

MAY - 6 2016

TOWN CLERK'S OFFICE DARIEN CT.

Board of Education Darien, Connecticut

# TUESDAY, MAY 10, 2016 SPECIAL MEETING OF THE BOARD OF EDUCATION

# PLACE: DARIEN PUBLIC SCHOOLS' ADMINISTRATIVE OFFICES 2<sup>nd</sup> FLOOR CONFERENCE ROOM 7:00 P.M.

- 1. Call to order
- 2. Executive session for the purpose of discussing attorney-client privileged information
- 3. Adjourn to public session

# REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, MAY 10, 2016

# PLACE: DARIEN PUBLIC SCHOOLS' ADMINISTRATIVE OFFICES MEETING ROOM 7:30 P.M.

# **TENTATIVE AGENDA**

1.	Call to Order	Mr. Michael A. Harman	7:30 p.m.
2.	Chairperson's Report	Mr. Harman	7:35 p.m.
3.	Public Comment	Mr. Harman	
4.	<ul> <li>Superintendent's Report</li> <li>Web Page Calendar – Marco</li> <li>Quiz Bowl Tournament – Su</li> </ul>	: Marin	7:45 p.m.

6. Board Committee Reports..... Mr. Harman

# REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, MAY 10, 2016

- 7. Presentations/Discussions:
  - a. Update from K, G & D.... Dr. Brenner Architects on Master Plan
  - b. Presentation and...... Dr. Susie DaSilva Possible Approval of Reiss Fund Scholarship Awards
  - c. Discussion and Pos-.....Dr. Brenner sible Acceptance of Contemplated Gift from the Middlesex Parents Association
  - d. Proposed New Early..... Mrs. Shirley Klein Childhood Special Education Program for 2016-2017
  - e. Verbal Update on High... Dr. DaSilva School and Middle School Scheduling
  - f. Further Discussion and.. Dr. Brenner Possible Action on 2017-2018 Darien School Calendar
  - g. Report on 2015-2016.... Mr. Michael Feeney Budget Status
  - Further Discussion and .. Ms. Marjorie Cion Possible Action on Recommended Revisions to Board of Education Policies

# REGULAR MEETING OF THE BOARD OF EDUCATION TUESDAY, MAY 10, 2016

8. Action Items

a. Personnel Items...... Ms. Cion i. Appointments ii. Resignations/Retirements 9:30 p.m.

9. Public Comment..... Mr. Harman

10. Adjournment..... Mr. Harman

DB:nv May 6, 2016

#### APPROVED MINUTES BOARD OF EDUCATION April 6, 2016

#### PLACE:

Darien Board of Education Meeting Room 7:30 p.m.

#### **MEMBERS PRESENT**:

Mr. Harman, Chair; Mesdames Hagerty-Ross, Stein and Sullivan; and Messrs. Burke, Dineen, and Martens.

#### **MEMBERS ABSENT**:

Mesdames McNamara and Zuro.

#### **ADMINISTRATION PRESENT:**

Dr. Dan Brenner, Superintendent of Schools; Dr. Susie DaSilva, Assistant Superintendent of Curriculum and Instruction; Ms. Shirley Klein, Assistant Superintendent of Special Education and Student Services; Mr. Michael Feeney, Director of Finance and Operations; Ms. Marjorie Cion, Director of Human Resources.

#### VISITORS:

Approximately 20.

#### CALL TO ORDER.

Mr. Harman called the meeting to order at 7:44 p.m. The next Regular BOE meeting is scheduled for Tuesday, April 26, 2016 at 7:30 p.m. in the Darien High School Auditorium.

#### **CHAIRPERSON'S REPORT**

Mr. Harman said that the budget was still in the process and there would be a Board of Finance meeting on April 7th about the Operating Budget and the Capital Plan. The RTM is scheduled to vote on the final budget on May 9th.

#### PUBLIC COMMENT

Ms. Lois Schneider, Maywood Rd., Vice Chair of the RTM Education Committee, came forward to speak about the recent RTM Education meeting that had taken place on April 5th. She said that at the last RTM Education meeting, the sense of the Committee was that they did not support the \$1 million dollar allocation for the cafeteria project. This does not mean that the RTM Education Committee does not support changes in the cafeteria, but they do not support having the \$1 million dollars in the budget at this point.

Personally, Ms. Schneider said that she found it very difficult to make comments to the Board about the issue since she had not heard any of the discussion of the issue. The way that the current process is set up, the RTM Education Committee will only have this opportunity to make comments before the BOE votes on the matter. She said she would rather hear the BOE's discussion and comments so she could ask relevant questions instead of making comments now.

Ms. Schneider then said the Committee looks forward to discussing the issue and understanding more about the Board's thoughts on the conversations. She said that the Board may not have been formally notified of the upcoming meeting with the RTM Education Committee that has been scheduled for May 2nd at 8:00 p.m. Ms. Schneider said that she believed the room assigned for the meeting in Town Hall may be too small, so she would be back in touch with the BOE about the actual room assignment.

Mr. Jack Davis, Greenwood Ave., Chair of the RTM F&B Committee, said that he was present to speak about the cafeteria. He said that the recent facility tour was not a reflection of the Board or the administration, but things have changed. The RTM F&B will be receiving a report from the shuffle committee and said that it was known that the expenses that occurred during the shuffle were higher than expected. He added that there were certain options available.

Mr. Davis said that F&B wants to do this correctly and he believes that is true of the Board of Finance also. He then listed some of the options such as an extension of the cafeteria, or possibly adding classrooms. At the present time, there are three high density projects that are being presented to the Town. The Town learned from Kensett, despite the fact that they were told the project will not add any students to the enrollment, there were students coming into the District. He asked if the Board had already figured out the break even number and referred to the statement that Dr. Brenner had made at an earlier date about how it was easier to absorb students at the high school than it was at the elementary schools. Mr. Davis asked how many more pods there were that could be converted to classrooms and how many more students the District could take in before the Board needs to add more classrooms. If the Board to add classrooms in the future. These are the considerations that F&B were asking about. This is not a reflection on the Board, but the F&B Committee simply wants to do this right.

Mr. Davis said that he did not think this would affect the timetable. If an appropriation is filed early, then an RFP can be prepared and education specs can be prepared. If a good analysis takes six months, the Board would be back before the BOF in October or November and in January, the F&B would be able to vote on it.

Mr. Davis pointed out that when the presentation for the project was made to the BOF, there were two members who were outspoken against the project. He said that as it stands, the F&B would not support the \$1 million dollar proposal. The F&B Committee wants to work together with the BOE on this. Mr. Davis said that the last thing that he would want to see is the project not be approved by the RTM Education Committee and the RTM F&B Committee because this would mean that it would not likely be able to make it through the full RTM. He encouraged the Board to take their time and withdraw the request at this time. It will be important to work together to get the project right for the school system.

Mr. Davis suggested that if other projects came along, that the Board not wait for the budget cycle to start it. If the new projects are brought forward sooner, then everyone can consider them and address them sooner.

#### SUPERINTENDENT'S REPORT.

Dr. Brenner said that he would pass on his comments at this time.

# **APPROVAL OF MINUTES**

\*\* MS. HAGERTY-ROSS MOVED THE MINUTES OF THE MARCH 22, 2016 SPECIAL MEETING. \*\* MR. DINEEN SECONDED. \*\* THE MOTION TO APPROVE THE MINUTES OF THE MARCH 22, 2016 SPECIAL MEETING AS SUBMITTED PASSED WITH SIX IN FAVOR (HARMAN, HAGERTY-ROSS, STEIN, BURKE, MARTENS AND DINEEN) AND ONE ABSTENTION (SULLIVAN).

### March 22, 2016 Regular Meeting

\*\* MS. HAGERTY-ROSS MOVED THE MINUTES OF THE MARCH 22, 2016 REGULAR MEETING. \*\* MR. DINEEN SECONDED. \*\* THE MOTION TO APPROVE THE MINUTES OF THE MARCH 22, 2016 REGULAR MEETING AS SUBMITTED PASSED WITH SIX IN FAVOR ((HARMAN, HAGERTY-ROSS, STEIN, BURKE, MARTENS AND DINEEN) AND ONE ABSTENTION (SULLIVAN).

#### March 31, 2016 Special Meeting

\*\* MS. STEIN MOVED THE MINUTES OF THE MARCH 31, 2016 SPECIAL MEETING. \*\* MS. SULLIVAN SECONDED. \*\* THE MOTION TO APPROVE THE MINUTES OF THE MARCH 31, 2016 SPECIAL MEETING AS SUBMITTED PASSED WITH FOUR IN FAVOR (HARMAN, SULLIVAN, STEIN AND BURKE) AND THREE ABSTENTIONS (HAGERTY-ROSS, DINEEN AND MARTENS).

# **BOARD COMMITTEE REPORTS**

There were no reports at this time.

# PRESENTATIONS/DISCUSSIONS

#### A. DISCUSSION AND POSSIBLE ACCEPTANCE OF CONTEMPLATED GIFT FROM BOYS' LACROSSE BOOSTER GROUP. (File #2485)

Dr. Brenner said that there was a contemplated gift from the Boys' Lacrosse Booster Group for a golf cart to transport equipment. It is not a cart that will be exclusively used by the Boys' Lacrosse Group, but could be used by anyone using the upper oval.

Board questions and comments and Administration's responses: a) Who is this organization? (Dr. Brenner said that he did not know and had assumed it was a standing group.) b) Are these funds part of the Contemplated Gift from Darien High School Boys Lacrosse Parent Group? (Dr. Brenner replied that these were different funds and not part of the DHS Boys Lacrosse group. Those funds were appropriated for the filming of the games and the gloves. He had assumed it was the same group and did not realize it was a different group. He suggested that the item be tabled so he could obtain more information on this group.) c) Are there also insurance implications? Will that be covered by the gift? (Dr. Brenner said that the High School already has two golf carts and they are covered.) d) There have been several iterations of lacrosse groups. The Board needs some clarification especially since there are only two checks involved. Having only two

**donors is another issue**. (Dr. Brenner apologized again for not having all the information available. He said that he would check in to this and get back to the Board.)

# **B. UPDATE ON HIGH SCHOOL LAB PILOT COURSE.**

Principal Dunn came forward to give an overview of the program. She narrated a PowerPoint presentation (File #2486) including the students; the teachers; the model; instructions in the lab along with strengths and challenges for the students.

Board comments and questions and Administration's responses: a) **How were the students selected? It has to be a representative sample**. (Ms. Dunn explained that the students were the ones who were in the class that were struggling because their grades were below average.) b) **Was this open to everyone who wanted to attend**? (Ms. Dunn said that unfortunately, only the students who were free during the lab period were able to participate. This may change in the future. Dr. Brenner said that the results were similar to the ones he saw at his former District. The students that were failing were being pulled through and finding success. The students are getting three to four additional periods of support. It's not for every student and not for every subject area. It appears to be providing a nice option.)

Principal Dunn continued her presentation by listing the next steps that the school will take in this program.

Board comments and questions and Administration's responses: a) It sounds like a very worthwhile program. If you have a student who is struggling and eligible for a lab but there is a conflict with an elective, how will you reconcile this? (Ms. Dunn said that not every student who faces some challenges or bumps in the road is going to need the lab. The research labs and the teachers are still available for the students both before and after school. But there will be some students who will have to choose between the elective and the lab if the real academic need is going to impact all the electives. The students will need some balance in their days and the administration will work on that. Dr. Brenner added that the team taught model would also be available. The labs are the highest level of support and there are some dramatic results because of the intensity. So, there is a continuum of support.) b) I was able to get some of the feedback from some of the parents in the lab taught class and there were concerns about the disconnect between the teacher in the lab and the teacher in the classroom. The different classes were at different stages in the book. What kind of consideration has been given to the pacing and the testing? One lab teacher was having difficulty understanding where the classroom teacher was coming from. Has there been any overall thought in the Social Studies Department about how the curriculum is delivered? (Principal Dunn said that when the schedules are implemented, the number of teachers giving instruction in a subject area would decrease, so there would be more continuity. She gave the details of how the scheduling with the teacher assignments would be done.) c) There has been concern among the Board members because there are so many different teachers teaching Western Civ across different grades. How does a teacher handle instructing a 12th grade class followed by a 9th grade class? (Principal Dunn said that it had to do with teacher preparation.) d) How subject specific is this? Can we give them a mini-lab or a beginners lab because some of these are study skills? Can this be replicated over and over again rather than done just on the edges? (Principal Dunn said that the reading and study skills course at the high school is a excellent resource but it is a separate course. However, the issue is pacing for content for the various classes.) e) But you can see the students who are getting the content and others who aren't? Are we offering them mini-labs? (Dr. Brenner said that in a perfect world and the model was up and running, there may be some fluidity with the lab. He gave a potential example of a student who was struggling in Chemistry dropping into a lab and once the student's grade came up, the student could stop attending the lab. Right now the focus is on the high end strugglers. It could be

possible, but the school is not there yet. That's the goal.) f) **There are lessons to be learned from the pilot program**. (Dr. Brenner said that part of the plan is that it will take place in four subject areas, which is more than what has been added in the past. Principal Dunn said that what the staff was seeing with this model was success.) g) **How are the students being selected or become eligible and is there a commitment for the students**? (Principal Dunn said that the staff had reviewed the grades for the first semester students who had a C- grade or below. Then the teachers' and students' schedules were compared. The administration reached out to the students' families and some families chose not to participate. Other students' schedules did not allow them to participate.)

#### C. RECOMMENDATION AND POSSIBLE ACTION ON ESTABLISHING HIGH SCHOOL GRADUATION DATE. (File #2487)

Dr. Brenner said that the administration was recommending Thursday, June 16th as the graduation date.

#### \*\* MS. SULLIVAN MOVED TO APPROVE THE ESTABLISHMENT OF THURSDAY, JUNE 16TH AS THE HIGH SCHOOL GRADUATION DATE. \*\* MR. DINEEN SECONDED. \*\* THE MOTION PASSED UNANIMOUSLY.

**\*\* THE MOTION PASSED UNANIMOUSLY.** 

# D. UPDATE, DISCUSSION AND POSSIBLE ACTION ON CAPITAL PROJECT SPECIFIC TO HIGH SCHOOL CAFETERIA.

Dr. Brenner said that on the 31st there had been a discussion about the steps to facilitate the DHS cafeteria. The Board could move forward with the \$1 million dollar Capital budget request for the cafeteria or have architects do a study of the various options with their costs. One option would be a build out of an extension; the second option would be the extension and a gut rehab of the interior space; and the third option might be having classroom space above cafeteria area. This would involve an architect, a structural engineer and a cost estimator. This type of project would have to go out to bid via an RFP. Dr. Brenner then gave a brief overview of the various steps that the Board would have to take. He said that realistically, the Board should not expect to have a study completed before mid-October. There were some concerns that the Board could end up doing the study but end up in the exact same place as they are today.

From the Administration's perspective, it will remain as a Priority 1. He added that the Administration's recommendation for more space would stand, but pointed out that what it looks like and what it will cost are variables.

Mr. Harman said that there had been a discussion with the BOF about this project during the previous week. He said that it appears that the need for the space was clear, but the underlying concern is whether there are other alternatives than just the cafeteria.

Board questions and comments and Administration's responses: a) My understanding was that the need for a cafeteria expansion was identified as a high priority and the BOF seems to agree. However, there is concern that the project be done correctly rather than having the project done expediently. I would rather move forward and get the expansion done. b) I have six reasons why this needs to be done. First of all, we have to do it. This has to be done by 2018-19. In 17 years as an elected official, when things are removed from the budget, they are hard to get back into the budget. Secondly, we have often fallen prey to analysis paralysis. I don't want this to become another chess piece that gets moved around the board,

but in reality, doesn't move at all. Thirdly, the off cycle concept is not one that has been proven to work for educational spending for anything as important as this. I'm not saying it won't work or that I'm not willing to try it on something else, but not on this project which has to be done, I'm not willing to work on it off cycle. Fourthly, comparing this to the Shuffle and all of the things that happened is guite honestly wrong. 63% of the Town voted against the Shuffle but the RTM did it anyway. The Board of Education wasn't really part of that and the Board of Education did not mismanage our funding for the project. The Board will not mismanage future funds for projects. One of the reasons that 63% of the Town did not vote in favor of the Shuffle was because they were afraid if there was overspending on this building. the money would be taken away from educational spending. I don't want to see that happen. I believe that we need to move this forward. Finally, having met with F&B, I got the very distinct feeling that there were some members who were just not in favor of the project. They definitely have the right to their questions and concerns. I believe that we are in favor. I believe it is our budget and that we will spend the \$1 million dollars on renovating the cafeteria and I believe that we should keep it in our budget so that we are sure to complete the project. c) I think those were a lot of valid points. I am okay with pulling it with the understanding that we can get it done in time. I think timing is the biggest issue. The way that I see it is that there may be some analysis paralysis but in the past we have valued engineered things and not built enough. I think this will give us a little bit of space. We have the largest 6th grade class coming in and when they hit the high school, we may need even more classrooms than what the locker pods expansion allows for. This actually gives us a chance to catch our breath and decide maybe to do more. It may be a higher price tag, but that's where I'm coming from. d) I'm in agreement at this time for keeping the project in, but also taking the time to look at other alternatives, provided that we can keep the project on track. As has been mentioned, there are large classes coming in and we need to look at not just space for the cafeteria but also think about after cafeteria hours, can that space be converted into classrooms with moveable walls. Is there an option to go above the cafeteria and utilize that space without aesthetically changing the building or what the goal was in having the green space up there. I think we've done a lot of studies including Milone and MacBroom, and the point now is designing the space that we need and making it functional space. e) I don't want to answer for the Board of Finance, but the sense that I got was that if the BOE did need something bigger down the road, the Board won't have the chance to go and ask for more funds. If the Board thinks that the project needs to be bigger, the Board should pull it and present the larger project. We know that the need is there for a larger cafeteria, but does the Board want to look at the option to add more or not. f) I have two kids that stand up at lunch sometimes, so I understand the need completely. I think that is what I am hearing is the feeling that both the Town and the BOE have done which in retrospect the feeling that more work should have gone into it beforehand. It doesn't matter whether it is true or not, because the feeling is there. That's what I am hearing other people say when we are converting locker pods. The high school is relatively new and we're already making a fair amount of changes. Does that mean that the original design was wrong? So, now people are second guessing all the decisions that have been made in the past and that seems to be coming into this decision. Is this another decision that perhaps we are making too quickly. That being said, personally I feel that another study that comes out in October will cost us \$100,000 and we're going to go "Let's do this like we said." I fully expect that to happen. Having said that, perhaps there is something in between those conceptual ideas that could be brought to the table with less of a price tag and less of assurance of what could be built. At least it would give the community the opportunity to seek new ideas. Personally, I feel that space is so limited and unconnected to the rest of the school, I don't think we are going to come up with anything. However, people want to feel that we have looked at all the options, so if we outgrow it in two or three years from now, people don't say "See, I told you so. You railroaded this through." So the end result is we should explore something less than a full blown architectural study and consider maybe three or four concepts of what you can do in terms of

flexible space and these types of things without being fully costed out. You might end up with a project that is \$2 million dollars but at least it's a project that everyone says "Hey, not only do we get this, but we also get this and this." g) What would another study get us that we don't already know? Will this study be like another Milone and MacBroom report where we spend \$60,000 and what do we get out of it? Or are we talking moving to a design phase where Principal Dunn knows what we need and we all know there's a sixth grade bubble coming up. Do we start to design a space around that which includes a flexible addition that includes a renovation of the cafeteria and possible space above it. I think we have to distinguish between a study and what \$100,000 will get us. (Dr. Brenner said that he made a poor choice of words. The word "study" that was being used is actually a cost analysis. This is a more precise look at what the costs would be and what would be purchased for those costs. This is not a question of whether or not the space is needed. We've established that and we are not paying anyone to come back and tell us that again. This would be an opportunity to see what the cost would be so that if the rehab required taking the cafeteria down to the slab and we decided to spray the new ceiling with acoustic tile to deaden the sound. Then we make a bump out and that starts with a slab and what the cost would be. Currently, the figure was done on a square footage analysis. What you need is not a design phase with add alternates, but a conceptual look at some renderings that has a cost analysis that is more precise than what the Board currently has. It is not a final cost estimate but will give the Board what kind of cost would be generated with these factors. You would also get an analysis of the roof and whether or not it could support classrooms on top. The structural engineer will come in and tell you what it would cost to build out classrooms based on the current architecture of the building. If in fact, it can't support that space, they would tell you what it would cost to bring in the steel to reinforce it and they'll make up a cost estimate for that. Those are the kinds of things that would be done and it is a real study because the professionals have to come in to do that. But you will end up with more specifics. When you ask them what they based it on, they will be able to give you the specific generalities that are involved with the cost. They will do it based on what we ask them to do. They will present a general design with options and costs. It will not be the final design. Dr. Brenner said that adding four classrooms in the area was not space that would be misused. The question is how valuable is it to the Board. Do we need it right this moment? Will there be a shift to change the classrooms back to locker pods? That is what the questions are.) h) But if I heard the public correctly, that's our next step. The hang up is the fact that that Board keeps talking about the need for \$1 million dollars for an addition to the cafeteria. What we need to say is, "How many locker pods are left?"," How many locker pods can we convert?", "Can that addition be two classrooms with moveable walls? Is that based on the fact that we'll need classrooms in 2017, we'll need classrooms in 2018, we'll need classrooms in 2019? The public comments that I'm hearing from the public is that they are looking for a plan from us that the \$1 million, the \$1.5 million, the \$2 million that we're going to spend is going to carry us through 5 or 10 years and we're going to build it correctly. If it involves renovating the cafeteria, that's fine. We need to move beyond the cafeteria concept because we need more space. How do we make it the most effective space and something that will take us into the next 5 + years. i) We can get all hung up in the sky's the limit and then things get stalled and things don't happen. And then we end up just deciding to do the addition. j) I guess it comes down to do we trust everything that we are being told. The Board of Finance has said that they'll pay for it but that they are not comfortable with the way that we're doing it now. I felt confident after our meeting with the Board of Finance and some of the RTM. The dollars are all coming from the same place. I understand the idea of the placeholder so that people understand that the Board of Education is behind the project. We've all acknowledged that this needs to happen. It's just a matter of doing it. (Dr. Brenner said that there was an important piece that needed to be considered. When the original project was discussed, we were talking about the cafeteria and what has complicated the matter is the idea of the classrooms. Doing an architectural study as it applies to the cafeteria and asking a structural engineer to see if there would be a possibility down the road would be reasonable. Dr. Brenner said that the Board went with the original idea of expanding the cafeteria. There are

some unknowns, including some new developments. Having the knowledge of what could be future classrooms is valuable. But the Board literally put the two projects of the storage area and the cafeteria up because they were stand alone projects that would not impact the rest. It was the Board of Finance that came to the BOE that raised the question of more classrooms. And at that moment, it sounded great. Dr. Brenner said that he could always use more classrooms, but in reality, the BOE did not ask for more classrooms because they didn't think they needed it. Part of that is that the District is headed towards an initiative where the school is taking back computer labs and reclaiming those spaces for classrooms. That will allow the high school to expand without having to build. That's part of the one to one tradeoff. He encouraged the Board to refocus. Whether or not they spent the \$1 million or not, he thought the conversation should be around cafeteria and possibly doing a "substudy" on the classrooms, which could be done at a later date.) k) One point I want to highlight is that regardless of the two options, timing wise, they still hit the deadline of October 2018. (Dr. Brenner agreed and said that if this could be done in a timely way, which he believed could be done, and the Board trusts that it could be done off cycle and it is done by February, then the District can go out to bid in 2017.) 1) I haven't had 17 years, but I have had 10 years on the Board of Education. There is a similarity to the Shuffle A price was set on the Shuffle and then the Building Committee, which I was part of had to work to meet that price. So things were value engineered out, they simply were never included. That's the similarity between this project and the Shuffle. Comments have been made about the Shuffle and the value engineering and how people have to be responsible for that and how things have to go back to the Board of Ed. The things that were affecting this building were never included in the Shuffle. They were not part of the price of the building. They were taken out before we even got to the table as a Building Committee. The BOE actually asked for those various items to be looked at but the price that was set by the Selectmen and the BOF couldn't include those because what they wanted to build at the Senior Center. The key here is that we are asking for \$1 million dollars. So, if we found out that we had a better option to take out the slab and take out other things, but it would cost \$1.2 million dollars, we'd be stuck with \$1 million and would have to go back. Then everyone would be saying that it would look like the Shuffle and they would turn it down. The points that were raised earlier were very good. I'm disappointed that we didn't get to talk to RTM Education before we had this discussion. Secondly, I think that F&B got too far ahead of the BOE along with everybody in the Town on this project and the Board was not able to defend it properly. Decisions have been made that have taken it out of our hands. There are no "ifs", "ands" or "buts" about this project. It has to be done. What we are hearing is that we don't have the support. I don't want to lose the project. The problem is whether the BOE can trust the BOF, F&B and the Education Committees not only to back us, but to champion the project, if we say we will pull it for now and when Dr. Brenner comes back to the BOE and makes a decision that it will be included in the capital projects or how the cafeteria will be done, or if there are classrooms on top, or whatever; then the BOE will have an ironclad promise from those three groups that they will stand behind the BOE and say, "We need this done." In the 10 years that I've been on the BOE, that's never happened in most instances. We've had backing from the Education Committee and F&B, but not the BOF. We've never had the backing from the BOF, we've always been on our own. We need that backing. What I am hearing is that the BOE could leave it in the plan, and the BOF could pull it out. Or if it goes to the RTM, it won't pass. Then we don't have it. If it is taken out now and deferred; it's not being cancelled, but deferring it, the BOE needs to make sure that the BOF, F&B and the Education Committee comes with the BOE as a group when the project reaches the RTM floor in the off cycle and gets it passed. That's a conversation that the BOE has to have with those three groups, but the BOE needs to make a decision about this tonight. m) I understand those comments and I care a lot about the politics and trust, but our job is to focus on the students. I can't worry about the machinations of the RTM or the Education Committee, both of which I used to be on. Our Superintendent is telling us that we need this cafeteria and frankly I don't want to defer this. The RTM may say that they won't give us the money

because they say they don't trust us or whatever they think that they will do, but as a Board, we have a Superintendent that says we need this project and I don't want to defer this. n) My concern is that if we were to move forward there are two opportunities for this project to be turned down and then the Board would be back to Square Zero as opposed to having an alternative to look at a design if needed. 0) Regarding the \$1 million dollars, when we hired an architect, we could instruct them to take a look at the slab and estimate the cost of pulling it up and doing the other things that we need to be done. In other words, voting for the \$1 million dollars does not mean that we are not negating Option A in the plan of the big size bump out. (Dr. Brenner explained that the \$1 million dollars was based on a square footage number for the bond. It does not speak at all to what might be in the room. There's been some talk about whether it includes the furniture. It doesn't speak at all to how it might be designed. It could come in at less than \$1 million dollars. Depending on the design, it could come in at significantly more. That is what some of the BOF and F&B members are concerned about. \$1 million dollars will not get you into a gut rehab. You may need more to finish the bump out and potentially get less. Much of it is unknown because of the bidding process.) p) I'm trying to address the concerns of the other Board members. Just to make sure, voting to keep the \$1 million dollars in isn't voting to address this problem in a singular perspective. We will be talking to the architect, we will be soliciting bids and so on. (Dr. Brenner agreed that all those normal things would be happening and that the Board could with a number and just work off that number similar to what was mentioned before. The design could be fitted in to the \$1 million dollars. If you go with a design that is more than \$1 million dollars, then you potentially will have to come back and say that you need more funds. That's where the rubber hits the pavement on this conversation when you front load the \$1 million and there are concerns that there are not enough details for that \$1. million dollars or you go ahead with your \$1 million and you get your detail and if you need more, you come back. Which direction does the Board want to move in. I don't have the history that the folks at this table have. However, it seems that people typically did not go back to get more money, they value engineered out from the dollar figure. There may be a sense of politic around mismanagement and "You asked for \$1 million. What do you mean, you need more? If you managed this correctly, you would have been able to do it with the \$1 million dollars." That's the balance that you are struggling with.) q) But we have been assured that they want to fund what is best. Then you take the \$1 million dollars and move forward and if you need more, you come back. (Dr. Brenner explained that he was not weighing in on the project, but simply illustrating that this was the decision the Board was making.) r) But that's where we are ahead of ourselves because we are focused on this \$1 million dollar number and it's tied to the cafeteria, which we know we need. But we haven't said that within that \$1 million dollars, should it be the renovation and removal of a slab and will the bump out look a little different because we are adding more seating. (Dr. Brenner agreed that they would immediately gain more space from putting everything on grade and losing the walls. There will also be flexibility inside of the room. But beyond that, it's all architectural design in terms of how many square feet on the slab vs. the number of seats in a tier.) s) We wouldn't know the answer until the RTM vote anyway.

