



**TO:** Matthew W. Hart, Town Manager  
**FROM:** Peter Privitera, Director of Financial Services  
**DATE:** April 16, 2021  
**SUBJECT:** Projected FY 2021 Operating Results as of March 31, 2021

Projected Revenues:	\$303,873,846
Projected Expenditures:	<u>\$304,984,340</u>
Variance:	(\$ 1,110,494)
Appropriation from Fund Balance:	<u>\$ 1,500,000</u>
Net Surplus:	\$ 389,506

As of March 31, 2021, an analysis of projected revenue and expenditures identifies an operating surplus of \$389,506 for the fiscal year ending June 30, 2021. This projected operating surplus is based on strong property tax collections from the second tax installment, anticipated reimbursement from FEMA for both Storm Isaias for \$734,000 and COVID for \$194,000 and the implementation of the departmental budget deficit mitigation plan resulting in an aggregate savings of \$375,202.

### Detailed Revenue Projections

Revenues are projected to be \$1,084,877 greater than the Revised Adopted budget.

1. Current year property tax collections are projected to exceed budgeted estimates by \$1,013,865 and are based on a collection rate of 99.25%. The Supplemental Motor Vehicle taxable Grand List declined due to dealerships and the DMV being shut down during the pandemic, which results in a projected shortfall of \$175,000. Prior year taxes are projected to decline slightly from the adopted amount due to various settlements of disputed property assessments. Interest and lien fee collections remain strong are projected to exceed budgeted revenue by \$210,000.
2. Total intergovernmental revenue is estimated to exceed budgeted amounts by \$1,140,934. The anticipated reimbursement of Federal FEMA funds of \$194,000 for COVID related expenses as well as Storm Isaias related expenses of \$734,000 (an increase of \$263K from last month's projection) and \$46,703 in Federal Law Enforcement Grants attribute to the increase in intergovernmental revenue. Regarding FEMA and State CRF reimbursements, although a significant amount of COVID related expenses were incurred last fiscal year, our external auditors recommended that the reimbursements not be included as a receivable in FY2020, due to the unknown level of reimbursement. Therefore, we are including last fiscal year reimbursements as well as reimbursements for what we have incurred this fiscal year in this report. To date, the Town has received and appropriated intergovernmental revenue of \$1,216,429 from the receipt of State

Coronavirus Relief Fund (CRF) funds (\$1,009,407), Election Grants (\$52,537), Preservation of Historic Documents Grant (\$7,500), Misc. FEMA Grant (\$12,333) and Misc. State Revenue for distracted driving and DUI enforcement (\$134,652).

3. Total Charges for Services are projected to decrease by \$250,989. Permit revenue, paramedic services, conveyance taxes as well as land record fees remain strong. This is offset by the decline in program revenue due to the uncertainty of when recreational and contractual programming will resume. Specifically impacted areas are: Recreation, Senior Centers and the Elmwood Community Center. In addition, income from rental of facilities is virtually flat, along with special events, library fines and a reduction in parking violations.
4. Miscellaneous Revenue is projected to decrease by \$735,755 from the Revised Adopted budget. Interest rates are at historically low levels resulting in a significant drop in investment earnings. At the time of Budget Adoption FY 2021, the State of CT Treasurer's Investment Fund daily annualized rate of return was .50% and is currently at .12%, resulting on a net decrease of \$637,857. Workers Compensation Reimbursements are anticipated to fall below budget by \$60,000. Offsetting this decrease is the receipt of an Election Grant for \$31,952 from the Center for Tech and Civic Life. Also recorded is the Transfer In of \$2,300,000 from an Education Reserve Fund to be used solely for education purposes. This Transfer In is offset by an equivalent increase to the projected Board of Education expenditure budget.

#### Detailed Expenditure Projections

Expenditure estimates are anticipated to be \$695,371 over the Revised Adopted budget.

1. Election expenditures for both the Town Clerk and Registrars of Voters totaled \$127,679. The Town received \$84,488 in grants to partially offset these costs, resulting in an impact to the General Fund of \$43,191.
2. Fire Department expenditures are currently projected to exceed budget by \$1,421,268. High overtime trends to date are associated with minimum manning requirements due to vacancies and contractual costs associated with training new personnel. Termination pay due to retirements is significant and totals \$639,294. As many public safety employees have reached retirement age, this trend will continue for several more years.
3. A reduction of approximately \$126K was made to the fire hydrant maintenance account as it was discovered that due to the timing of the invoice from the MDC in fiscal year 2019, the fee was actually paid twice. This may be attributed to the MDC transition to a new financial system or a change in the timing of their billing. The MDC has been contacted of this error and the Town will resume payments in fiscal year 2022.
4. The Police Department is currently projected to exceed budget by \$729,787. This is primarily due to termination payroll of \$584,494 as a result of eleven Police Officer and the Communications System Manager retirements.

