

## FINANCIAL REPORTS

as of

December 2018

Submitted by:

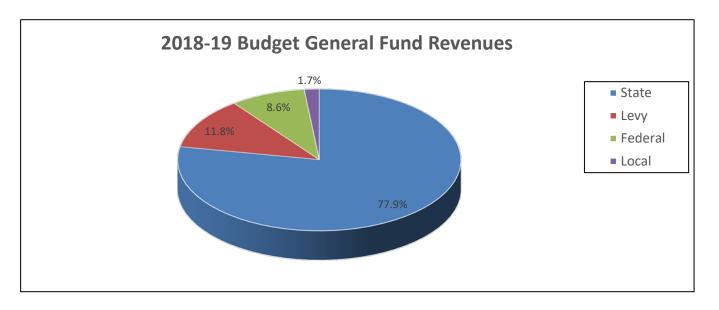
Jennifer Farmer Assistant Superintendent of Business Operations

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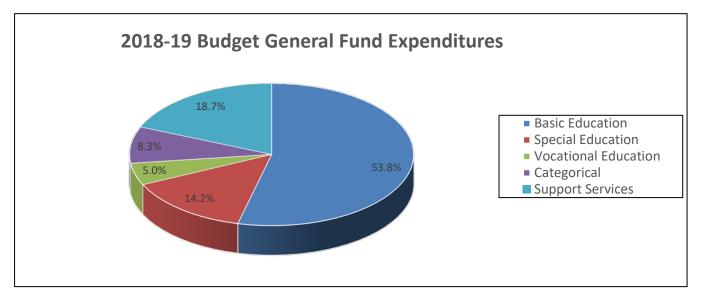
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### **GENERAL FUND**

## **Budget Information**



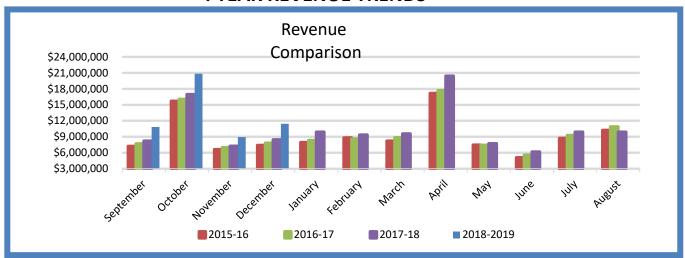
#### \*\* Excludes Sale of Equipment



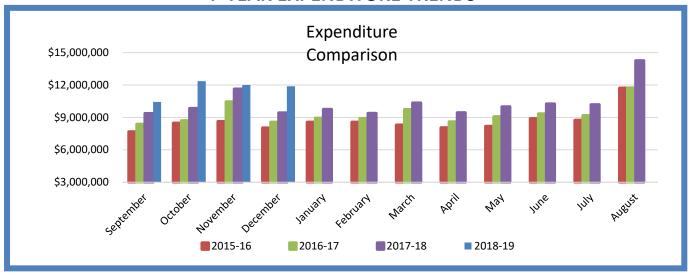
<sup>\*\*</sup> Excludes Transfers Out

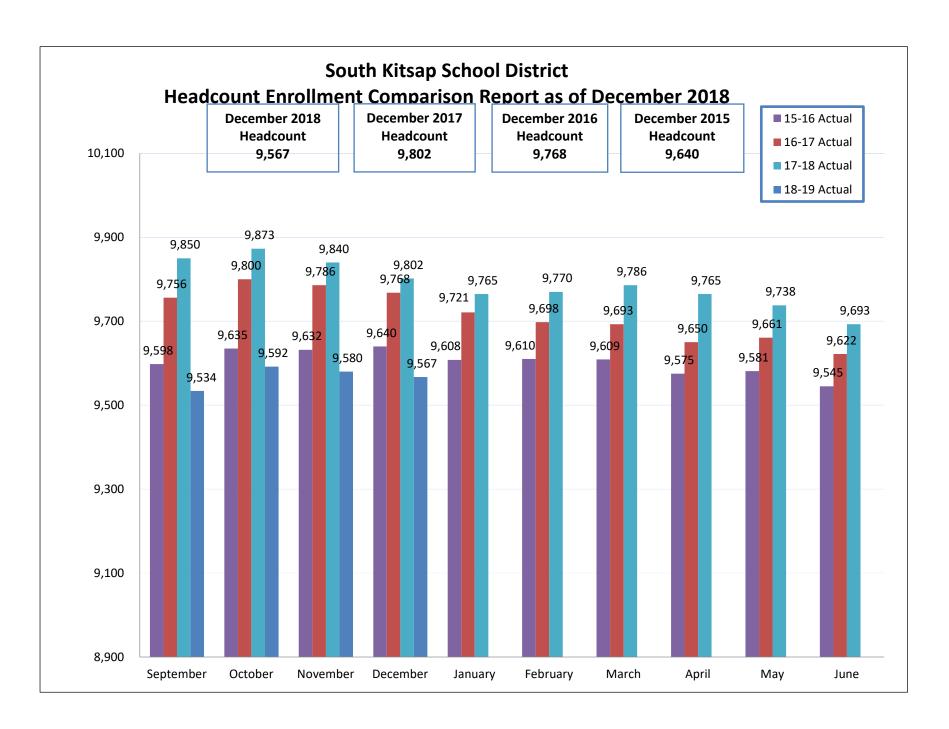
### REVENUE AND EXPENDITURE TREND COMPARISONS

### **4 YEAR REVENUE TRENDS**



### **4 YEAR EXPENDITURE TRENDS**







## **Enrollment Head Count Summary**

December 03, 2018

G 1 1	T/	1	2	2		-		7	0	0	10	11	10	Total HC	Prior Month	Oct 1	Prior June	Open Enroll	Out of District
School	K	1	2	3	4	5	6	7	8	9	10	11	12						
Burley-Glenwood	83	73	84	96	78	63								477	472	470	476	43	_
East Port Orchard	80	86	82	66	75	95								484	477	474	423	29	4
Hidden Creek	67	80	81	68	80	82								458	455	451	460	49	6
Manchester	84	81	75	70	68	66								444	447	441	329	18	1
Mullenix Ridge	77	69	61	73	74	73								427	424	427	409	124	7
Olalla	61	53	57	61	64	44								340	336	334	317	15	10
Orchard Heights	83	77	95	116	134	136								641	651	655	692	118	10
Sidney Glen	77	79	78	82	83	82								481	483	488	578	71	9
South Colby	53	56	58	51	52	65								335	332	328	337	68	
Sunnyslope	101	68	100	70	70	64								473	484	485	523	18	2
SUBTOTAL	766	722	771	753	778	770								4560	4561	4553	4544	553	57
Cedar Heights							254	241	235					730	725	724	775	57	5
John Sedgwick							234	264	241					739	742	745	702	38	2
Marcus Whitman							252	206	218					676	668	669	662	80	1
SUBTOTAL							740	711	694					2145	2135	2138	2139	175	8
South Kitsap HS	1	1	1	2			1	1	1	668	664	570	573	2483	2504	2524	2600		7
Discovery											1	45	111	157	167	173	177		5
Explorer Academy	4	4	4	4	5	6	5	9	21	27	50	22	25	186	183	182	200		2
SK iGrad										2	6	13	15	36	33	30	37		
SUBTOTAL	5	5	5	6	5	6	6	10	22	697	721	650	724	2862	2887	2909	3014		14
Adjustments									-1					-1	1	-11	-1		
ALE											1			1	-4	-4	-3		
Kitsap Detention	0													0	0	0	0		
SUBTOTAL	0								-1		1			0	-3	-15	-4		
TOTALS	771	727	776	759	783	776	746	721	715	697	722	650	724	9567	9580	9585	9693	728	79

