23003	PERIODICALS	-	126	-	-	-	-	-	-	-	-	-	861
862	24011	GENERAL TEACHING SUPPLIES	45,187	75,645	67,441	52,000	-	52,000	36,585	6,923	8,492	52,000	-	862
863	24013	SPECIAL EDUCATION TESTING	69,147	43,842	62,756	53,350	-	53,350	33,357	1,916	18,077	53,350	-	863
864	25003	PROFESSIONAL DEVELOPMENT	91,285	154,767	144,357	100,000	-	100,000	78,819	20,864	317	100,000	-	864
865	25004	LOCAL TRAVEL EXPENSE	1,097	1,523	2,058	1,500	4	1,504	1,307	197	-	1,504	-	865
866	25011	PUPIL EVALUATION	167,790	330,245	325,986	200,000	-	200,000	37,762	5,800	156,438	200,000	-	866
867	25013	TEMPORARY HOURLY SERVICES	1,432	-	-	-	-	-	-	-	-	-	-	867
868	25026	DUES AND MEMBERSHIPS	260	860	1,460	1,000	-	1,000	800	-	200	1,000	-	868
869	25030	COMPUTER SOFTWARE & SUPPLIES	38,447	62,516	39,258	27,500	-	27,500	14,212	1,897	11,391	27,500	-	869
870	52002	IN-DISTRICT SPECIAL ED TRANS	625,076	683,096	868,881	900,000	(75,344)	824,656	266,388	514,835	43,433	814,212	10,444	870
871	52003	O-O-D SPECIAL ED TRANSPORTATION	486,757	459,047	466,889	543,000	(62,760)	480,240	180,400	265,681	34,159	460,733	19,507	871
872	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	500	-	500	-	-	500	500	-	872
873	141001	TUITION-PUBLIC SCHOOLS	179,413	19,841	135,765	165,000	138,104	303,104	152,168	150,937	(1)	303,104	-	873
874	143001	TUITION-NON PUBLIC SCHOOLS	6,514,128	6,649,461	7,073,659	6,722,425	-	6,722,425	2,730,676	3,041,116	950,632	6,737,002	(14,577)	874
875	TOTAL OPERATING		9,423,067	10,120,785	10,895,983	10,236,895	4	10,236,899	4,097,804	4,778,631	1,360,463	10,251,525	(14,626)	875
876														876
877	EQUIPMENT													877
878	73020	REPL. CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	878
879	123001	NEW OFFICE FURNITURE/EQUIP	-	-	-	-	-	-	-	-	-	-	-	879
880	123019	NEW ASSISTIVE TECHNOLOGY EQ	42,891	39,934	30,318	30,000	-	30,000	14,157	1,627	14,216	30,000	-	880
881	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	881
882	TOTAL EQUIPMENT		42,891	39,934	30,318	30,000	-	30,000	14,157	1,627	14,216	30,000	-	882
883														883
884	GRAND TOTAL SPECIAL EDUCATIO		24,640,511	26,011,682	26,642,764	26,029,954	94,310	26,124,263	10,480,539	13,581,942	2,061,782	26,105,062	194.73	884
885														885
886														886
887	REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected		Rev. Forecast	Surplus/ (Shortfall)		887
888	143003	EARLY LEARNING PROGRAM TUITIO	-	-	-	-	-	-	-	-	-	-	-	888
889	143002	EXCESS COST REIMBURSEMENT	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,676,886)	(174,212)	889
890	REVENUE		(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,676,886)	(174,212)	890
891														891
892	NET SPECIAL EDUCATION EXPENSI		21,779,065	22,598,741	23,215,246	23,178,856	94,310	23,273,165	10,480,538.88	13,581,942	2,061,782	23,428,176	(155,011)	892

893	RC - 25	FIXED COSTS	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	893
894			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	894
895	52001	REGULAR PUPIL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	-	2,232,963	907,052	1,325,285	626	2,249,463		(16,500)	895
896															896
897		TOTAL TRANSPORTATION	1,850,399	1,830,185	2,067,272	2,232,963	-	2,232,963	907,052	1,325,285	626	2,249,463		(16,500)	897
898															898
899		HEATING FUEL													899
900	63001	FUEL OIL - RC25	105,330	32,498	19,053	425,700	-	425,700	2,500	8,250	414,950	10,750		414,950	900
901	63001	FUEL OIL - DHS	142,331	147,118	214,350	-	-	-	22,005	132,995	(155,000)	155,000		(155,000)	901
902	63001	FUEL OIL - MIDDLESEX	81,939	88,893	108,362	-	-	-	21,584	43,416	(65,000)	65,000		(65,000)	902
903	63002	FUEL OIL - MIDDLESEX	-	-	-	-	-	-	-	-	-	-		-	903
904	63001	FUEL NATURAL GAS - HINDLEY	33,697	16,193	31,358	-	-	-	9,432	20,568	(30,000)	30,000		(30,000)	904
905	63001	FUEL OIL - HOLMES	14,187	26,071	29,563	-	-	-	32,381	20,921	(53,302)	53,302		(53,302)	905
906	63001	FUEL OIL - OX RIDGE	46,018	41,902	56,445	-	-	-	-	47,000	(47,000)	47,000		(47,000)	906
907	63001	FUEL OIL - ROYLE	26,245	30,794	31,987	-	-	-	14,896	13,104	(28,000)	28,000		(28,000)	907
908	63001	FUEL OIL - TOKENEKE	21,638	28,974	39,871	-	-	-	12,265	22,735	(35,000)	35,000		(35,000)	908
909		TOTAL HEATING FUEL	471,385	412,443	530,989	425,700	-	425,700	115,064	308,988	1,648	424,052		1,648	909
910															910
911		UTILITIES													911
912	64001	WATER - RC25	8,910	2,515	17,023	92,000	-	92,000	5,139	17,366	69,495	22,505		69,495	912
913	64001	WATER - DHS	27,092	22,382	25,488	-	-	-	16,379	8,621	(25,000)	25,000		(25,000)	913
914	64001	WATER - MIDDLESEX	14,382	15,876	15,677	-	-	-	7,513	7,487	(15,000)	15,000		(15,000)	914
915	64001	WATER - HINDLEY	4,863	4,772	5,854	-	-	-	2,706	2,794	(5,500)	5,500		(5,500)	915
916	64001	WATER - HOLMES	7,193	7,866	8,134	-	-	-	3,277	4,723	(8,000)	8,000		(8,000)	916
917	64001	WATER - OX RIDGE	5,234	3,900	5,076	-	-	-	1,795	3,605	(5,400)	5,400		(5,400)	917
918	64001	WATER - ROYLE	6,746	6,117	6,942	-	-	-	3,377	3,823	(7,200)	7,200		(7,200)	918
919	64001	WATER - TOKENEKE	9,718	9,671	9,404	-	-	-	5,307	4,193	(9,500)	9,500		(9,500)	919
920		TOTAL WATER	84,138	73,098	93,598	92,000	-	92,000	45,494	52,611	(6,105)	98,105		(6,105)	920
921	64002	ELECTRICITY - RC25	65,578	124,014	90,689	1,121,202	-	1,121,202	20,575	18,303	1,082,324	38,878		1,082,324	921
922	64002	ELECTRICITY - GEN & SOLAR DHS	439,897	461,523	499,364	-	-	-	257,862	150,139	(408,001)	483,001		(483,001)	922
923	64002	ELECTRICITY - MIDDLESEX	206,999	186,970	216,859	-	-	-	75,281	117,672	(192,954)	207,954		(207,954)	923
924	64002	ELECTRICITY - HINDLEY	46,063	66,117	59,325	-	-	-	27,319	32,681	(60,000)	60,000		(60,000)	924
925	64002	ELECTRICITY - HOLMES	46,345	37,655	52,923	-	-	-	20,664	30,556	(51,220)	51,220		(51,220)	925
926	64002	ELECTRICITY - GEN & SOLAR OX RIDGE	69,877	72,501	80,988	-	-	-	47,042	27,958	(75,000)	75,000		(75,000)	926
927	64002	ELECTRICITY - ROYLE	46,452	44,868	43,166	-	-	-	17,834	23,166	(41,000)	41,000		(41,000)	927
928	64002	ELECTRICITY - TOKENEKE	128,004	115,128	133,261	-	-	-	75,901	55,099	(131,000)	131,000		(131,000)	928
929		TOTAL ELECTRICITY	1,049,214	1,108,776	1,176,575	1,121,202	-	1,121,202	542,479	455,574	123,149	1,088,053		33,149	929