#### \*\* MS. STEIN MOVED TO DEFER THE APPROVED CAPITAL PROJECT FOR THE DHS CAFETERIA UNTIL THE COMPLETION OF AN ARCHITECTURAL STUDY. \*\* MS. HAGERTY-ROSS SECONDED.

Board questions and comments and Administration's responses: a) Does the Board have to authorize the \$100,000 for the RFP for the study? (Mr. Harman replied that funding for the study would be the second step.) b) I guess the question is whether we think the cost of the study would be \$100,000. (Dr. Brenner said that the two conversations he had with separate architectural firms seemed to suggest that the Board could get the study done for under \$100,000.) c) Is this a conversation that we need to have with the BOF about how this would be funded and whether it would be an operating fund or a Capital item?

#### \*\* THE MOTION TO DEFER THE APPROVED CAPITAL PROJECT FOR THE DHS CAFETERIA UNTIL THE COMPLETION OF AN ARCHITECTURAL STUDY PASSED WITH FOUR IN FAVOR (STEIN, HAGERTY-ROSS, DINEEN, AND HARMAN) AND THREE AGAINST (SULLIVAN, MARTENS, AND BURKE).

Ms. Hagerty-Ross said for the record that there would be further discussion with F&B and Board of Finance to move forward. She said that the Board was trusting the system. Discussion followed.

Dr. Brenner asked if the Board had to authorize the \$100,000 for the RFP for the study. He said that in order to do the timeline, it needed to be considered. Mr. Feeney said that a Building Committee would need to be established to do that. Mr. Harman said that there would be a discussion the following day with the BOF and he was not sure if that would give the BOE any authorization. Dr. Brenner said that he would include this on the next agenda.

#### E. FIRST READING AND DISCUSSION OF 2017-18 SCHOOL CALENDAR. (File #2488)

Dr. Brenner encouraged the Board not to amend the calendar from the State of Connecticut Department of Education other than adjusting the February break. He said that there were two draft calendars with the two options; one for a four day break as opposed to the second with a full week off for the February break. There is legal opinion that supports taking the four flex days and put them in for the February break. He said that he was only looking for guidance on this.

Board questions and comments and Administration's responses: a) This is not changing the Professional Development days or anything else? (Dr. Brenner replied that the Professional Development days hadn't been scheduled yet and that was a separate issue to the calendar scheduling.) b) But when the Board discussed the calendar previously, one of the goals was to make sure that the administration had the right amount of Professional Development days included. (Dr. Brenner stated that the Professional Development days would be included, so this is not looking to cut out anything educationally.) c) What happens the following year? (Dr. Brenner said that the following year, the schedule would shift back. What makes this unique is the language in the law that suggests that the District does not need the full week. But the District does not need the full week this year because the break falls adjacent to the February legal holiday. You are only taking four days.) d) But what is the date that the State tells us we have to take off? (Dr. Brenner said that the State requires the 16th. Greenwich and New Canaan are both taking the 16th and the 19th.) e) What about Columbus Day? (We're only talking about February break.) f) Years ago, this was discussed. We tried to take a shorter break because the kids in the AP classes would get more time in the classroom. What ended up happening is that in Darien there is a loving of skiing and so people want the full week off. g) But a few years ago, we asked people if they wanted to take out April or if they wanted to take out February. It was a dead split. h) It is basically a six day break or a week and one day break. i) If we opt to do it now, next year is an off year, so we go back to the long weekend. So we're telling people here's a week and then telling them we're back to the long weekend. We just started and this is the first year with no February break and then the second year, we have a February break and then the following year, no February break. I think it's important to stay consistent. j) We have a loophole next year, but it seems crazy to do what New Canaan and Greenwich are doing in my opinion. k) But next year, Greenwich is taking the full week anyway, right? (Dr. Brenner said that Greenwich would be taking the full week. Greenwich has basically called the State's bluff.) 1) Is there any indication that the State will pull this back again or is this thing here to stay? (Dr. Brenner said there's been a lot of noise and there have been a lot of

people speaking at the State level basically saying that this was a silly place to put one's foot down and give us back our autonomy. There's been no indication that there's been a change. Dr. Brenner said that he had not heard anything about repercussions. From a Superintendent's perspective, he would be working anyway. The goal is to offer the Board the chance to do what the community wants. He said that he believes that this is cultural to the various communities.) m) **Didn't we do a survey last time**? n) **We could ask Dr. Brenner to put out the two calendars and we could go to our CDSP**. (Dr. Brenner said that no matter what the Board decided, there would be a group of people who would not be happy. He added that it would have been easier to tell you this didn't exist, but New Canaan has clearly done this, Greenwich has done this and now Westport has done this. I didn't want to leave it out there like it wasn't possible.) o) If we go to the full week, where do those days come from? Will graduation be pushed out or are there other days? (Dr. Brenner said that there would be give backs because there are 180 days. You would lose three flex days.) p) Graduation would be pushed out three days? (Yes. Dr. Brenner said that he was just looking for consensus.) q) I think we should leave it short and be consistent. (Dr. Brenner said that he would create a calendar and bring it forward to the Board.

# F. UPDATE ON FEEDBACK FROM TRANSPORTATION SURVEY. (File #2489)

Mr. Feeney said that a transportation survey has been done to create a transportation baseline. He then gave an overview of the responses and displayed various types of charts showing the final responses.

Board questions and comments and Administration's responses: a) Regarding the courtesy of the driver, is it a result of the parents speaking to the driver or what the students report? That needs to be improved. There's no reason for the students not to be courteous to the bus driver. (Mr. Feeney agreed.) b) From what I understand, there are some routes that area crowded and others that appear to be underutilized. Maybe next year we can address that. (Mr. Feeney said that this had been considered, but would lead to a more complicated survey.) c) Can we do it in a general sense just to find out whether 75% of our riders are crowded on the bus or it's only 10%. (Dr. Brenner said that the administration already knows that and could identify which buses were crowded. It had to do with the initial problems at the beginning of the year with assigning the routes. One of the goals was to balance the buses better. He said that a question similar to "Is the bus crowded?" could be asked in the next survey. Parents have been very forthcoming when the buses are crowded and we made some decisions when we needed this. Some of the buses are crowded and we need to do better next year.) d) We have cameras on the buses. (Dr. Brenner said that this was correct. The administration also has counts so they know how many students are on the bus. Mr. Feeney said that they were in touch with the administrators with feedback. It will result in an efficiency study to balance the bus route better.) e) The feedback that I hear is that the buses were crowded and the routes do not make sense. We need to spend some time on the routes. The kids are sitting on the bus for way too long and even the kids know the routes make no sense. (Dr. Brenner said that the District had gotten off to a late start last year. The administration needs to built the routes much earlier. He said it was most likely his first big SNAFU. However, there was a bit of a large turnover on July 1st last year and no one knew quite what they were doing. We are keeping our eyes on it for next year.) f) This was a relatively simple survey for parents. It does add value. Should this be done every year? (Dr. Brenner said that it could be done, but not too close to the beginning of the year. A survey had never been done before. It was actually done as a result of a conversation with a parent. The parent pointed out that when a group is delivering a service, it is always good to do a survey to see how satisfied people are with the service. Busing is a service. Dr. Brenner said that he did not think that there would be much of a change now, but come September, there should be some improvement because of better planning.) g) I like the fact that it was tied back to the bus numbers because it provided some information.

#### **G. FURTHER DISCUSSION AND POSSIBLE ACTION ON PROPOSED RECOMMENDED REVISIONS TO BOARD OF EDUCATION POLICIES.**

Dr. Brenner asked that this be tabled due to some changes that need to be made.

#### ACTION ITEMS

#### PERSONNEL ITEMS

- Appointments
- Resignations/Retirements

Ms. Cion presented the recommended personnel appointments and retirements to the Board. (File #2490)

#### \*\* MS. HAGERTY-ROSS MOVED TO APPROVE THE PERSONNEL ITEMS AS PRESENTED. \*\* MR. DINEEN SECONDED. \*\* THE MOTION PASSED UNANIMOUSLY.

#### PUBLIC COMMENT

Ms. Wendy Ward, Stanley Road, came forward to address the Board. She said that she was one of the 600 respondents on the survey. She commented that something that was not included on the survey but that she wished was included were the numerous problems with poor choices by the students on the bus. This has become such a problem for her children that they don't take the bus anymore. An idea like the Safety Patrol for the elementary school students tends to give those students the opportunity to boss other kids around. She suggested that they may want to ask about the emotion safety because there are many poor choices made on the bus.

Ms. Tara Ochman, Mansfield Avenue, came forward and said she had been commenting on the Capital Budget for at least seven years. She said the \$1 million dollar build out was one of the cheaper projects coming down the pike. Work on the major trust issues now because the big projects need to be done that will be much more expensive. If the Town boards can get clear on it, it will be a much smoother process.

Mr. Young-Sup Lee, Middlesex Road, came forward to address the Board. He said that he was a new RTM Member and also a member of the Education Committee. Mr. Lee said that his children had graduated from the District, so he had no immediate vested interest other than as a taxpayer. He said that he wished to remind the Board that they should not let the fear of Analysis Paralysis turn into No Analysis. The Board is headed towards getting some analysis done. Mr. Lee said that the Board would have the best chance of getting his support if he saw that they spent 110% on something fully vetted and studied rather than something that was only 90% and something that the Board just happened to luck out and get right. He said that he has asked Principal Dunn if there had been any feedback from the students. Principal Dunn told him that they had not, but knew for a fact that the students would love any kind of expansion. Mr. Lee said that while he believes that, there should be feedback from the students, the cafeteria staff, custodians and the teachers because it would be useful.

Dr. Brenner said that he was a big believer of collaboration and the question is what parts of the project will have collaboration. He said in terms of handling the bill, collaboration is critical, but the administration needs

to handle the design phase of projects. When people are involved in decision making, it is important to listen to what is being said.

Mr. Lee said that he had gotten feedback from some anonymous former students. They have a different view of the extent of the congestion rather than the adults have. He added that a current student has a good idea as to alleviating some of the congestion right now.

Ms. Lois Schneider, Maywood Road, came forward and said that she wanted to thank everyone for considering the views. She said that it was important to remember that these are discussions at the Education Committee meetings. The Education Committee is not telling the BOE what to do. There's a very fine line there and Ms. Schneider said that the Education Committee leaders need to make sure that they are all coming from the same page. The responsibility lies with the BOE, not the Education Committee. The Education Committee has the task of vetting the funding or telling the BOE where they don't agree. She said that she felt good about working together, wants to be on the same page and hoped to accomplish that on May 2nd. It's good for the Town if the groups are all working together. She thanked the Board for letting her speak.

Mr. Harman pointed out that the Board was putting its trust in the RTM and the Board of Finance.

#### **ADJOURNMENT**

#### \*\* MS. HAGERTY-ROSS MOVED TO ADJOURN. \*\* MR. DINEEN SECONDED. \*\* THE MOTION PASSED UNANIMOUSLY.

The meeting adjourned at 9:40 p.m.

Respectfully submitted,

Michael Burke and Kathrine Stein, Board Members (in absence of Sarah S. Zuro, Secretary)

#### DARIEN PUBLIC SCHOOLS Darien, Connecticut

TO: Dan Brenner, Superintendent of Schools

**FROM:** Susie Da Silva, Assistant Superintendent for Curriculum and Instruction, K-12

**RE:** Report of Sydnor and Miriam Reiss Teachers Fund for Further Study – Summer 2016

**DATE:** May 6, 2016

The Sydnor and Miriam Reiss Teachers Fund for Further Study, Inc. was established in memory of a former Chairman of the Darien Board of Education, Sydnor V. Reiss, and his wife Miriam. The purpose of the fund is to foster excellence in the Darien schools by providing scholarships for study to Darien teachers. Each year, upon receipt of recommendations from the Reiss Scholarship Committee, the Board of Education approves awards for those nominated.

A total of 22 teachers, representing all district schools, applied for scholarships for 2016. The Scholarship Committee is recommending approval of study awards for 11 applicants totaling \$6,965.00. The chart below lists the applicants, their project, and the amount awarded.

Name	School	Торіс	Amount
Michelle Currier	DHS	Intermediate Mold Making Systems at Greenwich House Pottery in NYC	525.00
Lauren Dominick	DHS	Broadway Teachers Workshop in NYC	699.00
John Gearty	DHS	Latin and Greek Literature at CANE Summer Institute at Brown University, RI	430.00
Michelle McCormack	MMS	Solea Spanish School, Valencia, Spain	679.00
Lauren Pournaras	MMS	Semi-private Spanish lessons at Meztli Spanish School in Tulum, Mexico	633.00
Lindsay Wrinn	MMS	Google Certified Educator Workshop	400.00
Nancy Heitz	Hindley	Multisensory Reading Instruction at Windward Institute, White Plains, NY	520.00
Jessica Preman	Holmes	Teacher's College Writing Institute, NYC	825.00
Kristen Peterson	Ox Ridge	Responsive Classroom Advanced Course, NYC	729.00
Kathleen Theisen	Royle	Study of the music of Mozart with private coach in NYC	700.00
Pamela Marsh	Tokeneke	Teacher's College Reading Institute, NYC	825.00
TOTAL			\$ 6,965.00

# DARIEN PUBLIC SCHOOLS

# **Contemplated Gift Form**

Gift intended for: (Check appropriate responses) Person(s) or Group Offering Gift(s)

Hindley Holmes Ox Ridge

Royle

Addresex Parent Association (MPA)

Contact person-This may be a gift giver or a building administrator Name <u>Deb. Boccaufuro</u>

Tokeneke	Address Mmg
Middlesex Middle School	204 Hollentree Regers Normath Daney
Darien High School	Tele. 203-685-2518
District	Fax. e-mail

<u>Description of proposed gift(s)</u>, including the form in which it (they) will be given (e.g. money, materials, services, etc.) and for what purpose(s). The description has to be sufficiently specific to allow administration to determine whether items 2, 3, or 4 of the guidelines specified in "Administration Regulation JG-Public Gifts to the Schools" apply. The proposed gifts are as follows:

ce attached re: 5 Flat Screen TV Anonitors throughout the buildy. Price ds materials, installation, Jabor

Questions continued on back of this sheet

#### Please answer the following questions.

Is the value of the gift(s) \$ 500.00 or more? \_\_\_\_Yes \_\_\_\_No Note: If the proposed gift involves donated materials or services please place an estimated dollar value on them.

If your answer to the previous question is Yes please check one of the following categories of value for the proposed gift(s):

500-1,000	5,000-10,000
1,000-2,000	10,000-15,000
2,000-3,000	15,000-20,000
3,000-4,000	20,000+
4,000-5,000	

#### Do not write below this line

Status: Date received by Superintendent

Notes on actions by Superintendent of Schools-

Actions, if any, by the Board of Education-

Final disposition of the gift offer-



Jeff DeMaio 4 Oak Park Ave Darien, CT 06820

Estimate

Date 4/9/2016 Estimate # 578

Name / Address

Middlesex Middle School 204 Hollow Tree Ridge Rd. Darien, CT 06820

# P.O. #

Terms

Net 30

Due Date 5/9/2016 Other

Item	Description	Qty	Rate	Total
package	Flat screen LED monitors (5) approx. 55"/monitor mounts (5)/ computers (5) computer monitor/computer switches/hardware/CAT6 cable/HDMI cables AC cable/AC boxes/AC plugs	1	9,885.00	9,885.00
Labor	Audio Visual Labor: installation of monitors (2 men @ 3 days) Audio Visual Labor: cable runs Audio Visual Labor: termination Audio Visual Labor: program monitors - pwr on/off, boot up to signage page Audio Visual Labor: create of MMS signage page Audio Visual Labor: instruction of how to use signage software/page Electrician: cable runs & power	<b>1</b>	9,775.00	9,775.00
Thank You		Subto	tal	\$19,660.00
		Sales	Tax (6.0%)	\$0.00
		Total		\$19,660.00

# 2017-18 Proposed Darien School Calendar

		July	7		
3	4	5	6	7	
10	11	12	13	14	
17	18	19	20	21	
24	25	26	27	28	
31					

	Aug	gust	(1)		
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7	8	9	10	11	
14	15	16	17	18	
21	22	23	24	25	
28*	29*	<u>30</u>	31		

24, 25 New Staff Orientation 28, 29 Professional Development 30 Teacher Work Day

31 Students Return

September (19)						
					1	
	4	5	6	7	8	
	11	12	13	14	15	
	18	19	20	21	22^	
	25	26	27	28	29	

October (22)								
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	30	31						
2	7 Profe	essio	nal Le	arnir	ng			

Communities – High School

Echruczy (16)

4 Labor Day

21 Rosh Hashanah

22 Professional Learning

Communities – High Šchool

November (19)								
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	27	28	29	30				

7 Professional Development 17 Professional Learning Communities – High School 22 Early Dismissal 23 & 24 Thanksgiving Recess

	March (21)							
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	12	13	14	15	16			
	19	20	21	22	23			
	26	27	28	29	30			
9 1								

 9 Professional Learning Communities – High School
 30 Good Friday

December (16)							
				1			
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25	26	27	28	29			

15 Professional Learning Communities – High School 22 Early Dismissal 25-29 Holiday Recess

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30					

9-13 Spring Recess 20 Professional Learning Communities – High School

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1 Holiday Recess 2 Professional Development 15 Martin Luther King Jr. Day

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11 Professional Learning Communities – High School 28 Memorial Day

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ĺ	26	27	28			
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2 Professional Learning Communities – High School 15 Professional Development 16 - 20 February Recess 19 Presidents' Day

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	25	26	27	28	29	
1	2 Sch	ool en	de foi	stud	onte	

12 School ends for students 13 Teacher Work Day

Note #1: If schools are closed due to weather, additional days will be added to the end of the school year. Regarding High School graduation, by State law, after April 1<sup>st</sup>, Boards of Education are permitted to establish a graduation date. Therefore, the Board of Education will make that determination at its first regular April, 2018 meeting.

Code: \_| Early Dismissal (11/22, 12/22, 6/12); \* Staff Development Days – No School for Students; \_ Teacher Work Day; No School for students; ^Professional Learning Communities for High School Only – (9/22, 10/27, 11/17, 12/15, 2/2, 3/9, 4/20, 5/11)

#### Darien Public Schools Financial Report Through May 2, 2016

The enclosed monthly financial projection represents expenditures of the 2015-16 fiscal year. The data enclosed is based on the payroll of April 22, 2016.

In summary, we are currently projecting a favorable balance of \$264,535

Additional highlights of the monthly report are as follows:

SALARIES: The monthly report of this category continues to shows a positive variance. A significant portion of the positive variance comes from MMS (RC 03), Curriculum (RC 19) and Special Education (RC 24) which totals \$595,760.

**OPERATING EXPENSES:** Current operating expenses show a negative balance of (\$1,149,802) (line 1067). The majority continues to reside with Special Education, in particular tuition non public. However, a portion is offset through the excess cost and personnel making the net special education expenditure a balance of \$163,579.

As we are now full swing with our in house transportation services, a revision has been made to OOD Special Ed Transportation (line 821). See enclosed memorandum for the projected yearly savings along with a sample schedule of the drivers.

UTILITIES: The estimates in utilities currently have a positive variance of \$63,882.

Report	
Financial	
Monthly	

**REVISED 5/2/2016** 

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# Darien Public Schools Budget Projection for 2015-16

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EXPENSES											ane I	dail	Service/
Category	2012-2013	2012-2013 2013-2014 2014-		2015 Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail, Bud	Exp. Forecast		STF	(Shertfall)
Personnel	55,803,634	56,047,487	57,787,072	60.385,248	54,584	60,439,831	45,266,983	13,898,039	1,274,809	59,669,855	757.87	758.11	769-976
Operating	10,344,550	12,984,464	15,193,219	13,195,721	1,179,147	14,374,868	11,286,875	2,862,633	225,360	15.524.670			(CU 140 RD2)
											T		frankr t. t
Fixed	17,052,702	17,950,122	18,741,625	1.625 20.243.775	(1,238,728)	19.005,047	15,207,319	3.471.879	325.850	18.977.908	T	l	07 14D
				-							T	T	AL1417
Equipment	343,237	732,265	924,195	368,966	4,997	373,963	316,588	119.960	(62.585)	541.741	1.		1167 7781
													(a) (tai)
GRAND TOTAL EXPENSES	83,544,124	87,714,338	92,646,111	94,193,709		94,193,709	72,077,765	20,352,511	1,763,433	94,714,174 757,87	757.87	758.11	(520.465)
											Ī		

2012 - 2013 2013 - 2014 2014 - 2015 Orig, Bud //00.0001 //0.0001 //0.0001 //0.000
- ////
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(70,000)
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- (195,983)
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(587,000)
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- (non'ncz)
(3,471,183) -
90,722,526

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The Charts below reflect year to date expenditues plus existing encumbrances.





YR. END EST.	•	0	ı	75	23,775		0	(0)	45	324	12,564		0	•	0	0	1,581	0	•	(0)		(155)	0	•	959	•	·	(0)	613	249		39,430
CURR STF	1.50	1.00	3.00	1.00	1.09		5.50	1.00	0.40	19.56	12.00	15.20	2.50	6.00	1.00	17.88	17.64	2.80		_		1.80	7.00		4.00	2.00		8.00	2.00	7.00		140.87
ADP STF	1.50	1.00	3.00	1.00	1.29		6.00	1.00	0.40	19.56	13.60	15.20	2.50	6.00	1.40	17.55	17.22	3.00	•			1.80	7.00		5.00	2.00		8.00	2.00	7.00		144.02
FORE. CAST	995'66	190,831	497,640	136,687	155,018		453,686	69,904	41,671	1,472,669	1,055,936	1,081,552	210,517	526,442	103,586	1,680,841	1,409,083	222,551	•	73,380	31,020	147,408	550,312	•	235,719	110.826	,	285.291	92,841	493,390	176,235	11,604,597
AVAIL BUD.	•	0	•	75	23,775	,	0	(0)	45	324	12,564	•	0	•	1	0	1,581	•	•	32,291	•	(155)	(0)	•	959	•	,	6	613	249	31,771	103,492
ENCUM. REQUES.	15,998	29,359	76,560	21,040	30,010	•	114,878	21,509	7,585	415,298	287,234	267,254	64,656	148,061	31,873	476,520	393,280	68,477	•	•	•	39,808	148,016	•	35,781	18,475		51.538	17,087	77,197	30,796	2,888,288
dTY EXP	83,562	161,472	421,080	115,647	125,008	•	338,808	48,395	34,087	1,057,371	768,702	814,298	145,861	378,381	71,713	1,204,322	1,015,803	154,074	•	41,088	31,020	107,600	402,296	•	199,938	92,351		233.754	75,754	416,193	113,668	8,652,246
REV. BUD.	99,560 {	168,091	497,640	136,762	178,793	•	453,686	<b>69,904</b>	41,716	1,472,993	1,068,500	1.081,552	210,517	526,442	103,586	1,680,842	1,410,664	222,551	•	73,380	31,020	146,653	550,312	•	236,678	110,826		285.291	93,454	493,639	176,235	11,644,026
TRFRS ADJ.	4,385			•	•	•	(53,626)	•	•	37,057	(141,409)	5,073	1,100	15,157	(44,739)	52,082	(83,848)	(15,708)	•	1,143	1,020	11,580	14,148	•	(15,000)	(1,656)		38,316	(218)	14,553	30,000	(130,890)
ORIG APPRO	95,175	190,831	497,640	136,762	178,793	•	507,312	69,904	41,716	1,435,936	1,209,909	1,076,479	209,417	511,285	148,325	1,628,760	1,494,513	238,259	•	72,237	30,000	135,072	536,164	1	251,678	112,481	•	246,975	93,972	479,086	146,235	11,774,917
ACTUAL 2014 - 2015	95,156	187,089	479,750	134,080	160,757	•	491,572	67,040	41,222	1,349,708	1,149,117	1,024,755	201,695	498,859	153,234	1,605,165	1.384,973	230,778	•	70,485	29,949	130,780	524,278	•	246,061	96,155	259	279,103	76,899	464,944	149,247	11.323,107
ACTUAL 2013 - 2014	98,795	184,000	438,453	134,080	158,081	•	475,322	33,222	84,473	1,355,714	1,116,905	1,055,519	194,216	472,272	141,372	1,506,335	1,409,283	188,540	10,151	74,785	29,141	125,614	545,112	•	239,844	106,087	•	201,942	88,664	461,985	141,915	11,071,819
ACTUAL 2012 - 2013	95.182	175,000	439,533	131,774	179.017		465,826	45,854	128,207	1,322,622	1,225,650	1,182,511	189,739	511,002	127,688	1,432,371	1,334,208	239,315	20,178	53,556	27,654	122.924	546,245	3,152	230,440	101,767	382	174,637	86,140	470,727	136,152	11,199,453
Darien Public Schools Monthly Financial Report 2015-16 May Tr # RC-1 DARIEN HIGH SCHOOL	113 BURSARVADMINISTRATIVE ASSIST 1	Т	T	1	1	10110 ALP TEACHERS	10112 ART TEACHERS	10114 BUSINESS TEACHERS	110116 COMPUTER TEACHERS	110118 ENGLISH TEACHERS	110124 FOR. LANG. TEACHERS	10130 MATH TEACHERS	110132 MUSIC TEACHERS				-			-		T	-		1	=+		-	-+	- T	-1	FOTAL PERSONNEL
ACCT		2 21101	3 21102	4 21203	5 21220	6 1101	1011 2	8 1101	1011 6	10 110	11 110	12 1101	13 1101	14 1101	15 1101	16 1101	17 1101	1101			1	_				_			29 21604	_	510101 16	32

