

# **Board of Education Adopted Budget 2021-2022**

Regional School District No. 17
Serving the Communities of Haddam & Killingworth, Connecticut

Dr. Holly B. Hageman, Superintendent of Schools
Ann Adriani, Director of Fiscal Operations
John Mercier, Director of Operations
Dr. Kris Lindsay-Stevens, Director of Student Services
Jennifer Beermuender, Curriculum Coordinator
Heather Rigatti, Curriculum Coordinator
Sharon Shettleworth, Director of Food Service

#### Regional School District No. 17 2021 - 2022 Board of Education Budget

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# REGIONAL SCHOOL DISTRICT No. 17 Haddam & Killingworth, Connecticut

#### **BOARD OF EDUCATION**

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Peter Sonski, Vice Chair
Eileen Blewett, Treasurer
Jennifer Favalora, Secretary
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#### CENTRAL OFFICE ADMINISTRATION

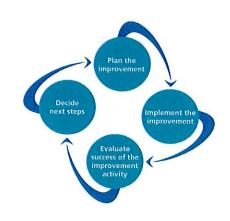
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Sharon Shettleworth, Director of Food Service

#### **BUILDING PRINCIPALS**

Brienne Whidden, Burr District Elementary School Donna Hayward, Haddam Killingworth High School Eric Larson, Haddam Killingworth Intermediate School Dolores Bates, Haddam Killingworth Middle School Dennis Reed, Killingworth Elementary School

# REGIONAL SCHOOL DISTRICT 17 FOUNDATIONAL DOCUMENTS





# RSD 17 Mission Statement

The Mission of Regional School District 17 is to engage students in an educational community that challenges them with high standards and builds their capacity for success and their aspiration to improve themselves and their society.

## Regional School District 17 Board of Education <u>Core Values</u>

#### Children

Guarantee a quality education based on the belief that all children have the natural disposition to learn.

#### Curriculum

Provide a curriculum that engages and challenges all students.

### Responsibility

Foster a community that recognizes that education is a responsibility shared among students, families, and the schools.

#### **Ethics**

Require all members of the school community to exhibit integrity, model responsible behavior, and show respect for others.

## **Safety**

Maintain a safe environment for all members of the school district.

#### **Stewardship**

Ensure responsible stewardship to the communities for the resources and facilities they provide.

#### Communication

Build collaborative relationships with the entire community through ongoing and transparent communication.

#### **Diversity**

Provide an environment that respects diversity.



# RSD17 Strategic Priorities to Fulfill the District's Mission

Student Achievement	Support the elevation of the continuous improvement process to the strategic level to ensure student achievement and to graduate students who can fulfill their aspirations and contribute to an ever changing society.
Excellence in Teaching	Support the professional development, work environment and performance accountabilities that enhance teacher excellence.
Student Health and Wellness	Support, consider alternatives and/or the introduction of programs that promote student wellness and healthy behavior which positively impact access to education and the experience of students and staff.
Sustainability	Invest in strategies which will improve student learning, decrease achievement gaps, while containing or reducing such costs.

## **Regional School District 17 Vision of the Graduate**



A graduate of the RSD17 School District is a compassionate critical thinker, who collaborates to solve problems, and is prepared to contribute to improving our world.

## Vision of the Graduate - Skills

#### Contribute Productively includes the ability to:

- Take control of one's learning by planning and organizing oneself to complete tasks
- Demonstrate independence and initiative in doing one's best work
- Collaborate positively on a team project or shared endeavor
- Seek leadership or take a supportive role within a group in a manner that works best for oneself, others, and the outcome
- Think creatively and flexibly to design and develop innovative solutions, strategies, and outcomes

#### Think Critically includes the ability to:

- Inquire and formulate questions to gather information and expand upon ideas
- Research and distill information from reliable resources representative of multiple perspectives
- Evaluate information for credibility, bias, and point of view
- Analyze and interpret information and data to generate solutions to problems
- Reflect upon the accuracy or viability of solutions or conclusions

#### Communicate Effectively includes the ability to:

- Organize thoughts to articulate and justify one's position or perspective with clarity
- Construct, refine, and present arguments supported by evidence
- Actively listen to understand and interpret the ideas and reasoning of others
- Use a variety of verbal, written, or visual methods appropriate for the message and audience

## Vision of the Graduate - Dispositions

**Maintain a Growth Mindset** involves believing in oneself, having an open-mind, and demonstrating perseverance and resilience. Examples of demonstrating a Growth Mindset include:

- Apply sustained effort to understand concepts, acquire skills, and achieve to one's greatest potential
- Reflect upon feedback or mistakes as opportunities to adapt and improve upon learning
- Show determination to accomplish one's goals
- Explore ideas to expand thinking
- Encourage a growth mindset in others

**Demonstrate Respect, Empathy and Kindness** involves caring for and showing compassion for oneself and others. Examples include:

- Seek to understand one another's experiences, circumstances, and perspectives
- Embrace diversity and recognize the value of all persons by promoting equity and inclusivity
- Maintain self-respect and advocate for oneself and others
- Be kind and act to enhance the climate of our schools and community

**Display Character, Courage, and Integrity** involves having confidence in oneself to make sound decisions. Examples include:

- Do the right thing, even when no one is looking
- Take the initiative to provide or seek help for oneself or others
- Stand up for oneself or others when faced with unkind, disrespectful, or discriminatory behavior
- Actively engage in discourse that addresses difficult topics or situations to improve conditions for all

Section I.

BUDGET BACKGROUND

## REGIONAL SCHOOL DISTRICT 17 2021-2022 Budget Timeline

Date	Time	Activity	Location
March 2, 2021	6:00 PM	Superintendent's Budget Presentation	HKI/MS Cafeteria and Virtual
March 4, 2021	6:00 PM	Joint Board Meeting with Haddam and Killingworth	Virtual
March 4, 2021	TBD	Budget Workshop following Joint Budget Meeting	Virtual
March 9, 2021	6:30 PM	Budget Workshop	HKI/MS Cafeteria and Virtual
March 16, 2021	6:30 PM	Community Input on Budget	HKI/MS Cafeteria and Virtual
March 16, 2021	TBD	Budget Workshop following Community Input	HKI/MS Cafeteria and Virtual
March 30, 2021	6:30 PM	Budget Workshop	HKI/MS Cafeteria and Virtual
April 6, 2021	7:00 PM	Annual Hearing and Special Meeting of the BoE to Adopt the BoE Budget	HKI/MS Cafeteria
May 3, 2021	7:00 PM	Annual Meeting	HKI/MS Cafeteria and Virtual
May 4, 2021		RSD#17 Budget Referendum	Regular voting locations

#### AT A GLANCE

The Board of Education Gross Operating Expense Budget for fiscal year 2021-2022 is \$42,749,049.19, a gross increase of \$861,410.79 or 2.06%. The Board of Education Gross Operating Revenue Budget for fiscal year 2021-2022 is \$1,265,855.95, a gross increase of \$151,696.90 or 13.6%. The Net Budget Increase (Budget Expense less Budget Revenue) is \$709,713.89 or 1.74%. Factoring in fund balance being returned to member towns of \$929,684, Net Town Assessments increase by \$824,939.24 or 2.08%.

#### **EXPENSE BUDGET**

#### Salaries

The Expense Budget 2021-2022 totals \$22,206,364.45 in salaries an increase of \$51,721.04 over the 2020-2021 Budget. Salaries account for 51.95% of the total proposed budget.

#### **Benefits**

The benefit categories include; health insurance, workers' compensation, accrued sick and severance payments, unemployment, employer share of Social Security and Medicare and other related benefit lines, object series 200. Benefits account for 17.02% of the total budget or \$7,295,764.59, a decrease of \$20,000.85.

On July 1, 2018, the district switched from a self-insured health insurance plan and joined the State of CT Partnership Plan for health insurance, a fully insured program. The 2021-2022 health insurance assumptions regarding claims cost increases of 3.5% and \$208,000.00 from the Insurance Fund to be used to pay Health Insurance Premiums.

Since all of the financial obligations have been met associated with the Early Retirement Incentive offered in 2014, there is no allocation for Accrued Sick Leave.

#### **Professional Development**

There is a professional development allocation for certified teaching staff of \$120 per FTE at each building. This \$120 per FTE allocation has remained constant since the 2012-2013 fiscal year.

#### Tuition

The Tuition costs for both Public and Non-Public Tuitions are anticipated to increase by \$533,128.50 for 2021-2022 based on known student needs at this time. This represents 7.24% of the overall budget.

#### Instructional Supplies & Other Supplies

The amount allocated for Instructional Supplies is calculated on a per pupil basis. The per pupil allocation for the Elementary, Intermediate and Middle School levels is \$107.20 per pupil. The High School allocation is \$175.17 per pupil.

The allocation for Other Supplies at the Elementary, Intermediate and Middle School is \$18.60 per pupil. The High School allocation is \$57.84 per pupil for Other Supplies.

How is student enrollment counted for the Instructional and Other Supply formula? The Per Pupil allocations are calculated using the 10/1/21 enrollment figures.

#### **Textbooks & Library Books**

For the eighth year in a row, the District is investing in classroom-leveled libraries. Each classroom at the Elementary level will receive \$150 per classroom and the Middle School level will receive \$225 per classroom.

The budget also contains books to support a new Mathematics Curriculum and other costs associated with the curriculum.

The Proposed Budget 2021-2022 budget contains a total allocation for Library Books district wide of \$9,000.

#### <u>Fuel</u>

In the Proposed Budget 2021-2022, we have budgeted \$2.50 per gallon for Oil and Gasoline. Diesel is budgeted at \$3.00 per gallon.

How does the District purchase fuel? The District will continue to purchase #2 heating oil and ultra-low sulfur diesel fuel through the State of CT Contract using the daily New Haven Harbor rate.

#### **Technology**

The District continues its annual investment in technology through a four year financing arrangement. The allotment for the 2021-2022 technology investment is \$50,000. The financing will focus on replacing aging equipment and upgrading our current technology.

#### **Capital**

The 2021-2022 Proposed Budget contains a one percent (1%) allocation into the Capital Account, Fund 06. The Director of Operations maintains a capital improvement plan and works in conjunction with the Facilities Sub Committee to address the capital needs of the District based on priority.

Why does the District have a Capital Fund and what is it used for? Regional school districts may establish reserve funds for capital expenses per. Conn Gen. Stat 10-51(d).

The Capital Fund is used to plan and pay for Capital expenditures as identified through the Capital Improvement Plan and approved by the Board of Education. The Capital Improvement Plan identifies and prioritizes projects over multiple year periods.

What is a Capital Expenditure? A capital expenditure represents an investment in the District through a purchase, upgrade, or improvement to a long-term asset.

Not all expenditures are capital in nature. Repair and maintenance expenses keep the property in efficient operating condition over its probable useful life. Capital expenditures, in contrast, are

for replacements, alterations, improvements, or additions that significantly prolong the life of the property, materially increase its value, or make it adaptable to a different use.

#### <u>Debt</u>

The District holds outstanding bonds used to finance the construction of the Haddam Killingworth Middle School located on Route 81 in Killingworth. The 2021-2022 Budget contains a total of \$920.000 for principal and \$62,562.50 for interest payments, a combined decrease of \$(68,000) over the current year. Bond payments for the construction of the Haddam Killingworth Middle School will end in the 2023-2024 fiscal year.

The District holds outstanding bonds used to finance the construction upgrades of the Haddam Killingworth High School located on Little City Road in Higganum. The 2021-2022 Budget contains a total of \$575,000 for principal and \$309,125 for interest payments, a combined decrease of (\$36,250) over the current year.

When combined, principal and interest payments decrease by \$(325,937.50), which includes \$371,687.50 of Bond Premium being used toward payments.

#### REVENUE BUDGET

#### **Special Education Excess Cost**

Special Education Excess Cost Revenue increased by \$211.419.90 and 2.63% of the Gross Revenue Budget. The Revenue projected for Special Education Excess Cost uses a 70% reimbursement from the State of CT for any expense above four point five (4.5) times per pupil cost.

What is the Special Education Excess Cost Grant (ECG)?

The Special Education Excess Cost Grant (ECG) provides state support for special education placements and selected regular education placements. The initial threshold for which a student is eligible for the Excess Cost grant is referred to as the "basic contribution". For placements initiated by a state agency (e.g., the Department of Children and Families), the basic contribution (or local share) is equal to the prior year's Net Current Expenditures per Pupil (NCEP). For local placements or students educated within the district, the basic contribution is equal to the prior year's NCEP x 4.5.

The Excess Cost grant is calculated twice during the year: February and May. For the February calculation, the prior year's Net Current Expenditure NCE and Average Daily Membership ADM are still unaudited. This audited information is updated for the May calculation. The Net Current Expenditures per Pupil are calculated by dividing Regional School District 17's NCE by their ADM.

Section II.

EXECUTIVE SUMMARY

## BOARD OF EDUCATION'S PROPOSED BUDGET 2021-2022 <u>SUMMARY OF TOTAL REQUEST</u>

	Proposed	Approved		
	2021-2022	2020-2021	Change	%
Gross Budget	\$42,749,049.19	\$41,887,638.40	\$861,410.79	2.06%
Revenue	\$1,265,855.95	\$1,114,159.05	\$151,696.90	13.62%
Net Budget	\$41,483,193.24	\$40,773,479.35	\$709,713.89	1.74%
	30-Jun-20	30-Jun-19	Change	%
Audited Fund Balance	\$929,684.00	\$1,044,909.00	(\$115,225.00)	-11.03%
<b>T</b>				
Town Assessment	\$40,553,509.24	\$39,728,570.35	\$824,938.89	2.08%

## BOARD OF EDUCATION BUDGET 2021-2022 <u>REVENUE COMPARISON</u>

	Proposed 2021-2022	Budget 2020-2021	Change \$	Change %
Proposed Expense Budget	\$42,749,049.19	\$41,887,638.40	\$861,410.79	2.06%
Projected Revenue				
Adult Education	(4,838.00)	(6,604.00)	(1,766.00)	-26.74%
Medicaid Reimbursement	(11,500.00)	(11,500.00)	0.00	0.00%
Special Education Excess Cost	(1,109,117.95)	(897,698.05)	211,419.90	23.55%
E- Rate Reimbursement	(36,000.00)	(36,000.00)	0.00	0.00%
ZREC Revenue	(48,000.00)	(50,000.00)	(2,000.00)	-4.00%
Preschool Tuition Peer Models	(15,000.00)	(28,500.00)	(13,500.00)	-47.37%
Oak Hill Classroom Rental	(32,600.00)	(32,600.00)	0.00	0.00%
Miscellaneous Revenue	0.00	0.00	0.00	0.00%
Earned Interest - Webster	(1,200.00)	(1,200.00)	0.00	0.00%
Earned Interest Investment	(7,600.00)	(50,057.00)	(42,457.00)	-84.82%
Total Projected Revenue	(1,265,855.95)	(1,114,159.05)	151,696.90	13.62%
Proposed Net Budget	41,483,193.24	40,773,479.35	709,713.89	1.74%