930					ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	930
931					APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	931
932	64003	TELEPHONE - RC25	69,223	40,568	64,510	75,000	-	75,000	32,657	31,937	10,406	75,000	-	932
933	64003	TELEPHONE - DHS	-	-	-	-	-	-	-	-	-	-	-	933
934	64003	TELEPHONE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	934
935	64003	TELEPHONE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	935
936	64003	TELEPHONE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	936
937	64003	TELEPHONE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	937
938	64003	TELEPHONE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	938
939	64003	TELEPHONE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	939
940		TOTAL TELEPHONE	69,223	40,568	64,510	75,000	-	75,000	32,657	31,937	10,406	75,000	-	940
941	64004	SEWER SERVICE - RC25	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	50,722	-	941
942	64004	SEWER SERVICE - DHS	-	-	-	-	-	-	-	-	-	-	-	942
943	64004	SEWER SERVICE - MIDDLESEX	-	-	-	-	-	-	-	-	-	-	-	943
944	64004	SEWER SERVICE - HINDLEY	-	-	-	-	-	-	-	-	-	-	-	944
945	64004	SEWER SERVICE - HOLMES	-	-	-	-	-	-	-	-	-	-	-	945
946	64004	SEWER SERVICE - OX RIDGE	-	-	-	-	-	-	-	-	-	-	-	946
947	64004	SEWER SERVICE - ROYLE	-	-	-	-	-	-	-	-	-	-	-	947
948	64004	SEWER SERVICE - TOKENEKE	-	-	-	-	-	-	-	-	-	-	-	948
949		TOTAL SEWER SERVICE	50,387	43,085	36,253	39,000	11,722	50,722	46,799	-	3,923	50,722	-	949
950														950
951		TOTAL UTILITIES	1,252,962	1,265,527	1,370,936	1,327,202	11,722	1,338,924	667,430	540,122	131,373	1,311,880	27,044	951
952														952
953		INSURANCE												953
954	82001	PROPERTY INSURANCE	183,242	185,349	194,654	190,349	(7,477)	182,872	47,348	-	135,524	182,872	-	954
955	82002	WORKERS COMPENSATION	348,113	327,119	317,182	366,107	(68,072)	298,035	211,424	77,941	8,669	289,366	8,669	955
956	82003	HEALTH INSURANCE	10,839,538	10,612,261	10,940,600	11,608,610	-	11,608,610	6,089,360	5,362,219	157,032	11,608,610	0	956
957	82004	GENERAL LIABILITY INSURANCE	14,527	19,204	15,750	25,500	(11,723)	13,777	13,777	-	0	13,777	0	957
958	82006	STUDENT/ATHLETIC INSURANCE	78,730	101,000	129,960	140,356	(16,522)	123,834	123,834	-	-	123,834	-	958
959	82007	UNEMPLOYMENT COMPENSATION	43,783	67,362	40,522	60,000	-	60,000	7,038	31,302	21,660	49,340	10,660	959
960		TOTAL INSURANCE	11,507,934	11,312,295	11,638,668	12,390,922	(103,794)	12,287,128	6,492,781	5,471,462	322,885	12,267,799	19,330	960
961														961
962		RETIREMENT												962
963	84001	RETIREMENT	759,920	747,421	1,033,478	1,010,789	-	1,010,789	1,010,789	-	-	1,010,789	-	963
964	84002	FICA/MEDICARE	1,801,899	1,808,916	1,858,074	1,916,125	-	1,916,125	849,665	-	1,066,460	1,916,125	-	964
965	84004	OTHER POST EMPLOYMENT BENEFIT	413,669	434,160	389,291	422,131	-	422,131	422,131	-	-	422,131	-	965
966		TOTAL RETIREMENT	2,975,488	2,990,497	3,280,843	3,349,045	-	3,349,045	2,282,585	-	1,066,460	3,349,045	-	966
967														967
968		TOTAL FIXED COSTS	18,058,168	17,810,946	18,888,707	19,725,832	(92,072)	19,633,760	10,464,911	7,645,857	1,522,992	19,602,239	31,521	968
969													Surplus/	969
970		REVENUE	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast		(Shortfall)	970
971	84005	REVENUE - OPEB DISTRIBUTION	(271,800)	(319,300)	(328,205)	(337,671)	-	(337,671)	-	-	(337,671)	(337,671)	-	971
972	84006	MEDICAID REIMBURSEMENT	-	-	(6,295)	-	-	-	(1,925)	-	-	(1,925)	1,925	972
973														973
974		NET FIXED COSTS	17,786,368	17,491,646	18,554,207	19,388,161	(92,072)	19,296,089	10,462,987	7,645,857	1,185,321	19,262,643	33,446	974

975															975
976	RC - 26	EARLY LEARNING PROGRAM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	976
977			2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	977
978	21102	ASSISTANT PRINCIPAL	147,054	150,363	153,746	157,205	-	157,205	78,603	78,603	(0)	157,205	1.00	(0)	978
979	21302	SUBSTITUTE TEACHERS	6,350	9,150	12,350	10,000	-	10,000	5,300	-	4,700	10,000		-	979
980	21303	SPECIAL CLASS TEACHERS	648,627	647,314	692,359	753,542	-	753,542	268,782	484,760	(0)	753,542	8.80	-	980
981	21603	TEACHER AIDS	561,237	570,545	625,513	640,996	(72,254)	568,742	218,838	322,172	27,733	568,742	17.00	-	981
982		TOTAL PERSONNEL	1,363,269	1,377,372	1,483,969	1,561,743	(72,254)	1,489,489	571,522	885,535	32,432	1,489,489	26.80	(0)	982
983															983
984	22003	TEXTBOOKS-CONSUMABLES	5,016	5,700	811	5,500	-	5,500	3,108	-	2,392	5,500		-	984
985	24011	GENERAL TEACHING SUPPLIES	4,987	6,572	5,466	6,000	-	6,000	1,472	88	4,440	6,000		-	985
986	24013	SPECIAL EDUCATION TESTING	596	459	484	500	-	500	-	-	500	500		-	986
987	25003	PROFESSIONAL DEVELOPMENT	3,816	8,288	11,463	5,500	-	5,500	1,443	-	4,057	5,500		-	987
988	25026	DUES AND MEMBERSHIPS	-	200	-	-	-	-	-	-	-	-		-	988
989		TOTAL OPERATING	14,416	21,218	18,225	17,500	-	17,500	6,023	88	11,389	17,500	-	-	989
990															990
991	123020	NEW CLASSROOM FURNITURE	-	1,239	-	1,332	-	1,332	1,231	-	101	1,332		-	991
992	73020	NEW CLASSROOM FURNITURE	-	952	792	-	-	-	-	-	-	-		-	992
993		TOTAL EQUIPMENT	-	2,191	792	1,332	-	1,332	1,231	-	101	1,332	-	-	993
994															994
995		TOTAL EARLY LEARNING PROGR/	1,377,684	1,399,829	1,502,985	1,580,575	(72,254)	1,508,321	578,776	885,623	43,922	1,508,321	26.80	(0)	995
996															996
997															997
998	143003	ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(219,741)	-	(219,741)	(322,594)		(0)	998
999		TOTAL ELP TUITION	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(219,741)	-	(219,741)	(322,594)	-	(0)	999
1000															1000
1001															1001
1002		TOTAL EARLY LEARNING PROGR/	1,096,483	1,094,188	1,166,365	1,257,981	(72,254)	1,185,727	359,035	885,623	(175,820)	1,185,727	26.80	(0)	1002
1003															1003
1004															1004