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VR END			107	370	342		560						302	•	42	26	(13,663)	•	,	•	255	•	6,050	(0)	444	,	303	•		(4.607)			252	.					252	76 DTE	c/nfcc	Surplus/	(Shortfall)			35,075
CURR			+									+	-																											140.87						140.87
ADP	STF						-																																	144.02						144.02
FORE-		50.678				1.300	2,940	6,300	33.250	23.943	21 800	84	94	0/10	907'07	4/C'7	209,603	12,000	005'77	5,000	11,940	19,800	30,000	8,521	15,556	1,200	1,947	70,625	15,500	426,133		416,133	9,900	•		•	,		9,900	12,040,629	• •		Rev. Forecast		(10,000)	12,030,629
AVAIL	BUD.	207	022		74	•	98	5,066	6,569	57	101	SUL SUL	aca c	911-1-1 CF	2	07 (13)	(conter)		- 000	000,0	667	PUV.1	9/ b'CI	6	444	1,200	303	27,333	1,657	62,086		980'75	252			•	-		252	165,830			Rev. Expected	110 001	(000'01)	155,830
ENCUM.	REQUES.	•						•	1,853	2,132		•	8	17 070			002.9	1 574	Lard			NOC'7			0.62,5	·	•	•	2,318	37,338		000°10	9,439	•	•		•		9,459	2,935,084			Rev		-	2,935,084
QTY	EXP	50,678	11,630	158	1 200	008 6	2001	1,234	24,828	21,811	21,899	48	4,172	6.188	2.574	26.863	5,300	20.976		11.040	0 536	PL5 UC	103 0	1706 01	14,200		15.1	767'04	C7C'11	322,103	217 202	1 177	1	-	- -		- - 		144	8,974,790			Kov. Keceived	(10.000)	Inntal	8,964,790
REV.	BUD. coment	C88,0C	12,000	200	1300	3.500	6 200 Y	300.0	007,50	24,000	22,000	350	6,700	23,300	2,600	13,200	12,000	22,500	5.000	12.195	19.800	36.050	8 571	16 000	1 200	036.0	20.624	15 500	1 000-001	075,124	411.526	10.157						19.61		12,075,704		Bar Bud		(10,000)		12,065,704
TRFRS	- I	-			•	,				•	,		·		,	•	•	•	•				21	.	. 	.	.	•		3	12	   .	.	.		.		   		(130,869)		Adinet.	Henfass	•		(130,369)
ORIG APPRO	50.885	000 01	000,21	500	1,300	3,500	6300	11250	000 80	000 12	000 <sup>1</sup> 77		6,700	23,300	2,600	13,200	12,000	22,500	5,000	12,195	19,800	36,050	8,500	16,000	1,200	2,250	70,625	15,500	421.505		411,505	10,152	,				•	10,152		12,206,574		Orig. Bud	6	(10,000)		12,196,574
ACTUAL 2014 - 2015	40.501	10.001	10,071	588	1,018	2,779	6,300	31.454	21 17K	71 601	120,12		0,12/	23,914	1,474	13,151	10,705	22,500		12,786	12,072		20,378	21,853	880	5,957	70,367	19,492	401.190			26,901	•	2,798	•	•		29,699		11,753,996			ł	(000'01)		11,743,996
ACTUAL 2013-2014	44,608	1 2000		CE8	1,419	2,802	5,919	29,648	21.701	21 005		000 9	00/0	645.22	7.829	5,805	000'11	22,137	1,461	9,794	15,156	31,919	8,455	18,792	745	163	66,352	17,944	382,895			-+	•	2,746	•	2,750		5,496		11,460,211			110.0001	(mn/m)		117,064,11
2012 - 2013	60,413	28.552		1/0	1,2/0	3,383	5,959	23,777	26.539	19.818	1 10 5	194.5	10142	162417	100%	186,61	12,446	000,07	0.450	12,992	C00,CI	30,491	8,278	17,214	599	1.646	70,989	25,562	454,617			(444)	,	•		•		(444)		979,600,11			(100.0001	Inning	11 553 676	
1				Г	t	-	7	+	1						1	1	1	Γ	T	1	Г	1	Т	T	T	T	1		IVIAL UTERALING	EOUIPMENT	NEW OFFICE FLIENTTIBELECT II		+	-		COMPUTER EQUIPMENT	TOTAL EQUIPMENT		TOTAL DARIEN HIGH SCHOOL		BENEVILLE	NG TENUL	REV STUDENT PARKING FEES		NET DARIEN HIGH SCHOOL BUDGET	
l		36 22003	23002	23003	23004	33010			2401	25001	25002	25003	25007	25008	25013	25014	25019	25022	25026	25030	35000	72016	72038	12041	72044	83003	102003				123001	123004	123012	123014	123016	123021							102007		ET DAK	

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YR. END EST.		(0)	0	0	26,529	223	0	37.702	7367	778			39,065	438	9	(5,427)	•		W	100-1	4, /95	1,7/3	0	-	13,151	0	591	,	127,003
CURR STF	3.	2.00	0.40	3.00	3.00	17.50	00 0	02.11	100 21	00.7	0.20	67.0	13,00	13.00	2.00				No.		00.0	3.00	8.1	1.00	3.00	1.00	7.00		119.73
ADP STF	00.1	2.00	0.40	325	3.00	17.25	00 6	201	22.21	2.5	06.0	0.00	13.00	13.00	2.00				18	N:7	8.S	8.5	8.1	1.00	4.00	1.00	7.00		119.67
FORE- CAST	178,383	289,723	117,148	222.536	240.937	1.467.659	106 764	101,001	170'00/	202 01 01	C7/610	4/1,688	916,188	1,055,568	210,334	65,025	29,535		200 001	C00,001	370,941	160,043	66,261	46,768	125,403	46,484	474,121	97,152	9,666,930
AVAIL BUD.	0	0	0	0	26.529	1546		1 CUL LE	201.10	1971	C/ 8	0	39,065	438	•	9,213	•			(0)	4,793	1,773	0		13,151	•	591	3,481	145,124
ENCUM. REQUES.	27,444	44,573	25.534	68.473	109 81	130 187	141 74	101'07	040'07	348,/01	134,020	133,542	235,411	285,140	51.679	1.410				44,430	109,660	27,336	10,194	8,503	100'61	8,452	74,470	14,188	2,381,927
YTD EXP	150,939	245.151	01.615	154 063	LEL CUC	1 776 960 1	1/7'070'1	80,033	571,914	968,137	485,705	338,146	680,778	770,427	158.655	48.976	20 535			143,650	261.281	132,708	56,067	38.265	106,403	38.032	399,651	79,483	7,266,882
REV. BUD.	178.383	289.723	117 148	713 610	100 274	004-107 L	1.401,004	106,/64	821,322	1,324,125	620,600	471,688	955,253	1,056,006	210.334	20 590	20 515	10000		188,085	375,734	161,816	66,261	46.769	138,555	46.484	474,713	97,152	9,793,934
TRFRS ADJ.	•	•	8 550	1101 057	1101.201	200 100	(48,450)	•	(48.739)	50,237	9,707	10,312	(43.653)	(11,697)		113 8171	(1989)	(nnt)	-	•	6,558	403	•	•	•	8	15,469	•	(124,764)
ORIG APPRO	178.383	764 773	100 500	012 100	2/1 1/10	0017 107	1.516,338	106,764	870,061	1,273,888	610,893	461.376	908.906	1.067.703	1010	71416	UNO OF	MANA	-	188,085	369,176	161,413	66,261	46.769	138.555	46.476	459.244	97,152	9,918,698
ACTUAL 2014 - 2015	174 885	100 008	100111	470,111	907'077	258,642	1,387,025	103,528	830,007	1,192,121	601,010	494.561	955.468	1.008.253	002 200	17 112		0+0'67	•	184,480	329,143	148.373	64,362	45.429	130.584	45.144	455.705	88,106	9,468,727
ACTUAL 2013 - 2014	174 885	000 001	7621027	101,134	166,102	251,108	1,305,703	146,486	848.544	1,190,164	580,001	446.196	1 029 481	956 189	145 440	101 17	141.00	141,42	,	179,112	345,695	152,213	62,503	44.132	133.577	43.847	460.504	77,848	9,338,413
ACTUAL 2012 - 2013	171 277 1	1/0'1/1	000'067	667'011	321,353	245,972	1,378,035	143,761	891,381	1,130,803	566,893	427,006	1 040 134	080 700	CLV 301	4/L'DZ1	04C'70	+co'/7	•	175,513	342,096	147.933	60.780	41 552	108.562	42,636	489.228	87,177	9,498,348
MINDY RSEX MIDDI & SCHOOL		I'RINCIPAL	ASSISTANT PRINCIPAL	CURRICULUM SUPERVISION	ART TEACHERS		ENGLISH TEACHERS	HEALTHY LIVING				<b>T</b>					SUBSIIIUIE LEACHERS	STUDENT INTEKNS	LANG. ARTS	LIBRARIANS	IGUIDANCE	PRINCIPAL/DIRECTOR SECRETARY	IGUIDANCE SECRETARIES	II IRRARY SECRETARY	TEACHER AIDES	ILIREARY MEDIA ASSISTANTS	CUSTODIANS	-	TOTAL PERSONNEL
80 80				84 21220	310312	86 310316	310320	88 310322	L	90 310330	1	1	1	CAEDIC 24	1	1	1	_	8 21301	21401	1	1	1	1	1	1	1	L	<b>103</b>

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YR. END	EST.	/,/18	1	•	563	611		173		1 3 1 0				181	004	1	(2,092)	1,097	•			1 200	120.01	1/6'01				,		61	-	19	138,035
CURR	10							T													$\mid$	╞											62.611
ADP		T						Ī	Ī		T	T	Ť		t		T				T	ſ											
FORE	4 060	20012	002.6	3,985	437		11.238	3,571	2.600	13.681	44,194	12.325	5 810	1012			188,01	<u>8%</u>	4,000	10,815	55,866	1.500	194 278				•	•	•	4,719		61/ <sup>*</sup>	9,865,877 119.67
AVAIL	77181		1 +00.1	3,985	563	312	7,385	173	1,212	1.319	14,235	7.778	181	400			1 100 1	1201	1,479	7.527	19,258	1.300	75.184				•	•		19	3	10	220,369
ENCUM. REOUES.	-		,	•	219	•	219	•	•	3,246	264	•	934	•			- - -		•	•	•	•	4,882			-		•	•	•		I	2,386,809
YTD EXP	4,069	1 ADA 1		•	218	•	3,633	3,571	1,388	10.435	29,696	4,547	4,885			15.887	066	163 0	170'7	3,288	36,608	1,500	125,132				.			4,/19	4.710	· ·	7,396,734
REV. BUD.	11,788	3.250	3 065	Cach.	0.00'1	312	11,238	3,744	2,600	15,000	44,194	12,325	6,000	400	•	13.795	2,087	4 000	1001	C10'N1	55,866	2,800	205,199			•			VOL Y	1,00/,*	4.780		10,003,912
TRFRS ADJ.	84	1			í	•		•		•	•	·			•	1,438				-   		-	1,522			•	•				•		(123,242)
ORIG APPRO	11,704	3,250	3.985	1001	C11	210	11,20	94/ 5	2,000	000'01	44,194	C7C'71	0,000	400	•	12,357	2,087	4,000	10.815	25.966	008 0	202 222	203,677				•		4.780		4,780		10,127,154
	3.713	719	9,239	1714		1616	01010	1 264 5	10747	104'41	740'04	50,12	616.4	821	-	44,379	1,768	2,370	7.840	58 412		179 616	6/ 217			·	30,060	•	1,211		31,271		9,/12,872
	3,841	5,387	7,453	2.262	549	275	1 727	2110	10.756	200.04	0 000	110 2	1105	<u>دور</u>		21,877	1,739	2,938	10,259	48.622	185	177 757	CC1411				001.0		10,291		165,391	0 637 557	100,400,0
	3,816	1 405.0	9,409	695	-	207	1604	2362	152 01	15 467	9 665	2113	121	<b>P</b>		31,876	1 5/01	446.0	13,107	67,735		209.675	210600		-		Vira c/	(0+9.C)			(3,846)	LL1 PUL 6	
110 OPERATING 111 OPERATING 112 23001 THEYTBOOKS MENU	22002	LUOCC	CUV22	77007	23003	117 23004 RESOURCE MATERIALS	118 23010 MEDIA CONSUMABLES	24008	24009	24011	25001	25003	124 25008 GUIDANCE MATERIALS	25011	126 25019 COMPUTED INCTRUCTION OF IDEA 125	25026	25030	129 35000 POLICE AND ENE GENERATION	20000	CCU21	/2044	132 TOTAL OPERATING			73003	73001	123001	138 123020 NEW CLASSROOM FURNITURE	130 130		141 AUTOL EQUIPMENT	142 TOTAL MIDDLESEX MIDDLE SCHOOL	

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9,865,877 119.67 119.73

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YR. END EST.	1	•	723	,	0	-	6	<u></u>	•	(0)	6	(1,101)	•	6	6)	13,118	51	•	6,790	•	381		569		-	766	83	350	888	321	•		•	3,359	(360)		9,789
CURR STF	1.00	1.00		4.00	4.00	4.00	4.00	4.00	4.00	8.1	1.48			00.1	1.00	8.00	3.00		41,48										_								41.48
ADP STF	1.00	1.00		4.00	4.00	4.00	4.00	4.00	4.00	100.1	2.20			1.80	8	8.00	9.E		42.20	ſ	T								-								42.20
FORE- CAST	172,627	103,969	16,731	341,700	321,695	301.561	293,975	263,409	247,148	58,282	102,411	29,729	21,595	103,586	54,846	267,753	204,228	5,341	2,910,586	8 850	22.489	4,100	2,635		7,375	25,834	1,517		2,052	97	1,339	25,098	•	101,368	1.360.1		3,013,314
AVAIL BUD.	•	•	723	•	•		(0)	(0)	•	(0)	(0)	(972)	•	(0)	(0)	13,118	51	0	12,919	1 477	1181	3,041	569	•	3,413	766	83	350	888	321	544 544	5,467	•	17,296	1(091)	10004	29,854
ENCUM. REQUES.	26,558	33,270	3,187	105,139	88,015	93,224	90,454	71,613	62,483	17,933	31,511	•		31,873	8,438	50,741	31,907	1,017	747,362	1 325 1	CPL	241		•	860	2,599	•	•	•	79		•	•	5,757	1 1 1 1 1		754,479
Y I U EXP	146,069	70,699	13,544	236,562	233,680	208,337	203,521	191,796	184,666	40,349	70,900	23,600	21,595	71,713	46,408	217.012	172,321	4,324	2,157,095	1 6 10 9	72167	518	2,635	•	3,102	23,235	1,517	1	2,052	•	795	16,631	•	81,674			2,238,769
REV. BUD.	172,627	103,969	17,454	341,700	321,695	301,561	293,975	263,409	247,148	58,282	102,411	22,628	21,595	103,586	54,846	280,871	204,279	5,341	2,917,376	0 9 50	77 871	4.100	3,204	•	7,375	26,600	1,600	350	2,940	400	1,339	25,098		104,726	1.001	2221	3,023,102
TRFRS ADJ.		(16,173)		(71,846)	14,392	(1,418)	•	•	(74,841)	•	3,462	(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(	(8,406)	•	4,477	•	5,514	•	(148,152)			- - -		•	•	•	•	,	•	•	•	•			-		(148,152)
ORIG APPRO	172,627	120,142	17,454	413,546	307,303	302,979	293,975	263,409	321,989	58,282	949.949	25,942	30,000	103,586	50,369	280,871	198,765	5,341	3,065,528	0 0 0 0	178 77	4.100	3,204	,	7,375	26,600	1,600	350	2,940	400	1,339	25,098	•	104,726	1 000 1		3,171,254
ACTUAL 2014 - 2015	169.242	118,563	16,579	402,234	359,980	281,542	284,794	252.810	374,400	55,248	94,179	19,215	29,250	102,358	51,301	287,607	201,854	5,050	3,106,205	1 760	10 12		-	•	6,706	28,631	947	•	718	213	1,565	25,473		101,823	2.904		3,210,933
ACTUAL 2013 - 2014	E	118.406	15,616	319,630	297,596	283.365	273.006	327.605	276,580	52.866	142,808	22,005	27,063	100,106	40,904	296,462	197,969	8,072	2,978,302	1 216 4	26.305	1.472	•	•	7,568	29,124	494	ł	398	90	•	18,071	•	166'16	22.339		3,098,571
ACTUAL 2012-2013	H	115.760	16.161	314,112	291,661	276.985	355.877	269.227	222.526	51.269	137,066	26.132	27,654	97,904	46,192	217,153	194,617	8,421	2,835,050	1 0327	ELT CE	423	•	-	6,445	26,656	412	•	582	95	1,503	28,717	•	102,359	-		2,937,409
RC-5 HINDLEY ELEMENTARY SCHOOL	[DBINCIPA]	ASSISTANT PRINCIPAL.	CURRECT II. LIM SUPERVISION	KINDERGARTEN	GRADE I TEACHERS	GRADE 7 TEACHERS	GRADE 3 TFACHERS	GRADEA TRACHERS	GRADE 5 TEACHERS	FOREIGN LANGUAGE TEACHER	PHYSICAL ED TEACHERS	SUBSTITUTE TEACHERS	STUDENT INTERNS	ILIBRARIANS	PRINCIPAL/DIRECTOR SECRETARY	TEACHER AIDES	CUSTODIANS	CLUBS AND COUNCILS	TOTAL PERSONNEL	OPERATING	TEVTBOOKS CONSTNATED S	CLASSROOM REFERENCE	PERIODICALS	AUDIO VISUAL CONSUMABLES	SCIENCE TEACHING SUPPLIES	GENERAL TEACHING SUPPLIES	MISC. OFFICE SUPPLIES	PROFESSIONAL LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	DUES AND MEMBERSHIPS	POLICE AND FIRE SERVICES	DUPLICATORS AND COPIERS	REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING	REP. CLASSROOM FURNITURE		TOTAL HINDLEY ELEMENTARY SCH.
RC-5 H	10116	20110	21270	105015	510501	\$10507	105015	10504	510505	510524	510534	21302	21317	21401	21501	21603	61001	101003		COOLE	70020	23002	23003	23010	24009	24011	25001	25002	25003	25026	35000	72035	72044		73020		TOTALI

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VR. END	EST.	•	0	241		0	0	6	901	10.848	C		0 000	00010	•	6	0	3,030	236	(582)	22,257			455		308	2,292	•	294	(1,660)	22	277	195		366	60.7	•	·		2,433				24,742
CURR	STF	1.00	1.00		4.00	4.00	4.00	4.00	3.00	3.00	001	1.44				20.7	3	7.00	3.00		38.44		$\left  \right $												╞	╇	╇		-			$\left  \right $		38.44
ADP	STF	1.00	1.00		4.00	4.00	4.00	4.00	3.00	3.00	1.00	8				8.1		00.7	3.00		38.00			+	+	┨										ſ	╀	ł	-				┨	38.00
FORE	CASE	172,627	108,128	16,972	341,490	249,014	278,149	327,360	200,613	201,559	51.764	88.296	18.328	70.250	100 89	142,800	770'00	146,552	200,910	5,198	2,652,712		3116	1123 66	1.2.2		100,1		7,323	27,046	1.350	124	1,430		147	8.240	25 007	100104		216'86		949		2,752,572
AVAIL	DUD.	•	•	241		•	6	•	396	10,848	•	(0)	11.770				10101	ALU'C	007	(582)	25,940		1011		ave		767'7	•	762	(1,660)	22	277	195		255	5.820	3.138		11 401	140411		51		37,582
ENCUM. PROTIPS	1 or con	800,02	53,270	5.233	105,130	61,891	78,537	76,746	44,493	50,358	9,412	27,168	•		21.213	8.557	44 114	00212	71,067	1066	623,298		510	380					Acc.	5444	•		645	•	•		ı	•	4.529	1 mml.		•		627,828
YTD EXP	146.060	200,071	000.4/	13/139	00007	15/,12	710'661	410'0C7	156,120	151,201	42,352	61,128	14,646	29,350	47.728	47.064	194.277	180 091	aut P	0174	161,620,2		2,606	22,253	111	1.635		4 777	CU/10	700'1.7	1,200	124	<u>(8</u> )	•	147	2,420	21,759	•	85,225	•		949		2,111,904
REV. BUD.	170 671	ac1 a01	117 112	341 400	VILLOVC	1101214	071 700	000 100	600,102	212,407	51,764	88,296	26,416	29,350	68,941	55,622	241,422	201.146	4 616	01017	606'+10'7		3,455	22,745	1,079	3.927		7617	25 386		107	1751	C70'1		402	8,240	25,097	•	101,345			1,000		2,777,314
TRFRS ADJ.	-	   	•	10.377	16 3050	Interior	70 ADK	ENT E	////	115 121	(+0+'01)	•	-	(651)	·	5,253	(1,158)	4,565	,	70.041	t toto		•	•	•		•	,								-	•	-	1					10,041
ORIG APPRO	172,627	108.128	17.213	331.113	255.409	278,149	256.054	197 007	LUY LIC	101/717	077'/D	067'00	1014/07	000'05	68,941	<b>50,</b> 369	242,579	196,581	4,616	2.604.928			3,455	22,745	1,079	3,927		7.617	25,386	1.372	401	1.625	.	402	8 740	75 007	160,62		101,345		1 000 1	1,000,1	ETC 707 C	61741014
ACTUAL 2014-2015	169,242	84.937	16.484	381,234	237,194	263.833	250,604	190.244	205 544	36 700	SO 410	510'00	01017	076'77	879'00	52,366	239,977	199,680	4,124	2,523,343		1.102.0	51.24	F17'87	1,046	313	260	5,989	23,008	2,214	488	1,657	•	189	6.534	26.113			610,66		1579	Corto -	2.628.845	
ACTUAL 2013-2014	169,242	118,416	15,145	406,887	231,788	287,704	241,736	281.983	208.760	75.952	LPC VL	24 885	332.22	002 02	060,00	49,873	<i>c16,127</i>	198,273	6,378	2,710,585		1 136 5	7077 10	404-17	500	67	ð S	5,659	22,863	832	439	1,394	•	189	6,640	23.023	-   	01 775	017402		15.054		2,818,913	•
ACTUAL 2012-2013	165,012	115,760	15,462	307,294	236,967	216,215	308,507	215,887	204.495	76.223	68.282	25.695	77 852	10111	1 22 22	1/1/4	100,034	194,421	12,105	2,487,725		1 084	SEE YC	040	400	710		4,917	20,686	957	500	1,484	1,687	- 6/1	7,391	26,378		95.227			3,400		2,586,352	
= [	Т	1	Т	Т	Т	-	~		_				21317 STUDENT INTERNS	21401 LIBRARIANS	Γ	Ė	Г	L		101AL FERSONNEL	OPERATING				-	-	1	Г	T	Т	1	T	1	1	Т	Т	-	IUTAL OPERATING			20   REPLACEMENT CLASSROOM FURN.	TOTAL HOLMES SCILLO.	THE REPORTS SCHOOL	
187 RC-7 188 190 2110	1	1		_	_			_		_					203 21501	204 216	205 61001	L		104	209			212 23002	213 23003	214 23010	215 24009	216 24011	217 25001	218 25003	L	L	L	222 35000	L	L	L	241	077	L	730			

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CURR YR.END STF EST.	1.00 9 47	1.00	0	4.00 17,531	3.00	4.00 4.140		4.00		00 [ 00]	1.60 (0)	1,863	880	0			3.00 1,709	_	38.10 28,908		282	784	895	613	•	240	93	45	•	1,341	41	294		•	4,629			
ADP STF	1.00	1.00		4.00	3.00	4.00	4.00	4.00	3.00	1.00	1.70			1.00	1.00	6.50	3.00		38.20																			
FORE- CAST	172,580	108,128	17,213	294,792	232,861	321,217	257,149	247,650	274,702	98,547	142,969	16,750	29,120	106,748	55,741	238,588	201,186	7,363	2,823,302		2,473	25,129	80	2,047	•	3,711	23,424	955	•	1,649	59	530	25,224	•	85,280			
AVAIL BUD.	1 14	•	0	17.531	1	4,140	,	•	0	(0)	(0)	9,549	880	0	٠	2,737	1,709	6	36,595		282	784	895	613	•	240	93	45	-	1,341	41	294	3,054	•	7,683			
ENCUM. REOUES.	26.558	19,660	3.279	85.518	71.637	101,99	79,123	66,419	74.351	17,918	066,61	•		32,846	8,575	43,979	31,914	1,402	706,874		•	•	•	•	•	860	•	•	•	•	•	•	·	·	<b>3</b> 60			
YTD EXP	146.022	88.468	13.014	200.273	161.223	221.510	178,026	181.231	200,351	80.629	98,978	9,064	29,120	73,902	47,167	194,609	169,273	5,961	2,108,741		2,473	25,129	80	2,047	•	2,851	23,424	955	•	1,649,1	59	530	22,170	•	81,366			
REV. BUD.	172.627	108.128	17.213	101 011	232.861	325.357	257.149	247,650	274.702	98.547	142.969	18.613	30,000	106,748	55,741	241,324	202,896	7,363	2,852,210		2,755	25,913	\$15	2,660	•	3,951	23,518	1,000	•	2,990	100	\$24	25,224		606'68			
TRFRS ADJ.			UND	1615	(4.032)	(105.9)	67.774	36.690	9.492	11.410		(6.667)			(1,137)	•	4,505	321	117,622		(1,820)	•	•		•	850	970	•	•	•	•	•	•		ı			
ORIG APPRO	172.627	109,128	MLC 91	101 101	108 910	134.658	110.175	210.051	265.210	12.137	142.969	25.280	30.000	106.748	56,878	241,324	066,861	7,042	2,734,588		4.575	25,913	975	2,660	•	3,101	22,548	1,000	•	2,990	1001	824	25,224		89,909			•
ACTUAL 2014_2014		00 074	15 726	330.010	AFT COC	204 084	10/1-TC	200 \$76	10101201	111 18	130.455	15.075	29.898	105.482	52.190	248,125	201,371	7,436	2,781,534		2.865	27,192	603	,	468	5,459	23,096	619	36	1,546	2	539	25,489		88,925			•
ACTUAL	1 USL U21	117 746	11/100	10,000	10 2 10	BT7 136	944/07 1007 E3C	718756	112 038	00 08 7	137 281	10.756	000 01	103.160	21.607	242,666	197,485	9,269	2,669,661		3.360	28,460	886	,	٠	6,008	24,020	644	370	815	61	495	29,004	•	94,130			
ACTUAL	5102 - 2102	115 720	100/1011	440.01	070'017	101 040	909(CAT	070127	112 CUE	110 26	117 067	201121	17857	100.800	48.033	235.658	195,561	9,620	2,789,553		2.844	26,153	619	144	-	4,919	21,907	859	500	<b>834</b>	274	1,110	25,618	•	86,142			
OX RIDGE ELEMENTARY SCHOOL		PRINCIPAL	ASSISTANT PRINCIPAL	CURRICULUM SUPERVISION	KINDERGARIEN I EACHERS	GRADE I LEACHERS	GRADE 2 LEACHERS	UKAUE 3 LEALHERS	URADE 4 LEACHERS		FUREIUN LANGUAUE LEALITER	IT I SICAL EDUCATION TEACHERS	SUBSILIUIE LEACHENS		PPINCIPAL MIRECTOR SPORFTARY	TTPACHER AIDES	CLISTODIANS	CLUBS AND COUNCILS	TOTAL PERSONNEL	OPERATING	TFXTROOKS-REPLACEMENTS	TEXTBOOKS-CONSUMABLES	CLASSROOM REFERENCE	PERIODICALS	CONSUMABLES	SCIENCE TEACHING SUPPLIES	GENERAL TEACHING SUPPLIES	MISC. OFFICE SUPPLIES	PROFESSIONAL LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	DUES AND MEMBERSHIPS	POLICE AND FIRE SERVICES	DUPLICATORS AND COPIERS	REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING	ROUPMENT	IREPL. CLASSROOM FURNITURE	
RC-8 C		21101	21102	21220	810897	102012	810802	810803	810804	102012	810524	10010	20012	10710	10510	21603	10019	101003			20022	22003	23002	23003	23010	24009	24011	25001	25002	25003	25026	35000	72035	72044			10067	

