# Welcome from the Opportunity, Equity, and Inclusion Department (OEI)

## GLORIA HENDERSON

DIRECTOR OF OPPORTUNITY, EQUITY & INCLUSION

# Department Mission and Vision

- Vision: The LWSD Opportunity, Equity, and Inclusion Department (OEI) is committed to the legacy work of racial, gender, and ability equity for all and the intersectionality therein, and the power this work has to disrupt the status quo. We are a community of unified and unrelenting abolitionists working to intentionally achieve educational and social justice to ensure that all students have freedom to choose their paths in the world.
- Mission: Together we will engage in intentional, strengths-based legacy work by pushing boundaries through storytelling and abolitionist teaching as we unite to disrupt the systems that threaten the educational freedoms of our community. We will work to harness and include the power and wisdom of historically marginalized and traditionally non-dominate communities. It will take the action of pushing boundaries and decolonizing our policies, processes, curriculum, and mindsets so that we can achieve ultimate freedom from the shackles of a variety of injustices that we, our students, our families, and our communities face daily.



# Land A cknowledgement

- Recognize and Respect
- Acknowledge sovereignty of local tribes
- Historical context still affects current realities and future outcomes
- Lived in North
   American since Time

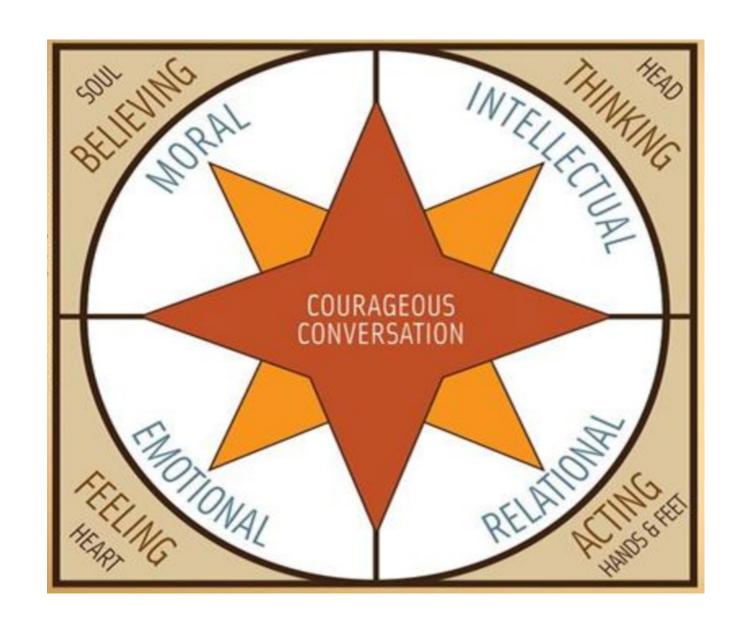
   Immemorial

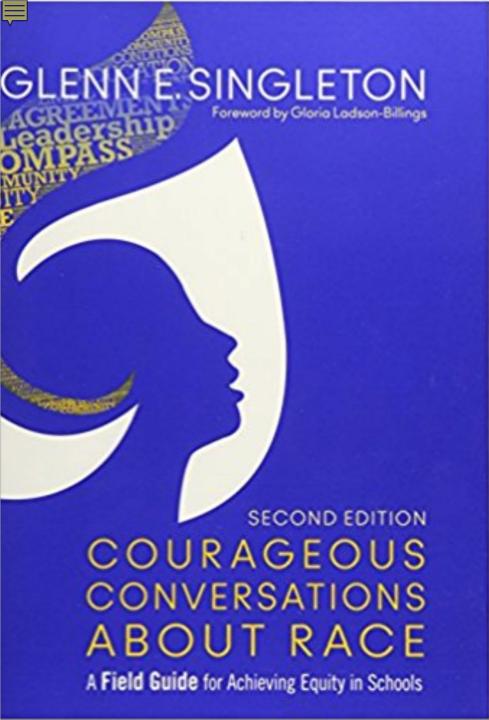




## Courageous Conversation Compass







# Four Agreements

- 1. Stay Engaged
- 2. Experience Discomfort
- 3. Speak Your Truth
- 4. Expect/Accept Non-Closure

Courageous Conversation About Race uses the Four Agreements, Six Conditions, and Compass in order to engage, sustain, and deepen in, racial dialogue about race.