**Darien Public Schools
Budget Projection for 2019-20**

EXPENSES											CURR	Surplus/
Category	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	STF	(Shortfall)
Personnel	62,112,197	64,018,526	65,418,666	67,469,883	(19,428)	67,450,455	26,530,046	38,598,583	2,321,826	66,924,059	771.56	\$26,395
Operating	16,439,509	17,439,291	17,677,966	16,888,025	111,500	16,999,525	7,793,793	6,022,739	3,182,993	17,049,485	-	(49,960)
Fixed	18,058,168	17,810,946	18,888,707	19,725,832	(92,072)	19,633,760	10,464,911	7,645,857	1,522,992	19,602,239	-	31,521
Equipment	1,086,817	998,839	1,002,157	641,476	-	641,476	570,790	25,609	45,077	641,476	-	(0)
GRAND TOTAL EXPENSES	97,696,691	100,267,602	102,987,496	104,725,215	(0)	104,725,215	45,359,540	52,292,788	7,072,887	104,217,259	771.56	\$07,956

REVENUE											Rev. Surplus/
	2016 - 2017	2017 - 2018	2018 - 2019	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast	(Shortfall)
RC-1 Student Parking Fees	(10,000)	(11,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)	-
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)	-
RC-12 Building Rental	(109,090)	(95,423)	(89,267)	(91,800)	-	(91,800)	(25,322)	-	(90,000)	(91,800)	-
RC-12 Use of Fields	(123,587)	(144,154)	(143,197)	(120,000)	-	(120,000)	(41,701)	534	(41,701)	(120,000)	-
RC-15 Revenue for IT Services	(190,785)	(201,323)	(203,071)	(212,643)	-	(212,643)	-	-	(212,643)	(212,643)	-
RC-20 Revenue for IT Services	-	-	-	-	-	-	-	-	-	-	-
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-	-
RC-23 Summer School	(657,975)	(596,321)	(621,433)	(625,000)	-	(625,000)	(193,615)	-	(193,615)	(625,000)	-
RC-24 Excess Cost Grant*	(2,861,446)	(3,412,941)	(3,427,518)	(2,851,098)	-	(2,851,098)	-	-	-	(2,676,886)	(174,212)
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-	-
RC-25 OPEB/Medicare Reimbursement	(271,800)	(319,300)	(334,500)	(337,671)	-	(337,671)	(1,925)	-	(337,671)	(339,596)	1,925
RC-26 Early Learning Program	(281,201)	(306,594)	(336,621)	(322,594)	-	(322,594)	(219,741)	-	(219,741)	(322,594)	(0)
GRAND TOTAL REVENUE	(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)	-	(4,606,806)	(493,304)	534	(1,141,372)	(4,434,519)	(172,288)