## BOARD OF EDUCATION BUDGET 2021-2022 <u>REVENUE COMPARISON – INCLUDING ASSESSMENTS</u>

		2020-21	2021-22	Budget	Budget
Account	Description	Budget	Budget	Change \$	Change %
01-01310-100-606-000-4	Adult Education (State) Contribution	(\$6,604.00)	(\$4,838.00)	\$1,766.00	-26.74%
01-02910-100-000-000-4	Haddam, Town Contribution	(\$24,414,138.26)	(\$24,567,989.10)	(\$153,850.84)	0.63%
01-02911-100-000-000-4	Killingworth, Town Contribution	(\$15,314,432.09)	(\$15,985,520.14)	(\$671,088.05)	4.38%
01-03117-100-606-000-4	Medicaid Reimbursement Revenue	(\$11,500.00)	(\$11,500.00)	\$0.00	0.00%
01-04200-100-001-178-4	Excess Cost Grant, Special Education	(\$897,698.05)	(\$1,109,117.95)	(\$211,419.90)	23.55%
01-01510-103-000-100-4	Webster Checking Interest Revenue	\$0.00	\$0.00	\$0.00	0.00%
01-01510-103-000-101-4	Webster Investment Interest	(\$50,057.00)	(\$7,600.00)	\$42,457.00	-84.82%
01-01510-103-000-102-4	STIF Interest	(\$1,200.00)	(\$1,200.00)	\$0.00	0.00%
01-00000-110-305-000-4	Misc. / Unidentified Revenue	\$0.00	\$0.00	\$0.00	0.00%
01-02225-110-305-656-4	ERate Revenue	(\$36,000.00)	(\$36,000.00)	\$0.00	0.00%
01-01201-441-305-254-4	Classroom Rental Revenue	(\$32,600.00)	(\$32,600.00)	\$0.00	0.00%
01-01311-560-001-011-4	Preschool Tuition	(\$28,500.00)	(\$15,000.00)	\$13,500.00	-47.37%
01-02540-622-205-354-4	ZREC Credits - Revenue	(\$50,000.00)	(\$48,000.00)	\$2,000.00	-4.00%
Total	•	(\$40,842,729.40)	(\$41,819,365.19)	(\$976,635.79)	2.39%
Non Assessment Revenue		(\$1,114,159.05)	(\$1,265,855.95)	(\$151,696.90)	13.62%

# BOARD OF EDUCATION BUDGET 2020-2021 GROSS OPERATING BUDGET COMPARISON

Gross Operating Budget

\$42,749,049.19

	Budget 2021-2022	Actual 2020-2021	Diffe we was	0/ Channe
			Diffe re nce	% Change
Salary	\$22,206,364.45	\$22,154,643.41	\$51,721.04	0.23%
Debt	\$1,645,000.00	\$1,970,937.50	-\$325,937.50	-16.54%
Administration*	\$392,832.46	\$394,774.33	-\$1,941.87	-0.49%
Buildings and Grounds*	\$2,893,949.56	\$2,678,796.09	\$215,153.47	8.03%
Support Programs*	\$290,693.00	\$295,876.71	-\$5,183.71	-1.75%
Benefits	\$7,275,763.74	\$7,295,764.59	-\$20,000.85	-0.27%
Learning Programs*	\$715,801.69	\$663,822.31	\$51,979.38	7.83%
Tuition	\$3,094,008.93	\$2,560,880.43	\$533,128.50	20.82%
Technology*	\$440,378.42	\$387,865.32	\$52,513.10	13.54%
Transportation	\$3,794,256.94	\$3,484,277.71	\$309,979.23	8.90%
Total	\$42,749,049.19	\$41,887,638.40	\$861,410.79	2.06%

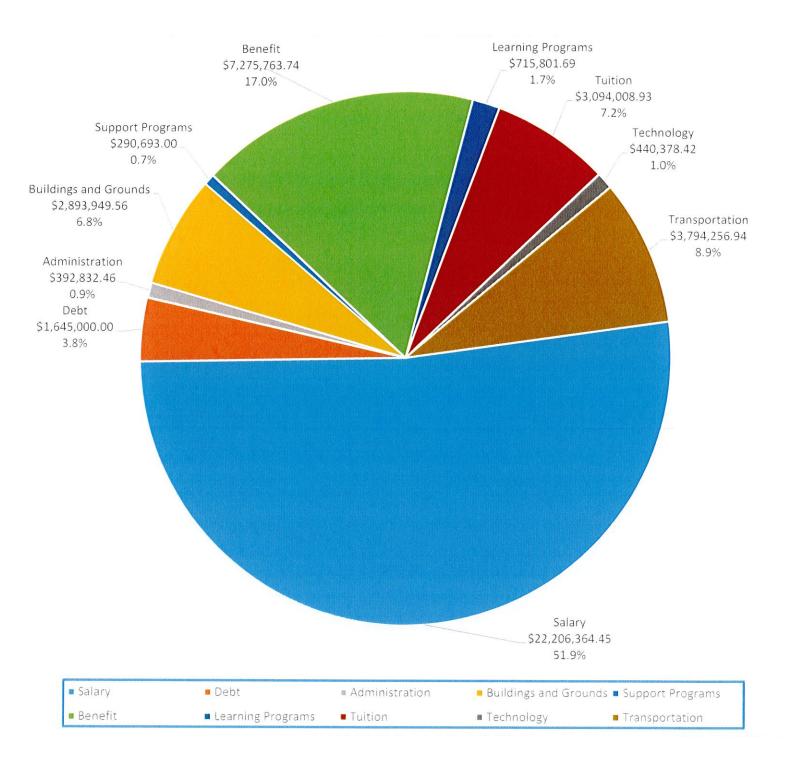
#### Notes:

Support Program Non Salary Budget Items Include: Social Work, Guidance, Nurse, Psychologist, Library, Instructional Improvement, Speech and Language, SPED Evaluation and Testing

Administration Non Salary Budget Items include: Administrative Program (02490) BOE, Legal, Audit, Fiscal, and Superintendent (02320 & 02321)

<sup>\*</sup> These lines do not include any salaries. All Salaries are reflected in the salary line.

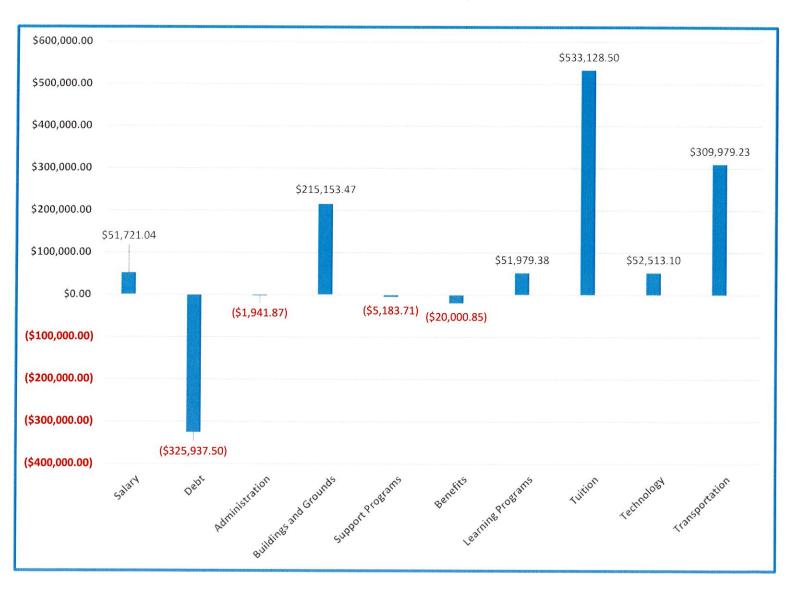
## BOARD OF EDUCATION BUDGET 2021-2022 GROSS OPERATING BUDGET



## BOARD OF EDUCATION BUDGET 2021-2022 WHERE DOES THE INCREASE COME FROM?

Gross Operating Budget \$42,749,049.19

Type	Difference	% Change
Salary	\$51,721.04	0.23%
Debt	(\$325,937.50)	-16.54%
Administration	(\$1,941.87)	-0.49%
<b>Buildings and Grounds</b>	\$215,153.47	8.03%
Support Programs	(\$5,183.71)	-1.75%
Benefits	(\$20,000.85)	-0.27%
Learning Programs	\$51,979.38	7.83%
Tuition	\$533,128.50	20.82%
Technology	\$52,513.10	13.54%
Transportation	\$309,979.23	8.90%
Total	\$861,410.79	2.06%



# BOARD OF EDUCATION BUDGET 2021-2022 SALARIES BY AFFILIATION COMPARISON

Affiliation	Budget	Budget		
	2021-2022	2020-2021	Difference	% Change
Total Certified Teacher Salaries	\$14,604,761.83	\$14,686,879.36	(\$82,117.53)	-0.56%
Total Support Salaries	\$2,617,925.54	\$2,645,457.05	(\$27,531.51)	-1.04%
Total Administrator Salaries	\$1,408,398.00	\$1,364,439.72	\$43,958.28	3.22%
Total Unaffiliated Salaries	\$1,757.290.54	\$1,593,596.11	\$163,694.43	10.27%
Total Custodial Salaries	\$909,441.00	\$931,082.24	(\$21,641.24)	-2.32%
Total Other Salaries	\$531,524.61	\$528,166.00	\$3,358.61	0.64%
Total Overtime Salaries	\$46,620.00	\$46,620.00	\$0.00	0.00%
Total Substitute Salaries	\$330,402.93	\$358,402.93	(\$28,000.00)	-7.81%
Total Salaries Budget	\$22,206,364.45	\$22,154,643.41	\$51,721.04	0.23%

## Section III.

ENROLLMENT & ASSESSMENT

## BOARD OF EDUCATION BUDGET 2021-2022 ANNUAL ENROLLMENT HISTORY

Budget Year	Total Students	Haddam Students	Killingworth Students
2010-11	2492	1353	1139
2011-12	2392	1333	1059
2012-13	2321	1335	986
2013-14	2277	1328	949
2014-15	2188	1287	901
2015-16	2135	1248	887
2016-17	2116	1252	864
2017-18	2067	1228	839
2018-19	2029	1196	833
2019-20	1961	1204	757
2020-21	1852	1123	729

## **BOARD OF EDUCATION BUDGET 2021-2022**

Enrollment by School October 1, 2020 and Projected October 1, 2021

<u>School</u>	<u>10.1.20*</u>	<u>10.1.21*</u>
BES K-3	295	294
KES PreK-3	237	244
HKIS 4-5	251	257
HKMS 6-8	433	403
HKHS 9-12	615	584
RSD 17 Transition Program	0	2
Out of District Placements	21	22
	1852	1806

Pre-K enrollment is projected at current 2020-2021 enrollment levels.

Kindergarten enrollment is projected at current 2020-2021 enrollment levels.

<sup>\*</sup>The 2020-21 Average Daily Membership (ADM) aka Enrollment as of October 1, 2020 was lower than projected due to a larger than ordinary number of families who chose to homeschool or privately educate during the COVID-19 pandemic. We are anticipating that the actual enrollment may be higher by an estimated 40-50 students.

## BOARD OF EDUCATION BUDGET 2021-2022 PROPOSED ASSESSMENTS

#### **Board of Education Net Budget**

\$41,883,845.19

	10/1/2020	10/1/2020	2021-22 Net	2019-20 Audited	2021-22 Net
Town	Enrollment	Percent	<b>Budget Allocation</b>	Fund Balance	<b>Budget Assessment</b>
Haddam	1,123	60.6%	\$25,138,815.10	\$570,826.00	\$24,567,989.10
Killingworth	729	39.4%	\$16,344,378.14	\$358,858.00	\$15,985,520.14
Total	1,852	100%	\$41,483,193.24	\$929,684.00	\$40,553,509.24

#### **Payment Schedule**

Date	Percent	Haddam	Killingworth
July 15th	5.00%	\$1,228,399.46	\$799,276.01
August 15th	10.00%	\$2,456,798.91	\$1,598,552.01
September 15th	15.00%	\$3,685,198.37	\$2,397,828.02
October 15th	15.00%	\$3,685,198.37	\$2,397,828.02
November 15th	10.00%	\$2,456,798.91	\$1,598,552.01
January 15th	5.00%	\$1,228,399.46	\$799,276.01
February 15th	15.00%	\$3,685,198.37	\$2,397,828.02
March 15th	15.00%	\$3,685,198.37	\$2,397,828.02
April 15th	10.00%	\$2,456,798.91	\$1,598,552.01
Total	100.00%	\$24,567,989.10	\$15,985,520.14

## BOARD OF EDUCATION BUDGET 2021-2022 <u>NET BUDGET HISTORY BASED UPON</u> <u>OCTOBER 1 ENROLLMENT</u>

								TOTAL STUDENTS
	TOTAL NET	HADDAM		TOWN	KILLINGWORTH		TOWN	STUDENT
	ASSESSMENT	STUDENTS	PERCENT	ASSESSMENT	STUDENTS	PERCENT	ASSESSMENT	<b>CHANGE</b>
2011/2012	\$37,832,618.00	1,353.00	54.29374%	\$20,540,743	1,139.00	45.70626%	\$17,291,875	2,492.00
Change from previous yr.		(15.00)	-0.27347%	\$282,793	-	0.27347%	\$425,058	(15.00)
2012/2013	\$37,886,401.58	1,333.00	55.72742%	\$21,113,116	1,059.00	44.27258%	\$16,773,286	2,392.00
Change from previous yr.		(20.00)	1.43368%	\$572,373	(80.00)	-1.43368%	(\$518,589)	(100.00)
2013/2014	\$37,886,401.58			\$21,791,618	986.00	42.48169%	\$16,094,783	2,321.00
Change from previous yr.		2.00	1.79089%	\$678,502	(73.00)	-1.79089%	(\$678,502)	(71.00)
2014/2015	\$39,072,521.90	1,328.00	58.32235%	\$22,788,015	949.00	41.67765%	\$16,284,507	2,277.00
Change from previous yr.		(7.00)	0.80404%	\$996,396	(37.00)	-0.80404%	\$189,724	(44.00)
2015/2016	\$40,367,279.91	1,287.00	58.82084%	\$23,744,374	901.00	41.17916%	\$16,622,906	2,188.00
Change from previous yr.		(41.00)	0.49849%	\$956,359	(48.00)	-0.49849%	\$338,399	(89.00)
2016/2017	\$40,840,000.51	1,248.00	58.45433%	\$23,872,750	887.00	41.54567%	\$16,967,251	2,135.00
Change from previous yr.		(80.00)	0.13198%	\$1,084,735	(62.00)	-0.13198%	\$682,743	(53.00)
2017/2018	\$41,112,981.35	1,252.00	59.16824%	\$24,325,828	864.00	40.83176%	\$16,787,153	2,116.00
Change from previous yr.		4.00	0.71391%	\$ 453,079	(23.00)	-0.71391%	S (180,098)	(19.00)
2018/2019	\$41,492,642.61	1,228.00	59.40977%	\$24,650,685	839.00	40.59023%	\$16,841,958	2,067.00
Change from previous yr.		(24.00)	0.24153%	S 324,856	(25.00)	-0.24153%	S 54,805	(49.00)
2019/2020	\$41,408,053.00	1,196.00	58.94529%	\$24,408,098	833.00	41.05471%	\$16,999,955	2,029.00
Change from previous yr.		(32.00)	-0.46448%	S (242,586)	(6.00)	0.46448%	S 157,997	(38.00)
2020/2021	\$40,773,479.35	1,204.00	61.39725%	\$25,034,916	757.00	38.60275%	\$15,738,563	1,961.00
Change from previous yr.		8.00	2.45195%	\$ 626,818	(76.00)	-2.45195%	S(1,261,392)	(68.00)
2021/2022	\$41,483,193.24	1,123.00	60.63715%	\$25,138,815	729.00	39.36285%	\$16,344,378	1,852.00
Change from previous yr.		(81.00)	-0.76010%	\$ 103,899	(28.00)	0.76010%	\$605,815	(109.00)