5. Public Works is projecting a deficit of \$653,630 primarily due to Storm Isaias. Storm Isaias costs to date are \$623,733 for all departments. The August 2020 storm was recently declared a Category 'A' and Category 'B' disaster and is eligible for reimbursement by FEMA. The Town has submitted an application for all reimbursable expenses due to the storm. The application is currently under review with FEMA.
6. Leisure and Social Services and the Library part-time payroll projections have been adjusted due to the cancellation of programs due to the pandemic.
7. As part of the FY 2021 budget adoption, a savings assumption of \$675,000 was made related to the possible value of non-public safety union concessions. As there is no settlement as of this date, this projection is reflecting this amount as a possible exposure since it is not know at this time the dollar value of any possible concessions. It is assumed that once contracts are settled, there will be some offsets to this amount. This will be addressed in future monthly reports.
8. A number of departments have termination payroll expenditures due to retirements or have identified upcoming retirements. To date, there have been 25 retirements, 19 of which are uniformed personnel. The total termination payroll to date is \$1,526,219. This amount has been partially offset by regular payroll savings; however, the net amount is significant.
9. A General Obligation bond refunding opportunity was presented to the Town. The current projection reflects a savings to the Town of approximately \$480,000 in Debt Service payments in the current fiscal year.
10. The Board of Education has notified us that there is a distinct possibility that they will have no surplus at the end of this fiscal year. Due to the uncertainty of the school year, this will be evaluated monthly and if additional savings are identified, they will be applied to the overall Town budget projection.

The Finance Department will continue to closely monitor all revenue and expenditures throughout the remaining months of this fiscal year and report on any significant variances or anomalies discovered.

**Town of West Hartford**  
**Projected General Fund Operating Results for Fiscal Year Ending June 30, 2021**  
**as of March 31, 2021**

**Operating Results**

Total Projected Revenues	\$	303,873,846
Total Projected Expenditures	\$	304,984,340
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>\$</b>	<b>(1,110,494)</b>

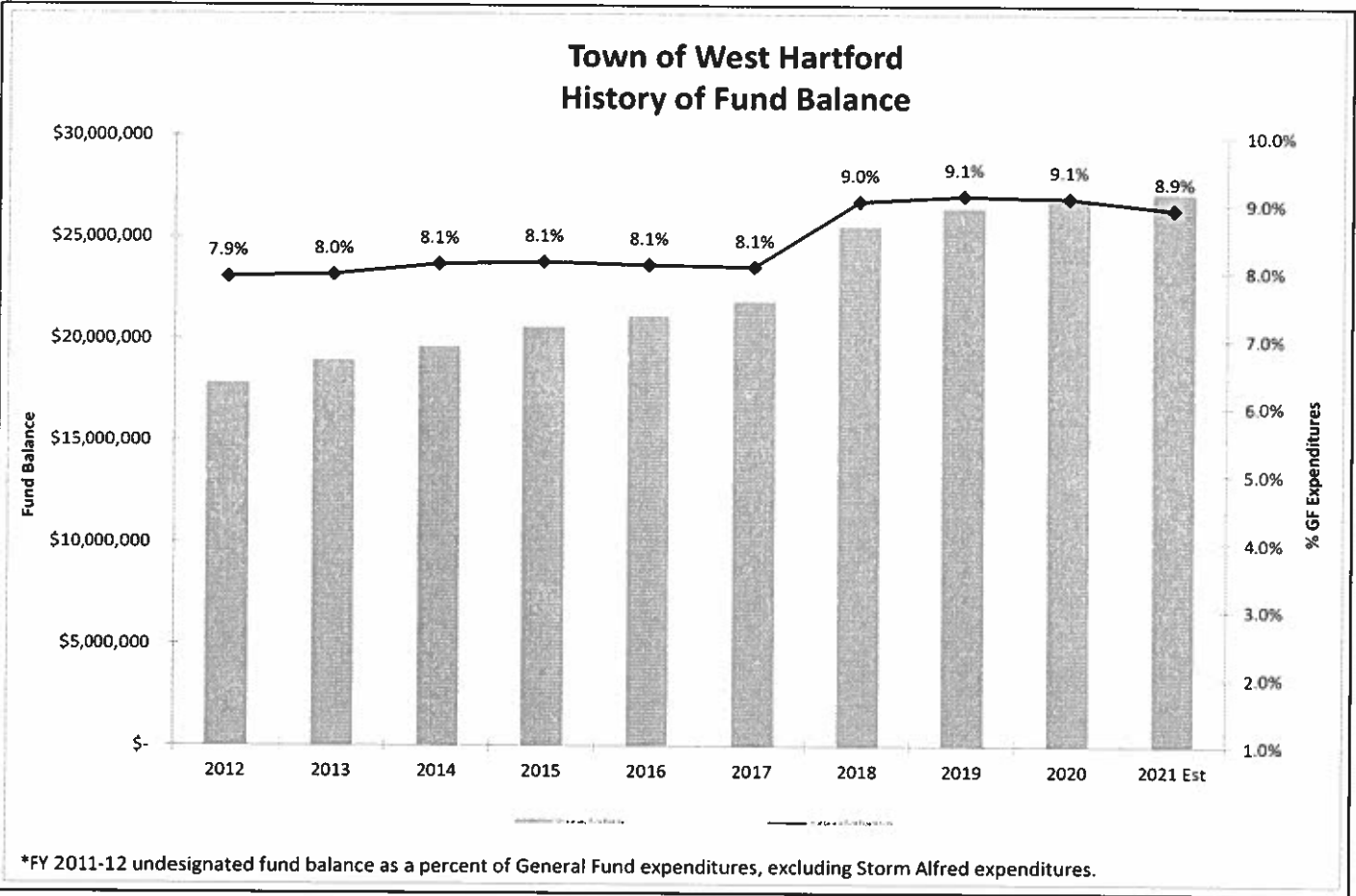
**Committed Fund Balance** \$ 1,500,000

**Surplus/(Deficit)** \$ 389,506

Fund Balance - June 30, 2020 \$ 26,838,954

Projected 2020-2021 Fund Balance \$ 27,228,460

Projected 2020-2021 Fund Balance as % of General Fund Expenditures 8.9%



Town of West Hartford  
Projected General Fund Revenues for Fiscal Year Ending June 30, 2021  
as of March 31, 2021