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YR. END	ESI.	-	99	0	2,181	0	•	•	0			6	5,150	7,526	0	0	0	1,333	861	17,054			325	687	400	(34)	¥.	460	L.	200	200		₽			•	2,903		PTC.	20,201
CURR	215	8.	8		4.00	8	8 	8.	8. M	3.00	8	₩.		-	8	00.1	6.50	3.00		34.98											╞								┞	34,98
ADP		B	8.		8	3.0	8.1	8	8	8	8		+		8	8	<u>8</u>	8		34.80	ويتبنغ								T			╀	+	┤	+					34.80
FORE	1991	10,434	120,076	17.454	248,678	237,712	239,960	237,218	200,002	260,072	50,009	102,715	20,946	22,475	119'09	20,000	111,411	193,397	5,840	2,381,649			5,395	22,923	•	2,439	•	3.376	19,183	102	105	180	200		176	612,42	79,732		2.156	1
AVAIL		- - -	8		7191	•		•	•	•	-	() ()	660°C1	075'1	•			1,333	798	27,003			325	687	<b>60</b>	()4	345	469	19	299	305	4			700	DC1'0	516,01		244	37,562
ENCUM. REDITES	11 061	172411	106.00	112.02	11/100	C1400	60760	C40'77	400'CD	00,413	560'6	c/00'1C	•		16,030	0,070	er/	21,015	1,017	588,811			•	₹	•	*	•	800		•	•	-							1	589,655
YTD EXP	137 79	001 10	501100	1 70 067	1004211	007/1/1	1/0/1	141 076	100 640	122,005	11,110	10 001	77 175	1.001	106'14		010 171	101,037	779'4	1,782,888			565.C	22,679	•	2,439		2,576	19,183	701	195	380		265	17.463	LLY IL			2,156	1,856,521
REV. BUD.	76.434	120 142	17 454	250 859	CUL 120	210 000	237.218	206.665	260 022	40,004 40,005	212 001	2011 201	2000.06	119 49	1000	LILL VIL	101	001121	ecnin	2,398,703		1042 3	07/10	010,62	₹	2,405	ž	3,845	19,250	1,000	500	420		927	24.213	82.635			2,400	2,483,738
TRFRS ADJ.	(66.193)		405	(4.224)	1001	46.537	3.504	(24.52T)	995	(2.7.1)	101920	5.171		.	2957	672		430	NC+	(36,470)		1 000 1	Well I	1070	•	,		(11.400)				(1,075)	(400)			(1,400)		1 100	1,400	(36,470)
ORIG APPRO	172,627	120.142	16.959	255.083	200.689	193.429	233,714	231.192	260.108	58.282	102.715	20.925	30,000	60.611	53.654	224,105	104 730	6.201	1 1 2 5 1 5	£/1'CC+'7		10001	23.035			5,7			19,250	1,000	Br	1,495	<b>8</b>	927	24,213	84,035		1 000	1,000 1	2,520,208
ACTUAL 2014 - 2015	147,819	118.498	16.721	233,038	261.930	186,162	227,228	222,472	224.709	55.248	98.580	29.897	21,726	58.024	52.964	219,013	188.601	960.9	7 365 776	07/ 000017		1 996 1	24.623	517		•		010 55	010'77	640	·	-	Tree of the second seco	385	24,945	81,587		50 834	troins	2,501,147
ACTUAL 2013 - 2014	175,751	114.597	16,322	301,467	278.534	190,413	219,800	214,232	244,012	52.866	90,510	25,168	28,281	55.248	54.482	212,101	195.737	7,350	2 476 KTT			2.788	26.867	2005	50	6 6	110	761 10	107147	301	202	3	087	408	27,170	86,487		33,886		2,597,845
ACTUAL 2012 - 2013	166,332	104,184	16,394	292,706	273,223	195,830	231,017	205,094	288,430	50,933	80,137	21,240	27,456	54,057	47,967	188,810	196,384	8,309	2 448 Sh4			2,999	24,108	-	37		4.634	20.480	046			246		478	27,473	82,011		2,612		2,533,127
RC-9 R	21101	21102	21220	910997	910901	910902	910903	910904	910905	910924	910934	21302	21317	21401	21501	21603	61001	101003	295 TOTAL PERSONNEL			22002	22003		23003	23010	24009	24011	25001	25002	2500	25026	309 35000 POLICE AND FIRE SERVICES	310 72035 DUPLICATORS AND CODIEDS	1	312	_ (	314 73020 REPL CLASSROOM FURNITURE	315	316 TOTAL ROVLE SCHOOL

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YR. END EST.	-	(0)	245	5,610	,	•	0	,	687	0	0	(3,243)	7,430		0	17,960	(24)		28,664		457		515	16€	350	(105)	((22))	196	500	1,380	400	1	,	•	3,447	747	(802)	(55)	32,056
CURR STF	1.00	1.00		4.00	4.00	4.8	3.00	4.00	3.00	1.00	1.37			1.00	1.00	6.50	3.00		37.87																	F	T	1.	37.87
ADP STF	1.00	1.00		4.00	4.00	4.00	3.00	4.00	3.00	1.00	1.00			1.00	8.1	6.50	3.00		37.50			ſ					ŀ										ſ	1.	37.50
FORE- CAST	172,627	120,142	16,905	256,068	322,505	263,578	224,431	358,679	259,361	58,282	59,823	25,350	22,570	100,783	54,263	208,020	205,858	6,066	2,735,313		2.633	24.539	560	1,968	•	6.196	22,989	804	•	245	•	824	25,150		85,909	253	802	1.055	2,922,276
AVAIL BUD.	\$	(0)	245	5,610	٠		*		687	(0)	(0)	4,857	7,430	4	0	17,960	(24)	•	36,764		457	4.004	515	391	350	(105)	(637)	1961	500	1,380	400	559	5,479	1	13,490	747	(802)	(55)	50,199
ENCUM. REQUES.	26,558	36,967	3,695	68,913	91,245	73,950	69,056	112,676	54,835	17,933	18,168	1	•	31,010	8,799	34,705	31,968	(63)	681,139		406	3.819	-	•	•	2.848	1.376	12	•	•				•	8,551	-	802	802	690,492
YTD EXP	146,069	83,175	13,210	187,155	231,260	189,628	155,375	246,003	204,526	40,349	41,655	17,250	22,570	69,773	45,465	173,315	173,890	5,404	2,046,073		1221 0	16.716	260	1.968		3347	21,613	661	1	245		265	19,671	•	67,315	253	 	253	2,113,641
REV. BUD.	172,627	120.142	17,150	261,678	322,505	263.578	224,431	358,679	260,048	58,282	59,823	22,107	30,000	100,783	54,264	225,979	205,834	6,066	2,763,976		1 100 1	24.539	1.075	2.359	350	6.091	22,352	1,000	500	1.625	400	824	25,150	•	89,356	1,000		1.000	2,854,332
TRFRS ADJ.			•	(15,844)	(27,347)	40,072	(68,174)	90.216	(160'02)		1,306			6,720	937	•	6,633	06	14,518								•		•			•	•	1	•	-  -	.		14,518
ORIG APPRO	172.627	120,142	17,150	277,522	349,852	223,506	292,605	268,463	280,139	58,282	58,517	22,107	30,000	94,063	53,327	225,979	199,202	5,976	2,749,459		1 100 1	24 539	1.075	2.359	350	6.091	22,352	1,000	500	1,625	400	824	25,150	•	39,356	1,000		1,000	2,839,815
ACTUAL 2014 - 2015	169.242	117,786	13.826	253,566	336,754	204.807	284,686	261.930	271,470	55.248	52,768	18,900	29,108	90,386	51,353	215,727	199,674	5.976	2,633,206		1 010 1	721.22	574	231		4.671	30,741	1,033	•	1,330	•	1,786	15,692	1	82,216	-	3,310	3,310	2,718,733
ACTUAL 2013 - 2014	169.242	117 786	16.086	222.240	322,960	241.420	211.502	304.441	262.976	45.457	118.693	24.840	28.496	87,666	50,026	211,022	197,802	8.673	2,641,328		PLLE	26,890	1128			6.084	33,236	959	•	197	68	120	27,771	•	99,529	-	5,219	5,219	2,746,076
ACTUAL 2012 - 2013	158.016	092 511	16.555	251.169	342,142	191.277	281.427	235.749	257.874	41.847	125.455	27.045	27.654	86.305	46.257	202.093	195.484	9.326	2,611,433		1 101 5	1000 11	1 044			5.261	22,942	111	•	1,003	•	655	26,580	•	92,455	-	14,373	14,373	2,718,262
RC - 10 TOKENEKE ELEMENTARY SCHOOL	21101 [PRINCIPAT	T		1.	1011001 GRADE I TEACHERS	Τ.				1011024 FOREIGN LANGUAGE TEACHER	1011074 PHYSICALED. TEACHERS	21302 SUBSTITUTE TEACHERS	Т	Г	21501 PRINCIPAL/DIRECTOR SECRETARY	T	1-	1_	1	OPERATING	22007 TEVTROOVE DEDI ACEMENTE	Т	┿	1	1	1	1	25001 MISC. OFFICE SUPPLIES			25026 DUES AND MEMBERSHIPS	-	-	72044 REPAIRS AND SERVICE CONTRACT	TOTAL OPERATING	73020 [NEW CLASSROOM FURNITURE ]	123020 NEW CLASSROOM FURNITURE		TOTAL TOKENEKE SCHOOL
317 RC-10 TO 318	11111	10110	11201	1011097	1001101	1011002	101101	1011004	1011005	1011024	1011074	20110	21317	21401	21501	21603	61001	101003		338	22002	20022	23007	23003	23010	24009	24011	25001	25002	25003	25026	35000	72035	72044	354 To 355	73020		358	360 TOTAL TO

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361 I	RC-11	PHYSICAL EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIC	TRFRS	REV.	đTY	ENCUM.	АУАН	aaug			
192	10010	Dipection	£102 - 2102	2013 - 2014	2014-2015	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	102		YR. END FCT
	10210	T	159,060	149,286	158,606	165,080	•	165,080	139,683	25.397	c	145.090			-193
5	10017		59,684	61,619	64,088	62,979	90	65,987		10152		100'501		3.	•
	N717	T	1		•	38,340	•	38,340		11.707		10/100	3. -	8.1	
			34,341	34,436	48,224	58,000	•	58,000		100 6	, mc	740,02		0.40	•
		-	33,321	57,365	45,333	26,500	•	26,500		• •	107111/			8.1	
		Т	8,500	11,450	5,920	15,300	-	15,300		,	382 5				(11,140)
ŝĘ	70101	Т	478,774	494,159	498,591	542,622	•	542,622		142.665	VEOS VI				
5		DITTO ALLING LE OF ALLING AND AND ALLONG AND ALLING A	42,018	42,026	42,047	42,050	•	42,050			208 5				(4,893)
; <u></u>	000 101	_	8,283	5,771	5,628	10,329	•	10,329			1776	000174			
	Cont on		2,918	2,950	3,200	4,000	•	4,000		•	3.650	4 000 F			•
374		TATAG PERSONNEL	826,899	859,062	871,637	968,200	œ	968,208	765,216	199,102	3.890	984 741	100 0	46	
375		OPERATING											0.4	04.0	(ccntal)
376	12001	CONSULTANT SERVICES	105	1 300 1	194	10001	Ī								
371	22001	TEXTBOOKS-NEW			10/	NU0'I	•	1,000	650	•	350	650			150
378	23004	<b>—</b>	1 582	1 200	1 200	3	•	1,000	1 000			1,000			-
379	23010	-	001.1	1,000	1000'1	0001		1.650	1,632		18	1.632			8
380	24004	1	60/11 1 1201	00011	9C5.1	1,500	•	1,500	1,500			1,500			2
381	24006	1	10/11	00611	11,609	12,520		12,520	196'6	066'1	895	11 057		T	
382	25002	1	244,0	0.07	4,654	4,800		4,800	3,495		1.305	4 800		T	900
	25003	T		4 <u>5</u>	450	450	•	450	395	.	2	305			
38	25026	1	1,2,1	Z,032	1,896	2,000	•	2,000	1.828		132	000 1	T		8
385	52008	1	78/0	3,000	3,000	3,000	•	3,000	1.030		1000	1,000	T		1/2
	72047	PHYCEINICATION NEW MORE CAR	247,042	262,889	251,907	291,384		291.384	121 121		124 104	200.6	1		
	100001	INTERCTION ACTION ALTINISATELY	3,127	3,596	4,792	5,000	ŀ	5.000	0005		161'101	P07"147			-
1	02002	INTRAMIPAL CMICHI BEEV	139,268	159,068	173,585	178,365	1,662	180.027	121.070	23 583	34 346	000'C		1	
L	10000	INTERCTION ACTIC ACTIC ACTIC ACTIC	2,499	2,500	2,472	2,500		2,500	1631	500107 841 6	C/17/12	120,021			
	20000	CTIDENT ACTIVITY CLAUS	111,328	122,506	130,735	130,027		130.027	ek 1m	16147		2,500		1	
1	10101	INTROJULIATION INTO INTO	(6,303)	(10,511)			ŀ	-	120 010	10 400	120'55	130.027			
1	00017	IMPROVEMENT OF SITES	174	2,000	1.922	2.000	ŀ	2000	(000'07)	164'01	400'01	•			
222		TO LAE UPERATING	522,791	569,170	591.352	901.719	1661		019'1		184	1,816			184
		EQUIPMENT					700'3	809'900	344,498.87	43,206.90	251,161	637,510	-		1,348
		REPL, PHYS BD EQUIPMENT	1 609 1	2.311	188 0	1 000	ŀ								
	125813	NEW PHYSICAL ED EQUIPMENT	•	   	11.76	200		3,000	1,153	1,051	961	3,000		ŀ	ſ
140		TOTAL EQUIPMENT	1,609	1162	2 841	20012		3,000	·	3,000	•	3,000	ſ		
					a contra	Ano'n	•	6,000	1,153	4,051	796	6,000	ľ		
400 100		TOFAL PHYSICAL EDUCATION	1,351,298	1,430,543	1,465,830	1,611,396	1,670	1,613,066	1,110,859	246,360	255,847	1,627,751	2.00	3.40	- - -
<b>6</b>															(apple a)
L	02006	REV STIMMED SCIOOL STI				Orig. Bud	Adhust.	Rev Bud		1			-	ŝ	Surphas/
<u>5</u>		The second second second second second	(35,000)	·	(35,000)	(35,000)	-   	(35.000)		Σ Υ	-	Rov. Forecast		Ű	(Shortfall)
406 NE	T COST	NET COST PHYSICAL EDUCATION						1/mandana		·	(000,65)	(35,000)			
			1,316,298	1,430,543	1,430,830	1,576,396		1,578,066	1,110,859	246,360	220,847	1.592.751	2.96	340	087 111
													***	21-12	(14,050)

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407 RC-12 MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG APPRO	TRFRS ADJ.	REV. BUD.	ery axa	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR	YR. END EST.
NACED	138 410	114 000	137 350	137.350	4.052	141.402	119,648	21.754	•	141,402	1.00	0071	
	20 275	876 63	A4 088	64 089	1 899	65.987	55.835	10.152		65,987	8.1	1.00	
SECKETART	070'00	014100	191 98	84 373	2332	86.705	73.363	13.342	(0)	86,705	1.00	1.00	(0)
CUSTODIAL SUFEKVISUK	340 45	14180		37.000	27.395	64.395	86.760		(22,365)	86,760			(22,365)
CUSTODIALOTI SUN, EMERUENCI	000 200	100 345	115 606	149 128	10.477	359,605	304.008	55,597		359,605	5.00	5.00	
OKOUNDSALEGYERS	1071	6101	5 008	0005	9.413	14.413	14.028		385	14,028			385
MAINTENANCH	674.764	690.710	706.499	702,790	5.995	708,786	587,328	113,641	7,816	700,970	8.00	8.00	7,816
MAINTENANCE OVERTIME	18.046	13.556	17.742	23,000		23,000	21,215	•	1.785	23,000			
SPRING/SUMMER HELP PART-TIME	66.900	104,352	92,418	77,000	20,000	000'16	93,484		3,516	97,000		_	
TOTAL PERSONNEL	1,391,672	1,470,788	1,475,382	1,479,730	81,563	1,561,293	1,355,671	214,486	(8,864)	1,575,458	16.00	16.00	(14,165)
OPERATING										000 01			
CONSULTANT SERVICES	16,404	56,426	11,883	12,000	•	12,000	8,369	2.040	146,1	12,000			•
DUES AND MEMBERSHIPS	•	•	•	•	1								
PROF. MEETINGS & TRAINING	7.932	1.675	2,497	8,910	•	8,910	1.550	•	7,360	8,910			•
PUBLIC INFORMATION	•	89	1	-	•	•	•	•	•	-			•
REFUSE COLLECTION	86,759	91,216	87,335	95,000	•	95.000	73.092	14.908	7,000	95,000			•
SNOW REMOVAL	54,285	53,868	67,510	53,000	•	53,000	36.101	5,458	11,441	53,000			,
CARE OF TREES	32,298	36,645	33,025	14,500	•	14,500	12,600	•	1,900	14,500			-
	•	•	•	•						•			
CUSTODIAL SUPPLIES	132,404	152,006	167,829	149,500	1	149,500	127,844	13,046	8,610	149,500			
OPERATION OF VEHICLES	75,423	52,623	59,295	55,000	•	55,000	28,776	7,223	19,001	55,000			•
CARE OF GROUNDS	230,988	241,413	209,939	190.500	•	190,500	169,740	59,681	(38,921)	229,421			(38,921)
	•	•	-	•						•			
UNIFORMS	6,613	17,087	16,596	26.000	•	26,000	13,663	1,533	10,804	26,000			1

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	100 200	+102-5102	2014 - 2015	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	ADP	CURR ETE	YR. END
ľ	1 561	245,454	237,491	247,000	•	247,000	186,393	54,103	6,504	L	F		ESI.
ń	2.000	2 788	10120	. 400	•			•	•				
24.098	18	26.875	20 000	000.00	•	6,500		689	1,356	5 6,500			
	1	-		000.02	•	000'57	10,945	8,927	5,128	3 25,000			
7	71,471	119,349	100,086	000.66		000.00			-				
~	2,180	•	•	   				117'6	26,438	000'66			
5	52,076	55,795	56,834	57,500		57.500	10 107	- 10 01					١
2	184,021	112,820	137,493	61,000		61.000		116'01	161'1				,
5	61,165	48,753	36,229	49,500	2,094	51.594		177'0 3CP PI	140.8				(110,000)
k			42,776	36,900	12,508	49,408	14.203	C71'L1	2010 20	10,100			369
	80.360	90,461	102,926	900'06	36.272	126,272	100 242	810.90	(1)(7				*
<u>،</u>	6.815	5,455	8,131	6,000	1	6,000	6,802	077107	(061)				(198)
13,919		14,188	17,733	16,000		16,000	15.607		101				(802)
2101		5,339	10,258	12,500	,	12,500	2.875	R 150	1 175			┤	393
741%	+	18,876	30,582	8,500	•	8,500	6.367	22212	C(1)1				
572		1,060	2.000	2,000		2,000			000 0				
58,006	+	36,657	71,003	58,500	,	58,500	AT TEA	101 1	000'7				,
21,168	_	41,060	32,089	30,000	22,721	52.721	52 586	1251	NGT'1				
(660)		1,022	2,332	3,000	•	3 000	2001	001	(n)			_	0
·	_	1	5,082	1	.  .	-	17610	705	(1,289)	4,289			(1,289)
(000)		(000'9)	8,125	 	.		•	*	•	•			•
•		•	163,506	27,500	26.000	53 500	31 363 16			•			
1,504,269		1,522,950	1,744,204	1.440.810	99,595	1 540 405	1 100 201 1	007'01	C27, FI	53,500			ŧ
			•			CUT,UTC, 1	1,121,195	272,498	140,712	1,690,853			(150,448)
-	L	F											
	4	·	0/5,85	14,250	·	14,250	12,494		1746	12.21			
77 260	+	1,1,1,1	•	55.000		55,000	32,633	851	DC1'1	007.41		┨	1
	4	010'+7	•	•	•				010,12	000,00		-	•
•	4		47,648	•					•	,			
000,22		24,616	86,018	69,250		69.250	45 177						-
							a who	100	1/2,62	69,250			•
167.016.7		3,018,353	3,305,605	2,989,790	181,158	3,170,948	2,527,994	487,835	155,119	3,335,561	16.00	16.00	(164,613)
			•										Suralucí
(92,280)	L	(114.741)	1100 281	Orig, Bud	Adjust.		Rev. Received		Rev. Exnected	Ray Formers			r prusv
(116141)			1707'001	(nnn'n/)	•	(10,000)	(54.617)		1000 01/	AVEL & ULCOSE		ŝ	(Shortfall)
100 000		(103,143)	(111,169)	(100,000)	1	(100,000)	(12,633)		(000,07)	(10,000)			
(574'0		(211,884)	(194,372)	(170,000)		(170.000)	licrotary		(100,000)	(100,000)			Į,
3 700 868		1 000 100 1				100010111	(057'10)	•	(170,000)	(170,000)			].
			3,111,233	2,819,790	181,158	3.000.948	1 146 741 5	100 001			-		

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YR. END EST.	0	39,883	0	3,979	43,863		67	0	12	40	161)	8	13	7	47	215	165	1	-	\$	19		1	(10)	157	65	758		8		0	œ	44,628	
CURR STF	0.70	11.28	1.00	_	12.98			-										_		_									╞				12.98	
ADP STF	0.70	11.15	8.		12.85	1222				T							-												╏				12.85	
FORE- CAST	115,556	906,169	48,250	36,265	1,106,241		LYF	150	200	222	1 020,01	3.862	237	3,543	1,725	1,360	1,335	1,000	369	275	1,641	10,291	6,554	3,210	4,888	8,035	66,614		4,027	1.659	1,460	7,146	1,180,001	
AVAIL BUD.	0	39,883	0	3,979	43,863		1 63	10		171	((1)	8	13	2	47	215	165	550	1	5	61	161	1,040	(01)	157	65	3,138		8	-	0	æ	47,009	
ENCUM. REQUES.	17,778	233,670	8,773	6,536	266,757		-	-			500 200	•	•	•	,	1,000	604	300	•	•	•	5,331	•	650	200	•	8,385		-	•	-	ï	275,142	
YTD EXP	97.778	672,499	39,478	29,729	839,484		1 474	102	200	1 244	15.785	3,862	237	3.543	1,725	360	131	150	369	275	1,641	4,169	5,514	2,560	4,688	8,035	55,849		4.027	1.659	1,460	7,146	902,479	
REV. BUD.	115,556	946,052	48,251	40,244	1,150,103		1 013	000	1 100 .	C00.1	16,070	3.870	250	3.550	1,772	1,575	1,500	1,000	370	280	1,660	10,291	6,554	3,200	5,045	8,100	67,372		4.035	1.659	1,460	7,154	1,224,629	
TRFRS ADJ.	-	7,773	•	•	7,773			•	•	•	•	-	•		,	•	,		,	1	•	•	•	•	•					-	•	•	7,773	
ORIG APPRO	115,556	938,279	48,251	40,244	1,142,330		1 002	1025		1 000,1	16,070	3,870	250	3,550	1,772	1,575	1,500	1.000	370	280	1,660	10,291	6.554	3,200	5,045	8,100	67,372		4.035	1.659	I,460	7,154	1,216,856	
ACTUAL 2014 - 2015	113,290	910,141	46,868	36,490	1,106,789		1.002		0//	983	15,268	3,092	112	3,501	1,726	1.450	994	600	370	280	1,450	090'6	15,315	3,109	4,979	8,035	71,629		9.688		4,161	13,849	1,192,268	
ACTUAL 2013 - 2014	113.290	868,091	45.529		4			166	618	969	14,154	2,872	236	2,680	1.224	1.344	954	650	370	275	3,639	12,197	3,921	2,414	4,565	8,003	61,575		101.6	•	1.475	11,177	1,133,246	
ACTUAL 2012 - 2013	111.342	855,231	43.448	36.715	1,046,736			455	743	956	13,738	1,350	. 250	2.389	1.066	1,125	1.075	950	350	272	4,652	7.943	3,198	2,583	4,997	8,004	56,096		12,225	1.593	1,043	14,860	1,117,692	
RC - 13 MUSIC	I Intertor	Т	T	1	7		- 1			-	22 CLASSROOM REFERENCE	04 RESOURCE MATERIALS	T	T	Т	T	1-	÷	+	26 DUES AND MEMBERSHIPS			1	44 REPAIRS AND SERVICE CONTRACT	45 TUNING OF PIANOS	04 LEASE PURCHASE MUSIC EQ.	TOTAL OPERATING	EQUIPMENT	F	01 NEW OFFICE FURNITURE/EQ.	11  NEW MUSIC EQUIPMENT	TOTAL EQUIPMENT	TOTAL MUSIC	
479 480	10010 184		1	1		486	l		489 22001	490 22003	491 23002	492 23004	L	L	1	496 25003	_	1	1	L	501 25030	L	503 72035	504 72044	505 72045	506 83004	507 508	509	510 73011	511 123001	512 123011	513	515 515	010

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YR. END EST.	6	6		110	17	•	14	5	12	27		8	705	9	614		L.	602		1.117	
CURR	5.00	5.00					_					+	$\frac{1}{1}$	_						5.00	
ADP C STF	5.00	5.00	╉	┦	╉	┨	-				T	+	+	-			L			5.00	
	466,938	466,938	1 201 7	0.450	355	,	83,186	795	188	5.863	1 27.6	2212	000 0	100.2	100°CA1		1.497	1.497		571,499	
AVAIL BUD.	(0)	(0)	1 211	215	/		4	5	12	37	yy Y	157		212			E	3		617	
ENCUM. REQUES.	123,661	123,661		-	•		- 670	-	•	•			1 358	181 0			•			125,845	
YTD EXP	343,277	343,277	1 004 2	101		175 10	100'70	C6/	188	5,863	1,734	3.456	642	100.881			1,497	1,997		446,155	
REV. BUD.	406,938	466,938	5 600	320		000 28	000	000	007	5,900	1,800	3,808	2.000	103.678			1,500	2,000		572,616	
TRFRS ADJ.	·		-   	-   				- 	•		•	•	•				•	•		,	
ORIG APPRO	002,004	466,938	5.600	370		83.200	008	- VOC	N07 -	00%*C	1,800	3,808	2,000	103,678			1,500	2,000		010'7/6	
ACTUAL 2014 - 2015	1044,804	454,490	4,374	327		79.050	SON S	1000	1103	+10.0	1,789	2,323	1,569	96,246		1.007.5	3,400	5,405	PC 1 1 11	1+1'+00	
ACTUAL 2013 - 2014 441 680 1	000111	441,680	4,312	362	,	75,842	800	200	6 670	1 220	1,004	2,486	984	92,269		1 000 01	10.101	70/ 01	CET 242	101110	
ACTUAL 2012 - 2013 475 770 1	000 207	425,220	4,297	380		76,542	566	206	1033	14712	77/1	198	1 00/ 'C	95,237				ı	528 457		
517 RC-14 ART 518 519 21314 [ELEMENTARY ART-SYSTEMWIDE ]	520 TOTAL PEDSONNEL		2002	23003	23004	24001	25003	25007	25018	530 25030 COMPLITER SOFTWARP & SLIDDI LEG	531 72035 [DI IPI ICATORS AND CODEDS	72044			535 EQUIPMENT	536 73002 REPLACEMENT ART EOUIPMENT			540 TOTAL ART	541	

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9	,	<b>.</b>	١.			836)	(89,836)
YR. END EST.						(89)	(8)
CURR STF						ŀ	
ADP STF							
FORE- CAST		t				289,836	289,836
AVAIL BUD.		•	•			(86,836)	(89,836)
ENCUM. REQUES.	t	·	•			925,76	97,376
YTD EXP	•					192,460	192,460
REV. BUD.	•	۰	•			200,000	200,000
TRFRS ADJ.	•	•	ł			•	ł
ORIG APPRO	•	•	,			200,000	200,000
ACTUAL 2014 - 2015	2	•	•			605,452	605,452
ACTUAL ACTUAL ACTUAL 2013 2013 2013 2013 2013 2013 2013 2013	•	•	•			524,927	524,927
ACTUAL 2012 - 2013	•		•			257,417	257,417
542 RC - 15 COMPUTER TECHNOLOGY 543	5029 STAFF DEVELOPMENT PROGRAM	130 COMPUTER SOFTWARE & SUPPLIES	TOTAL OPERATING		EQUIPMENT	021  NEW COMPUTER EQUIPMENT	TOTAL COMPUTER TECHNOLOGY
542 RC- 543	544 250	545 250	546	547	548	549 1230	550 551 552