Running Start in College Head Count (not included above) Bilingual Head Count (included above)\*

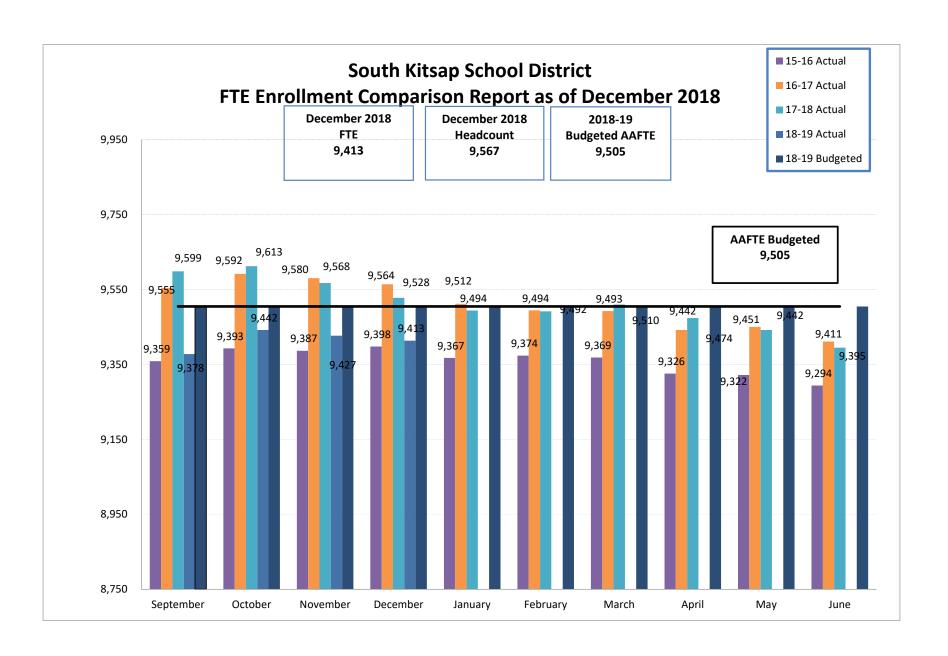
*	<b>ALE</b>	Head	Count	(included	above)*

School	Full Time	Part Time	Total
Home Based	35	0	35
Explorer Academy	0	1	1
Discovery	0	1	1
South Kitsap HS	141	109	250
	176	111	287

Bilingual	Transitioned Out
184	26

\*Excludes adjustments

School	Total
Discovery	157
SK iGrad	36
Explorer Academy	186
	379





## **Enrollment FTE Summary**

December 03, 2018

School	K	1	2	3	4	5	6	7	8	9	10	11	12	Total FTE	Prior Month	Oct 1	Prior June	
Burley-Glenwood	83.00	72.02	84.00	96.00	78.00	63.00								476.02	471.02	469.02	474.17	
East Port Orchard	80.18	86.00	82.00	66.00	75.00	95.00								484.18	477.18	474.18	422.03	
Hidden Creek	67.00	80.00	81.00	68.00	80.00	82.00								458.00	455.00	451.00	460.00	
Manchester	83.50	80.03	75.00	69.03	68.00	66.00								441.56	445.06	439.10	327.06	
Mullenix Ridge	76.04	68.10	61.00	72.05	74.00	73.00								424.19	421.18	424.14	409.00	
Olalla	59.47	52.02	56.02	61.00	64.00	44.00								336.51	332.26	330.26	315.31	
Orchard Heights	83.00	77.00	95.00	116.00	134.00	136.00								641.00	651.00	655.00	692.00	
Sidney Glen	77.00	79.00	78.05	81.02	83.00	82.00								480.07	481.79	486.74	577.03	
South Colby	52.02	56.00	58.00	51.00	52.00	65.00								334.02	331.02	328.00	335.20	
Sunnyslope	101.00	68.00	100.00	69.05	70.00	62.19								470.24	479.28	480.28	521.11	
SUBTOTAL	762.21	718.17	770.07	749.15	778.00	768.19								4545.79	4544.79	4537.72	4532.91	
Cedar Heights							254.00	240.30	233.75					728.05	724.25	723.50	770.60	
John Sedgwick							234.18	264.36	241.36					739.90	743.44	746.08	700.80	
Marcus Whitman							252.08	206.08	217.52					675.68	667.86	669.06	658.40	
SUBTOTAL							740.26	710.74	692.63					2143.63	2135.55	2138.64	2129.80	
South Kitsap HS	1.00	1.00	1.00	2.00			1.00	1.00	1.00	666.72	665.46	514.19	512.47	2366.84	2388.32	2400.38	2352.36	
Discovery											1.00	44.68	107.58	153.26	162.80	168.88	172.00	
Explorer Academy	3.82	3.96	3.95	4.00	5.00	6.00	4.28	7.94	18.16	25.23	44.68	18.95	21.95	167.92	164.73	164.23	175.47	
SK iGrad										2.00	6.00	13.00	15.00	36.00	33.00	29.85	36.85	
SUBTOTAL	4.82	4.96	4.95	6.00	5.00	6.00	5.28	8.94	19.16	693.95	717.14	590.82	657.00	2724.02	2748.85	2763.34	2736.68	
Adjustments									-1.00					-1.00	1.98	-2.02	-1.00	
ALE											1.00			1.00	-4.00	-4.00	-3.00	
Kitsap Detention	0.00													0.00	0.00	0.00	0.00	
SUBTOTAL	0.00								-1.00		1.00			0.00	-2.02	-6.02	-4.00	
TOTALS	767.03	723.13	775.02	755.15	783.00	774.19	745.54	719.68	710.79	693.95	718.14	590.82	657.00	9413.44	9427.17	9433.68	9395.39	

#### Running Start in College FTE (not included above)

School	Voc FTE	Non-Voc FTE	Total
Home Based	1.92	30.93	32.85
Explorer Academy	0.00	1.00	1.00
Discovery	0.00	0.73	0.73
South Kitsap HS	12.34	222.04	234.38
	14.26	254.70	268.96