## Section IV.

## THE 2021-2022 BOARD OF EDUCATION BUDGET

Statement Code: OBJSumm

	2020-2021 Adopted Budget	21/22 PROPOSED	Budget to Budget Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021			
111 Certified Salaries	\$17,101,382.00	\$17,054,869.24	\$(46,512.76)	(0.27)%
112 Support Salaries	\$4,617,204.48	\$4,742,948.44	\$125,743.96	2.72 %
113 Overtime	\$46,620.00	\$46,620.00	\$0.00	0.00 %
121 Substitute	\$358,402.93	\$330,402.93	\$(28,000.00)	(7.81)%
127 Courier Salary	\$8,034.00	\$8,523.84	\$489.84	6.10 %
30 Snow Removal	\$23,000.00	\$23,000.00	\$0.00	0.00 %
205 Workers Compensation	\$260,654.90	\$260,654.90	\$0.00	0.00 %
220 Health Insurance	\$5,985,400.29	\$5,964,628.90	\$(20,771.39)	(0.35)%
40 Life Insurance	\$25,861.44	\$27,719.00	\$1,857.56	7.18 %
50 Social Security - Employer	\$359,481.55	\$357,888.69	\$(1,592.86)	(0.44)%
51 Tuition Reimbursement, Teachers	\$20,000.00	\$20,000.00	\$0.00	0.00 %
55 Disability Insurance	\$2,395.80	\$2,880.00	\$484.20	20.21 %
60 Pension Plan	\$260,120.72	\$260,120.72	\$0.00	0.00 %
62 TSA, Employer Share	\$36,000.00	\$36,000.00	\$0.00	0.00 %
65 Medicare - Employer	\$320,894.89	\$320,916.53	\$21.64	0.01 %
67 Flexible Benefits	\$2,455.00	\$2,455.00	\$0.00	0.00 %
75 Unemployment	\$22,500.00	\$22,500.00	\$0.00	0.00 %
20 Professional Educational Services	\$5,780.00	\$5,760.00	\$(20.00)	(0.35)%
21 Homebound Instruction	\$6,000.00	\$4,500.00	\$(1,500.00)	(25.00)%
22 Professional Training & Development	\$69,251.00	\$63,753.00	\$(5,498.00)	(7.94)%
30 Professional Services	\$574,660.00	\$609,329.88	\$34,669.88	6.03 %
I Official's	\$51,521.84	\$48,688.74	\$(2,833.10)	(5.50)%
90 Purchased Service	\$536,987.72	\$528,924.39	\$(8,063.33)	(1.50)%
5 Technology Repair & Maintenance	\$79,141.80	\$72,303.00	\$(6,838.80)	(8.64)%
9 Field Maintenance	\$96,460.00	\$96,560.00	\$100.00	0.10 %

	2020-2021 Adopted Budget	21/22 PROPOSED	Budget to Budget Change	% Change	
Account Number / Description	7/1/2020 - 6/30/2021				
440 Rentals	\$271,441.84	\$286,905.23	\$15,463.39	5.70 %	
490 Waste Removal	\$46,124.00	\$57,498.38	\$11,374.38	24.66 %	
510 Student Transportation Service	\$3,236,317.90	\$3,547,058.03	\$310,740.13	9.60 %	
520 Insurance - Liability & Property	\$474,341.82	\$475,585.00	\$1,243.18	0.26 %	
530 Telephone / Communications	\$44,570.00	\$43,570.00	\$(1,000.00)	(2.24)%	
540 Postage	\$7,477.10	\$7,227.10	\$(250.00)	(3.34)%	
550 Printing & Binding	\$15,471.18	\$14,991.37	\$(479.81)	(3.10)%	
560 Tuition	\$709,998.68	\$876,546.17	\$166,547.49	23.46 %	
561 Non-Public Tuition	\$1,607,801.75	\$1,951,107.76	\$343,306.01	21.35 %	
580 Travel	\$18,715.03	\$18,139.26	\$(575.77)	(3.08)%	
611 Instructional Supplies	\$239,350.90	\$235,024.76	\$(4,326.14)	(1.81)%	
613 Custodial Supply	\$211,745.00	\$211,745.00	\$0.00	0.00 %	
621 Propane Gas	\$15,000.01	\$10,000.00	\$(5,000.01)	(33.33)%	
622 Electricity	\$731,150.00	\$803,365.00	\$72,215.00	9.88 %	
625 Fuel	\$440,999.99	\$441,625.00	\$625.01	0.14 %	
626 Diesel	\$237,199.54	\$237,298.91	\$99.37	0.04 %	
627 Vehicle Parts & Supplies	\$10,000.00	\$10,000.00	\$0.00	0.00 %	
641 Textbooks	\$53,459.09	\$70,373.09	\$16,914.00	31.64 %	
642 Library Books	\$9,000.00	\$9,000.00	\$0.00	0.00 %	
643 Periodicals	\$8,217.52	\$8,786.20	\$568.68	6.92 %	
650 Technology Supplies	\$11,000.00	\$11,000.00	\$0.00	0.00 %	
690 Other Supply	\$134,494.31	\$127,316.71	\$(7,177.60)	(5.34)%	
695 Technology Software	\$167,736.63	\$246,775.95	\$79,039.32	47.12 %	
721 Capital Needs	\$273,489.14	\$418,876.38	\$145,387.24	53.16 %	
730 New Equipment	\$14,083.11	\$10,313.70	\$(3,769.41)	(26.77)%	

	2020-2021 Adopted Budget	21/22 PROPOSED	Budget to Budget Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021		_	
810 Dues & Fees	\$57,306.00	\$61,972.99	\$4,666.99	8.14 %
831 Debt - Principal	\$1,675,000.00	\$1,645,000.00	\$(30,000.00)	(1.79)%
832 Debt - Interest	\$295,937.50	\$0.00	\$(295,937.50)	(100.00)%
GRAND TOTAL	\$41,887,638.40	\$42,749,049.19	\$861,410.79	2.06 %

Report # 150064

Statement Code: BUDGETREV

	20/21 Adopted	20/21 Actual Revenue	21/22 Revenue B	21/22 Revenue Budget Difference	% CHANGE	
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		
01-01310-100-606-000-4 Adult Education (State) Contribution	(6,604.00)	0.00	(4,838.00)	1,766.00	(26.74)%	
01-02910-100-000-000-4 Haddam, Town Contribution	(24,414,138.26)	(10,986,362.20)	(24,567,989.10)	(153,850.84)	0.63 %	
01-02911-100-000-000-4 Killingworth, Town Contribution	(15,314,432.09)	(10,864,351,44)	(15,985,520.14)	(671,088.05)	4.38 %	
01-03117-100-606-000-4 Medicaid Reimbursement Revenue	(11,500.00)	(1,863.28)	(11,500.00)	0.00	0.00 %	
01-04200-100-001-178-4 Excess Cost Grant, Special Education	(897,698.05)	0.00	(1,109,117.95)	(211,419.90)	23.55 %	
01-01510-103-000-100-4 Webster Checking Interest Revenue	00.00	(195.79)	0.00	00.0	;	
01-01510-103-000-101-4 Webster Investment Interest	(50,057.00)	(4,161.09)	(7,600.00)	42,457.00	(84.82)%	
01-01510-103-000-102-4 STIF Interest	(1,200.00)	(167.63)	(1,200.00)	00:00	0.00%	
01-02225-110-305-656-4 ERate Revenue	(36,000.00)	(32,599.50)	(36,000.00)	0.00	% 00.0	
01-01201-441-305-254-4 Classroom Rental Revenue	(32,600.00)	(16,300.00)	(32,600.00)	0.00	% 00'0	
01-01311-560-001-011-4 Preschool Tuition	(28,500.00)	(13,486.56)	(15,000.00)	13,500.00	(47.37)%	
01-02540-622-205-354-4 ZREC Credits - Revenue	(50,000.00)	(24,765.00)	(48,000.00)	2,000.00	(4.00)%	
GRAND TOTAL	\$(40,842,729.40)	\$(21,944,252.49)	\$(41,819,365.19)	\$(976,635.79)	2.39 %	

Page 1 of 1

#### **Understanding the Account Numbers**

Knowing how to read the account numbers in the budget is essential to understanding it.

Financial data we provide is used in the district, locally, at the state level and at the federal level to make decisions that affect:

- The Budget
- State and Federal Grants
- Programs
- Target Areas for Improvement
- Fiscal Inequalities
- Administrative Efficiency
- Mandated Reporting

The account numbers are set up to reflect the **Financial Accounting for State and Local School Systems Guide** which is produced by the U.S. Department of Education. The guide represents a national set of standards for all schools to follow, ensures educational fiscal data is reported comprehensively and uniformly across the United States and ensures standardization which is critical for comparison.

All account numbers follow this setup in our financial software: Fund-Program-Object-Location-Description-Type

#### Example;

01-01109-111-205-000-5, Teacher, Math Salary, High School

Fund – 01, General Fund

Program - 01109, "Math"

Object - 111, Certified Salary

Location – 205, High School

Description - 000, Regular Education

Type -5, Expense

#### 01-02901-611-203-550-5, Instructional Supply, Athletics, Middle School

Fund – 01, General Fund

Program - 02901, "Student Activity"

Object – 611, Instructional Supply

Location - 203, Middle School

Description - 550, Athletics

Type – 5, Expense

#### 01-02225-695-606-655-5, Emergency Alert Service Software

Fund – 01, General Fund

Program – 02225, "Information Technology"

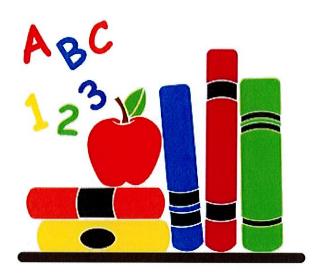
Object – 695, Software

Location – 606, District wide

Description – 655, Emergency Alert

Type – 5, Expense

The coding in account numbers provides the basis for all of our financial data. This data is used to make decisions in the district, at the local level, the state level and the federal level.



# Regional School District 17 Budget Code Guide



Revised 11/18/14

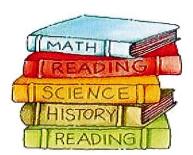


This is the basic object account structure necessary for uniform financial reporting by state education agencies and public schools. This classification is used to describe the service or commodity obtained as the result of the specific expenditure. The major object categories listed above are further subdivided in more specific classifications. The definition of the object series and the individual objects are on the following pages.

All objects should be used in conjunction with its corresponding program/function number.

#### **Program / Function Summary**

- 01101 Art
- 01103 English / Language Arts
- 01104 Health
- 01105 World Language
- 01106 General Instruction
- 01107 Practical Arts
- 01108 Industrial Arts
- 01109 Math
- 01110 Music
- 01111 Physical Education
- 01112 Project Lead The Way
- 01113 Science
- 01114 Social Studies
- 01190 Band
- 01201 Special Education
- 01204 Homebound
- 01207 Instructional Support
- 01210 Talented and Gifted
- 02122 Guidance
- 02190 Student Intervention
- 02210 Instructional Improvement
- 02222 Library
- 02223 Audio Visual
- 02490 Administrative
- 02901 Student Activity





### **Object Series Summary**

100	Personal Services – Salaries
200	Personal Services – Employee Benefits
300	Purchased Professional and Technical Service

400 Purchased Property Services

500 Other Purchased Services

600 Supplies

700 Property

800 Debt Service and Miscellaneous



### 100

100\* Personal Services – Salaries. Amounts paid to both permanent and temporary school district employees, including, full-time, part-time and pro-rated portions of the costs for work performed by permanent employees of the school district.

### Objects in the 100 Series:

- **Salaries of Certified Employees**. Salaries paid to all staff that holds state certification under the CT State Department of Education. (Teachers and administrative staff)
- **Salaries of Non-Certified Employees** Salaries paid to all employees who do not hold state certification under the State Department of Education. Includes; Paraprofessionals, Library and Media Aides, Secretarial Staff, Custodians, Nurses, Maintenance Staff etc...
- 113 Overtime Amounts paid to employees of the school district for work performed in addition to the normal work period for which the employee is compensated.
- **Substitute** Salaries of employees who are substituting for a regular employee.



**200\* Personal Services** – **Employee Benefits.** Amounts paid by the school district on behalf of employees (amounts not included in gross salary but in addition to that amount.) Such payments are fringe benefit payments and, although not paid directly to employees, nevertheless is part of the cost of personal services.

### Objects in the 200 Series:

- **Workers Compensation.** Amounts paid by the school district to provide workers compensation insurance for its employees.
- **Employee Assistance.** Amounts paid directly by the school district to provide employee assistance for its employees.
- **Health Insurance.** Represents the district contribution for the cost of the health insurance for its current employees and retired employees for who still qualify for benefits.
- **240 Life Insurance.** Represents the amounts paid directly by the school district to provide its employees with life insurance.
- **250 Social Security.** Represents the amount paid directly by the school district to contribute the employer cost of social security for its applicable employees in accordance with the law.
- **Tuition Reimbursement.** Amounts paid directly by the school district to provide tuition reimbursement to the qualifying employees based on bargaining union language.
- **Disability Insurance.** Amounts paid directly by the school district to provide disability insurance to the applicable employees based on bargaining union language.
- **Pension Plan**. Amounts paid directly by the school district to provide pension contributions to its applicable employees in accordance with the district's pension plan document.
- **Tax Sheltered Annuity, Employer Share.** Represents amounts paid directly by the school district to provide 403(b) contributions on behalf of its applicable employees and bargaining union language.
- **Medicare.** Represents the amounts paid directly by the school district to contribute the employer cost of Medicare on its applicable employees in accordance with the law.
- **Flexible Benefits.** Amounts paid directly to a vendor to manage a flexible benefit plan for health and dependent care contributions on behalf of the district.
- **Unemployment.** Amounts paid by the school district to provide unemployment compensation for its previous employees determined eligible by the state.



**300\* Purchased Professional and Technical Services.** Services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are the services of architects, engineers, auditors, medical doctors, lawyers, and consultants. It is recommended that a separate account be established for each type of service provided to the school district.

### Objects in the 300 Series:

- **321 Homebound Instruction.** Represents the cost of services that provide individual instruction to students outside of the classroom. The student is unable to attend school due to a medical or behavioral issue.
- **Professional Training and Development.** Services supporting the professional development of school district personnel, including instructional and administrative employees. Included are course registration fees (not tuition reimbursement), charges from external vendors to conduct training courses (at either school district facilities or off site.), and other expenditures associates with training or professional development.
- **Professional Services.** Professional services that support the instructional program, its administration of the operation of the school district. Included are medical doctors, lawyers, architects, auditors, therapists, audiologists, assessment and counseling services.
- **Professional Services, Other.** Services related to guidance services and contracted individuals who are providing services at an extracurricular activity such as a referee or other sports official.



**400\* Purchased Property Services.** Services purchased or operate, repair, maintain and rent property owned or used by the school district. These services are performed by persons other than school district employees. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided.

### Objects in the 400 Series:

- **430 Purchased Services.** This object includes purchased services and expenditures for repairs and maintenance services not provided directly by school district personal. This object is used in conjunction with the appropriate function/program. Object includes contracts and agreements covering the upkeep of equipment, buildings, repairs and maintenance services and all services provided by an outside vendor.
- **Technology Repair and Maintenance.** Expenditures for repairs and maintenance services for technology equipment and services that are not directly provided by school district personnel.
- **439 Field Maintenance.** Expenditures associated with the cost of maintaining the athletic fields in the district.
- 440 Rentals. Costs for renting or leasing equipment.
- **Rentals of Land & Buildings.** Expenditures for leasing or renting land and buildings for both temporary and ling range use by the school district. Includes the cost of modular buildings.
- **490 Waste Removal.** Services purchased to dispose of all waste from the district such as trash, recycling and the cost to dispose of science related materials.