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YR. END	EST.	e	, e		UBL/	(381)			155	•	850	,			1001	1,100	1010101	,	(n) -	1,744	•	500		(15 730)	102161	(5,021)		(81.625)	(87,027)
CURR	STF	1.00.1	100	0.60		2.60										+	╀	╉	$\frac{1}{1}$			_							2.60
ADP	STF	1.00.1	81	0.60		2.60		┫									$\left  \right $	╋	+						ł			╞	2.60
FORE-	CAST	267.000	88.275	39.994	6.381	401,650			181'051	200,000		25,000	32,000	30.00	14 513	25.633	NOO E	1 077	755	00/		•	3,000	35.730	46.521	547,356		81.625	1,030,631
AVAIL	BUD.	0		(0)	(181)	(381)			1001	91,337	850	24,752	8.048	5.691	1.100	(3.640)	1 81 6 6		1 744			500	2,128	(5,730)	5,157	134,309			133,927
ENCUM.	REQUES.	41,077	13,581	6,104	1,009	61,771		1 295 611	000.411	33./38	•	-	456	3.472				,			•	•		5,529	1,685	159,265			221,036
QTY	EXP	225,923	74,694	33.890	5,372	339,879		16 705 1	22/101	076'4/	•••	248	23,496	20,838	14.513	25,633	782	1.022	756		·	•	872	30,201	39,679	248,761		•	588,640
REV.	BUD.	Z67,000	88,275	39,994	6,000	401,268		1303261	000000	400,000	000 22	000,62	32,000	30,000	15,613	21,993	3,000	1.022	2.500		003		3,000	30,000	46,521	542,335		ì	943,603
TRFRS	-PRA-	•	2,530	1,541	•	4,070		105 336 1	10000017	(non'nort	-	'	•	•	٠	3,689	•	22				-	•	•		9,047		 •	13,117
ORIG	DV I IV	000,102	85,745	38,453	6,000	397,198		25.000 1	1000 005	850	000 26	1000'07	000755	30,000	15,613	18,304	3,000	1,000	2,500	.	005	000 0	000 00	100,00	46,221	533,288			930,486
ACTUAL	1 125 111	NC/*11	285,745	•	5,018	405,513		11.894	310.445		77 763	217.12	31,140	30,154	7,172	25,207	3,018	2,818	•	,		3 0.35	27.000	1000170	005104	674,153		-	1,079,666
ACTUAL	1 617 866	C10'+C7	225,416	•	8,139	468,169		320.722	638.065	,	4 762	30.11	0/140	190'/7	502	21.718	1,242	_	-	1,567	197	801	37.871	110417	- 140'04	C/ P,121,1			1,595,644
ACTUAL 2012-2013	1 000 220	000,162	81,813		5,940	324,753		9.250	124.282		2 888	102 00	+00,22	447.42	5,040	20.434	99077		756	2,860	•	1.586	32.401	11015	360.000	C704607			613,778
16 ADMINISTRATION	11 SUPERINTENDENT			Т	-	I UI AL PERSONNEL	OPERATING	01 CONSULTANT SERVICES		01 BOARD OF EDUCATION DUES	03 OTHER BOARD EXPENSES		Γ	Т	-	1	Т	Т	T	Т	T		14 CATALOG/HANDBOOK PRINTING		TOTAL OPERATING	t	I EQUIPMENT		TOTAL ADMINISTRATION
553 RC-16 554	555 1101	L	ľ			560 560	561	562 12001			565 13003	566 13011		Γ	1	L	L		1	1	20002 4/5		576 25014	578 83003	579	L	1001/ 190	582	583 584

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0	1,013	(2,008)	0	(566,5)		162	21		227		693			(20)	1,082		-		].	(4,913)
- <b>8</b> 0	8	Ļ	50	.50		$\vdash$		-	-	$\vdash$	$\vdash$		-	+			$\left  \right $		-	10.50
L	L					L									L	*-	╞	ļ		<b>6</b> 42
1.0	9.0		0.51	10.5																10.50
84,164	559,726	47,795	33,149	724,834		238	1,529	500	5.77.5	26,500	107	10,000	800	1,020	44,468		<b>[</b> .		•	769,302
	1,013	(800'L)	0	(266*5)		162	21		227	12,143	669		800	(20)	14,026		   		.	8,030
12,948	104,252		4,815	122,016				•	25	1257					7,282		-		-	129,298
71,216	455,474	47,795	28,333	602,818		238	1,529	500	3.748	7,100	107	10,000		1,020	24,242		- 		-	627,060
84,164	560,739	40.787	33,149	718,839		400	1,550	500	4,000	26,500	800	10,000	800	1.000	45,550		.		•	764,389
2,412	(10,992)	20,787	1,843	14,050										•	•		   . 			14,050
81,752	571,731			704,789		400	1,550	500	4,000	26,500	800	10,000	800	1,000	45,550					750,339
75,067	561,042	26,896	36,313	699,318		396	1,618	508	3,017	26,089	583	10,000	800	1,000	44,011					743,329
89,515		· · · ·		691,197		400	1,486	500	3,441	29.727	341	10,000	800	1,000	47,695		•			738,892
87,545	522,270	28,760	28,716	667,292		400	800	480	2,217	24,873	279	10,000	560	1,000	40,608		2,000		2,000	709,900
1 41001 DIRECTOR - NURSES	1 41002 NURSES	41004 SUBSTITUTE NURSES	41005 SECRETARY	TOTAL HEALTH	OPERATING	23003 PERIODICALS		25002 PROF. LIBRARY PURCHASE	25003 [PROFESSIONAL DEVELOPMENT	42001 [HEALTH SUPPLIES	1	42003	72031	~	TOTAL OPERATING		73007		TOTAL EQUIPMENT	610 TOTAL HEALTH 611
	41001         DIRECTOR - NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         -            -	41001         DIRECTOR - NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         -         84,164         1,00           41002         NURSES         52,270         546,962         561,042         571,731         (10,992)         560,739         455,474         1,013         559,726         9,00         9,00	41001         DIRECTOR-NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         -         84,164         1,00           41002         NURSES         522,270         546,962         561,042         571,731         (10,992)         560,739         455,474         1,013         559,756         9,00           41004         SUBSTITUTE NURSES         23,160         25,182         26,396         20,000         20,787         40,787         47,795         7,0031         47,795	41001         DIRECTOR-NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         -         84,164         1,60         1,00           41002         NURSES         522,270         546,962         561,042         571,731         (10,992)         560,739         455,474         1,013         559,726         9,00         9,00           41004         SUBSTITUTE NURSES         23,182         26,596         20,000         20,787         40,787         47,795         -         77,95         -         77,95         -         164,255         -         16,01         20,00         20,787         40,787         47,795         -         77,795         -         77,795         -         16,01         -         84,164         1.00         20,00         20,787         40,787         -         77,795         -         700         9,00         20,00         -         47,795         -         77,795         -         77,795         -         10,01         26,510         46,510         2,50         2,60,739         -         77,795         -         77,795         -         70,003         77,795         -         -         10,01	41001         DIRECTOR-NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         -         84,164         1,00         100         1013         559,726         9,00         9,00         100         100         104,252         1,013         559,726         9,00         9,00         9,00         100         100         1013         559,726         9,00         9,00         100         100         100         100         100         9,00         9,00         10	41001         DIRECTOR-NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         -         84,164         1,00           41002         NURSES         522,270         546,962         561,042         571,731         (10,992)         560,739         455,474         1,013         559,726         9,00         9,00         20,00         20,787         40,787         47,795         -         74,795         -         84,164         1,00         559,726         9,00         9,00         20,00         20,787         40,787         47,795         -         74,795         -         84,164         1,00         26,316         9,00         9,00         2,018         74,795         -         84,164         1,00         70         9,00         20,00         2,018         71,795         -         84,164         1,00         26,00         20,00         20,187         40,789         -         77,795         -         9,00         20,00         20,00         20,181         47,795         -         73,012         6,0,19         0,050         20,00         10,4,050         10,4,252         0,00         2,050         2,0,03         47,795         -	41001         DIRECTOR-NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         -         84,164         1,00           41002         NURSES         52,270         546,962         561,042         571,731         (10,992)         560,739         455,474         1,013         559,726         9,00         9,00           41004         SUBSTITUTE NURSES         28,760         25,182         26,896         20,000         20,787         40,787         47,795         -         84,164         1,00         35,149         200         9,00         9,00         9,00         10,01         559,726         9,00         9,00         9,00         9,00         10,01         10,02         26,313         10,01         10,01         10,02         26,313         9,01         9,00         9,00         10,01	41001         DIRECTOR         87/545         89/515         75/067         81/722         2.412         84,164         71/216         12.948         -         84,164         1.00         90.0         90	41001         DIRECTOR         87,545         89,515         75,067         81,752         2,412         84,164         71,216         72,948         ·         84,164         1,00         900	41001         DIRECTOR- NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         ·         84,164         1,00         900	41001         DIRECTOR. WURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         ·         84,164         1,00         900	41001         DIRECTOR- NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         -         84,164         1,00         900	41001         DIRECTOR. NURSES         87,545         89,515         75,067         81,752         2,412         84,164         71,216         12,948         ·         84,164         1,00         900         900         900         900         900         900         900         900         900         900         900         900         900         910         910         91,739         55,716         940         900         910	4100         DIRECTOR. NURSES         87,545         89,515         75,067         81,752         2,412         84,164         1,216         12,948         · · ·         84,164         1,80         1,00           41002         NURSES         522,270         546,962         561,042         571,731         (10,922)         560,739         455,474         1061         559,726         9,00         900           41004         SURSTITUTE NURSES         23,760         25,182         26,505         56,047         31,149         23,33         4,815         0         33,149         0.50         0         00         0	4100         DIRECTOR. NURSES         87.545         89.515         75.067         81.752         2.412         84,164         11.216         12.948         ··         84,164         1.40         100           41002         NUNSES         522.270         54.6952         561.032         561.739         45.474         104.252         1.013         559.726         9.00         9.00           41002         NUNSES         23.716         2.51         3.13.060         1.347         1.013         559.726         9.00         9.00           41005         SEURETARU         23.716         2.51         3.13.060         1.347         1.455         1.41.75	4100         DIRECTOR. NURSES         87,545         89,515         75,067         81,732         2,412         84,164         71,216         12,948         ··<         84,164         1,00           4100         DIRECTOR. NURSES         522,370         54,562         56,10,42         57,1731         10,0920         56,0739         45,677         1,013         55,776         54,60         500         900           4100         SIDRITUE         23,176         23,519         36,313         31,495         50,313         45,173         1,013         55,775         500         900         900         900         900           4100         SECRETATY         23,716         23,519         36,313         1,3,060         1,437         1,3,175         69,313         74,739         1,460         1,813         62,818         122,016         6,0         2,050           17.14         EXENTIVE         23,716         29,313         744,739         1,4,650         718,839         62,818         122,016         6,01         260         2,050         74,734         10,50           2000         FERANTIV         67,292         691,197         693,318         744,739         63,433         10,50         23,434	4100         DIRECTOR. NURSES         87,345         89,515         75,067         81,722         2412         84,164         71,216         12,948         ··         84,164         1400         100           4100         NURSES         232,270         34,505         51,032         26,739         455,743         10,03         35,319         56,739         45,755         50         900         900         900           41005         SECRETARTU         28,716         29,539         56,319         74,755         46,955         71,395         9,00         900         900         900         900         900         900         900         900         900         900         910         71,395         65,319         74,475         91,314         91,319         63,313         91,319         63,313         91,319         91,319         91,319         91,31         91,319         91,31         91,319         91,319         91,319         91,31	4100         Director. NURSES         87,545         89,515         7,507         81,752         2,412         84,164         1,1216         11,216         12,364         1,00         35,373         4,00         1,00         35,373         4,00         1,00         35,373         4,00         1,00         35,373         5,00         30,00         30,00         34,169         1,00         35,373         4,00         1,00         35,373         5,00         30,00	4100         DIRECTOR. NURSES         87.545         89.515         73.067         81.752         2412         84.164         71.216         12.948         ···         84.164         1.00         9.00         9.00           4100         NURSETS         232.200         54.962         56.0473         47.547         10.01         55.923         56.0473         47.547         10.01         55.923         56.0473         77.64         77.93         9.00	4100         DIRECTOR. NURSES         87.154         5.2.07         81.125         2.4.12         84.164         1.2.16         1.2.96         1.00         5.0.17         61.00         1.00         5.0.17         61.00         1.00         5.0.17         61.00         5.0.01 </td

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YR. END vet			(1981)	•	•			•	(5,092)	e	6	(5.973)		740	11 361	(1071)	•		(507)	11000	(6,480)	
CURR	2 00 1	0.50	000	$\frac{1}{1}$								2.50		L	+						2.50	
Adh Ta	F	1020	R-3		+		┥	┥				2.50	 				-				2.50	
FORE- CAST	257.021	10.901	100'00		-	·		480,984	30,271			799,158		•	16.257		2,300	20,000	38,557		837,715	
AVAIL. BUD.	-	(188)	11001				••••	167'101	(760,6)	,	0	157,318		750	(1.257)	1000 0	MAC'7	11,028	12,821		170,138	
ENCUM. REOUES.	39.847	5 881		,			•	,	•	•	•	45,728		•	760 1			1,350	2,110		47,838	
YTD EXP	217,174	25.000					110 603	126 86	1/7407		•	590,138		•	15,497		00, 5	770'/	23,119		613,258	
REV. BUD.	257,021	30,000					480 084	10/10/		•	0	793,184		750	15,000	2 300	000.00	000'07	38,050		831,234	
TRFRS ADJ.	12,508	•	300,000	(67,626)	(85.000)		17 484		00000	(000'07)	(404,252)	(306,886)			•	•			•	1105 5001	(nopianc)	
ORIG APPRO	244,513	30,000	(000'00E)	67.626	85.000		463.500	25.179	20.000	46.4.767	707'404	1,100,070	750	0.01	15,000	2,300	20 000	000101	VCU,85	1138 170	17760.744	
ACTUAL 2014 - 2015	261,505	•	•			177.650	530,453	22.662	•		,	992,270	- 10		10,002	156	69.194	200.20	060,000	1 078 366		
ACTUAL 2013 - 2014	84,980	•	•		•	192,231	610,823	13,746				901,781	LUPE		<u>5:0,7</u>	1,815	48,368	00 55C	nerice	1.001.336		
ACTUAL 2012 - 2013	80,638	•	•			183,871	572,155	14,740				851,404	1 5 5 5	10.760	1 2010	7,010	45,396	58,504	tanén	806,908		
	11013	02011	11024	11027	11028	21202	21300	21302	21316	623 31000 BUDGET CONTROL	624 TOTAL DEDECAMENT	625 I UTAL PERSONNEL	627 13013 DUES AND MEMBERSHIPS	628   13014  RECRUITMENT	629 13015 11.0CAL TRAVEL	35030	27027	631 TOTAL OPERATING		633 TOTAL PERSONNEL	634 635	

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	7 V 707	ACTUAL 2012 - 2013	ACTUAL 2013 - 2014	ACTUAL 2014 - 2015	ORIG APPRO	TRFRS ADJ.	REV. BUD.	e Xa	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	ADP STF	CURR STF	YR. END EST.
ASSISTANT SUPERINTENDENT	F	183,871	180,777	95,085	190,088	(14,960)	175,128	139,890	32,238	3,000 [	172,128	1.00	1.00	3,000
TEC					165,080		165,080	139,683	25,397	0	165,080	1.00	1.00	0
CURRICULUM & SUPERVISION		1.192	1.375	-	25,585		25.585	177	ł	24,814	171			24,814
	ľ	482.925		•	135.548	(135,548)	•	•	•	,	ı	2.00	Moved	1
		26.358	•	106,688	135,548	(135,548)	•	•	•		•	2.00		
912058 PROGRAM COORDINATORs 2	1	272,867	395,813	213,191	372,804	(123,388)	249,416	174,782	46,036	28,598	227.416	4.00	2.00	22,000
				•	•		•		,	•	1			,
			•	-		•	•	•	•	-	ı			
912009 INSTRUCTION SUPP. SPECIALISTS 42	14	429,723	922,811	862,608	964,319	137,026	1,101,345	762,515	299,684	39,146	1,062,199	10.09	12.50	39,146
21312 CURRICULUM DEVELOPMENT		13,038	23,208	47,379	73,125	(38,100)	35,025	35,025	•	0	35,025			1
	ľ	25,449	18.828	12,613	24,000		24,000	14,959	•	9,041	24,000			,
PRINCIPAL/DIRECTOR SECRETARY	ſ	61,596	62,982	64,556	64,557	2,111	66,668	56,411	10,257	•	66,668	1.00	1.00	۱
1,4	Ę,	1,497,019	1,605,793	1,402,121	2,150,653	(308,406)	1,842,247	1,324,036	413,611	104,599	1,753,287	21.00	17.50	88,960
													100	
			•	•	20,000		20,000	2,035	•	17,966	20,000			۱
		675	290	319	971	•	1/6	819	•	152	819			152
		321	1,728	2,203	2,500	•	2,500	339	542	1,620	2,500			•
-	=	180,170	87,521	277,907	139,418	1,499	140,917	103,884	1,116	35,918	140,917			•
		17.080	13,855	17,500	23,600	11,300	34,900	31,461	4,684	(1,245)	36,145			(1,245)
		881	1.231	1.231	1,500		1,500	154	•	1,346	1,500			
PROFESSIONAL DEVELOPMENT		1.470	1,495	1.377	37,000	20,550	57,550	21,868	47,186	(11,504)				(11,504)
CURRICULUM RESEARCH & DEV.	4	45,129	124,381	101,679	70,000	6,000	76,000	64,024	6,950	5,026	76,000			1
2	2	245,727	239,501	402,215	294,989	39,349	334,338	224,584	60,477	49,278	346,936			(12,597)
1,	÷.	1,742,746	1,836,295	1,804,336	2,445,643	(269,057)	2,176,585	1,548,620	474,088	153,877	2,100,222	21.00	17.50	76,363

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VR. END RST			(100)	,	0		33	0	(648)			-	•	ı	(1,245)		6	(6,708)	,			1	(3,445)	(11,308)		Γ	•	-   	(12,156)	Surplus/	(Shortfall)		(12,156)
CURR	1 00 1	0.2 0	200-	3		8.1	8.6	8,9	00.41																		+		14.50	Su	(S)	-	14.50
ADP	1.001	1000	2001	3.2	2.1	007	00'S	00.1	B 00"+1																**	╋		╞	14.50				14.50
FORE- CAST	180.000	30.881	100,00	72,000	060177	775 267	100,001	1 146 1400	68-76-244		27,050	3,500	3,360	614	43,245	462,770	1,410	40,645	•	10,000	•	,	48,445	641,039					1,889,257		Rev. Forecast	(195,983)	1,693,274
AVAIL BUD,		(188)					2	(849)	(cred		7,137	3,500	2,387	,	(1,245)	112,717	8	(6,708)	•	3,899	•	•	(3.445)	118,332		-   			117,483		Rev. Expected F	(195,983)	(78,500)
ENCUM. REQUES,	21,692	5.881	13.389	160 11	10173	020 111	10.75	102.521			•	 	•	•••	9427.5	3,472	900		-	4.100	•	•	4,251	106'01		-			208,502		Rev	-	208,502
YTD EXP	152,308	25,000	83,607	60.09	55.951	621.597	56.235	1.055.698			19,913		973	10 00	006,40	240,082	210	40,645	-	2,001	,		44,194	0115001			•	•	1,551,116		Kev. Received	,	1,551,116
REV. BUD.	180,000	30,000	966'96	72,090	66.124	735.699	66.460	1,247.370			DC0'17	00C'S	105'5	1000	000-21	407///0	I nnc'I	13,957		10,000	•		122 029			•	•		1,877,101		Ŀ	(684,641)	1,681,118
TRFRS ADJ.	13,000	1	6,996	2,066	1,899	15,491	1,904	41,356			•				55 000	000100		164,01	•		-		73.951			,		•	115,307	Addingt	·ienínu		115,307
ORIG APPRO	167,000	30,000	90,000	70,024	64,226	720,209	64,556	1,206,014		1 030 20	00017	107° C	North North	42,000	407.770	0051	1 2 200		10,000	10000	- - - - -	45 000	555,780			•	•	•	1,761,794	Orio, Rud	(195 983)	Irachasa.	1,565,811
ACTUAL 2014 - 2015	167,000	•	104,047	68,683	64,225	723,065	70,722	1,197,742		11021	CN/17	3.178	1 075	47.465	493.737	1 919 1	1 200 20		10152	+,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	50,315	670,782			•	•	•	1,868,524		(190.275)		1,678,249
ACTUAL 2013 - 2014	199,732		83.008	68,316	62.385	689,958	56,155	1,159,555		1 404 41		060 1	2.550	42,599	394,027	714	16 794	2.051	6.682	94.250	,	45.465	623,735			-	-	•	1,783,289		(187,719)		1,595,570
ACTUAL 2012 - 2013	100,001		81,181	66,813	66,364	745,419	54,919	1,180,259		19.343	1 750	2.517		39,812	265,463	.	15.730	1,874	6.843	830	4,488	42,593	401,242		F	'		,	1,581,501		(179,959)		1,401,542
665 RC-20 FINANCE 666 1 11014 DIRECTOR OF ENVANCE		12011	L	C7011	74711	11044	10612	674 TOTAL PERSONNEL	676 OPERATING	677 12005 AUDITING SERVICES	678 12007 ACTUARIAL SERVICES	13015	13016	13030	13035	25003	25013	25021	25029	25030	72038	72044	byu TOTAL OPERATING	692 EOUIPMENT	693 73021 REPLACEMENT COMPUTER FO 1	123021			097 TOTAL FINANCE 699 699	700 REVENUE	1	NET BIN 4 NOT	

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ADP CURR YR.END STF STF EST.		0.50 0.50	3 0.50 0.50 182	-	4 (12,214)		5	- 0			9 621	-	- 0	- 0	- -	.7	-	(11,573)	-					3	0 0.50 0.50 (11,391)
AVAIL FORE- BUD. CAST	170	12 22,786	182 25,213		(12,214)] 99,214			4,125 32,150	2,259 9,355		621 479			941 1,600		20 980		11,000 182,687			•	•	1	£	11,182 207,900
ENCUM. REQUES.	462	4	4,605		26,331	•	172	2353	1.011	•			•	•	•	-	•	30,867			•	•		1	35,472
YTD EXP	7 1,965	Ĩ	5 20,608		0 72,883				5 6,086	•	0 479		0 2,286	0 659	0 2,764	080 980	4 5,459	4 129,247			•	•	•	-	9 149,855
REV. BUD.	2,59	22,798	25,395		87,000	14,630	9,605	32,150	9,355	•	1.100		3,120	1,600	5,000	100'1	6,55	171,114			•	•	•	1	196,509
; TRFRS 0 ADJ.	-	22,798 -	565		87,000   -	14,630 -	9,605	32,150	9,355	•	1,100	•	3,120 -	- 009	- 000	1,000	6,554 .				•	•	•	1	- 196,509
ACTUAL ORIG 2014 - 2015 APPRO		22,898 22,			97.559 87.		8,052 9,				2,226 1,	ŧ	2,276 3,				6,497 6,	-			•	•	•	1	196,693 196,
ACTUAL A	H	17.768	20,135		80.5361	14,310	9.852	29.080	10,047	•	1,645		2,123	1,529	•	929	8,300	158,349			•	•	•	1	178,485
ACTUAL	2344	22.130	24,474		78.971	16.987	12.163	28,015	8.837	160	3,896		1.787		7,448	929	4,194	164,823			•	•	•	•	189,298
704 RC-21 LIBRARY 705	706 71770 CEURPICTIFIIM SUPERVISION	21503		709 OPERATING	10010	21003	23004	23005	23007	6 23010 PROF. LIBRARY PURCHASE	717 25002 PROF. LIBRARY PURCHASE	25022		25030	72042	72044	723 83003 RENTAL/LEASE OF EQUIPMENT	724 TOTAL OPERATING		1/20 EQUITMENT	73003	728 73009 REPLACEMENT LIBRARY EQ.	123009	730 TOTAL EQUIPMENT	731 TOTAL LIBRARY

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YR. END	EST.	354	23		5	910	∞	(14)	00	2	ı	1.536					6	],	ŗ		45.5,1
CURR	112									+											
ADP	JI.			ſ	1					T	-				Ī	-					•
FORE	CASI		217			107/10	77	186	183	1 016	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	34,338			1 001 3	671'C	2.498	7637	1 4051	11 0.65	CD/11+
		354	83	176	C/-		×	(14)	20	YUY	1 000	2,142				-	7		2	3 tak	0 L 1 (*
ENCUM.	NECUES.	•	•			1/00,1		•	•	1 170	2141	2,986					•			2 986	
YTD EXP		•	217		20.010	1 21/1/2	77	180	183	150	222	30,746			1201		2,498	7.627	•	38.373	
REV. RUD	1 1 2 2	+66	300	1751	17 626	001		7/1	203	1.935		35,875			5.130		1 000'7	7,630		43,505	
TRFRS ADJ.			·	•	   .				·	•		•								,	
ORIG	1555		3	175	32.636	0	177		502	1,935	35 075	c/ 0°cr			5,130	003 0	- 2021-5	7,630		43,505	
ACTUAL 2014 - 2015			177	•	31.886	861	144		•	1,783	21120	071640			1,325	2410		3,735		37,861	
ACTUAL 2013 - 2014	1531		- 6%-	•	31,538		120			1,809	210 72	C10(LC			•	4.100		4,100		38,113	
ACTUAL 2012-2013		300	7.0	150	31,487		146		, , ,	1,559	11640	01-05-00			•	4.000		4,000		37,640	
734 RC - 22 TECHNOLOGY EDUCATION 735	23002  CLASSROOM REFERENCE	23003 IPERIODICALS	FUUEC			25001 MISC. OFFICE SUPPLIES	25019	25030 ICOMPUTER SOFTWARF & SUPPLIES	72033	1	TUTAL OPERATING		EQUIPMENT	73008 [REPL TECH FD FOI HPMENT	1.	123008 INEW LECHNOLOGY EQUIPMENT	TOTAL FOURDARDARD			I UTAL TECH, EDUCATION	
734 735	736	757	120		139	740	141	742	743		144	745	746	747	7.40	24/	740	750	151	6 9	401