#### Vocational FTE (included above)\*

7-8 <i>Voc FTE</i>	9-12 Voc FTE
230.79	582.14

#### \*Excludes adjustments

#### ALE FTE (included above)\*

School	Total
Discovery	153.26
SK iGrad	36
Explorer Academy	167.92
	357.18

## SOUTH KITSAP SCHOOL DISTRICT December 2018 - YTD FUND BUDGET STATUS REPORTS

		2017-18		YTD		\$ Monthly %			2018-19 YTD				\$	Monthly %	%
		Budget		12/31/2017		Variance	Budget		Budget	12/31/2018			Variance	Budget	Year
General Fund															
Beginning Fund Balance	\$	18,900,000	\$	18,911,886	\$	11,886		\$	16,000,000	\$	17,687,410	\$	1,687,410		
Revenues		125,079,351		40,890,930	\$	(84,188,421)	32.69%		148,188,839		52,071,658	\$	(96,117,181)	35.14%	33%
Expenditures		130,577,310		40,271,006	\$	(90,306,304)	30.84%		151,115,565		46,673,455	\$	(104,442,110)	30.89%	33%
Transfers Out		2,330,000		65,051	\$	(2,264,949)	2.79%		1,883,291		1,958,656	\$	75,365	104.00%	33%
Ending Fund Balance	\$	11,072,041	\$	19,466,759	\$	8,394,718		\$	11,189,983	\$	21,126,957	\$	9,936,974		
Capital Projects Fund															
Beginning Fund Balance	\$	1,700,000	ς	1,596,192	ς	(103,808)		\$	1,825,972	\$	1,295,139	ς	(530,833)		
Revenues	۲	418,000	Y	141,734	\$	(276,266)	33.91%	7	7,500,000	Y	101,667	\$	(7,398,333)	1.36%	33%
Expenditures		2,800,000		804,685	\$	(1,995,315)	28.74%		8,603,955		1,546,965	\$	(7,056,990)	17.98%	33%
Transfers In		2,100,000		-	\$	(2,100,000)	0.00%		1,153,291		1,153,291	\$	(7,030,330)	100.00%	33%
Transfers Out		390,000		313,151	'	(76,849)	80.30%		390,000		315,039	\$	(74,961)	80.78%	33%
Ending Fund Balance	Ś	1,028,000	\$	620,090	\$	(407,910)	00.3070	Ś	1,485,308	\$	688,093	\$	(797,215)	00.7070	3370
Ending Fana Balance	_	1,020,000	7	020,030	7	(107,510)		_	1, 103,300	7	000,033	Y	(737)213)		
<b>Debt Service Fund</b>															
<b>Beginning Fund Balance</b>	\$	2,000	\$	2,051	\$	51		\$	2,000	\$	2,085	\$	85		
Revenues		20		8	\$	(12)	39%		20		14	\$	(6)	70.00%	33%
Expenditures		620,000		378,202	\$	(241,798)	61.00%		620,000		380,112	\$	(239,888)	61.31%	33%
Transfers In		620,000		378,202					620,000		380,112	\$	239,888		
<b>Ending Fund Balance</b>	\$	2,020	\$	2,059	\$	39		\$	2,020	\$	2,099	\$	79		
ASB Fund															
Beginning Fund Balance	\$	675,533	\$	705,697	Ś	30,164		\$	661,137	Ś	734,667	Ś	73,530		
Revenues	ľ	1,536,761	·	422,662	\$	(1,114,099)	27.50%	'	2,140,826	·	472,105	\$	(1,668,721)	22.05%	33%
Expenditures		1,533,920		217,484	\$	(1,316,436)	14.18%		2,174,712		278,215	\$	(1,896,497)	12.79%	33%
Transfers In		-		, -	\$	-			-		ŕ	\$	-		33%
Ending Fund Balance	\$	678,374	\$	910,874	\$	232,500		\$	627,251	\$	928,557	\$	301,306		
Torrigon and add on Malabala Frond															
Transportation Vehicle Fund	٠	4 675 054		4 675 247	,	(704)		Ś	620 700	,	C2E 00C	,	4 206		
Beginning Fund Balance	\$	1,675,951	Ş		\$	(704)	0.000/	۶	620,700	Ş	625,086	\$	4,386	0.050/	220/
Revenues		479,000		394	\$	(478,606)	0.08%		845,222		396	\$	(844,826)	0.05%	33%
Expenditures		2,000,000		1,615,915	\$	(384,085)	80.80%		1,650,000		1,058,293	\$	(591,707)	64.14%	33%
Transfers In	_	454.054	<u>,</u>	-	\$	(05.335)		_	500,000	,	740,292	\$	240,292	148.06%	33%
Ending Fund Balance	\$	154,951	\$	59,726	\$	(95,225)		\$	315,922	\$	307,481	\$	(8,441)		

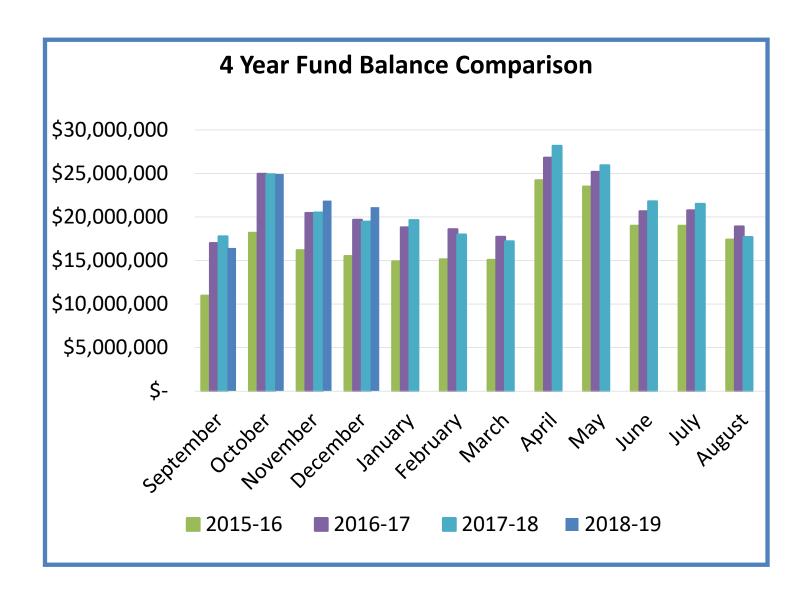
Budget = School Board approved budget for fiscal year

Actual = Fiscal year-to-date totals to the date of the report.

<sup>\$</sup> Variance - The difference between the annual budget and year-to-date amounts.

<sup>%</sup> Budget = the amount received / spent year-to-date as a percentage of the annual budget.

<sup>%</sup> Year = The months reported as a percentage of the 12-month fiscal year.



FY 2018-19 **REPORT DATE 12/31/2018** 

		Revised								
Program	Title	Budget		Current		YTD		Balance	% To Date	
01	BASIC EDUCATION	\$ 78,280,273.47	\$	6,205,944.18	\$	24,272,924.16	\$	54,007,349.31	31.01%	
02	ALT LEARN EXP	\$ 3,003,410.27	\$	332,883.89	\$	1,079,907.08	\$	1,923,503.19	35.96%	