Singleton, Glenn E. Courageous Conversations About Race: A Field Guide for Achieving Equity in Schools. 2nd Edition, Corwin, 2015.



## Cycle of Cultural Competency

**Awareness** 

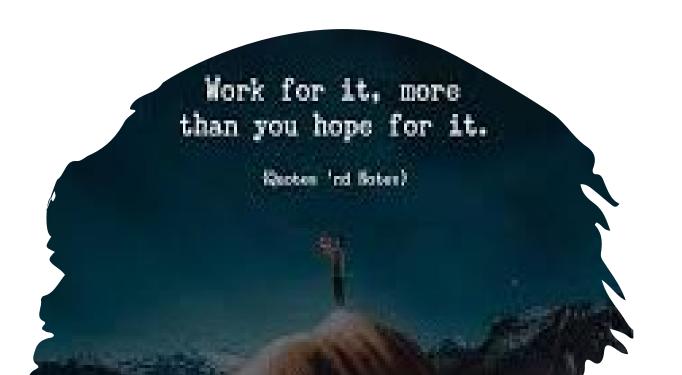
Action & Advocacy

Knowledge

Skills



## Theory of A ction



If we engage in equity work systemically and meaningfully, then our students, staff, and communities will benefit because LWSD staff and administrators will be engaged in a way that will inform how we do our work, elevating our common purpose and our practices.

# Connection to Strategic Plan

## **LWSD** Vision:

Each student will graduate prepared to lead a rewarding and responsible life as a contributing member of our community and greater society.





Prepared for College

Prepared for the Global Workplace Prepared for Personal

Success



#### STRATEGIC PLAN UPDATE Year End Highlights 2019

#### Superintendent's Message

As 2019 draws to a close, it is an opportunity to reflect on our new journey to Elevate our purpose and practices across

the district. The start of any journey begins by mapping out your direction, determining your readiness and assembling your team.

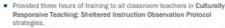
Our direction is our vision for every student to be future ready. As a result. we need to ensure that we are equitable and inclusive in the practices that contribute to the success of all students. By focusing on our priorities of success, well-being, engagement, excellence, innovation and equity, we can elevate everyone and everything.

To ensure our readiness, we are providing training and tools to Elevate our practice. This includes implementing Culturally Responsive Teaching (CRT), Sheltered Instruction Observation Protocol (SIOP), Professional Learning and adding new administrators and new technology that support our goals.

We have added staff and administrators to our team this year to help us accomplish our goals. We have also teamed with our community through our district Equity Advisory Team, Facilities Advisory Committee and our newly developed partnership with Microsoft.

We are proud of our initial efforts and look forward to the next steps in our multi-year journey. Thanks for being part of Elevate.

#### ACADEMIC SUCCESS





- Launched Multi-Tiered Systems of Support (MTSS) leadership teams in two elementary schools and one high school.
- Piloted and identified elementary math and literacy screening and progress monitoring tools to be ready for use in all schools during the 2020-21 school year.
- Implemented 1:1 mobile devices for all fifth grade students.
- Launched fully inclusive preschool programming.



- Trained 22 schools in Positive Behavior Intervention and Support (PBIS). Implemented and provided training for social emotional learning curriculum
- Provided equity training to all school equity teams and all principals and district administrators
- Implemented the Rapid Responder Easy Alert system to enhance drills and emergency response district wide.
- Implemented a new online athletics registration process that increased participation by 17 percent for fall sports.

