Board of Education Darien, Connecticut

SPECIAL MEETING OF THE BOARD OF EDUCATION WEDNESDAY, FEBRUARY 13, 2019

PLACE: DARIEN PUBLIC SCHOOLS' ADMINISTRATIVE OFFICES MEETING ROOM 7:30 P.M.

TENTATIVE AGENDA

1.	Call to Order	Mrs. Tara Ochman	7:30 p.m.
2.	Chairperson's Report	Mrs. Tara Ochman	
3.	Public Comment*	Mrs. Tara Ochman	
4.	Superintendent's Report	Dr. Elliott Landon	
5.	Approval of Minutes	Board of Education	
6.	Board Committee Reports	Mrs. Tara Ochman	
7.	Presentations/Discussions		
	a. Further Discussion and Possible. Action on Proposed New Courses for Darien High School for the 2019-2020 School Year		
	 b. Update on Standardized Testing. Schedule – including Smarter 	Dr. Susie Da Silva	

Schedule – Including Smarter Balance Assessment (SBAC) and NGSS Field Test (Science); and High School SATs

*Public Comments are limited to three minutes per individual and are designed to allow community members to inform the Darien Board of Education of their opinions and/or concerns. Where appropriate, community members are also encouraged to reach out to the school administration during regular school hours. There should be no expectation for dialogue on such public comments to take place at a regular public meeting, given that by law the Board may only discuss matters that are set forth on its agenda.

SPECIAL MEETING OF THE BOARD OF EDUCATION WEDNESDAY, FEBRUARY 13, 2019

- 7. Presentations/Discussions (cont.)
 - c. Update on Kindergarten Enroll-.. Dr. Susie Da Silva ment for 2019-2020
 - d. Discussion on 2018-19..... Mr. Michael Feeney Financial Report and Possible Action on Proposed Budget Transfers
 - e. Further Discussion and Approval. Dr. Elliott Landon of 2019-2020 Proposed Board of Education Budget
 - f. Update on State Legislative..... Mrs. Tara Ochman Matters
- 8. Action Items

 a. Personnel Items......
 b. Appointments
 ii. Resignations/Retirements

9.	Public Comment*	Mrs. Tara Ochman
10.	Adjournment	Mrs. Tara Ochman

EL:nv

*Public Comments are limited to three minutes per individual and are designed to allow community members to inform the Darien Board of Education of their opinions and/or concerns. Where appropriate, community members are also encouraged to reach out to the school administration during regular school hours. There should be no expectation for dialogue on such public comments to take place at a regular public meeting, given that by law the Board may only discuss matters that are set forth on its agenda.

APPROVED REGULAR MEETING OF THE BOARD OF EDUCATION Tuesday, January 8, 2019

PLACE: DARIEN PUBLIC SCHOOLS ADMINISTRATIVE OFFICES BOARD OF EDUCATION CONFERENCE ROOM 7:30 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Present	Х	Х	Х	Х	Х	Х	Х	Х	Х
Absent									

ADMINISTRATION PRESENT:

Dr. Landon, Dr. Da Silva, Ms. Klein, Ms. Cion and Mr. Feeney

AUDIENCE: Approximately 25

- 1. Call to Order
- 2. Chairperson's Report
- 3. Public Comment
- 4. Superintendent's Report

5. Approval of Minutes (attachment)

Mrs. Tara B. Ochman, Chair, at 7:31 p.m. (0:00)

Mrs. Ochman, Chair, at 7:31 p.m. (0:00)

Mrs. Ochman, Chair, at 7:32 p.m. (0:01)

Dr. Elliott Landon at 7:32 p.m. (0:01)

Board of Education at 7:32 p.m. (0:01)

MOTION TO APPROVE THE MINUTES OF THE SPECIAL MEETING OF THE BOARD OF EDUCATION HELD ON TUESDAY, DECEMBER 11, 2018:

1st Ms. Ritchie

2ND Mr. Burke

	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Yes	Х	Х	Х	Х	Х	Х	Х	Х	Х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

MOTION TO APPROVE THE MINUTES OF THE REGULAR MEETING OF THE BOARD OF EDUCATION HELD ON TUESDAY, DECEMBER 11, 2018:

1st Mr. Dineen

2ND Mr. Burke

Brown Burke Dineen McCammon McNamara Maroney Ochman Ritchie Stein

Yes	Х	Х	Х	Х	Х	Х	Х	Х	Х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

MOTION TO APPROVE THE MINUTES OF THE SPECIAL MEETING OF THE BOARD OF EDUCATION HELD ON THURSDAY, JANUARY 3, 2018:

1st Ms. McNamara

2ND Mr. Maroney

	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Yes	Х	Х	Х	Х	Х	Х	Х	Х	Х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

MOTION TO APPROVE THE MINUTES AS AMENDED OF THE REGULAR MEETING OF THE BOARD OF EDUCATION HELD ON SATURDAY, JANUARY 5, 2018:

1st Mr. Burke

2ND Mr. Brown

	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Yes	Х	Х	Х	Х	Х	Х	Х	Х	Х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

6. Board Committee Reports

Mrs. Ochman, Chair, at 7:34 p.m. (0:03)

PRESENTATIONS AND DISCUSSIONS

7. Presentations/Discussions:

a. Further Discussion and Possible Action on Contemplated Gift of Darien High School Cross Country Running Track Dr. Elliott Landon at 7:39 p.m. (0:08)

MOTION THAT SUPPORTS THE DAF APPLYING FOR ALL NECESSARY PERMISSIONS TO PURSUE THE GIFT OF THE CONTEMPLATED CROSS COUNTRY TRACK AT DHS PENDING THE APPROPRIATE GOVERNMENTAL APPROVALS AND RETURNING TO THE BOARD OF EDUCATION FOR FINAL APPROVAL, WITH THE STIPULATIONS THAT THE PATH IS CLOSED ON ALL REGULAR SCHOOL DAYS AND WHEN SUMMER SCHOOL IS IN SESSION AND AT NO TIMES ARE PERSONS WITH DOGS TO USE THE TRACK TO RUN OR WALK THEIR DOGS AND DEPENDENT UPON NECESSARY SIGNAGE :

1st Mr. Maroney

2ND Mr. Dineen

	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Yes	Х	Х	Х	Х	Х	Х	Х	Х	Х
No									
Abstain									

RESULT - MOTION PASSED (9-0-0)

 b. Follow Up Discussion on January 5th Board Meeting Questions on 2019-2020 Proposed Board of Education Budget 	Dr. Elliott Landon at 8:28 p.m. (0:57)
c. Proposed Memorandum of Understanding between the Darien Board of Education and the Darien Police Department	Mr. Michael Feeney at 9:25 p.m. (1:54)
d. Presentation and Discussion of Board Master Agenda for February – August 2019	Dr. Elliott Landon at 9:28 p.m. (1:57)

ACTION ITEMS

- 8. Action Items:
 - a. Personnel Items
 - i. Appointments
 - ii. Resignations/Retirements

Ms. Marjorie Cion at 9:51 p.m. (2:20)

MOTION TO APPROVE PERSONNEL ITEMS AS OUTLINED IN THE MEMO DATED JANUARY 8, 2019: 1st Ms. Ritchie

2 ND	Mr. Dinee	en							
	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Yes	Х	Х	Х	Х	Х	Х	Х	Х	Х
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

9. Public Comment

Mrs. Ochman, Chair, at 9:52 p.m. (2:21)

Theresa Vogt, 22 Circle Road, RTM Education Taylor Carter, 385 Middlesex Road, RTM F & B Caroline McGoey, 28 Kensett Lane

10. Adjournment

Mrs. Ochman, Chair, at 9:55 p.m. (2:24)

MOTION TO ADJOURN:

1st Ms. McCammon

2nd Mr. Burke

	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Yes	Х	Х	Х	Х	Х	Х	Х	Х	Х
No									
Abstain									

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 9:55 p.m. (2:24)

Respectfully Submitted,

Kathrine Stein, Secretary

APPROVED SPECIAL MEETING OF THE BOARD OF EDUCATION Tuesday, January 15, 2019

PLACE: DARIEN PUBLIC SCHOOLS ADMINISTRATIVE OFFICES BOARD OF EDUCATION CONFERENCE ROOM 8:00 P.M.

BOARD MEMBERS PRESENT:

	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Present	Х	Х	Х	Х	Х	Х	Х	Х	Х
Absent									

ADMINISTRATION PRESENT:

Dr. Landon, Dr. Da Silva, Ms. Klein, Ms. Cion and Mr. Feeney

AUDIENCE: Approximately 40

- 1. Call to Order
- 2. Chairperson's Report
- 3. Public Comment

Cami O'Brien, 54 Andrews Drive Catherine Piorkowski, 152 Old Kings Highway North

4. Meeting with RTM Education and Finance and Budget Committees

5. Further Discussion on the 2019-20 Proposed Budget Items and Follow Up Questions on the 2019-20 Proposed Budget

6. Adjournment

MOTION TO ADJOURN:

1st Ms. Ritchie

2nd **Mr. Burke**

	Brown	Burke	Dineen	McCammon	McNamara	Maroney	Ochman	Ritchie	Stein
Yes	Х	Х	Х	Х	Х	Х	Х	Х	Х
No									
Abstain									

Mrs. Tara B. Ochman, Chair, at 8:03 p.m. (0:00)

Mrs. Ochman, Chair at 8:03 p.m. (0:00)

Mrs. Ochman, Chair at 8:07 p.m. (0:04)

Mrs. Ochman, Chair at 8:13 p.m. (0:10)

Board of Education at 8:27 p.m. (0:24)

Mrs. Ochman, Chair, at 10:03 p.m. (2:00)

RESULT - MOTION PASSED UNANIMOUSLY (9-0-0)

Meeting adjourned at 10:03 p.m. (2:00)

Respectfully Submitted,

Kathrine Stein, Secretary

New Course Proposal and Changes to Existing Course Darien High School, Curriculum Council

Date: January 7, 2019

Department: Technology and Engineering Education Department

Proposer: Lorraine Westervelt, Computer Science Teacher

Rich Reynolds, Department Coordinator

Course Title: Advanced Placement Computer Science Principles (AP CS)

(*Please review the guidelines for course naming conventions*)

- 1. Grade Level(s):
 - Please check all that apply 9 X 10 X 11
 - X 12
- 2. <u>Course Credit</u>: Please check
 - □ .5
 - X 1
 - \Box Other: Explain

- 4. <u>Course Length</u>: Please check χ Year
 - □ Semester
 - □ Other: Explain
- 5. <u>Graduation Requirements</u>: Please check
 - □ Required Course
 - X Elective Course
- 6. Fine Arts Requirement:
 - □ Yes
 - □X No

- 3. Course Level: Please check
 - □ 200 □ 300 □ 400 □ 650 □ 750 □ 900 X AP

7. Prerequisites:

Please list all prerequisites for the course, including courses, grade requirements, and co-course enrollment requirements (if any). Where does this course fall within your department's sequence?

The AP Program recommends that students successfully complete a high school algebra course, such as Algebra I, with a strong foundation in basic algebraic concepts dealing with function notation and problem-solving strategies. Students should be able to use a Cartesian (x, y) coordinate system to represent points on a plane. Students do not need to have prior knowledge of any programming language.

- B- or better in Algebra
- Department Approval

8. Rationale:

Which students would want to enroll in this course? Why is there a need for this course? Is this course offered at other high schools in our DRG? Be explicit about how this course ties into DHS Core Values and Beliefs and meets the needs and interests of DHS students.

This is a new AP course being offered for the first time in 2019-20. The computer science field is expanding rapidly, thereby the College Board developed this course. The AP CS course we currently offer is intended for students who may become STEM majors, like scientists or engineers. The new AP CSP course is designed to be the "big picture" and intended for any/all students. This class will help students broaden their understanding of computer science through diverse, localized projects focused on problem solving, data management, and cyber security and can be applicable to students planning on working in fields outside of STEM. It is predicted that students may want to take both AP CS & CSP courses and may do so in any order. This class would also round out a student's four year sequence here at DHS, allowing a CS class to be taken each year of high school.

350 Colleges and Universities offer placement credit for AP Comp Science Principles.

"If you learn about computer science, you have the ability to change the world." *Art Lopez, AP Computer Science Principles Teacher*. AP Computer Science Principles introduces students to the foundational concepts of computer science and challenges them to explore how computing and technology can impact the world. With a unique focus on creative problem solving and real-world applications, AP Computer Science Principles prepares students for college and career." *College Board website*

"The AP Program designed AP Computer Science Principles with the goal of creating leaders in computer science fields and attracting and engaging those who are traditionally underrepresented

with essential computing tools and multidisciplinary opportunities. Computer science skills are in high demand and are valued by colleges and employers throughout the world." *College Board website*

According to the U.S. Department of Labor, Bureau of Labor Statistics, Computer and Information Technology Occupations are one of the fastest growing occupations. The College Board lists 130 Career areas that require the skills from AP Computer Science Principles including:

- Operations Research Analysts
- Medical and Health Service Managers
- Aerospace, Civil and Chemical Engineers
- Chemists and Materials Scientists
- Biomedical Scientists
- Economist
- Financial Analysts
- Sociologists
- Public Relations Specialist

"Employment of computer and information technology occupations is projected to grow 12 percent from 2014 to 2024, faster than the average for all occupations. These occupations are expected to add about 488,500 new jobs, from about 3.9 million jobs to about 4.4 million jobs from 2014 to 2024, in part due to a greater emphasis on cloud computing, the collection and storage of big data, more everyday items becoming connected to the Internet in what is commonly referred to as the "Internet of things," and the continued demand for mobile computing." *Bureau of Labor Statistics Website www.bls.gov*

9. Introduction:

Describe the course in enough detail so that someone unfamiliar with the content area can understand the explanation. Include what will be taught and how it relates to the existing course sequence in this subject/department.

"The AP Computer Science Principles is designed to be equivalent to a first-semester introductory college computing course. In this course, students will develop computational thinking skills vital for success across all disciplines, such as using computational tools to analyze and study data and working with large data sets to analyze, visualize, and draw conclusions from trends. The course is unique in its focus on fostering student creativity. Students are encouraged to apply creative processes when developing computational artifacts and to think creatively while using computer software and other technology to explore questions that interest them. They will also develop effective communication and collaboration skills, working individually and collaboratively to solve problems, and discussing and writing about the importance of these problems and the impacts to their community, society and the world." *College Board, About the APCSP*

10. Course Outline:

Please provide a bulleted overview of content topics to be covered during each marking term of the course. Give a brief summary of ideas presented.

As crafted by the College Board, the course outline is built on seven big idea principles:

- I. Computing is a creative human activity that engenders innovation and promotes exploration.
- II. Abstraction reduces information and detail to focus on concepts relevant to understanding and solving problems.
- III. Data and information facilitate the creation of knowledge.
- IV. Algorithms are tools for developing and expressing solutions to computational problems.
- V. Programming is a creative process that produces computational artifacts.
- VI. Digital devices, systems, and the networks that interconnect them enable and foster computational thinking.
- VII. Computing enables innovation in other fields including science, social science, humanities, arts, medicine, and engineering business.

11. Assessment:

Please list the ways in which student progress will be assessed. (National tests, state tests, teacher tests, formative and/or summative mastery. rubrics and/or exemplars, portfolios, journals, etc.) What role will the student play in the evaluation process? How will the student learn from this evaluation?

The AP Computer Science Principles assessment consists of two parts:

- 1. Homework, Tests and Projects that build towards mastery of the course objectives
- 2. AP Exam consisting of two digital projects submitted as a cloud-based portfolio and a multiple-choice exam

Both of these will measure student achievement of the course learning objectives. For the through-course assessment, students will upload digital artifacts and written responses via the

web-based digital portal. During the year, the assessments utilized will model and prepare students for the AP exam.

12. Interdisciplinary Opportunities:

When applicable, please provide specific examples of how this course might be integrated with other courses. Please make sure that you contact the departments/course teachers(s) listed to confirm co-curricular connections. If possible, specify the co-curricular connections.

This course is not intended to be interdisciplinary, however there are avenues for this to occur. Projects in this class are aimed to be community focused allowing students to work directly with other disciplines and groups here at DHS and beyond. These co-curricular connections can be mutually beneficial and offer opportunities for real world problem solving. Also, the addition of the AP Computer Science Principles would allow interested students the ability to benefit from 4 years of CS education during their time at DHS.

13. Enrollment:

How many students would you expect to sign up for the course? Provide reasons for your estimation.

Computer Science courses and enrollme	nt 2017-18			
Computer Science Fall	20			
Computer Science Spring	18			
Web Design fall	22			
Computer Animation fall	10			
Advanced Computer Science full year	5			
AP Computer Science A	22			
Computer Science Courses and Enrollment 2018-19				
Computer Science Fall 3				
	24			

Computer Science I an	54
Computer Science Spring	24
Web Design	17
Computer Animation	21
Advanced Computer Science	7
AP Computer Science A	18

There has been consistent interest in the AP Computer Science, a Java language based programming course in recent years.

0	
Students in A	AP Comp Sci
2013-14	8
2014-15	16
2015-16	17
2016-17	22
2017-18	22
2018-19	18

Based on the interest in computer science courses in general, I believe there would be about 24 students who would be interested in this course.

14. Impact within Department/School:

If this course is approved, how will it impact the other courses in your department? Be specific as to whether it will replace a course currently offered and/or how it might affect student enrollment with other courses within your department. In addition, how might this course impact enrollment in other courses in other departments? Consider grade level and target audience. Is there another teacher in your department who is also interested in teaching this course? Provide data on all courses offered by the department, the number of sections run per course, and the number of students in each section.

Computer Science is a wide field of study and knowledge of computer science is helpful to people in many fields. The current course offerings within our department meet the needs of a student who will be further developing a skill such as programming, App development or creating websites. This new course is for others who will be using computer science principles within their field of study, such as doctors analyzing research data or business people predicting trends. This new AP Computer Science Principles course will focus on the broader aspects of computing, including computing with large-scale data, the Internet, and cybersecurity. We anticipate a small drop in Web Design and Animation classes removing the need for additional FTE.

15. Department Discussion:

Before submitting this proposal to the Curriculum Council, all teachers in your department must review this proposal. Departmental approval is required before submitting this proposal to the Curriculum Council. Please provide a summary of the department discussion about this course, including the pros and cons brought up by various department members.

This course complements the other courses offered in that it is a big picture course designed for students with a wide range of interests. It allows for students to explore community based, real world problems, create innovative solutions and aligns our department with most of the other schools in our DRG. The department is in support of this new addition to the Technology & Engineering Courses.

16. Budgetary Implications:

Please complete the table below including all anticipated expenses.

Item	Description	Quantity	Cost	Total
Student	N/A			
Textbooks				
Student				
Workbooks	N/A			
Teacher	N/A			
Edition				
Materials				
Curriculum				
Work				
Furniture	N/A			
Professional Developme nt (training)	AP Training Summer 2019 (July 1-5)	1	950	950
Staffing: fte	N/A			
Other				
Other				

Please submit the completed proposal to <u>jabennett@darienps.org</u> no later than **October 1, 2018** If you have questions or require assistance please contact your department representative on the Curriculum Council or any member of the Curriculum Council. Course Catalog Information:

Description: In 2-5 sentences describe the course. How will the curriculum units tie together (thematic, topical, sequential, inquiry, emerging)? How will the course build upon prior knowledge, interests, and provide meaning to the students? This description will be used in the course catalog. Please review descriptions of other courses in your department to ensure a clear and unique description of the course.

"The AP Computer Science Principles course is designed to be equivalent to a first- semester introductory college computing course. In this course, students will develop computational thinking skills vital for success across all disciplines, such as using computational tools to analyze and study data and working with large data sets to analyze, visualize, and draw conclusions from trends. The course engages students in the creative aspects of the field by allowing them to develop computational artifacts based on their interests. Students will also develop effective communication and collaboration skills by working individually and collaboratively to solve problems, and will discuss and write about the impacts these solutions could have on their community, society, and the world."

College Board, About the APCSP

Objectives: In 3 to 5 bullets answer the following: What are the learning objectives for this course? How will these goals support and / or reflect the rationale? These objectives will be listed in the course catalog. Please review objectives for other courses in your department to ensure your course objectives are unique.

As crafted by the College Board, the course outline is built on seven big idea principles:

- I. Computing is a creative human activity that engenders innovation and promotes exploration.
- II. Abstraction reduces information and detail to focus on concepts relevant to understanding and solving problems.
- III. Data and information facilitate the creation of knowledge.
- IV. Algorithms are tools for developing and expressing solutions to computational problems.
- V. Programming is a creative process that produces computational artifacts.
- VI. Digital devices, systems, and the networks that interconnect them enable and foster computational thinking.
- VII. Computing enables innovation in other fields including science, social science, humanities, arts, medicine, and engineering business.

- Students will work with digital technology to explore innovative ideas and solve realworld problems.
- Students will work with data sets to make decisions, find trends and draw conclusions.
- Students will create artifacts of their knowledge and demonstrate their learning through computational thinking practices.

Expectations: What will students be expected to do in order to successfully complete this course (read, write, create, visualize, synthesize, sing, perform)? These will be listed in the course catalog; you may wish to review the language of other courses in your department.

Students enrolled in this class will achieve the objectives of this course through a series of individual, small group, and large group projects. All students will be involved in the presentation of their work to the group. All students are expected to be able to work independently in researching solutions to higher level programming algorithms in efforts to create innovative solutions to real-world problems. Students will be expected to take the AP Assessment which consists of an exam and 2 performance tasks submitted via the AP Digital Portfolio.

New Course Proposal and Changes to Existing Course Darien High School, Curriculum Council

Date: 6/20/2018

Department: Art

Proposer: Chris Skaggs

Course Title: Digital Photography 2

(Please review the guidelines for course naming conventions)

- 1. <u>Grade Level(s)</u>: Please check all that apply
 - x 9
 - x 10
 - x 11
 - x 12
- 2. <u>Course Credit</u>: Please check

1

- x .5
- \Box Other: Explain
- 3. <u>Course Level</u>: Please check
 - □ 300
 - □ 400
 - □ AP

- 4. <u>Course Length</u>: Please check
 - □ Year
 - x Semester
 - \Box Other: Explain
- 5. <u>Graduation Requirements</u>: Please check
 - □ Required Course
 - x Elective Course
- 6. Fine Arts Requirement:
 - x Yes
 - □ No

7. Prerequisites:

Please list all prerequisites for the course, including courses, grade requirements, and cocourse enrollment requirements (if any). Where does this course fall within your department's sequence?

Digital Photography 1 will be the only prerequisite required for this course. It would be open to sophomores, juniors, and seniors. In addition, the course will be open to freshman who take Digital Photography (1) first semester of freshman year. The course would be a supplemental class provided as an elective to students who were interested.

8. Rationale:

Which students would want to enroll in this course? Why is there a need for this course? Is this course offered at other high schools in our DRG? Be explicit about how this course ties into DHS Core Values and Beliefs and meets the needs and interests of DHS students.

Students interested in continuing their photography skills in the digital darkroom and possibly advance to an AP level. Staples, New Canaan, Wilton, and Joel Barlow all have courses that involve a second level of Digital Photography. This course is designed to challenge the students' ability to create a visual language in a 2D platform, on route to an AP level of assessment outside the courses of Drawing and Painting or Ceramics. Students have expressed a strong desire for more authentic and advanced learning opportunities within this field. Additionally, providing these kinds of learning opportunities for our students is in keeping with the core values and beliefs of DHS by promoting an "intellectually challenging" environment.

9. Introduction:

Describe the course in enough detail so that someone unfamiliar with the content area can understand the explanation. Include what will be taught and how it relates to the existing course sequence in this subject/department.

The key aim of this course is to guide students to seamlessly control and manipulate the overall look of images to their liking while increasing speed in shooting, without being held back by the technicalities of the camera. This course focuses on mastering the composition and design of images while experimenting with concepts. Students will learn to quickly and efficiently work with and manipulate framing, light effects, focus, depth of field and motion control in order to achieve outstanding images that go beyond technique control and more into developing a style. Techniques learned in class will be applied to various photo fields such as documentary, landscape and studio-type scenarios. Photo 1 and 2 focus on the film and complicated process of the darkroom, while Digital Photo 1 builds on the developing compositions and preparing students for the skills necessary to perform at the AP level using applied ideas, concepts, and a more purposeful visual language.

10. Course Outline:

Please provide a bulleted overview of content topics to be covered during each marking term of the course. Give a brief summary of ideas presented.

Quarter 1

Part One of the course provides more advanced competencies in digital camera, DSLR and cell phone camera use, photographic and application design, working practices and digital manipulation including advanced photo treatment and compositing. Students will become conversant in making, uploading and editing their work in a professional workflow. Participants will learn strategies for making better photographs of people in a variety of settings. Students will demonstrate understanding of photographic design and get hands-on experience with a range of equipment such as cameras, lenses, filters, special camera rigs and tripods, strobes, scanners, printers and image capture devices. Many of the assignments in semester one are exploratory, offering practice of new techniques with grading based as much on effort as final product.

Quarter 2

Part Two of the course will move towards specialized techniques for application in photography in graphics, effects, industrial, professional and media settings and the creation and the development of a personal portfolio. There will be increased emphasis placed on larger personal projects to meet specific goals and the use of visual arts concepts and terms to describe, refine and present work.

11. Assessment:

Please list the ways in which student progress will be assessed. (National tests, state tests, teacher tests, formative and/or summative mastery. rubrics and/or exemplars, portfolios, journals, etc.) What role will the student play in the evaluation process? How will the student learn from this evaluation?

The course will also include basic editing, weekly assignments, in-class shooting, and review of the photography of artists within the field. Customized Project Rubrics would offer a scale through which students can apply understanding and reflection. Open classroom critiques will accompany each large project with opportunities for students to collaborate on the success of an expressed idea. Students will be expected to show growth in technical skill and reflection within their approaches to artmaking.

12. Interdisciplinary Opportunities:

When applicable please provide specific examples of how this course might be integrated with other courses. Please make sure that you contact the departments/course teachers(s) listed to confirm co-curricular connections. If possible, specify the co-curricular connections.

The course is meant as an interdisciplinary course. The ability to create a visual language will have overlap in many departments that include: Business, History, English, and Humanities. Being able to describe something with visual language has an array of applications within multiple departments. Digital Photo 1 already has developed connections, working with clubs and the yearbook to document and capture DHS events.

13. Enrollment:

How many students would you expect to sign up for the course? Provide reasons for your estimation.

We have been running Digital Photo 1 for two years. Each Semester we have run at least 2 sections with a cap at 20 students. More than 60% expressed an interest in advancing their photography further. Students are also looking for other opportunities that lead to an AP level of assessment. Students also expressed more interest in taking Digital Photo 1 if it had more opportunities to advance afterward. I would expect to run 1-2 sections a year; 20-40 students per year. We have a Photo club of 20+ active members who already seek out more opportunities to work outside the classroom.

A small Sample of students were surveyed:

83 total Students Surveyed:

63- Who Have taken Digital 1:

95.3 % said they would want to Digital Photo 2.75% said they would even want an AP level course in the future.

20- Who Have not taken Digital Photo 1

50%- Said they planned on taking Digital 1 in the future

90% of these students wanted an option for Digital 2 in the future.

50% Said they did not plan on taking the course.

60% of these students said they would be more likely to take the Digital 1 course if they had an option to advance and take Digital 2 photo.

14. Impact within Department/School:

If this course is approved, how will it impact the other courses in your department? Be specific as to whether it will replace a course currently offered and/or how it might affect student enrollment with other courses within your department. In addition, how might this course impact enrollment in other courses in other departments? Consider grade level and target audience. Is there another teacher in your department who is also interested in teaching this course?

This course will provide a different avenue for students to complete a full year of an art elective as required. The art department has had strong enrollment in the field of photography. Film photo has historically been the only option for students to advance in the field. With the addition of Digital Photo, our students will continue to have strong enrollment in this style of artmaking.

15. Department Discussion:

Before submitting this proposal to the Curriculum Council, all teachers in your department must review this proposal. Departmental approval is required before submitting this proposal to the Curriculum Council. Please provide a summary of the department discussion about this course, including the pros and cons brought up by various department members.

This course could be taught by many teachers within the department. As with any new elective course, it will detract from enrollment in other elective courses. However, the department thinks it is a worthwhile course to pursue because it answers the interest of our students.

16. Budgetary Implications:

Please complete the table below including all anticipated expenses.

Item	Description	Quantity	Cost	Total
Student	No textbook needed			
Textbooks				
Student				
Workbooks	N/A			
Teacher	N/A			
Edition				
Materials	All DSLR Cameras and Software			
	already acquired.			
Curriculum				
Work				
Furniture	N/A			
Professional Developme nt (training)				

Staffing: fte	N/A		
Other			
Other			

Course Catalog Information:

Description: In 2-5 sentences describe the course. How will the curriculum units tie together (thematic, topical, sequential, inquiry, emerging)? How will the course build upon prior knowledge, interests, and provide meaning to the students? This description will be used in the course catalog. Please review descriptions of other courses in your department to ensure a clear and unique description of the course.