Program	Title	Budget	Current	YTD	Balance	% To Date
01	BASIC EDUCATION	\$ 78,280,273.47	\$ 6,205,944.18	\$ 24,272,924.16	\$ 54,007,349.31	31.01%
02	ALT LEARN EXP	\$ 3,003,410.27	\$ 332,883.89	\$ 1,079,907.08	\$ 1,923,503.19	35.96%
21	HANDICAPPED	\$ 18,250,449.99	\$ 1,604,533.57	\$ 5,780,622.08	\$ 12,469,827.91	31.67%
22	INFANTS/TODDLERS	\$ 679,670.97	\$ 96,375.03	\$ 218,253.91	\$ 461,417.06	32.11%
24	HANDICAPPED, SUPPLEMENETAL	\$ 2,467,430.75	\$ 192,885.16	\$ 754,981.94	\$ 1,712,448.81	30.60%
29	FEDERAL IMPACT AID	\$ 56,500.00	\$ -	\$ -	\$ 56,500.00	0.00%
31	HS CAREER & TECHNICAL	\$ 5,211,947.53	\$ 410,546.47	\$ 1,716,799.86	\$ 3,495,147.67	32.94%
34	MS CAREER & TECHNICAL	\$ 2,331,756.58	\$ 128,458.74	\$ 519,890.56	\$ 1,811,866.02	22.30%
38	VOCATIONAL, FEDERAL	\$ 51,450.36	\$ 5,040.64	\$ 14,996.43	\$ 36,453.93	29.15%
51	DISADVANTAGED	\$ 1,762,798.58	\$ 139,910.95	\$ 531,585.61	\$ 1,231,212.97	30.16%
52	SCHOOL IMPROVEMENT	\$ 387,602.00	\$ 4,249.98	\$ 13,890.50	\$ 373,711.50	3.58%
55	LEARNING ASSISTANCE	\$ 2,776,109.75	\$ 215,309.99	\$ 853,933.63	\$ 1,922,176.12	30.76%
58	SPECIAL & PILOT PROGRAMS	\$ 507,068.69	\$ 8,964.05	\$ 32,334.16	\$ 474,734.53	6.38%
61	FEDERAL HEAD START	\$ 22,633.69	\$ 1,363.55	\$ 5,306.21	\$ 17,327.48	23.44%
64	LIMITED ENGLISH	\$ 27,953.00	\$ 173.78	\$ 173.78	\$ 27,779.22	0.62%
65	TRANSITIONAL BILINGUAL	\$ 192,069.78	\$ 15,546.67	\$ 60,981.25	\$ 131,088.53	31.75%
68	INDIAN ED	\$ 60,869.55	\$ 4,009.79	\$ 15,617.44	\$ 45,252.11	25.66%
73	SUMMER SCHOOL	\$ 49,006.68	\$ -	\$ 342.00	\$ 48,664.68	0.70%
74	HIGHLY CAPABLE	\$ 1,284,960.59	\$ 118,523.82	\$ 457,328.51	\$ 827,632.08	35.59%
79	OTHER INSTRUCTIONAL	\$ 5,360,125.05	\$ 38,648.45	\$ 86,874.50	\$ 5,273,250.55	1.62%
86	COMMUNITY SCHOOLS	\$ 24,045.00	\$ -	\$ -	\$ 24,045.00	0.00%
89	OTHER COMMUNITY SERVICES	\$ 1,015,002.66	\$ 41,907.22	\$ 185,959.15	\$ 829,043.51	18.32%
97	SUPPORT SERVICES	\$ 16,930,128.20	\$ 1,512,066.08	\$ 6,640,831.01	\$ 10,289,297.19	39.22%
98	FOOD SERVICES	\$ 4,025,259.08	\$ 239,530.51	\$ 1,182,091.64	\$ 2,843,167.44	29.37%
99	PUPIL TRANSPORTATION	\$ 6,357,040.11	\$ 558,974.19	\$ 2,247,829.26	\$ 4,109,210.85	35.36%
****	REPORT TOTALS	\$ 151,115,562	\$ 11,875,847	\$ 46,673,455	\$ 104,442,108	30.89%

#### **General Fund**

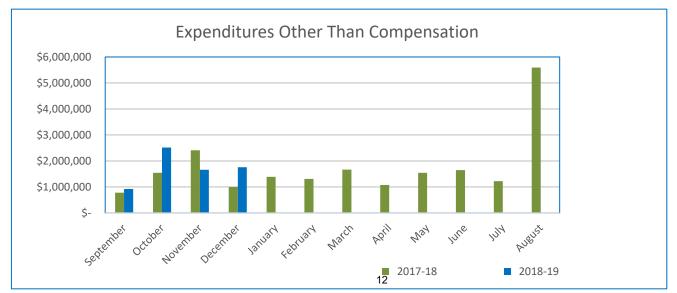
**Summary of Expenditures by Object** 

FY 2018/19 REPORT DATE 12/31/2018

Object	Title	Budget	Current	YTD	Balance	% To Date
2000	CERTIFICATED SALARIES	\$ 65,592,960	\$ 5,475,712	\$ 21,654,707	\$ 43,938,253	33.01%
3000	CLASSIFIED SALARIES	\$ 23,194,677	\$ 1,872,706	\$ 7,272,700	\$ 15,921,978	31.36%
4000	EMPLOYEE BENEFITS	\$ 33,548,209	\$ 2,767,475	\$ 10,897,639	\$ 22,650,570	32.48%
5000	SUPPLIES& INST RESOURCES	\$ 13,572,725	\$ 585,837	\$ 2,217,979	\$ 11,354,746	16.34%
7000	CONTRACTUAL SERVICES	\$ 14,383,859	\$ 1,044,329	\$ 4,228,778	\$ 10,155,081	29.40%
8000	TRAVEL	\$ 418,003	\$ 34,114	\$ 117,493	\$ 300,510	28.11%
9000	CAPITAL OUTLAY	\$ 405,129.00	\$ 95,674.26	\$ 284,159.51	\$ 120,969.49	70.14%
****	REPORT TOTALS	\$ 151,115,562	\$ 11,875,847	\$ 46,673,455	\$ 104,442,108	30.89%

## **General Fund Comparison of Expenditures Other Than Compensation**

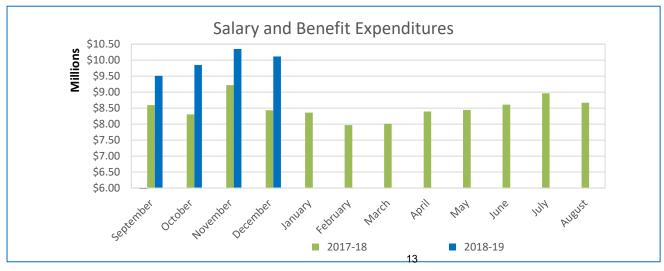
Month	2017-18			2018-19	Variance
September	\$	779,817	\$	919,144	\$ 139,327
October	\$	1,539,120	\$	2,512,530	\$ 973,410
November	\$	2,410,717	\$	1,657,395	\$ (753,322)
December	\$	993,561	\$	1,759,954	\$ 766,393
January	\$	1,388,075			\$ (1,388,075)
February	\$	1,310,245			\$ (1,310,245)
March	\$	1,667,535			\$ (1,667,535)
April	\$	1,072,718			\$ (1,072,718)
May	\$	1,544,943			\$ (1,544,943)
June	\$	1,648,956			\$ (1,648,956)
July	\$	1,220,638			\$ (1,220,638)
August	\$	5,590,959			\$ (5,590,959)
Total	\$	21,167,284	\$	6,849,023	\$ (14,318,261)
Budget	\$	24,389,185	\$	28,900,125	
% Actual Vs. Budget		86.8%		23.7%	



### **General Fund**

### **Salary and Benefit Expenditures**

Month	2017-18	2018-19	Variance
September	\$ 8,591,794	\$ 9,507,903	\$ 916,109
October	\$ 8,302,143	\$ 9,851,508	\$ 1,549,365
November	\$ 9,220,727	\$ 10,349,125	\$ 1,128,398
December	\$ 8,433,129	\$ 10,115,893	\$ 1,682,764
January	\$ 8,359,447		\$ (8,359,447)
February	\$ 7,970,094		\$ (7,970,094)
March	\$ 8,008,705		\$ (8,008,705)
April	\$ 8,394,686		\$ (8,394,686)
May	\$ 8,445,692		\$ (8,445,692)
June	\$ 8,608,284		\$ (8,608,284)
July	\$ 8,963,512		\$ (8,963,512)
August	\$ 8,667,731		\$ (8,667,731)
Total	\$ 93,298,212	\$ 39,824,429	\$ (62,141,514)
			_
Budget	\$ 92,788,134	\$ 122,215,437	
% Actual Vs. Budget	97.1%	32.6%	