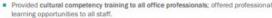
#### COMMUNITY ENGAGEMENT



- The District Equity Department started holding community listening
- Entered into a formal partnership with Microsoft in fall 2019.
- Launched ThoughtExchange, a new online tool that will inform upcoming decisions such as how to address space needs in our schools.

#### EXCELLENT STAFF

- Developed strategies to recruit and hire diverse candidates, including the Teacher Education Academy (TEA)ch Program in one of our high schools.
- Implemented the Elevating Excellent Staff recognition program to honor current staff members.



- Successfully transitioned all staff to the statewide School Employee Benefits (SEBB)
- beginning in January.

#### EFFECTIVE USE OF RESOURCES

- Convened a Facility Advisory Committee to determine future school/program needs and opportunities.
- Implemented the MyStop App for families to track their child's bus.
- Engaged FloAnalytics to enhance enrollment forecasting and student demographics.



## OEI Areas and Program Responsibility

## 1. Equity Teams

Building Equity Team Support District Equity Team

2. Equity Professional Development & Learning

(through collaboration across departments and divisions)

- 3. AVID
- 4. McKinney-Vento & Foster Care Support
- 5. Family Engagement
- 6. Community Outreach
- 7. Translation & Interpreter Services
- 8. Equity in Student Voice
- 9. Natural Leaders and Cultural Liaisons



## Nesting Support of the Opportunity, Equity, and Inclusion Department

District-Level Support Team

#### Donna Baillie, Liaison

- --McKinney-Vento Support
- --Foster Care Support Services

#### Danielle Warman, POSA

(1/2 time for Equity Dept.)

- --Project Management
- --Special Projects
- --Logistics & Organization

## **Lori Spiry**

Administrative Assistant Gloria Henderson Director

#### **Catherine Cruz**

## Family Engagement & Community Outreach Coordinator

- --Family Engagement
- --Community Outreach
- --Translation & Interpreter Svc (shared w/Comm Dept)
- -- Equity in Student Voice
- -- Professional Learning

#### Steffani Jesus Muggli

#### **Equity Specialist**

- --Equity Professional Learning & Coaching
- a. District Equity Team
- b. Building Equity Teams
- c. Cross-Divisional Support
- --AVID (shared w/COSA)
- --Equity in Student Voice

# Regional Support & Cross-District Focused Projects Team

#### **Taylor Cassell**

Feeder Pattern: Juanita
Equity & Family Engagement
Facilitator

#### Sergio Barrera

Feeder Pattern: Redmond
Equity & Family Engagement
Facilitator

#### **Adanna Abakporo**

Feeder Pattern: Eastlake
Equity & Family Engagement
Facilitator

#### **Kelly Jacobson**

Feeder Pattern: Lake WA
Equity & Family Engagement
Facilitator

- -- Connection to Services & Resources\*
- --Student Voice & Activism
- -- Professional Learning Support
- --Community Outreach\*
- --Family Engagement\*

- -- Affinity Group Supports
- -- Coaching Support
- --Equity Teams Support\*
- --Collaborate w/school staff to support student academic success and well-being\*