NET BUDGET (Appropriation)	93,155,806	95,145,546	97,785,890	100,118,409	(0)	100,118,409	44,866,235	52,293,322	5,931,515	99,782,740	771.56	335,669
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1045	RESPONSIBILITY CENTER SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	1045
1046	RC - #	RC NAME	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1046
1047	RC-1	DIIS	12,016,483	12,627,891	12,881,729	13,507,839	(58,467)	13,449,372	5,217,360	8,049,334	182,678	13,404,586		44,786	1047
1048	RC-2	FITSCH ACADEMY	-	-	446,085	449,914	40,209	490,123	181,836	298,157	10,130	487,766		2,357	1048
1049	RC-3	MMS	10,149,937	10,183,813	10,231,978	10,649,029	(113,692)	10,535,337	3,956,709	6,337,373	241,256	10,426,732		108,605	1049
1050	RC-5	Hindlev	3,295,805	3,405,446	3,604,442	3,710,146	(60,588)	3,649,558	1,428,101	2,179,305	42,152	3,649,558		(0)	1050
1051	RC-7	Holmes	3,070,566	3,102,368	3,228,891	3,422,689	61,913	3,484,602	1,378,145	2,051,737	54,721	3,479,540		5,062	1051
1052	RC-8	Ox Ridge	3,246,257	3,389,782	3,436,506	3,637,398	(33,545)	3,603,853	1,410,613	2,163,291	29,950	3,603,853		0	1052
1053	RC-9	Royle	2,914,491	2,951,676	3,041,202	3,274,195	(98,184)	3,176,012	1,252,869	1,869,208	53,935	3,169,150		6,862	1053
1054	RC-10	Tokeneke	3,170,787	3,255,211	3,415,221	3,546,232	(156,064)	3,390,168	1,296,880	2,024,629	68,659	3,385,880		4,288	1054
1055	RC-11	Ath. Health & P.E.	1,734,017	1,807,591	1,774,324	1,856,715	9,060	1,865,775	793,621	390,104	682,050	1,865,775		(0)	1055
1056	RC-12	Maintenance	3,909,459	4,020,934	3,941,360	3,453,913	45,363	3,499,276	1,680,338	1,244,308	574,630	3,526,776		(27,500)	1056
1057	RC-13	Music	243,807	261,709	269,094	276,778	883	277,661	132,595	114,731	30,335	277,661		(0)	1057
1058	RC-14	Art	108,271	112,822	109,228	113,002	-	113,002	54,732	7,696	50,574	113,002		(0)	1058
1059	RC-15	Tech Plan	2,989,758	3,268,252	3,112,152	3,002,860	49,232	3,052,093	2,145,874	767,742	138,477	3,052,093		0	1059
1060	RC-16	Admin	915,445	876,863	694,950	838,055	121,154	959,210	365,894	515,220	78,095	959,210		-	1060
1061	RC-17	Health	825,455	792,521	854,727	848,236	2,273	850,509	372,938	440,548	37,023	850,509		(0)	1061
1062	RC-18	Personnel	1,226,554	940,564	1,227,494	1,003,523	316,733	1,320,256	428,608	271,937	619,711	999,646		320,610	1062
1063	RC-19	Curriculum	2,426,050	2,418,322	2,369,939	2,406,236	(56,667)	2,349,568	874,077	1,127,333	348,158	2,349,568		(0)	1063
1064	RC-20	Finance	575,232	586,022	589,547	594,241	(2,209)	592,032	270,628	293,418	27,986	592,032		(0)	1064
1065	RC-21	Library/Media	155,497	173,267	182,616	183,345	2,613	185,958	95,938	16,133	73,887	185,958		-	1065
1066	RC-22	Tech Ed.	44,779	47,799	40,358	49,977	-	49,977	28,739	1,269	19,969	49,977		-	1066
1067	RC-23	Cont. Ed.	601,677	556,671	501,198	564,529	-	564,529	468,819	15,895	79,815	572,363		(7,834)	1067
1068	RC-24	SPED	24,640,511	26,011,682	26,642,764	26,029,954	94,310	26,124,263	10,480,539	13,581,942	2,061,782	26,105,062		19,201	1068
1069	RC-25	Fixed Expenses	18,058,168	17,810,946	18,888,707	19,725,832	(92,072)	19,633,760	10,464,911	7,645,857	1,522,992	19,602,239		31,521	1069
1070	RC-26	Early Learning Program	1,377,684	1,399,829	1,502,985	1,580,575	(72,254)	1,508,321	578,776	885,623	43,922	1,508,321		(0)	1070
1071	TOTAL ACTUAL		97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	45,359,540	52,292,788	7,072,887	104,217,259	-	507,956	1071
1072			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL.	FORE-	CURR	YR. END	1072
1073	RC	PERSONNEL SUMMARY	2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1073
1074	RC-1	Darien High School	11,761,381	12,378,407	12,608,428	13,248,657	(58,467)	13,190,190	5,066,363	8,027,687	96,140	13,145,404	147,27	44,786	1074
1075	RC-2	Fitch Academy	-	-	360,675	350,233	40,209	390,442	141,950	246,135	2,357	388,085	4,60	2,357	1075
1076	RC-3	Middlesex Middle School	10,059,590	10,093,325	10,132,028	10,545,752	(113,692)	10,432,060	3,919,723	6,325,674	186,662	10,323,455	116,44	108,605	1076
1077	RC-5	Hindlev School	3,234,917	3,345,693	3,546,513	3,647,155	(60,588)	3,586,567	1,384,482	2,179,214	22,870	3,586,567	43,04	(0)	1077
1078	RC-7	Holmes School	3,007,324	3,032,547	3,159,280	3,358,143	61,913	3,420,056	1,329,941	2,045,864	44,251	3,414,995	43,20	5,062	1078
1079	RC-8	Ox Ridge School	3,187,483	3,337,821	3,384,522	3,584,922	(33,545)	3,551,377	1,365,937	2,162,653	22,787	3,551,377	41,88	0	1079
1080	RC-9	Royle School	2,863,596	2,902,904	2,993,571	3,223,449	(98,184)	3,125,265	1,219,498	1,868,468	37,300	3,118,404	38,76	6,862	1080
1081	RC-10	Tokeneke School	3,111,491	3,204,562	3,363,687	3,488,143	(156,064)	3,332,079	1,266,311	2,023,502	42,267	3,327,791	40,97	4,288	1081
1082	RC-11	Physical Education	1,007,683	1,014,667	1,072,217	1,086,899	9,060	1,095,959	435,405	327,371	333,183	1,095,959	5,00	(0)	1082
1083	RC-12	Maintenance	1,619,271	1,673,810	1,688,088	1,643,153	45,363	1,688,516	879,162	740,752	68,602	1,688,516	16,00	0	1083
1084	RC-13	Music	175,355	182,339	193,213	193,743	-	193,743	87,323	103,452	2,968	193,743	1,20	(0)	1084
1085	RC-14	Art	-	-	-	-	-	-	-	-	-	-	-	-	1085
1086	RC-15	Technology	900,747	1,040,728	988,196	1,086,777	32,160	1,118,938	554,592	563,346	1,000	1,118,938	12,33	0	1086
1087	RC-16	Administration	405,698	412,412	273,393	416,212	44,123	460,335	214,810	225,525	20,000	460,335	2,60	-	1087
1088	RC-17	Health	777,116	741,756	807,567	798,662	2,273	800,935	346,098	437,298	17,538	800,935	10,50	(0)	1088
1089	RC-18	Personnel	1,165,930	813,145	1,130,714	900,092	318,733	1,218,825	383,848	269,281	565,697	898,215	2,84	320,610	1089
1090	RC-19	Curriculum	1,729,766	1,770,926	1,906,198	1,970,141	(76,095)	1,894,045	703,505	1,064,263	126,278	1,894,045	17,50	(0)	1090
1091	RC-20	Finance	525,277	552,557	552,407	553,718	(1,291)	552,427	265,905	284,648	1,874	552,427	5,50	(0)	1091
1092	RC-21	Library/Media	2,617	2,512	-	-	2,613	2,613	995	1,617	-	2,613	-	-	1092
1093	RC-23	Continuing Education	39,136	49,412	55,539	49,229	-	49,229	24,096	14,615	10,519	49,229	0,40	(0)	1093
1094	RC-24	Special Education	15,174,553	15,850,962	15,716,462	15,763,059	94,306	15,857,364	6,368,577	8,801,684	687,103	15,823,537	194,73	33,827	1094
1095	RC-26	Early Learning Program	1,363,269	1,377,372	1,481,969	1,561,743	(72,254)	1,489,489	571,522	885,535	32,432	1,489,489	26,80	(0)	1095
1096	TOTAL PERSONNEL		62,112,197	63,777,857	65,418,666	67,469,883	(19,428)	67,450,455	26,530,046	38,598,583	2,321,826	66,924,059	771,56	526,395	1096