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YR. END EST.	ı	1	8		•	(12,633)	*	•	(3,345)	(000)	100	(16,878)	(16,378)	Surplus/	(Shortfall)	1	,		(16,878)
CURR	*	0.40	0.40										0,40						
ADP STF		0.40	0.40										0.40						
FORE- CAST	35,000	35,635	70,635		394,000	12,633	500	10.900	54,945	11,000	5,900	489,878	560,513		Rev. Forecast		(587,000)	(587,000)	(26,487)
AVAIL BUD.	35,000	8,922	43,922		9,302	(12,633)	395	7,612	(3,345)	(000'1)	1001	431	44,353		Rev. Expected	•	587,000	587,000	631,353
ENCUM. REOUES.		4,069	4,069		•	•	•	1	,	•	•	·	4,069			•	•	•	4,069
YTD EXP		22,644	22,644		384,698	12,633	105	3,288	54,945	11,000	5,900	472,569	495,213		Rev. Received	•	11,299	11,299	506,512
REV.	35.000	35,635	70,635		394,000		500	10.900	51,600	10,000	6,000	473,000	543,635		Rev. Bud.		(587,000)	(587,000)	(43,365)
TRFRS ADJ.	(15,000)	-	(15,000)		•	•	•	•	-	•	•	ł	(15,000)		Adjust.	•	•		(15,000)
ORIG	1 000 05	35.635	85,635		394,000	•	500	006'01	51,600	10,000	6,000	473,000	558,635		Orlg. Bud	•	(587,000)	(587,000)	(28,365)
ACTUAL	1 000 17	59.992	100,992		410,180	10,533	065.1	6,133	65,559	10,922	5,652	510,368	611,361		2014 - 2015	1	(606,338)	(606,338)	5,023
ACTUAL	1057 00	62.471	102,921		390,956	909	650	10,462	45,297	9,925	5,350	463,240	566,161		2013 - 2014	•	(596,406)	(596,406)	(30,245)
ACTUAL	CIN2 - 7187	60 663	89,363		436,712	I,764	552	6,027	37,523	9,890	5,904	498,372	587,735		2012-2013	(200)	(633,290)	(633,790)	(46,055)
753 RC - 23 CONTINUING EDUC/SUMMER SCH0 ACTUAL		1		Stipend Employee OPERATING	F		1	1	1	1	4 CATALOG/HANDBOOK PRINTING	TOTAL OPERATING	TOTAL CONT. ED/SUM. SCIJOOL		REVENUE	6 REVENUE - CONTINUING EDUCATIO	5 REVENUE - SUMMER SCHOOL	TOTAL REVENUE	NET EXPENSE SUM&CONT. ED
'53 RC-23	L	10717 66/	1	758 + 759	760 12001	L	L	1	764 24003	765 24010	766 25014	767	768 769 770	111	172	773 31006	774 31005	775 776	111

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YR. END EST						64 023	(U)	12 644	151 413	716001	10 10 10	(4,7)4)	(0)	18,635	6.262	8	2.034	976	2.447	2.241	(1617)	100 147	0661	379,797
CURR Y	$\left  \right $	-			1.00	2.00	1 10		11 63	1110	$\frac{1}{1}$	120	3.75	18.17			╞	11.10	2.85	5.00	5.00	72 50	01 10	194.06
ADP (	ŀ	1	1		1.00	1.00	0.70		66 10	1	t	1	4.10	17.10			┝	11.50	2.85	7.00	5.00	L	₽	4
FORE- CAST				•	191,207	120.807	144.782	40.681	5.123.242	246 000	LTA OAA	CIN'Cht	6/0'766	1,591,190	498,738	685,982	169,966	970,681	277,304	494,203	287,533	L	278.430	4
AVAIL. BUD.						64.923	(0)	49.363	153.412	18 014	14 7545	100	(n)	18,635	6,262	33,108	39,493	976	2,447	14,066	(1,617)	100.357	1.220	516,824
ENCUM. REQUES.	ŀ				29,231	45,119	41.174		1388.574	1 500	A TOK	616 28	717*00	451,491		191,131	24,849	248,546	85,288	106,324	44.756	452,306	50,313	3,330,210
UTY V					161.976	75,688	103,608	24.962	3.734,668	206.466	365.078	746 867	100'017	1,139,699	498,738	461,761	107,658	722,135	192,016	376,054	242,778	2,000,160	228,116	10,888,428
REV. BUD.	•			·	191,207	185,730	144,782	74,325	5,276,653	246,900	444.719	312.070	1 200 012	C78'600'1	505,000	686,000	172,000	971,657	279,751	496,445	285,917	2,552,823	279,650	14,735,462
TRFRS ADJ.					11,207	25,730	55,349	•	213,397	76,900	346,719	14.84]	166 38	6/7100		•		67,512		(94/.001)	607'6	•	•	750,392
ORIG APPRO				100 001	180,000	160,000	89,433	74,325	5.063,256	170,000	98,000	317.238	133 403 1	1001200	NON'CRC	000,000	000'7/1	904,145	101.677	161 700	90/'0/7	172'7007	000%/7	13,985,070
ACTUAL 2014 - 2015	•	149.658	28.352	11111	141,400	4/1.61	80,596	62,756	5,631,938	246,177	322,828	309.432	1 525 680		110 030	100 510	106,612	CTT-176	101 313	01.010	0/7"077 LLL L	00C*/7/*7	001.007	14,850,678
ACTUAL 2013 - 2014	•	141.344	132 269			204'117	94,950	56,734	5,102,792	236,250	176,685	321,657	1.539.826	ACS OCK	112 811	AD BOX	Choing	1127050	100100-	241 217	964 242 0	TUT TEC	1015104	13,379,132
ACTUAL 2012 - 2013		138,913	166.654		VIO ULL	100'017	141.66	64,575	5,178,054	171,894	59,888	362,366	1.656.590	I SO PUS	742.448	101 004	813 200	190192		245.355	2 510 847	72.486	IDEA Gener	13,608,477
778 779 RC-24 SPECIAL EDUCATION	CINIT	21102	782 21201 DIRECTOR	783 21202 ASSISTANT SUPERINTENDENT SECO	21211	00010	CUEIC	TULIC	1	10010	20212	21300	21307	792 21308 SUMMER SCHOOL & PPTs	21309	21311	795 21403 PSYCHOLOGISTS	21404		21501	21603	41002	801	802 TOTAL PERSONNEL

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YR. END EST.	(177,261)	•	-	(6,804)	861	1,563	18	(5,369)	,	•	,	5,363	(1,152)	785	5,849	(1,261)	(12,461)	500		25,069	(804,672)	(968,971)		•	•	2,753	•	2,753	(586,421)	Surplus/	(Shortfall)	Γ.	750,000	750,000	163,579
CURR STF																							-						194.06	S.	<del>ت</del>				
ADP STF																													188.73						
FORE- CAST	1,232,337	300,000		12,304	4,260	237	51,982	51,665		93,501	006'1	179,638	7,092	260	26,954	615,484	880,504	,	٠	120,715	6,036,173	9,615,004				37,247	•	37,247	24,007,916		Rev. Forecast		(2,550,000)	(2,550,000)	21,457,916
AVAIL BUD.	(157,261)	106,759	•	(6,804)	861	1,563	18	(5,369)	,	60,520	1,583	13,591	(1,152)	785	5,849	(1,261)	(12,461)	500		25,069	(742,068)	(109,276)				2,753		2,753	(189,699)		Rev. Exnected		(2,550,000)	(2,550,000)	(2,739,699)
ENCUM. REQUES.	294,147	25,336	•	7,760	313	•	1,240	2,742	1	350	ł	34,405	•	260	413	200,379	325,875	•		•	1,299,818	2,193,039			•	•	1	1	5,523,248					×	5,523,248
aty axa	918,190	167,906	•	4,544	3,946	237	50,741	48,923	•	32,631	317	137,004	7,092	•	26,541	415,105	554,628	•		120,715	4,673,750	7,162,270			•	37,247	•	37,247	18,087,945		Rev. Received		(2,065,857)	(2,065,857)	16,022,088.22
REV. BUD.	1,055,076	300,000	•	5,500	5,121	1,800	52,000	46,296	•	93,501	1,900	185,000	5,940	1,045	32,803	614,223	868,043	500		145,784	5,231,501	8,646,033		,	•	40,000		40,000	23,421,494		Rev. Bud.	F	(1,800,000)	(000'008'1)	21,621,494
TRFRS ADJ.	355,076	100,000	•	•			ı	•	•	(1,499)	•	•	3,940	•	•	54,553	(10,000)			(180,216)	630,143	951,997		.	•	•		1	1,702,389		Adjust.	   .		•	1,702,389
ORIG APPRO	700,000	200,000	•	5,500	5,121	1,800	52,000	46,296		95,000	1,900	185,000	2,000	1,045	32,803	559,670	878,043	500	•	326,000	4,601,358	7,694,036		•		40,000	,	40,000	21,719,106		Orig, Bud		(1,800,000)	(1,800,000)	19,919,106
ACTUAL 2014 - 2015	1.383.816	325,321	•	3,306	4,931	681	58,187	47,551	•	40,262	8,276	180,453	•	370	47,512	710,437	872,946	161		288,902	5,056,756	9,029,899			1	39,995	•	39,995	172,920,571		2014-2015	(282,727)	(2,839,907)	(3,122,634)	20,797,938
ACTUAL 2013 - 2014	711.706	176,178	•	1,702	4.648	594	74,393	17,850		47,464	745	180,787	•		28,502	700,041	554,441	•		388,619	4,034,268	6,921,937				49,039	•	49,039	20,350,107		2013-2014	(258,276)	(2,506,963)	(2,765,239)	17,584,868
ACTUAL 2012 - 2013	547.687	96,543	1	6,136	5.822	601	55,052	103,754	•	9,029	1,246	82,945			16,230	561.565	603,180	•	•	11,929	3,210,504	5,311,731			35	24,870	•	24,905	18,945,113		2012-2013	(203,784)	(2,188,837)	(2,392,621)	16,552,492
OPERATING	01  CONSULTANT SERVICES	Т	06 ABA THERAPIST CONSULTANT	Г	t	Т	T	T	Г	1	1	11 PUPIL EVALUATION	Г	Τ	30 COMPUTER SOFTWARE & SUPPLIES	1	03 O-O-D SPECIAL ED TRANSPORTATION	44 REPAIRS AND SERVICE CONTRACT	III ARRA	001 TUITION-PUBLIC SCHOOLS	101 TUITION-NON PUBLIC SCHOOLS	TOTAL OPERATING	EQUIPMENT	20 REPL. CLASSROOM FURNITURE	01 NEW OFFICE FURNITURE/EQUIP	_	-	TOTAL EQUIPMENT	<b>GRAND TOTAL SPECIAL EDUCATIO</b>		REVENUE			KEVENUE	NET SPECIAL EDUCATION EXPENSE
803 804	805 12001	1	807 12006		1				L	L		816 25011	I.,	818 25026	819 25030	820 52002	821 52003	822 72044	823 102011	824 141001	825 143001	826	827 828	829 73020	830 123001		832 123020	833	836	837	838		840 143002	841 842	843

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*	EST.			r		627,970	(000,622)	(135,000)		(1006,05)	(067444)	(000'07)	(000'04)	(650'/C)			102,000	(34,400)	(19,400)	(5.300)	(8,000)	(5,700)	(\$.200)	(12,700)	8,300	1.011.186	(458 370)	(179,500)	(48 000)	(000 18)	1012 191	(00C LT)	(122,900)	47,515
CURR	STF			e		-									a []]																			
ADP	4 <u>1</u> 5																																	
FORE	CAST	1 815 170	1.815.120		100 01	40,000	000'577	000.001		100 PT	000 02	40,000	01712	646.832			3,000	34,400	19,400	5,300	8,000	5,700	8,200	12,700	96,700	54,714	458,370	179,500	48,900	43,200	63.500	47.300	122,900	1,018,385
AVAIL	BUD.	- - -	57,336		1 9-9 1 9-2	10/8,100	(000'577)	1(000,001)	1000 920	(44 201)	1000 021	(40 000)	1019 1.5/	860,24			102,000	(34,400)	(19,400)	(005.3)	(8,000)	(5,700)	(8,200)	(12,700)	8,300	1,011.186	(458,370)	(179,500)	(48,900)	(43,200)	(03,500)	(47,300)	(122,900)	47,515
ENCUM.	KEQUES.	407 195	407,195		1 240 6	1400 04	72077	101'11	21 010	17.489	10.671	8 696	24.025	218,918			*	15,154	6.536	1,900	578	498	2,659	4,530	31,863	12,860	109,339	34,305	650'6	6**6	13,819	13,215	27,811	229,857
		1350.589	1,350,589		0.061	140 108	87 870	740.12	14.981	26,804	50.329	31.304	33.614	404,014			2,992	19,246	12,864	3,400	1,422	2,202	5,541	8,170	04,631	41,854	349,031	145,195	39,841	33,751	49,681	34,085	95,089	788,528
REV. RID		1.815.120	1,815,120		667 970							•		667,970		104 000	000,001					•		100 000	000 200 1	006'000'1			•		•			1,065,900
TRFRS ADI		(25,000)	(25,000)		-	.				•	•	•	•	ŀ		ŀ	·	·		•		-			ł	•	•	•			•	•	·	•
ORIG APPRO		1,840,120	1,840,120		667.970	   	•		•	•	•	•	•	667,970		105 000	000100						1	105 000	1 065 000	ANTI-ANTI		ſ		1	-	·	1 000 000	how cont
ACTUAL 2014 - 2015		1,684,146	1,684,146		35,851	285,986	155,834		43,846	47,070	82,294	46,241	68,191	765,313		\$ 518	11770	13 207	4 954	8 410	4 749	6.781	11.784	83.165	121.691	450 571	170 461	47 871	47.469	63 767	100100	110 858		707'010'1
ACTUAL 2013-2014		1,822,414	1,822,414		36,576	267,000	163,062	•	27,560	51,863	94,960	58,517	71,535	771,074		5.134	10711	9.756	4.198	8.546	4.970	8.467	11.574	92.356	66.448	423.429	12.171	\$72.74	42,701	51.601	41 010	112.607	970.154	
ACTUAL 2012-2013		1,705,876	1,705,876		157,273	209,348	132,573	136	26,218	42.533	77,151	46,422	49,526	741,281		5.597	36.402	8.498	4.596	8.231	4.426	7,043	10,265	85,059	120,655	440,634	105,671	41,392	40.017	160'15	38.872	117.093	1.029.555	-
		001  REGULAR PUPIL TRANSPORTATION	TOTAL TRANSPORTATION			-	Т		T	OI FUEL ULL-HOLMES	T		1	I ULAL HEATING FUEL	UTILITIES				_	DI WATTER - HOLMES	_1	_1										2 BLECTRICITY - TOKENEKE	TOTAL ELECTRICITY	
RC - 25	\$2002	52001	849 849 850		852 63001	200	63001	20060	10013	0029		10019				6400	64001	64001	6400	64001	64001	64001	64001		64002	0400	64002	04007	64002	64002	64002	64002		

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YR. END EST.	1	•	1	•		•				8,066	•			-	,	•	ł	8,066	63,882		t	18,643	1	•	•	24,085	42,728		(12,000)	(88,608)		(100,608)	27,140	Surplus/ (Shortfall)	-	27,140
CURR						_		-												_																
ADP STF																																				
FORE- CAST	105,000								105,000	41,934			1		•	•	•	41,934	1,262,018		178,148	315,018	11,314,174	49,336	62,226	35,915	11,954,817		951,691	1,765,633	581,797	3,299,121	18,977,908	Rev. Farecast	(423,200)	18,554,708
AVAIL BUD.	3,041								3,041	8,066		•		•	•		•	8,066	66,922		16,228	18,643	(213,827)	32,045	•	29,085	(117,826)		•	274,379	•	274,379	325,850	Rev. Fxneeted	(423,200)	(97,350)
ENCUM. REQUES.	14,845	•	•	•	•	•	•	•	14,845	•	•	•	•	1	•	•	•	•	276,565		•	•	2,569,201	•	•	•	2,569,201		•			•	3,471,879			3,471,879
YTD EXP	87,114	•		•	*	•	•	•	87,114	41,934	•	•	•	,	•	•	•	41,934	982,413		161,920	315,018	8,958,800	17,291	62,226	30,915	9,546,169		169'6E6	1,402,646	581,797	2,924,134	15,207,319	Rev. Reenived		15,207,319
REV. BUD.	105,000		-	,	•	÷	•	•	105,000	50,000	•	•	•	•	•	•	•	50,000	1,325,900		178,148	333,660	11,314,174	49,336	62,226	60,000	11,997,545		169'6E6	1,677,025	581,797	3,198,513	19,005,047	Rev. Bud.	(423,200)	18,581,847
TRFRS ADJ.	•	-	-	•	1	•	•	•		•	•	•	•	•	•	•	•	ŧ	٩		•	23,660	(1,260,922)	•	23,534	•	(1,213,728)		•	•	•	•	(1,238,728)	Adiust.	-	(1,238,728)
ORIG APPRO	105,000	•	1	•	·	•		•	105,000	50,000	•		•		•	•	•	50,000	1,325,900		178,148	310,000	12,575,096	49,336	38,692	60,000	13,211,272		169'666	1.677,025	581,797	3,198,513	20,243,775	Orie, Bud	(423,200)	19,820,575
	105,965	•	•			•		1	105,965	61.511	•	•		-	•	•	•	61,511	1,326,923		946,197,346	293,853	11,216,862	23,534	28,500	17,485	11,777,580		952,718	1,692,354	542,592	3,187,664	18,741,625	2014 - 2015	(397,720)	18,343,905
	104,269		,						104,269	40,265					•		•	40,265	1,207,045		167,177	254,911	10,769,160	55,724	28,500	11.379	11,286,851		885,173	1,630,092	347,474	2,862,739	17,950,122	2013-2014	(242,534)	17,707,588
	31.629	24.787	8.091	5,864	4.702	5.205	6,887	4,851	92,016	51,325	•	•		•			•	51,325	1,257,954		168,697	313,271	9,943.506	37,599	27,691	114,766	10,605,531		850,143	1,549,875	342,043	2,742,061	17,052,702	2012 - 2013	(214,784)	16,837,918
	3 TELEPHONE - RC25	Ť	Ť	T	1	T	Т	f	T	Г	T	Г	1	<b>—</b>	1	1-		T	TOTAL UTILITIES	INSURANCE	I PROPERTY INSURANCE	2 WORKERS COMPENSATION	3 HEALTH INSURANCE			_	TOTAL INSURANCE	- F	-		-	TOTAL RETIREMENT	TOTAL FIXED COSTS		5 REVENUE - OPEB DISTRIBUTION	NET FIXED COSTS
882 883	884 64003	1	1	1	L	L	L	L	1	893 64004	I	895 64004	I		898 64004	899 64004	900 64004		902 903 904	905	906 82001	907 82002	908 82003			911 82007	912 913	L		_	917 84004	919 919	920		923 84005	924 925

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No.         ATTAL         A	YR. END	123	0 0200	(NCN'7)	28,895	3,620	C0+'0C		776	(547)	(166)	(120)	400	(212)		1001	190	29,503			35 000	26,000	10050		103 FY	
RC-16         EARLY LEARNING PROCRAM         ACTUAL	CURR	710	B.1		0.80	10.50	1 8/107							•		ŀ	ŀ	26.70			┝	╋			26.70	
RC-26         KRLV LEARNING PROCEAM         ACTUAL	ADP	110	3	2	8,4	10.91	12.04	ſ						•		ſ	ŀ	26.90				ŀ				
RC-26         KARLY LEARNING PROCRAM         ACTUAL	FORE	164.430	0501	DCD'1	104.100	1 127 232	Antonardy	1 2 6 2 2 1	HOCC	4,248	1,099	3,874		14,805		20,497	20,497	1,418,532			(285.000)	(285.000)	÷		1,133,532	
RC-J6         EARLY LEARNING PROCRAM         ACTUAL	AVAIL NUD		, (j)	70 205	1670,02	37.465		1 306	1	(/+c)	(331)	(02/)	<b>§</b>	(972)		001	100	31,593			(45,319)	(42.319)			(13,726)	
RC-26         EARLY LEARNING PROCRAM         ACTUAL	ENCUM. REOUES	25.2971		169 608	106,995	301.801		1 502 1	~~~~	•	·		•	1,593		6,061	6,061	309,455			,				309,455	
RC-26         EARLY LEARNING PROCRAM         ACTUAL         ACTUAL         ACTUAL         ACTUAL         ORIG         TRES         R           2100         5SIJSTANT PRINCIPAL         2012-2013         2013-2013         2014-2015         APPRO         ADJ.         B           2100         5SIJSTANT PRINCIPAL         2012-2013         2013-2013         2014-2015         APPRO         ADJ.         B           2100         5JJBSTITUTE TEACHERS         - </td <td>YTD EXP</td> <td>139,133</td> <td>5.050</td> <td>467.848</td> <td>467.398</td> <td>1.079.430</td> <td></td> <td>1001</td> <td>A 240</td> <td>0021</td> <td>1,099</td> <td>1 ×/010</td> <td></td> <td>13,212</td> <td></td> <td>14,436</td> <td>14,436</td> <td>1,107,077</td> <td></td> <td></td> <td>(204,681)</td> <td>(204,681)</td> <td></td> <td></td> <td>902,396</td> <td></td>	YTD EXP	139,133	5.050	467.848	467.398	1.079.430		1001	A 240	0021	1,099	1 ×/010		13,212		14,436	14,436	1,107,077			(204,681)	(204,681)			902,396	
RC-26         EARLY LEARNING PROCRAM         ACTUAL         ACTUAL         ACTUAL         ORIG         TI           2102         53515717         PRINCIPAL         2013         2013         2014         2014         2014         2015         APPRO         A           2102         5105         5105         3014         2014         2014         2014         2015         71913         71014         710	REV. BUD.	164,430	5,000	666.352	577,913	1,413,695		5.8101	10/2	768	80 F		Mt C	rrofe1		20,597	20,597	1,448,125		1000 0001	(000,002)	(250,000)			1,198,125	
RC-26       EARLY LEARNING PROCRAM       ACTUAL       ACTUAL       ACTUAL       ACTUAL         21102       ASSISTANT PRINCIPAL       2013 - 2013       2013 - 2014       2014 - 2015         21102       ASSISTANT PRINCIPAL       2013 - 2013       2013 - 2014       2014 - 2015         21103       SPECTAL CENERS       2013 - 2014       2014 - 2015       2014 - 2015         21103       SPECTAL EDUCATION       2015       EACHER       2014 - 2015       2014 - 2015         21103       SPECTAL EDUCATION TESTING       2       2       2       2       2       2         21103       SPECTAL EDUCATION TESTING       2 </td <td>TRFRS ADJ.</td> <td>20,259  </td> <td>3,500</td> <td></td> <td>•</td> <td>23,759</td> <td></td> <td> -</td> <td>131</td> <td>768</td> <td>2.504</td> <td></td> <td>2,402</td> <td>2015</td> <td></td> <td>3,597</td> <td>3,597</td> <td>30,759</td> <td></td> <td></td> <td></td> <td>·</td> <td></td> <td>10 120</td> <td>YC1, UC</td> <td></td>	TRFRS ADJ.	20,259	3,500		•	23,759		-	131	768	2.504		2,402	2015		3,597	3,597	30,759				·		10 120	YC1, UC	
RC-26       EARLY LEARNING PROGRAM       ACTUAL       ACTUAL <t< td=""><td>ORIG APPRO</td><td>144,171</td><td>1,500</td><td>666,352</td><td>577,913</td><td>1,389,936</td><td></td><td>5,810</td><td>3.570</td><td></td><td>650</td><td>100</td><td>10.4101</td><td>000600</td><td>1 4 4 4 4</td><td>000'11</td><td>17,000</td><td>1,417,366</td><td></td><td>1000 0567</td><td>(000,004)</td><td>(000'007)</td><td></td><td>1 169 262</td><td>000-101-1</td><td></td></t<>	ORIG APPRO	144,171	1,500	666,352	577,913	1,389,936		5,810	3.570		650	100	10.4101	000600	1 4 4 4 4	000'11	17,000	1,417,366		1000 0567	(000,004)	(000'007)		1 169 262	000-101-1	
RC-26     EARLY LEARNING PROCRAM     ACTUAL       21102     ASSISTANT PRINCIPAL     2012-2013       21102     SUSSITIUTE TEACHERS     2012-2013       21102     SUSSITIUTE TEACHERS     2012-2013       21103     SPECIAL CLASS TEACHERS     2012-2013       21103     SPECIAL LEACHING SUPPLIES     2011       22003     TEXTBOOK CONSUMABLES     2003       22003     PROTAL DEVELOPMENT     2003       23003     PROTAL OPERATING     2000       23004     DUES AND MEMBERSHIPS     2000       23005     DUES AND MEMBERSHIPS     2000       23005     DUE ALAL OPERATING     2000       23005     DUAL ELP TUITION     1000       10101     TOTAL ELP TUITION     1000       10101     TOTAL ELA LURION     1000       1011     TOTAL ELA LA	ACTUAL 2014 - 2015			•	•	. D	-		•	•	•	•	,					1				·				
RC-26     EARLY LEARNING PROCRAM       21102     ASSISTANT PRINCIPAL       21102     SUBSTITUTE TEACHERS       21103     SUBSTITUTE TEACHERS       21103     SUBSTITUTE TEACHERS       21103     SPECIAL CLASS TEACHERS       21103     SPECIAL CLASS TEACHERS       21103     SPECIAL CLASS TEACHERS       21103     SPECIAL EDUCATION TESTING       21101     SUBSTITUTE TEACHERS       21103     SPECIAL EDUCATION TESTING       22003     PROFESSIONAL DEVELOPMENT       23003     PROFESSIONAL DEVELOPMENT       25003     PROFESSIONAL DEVELOPMENT       25003     PROFESSIONAL DEVELOPMENT       25003     PROFESSIONAL DEVELOPMENT       25004     DUCATION TESTING       25005     DUES AND MEMBERSHIPS       25005     DUE CALING       25005     DUE CALING       25005     DUE       <	ACTUAL 2013-2814			•	•	ŀ			٠	•	•				ſ	I		•		•				.		
RC - 26 21302 21302 21303 25003 20003 20003 20003 20003 20003 20003 20003 20003 20003 200000 20000 20000 200000 200000 20000 20000 20000 20000 20000 2	ACTUAL 2012 - 2013		•	•	•				•	-	,	•				ŀ					,			.		
	RC - 26	70117	20010	20212	£1003		CALL	52005	11742	24013	25003	97067			123020				1 12005	CUUC+1						

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Monthly Financial Report

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955 956	957	958 959	960 961	962	963 964	965	996	967 968	696	016	116	572	973	974	975	976	577	978	979	980	186	982	<b>58</b> 3	984	985	986	786	988	686	966	166	992	<b>£6</b> 6	
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# Darien Public Schools Budget Projection for 2015-16

ADF CURR Surplus/ + STF STF (Shortall) 753.811 740 67

Exp. Forecast 59,669,855

Avail. Bud 1,274,809

13,898,039 Encomber

Exp 45,266,983

Rev. Bud. 60,439,831

Adjust. 54.584

2012 - 2013 2013 - 2014 2014 - 2015 Orig. Bud 55,803,634 56,047,487 57,787,072 660,385,248

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- 63
- 25
- 64

Category Personnel

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Operating	10,344,550	12,984,464	15,193,219	13,195,721	1,179,147	14,374,868	11,286,875	2,862,633	225,360	15,524,670	•	•	(1,149,502)
Fived	17.052.702	17.950.122	18.741.625	20,243,775	(1,238,728)	19,005,047	15,207,319	3,471,879	325,850	18,977,908			27,140
		L											
		777 766	301 100	348 044	1 007	171 063	316 588	110 060	(62 5851)	541.741	.		(167.778)
Equiprincial	343,457		CG1'476	0021000	12212	concience .	ADD-1010	~~~~~	Tabatast			Ī	
				- 1	T	102 201 10	470 120 42	112 124 01	111 121	X_1 112 70	747 87	758 11	(570 465)
<b>GRAND TOTAL EXPENSES</b>	83,544,124	87,714,338	92,646,111	94,193,709	•	94,193,709	C01'/10'71	110700107	CC**C0/*T	74,11+14	10/121	1 1 1 1 1 1 1	(masher)
													Dav Sumlus/
ai in an a	2012 2013	2013 - 2014	2014 - 2015	Orie. Bad	Adimst.	Rev. Bad.	Rev. Received		Ray. Expected	Rev. Forecast	REAL		(Shortfall)
BC.1 Childrent Partitions Front	100.001	(10.000)	(10:000)	(10.000)		(10:000)	(10,000)		(10,000)	(000'01)	Γ		
RC.11 Summer School Field Use	100001		(33,000)	(35.000)		(35,000)			(35,000)	(35,000)			
	(92.280)	(114.741)	(33,202)	(000'04)		(000,07)	(54,617)		(000'04)	(000'04)			
RC-12 Use of Fields	(116.143)		(111.169)	=		(100,000)	(12,633)		(100,000)	(100,000)			
RC-20 Revenue for IT Services	(656'61)		(190	Ĩ		(195,983)			(195,983)	(195,983)			
RC-23 Continuing Education	(200)												
RC-23 Summer School	(633.290)	(596.406)	(806,338)	(587,000)		(587,000)	11,299	•	587,000	(387,000)			
RC-24 Excess Cost Graat*	(2,188,837)	C	(2,839,907)	(000'008'1)		(1,800,000)	(2,065,857)		(2,550,000)	(2,550,000)			750,000
RC-24 ELP Tultion	(203,784)	(258,276)	(727,727)										
RC-25 Other Post Employment Ben.	(214,784)	(242,534)		(423,200)	•	(423,200)			(423,200)	(423,200)			
				THE REAL PROPERTY AND INCOME.		THE REAL PROPERTY AND INCOME.			1010 111	1000 2010			2000