## School Supports Team for Title 1\*

#### Na'eemah Webb

Family Engagement Liaison

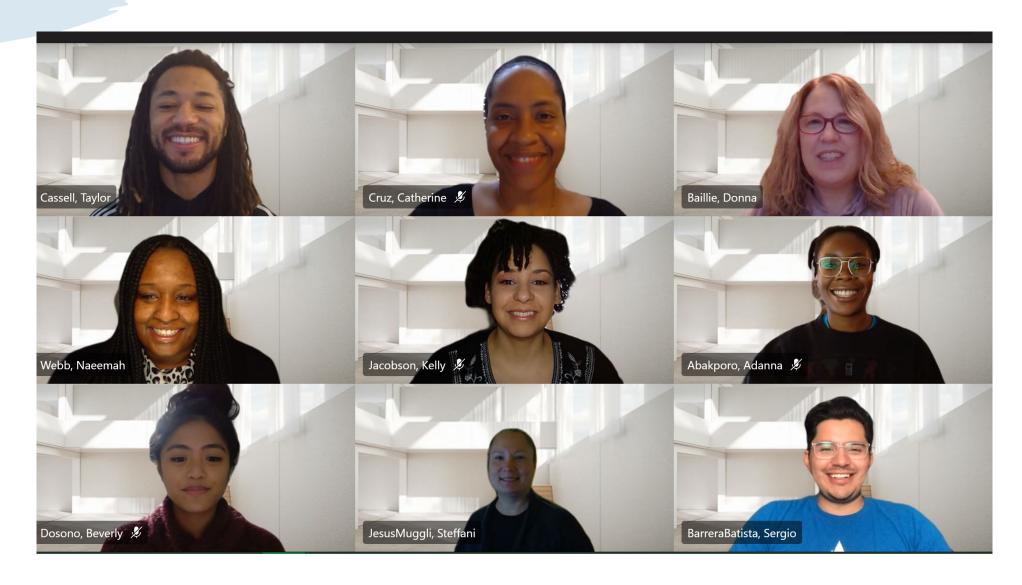
Muir Elementary

#### **Beverly Dosono**

Family Engagement Liaison Frost Elementary



# Hello!

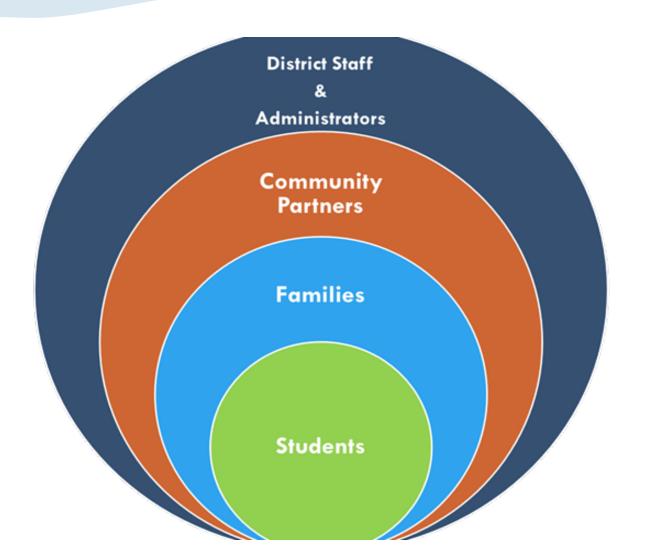


# Core Beliefs

- Relationships Matter
- All Students Can Learn
- Families/Caregivers are an integral part of a student's education
- Families/Caregivers are a student's most important teacher
- We must strive for cultural competence in all areas of education
- Black Lives Matter



# Improving Student Success Includes...









"Take a long, hard look down the road you will have to travel once you have made a commitment to work for change. Know that this transformation will not happen right away. Change often takes time. It rarely happens all at once. In the movement, we didn't know how history would play itself out. When we were getting arrested and waiting in jail or standing in unmovable lines on the courthouse steps, we didn't know what would happen, but we knew it had to happen."

-- Rep. John Lewis, Civil Rights Leader

## **Overview of Equity Efforts**



2017-2018

**District Equity Team formed** 

Building principals and some district administrators take part in foundational race and equity learning

Building principals form their equity teams at the end of the year to begin in the 2018-2019 SY

2018-2019

**Equity Director Hired & Dept formed** 

Build initial capacity of district staff to engage in race/equity work

Identify and lead/co-lead additional areas of PL/PD

Establish family engagement at the district level that promotes equity

Focus on student voice

Collaboration with HR, Intervention, T&L, and Professional Learning Depts

Build capacity of the wider Central Office administrators in race and equity work