This course will build on the technical skills introduced in Digital Photo 1 while challenging the artist in new ways. Students will be expected to apply an understanding of how they can approach the use and function of Digital Photography in a real-world setting while developing complex and purposeful visual language skills in order to convey ideas through the artmaking process.

Objectives: In 3 to 5 bullets answer the following: What are the learning objectives for this course? How will these goals support and / or reflect the rationale? These objectives will be listed in the course catalog. Please review objectives for other courses in your department to ensure your course objectives are unique.

Upon Completion of this course, students will:

- Make informed choices about composition when photographing and editing digital images.
- Make informed choices about appropriate technologies for use in a variety of photographic assignments.
- Analyze and discuss complex ideas in works of art and photography.
- Create original works of art of increasing complexity and skill that reflect their feelings and point of view.
- Describe the relationship involving the art maker, the process, the product and the viewer.

Expectations: What will students be expected to do in order to successfully complete this course (read, write, create, visualize, synthesize, sing, perform)? These will be listed in the course catalog; you may wish to review the language of other courses in your department.

Successful students in the course will be able to:

- Demonstrate proper camera and digital processing techniques in production of a work of art
- Understand and utilize the steps in the creative process
- Realize the vast amount of career choices in the visual arts
- Produce an accomplished portfolio of work and create an applicable resume

New Course Proposal and Changes to Existing Course Darien High School, Curriculum Council

Date: 9-24-2018

Department: Music

Proposer: Richard Sadlon/Jonathan Grauer

Course Title: Percussion Ensemble

(*Please review the guidelines for course naming conventions*)

- 1. Grade Level(s):
 - Please check all that apply 9

10

- Х
- Х
- Х 11 Х 12
- 2. <u>Course Credit</u>: Please check
 - .5
 - $\Box X$ 1
 - Other: Explain
- 3. Course Level: Please check

	200
	300
	400
	650
	750
ΠX	900
	AP

Year Semester

ΠX

4. <u>Course Length</u>: Please check

- Other: Explain
- 5. Graduation Requirements: Please check
 - **Required Course**
 - $\Box X$ Elective Course
- 6. Fine Arts Requirement:
 - ΠX Yes
 - No

7. Prerequisites:

Please list all prerequisites for the course, including courses, grade requirements, and cocourse enrollment requirements (if any). Where does this course fall within your department's sequence?

Students would have had to previously participated in Band at the middle school or high school level or demonstrate an adequate level of musicianship as determined by the instructor.

8. Rationale:

Which students would want to enroll in this course? Why is there a need for this course? Is this course offered at other high schools in our DRG? Be explicit about how this course ties into DHS Core Values and Beliefs and meets the needs and interests of DHS students.

Teaching percussion and wind instruments in the same class limits the efficiency and effectiveness of instruction and limits the potential of the students. The skill sets required for the winds and the percussion require a more specialized approach which would be more beneficial to each group of students. This course is offered at Greenwich HS, the two high schools in Stratford, Ridgefield HS, and Waterford HS. We believe that we have many students at Darien High School, who would benefit from a more focused study of percussion. The result of this course would improve the level of instruction for students enrolled in the bands as well as the percussion students.

This course addresses several elements of the Darien High School Core Values and Beliefs such as thinking creatively, working collaboratively and independently, communicating in multiple contexts, demonstrating an awareness of other cultures through the performance of multicultural literature, and developing the skills necessary to lead a healthy, well-balanced life as characterized by overall emotional and physical wellness.

9. Introduction:

Describe the course in enough detail so that someone unfamiliar with the content area can understand the explanation. Include what will be taught and how it relates to the existing course sequence in this subject/department.

Students would benefit by a more focused, in-depth approach to performance on all of the percussion instruments and students would get more performance time by participating in an ensemble that performs music written specifically for percussion ensemble. The percussion instruments would include: timpani, snare drum, xylophone, marimba, chimes, vibraphone, Latin percussion, and various hand percussion instruments. The students would also be required to learn all band and wind ensemble music and participate with those ensembles on concerts, but this would be in addition to studying literature specifically written for Percussion Ensembles. We currently have about 25 percussionists in our ensembles and the band literature seldom utilizes all of the percussionists on any one selection, leaving many without an assignment of a part that they will be performing in concert.

10. Course Outline:

Please provide a bulleted overview of content topics to be covered during each marking term of the course. Give a brief summary of ideas presented.

First Marking Period

- Snare grips, tradition and match, mallet grips
- Tuning and maintenance
- Study and assessment of 26 essential rudiments
- Percussion Techniques/Etudes and Exercises (snare, bass, cymbal)
- Percussion Ensemble literature and music for the Concert Band and Wind Ensemble

Second Marking Period

- Two and Four Mallet technique and literature
- Timpani technique, tuning and performance
- Percussion Ensemble literature and music for the Concert Band and Wind Ensemble

Third Marking Period

- Latin Percussion techniques
- Triangle and smaller auxiliary techniques
- Create percussion ensemble improvisation within specific guidelines.
- Create original percussion ensemble compositions for the Darien Young Composers Concert.
- Percussion Ensemble literature and music for the Concert Band and Wind Ensemble

Fourth Marking Period

- World Percussion techniques
- Proficiency assessments on all instruments
- Drum Set techniques
- Percussion Ensemble literature and music for the Concert Band, Wind Ensemble and literature for the Small Ensemble Concert

11. Assessment:

Please list the ways in which student progress will be assessed. (National tests, state tests, teacher tests, formative and/or summative mastery. rubrics and/or exemplars, portfolios, journals, etc.) What role will the student play in the evaluation process? How will the student learn from this evaluation?

Students would be assessed as they would in any of our ensemble classes. SmartMusic is used periodically to assess the understanding of musical concepts and proficiency on exercises and literature. The General Musical Knowledge common assessment would be used as a pre- and post-test as well as self and peer assessment using recordings on a weekly basis. Periodic theory and in-class performance assessments are also given throughout each quarter. Both a mid-term and final exam would be given in this class.

12. Interdisciplinary Opportunities:

When applicable, please provide specific examples of how this course might be integrated with other courses. Please make sure that you contact the departments/course teachers(s) listed to confirm co-curricular connections. If possible, specify the co-curricular connections.

Interdisciplinary Course:	Teacher(s):	Connections:
Interdisciplinary Course:	Teacher(s):	Connections:
Interdisciplinary Course:	Teacher(s):	Connections:

13. Enrollment:

How many students would you expect to sign up for the course? Provide reasons for your estimation.

We would initially expect 15-25 students in this course. Mr. Grauer currently has 25 percussionists enrolled in concert band and wind ensemble. Based on the current enrollment of percussionists at Middlesex Middle School (about 40), we anticipate that this number will continue to increase.

14. Impact within Department/School:

If this course is approved, how will it impact the other courses in your department? Be specific as to whether it will replace a course currently offered and/or how it might affect student enrollment with other courses within your department. In addition, how might this course impact enrollment in other courses in other departments? Consider grade level and target audience. Is there another teacher in your department who is also interested in teaching this course? Provide data on all courses offered by the department, the number of sections run per course, and the number of students in each section.

This course would not impact any of our other Music Department courses and would enhance the two existing Band ensembles in our department. Right now the Band and Wind Ensemble classes have about 45 students and 75 students respectively. The number of percussionists in these classes often exceeds the musical requirements of the literature and some students may not be engaged in performing on every selection. The nature of the instruments and specific instruction that is required of each percussion instrument requires a more focused, in-depth approach than can be delivered with a large ensemble of multiple wind instruments. The result would be more student engagement for percussion students as well as the wind instrument students.

All students who would currently be enrolled in Concert Band would enroll in Percussion Ensemble. Students who have been selected to perform in the Honors Wind Ensemble, would still be enrolled in only Wind Ensemble, but a student in Wind Ensemble could choose to participate in Percussion Ensemble, as another elective.

15. Department Discussion:

Before submitting this proposal to the Curriculum Council, all teachers in your department must review this proposal. Departmental approval is required before submitting this proposal to the Curriculum Council. Please provide a summary of the department discussion about this course, including the pros and cons brought up by various department members.

We have had a departmental discussion about this course and all teachers agree that, due to the large number of percussion students, this additional course would be beneficial to the students as well as to the Band program. Some students currently in Orchestra, Chorus, Music Theory, Music Technology or students not currently enrolled in any music ensemble may be interested in also participating in this class and can adapt their musical skills to percussion. It may even be an entry point into the department for some students. Jon Grauer, the Band Director, would teach this course. Chris Andrade would teach the one semester Music Theory class that Mr. Grauer is now currently teaching.

16. Budgetary Implications:

Please complete the table below including all anticipated expenses.

Item	Description	Quantity	Cost	Total
Materials	Percussion Ensemble Literature			
	(Included the RC13 Budget			
	allotted for Band music)			
Curriculum	None. Basically the same as			
Work	Instrumental Music. Syllabus will			
	be developed.			
Professional	None			
Developme				
nt (training)				

Course Catalog Information:

Description: In 2-5 sentences describe the course. How will the curriculum units tie together (thematic, topical, sequential, inquiry, emerging)? How will the course build upon prior knowledge, interests, and provide meaning to the students? This description will be used in the course catalog. Please review descriptions of other courses in your department to ensure a clear and unique description of the course.

Students in this class will be engaged in an in-depth study of percussion techniques on all percussion instruments and will study and prepare percussion ensemble music, as well as percussion parts from variety of band literature, for several performances throughout the school year. Music from all musical genres and styles will be studied.

Objectives: In 3 to 5 bullets answer the following: What are the learning objectives for this course? How will these goals support and / or reflect the rationale? These objectives will be listed in the course catalog. Please review objectives for other courses in your department to ensure your course objectives are unique.

- Students will study and perform on all percussion instruments.
- Students will engage in creating original percussion ensemble music.
- Students will reflect, analyze and respond to percussion ensemble performances and literature.
- Students will perform percussion music from various historical periods and cultures.
- Students will present musical programs with technical accuracy and appropriate context.

Expectations: What will students be expected to do in order to successfully complete this course (read, write, create, visualize, synthesize, sing, perform)? These will be listed in the course catalog; you may wish to review the language of other courses in your department.

The students in Percussion Ensemble will:

Refine performance techniques, reflect on self and group performances, interpret music from various composers and genres, read musical notation, analyze musical compositions, evaluate, create original music, perform and collaborate with other in order to publicly present percussion ensemble literature.

Please submit the completed proposal to <u>jabennett@darienps.org</u> no later than **October 1, 2018** If you have questions or require assistance please contact your department representative on the Curriculum Council or any member of the Curriculum Council. New Course Proposal and Changes to Existing Course Darien High School, Curriculum Council

Date: September 24, 2018

Department: Music

Proposer: Richard Sadlon

Course Title: Guitar Ensemble

(Please review the guidelines for course naming conventions)

- 1. <u>Grade Level(s)</u>:
 - Please check all that apply
 - $\Box X 9$
 - □X 10
 - **□X** 11
 - □X 12
- 2. <u>Course Credit</u>: Please check

1

- $\Box X$.5
- □ Other: Explain
- 3. <u>Course Level</u>: Please check
 - $\begin{array}{c|c} & 200 \\ \hline & 300 \\ \hline & 400 \\ \hline & 650 \\ \hline & 750 \end{array}$
 - $\square X 900$
 - \Box AP

- 4. <u>Course Length</u>: Please check
 - □ Year
 - $\Box X$ Semester
 - \Box Other: Explain
- 5. <u>Graduation Requirements</u>: Please check
 - □ Required Course
 - \Box X Elective Course
- 6. Fine Arts Requirement:
 - $\Box X$ Yes
 - □ No

7. Prerequisites:

Please list all prerequisites for the course, including courses, grade requirements, and cocourse enrollment requirements (if any). Where does this course fall within your department's sequence?

There would be no prerequisites for this course. All students in the Darien Public Schools have had experience learning ukuleles in grade 5 and students who are not in Band, Orchestra or Chorus have had guitar classes in grade 6.

8. Rationale:

Which students would want to enroll in this course? Why is there a need for this course? Is this course offered at other high schools in our DRG? Be explicit about how this course ties into DHS Core Values and Beliefs and meets the needs and interests of DHS students. Our Music Department feels the need to offer more options for students not participating in Band, Orchestra or Chorus to continue their involvement in music throughout their high school years. We have around 1,400 students at Darien High School and currently have approximately 325 in our ensembles, music theory and music technology courses. Students who have previously studied guitar, either in school or on their own, or students who may be interested in learning to play the guitar for the first time may also be interested in pursuing this elective before graduation.

In the 2012 student course elective survey, over 50 students in grades 9-11 indicated that they would be interested in taking a Beginning Guitar or Guitar Ensemble course and 77 grade 12 students indicated that they would be interested in taking a Guitar class, making it the third most requested elective course by seniors.

Other schools that currently offer guitar classes at the high school level would include: Danbury, East Hartford, Enfield, Farmington, Glastonbury, Greenwich, Monroe/Masuk, Stratford and West Hartford.

This course addresses several elements of the Darien High School Core Values and Beliefs such as thinking creatively, working collaboratively and independently, communicating in multiple contexts, demonstrating an awareness of other cultures through the performance of multicultural literature, and developing the skills necessary to lead a healthy, well-balanced life as characterized by overall emotional and physical wellness.

9. Introduction:

Describe the course in enough detail so that someone unfamiliar with the content area can understand the explanation. Include what will be taught and how it relates to the existing course sequence in this subject/department.

The Guitar Ensemble course will begin by developing and reinforcing basic performance techniques that will eventually lead toward the public performance of beginning and intermediate level Guitar Ensemble repertoire. Students will learn the fundamentals of tone productions, tuning, note reading, rhythmic study, melodic performance, chording, and solo and ensemble performance techniques. Students will engage in critical listening of professional models. Individual evaluation of their own performance progress and the performances of their peers will result in meaningful reflection and improvement of practice. Classical guitars will be provided for each student and they will be expected to prepare performance based assignments as well as written theory-based assignments.

10. Course Outline:

Please provide a bulleted overview of content topics to be covered during each marking term of the course. Give a brief summary of ideas presented.

Guitar Ensemble is a performance-based techniques course offering introductory experience in, and opportunity for development and improvement of fundamental skills in guitar. Content covered include:

- Basic guitar playing techniques
- Tuning, instrument care, and basic maintenance
- Note names on the guitar fretboard, basic theory of musical notation
- Reading music notes, rests, music symbols, and guitar tablature. Reading melodies, building chords, and scales
- Identifying different musical forms, structures, styles, basic strumming and picking patterns/techniques appropriate for various musical genres
- Create music through improvisation and songwriting/composition
- Performing a variety of different song styles and genres (including traditional, pop, rock, folk, classical, multicultural and blues) as a soloist, with a partner, and as a large group.
 - 11. Assessment:

Please list the ways in which student progress will be assessed. (National tests, state tests, teacher tests, formative and/or summative mastery. rubrics and/or exemplars, portfolios, journals, etc.) What role will the student play in the evaluation process? How will the student learn from this evaluation?

Student work will be assessed through daily formative performance assessments and theory-based written assignments that emphasize skills and concepts that are essential to developing the musicianship necessary to perform guitar literature. Performance rubrics for both self and peer assessment will be utilized. Students regularly reflect on performances through the use of both audio and video recordings and will develop the

essential skills to be able to continue to grow musically over a lifetime of engagement in music.

12. Interdisciplinary Opportunities:

When applicable, please provide specific examples of how this course might be integrated with other courses. Please make sure that you contact the departments/course teachers(s) listed to confirm co-curricular connections. If possible, specify the co-curricular connections.

Interdisciplinary Course: Spanish	Teacher(s): Jonathan Smith	Connections: The performance of Spanish and Latin songs.
Interdisciplinary Course:	Teacher(s):	Connections:
Interdisciplinary Course:	Teacher(s):	Connections:

13. Enrollment:

How many students would you expect to sign up for the course? Provide reasons for your estimation.

We would expect 15-20 students to initially enroll in this beginning Guitar Ensemble course based on the overall student population, the need for music electives and the number of students who have already studied guitar at Middlesex Middle School. We often get inquiries from parents about elective opportunities for their guitar and piano playing children to study music at the high school level. This course also offers students an opportunity to participate in a musical group without having several years of prior study as required in our Band and Orchestra programs. The guitar courses at other high schools in CT are very popular classes and have been running for several years.

14. Impact within Department/School:

If this course is approved, how will it impact the other courses in your department? Be specific as to whether it will replace a course currently offered and/or how it might affect student enrollment with other courses within your department. In addition, how might this course impact enrollment in other courses in other departments? Consider grade level and target audience. Is there another teacher in your department who is also interested in teaching this course? Provide data on all courses offered by the department, the number of sections run per course, and the number of students in each section. Because of the unique nature of this class, this course should not impact other courses in our Department. Some students who enroll in Music Technology, Music Theory or other music classes may also wish to enroll in this class, because they tend to enroll in all of our available musical electives. It would most likely have a minimum impact on other department courses because of the size of the class, the profile of the student opting to enroll in this type of class and because it would fulfill an arts elective requirement.

15. Department Discussion:

Before submitting this proposal to the Curriculum Council, all teachers in your department must review this proposal. Departmental approval is required before submitting this proposal to the Curriculum Council. Please provide a summary of the department discussion about this course, including the pros and cons brought up by various department members.

The Music Department has reviewed this proposal. Some of the discussion points included the facility/room for the class, the staff member assigned to the course, the storage of instruments, semester vs full-year course and long range plans for a Guitar Ensemble program at Darien HS. The course would be scheduled in our Music Tech Lab F031. Chris Andrade would initially teach the class; and a semester course would be the best way to attract the most students and introduce the program to students. If this course is successful, we may look at a full year Guitar Ensemble for students who have either completed the first year course or have demonstrated the level of proficiency.
16. Budgetary Implications:

Please complete the table below including all anticipated expenses.

Item	Description	Quantity	Cost	Total
Student		20	\$15	\$300
Workbooks	Guitar Method Books, can cover			
	from 2019-2020 budget.			
Materials	We have an inventory of guitars			
	from MMS)			
Curriculum	Not at this time. Will develop			
Work	course syllabus.			
Furniture	None			
Professional Developme	Teacher workshop, from Music		\$200	\$200
nt (training)	Professional Development Acct.			
Staffing: fte	To be completed by coordinator .1			
Other				

Please submit the completed proposal to <u>jabennett@darienps.org</u> no later than **October 1, 2018**

If you have questions or require assistance please contact your department representative on the Curriculum Council or any member of the Curriculum Council.

Course Catalog Information:

Description: In 2-5 sentences describe the course. How will the curriculum units tie together (thematic, topical, sequential, inquiry, emerging)? How will the course build upon prior knowledge, interests, and provide meaning to the students? This description will be used in the course catalog. Please review descriptions of other courses in your department to ensure a clear and unique description of the course.

The Guitar Ensemble class offers an opportunity for students to learn how to play guitar and/or continue their study of music through guitar performance. This course is designed for beginner through advanced students and will enable students to participate in making music through activities such as playing guitar ensemble music, reading music, improvisation, song writing and performing both as a soloists and as part of an ensemble.

Objectives: In 3 to 5 bullets answer the following: What are the learning objectives for this course? How will these goals support and / or reflect the rationale? These objectives will be listed in the course catalog. Please review objectives for other courses in your department to ensure your course objectives are unique.

- Students will learn basic guitar techniques and concepts
- Students will perform music in a variety of music styles and genres
- Students will create original music through improvisation and songwriting
- Students will analyze and evaluate guitar performance using established criteria

Expectations: What will students be expected to do in order to successfully complete this course (read, write, create, visualize, synthesize, sing, perform)? These will be listed in the course catalog; you may wish to review the language of other courses in your department.

The students will be expected to decode basic musical notation, perform and refine short assignments in class, demonstrate knowledge of the instrument, read and create original chords, melodies, and songs; and perform guitar music in both small and large guitar ensembles. Guitars will be provided, but students are welcomed to bring their own instruments. Students will be required to perform and present their work on a culminating public performance at the end of the semester.

Darien Public Schools - Administrative Offices

35 Leroy Avenue – P.O. Box 1167 – Darien, Connecticut 06820-1167 Tel: 203-656-7414 Email: <u>sdasilva@darienps.org</u>

- To: Elliott Landon, Ed.D., Superintendent of Schools
- From: Susie Da Silva, Ed.D., Assistant Superintendent for Curriculum and Instruction, K-12
- Re: Projected Enrollment: Kindergarten 2019-2020

Below you will find current projected enrollment figures for kindergarten by school, as well as the Early Learning Program. I look forward to answering any questions of the Board of Education on February 12, 2019.

School	Registrations as of 2/9/19	Registrations as of 3/2019	Registrations as of 4/2019	<u>Budgeted</u> <u>Numbers</u>	Budgeted Sections 2019-2020	<u>Class Size Range</u>
Hindley	49				4	18 <mark>19-21</mark> 22
Holmes	69				4	
Ox Ridge	50				4	
Royle	40				4	
Tokeneke	47				4	
Total K	326					10 <mark>12</mark> 15
ELP	71					

2019-2020

Darien Public Schools Financial Report February 2019

The enclosed financial projection represents expenditures leading up to February 1, 2019.

In summary, we are currently projecting a favorable balance of \$157,423.

Additional highlights of the report are as follows:

Approximately 93% of that amount is attributed to a vacant position under RC 15 / RC 16 as well RC 03 SALARIES: The report of this category shows a positive variance in the amount of \$289,146. with a change in guidance staffing.

Utilization of Budget Control is as follows:

2018-19	2018-19 Budget Control	trol	
Location	ETE	Description	Amount
RC 01	0.22	Math	\$ 26,678
RC 01	0.22	Social Studies	\$20,325
RC 19	4	Instructional Support	\$32,999
RC 24	1	Teachers Aide	\$31,880

FIXED COSTS: Fixed costs are on target.

OPERATING EXPENSES: As done in the past, operating expenses at the individual school level have been projected to be fully spent by fiscal year end. This can be adjusted in the upcoming months depending on overall spending projections.

accounted for under RC 16 Legal (line 614) and RC 24 Legal (line 862). These line items account for The Operating Summary (line 1129) currently projects a negative variance with the majority being approximately 67% of the shortfall. We are proposing a transfer of \$32,000 into RC 12 for the acquisition of 46 air conditioning units for Holmes, Hindley and Royle.

UTILITIES: At this point in the fiscal year, these accounts are projected to be on or close to original projections.

Darien Public Schools Budget Projection for 2018-19

EXPENSES								Encumber	Avail. Bud	E. E.	ADP STF	CURR STF	Surplus/ (Shortfall)
Category	2015 - 2016	2016 - 2017	2017 - 2018	Orig. Bud	Adjust.	Rev. Bud.	Exp			Exp. Forecast			<u> </u>
Personnel	59,859,546	62,191,429	64,018,526	65,902,209	(48,625)	65,853,584	32,728,040	30,959,248	2,166,297	65,564,438	765.81	766.95	289,146
													(150,400)
Operating	15,839,762	16,573,273	17,439,291_	16,632,049	191,852	16,823,902	9,630,459	3,693,417	3,500,026	16,974,323	-	-	(150,422)
	10.070.040	10.050.267	17.010.046	10 050 030	(143,227)	10 107 005	12,698,086	4,244,143	2,164,776	19,116,281			(9,276)
Fixed	18,279,943	18,058,367	17,810,946	19,250,232	(143,227)	19,107,005	12,098,080	4,244,143	2,104,770	19,110,201	-	-	(9,270)
Equipment	952,367	1,086,817	998,839	717,019		717,019	624,263	31,115	61,640	749,046	-	-	(32,027)
GRAND TOTAL EXPENSES	94,931,619	97,909,885	100,267,602	102,501,510	(0)	102,501,510	55,680,848	38,927,923	7,892,739	102,404,088	765.81	766.95	97,422
REVENUE	2015 - 2016	2016 - 2017	2017 - 2018	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast	ا ا	l	Rev. Surplus/ (Shortfall)
RC-1 Student Parking Fees	(10,000)	(10,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)			-
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)			-
RC-12 Building Rental	(52,802)	(109,090)	(95,423)	(70,000)	-	(70,000)	(64,446)	-	(90,000)	(90,000)			20,000
RC-12 Use of Fields	(97,445)	(123,587)	(144,154)	(110,000)	-	(110,000)	(43,036)	-	(120,000)	(120,000)			10,000
RC-15 Revenue for IT Services	(190,785)	(196,413)	(201,323)	(203,071)	-	(203,071)	-	-	(203,071)	(203,071)			
RC-20 Revenue for IT Services		-	-	-	-	-	-	-	-	-			
RC-23 Continuing Education		-	-	-	-	-	-	-	-				-
RC-23 Summer School	(577,712)	(657,975)	(596,321)	(587,000)	-	(587,000)	(15,274)		(617,000)	(617,000)			30,000
RC-24 Excess Cost Grant*	(2,724,654)	(2,861,446)	(3,412,941)	(2,736,000)	-	(2,736,000)	-	-	(2,736,000)	(2,736,000)			-
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-			-
RC-25 Other Post Employment Ben.	(423,200)	(271,800)	(319,300)	(328,000)	-	(328,000)	-	-	(328,000)				
RC-26 Early Learning Program	(283,183)	(281,201)	(306,594)	(299,173)	-	(299,173)	(260,739)	-	(260,739)			-	
GRAND TOTAL REVENUE	(4,394,780)	(4,546,513)	(5,122,056)	(4,379,244)	-	(4,379,244)	(394,494)	-	(4,400,810)	(4,439,244)	-	-	60,000
NET BUDGET (Appropriation)	90,536,838	93,363,372	95,145,546	98,122,266	(0)	98,122,266	55,286,354	38,927,923	3,491,929	97,964,844	765.81	766.95	157,423

Darien Public Schools Monthly Financial Report 2018-19

	ACCT #	RC - 1 DARIEN HIGH SCHOOL	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
1	11013	BURSAR/ADMINISTRATIVE ASSIST	98,213	97,091	108,370	106,942	4,552	111,494	66,001	45,493	(0)	111,494	1.50	1.50	(0)
2	21101	PRINCIPAL	190,831	194,648	199,028	203,506	-	203,506	117,407	86,099	0	203,506	1.00	1.00	0
3	21102	ASSISTANT PRINCIPAL	497,640	508,594	453,681	496,314	(5,745)	490,569	267,594	209,556	13,420	477,150	3.00	3.00	13,420
4	21203	DIRECTOR OF GUIDANCE	136,687	139,047	142,636	145,845	-	145,845	75,355	65,046	5,443	140,402	1.00	1.00	5,443
5	21220	CURRICULUM SUPERVISION	153,813	172,068	452,535	471,584	7,556	479,140	116,507	362,634	(0)	479,141	3.58	3.58	(0)
7	110112	ART TEACHERS	453,686	416,895	415,024	434,732	(31,533)	403,199	191,523	212,452	(776)	403,975	5.60	5.60	(776)
8	110114	BUSINESS TEACHERS	69,904	72,780	75,526	78,767	-	78,767	35,933	42,413	421	78,346	1.00	1.00	421
9	110116	COMPUTER TEACHERS	41,671	41,933	42,386	42,924	-	42,924	23,413	19,511	(0)	42,924	0.40	0.40	(0)
10	110118	ENGLISH TEACHERS	1,462,826	1,569,758	1,607,149	1,652,427	11,482	1,663,909	405,755	1,258,154	0	1,663,909	19.67	19.67	0
11	110124	FOR. LANG. TEACHERS	1,060,358	1,118,398	1,155,671	1,202,501	(78,558)	1,123,943	526,936	596,840	167	1,123,776	13.20	13.20	167
12	110130	MATH TEACHERS	1,081,385	1,089,417	1,187,831	1,240,186	26,676	1,266,862	655,847	608,659	2,357	1,264,505	15.40	15.60	2,357
13	110132	MUSIC TEACHERS	210,517	218,493	227,764	236,655	-	236,655	109,225	127,429	1	236,654	2.50	2.50	1
14	110134	PHYSICAL ED. TEACHERS	526,442	532,300	564,869	579,657	5,249	584,906	278,962	305,944	1	584,906	6.00	6.00	1
15	110136	READING TEACHERS	103,586	112,430	116,719	115,088	-	115,088	53,118	61,970	0	115,088	1.00	1.00	0
16	110138	SCIENCE TEACHERS	1,657,224	1,623,615	1,663,869	1,732,556	(151,545)	1,581,011	792,090	807,856	(18,935)	1,599,946	18.00	18.35	(18,935)
17	110142	SOCIAL STUDIES TEACHERS	1,393,534	1,384,955	1,431,547	1,489,103	20,325	1,509,428	726,911	783,764	(1,246)	1,510,674	17.78	18.02	(1,246)
18	110144	TECH ED. TEACHERS	222,551	232,059	246,833	258,989	-	258,989	119,534	139,456	(0)	258,989	2.80	2.80	(0)
20	21306	TEACHERS OF THE GIFTED	41,714	43,924	28,411	28,772	-	28,772	15,802	13,168	(198)	28,970	0.25	0.44	(198)
21	21302	SUBSTITUTE TEACHERS	68,795	65,448	85,289	65,052	-	65,052	41,302	-	23,750	92,563			(27,511)
22	21317	STUDENT INTERNS	31,020	29,194	30,000	31,200	-	31,200	30,600	-	600	30,600			600
23	21401	LIBRARIANS	146,653	158,501	165,842	173,268	-	173,268	86,002	87,267	(1)	173,269	1.80	1.80	(1)
24	21402	GUIDANCE	556,069	537,249	597,325	622,548	7,649	630,197	308,332	321,865	(0)	630,197	7.90	8.00	(0)
26	21501	PRINCIPAL/DIRECTOR SECRETARY	236,678	209,234	215,492	211,157	8,717	219,874	122,166	97,708	-	219,874	4.00	4.00	(0)
27	21502	GUIDANCE SECRETARIES	110,826	114,973	117,254	114,956	4,640	119,596	67,428	52,168	-	119,596	2.00	2.00	(0)
28	21503	LIBRARY SECRETARY	-	-	-	-	-	-	-	-	-	-			-
29	21603	TEACHER AIDES	285,291	358,270	329,868	337,178	5,630	342,808	187,136	155,973	(301)	343,109	9.00	9.00	(301)
30	21604	LIBRARY MEDIA ASSISTANTS	92,841	-	-	-	-	-	-	-	-	-		-	-
31	61001	CUSTODIANS	505,994	518,546	519,955	533,790	-	533,790	275,230	225,342	33,218	500,572	7.00	7.00	33,218
32	101003	CLUBS AND COUNCILS	189,668	203,772	197,533	220,159	-	220,159	119,497	102,271	(1,610)	221,769			(1,610)
33		TOTAL PERSONNEL	11,626,417	11,763,591	12,378,407	12,825,856	(164,904)	12,660,952	5,815,605	6,789,037	56,310	12,655,903	145.38	146.46	5,049