1097	OPERATING SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1097
1098	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1098
1099	RC-1	Darien High School	242,100	249,484	251,307	259,183	-	259,183	150,997	21,647	86,539	259,183	-	-	1099
1100	RC-2	Fitch Academy			85,410	99,681	-	99,681	39,886	52,022	7,773	99,681	-	-	1100
1101	RC-3	Middlesex Middle School	89,688	89,497	85,575	103,277	(0)	103,277	36,985	11,698	54,593	103,277	-	-	1101
1102	RC-5	Hindley School	60,888	58,733	57,929	60,991	-	60,991	43,618	91	17,281	60,991	-	-	1102
1103	RC-7	Holmes School	62,341	68,820	68,610	62,546	-	62,546	46,869	5,872	9,805	62,546	-	-	1103
1104	RC-8	Ox Ridge School	57,852	51,072	51,087	50,476	-	50,476	43,097	233	7,146	50,476	-	-	1104
1105	RC-9	Royle School	47,826	47,826	42,292	48,746	-	48,746	33,371	740	14,635	48,746	-	-	1105
1106	RC-10	Tokeneke School	58,414	49,982	50,605	56,089	-	56,089	28,610	1,128	26,351	56,089	-	-	1106
1107	RC-11	Physical Education	722,366	786,756	700,466	763,816	-	763,816	353,720	62,733	347,363	763,816	-	-	1107
1108	RC 12	Maintenance	2,060,239	2,189,650	2,088,684	1,745,910	-	1,745,910	779,694	482,676	483,540	1,773,410	-	(27,500)	1108
1109	RC-13	Music	56,263	67,821	61,844	72,712	883	73,595	35,332	11,279	26,984	73,595	-	-	1109
1110	RC-14	Art	99,885	102,889	103,105	106,870	-	106,870	48,870	7,696	50,304	106,870	-	-	1110
1111	RC-15	Technology Plan	1,335,257	1,472,206	1,392,462	1,413,058	17,072	1,430,130	1,091,220	201,699	137,211	1,430,130	-	-	1111
1112	RC-16	Administration	509,747	464,451	421,557	421,843	77,031	498,875	151,084	289,695	58,095	498,875	-	-	1112
1113	RC-17	Health	48,339	50,766	47,160	49,574	-	49,574	26,839	3,250	19,485	49,574	-	-	1113
1114	RC-18	Personnel	60,624	127,419	96,780	103,431	(2,000)	101,431	44,760	2,656	54,014	101,431	-	-	1114
1115	RC-19	Curriculum	696,284	647,396	463,741	436,095	19,428	455,523	170,573	63,070	221,880	455,523	-	-	1115
1116	RC-20	Finance	49,955	33,465	37,140	40,523	(918)	39,605	4,723	8,770	26,112	39,605	-	-	1116
1117	RC-21	Library/Media	144,872	167,242	176,423	182,345	-	182,345	94,942	14,516	72,887	182,345	-	-	1117
1118	RC-22	Technology Education	34,324	40,552	35,922	41,163	-	41,163	20,051	1,269	19,843	41,163	-	-	1118
1119	RC-23	Continuing Education	562,540	507,259	445,659	515,300	-	515,300	444,723	1,280	69,297	523,134	-	(7,834)	1119
1120	RC-24	Special Education	9,423,067	10,120,785	10,895,983	10,236,895	4	10,236,899	4,097,804	4,778,631	1,360,463	10,251,525	-	(14,626)	1120
1121	RC-26	Early Learning Program	14,416	21,218	18,225	17,500	-	17,500	6,023	88	11,389	17,500	-	-	1121
1122		TOTAL OPERATING	16,439,509	17,415,291	17,677,966	16,888,025	111,500	16,999,525	7,793,793	6,022,739	3,182,993	17,049,485	-	(49,960)	1122
1123	EQUIPMENT SUMMARY		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	1123
1124	RC NAME		2016 - 2017	2017 - 2018	2018 - 2019	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	1124
1125	RC-1	Darien High School	13,002	-	21,994	-	-	-	-	-	-	-	-	-	1125
1126	RC-3	Middlesex Middle School	659	990	14,374	-	-	-	-	-	-	-	-	-	1126
1127	RC-5	Hindley School	-	1,020	-	2,000	-	2,000	-	-	2,000	2,000	-	-	1127
1128	RC-7	Holmes School	901	1,001	1,000	2,000	-	2,000	1,335	-	665	2,000	-	-	1128
1129	RC-8	Ox Ridge School	922	889	898	2,000	-	2,000	1,578	405	17	2,000	-	-	1129
1130	RC-9	Royle School	848	946	3,339	2,000	-	2,000	-	-	2,000	2,000	-	-	1130
1131	RC-10	Tokeneke School	-	666	929	2,000	-	2,000	1,959	-	41	2,000	-	-	1131
1132	RC-11	Physical Education	3,969	6,168	1,642	6,000	-	6,000	4,496	-	1,504	6,000	-	-	1132
1133	RC 12	Maintenance	229,950	157,474	164,589	64,850	-	64,850	21,482	20,880	22,488	64,850	-	-	1133
1134	RC-13	Music	12,188	11,549	14,038	10,323	-	10,323	9,940	-	383	10,323	-	-	1134
1135	RC-14	Art	8,386	9,932	6,122	6,132	-	6,132	5,862	-	270	6,132	-	(0)	1135
1136	RC-15	Technology Plan	753,754	755,318	731,494	503,025	-	503,025	500,063	2,697	265	503,025	-	-	1136
1137	RC-16	Administration	-	-	-	-	-	-	-	-	-	-	-	-	1137
1138	RC-17	Health	-	-	-	-	-	-	-	-	-	-	-	-	1138
1139	RC-19	Curriculum	-	-	-	-	-	-	-	-	-	-	-	-	1139
1140	RC-20	Finance	-	-	-	-	-	-	-	-	-	-	-	-	1140
1141	RC-21	Library/Media	8,008	3,513	6,193	1,000	-	1,000	-	-	1,000	1,000	-	-	1141
1142	RC-22	Technology Education	10,455	7,247	4,436	8,814	-	8,814	8,688	-	126	8,814	-	-	1142
1143	RC-23	Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-	1143
1144	RC-24	Special Education	42,891	39,934	30,318	30,000	-	30,000	14,157	1,627	14,216	30,000	-	-	1144
1145	RC-26	Early Learning Program	-	2,191	792	1,332	-	1,332	1,231	-	101	1,332	-	-	1145
1146															1146
1147						ORIG	TRFRS	REV.	YTD	ENCUM.	Rev. Expected	FORE-	CURR	YR. END	1147
1148						APPRO	ADJ.	BUD.	EXP	REQUES.		CAST	STF	EST.	1148
1149		TOTAL EQUIPMENT	1,085,934	998,839	1,002,157	641,476	-	641,476	570,790	25,609	45,077	641,476	-	(0)	1149
1150															1150
1151		RC-25 FIXED EXPENSES	18,058,168	17,810,946	18,888,707	19,725,832	(92,072)	19,633,760	10,464,911	7,645,857	1,522,992	19,602,239	-	31,521	1151
1152		Budget Total	97,696,691	100,001,981	102,987,496	104,725,215	(0)	104,725,215	45,359,540	52,292,788	7,072,887	104,217,259	-	507,956	1152
1153		Total Revenue	(4,540,885)	(5,122,056)	(5,201,607)	(4,606,806)	-	(4,606,806)	(493,304)	534	(1,141,372)	(4,434,519)	-	(172,288)	1153
1154		Net Budget	93,155,806	94,879,925	97,785,889	100,118,409	(0)	100,118,409	44,866,235	52,293,322	5,931,515	99,782,740	-	335,669	1154

Carlen Public Schools
FY 20

December Accounting Adjustments/Reconciliations
Requires Superintendent Approval per policy 3050