10 hours of mandated equity-focused professional learning for certificated staff Advanced training from Pacific Education Group for all Administrators Continued focus on Professional Learning

**Equity Specialists hired** 

2019-2021

Enhanced Family Engagement Program formally established w/district coordinator and two liaisons at Frost and Muir Elementary (Title 1 schools)

Focus groups with colonially marginalized and systemically underserved families and students

Equity Policy (attempt two) groundwork begins with District Equity Team

## The District's Big Equity Work for this Year

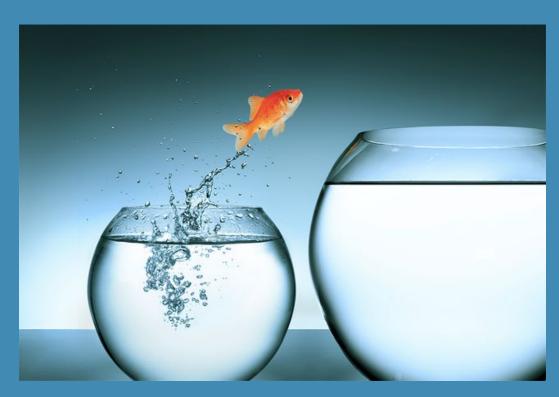


Photo Source



# Department Goals Snapshot

Create and Partner with collaborate with Partner with community partners Spanish-speaking Have a structure for to have webinars, communications To develop at least 2 families to create an workshops, and transitions for families learning modules forums for families and printshop (preschool-elementar action plan for for staff and district on different y-secondary-college/f leadership that will platforms (Teams. improving departments to build their capacity uture) FB, Zoom). to do equitable translation services improve and family engagement. and accessibility enhance translation 100% of history classes services are taught with an Have a digital and MV and Foster contact abolitionist Our rates for adult video monthly connection/engagem person at each school framework. newsletter for our ent and sense of appointed by the families of color who belonging expressed by our students of do not speak English Principal. This is color will increase. Partner with families (Spanish, Portuguese, required by MV law Design and develop that have students Hmong, Arabic, the mandatory OSPI and soon to be Equity-focused with disabilities to Vietnamese, and required for Foster. courses for the discuss and Amharic among 2020-2021 school The designee would implement more others) year. effective curriculum receive training and and services that are assist in the Develop a family accessible and 100 percent of identification and engagement survey culturally responsive. Continue to **DLT** members that will measure support o provide Equity complete how successful we students. LEADS and are in our family Facilitate with the d Equity-focused Race-focused training engagement and Liaison. discussions and resources for equity efforts. work with other 100 percent of departments in LWSD staff. DLT members LWSD. 100 percent of buildings have an complete BD1 equity team that Training meets at least once 100 percent of LWSD Equity per month families have Assist in the Further develop Policy is Publish a Our graduation personal and district on-boarding and access to written, rates and grade monthly knowledge around professional point averages for internet adopted, and learning Equity and newsletter for students of color opportunities of/for Race-focused topics. implemented all LWSD staff will increase the Equity and by June 1, 2021 Family Engagement Facilitators.

# 2020-21 Learning Opportunities

#### DISMANTLING RACISM IN THE LWSD

**Race and Equity Focused Professional Learning 2020-2021** 



It is the right time to dismantle individual, institutional, and structural racism through our professional learning. Our staff, communities, families, and even more importantly, our students, are depending on us.

#### CABINET AND BOARD TRAINING

Cabinet and Board members will engage in significant professional learning, coaching, and support to design and implement the infrastructure for racial equity transformation. This 16 hours of training examines district policies, practices, programs, structures, climate, and culture to identify barriers to equity and excellence, and leads systemic change efforts that result in high levels of achievement for all students.