	- ((01,114,0))	(3,471,183)	(2.336.489)		(2,842,502)	(4,256,183)	•	•	785,000
NET BUDGET (Appropriation) 79,779,547 83,694,555 88,089,772 90,722,526	90,722,526 -	90,722,526	69,741,275	10,352,511	(1,079,069)	90,457,991 757.87 758.11	757.87	758.11	264,535

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	F RC NAME	2012 - 2013	2013-2014	2014-2015	APPRO	ADJ.	RID	CAD.	DEOLIDE	AVAIL	FORE	ADP	CURR	YR. END
	DHS	11,653,626	11,460,211	11,753,996	12,206,574	(130.869)	12 075 704	2 007 A 700	ABQUES.	BUD.	CAST	STF	STF	EST.
997 RC-3	MMS	9,704,177	9.532.557	9.712.872	10.127.154	1076 2011	10 003 013	7 306 771	P80,00%2	165,830	12,040,629			35,075
998 RC-5	Hindley	2.937.409	3.098.571	1 210.012	171 754	VISI BUU	7141000	PC1,0VC,1	2,380,509	220,369	9,865,877			138,035
999 RC-7	Holmes	2.586.352	2 818 013	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1 224 202 C	11002	701,620,6	49/ 95777	754,479	29,854	3,013,314	_		6*186
	Ox Ridge	2 875 695	012 012 0	1 913 058	2 275 407		PIC///77	2,111,904	627,828	37,582	2,752,572			24,742
1001 RC-9	Royle	2 533 177	2 507 045	1 211 147	144,000	770'/11	411,644,4119	2,190,985	707,734	44,400	2,909,460			33,660
1002 RC-10	Tokeneke	CYC 812 C	210 JAC C	141,100,1	907'070'7	(0/+'0)	2,483,738	1,856,521	589,655	37,562	2,463,537			20,201
1003 RC-11	Ath. Health & P.E.	1 301 308 1	1 430 543	1 465 010	CI0'6C0'7	1910.41	2,854,332	2,113,641	690,492	50,199	2,822,276			32,056
1004 RC 12	Maintenance	106 810 6	1010 252	302 305 5	060-101	0/01	1,613,066	1,110,859	246,360	255,847	1,627,751			(14.686
1005 RC-13	Music	1 125401217	240 001 1	CUD,CUC,C	161'686'7	181,158	3,170,948	2,527,994	487,835	155,119	3,335,561			(164.613
1006 RC-14	Art	120 005	217 102	00777611	009'017'1	611.1	1,224,629	902,479	275,142	47,009	1,180,001			44.628
(007 RC-15	Tech Plan	100000	70/140	191,400	010'72'010	•	572,616	446,155	125,845	617	571,499			111
	Admin	114107	176'470	603,452	200,000	·	200,000	192,460	97,376	(89.836)	289,836		Ī	918 08/
1009 RC-17	Health	8//°C10	1,090,044	1,079,666	930,486	13,117	943,603	588,640	221,036	133.927	1.030.631			(200'COV
	Personal	006'60/	/38,892	743,329	750,339	14,050	764,389	627,060	129,298	8.030	CUX 092			170'10)
	Circleulum	205'606	1,001,336	1,078,366	1.138,120	(306,886)	831,234	613,258	47,838	170,138	\$37.715			CI 4'L)
	Curitoman IX	1,742,746	1,836,295	1,804,336	2,445,643	(269,057)	2,176,585	1.548.620	474.088	153.877	CU1100		T	10,440)
		1,581,501	1,783,289	1,868,524	1,761,794	115,307	1.877.101	1 551 116	208 502	1101001	777'001'7			10,303
	Lunary/media	189,298	178,485	196,693	196,509		196.509	140 855	25,477	C01-11	104 200			961.21)
1015 BC 22		37,640	38,113	37,861	43,505	   	43,505	E21 82	700 0	11,102	100,102			(11,391)
1015 BC 21	Lom. Ed	587,735	566,161	611,361	558,635	(15.000)	319162	405 712	4 060	041'7	41,905			1,539
1017 0C 25	SPEU	18,945,113	20,350,107	172,020,521	21,719,106	1.702.389	23.471.404	18 067 046	arc (47 3	500° 0017	510,000	T		(16,878
_	Fixed Expenses	17,052,702	17,950,122	18,741,625	20,243,775	(1.238.728)	10.005.047	015 206 21	047'C7C'C	(189,099)	24,007,916			(586,421
5 RC-26	Early Learning Program			Į-	1 417 366	10.740	1010001	610 101 1	2,4/1,5/9	058,625	18,977,908		-	27,140
6101	TOTAL ACTUAL	83,544,124	87.714.338	92.646.111	017 101 10		1,011014,1	1,107,077	309,455	31,593	1,418,532			29,593
	2	ACTUAL "	ACTUAL	ACTUAL.	DB1C	TDEDC	94,193,709	72,077,765	20,352,511	1,763,433	94,714,174	•	,	(520,465)
	AMARY	2012-2013	2013 - 2014	2014 - 2015	APPRO	ADI	NEV.		ENCUM.	AVAIL.	FORE-	ADP	CURR	YR. END
		E	11.071.819	11.323 167	1 774 017 1	1000 0017		EAF	KEQUES.	BUD.	CAST	STF	STF	EST.
	Middlesex Middle School	9,498,348	9.338.413	0 468 777	0 010 600	1060'001	11,044,020	8,652,246	2,888,288	103,492	11,604,597	144.02	140.87	39,430
1024 RC-5	Hindley School	2,835,050	2.978,302	106 205	3 044 479	(124,/04)	9,793,934	7,266,882	2,381,927	145,124	9,666,930	119.67	119.73	127,003
	Holmes School	2,487,725	2,710,585	192 103 6	1 604 036	170 02	9/51/167	2,157,095	747,362	12,919	2,910,586	42.20	41.48	6.790
	Ox Ridge School	2,789,553	2.669.661	2 781 524	076'100'7	140'07	2,674,969	2,025,731	623,298	25,940	2,652,712	38.00	38.44	22.257
	Royie School	2,448,504	2.476.672	217 275 5	1 100/12/1-	770'/11	Z,852,210	2,108,741	706,874	36,595	2,823,302	38.20	38.10	28.908
	Tokeneke School	2,611,433	2.641.328	7 611 206	1 740 460	(0/4/0)	2,398,703	1,782,888	588,811	27,003	2,381,649	34.80	34.98	17.054
1029 RC-11	Physical Education	826,899	859.062	871.637	001 000	alc'+1	2,703,976	2,046,073	681,139	36,764	2,735,313	37.50	37.87	28.664
	Mainfenance	1,391,672	1,470,788		1 479 710	01 461	302'206	765,216	199,102	3,890	984,241	2.00	3.40	(16,033)
	Music	1,046,736	1,060,494	1.106.789	1.147 310	COLUNE COLUMN	C67'10C'1	1/0,005,1	214,486	(8,364)	1,575,458	16.00	16.00	(14.165)
		425,220	441,680	454,490	466.038		CU1,UC1,1	8.39,484	266,757	43,863	1,106,241	12.85	12.98	43,863
	Auministration	324,753	468,169	405.513	307 108	1010	864,00+	7127514	123,661	(0)	466,938	5.00	5.00	(0)
	14calut	667,292	691,197	699.318	704 780	14.050	401,268	339,879	61.771	(181)	401,650	2.60	2.60	(181)
	I'rdsonnei	851,404	901.781	992.270	1 100 070	000100	118,639	602,815	122,016	(5,995)	724,834 (	10.50	10.50	(2002)
	Curriculum	1,497,019	1,605,793	1.402.121	150 651 5	(089'0AC)	193,184	590,138	45,728	157,318	799,158	2.50	2.50	(E79.2)
	r mance	1,180,259	1,159,555	1.107.747	1 206 014	1004-0001	1.842,247	1,324,036	413,611	104,599	1,753,287	21.00	17.50	88.960
	Liurary/Media	24,474	20,135	25,289	25,305	Dreitt	1,241,370	1,055,698	192,521	(849)	1,248,219	14.50	14.50	(849)
	Continuing Education	89,363	102,921	100,992	559.58	1 6 000	ckr'c7	20,608	4,605	182	25,213	0.50	0.50	182
	Special Education	13,608,477	13,379,132	14,850,678	13.985.070	1000101	CE0'D/	22,644	4,069	43,922	70,635	0.40	0.40	
	merger i rogram	•			910.086.1	21 750	704'001'41	10,888,428	3,330,210	516,824	14,355,665	188.73	194.06	379.797
	LIDIAL PERSONNEL	55,803,634	56,047,487	57.787.072	60. 185 24R	10110	1,413,092	1,079,430	301,801	32,465	1,383,230	26.90	26.70	30.465

REVISED 5/2/2016

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	322,103 125,132 125,132 125,132 125,132 1,477 1,477 1,477 1,477 1,477 1,477 1,477 1,477 1,477 1,477 1,127,196 24,344 129,548 129,	37,338 4,882 4,882 8,757 8,575 8,195 8,195 8,395 1,133 1,5,995 2,183 1,10 1,5,995 2,193,039 1,5,995 2,193,039 2,986 2,193,039 2,986 2,193,039 2,862,633 2,863,633,633,633 2,863,633,633,633,633,633,633,633,633,633	2.086 75,184 75,184 11,291 11,291 7,683 10,315 10,315 10,315 3,138 614 614 614 614 14,026 14,	426,133 194,228 194,228 194,228 89,916 89,916 85,280 65,614 105,064 105,064 105,064 105,064 105,064 105,064 105,064 105,064 14,468 105,687 14,468 14,668 14,468 14,468 14,468 14,468 14,468 14,468 14,468 14,468 14,468 14,6688 14,6688 14,66888 14,6688888888888888888888888888888888888		(4,607 - 10,971 - 3,359 - 2,433 - 4,629
C:3         Middlene Middle School         206/671         117/251         112/371         102/251         206/671         112/251         200           C:5         Middlene Middle School         92/31 <td>6132 614 614 614 614 615 615 615 615 615 615 615 615 615 615</td> <td>4,882 5,757 4,820 860 861 8,841 8,841 1,207 2,183 2,183 2,183 2,183 2,183 1,208 1,208 1,208 1,208 2,193,003 1,593 1,593 2,193,003 1,593 2,193,003 2,110 2,103,003 2,110 2,103,003 2,110 2,11</td> <td>75,184 75,184 11,296 11,1296 10,315 10,315 10,315 231,161 3,138 614 614 614 14,026 13,309 13,309 13,309 13,309 13,309 11,000 11,000 23,140 23,140 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 24,142</td> <td>194,228         194,228           101,268         98,126           98,126         98,126           98,280         85,280           85,280         65,614           101,004         103,004           101,004         103,004           101,004         103,004           101,004         103,004           101,004         103,004           101,004         103,004           101,004         103,004           103,004         103,004           103,004         103,004           138,557         34,038           34,338         14,038           14,468         34,038           14,368         14,038           14,368         14,338           14,357         14,338           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368  </td> <td></td> <td></td>	6132 614 614 614 614 615 615 615 615 615 615 615 615 615 615	4,882 5,757 4,820 860 861 8,841 8,841 1,207 2,183 2,183 2,183 2,183 2,183 1,208 1,208 1,208 1,208 2,193,003 1,593 1,593 2,193,003 1,593 2,193,003 2,110 2,103,003 2,110 2,103,003 2,110 2,11	75,184 75,184 11,296 11,1296 10,315 10,315 10,315 231,161 3,138 614 614 614 14,026 13,309 13,309 13,309 13,309 13,309 11,000 11,000 23,140 23,140 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 23,142 24,142	194,228         194,228           101,268         98,126           98,126         98,126           98,280         85,280           85,280         65,614           101,004         103,004           101,004         103,004           101,004         103,004           101,004         103,004           101,004         103,004           101,004         103,004           101,004         103,004           103,004         103,004           103,004         103,004           138,557         34,038           34,338         14,038           14,468         34,038           14,368         14,038           14,368         14,338           14,357         14,338           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368           14,368         14,368		
KC:3         Handley School         S(2)         97,03         97,04         97,03         97,04         97,03         97,04	6.874 (115)	5757         5757           6,5757         8646           8646         8646           8,551         8646           8,551         8,551           8,551         2,107           13,282         2,183           1,592,265         1,592           1,592,265         2,110           1,592,865         2,110           1,593,103         2,119           1,593,103         2,119           1,593,103         2,119           1,593         2,119           1,593         2,193,039           2,193,039         2,193,039           1,593         2,193,039           2,193,039         2,193,039           2,193,039         2,866,633           2,193,039         2,866,633           2,866,633         2,866,633           2,866,633         2,866,633	11.2916 11.2916 10.315 10.315 13.483 13.483 13.483 13.483 13.497 13.4216 1	9101.208 9101.208 85,280 85,280 657,732 66,614 103,064 103,064 91,574 94,468 94,468 94,468 94,468 94,318 94,318 94,574 94,570 15,574,670	· · · · · · · · · · · ·	
RC:7         Immediation         9,2,17         9,1,16         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         8,4,10         1,4,00         1,6,1         1,0,0 <th< td=""><td>2225 2366 2366 2366 2366 2347 2544 2544 2544 2544 2544 2544 2544 25</td><td>4,529 860 861 8451 8,551 2,72,498 2,133 2,133 2,133 2,133 2,133 2,133 2,132 2,132 2,132 2,132 2,132 2,132 2,132 2,132 2,132 2,132 2,133 2,132 2,232 2,</td><td>11,591 10,211 10,112 10,112 10,112 10,112 10,112 11,000</td><td>98,912 98,5280 98,5909 637,510 637,510 1,690,833 1,690,833 1,690,833 1,690,833 1,690,833 1,690,833 1,690,833 1,610,039 641,039 641,039 14,138</td><td>· · · · · · · · · ·</td><td></td></th<>	2225 2366 2366 2366 2366 2347 2544 2544 2544 2544 2544 2544 2544 25	4,529 860 861 8451 8,551 2,72,498 2,133 2,133 2,133 2,133 2,133 2,133 2,132 2,132 2,132 2,132 2,132 2,132 2,132 2,132 2,132 2,132 2,133 2,132 2,232 2,	11,591 10,211 10,112 10,112 10,112 10,112 10,112 11,000	98,912 98,5280 98,5909 637,510 637,510 1,690,833 1,690,833 1,690,833 1,690,833 1,690,833 1,690,833 1,690,833 1,610,039 641,039 641,039 14,138	· · · · · · · · · ·	
RC3         Contract School         S6,12         94,130         84,033         93,930         1	2000 - 20	860 844 8,551 8,551 272,498 8,385 2,185 7,282 7,282 7,282 2,193,039 1,593 2,866 1,593 2,866 2,996 2,986 2,986 2,986 2,986 2,986 2,986 2,986 2,985 2,986 2,985 2,986 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,985 2,99	7,683 7,683 19,051 13,061 13,405 14,026 14,026 14,026 14,026 14,026 14,026 14,026 14,026 14,026 11,000 11,000 11,000 2,142 2,142 2,142 2,142 2,25,360	85,280           79,732           85,909           85,909           637,510           66614           66614           103,6514           66,614           103,6514           103,6514           103,6514           103,6514           103,6514           66,614           103,6514           103,6514           103,6514           641,039           641,039           641,039           641,039           133,338           9,615,004           1,615,004           1,5324,670	· · · · · · · · · · ·	4
No.         State         S	477 (1960) (1960	844 844 43.207 43.207 2,183 2,183 2,183 2,183 7,288 7,288 1,598 1,598 1,598 1,598 2,986 2,193,093 2,866 2,193,093 2,866,633 2,866 1,593 2,866 1,593 2,866 1,593 2,866 2,993 2,866 2,993 2,866 2,993 2,866 2,993 2,866 2,993 2,866 2,993 2,866 2,993 2,866 2,993 2,	10,315 10,315 251,161 251,161 3,138 614 614 13,329 134,309 134,309 134,309 134,309 134,309 134,309 134,309 11,000 11,000 2,142 11,000 2,142 2,1	87,972           87,972           87,910           637,510           637,510           66,614           103,064           103,064           103,064           103,064           103,064           103,064           113,064           113,064           113,064           113,064           113,064           113,064           113,064           113,094           113,094           113,094           114,093           114,093           114,093           114,093           114,093           114,093           114,093           114,093           114,093	· · · · · · · · · ·	
Victor         Statistic         S	2,215 2,490 2,490 2,881 2,881 2,881 2,815 2,418 2,344 2,444 2,	4,551 4,551 2,1207 8,545 8,385 8,385 2,189 1,592 1,593 10,867 1,593 2,193,039 2,193,039 2,193,039 2,986 2,193,039 2,986 2,193,039 2,866 2,986 2,193,039 2,866 2,193,039 2,866 2,193,039 2,866 2,193,039 2,866 2,193,039 2,866 2,193,039 2,866 2,193,039 2,866 2,193,039 2,866 2,193,039 2,866 2,193 2,193,039 2,103 2,11	231,490 13,490 140,712 3,138 614 614 134,309 134,309 134,309 134,309 134,309 134,309 13,301 11,000 11,000 2,142 11,000 2,142	85,999 637,510 1,690,513 1,690,513 1,690,513 66,614 103,064 103,064 11,468 14,468 14,468 182,687 14,468 14,5688 14,5688 14,56888 14,56888888888888888888888888888888888888	· · · · · · ·	CUX17
Circle         Distribution         232,791         591,352         617,163         1,662         0	6,490 1,196 1,196 1,196 1,196 1,196 1,194	2,207 2,129 2,181 2,182 159,265 159,265 159,265 159,265 159,265 2,191 2,193,039 2,865,633 2,966 2,995 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,865,633 2,965	251,161 140,712 3,138 614 614 134,309 134,309 13,821 12,821 11,000 11,000 11,000 11,000 11,000 11,000 2,142 2,142 2,142 2,142 2,152 2,142 2,152 2,150 2,152,	1,090,817,10 1,090,814 66,614 66,614 103,064 44,468 38,557 38,557 34,468 44,468 38,557 34,468 44,468 34,468 44,468 537 182,691 183,691 184,691 184	<u>                                      </u>	1947,C
Circle         Transmeration         1,504,369         1,232,395         1,744,304         1,448,10         99,595         1,123           RC-13         Matic         55,217         57,175         71,659         6,1373         9,146         9,595         1,127,413         1,127,414         1,127,414         1,127,414	2.1196 2.1196 2.119 2.140	272,498 8,385 2,815 2,815 15,981 15,981 15,991 2,986 2,986 2,996 2,986 1,599 2,862,633 2,962,633 2,962,633 2,962,633 2,962,633 2,963,633 2,964,7353 2,964,73533 2,964,73533 2,964,73533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,75533 2,964,755533 2,96555555555555555555555555555555555555	140,712 3,138 6,14 6,14 1,14,206 1,14,206 1,1,000 1,1,000 1,1,000 1,1,000 1,1,000 1,1,000 1,1,000 1,1,000 2,1,42 2,1,42 2,1,42 2,25,346 (972)	1,0990,8533 66,614 103,064 - - - - - - - - - - - - - - - - - - -	· · · · · ·	040'1 11
KC-13         Mathematication         56.096         61.371         71.639         67.373         57.338         57.345 <th< td=""><td>2,849 2,649 2,61 2,61 2,64 2,64 2,64 2,64 2,64 2,54 2,54 2,54 2,54 2,54 2,54 2,54 2,5</td><td>2,185 2,185 2,185 159,265 7,282 7,282 7,282 1,593 30,867 1,593 2,866 1,593 2,866 1,593 2,866,634 2,866,634 2,966,644 2,966,644,966,644 2,966,6442,966,644 2,966,644 2,966,644 2,966,6442,966,644 2,966,644 2,966,6442,966,644 2,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,646,966,966,966,966,966,966,966,966</td><td>3,1,8 61,4 61,4 1,4,209 1,4,209 1,4,026 1,4,026 1,4,020 1,1,000 1,0000 1,0000 1,0000 1,0000 1,00000000</td><td>103.064 103.064 547.356 44.468 34.357 34.318 641,039 641,039 641,039 14.318 9.615,004 14.524,670 15.524,670</td><td><u>        .</u> .  .  .  .</td><td>nc1</td></th<>	2,849 2,649 2,61 2,61 2,64 2,64 2,64 2,64 2,64 2,54 2,54 2,54 2,54 2,54 2,54 2,54 2,5	2,185 2,185 2,185 159,265 7,282 7,282 7,282 1,593 30,867 1,593 2,866 1,593 2,866 1,593 2,866,634 2,866,634 2,966,644 2,966,644,966,644 2,966,6442,966,644 2,966,644 2,966,644 2,966,6442,966,644 2,966,644 2,966,6442,966,644 2,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,6442,966,644 2,966,646,966,966,966,966,966,966,966,966	3,1,8 61,4 61,4 1,4,209 1,4,209 1,4,026 1,4,026 1,4,020 1,1,000 1,0000 1,0000 1,0000 1,0000 1,00000000	103.064 103.064 547.356 44.468 34.357 34.318 641,039 641,039 641,039 14.318 9.615,004 14.524,670 15.524,670	<u>        .</u> .  .  .  .	nc1
NC-10         Num         92,360         95,346         103,678         -         10           RC-13         Technology Pin         289,035         1,127,415         674,153         533,286         9,047         -         1           RC-13         Ferministration         289,035         1,127,415         674,153         533,286         9,047         -         4           RC-13         Ferministration         289,035         60,058         43,013         53,3780         73,551         -         3         4           RC-21         Temory Metal         38,040         38,373         60,313         54,126         74,198         73,901         -         -         1           RC-21         Tehnoly/Family Faluenion         38,314         15,133,313         50,353         73,501         73,551         1,143         -         1	2,281 2,119 2,241 2,241 2,241 2,210 3,212 5,875 5,875	2,183 159,265 7,282 7,282 2,110 15,981 15,981 15,993 2,986 1,593 2,986 1,593 2,986 1,593 2,862,633 2,962,633 2,963,633 2,964,6333 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,63533 2,964,635333 2,964,635333 2,964,635333 2,964,635333 2,964,635333 2,965,635333 2,965,635333 2,965,635333 2,965,635333 2,965,635333 2,965,635333 2,965,635333 2,965,635333 2,965,635333 2,965,635333 2,965,635333 2,965,6353333 2,965,6353333 2,965,6355333 2,965,63553332,965,6355555555555555	014,209 134,209 13,821 14,026 14,026 12,278 0,278 118,278 118,278 11,000 2,142 11,000 2,142 11,000 2,142 2,142 2,25,369	247,356 247,356 44,468 38,557 38,557 34,318 641,004 641,004 145,374,670 15,534,670	- 	
		159.265 12.82 7.282 2,110 0,477 15,981 15,981 1,593 1,593 1,593 1,593 1,593 2,193,039 1,593 1,5,981 1,5,991	134,309 14,026 14,026 19,278 49,278 118,332 110,332 10	547,356 44,468 35,57 35,57 35,57 34,468 44,468 54,467 14,468 34,467 34,318 34,318 34,318 34,318 34,318 34,514,670 15,534,670		
NC:16         Amministration         299,03         1,127,415         67,413         53,538         9,644         36,056         5,641         5,553         6,641         5,533         6,641         5,533         6,641         5,533         6,671         36,056         5,649         36,056         5,649         36,056         5,649         36,056         5,649         36,056         5,649         36,353         6,0732         5,333         6,0732         33,349         33,349         33,349         33,349         33,349         33,349         33,349         33,349         33,349         33,353         60,732         5,533,38         60,732         5,533,38         60,732         34,303         34,313         34,333         34,333 <td>5,875</td> <td>7.25.20 7.25.110 2.110 0.6477 15.981 15.981 15.986 2.195,033 2.8662,633 2.8662,633 2.8662,633 2.86020M.</td> <td>14,026 14,026 14,026 11,0000 11,0000 11,0000 11,0000 11,0000 11,0000 11,00000000</td> <td>44,468 38,557 38,557 34,596 641,996 182,687 489,878 9,615,004 14,378 15,574,670</td> <td>•</td> <td>. (5,021)</td>	5,875	7.25.20 7.25.110 2.110 0.6477 15.981 15.981 15.986 2.195,033 2.8662,633 2.8662,633 2.8662,633 2.86020M.	14,026 14,026 14,026 11,0000 11,0000 11,0000 11,0000 11,0000 11,0000 11,00000000	44,468 38,557 38,557 34,596 641,996 182,687 489,878 9,615,004 14,378 15,574,670	•	. (5,021)
NC:17         Reth         40.068         47.605         54.509         55.305         54.011         45.550         53.305 <td>5,875</td> <td>2,105 2,105 60,477 15,981 30,867 2,986 2,986 2,986 1,593 2,862,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,952,6352,635 2,952,6352,635 2,952,635 2,952,635 2</td> <td>49,278 49,278 49,278 118,332 11,000 11,000 431 (972) (972) (972)</td> <td>38,557 346,936 641,039 641,039 182,687 43,338 43,338 43,338 9,615,004 9,615,004 14,805 15,534,670</td> <td>   -</td> <td>- 1.082</td>	5,875	2,105 2,105 60,477 15,981 30,867 2,986 2,986 2,986 1,593 2,862,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,852,633 2,952,6352,635 2,952,6352,635 2,952,635 2,952,635 2	49,278 49,278 49,278 118,332 11,000 11,000 431 (972) (972) (972)	38,557 346,936 641,039 641,039 182,687 43,338 43,338 43,338 9,615,004 9,615,004 14,805 15,534,670	  -	- 1.082
RC-18         Personnel         58,504         59,556         58,056         58,059         58,059         58,059         58,059         59,359         11           RC-19         Entrethum         20,321         20,321         50,782         53,778         29,391         39,349         31           RC-21         Lénnoy/Media         10,321         53,713         53,718         73,951         -         -         73,951         -         -         73,951         -         -         73,951         -         -         73,951         -         -         73,951         -         -         73,951         -         -         73,951         -         -         73,951         57,191         173,191         -         74,73         -         74,73         74,731         57,113         1,137         -         74,731         -         74,731         -         74,731         1,437         -         -         74,731         1,437         -         -         74,731         -         -         74,731         -         74,731         -         74,731         -         -         74,731         -         -         -         -         -         -         -         - <td< td=""><td>5844 5844 53418 53418 5345 5375 5875</td><td>60,477 15,981 15,987 2,986 2,193,09 2,862,633 2,863,632 2,862,633 2,862,635 2,862,635 2,862,635 2,862,635 2,862,635 2,862,635 2,8</td><td>49,278 118,332 11,000 11,000 2,142 431 (709,276) (972) (972) 225,360</td><td>346,936 641,039 182,687 34,338 489,878 9,615,004 14,805 14,805</td><td>   -</td><td></td></td<>	5844 5844 53418 53418 5345 5375 5875	60,477 15,981 15,987 2,986 2,193,09 2,862,633 2,863,632 2,862,633 2,862,635 2,862,635 2,862,635 2,862,635 2,862,635 2,862,635 2,8	49,278 118,332 11,000 11,000 2,142 431 (709,276) (972) (972) 225,360	346,936 641,039 182,687 34,338 489,878 9,615,004 14,805 14,805	  -	
RC-19         Curriculum         245,721         230,501         402,215         247,939         39,5170         235           RC-20         Finanteein         1,1,1,43         623,135         670,781         713,951         623           RC-20         Finanteein         1,1,1,43         53,11,71         623,135         670,781         713,951         623           RC-23         Continuing Education         33,135         63,137         63,137         53,11,71         63,139         714,430         713,951         71           RC-23         Endy Laming Fogerun         5,11,711         6,21,97         50,238         76,64,036         71,971         14,37           RC-24         Endy Laming Fogerun         5,11,711         6,21,91         50,238         76,64,036         71,471         14,37           RC-25         Endy Laming Fogerun         5,11,711         6,21,104         21,104         21,137         11,137         14,37           RC-26         Endy Laming Fogerun         5,11,711         6,21,104         21,104         21,147         14,37           RC-27         Brink Education         12,944,44         15,193,419         14,37         14,37           RC-26         Din Middisex         Middisex <td>5,418 5,247 5,247 5,569 5,875 5,875</td> <td>15,081 15,081 2,986 2,993 1,993 2,862,633 2,862,633 2,862,633 2,862,633 2,862,633</td> <td>118,332 11,000 2,142 431 (709,276) (972) 225,360</td> <td>641,039 182,687 34,338 489,878 9,615,004 14,805 14,805</td> <td></td> <td>- (12,597</td>	5,418 5,247 5,247 5,569 5,875 5,875	15,081 15,081 2,986 2,993 1,993 2,862,633 2,862,633 2,862,633 2,862,633 2,862,633	118,332 11,000 2,142 431 (709,276) (972) 225,360	641,039 182,687 34,338 489,878 9,615,004 14,805 14,805		- (12,597
RC:20         Finance         61,32         63,730         73,951         74,951 </td <td>0,247 0,247 0,746 0,270 0,270 0,212 0,875</td> <td>30,367 30,367 2,9867 2,9393 1,593 1,593 1,593 1,593 1,593 1,593 1,593 1,593 1,593 2,862,663 2,862,663 2,862,663 2,862,663 2,862,663 2,862,663 2,862,663 2,866 2,866 2,866 2,866 2,866 2,866 2,866 2,866 2,866 2,986 2,996 2,996 2,996 2,996 2,986 2,996 2,986 2,996 2,996 2,996 2,996 2,996 2,996 2,96</td> <td>11.000 2,142 431 (709,276) 225,360</td> <td>182,687 34,338 489,878 9,615,004 14,805 14,805</td> <td> </td> <td>.   (11,308)</td>	0,247 0,247 0,746 0,270 0,270 0,212 0,875	30,367 30,367 2,9867 2,9393 1,593 1,593 1,593 1,593 1,593 1,593 1,593 1,593 1,593 2,862,663 2,862,663 2,862,663 2,862,663 2,862,663 2,862,663 2,862,663 2,866 2,866 2,866 2,866 2,866 2,866 2,866 2,866 2,866 2,986 2,996 2,996 2,996 2,996 2,986 2,996 2,986 2,996 2,996 2,996 2,996 2,996 2,996 2,96	11.000 2,142 431 (709,276) 225,360	182,687 34,338 489,878 9,615,004 14,805 14,805		.   (11,308)
RC:21         LibmryMedia         164,823         158,349         171,404         171,144         -         173           RC:22         Technology Education         33,640         33,640         33,533         -	5,875 5,875 5,875	2,986 2,986 2,986 1,593 2,862,633 2,862,633 ENCUM.	2,142 2,142 431 (709,276) (972) 225,360	34,338 34,338 489,878 9,615,004 14,805 15,524,670	   	. 1.573)
RC:22         Technelogy Education         33,640         34,013         54,126         53,535         -          R C:2         Early Leminig Program         10.444         2014.2013         10.430         21.01         11.437         RL         RL         -         -         -         -         -         -         -         -         -         -         -         -         -         -	5,875 5,875	2,193,039 2,193,039 1,593 2,862,633 ENCUM.	431 431 (709,276) (972) 225,360	9,615,004 16,805 16,805 15,524,670	   	- 1 536
RC-23         Continuing Education         493,372         463,240         510,360         713,000         -         473           RC-24         Special Education         5,311,731         6,321,937         9,029,999         76,90,06         951,997         86,4           RC-26         Early Learning Frogram         10,344.50         10,344.50         10,346.50         951,997         86,4           RC-15         Early Learning Frogram         10,344.50         10,344.50         12,396,44         13,195,771         1,179,147         14,37           RC-15         Requir High School         10,344.55         2012 - 2013         2013 - 2015         21,914         201,910         14,37           RC-1         Middleser MiddleSchool         1,3404         201,2,201         20,433         10,000         -         10,132           RC-7         Holmes School         1,4443         2,914         1,000         -         10,132         -         10,132           RC-7         Holmes School         1,4371         5,919         3,121         4,780         AD1.         14,000         -         -         1           RC-7         Holmes School         1,443         5,319         3,121         4,780         AD1.	5.875 5,875 5,875	2,193,039 1,593 2,462,633 ENCUM.	431 (709,276) (972) 225,360	9,615,004 14,805 15,524,670		(16.878)
RC:24         Special Education         5.11,731         6.921,937         9.023,899         7.664.036         9.11971         1.13           RC:26         Early Lemning Program         -         -         10.430         3.403         1.43           RC:26         Early Lemning Program         -         10.44550         12.984,464         15.193,219         1.43         1.43           RC:16         Early Lemning Program         -         10.4430         2013-2013         2013-2014         2014-2015         1.179,141         1.43           RC:1         Indideser Midel School         -         -         2.994         1.000         -         -         1.175           RC:3         Hindly School         -         -         -         2.944         1.000         -         -         1.175           RC:1         Homes School         -	5,875 6,875	2,193,039 1,593 2,862,633 ENCUM. ENCUM.	(109,410) (972) 225,360	15,524,670	   	(208.07)
RC-36         Early Lemning Program         .         10,430         3,403         11,93,147         14,33           FC-36         Early Lemning Program         10,3456         12,984,464         15,193,219         3,195,721         1,193,147         14,33           FC-16         Darient flight School         2013         2013-2013         2013-2014         2014-2015         APPRO         ADJ.         BUD           RC-1         Darient flight School         (444)         5,496         39,699         10,152         ADJ.         BUD           RC-3         Hindlesen Middlesen Middle School         (3,346)         15,503         31,271         4,780         AD         AD           RC-3         Hindlesen Middle School         0,3400         5,503         4,4339         1,000         -         AD           RC-3         Hindlesen Middle School         2,612         33,886         50,834         1,000         -         AD           RC-3         Hoydresen Middle School         1,4373         5,219         3,310         1,000         -         AD           RC-3         Hoydresen Middle School         1,4373         5,219         3,313         1,000         -         AD           RC-3         RO	5,875 6,875	2,862,633 ENCUM.	225,360	15,524,670	•	(072)
TOTAL OPERATING         10,244,550         12,984,464         15,193,219         13,195,721         1,179,147         14,37           FQUIPMENT SUMMARY         EQUIPMENT SUMMARY         ACTUAL         ACTUAL         ACTUAL         CRIS         REV           FQUIPMENT SUMMARY         ACTUAL         ACTUAL         ACTUAL         ACTUAL         CRIS         REV           FCUI         Darien tlight School         (444)         5,496         29,699         10,152             RC-1         Darien tlight School         (144)         5,496         29,699         10,152	6,875	2,862,633    ENCUM. EEOUES.	1 005,622	0/047001	ļ	CI 140.802
FC1         Darient fight School         ACTUAL         ACTUAL         ACTUAL         ORIG         TRFRS         REV           RC is         brind fight School         2013-2013         2013-2014         2014-2015         APPRO         ADJ.         BUD           RC is         brind fight School         (444)         5496         39,699         10,152         - <td>1</td> <td>ENCUM. REOUES.</td> <td></td> <td></td> <td>-</td> <td>curfat H -</td>	1	ENCUM. REOUES.			-	curfat H -
RC-I         Darient High School         2012-2013         2013-2014         2014-2015         APPRO         ADJ.         BUD           RC-I         Darient High School         (444)         5,496         29,699         10,152         -         1           RC-3         Middlesex Middle School         (3,46)         (5,391)         31,271         4,780         -         1           RC-7         Nindle School         3,400         15,391         2,994         43,391         1,000         -         -         1           RC-7         Nindle School         3,400         1,4333         2,634         6,439         1,000         -         -         -         1         -	1 1 1 1	REOUES.	AVAIL		ADP CURR	RR YR. END
RC-1         Darient fight School         (444)         5,495         29,659         10,152         ·		0.460	BUD. 243 [		110	F
RC-3         Middlesex Middle School         (3,34)         (6,31)         31,211         -4,000         -           RC-3         Hindley School         3,400         15,039         5,643         1,000         -         -           RC-3         Hindley School         3,400         15,039         5,643         1,000         -         -           RC-9         Ryde School         3,400         1,400         -	1441			4,719	<u> </u> 	
RC-5         Hindley School         2.2.33         6.433         1.000         ·           RC-7         Holdrey School         3.400         1.612         6.433         1.000         ·           RC-7         Holdrey School         -         6.934         6.433         1.000         ·           RC-9         Rylyfe School         -         6.934         1.000         ·         ·           RC-10         Tokenske School         1.4373         5.213         3.316         6.433         1.000         ·           RC-11         Physical Education         2.612         3.385         5.214         6.430         ·		1.360	(360)	1,360		
RC-7         Human School	949	-	15	949		
RC-8         Ox ratiges soliton         2,612         33,856         50,844         1,000         1,400           RC-10         Ryste School         14,373         5,219         3,314         1,000         -         -           RC-11         Physical Education         1,600         2,416         86,018         6,000         -         -         6           RC-13         Maintenance         2,2,330         2,4616         86,018         6,020         -         -         6           RC-13         Maintenance         2,2,330         1,177         13,849         7,1154         -         -         6         6         -         6         6         -         6         -         6         -         6         -         6         -         6         -         -         -         6         -			123	877		
With the section         14,373         5,219         3,310         1,000         ·           RC-11         Physical Education         1,4373         5,219         3,310         1,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,000         ·         6,013         8,018         8,018         8,018         8,018         8,012         2,000         ·         6,013         ·         6,013         ·         6,01         ·         6,01         ·         10,12         ·         10,12         11,177         11,13         ·         ·         0         0         ·         0         0         ·         0         0         ·         0         0         11,177         11,177         11,13         ·         ·         0         0         0         0         0         0         0         0         0         0         0	2,156		244	2,156		
RC-11         Physical Education         1.609         2.311         2.841         6.000         -         6           RC 12         Maintennee         2.350         24,616         86,018         69,250         -         6           RC 13         Maintennee         2.350         24,616         86,018         69,250         -         6           RC 14         Art         2.357         13,849         7,154         -         6           RC 15         Maintennee         2.37,417         524,927         605,452         200,000         -         20           RC 16         Administration         2,57417         524,927         605,452         200,000         -         20           RC 16         Health         2,500         -         -         -         -         -         20           RC 16         Health         2,000         -	253	802	(55)	1,055	-  -	
RC 12         Maintenance         22,350         24,616         86,018         69,250         -         6           RC-13         Music         11,171         13,849         7,154         -         -         6           RC-13         Music         -         14,860         11,177         13,849         7,154         -         -         6           RC-14         Art         -         -         10,782         3,405         2,000         -         20           RC-16         Administration         257,417         924,927         605,452         200,000         -         -           RC-16         Administration         2,000         -         -         -         20         -         20           RC-16         Health         2,000         -         -         -         -         -         -         -         20         -         -         -         -         -         -         -         20         -         -         20         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         <		4,051	961	6,000 [		_
RC-13         Music         14,860         11,171         13,849         7,134         -           RC-14         Art         -         10,782         3,405         2,000         -         20           RC-15         Technology Plan         257,417         324,927         605,432         200,000         -         20           RC-15         Administration         2,000         -         -         -         20         -         20           RC-16         Administration         2,000         -         -         -         -         20         -         20         -         20         -         20         -         20         -         20         -         20         -         20         -         20         -         20         -         -         20         -         -         -         20         -	45,127	851	23,271	69,250		
RC-14         Art          10,782         3,405         2,000         ·.         2           RC-15         Technology Plan         257,417         524,927         605,432         200,000         ·.         20           RC-16         Administration         2,57,417         524,927         605,432         200,000         ·.         20           RC-17         Health           ·.	7,146		80	7,146	$\frac{1}{1}$	
RC-15         Technology Pian         257,417         524,927         605,432         200,000         ·         ·         20           RC-16         Administration         -		•	3	1,497	╇	CUC
RC-16         Administration         ·	192,460	97,376	(89,836)	289,836	+	(0C0'60)
RC-17         Health         2,000         -	•	•	•	19		
RC-19         Curriculum         ·	•	•				
RC-20         Finance         · <th< td=""><td></td><td>•</td><td>-</td><td></td><td></td><td></td></th<>		•	-			
RC-21 UbbanyModula		•	+			
KC-22 1 technology Education 4,000 4,100 5,/33 //34 -			. "	7 627		
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1009 RC-22 Scontaining Recent 2000	37.247	<u> </u>  .	2,753	37,247		2,753
NC-24 Optimum Devinion Devine Control 2012 1300 350		6.061	001	20,497		
		ENCUM.	AVAIL	FORE-	ADP CU	CURR YR. END
APTRO ADJ		REQUES.	BUD.	CAST		STF EST.
TOTAL EQUIPMENT 343,237 732,265 924,195 368,966	316,588	119,960	(62,585)	541,741		(167,778)
RC-25 FIXED EXTENSES 11,052,702 17,950,122 18,741,625 20,243,775 (1,238,728)		3,471,879	325,850	18,977,903		27,140
Budget Tetal 83,544,124 87,714,338 92,646,111 94,193,709 0		20,352,511	1,763,433	94,714,174	╀	(C04,02C)
Tatal Revenue (3,764,577) (4,019,782) (4,556,339) (3,471,183) -			(2,842,502)	(4,250,133)	╉	160,000
83,694,555 88,089,772 90,722,526 0	69,741,275	20,352,511	(1,079,969)	146475496		