34		OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
35			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
36	22002	TEXTBOOKS-REPLACEMENTS	50,678	36,140	32,007	27,278	-	27,278	26,325	953	-	27,278			
37	22003	TEXTBOOKS-CONSUMABLES	12,000	10,850	4,106	9,050	-	9,050	1,594	135	7,320	9,050			
38	23002	CLASSROOM REFERENCE	158	501	-		-	-	-		-	-			· · ·
39	23003	PERIODICALS	1,300	255	1,422	1,120	-	1,120	1,024		96	1,120			
40	23004	RESOURCE MATERIALS	2,940	3,407	2,095	2,750	-	2,750	1,540	-	1,210	2,750			
41	23010	AUDIO VISUAL CONSUMABLES	3,942	5,823	3,352	3,250	-	3,250	2,447	803	-	3,250			
42	24009	SCIENCE TEACHING SUPPLIES	30,227	30,812	29,616	32,500	-	32,500	30,792	1,528	180	32,500			
43	24011	GENERAL TEACHING SUPPLIES	17,042	14,990	10,634	17,000	-	17,000	7,593	-	9,407	17,000			-
44	25001	MISC. OFFICE SUPPLIES	21,899	19,732	21,823	22,000	-	22,000	17,604	3,072	1,324	22,000			
45	25002	PROFESSIONAL LIBRARY PURCHASE	173	-	-	350	-	350	294	-	56	350			
46	25003	PROFESSIONAL DEVELOPMENT	6,574	5,984	6,700	6,700	-	6,700	5,817		883	6,700			
47	25007	GRADUATION EXPENSES	22,497	23,203	23,603	24,693	-	24,693	5,123	16,473	3,097	24,693			
48	25008	GUIDANCE MATERIALS	2,574	2,344	2,327	2,600	-	2,600	1,891	-	709	2,600			
49	25013	TEMPORARY HOURLY SERVICES	24,645	20,254	19,846	27,720	-	27,720	13,143	-	14,577	27,720			
50	25014	HANDBOOK PRINTING	11,850	11,488	6,805	12,000	-	12,000	2,692	-	9,308	12,000			-
51	25019	COMPUTER INSTRUCTION SUPPLIES		-	-	-	-	-	-	-	-	-			
53	25026	DUES AND MEMBERSHIPS	11,940	12,953	12,989	14,825	-	14,825	13,986	-	840	14,825			
54	25030	COMPUTER SOFTWARE & SUPPLIES	12,056	-	•	-	-	-		-	-	-			-
55	35000	POLICE AND FIRE SERVICES	25,246	16,204	49,568	17,000		17,000	7,091	-	9,909	17,000			
56	72016	CLASSROOMS/CORRIDORS/AUDITRIL	8,521	8,469	8,440	8,500	-	8,500	8,500	-		8,500			-
57	72038	EDP EQUIPMENT REPAIRS	12,306	-	-	-		-	-	-	-	-			
58	72041	MICROSCOPE REPAIRS	-	535	481	1,200	-	1,200	632	-	568	1,200			
59	72044	REPAIRS AND SERVICE CONTRACT	1,947	1,241	2,250	2,250	-	2,250	1,439	810	1	2,250			
60	83003	RENTAL/LEASE OF EQUIPMENT			-	-		-	-	-	-	-			
61	102003	OTHER STUDENT ACTIVITIES	14,363	14,865	11,420	17,000	-	17,000	6,157	2,140	8,703	17,000			
62		TOTAL OPERATING	294,880	240,048	249,484	249,786	-	249,786	155,686	25,913	68,187	249,786	ļ		-
63													1		
64		EQUIPMENT													
65	123001	NEW OFFICE FURNITURE/EQUIP.	9,900	10,514	-	2,000		2,000	2,002	-	(2)	2,002			(2)
	123020	NEW CLASSROOM FURNITURE	-	-	-	-	-	-		-	-	-			-
67	123012	NEW MATHEMATICS EQUIPMENT	-	2,488	-	3,070	-	3,070	3,070		-	3,070			-
71		TOTAL EQUIPMENT	9,900	13,002	-	5,070	-	5,070	5,072	-	(2)	5,072			(2)
72		-													
73		TOTAL DARIEN HIGH SCHOOL	11,931,196	12,016,641	12,627,891	13,080,711	(164,904)	12,915,808	5,976,363	6,814,950	124,495	12,910,761	145.38	146.46	5,047
74															Surplus/
75		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			(Shortfall)
76		ALL LANDE				-									
77	102007	REV STUDENT PARKING FEES	(10,000)	(10,000)	(11,000)	(11,000)	-	(11,000)	(11,000)	-	(11,000)	(11,000)			-
78	102007	No. Croppin marine Pado	(,)	(<u> </u>			17							
	NET DAF	RIEN HIGH SCHOOL BUDGET	11,921,196	12,006,641	12,616,891	13,069,711	(164,904)	12,904,808	5,965,363	6,814,950	113,495	12,899,761	145.38	146.46	5,047

80 81 82 83	RC - 2 FITCH ACADEMY	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
84	21301 ALTERNATIVE SCHOOL	-	-	240,668	337,757	17,078	354,835	186,710	168,126	(0)	354,836	4.00	4.00	(0)
85	21603 TEACHER AIDES	-	-	-	-	-	-	-	-	-				-
86	TOTAL PERSONNEL		-	240,668	337,757	17,078	354,835	186,710	168,126	(0.16)	354,836	4.00	4.00	(0)
87														
I	25019 COMPUTER SUPPLIES/SOFTWARE	-	•	-	5,000	-	5,000	-	-	5,000	5,000			-
	25001 GENERAL TEACHING SUPPLIES	-	-	-	5,000	-	5,000	390	2,001	2,609	2,609			2,391
	13015 LOCAL TRAVEL EXPENSE	-	-	-	500	-	500	-	-	500	500			-
	102012 LEASES PROPERTY			24,000	72,000	15,700	87,700	36,542	51,158	-	87,700			-
88 89	TOTAL OPERATING	-	-	24,000	82,500	15,700	98,200	36,932	53,159	8,109	95,809	-	-	2,391
90 91	TOTAL FITCH ACADEMY		-	264,668	420,257	32,778	453,035	223,641	221,285	8,108.92	450,644.58	4.00	4.00	2,391

92															
93			ACTUAL	ACTUAL	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
94		IIDDLESEX MIDDLE SCHOOL	2015 - 2016	2016 - 2017							(0)			1.00	
95		PRINCIPAL	178,383	160,808	186,045	190,231	-	190,231	109,749	80,482		190,231	1.00	2.00	(0) 8,287
96	21102	ASSISTANT PRINCIPAL	289,723	303,295	292,017	326,228	-	326,228	183,330	134,611	8,287	317,941			
97	21220	CURRICULUM SUPERVISION	117,148	116,116	200,301	207,803	-	207,803	100,229	107,574	(0)	207,803	1.20	1.20	(0)
98		ART TEACHERS	222,536	228,496	175,101	183,692	(9,710)	173,982	84,238	89,744	0	173,982	3.00	3.00	0
99	310316	COMPUTER TEACHERS	241,290	165,306	158,679	162,064	-	162,064	83,743	78,321	(0)	162,064	2.00	2.00	(0)
100	310320	ENGLISH TEACHERS	1,467,659	1,483,859	1,503,899	1,545,346	(143,459)	1,401,887	656,715	745,172	0	1,401,887	16.22	16.33	0
101	310322	HEALTHY LIVING	106,764	111,974	115,602	120,876	-	120,876	60,861	60,015	-	120,876	2.00	2.00	
102	310324	FOR. LANG. TEACHERS	780,547	956,767	927,682	974,039	24,126	998,165	495,228	502,937	0	998,164	12.72	12.72	0
103	310330	MATH TEACHERS	1,317,262	1,237,729	1,228,907	1,261,704	26,138	1,287,842	630,630	657,213	(0)	1,287,842	13.72	13.72	(0)
104	310332	MUSIC TEACHERS	619,725	636,068	626,865	643,324	(62,471)	580,853	289,453	291,400	(0)	580,853	6.90	6.90	(0)
105	310334	PHYSICAL EDUCATION TEACHERS	470,856	490,250	516,224	534,998	264	535,262	254,671	280,326	265	534,998	6.00	6.00	265
106	310338	SCIENCE TEACHERS	921,613	1,029,016	1,024,880	1,067,163	20,922	1,088,084	525,282	562,803	(0)	1,088,085	12.22	12.31	(0)
107	310342	SOCIAL STUDIES TEACHERS	1,055,568	1,101,430	1,059,569	1,116,332	(43,104)	1,073,228	520,137	553,091	0	1,073,228	12.50	12.22	0
108	310344	TECH ED. TEACHERS	210,334	211,428	213,712	216,425	-	216,425	108,833	107,592	(0)	216,425	2.00	2.00	(0)
109	21302	SUBSTITUTE TEACHERS	70,148	72,132	89,530	78,000	-	78,000	28,180	-	49,820	85,330			(7,330)
110	21306	TEACHERS OF THE GIFTED	120,872	133,347	137,567	142,100	-	142,100	36,969	98,585	6,546	135,554	1.50	1.44	6,546
111	21317	STUDENT INTERNS	29,535	29,775	30,600	31,200	-	31,200	22,650	7,650	900	30,300			900
113	21401	LIBRARIANS	188,085	191,550	197,168	202,185	-	202,185	102,533	99,652	0	202,185	2.00	2.00	0
114	21402	GUIDANCE	370,378	368,027	415,440	439,209	-	439,209	169,763	194,032	75,414	379,232	5.00	5.00	59,977
115	21501	PRINCIPAL/DIRECTOR SECRETARY	160,043	204,292	220,144	220,489	9,672	230,161	131,355	98,805	(0)	230,161	4.00	4.00	(0)
116	21502	GUIDANCE SECRETARIES	66,261	68,701	70,062	68,689	2,779	71,468	37,760	29,491	4,217	67,251	1.00	1.00	4,217
117	21503	LIBRARY SECRETARY	46,768	-	-	-	-	-	-	-	-	-		-	-
118	21603	TEACHER AIDES	125,374	161,013	85,435	76,318	-	76,318	44,624	33,582	(1,888)	78,206	2.10	2.10	(1,888)
119	21604	LIBRARY MEDIA ASSISTANTS	46,484	-	-	-	-	-	-	-	-	-		-	-
120	61001	CUSTODIANS	486,361	499,421	502,572	513,634	63	513,697	295,927	217,325	445	513,252	7.00	7,00	445
121	101003	CLUBS AND COUNCILS	94,742	111,266	115,324	111,480	-	111,480	68,131	43,503	(154)	111,634			(154)
122		TOTAL PERSONNEL	9,804,460	10.072.065	10,093,325	10,433,528	(174,780)	10,258,748	5,040,990	5,073,907	143,851	10,187,484	116.08	115.94	71,264
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124		OPERATING				ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
125						APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
126	22001	TEXTBOOKS-NEW	4,069	-	-	-	-	-	-	-	-	-			-
127	22002	TEXTBOOKS-REPLACEMENTS	1,896	4,315	3,503	4,378	-	4,378	2,685	54	1,639	4,378			-
128	22003	TEXTBOOKS-CONSUMABLES	-	295	321	1,260	-	1,260	-	-	1,260	1,260			-
129	23002	CLASSROOM REFERENCE	437	994	-	1,450	-	1,450	508	-	942	1,450			-
130	23003	PERIODICALS	-	1,200	4,257	6,220	-	6,220	189	-	6,031	6,220			-
131	23004	RESOURCE MATERIALS	3,633	7,866	2,340	4,648	-	4,648	-	-	4,648	4,648			-
132	23010	MEDIA CONSUMABLES	3,571	3,175	2,285	3,750	-	3,750	444	-	3,306	3,750			-
133	24008	HEALTHY LIVING TEACHING SUPP.	1,751	757	1,303	1,350	-	1,350	-	-	1,350	1,350			-
134	24009	SCIENCE TEACHING SUPPLIES	10,435	13,748	15,420	16,860	-	16,860	6,610	798	9,452	16,860			-
135	24011	GENERAL TEACHING SUPPLIES	33,692	34,338	41,742	35,360	-	35,360	3,863	22	31,475	35,360			-
136	25001	MISC. OFFICE SUPPLIES	6,941	10,211	6,488	8,250	-	8,250	3,355	2,000	2,895	8,250			-
137	25003	PROFESSIONAL DEVELOPMENT	5,916	5,570	4,214	6,000	-	6,000	1,616	1,503	2,881	6,000			-
138	25008	GUIDANCE MATERIALS	-	-	-	500	-	500	-	-	500	500			-
140	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-			-
141	25026	DUES AND MEMBERSHIPS	1,285	1,153	1,651	2,746	-	2,746	2,123	461	162	2,746			-
142	25030	COMPUTER SOFTWARE & SUPPLIES	4,000	-	-	-	-	-	-	-	-	-			-
143	35000	POLICE AND FIRE SERVICES	4,428	6,064	5,125	5,500	-	5,500	3,572	-	1,928	5,500			-
144	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-			-
145	72044	REPAIRS AND SERVICE CONTRACT	-	-	850	1,000	-	1,000	-	-	1,000	1,000			-
146	×	TOTAL OPERATING	82,056	89,688	89,497	99,272	-	99,272	24,966	4,839	69,468	99,272			-
147															
148		EQUIPMENT													
150	73001	REPLACEMENT FURN/ EQUIPMENT	-	-	-	-	-	-	-	-	-	-			-
152	123020	NEW CLASSROOM FURNITURE	4,719	659	990	9,934	-	9,934	-	490	9,444	9,934			-
153															
154		TOTAL EQUIPMENT	4,719	659	990	9,934	-	9,934	-	490	9,444	9,934			-
155															
156	TOTAL N	IIDDLESEX MIDDLE SCHOOL	9,891,236	10,162,412	10,183,813	10,542,734	(174,780)	10,367,954	5,065,955	5,079,236	222,763	10,296,690	116.08	115.94	71,264

157	RC-5 HINDLEY ELEMENTARY SCH	OOL ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
158		2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
159	21101 PRINCIPAL	172,627	172,615	180,042	184,093	-	184,093	102,518	77,886	3,689	180,404	1.00	1.00	3,689
160	21102 ASSISTANT PRINCIPAL	103,969	119,104	129,919	132,842	2,697	135,539	64,009	71,530	(0)	135,539	1.00	1.00	(0)
161	21220 CURRICULUM SUPERVISIO	N 16,731	17,473	17,572	18,432	-	18,432	9,655	8,777	(1)	18,433			(1)
162	510597 KINDERGARTEN	341,700	313,282	243,274	308,913	30,122	339,035	163,621	175,414	(0)	339,035	4.00	4.00	(0)
163	510501 GRADE 1 TEACHERS	321,695	268,861	358,678	367,878	(30,267)	337,611	155,820	181,791	(0)	337,611	4.00	4.00	(0)
164	510502 GRADE 2 TEACHERS	301,561	343,162	351,685	364,273	-	364,273	176,588	187,685	0	364,273	4.00	4.00	0
165	510503 GRADE 3 TEACHERS	293,975	306,134	304,784	333,964	-	333,964	157,057	179,827	(2,920)	336,884	4.00	4.00	(2,920)
166	510504 GRADE 4 TEACHERS	263,409	271,562	284,329	297,194	6,345	303,539	152,624	150,915	0	303,539	4.00	4.00	0
167	510505 GRADE 5 TEACHERS	247,148	272,051	313,132	368,265	(30,854)	337,411	161,022	176,389	(0)	337,411	4.00	4.00	(0)
168	510524 FOREIGN LANGUAGE TEAC	CHER 58,282	60,611	62,968	65,840	-	65,840	30,388	35,452	(0)	65,840	1.00	1.00	(0)
169	510534 PHYSICAL ED TEACHERS	102,411	66,183	91,787	96,354	5,795	102,149	47,146	55,004	0	102,149	1.50	1.50	0
170	21302 SUBSTITUTE TEACHERS	35,450	30,053	19,975	22,884	-	22,884	7,750	-	15,134	17,000			5,884
171	21306 TEACHERS OF THE GIFTED	31,053	37,504	40,331	42,630	4,737	47,367	21,862	25,505	0	47,367	0.44	0.44	0
172	21313 MUSIC TEACHERS	171,974	164,493	167,006	173,086	-	173,086	91,727	81,358	1	173,085	2.10	2.10	1
173	21314 ART TEACHERS	103,586	104,125	105,250	106,586	-	106,586	49,194	57,392	0	106,586	1.00	1.00	0
174	21317 STUDENT INTERNS	21,595	15,000	31,200	31,200	-	31,200	22,650	7,650	900	30,300			900
175	21401 LIBRARIANS	103,586	104,125	105,250	106,586	-	106,586	49,194	57,392	0	106,586	1.00	1.00	0
176	21501 PRINCIPAL/DIRECTOR SEC	RETARY 54,846	104,672	102,282	104,431	4,215	108,646	61,110	47,535	-	108,646	2.00	2.00	-
177	21603 TEACHER AIDES	268,725	242,697	214,443	214,708	8,681	223,389	121,848	101,541	-	223,389	6.00	6.00	-
178	61001 CUSTODIANS	208,682	215,072	215,900	220,512	-	220,512	118,894	63,325	38,294	220,512	3.00	3.00	-
179	101003 CLUBS AND COUNCILS	5,341	5,644	5,885	6,471	-	6,471	2,157	2,157	2,157	6,471			-
180	TOTAL PERSONNEL	3,228,346	3,234,425	3,345,693	3,567,142	1,471	3,568,613	1,766,832	1,744,526	57,255	3,561,058	44.04	44.04	7,554
182	OPERATING													
182	22002 TEXTBOOKS-REPLACEMEN	TS 8,282	5,480	3,387	3,473	- 1	3,473	1,495	75	1,903	3,473	ľ		-
184	22002 TEXTBOOKS-CONSUMABL		21,959	28,183	27,608	-	27,608	22,002	-	5,606	27,608			-
184	23002 CLASSROOM REFERENCE	2,312	2,509	988	1,042	- 1	1,042	204	243	595	1,042			
185	23002 CLASSROOM REFERENCE	2,635	2,231	67	347	-	347		-	347	347			-
187	23010 AUDIO VISUAL CONSUMAI			308	347	-	347	43		304	347			
188	24009 SCIENCE TEACHING SUPPL		3,426	4,579	5,903	-	5,903	2,525	75	3,303	5,903			-
189	24009 SCIENCE TEACHING SUTT		22,444	17,386	16,668	-	16,668	16,413	-	255	16,668			-
189	25001 MISC. OFFICE SUPPLIES	1,532	1,572	929	1,000	-	1,000	744	-	256	1,000			-
190	25001 MISC. OFFICE SOFFEES		329	274	500	-	500	-	-	500	500			-
191	25002 PROFESSIONAL DEVELOPM		2,427	1,188	1,788	-	1,788	257	-	1,531	1,788			-
192	25003 PROFESSIONAL DEVELOT	1,702	197	-	400	-	400	59	59	282	400			-
193	35000 POLICE AND FIRE SERVICE	S 915	645	1,444	800	352	1,152	1,152	-	-	1,152		1	-
194	72035 DUPLICATORS AND COPIE					-	-	-	-	-	-			-
193	TOTAL OPERATING	64,879	63,219	58,733	59,876	352	60,228	44,894	452	14,883	60,228			-
197	TOTAL OF EXAMING	01,012			,									
199	EOUIPMENT													
200	73020 REP. CLASSROOM FURNI	TURE 3,489	-	1,020	1,000	-	1,000	-	-	1,000	1,000	1		-
	10020 HELLCLASSICOM FURT	5,105	1	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	I	·			· · · · · ·		Í		
201												11		
202	TOTAL MININE DA DE COMPLEX OF	н. 3,296,714	3,297,644	3,405,446	3,628,018	1,823	3,629,841	1,811,725	1,744,978	73,138	3,622,287	44.04	44.04	7,554
203	TOTAL HINDLEY ELEMENTARY SC	u. 3,490,/14	3,277,044	3,403,440	5,020,010		-,0#2,011	.,			,		1	<i>`</i>

	RC - 7 HOLMES ELEMENTARY SCHOOL	ACTUAL	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REOUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
205		2015 - 2016	176.080	180,042	184,093	ADJ.	184,093	106,208	77,886		184,093	1.00	1.00	
206	21101 PRINCIPAL 21102 ASSISTANT PRINCIPAL	108,128	116,080	129,919	132,842		132,842	61,312	71,530	(0)	132,842	1.00	1.00	(0)
207		16,972	16,229	129,919	18,432		18,432	8,316	7,560	2,556	18,432			
208	21220 CURRICULUM SUPERVISION 710797 KINDERGARTEN TEACHERS	341,490	360,247	319,938	362,892	(78,137)	284,755	136,719	148,036	0	284,755	4.00	3.00	0
209		249,014	202,702	227,064	264,755	2,475	267,230	113,309	143,893	10.028	257,202	4.00	4.00	10,028
210	710701 GRADE 1 TEACHERS	278,149	291,959	242,557	302,289	10,337	312,626	144,289	168,337	(0)	312,626	4.00	4.00	(0)
211	710702 GRADE 2 TEACHERS	327,360	291,466	298,839	253,900	(13,720)	240,180	124,725	115,455	(0)	240,180	3.00	3.00	(0)
212	710703 GRADE 3 TEACHERS		291,488		264,576	- (15,720)	240,130	127,637	136,939	(0)	264,576	4.00	4.00	-
213	710704 GRADE 4 TEACHERS	200,569	248,524	236,644	329,938		329,938	159,422	170,516	0	329,938	4.00	4.00	0
214	710705 GRADE 5 TEACHERS	200,132		315,710		1.682	59,587	27,502	32,085	(0)	59,587	1.00	1.00	(0)
215	710724 FOREIGN LANGUAGE TEACHER	51,764	53,382	55,379	57,905	1,082	92,467	44,352	47,928	188	92,279	1.50	1.50	188
216	710734 PHYSICAL ED. TEACHERS	88,296	83,874	94,189	92,467			9,805	47,920	10,273	37,203	1.50		(17,125)
217	21302 SUBSTITUTE TEACHERS	19,107	37,479	39,906	20,078	-	20,078					0.46	0.46	
218	21306 TEACHERS OF THE GIFTED	28,987	30,835	31,774	32,625	9,986	42,611	23,242	19,369	(0)	42,611	2,20	2.20	(0)
219	21313 MUSIC TEACHERS	179,892	187,411	195,403	202,744	(6,910)	195,834	100,262	95,573	0	195,834		1.00	
220	21314 ART TEACHERS	71,846	74,965	77,997	81,555		81,555	44,485	37,071	(0)	81,555	1.00		(0)
221	21317 STUDENT INTERNS	29,350	30,030	30,900	31,200	-	31,200	30,600	-	600	30,600			0
222	21401 LIBRARIANS	68,941	19,979	-	74,728	(23,333)	51,395	23,721	27,674	0	51,395	1.00	1.00	0
223	21501 PRINCIPAL/DIRECTOR SECRETARY	55,622	105,460	109,079	105,652	4,265	109,916	61,843	48,073	-	109,916	2.00	2.00	-
224	21603 TEACHER AIDES	236,898	235,794	211,628	215,627	7,916	223,543	121,932	101,611	(0)	223,543	6.00	6.00	(0)
225	61001 CUSTODIANS	206,660	212,222	216,296	220,387	55	220,442	127,251	93,350	(160)	220,602	3.00	3.00	(160)
226	101003 CLUBS AND COUNCILS	5,198	2,210	3,393	4,149	-	4,149	3,232	3,158	(2,241)	6,390			(2,241)
227	TOTAL PERSONNEL	2,937,002	3,019,811	3,032,547	3,252,833	(85,385)	3,167,448	1,600,162	1,546,043	21,243	3,176,159	43.16	42.16	(8,710)
228														
229	OPERATING													
230	22002 TEXTBOOKS-REPLACEMENTS	3,209	3,923	4,504	3,800	-	3,800	-	-	3,800	3,800			-
231	22003 TEXTBOOKS-CONSUMABLES	22,637	21,844	25,405	27,957	-	27,957	26,319	1,260	379	27,957			-
232	23002 CLASSROOM REFERENCE	771	450	1,297	-	-	-	-	-	-	-			-
233	23003 PERIODICALS	1,735	3,141	3,220	3,148	-	3,148	2,387	-	761	2,387			761
234	23010 AUDIO VISUAL CONSUMABLES	-	-	-	-	-	-	-	-	-	-			-
235	24009 SCIENCE TEACHING SUPPLIES	7,642	5,104	1,569	4,000	-	4,000	1,960	1,995	46	4,000			-
236	24011 GENERAL TEACHING SUPPLIES	20,179	20,688	20,009	17,012	- 1	17,012	15,080	1,761	171	17,773			(761)
237	25001 MISC. OFFICE SUPPLIES	1,493	1,839	2,767	1,000	-	1,000	952	60	(12)	1,012	1		(12)
238	25002 PROFESSIONAL LIBRARY PURCHASE	124	547	293	400	-	400	391	-	9	400			
239	25002 PROFESSIONAL DEVELOPMENT	1,856	1,621	1,620	1,723	-	1,723	447	63	1,213	1,723			-
241	25026 DUES AND MEMBERSHIPS	335	100	89	400	-	400	90		310	400			-
241	35000 POLICE AND FIRE SERVICES	3,506	3,592	8,047	3,800	-	3,800	4,518	-	(718)	3,800			-
242	72035 DUPLICATORS AND COPIERS		-	-	-	-		-	-	-	-			-
243	72044 REPAIRS AND SERVICE CONTRACT						-	-	-	-				-
· 1		63,488	62,850	68,820	63,240		63,240	52,143	5,138	5,958	63,252	1		(12)
245	TOTAL OPERATING	03,488	04,830	00,020	03,240	-	10-40	04,140	5,100	5,550	00,000			(12)
246														
247	EQUIPMENT			1.001	1.000	T	1,000	1,000	-	- 1	1,000		— т	
248	73020 REPLACEMENT CLASSROOM FURN.	949	901	1,001	1,000	-	1,000	1,000	- 1		1,000			-
249 250	TOTAL HOLMES SCHOOL	3,001,439	3,083,562	3,102,368	3,317,073	(85,385)	3,231,688	1,653,305	1,551,182	27,201	3,240,410	∦ 43.16	42.16	(8,722)