Broad Category	Description	RC	ORG	OBJECT	TO	FROM	Description
Salaries	Custodians	7	00710706	061001	\$ 40.00		Extra Hour
Salaries	Custodians	9	00910906	061001	\$ 40.00		Extra Hour
Salaries	Clubs and Councils	1	00110108	101003	\$ 8,962.46		Video Recording Services
Salaries	Classroom Teachers	1	00110118	021301	\$ 8,962.46		Video Recording Services
Salaries	Athletic Training Services	11	01112009	041006	\$ 1,550.00		Training Services
Salaries	Weight Room	11	01112009	101001	\$ 1,550.00		Training Services
Salaries	Facilities-Custodial	11	01112009	061004	\$ 5,000.00		YMCA OT
Salaries	Classroom Teachers	3	00310324	021301	\$ 5,000.00		Additional hours
Salaries	Teacher Aides	1	00110108	021603	\$ 195.16		Additional hours
Salaries	Classroom Teachers	1	00110118	021301	\$ 195.16		Additional hours
Salaries	Psychologist	5	00510506	021603	\$ 214.43		Turnover
Salaries	Teacher Aides	5	00510506	021603	\$ 214.43		Turnover
Salaries	Substitute Teachers	24	02412009	021302	\$ 20,000.00		Coverage for PPT
Salaries	Special Class Teachers	24	02412009	021303	\$ 20,000.00		Coverage for PPT
Salaries	Custodians	8	00810806	061001	\$ 165.60		Reclassification
Salaries	Custodians	9	00910906	061001	\$ 26.00		Reclassification
Salaries	Custodians	5	00510506	061001	\$ 139.60		Reclassification
Total Salaries					\$ 36,127.65	\$ 36,127.65	
Equipment	New Art Equipment	14	01440109	123002	\$ 150.00		Camera and Lens for art
Equipment	Replacement Art Equipment	14	01440109	073002	\$ 150.00		Camera and Lens for art
Equipment	office furniture	12	01243009	073001	\$ 1,679.48		Filing Cabinet
Equipment	classroom furniture	12	01243009	073020	\$ 1,679.48		Filing Cabinet
Total Equipment					\$ 1,829.48	\$ 1,829.48	
Supplies	Software Maintenance	15	01522009	013035	\$ 4,652.01		Increase in PaperCut Software
Supplies	Computer Software & Supplies	15	01522009	025019	\$ 4,652.01		Increase in PaperCut Software
Supplies	Computer Software & Supplies	14	01420109	025030	\$ 102.00		Ink for Art printers
Supplies	Classroom Reference	14	01420109	023002	\$ 102.00		Ink for Art printers
Supplies	Handbook Printing	13	01320109	025014	\$ 75.00		DHS Fall Band Program
Supplies	Handbook Printing	16	01622009	025014	\$ 75.00		DHS Fall Band Program
Supplies	Office Supplies	17	01720109	025001	\$ 320.00		Ink Cartridges
Supplies	Health Supplies	17	01720109	042001	\$ 320.00		Ink Cartridges
Supplies	catalog/handbook printing	13	01320109	025014	\$ 250.01		jazz posters
Supplies	office supplies	13	01320109	025019	\$ 250.01		jazz posters
Supplies	catalog/handbook printing	13	01320109	025014	\$ 800.00		spectrum
Supplies	catalog/handbook printing	16	01622009	025014	\$ 800.00		spectrum
Supplies	Software Maintenance	15	01522009	013035	\$ 2,455.00		Website
Supplies	Computer Software & Supplies	15	01522009	025019	\$ 2,455.00		Website
Total Supplies					\$ 8,654.02	\$ 8,654.02	
Other Purchased Services	Tuition-Public Schools	24	02422009	141001	\$ 138,104.00		Outplacement
Other Purchased Services	In District Transportation	24	02422009	052002	\$ 75,344.00		Outplacement
Other Purchased Services	O-O-D Transportation	24	02422009	052003	\$ 62,760.00		Outplacement
Other Purchased Services	Local Travel	24	02422009	025004	\$ 3.85		Travel Reimbursement
Other Purchased Services	Local Travel	20	02022009	013015	\$ 3.85		Travel Reimbursement
Total Other Purchased Services					\$ 138,107.85	\$ 138,107.85	
Property Services	Emergency Repairs	12	01223009	074030	\$ 2,000.00		Tree Removal
Property Services	Operation of Vehicle	12	01223009	065002	\$ 2,000.00		Tree Removal
Total Property Services					\$ 2,000.00	\$ 2,000.00	
Other	School District Membership	13	01320109	013016	\$ 5.00		American School Band Membership
Other	District Memberships	13	01320109	025026	\$ 3.00		CAAA Membership
Other	Dues and Memberships	16	01622009	013013	\$ 8.00		
Total Other					\$ 8.00	\$ 8.00	
Total					\$ 186,727.00	\$ 186,727.00	

Darien Public Schools
FY 20
December Transfers

Broad Category	Description	RC	ORG	OBJECT	TO	FROM	Description
Purchased Services	Contracted Speech	24	02412009	021305	\$ 112,400.00		Additional Contracted Speech Services
Salaries	Principal/Directory Secretary	24	02412009	021501		\$ 40,000.00	Additional Contracted Speech Services
Salaries	Teacher Aides	24	02412009	021603		\$ 35,000.00	Additional Contracted Speech Services
Salaries	SESS Faciliator	24	02412009	021407		\$ 20,000.00	Additional Contracted Speech Services
Salaries	Column Change	18	01812009	011028		\$ 17,400.00	Additional Contracted Speech Services
Other Purchased Servi	Regular Transportation	25	02532009	052001	\$ 16,500.00		Late Bus
Benefits	Unemployment	25	02532009	082007		\$ 10,660.00	Late Bus
Benefits	Workers Compensation	25	02532009	082002		\$ 5,840.00	Late Bus

Board of Education Questions: Follow-Up 2/21/2020

Question	Answer
Can you give us a breakdown on legal costs: RC 16: FOIA, teacher contract, etc?	<p>See attached Legal Fee Schedule for FY 19</p> <p>For FY 20 DEA Negotiations have now been billed through October and have totaled \$23,976.</p>
What are the budget drivers in special education?	<p>The major drivers in special education are contracted and consultant services, professional development, ESY, tuition and excess cost. Special Education Program costs are based on IEP recommendations as it is related to student needs and reflected in Individual Education Plans.</p>
Can you give more information on the day of an EL teacher-how stressed or not stressed is a teacher's schedule?	<p>The EL teacher model must be looked at in combination with the SRBI teacher model. Generally speaking, the same provider offers support to both sets of students. The schedules are student dependent and are fluid. Depending on the needs of students (T2, T3 or language needs) indicate how the schedule is created and shifted.</p>
Can you add DRG A business office budget amounts?	<p>We are still gathering information from other districts. We currently have information from Weston, Ridgefield, Westport and Wilton.</p> <p>Westport: \$1.3M or 1.07% of total budget Weston: \$0.5M or 0.98% of total budget Wilton: \$0.7M or 0.90% of total budget Ridgefield: \$0.6M or 0.63% of total budget Darien: \$0.6M or 0.59% of total budget</p>
Can you show the step movement of teachers over time?	See TEG Attachment
How are we responding to the Board of Finance questions?	Answers are being finalized. Information will be shared at an upcoming meeting.

2020-21 Salary Schedule						
Step	BA	MA	MA+15	MA+30	MA+60	PhD
3		54,396	56,150	58,433	63,397	67,373
4	47,638	56,313	58,040	60,336	65,320	69,248
5	49,649	58,369	60,065	62,377	67,382	71,260
6	51,807	60,740	62,406	64,742	69,784	73,620
7	54,274	63,396	65,035	67,398	72,490	76,288
8	56,925	66,169	67,773	70,164	75,300	79,052
9	59,814	69,064	70,627	73,043	78,219	81,917
10	63,227	72,085	73,601	76,040	81,251	84,884
11	68,475	75,237	76,701	79,161	84,401	87,961
12		78,528	79,931	82,409	87,673	91,147
13		81,963	83,296	85,790	91,072	94,450
14		85,548	86,804	89,310	94,603	97,873
15		89,129	90,297	92,808	98,094	101,237
16		93,028	94,099	96,616	101,897	104,905
17		97,096	98,062	100,580	105,847	108,706
18		101,951	102,804	105,336	110,609	113,322
19		109,678	110,424	113,025	118,426	121,033

2020-21 FTE's							Total
Step	BA	MA	MA+15	MA+30	MA+60	PhD	
3	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4	0.00	4.00	0.00	5.00	0.00	0.00	9.00
5	2.00	12.40	2.00	1.00	1.00	1.00	19.40
6	2.00	21.80	0.00	2.00	2.00	3.00	30.80
7	5.00	18.25	3.00	1.00	0.00	0.00	27.25
8	2.00	14.00	2.00	5.00	0.00	0.00	23.00
9	1.00	13.20	1.00	4.00	0.00	0.00	19.20
10	1.00	13.89	3.00	8.00	3.00	1.00	29.89
11	2.00	8.00	1.00	7.00	1.00	0.00	19.00
12		8.50	2.00	4.11	0.00	0.00	14.61
13		12.80	4.00	4.00	1.00	1.00	22.80
14		14.00	1.00	5.00	3.00	2.00	25.00
15		14.00	1.00	7.00	4.00	0.00	26.00
16		17.00	3.00	8.00	2.00	2.00	32.00
17		4.00	1.00	9.61	2.00	0.00	16.61
18		8.00	2.89	3.00	3.00	0.00	16.89
19		75.30	7.65	43.05	24.00	3.22	153.22
Total:	15.00	259.14	34.54	116.77	46.00	13.22	484.67