	Fiscal Year 2020 (Mar 2020)			Fiscal Year 2021 (Mar 2021)			Fiscal Year 2021			
	Prior Year FYE Actual	YTD Actual Revenue	YTD % Collected	Adopted Budget	Supplemental Appropriation	Revised Budget	YTD Actual Revenue	YTD % Collected	Projected Revenue	Fav/(Unfav) Variance
<b>PROPERTY TAXES</b>										
9001	Current Year Taxes	260,930,791	260,358,990	99.8%						
9004	Motor Vehicle Supplement	2,840,723	2,738,826	96.4%						
9007	Prior Year Taxes	1,579,021	1,399,780	88.6%						
9016	Interest & Lien Fees	872,468	673,860	77.2%						
	<b>TOTAL PROPERTY TAXES</b>	<b>266,223,004</b>	<b>265,171,456</b>	<b>99.6%</b>						
<b>INTERGOVERNMENTAL REVENUE</b>										
Federal Assistance										
9037	Dial-A-Ride	27,102	21,564	79.6%						
9049	Federal FEMA	0	-	0.0%						
XXXX	Federal ARP	0	-	0.0%						
9070	Miscellaneous Federal Revenue	100,687	52,844	52.5%						
	<b>Total Federal Assistance</b>	<b>127,789</b>	<b>74,408</b>	<b>58.2%</b>						
State Assistance										
9022	Alcohol/Drug Abuse Grant	7,142	7,142	100.0%						
9040	Disabled Tax Relief	5,222	5,222	100.0%						
9043	ECS Grant	21,686,061	10,743,158	49.5%						
9050	State FEMA	0	-	0.0%						
9052	Highway Town Aid	686,593	-	0.0%						
9065	Emergency Management Grant	24,356	-	0.0%						
9066	E911 Service Grant	140,749	69,794	49.6%						
9071	Miscellaneous State Revenue	805,784	4,441	0.6%						
9073	Miscellaneous Other Governmental	4,898	-	0.0%						
9078	Pequot/Mohegan Fund Grant	27,820	18,547	66.7%						
9082	Pilot-State Property	908,023	899,858	99.1%						
9109	Telephone Grant	110,554	108,281	97.9%						
9112	Veterans Tax Relief	50,851	50,851	100.0%						
9134	Preservation of Historic Documents	7,500	2,424	0.0%						
	<b>Total State Assistance</b>	<b>24,465,553</b>	<b>11,909,716</b>	<b>48.7%</b>						
	<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>24,593,342</b>	<b>11,984,124</b>	<b>48.7%</b>						
<b>CHARGES FOR SERVICES</b>										
Licenses & Permits										
9127	Bldg/Elect/HVAC/Plmg Permits	1,488,754	1,287,043	86.5%						
9133	Dog Licenses	6,955	855	12.3%						
9140	Fire Occupancy Fees	96,223	57,283	59.5%						
9141	Fire Plan Review Fees	353,841	300,742	85.0%						
9151	Marriage Licenses	19,700	16,864	85.6%						
9154	Misc. Permits	3,148	2,714	86.2%						
9155	Liquor Permits	1,680	1,640	97.6%						
9158	Public Works Permits	117,915	88,680	75.2%						
9160	Refuse Hauling Licenses	3,300	3,300	100.0%						
9164	Trade Name Registrations	1,200	970	80.8%						
9172	Vendor Licenses	0	-	0.0%						
9175	Weapons Permits	7,225	5,545	76.7%						
9176	Engineering Licenses	3,600	2,400	66.7%						
9177	Engineering Permits	59,450	37,250	62.7%						
9178	Zoning Permits	20,666	12,685	61.4%						
	<b>Total Licenses &amp; Permits</b>	<b>2,183,657</b>	<b>1,817,971</b>	<b>83.3%</b>						
	<b>TOTAL CHARGES FOR SERVICES</b>	<b>2,183,657</b>	<b>1,817,971</b>	<b>83.3%</b>						
	<b>TOTAL REVENUES</b>	<b>2,183,657</b>	<b>1,817,971</b>	<b>83.3%</b>						
	<b>Adopted Budget</b>	<b>2,280,900</b>	<b>1,820,561</b>	<b>79.8%</b>						
	<b>Supplemental Appropriation</b>	<b>-</b>	<b>-</b>	<b>-</b>						
	<b>Revised Budget</b>	<b>2,280,900</b>	<b>1,820,561</b>	<b>79.8%</b>						
	<b>TOTAL BUDGET</b>	<b>2,280,900</b>	<b>1,820,561</b>	<b>79.8%</b>						
	<b>Projected Revenue</b>	<b>2,176,250</b>	<b>1,817,971</b>	<b>83.5%</b>						
	<b>Fav/(Unfav) Variance</b>	<b>104,650</b>	<b>2,589</b>	<b>0.1%</b>						

Town of West Hartford  
 Projected General Fund Revenues for Fiscal Year Ending June 30, 2021  
 as of March 31, 2021