## SOUTH KITSAP SCHOOL DISTRICT NO. 402 GENERAL FUND BUDGET STATUS REPORT AS OF DECEMBER 2018 33% OF YEAR ELAPSED

													YTD
		ANNUAL		REVISED		MONTH						BUDGET	PERCENT
		BUDGET		BUDGET		ACTUAL	,	YTD ACTUAL	ENC	UMBRANCES		BALANCE	OF BUDGET
REVENUES													
Local Revenues													
1000 Local Tax	\$		Ş	17,446,035	Ş	-	Ş	11,201,569			\$	6,244,466	64.21%
2000 Non-Tax		2,543,790		2,543,790		198,251		1,155,997				1,387,793	45.44%
Total Local Revenues		19,989,825		19,989,825		255,862		12,357,566				7,632,260	61.82%
State Revenues													
3000 General Purpose		92,137,696		92,137,696		8,065,941		29,839,753				62,297,943	32.39%
4000 Special Purpose		23,363,439		23,363,439		2,160,317		7,798,564				15,564,875	33.38%
Total State Revenues		115,501,135		115,501,135		10,226,258		37,638,317				77,862,818	32.59%
Federal Revenues													
5000 General Purpose		294,640		294,640		114,527		269,996				24,644	91.64%
6000 Special Purpose		12,403,239		12,403,239		833,793		1,803,742				10,599,497	14.54%
Total Federal Revenues		12,697,879		12,697,879		948,319		2,073,739				10,624,140	16.33%
Other Revenues													
7000 Revenues From Other School Districts		-		-								-	0.00%
8000 Revenues From Other Agencies & Assoc.		-		-								-	0.00%
9000 Other Financing Sources		-		-		349		2,037				(2,037)	0.00%
Total Other Revenues		-		-		349		2,037				(2,037)	0.00%
TOTAL REVENUES	\$	148,188,839	\$	148,188,839	\$	11,430,789	\$		\$	-	\$	96,117,181	35.14%
EXPENDITURES BY PROGRAM													
00 Regular Instruction	\$	81,324,864	Ś	81,283,689	Ś	6,538,828	\$	25,352,831	Ś	47,243,561	\$	8,687,296	89.31%
20 Special Education Instruction	Ψ.	21,426,113	~	21,454,039	Ψ.	1,893,794	~	6,753,858	Ψ	13,650,574	7	1,049,607	95.11%
30 Vocation Education Instruction		7,595,154		7,595,154		544,046		2,251,687		4,046,732		1,296,735	82.93%
50&60 Compensatory Education Instruction		5,708,780		5,737,106		389,529		1,513,823		3,275,545		947,738	83.48%
70 Other Instructional Programs		6,837,329		6,694,090		157,172		544,545		1,008,913		5,140,632	23.21%
80 Community Services		996,885		1,039,047		41,907		185,959		378,044		475,044	54.28%
90 Support Services		27,226,440		27,312,440		2,310,571		10,070,752		15,620,790		1,620,898	94.07%
TOTAL EXPENDITURES BY PROGRAM	\$	151,115,565	\$	151,115,565	\$	11,875,847	\$	46,673,455	\$	85,224,161		19,217,949	87.28%
Operating Transfers Out		1,883,291		1,883,291		305,365		1,958,656					
Excess Revenues/Other Financing Sources Over/Under		(4,810,017)		(4,810,017)		(750,423)		3,439,547					
BEGINNING FUND BALANCE as of Sept 01, 2018		16,000,000		16,000,000				17,687,410					
ENDING FUND BALANCE as of August 31, 2019	\$	11,189,983	\$	11,189,983			\$	21,126,957					

# SOUTH KITSAP SCHOOL DISTRICT NO. 402 CAPITAL PROJECTS FUND BUDGET STATUS REPORT AS OF DECEMBER 2018 33% OF YEAR ELAPSED

	REVISED		MONTH					BUDGET	YTD PERCENT
	BUDGET		ACTUAL	Y <sup>-</sup>	TD ACTUAL	ENCUMBRANCES		BALANCE	OF BUDGET
REVENUES									
Local Revenues									
1000 Local Tax	\$ 2,500,000	\$	-	\$	-			\$ 2,500,000	
2000 Non-Tax	\$ 500,000	\$	22,461	\$	101,667			398,333	20.33%
Total Local Revenues	3,000,000		22,461		101,667			2,898,333	3.39%
Other Revenues									
7000 Revenues From Other School Districts									
8000 Revenues From Other Agencies & Assoc.									
9000 Other Financing Sources	5,653,291		-		1,153,291			4,500,000	20.40%
Total Other Revenues	5,653,291				1,153,291			4,500,000	20.40%
TOTAL REVENUES	\$ 8,653,291	\$	22,461	\$	1,254,958	\$	-	\$ 7,398,333	14.50%
EXPENDITURES BY PROGRAM									
10 Sites	\$ 195,200	\$	139,385	\$	653,249	\$ 340	,020	\$ (798,069)	
20 Buildings	8,380,602		144,064		871,237	419	,896	7,089,469	15.41%
30 Equipment					22,479		249	(22,728)	
40 Energy	28,153							28,153	0.00%
50 Sales & Lease Expenditure								-	
60 Bond Issuance Expenditure								-	
90 Debt								-	
TOTAL EXPENDITURES BY PROGRAM	\$ 8,603,955	\$	283,449	\$	1,546,965	\$ 760	),165	\$ 6,296,825	26.81%
Operating Transfers Out	390,000		315,039		315,039			74,961	
Excess Revenues/Other Financing Sources Over/Under	(340,664)		(576,027)		(607,046)				
BEGINNING FUND BALANCE as of Sept 01, 2017	1,825,972				1,295,139				
ENDING FUND BALANCE as of August 31, 2018	\$ 1,485,308			\$	688,093				