**500\* Other Purchased Services.** Amounts paid for services rendered by organizations or personnel not on the payroll of the school district (separate from Professional and Technical Services or Property Services.) Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided.

### Objects in the 500 Series:

- **Student Transportation Services.** Expenditures for transporting children to and from school and other activities.
- **1520 Insurance (Other than Employee Benefits).** Expenditures for all types of insurance coverage, including property and liability. Insurance for group health insurance is not recorded here.
- **Communications.** Services provided by persons or businesses to assist in transmitting and receiving messages or information. This category includes telephone and voice communication services, telephone and voicemail; data communication services, networking, internet services, and video communications.
- **Postage.** Expenditures for postage, delivery fees, fees to maintain post office boxes and the postage machine.
- **Advertising.** Expenditures for the announcements in professional publications, newspapers or broadcasts over radio and television. These expenditures include advertising for such purposes as personnel recruitment, legal ads, and the sale of property.
- **Printing & Binding.** Expenditures for job printing and binding, usually according to specifications of the school district. This includes designing and printing forms, posters, as well as printing and binding school district publications.
- **Tuition.** Expenditures to reimburse other public school districts or public educational agencies for instructional services to students for which the district is legally obligated to pay. These instructional services have been determined to better serve the student and their individual needs from outside the school district.
- **Non-Public Tuition**. Expenditures to reimburse other private educational agencies for instructional services to students for which the district is legally obligated to pay. These instructional services have been determined to better serve the student and their individual needs from outside the school district.
- **Travel.** Expenditures for transportation, meals, hotels and other expenses associated with staff travel for the school district are charged here.



**600\* Supplies.** Amounts paid for items that are consumed, are own out or have deteriorated through use. Supplies are also items that lose their identity through fabrication or incorporation into different or more complex units or substances.

The following criteria should be used to determine whether an item is a supply or can be classified as equipment/furniture/fixture. If the item <u>does not</u> meet all of the criteria listed below, *the item should be considered a supply.* Does it maintain its original shape, appearance and character with use?

- Is the item valuable, over \$500?
- Can the item lose its identity through fabrication or incorporation into a different or more complex unit or substance?
- Is the item non-expendable; that is, if the item is damaged or some of its parts are lost or worn out, is it more feasible to repair the item than to replace it with an entirely new unit?
- Under normal conditions of use, including reasonable care and maintenance, can the item be expected to serve its principal purpose for more than one year?

Example - a stapler and a wastebasket maintain their original shape and character with use, however, they are not valuable, and even though they are expected to be used for more than one year, they would be replaced rather than repaired. Since the stapler and wastebasket do not meet all of the above criteria, they should be classified as a supply.

### Objects in the 600 Series:

- **Instructional Supplies.** Supplies used directly in the classroom or with the students necessary to illustrate and reinforce the teaching of the subject and meet the goals of the curriculum.
- 613 Custodial / Maintenance Supply. Supplies used directly in the cleaning and maintenance of all district facilities.
- **Vandalism.** Accounts for all expenditures related to the repair and cleanup of any vandalism within the district.
- **Oil #4.** Expenditures related to purchase of #4 Oil used in the district for heating purpose.
- **Propane Gas.** Expenditures related to the cost of propane gas in the district.
- **Electricity.** Expenditures for electric utility services in the district.
- **Oil #2** Expenditures related to the purchase of #2 Oil used in the district for heating purposes.

- **Gasoline/Diesel.** (Gasoline currently classified as 491 will be classified under 626 for the 13/14 budget.) Expenditures for the gasoline and diesel fuel purchased for use in the district vehicles and for use in the vehicles used for the transportation of the students.
- **Vehicle Parts and Supplies.** Expenditures related to the parts and supplies necessary to repair and maintain the district vehicles.
- **Textbooks.** Expenditures for textbooks available for general use in the classroom, including reference books and workbooks.
- **Library Books**. Expenditures for books specifically purchased for use in the school library.
- **Periodicals.** Expenditures for magazines, newspapers or other educational publications published on a regular basis that are used for instructional or reference materials.
- **Technology Supplies.** Technology related supplies include supplies that are typically used in conjunction with technology related hardware or software. Some examples are disks, parallel cables, cd's, flash drives, and monitor stands. This object also includes small items that are purchased in order to repair or maintain a technology related item.
- **Other Supply.** Expenditures for items that are associated with instructional purposes but may have a life of more than one year but cannot be classified as equipment. These items are used for reference purposes, to perform hand on assignments or to reinforce topics in the classroom. Examples include maps; DVD's, models, calculators, posters, beakers, binoculars, goggles etc...
- **Technology Software.** Expenditures specifically related to the purchase of software or the cost of licenses to continue to run and maintain software.



700\* Property. Expenditures for acquiring furniture, fixtures and equipment. In order to be classified as property, the items must meet all of the criteria listed below. If the item <u>does not</u> meet all of the criteria listed below, *the item should be considered a supply*.

- Does it maintain its original shape, appearance and character with use?
- Is the item valuable, over \$500?
- Can the item lose its identity through fabrication or incorporation into a different or more complex unit or substance?
- Is the item non-expendable; that is, if the item is damaged or some of its parts are lost or worn out, is it more feasible to repair the item than to replace it with an entirely new unit?
- Under normal conditions of use, including reasonable care and maintenance, can the item be expected to serve its principal purpose for more than one year?

- **Building Improvement.** Improvement projects that are beyond the scope of a repair or maintenance item.
- **Furniture/Fixtures/Equipment.** Items would be coded along with its corresponding program or function number. Expenditures for the initial, additional and replacement items of equipment, furniture and fixtures. Examples include; machinery, drill presses, desks, storage cabinets, network equipment, computers, spectrophotometers etc...



800

**800\* Series.** Amounts for goods and services not otherwise classified in other objects. *Objects in the 800 Series:* 

- **Dues & Fees.** Expenditures or assessments for membership in professional or technical organizations, as well as student fees, such as entry fees to contests.
- **Debt Redemption of Principal.** Expenditures made to pay against the principal balance of a bond or other outstanding long term loan of the district.
- **Debt Interest.** Expenditures made to pay the interest on an outstanding bond or other outstanding long term loan of the district.

### Section IV. A

### THE 2021-2022 BOARD OF EDUCATION BUDGET BY OBJECT

Report # 150062

Statement Code: BudObjSum

	20/21 Adopted	20/21 Actual	20/21	Requests	Payroll	21/22 Browned C		
Account Number / Descrintion	Budget 7/1000	Expense	Encumbrances		TOTAL T	21/22 rioposed budget to budget Budget Change	oudget to Budget Change	% Change
	6/30/2021	6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022			
.11 Certified Salaries	\$17,101,382.00	\$7,634,417.43	\$9,136,119.46	\$544,747.77	\$16,510,121.47	\$17,054,869.24	\$(46,512.76)	(0.27)%
.12 Support Salaries	\$4,617,204.48	\$2,130,021.36	\$2,541,979.14	\$85,152.64	\$4,657,795.80	\$4,742,948.44	\$125,743.96	2.72 %
.13 Overtime	\$46,620.00	\$60,395.21	\$0.00	\$46,620.00	\$0.00	\$46,620.00	80.00	0.00 %
21 Substitute	\$358,402.93	\$70,726.77	\$48,888.42	\$330,402.93	80.00	\$330,402.93	\$(28,000.00)	(7.81)%
27 Courier Salary	\$8,034.00	\$3,250.30	\$5,143.88	\$0.00	\$8,523.84	\$8,523.84	\$489.84	6.10 %
30 Snow Removal	\$23,000.00	\$4,893.02	\$0.00	\$23,000.00	80.00	\$23,000.00	80.00	0.00 %
05 Workers Compensation	\$260,654.90	\$139,366.40	\$72,297.60	\$260,654.90	80.00	\$260,654.90	80.00	0.00 %
20 Health Insurance	\$5,985,400.29	\$3,248,993.70	\$1,346,639.09	\$5,964,628.90	\$0.00	\$5,964,628.90	\$(20,771.39)	(0.35)%
40 Life Insurance	\$25,861.44	\$14,568.97	\$10,931.03	\$27,719.00	80.00	\$27,719.00	\$1,857.56	7.18 %
50 Social Security - Employer	\$359,481.55	\$147,483.17	\$190,341.52	\$50,876.51	\$307,012.18	\$357,888.69	\$(1,592.86)	(0.44)%
51 Tuition Reimbursement, Teachers	\$20,000.00	80.00	\$0.00	\$20,000.00	80.00	\$20,000.00	80.00	0.00 %
55 Disability Insurance	\$2,395.80	\$1,404.00	\$990.00	\$2,880.00	80.00	\$2,880.00	\$484.20	20.21 %
60 Pension Plan	\$260,120.72	80.00	80.00	\$260,120.72	\$0.00	\$260,120.72	80.00	0.00 %
62 TSA, Employer Share	\$36,000.00	\$17,308.19	\$0.00	\$36,000.00	80.00	836,000.00	\$0.00	0.00 %
65 Medicare - Employer	\$320,894.89	\$132,435.10	\$1.79,907.18	\$12,943.45	\$307,973.08	\$320,916.53	\$21.64	0.01 %
67 Flexible Benefits	\$2,455.00	\$926.01	\$1,528.99	\$2,455.00	80.00	\$2,455.00	80.00	0.00 %
75 Unemployment	\$22,500.00	\$24,202.13	\$15,797.87	\$22,500.00	\$0.00	\$22,500.00	80.00	0.00 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Proposed Budget to Budget Budget Change	indget to Budget Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022			
320 Professional Educational Services	\$5,780.00	\$0.00	\$5,780.00	\$5,760.00	\$0.00	\$5,760.00	\$(20.00)	(0.35)%
321 Homebound Instruction	\$6,000.00	\$397.83	80.00	\$4,500.00	80.00	\$4,500.00	\$(1,500.00)	(25.00)%
322 Professional Training & Development	\$69,251.00	\$16,580.58	\$1,160.00	\$63,753.00	\$0.00	\$63,753.00	\$(5,498.00)	(7.94)%
330 Professional Services	\$574,660.00	\$303,239.35	\$296,342.34	\$609,329.88	80.00	\$609,329.88	\$34,669.88	6.03 %
331 Official's	\$51,521.84	\$10,000.00	\$6,741.61	\$48,688.74	\$0.00	\$48,688.74	\$(2,833.10)	(5.50)%
430 Purchased Service	\$536,987.72	\$369,007.55	\$121,217.01	\$528,924.39	\$0.00	\$528,924.39	\$(8,063.33)	(1.50)%
435 Technology Repair & Maintenance	\$79,141.80	573,967.67	\$23,683.04	\$72,303.00	80.00	\$72,303.00	\$(6,838.80)	(8.64)%
439 Field Maintenance	\$96,460.00	\$21,533.97	\$12,925.00	\$96,560.00	80.00	896,560.00	\$100.00	0.10 %
440 Rentals	\$271,441.84	\$227,965.13	\$48,528.94	\$286,905.23	80.00	\$286,905.23	\$15,463.39	5.70 %
490 Waste Removal	\$46,124.00	\$23,153.49	\$7,532.10	\$57,498.38	80.00	\$57,498.38	\$11,374.38	24.66 %
510 Student Transportation Service	\$3,236,317.90	\$845,646.60	\$2,066,317.11	\$3,547,058.03	80.00	\$3,547,058.03	\$310,740.13	% 09.6
520 Insurance - Liability & Property	\$474,341.82	\$322,722.04	\$83,246.00	\$475,585.00	\$0.00	\$475,585.00	\$1,243.18	0.26 %
530 Telephone / Communications	\$44,570.00	\$27,697.62	\$18,902.38	\$43,570.00	80.00	\$43,570.00	\$(1,000.00)	(2.24)%
540 Postage	\$7,477.10	80.00	80.00	\$7,227.10	\$0.00	\$7,227.10	\$(250.00)	(3.34)%
550 Printing & Binding	\$15,471.18	\$8,678.75	\$400.00	\$14,991.37	\$0.00	\$14,991.37	\$(479.81)	(3.10)%
560 Tuition	8709,998.68	\$611,363.46	\$103,305.12	\$876,546.17	80.00	\$876,546.17	\$166,547.49	23.46 %
561 Non-Public Tuition	\$1,607,801.75	\$1,034,175.02	\$918,256.43	\$1,951,107.76	\$0.00	\$1,951,107.76	\$343,306.01	21.35 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Proposed Budget to Budget	udget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	19gong	Change	
80 Travel	\$18,715.03	\$0.00	\$1,774.55	\$18,139.26	\$0.00	\$18,139.26	\$(575.77)	(3.08)%
11 Instructional Supplies	\$239,350.90	\$151,290.34	\$31,942.10	\$235,024.76	80.00	\$235,024.76	\$(4,326.14)	(1.81)%
13 Custodial Supply	\$211,745.00	\$203,771.86	\$32,508.28	\$211,745.00	\$0.00	\$211,745.00	80.00	0.00 %
21 Propane Gas	\$15,000.01	\$2,765.89	\$6,234.11	\$10,000.00	\$0.00	\$10,000.00	\$(5,000.01)	(33,33)%
22 Electricity	\$731,150.00	\$320,110.83	\$158,141.48	\$803,365.00	\$0.00	\$803,365.00	\$72,215.00	% 88.6
25 Fuel	\$440,999.99	\$134,144.47	\$83,640.15	\$441,625.00	\$0.00	\$441,625.00	\$625.01	0.14 %
26 Diesel	\$237,199.54	\$43,254.38	\$82,895.62	\$237,298.91	\$0.00	\$237,298.91	299.37	0.04 %
27 Vehicle Parts & Supplies	\$10,000.00	\$6,574.41	\$2,562.99	\$10,000.00	\$0.00	\$10,000.00	80.00	0.00 %
41 Textbooks	\$53,459.09	\$53,164.32	\$833.50	\$70,373.09	\$0.00	\$70,373.09	\$16,914.00	31.64 %
42 Library Books	\$9,000.00	\$6,435.96	\$1,393.32	\$9,000.00	80.00	89,000.00	\$0.00	0.00 %
43 Periodicals	\$8,217.52	\$6,996.15	\$40.00	\$8,786.20	80.00	\$8,786.20	\$568.68	6.92 %
SO Technology Supplies	\$11,000.60	\$6,179.11	\$245.72	\$11,000.00	\$0.00	\$11,000.00	80.00	0.00 %
90 Other Supply	\$134,494.31	\$121,223.94	\$6,410.80	\$127,316.71	80.00	\$127,316.71	\$(7,177.60)	(5.34)%
95 Technology Software	\$167,736.63	\$194,749.69	\$37,538.57	\$246,775.95	80.00	\$246,775.95	\$79,039.32	47.12 %
20 Building Improvement	80.00	\$108,381.17	\$4,300.00	80.00	\$0.00	\$9.00	80.00	I
21 Capital Needs	\$273,489.14	80.00	\$0.00	\$418,876.38	\$0.00	\$418,876.38	\$145,387.24	53.16 %
30 New Equipment	\$14,083.11	\$31,921.47	\$2,409.02	\$10,313.70	80.00	\$10,313.70	\$(3,769.41)	(26.77)%