251	RC-8 0	X RIDGE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
252			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
253	21101	PRINCIPAL	172,580	176,080	181,042	185,093	-	185,093	106,753	78,340	0	185,093	1.00	1.00	0
254	21102	ASSISTANT PRINCIPAL	108,128	111,941	129,919	132,842	-	132,842	61,312	71,530	(0)	132,842	1.00	1.00	(0)
255	21220	CURRICULUM SUPERVISION	17,213	18,369	17,822	18,432	-	18,432	9,388	8,535	510	17,922			510
256	810897	KINDERGARTEN TEACHERS	295,241	323,901	246,771	257,371	-	257,371	118,787	138,584	0	257,371	3.00	3.00	0
257	810801	GRADE 1 TEACHERS	232,861	305,505	344,140	301,199	(19,863)	281,336	137,955	143,381	0	281,336	3.00	3.00	0
258	810802	GRADE 2 TEACHERS	321,217	257,061	333,907	355,576	-	355,576	164,112	191,464	-	355,576	4.00	4.00	
259	810803	GRADE 3 TEACHERS	257,149	252,450	231,524	296,627	39,829	336,456	155,287	181,169	(0)	336,456	4.00	4.00	(0)
260	810804	GRADE 4 TEACHERS	247,650	246,725	257,372	214,279	(33,686)	180,593	82,368	86,541	11,683	168,910	3.00	3.00	11,683
261	810805	GRADE 5 TEACHERS	274,702	345,626	359,483	371,963	-	371,963	179,443	192,520	(0)	371,963	4.00	4.00	(0)
262	810824	FOREIGN LANGUAGE TEACHER	90,642	50,657	62,537	66,545	6,135	72,680	33,545	39,135	0	72,680	1.00	1.00	0
263	810834	PHYSICAL EDUCATION TEACHERS	142,969	104,399	109,290	114,756	-	114,756	54,827	59,930	(0)	114,756	1.50	1.50	(0)
264	21302	SUBSTITUTE TEACHERS	12,772	20,816	19,400	19,504	-	19,504	10,500	-	9,004	20,000			(496)
265	21306	TEACHERS OF THE GIFTED	42,201	46,882	50,417	53,290	8,882	62,172	30,931	31,241	(0)	62,172	0.58	0.58	(0)
266	21313	MUSIC TEACHERS	208,630	222,377	225,961	230,555	(10,364)	220,191	106,287	113,904	(0)	220,191	2.40	2.40	(0)
267	21314	ART TEACHERS	87,137	90,805	96,613	100,839	-	100,839	55,003	45,836	0	100,839	1.00	1.00	0
268	21317	STUDENT INTERNS	29,120	30,000	31,200	31,200	-	31,200	31,200	-	-	31,200			
269	21401	LIBRARIANS	106,748	65,121	95,766	107,311	-	107,311	49,528	57,783	(0)	107,311	1.00	1.00	(0)
270	21501	PRINCIPAL/DIRECTOR SECRETARY	55,741	106,244	107,966	105,850	4,281	110,131	61,967	48,164		110,131	2.00	2.00	-
271	21603	TEACHER AIDES	238,588	215,288	214,506	215,399	-	215,399	112,563	93,885	8,951	206,448	5,50	5.50	8,951
272	61001	CUSTODIANS	206,878	214,643	216,107	220,158	-	220,158	127,219	93,254	(315)	220,473	3.00	3.00	(315)
273	101003	CLUBS AND COUNCILS	7,363	4,690	6,079	7,080	-	7,080	3,039	3,039	1,003	7,080			-
274		TOTAL PERSONNEL	3,155,528	3,209,578	3,337,821	3,405,869	(4,787)	3,401,082	1,692,013	1,678,233	30,836	3,380,749	40.98	40.98	20,333
275															
276		OPERATING													
277	22002	TEXTBOOKS-REPLACEMENTS	2,473	4,542	2,179	3,098	-	3,098	1,261	-	1,837	3,098			-
278	22003	TEXTBOOKS-CONSUMABLES	25,567	25,432	25,301	24,604	-	24,604	24,056	250	298	24,604			-
279	23002	CLASSROOM REFERENCE	902	975	988	929	-	929	-	177	752	929			
280	23003	PERIODICALS	2,176	2,193	329	310	-	310	-	-	310	310			-
281	23010	CONSUMABLES	•	-	241	310	-	310	-	-	310	310			-
282	24009	SCIENCE TEACHING SUPPLIES	3,711	3,051	2,035	5,266	-	5,266	5,033	98	134	5,266			
283	24011	GENERAL TEACHING SUPPLIES	17,802	15,877	15,722	14,868	-	14,868	14,474	6	388	14,868			
284	25001	MISC. OFFICE SUPPLIES	955	995	977	1,000	-	1,000	422	-	578	1,000			-
285	25002	PROFESSIONAL LIBRARY PURCHASE	-	455	435	500	-	500	23	-	477	500			
286	25003	PROFESSIONAL DEVELOPMENT	2,394	1,676	1,459	1,593	-	1,593	498	-	1,095	1,593			-
287	25026	DUES AND MEMBERSHIPS	59	293	59	400	-	400	350	50	-	400			
288	35000	POLICE AND FIRE SERVICES	530	440	1,346	500	93	593	593	-		593			-
289	72035	DUPLICATORS AND COPIERS	-	-		-	-	-		-	-	-			-
290	72044	REPAIRS AND SERVICE CONTRACT	-	-	-	-		-		-	-	-			-
291		TOTAL OPERATING	56,567	55,927	51,072	53,378	93	53,471	46,711	582	6,178	53,471			-
292															
293		EQUIPMENT													
294	73001	REPL. CLASSROOM FURNITURE	-	-	-	-									
295	73020	REPL. CLASSROOM FURNITURE	877	922	889	1,000	-	1,000	448	· -	552	1,000			-
296				922											
297	TOTAL O	X RIDGE SCHOOL	3,212,973	3,266,427	3,389,782	3,460,247	(4,693)	3,455,554	1,739,172	1,678,816	37,566	3,435,221	40.98	40.98	20,333

	RC - 9	ROYLE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
299			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
300	21101	PRINCIPAL	76,434	176,080	180,042	184,093		184,093	106,208	77,886	-	184,093	1.00	1.00	-
301	21102	ASSISTANT PRINCIPAL	120,076	122,545	129,919	132,842		132,842	61,312	71,530	(0)	132,842	1.00	1.00	(0)
302	21220	CURRICULUM SUPERVISION	17,454	16,136	17,322	18,432	-	18,432	9,121	8,292	1,020	18,432			-
303	910997	KINDERGARTEN TEACHERS	246,185	159,289	170,553	186,826	34,755	221,581	107,127	114,454	(0)	221,581	3.00	3.00	(0)
304	910901	GRADE 1 TEACHERS	237,712	369,160	298,654	309,785	(4,048)	305,737	141,109	164,628	0	305,737	3.00	3.00	0
305	910902	GRADE 2 TEACHERS	239,966	199,111	299,203	255,054	(37,565)	217,489	113,559	103,930	-	217,489	3.00	3.00	-
306	910903	GRADE 3 TEACHERS	237,218	250,563	191,283	255,283	19,863	275,146	126,990	148,156	(0)	275,146	4.00	4.00	(0)
307	910904	GRADE 4 TEACHERS	206,665	218,028	226,692	238,783	(19,385)	219,398	101,261	118,137	0	219,398	3.00	3.00	0
308	910905	GRADE 5 TEACHERS	260,072	266,361	274,453	283,052		283,052	137,759	144,808	484	282,568	3.00	3.00	484
309	910924	FOREIGN LANGUAGE TEACHER	50,009	52,525	53,906	56,642		56,642	30,896	25,746	(0)	56,642	1.00	1.00	(0)
310	910934	PHYSICAL ED. TEACHERS	102,715	82,298	84,917	88,654	1,159	89,813	41,452	48,361	(0)	89,813	1.10	1.10	(0)
311	21302	SUBSTITUTE TEACHERS	17,100	22,819	15,333	18,099	·	18,099	9,485	-	8,614	18,099			•
312	21306	TEACHERS OF THE GIFTED	49,160	52,300	53,471	54,597	17,310	71,907	39,222	32,685	(0)	71,907	0.79	0.79	(0)
313	21313	MUSIC TEACHERS	173,849	174,535	179,020	183,950	-	183,950	91,182	92,768	1	183,950	2.20	2.20	1
314	21314	ART TEACHERS	100,783	107,303	108,462	109,839	(21,968)	87,871	40,556	47,315	(0)	87,871	1.00	1.00	(0)
315	21317	STUDENT INTERNS	22,475	22,275	30,300	31,200	-	31,200	31,200	-		31,200			•
316	21401	LIBRARIANS	60,611	63,458	69,690	72,680	-	72,680	33,545	39,135	0	72,680	1.00	1.00	0
317	21501	PRINCIPAL/DIRECTOR SECRETARY	56,606	105,764	118,348	126,353	5,102	131,455	75,840	55,616	-	131,455	2.00	2.00	-
318	21603	TEACHER AIDES	224,777	199,960	196,448	213,614	(28,218)	185,396	101,037	84,271	88	185,308	6.00	5.00	88
319	61001	CUSTODIANS	200,389	209,839	200,959	220,096	-	220,096	112,086	92,444	15,566	204,530	3.00	3.00	15,566
320	101003	CLUBS AND COUNCILS	5,840	3,592	3,930	4,314	-	4,314	2,157	2,157	(0)	4,314			-
321		TOTAL PERSONNEL	2,706,093	2,873,942	2,902,904	3,044,188	(32,995)	3,011,193	1,513,103	1,472,318	25,771	2,995,054	39.09	38.09	16,138
322															
323		OPERATING													
324	22002	TEXTBOOKS-REPLACEMENTS	5,395	2,696	3,553	2,828	-	2,828	421	-	2,407	2,828	1		-
325	22003	TEXTBOOKS-CONSUMABLES	23,023	23,033	22,639	22,700	-	22,700	16,844	-	5,856	22,700			-
326	23002	CLASSROOM REFERENCE	-	-	-	848	-	848	-	-	848	848			-
	23010	AUDIO VISUAL CONSUMABLES	-	-	-	283	-	283	-	-	283	283			-
327	23003	PERIODICALS	2,439	2,358	879	283	-	283	55	-	228	283			-
329	24009	SCIENCE TEACHING SUPPLIES	3,369	5,294	3,885	4,807	-	4,807	762	48	3,997	4,807			-
330	24011	GENERAL TEACHING SUPPLIES	14,388	13,958	13,812	13,572	-	13,572	10,357	1,982	1,233	13,572			-
331	25001	MISC. OFFICE SUPPLIES	701	768	689	1,000	-	1,000	737	-	263	1,000			
332	25002	PROFESSIONAL LIBRARY PURCHASE	195	-	-	500		500	-	-	500	500		1	-
333	25003	PROFESSIONAL DEVELOPMENT	380	1,390	1,379	1,463		1,463	103	-	1,360	1,463			
334	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	-	-	400	400			-
335	35000	POLICE AND FIRE SERVICES	385	120	991	500	72	572	572	-	0	572			0
336	72035	DUPLICATORS AND COPIERS		-	-				-	-					
337	72055	TOTAL OPERATING	50,275	49,617	47,826	49,184	72	49,256	29,850	2,030	17,376	49,256			
338		IVIAL OFERALING	73 کوتان	47,017	77,020	77,104	12	00 غېر ۳	43,030	2,030	07 مو د د	+ <i>7</i> ,430			9
339		EOUIPMENT													
1	72020	· · · · · · · · · · · · · · · · · · ·	0.157	040	946	1,000		1.000	892	-	108	1,000		Т	
340	73020	REPL. CLASSROOM FURNITURE	2,156	848	946	1,000	-	1,000	092	- 1	108	1,000			-
341						2 004 272	(28.077)	3 8/1 4/2	1 6 43 0 45	1 454 3 40	43,255	3,045,310	20.00	20.00	16 120
342	IUIALR	OYLE SCHOOL	2,758,524	2,924,408	2,951,676	3,094,372	(32,923)	3,061,449	1,543,845	1,474,349	43,435	3,043,310	39.09	38.09	16,139

343 344	RC - 10	FOKENEKE ELEMENTARY SCHOOL	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
345	21101	PRINCIPAL	172,627	176,080	180,042	184,093	-	184,093	106,208	77,886	-	184,093	1.00	1.00	-
346	21102	ASSISTANT PRINCIPAL	120,142	122,545	129,919	132,842	-	132,842	61,312	71,530	(0)	132,842	1.00	1.00	(0)
347	21220	CURRICULUM SUPERVISION	16,490	16,248	17,572	18,432	-	18,432	9,655	8,777	(1)	18,433			(1)
348	1011097	KINDERGARTEN TEACHERS	255,912	218,518	282,382	303,046	(7,603)	295,443	136,358	159,085	0	295,443	4.00	4.00	0
349	1011001	GRADE 1 TEACHERS	322,505	314,079	288,890	298,501	-	298,501	148,444	150,057	0	298,501	4.00	4.00	0
350	1011002	GRADE 2 TEACHERS	263,578	274,733	310,293	276,515	45,957	322,472	146,857	175,616	(0)	322,472	3.00	4.00	(0)
351	1011003	GRADE 3 TEACHERS	224,431	283,927	298,232	310,608	-	310,608	143,358	167,250	0	310,608	4.00	4.00	0
352	1011004	GRADE 4 TEACHERS	358,679	343,486	374,662	403,519	(18,871)	384,648	177,530	207,118	0	384,648	4.00	4.00	0
353	1011005	GRADE 5 TEACHERS	258,903	257,691	289,856	288,793	-	288,793	140,452	148,341	(0)	288,793	4.00	4.00	(0)
354	1011024	FOREIGN LANGUAGE TEACHER	58,282	62,364	64,595	67,436	2,379	69,815	32,222	37,593	0	69,815	1.00	1.00	0
355	1011034	PHYSICAL ED. TEACHERS	59,660	69,457	76,470	80,622	4,637	85,259	39,350	45,909	(0)	85,259	1.40	1.40	(0)
356	21302	SUBSTITUTE TEACHERS	25,050	24,050	24,315	19,027	-	19,027	14,550	-	4,477	27,388			(8,361)
357	21306	TEACHERS OF THE GIFTED	18,092	18,760	20,175	21,325	2,369	23,694	10,936	12,758	0	23,694	0.22	0.22	0
358	21313	MUSIC TEACHERS	171,824	154,471	156,973	162,786	-	162,786	84,283	78,502	0	162,786	2.00	2.00	0
359	21314	ART TEACHERS	103,586	45,334	46,467	48,913	30,960	79,873	36,864	43,009	0	79,873	1.00	1.20	0
360	21317	STUDENT INTERNS	22,570	29,100	30,600	31,200		31,200	30,000	-	1,200	30,000			1,200
361	21401	LIBRARIANS	100,783	107,303	108,462	109,839		109,839	59,912	49,927	0	109,839	1.00	1.00	0
362	21501	PRINCIPAL/DIRECTOR SECRETARY	54,311	103,726	109,524	107,533	4,171	111,703	62,889	48,960	(146)	111,849	2.00	2.00	(146)
363	21603	TEACHER AIDES	207,991	193,654	195,960	178,546	44,092	222,638	121,438	101,200	-	222,638	5.50	6.00	
364	61001	CUSTODIANS	209,062	215,396	196,576	217,662	-	217,662	125,439	92,110	113	217,549	3.00	3.00	113
365	101003	CLUBS AND COUNCILS	6,078	5,632	2,600	5,427	-	5,427	2,136	2,136	1,154	5,427			-
366		TOTAL PERSONNEL	3,030,556	3,036,554	3,204,562	3,266,664	108,090	3,374,754	1,690,193	1,677,763	6,798	3,381,948	42.12	43.82	(7,194)
367															
368		OPERATING													
369	22002	TEXTBOOKS-REPLACEMENTS	2,611	3,965	2,806	3,458	-	3,458	-	-	3,458	3,458			· ·
370	22003	TEXTBOOKS-CONSUMABLES	24,458	26,653	22,530	27,338	-	27,338	19,799	323	7,216	27,338			
371	23002	CLASSROOM REFERENCE	560	853	906	1,037	-	1,037	67	822	148	1,037			-
372	23003	PERIODICALS	1,968	2,999	207	346	-	346	-	-	346	346			
373	23010	AUDIO VISUAL CONSUMABLES	-	-	-	346	-	346	-	-	346	346			-
374	24009	SCIENCE TEACHING SUPPLIES	5,988	4,830	5,720	5,878	-	5,878	760	127	4,991	5,878			-
375	24011	GENERAL TEACHING SUPPLIES	17,018	16,111	14,624	16,596	-	16,596	12,798	519	3,279	16,596			· ·
376	25001	MISC. OFFICE SUPPLIES	793	981	1,035	1,000	-	1,000	1,035	-	(35)	1,035			(35)
377	25002	PROFESSIONAL LIBRARY PURCHASE	-	-	182	500	-	500	-		500	500			-
378	25003	PROFESSIONAL DEVELOPMENT	489	767	522	1,723	-	1,723	263	-	1,460	1,723			-
379	25026	DUES AND MEMBERSHIPS	-	-	-	400	-	400	-	-	400	400			-
380	35000	POLICE AND FIRE SERVICES	385	348	1,451	500	-	500	303	-	197	500			-
381	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-			-
382	72044	REPAIRS AND SERVICE CONTRACT		-	-	-	-	-	-	-	-	-			-
383		TOTAL OPERATING	54,270	57,507	49,982	59,122	-	59,122	35,025	1,791	22,306	59,157			(35)
384															
385	73020	NEW CLASSROOM FURNITURE	253	882	666	1,000	-	1,000	929	-	71	929			71
386	123020	NEW CLASSROOM FURNITURE	945	-	-	-	-	-	-	-	-	-			-
387	100000		1,198	882	666	1,000		1,000	929	-	71	929	-	-	71
388			1,150	552		.,		-,							
	TOTAL 1	FOKENEKE SCHOOL	3,086,024	3,094,943	3,255,211	3,326,786	108,090	3,434,876	1,726,147	1,679,554	29,175	3,442,034	42.12	43.82	(7,158)

390 391	RC - 11	PHYSICAL EDUCATION	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
392	21201	DIRECTOR	165,080	168,382	172,171	221.045		221,045	126,110	94,935	0	221,045	2.00	2.00	0
393	21201	PRINCIPAL/DIRECTOR SECRETARY	65,987	68,270	69,624	68,323	2,695	71,018	40,972	30,046	-	71,018	1.00	1.00	-
394	21301	CURRICULUM SUPERVISION	38,340	42,433	-		-	-	-		-	-	-		-
395	41006	ATHLETIC TRAINING SERVICES	60,100	71,138	103,551	100,403	3,959	104,362	60,848	46,665	(3,150)	107,512	2.00	2.00	(3,150)
396	61004	FACILITIES-CUSTODIAL	37,794	26,484	31,247	26,500	-	26,500	17,447	-	9,053	26,500			-
397	101001	WEIGHT ROOM DARIEN HS	15,263	15,452	7,652	15,300	-	15,300	2,016	-	13,284	15,300	1		-
398	101002	INTERSCHOLASTICS DARIEN HS	520,933	560,827	585,240	579,853	-	579,853	294,617	78,999	206,238	579,853			-
399	101005	SPORTS PROGRAMS-MIDDLESEX	41,550	41,555	42,631	42,050	-	42,050	17,043	-	25,007	42,050			-
400	101008	INTRAMURALS-ELEMENTARY	7,847	10,023	1,551	10,329	-	10,329	-	-	10,329	10,329			-
401	101,009	INTRAMURALS-DARIEN HS	350	3,119	1,000	4,000	-	4,000	-	-	4,000	4,000			-
402		TOTAL PERSONNEL	953,244	1,007,683	1,014,667	1,067,803	6,654	1,074,457	559,051	250,645	264,761	1,077,607	5.00	5.00	(3,150)
403			,	, ,	, .										
404		OPERATING													
405	12001	CONSULTANT SERVICES	1,000	1,200	1,600	1,000	- 1	1,000	1,033	-	(33)	1,033	_		(33)
406	22001	TEXTBOOKS-NEW	1,000	1,000	1,000	1,000		1,000	687	-	313	1,000			-
407	23004	RESOURCE MATERIALS	1,650	1,650	1,645	1,650	-	1,650	468	-	1,182	1,650			-
408	23010	CONSUMABLES	1,500	1,006	1,610	1,600	-	1,600	-	-	1,600	1,600			•
409	24004	PHYS ED TEACHING SUPPLIES	12,481	10,336	13,051	14,081	-	14,081	10,716	673	2,692	14,081			-
410	24006	ATHLETIC TRAINING SUPPLIES	4,795	5,183	6,157	6,000		6,000	4,654	-	1,346	6,000			-
411	25002	PROFESSIONAL LIBRARY PURCHASE	441	550	500	500	-	500	-	-	500	500			-
412	25002	PROFESSIONAL DEVELOPMENT	1,991	3,173	2,205	2,000		2,000	4,105	-	(2,105)	4,105			(2,105)
413	25005	DUES AND MEMBERSHIPS	3,000	2,948	3,205	3,000	-	3,000	1,098	-	1,902	3,000			
414	52008	INTERSCHOLASTIC TRANS. DHS	278,469	283,769	314,395	291,384	- 1	291,384	72,866	325	218,193	291,384			-
415	72047	PHYS EDUCATION REPAIRS/SAFETY	5,000	4,600	5,000	5,000	-	5,000	968	-	4,033	5,000			-
416	102001	INTERSCHOLASTICS/DARIEN HS	179,956	259,379	249,321	247,120	-	247,120	212,907	17,655	16,558	247,120			-
410	102001	INTRAMURALS-MIDDLESEX	2,500	4,299	2,470	2,500	-	2,500		-	2,500	2,500			
418	102002	INTERSCHOLASTIC-OFFICIALS	130,366	141,272	182,531	146,667		146,667	74,710	-	71,957	146,667			-
419	102004	STUDENT ACTIVITY FUND	(1,292)	-	-	-	-	-	-	1,805	(1,805)				-
420	121000	IMPROVEMENT OF SITES	1,860	2,000	2,065	2,000		2,000	434	-	1,566	2,000			
420	121000	TOTAL OPERATING	624,716	722,366	786,756	725,502		725,502	384,645,74	20,458.35	320,397	727,640			(2,138)
421 422		IOTAL OPERATING	024,710	122,000	100,150	120,002		120,002		,			11		()
423		EQUIPMENT													
424	73013	REPL. PHYS ED EQUIPMENT	2,204	3,000	5,005	5,000	-	5,000	-	-	5,000	5,000			
425	123013	NEW PHYSICAL ED EQUIPMENT	3,000	969	1,163	1,000	-	1,000	-	849	151	1,000			-
426		TOTAL EQUIPMENT	5,204	3,969	6,168	6,000	-	6,000	-	849	5,151	6,000			-
427															-
428		TOTAL PHYSICAL EDUCATION	1,583,164	1,734,017	1,807,591	1,799,305	6,654	1,805,959	943,697	271,952	590,310	1,811,247	5.00	5.00	(5,288)
429															
430															
431													ш		Surplus/
432		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			(Shortfall)
433	102006	REV SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)			-
434															
	NET COS	T PHYSICAL EDUCATION	1,548,164	1,699,017	1,772,591	1,764,305		1,770,959	943,697	271,952	555,310	1,776,247	5.00	5.00	(5,288)

436 437	RC - 12	MAINTENANCE	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
438	11031	FACILITIES MANAGER	141,402	144,937	148,198	148,198	3,335	151,533	87,423	64,110	0	151,533	1.00	1.00	0
439	11032	SECRETARY	65,987	68,727	57,665	67,005	2,702	69,707	40,215	29,491	-	69,707	1.00	1.00	-
440	61003	CUSTODIAL SUPERVISOR	86,705	91,516	90,030	91,923	-	91,923	53,091	38,811	20	91,903	1.00	1.00	20
441	61005	CUSTODIAL O/T SCH. EMERGENCY	117,733	52,027	107,423	45,000	-	45,000	61,844	-	(16,844)	61,844			(16,844)
442	71001	GROUNDSKEEPERS	363,094	379,206	375,981	383,510	1,650	385,160	220,906	162,254	2,000	383,160	5.00	5.00	2,000
443	71002	GROUNDS OVERTIME	14,546	7,549	7,820	10,000	-	10,000	4,381	-	5,619	10,000			-
444	71003	MAINTENANCE	718,546	747,014	753,648	768,726	1,267	769,993	444,692	325,301	-	769,993	8.00	8.00	-
445	71004	MAINTENANCE OVERTIME	24,725	29,036	34,666	23,000	-	23,000	21,302	-	1,698	23,000			-
446	71005	SPRING/SUMMER HELP PART-TIME	111,598	99,258	98,381	85,000	-	85,000	67,920	-	17,080	85,000			-
447		TOTAL PERSONNEL	1,644,337	1,619,271	1,673,810	1,622,362	8,953	1,631,316	1,001,775	619,968	9,572	1,646,140	16.00	16.00	(14,824)
448															
449		OPERATING													
450	12001	CONSULTANT SERVICES	12,569	23,214	11,411	13,000	-	13,000	6,958	3,896	2,147	13,000			-
452	13017	PROF. MEETINGS & TRAINING	8,298	3,936	6,581	7,910	-	7,910	2,109	-	5,801	7,910			-
454	62001	REFUSE COLLECTION	87,904	89,036	89,598	102,000	-	102,000	63,486	26,649	11,865	102,000			-
455	62003	SNOW REMOVAL	41,559	54,595	59,554	56,200	-	56,200	1,836	-	54,364	56,200			-
456	62004	CARE OF TREES	19,992	42,450	21,675	20,500	-	20,500	10,050	9,100	1,350	20,500			-
458	65001	CUSTODIAL SUPPLIES	151,220	167,661	205,933	155,500	-	155,500	70,329	33,253	51,918	155,500			-
459	65002	OPERATION OF VEHICLES	50,133	66,008	58,734	58,000	-	58,000	22,566	10,245	25,189	58,000			-
460	65003	CARE OF GROUNDS	266,587	249,459	250,010	195,000	-	195,000	127,248	61,297	6,455	195,000			-
462	65005	UNIFORMS	15,256	16,722	22,520	26,000	-	26,000	26,489	-	(489)	26,489			(489)

463	RC - 12	MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
464	KC - 12		2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
465	72001	CONTRACTED JANITORIAL SERVICE	265,475	270,559	268,976	275,000	-	275,000	143,652	107,455	23,894	275,000			
466	72012	ELECTRICAL	-	-	-	-	-	-	-	-	-	-			-
467	72012	INTERCOMMS AND CLOCKS	9,349	2,806	12,840	10,000	-	10,000	2,550	3,000	4,450	10,000			-
468	72014	PLUMBING	15,900	28,694	25,687	31,500	-	31,500	13,760	2,171	15,569	31,500			-
469	72015	ROOFS		-	-	-	-	-	-	-	-	-			-
470	72016	CLASSROOMS/CORRIDORS/AUD.	97,580	96,146	99,502	104,000	-	104,000	50,243	15,438	38,319	104,000			-
471	72017	HEATING SUPPLIES	-	-	-	-	-	-	-	-		-			-
472	72019	MISCELLANEOUS REPAIRS	54,261	75,623	56,305	60,000	-	60,000	29,227	24,382	6,391	60,000			-
473	72021	SECURITY	179,520	283,332	481,328	71,000	-	71,000	66,197	7,349	(2,546)	73,546			(2,546)
474	72022	FIRE ALARMS/EXTING/SPRINKLER	48,534	50,562	59,933	57,500	-	57,500	37,784	17,161	2,554	57,500			-
475	72023	NON MECHANICAL INSPECTIONS	57,840	30,454	32,733	50,000	-	50,000	41,762	2,230	6,008	50,000			
476	72048	HVAC /AIR CONDITIONER REPAIRS	153,116	101,218	109,673	114,000	-	114,000	82,852	23,004	8,144	114,000			
477	74011	GLASS	8,223	6,104	9,775	10,500	-	10,500	4,135	4,011	2,354	10,500			-
478	74012	LUMBER	24,003	18,000	25,154	26,000	-	26,000	16,327	5,010	4,662	26,000			
479	74013	HARDWARE	11,093	14,354	13,105	16,500	2,102	18,602	18,619	726	(742)	19,344			(742)
480	74014	PAINT	11,294	8,300	8,707	12,000	-	12,000	2,169	-	9,831	12,000			
481	74015	OTHER BUILDING MATERIALS	1,847	1,677	1,140	4,000	-	4,000	2,283	1,060	656	4,000			-
482	74016	ELECTRICAL MATERIALS	57,692	63,467	79,409	62,000	-	62,000	43,215	7,921	10,864	62,000			-
483	74030	RESERVE FOR EMERGENCY REPAIR	66,642	32,664	32,225	37,500	-	37,500	28,361	6,055	3,084	37,500			-
484	83006	RENTAL OF TOOLS & EQUIPMENT	2,911	2,541	7,641	3,000	4,997	7,997	3,695	4,302	-	7,997			
485	111001	SUPPLIES/FEES COMM. ACTIVITIES	-	-	-	-	-	-	-	-		-			-
486	121000	IMPROVEMENT OF SITES	54,250	113,316	43,926	25,000	3,716	28,716	28,220	16,946	(16,450)	45,166			(16,450)
487	122000	IMPROVEMENT OF BUILDINGS	82,918	147,343	95,575	55,000	50,000	105,000	90,469	5,949	8,582	105,000			-
488		TOTAL OPERATING	1,855,967	2,060,239	2,189,650	1,658,610	60,815	1,719,425	1,036,591	398,608	284,226	1,739,652			(20,227)
489															
490		EQUIPMENT													
491	73010	REPLACEMENT MAINTENANCE EQ.	12,494	107,819	22,067	19,850	-	19,850	11,003	4,170	4,678	19,850			
492	73020	REPL. CLASSROOM FURNITURE	109,807	103,144	135,407	45,000	-	45,000	36,503	7,154	1,342	45,000			
493	123010	NEW EQUIPMENT	-	16,653	-		-	-	-	-	-	32,000			(32,000)
494	123001	NEW OFFICE FURNITURE	47,676	2,334	-	-	-	-	-	-	-	-			-
495		TOTAL EQUIPMENT	169,977	229,950	157,474	64,850	-	64,850	47,506	11,324	6,020	96,850			(32,000)
496															
497		TOTAL MAINTENANCE	3,670,280	3,909,459	4,020,934	3,345,822	69,768	3,415,590	2,085,872	1,029,900	299,818	3,482,641	16.00	16.00	(67,051)
498															
499															Surplus/
500		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			(Shortfall)
501	102008	REVENUE - BUILDING RENTAL	(52,802)	(109,090)	(95,423)	(70,000)	-	(70,000)	(64,446)	-	(90,000)	(90,000)			20,000
502	102009	REVENUE - USE OF FIELDS	(97,445)	(123,587)	(144,154)	(110,000)	-	(110,000)	(43,036)	-	(120,000)	(120,000)			10,000
503		TOTAL REVENUE	(150,247)	(232,677)	(239,578)	(180,000)	-	(180,000)	(107,482)	-	(210,000)	(210,000)			30,000
504															
505		NET MAINTENANCE BUDGET	3,520,034	3,676,782	3,781,357	3,165,822	69,768	3,235,590	1,978,391	1,029,900	89,818	3,272,641	16.00	16.00	(37,051)
506	•	····													