	Fiscal Year 2020 (Mar 2020)			Fiscal Year 2021 (Mar 2021)			Fiscal Year 2021						
	Prior Year FYE	YTD Actual	YTD %	Adopted Budget	Supplemental Appropriation	Revised Budget	YTD Actual	YTD %					
	Actual	Revenue	Collected	Budget	Budget	Budget	Revenue	Collected					
<b>Charges for Services</b>													
9184 Alarm Fees	12,653	\$ 11,863	93.7%	30,000	-	30,000	17,112	57.0%	22,000	\$ (8,000)			
9185 Photo Fees	642	562	87.5%	500	-	500	261	52.1%	500	-			
9190 Birth Certificates	13,408	11,793	88.0%	14,000	-	14,000	7,846	56.0%	14,000	-			
9208 Conveyance Taxes	1,047,370	765,699	73.1%	1,030,000	-	1,030,000	936,474	90.9%	1,185,000	155,000			
9211 Copies	70,579	55,770	79.0%	55,800	-	55,800	51,550	92.4%	60,000	4,200			
9217 Day Care Services	33,725	17,249	51.1%	34,063	-	34,063	25,551	75.0%	34,063	4,200			
9218 Death Certificates	65,164	44,784	68.7%	58,000	-	58,000	41,723	71.9%	58,000	-			
9218 Burial Permits	3,088	2,648	85.8%	3,600	-	3,600	3,305	91.8%	3,900	300			
9226 General Admissions	93,974	93,946	100.0%	20,000	-	20,000	75	0.4%	1,000	(19,000)			
9230 Expedited fees	602	441	73.3%	200	-	200	518	259.0%	1,000	318			
9231 E-Recording	1,184	3,622	305.9%	-	-	-	57,779	0.0%	57,779	57,779			
9232 Land Records Fee	250,499	174,024	69.5%	200,000	-	200,000	242,091	121.0%	300,000	100,000			
9233 Land Records - Farmland Bill Fees	18,378	13,800	75.1%	21,000	-	21,000	14,239	67.8%	21,000	-			
9234 MERS Fee	104,468	62,715	60.0%	65,000	5,000	70,000	137,705	196.7%	145,000	75,000			
9238 Memberships	73,254	73,381	100.2%	55,000	-	55,000	8,685	15.8%	40,000	(15,000)			
9241 Metal Recycling	0	-	0.0%	4,500	-	4,500	867	19.3%	1,500	(3,000)			
9242 Recycling Revenue	18,499	18,249	98.6%	20,000	-	20,000	854	4.3%	1,500	(18,500)			
9243 Refuse Fees	0	-	0.0%	55,000	-	55,000	50,400	91.6%	105,400	50,400			
9246 Banner Revenue	17,800	17,600	98.9%	16,000	-	16,000	3,000	18.8%	4,000	(12,000)			
9247 Miscellaneous Charges For Services	23,249	19,624	84.4%	38,100	20,052	58,152	27,122	46.6%	29,480	(28,672)			
9249 Notary Service Fee	3,340	3,335	99.9%	4,000	-	4,000	5	0.1%	100	(3,900)			
9250 Notary Registrations/Certs	1,715	1,495	87.2%	3,040	-	3,040	1,500	49.3%	2,000	(1,040)			
9255 Paramedic Services	935,507	689,338	73.7%	750,000	-	750,000	546,730	72.9%	775,000	25,000			
9260 Police Fingerprints	16,742	15,772	94.2%	22,000	-	22,000	810	3.7%	1,050	(20,950)			
9262 Police Record Checks	355	305	85.9%	400	-	400	175	43.8%	250	(150)			
9268 Program Registration-Contractual	414,342	489,361	118.1%	422,500	-	422,500	187,482	44.4%	300,000	(122,500)			
9271 Program Registration-Part Time	27,189	27,589	101.5%	-	-	-	17,799	0.0%	-	-			
9279 Land Leases	120,705	120,445	99.8%	156,060	-	156,060	137,512	88.1%	175,000	18,940			
9280 Rental of Facilities	147,080	144,676	98.4%	190,820	-	190,820	21,947	11.5%	25,000	(165,820)			
9286 Sale of Maps	140	120	85.7%	150	-	150	100	66.7%	100	(50)			
9289 Sales	2,070	-	0.0%	4,500	-	4,500	-	0.0%	-	(4,500)			
9291 Regulation Fees	0	-	0.0%	250	-	250	-	0.0%	-	(250)			
9298 Special Events	48,412	44,509	91.9%	63,750	-	63,750	1,244	2.0%	2,500	(61,250)			
9307 TPZ/NWV Applications	25,203	24,121	95.7%	17,500	-	17,500	6,164	35.2%	10,000	(7,500)			
9310 Zoning Petitions	10,494	8,950	85.3%	15,000	-	15,000	8,930	59.5%	15,000	-			
<b>Total Charges for Services</b>	<b>3,601,840</b>	<b>2,957,784</b>	<b>82.1%</b>	<b>3,370,733</b>	<b>25,052</b>	<b>3,395,785</b>	<b>2,557,552</b>	<b>75.3%</b>	<b>3,390,640</b>	<b>(5,145)</b>			
<b>Fines &amp; Forfeitures</b>													
9313 Adult Library Fines	24,124	21,849	90.6%	35,000	-	35,000	3,544	10.1%	4,750	(30,250)			
9325 NSF Check Fee	420	390	92.9%	500	-	500	450	90.0%	500	-			
9326 Moving Vehicle Violations	44,446	36,001	81.0%	45,000	-	45,000	10,208	22.7%	12,500	(32,500)			
9327 Ordinance Violations	7,756	7,572	97.6%	8,000	-	8,000	5,136	64.2%	5,136	(2,864)			
9328 Parking Violation	184,839	335,278	181.4%	200,000	-	200,000	91,118	45.6%	125,000	(75,000)			
9329 Dog Pound Fees	1,295	875	67.6%	1,200	-	1,200	1,025	85.4%	1,300	100			
9332 Solicitors	455	335	73.6%	1,000	-	1,000	240	24.0%	320	(680)			
<b>Total Fines &amp; Forfeitures</b>	<b>263,335</b>	<b>402,300</b>	<b>152.8%</b>	<b>290,700</b>	<b>-</b>	<b>290,700</b>	<b>111,720</b>	<b>38.4%</b>	<b>149,506</b>	<b>(141,194)</b>			
<b>TOTAL CHARGES FOR SERVICES</b>	<b>6,048,832</b>	<b>5,178,055</b>	<b>85.6%</b>	<b>5,942,333</b>	<b>25,052</b>	<b>5,967,385</b>	<b>4,489,833</b>	<b>75.2%</b>	<b>5,716,396</b>	<b>(250,989)</b>			