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Proposed Budget to Budget Rudger	Sudget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 6/30/2022	7/1/2021 - 6/30/2022		Paris (	
810 Dues & Fees	\$57,306.00	\$34,052.94	\$5,344.00	\$61,972.99	\$0.00	\$61,972.99	\$4,666.99	8.14 %
831 Debt - Principal	\$1,675,000.00	\$725,000.00	\$1,113,625.00	\$1,645,000.00	\$0.00	\$1,645,000.00	\$(30,000.00)	%(6.71)
832 Debt - Interest	\$295,937.50	\$232,031.25	\$50,281.25	80.00	\$0.00	80.00	\$(295,937.50)	(100.00)%
GRAND TOTAL	\$41,887,638.40	\$19,908,569.00	\$18,887,021.72	\$20,957,622.82	\$21,791,426.37	\$42,749,049.19	\$861,410.79	2.06 %

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### Section IV. B

### THE 2021-2022 BOARD OF EDUCATION BUDGET BY LOCATION

Report # 150063

Statement Code: 3 BOE Loca

	20/21 Adomted	2001 A ethical	1000	ſ	1			
	20,21 Audget Budget	20/21 Actual Expense	20/21 Encumbrances	Kequests	Payroll	21/22 B PROPOSED	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		्राम्माहेट	
'11 Certified Salaries	\$1,673,934.53	\$812,535.58	8931,228.09	\$32,100.00	\$1,725,687.35	\$1,757,787.35	\$83,852.82	5.01 %
.12 Support Salaries	\$58,616.00	\$25,357.78	\$21,002.15	\$14,000.00	\$46,419.28	\$60,419.28	\$1,803.28	3.08 %
.13 Overtime	\$0.00	\$18.44	80.00	80.00	\$0.00	80.00	80.00	I
121 Homebound Instruction	\$6,000.00	\$397.83	80.00	\$4,500.00	80.00	\$4,500.00	\$(1,500.00)	(25.00)%
:22 Professional Training & Development	87,988.00	\$6,234.56	\$660.00	\$8,640.00	80.00	\$8,640.00	\$652.00	8.16 %
30 Professional Services	8380,960.00	\$197,928.49	\$215,901.51	\$415,629.88	80.00	\$415,629.88	\$34,669.88	9.10 %
-30 Purchased Service	\$17,200.00	\$10,215.00	\$495.00	\$20,600.00	80.00	\$20,600.00	\$3,400.00	19.77 %
40 Rentals	83,360.00	\$1,781.54	\$1,410.46	83,360.00	80.00	\$3,360.00	80.00	% 00.0
10 Student Transportation Service	8959,656.66	\$219,829.53	\$561,703.98	\$1,236,271.00	80.00	\$1,236,271.00	\$276,614.34	28.82 %
40 Postage	\$186.26	80.00	\$0.00	\$186.26	80.00	\$186.26	80.00	0.00 %
-60 Tuition	\$543,632,23	\$437,733.46	\$103,305.12	\$692,423.07	80.00	\$692,423.07	\$148,790.84	27.37 %
61 Non-Public Tuition	\$1,607,801.75	\$1,034,175.02	\$918,256.43	\$1,951,107.76	80.00	\$1,951,107.76	\$343,306.01	21.35 %
80 Travel	\$3,150.00	80.00	80.00	\$2,400.00	\$0.00	\$2,400.00	\$(750.00)	(23.81)%
11 Instructional Supplies	\$30,350.00	\$24,651.33	\$5,004.19	\$31,100.00	\$0.00	\$31,100.00	\$750.00	2.47 %
90 Other Supply	\$10,715.23	\$15,551.54	\$478.20	\$10,715.23	80.00	\$10,715.23	\$0.00	0.00 %
95 Technology Software	\$20,045.78	\$19,684.97	\$1,400.00	\$30,227.06	80.00	\$30,227.06	\$10,181.28	50.79 %
30 New Equipment	\$0.00	\$59.00	\$409.00	\$830.00	80.00	8830.00	\$830.00	ł

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 B PROPOSED	21/22 Budget to Budget OPOSED Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		)	
810 Dues & Fees	\$2,231.00	\$720.00	\$0.00	\$2,531.00	80.00	\$2,531.00	\$300.00	13.45 %
001 Pupit Services	\$5,325,827.44	\$2,806,874.07	\$2,761,254.13	\$4,456,621.26	\$1,772,106.63	\$6,228,727.89	\$902,900.45	16.95 %

	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Bi	Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	r KOKOKOKE T KOKOKOKE	Change	
111 Certified Salaries	\$1,769,861.33	17.8.11.6.778	\$971,019.31	\$2,081.61	\$1,697,212.24	\$1,699,293.85	\$(70,567.48)	(3.99)%
112 Support Salaries	\$640,119,28	\$274,077.47	\$394,113.74	\$1,000.00	\$657,753.22	\$658,753.22	\$18,633.94	2.91 %
[13 Overtime	\$0.00	\$2,472.56	80.00	\$0.00	\$0.00	80.00	\$0.00	
322 Professional Training & Development	\$5,682.60	\$2,607.00	80.00	\$4,282.60	80.00	\$4,282.60	\$(1,400.00)	(24.64)%
130 Purchased Service	\$61,866.80	\$30,813.72	\$21,093.16	\$61,866.80	\$0.00	\$61,866.80	80.00	0.00 %
135 Technology Repair & Maintenance	\$1,500.00	\$875.00	\$625.00	\$1,476.00	80.00	\$1,476.00	\$(24.00)	(1.60)%
140 Rentals	\$6,000.00	\$3,054.05	\$3,329.95	\$6,000.00	\$0.00	\$6,000.00	\$6.00	0.00 %
190 Waste Removal	\$7,200.00	\$4,865.93	80.00	\$10,431.96	80.00	\$10,431.96	\$3,231.96	44.89 %
10 Student Transportation Service	80.00	80.00	\$0.00	\$24,912.00	\$0.00	\$24,912.00	\$24,912.00	1
30 Telephone / Communications	\$7,250.00	\$4,571.61	\$2,678.39	\$7,250.00	80.00	\$7,250.00	\$0.00	0.00 %
:40 Postage	\$450.74	\$0.00	\$0.00	\$450.74	80.00	\$450,74	\$0.00	0.00 %
:50 Printing & Binding	\$390.00	\$390.00	\$0.00	\$570.00	\$0.00	\$570.00	\$180.00	46.15 %
11 Instructional Supplies	\$22,268.80	\$12,144.28	\$2,915.80	\$26,156.80	80.00	\$26,156.80	\$3,888.00	17.46 %
13 Custodial Supply	\$25,000.00	\$9,206.17	\$2,361.73	\$25,000.00	\$0.00	\$25,000.00	\$0.00	0.00 %
21 Propane Gas	\$3,499.99	\$158.58	\$2,341.42	\$2,500.00	\$0.00	\$2,500.00	\$(999.99)	(28.57)%
22 Electricity	\$64,650.00	\$24,321.71	\$7,678.29	\$71,115.00	80.00	\$71,115.00	\$6,465.00	10.00 %
25 Fuel	\$53,000.00	\$11,498.34	\$14,501.66	\$53,125.00	80.00	\$53,125,00	\$125.00	0.24 %

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	20/21 Adopted	20/21 Actual	20/21	Requests	Payroll	21/22 Bt	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	cooling and on the	7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	Troposti Casto	Cuanga	
626 Diesel	\$399.98	\$306.55	\$343.45	\$450.00	\$0.00	\$450.00	\$50.02	12.51 %
641 Textbooks	\$9,917.32	\$9,890.06	\$0.00	\$14,570.74	80.00	\$14,570.74	\$4,653.42	46.92 %
642 Library Books	\$2,000.00	\$1,418.93	80.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00 %
643 Periodicals	\$1,713.60	\$1,416.95	\$0.00	\$1,849.85	\$0.00	\$1,849.85	\$136.25	7.95 %
650 Technology Supplies	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	80.00	% 00.0
690 Other Supply	\$3,794.40	\$1,728.36	80.00	\$4,291.90	\$0.00	\$4,291.90	\$497.50	13.11 %
695 Technology Software	\$3,989.85	\$2,629.90	\$1,112.42	\$9,021.20	\$0.00	\$9,021.20	\$5,031.35	126.10 %
720 Building Improvement	\$0.00	\$4,947.44	\$0.00	80.00	\$0.00	80.00	80.00	ŧ
730 New Equipment	\$0.00	8600.00	\$0.00	\$600.00	\$0.00	8600.00	\$600.00	1
810 Dues & Fees	\$1,860.95	\$1,603.95	\$0.00	\$1,784.00	\$0.00	\$1,784.00	\$(76.95)	(4.13)%
102 Killingworth Elementary School	\$2,694,415.64	\$1,184,777.27	\$1,424,114.32	\$334,786.20	\$2,354,965.46	\$2,689,751.66	\$(4,663.98)	(0.17)%

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 B	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		Change	
[11 Certified Salaries	\$0.00	\$0.00	\$0.00	\$0.00	\$(33,779.00)	\$(33,779.00)	\$(33,779.00)	
112 Support Salaries	20.00	\$52.60	80.00	80.00	80.00	\$0.00	\$0.08	ļ
[13 Overtime	80.00	\$26.95	80.00	\$0.00	\$0.00	80.00	\$0.00	!
103 Haddam Elementary School	\$0.00	\$79.55	\$0.00	\$0.00	\$(33,779.00)	\$(33,779.00)	\$(33,779.00)	i

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 B PROPOSED	21/22 Budget to Budget OSED Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		,	
111 Certified Salaries	\$2,255,859.10	\$1,015,527.07	\$1,326,535.45	\$2,805.76	\$2,361,602.10	\$2,364,407.86	\$108,548.76	4.81 %
112 Support Salaries	\$701,392.63	\$309,979.72	\$440,104.76	\$1,000.00	\$712,103.86	\$713,103.86	\$11,711.23	1.67 %
113 Overtime	80.00	\$8,453.93	80.00	80.00	80.00	\$0.00	80.00	I
322 Professional Training & Development	\$7,760.30	\$1,500.00	\$0.00	\$6,260.30	80.00	\$6,260.30	\$(1,500.00)	(19.33)%
430 Purchased Service	\$54,201.00	\$62,742.91	\$15,183.68	\$54,238.00	80.00	\$54,238.00	\$37.00	0.07 %
440 Rentals	\$6,000.00	\$2,858.00	\$3,526.00	86,000.00	80.00	\$6,000.00	80.00	0.00 %
490 Waste Removal	\$6,000.00	\$3,842.18	\$0.00	\$10,431.96	80.00	\$10,431.96	\$4,431.96	73.87 %
510 Student Transportation Service	\$24,544.80	59,408.84	\$15,135.96	80.00	80.00	\$0.00	\$(24,544.80)	(100.001)%
530 Telephone / Communications	\$3,800.00	\$2,374.58	\$1,425.42	\$3,800.00	\$0.00	\$3,800.00	80.00	0.00 %
540 Postage	\$678.03	80.00	\$0.00	\$678.03	80.00	\$678.03	80.00	% 00.0
611 Instructional Supplies	\$38,806.40	\$33,852.15	\$509.18	\$31,516.80	\$0.00	\$31,516.80	\$(7,289.60)	(18.78)%
613 Custodial Supply	\$27,000.00	\$13,312.46	\$4,816.70	\$27,000.00	80.00	\$27,000.00	\$0.00	0.00 %
622 Electricity	\$68,000.00	\$30,591.31	\$3,408.69	\$74,800.00	\$0.00	\$74,800.00	\$6,800.00	10.00 %
625 Fuel	\$37,499.99	\$15,784.62	\$0.00	\$37,500.00	\$0.00	\$37,500.00	\$0.01	0.00 %
641 Textbooks	\$15,575.98	\$16,099.58	\$234.00	\$23,579.77	80.00	\$23,579.77	\$8,003.79	51.39 %
642 Library Books	\$2,000.00	\$1,502.37	\$65.32	\$2,000.00	80.00	\$2,000.00	80.00	0.00 %
643 Periodicals	\$2,871.30	\$2,579.60	\$40.00	\$3,122.57	80.00	\$3,122.57	\$251.27	8.75 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 I	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	raceosed	Change	
550 Technology Supplies	\$2,000.00	\$658.09	80.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00 %
390 Other Supply	\$3,643.77	\$2,015.49	80.00	\$5,468.40	80.00	\$5,468.40	\$1,824.63	50.08 %
395 Technology Software	\$3,860.94	\$4,153.10	\$1,112.42	\$11,438.64	20.00	\$11,438.64	\$7,577.70	196.27 %
730 New Equipment	80.00	80.00	\$0.00	\$211.72	80.00	\$211.72	\$211.72	I
110 Dues & Fees	\$1,902.00	\$1,573.00	\$0.00	\$1,874.00	\$0.00	\$1,874.00	\$(28.00)	(1.47)%
104 Burr District Elementary School	\$3,263,396.24	\$1,538,809.00	\$1,812,097.58	\$305,725.95	\$3,073,705.96	\$3,379,431.91	\$116,035.67	3.56 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Budget to Budget PROPOSED Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	)	
322 Professional Training & Development	\$3,000.00	80.00	\$0.00	\$3,000.00	\$0.00	83,000.00 \$0.00	0.00 %
110 Administrator	\$3,000.00	\$0.00	80.00	\$3,000.00	80.00	\$3,000.00	0.00 %

	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Bu	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	7750 1031	Citange	
121 Substitute	\$183,050.00	\$39,303.83	\$16,259.74	\$155,050.00	\$0.00	\$155,050.00	\$(28,000.00)	(15.30)%
111 Teacher	\$183,050.00	\$39,303.83	\$16,259.74	\$155,050.00	80.00	\$155,050.00	\$(28,000.00)	(15.30)%

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Budget to Budget PROPOSED Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		
121 Substitute	836,360.00	\$2,662.80	\$0.00	\$36,360.00	\$0.00	\$36,360.00 \$0.00	0.00 %
112 Paraprofessional	\$36,360.00	\$2,662.80	\$0.00	836,360.00	\$6.00	836,360.00	0.00 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 B	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	FROFOSED	Change	
11 Certified Salaries	\$1,653,580.30	\$774,495.01	\$964,111.56	\$16,421.00	\$1,823,382.86	\$1,839,803.86	\$186,223,56	11.26 %
.12 Support Salaries	\$299,424.83	\$178,992.41	\$239,198.26	80.00	\$407,269.36	\$407,269.36	\$107,844.53	36.02 %
13 Overtime	80.00	\$179.44	\$0.00	\$0.00	80.00	80.00	80.00	!
.22 Professional Training & Development	\$6,432.15	\$2,352.00	\$0.00	\$4,932.15	\$0.00	\$4,932.15	\$(1,500.00)	(23.32)%
30 Purchased Service	\$3,400.00	\$92.95	\$0.00	\$2,000.00	80.00	\$2,000.00	\$(1,400.00)	(41.18)%
30 Telephone / Communications	\$900.00	80.00	8900.00	8900.00	80.00	\$900.00	80.00	0.00 %
40 Postage	\$250.00	80.00	\$0.00	80.00	80.00	\$0.00	\$(250.00)	(100.00)%
50 Printing & Binding	\$1,244.88	\$1,231.43	80.00	\$1,289.20	\$0.00	\$1,289.20	\$44.32	3.56 %
11 Instructional Supplies	\$25,643.80	\$13,385.72	80.00	\$27,965.60	\$0.00	\$27,965.60	\$2,321.80	9.05 %
13 Custodial Supply	\$0.00	\$279.94	\$0.00	80.00	80.00	80.00	\$0.00	i
41 Textbooks	\$12,743.21	\$11,861.29	\$0.00	\$11,422.40	80.00	\$11,422.40	\$(1,320.81)	(10.36)%
42 Library Books	\$1,000.00	\$947.07	80.00	\$1,000.00	\$0.00	\$1,000.00	80.00	0.00 %
43 Periodicals	\$1,119.00	\$1,073.52	\$0.00	\$1,490.30	80.00	\$1,490.30	\$371.30	33.18 %
50 Technology Supplies	\$2,000.00	\$1,414.71	\$0.00	\$2,000.00	80.00	\$2,006.00	80.00	0.00 %
90 Other Supply	\$7,190.00	\$5,074.90	\$533.30	\$4,365.00	80.00	\$4,365.00	\$(2,825.00)	(39.29)%
95 Technology Software	\$8,121.95	\$7,337.00	\$0.00	\$12,550.13	\$0.00	\$12,550.13	\$4,428.18	54.52 %
10 Dues & Fees	\$1,802.00	\$1,418.00	80.00	\$1,017.00	80.00	\$1,017.00	\$(785.00)	(43.56)%
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% Change	
21/22 Budget to Budget PROPOSED Change	
Payroll	7/1/2021 - 6/30/2022
Requests	7/1/2021 - 6/30/2022
20/21 Encumbrances	
20/21 Actual Expense	7/1/2020 - 6/30/2021
20/21 Adopted Budget	7/1/2020 - 6/30/2021
	Account Number / Description