# SOUTH KITSAP SCHOOL DISTRICT NO. 402 DEBT SERVICE FUND BUDGET STATUS REPORT AS OF DECEMBER 2018 33% OF YEAR ELAPSED

Clocal Revenues   1000 Local Tax   2000 Non-Tax   \$ 20 \$ 4 \$ 14 \$ \$ 6 70.00%   70.		REVISED BUDGET	MONTH ACTUAL	,	YTD ACTUAL	ENCUMBRANCES	BUDGET BALANCE	YTD PERCENT OF BUDGET
1000 Local Tax   2000 Non-Tax   \$ 20 \$ 4 \$ 14   \$ 6 70.00%								
Total Local Revenues								
Total Local Revenues         20         4         14         6         70.00%           Other Revenues         7000 Revenues From Other School Districts         8000 Revenues From Other Agencies & Assoc.         9000 Other Financing Sources         620,000         380,112         380,112         239,888         61.31%           Total Other Revenues         620,000         380,112         380,112         239,888         61.31%           EXPENDITURES BY PROGRAM           Matured Bond Expenditures         553,000         350,299         350,299         202,701         63.35%           Interfund Loan Interest         -         -         -         -         -           Bond Transfer Fees         -         -         -         -         -           Arbitrage Rebate         -         -         -         -         -         -         -         -         -         -         -		20			4.4		6	70.000/
Other Revenues           7000 Revenues From Other School Districts           8000 Revenues From Other Agencies & Assoc.           9000 Other Financing Sources         620,000         380,112         380,112         239,888         61.31%           Total Other Revenues         620,000         380,112         380,112         239,888         61.31%           TOTAL REVENUES         \$ 620,000         380,112         380,112         239,888         61.31%           EXPENDITURES BY PROGRAM           Matured Bond Expenditures         553,000         350,299         350,299         202,701         63.35%           Interest on Bonds         67,000         29,813         29,813         37,187         44.50%           Interfund Loan Interest         -         -         -         -         -           Bond Transfer Fees         -         -         -         -         -           Arbitrage Rebate         -         -         -         -         -         -           Underwriter's Fees         -         -         -         239,888         61.31%           Operating Transfers Out         -         -         -         239,888         61.31%           Excess Revenues/Other Fin		\$	\$	\$			\$	
7000 Revenues From Other School Districts           8000 Revenues From Other Agencies & Assoc.         620,000         380,112         380,112         239,888         61.31%           Total Other Revenues         620,000         380,112         380,112         239,888         61.31%           TOTAL REVENUES         \$ 620,020         \$ 380,112         380,112         239,888         61.31%           EXPENDITURES BY PROGRAM           Matured Bond Expenditures         553,000         350,299         350,299         202,701         63.35%           Interest on Bonds         67,000         29,813         29,813         37,187         44.50%           Interfund Loan Interest         -         -         -         -         -           Bond Transfer Fees         -         -         -         -         -           Arbitrage Rebate         -         -         -         -         -         -           TOTAL EXPENDITURES BY PROGRAM         \$ 620,000         380,112         380,112         -         239,888         61.31%           Coperating Transfers Out         -         -         -         -         239,888         61.31%           Excess Revenues/Other Financing Sources Over/	Total Local Revenues	20	4		14		Ь	70.00%
Total Other Revenues         620,000         380,112         380,112         239,888         61.31%           TOTAL REVENUES         \$ 620,020         \$ 380,116         \$ 380,126         \$ - \$ 239,894         61.31%           EXPENDITURES BY PROGRAM           Matured Bond Expenditures         553,000         350,299         350,299         202,701         63.35%           Interest on Bonds         67,000         29,813         29,813         37,187         44.50%           Interfund Loan Interest         -         -         -         -           Bond Transfer Fees         -         -         -         -           Arbitrage Rebate         -         -         -         -           Underwriter's Fees         -         -         -         -           TOTAL EXPENDITURES BY PROGRAM         \$ 620,000         380,112         380,112         -         239,888         61.31%           Operating Transfers Out         -         -         -         -         239,888         61.31%           Excess Revenues/Other Financing Sources Over/Under         20         4         14         -         -         -           BEGINNING FUND BALANCE as of Sept 01, 2016         2	7000 Revenues From Other School Districts							
S   S   S   S   S   S   S   S   S   S	9000 Other Financing Sources	620,000	380,112		380,112		239,888	61.31%
Matured Bond Expenditures   553,000   350,299   350,299   202,701   63.35%   Interest on Bonds   67,000   29,813   29,813   37,187   44.50%   Interfund Loan Interest   -	Total Other Revenues	620,000	380,112		380,112		239,888	61.31%
Matured Bond Expenditures         553,000         350,299         350,299         202,701         63.35%           Interest on Bonds         67,000         29,813         29,813         37,187         44.50%           Interfund Loan Interest         -	TOTAL REVENUES	\$ 620,020	\$ 380,116	\$	380,126	\$ -	\$ 239,894	61.31%
Operating Transfers Out  Excess Revenues/Other Financing Sources Over/Under  20 4 14  BEGINNING FUND BALANCE as of Sept 01, 2016  2,000  2,085	Matured Bond Expenditures Interest on Bonds Interfund Loan Interest Bond Transfer Fees Arbitrage Rebate Underwriter's Fees	67,000 - - - - -	29,813		29,813		37,187 - - - -	44.50%
Excess Revenues/Other Financing Sources Over/Under 20 4 14  BEGINNING FUND BALANCE as of Sept 01, 2016 2,000 2,085	TOTAL EXPENDITURES BY PROGRAM	\$ 620,000	380,112		380,112	-	239,888	61.31%
BEGINNING FUND BALANCE as of Sept 01, 2016 2,000 2,085	Operating Transfers Out	-			-			
	Excess Revenues/Other Financing Sources Over/Under	20	4		14			
ENDING FUND BALANCE as of August 31, 2017 \$ 2,020 \$ 2,099	BEGINNING FUND BALANCE as of Sept 01, 2016	2,000			2,085			
	ENDING FUND BALANCE as of August 31, 2017	\$ 2,020		\$	2,099			

# SOUTH KITSAP SCHOOL DISTRICT NO. 402 ASSOCIATED STUDENT BODY FUND BUDGET STATUS REPORT AS OF DECEMBER 2018 33% OF YEAR ELAPSED

									YTD
		REVISED	MONTH					BUDGET	PERCENT
		BUDGET	ACTUAL	YΤ	TD ACTUAL	ENC	JMBRANCES	BALANCE	OF BUDGET
REVENUES									
Local Revenues									
1000 General Student Body	\$	632,178	\$ 7,045	\$	153,647			\$ 478,531	24.30%
2000 Athletics		237,575	10,906		69,600			167,975	29.30%
3000 Classes		44,700	1,227		3,238			41,462	7.24%
4000 Clubs		1,204,425	45,975		236,148			968,277	19.61%
6000 Private Moneys		21,948	1,989		9,472			12,476	43.16%
TOTAL REVENUES	\$	2,140,826	\$ 67,142	\$	472,105	\$	-	\$ 1,668,721	22.05%
EXPENDITURES BY PROGRAM									
1000 General Student Body	\$	507,350	\$ 13,737	\$	54,263	\$	44,122	\$ 408,965	19.39%
2000 Athletics		366,420	18,380		74,625		127,490	164,305	55.16%
3000 Classes		39,900	605		1,203		2,445	36,252	9.14%
4000 Clubs		1,219,787	60,961		143,388		341,398	735,001	39.74%
6000 Private Moneys		41,255	1,037		4,736			36,519	11.48%
TOTAL EXPENDITURES BY PROGRAM	\$	2,174,712	\$ 94,719	\$	278,215	\$	515,454	\$ 1,381,043	36.50%
Excess Revenues/Other Financing Sources Over/Under	_	(33,886)	(27,577)		193,890				
BEGINNING FUND BALANCE as of Sept 01, 2016		661,137			734,667				
ENDING FUND BALANCE as of August 31, 2017	\$	627,251		\$	928,557				

## SOUTH KITSAP SCHOOL DISTRICT NO. 402 TRANSPORTATION VEHICLE FUND BUDGET STATUS REPORT AS OF DECEMBER 2018 33% OF YEAR ELAPSED

	REVISED		MONTH					BUDGET	YTD PERCENT
	BUDGET		ACTUAL	Υ	TD ACTUAL	ENCUMBRANCES		BALANCE	OF BUDGET
<u>REVENUES</u>									
Local Revenues									
1000 Local Tax									
2000 Non-Tax	\$ 1,000	\$	76	\$	396		\$	604	39.55%
Total Local Revenues	1,000		76		396			604	39.55%
State Revenues									
3000 General Purpose									
4000 Special Purpose	844,222		-		-			844,222	0.00%
Total State Revenues	844,222		-		-	-		844,222	0.00%
Other Revenues 7000 Revenues From Other School Districts 8000 Revenues From Other Agencies & Assoc.									
9000 Other Financing Sources	500,000		240,292		740,292			(240,292)	0.00%
Total Other Revenues	 500,000		240,292		740,292			(240,292)	0.00%
9900 Transfers In from GF	 -							-	0.0070
TOTAL REVENUES	\$ 1,345,222	\$	240,368	\$	740,688	\$ -	\$	604,534	55.06%
EXPENDITURES BY PROGRAM									
10 Equipment (buses)	1,650,000				1,058,293	302,369		289,338	82.46%
60 Bond Levy Issuance	-		_		-,,	,			
90 Debt	-							_	
TOTAL EXPENDITURES BY PROGRAM	\$ 1,650,000		-		1,058,293	302,369		289,338	82.46%
Operating Transfers Out					-				
Excess Revenues/Other Financing Sources Over/Under	 (304,778)		240,368		(317,605)				
BEGINNING FUND BALANCE as of Sept 01, 2016	620,700				625,086				
ENDING FUND BALANCE as of August 31, 2017	\$ 315,922			\$	307,481				