508		RC - 13 MUSIC	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
509			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
510	21201	DIRECTOR	115,556	117,868	120,520	123,232	-	123,232	71,095	52,136	1	123,231	0.70	0.70	1
511	21313	ELEMENTARY MUSIC-SYSTEMWIDE	-		-	-	-	-	-	-	-	-	-		-
512	21501	PRINCIPAL/DIRECTOR SECRETARY	48,250	22,981	25,142	24,845	1,004	25,849	13,419	11,750	680	25,169	0.50	0.50	680
513	101003	CLUBS AND COUNCILS	36,265	34,506	36,677	41,893	-	41,893	22,601	22,484	(3,191)	45,084			(3,191)
514		TOTAL PERSONNEL	200,072	175,355	182,339	189,970	1,004	190,974	107,115	86,370	(2,510)	193,485	1.20	1.20	(2,510)
515															
516		OPERATING													
517	13016	SCHOOL DISTRICT MEMBERSHIPS	463	510	515	620	-	620	465	-	155	620			-
518	22001	TEXTBOOKS-NEW	750	474	-	-	-	-	-	-	-	-			-
519	22003	TEXTBOOKS-CONSUMABLES	993	1,004	967	1,040	-	1,040	822	-	218	1,040			-
520	23002	CLASSROOM REFERENCE	15,985	16,231	17,004	17,845	-	17,845	13,469	191	4,185	17,845		_	-
521	23004	RESOURCE MATERIALS	3,862	3,436	4,138	5,050	-	5,050	4,488	232	330	5,050			-
522	23010	CONSUMABLES	237	51	-	-	-	-	-	-	-	-			-
523	24005	MUSIC TEACHING SUPPLIES	3,543	3,597	1,880	1,930	-	1,930	1,529	-	401	1,930			-
524	25001	MISC. OFFICE SUPPLIES	1,725	1,304	1,144	1,145	-	1,145	334	-	811	1,145			-
525	25003	PROFESSIONAL DEVELOPMENT	1,385	1,785	1,519	1,500	-	1,500	1,117	300	83	1,500			-
526	25004	LOCAL TRAVEL EXPENSE	995	642	498	1,500	-	1,500	158	-	1,342	1,500			-
527	25013	TEMP HOURLY (ACCOMPANIST)	750	900	1,175	1,300	-	1,300	900	400	-	1,300			-
528	25020	PLANO MOVING	369	220	285	370	-	370	-	-	370	370			-
529	25026	DUES AND MEMBERSHIPS	275	205	140	195	-	195	75	-	120	195			-
530	25030	COMPUTER SOFTWARE & SUPPLIES	1,641	1,846	8,711	10,050	-	10,050	9,962	-	88	10,050			-
531	52012	MUSIC TRANSPORTATION	7,859	7,023	12,390	11,332	-	11,332	1,756	8,519	1,057	11,332			-
532	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-			-
533	72044	REPAIRS AND SERVICE CONTRACT	3,210	3,205	4,220	3,570	-	3,570	2,501	1,069	-	3,570			-
534	72045	TUNING OF PIANOS	4,878	5,795	5,200	5,200	-	5,200	3,863	1,337	-	5,200			-
535	83004	LEASE PURCHASE MUSIC EQ.	8,035	8,035	8,035	8,100	-	8,100	8,035	-	65	8,100			-
536		TOTAL OPERATING	56,954	56,263	67,821	70,747	-	70,747	49,474	12,048	9,225	70,747			-
537			,												
538		EQUIPMENT													
539	73011	REPLACEMENT MUSIC EOUIPMENT	4,027	6,894	5,631	6,220	-	6,220	4,606	-	1,614	6,220	1		
540	123001	NEW OFFICE FURNITURE/EQ.	1,659	-	-	-	-	-	-	-	-	-			-
541	123011	NEW MUSIC EQUIPMENT	1,460	5,294	5,918	7,805	-	7,805	7,900	-	(95)	7,900			(95)
542		TOTAL EQUIPMENT	7,146	12,188	11,549	14,025	-	14,025	12,507	-	1,518	14,120	<u> </u>		(95)
543			.,	/	,	,		-							
544		TOTAL MUSIC	264,171	243,807	261,709	274,742	1,004	275,746	169,096	98,418	8,233	278,352	1.20	1.20	(2,606)
545				,		,		-							
0.40															

546 547	RC - 14	ART	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
548	21314	ELEMENTARY ART-SYSTEMWIDE	-	-	-	-	-	-	-	-	-	-	-	-	-
549		TOTAL PERSONNEL	-	-	-	-	-	-	-	-	-	-	-	-	-
550															
551		OPERATING													
552	23002	CLASSROOM REFERENCE	5,490	5,449	5,584	5,600	-	5,600	1,446	-	4,154	5,600			-
553	23003	PERIODICALS	353	364	376	370	-	370	28	-	342	370			
555	24001	ART TEACHING SUPPLIES	83,131	83,337	90,840	91,025	-	91,025	65,478	5,117	20,429	91,025			-
556	25003	PROFESSIONAL DEVELOPMENT	795	795	800	800	-	800	300	-	500	800			-
557	25007	MISC INSTRUCTIONAL EXPENSES	188	-	-	-	-	-	-	-	-	-			-
558	25018	GRAPHIC ARTS/PHOTOGRAPHY	5,863	6,022	-	-	-	-	-	-	-	-			-
559	25030	COMPUTER SOFTWARE & SUPPLIES	1,734	1,800	1,980	1,800	-	1,800	1,776	-	24	1,800			-
560	72035	DUPLICATORS AND COPIERS	-	-	-	-	-	-	-	-	-	-			-
561	72044	REPAIRS AND SERVICE CONTRACT	1,968	2,116	3,310	3,750	-	3,750	3,105	-	645	3,750			-
562		TOTAL OPERATING	99,522	99,885	102,889	103,345	-	103,345	72,133	5,117	26,095	103,345			-
563															
564		EQUIPMENT													
565	73002	REPLACEMENT ART EQUIPMENT	1,497	8,386	6,852	532	-	532	-	523	9	532			-
566	123002	NEW ART EQUIPMENT	500	-	3,080	5,880	-	5,880	5,816	-	64	5,880			-
567		TOTAL EQUIPMENT	1,997	8,386	9,932	6,412	-	6,412	5,816	523	73	6,412			-
568		-													
569		TOTAL ART	101,519	108,271	112,822	109,757	-	109,757	77,949	5,640	26,168	109,757	-	-	-

571	RC - 15	COMPUTER TECHNOLOGY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
572			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
573	11044	TECHNOLOGY SUPPORT	735,667	768,601	773,612	786,022	20,915	806,937	467,867	345,052	(5,982)	812,919	9.00	9.00	(5,982)
574	21201	DIRECTOR OF INST. TECH	165,080	168,382	172,171	172,171	-	172,171	50,835	15,333	106,003	66,168	1.00	1.00	106,003
575	21501	PRINCIPAL/DIRECTOR SECRETARY	-	18,555	22,554	22,112	891	23,003	13,271	9,732	(0)	23,003	0.33	0.33	(0)
576	21603	TEACHER AIDE / COPY CENTER	-	40,256	72,391	70,966	10,146	81,112	48,996	30,209	1,907	81,205	2.00	2.00	(93)
577		TOTAL OPERATING	900,747	995,793	1,040,728	1,051,271	31,952	1,083,223	580,969	400,326	101,928	983,295	12.33	12.33	99,928
578															
579		OPERATING													
580	12001	CONSULTANT SERVICES	-	231,123	152,735	140,000	-	140,000	47,610	52,111	40,279	140,000			-
581	13015	LOCAL TRAVEL	1,026	3,269	2,511	3,500	-	3,500	1,378	-	2,122	3,500			-
582	13035	SOFTWARE MAINTENANCE	508,162	726,898	661,694	703,577	-	703,577	628,416	30,918	44,243	703,577			-
583	24011	GENERAL TEACHING SUPPLIES	48,100	36,642	38,263	33,100	-	33,100	24,365	4,775	3,960	33,100			· · ·
584	25013	TEMPORARY HOURLY SERVICES	18,228	4,082	9,884	15,000	-	15,000	600	-	14,400	15,000			-
585	25019	COMPUTER SOFTWARE & SUPPLIES	88,689	80,291	83,841	42,000	-	42,000	32,759	-	9,241	42,000			
586	25029	STAFF DEVELOPMENT PROGRAM	15,913	5,697	19,621	23,000	-	23,000	4,593	4,065	14,342	23,000			
587	64005	CELL PHONE	22,890	30,533	14,109	28,000	-	28,000	201	148	27,651	28,000			-
588	64006	WIDE AREA NETWORK	-	29,571	130,827	48,000	-	48,000	31,951	-	16,049	48,000			
589	72035	RENTAL/DUPLICATORS AND COPIER	255,806	218,648	287,769	271,248	-	271,248	158,228	113,020	-	271,248			-
590	72044	REPAIRS AND SERVICE CONTRACT	115,750	94,344	70,953	60,000	-	60,000	38,411	450	21,139	60,000			-
591		TOTAL OPERATING	1,074,564	1,461,098	1,472,206	1,367,425	-	1,367,425	968,511	205,488	193,426	1,367,425	-	-	-
592															
593		EQUIPMENT													
594	123021	NEW COMPUTER EQUIPMENT	597,306	753,754	755,318	561,155	-	561,155	527,734	16,235	17,186	561,155			-
595															
596		SUBTOTAL COMPUTER TECHNOL	2,572,617	3,210,644	3,268,252	2,979,851	31,952	3,011,803	2,077,215	622,049	312,540	2,911,875			99,928
597															
598		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			(Shortfall)
599	102010	REV. FROM TOWN-FOR IT SERVIC	(190,785)	(196,413)	(201,323)	(203,071)	-	(203,071)	-	-	(203,071)	(203,071)			-
600	0	· · · · · · · · · · · · · · · · · · ·													
601		TOTAL COMPUTER TECHNOLOGY	2,381,832	3,014,231	3,066,929	2,776,780	31,952	2,808,732	2,077,215	622,049	109,469	2,708,804			99,928
602															
603															

604 605	RC - 16	ADMINISTRATION	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
606	11011	SUPERINTENDENT	267,000	272,340	278,000	278,000	(45,421)	232,579	79,263	55,783	97,534	135,045	1.00	1.00	97,534
607	11013	BURSAR/ADMINISTRATIVE ASSIST	88,275	90,482	92,518	92,518	1,850	94,368	54,443	39,925	(0)	94,368	1.00	1.00	(0)
608	21501	PRINCIPAL/DIRECTOR SECRETARY	39,994	41,080	41,894	41,072	2,907	43,979	25,837	18,142	0	43,979	0.60	0.60	0
609	11016	PUBLIC INFORMATION	9,728	1,796	-	-	-	-	-	-	-				
610		TOTAL PERSONNEL	404,996	405,698	412,412	411,590	(40,663)	370,927	159,543	113,850	97,534	273,393	2.60	2.60	97,534
611															
612		OPERATING		-											
613	12001	CONSULTANT SERVICES	130,505	27,516	32,154	10,000	12,000	22,000	11,897	12,862	(2,759)	24,759			(2,759)
614	12004	LEGAL SERVICES	184,735	327,361	285,860	252,361	-	252,361	137,723	-	114,638	323,000			(70,639)
615	13001	BOARD OF EDUCATION DUES	-	-	-	850	-	850	-	-	850	850			-
616	13003	OTHER BOARD EXPENSES	12,953	24,659	24,951	25,000	-	25,000	519	6,490	17,991	25,000			-
617	13011	MAILING EXPENSES	31,615	32,004	29,864	30,000	-	30,000	7,040	2,444	20,515	30,000			-
618	13012	OFFICE SUPPLIES	29,307	25,874	27,011	30,000	-	30,000	9,242	5,978	14,781	30,000			-
619	13013	DUES AND MEMBERSHIPS	19,005	14,796	15,999	11,200	-	11,200	11,199	-	1	11,199			1
620	13016	SCHOOL DISTRICT MEMBERSHIPS	26,258	22,117	25,289	22,898	-	22,898	10,350	-	12,548	22,898			-
621	13017	PROFESSIONAL MEETINGS	4,121	3,325	3,290	3,000	-	3,000	2,031	-	969	3,000			-
622	13020	PUBLIC INFORMATION	1,490	-	-	-	-	-	-	-	-	-			-
623	13025	ADA/504 SUPPORT	756	-	-	2,500	-	2,500	-	-	2,500	2,500			-
624	13040	PRINTING/PUBLICATION SUPPLIES	-	-	-	-	-	-	-	-	-	-			-
625	25002	PROF. LIBRARY PURCHASE	-	-	43	500	-	500	-	-	500	500			-
626	25003	PROFESSIONAL DEVELOPMENT	1,413	2,652	3,054	3,000	-	3,000	-	-	3,000	3,000			-
627	25014	CATALOG/HANDBOOK PRINTING	35,730	29,443	16,937	26,800	-	26,800	992	-	25,808	26,800			-
629	83003	RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	-	-			-
630		TOTAL OPERATING	477,887	509,747	464,451	418,109	12,000	430,109	190,993	27,774	211,342	503,505			(73,397)
631															
632	73001	EQUIPMENT	81,625	-			-	-	-	-	-		T		
633		• • • • • • • • • • • • • • •			· · · ·						· · · · ·		ĺ		
634		TOTAL ADMINISTRATION	964,508	915,445	876,863	829,699	(28,663)	801,035	350,536	141,623	308,876	776,898	2.60	2.60	24,137
635															

636	RC - 17	HEALTH	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
637			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
638	41001	DIRECTOR - NURSES	84,164	90,293	97,138	97,138	3,885	101,023	58,283	42,741	-	101,023	1.00	1.00	-
639	41002	NURSES	559,048	588,350	592,105	614,047	-	614,047	334,934	275,996	3,117	610,930	9.00	9.00	3,117
640	41004	SUBSTITUTE NURSES	52,073	69,736	27,371	45,000	-	45,000	24,546	-	20,454	45,000			-
641	41005	SECRETARY	33,149	28,737	25,142	24,845	1,004	25,849	13,420	11,750	680	25,169	0.50	0.50	680
642		TOTAL HEALTH	728,434	777,116	741,756	781,030	4,889	785,919	431,182	330,486	24,251	782,122	10.50	10.50	3,797
643															
644		OPERATING													
645	23003	PERIODICALS	400	455	427	500	-	500	302	-	198	302			198
646	25001	MISC. OFFICE SUPPLIES	1,550	1,499	1,513	1,500	-	1,500	1,382	-	118	1,500			-
647	25002	PROF. LIBRARY PURCHASE	500	309	610	500	-	500	-	-	500	500			-
648	25003	PROFESSIONAL DEVELOPMENT	4,000	3,961	3,968	4,000	-	4,000	539	45	3,416	4,000			-
649	42001	HEALTH SUPPLIES	26,450	30,759	31,199	31,050	-	31,050	17,143	2,832	11,075	31,050			-
650	42002	HEALTH LOCAL TRAVEL	759	359	338	800	-	800	152	-	648	800			
651	42003	SCHOOL PHYSICIANS SERVICES	10,000	10,000	10,000	10,000	-	10,000	10,000	-	-	10,000			-
652	72031	AUDIOMETER REPAIRS	560	-	625	800	-	800	490	-	310	800			-
653	72044	REPAIRS AND SERVICE CONTRACT	1,020	998	2,086	1,000	-	1,000	1,505	400	(905)	1,905			(905)
654		TOTAL OPERATING	45,239	48,339	50,766	50,150	-	50,150	31,514	3,277	15,360	50,857			(707)
655															
656		EQUIPMENT													
657	73007	REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-			-
658	123007	NEW HEALTH EQUIPMENT	-	-	-	-	-	-			-				-
659		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-			-
660															
661		TOTAL HEALTH	773,673	825,455	792,521	831,180	4,889	836,069	462,696	333,763	39,611	832,980	10.50	10.50	3,090
662															

663 664	RC 18	PERSONNEL	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
665	11013	BURSAR/ADMINISTRATIVE ASSIST	257,021	286,227	303,993	302,622	7,214	309,836	178,752	131,085	0	309,836	2.34	2.34	0
666	11020	BENEFITS COORDINATOR	30,881	33,312	34,678	34,678	781	35,459	20,457	15,002	(0)	35,459	0.50	0.50	(0)
667	11024	TURNOVER-REGULAR	-	-	-	(350,000)	350,000	-			(0)		0.50	0.50	
668	11027	CONTRACT SUPPORT	-	-	-	94,866	(94,866)	-							
669	11028	CERT. STAFF COLUMN CHANGE	-	-	-	68,206	/	68,206			68,206				-
670	21202	ASSISTANT SUPERINTENDENT	-	-	-	-	-		-						68,206
671	21300	LONG TERM SUBSTITUTES	485,461	812,690	419,702	475.000	-	475,000	262,823	28,856	183,321	500,000			(25.000)
672	21302	SUBSTITUTES-PROFESSIONAL DEV.	37,571	33,700	54,772	45,000	-	45,000	23,755		21,245	50,000			(25,000)
673	21316	SABBATICALS	-	-	-		-								(5,000)
674	31000	BUDGET CONTROL	-	-	-	263,360	(111,881)	151,479			151,479	151,479	+		
675		TOTAL PERSONNEL	810,934	1,165,930	813,145	933,732	151,248	1,084,980	485,787	174,942	424,251				
676				, ,	····	,	101,210	1,004,000	405,787	1/4,542	424,231	1,046,774	2.84	2.84	38,206
677		OPERATING											1		
678	13013	DUES AND MEMBERSHIPS	-	635	6,850	1,140	-	1,140	250	-	890	1,140		T	
679	13014	RECRUITMENT	38,141	19,759	19,154	25,000	-	25,000	1,442		23,558	25,000			
680	13015	LOCAL TRAVEL	-	640	139	2,300	-	2,300	-		2,300	2,300			
681	25029	STAFF DEVELOPMENT PROGRAM	25,750	39,590	101,276	67,500	-	67,500	41,551	1,800	24,149	67,500			
682		TOTAL OPERATING	63,891	60,624	127,419	95,940		95,940	43,244	1,800	50,896	95,940			-
683				,	,			- 5,540	-10,244	1,800	30,690	95,940			-
684 685		TOTAL PERSONNEL	874,826	1,226,554	940,564	1,029,672	151,248	1,180,920	529,030	176,742	475,148	1,142,714	2.84	2.84	38,206

687	RC - 19	CURRICULUM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
688			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
689	21202	ASSISTANT SUPERINTENDENT	172,128	198,500	202,966	202,966	4,567	207,533	119,731	87,802	(0)	207,533	1.00	1.00	(0)
690	21201	DIRECTOR OF INSTRUCTIONAL TEC	-	-	-	-	-	-	-	-	-	-	-		-
691	21220	CURRICULUM & SUPERVISION	43,779	13,971	-	-	-	-	-	-	-	-			-
692	1912036	ELEM. READING SPECIALIST	-	-	-	-	-	-	-	-	-	-	-		
693	1912056	TECHNOLOGY SPECIALIST	-	-	-	-	-	-	-	-	-	-	-	-	
694	1912058	PROGRAM COORDINATORs	224,031	262,514	264,074	285,016	-	285,016	131,701	153,652	(337)	285,353	2.00	2.00	(337)
695	1912062	MATH COORDINATOR	-	-	-	-	-	-	-	-	-	-			
696	1912060	LANG. ARTS SPECIALIST	-	-	-	-	-	-	-	-		-			
697	1912009	INSTRUCTION SUPP. SPECIALISTS	1,062,199	1,105,204	1,149,668	1,186,937	32,999	1,219,936	584,427	635,733	(224)	1,220,160	12.75	12.75	(224)
698	21312	CURRICULUM DEVELOPMENT	38,410	63,059	76,594	97,350	-	97,350	39,851	-	57,499	97,350			-
699	21405	ESL INSTRUCTION	20,438	17,849	7,238	24,000	-	24,000	2,241	2,465	19,294	24,000			
700	21501	PRINCIPAL/DIRECTOR SECRETARY	66,668	68,668	70,385	70,385	1,407	71,792	41,418	30,374	0	71,792	1.00	1.00	0
701		TOTAL PERSONNEL	1,627,653	1,729,766	1,770,926	1,866,654	38,973	1,905,627	919,369	910,026	76,232	1,906,188	16.75	16.75	(561)
702															
703		OPERATING													
704	12001	CONSULTANT SERVICES	19,999	52,402	37,679	30,000	-	30,000	-	-	30,000	30,000			
705	13013	DUES AND MEMBERSHIPS	867	894	1,626	1,640	-	1,640	1,566	-	74	1,640			
706	13015	LOCAL TRAVEL	1,062	870	2,057	10,000	-	10,000	5,362	231	4,407	10,000			-
707	22001	TEXTBOOKS-NEW	192,624	282,390	280,081	190,324	-	190,324	60,094	76,580	53,650	190,324			-
708	23004	RESOURCE MATERIALS	-	-	4,346	7,000	-	7,000	1,264	48	5,688	7,000			
709	24012	STANDARDIZED TESTING	35,455	40,164	32,086	26,700	-	26,700	13,233	1,977	11,490	26,700			-
710	25002	PROF. LIBRARY PURCHASE	154	-	-	-	-	-	-	-	-	-			-
711	25003	PROFESSIONAL DEVELOPMENT	132,426	135,270	123,899	111,225	-	111,225	26,934	590	83,701	111,225			
712	52004	FIELD TRIPS	-	-	8,973	14,700	-	14,700	-	340	14,360	14,700			-
713	25005	CURRICULUM RESEARCH & DEV.	130,334	184,295	156,649	26,000	-	26,000	3,620	-	22,380	26,000			-
714		TOTAL OPERATING	512,920	696,284	647,396	417,589	-	417,589	112,074	79,766	225,749	417,589			-
715															
716		TOTAL CURRICULUM	2,140,573	2,426,050	2,418,322	2,284,243	38,973	2,323,216	1,031,443	989,793	301,981	2,323,777	16.75	16.75	(561)
717															

718	RC - 20	FINANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
719			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
720	11014	DIRECTOR OF FINANCE	180,000	184,500	188,651	188,651	4,245	192,896	111,286	81,610	(0)	192,896	1.00	1.00	(0)
721	11021	PAYROLL / BENEFITS COORDINATO	30,881	33,965	34,678	34,678	1,075	35,753	20,751	15,002	(0)	35,753	0.50	0.50	(0)
722	11022	ASSISTANT DIRECTOR FINANCE	96,996	96,000	100,032	100,032	4,001	104,033	60,019	44,014	(0)	104,033	1.00	1.00	(0)
723	11025	BOOKKEEPER	72,090	73,892	89,069	75,000	1,688	76,688	44,243	32,445	(0)	76,688	1.00	1.00	(0)
724	11042	ACCOUNTS PAYABLE	66,124	68,466	69,961	68,454	3,014	71,468	41,232	30,237	-	71,468	1.00	1.00	-
725	11044	TECHNOLOGY SUPPORT	-	-	-	-	-	-	-	-	-	-	-		-
726	21501	PRINCIPAL/DIRECTOR SECRETARY	66,460	68,454	70,165	70,165	1,404	71,569	41,290	30,279	0	71,569	1.00	1.00	0
727		TOTAL PERSONNEL	512,552	525,277	552,557	536,980	15,427	552,407	318,821	233,586	(0)	552,407	5.50	5.50	(0)
728															
729		OPERATING													
730	12005	AUDITING SERVICES	19,913	20,555	21,125	21,582	-	21,582	-	-	21,582	21,582	Ï		-
731	12007	ACTUARIAL SERVICES	-	250	-	-	-	_	-	-	-	-			-
732	13015	LOCAL TRAVEL	684	782		500	-	500	-	-	500	500			-
733	13016	SCHOOL DISTRICT MEMBERSHIPS	614	425	425	1,294	-	1,294	-	-	1,294	1,294			-
734	13030	EDP SUPPLIES & SERVICES	-	-	-	-	-	-	-	-	-	-			-
735	13035	SOFTWARE MAINTENANCE	510	-	-	-	-	-	-	-	-	-			-
736	25003	PROFESSIONAL DEVELOPMENT	27,342	1,622	2,400	1,500	-	1,500	102	-	1,398	1,500			-
737	25013	TEMPORARY HOURLY SERVICES	-	7,265	9,515	15,000	-	15,000	4,904	450	9,647	15,000			-
738	25021	INSTRUCTIONAL TECHNOLOGY SER	-	-	-	-	-	-	-	-	-	-			-
739	25029	STAFF DEVELOPMENT PROGRAM	-	-	-	-	-	-	-	-	-	-			-
743		TOTAL OPERATING	49,063	30,900	33,465	39,876		39,876	5,006	450	34,420	39,876	Í		-
744													14		
745		EQUIPMENT													
746	73021	REPLACEMENT COMPUTER EQ.	-	-	-	- 1	-	-	-	-	-		Ť		-
747	123021	NEW COMPUTER EQ.	-	-	-	-	-	-	-	-	-	-			-
748		TOTAL EQUIPMENT	-		-	-	-	-	-	-	-	-			-
749															
750		TOTAL FINANCE	561,615	556,177	586,022	576,856	15,427	592,283	323,827	234,036	34,420	592,283	5.50	5.50	(0)
751						,	,				- ,	,			(•)
752															Surplus/
753		REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			(Shortfall)
754	102010	REV. FROM TOWN-FOR IT SERVIC	-		- 1	-	- 1	-		-	-	-	1	1	
755									· · · · · · · · · · · · · · · · · · ·				1		-
756		NET FINANCE BUDGET	561,615	556,177	586,022	576,856	15,427	592,283	323,827	234,036	34,420	592,283	5.50	5.50	(0)