14.48 %

\$293,152.88

\$2,318,005.00

\$87,352.78 \$2,230,652.22

\$1,000,135.39 \$1,204,743.12

\$2,024,852.12

201 Haddam Killingworth Intermediate School

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 E	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	TACLOSED TO THE PROPERTY OF TH	Change	
111 Certified Salaries	\$3,621,009.79	\$1,532,205.70	\$1,898,132.96	\$102,906.70	\$3,322,921,40	\$3,425,828.10	\$(195,181.69)	(5.39)%
[12 Support Salaries	\$892,534.78	\$379,471.17	\$527,811.58	\$5,720.40	\$940,343.91	\$946,064.31	\$53,529.53	% 00.9
13 Overtime	80.00	\$20,480.67	\$0.00	80.00	80.00	80.00	80.00	i
122 Professional Training & Development	\$9,995.40	\$2,960.02	\$0.00	\$8,495.40	\$6.00	\$8,495.40	\$(1,500.00)	(15.01)%
130 Professional Services	\$52,000.00	\$23,940.00	\$23,940.00	\$52,000.00	80.00	\$52,000.00	80.00	0.00 %
i31 Official's	\$11,094.91	80.00	\$6,741.61	\$8,199.45	80.00	\$8,199.45	\$(2,895.46)	(26.10)%
i30 Purchased Service	\$99,142.00	\$44,662.42	\$30,612.48	\$97,982.00	80.00	\$97,982.00	\$(1,160.00)	(1.17)%
.39 Field Maintenance	\$39,460.00	\$7,610.00	\$12,925.00	\$39,460.00	80.00	\$39,460.00	80.00	0.00 %
40 Rentals	\$22,008.00	\$10,620.27	\$13,539.90	\$22,008.00	\$0.00	\$22,008.00	80.00	0.00 %
.90 Waste Removal	\$9,600.00	\$3,951.50	\$5,532.10	\$10,431.96	80.00	\$10,431.96	\$831.96	8.67 %
10 Student Transportation Service	\$16,397.32	80.00	\$11,697.32	\$16,643.28	\$0.00	\$16,643.28	\$245.96	1.50 %
30 Telephone / Communications	\$11,000.00	\$7,520.27	\$3,479.73	\$11,000.00	\$0.00	\$11,000.00	80.00	0.00 %
40 Postage	\$1,304.06	80.00	\$0.00	\$1,304.06	80.00	\$1,304.06	\$0.00	0.00 %
50 Printing & Binding	\$3,025.80	\$2,048.66	\$400.00	\$2,321.67	80.00	\$2,321.67	\$(704.13)	(23.27)%
80 Travel	\$5,265.03	80.00	\$1,774.55	\$4,939.26	\$0.00	\$4,939.26	\$(325.77)	(6.19)%
11 Instructional Supplies	\$45,818.80	\$20,992.29	\$8,572.11	\$39,913.37	\$0.00	\$39,913.37	\$(5,905.43)	(12.89)%
13 Custodial Supply	\$66,370.00	\$45,801.85	\$6,096.38	\$66,370.00	\$0.00	\$66,370.00	80.00	0.00 %
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	20/21 Adopted Budget	20/21 Actual Exnense	20/21 Encumbrances	Requests	Payroll	21/22 B	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	TOTO TOWN	Change	
621 Propane Gas	\$1,500.01	\$62.22	\$937.78	\$2,000.00	\$0.00	\$2,000.00	\$499.99	33.33 %
622 Electricity	\$280,000.00	\$133,591.73	80.00	\$308,000.00	80.00	\$308,000.00	\$28,000.00	10.00 %
625 Fuel	\$81,000.00	\$18,117.30	\$21,882.70	\$81,000.00	80.00	\$81,000.00	80.00	% 00.0
626 Diesel	\$800.00	\$1,137.59	\$362.41	8800.00	80.00	8800.00	\$0.00	% 00.0
641 Textbooks	\$14,387.61	\$12,912.92	\$599.50	\$12,591.86	80.00	\$12,591.86	\$(1,795.75)	(12.48)%
642 Library Books	\$1,500.00	\$1,412.68	\$0.00	\$1,500.00	80.00	\$1,500.00	80.00	% 00.0
643 Periodicals	\$1,360.62	\$1,282.05	\$0.00	\$1,315.48	80.00	\$1,315.48	\$(45.14)	(3.32)%
650 Technology Supplies	\$2,000.00	\$1,907.57	\$0.00	\$2,000.00	\$0.00	\$2,000.00	80.00	0.00 %
690 Other Supply	\$14,062.00	\$8,639.10	\$2,046.96	\$10,784.03	80.00	\$10,784.03	\$(3,277.97)	(23.31)%
695 Technology Software	\$13,000.35	\$12,635.40	\$1,112.42	\$20,166.65	80.00	\$20,166.65	\$7,166.30	55.12 %
730 New Equipment	\$7,696.17	\$74.31	\$0.00	80.00	80.00	\$0.00	\$(7,696.17)	(100.00)%
810 Dues & Fees	\$6,838.99	\$3,334.99	\$1,505.00	\$6,999.99	80.00	\$6,999.99	\$161.00	2.35 %
203 Haddam Killingworth Middle School	\$5,330,171.64	\$2,297,372.68	\$2,579,702.49	\$936,853.56	\$4,263,265.31	\$5,200,118.87	\$(130,052.77)	(2.44)%

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 B	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	FROFOSED	Change	<del></del> :
111 Certified Salaries	\$5,258,471.03	\$2,261,934.65	\$2,641,538.99	\$369,932.70	\$4,761,025.88	\$5,130,958.58	\$(127,512.45)	(2.42)%
I12 Support Salaries	\$972,994.78	\$433,727.50	\$457,581.98	\$17,432.24	\$879,468.41	\$896,900.65	\$(76,094.13)	(7.82)%
[13 Overtime	\$0.00	\$9,110.98	80.00	80.00	\$0.00	80.00	\$0.00	I
320 Professional Educational Services	\$5,780.00	\$0.00	\$5,780.00	\$5,760.00	80.00	\$5,760.00	\$(20.00)	(0.35)%
122 Professional Training & Development	\$11,376.55	80.00	\$500.00	\$11,376.55	\$0.00	\$11,376.55	80.00	0.00 %
130 Professional Services	\$2,200.00	\$0.00	\$2,000.00	\$2,200.00	80.00	\$2,200.00	\$0.00	0.00 %
B1 Official's	\$40,426.93	\$10,000.00	80.00	\$40,489.29	\$0.00	\$40,489,29	\$62.36	0.15 %
130 Purchased Service	\$195,006.42	\$111,178.29	\$22,277.47	\$191,331.00	80.00	\$191,331.00	\$(3,675.42)	(1.88)%
135 Technology Repair & Maintenance	\$14,460.00	\$3,600.00	\$10,800.00	\$14,400.00	\$0.00	\$14,400.00	\$0.00	% 00.0
139 Field Maintenance	\$57,000.00	\$13,923.97	\$0.00	\$57,100.00	\$6.00	\$57,100.00	\$100.00	0.18 %
.40 Rentals	\$25,500.00	\$14,753.50	\$17,326.00	\$25,500.00	\$0.00	\$25,500.00	\$0.00	% 00.0
.90 Waste Removal	\$23,324.00	\$10,493.88	\$2,000.00	\$26,202.50	\$0.00	\$26,202.50	\$2,878.50	12.34 %
:10 Student Transportation Service	\$181,531.12	\$21,852.43	\$12,147.57	\$184,236.75	80.00	\$184,236.75	\$2,705.63	1.49 %
20 Insurance - Liability & Property	\$16,445.00	\$21,450.00	80.00	\$21,880.00	80.00	\$21,880.00	\$5,435.00	33.05 %
30 Telephone / Communications	\$15,620.00	\$11,259.80	\$6,390.20	\$15,620.00	\$0.00	\$15,620.00	80.00	0.00 %
40 Postage	\$2,086.08	80.00	80.00	\$2,086.08	80.00	\$2,086.08	80.00	0.00 %
50 Printing & Binding	\$6,751.50	\$3,290.00	80.00	\$6,751.50	80.00	\$6,751.50	\$0.00	0.00 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 1 PROPOSED	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022			
580 Travel	\$8,100.00	80.00	80.00	\$8,600.00	\$0.00	\$8,600.00	\$500.00	6.17 %
611 Instructional Supplies	\$76,463.10	\$42,263.76	\$14,940.82	\$78,372.19	\$0.00	\$78,372.19	\$1,909.09	2.50 %
613 Custodial Supply	\$75,000.00	\$60,242.48	\$9,064.93	\$75,000.00	\$0.00	\$75,000.00	\$0.00	% 00.0
621 Propane Gas	\$10,000.01	\$2,545.09	\$2,954.91	\$5,500.00	\$0.00	\$5,500.00	\$(4,500.01)	(45.00)%
622 Electricity	\$318,500.00	\$131,706.08	\$147,054.50	\$349,450.00	20.00	\$349,450.00	\$30,950.00	9.72 %
625 Fuel	\$269,500.00	\$88,342.98	\$46,657.02	\$270,000.00	\$0.00	\$270,000.00	\$500.00	% 61.0
626 Diesel	\$1,000.05	\$194.26	\$305.74	\$1,050.00	\$0.00	\$1,050.00	\$49.95	4.99 %
641 Textbooks	\$834.97	\$2,400.47	80.00	\$8,208.32	\$0.00	\$8,208.32	\$7,373.35	883.07 %
642 Library Books	\$2,500.00	\$1,154.91	\$1,328.00	\$2,500.00	\$0.00	\$2,500.00	80.00	% 00.0
643 Periodicals	\$1,031.00	\$494.28	80.00	\$886.00	80.00	8886.00	\$(145.00)	(14.06)%
650 Technology Supplies	\$2,000.00	\$1,662.43	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	% 00.0
690 Other Supply	\$60,288.91	\$33,238.51	\$1,196.61	\$56,092.15	\$0.00	\$56,092.15	\$(4,196.76)	%(96'9)
695 Technology Software	\$53,779.30	\$33,112.29	\$23,311.31	\$64,836.98	80.00	\$64,836.98	\$11,057.68	20.56 %
730 New Equipment	\$6,386.94	\$8,344.16	\$2,000.02	\$2,671.98	80.00	\$2,671.98	\$(3,714.96)	(58.16)%
810 Dues & Fees	\$29,738.06	\$14,665.00	\$3,839.00	\$34,564.00	80.00	\$34,564.00	\$4,825.94	16.23 %
205 Haddam Killingworth High School	\$7,744,035.75	\$3,346,941.70	\$3,430,995.07	\$1,952,030.23	\$5,640,494.29	\$7,592,524.52	\$(151,511.23)	(1.96)%

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Bu	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	COSCIONA	Cnange	
122 Professional Training & Development	\$750.00	80.00	\$0.00	\$500.00	\$0.00	\$500.00	\$(250.00)	(33.33)%
135 Technology Repair & Maintenance	\$63,241.80	\$69,492.67	\$12,258.04	\$56,427.00	\$0.00	\$56,427.00	\$(6,814.80)	(10.78)%
140 Rentals	\$189,225.84	\$189,169.56	80.00	\$204,689.23	80.00	\$204,689.23	\$15,463.39	8.17 %
30 Other Supply	\$20,000.00	\$25,614.53	\$95.00	\$20,000.00	\$0.00	\$20,000.00	80.00	0.00 %
'30 New Equipment	\$0.00	\$5,694.00	80.00	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00	I
110 Dues & Fees	\$500.00	\$250.00	80.00	\$250.00	80.00	\$250.00	\$(250.00)	(50.00)%
i01 Technology	\$273,717.64	\$290,220.76	\$12,353.04	\$287,866.23	\$0.00	\$287,866.23	\$14,148.59	5.17 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Bu PROPOSED	21/22 Budget to Budget OSED Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		)	
127 Courier Salary	\$8,034.00	\$3,250.30	\$5,143.88	80.00	\$8,523.84	\$8,523.84	\$489.84	6.10 %
\$20 Insurance - Liability & Property	\$11,960.30	\$7,413.75	\$2,471.25	\$11,200.00	80.00	\$11,200.00	\$(760.30)	(6.36)%
626 Diesel	\$234,999.51	\$41,615.98	\$81,884.02	\$234,998.91	80.00	\$234,998.91	\$(0.60)	0.00 %
302 Transportation	\$254,993.81	\$52,280.03	\$89,499.15	\$246,198.91	\$8,523.84	\$254,722.75	\$(271.06)	(0.11)%

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	20/21 Adopted	2001 Applied	200	ı				
	20/21 Audpieu Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 E	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		Change	<u>.</u>
113 Overtime	80.00	\$11,059.48	80.00	\$0.00	80.00	80.00	80.00	ļ
322 Professional Training & Development	\$500.00	\$600.00	\$0.00	\$500.00	80.00	\$500.00	\$0.00	0.00 %
430 Purchased Service	\$31,270.00	\$77,181.96	\$4,981.60	\$31,270.00	80.00	\$31,270.00	80.00	0.00 %
513 Custodial Supply	\$7,500.00	\$68,917.12	\$10,043.54	\$7,500.00	\$0.00	\$7,500.00	80.00	0.00 %
527 Vehicle Parts & Supplies	\$10,000.00	\$6,574.41	\$2,562.99	\$10,000.00	\$0.00	\$10,000.00	80.00	0.00 %
390 Other Supply	\$800.00	\$94.48	\$263.02	\$800.00	80.00	\$800.00	\$0.00	0.00 %
721 Capital Needs	\$273,489.14	\$0.00	80.00	\$418,876.38	\$0.00	\$418,876.38	\$145,387.24	53.16 %
110 Dues & Fees	\$2,550.00	\$1,610.00	80.00	\$2,400.00	80.00	\$2,400.00	\$(150.00)	(5.88)%
103 Buildings & Grounds	\$326,109.14	\$166,037.45	\$17,851.15	\$471,346.38	\$0.00	\$471,346.38	\$145,237.24	44.54 %