2020-21 Total Cost							Total
Step	BA	MA	MA+15	MA+30	MA+60	PhD	
3	0	0	0	0	0	0	0
4	0	225,252	0	301,680	0	0	526,932
5	99,298	723,776	120,130	62,377	67,382	71,260	1,144,223
6	103,614	1,324,132	0	129,484	139,568	220,860	1,917,658
7	271,370	1,156,977	195,105	67,398	0	0	1,690,850
8	113,850	926,366	135,546	350,820	0	0	1,526,582
9	59,814	911,645	70,627	292,172	0	0	1,334,258
10	63,227	1,001,261	220,803	608,320	243,753	84,884	2,222,248
11	136,950	601,896	76,701	554,127	84,401	0	1,454,075
12	0	667,488	159,862	338,701	0	0	1,166,051
13	0	1,049,126	333,184	343,160	91,072	94,450	1,910,992
14	0	1,197,672	86,804	446,550	283,809	195,746	2,210,581
15	0	1,247,806	90,297	649,656	392,376	0	2,380,135
16	0	1,581,476	282,297	772,928	203,794	209,810	3,050,305
17	0	388,384	98,062	966,574	211,694	0	1,664,714
18	0	815,608	297,104	316,008	331,827	0	1,760,547
19	0	8,258,753	844,744	4,865,726	2,842,224	389,726	17,201,173
Total:	848,123	22,077,618	3,011,266	11,065,681	4,891,900	1,266,736	43,161,324

Step Y/N:	Y	Total:	43,161,324
GWl:	0.50%	Increase:	1,544,824
GWl at Max:	1.50%	% Increase:	3.71%

2021-22 Salary Schedule						
Step	BA	MA	MA+15	MA+30	MA+60	PhD
3		54,668	56,431	58,725	63,714	67,710
4	47,876	56,595	58,330	60,638	65,647	69,594
5	49,897	58,661	60,365	62,689	67,719	71,616
6	52,066	61,044	62,718	65,066	70,133	73,988
7	54,545	63,713	65,360	67,735	72,852	76,669
8	57,210	66,500	68,112	70,515	75,677	79,447
9	60,113	69,409	70,980	73,408	78,610	82,327
10	63,543	72,445	73,969	76,420	81,657	85,308
11	69,502	75,613	77,085	79,557	84,823	88,401
12		78,921	80,331	82,821	88,111	91,603
13		82,373	83,712	86,219	91,527	94,922
14		85,976	87,238	89,757	95,076	98,362
15		89,575	90,748	93,272	98,584	101,743
16		93,493	94,569	97,099	102,406	105,430
17		97,581	98,552	101,083	106,376	109,250
18		102,461	103,318	105,863	111,162	113,889
19		111,323	112,080	114,720	120,202	122,848

2021-22 FTE's							Total
Step	BA	MA	MA+15	MA+30	MA+60	PhD	
3	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5	0.00	4.00	0.00	5.00	0.00	0.00	9.00
6	2.00	12.40	2.00	1.00	1.00	1.00	19.40
7	2.00	21.80	0.00	2.00	2.00	3.00	30.80
8	5.00	18.25	3.00	1.00	0.00	0.00	27.25
9	2.00	14.00	2.00	5.00	0.00	0.00	23.00
10	1.00	13.20	1.00	4.00	0.00	0.00	19.20
11	3.00	13.89	3.00	8.00	3.00	1.00	31.89
12		8.00	1.00	7.00	1.00	0.00	17.00
13		8.50	2.00	4.11	0.00	0.00	14.61
14		12.80	4.00	4.00	1.00	1.00	22.80
15		14.00	1.00	5.00	3.00	2.00	25.00
16		14.00	1.00	7.00	4.00	0.00	26.00
17		17.00	3.00	8.00	2.00	2.00	32.00
18		4.00	1.00	9.61	2.00	0.00	16.61
19		83.30	10.54	46.05	27.00	3.22	170.11
Total:	15.00	259.14	34.54	116.77	46.00	13.22	484.67

2021-22 Total Cost							Total
Step	BA	MA	MA+15	MA+30	MA+60	PhD	
3	0	0	0	0	0	0	0
4	0	0	0	0	0	0	0
5	0	234,644	0	313,445	0	0	548,089
6	104,132	756,946	125,436	65,066	70,133	73,988	1,195,701
7	109,090	1,388,943	0	135,470	145,704	230,007	2,009,214
8	286,050	1,213,625	204,336	70,515	0	0	1,774,526
9	120,226	971,726	141,960	367,040	0	0	1,600,952
10	63,543	956,274	73,969	305,680	0	0	1,399,466
11	208,506	1,050,265	231,255	636,456	254,469	88,401	2,469,352
12	0	631,368	80,331	579,747	88,111	0	1,379,557
13	0	700,171	167,424	354,360	0	0	1,221,955
14	0	1,100,493	348,952	359,028	95,076	98,362	2,001,911
15	0	1,254,050	90,748	466,360	295,752	203,486	2,310,396
16	0	1,308,902	94,569	679,693	409,624	0	2,492,788
17	0	1,658,877	295,656	808,664	212,752	218,500	3,194,449
18	0	409,844	103,318	1,017,343	222,324	0	1,752,829
19	0	9,273,206	1,181,323	5,282,856	3,245,454	395,571	19,378,410
Total:	891,547	22,909,334	3,139,277	11,441,723	5,039,399	1,308,315	44,729,595

Step Y/N:	Y	Total:	44,729,595
GWl:	0.50%	Increase:	1,568,271
GWl at Max:	1.50%	% Increase:	3.63%

2022-23 Salary Schedule						
Step	BA	MA	MA+15	MA+30	MA+60	PhD
3		54,941	56,713	59,019	64,033	68,049
4	48,115	56,878	58,622	60,941	65,975	69,942
5	50,146	58,954	60,667	63,002	68,058	71,974
6	52,326	61,349	63,032	65,391	70,484	74,358
7	54,818	64,032	65,687	68,074	73,216	77,052
8	57,496	66,833	68,453	70,868	76,055	79,844
9	60,414	69,756	71,335	73,775	79,003	82,739
10	63,861	72,807	74,339	76,802	82,065	85,735
11	70,545	75,991	77,470	79,955	85,247	88,843
12		79,316	80,733	83,235	88,552	92,061
13		82,785	84,131	86,650	91,985	95,397
14		86,406	87,674	90,206	95,551	98,854
15		90,023	91,202	93,738	99,077	102,252
16		93,960	95,042	97,584	102,918	105,957
17		98,069	99,045	101,588	106,908	109,796
18		102,973	103,835	106,392	111,718	114,458
19		112,993	113,761	116,441	122,005	124,691

2022-23 FTE's							Total
Step	BA	MA	MA+15	MA+30	MA+60	PhD	
3	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6	0.00	4.00	0.00	5.00	0.00	0.00	9.00
7	2.00	12.40	2.00	1.00	1.00	1.00	19.40
8	2.00	21.80	0.00	2.00	2.00	3.00	30.80
9	5.00	18.25	3.00	1.00	0.00	0.00	27.25
10	2.00	14.00	2.00	5.00	0.00	0.00	23.00
11	4.00	13.20	1.00	4.00	0.00	0.00	22.20
12		13.89	3.00	8.00	3.00	1.00	28.89
13		8.00	1.00	7.00	1.00	0.00	17.00
14		8.50	2.00	4.11	0.00	0.00	14.61
15		12.80	4.00	4.00	1.00	1.00	22.80
16		14.00	1.00	5.00	3.00	2.00	25.00
17		14.00	1.00	7.00	4.00	0.00	26.00
18		17.00	3.00	8.00	2.00	2.00	32.00
19		87.30	11.54	55.66	29.00	3.22	186.72
Total:	15.00	259.14	34.54	116.77	46.00	13.22	484.67