Cash Report (Reconciled to the County Treasurer	)								
General and Capital Projects			Dec-18	3					
GENERAL FUND									
Beginning Balances: Imprest Accounts Cash on Deposit Warrants Outstanding Investments	\$	10,180.00 7,967,513.67 (747,288.04) 14,185,971.81							
Net Amounts  Net Cash Plus Investments  Revenues and Reimbursements Received  Disbursements				\$	21,416,377.44 11,493,144.43 (12,218,429.25)				
Ending Balances: Imprest Accounts Cash on Deposit Warrants Outstanding Investments	\$	10,180.00 4,044,351.80 (575,847.15) 17,212,407.97							
<b>Net Cash Plus Investments</b>			_	\$	20,691,092.62				
CAPITAL PROJECTS FUND									
Beginning Balances: Imprest Accounts Cash on Deposit Warrants Outstanding Investments	\$ \$ \$	- 1,062,719.91 (1,905.00) 325,910.32							
Net Amounts  Net Cash Plus Investments  Revenues and Reimbursements Received  Disbursements			_	\$ \$ \$	1,386,725.23 22,461.06 (598,487.90)				
Ending Balances: Imprest Accounts Cash on Deposit Warrants Outstanding Investments	\$ \$ \$	- 493,458.59 (9,273.75) 326,513.55							
Net Cash Plus Investments				\$	810,698.39				

Cash Report (Reconciled to the County Treasure Debt Service	r)	1	FOR THE MONTH Dec-18	OF	
DEBT SERVICE FUND					
Beginning Balances:					
Cash on Deposit	\$	48.77			
Investments		2,046.77			
Net Amounts					
Net Cash Plus Investments			\$	2,095.54	
Revenues and Reimbursements Received				3.79	
Disbursements					
Ending Balances:					
Cash on Deposit	\$	48.77			
Investments		2,050.56	•	2 000 22	
Net Cash Plus Investments			\$	2,099.33	
ASB FUND					
Beginning Balances:					
Imprest Accounts	\$	12,000.00			
Cash on Deposit		198,577.84			
Warrants Outstanding		(16,635.92)			
Investments		737,895.75			
Net Amounts					
Net Cash Plus Investments			\$	931,837.67	
Revenues and Reimbursements Received				77,493.66	
Disbursements				(90,908.76)	
Ending Balances:					
Imprest Accounts	\$	12,000.00			
Cash on Deposit		96,057.40			
Warrants Outstanding		(8,948.90)			
Investments		819,314.07			
<b>Net Cash Plus Investments</b>			\$	918,422.57	

Cash Report (Reconciled to the County Treasure	r)
Transportation Vehicle, Trust & Agency Fund	

## FOR THE MONTH OF Dec-18

#### TRANSPORTATION VEHICLE FUND

Beginning Balances:			
Cash on Deposit	\$ 6,377.64		
Investments	\$ 60,735.11		
Net Amounts			
Net Cash Plus Investments		\$	67,112.75
Revenues and Reimbursements Received Disbursements		\$	240,367.84
Ending Balances:			
Cash on Deposit Warrants Outstanding	\$ 302,369.64 -		
Investments	\$ 5,110.95		
Net Cash Plus Investments		\$	307,480.59
TRUST & AGENCY FUND			
Beginning Balances:			
Cash on Deposit	\$ -		
Warrants Outstanding	-		
Investments	 597.53		
Net Amounts			
Net Cash Plus Investments		\$	597.53
Revenues and Reimbursements Received Disbursements			1.11
Ending Balances:			
Cash on Deposit	\$ -		
Warrants Outstanding	-		
Investments	 598.64		
Net Cash Plus Investments		•	598.64

#### 10:43

#### Parameters:

- Fiscal Year: 2018- Program Range: 0000-- Activity Range: 00-

- Group Type : Activity

- Object Range: 2000-2999 - Location Range: 000-999

- Responsibility Range: 0000-9999

- Jane Doe Plan: \*\*\*18-19 Combined BO Budget v2- SN

- Suppress 0 Amt lines on Summary: No

## South Kitsap School District NO. 402 Staffing Summary Budgeted To Projected Actual Costs As of 01/10/2019

SKSD FI Staff & Salary Summary

ROC-RateOf Consump

Total By Acct Dimensions	GL Budg	GL Budgets, Expenses And Rate of Consumption				
Activity	Origina	Revised	Expenses	Rev Monthly ROC		
12-SUPERINTENDENT'S OFFICE	224,548.00	224,548.00	69,691.85	18,712.33		
13-BUSINESS OFFICE	171,166.00	171,166.00	60,139.22	14,263.83		
14-HUMAN RESOURCES	148,429.00	148,429.00	52,275.57	12,369.08		
21-SUPERVISION - INSTRUCTION	1,558,097.10	1,583,458.10	550,380.54	131,954.84		
22-LEARNING RESOURCES	909,475.97	909,475.97	309,413.88	75,789.66		
23-PRINCIPAL'S OFFICE	3,124,859.50	3,124,859.50	1,124,971.96	260,404.96		
24-GUIDANCE - COUNSELING	2,455,268.90	2,455,268.90	818,787.16	204,605.74		
25-PUPIL MANAGEMENT & SAFETY	734,313.88	783,313.88	216,611.00	65,276.16		
26-HEALTH SERVICES	3,240,827.74	3,240,827.74	978,358.32	270,068.98		
27-TEACHING	50,371,517.35	50,371,517.35	16,722,601.57	4,197,626.45		
28-EXTRA CURRICULAR	224,521.03	224,521.03	62,977.29	18,710.09		
31-INSTRUCTIONAL PROF DEVEL	2,164,070.79	2,235,395.79	735,680.30	186,282.98		
72-INFORMATION SYSTEMS	3,932.00	3,932.00	.00	327.67		
91-COMMUNITY SERVICE	116,247.00	116,247.00	28,848.13	9,687.25		
	65,447,274.26	65,592,960.26	21,730,736.79	5,466,080.02		

Orig HR/S	Orig HR/SN Budget		EMS Budget	<u>Unfill</u>	ed Positions
FTE	Salaries	FTE	Salaries	FTE	Salaries
1.00	224,548.00	.8192	217,711.60	.18	6,836.40
1.00	171,166.00	.9423	164,031.98	.06	7,134.02
1.00	148,429.00	1.0000	142,488.00	.00	5,941.00
11.58	1,558,097.10	11.5846	1,559,522.10	.00	-1,425.00
8.53	909,475.96	8.0350	862,938.12	.50	46,537.84
25.00	3,124,859.50	25.0000	3,060,507.50	.00	64,352.00
27.00	2,455,268.90	27.3378	2,478,319.72	34	-23,050.82
8.50	734,313.88	7.5000	703,106.03	1.00	31,207.85
44.00	3,240,827.74	35.0162	2,972,576.94	8.98	268,250.80
599.25	50,371,517.36	590.5180	49,608,822.48	8.74	762,694.88
0.00	224,521.03	.0000	188,288.14	.00	36,232.89
20.68	2,164,070.79	17.3691	1,943,201.44	3.31	220,869.35
0.00	3,932.00	.0000	.00	.00	3,932.00
1.00	116,247.00	1.0000	103,872.00	.00	12,375.00
748.56	65.447.274.26	726.1224	64,005,386.05	22.43	1,441,888,21