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Board of Education 2021-22 by Location Regional School District 17

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Bu PROPOSED	21/22 Budget to Budget OSED Change	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		0	
111 Certified Salaries	\$51,235.00	\$29,504.79	\$29,505.21	\$0.00	\$59,010.00	\$59,010.00	\$7,775.00	15.18 %
112 Support Salaries	\$30,252.75	\$15,665.52	\$19,549.01	80.00	\$41,820.00	\$41,820.00	\$11,567.25	38.24 %
113 Overtime	\$46,620.00	\$7,087.80	80.00	\$46,620.00	80.00	\$46,620.00	80.00	% 00.0
430 Purchased Service	\$28,391.00	\$3,965.38	\$21,088.62	\$28,391.00	80.00	\$28,391.00	80.00	% 00:0
510 Student Transportation Service	\$0.00	\$402.24	\$5,597.84	80.00	80.00	\$0.00	80.00	ł
550 Printing & Binding	\$4,059.00	\$1,718.66	\$0.00	\$4,059.00	80.00	\$4,059.00	80.00	0.00 %
580 Travel	\$200.00	80.00	\$0.00	\$200.00	80.00	\$200.00	80.00	% 00:0
613 Custodial Supply	\$1,000.00	\$299.98	\$0.00	\$1,000.00	80.00	\$1,000.00	80.00	0.00 %
625 Fuel	\$0.00	\$401.23	\$598.77	80.00	\$0.00	\$0.00	80.00	•
643 Periodicals	\$122.00	\$149.75	\$0.00	\$122.00	80.00	\$122.00	80.00	% 00:0
650 Technology Supplies	\$1,000.00	\$536.31	\$245.72	\$1,000.00	\$0.00	\$1,000.00	\$0.00	% 00:0
690 Other Supply	\$200.00	\$199.90	\$0.00	80.00	\$0.00	80.00	\$(200.00)	(100.00)%
695 Technology Software	\$23,749.46	\$22,133.69	\$650.00	\$22,225.64	\$0.00	\$22,225.64	\$(1,523.82)	(6.42)%
305 Central Office	\$186,829.21	\$82,065.25	\$77,235.17	\$103,617.64	\$100,830.00	\$204,447.64	\$17,618.43	9.43 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 Bu	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	rkorosen	Change	
111 Certified Salaries	\$817,430.92	\$429,035.92	\$374,047.89	\$18,500.00	\$793,058.64	\$811,558.64	\$(5,872.28)	(0.72)%
112 Support Salaries	\$1,021,869.43	\$512,697.19	\$442,617.66	\$46,000.00	\$972,617.76	\$1,018,617.76	\$(3,251.67)	(0.32)%
113 Overtime	\$0.00	\$1,504.96	20.00	80.00	80.00	80.00	\$0.00	ł
121 Substitute	\$138,992.93	\$28,760.14	\$32,628.68	\$138,992.93	80.00	\$138,992.93	80.00	0.00 %
130 Snow Removal	\$23,000.00	\$4,893.02	\$0.00	\$23,000.00	80.00	\$23,000.00	\$0.00	0.00 %
205 Workers Compensation	\$260,654.90	\$139,366.40	\$72,297.60	\$260,654.90	80.00	\$260,654.90	80.00	0.00 %
220 Health Insurance	\$5,985,400.29	\$3,248,993.70	\$1,346,639.09	\$5,964,628.90	\$0.00	\$5,964,628.90	\$(20,771.39)	(0.35)%
240 Life Insurance	\$25,861.44	\$14,568.97	\$10,931.03	\$27,719.00	\$0.00	\$27,719.00	\$1,857.56	7.18 %
250 Social Security - Employer	\$359,481.55	\$147,483.17	\$190,341.52	\$50,876.51	\$307,012.18	\$357,888.69	\$(1,592.86)	(0.44)%
251 Tuition Reimbursement, Teachers	\$20,000.00	80.00	80.00	\$20,000.00	\$0.00	\$20,000.00	80.00	0.00 %
255 Disability Insurance	\$2,395.80	\$1,404.00	8990.00	\$2,880.00	80.00	\$2,880.00	\$484.20	20.21 %
260 Pension Plan	\$260,120.72	80.00	80.00	\$260,120.72	80:00	\$260,120.72	\$0.00	0.00 %
262 TSA, Employer Share	\$36,000.00	\$17,308.19	\$0.00	\$36,000.00	80.00	\$36,000.00	80.00	0.00 %
265 Medicare - Employer	\$320,894.89	\$132,435.10	81.79,907.18	\$12,943.45	\$307,973.08	\$320,916.53	\$21.64	0.01 %
267 Flexible Benefits	\$2,455.00	\$926.01	\$1,528.99	\$2,455.00	80.00	\$2,455.00	\$0.00	0.00 %
275 Unemployment	\$22,500.00	\$24,202.13	\$15,797.87	\$22,500.00	\$0.00	\$22,500.00	80.00	0.00 %
122 Professional Training & Development	\$15,766.00	\$327.00	\$0.00	\$15,766.00	80.00	\$15,766.00	\$0.00	0.00 %
								İ

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 BL PROPOSED	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022		oliani S	
330 Professional Services	\$139,500.00	\$81,370,86	\$54,500.83	\$139,500.00	\$0.00	\$139,500.00	\$0.00	0.00 %
430 Purchased Service	\$46,510.50	\$28,154.92	\$5,485.00	\$41,245.59	\$0.00	\$41,245.59	\$(5,264.91)	(11.32)%
440 Rentais	\$19,348.00	\$5,728.21	89,396.63	\$19,348.00	80.00	\$19,348.00	80.00	0.00 %
510 Student Transportation Service	\$2,054,188.00	\$594,153.56	\$1,460,034.44	\$2,084,995.00	80.00	\$2,084,995.00	\$30,807.00	1.50 %
520 Insurance - Liability & Property	\$445,936.52	\$293,858.29	\$80,774.75	\$442,505.00	\$0.00	\$442,505.00	\$(3,431.52)	(0.77)%
530 Telephone / Communications	\$6,000.00	\$1,971.36	\$4,028.64	\$5,000.00	80.00	\$5,000.00	\$(1,000.00)	%(19.61)%
540 Postage	\$2,521.93	\$0.00	\$0.00	\$2,521.93	\$0.00	\$2,521.93	80.00	% 000
560 Tuition	\$166,366.45	\$173,630.00	\$0.00	\$184,123.10	\$0.00	\$184,123.10	\$17,756.65	10.67 %
580 Travel	\$2,000.00	80.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	% 000
611 Instructional Supplies	\$0.00	\$4,000.81	\$0.00	\$0.00	80.00	80.00	80.00	i
613 Custodial Supply	89,875.00	\$5,711.86	\$125.00	\$9,875.00	\$0.00	89,875.00	80.00	% 000
622 Electricity	\$0.00	\$(100.00)	80.00	80.00	\$0.00	80.00	\$0.00	;
690 Other Supply	\$13,800.00	\$29,067.13	\$1,797.71	\$14,800.00	\$0.00	\$14,800.00	\$1,000.00	7.25 %
695 Technology Software	\$41,189.00	\$93,063.34	\$8,840.00	\$76,309.65	\$0.00	\$76,309.65	\$35,120.65	85.27 %
720 Building Improvement	\$0.00	\$103,433.73	\$4,300.00	\$0.00	\$0.00	80.00	\$0.00	1
730 New Equipment	80.00	\$17,150.00	80.00	80.00	\$0.00	80.00	\$0.00	
810 Dues & Fees	\$9,883.00	\$8,878.00	80.00	\$10,553.00	20.00	\$10,553.00	\$670.00	6.78 %

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	20/21 Adopted Budget	20/21 Actual Expense	20/21 Encumbrances	Requests	Payroll	21/22 I	21/22 Budget to Budget	% Change
Account Number / Description	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		7/1/2021 - 6/30/2022	7/1/2021 - 6/30/2022	7750 7001	Cliange	
331 Debt - Principal	\$1,675,000.00	\$725,000.00	\$1,113,625.00	\$1,645,000.00	\$0.00	\$1,645,000.00	\$(30,000.00)	(1.79)%
32 Debt - Interest	\$295,937.50	\$232,031.25	\$50,281.25	\$0.00	80.00	\$0.00	\$(295,937.50)	(100.001)%
i06 District Wide	\$14,240,879.77	\$7,101,009.22	\$5,460,916.76	\$11,580,813.68	\$2,380,661.66	\$13,961,475.34	\$(279,404.43)	(1.96)%
RAND TOTAL	\$41,887,638.40	\$19,908,569.00	\$18,887,021.72	\$20,957,622.82 \$21,791,426.37	\$21,791,426.37	\$42,749,049.19	\$861,410.79	2.06 %

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### Section V.

### CAPITAL IMPROVEMENT FUND 06

### BOARD OF EDUCATION BUDGET 2021-2022 CAPITAL PROJECTS FUND 06

Beginning Balance	7/1/2020	\$1,877,764.50
Expenditures	7/1/20-2/26/21	(\$1,589,179.34)
Encumbrances	2/26/2021	(\$38,849.45)
HES payment 1 Budgeted	7/1/2020	\$150,000.00
Contributions	7/1/20- 6/30/21	\$418,876.38
Projected Balance	6/30/2021	\$818,612.09

Section VI.

**APPENDICES** 

### BOARD OF EDUCATION BUDGET 2021-2022 <u>DEBT SERVICE</u>

2019 - 2020	
DEBT SCHEDULE	

	DEBT SC	CHEI	DULE		
BOND ISSUE	Principal		Interest	Total	Rate
\$7.7 Million Dated 4/6/2005	\$ 600,000.00	\$	23,100.00	\$ 623,100.00	3.85%
\$9.45 Million Dated 2/28/12	\$ 1,040,000.00	\$	142,162.50	\$ 1,182,162.50	4.00%
\$7.27 Million Dated 10/24/19	\$ -	\$	158,526.00	\$ 158,526.00	5.00%
TOTAL	\$ 1,640,000.00	\$	323,788.50	\$ 1,963,788.50	
	2020				
	DEBT SC	CHEI	DULE		
BOND ISSUE	Principal		Interest	Total	Rate
\$9.45 Million Dated 2/28/12	\$ 950,000.00	\$	100,562.50	\$ 1,050,562.50	4.00%
\$7.27 Million Dated 10/24/19	\$ 725,000.00	\$	345,375.00	\$ 1.070,375.00	5.00%
TOTAL	\$ 1,675,000.00	\$	445,937.50	\$ 2,120,937.50	
	2021	- 202	2		
	DEBT SC	HEL	ULE		
BOND ISSUE	Principal		Interest	Total	Rate
\$9.45 Million Dated 2/28/12	\$ 920,000.00	\$	62,562.50	\$ 982,562.50	4.00%
\$7.27 Million Dated 10/24/19	\$ 725,000.00	\$	309,125.00	\$ 1.034,125.00	5.00%
TOTAL	\$ 1,645,000.00	\$	371,687.50	\$ 2,016,687.50	
	2022 -	- 202	3		
	DEBT SC	HED	ULE		
BOND ISSUE	Principal		Interest	Total	Rate
\$9.45 Million Dated 2/28/12	\$ 860,000.00	\$	25,762.50	\$ 885,762.50	2.25%
\$7.27 Million Dated 10/24/19	\$ 725,000.00	\$	272,875.00	\$ 997,875.00	5.00%
TOTAL	\$ 1,585,000.00	\$	298,637.50	\$ 1,883,637.50	
	2023 -	202	4		
	DEBT SC	HED	ULE		
BOND ISSUE	Principal		Interest	Total	Rate
\$9.45 Million Dated 2/28/12	\$ 285,000.00	\$	6,412.50	\$ 291,412.50	2.25%
\$7.27 Million Dated 10/24/19	\$ 730,000.00	\$	236,500.00	\$ 966.500.00	5.00%
TOTAL	\$ 1,015,000.00	\$	242,912.50	\$ 1,257.912.50	

### SUPERINTENDENT'S PROPOSED BUDGET 2021-2022 <u>DEBT SERVICE</u>

2024 - 2025
DEBT SCHEDULE

		DEBT SO	HE	DULE			
BOND ISSUE		Principal		Interest		Total	Rate
\$7.27 Million Dated 10/24/19	\$	730,000.00		200,000.00	\$	930,000.00	5.00%
TOTAL	- <b>-</b> \$	730,000.00		200,000.00	\$	930,000.00	
					\$	930,000.00	
		2025	- 202	26			
		DEBT SC	HE	DULE			
BOND ISSUE		Principal		Interest		Total	Rate
\$7.27 Million Dated 10/24/19	\$	730,000.00	\$	163,500.00	\$	893,500.00	5.00%
TOTAL	\$	730,000.00	\$	163,500.00	\$	893,500.00	
					\$	893,500.00	
		2026					
2012 1001		DEBT SC	HEI				
BOND ISSUE	ds.	Principal	_	Interest		Total	Rate
\$7.27 Million Dated 10/24/19	\$	730,000.00		127,000.00	\$	857.000.00	5.00%
TOTAL	\$	730,000.00	\$	127,000.00	\$	857,000.00	
					\$	857,000.00	
		2027					
BOND LOGUE		DEBT SC	HEL				_
BOND ISSUE	45	Principal		Interest		Total	Rate
\$7.27 Million Dated 10/24/19	\$	725,000.00	\$ 	90,625.00	\$ 	815,625.00	5.00%
TOTAL	\$	725,000.00	\$	90,625.00	\$	815,625.00	
					\$	815,625.00	
		2028 -					
		DEBT SC	HEL				
BOND ISSUE		Principal		Interest		Total	Rate
\$7.27 Million Dated 10/24/19	\$	725,000.00	\$	54,375.00	\$	779,375.00	5.00%
TOTAL	\$	725,000.00	\$	54,375.00	\$	779,375.00	
					\$	779,375.00	
		2029 -					
DOND ICCUE		DEBT SC	nel			T-4-1	D. 4
ST 27 Million Duty 1 10/21/10	ď	Principal	er.	Interest	æ	Total	Rate
\$7.27 Million Dated 10/24/19	\$	725,000.00	<u>ን</u>	18,125.00	\$	743,125.00	5.00%
					_		

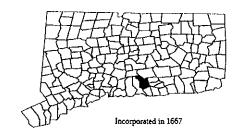
**TOTAL** \$ 725,000.00 \$ 18,125.00 \$ 743,125.00

### Killingworth, Connecticut

CERC Town Profile 2019 Produced by Connecticut Data Collaborative Town Hall Belongs To

Town Hall 323 Route 81 Killingworth, CT 06419 (860) 663-1765 Belongs To Middlesex County LMA New Haven