Town of West Hartford  
 Projected General Fund Revenues for Fiscal Year Ending June 30, 2021  
 as of March 31, 2021

	Fiscal Year 2020 (Mar 2020)			Fiscal Year 2021 (Mar 2021)			Fiscal Year 2021			
	Prior Year FYE Actual	YTD Actual Revenue	YTD % Collected	Adopted Budget	Supplemental Appropriation	Revised Budget	YTD Actual Revenue	YTD % Collected	Projected Revenue	Fav/(Unfav) Variance
<b>MISCELLANEOUS REVENUE</b>										
9075 Miscellaneous Revenue	455,345 \$	135,095	29.7%	375,000 \$	31,951 \$	406,951	424,553	104.3%	424,553 \$	17,602
9337 Commissions	49,938	460	0.9%	-	-	-	-	0.0%	-	-
9340 Contributions	12,299	11,752	95.6%	15,500	-	15,500	8,592	55.4%	11,000	(4,500)
9348 Donations	660	660	100.0%	500	-	500	470	94.0%	500	-
9358 Misc. Interest Income	1,193,131	1,100,145	92.2%	750,000	-	750,000	149,701	20.0%	200,000	(50,000)
9359 Investment Income	91,087	84,744	93.0%	100,000	-	100,000	12,143	12.1%	12,143	(87,857)
9361 Misc. Reimbursements	3,920	3,920	100.0%	1,000	-	1,000	-	0.0%	-	(1,000)
9373 Refund of Prior Year Expenditures	1,708	1,587	92.9%	-	-	-	-	0.0%	-	-
9379 Special Assessments	0	-	0.0%	-	-	-	-	0.0%	-	-
9385 Workers Comp Reimbursements	359,314	257,479	71.7%	360,000	-	360,000	141,901	39.4%	250,000	(110,000)
9386 Transfer In	458,492	-	0.0%	559,468	2,675,600	3,235,068	25,000	0.8%	3,235,068	-
9387 Sale of Assets	135	135	100.0%	-	-	-	-	0.0%	-	-
<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>2,626,029 \$</b>	<b>1,595,977</b>	<b>60.78%</b>	<b>2,161,468 \$</b>	<b>2,707,551 \$</b>	<b>4,869,019</b>	<b>762,360</b>	<b>15.7%</b>	<b>4,133,264 \$</b>	<b>(735,755)</b>
<b>OTHER FUNDING SOURCES</b>										
9399 Use of Fund Balance	0 \$	-	0.0%	1,500,000 \$	-	1,500,000	-	0.0%	1,500,000 \$	-
<b>TOTAL OTHER FUNDING SOURCES</b>	<b>0 \$</b>	<b>-</b>	<b>0.0%</b>	<b>1,500,000 \$</b>	<b>-</b>	<b>1,500,000</b>	<b>-</b>	<b>0.0%</b>	<b>1,500,000 \$</b>	<b>-</b>
<b>GENERAL FUND REVENUE</b>	<b>299,491,204 \$</b>	<b>283,929,612</b>	<b>94.8%</b>	<b>300,246,758 \$</b>	<b>4,042,211 \$</b>	<b>304,288,969</b>	<b>285,877,362</b>	<b>93.9%</b>	<b>305,373,846 \$</b>	<b>1,084,877</b>

Town of West Hartford  
Projected General Fund Expenditures for Fiscal Year Ending June 30, 2021  
as of March 31, 2021