**REVISED 5/2/2016** 

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#### SERIES 4000: PERSONNEL POLICY 4325

#### HIRING OF CERTIFIED STAFF

It is the policy of the Board of Education to appoint the most qualified applicants to positions of employment within the Public Schools. The Board of Education shall be responsible for the appointment of all building level and district-wide administrator positions. The Board of Education shall make such appointments in accordance with the procedures set forth in Section 10-151 of the Connecticut General Statutes, and in accordance with any applicable collective bargaining agreement.

It is the policy of the school system to select and assign personnel to any bona fide vacancy irrespective of the employee's race, color, religious creed, sex, age, national origin, ancestry, marital status, sexual orientation, gender identity or expression, disability (including, but not limited to, intellectual disability, past or present history of mental disorder, physical disability or learning disability), genetic information, or any other basis prohibited by Connecticut state and/or federal nondiscrimination laws. The Darien Public Schools does not unlawfully discriminate in employment and licensing against qualified persons with a prior criminal conviction. It is the policy of the school system to be in compliance with appropriate Federal Statutes, among them Title VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, the Equal Pay Act of 1963 as amended by the Education Amendments of 1972, Executive Order 11246 as amended by 11375, Revised Order #4, and any other applicable legislation.

To help our students develop an awareness of the talents, leadership, and cultures of non-Caucasian groups, the Administration shall make a special effort to recruit and employ representatives of all races.

A variety of academic backgrounds, and broad geographical representation and gender <u>diversity</u> are to be sought in the selection of professional staff.

A balance is to be maintained in the employment of beginning and experienced teachers.

Recruitment: Candidates for consideration are to be selected from existing files in the Personnel Office, from area college and university placement offices and from the District's on line application software.

Legal Reference: Connecticut General Statutes §10-151

ADOPTED BY THE BOARD OF EDUCATION: Replaces Board Policies GB1, GB2 and GB3

### Series 4000: PERSONNEL Policy R- 4375.25

# Darien Public Schools Hiring Process for Building Level Certified Staff

Each interviewing position will have an Interview Chairperson designated by the Superintendent.

1. The Interview Chairperson will contact HR who will coordinate with the DEA and DAA Presidents for the purpose of screening resumes. HR will communicate with the Interview Chairperson in a timely fashion for the names of those members participating in the resume screening.

Resume Screenings will be conducted (at a minimum) by:

- a. 2 administrators (including the Interview Chairperson);
- b. 1 -2 members of the DEA; Teachers will have access to Applitrack via the HR Office.
- 2. An initial screening interview shall be conducted by the Interview Chairperson and at least one other administrator. All internal candidates shall be interviewed at this time.

At the conclusion of the screening interview, the Interview Chairperson will establish a date for the full interview committee and forward the names of successful candidates to HR. HR will contact the DEA and DAA Presidents in a timely fashion in order to gather names for the representatives who will sit on the Full Interview Committee.

- 3. The Full Interview Committee will consist of the following:
  - a. The Interview Chairperson and at least one other administrator;
  - b. Two teachers selected by the leadership of the DEA;
  - c.  $\underline{P1-2 p}$  arents from the PTO, selected by their leadership, may also be included at the discretion of the Interview Chairperson.
- 4. The Full Interview Committee will recommend appropriate candidates for a demo lesson. At this time, the Interview Chairperson will schedule the demo lesson and the recommendation meeting of the Full Interview Committee that follows. All members of the Full Interview Committee (excluding PTO members) may view the demo lesson. Every effort will be made to have the Assistant Superintendent view the demo lesson.
- 5. At the recommendation meeting, the Full Interview Committee will select candidate(s) that will be recommended to Central Administration. The candidate(s) names will be forwarded

### Series 4000: PERSONNEL Policy R- 4375.50

#### Darien Public Schools Hiring Process for District and Building Level Administrative Staff

Each interview position will have an Interview Chairperson designated by the Superintendent. All scheduling will be facilitated by the HR office. Resume screenings will be conducted by the Interview Chairperson and such other administrators and teachers as the Interview Chairman shall deem appropriate.

1. An initial screening interview shall be conducted by the Interview Chairperson and at least one other administrator. All qualified internal candidates shall be interviewed at this time.

At the conclusion of the screening interview, the Interview Chairperson will establish a date for the Full Interview Committee and forward the names of successful candidates to HR. HR will contact the DEA and DAA Presidents in a timely fashion in order to gather names for the representatives who will sit on the Full Interview Committee.

- 2. The Full Interview Committee will consist of (at least) the following:
  - a. The Interview Chairperson and at least one other administrator Selected by the DAA Leadership;
  - b. The Assistant Superintendent;
  - c. The Director of Human Resources;
  - d. Two teachers selected by the leadership of the DEA;
  - e. 1-2 parents from the PTO, selected by their leadership (Contacted by HR);
  - f. Secretarial/Custodial representative may also be included at the discretion of the Interview Chairperson.
- 3. The Full Interview Committee will recommend appropriate candidates for a demo lesson, if appropriate. At this time, the Interview Chairperson will schedule the demo lesson and the recommendation meeting of the Full Interview Committee that follows. All members of the Full Interview Committee (excluding PTO members) may view the demo lesson. The Assistant Superintendent for Curriculum and Instruction should view the demo lesson, if possible.

#### SERIES 4000: PERSONNEL POLICY 4350

#### HIRING OF NON-CERTIFIED STAFF

It is the policy of the Board of Education to appoint the most qualified applicants to positions of employment within the Public Schools, subject to the provisions of any applicable collective bargaining agreement. The Board of Education shall be responsible for appointments to all positions of employment within the Darien Public Schools which do not require a certificate issued by the State Board of Education.

It is the policy of the school system to select and assign personnel to any bona fide vacancy irrespective of the employee's race, color, religious creed, sex, age, national origin, ancestry, marital status, sexual orientation, gender identity or expression, disability (including, but not limited to, intellectual disability, past or present history of mental disorder, physical disability or learning disability), genetic information, or any other basis prohibited by Connecticut state and/or federal nondiscrimination laws. The Darien Public Schools does not unlawfully discriminate in employment and licensing against qualified persons with a prior criminal conviction. It is the policy of the school system to be in compliance with appropriate Federal Statutes, among them Title VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, the Equal Pay Act of 1963 as amended by the Education Amendments of 1972, Executive Order 11246 as amended by 11375, Revised Order #4, and any other applicable legislation.

To help our students develop an awareness of the talents, leadership, and cultures of non-Caucasian groups, the Administration shall make a special effort to recruit and employ representatives of all races.

A variety of academic backgrounds, and broad geographical representation and gender <u>diversity</u> are to be sought in the selection of staff.

Recruitment: Candidates for consideration are to be selected from existing files in the Personnel Office and from the District's on line application software.

Legal Reference:

Connecticut General Statutes §10-220

ADOPTED BY THE BOARD OF EDUCATION Replaces Board GC1 and GC2

## SERIES 4000: PERSONNEL POLICY R- 4350

# Darien Public Schools Hiring Process for Non-Certified Staff

Each interviewing position will have an Interview Chairperson, who shall be designated by the Director of Human Resources. The Interview Chairperson will screen resumes.

- 1. Interviews shall be conducted by the Interview Chairperson and such other staff as the Interview Chairperson may appoint. All internal candidates shall be interviewed.
- 2. The Interview Committee will select candidates to recommend for a final interview at Central Office.
- 3. Prior to the Central Administration Interview, the Interview Chairperson will complete two telephone reference checks and send a summary of those reference checks to HR on the appropriate form.
- 4. Prior to submission to the BOE, the Interview Chairperson will notify all unsuccessful candidates and forward all paperwork from the Committee to HR.

#### SERIES 2000: ADMINISTRATION POLICY 2700

#### POLICY REGARDING HOLDS ON THE DESTRUCTION OF ELECTRONIC INFORMATION AND PAPER RECORDS

The Board of Education (the "Board") complies with all state and federal regulations regarding the retention, storage and destruction of electronic information and paper records. The Superintendent or his/her designee shall be responsible for implementing administrative regulations concerning the placing of a "hold" on electronic information and paper records that may reasonably be anticipated to be subject to discovery in the course of litigation.

All school officials and employees have a duty to preserve all paper records and electronic information, including records and electronic information that might otherwise be deleted or destroyed, that relate to any matter that is currently in litigation or may be anticipated to involve future litigation.

The Superintendent or his/her designee shall be responsible for developing and implementing administrative regulations to preserve records, including e-mails and electronically stored information, that could potentially be related to any matter that is currently in litigation or may be anticipated to result in future litigation. Such regulations shall identify those individuals responsible for identifying those matters for which records must be preserved as well as developing procedures, with the help of technical staff, for the preservation of electronically stored information.

Legal References:

Rules 34 and 45 of the Federal Rules of Civil Procedure General Letter 2009-2 of the Public Records Administrator Record Retention Schedules Towns, Municipalities and Boards of Education

#### APPROVED BY THE BOARD OF EDUCATION:

#### Series 2000: ADMINISTRATION POLICY R-2700

#### ADMINISTRATIVE REGULATIONS REGARDING HOLDS ON THE DESTRUCTION OF ELECTRONIC INFORMATION AND PAPER RECORDS

# I. RECORDS CUSTODIAN – DIRECTOR OF HUMAN REOURCES

These regulations are designed to assist in implementation of Board Policy 2700 regarding holds on the destruction of electronic information and paper records. The director of Human Resources shall be designated as the Records Custodian for purposes of these regulations. The Records Custodian will be responsible for implementation of District policies and regulations for the preservation of paper records and electronically stored information, including e-mails.

# II. HOLDS ON THE DESTRUCTION OF ELECTRONIC INFORMATION AND PAPER RECORDS

Upon receipt of notice that the District is involved in litigation as a party to a lawsuit, the District is issued a subpoena by a party to a lawsuit in which it is not a party, or if the District receives information that would lead a reasonable person to anticipate the possibility of litigation, the Records Custodian is to <u>immediately take steps to ensure that any paper records and</u> <u>electronically stored information that could be related to the litigation or potential litigation are preserved from deletion or destruction</u>. Actions to preserve records and electronically stored information until relevant information and documents can be identified and stored, notification to employees of a "litigation or potential litigation, and the identification of documents that might be related to the litigation or potential litigation and the identification of documents and information that are subject to preservation. This litigation hold triggers the duty to preserve documents, such as transitory messages, that otherwise could be deleted under the district's record retention policy.

The Records Custodian shall issue a "litigation hold" memorandum that specifically describes the types of documents and information that must be preserved and describes how those materials are to be identified, maintained and stored. The memorandum shall specifically state that the duty of preservation is ongoing and that it is the responsibility of employees to continue to identify and preserve relevant documents until notified via a subsequent memorandum that the litigation hold is no longer in effect. All employees who are sent a "litigation hold" memorandum are to acknowledge receipt and understanding of the memorandum in writing, which may be in the form of an e-mail response. A copy of any "litigation hold" memorandum shall be sent to the District IT department.

The Records Custodian shall be responsible for the collection and coordination of the retention of documents that are subject to the litigation hold, including electronically stored information.

He/she shall work with the District's IT personnel to ensure compliance with the litigation hold. Specifically, the Records Custodian shall determine the types of electronically stored information that exist and where that information is maintained, identify where both identified paper documents and electronically stored information will be stored, and implement procedures to ensure that District employees are complying with the litigation hold. No system wide process for automatic deletion of electronic information will be implemented while a litigation hold is in effect without prior notice to the Records Custodian and verification by the Records Custodian that the deletion process will not destroy documents or information that is subject to a litigation hold. The Records Custodian may need to periodically reissue the "litigation hold" memorandum and will ensure that the "litigation hold" memorandum is provided to new employees who may have access to relevant information. Finally, the Records Custodian shall ensure that all steps taken by the District to identify and preserve relevant information are documented.

Legal References:

General Letters 96-2, 2001-1, 2009-2 of the Public Records Administrator Record Retention Schedules Towns, Municipalities and Boards of Education Rules 34 and 45 of the Federal Rules of Civil Procedure <u>Silvestri v. General Motors Corp.</u>, 271 F.3d 583 (4<sup>th</sup> Cir. 2001)

ADOPTED BYTHE BOARD OF EDUCATION:

	PERSONNEL ACTION REPORT May 10, 2016										
			· · · · ·		ve Date	Tenure					
Item	Name	Action	Replacing/Location/Position	From	То	Area	Certification Class/Step				
			Resignations/Retire	ments							
1	Barry Wasserman	Resignation	Psychologist/Royle		6/30/2016						
2	Gabriel Morrow	Resignation	Special Education Teacher/DHS		6/30/2016						
3	Karen Curth	Retirement	Fourth Grade Teacher/Holmes		6/30/2016						
4	Marie Moore	Retirement	SESS Facilitator/Ox Ridge		6/30/2016						
5	Rosanne Fitzmaurice	Retirement	Nurse/DHS		6/30/2016						
6	Santiago Garcia-Troche	Resignation	Spanish Teacher/Ox Ridge		5/25/2016						
			Leaves of Abser	ice							
7	Athena Apazidis	Leave of Absence	Science Teacher/DHS	8/29/2016	6/30/2017						
8	Elizabeth Bechtold	Leave of Absence	English Teacher/DHS	8/29/2016	6/30/2017						
9	Diana Vinci	Leave of Absence	Second Grade Teacher/Tokeneke	TBD	6/30/2017						
10	Hilary Whitaker	Leave of Absence	Computer Teacher/MMS	8/29/2016	6/30/2017						
11	Jennifer Fischer	Leave of Absence	First Grade Teacher/Ox Ridge	8/29/2016	1/3/2017						