Lower CT River Valley Planning Area



D	emographic	cs													
Population								Race	/Ethnic	ity (2013-20	)1 <i>7</i> )				
0000			Town	Cou	~	_	State	T. 7		***		Tow		County	State
2000			6,018	155,0			405,565		ite Non	-		6,18			2,446,049
2010 2013-2017			6,525	165,0			574,097		ck Non	•		3		8,046	350,820
2013-2017			6,441 6,282	164,3 170,5			594,478 604,591		an Non	-rusp erican Non-	Llien	5	0	4,780 156	154,910
'17 - '20 Gro	wth / Vr		-0.8%	,	3%	, و	0.1%			ti-Race Non	•	4	-	2,993	5,201 84,917
1, 20 010	.,									r Latino	-11tsp	12		9,612	551,916
I and Area (e	es miles)		Town 35		ounty 369		State 4,842	*****	puine o	Louis				•	
Land Area (s	e (2013-2017)	`	182		444		4,042 742	Dou	Artı D-	ite (2013-20	17)	Tov 3.4		County 7.2%	State 10.1%
Median Age		,	48		45		41		-	,	-		70	7.270	10.1%
Households			2,411		6,599	1.3	361,755	Educ	ational	Attainment	(2013-20	017) Town		54-4	_
	c. (2013-2017)	)	\$113,413		1,673		\$73,781	u; a	h Saba	ol Graduate		10wn 1,145	25%	State 673,582	-
		,	<b>,</b>	Town	-,	•	State	_		Degree		593	13%	188,481	8%
Veterans (20	13-2017)			356			180,111			or Higher		2,211	48%	953,199	38%
•	•			330			100,111	Duc		or 111811C1		-,	1070	300,100	50%
Age Distributi	on (2013-201 <b>0-4</b>	7)	5-14	1		15-2	24	25-4	и	45	-64	65	+	To	tal
Town	254	4%	785	12%			12%		16%	2,247		1,334			100%
County	7,042	4%	17,570	11%	20	).717	13%	36,566	22%	52,019		30,196	18%	164,110	
State	186,188	5%	432,367		495	626	14%	872,540	24%	1,031,900		575,757	16%	3,594,478	
E	conomics							<u> </u>				·			
Business Profi			ı					Ton I	iva Gr	and List (20	18)				
Sector	10 (2010)			Ur	nits	Empl	oyment	10p1	ive Oi	unu List (20	10)				Amoun
Total - All In	ıdustries			1	145	-	721	Eve	rsource	- CL&P				\$	8,403,000
23 - Construe	ction				23		76	Jens	en Res	idential Cor	nmunitie	s LLC		\$	5,383,000
				_						it Water Co				\$	3,639,640
31-33 - <b>M</b> anı	itacturing			I	NA		NA			Farm LLC					2,051,400
44-45 - Retai	l Trade				9		67			Norma R Tri		٠.			1,986,260
56 - Adminis	strative and W	aste S	ervices		20		89			List (SFY 2		/)		\$/2	4,366,649
62 - Health C	Care and Socia	al Assi	istance		6		64	Majo Rea	r Emple	<i>oyers (2018</i> chool Distri	) ct 17	Killing	worth '	Kids Center	
					-				rstate E		C( 1 /	Killing	worth '	True Value	
Total Govern	шен				6		161	Lal	oresta	Restaurant		`	•		
Ec	lucation		<del></del>							<del>- · · · · · · · · · · · · · · · · · · ·</del>	· · · · · · · · · · · · · · · · · · ·				
2018-2019 Scl	100l Year		í	Grades		For	ollment	Smar	ter Bale	anced Test I <b>Grade</b> :		ibove Goal ( Grade		018) Grad	1 <sub>0</sub> Q
Regional Sch	nool District 1	.7		PK-12		D	2026			Town	, State	Town	₹ State		
Ü								Mat	h	77.2%	53.8%	75.3%	51.3%		
								ELA	Ą	68.1%	53.1%	80.4%	54.9%		
D 17 5 ''	anara:														
Pre-K Enrollm	ient (PSIS)					201	8-2019								
Regional Sch	nool District 1	.7				401	44	Rate	of Chro	nic Absente	eism (20	17-2018)			
	Graduation 1	Rate C	2017-2018)					C							Ali
4-Year Cohort		(2	AI	i i	Femal	e	Male		necticu		ot 17				10.7%
4-Year Cohort			88.3%	ó	91.8%	6	85.1%	Keg	ional S	chool Distri	ct 1/				3.7%
Connecticut			00.57			,		D. 4.73	D.	Arman Francis		12 2017)			
	ool District 1	7	94.6%	ó	94.6%	o	94.7%	Fubii	CVSET	ivate Enroll			_		_
Connecticut	nool District 1	7		6	94.6%	ō	94.7%			ivate Enroli	` 1	lown (		unty	State
Connecticut	1001 District 1	.7		6	94.6%	0	94.7%	Pub Priv	lic	ivate Enroli	83		87	unty 7.0% 3.0%	State 86.8% 13.2%



Government					· · · · · · · · · · · · · · · · · · ·	·		
Government Form: Selectman - T	own Meeting							
Total Revenue (2017) Tax Revenue Non-tax Revenue Intergovernmental Per Capita Tax (2017) As % of State Average	\$21,992,398 \$18,842,876 \$3,149,522 \$2,688,926 \$2,930 99.9%	Educati Other Total In As % of Per Cap	debtedness (2017) f Expenditures	\$16,831,153 \$4,205,466	As % of Exp Eq. Net Gran Per Capita As % of Stat Moody's Bot Actual Mill? Equalized M	nd List (2017) e Average nd Rating (20	\$1,018,70 \$1: 1 17)	59,463 2.2% 04,217 59,148 05.4% - 25.89 18.41 2.9%
Housing/Real Estat	e				·			<del></del>
Housing Stock (2013-2017)  Total Units % Single Unit (2013-2017) New Permits Auth (2017) As % Existing Units Demolitions (2017) Home Sales (2017) Median Price	Town 2,553 83.9% 7 0.3% 1 80 \$369,200	County 75,938 70.8% 237 0.3% 25 1,191 \$283,700	State 1,507,711 59.2% 4,547 0.3% 1,403 21,880 \$270,100	Distribution of House S Less than \$100,000 \$100,000-\$199,999 \$200,000-\$299,999 \$300,000-\$399,999 \$400,000 or More Rental (2013-2017)	Sales (2017)	Town 8 2 17 29 24 Town	County 35 145 405 329 277  County	State 536 5,237 6,681 3,863 5,563
Built Pre-1950 share Owner Occupied Dwellings As % Total Dwellings Subsidized Housing (2018)  Labor Force	16.8% 2,288 94.9% 25	25.1% 49,088 73.7% 6,619	29.3% 906,798 66.6% 167,879	Median Rent Cost-burdened Renter	rs	\$1,199 30.2%	\$1,132 50.8%	\$1,123 52.3%
Residents Employed Residents Unemployed Unemployment Rate Self-Employed Rate Total Employers Total Employed	Town 3,717 102 2.7% 12.2% 145 721	County 89,811 3,267 3.5% 11.2% 5,433 68,827	State 1,827,070 78,242 4.1% 10.0% 122,067 1,673,867	Connecticut Commuter Commuters Into Tow Killingworth, CT Haddam, CT Madison, CT Clinton, CT Deep River, CT Middletown, CT Essex, CT		Town Res New Haver Killingwor Hartford, C Madison, C Middletow Clinton, CT Wallingfor	th, CT T T n, CT	nuting To: 265 169 143 142 135 131
Quality of Life	State 1,777 228 State 4.296 5.6% Town 5.95	Distance Hartford Provide New Yo Boston Montree	псе ork City	Miles 27 67 87 104 292	Electric Even (800) Water F Conn (800) Cable P Com	iecticut Water 286-5700		

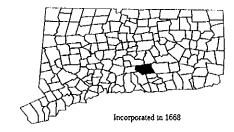
profiles.ctdata.org

### Haddam, Connecticut

CERC Town Profile 2019 Produced by Connecticut Data Collaborative

Town Hall 30 Field Park Drive Haddam, CT 06438 (860) 345-8531 Belongs To Middlesex County LMA Hartford

Lower CT River Valley Planning Area



Demographics	<u></u>				<del></del>	<u> </u>	····					
Population					Race	Ethnici	ity (2013-20	17)				
•	Town	Cour		State				,	Town		County	State
2000	7,157	155,0		,405,565		ite Non	•		7,66		•	2,446,049
2010	8,346	165,6		,574,097		k Non	•		6		8,046	350,820
2013-2017	8,303	164,1		,594,478		an Non-	-		32		4,780	154,910
2020	8,843	170,5		,604,591			erican Non-l	-		0	156	5,20
'17 - '20 Growth / Yr	2.0%	1.3	5%	0.1%			i-Race Non-	Hisp	3		2,993	84,917
	Town		unty	State	His	panic oi	Latino		21	/	9,612	551,910
Land Area (sq. miles)	44		369	4,842					Tov		County	State
Pop/Sq. Mile (2013-2017)	189		444	742			te (2013-201		4.6	%	7.2%	10.19
Median Age (2013-2017)	49		45	41	Educ	ational	Attainment (	2013-20	117)			
Households (2013-2017)	3,200			,361,755			•	,	Town		State	,
Med. HH Inc. (2013-2017)	\$105,920	\$81	1,673	\$73,781	Hig	h Schoo	ol Graduate		1,525	25%	673,582	279
		Town		State	Ass	ociates	Degree		755	12%	188,481	89
Veterans (2013-2017)		581		180,111	Bac	helors o	or Higher		2,816	46%	953,199	389
Age Distribution (2013-2017)												
0-4	5-14	4	15-	-24	25-4	14	45-	64	65	+	Tot	tai
Town 164 2%	1,162	14%	880	11%	1,517	18%	2,937	35%	1,643	20%	8,303	100%
County 7,042 4%	17,570	11%	20,717	13%	36,566	22%	52,019	32%	30,196	18%	164,110	100%
State 186,188 5%	432,367	12%	495,626	14%	872,640	24%	1,031,900	29%	575,757	16%	3,594,478	100%
Economics						<del> </del>						
Business Profile (2018)	_				Ton F	ive Gr	and List (20)	181				
Sector		Un	its Emp	oloyment	1001		and 1131 (20.	.0)				Amoun
Total - All Industries		2	00	1,251	Con	necticu	t Light & Po	wer			\$78	3,032,93
				•			t Yankee At		wer		\$2:	1,421,69
23 - Construction			24	31	Mca	ıp Sabir	ne Pointe LL	.C				\$422,26
31-33 - Manufacturing			8	24	Cell	co Part	nership					\$403,95
44-45 - Retail Trade			17	168	JDS	Gaswa	y Inc					\$390,61
62 - Health Care and Social A	sistance		9	163	Net	Grand 1	List (SFY 20	016-2017	7)		\$90	5,066,34
72 - Accommodation and Foo	I Campinan		14	139	Majo	r Ęṃple	yers (2018)		D:1		TT- 33	
·	i Sei vices					n Hous	e inc t Haddam				Haddam Elementary S	chool
Total Government			21	377			i Haddam illingworth I	High Sch		712(11CC 1	hememary 3	CHOOL
<b>Education</b>	<b>1</b>											
2018-2019 School Year		<b>-</b> 1	_		Smar	ter Bald	nced Test P					
Regional School District 17		Grades PK-12	En	rollment			Grade 3 Town		Grade		Grad	
McElougi actioni pizitici 1/		FIX-12		2026	Mat	<b>L</b>	77,2%	<b>State</b> 53.8%	<b>Town</b> 75.3%	<b>State</b> 51.3%		State 43.0%
J					EL.							
J					EL#	1	68.1%	53.1%	80.4%	54.9%	85.8%	56.19
ū												
_			20	18-2019								
			20	0 <b>18-2019</b> 44	Rate (	of Chro	nic Absentee	eism (20.	17-2018)			
Pre-K Enrollment (PSIS)  Regional School District 17	<i>(2017-2018</i> )		20			-		eism (20	17-2018)			
Pre-K Enrollment (PSIS)  Regional School District 17	(2017-2018) Ai	u I	20 ₹emale	44	Con	necticu	t		17-2018)			10.79
Pre-K Enrollment (PSIS)  Regional School District 17				44 Male	Con	necticu			17-2018)			10.79
Pre-K Enrollment (PSIS) Regional School District 17 4-Year Cohort Graduation Rate	` Al	ó	<sup>7</sup> emale	44 <i>Male</i> 85.1%	Con Reg	necticu ional S	t	et 17	·			10.79
Pre-K Enrollment (PSIS)  Regional School District 17 4-Year Cohort Graduation Rate  Connecticut	Ai 88.39	ó	Female 91.8%	44 Male	Con Reg <i>Publi</i>	necticu ional S c vs Pri	t chool Distric	et 17 nent (20 <b>1</b>	13-2017) Town		ınty	Al 10.7% 3.7% State
Pre-K Enrollment (PSIS) Regional School District 17 4-Year Cohort Graduation Rate Connecticut	Ai 88.39	ó	Female 91.8%	44 <i>Male</i> 85.1%	Con Reg	necticu ional S c vs Pri	t chool Distric	et 17 nent (20 <b>1</b>	13-2017)		anty .0%	10.79 3.79

### Haddam, Connecticut

CERC Town Profile 2019



Government		·····		954-5-7544 - *** 1** - *** - ***				<del></del>
Government Form: Selectman -	<b></b> Town Meeting							
		,741 Education 7,507 Other 7,566 Total Indebtedness (2017) 7,407 As % of Expenditures 7,52% Per Capita		\$23,682,299 \$5,911,756 \$15,617,611 52.8% \$1,890	Annual Debt Service (2017) As % of Expenditures Eq. Net Grand List (2017) Per Capita As % of State Average Moody's Bond Rating (2017)		1.1% \$1,295,235,844 \$156,732 103.8% ') Aa3	
Housing/Real Est	ate	As % of	f State Average	75.2%		Rate (2017) fill Rate (2017) and List Com/		31.20 21.74 6.2%
				Distribution of H	C-1 (D017)			
Housing Stock (2013-2017)  Total Units % Single Unit (2013-2017) New Permits Auth (2017) As % Existing Units Demolitions (2017) Home Sales (2017) Median Price Built Pre-1950 share Owner Occupied Dwellings As % Total Dwellings Subsidized Housing (2018)  Labor Force	Town 3,599 91.5% 9 0.3% 0 90 \$305,400 20.0% 2,758 86.2% 49  Town	County 75,938 70.8% 237 0.3% 25 1,191 \$283,700 25.1% 49,088 73.7% 6,619	State 1,507,711 59.2% 4,547 0.3% 1,403 21,880 \$270,100 29.3% 906,798 66.6% 167,879  State	Distribution of House .  Less than \$100,000 \$100,000-\$199,999 \$200,000-\$299,999 \$300,000-\$399,999 \$400,000 or More .  Rental (2013-2017) Median Rent Cost-burdened Rente .  Connecticut Commuter	rs 's (2015)	Town 0 15 33 25 17  Town \$880 78.3%	County 35 145 405 329 277  County \$1,132 50.8%	State 536 5,237 6,681 3,863 5,563 State \$1,123 52.3%
Residents Employed Residents Unemployed Unemployment Rate Self-Employed Rate Total Employers Total Employed	4,949 158 3.1% 9.5% 200 1,251	89,811 3,267 3.5% 11.2% 5,433 68,827	1,827,070 78,242 4.1% 10.0% 122,067 1,673,867	Commuters Into Tow Haddam, CT East Haddam, CT Middletown, CT Killingworth, CT Chester, CT East Hampton, CT		Town Reside Middletown Hartford, CT Haddam, CT New Haven, Wallingford Rocky Hill, East Hartfor CT	CT CT CT CT	nuting To: 607 333 331 141 116 104 99
Crime Rates (per 100,000 reside Town Property 438 Violent 13 Disengaged Youth (2013-2017) Town Female 0.0% Male 0.0% Library circulation per capita	State 1,777 228 State 4.2%	Distance to Major Cities  Hartford  Providence  New York City  Boston  Montreal		Miles 21 63 91 99 286	Residential Utilities Electric Provider Eversource Energy (800) 286-2000 Water Provider Municipal Provider Local Contact Cable Provider Comcast Clinton (800) 266-2278			