#### EQUITY SITE TEAM LEADERS TRAINING

Individual school and department equity work depends on a obust equity team. Principals, and 2-3 members of every school equity team will participate in a quarterly training to provide support and enhance learning from the Opportunity, Inclusion, and Equity Department focused this year on family and community engagement and deepening awareness of race and cultural competency.

#### **CLASSIFIED PROFESSIONALS**

The Professional Learning Department and the Opportunity, inclusion, and Equity Departments will collaborate to facilitate live training for office professionals and other classified professional staff, Further, they will collaborate to align equity focused learning with the instructional Para Educator Certificate Program.

#### DISTRICT LEADERSHIP TEAM TRAINING

DLT members will participate in 15 hours of seminars called "Virtual LEADS" (Virtual Leadership for Equity & Anti-Racism Development) focused on deepening understanding of institutionalized racism and its impact on student learning, as well as providing support for leading systemic equity transformation initiatives in the district and schools.

#### CERTIFICATED STAFF

- 8 hours of dedicated LEAP training developed by the Equity Department
- Annual training addressing disporportionality in intervention practices and rights for students
- Social-Emotional Learning and PBIS advanced training opportunities
- Opportunities to participate in leadership training with principals

#### STRATEGIC COLLABORATION

The Opportunity, Equity, and Inclusion Department, Special Services Department, Student Services Department, Teaching and Learning Department, and Professional Learning Departments will partner to facilitate and develop additional training opportunities for all staff. This work will also be guided through collaboration with the District's Equity Team, which meets monthly and includes certificated and classified staff, administrators, family, and community members.

#### PARTNERSHIP WITH PACIFIC EDUCATION GROUP

This year, Lake Washington School District will continue a partnership with Courageous Conversations to facilitate race-centered learning for all stake-holders. As a result, a foundational full day training, "The Virtual Experience" will be provided for all District Leaders, three staff from each school, school psychologists, campus security monitors, Speech and Language Pathologists, Resources Officers, and members of each strategic collaboration department including Directors and TOSAs.

- OSPI Mandated 7 Hours of Race-Centered Equity Learning in 2020
  - Synchronous and asynchronous learning
- Partnership with equity consultants
- Staff Meetings & LEAP extensions
- Book Studies and Affinity Spaces
- Collaboration and consultation across the district to grow and extend equity work
- Look in the Professional Learning Sway, Teams Professional Learning channels
- Inquire about joining your building's equity team
- March Equity Conference



## **Cultural Competence**

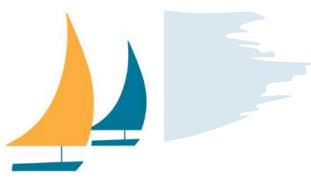
"Culturally competent teachers create culturally responsive and inclusive learning environments that move beyond surface level attention to cultural differences and foster a sense of belonging by embracing and giving power to diverse points of view."

## Equity as Interwoven

"Equity is, and always has been, at the heart of the Framework. It is the primary Common Theme and describes the ultimate purpose of our work with students. In the classrooms of excellent teachers, the purpose of instruction is not the transmission of basic knowledge or student compliance but deep understanding, important learning, and active intellectual engagement so that each student can succeed in school and beyond.

The assurance of great teaching for every student has proven difficult to achieve in both policy and practice. Teachers strive for excellence, but a 'commitment to excellence is not complete without a commitment to equity.' Each student deserves access to world-class teaching and learning environments that promote joyful inquiry, intellectual rigor, and reflection. As a profession, we must be dedicated to the pursuit of great teaching for each and every student."





### Purpose of Equity Work in LWSD

To ensure academic success for all students by closing opportunity gaps for students and providing equitable and inclusive working and learning environments for all students, families, staff, and communities.

## By Committing to Equity in LWSD, We Will...

 Remove the predictability of success and failure that currently correlates with race or any social/cultural factor.

 Interrupt inequitable practices, examine biases, and create inclusive school environments for all students.

 Discover and cultivate the unique gifts, talents, and interests that every human possesses.