757	RC - 21	LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
758			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
759	21220	CURRICULUM SUPERVISION	2,427	2,463	2,512	-	-	-	-	-	-	-			-
760	21503	LIBRARY SECRETARY	22,786	154	-	-	-	-	-	-	-	-			-
761		TOTAL PERSONNEL	25,213	2,617	2,512	-	-	-	-	-	-	-	-	-	-
762														,	
763		OPERATING										,			
764	23001	ACCESSIONS	99,093	91,882	93,990	102,075	-	102,075	46,166	30,743	25,166	102,075			-
765	23003	PERIODICALS	7,084	6,472	7,452	8,340		8,340	6,379	1,003	958	8,340			-
766	23004	RESOURCE MATERIALS	6,078	7,356	20,763	18,850	-	18,850	5,748	1,431	11,671	18,850			-
767	23005	ONLINE SUBSCRIPTIONS	28,492	27,739	32,340	35,308	-	35,308	34,629	-	679	35,308			
768	23007	OTHER LIBRARY EXPENSES	7,522	7,553	6,755	8,200	-	8,200	4,161	197	3,841	8,200			-
770	25002	PROF. LIBRARY PURCHASE	479	30	1,356	1,925	-	1,925	319	238	1,368	1,925			
772	25026	DUES AND MEMBERSHIPS	2,286	2,149	2,267	3,795	-	3,795	2,234	-	1,561	3,795			
773	25030	COMPUTER SOFTWARE & SUPPLIES	659	709	1,289	1,500	-	1,500	-	-	1,500	1,500			-
774	72042	EQUIPMENT REPAIR	4,264	-	-	-	-	-	-	-	-	-			-
775	72044	REPAIRS AND SERVICE CONTRACT	1,222	980	1,029	1,100	-	1,100	1,080	-	20	1,100			
776	83003	RENTAL/LEASE OF EQUIPMENT	6,012	-	-	-	-	-	-	-	-	-			-
777	-	TOTAL OPERATING	163,192	144,872	167,242	181,093	-	181,093	100,717	33,611	46,765	181,093			-
778														1	
779		EQUIPMENT										,			
781	73009	REPLACEMENT LIBRARY EQ.	-	8,008	3,513	6,000	-	6,000		-	6,000	6,000			-
783		TOTAL EQUIPMENT	-	8,008	3,513	6,000	-	6,000	-	-	6,000	6,000			-
784															
785		TOTAL LIBRARY	188,404	155,497	173,267	187,093	-	187,093	100,717	33,611	52,765	187,093	-	-	-
786															

787	RC - 22	TECHNOLOGY EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR STF	YR. END EST.
788			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	SIF	ESI.
789	22001	TEXTBOOKS -NEW	-	2,900	-	-	-	-	-	-	-	-			
790	23002	CLASSROOM REFERENCE	-	303	447	400		400	89	-	311	400			
791	23003	PERIODICALS	217	55	-	285	-	285	12	-	273	285			
793	24002	TECH ED TEACHING SUPPLIES	32,028	30,077	39,699	34,954	-	34,954	20,238	5,105	9,611	34,954			
794	25001	MISC. OFFICE SUPPLIES	92	-	266	828	-	828	346	-	482	828			
795	25003	PROFESSIONAL DEVELOPMENT	-	-	140	1,400	-	1,400	450	-	950	1,400			-
796	25019	COMPUTER INSTRUCTION SUPPLIES	-	-	-	-	-	-	-	-	-	-			
797	25030	COMPUTER SOFTWARE & SUPPLIES	183	-	-	-	-	-	-	-	-	-			
798	72033	TECH ED EQUIPMENT REPAIRS	1,333	989	-	2,500		2,500	582	-	1,918	2,500			-
799		TOTAL OPERATING	33,852	34,324	40,552	40,367	-	40,367	21,717	5,105	13,545	40,367	-	-	-
800															
801		EQUIPMENT													
802	73008	REPL. TECH ED EQUIPMENT	5,129	-	-	3,243	-	3,243	825	-	2,418	3,243			
803	123008	NEW TECHNOLOGY EQUIPMENT	2,498	10,455	7,247	4,330		4,330	1,107	539	2,684	4,330			-
804		TOTAL EQUIPMENT	7,627	10,455	7,247	7,573	-	7,573	1,932	539	5,102	7,573			-
805			41.450	44 770	47 700	47.040		47,940	23,649	5,644	18,647	47,940	_	-	_
806		TOTAL TECH. EDUCATION	41,479	44,779	47,799	47,940	-	47,940	23,049	5,044	10,047	47,540	_	-	

808	RC - 23	CONTINUING EDUC/SUMMER SCHO	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
809			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
810	21201	DIRECTOR	13,500	11,750	21,483	20,000	-	20,000	14,736	6,135	(871)				(871)
811	21501	PRINCIPAL/DIRECTOR SECRETARY	26,713	27,386	27,929	27,382	1,419	28,801	16,707	12,095	0	28,801	0.40	0.40	0
812		PERSONNEL	40,213	39,136	49,412	47,382	1,419	48,801	31,443	18,230	(871)	49,673	0.40	0.40	(871)
813	*	Stipend Employee											п		
814		OPERATING												· · · · · ·	
815	12001	CONSULTANT SERVICES	393,477	483,878	415,092	405,820	-	405,820	344,232	-	61,589	425,820			(20,000)
816	12002	CONTINUING ED CONSULTING	12,633	-		-	-	-	-	-	-	-			
817	13011	MAILING EXPENSES	105	374	355	500	-	500	250	-	250	500			
818	13012	OFFICE SUPPLIES	4,318	4,516	4,516	10,900	-	10,900	1,030	503	9,367	10,900			-
819	24003	SUMMER SCHOOL TEACHING SUPP.	68,611	60,043	73,843	60,000	-	60,000	21,301	-	38,699	60,000			
820	24010	ADULT ED. CONTRACTED SERVICES	11,000	12,000	12,000	12,000	-	12,000	10,805	-	1,195	12,000			-
821	25014	CATALOG/HANDBOOK PRINTING	5,900	1,729	1,453	6,000	-	6,000	1,451	-	4,549	6,000			-
822		TOTAL OPERATING	496,044	562,540	507,259	495,220	-	495,220	379,068	503	115,649	515,220			(20,000)
823															
824		TOTAL CONT. ED/SUM. SCHOOL	536,257	601,677	556,671	542,602	1,419	544,021	410,511	18,733	114,777	564,893	0.40	0.40	(20,871)
825															
826															Surplus/
827		REVENUE	2015 - 2016	2016 - 2017	2017 - 2018	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			(Shortfall)
828	31006	REVENUE - CONTINUING EDUCATIO	-	-	-	-	-	-	-	-	-				-
829	31005	REVENUE - SUMMER SCHOOL	(577,712)	(657,975)	(596,321)	(587,000)	-	(587,000)	(15,274)	-	(617,000)	(617,000)			30,000
830		TOTAL REVENUE	(577,712)	(657,975)	(596,321)	(587,000)	-	(587,000)	(15,274)	-	(617,000)	(617,000)			30,000
831															
832		NET EXPENSE SUM&CONT. ED	(41,455)	(56,298)	(39,649)	(44,398)	1,419	(42,979)	395,237	18,733	(502,223)	(52,107)			9,129

833			ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
834	RC - 24	SPECIAL EDUCATION	2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
835	11013	ASSISTANT PRINCIPAL	-	-	-	-	-	-	-	-	-	-			-
836	21102	PROGRAM DIR. EARLY CHILDHOOD	-	-	-	-	-	-	-	-	-	-			-
837	21201	DIRECTOR	-	-	-	-	-	-	-	-	-	-			-
838	21202	ASSISTANT SUPERINTENDENT SESS	191,207	198,500	202,966	202,966	4,567	207,533	119,731	87,802	(0)	207,533	1.00	1.00	(0)
839	21211	PROGRAM DIR. OF SESS K-12	121,880	285,676	319,072	326,228	-	326,228	188,177	138,051	0	326,228	2.00	2.00	0
840	21220	CURRICULUM SUPERVISION	144,782	96,360	241,290	213,852	-	213,852	93,374	106,179	14,299	213,852	1.60	1.60	-
841	21302	SUBSTITUTE TEACHERS	39,438	108,568	105,332	132,171	-	132,171	79,980	-	52,191	105,000			27,171
842	21303	SPECIAL CLASS TEACHERS	5,146,584	5,391,096	5,330,334	5,529,977	(41,571)	5,488,406	2,486,815	2,694,455	307,136	5,488,406	65.20	64.40	-
843	21304	HOMEBOUND/TUTORIAL	284,690	347,721	264,300	246,930	-	246,930	94,538	10,800	141,592	246,930		-	-
844	21305	CONTRACTED SPEECH	486,537	501,420	664,106	630,000	-	630,000	362,740	243,602	23,658	664,000			(34,000)
845	21306	TEACHERS OF THE GIFTED	-	-	-	-	-	-	-	-	-	-			-
846	21307	SPEECH THERAPISTS	1,590,048	1,571,728	1,571,386	1,610,649	-	1,610,649	745,609	792,337	72,703	1,610,649	17.17	17.17	-
847	21308	SUMMER SCHOOL & PPTs	587,946	729,465	870,128	763,256	-	763,256	638,193	-	125,063	763,256			-
848	21309	CONT. OCUPATIONAL THERAPY	623,040	717,084	813,773	730,000	-	730,000	371,340	387,393	(28,733)	758,733			(28,733)
849	21311	CONTRACTED PHYSICAL THERAPY	143,847	180,646	230,649	229,000	-	229,000	131,269	93,849	3,882	225,119			3,882
850	21403	PSYCHOLOGISTS	970,681	923,751	1,014,025	1,045,449	-	1,045,449	507,159	451,425	86,865	1,045,449	11.50	11.60	-
851	21404	SOCIAL CASE WORKER	279,172	283,141	250,976	255,460	-	255,460	114,968	137,555	2,937	252,523	2.35	2.35	2,937
852	21407	SCHOOL-BASED SESS FACILITATOR:	484,620	429,258	424,945	499,347	-	499,347	218,279	254,981	26,087	499,347	5.00	5.00	-
853	21501	PRINCIPAL/DIRECTOR SECRETARY	288,406	365,076	402,476	395,194	16,053	411,247	235,688	175,559	(0)	411,247	6.33	6.33	(0)
854	21603	TEACHER AIDES	2,470,836	2,668,993	2,744,999	2,641,448	66,403	2,707,852	1,485,827	1,230,334	(8,309)	2,716,161	73.50	74.50	(8,309)
855	21605	TRANSPORTATION DRIVER	-	84,106	86,941	86,064	-	86,064	50,840	37,114	(1,890)	87,954	2.00	2.00	(1,890)
856	41002	NURSES	280,303	291,965	313,265	257,561	-	257,561	146,113	111,448	-	257,561	3.39	3.59	-
857		* .65 of salary is currently being charged to	IDEA Grant.												
858		TOTAL PERSONNEL	14,134,017	15,174,553	15,850,962	15,795,552	45,452	15,841,004	8,070,640	6,952,885	817,479	15,879,947	191.04	191.54	(38,943)

859		OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
860			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
861	12001	CONSULTANT SERVICES	1,167,709	947,170	1,275,095	1,200,000	-	1,200,000	570,167	496,274	133,560	1,200,000			-
862	12004	LEGAL SERVICES	347,895	244,364	289,431	260,000	-	260,000	146,374	1,984	111,643	290,000			(30,000)
864	22001	TEXTBOOKS-NEW	12,293	5,834	70,161	5,500	-	5,500	5,547	-	(47)	5,547			(47)
865	22003	TEXTBOOKS-CONSUMABLES	5,111	5,680	5,130	5,120	-	5,120	5,815	-	(695)	5,815			(695)
866	23003	PERIODICALS	237	-	126	-	-	-	-	-	-	-			-
867	24011	GENERAL TEACHING SUPPLIES	45,187	74,641	75,645	52,000	-	52,000	38,768	6,371	6,860	52,000			-
868	24013	SPECIAL EDUCATION TESTING	63,350	69,147	43,842	53,350	-	53,350	45,326	4,779	3,246	53,350			-
870	25003	PROFESSIONAL DEVELOPMENT	59,840	91,285	154,767	100,000	-	100,000	70,837	12,450	16,713	100,000			-
871	25004	LOCAL TRAVEL EXPENSE	1,187	1,097	1,523	1,500	-	1,500	1,538		(38)	1,538			(38)
872	25011	PUPIL EVALUATION	200,485	167,790	330,245	200,000	-	200,000	93,974	20,150	85,876	200,000			
873	25013	TEMPORARY HOURLY SERVICES	7,299	1,432	-	-	-	-	-	-	-	-			-
874	25026	DUES AND MEMBERSHIPS	260	260	860	1,000	-	1,000	1,200	-	(200)	1,200			(200)
875	25030	COMPUTER SOFTWARE & SUPPLIES	38,795	38,447	62,516	27,500	-	27,500	11,058	1,712	14,730	27,500			-
876	52002	IN-DISTRICT SPECIAL ED TRANS	638,067	625,076	683,096	725,000	102,820	827,820	423,043	-	404,777	827,820			-
877	52003	O-O-D SPECIAL ED TRANSPORTATION	690,645	486,757	459,047	543,000	-	543,000	210,442	7,000	325,558	543,000			
878	72044	REPAIRS AND SERVICE CONTRACT	546	-	-	500	-	500	-	-	500	500			-
880	141001	TUITION-PUBLIC SCHOOLS	120,715	179,413	19,841	165,000	-	165,000	111,154	-	53,846	165,000			-
881	143001	TUITION-NON PUBLIC SCHOOLS	6,203,693	6,514,128	6,649,461	6,895,000	-	6,895,000	4,061,234	2,249,537	584,229	6,895,000			-
882		TOTAL OPERATING	9,603,314	9,452,521	10,120,785	10,234,470	102,820	10,337,290	5,796,476	2,800,257	1,740,558	10,368,270	1		(30,980)
883													1	1	
884		EQUIPMENT							.	-	-				
885	73020	REPL. CLASSROOM FURNITURE	-	-	-	-	-	-		-	-				
886	123001	NEW OFFICE FURNITURE/EQUIP	-	-		-		30,000	19,634	- 1,155	9,211	30,000			
887	123019	NEW ASSISTIVE TECHNOLOGY EQ.	37,688	42,891	39,934	30,000	-	30,000	19,034	1,155	9,211	30,000			
888 889	123020	NEW CLASSROOM FURNITURE	37,688	- 42,891	39,934	30,000		30,000	19,634	1,155	9,211	30,000			
070		TOTAL EQUITMENT	57,000	-2,071	0,001	00,000					,	,			
891		GRAND TOTAL SPECIAL EDUCATIO	23,775,020	24,669,965	26,011,682	26,060,022	148,272	26,208,294	13,886,749	9,754,298	2,567,247	26,278,217	191.04	191.54	(69,923)
892															
893														1	Surplus/
894		REVENUE	2015 - 2016	2016 - 2017	2017 - 2018	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			(Shortfall)
895	143003	EARLY LEARNING PROGRAM TUITIO	-	-	-	-	-	-	-	-	-	-			-
896	143002	EXCESS COST REIMBURSEMENT	(2,724,654)	(2,861,446)	(3,412,941)	(2,736,000)	-	(2,736,000)	-	-	(2,736,000)	(2,736,000)			-
897		REVENUE	(2,724,654)	(2,861,446)	(3,412,941)	(2,736,000)	-	(2,736,000)	-	-	(2,736,000)	(2,736,000)			-
898 899		NET SPECIAL EDUCATION EXPENSI	21,050,366	21,808,519	22,598,741	23,324,022	148,272	23,472,294	13,886,749.24	9,754,298	(168,753)	23,542,217			(69,923)

900 901	RC - 25	FIXED COSTS	ACTUAL 2015 - 2016	ACTUAL	ACTUAL	ORIG	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
901	52001	REGULAR PUPIL TRANSPORTATION	1,847,681	2016 - 2017 1,850,399	2017 - 2018	APPRO 1,988,804	ADJ. 87,749			REQUES.	BUD.	CAST	STF	STF	EST.
	52001	REGOLAR FOFIL TRANSFORTATION	1,847,081	1,850,399	1,830,185	1,988,804	87,749	2,076,553	1,018,690	1,067,139	(9,276)	2,085,829			(9,276)
904 905		TOTAL TRANSPORTATION	1,847,681	1,850,399	1,830,185	1,988,804	87,749	2,076,553	1,018,690	1,067,139	(9,276)	2,085,829			(9,276)
906						-, -, -,,,		-,,	-,,	_,,	(-,)	_,,			(3,=10)
907		HEATING FUEL											I		
908	63001	FUEL OIL - RC25	55,259	105,330	32,498	507,375	-	507,375	3,713	9,287	494,375	507,375			-
909	63001	FUEL OIL - DHS	176,647	142,331	147,118	-	-		151,789	16,278	(168,068)				-
910	63001	FUEL OIL - MIDDLESEX	98,514	81,939	88,893	-	-	-	-	-					-
911	63002	FUEL OIL - MIDDLESEX	-	-	-	-	-	- 1	-	-	-				-
912	63001	FUEL NATURAL GAS - HINDLEY	22,215	33,697	16,193	-	-	-	14,668	5,332	(20,000)				-
913	63001	FUEL OIL - HOLMES	28,438	14,187	26,071	-	-	-	14,165	15,000	(29,165)				-
914	63001	FUEL OIL - OX RIDGE	72,623	46,018	41,902	-		-	18,838	39,717	(58,555)				-
915	63001	FUEL OIL - ROYLE	34,304	26,245	30,794	-	-	-	11,253	25,792	(37,045)				-
916	63001	FUEL OIL - TOKENEKE	43,744	21,638	28,974	-	-	-	17,700	14,880	(32,580)	-			-
917		TOTAL HEATING FUEL	531,743	471,385	412,443	507,375	-	507,375	232,127	126,286	148,962	507,375			-
918															
919		UTILITIES													
920	64001	WATER - RC25	4,326	8,910	2,515	90,000	-	90,000	2,320		87,680	90,000			-
921	64001	WATER - DHS	28,082	27,092	22,382	-	-	-	16,341	13,659	(30,000)	-			-
922	64001	WATER - MIDDLESEX	15,329	14,382	15,876	-	-	-	9,744	5,257	(15,000)	-			-
923	64001	WATER - HINDLEY	4,480	4,863	4,772	-	-	-	3,338	1,262	(4,600)	-			-
924	64001	WATER - HOLMES	8,814	7,193	7,866	-	-	-	4,967	3,033	(8,000)	-			-
925	64001	WATER - OX RIDGE	6,569	5,234	3,900	-		-	2,618	2,782	(5,400)	-			-
926	64001	WATER - ROYLE	8,072	6,746	6,117	-	-	-	3,797	3,603	(7,400)	-			-
927	64001	WATER - TOKENEKE	10,401	9,718	9,671	-	-	-	5,746	3,754	(9,500)	-			-
928		TOTAL WATER	86,072	84,138	73,098	90,000	-	90,000	48,870	33,350	7,780	90,000			-
929	64002	ELECTRICITY - RC25	175,147	65,578	124,014	1,121,594	-	1,121,594	21,127	55,873	1,044,594	1,121,594			-
930	64002	ELECTRICITY -GEN. & SOLAR DHS	465,552	439,897	461,523	-	-	-	289,813	169,522	(459,335)	-			
931	64002	ELECTRICITY - MIDDLESEX	196,718	206,999	186,970	-	-	-	124,858	88,142	(213,000)	-			-
932	64002	ELECTRICITY - HINDLEY	51,053	46,063	66,117	-	-	-	27,744	22,029	(49,772)	-			-
933	64002	ELECTRICITY - HOLMES	42,680	46,345	37,655	-	-	-	30,635	18,365	(49,000)	-			-
934	64002	ELECTRICITY - GEN. & SOLAR OX RIE	64,253	69,877	72,501	-	-	-	35,505	40,495	(76,000)	-			-
935	64002	ELECTRICITY - ROYLE	44,159	46,452	44,868		-	-	18,171	27,629	(45,800)	-			-
936	64002	ELECTRICITY - TOKENEKE	168,446	128,004	115,128	-	-	-	76,273	57,727	(134,000)	-			-
937		TOTAL ELECTRICITY	1,208,009	1,049,214	1,108,776	1,121,594	-	1,121,594	624,125	479,783	17,686	1,121,594			- 1

938				1		ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
939						APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
940	64003	TELEPHONE - RC25	69,223	69,421	40,568	75,000	-	75,000	54,854		20,146	75,000			-
948		TOTAL TELEPHONE	69,223	69,421	40,568	75,000	-	75,000	54,854	-	20,146	75,000			-
949	64004	SEWER SERVICE - RC25	42,176	50,387	43,085	48,000	-	48,000	18,199	17,769	12,032	48,000			-
957		TOTAL SEWER SERVICE	42,176	50,387	43,085	48,000	-	48,000	18,199	17,769	12,032	48,000			-
958															
959		TOTAL UTILITIES	1,405,480	1,253,160	1,265,527	1,334,594	-	1,334,594	746,048	530,902	57,644	1,334,594			-
960 961															
961	82001	INSURANCE													
962	82001 82002	PROPERTY INSURANCE	218,293	183,242	185,349	226,337	(35,988)	190,349	92,975		97,373	190,349			(0)
	82002	WORKERS COMPENSATION	304,569	348,113	327,119	366,107		366,107	234,804	80,356	50,947	366,107			-
964		HEALTH INSURANCE	10,672,298	10,839,538	10,612,261	11,338,518	(208,035)	11,130,483	7,738,204	2,403,046	989,233	11,130,483			-
965	82004	GENERAL LIABILITY INSURANCE	17,291	14,527	19,204	25,500		25,500	15,259	491	9,750	25,500			-
966	82006	STUDENT/ATHLETIC INSURANCE	62,226	78,730	101,000	116,913	13,047	129,960	129,960		-	129,960			-
967	82007	UNEMPLOYMENT COMPENSATION	38,069	43,783	67,362	60,000	-	60,000	24,017	35,923	60	60,000			-
968		TOTAL INSURANCE	11,312,746	11,507,934	11,312,295	12,133,375	(230,976)	11,902,399	8,235,220	2,519,816	1,147,364	11,902,399			(0)
969															
970		RETIREMENT													
971	84001	RETIREMENT	892,984	759,920	747,421	1,033,478	-	1,033,478	1,033,478	-	-	1,033,478	1		-
972	84002	FICA/MEDICARE	1,707,512	1,801,899	1,808,916	1,863,315	-	1,863,315	1,043,233	-	820,082	1,863,315			-
973	84004	OTHER POST EMPLOYMENT BENEFIT	581,797	413,669	434,160	389,291	-	389,291	389,291	-	-	389,291			-
974		TOTAL RETIREMENT	3,182,293	2,975,488	2,990,497	3,286,084	-	3,286,084	2,466,002	-	820,082	3,286,084		·	-
975															
976		TOTAL FIXED COSTS	18,279,943	18,058,367	17,810,946	19,250,232	(143,227)	19,107,005	12,698,086	4,244,143	2,164,776	19,116,281			(9,276)
977															Surplus/
978		REVENUE	2015 - 2016	2016 - 2017	2017 - 2018	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast			(Shortfall)
979	84005	REVENUE - OPEB DISTRIBUTION	(423,200)	(271,800)	(319,300)	(328,000)	-	(328,000)	-	-	(328,000)	(328,000)			-
980															
981		NET FIXED COSTS	17,856,743	17,786,567	17,491,646	18,922,232	(143,227)	18,779,005	12,698,086	4,244,143	1,836,776	18,788,281			(9,276)

982															
983	RC - 26	EARLY LEARNING PROGRAM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
984			2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
985	21102	ASSISTANT PRINCIPAL	164,430	147,054	150,363	153,746	-	153,746	88,700	65,046	(0)	153,746	1.00	1.00	(0)
986	21302	SUBSTITUTE TEACHERS	10,492	6,350	9,150	4,500	-	4,500	4,500	-	-	10,000		1.00	(5,500)
987	21303	SPECIAL CLASS TEACHERS	637,457	648,627	647,314	702,402	-	702,402	324,286	368,073	10,043	692,359	8.80	8.80	10,043
988	21603	TEACHER AIDS	576,354	561,237	570,545	603,397	22,277	625,675	339,251	284,861	1,562	624,112	17.00	17.00	1,562
989		TOTAL PERSONNEL	1,388,733	1,363,269	1,377,372	1,464,045	22,277	1,486,323	756,737	717,980	11,605	1,480,217	26.80	26.80	6,105
990										· · · · · · · · · · · · · · · · · · ·		.,,	10100	20.00	0,105
991	22003	TEXTBOOKS-CONSUMABLES	6,792	5,016	5,700	5,500	-	5,500	678	-	4,822	5,500			
992	24011	GENERAL TEACHING SUPPLIES	4,458	4,987	6,572	6,000	-	6,000	5,613	-	387	6.000			
993	24013	SPECIAL EDUCATION TESTING	1,099	596	459	500	-	500	484	-	16	500			
994	25003	PROFESSIONAL DEVELOPMENT	3,874	3,816	8,288	5,250	-	5,250	5,316	5,250	(5,316)	10,566			(5,316)
995	25026	DUES AND MEMBERSHIPS	-	-	200	-	-	-	-	-	-	-			(5,510)
996		TOTAL OPERATING	16,223	14,416	21,218	17,250	-	17,250	12,091	5,250	(91)	22,566			(5,316)
997										·					(3,510)
998	123020	NEW CLASSROOM FURNITURE	20,509	-	1,239	-	-	-	-	-	-	-	1		
999	73020	NEW CLASSROOM FURNITURE	-	-	952	1,000	-	1,000	792	-	208	1,000			
1000		TOTAL EQUIPMENT	20,509	-	2,191	1,000	-	1,000	792	-	208	1,000	-		
1001															
1002		TOTAL EARLY LEARNING PROGR	1,425,464	1,377,684	1,400,782	1,482,295	22,277	1,504,573	769,621	723,230	11,722	1,503,783	26,80	26.80	789
1003															
1004															
1005	143003	ELP TUITION	(283,183)	(281,201)	(306,594)	(299,173)	-	(299,173)	(260,739)	-	(260,739)	(299,173)			-
1006		TOTAL ELP TUITION	(283,183)	(281,201)	(306,594)	(299,173)	-	(299,173)	(260,739)		(260,739)	(299,173)		-	
1007															
1008															
1009		TOTAL EARLY LEARNING PROGR	1,142,282	1,096,483	1,094,188	1,183,122	22,277	1,205,400	508,882	723,230	(249,017)	1,204,610	26,80	26.80	789
1010												, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			105
1011															

Darien Public Schools Budget Projection for 2018-19

EXPENSES Category	2015 - 2016	2016 - 2017	2017 - 2018	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	ADP STF	CURR STF	Surplus/ (Shortfall)
	59,859,546	62,191,429	64,018,526	65,902,209	(48,625)	65,853,584	32,728,040	30,959,248	2,166,297	65,564,438	765,81	766.95	289,1
Personnel	59,859,540	02,191,429	04,018,520	63,902,209	(48,025)	03,633,364	32,728,040	30,333,248	2,100,297	05,504,458	705.01	700.95	207,1
Operating	15,839,762	16,573,273	17,439,291	16,632,049	191,852	16,823,902	9,630,459	3,693,417	3,500,026	16,974,323	-	-	(150,4
Fixed	18,279,943	18.058.367	17,810,946	19,250,232	(143,227)	19,107,005	12,698,086	4,244,143	2,164,776	19,116,281			(9,2
Tixed	10,277,545	10,050,507	17,010,240	17,250,252	(145,227)	19,107,005	12,050,000		2,101,110				(*,2
Equipment	952,367	1,086,817	998,839	717,019	-	717,019	624,263	31,115	61,640	749,046	-	-	(32,0
GRAND TOTAL EXPENSES	94,931,619	97,909,885	100,267,602	102,501,510	(0)	102,501,510	55,680,848	38,927,923	7,892,739	102,404,088	765.81	766.95	97,4
									,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				,
											"		Rev. Surp
REVENUE	2015 - 2016	2016 - 2017	2017 - 2018	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast	1		(Shortfall)
RC-1 Student Parking Fees	(10,000)	(10,000)	(11,000)	(11,000)	- 1	(11,000)	(11,000)	-	(11,000)	(11,000)			-
RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	(35,000)	-	(35,000)	-	-	(35,000)	(35,000)			-
RC-12 Building Rental	(52,802)	(109,090)	(95,423)	(70,000)	-	(70,000)	(64,446)	-	(90,000)	(90,000)			20,0
RC-12 Use of Fields	(97,445)	(123,587)	(144,154)	(110,000)	-	(110,000)	(43,036)	-	(120,000)	(120,000)			10,00
RC-15 Revenue for IT Services	(190,785)	(196,413)	(201,323)	(203,071)	-	(203,071)	-	-	(203,071)	(203,071)			
RC-20 Revenue for IT Services	-	-	-	-	-	-	-	-	-	-			-
RC-23 Continuing Education	-	-	-	-	-	-	-	-	-	-			-
RC-23 Summer School	(577,712)	(657,975)	(596,321)	(587,000)	-	(587,000)	(15,274)	-	(617,000)	(617,000)			30,00
RC-24 Excess Cost Grant*	(2,724,654)	(2,861,446)	(3,412,941)	(2,736,000)	-	(2,736,000)	-	-	(2,736,000)	(2,736,000)			-
RC-24 ELP Tuition	-	-	-	-	-	-	-	-	-	-			-
RC-25 Other Post Employment Ben.	(423,200)	(271,800)	(319,300)	(328,000)	-	(328,000)	-	-	(328,000)	(328,000)			-
RC-26 Early Learning Program	(283,183)	(281,201)	(306,594)	(299,173)	-	(299,173)	(260,739)	-	(260,739)	(299,173)	-	-	-
GRAND TOTAL REVENUE	(4,394,780)	(4,546,513)	(5,122,056)	(4,379,244)	-	(4,379,244)	(394,494)	-	(4,400,810)	(4,439,244)	-	-	60,00
NET BUDGET (Appropriation)	90,536,838	93,363,372	95,145,546	98,122,266	(0)	98,122,266	55,286,354	38,927,923	3,491,929	97,964,844	765.81	766.95	157,4