#### 10:49

#### Parameters:

- Fiscal Year: 2018- Program Range: 0000-- Activity Range: 00-

- Object Range: 3000-3999 - Location Range: 000-999

- Responsibility Range: 0000-9999

- Group Type : Activity

- Jane Doe Plan: \*\*\*18-19 Combined BO Budget v2- SN

- Suppress 0 Amt lines on Summary: No

## South Kitsap School District NO. 402 Staffing Summary Budgeted To Projected Actual Costs As of 01/10/2019

SKSD FI Staff & Salary Summary

ROC-RateOf Consump

Total By Acct Dimensions	GL Budgets, Expenses And Rate of Consumption				
Activity	Origina	Revised	Expenses	Rev Monthly ROC	
11-BOARD OF DIRECTORS	8,328.00	8,328.00	3,450.00	694.00	
12-SUPERINTENDENT'S OFFICE	140,577.80	140,577.80	52,212.70	11,714.82	
13-BUSINESS OFFICE	807,046.00	807,046.00	297,938.90	67,253.83	
14-HUMAN RESOURCES	532,376.48	532,376.48	182,155.28	44,364.71	
15-PUBLIC RELATIONS	177,483.60	177,483.60	77,234.22	14,790.30	
21-SUPERVISION - INSTRUCTION	877,436.20	919,147.20	223,865.88	76,595.60	
22-LEARNING RESOURCES	8,250.20	8,250.20	3,869.44	687.52	
23-PRINCIPAL'S OFFICE	1,839,459.75	1,839,459.75	601,158.84	153,288.31	
24-GUIDANCE - COUNSELING	262,254.37	262,254.37	88,019.18	21,854.53	
25-PUPIL MANAGEMENT & SAFETY	1,188,710.35	1,188,710.35	383,238.73	99,059.20	
26-HEALTH SERVICES	391,715.03	391,715.03	166,332.08	32,642.92	
27-TEACHING	5,847,661.96	5,874,222.25	1,639,659.52	489,518.52	
28-EXTRA CURRICULAR	833,772.69	833,772.69	328,458.53	69,481.06	
31-INSTRUCTIONAL PROF DEVEL	690.00	3,369.00	3,436.97	280.75	
41-FNS SUPERVISION	269,260.55	269,260.55	93,548.82	22,438.38	
44-FNS OPERATIONS	889,397.51	889,397.51	278,924.62	74,116.46	
51-SUPERVISION - TRANSPORT	663,922.60	663,922.60	234,215.73	55,326.88	
52-OPERATIONS	2,455,832.71	2,455,832.71	802,551.28	204,652.73	
53-MAINT. OF SCHOOL BUSES	479,010.11	479,010.11	140,467.33	39,917.51	
61-SUPERVISION - PLANT	494,381.80	494,381.80	167,447.71	41,198.48	
62-GROUNDS MAINTENANCE	394,223.60	394,223.60	144,615.58	32,851.97	
63-OPERATION OF BUILDINGS Custodi	2,274,175.60	2,274,175.60	768,069.77	189,514.63	
64-BLDG MAINTENANCE	789,613.20	789,613.20	244,861.90	65,801.10	
72-INFORMATION SYSTEMS	1,219,855.60	1,219,855.60	351,349.73	101,654.63	
74-WAREHOUSING & DISTRIBUTN	138,548.80	138,548.80	46,183.00	11,545.73	
91-COMMUNITY SERVICE	139,742.56	139,742.56	35,324.83	11,645.21	
•	23,123,727.07	23,194,677.36	7,358,590.57	1,932,889.78	

Orig HR/S	Orig HR/SN Budget		Projected EMS Budget		<u>Unfilled</u>	<u>Positions</u>
FTE	Salaries	FTE	Salaries		FTE	Salaries
0.00	8,328.00	.0000	.00		.00	8,328.00
2.00	140,577.80	2.3188	145,070.38		32	-4,492.58
12.00	807,046.00	11.9423	787,907.90		.06	19,138.10
7.73	532,376.48	7.7269	528,951.58		.00	3,424.90
2.00	177,483.60	2.3188	191,181.18		32	-13,697.58
24.00	1,264,896.77	13.1394	696,691.93		10.86	568,204.84
0.20	8,250.20	.1962	7,788.72		.00	461.48
38.09	1,839,459.90	37.8912	1,790,920.79		.20	48,539.11
5.14	262,254.37	5.1269	250,090.06		.02	12,164.31
25.42	1,188,710.21	25.2873	1,130,751.84		.13	57,958.37
9.71	391,715.03	10.8869	513,847.40		-1.17	-122,132.37
107.56	5,847,661.96	111.5390	4,897,587.41		-3.98	950,074.55
2.37	833,772.68	1.7606	84,895.73		.60	748,876.95
0.00	690.00	.0000	.00		.00	690.00
2.85	269,260.55	2.8538	260,844.55		.00	8,416.00
23.48	889,397.51	22.1533	765,146.26		1.33	124,251.25
9.50	663,922.60	9.4981	648,499.56		.00	15,423.04
45.43	2,455,832.71	45.2017	2,157,681.06		.23	298,151.65
7.47	479,010.11	6.8808	369,332.72		.59	109,677.39
6.00	494,381.80	6.0000	485,629.28		.00	8,752.52
8.00	394,223.60	9.4462	442,140.48		-1.45	-47,916.88
53.25	2,274,175.60	54.8327	2,291,818.26		-1.58	-17,642.66
14.00	789,613.20	12.1077	701,739.84		1.89	87,873.36
16.50	1,219,855.60	14.2831	1,054,193.27		2.22	165,662.33
3.00	138,548.80	3.0000	138,548.80		.00	.00
0.81	139,742.56	.8087	45,582.20		.00	94,160.36
426.51	23,511,187.64	417.2001	20,386,841.20		9.31	3,124,346.44

### Glossary

**Enrollment**– **FTE.** Each individual student who is enrolled full time in each of the prescribed count days for the school months running from September through June. To be full-time, a student must be enrolled to attend school for a given number of minutes each day.

**Enrollment – Headcount.** Each individual student who is enrolled less than full time in each of the prescribed count days for the school months running from September through June.

**Fund – General.** The fund that is available for any legally authorized purpose and which is therefore used to account for all revenues and all activities not provided for in other funds. The general fund is used to finance the ordinary operations of a school system.

Fund – Capital Projects. This fund is used to account for all moneys and resources set aside for the acquisition of fixed assets through construction and remodeling projects.

Fund – Debt Service. The fund that is used to account for the redemption of outstanding bonds and the payment of interest incurred by the bonds.

Fund – Special Revenue. A fund used to account for the proceeds of specific revenue sources, (other than private-purpose trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

Fund – Transportation Vehicle. The fund is used to account for expenditures for the purchase, major repair, rebuilding, and related debt service incurred for pupil transportation equipment.

The South Kitsap School District provides equal educational and employment opportunity without regard to race, creed, religion, color, national origin, age, honorably-discharged veteran or military status, sex, sexual orientation – including gender expression or identity, marital status, or the presence of any sensory, mental, or physical disability, the use of a trained dog guide or service animal by a person with a disability. Equal access to activities, facilities and program is provided to the Boy Scouts of America and other designated youth groups. District procedure complies with all applicable state and federal laws.

The Title IX Officer and Section 504 Coordinator with the responsibility for monitoring, auditing and ensuring compliance with this policy are: <a href="mailto:Coordinator">Compliance/ADA/Title IX Coordinator</a>: Jerry Holsten, Executive Director of Human Resources 2689 Hoover Avenue SE, Port Orchard, WA 98366 360-874-7006, <a href="mailto:holsten@skschools.org">holsten@skschools.org</a> Section 504 Coordinator: Kimberly Shipp, Director of Office of Special Services, 2689 Hoover Avenue SE, Port Orchard, WA 98366 360-874-3648, <a href="mailto:shipp@skschools.org">shipp@skschools.org</a>