2022-23 Total Cost							Total
Step	BA	MA	MA+15	MA+30	MA+60	PhD	
3	0	0	0	0	0	0	0
4	0	0	0	0	0	0	0
5	0	0	0	0	0	0	0
6	0	245,396	0	326,955	0	0	572,351
7	109,636	793,997	131,374	68,074	73,216	77,052	1,253,349
8	114,992	1,456,959	0	141,736	152,110	239,532	2,105,329
9	302,070	1,273,047	214,005	73,775	0	0	1,862,897
10	127,722	1,019,298	148,678	384,010	0	0	1,679,708
11	282,180	1,003,081	77,470	319,820	0	0	1,682,551
12	0	1,101,699	242,199	665,880	265,656	92,061	2,367,495
13	0	662,280	84,131	606,550	91,985	0	1,444,946
14	0	734,451	175,348	370,747	0	0	1,280,546
15	0	1,152,294	364,808	374,952	99,077	102,252	2,093,383
16	0	1,315,440	95,042	487,920	308,754	211,914	2,419,070
17	0	1,372,966	99,045	711,116	427,632	0	2,610,759
18	0	1,750,541	311,505	851,136	223,436	228,916	3,365,534
19	0	9,864,289	1,312,802	6,481,106	3,538,145	401,505	21,597,847
Total:	936,600	23,745,738	3,256,407	11,863,777	5,180,011	1,353,232	46,335,765

Step Y/N:	Y	Total:	46,335,765
GWl:	0.50%	Increase:	1,606,170
GWl at Max:	1.50%	% Increase:	3.59%

3 Year Total:	10.93%
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Darien Public Schools
Legal Fee Schedule

	FY19	FY 20
FOIA	\$ 88,671	\$ 3,800
Negotiations/Contracts	\$ 10,366	\$ 45,476
Personnel	\$ 45,136	\$ 5,216
General Legal Inquiries	\$ 72,575	\$ 59,516
Policies	\$ 2,848	\$ 2,353
Student Discipline	\$ 8,691	\$ 600
Liability Claim	\$ 15,191	-
Expulsion	\$ 2,838	-
Parent Hearing	\$ 2,163	-
	\$ 248,477	\$ 116,960

P R O P O S E D

BOARD OF EDUCATION MASTER AGENDA FEBRUARY 2020 THROUGH AUGUST 2020

February 11th

- Discussion and Approval of Proposed Board of Education 2020-2021 Budget
- Further Discussion and Possible Action on Proposed New Courses for Darien High School for the 2020-2021 School Year
- District Goal: Update on District Technology Plan and iPad Rollout

February 25th

- Update on Kindergarten Enrollment for 2020-2021
- Continued Review, Revision and Update of Board of Education Policies
- Discussion on January 2019-20 Financial Report and Possible Action on Proposed Budget Transfers

March 11th, Wednesday

- Presentation and Discussion on Darien High School Second Semester Enrollment Distribution Report – or March 24
- Update on Kindergarten Enrollment for 2020-2021
- Interim Progress Report on 2019-2020 District Goals and Objectives

March 24th

- Presentation and Discussion on Darien High School Second Semester Enrollment Distribution Report – or March 11
- Presentation, Discussion and Possible Approval of Middlesex Outdoor Overnight Field Trip

March 24, cont.

- Discussion and Possible Action on Elementary Parent Conference Days for 2020-21 School Year
- Tentative Recommendation for Establishing 2020 Darien High School Graduation Date
- Discussion on February 2019-20 Financial Report and Possible Action on Proposed Budget Transfers
- District Goal: STEM Update

April 14th

- Further Discussion and Action on Establishing 2020 Darien High School Graduation Date
- First Reading and Discussion of 2021-22 School Calendar – or April 29
- Update on Kindergarten, Elementary, Middle School and High School Enrollment for 2020-2021
- Action on Non-Renewal of Certified Staff Working under One-Year Contracts and Long Term Substitutes – or April 29
- District Goal: Update on Exploratory Model at Middlesex

April 29th (Wed.)

- Action on Non-Renewal of Certified Staff Working under One-Year Contracts and Long Term Substitutes – or April 14
- First Reading and Discussion of 2021-22 School Calendar – or April 14
- Discussion on March 2019-20 Financial Report and Possible Action on Proposed Budget Transfers

May 12th

- Update and Discussion on Extended School Year Program
- Verbal Update on High School and Middle School Scheduling
- District Goal: Placement/Course Vision

May 26th

- Further Discussion and Possible Action on 2021-2022 Darien School Calendar
- Discussion on April 2019-20 Financial Report and Possible Action on Proposed Budget Transfers

June 9th

- Superintendent's Citizenship Awards
- Recognition of DPS Retirees
- Report on High School College Acceptances and Awards; Profile on High School Class of 2020 and Post High School Plans
- Report on Senior Internship Project at Darien High School
- Update on District Enrollment
- Report on DAEG Barbara Harrington Fund Awards
- Update on High School and Middle School Scheduling
- Update, Discussion and Possible Action on Recommended Reallocations for 2020-2021 Budget – or June 23
- Discussion and Possible Action on Proposed Athletic Department Field Trips

June 23rd

- Annual Progress Report on 2019-2020 District Goals and Objectives
- Presentation and Possible Approval of Revised Facilities Use Fee Schedule – or July 28
- Annual Report on Donations
- Update Master Agenda – February through August 2020 – or July 28
- Update, Discussion and Possible Action on Recommended Reallocations for Adopted 2020-2021 Budget – or June 9
- Discussion on May 2019-20 Financial Report and Possible Action on Proposed Budget Transfers

July 28th

- First Reading and Discussion on Proposed District Goals and Objectives for 2020-2021
- Discussion on Board of Education Roles and Responsibilities for Review on an Annual Basis
- First Reading and Discussion on Proposed Schedule of 2020-2021 Regular Board of Education Meetings
- Update on Enrollment for the 2020-2021 School Year and Possible Action on Utilization of Budget Control
- Update on Summer Facilities Projects – or August 25
- Update Master Agenda – February through August 2020 – or June 23
- Presentation and Possible Approval of Revised Facilities Use Fee Schedule – or June 23
- Discussion on June 2019-20 Financial Report and Possible Action on Proposed Budget Transfers
- Review of Athletic Policies and Practices

August 25th

- Verbal Update on Regular and Special Education Staffing for 2020-2021
- Discussion and Action on 2019-2020 Final Year End Financial Report – or September 8, 2020
- First Reading of Board Master Agenda for August 2020-January 2021 – or September 8, 2020
- Action on District Goals and Objectives 2020-2021
- Update on Summer Facilities Projects – or July 28
- Appointment of an Impartial Hearing Officer for Student Disciplinary Matters for the 2020-2021 School Year, as they arise
- Action Item – to Delegate to its Appointed Hearing Officer Responsibility for Hearing Expulsion Expungement Requests and for Hearing School Accommodations Appeals, including Transportation Appeals as provided by Statute

PERSONNEL ACTION REPORT

January 28, 2020

Item	Name	Action	Replacing/Location/Position	Effective Date		Tenure Area	Certification Class/Step
				From	To		
Resignations, Leaves of Absence and Retirements (Informational)							
1	Beth Shapiro	Retirement	School Psychologist/ DHS		6/30/2020		