REVISED 2/1/2019

	RC - #	RESPONSIBILITY CENTER SUMMARY RC NAME	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END
	C-1	DHS	11,931,196	12,016,641	12,627,891	13,080,711	(164,904)	12,915,808	5,976,363	6,814,950	124,495			511	EST.
	C-2	FITSCH ACADEMY	-	-	264,668	420.257	32,778	453,035	223,641	221,285	8,109	12,910,761	╢────	l	5,047
056 RC		MMS	9,891,236	10,162,412	10,183,813	10,542,734	(174,780)	10.367,954	5,065,955	5,079,236		450,645	┨────	⊪	2,39
	C-5	Hindley	3,296,714	3,297,644	3,405,446	3,628,018	1,823	3,629,841	1,811,725		222,763	10,296,690	I	I	71,26
058 RC		Holmes	3,001,439	3,083,562	3,102,368	3,317,073	(85,385)	3,231,688	1,653,305	1,744,978 1,551,182	73,138	3,622,287		·	7,55
059 RC		Ox Ridge	3,212,973	3,266,427	3,389,782	3,460,247	(4,693)	3,455,554	1,739,172		27,201	3,240,410			(8,72
060 RC	C-9	Royle	2,758,524	2,924,408	2,951,676	3,094,372	(32,923)	3,061,449		1,678,816	37,566	3,435,221	╟────	L	20,33
061 RC	C-10	Tokeneke	3,086,024	3,094,943	3,255,211	3,326,786	108,090	3,434,876	1,543,845	1,474,349	43,255	3,045,310	I		16,13
062 RC	2-11	Ath. Health & P.E.	1,583,164	1,734,017	1,807,591	1,799,305	6,654	1,805,959	1,726,147	1,679,554	29,175	3,442,034	I	L	(7,15
063 RC	212	Maintenance	3,670,280	3,909,459	4,020,934	3,345,822	69,768		943,697	271,952	590,310	1,811,247			(5,28
064 RC	C-13	Music	264,171	243,807	261,709	274,742		3,415,590	2,085,872	1,029,900	299,818	3,482,641	<u> </u>		(67,05
065 RC	2-14	Art	101,519	108,271	112,822	109,757	1,004	275,746	169,096	98,418	8,233	278,352	L		(2,60
066 RC	2-15	Tech Plan	2,572,617	3,210,644	3,268,252		-	109,757	77,949	5,640	26,168	109,757			-
067 RC	2-16	Admin	964,508	915,445	876,863	2,979,851	31,952	3,011,803	2,077,215	622,049	312,540	2,911,875			99,92
068 RC	-17	Health	773.673	825,455		829,699	(28,663)	801,035	350,536	141,623	308,876	776,898			24,13
069 RC		Personnel	874,826		792,521	831,180	4,889	836,069	462,696	333,763	39,611	832,980			3,09
	2-19	Curriculum	2,140,573	1,226,554	940,564	1,029,672	151,248	1,180,920	529,030	176,742	475,148	1,142,714			38,20
071 RC		Finance		2,426,050	2,418,322	2,284,243	38,973	2,323,216	1,031,443	989,793	301,981	2,323,777			(56
072 RC		Library/Media	561,615	556,177	586,022	576,856	15,427	592,283	323,827	234,036	34,420	592,283			((
073 RC		Tech Ed.	188,404	155,497	173,267	187,093		187,093	100,717	33,611	52,765	187,093			
074 RC		Cont. Ed	41,479	44,779	47,799	47,940		47,940	23,649	5,644	18,647	47,940			
075 RC			536,257	601,677	556,671	542,602	1,419	544,021	410,511	18,733	114,777	564,893			(20,87
		SPED	23,775,020	24,669,965	26,011,682	26,060,022	148,272	26,208,294	13,886,749	9,754,298	2,567,247	26,278,217			(69,923
076 RC-	_	Fixed Expenses	18,279,943	18,058,367	17,810,946	19,250,232	(143,227)	19,107,005	12,698,086	4,244,143	2,164,776	19,116,281			(9,276
077 000															
077 RC-	-26	Early Learning Program	1,425,464	1,377,684	1,400,782	1,482,295	22,277	1,504,573	769,621	723,230					
078	-26	TOTAL ACTUAL	94,931,619	97,909,885	1,400,782 100,267,602	1,482,295 102,501,510	22,277				11,722	1,503,783			789
078 079		TOTAL ACTUAL	94,931,619 ACTUAL					1,504,573	55,680,848	38,927,923	11,722 7,892,739	1,503,783 102,404,088	-	- CUPP	789 97,422
078 079 080	RC	TOTAL ACTUAL PERSONNEL SUMMARY	94,931,619	97,909,885	100,267,602	102,501,510	-	1,504,573 102,501,510	55,680,848 YTD	38,927,923 ENCUM.	11,722 7,892,739 AVAIL	1,503,783 102,404,088 FORE-	' ADP '	- CURR STE	789 97,422 YR. END
078 079 080 081 RC-	RC -1	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School	94,931,619 ACTUAL	97,909,885 ACTUAL	100,267,602 ACTUAL	102,501,510 ORIG	- TRFRS	1,504,573 102,501,510 REV. BUD.	55,680,848 YTD EXP	38,927,923 ENCUM. REQUES.	11,722 7,892,739 AVAIL BUD.	1,503,783 102,404,088 FORE- CAST	ADP STF	STF	789 97,422 YR. END EST.
078 079 080 081 RC- 082 RC-	RC -1 -2	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy	94,931,619 ACTUAL 2015 - 2016	97,909,885 ACTUAL 2016 - 2017	100,267,602 ACTUAL 2017 - 2018	102,501,510 ORIG APPRO 12,825,856	- TRFRS ADJ. (164,904)	1,504,573 102,501,510 REV. BUD. 12,660,952	55,680,848 YTD EXP 5,815,605	38,927,923 ENCUM. REQUES. 6,789,037	11,722 7,892,739 AVAIL BUD. 56,310	1,503,783 102,404,088 FORE- CAST 12,655,903	ADP STF 145.38	STF 146.46	785 97,422 YR. END EST. 5,049
078 079 080 081 RC- 082 RC- 083 RC-	RC -1 -2 -3	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School	94,931,619 ACTUAL 2015 - 2016	97,909,885 ACTUAL 2016 - 2017	100,267,602 ACTUAL 2017 - 2018 12,378,407	102,501,510 ORIG APPRO 12,825,856 337,757	- TRFRS ADJ. (164,904) 17,078	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835	55,680,848 YTD EXP 5,815,605 186,710	38,927,923 ENCUM. REQUES. 6,789,037 168,126	11,722 7,892,739 AVAIL BUD. 56,310 (0)	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836	ADP STF 145.38 4.00	STF 146.46 4.00	785 97,422 YR. END EST. 5,049 (0
078 079 080 081 RC- 082 RC- 083 RC- 084 RC-	RC -1 -2 -3 -5	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy	94,931,619 ACTUAL 2015 - 2016 11,626,417	97,909,885 ACTUAL 2016 - 2017 11,763,591	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528	- TRFRS ADJ. (164,904) 17,078 (174,780)	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748	55,680,848 YTD EXP 5,815,605 186,710 5,040,990	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484	ADP STF 145.38 4.00 116.08	STF 146.46 4.00 115.94	785 97,422 YR. END EST. 5,049 (0 71,264
078 079 080 081 RC- 082 RC- 083 RC-	RC -1 -2 -3 -5	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142	- TRFRS ADJ. (164,904) 17,078 (174,780) 1,471	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058	ADP STF 145.38 4.00 116.08 44.04	STF 146.46 4.00 115.94 44.04	785 97,422 YR. END EST. 5,049 (0 71,264 7,554
078 079 080 081 RC- 082 RC- 083 RC- 084 RC-	RC -1 -2 -3 -5 -7	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School	94,931,619 ACTUAL 2015 - 2016 11,626,417 	97,909,885 ACTUAL 2016 - 2017 11,763,591 	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833	- TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385)	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159	ADP STF 145.38 4.00 116.08 44.04 43.16	STF 146.46 4.00 115.94 44.04 42.16	785 97,422 YR. END EST. 5,049 (0 71,264 7,554 (8,710
078 079 080 081 RC- 082 RC- 083 RC- 084 RC- 085 RC-	RC -1 -2 -3 -5 -7 -8	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Holmes School	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,557,142 3,252,833 3,405,869	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787)	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98	STF 146.46 4.00 115.94 44.04 42.16 40.98	785 97,422 YR. END EST. 5,049 (0 71,264 7,554 (8,710 20,333
078 079 080 081 RC- 082 RC- 083 RC- 084 RC- 085 RC- 086 RC-	RC -1 -2 -3 -3 -5 -7 -7 -8 -9	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Holmes School Ox Ridge School	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188	- TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995)	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09	785 97,422 YR. END EST. 5,045 (C 71,264 (8,710 20,333 16,138
078 079 080 081 RC- 082 RC- 083 RC- 084 RC- 085 RC- 086 RC- 086 RC- 087 RC-	RC -1 -2 -3 -5 -7 -7 -8 -9 -10	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Royle School	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,785) (4,785) (32,995) 108,090	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318 1,677,763	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12	STF 146.46 4.00 115.94 44.04 42.16 40.98	785 97,422 YR. END EST. 5,045 (C 71,264 (8,710 20,333 16,138
078 079 080 081 RC- 082 RC- 083 RC- 085 RC- 086 RC- 087 RC- 088 RC-	RC -1 -2 -3 -5 -7 -7 -8 -9 -10 -11	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318 1,677,763 2,50,645	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09	785 97,427 YR. END EST. 5,045 (() 71,264 (8,710 20,333 16,138 (7,194
078 079 080 081 RC- 082 RC- 083 RC- 086 RC- 086 RC- 087 RC- 088 RC- 088 RC- 088 RC-	RC -1 -2 -3 -5 -5 -7 -7 -8 -9 -10 -11 12	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Holmes School Ox Ridge School Cx Ridge School Tokeneke School Physical Education Maintenance	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318 1,677,763 220,645 619,968	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82	785 97,422 YR. END EST. 5,045 ((71,264 7,554 (8,710 20,333 16,138 (7,194 (3,150
078 079 080 081 RC- 082 RC- 083 RC- 085 RC- 086 RC- 086 RC- 086 RC- 086 RC- 088 RC- 088 RC- 089 RC- 090 RC	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Holmes School Ox Ridge School Cx Ridge School Tokeneke School Physical Education Maintenance Music	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318 1,677,763 2,50,645	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00	783 97,422 YR. END EST. 5,049 ((71,264 7,554 (8,710 20,333 16,138 (7,194 (3,150 (14,824
078 079 080 081 RC- 082 RC- 083 RC- 085 RC- 086 RC- 086 RC- 086 RC- 086 RC- 086 RC- 088 RC- 088 RC- 089 RC- 090 RC	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Ox Ridge School Ox Ridge School Tokeneke School Physical Education Maintenance Music Art	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 -	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,678,233 1,677,763 220,645 619,968 86,370	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510)	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 38.09 43.82 5.00 16.00	785 97,422 YR. END EST. 5,045 (C 71,264 (8,710 20,333 16,138 (7,194 (3,150 (14,824
078 079 080 081 RC- 082 RC- 083 RC- 086 RC- 086 RC- 086 RC- 086 RC- 087 RC- 088 RC- 089 RC- 090 RC 091 RC- 091	RC -1 -2 -3 -5 -7 -7 -8 -9 -10 -11 12 -13 -14 -15	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Royle School Physical Education Maintenance Music Art Technology	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - 900,747	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 - - 995,793	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - 1,040,728	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - - 1,051,271	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,785) (32,995) 108,090 6,654 8,953 1,004 - 31,952	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 - 1,083,223	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - 580,969	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,678,233 1,472,318 1,677,763 250,645 619,968 86,370 - - 400,326	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510)	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20	785 97,422 YR. END EST. 5,049 (0 71,264 (8,710 20,333 16,138 (7,194 (3,150) (14,824 (2,510)
778 779 780 781 782 782 783 782 783 782 783 783 783 783 783 783 783 783 783 783	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14 -15 -16	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlessek Middle School Hindley School Holmes School Ox Ridge School Ox Ridge School Physical Education Maintenance Music Art Technology Administration	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - 900,747 404,996	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 - - - 995,793 405,698	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - - 1,051,271 411,590	TRFRS ADJ. (164,904) (174,780) (174,780) (1,471) (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004 - - 31,952 (40,663)	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 - - 1,083,223 370,927	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - - - - - - - - - - - - -	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,678,233 1,677,763 220,645 619,968 86,370	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510)	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 -	785 97,422 YR. END EST. 5,049 (0 71,264 7,554 (8,710 20,333 16,138 (7,194 (3,150 (14,824 (2,510
078 079 080 081 RC- 082 RC- 083 RC- 084 RC- 085 RC- 086 RC- 087 RC- 090 RC- 090 RC- 091 RC- 092 RC- 092 RC- 094 RC- 095 RC-	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14 -15 -16 -17	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlessex Middle School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Administration Health	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - - 900,747 404,996 728,434	97,909,885 ACTUAL 2016 - 2017 11,763,591 	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412 741,756	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004 - - 31,952 (40,663) 4,889	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 - 1,083,223 370,927 785,919	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - - 580,969 159,543 431,182	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,678,233 1,472,318 1,677,763 250,645 619,968 86,370 - - 400,326	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510) - 101,928	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485 - 983,295	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20 - - 12.33	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 - 12.33	785 97,422 YR. END EST. 5,049 (() 71,264 7,554 (8,710 20,333 16,138 (7,194 (3,150 (14,824 (2,510 (2,510) 99,928
078 079 080 081 RC- 082 RC- 083 RC- 084 RC- 084 RC- 085 RC- 086 RC- 087 RC- 090 RC 091 RC- 091 RC- 092 RC- 092 RC- 095 RC- 095 RC- 096 RC-	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14 -15 -16 -17 -18	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Administration Health Personnel	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - - 900,747 404,996 728,434 810,934	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 - - 995,793 405,698 777,116 1,165,930	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412 741,756 813,145	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - - 1,051,271 411,590 781,030 933,732	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004 - - 31,952 (40,663) 4,889 151,248	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - - - - - - - - - - - - -	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318 1,677,763 2,50,645 619,968 8,6,370 - - 400,326 113,850	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510) - 101,928 97,534	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485 - - 983,295 273,393	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20 - 12.33 2.60	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 - 12.33 2.60	785 97,422 YR. END EST. 5,049 (0 71,264 (8,710 20,333 16,138 (7,194 (3,150 (14,824 (2,510 - - 99,928 97,534 3,797
078 079 080 081 RC- 082 RC- 085 RC- 085 RC- 085 RC- 085 RC- 088 RC- 088 RC- 088 RC- 089 RC- 091 RC- 091 RC- 091 RC- 094 RC- 094 RC- 094 RC- 094 RC- 094 RC- 095 RC- 096 RC- 096 RC- 097 RC-	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14 -15 -16 -17 -18 -19 -19 -10 -11 -12 -10 -11 -12 -13 -5 -5 -5 -7 -7 -10 -10 -11 -12 -12 -13 -5 -5 -7 -10 -10 -11 -12 -12 -13 -15 -10 -10 -11 -12 -12 -12 -12 -12 -12 -12	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Holmes School Ox Ridge School Royle School Royle School Physical Education Music Art Technology Administration Health Personnel Curriculum	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - 900,747 404,996 728,434 810,934 1,627,653	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412 741,756 813,145 1,770,926	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - - 1,051,271 411,590 781,030 933,732 1,866,654	- TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004 - 31,952 (40,663) 4,889 9,151,248 38,973	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 - 1,083,223 370,927 785,919	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - - 580,969 159,543 431,182	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,477,2318 1,677,763 220,645 619,968 86,370 - - - 400,326 113,850 330,486	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510) - 101,928 97,534 24,251	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,3176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485 - - 983,295 2773,393 782,122	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20 - - 12.33 2.60 10.50	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 - 12.33 2.60 10.50 2.84	785 97,422 YR. END EST. 5,049 (0 71,264 7,554 (8,710 20,333 16,138 (7,194 (3,150 (14,824 (2,510
078 079 080 081 RC- 082 RC- 083 RC- 085 RC- 086 RC- 086 RC- 086 RC- 090 RC 091 RC- 091 RC- 092 RC- 093 RC- 093 RC- 095 RC- 095 RC- 095 RC- 097 RC- 098 RC- 0998 RC- 098 RC- 00	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14 -15 -16 -17 -18 -19 -10 -11 -11 -10 -11 -5 -5 -7 -7 -8 -9 -10 -11 -12 -3 -5 -7 -7 -8 -9 -10 -11 -12 -13 -5 -7 -7 -8 -9 -10 -11 -12 -13 -10 -11 -11 -12 -13 -12 -10 -11 -11 -12 -13 -13 -13 -13 -13 -14 -14 -14 -14 -14 -14 -14 -14	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Royle School Royle School Royle School Att Technology Administration Health Personnel Curriculum Finance	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - 900,747 404,996 728,434 810,934 1,627,653 512,552	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 - - 995,793 405,698 777,116 1,165,390 1,729,766 525,277	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412 741,756 813,145 51,770,926 552,557	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - - 1,051,271 411,590 781,030 933,732	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004 - - - 31,952 (40,663) 4,889 151,248	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - 580,969 159,543 431,182 485,787	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,231 1,678,231 1,677,763 220,645 619,968 86,370 - - 400,326 113,850 330,486 174,942	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510) - 101,928 97,534 24,251 424,251	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485 - - 983,295 273,393 782,122 1,046,774 1,906,188	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20 - 12.33 2.60 10.50 2.84 16.75	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 - 12.33 2.60 10.50 2.84 16.75	785 97,427 YR. END EST. 5,045 ((71,264 7,554 (8,710 (20,333 16,138 (7,194 (3,150 (14,824 (2,510 99,928 97,534 3,797 38,206 (561
078 079 081 RC- 082 RC- 084 RC- 085 RC- 085 RC- 086 RC- 087 RC- 090 RC 091 RC- 093 RC- 093 RC- 095 RC- 097 RC- 097 RC- 097 RC- 097 RC- 099 RC- 099 RC-	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14 -15 -16 -17 -18 -19 -10 -11 -11 -12 -2 -3 -5 -7 -7 -8 -8 -9 -10 -11 -13 -14 -15 -15 -17 -17 -18 -19 -10 -11 -13 -13 -15 -17 -17 -18 -19 -10 -11 -11 -13 -13 -15 -17 -17 -18 -19 -10 -11 -11 -13 -13 -14 -15 -17 -18 -19 -10 -11 -11 -15 -16 -17 -17 -18 -19 -10 -11 -11 -15 -16 -17 -17 -18 -18 -19 -10 -11 -11 -15 -16 -17 -18 -19 -10 -11 -11 -15 -16 -17 -18 -19 -10 -111 -115 -16 -17 -18 -19 -11 -115 -16 -17 -17 -18 -19 -19 -19 -11 -115 -18 -19 -19 -19 -19 -19 -19 -19 -19	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlessek Middle School Hindley School Holmes School Ox Ridge School Ox Ridge School Physical Education Maintenance Music Art Technology Administration Health Personnel Curriculum Finance Library/Media	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - 900,747 404,996 728,434 810,934 1,627,653 512,552 25,213	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412 741,756 813,145 1,770,926 552,557 2,512	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - - 1,051,271 411,590 781,030 933,732 1,866,654 536,654	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004 - - 31,952 (40,663) 4,889 151,248 38,973	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 - - 1,083,223 370,927 785,919 1,084,980 1,905,627	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - 580,969 159,543 431,182 485,787 919,369	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318 1,677,763 250,645 619,968 86,370 - - 400,326 113,850 330,486 174,942 910,026	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510) - - 101,928 97,534 24,251 1424,251 76,232	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485 - 983,295 273,393 782,122 1,046,774	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20 - - 12.33 2.60 10.50 2.84	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 - 12.33 2.60 10.50 2.84 16.75 5.50	783 97,422 YR. END EST. 5,049 ((71,264 7,554 (8,710 20,333 16,138 (7,194 (3,150 (14,824 (14,824 (2,510) - 99,928 97,534 3,797 38,206 (561) (0)
078 079 081 RC- 082 RC- 083 RC- 084 RC- 085 RC- 085 RC- 087 RC- 089 RC- 090 RC- 091 RC- 092 RC- 093 RC- 093 RC- 096 RC- 097 RC- 097 RC- 098 RC- 098 RC- 090 RC- 000 RC- 00	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14 -15 -16 -17 -18 -19 -10 -11 -11 -12 -2 -3 -5 -7 -8 -9 -9 -10 -11 -12 -13 -13 -5 -7 -8 -9 -9 -10 -11 -12 -13 -13 -15 -7 -8 -9 -10 -11 -11 -12 -13 -13 -14 -15 -16 -17 -17 -18 -19 -10 -11 -11 -12 -13 -15 -10 -11 -11 -12 -15 -16 -17 -17 -10 -11 -11 -12 -15 -16 -17 -17 -17 -17 -17 -17 -17 -17	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Administration Health Personnel Curriculum Finance Library/Media Continuing Education	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - - 900,747 404,996 728,434 810,934 1,627,653 512,552 25,213 40,213	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 - - 995,793 405,698 777,116 1,165,930 1,729,766 525,277 2,617 39,136	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412 741,756 813,145 1,770,926 552,557 2,512 49,412	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - 1,051,271 411,590 781,030 933,732 1,866,654 536,980	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,785) (32,995) 108,090 6,654 8,953 1,004 - 31,952 (40,663) 4,889 151,248 38,973 15,427	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 - 1,083,223 370,927 785,919 1,084,980 1,905,627 552,407	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - 580,969 159,543 431,182 485,787 919,369 318,821	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318 1,472,318 1,677,763 250,645 619,968 86,370 - - 400,326 113,850 330,486 174,942 910,026 233,586	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510) - 101,928 97,534 24,251 424,251 76,232 (0) -	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485 - - 983,295 273,393 782,122 1,046,774 1,906,188 552,407 -	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20 - - 12.33 2.60 10.50 2.84 16.75 5.550	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 - 12.33 2.60 10.50 2.84 16.75 5.50 -	783 97,422 YR. END EST. 5,045 ((71,264 (8,710 20,333 16,138 (7,194 (3,150) (14,824 (2,510) - - 99,928 97,534 3,797 38,206 (561) (0)
078 079 081 RC- 083 RC- 084 RC- 085 RC- 088 RC- 090 RC- 091 RC- 092 RC- 093 RC- 093 RC- 094 RC- 098 RC- 098 RC- 098 RC- 000 RC- 00	RC -1 -2 -3 -5 -7 -7 -7 -8 -9 -10 -11 12 -13 -14 -15 -13 -14 -17 -18 -17 -18 -19 -20 -10 -11 -1 -2 -2 -3 -5 -5 -7 -7 -7 -7 -7 -7 -7 -7 -8 -9 -9 -10 -11 -10 -2 -3 -5 -5 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7 -7	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Hindley School Ox Ridge School Ox Ridge School Ox Ridge School Tokeneke School Physical Education Maintenance Music Art Technology Administration Health Personnel Curriculum Finance Library/Media Continuing Education Special Education	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - - 900,747 404,996 728,434 810,934 1,627,653 512,552 25,213 40,213 14,134,017	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412 741,756 813,145 1,770,926 552,557 2,512	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - - 1,051,271 411,590 781,030 933,732 1,866,654 536,654	TRFRS ADJ. (164,904) (170,78 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004 - - 31,952 (40,663) 4,889 151,248 38,973 15,427 -	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 - 1,083,223 370,927 785,919 1,084,980 1,905,627 - -	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,513,103 1,690,193 559,051 1,001,775 107,115 - 580,969 159,543 431,182 485,787 919,369 318,821 - 31,443	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,477,2318 1,677,763 2,50,645 619,968 8,6,370 	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510) - 101,928 97,534 24,251 424,251 76,232 (0) - (871)	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485 - 983,295 273,393 782,122 1,046,774 1,906,188 552,407 - 49,673	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20 - - - 12.33 2.60 10.50 2.84 16.75 5.50 - - 0.40	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 - - 12.33 2.60 10.50 2.84 16.75 5.50 - 0.40	785 97,422 YR. END EST. 5,045 (C 71,264 (8,710 20,333 16,138 (7,194 (3,150 (14,824 (2,510 (14,824 (2,510 (14,824 (2,510 (14,824 (2,510) (14,824 (3,57)) (14,824)(14,82
078 079 081 RC- 082 RC- 084 RC- 085 RC- 085 RC- 086 RC- 087 RC- 088 RC- 090 RC- 091 RC- 092 RC- 093 RC- 093 RC- 093 RC- 096 RC- 097 RC- 00 RC- 00 RC- 000 RC-	RC -1 -2 -3 -5 -7 -8 -9 -10 -11 12 -13 -14 -15 -16 -17 -18 19 20 21 23 24 26	TOTAL ACTUAL PERSONNEL SUMMARY Darien High School Fitch Academy Middlesex Middle School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Administration Health Personnel Curriculum Finance Library/Media Continuing Education	94,931,619 ACTUAL 2015 - 2016 11,626,417 9,804,460 3,228,346 2,937,002 3,155,528 2,706,093 3,030,556 953,244 1,644,337 200,072 - - 900,747 404,996 728,434 810,934 1,627,653 512,552 25,213 40,213	97,909,885 ACTUAL 2016 - 2017 11,763,591 10,072,065 3,234,425 3,019,811 3,209,578 2,873,942 3,036,554 1,007,683 1,619,271 175,355 - - 995,793 405,698 777,116 1,165,930 1,729,766 525,277 2,617 39,136	100,267,602 ACTUAL 2017 - 2018 12,378,407 240,668 10,093,325 3,345,693 3,032,547 3,337,821 2,902,904 3,204,562 1,014,667 1,673,810 182,339 - - 1,040,728 412,412 741,756 813,145 1,770,926 552,557 2,512 49,412	102,501,510 ORIG APPRO 12,825,856 337,757 10,433,528 3,567,142 3,252,833 3,405,869 3,044,188 3,266,664 1,067,803 1,622,362 189,970 - - 1,051,271 411,590 781,030 933,732 1,866,654 536,980 - - 47,382	TRFRS ADJ. (164,904) 17,078 (174,780) 1,471 (85,385) (4,787) (32,995) 108,090 6,654 8,953 1,004 - - 31,952 (40,663) 4,889 151,248 38,973 15,427 - 1,419	1,504,573 102,501,510 REV. BUD. 12,660,952 354,835 10,258,748 3,568,613 3,167,448 3,401,082 3,011,193 3,374,754 1,074,457 1,631,316 190,974 - 1,083,223 370,927 785,919 1,084,980 1,905,627 552,407 - 48,801	55,680,848 YTD EXP 5,815,605 186,710 5,040,990 1,766,832 1,600,162 1,692,013 1,690,193 559,051 1,001,775 107,115 - - - - - - - - - - - - -	38,927,923 ENCUM. REQUES. 6,789,037 168,126 5,073,907 1,744,526 1,546,043 1,678,233 1,472,318 1,677,763 2,50,645 619,968 8,6,370 - - - 400,326 113,850 330,486 174,942 910,026 233,586	11,722 7,892,739 AVAIL BUD. 56,310 (0) 143,851 57,255 21,243 30,836 25,771 6,798 264,761 9,572 (2,510) - 101,928 97,534 24,251 424,251 76,232 (0) -	1,503,783 102,404,088 FORE- CAST 12,655,903 354,836 10,187,484 3,561,058 3,176,159 3,380,749 2,995,054 3,381,948 1,077,607 1,646,140 193,485 - - 983,295 273,393 782,122 1,046,774 1,906,188 552,407 -	ADP STF 145.38 4.00 116.08 44.04 43.16 40.98 39.09 42.12 5.00 16.00 1.20 - - 12.33 2.60 10.50 2.84 16.75 5.550	STF 146.46 4.00 115.94 44.04 42.16 40.98 38.09 43.82 5.00 16.00 1.20 - 12.33 2.60 10.50 2.84 16.75 5.50 -	785 97,422 YR. END EST. 5,049 (0 71,264 (8,710 20,333 16,138 (7,194 (3,150) (14,824 (2,510) - - 99,928 97,534 3,797 38,206 (561) (0)