Department	Fiscal Year 2020 (Mar 2020)			Fiscal Year 2021 (Mar 2021)			Fiscal Year 2021			
	Prior Year Actual	YTD Actual Expense	YTD % Expended	Adopted Budget	Supplemental Appropriation	Revised Budget	Actual YTD Expenditures	%	Projected Expenditures	Fav/(Unfav) Variance
<b>01-Town Clerk</b>										
Personal Services	203,751	154,164	75.7%	195,156	4,000	199,156	159,511	80.1%	214,879	(15,723)
Non-personal Services	85,776	54,282	63.3%	79,395	12,500	91,895	65,063	70.8%	87,022	4,873
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	11,797	8,431	71.5%	11,941	1,300	13,241	9,468	71.5%	12,714	527
Department Total	301,274	216,877	72.0%	286,492	17,800	304,292	224,042	76.9%	314,615	(10,323)
<b>02-Town Council</b>										
Personal Services	121,419	84,084	69.3%	128,355	-	128,355	83,249	64.9%	123,420	4,935
Non-personal Services	258,340	258,340	100.0%	258,678	-	258,678	221,647	85.7%	258,678	0
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	8,985	6,226	69.3%	9,626	-	9,626	6,219	64.6%	9,099	527
Department Total	388,744	348,650	89.7%	396,659	-	396,659	311,115	78.4%	391,197	5,462
<b>11-Town Manager</b>										
Personal Services	373,078	265,932	71.3%	369,053	-	369,053	253,215	68.6%	368,676	377
Non-personal Services	12,681	8,421	66.4%	6,600	-	6,600	3,469	52.6%	6,338	262
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	23,244	15,281	65.7%	23,397	-	23,397	15,416	65.9%	23,397	0
Department Total	409,002	289,634	70.8%	399,050	-	399,050	272,100	68.2%	398,411	639
<b>13-Corporation Counsel</b>										
Personal Services	277,974	209,798	75.5%	320,807	-	320,807	158,054	49.3%	253,979	66,828
Non-personal Services	131,637	47,494	36.1%	97,800	150,000	247,800	251,350	101.4%	307,896	(60,096)
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	19,719	14,693	74.5%	22,816	-	22,816	11,493	50.4%	17,869	4,947
Department Total	429,330	271,985	63.4%	441,423	150,000	591,423	420,897	71.2%	579,744	11,679
<b>14-Registrar of Voters</b>										
Personal Services	133,571	102,416	76.7%	205,000	42,171	247,171	175,234	70.9%	206,913	40,258
Non-personal Services	29,972	24,579	82.0%	58,370	37,017	95,387	80,236	84.1%	87,382	8,005
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	7,335	5,199	70.9%	11,332	-	11,332	5,121	45.2%	7,914	3,418
Department Total	170,878	132,194	77.4%	274,702	79,188	353,890	260,591	73.6%	302,209	51,681
<b>15-Information Technology</b>										
Personal Services	472,488	328,906	69.6%	469,560	-	469,560	359,881	76.6%	514,612	(45,052)
Non-personal Services	549,324	477,826	87.0%	543,500	-	543,500	433,549	79.8%	493,469	50,031
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	33,966	23,464	69.1%	34,235	-	34,235	24,222	70.8%	35,424	0
Department Total	1,055,779	830,196	78.6%	1,047,295	-	1,047,295	817,652	78.1%	1,043,506	3,789
<b>16-Financial Services</b>										
Personal Services	1,709,038	1,212,825	71.0%	1,697,387	-	1,697,387	1,162,791	68.5%	1,622,812	74,575
Non-personal Services	511,689	418,808	81.8%	588,779	-	588,779	527,695	89.6%	626,767	(37,988)
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	122,819	87,024	70.9%	127,041	-	127,041	77,199	60.8%	116,160	10,881
Department Total	2,343,546	1,718,656	73.3%	2,413,207	-	2,413,207	1,767,685	73.3%	2,365,739	47,468



Town of West Hartford  
 Projected General Fund Expenditures for Fiscal Year Ending June 30, 2021  
 as of March 31, 2021

Department	Fiscal Year 2020 (Mar 2020)			Fiscal Year 2021 (Mar 2021)			Fiscal Year 2021			
	Prior Year Actual	YTD Actual Expense	YTD % Expended	Adopted Budget	Supplemental Appropriation	Revised Budget	Actual YTD Expenditures	%	Projected Expenditures	Fav/(Unfav) Variance
<b>17-Assessment Office</b>										
Personal Services	567,078	388,824	68.6%	649,422	-	649,422	392,651	60.5%	572,810	76,612
Non-personal Services	77,407	38,809	50.1%	63,137	-	63,137	43,634	69.1%	59,127	3,910
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	41,954	28,620	68.2%	48,696	-	48,696	28,707	59.0%	42,168	6,528
Department Total	686,439	456,253	66.5%	761,255	-	761,255	464,993	61.1%	674,205	87,050
<b>19-Human Resources</b>										
Personal Services	424,598	305,059	71.8%	347,498	-	347,498	245,672	70.7%	353,623	(6,125)
Non-personal Services	72,774	46,047	63.3%	108,250	-	108,250	53,894	49.8%	87,921	20,329
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	27,086	18,327	67.7%	27,188	-	27,188	17,348	63.8%	25,606	1,582
Department Total	524,458	369,433	70.4%	482,936	-	482,936	316,915	65.6%	467,150	15,786
<b>20-Fire Services</b>										
Personal Services	11,595,973	8,420,342	72.6%	11,028,586	-	11,028,586	9,152,312	83.0%	12,615,664	(1,587,078)
Non-personal Services	1,380,295	1,034,527	74.9%	1,437,728	12,333	1,450,061	864,822	59.6%	1,224,618	225,443
Capital Outlay	-	-	-	-	-	-	-	-	-	0
Debt and Sundry	188,603	135,406	71.8%	187,763	-	187,763	147,942	78.8%	247,997	(59,634)
Department Total	13,164,871	9,590,275	72.8%	12,654,077	12,333	12,666,410	10,165,076	80.3%	14,087,678	(1,421,268)
<b>22-Police Services</b>										
Personal Services	15,793,800	11,321,449	71.7%	15,375,019	134,652	15,509,671	11,730,888	75.6%	16,324,150	(814,479)
Non-personal Services	933,205	717,647	76.9%	1,028,425	20,052	1,028,425	597,875	58.1%	936,043	92,382
Capital Outlay	337,778	235,899	69.8%	334,076	-	334,076	256,519	76.8%	341,766	(7,690)
Debt and Sundry	17,064,783	12,274,994	71.9%	16,737,520	154,704	16,892,224	12,585,281	74.5%	17,622,011	(729,787)
Department Total	22,877,600	15,245,677	66.6%	22,148,657	-	22,148,657	14,117,641	66.0%	20,215,558	127,099
Non-personal Services	179,279	160,803	89.7%	267,033	-	267,033	208,046	77.9%	286,380	(19,347)
Capital Outlay	160,298	109,247	68.2%	159,324	-	159,324	97,930	61.5%	147,534	0
Debt and Sundry	2,627,177	1,794,617	68.3%	2,575,014	-	2,575,014	1,723,617	66.9%	2,455,472	119,542
Department Total	3,882,172	2,822,854	72.7%	4,070,926	24,000	4,094,926	2,874,321	70.2%	4,164,115	(69,189)
Non-personal Services	5,573,262	3,998,522	71.7%	7,044,973	39,600	7,084,573	4,849,454	68.5%	7,670,890	(586,317)
Capital Outlay	371,498	195,510	52.6%	399,360	-	399,360	201,108	50.4%	397,484	0
Debt and Sundry	9,826,932	7,016,886	71.4%	11,515,259	63,600	11,578,859	7,924,883	68.4%	12,232,489	(653,630)
Department Total	1,062,076	786,465	74.0%	1,206,874	-	1,206,874	737,131	61.1%	1,076,900	129,974
Non-personal Services	850,105	774,521	91.1%	765,381	-	765,381	545,007	71.2%	765,676	(295)
Capital Outlay	75,189	54,363	72.3%	91,134	-	91,134	54,140	59.4%	88,871	2,263
Debt and Sundry	1,987,370	1,615,348	81.3%	2,063,389	-	2,063,389	1,336,278	64.8%	1,931,447	131,942
Department Total	3,882,172	2,822,854	72.7%	4,070,926	24,000	4,094,926	2,874,321	70.2%	4,164,115	(69,189)
Non-personal Services	5,573,262	3,998,522	71.7%	7,044,973	39,600	7,084,573	4,849,454	68.5%	7,670,890	(586,317)
Capital Outlay	371,498	195,510	52.6%	399,360	-	399,360	201,108	50.4%	397,484	0
Debt and Sundry	9,826,932	7,016,886	71.4%	11,515,259	63,600	11,578,859	7,924,883	68.4%	12,232,489	(653,630)
Department Total	1,062,076	786,465	74.0%	1,206,874	-	1,206,874	737,131	61.1%	1,076,900	129,974
Non-personal Services	850,105	774,521	91.1%	765,381	-	765,381	545,007	71.2%	765,676	(295)
Capital Outlay	75,189	54,363	72.3%	91,134	-	91,134	54,140	59.4%	88,871	2,263
Debt and Sundry	1,987,370	1,615,348	81.3%	2,063,389	-	2,063,389	1,336,278	64.8%	1,931,447	131,942
Department Total	3,882,172	2,822,854	72.7%	4,070,926	24,000	4,094,926	2,874,321	70.2%	4,164,115	(69,189)
Non-personal Services	5,573,262	3,998,522	71.7%	7,044,973	39,600	7,084,573	4,849,454	68.5%	7,670,890	(586,317)
Capital Outlay	371,498	195,510	52.6%	399,360	-	399,360	201,108	50.4%	397,484	0
Debt and Sundry	9,826,932	7,016,886	71.4%	11,515,259	63,600	11,578,859	7,924,883	68.4%	12,232,489	(653,630)
Department Total	1,062,076	786,465	74.0%	1,206,874	-	1,206,874	737,131	61.1%	1,076,900	129,974
Non-personal Services	850,105	774,521	91.1%	765,381	-	765,381	545,007	71.2%	765,676	(295)
Capital Outlay	75,189	54,363	72.3%	91,134	-	91,134	54,140	59.4%	88,871	2,263
Debt and Sundry	1,987,370	1,615,348	81.3%	2,063,389	-	2,063,389	1,336,278	64.8%	1,931,447	131,942
Department Total	3,882,172	2,822,854	72.7%	4,070,926	24,000	4,094,926	2,874,321	70.2%	4,164,115	(69,189)
Non-personal Services	5,573,262	3,998,522	71.7%	7,044,973	39,600	7,084,573	4,849,454	68.5%	7,670,890	(586,317)
Capital Outlay	371,498	195,510	52.6%	399,360	-	399,360	201,108	50.4%	397,484	0
Debt and Sundry	9,826,932	7,016,886	71.4%	11,515,259	63,600	11,578,859	7,924,883	68.4%	12,232,489	(653,630)
Department Total	1,062,076	786,465	74.0%	1,206,874	-	1,206,874	737,131	61.1%	1,076,900	129,974
Non-personal Services	850,105	774,521	91.1%	765,381	-	765,381	545,007	71.2%	765,676	(295)
Capital Outlay	75,189	54,363	72.3%	91,134	-	91,134	54,140	59.4%	88,871	2,263
Debt and Sundry	1,987,370	1,615,348	81.3%	2,063,389	-	2,063,389	1,336,278	64.8%	1,931,447	131,942
Department Total	3,882,172	2,822,854	72.7%	4,070,926	24,000	4,094,926	2,874,321	70.2%	4,164,115	(69,189)
Non-personal Services	5,573,262	3,998,522	71.7%	7,044,973	39,600	7,084,573	4,849,454	68.5%	7,670,890	(586,317)
Capital Outlay	371,498	195,510	52.6%	399,360	-	399,360	201,108	50.4%	397,484	0
Debt and Sundry	9,826,932	7,016,886	71.4%	11,515,259	63,600	11,578,859	7,924,883	68.4%	12,232,489	(653,630)
Department Total	1,062,076	786,465	74.0%	1,206,874	-	1,206,874	737,131	61.1%	1,076,900	129,974
Non-personal Services	850,105	774,521	91.1%	765,381	-	765,381	545,007	71.2%	765,676	(295)
Capital Outlay	75,189	54,363	72.3%	91,134	-	91,134	54,140	59.4%	88,871	2,263
Debt and Sundry	1,987,370	1,615,348	81.3%	2,063,389	-	2,063,389	1,336,278	64.8%	1,931,447	131,942
Department Total	3,882,172	2,822,854	72.7%	4,070,926	24,000	4,094,926	2,874,321	70.2%	4,164,115	(69,189)