104	OPERATING SUMMARY RC NAME	ACTUAL 2015 - 2016	ACTUAL 2016 - 2017	ACTUAL 2017 - 2018	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD,	FORE- CAST	ADP STF	CURR STF	YR. END EST.
106 RC-1	Darien High School	294,880	240,048	249,484	249,786	-	249,786	155,686	25,913	68,187	249,786		-	-
107 RC-2	Fitch Academy			24,000	82,500	15,700	98,200	36,932	53,159		95,809			2,39
108 RC-3	Middlesex Middle School	82,056	89,688	89,497	99,272	-	99,272	24,966	4,839		99,272			
109 RC-5	Hindley School	64,879	63,219	58,733	59,876	352	60,228	44,894	452		60,228		-	-
110 RC-7	Holmes School	63,488	62,850	68,820	63,240	-	63,240	52,143	5,138		63,252	· ·	-	(1
111 RC-8	Ox Ridge School	56,567	55,927	51,072	53,378	93	53,471	46,711	582		53,471	-	-	-
112 RC-9	Royle School	50,275	49,617	47,826	49,184	72	49,256	29,850	2,030		49,256		-	
13 RC-10	Tokeneke School	54,270	57,507	49,982	59,122	-	59,122	35,025	1,791	22,306	59,157	-	-	(3
14 RC-11	Physical Education	624,716	722,366	786,756	725,502	-	725,502	384,646	20,458	320,397	727,640		-	(2,13
15 RC 12	Maintenance	1,855,967	2,060,239	2,189,650	1,658,610	60,815	1,719,425	1,036,591	398,608	284,226	1,739,652	-	-	(20,22
16 RC-13	Music	56,954	56,263	67,821	70,747	-	70,747	49,474	12,048	9,225	70,747	-	-	-
17 RC-14	Art	99,522	99,885	102,889	103,345	-	103,345	72,133	5,117	26,095	103,345		-	-
18 RC-15	Technology Plan	1,074,564	1,461,098	1,472,206	1,367,425	-	1,367,425	968,511	205,488		1,367,425	-	-	
19 RC-16	Administration	477,887	509,747	464,451	418,109	12,000	430,109	190,993	27,774	211,342	503,505			(73,39
20 RC-17	Health	45,239	48,339	50,766	50,150	-	50,150	31,514	3,277	15,360	50,857			(70)
21 RC-18	Personnel	63,891	60,624	127,419	95,940	-	95,940	43,244	1,800	50,896	95,940	-	-	-
22 RC-19	Curriculum	512,920	696,284	647,396	417,589	-	417,589	112,074	79,766	225,749	417,589			
23 RC-20	Finance	49,063	30,900	33,465	39,876	-	39,876	5,006	450	34,420	39,876		-	-
24 RC-21	Library/Media	163,192	144,872	167,242	181,093	-	181,093	100,717	33,611	46,765	181,093			
25 RC-22	Technology Education	33,852	34,324	40,552	40,367	-	40,367	21,717	5,105	13,545	40,367			
26 RC-23	Continuing Education	496,044	562,540	507,259	495,220	-	495,220	379,068	503	115,649	515,220	-	-	(20,00
27 RC-24	Special Education	9,603,314	9,452,521	10,120,785	10,234,470	102,820	10,337,290	5,796,476	2,800,257	1,740,558	10,368,270			(30,98
28 RC-26	Early Learning Program	16,223	14,416	21,218	17,250	-	17,250	12,091	5,250	(91)	22,566			(5,3)
29	TOTAL OPERATING	15,839,762	16,573,273	17,439,291	16,632,049	191,852	16,823,902	9,630,459	3,693,417	3,500,026	16,974,323			(150,4)
30									-,,-	<u> </u>	1017111020			(150,42
31	EQUIPMENT SUMMARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	ADP	CURR	YR. END
32														
	RC NAME	2015 - 2016	2016 - 2017	2017 - 2018	APPRO	ADJ.	BUD.							
3 RC-1	Darien High School	2015 - 2016 9,900	2016 - 2017	2017 - 2018	-		BUD.	EXP	REQUES.	BUD.	CAST	STF	STF	EST.
3 RC-1 4 RC-3					APPRO 5,070 9,934	ADJ.	BUD. 5,070		REQUES.	BUD. (2)	CAST 5,072			EST.
3 RC-1 4 RC-3 5 RC-5	Darien High School	9,900	13,002	-	5,070	ADJ	BUD. 5,070 9,934	EXP	REQUES.	BUD. (2) 9,444	CAST 5,072 9,934			EST.
33 RC-1 34 RC-3 35 RC-5 36 RC-7	Darien High School Middlesex Middle School	9,900 4,719	13,002 659	- 990	5,070 9,934 1,000	ADJ. -	BUD. 5,070 9,934 1,000	EXP 5,072 - -	REQUES. - 490 -	BUD. (2) 9,444 1,000	CAST 5,072 9,934 1,000			EST.
33 RC-1 34 RC-3 35 RC-5 36 RC-7	Darien High School Middlesex Middle School Hindley School	9,900 4,719 3,489	13,002 659 -	- 990 1,020	5,070 9,934 1,000 1,000	ADJ. - - -	BUD. 5,070 9,934 1,000 1,000	EXP 5,072 - - 1,000	REQUES. - 490 - -	BUD. (2) 9,444 1,000	CAST 5,072 9,934 1,000 1,000			EST. (
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8	Darien High School Middlesex Middle School Hindley School Holmes School	9,900 4,719 3,489 949	13,002 659 - 901	- 990 1,020 1,001	5,070 9,934 1,000 1,000 1,000	ADJ. - - - -	BUD. 5,070 9,934 1,000 1,000 1,000	EXP 5,072 - - 1,000 448	REQUES. 	BUD. (2) 9,444 1,000 - 552	CAST 5,072 9,934 1,000 1,000 1,000			EST.
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8 38 RC-9 39 RC-10	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School	9,900 4,719 3,489 949 877	13,002 659 - 901 922	- 990 1,020 1,001 889	5,070 9,934 1,000 1,000	ADJ. 	BUD. 5,070 9,934 1,000 1,000 1,000 1,000	EXP 5,072 - - 1,000 448 892	REQUES. 	BUD. (2) 9,444 1,000 - 552 108	CAST 5,072 9,934 1,000 1,000 1,000 1,000	STF	STF	EST.
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8 38 RC-9 39 RC-10	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School	9,900 4,719 3,489 949 877 2,156	13,002 659 - 901 922 848	- 990 1,020 1,001 889 946 666	5,070 9,934 1,000 1,000 1,000 1,000 1,000	ADJ. - - - - - - - - - - -	BUD. 5,070 9,934 1,000 1,000 1,000 1,000	EXP 5,072 - 1,000 448 892 929	REQUES. - 490 - - - - - -	BUD. (2) 9,444 1,000 - 552 108 71	CAST 5,072 9,934 1,000 1,000 1,000 1,000 929			EST.
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8 38 RC-9 39 RC-10 40 RC-11	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School	9,900 4,719 3,489 949 877 2,156 945	13,002 659 - 901 922 848 882	- 990 1,020 1,001 889 946	5,070 9,934 1,000 1,000 1,000 1,000 1,000 0,000	ADJ. - - - - - - - -	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 1,000 6,000	EXP - - 1,000 448 892 929 -	REQUES. - 490 - - - - - - - - - - - - - - - - - - -	BUD. (2) 9,444 1,000 - 552 108 71 5,151	CAST 5,072 9,934 1,000 1,000 1,000 1,000 929 6,000	STF	STF	EST.
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8 38 RC-9 39 RC-10 30 RC-11 31 RC 12	Darien High School Middlesex Middle School Hindley School Oor Ridge School Oor Ridge School Royle School Tokeneke School Physical Education	9,900 4,719 3,489 949 877 2,156 945 5,204	13,002 659 - 901 922 848 882 3,969 229,950	- 990 1,020 1,001 889 946 666 6,168 157,474	5,070 9,934 1,000 1,000 1,000 1,000 1,000 6,000 64,850	ADJ. 	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 1,000 6,000 64,850	EXP - - 1,000 448 892 929 - 47,506	REQUES. - 490 - - - - - - - - 849 11,324	BUD. (2) 9,444 1,000 - 552 108 71 5,151 6,020	CAST 5,072 9,934 1,000 1,000 1,000 1,000 929 6,000 96,850	STF	STF	EST. (- - - - 7 (32,00
3 RC-1 4 RC-3 5 RC-5 6 RC-7 7 RC-8 8 RC-9 9 RC-10 0 RC-11 1 RC 12 2 RC-13	Darien High School Middlesex Middle School Hindley School Ox Ridge School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977	13,002 659 - 901 922 848 882 3,969 229,950 12,188	- 990 1,020 1,001 889 946 6666 6,168 157,474 11,549	5,070 9,934 1,000 1,000 1,000 1,000 1,000 6,000 64,850 14,025	ADJ. 	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025	EXP 5,072 - 1,000 448 892 929 - - 47,506 12,507	REQUES. - 490 - - - - - - - - - - - 849 11,324 -	BUD. (2) 9,444 1,000 - - 552 108 711 5,151 6,020 1,518	CAST 5,072 9,934 1,000 1,000 1,000 1,000 929 6,000 96,850 14,120	STF	STF	EST. (- - - - - 7 - (32,00 (9
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8 38 RC-9 39 RC-10 40 RC-11 11 RC 12 12 RC-13 13 RC-14 44 RC-15	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146	13,002 659 - 901 922 848 882 3,969 229,950	- 990 1,020 1,001 889 946 666 6,168 157,474	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 6,000 64,850 14,025 6,412	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73	CAST 5,072 9,934 1,000 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412	STF	STF	EST.
33 RC-1 44 RC-3 55 RC-5 66 RC-7 77 RC-8 88 RC-9 99 RC-10 10 RC-11 11 RC 12 12 RC-13 13 RC-14 44 RC-15 5 RC-16	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art	9,900 4,719 3,849 949 877 2,156 945 5,204 169,977 7,146 1,997	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932	5,070 9,934 1,000 1,000 1,000 1,000 1,000 6,000 64,850 14,025	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73 73 17,186	CAST 5,072 9,934 1,000 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155	STF	STF	EST.
33 RC-1 44 RC-3 55 RC-5 66 RC-7 77 RC-8 88 RC-9 99 RC-10 00 RC-11 11 RC 12 22 RC-13 33 RC-14 4 RC-15 5 RC-16	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 -	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73 71 7,186 -	CAST 5,072 9,934 1,000 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 -	STF	STF	EST.
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8 38 RC-9 39 RC-10 30 RC-11 11 RC 12 12 RC-13 13 RC-14 14 RC-15 35 RC-16 36 RC-17	Darien High School Middlesex Middle School Hindley School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 5,973,06 81,625	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 -	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 6,000 64,850 14,025 6,412	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - - - - - - - - - - -	REQUES. - - - - - - - - - - - - - - - - - - -	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73 17,186 - - -	CAST 5,072 9,934 1,000 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - -	STF	STF	EST.
33 RC-1 44 RC-3 55 RC-5 66 RC-7 77 RC-8 88 RC-9 99 RC-10 00 RC-11 11 RC 12 2 RC-13 3 RC-14 4 RC-15 5 RC-16 6 RC-17 7 RC-19	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - -		5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - -	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73 17,186 - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - -	STF	STF	EST.
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8 38 RC-9 39 RC-10 40 RC-11 41 RC 12 42 RC-13 13 RC-14 44 RC-15 45 RC-16 46 RC-17 47 RC-19 48 RC-20	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 -	13,002 659 - 922 848 882 3,969 229,950 12,188 8,386 753,754 - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - -	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - - - - - - - - - - -	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 711 5,151 6,020 1,518 73 17,186 - - - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 9,000 96,850 14,120 6,412 561,155 - - - - -	STF	STF	EST.
33 RC-1 34 RC-3 35 RC-5 35 RC-7 37 RC-8 38 RC-9 39 RC-10 40 RC-11 41 RC 12 42 RC-13 43 RC-14 44 RC-15 45 RC-16 46 RC-17 47 RC-19 48 RC-20 49 RC-21	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 -	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - 8,308	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - - 3,513	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - 6,000	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - 6,000 - - - - - - - - - - - - -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - - - - - - - - - - -	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 711 5,151 6,020 1,518 73 17,186 - - - - - 6,000	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - - - 6,000	STF	STF	EST. (- - - - - - - (32,00 (9) 9 - - - - - - - - - - - - -
33 RC-1 44 RC-3 55 RC-5 66 RC-7 77 RC-8 88 RC-9 99 RC-10 10 RC-11 11 RC 12 12 RC-13 13 RC-13 13 RC-14 44 RC-15 15 RC-16 66 RC-17 7 RC-19 8 RC-20 9 RC-21 0 RC-22	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Music Art Technology Plan Administration Health Curriculum Finance Library/Media	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - -	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - -	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - -	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73 17,186 - - - - 6,000 5,102	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - 6,000 7,573	STF	STF	EST. () - - - - - (32,00 (9 - - - - - - - - - - - - -
3 RC-1 4 RC-3 5 RC-5 6 RC-7 7 RC-8 8 RC-9 9 RC-10 0 RC-11 1 RC 12 2 RC-13 3 RC-14 4 RC-15 5 RC-16 6 RC-17 7 RC-19 8 RC-20 9 RC-21 0 RC-22 1 RC-23	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - - - - - - - - - - - - - - - - -	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - - - - - - - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - - - - - - - 3,513 7,247	5,070 9,934 1,000 1,000 1,000 1,000 6,000 6,4850 14,025 6,412 561,155 - - - - - - - - - - - - - - - - - -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - - - - - -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - - - - - - - - - - -	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73 17,186 - - - - - - - - - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - - - - - - - - -	STF	STF	EST.
33 RC-1 44 RC-3 55 RC-5 56 RC-7 77 RC-8 88 RC-9 99 RC-10 100 RC-11 11 RC 12 12 RC-13 13 RC-14 14 RC-15 57 RC-16 6 RC-17 7 RC-19 8 RC-20 9 RC-21 0 RC-22 1 RC-23 2 RC-24	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education Special Education	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - - 7,627 - 37,688	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - - - - - - - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - - 3,513 7,247 - 39,934	5,070 9,934 1,000 1,000 1,000 1,000 6,000 6,000 6,4850 14,025 6,412 561,155 - - - - - - - - - - - 30,000	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - 6,000 7,573 - 30,000	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - - - - - - - - - - -	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 711 5,151 6,020 1,518 73 17,186 - - - - - - - - - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - - - - - - 30,000	STF	STF	EST.
33 RC-1 44 RC-3 55 RC-5 66 RC-7 77 RC-8 88 RC-9 99 RC-10 10 RC-11 12 RC-13 13 RC-14 14 RC-15 55 RC-16 6 RC-17 7 RC-19 8 RC-20 9 RC-21 0 RC-22 1 RC-23 2 RC-24 3 RC-26	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - - - - - - - - - - - - - - - - -	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - - - - - - - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - - - - - - - 3,513 7,247	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - - - - - - - - - - -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - - - - - -	EXP 5,072 - 1,000 448 892 929 - - - - - - - - - - - - -	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 711 5,151 6,020 1,518 73 17,186 - - - - - - - - - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 90,850 14,120 6,412 561,155 - - - - - - - - - - - - -	STF		EST.
3 RC-1 4 RC-3 5 RC-5 6 RC-7 7 RC-8 8 RC-9 9 RC-10 0 RC-11 1 RC 12 2 RC-13 3 RC-14 4 RC-15 5 RC-16 6 RC-17 7 RC-19 8 RC-20 9 RC-21 0 RC-22 1 RC-23 2 RC-24 3 RC-26	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education Special Education	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - - 7,627 - 37,688	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - - - - - - - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - - 3,513 7,247 - 39,934	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - 6,000 7,573 - - 30,000 1,000 0RIG	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 6,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - - - - - -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - 1,932 - 19,634 792 YTD	REQUES. - - - - - - - - - - - - -	BUD. (2) 9,444 1,000 - - 552 108 711 5,151 6,020 1,518 73 17,186 - - - - - - - - - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - - - - - - - - -	STF	STF	EST.
33 RC-1 34 RC-3 35 RC-5 366 RC-7 37 RC-8 38 RC-9 39 RC-10 40 RC-11 11 RC 12 12 RC-13 13 RC-14 14 RC-15 15 RC-16 166 RC-17 17 RC-19 18 RC-20 19 RC-21 10 RC-22 11 RC-23 12 RC-24 35 RC-26 4 5	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education Special Education Early Learning Program	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - 7,627 - 37,688 20,509 -	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - 8,008 10,455 - 42,891 -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - 3,513 7,247 - 39,934 2,191	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - 6,000 7,573 - 30,000 1,000 0RIG APPRO	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 6,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - - - - - -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - 1,932 - 19,634 792 YTD EXP	REQUES	BUD. (2) 9,444 1,000 - 552 108 71 5,151 6,020 1,518 73 17,186 - - - - - - - - - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - 6,000 7,573 - - 30,000 FORE- CAST	STF		EST.
33 RC-1 44 RC-3 55 RC-5 66 RC-7 77 RC-8 88 RC-9 99 RC-10 101 RC-11 11 RC 12 22 RC-13 33 RC-14 44 RC-15 55 RC-16 6 RC-17 7 RC-19 8 RC-20 9 RC-21 0 RC-22 1 RC-23 2 RC-24 3 RC-26 4 S 5 S 6 G	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education Special Education	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - - 7,627 - 37,688	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - - - - - - - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - - 3,513 7,247 - 39,934	5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - 6,000 7,573 - - 30,000 1,000 0RIG	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 6,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - - - - - -	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - 1,932 - 19,634 792 YTD	REQUES. - - - - - - - - - - - - -	BUD. (2) 9,444 1,000 - - 552 108 711 5,151 6,020 1,518 73 17,186 - - - - - - - - - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - - - - - - - - -	STF	STF	EST.
33 RC-1 44 RC-3 55 RC-5 66 RC-7 77 RC-8 88 RC-9 99 RC-10 100 RC-11 11 RC 12 12 RC-13 13 RC-14 4 RC-15 57 RC-16 6 RC-20 9 RC-210 9 RC-21 0 RC-22 1 RC-23 2 RC-24 3 RC-26 4 5 5 5 6	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education Special Education Early Learning Program	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 	13,002 659 - 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - - - - - - - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - 3,513 7,247 - 39,934 2,191 - 998,839	5,070 9,934 1,000 1,000 1,000 1,000 6,000 6,4850 14,025 6,412 561,155 - - - - - - - - - - - - - - - - - -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - 30,000 1,000 REV. BUD. 717,019	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - 1,932 - 19,634 792 YTD EXP 624,263	REQUES. - - - - - - - - - - - - -	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73 17,186 - - - - - - - 6,000 5,102 - - 9,211 208 Rev. Expected 61,640	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - 6,000 7,573 - - 30,000 FORE- CAST	STF	STF	EST. () - - - (32,00 (9) - - - - - - - - - - - - -
33 RC-1 44 RC-3 55 RC-5 66 RC-7 77 RC-8 88 RC-9 99 RC-10 00 RC-11 11 RC 12 12 RC-13 13 RC-14 4 RC-15 55 RC-16 6 RC-20 9 RC-21 0 RC-22 1 RC-23 2 RC-24 3 RC-26 4 5 5 6 7 7 8 8	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education Special Education Early Learning Program	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - - 7,627 - 7,627 - 37,688 20,509 - 952,114 - 18,279,943	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - - - - - - - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - 3,513 7,247 - 39,934 2,191 - 998,839 998,839	5,070 9,934 1,000 1,000 1,000 1,000 6,000 6,000 6,000 6,4850 14,025 6,412 561,155 - - - - - - - - - - - - - - - - - -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - - 30,000 1,000 REV. BUD. 19,107,005	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - 1,932 - 19,634 792 YTD EXP	REQUES	BUD. (2) 9,444 1,000 - 552 108 71 5,151 6,020 1,518 73 17,186 - - - - - - - - - - - - -	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - 6,000 7,573 - - 30,000 FORE- CAST	STF	STF	EST. (1) (1) (2) (32,00) (32,00) (32,00) (32,00) (32,00) (32,00) (32,02) (32,02)
33 RC-1 34 RC-3 35 RC-5 366 RC-7 37 RC-8 38 RC-9 39 RC-10 40 RC-11 11 RC 12 12 RC-13 13 RC-14 14 RC-15 15 RC-16 16 RC-17 17 RC-19 18 RC-20 19 RC-21 10 RC-22 11 1 12 RC-3 13 RC-20 19 RC-21 10 RC-23 17 RC-24 3 RC-26 4 5 6	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education Special Education Special Education TOTAL EQUIPMENT RC-25 FIXED EXPENSES Budget Total	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - 7,627 - 7,627 - 37,688 20,509 952,114 952,114	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - 8,008 10,455 - - - 42,891 - - - 1,086,817 - - 18,058,367 97,909,885	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - 3,513 7,247 - 39,934 2,191 - 998,839 998,839 17,810,946 100,267,602	5,070 9,934 1,000 1,000 1,000 1,000 6,000 6,4850 14,025 6,412 561,155 - - - - - - - - - - - - - - - - - -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - 30,000 1,000 REV. BUD. 717,019	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - 1,932 - 19,634 792 YTD EXP 624,263	REQUES. - - - - - - - - - - - - -	BUD. (2) 9,444 1,000 - - 552 108 71 5,151 6,020 1,518 73 17,186 - - - - - - - 6,000 5,102 - - 9,211 208 Rev. Expected 61,640	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - - - - - - - - -	STF	STF	EST. () () () () () () () () () ()
33 RC-1 34 RC-3 35 RC-5 36 RC-7 37 RC-8 38 RC-9 39 RC-10 40 RC-11 41 RC 12 42 RC-13 43 RC-14 44 RC-15 45 RC-16 46 RC-17 47 RC-20 48 RC-20 49 RC-21 51 RC-22 52 RC-23 52 RC-24	Darien High School Middlesex Middle School Hindley School Holmes School Ox Ridge School Royle School Tokeneke School Physical Education Maintenance Music Art Technology Plan Administration Health Curriculum Finance Library/Media Technology Education Continuing Education Special Education Early Learning Program	9,900 4,719 3,489 949 877 2,156 945 5,204 169,977 7,146 1,997 597,306 81,625 - - - - 7,627 - 7,627 - 37,688 20,509 - 952,114 - 18,279,943	13,002 659 - 901 922 848 882 3,969 229,950 12,188 8,386 753,754 - - - - - - - - - - - - - - - - - - -	- 990 1,020 1,001 889 946 666 6,168 157,474 11,549 9,932 755,318 - - - - - 3,513 7,247 - 39,934 2,191 - 998,839 998,839	5,070 9,934 1,000 1,000 1,000 1,000 6,000 6,000 6,000 6,4850 14,025 6,412 561,155 - - - - - - - - - - - - - - - - - -	ADJ	BUD. 5,070 9,934 1,000 1,000 1,000 1,000 6,000 64,850 14,025 6,412 561,155 - - - - - - - - 30,000 1,000 REV. BUD. 19,107,005	EXP 5,072 - 1,000 448 892 929 - 47,506 12,507 5,816 527,734 - - - 1,932 - 19,634 792 YTD EXP 624,263	REQUES. 	BUD. (2) 9,444 1,000 - - 552 108 711 5,151 6,020 1,518 73 17,186 - - - - - - 6,000 5,102 - 9,211 208 Rev. Expected 61,640	CAST 5,072 9,934 1,000 1,000 1,000 929 6,000 96,850 14,120 6,412 561,155 - - - - - - - - - - 30,000 1,000 FORE- CAST 749,046 - -	STF	STF	EST. (- - - - - - - - - - - - -



Memorandum

- To: Board of Education Budget Committee
- **From:** Michael E. Feeney, Director of Finance & Operations
- Date: February 1, 2019
- **RE:** Budget Transfers

The attached document represents listings of proposed budget transfers for February 1, 2019.

MEF/kcb

RC	Location	Account	Description	Fre	om	То		Comments
1 RC 01	DHS	21102	ASSISTANT PRINCIPAL	\$	13,419.82			LOA
2 RC 01	DHS	110112	ART TEACHERS			\$	776.18	Adjustment
3 RC 01	DHS	110138	SCIENCE TEACHERS			\$	18,934.90	Attrition/Retirement/New Hire
4 RC 01	DHS	110142	SOCIAL STUDIES TEACHERS			\$	1,245.98	Attrition/Retirement/New Hire
5 RC 01	DHS	21302	SUBSTITUTE TEACHERS			\$	27,511.00	Adjustment to Budget Based on Trend/Actuals
6 RC 01	DHS	101003	CLUBS AND COUNCILS			\$	1,609.54	Adjustment
7 RC 03	MMS	21402	GUIDANCE	\$	35,432.74			Attrition/ Movement / Promotion of Employee
8 RC 03	MMS	21302	SUBSTITUTE TEACHERS			\$	7,330.00	Adjustment to Budget Based on Trend/Actuals
9 RC 03	MMS	21502	GUIDANCE SECRETARIES	\$	4,217.24			Attrition/Retirement/New Hire
10 RC 03	MMS	21603	TEACHER AIDES			\$	1,887.99	Adjustment
11 RC 03	MMS	101003	CLUBS AND COUNCILS			\$	154.15	Adjustment in placement per contract
12 RC 05	HIN	510503	GRADE 3 TEACHERS			\$	2,919.72	Attrition/Retirement/New Hire
13 RC 05	HIN	21302	SUBSTITUTE TEACHERS	\$	5,884.00			Adjustment to Budget Based on Trend/Actuals
14 RC 07	HOL	710701	GRADE 1 TEACHERS	\$	10,028.20			Attrition/Retirement/New Hire
15 RC 07	HOL	21302	SUBSTITUTE TEACHERS			\$	17,125.00	Adjustment to Budget Based on Trend/Actuals
16 RC 07	HOL	101003	CLUBS AND COUNCILS			\$	2,240.94	4 stipend positions
17 RC 07	HOL	23003	PERIODICALS	\$	761.00			Request by Principal
18 RC 07	HOL	24011	GENERAL TEACHING SUPPLIES			\$	761.00	Request by Principal
19 RC 10	ток	21302	SUBSTITUTE TEACHERS			\$	8,361.00	Adjustment to Budget Based on Trend/Actuals
20 RC 11	PE	41006	ATHLETIC TRAINING SERVICES			\$	3,150.12	Assistance w/ coverage
21 RC 11	PE	25003	PROFESSIONAL DEVELOPMENT			\$	2,105.00	Professional development for PE at start of year
22 RC 12	MAINT	121000	IMPROVEMENT OF SITES			\$	16,450.00	Fencing/Entrance Markings
23 RC 12	MAINT	123010	NEW EQUIPMENT			\$	32,000.00	A/C units for Holmes, Hindley, Royle
24 RC 13	MUS	123011	NEW MUSIC EQUIPMENT			\$	95.45	Adjustment for Ukuleles
25 RC 15	TECH	11044	TECHNOLOGY SUPPORT			\$	5,981.70	Salary Adjustment
26 RC 16	ADMIN	12001	CONSULTANT SERVICES			\$	2,758.81	Search Process
27 RC 17	HEALTH	72044	REPAIRS AND SERVICE CONTRACT			\$	905.49	Service defibs
28 RC 18	PERS	11028	CERT. STAFF COLUMN CHANGE	\$	68,206.00			Adjustment For Column Changes
29 RC 24	SPECIAL ED	21302	SUBSTITUTE TEACHERS	\$	27,171.00			Adjustment to Budget Based on Trend/Actuals
30 RC 26	ELP	21302	SUBSTITUTE TEACHERS			\$	5,500.00	Adjustment to Budget Based on Trend/Actuals
31 RC 26	ELP	25003	PROFESSIONAL DEVELOPMENT			\$	5,316.03	Training at the beginning of the year

PERSONNEL ACTION REPORT

February 12, 2019

Item	Name	Action	Replacing/Location/Position	Effect	tive Date	Tenure Area	Certification Class/Step						
	INdifie	ACTION	Replacing/ Location/ Position	From	То								
	Resignations and Retirements (Informational)												
1	Lorraine Barosky	Retirement	DHS/Special Education		1/28/2019								
	LOITAINE Dalosky		Paraprofessional		1/20/2019								
2	Sharon Gerardi	Retirement	Hindley/Special Education		6/30/2019								
	Sildi Oli Geralui		Paraprofessional		0/30/2019								
3	Jacob Schneidermeyer	Resignation	Hindley/Special Education		2/22/2019								
	Jacob Schneidermeyer		Paraprofessional		2/22/2019								