**Town of West Hartford**  
**Projected General Fund Expenditures for Fiscal Year Ending June 30, 2021**  
as of March 31, 2021

Department	Fiscal Year 2020 (Mar 2020)			Fiscal Year 2021 (Mar 2021)			Fiscal Year 2021		
	Prior Year Actual	YTD Actual Expense	YTD % Expended	Adopted Budget	Supplemental Appropriation	Revised Budget	Actual YTD Expenditures	Projected Expenditures	Fav/(Unfav) Variance
<b>40-Leisure and Social Services</b>									
Personal Services	1,890,505	1,450,292	76.7%	1,714,833	45,500	1,760,333	1,006,396	1,502,281	258,052
Non-personal Services	900,167	659,953	73.3%	986,640	116,500	1,103,140	576,788	994,425	108,715
Capital Outlay	101,178	-	-	-	-	109,295	-	-	0
Debt and Sundry	101,178	73,721	72.9%	109,295	-	109,295	60,917	98,852	10,443
<b>Department Total</b>	<b>2,891,850</b>	<b>2,183,965</b>	<b>75.5%</b>	<b>2,810,768</b>	<b>162,000</b>	<b>2,972,768</b>	<b>1,644,100</b>	<b>2,595,558</b>	<b>377,210</b>
<b>41-Library Services</b>									
Personal Services	2,331,179	1,748,127	75.0%	2,495,769	-	2,495,769	1,513,792	2,209,090	286,679
Non-personal Services	594,574	460,701	77.5%	652,637	-	652,637	426,281	652,528	109
Capital Outlay	-	-	-	-	-	-	-	-	0
Debt and Sundry	165,148	122,908	74.4%	181,609	-	181,609	99,960	172,597	9,012
<b>Department Total</b>	<b>3,090,901</b>	<b>2,331,736</b>	<b>75.4%</b>	<b>3,330,015</b>	<b>-</b>	<b>3,330,015</b>	<b>2,040,033</b>	<b>3,034,214</b>	<b>295,801</b>
<b>90-Capital Financing</b>	<b>16,580,749</b>	<b>16,535,635</b>	<b>99.7%</b>	<b>17,318,952</b>	<b>-</b>	<b>17,318,952</b>	<b>9,235,091</b>	<b>16,838,377</b>	<b>480,575</b>
<b>91-Non-departmental Non-Departmental-FEMA</b>	<b>56,714,600</b>	<b>42,534,075</b>	<b>75.0%</b>	<b>54,665,217</b>	<b>93,179</b>	<b>54,758,396</b>	<b>39,136,163</b>	<b>55,044,150</b>	<b>(285,754)</b>
	584,840	131,803		-	1,009,407	1,009,407	232,640	232,640	776,767
<b>Sub-total Town</b>	<b>130,258,683</b>	<b>100,643,212</b>	<b>77.3%</b>	<b>130,173,230</b>	<b>1,742,211</b>	<b>131,915,441</b>	<b>90,889,151</b>	<b>132,610,812</b>	<b>(695,371)</b>
<b>51-Board of Education</b>	<b>168,161,357</b>	<b>117,081,831</b>	<b>69.6%</b>	<b>170,073,528</b>	<b>2,300,000 *</b>	<b>172,373,528</b>	<b>115,300,074</b>	<b>172,373,528</b>	<b>0</b>
<b>Total before BOE Transfer</b>	<b>298,420,040</b>	<b>217,725,043</b>	<b>73.0%</b>	<b>300,246,758</b>	<b>4,042,211</b>	<b>304,288,969</b>	<b>206,189,225</b>	<b>304,984,340</b>	<b>(695,371)</b>
<b>Grand Total</b>	<b>298,420,040</b>	<b>217,725,043</b>	<b>73.0%</b>	<b>300,246,758</b>	<b>4,042,211</b>	<b>304,288,969</b>	<b>206,189,225</b>	<b>304,984,340</b>	<b>(695,371)</b>
<b>YTD % - Payroll &amp; Fringe</b>	<b>18.4</b>	<b>Total 26</b>	<b>YTD % 70.5%</b>	<b>Pay Periods 18.3</b>	<b>Total 26.1</b>	<b>YTD % 70.1%</b>	Term/Vac Paid to Date: * Fire 634,083 ** Police 548,957 <b>TOTAL 1,183,040</b>		

\* \$2,300,000 Transfer in from the BOE Non-Lapsing Fund