

Harrison Central School District

Superintendent's Preliminary Budget 2021-22



**Citizen's Budget Advisory Committee
Meeting**

April 12, 2021



Superintendent's Budget Objectives

- Maintain class sizes and programmatic choices amidst increasing participation
- Strengthen instructional continuity in K-12 by:
 - Completing implementation of International Baccalaureate Middle Years Program
 - Pursue application to International Baccalaureate Primary Years Program
 - Develop differentiated summer programs that address identified **learning gaps, provide enrichment, and opportunities for community building/connections prior to September return to school**



Superintendent's Budget Overview & Long Term Vision

We continue to advance the District's strategic vision around three key initiatives:

- Implementing a personalized approach to learning
- Continuing the development and implementation of a multiple measures assessment system
- *Developing inquiring, knowledgeable and caring young people who help to create a better and more peaceful world through intercultural understanding and respect. (SEL/IB)*



2021-22 Changes in Financial Indicators

Financial Challenges

- Consumer Price Index (CPI) is 1.23% for 2021-22, down from last year (1.81%) - loss of approximately \$600,000 in levy
- Increased rate for Teachers' Retirement System adds approximately \$300,000 to budget
- Interest rates on investments have continued to decrease significantly since last budget



Changes in Financial Indicators

Financial Improvements

- Teacher Retirement Incentive - saves approximately \$560,000
- Slight increase in Tax Base Growth Factor provides increase in levy of \$270,000



Budget Status- March 8, 2021

Includes Teacher Retirement Incentive

Harrison Central School District Tax Cap Calculation 2021-22- PRELIMINARY As of March 8, 2021

		2020-21	2021-22
1) Prior Year Tax Levy		\$ 108,704,351	\$ 110,990,190
2) 1 + Tax Base Growth Factor (provided by Commissioner of Tax & Finance by February 15th.)	x	1.0036	1.0060
Total Tax Levy plus Growth Factor		\$109,095,687	\$111,656,131
3) Prior Year PILOTS	+	1,179,981	1,169,629
4) Levy for Judgements over 5% of total tax levy	-	-	-
Capital Debt Service(net of Bldg. Aid) (prior Yr)	-	(3,795,725)	(3,771,689)
Capital Tax Levy	-		
TAX LEVY LIMIT	=	\$106,479,943	\$109,054,071
5) Allowable Levy Growth Factor (1 + inflation factor, up to 2%)	x	1.81%	1.23%
		\$1,927,287	\$1,341,365
6) Next Years PILOTS	-	(1,169,629)	(1,193,283)
TAX LEVY LIMIT (to be submitted to State Comptroller, Commissioner of Tax & Finance and the Commissioner of Education by March 1st)	=	\$107,237,601	\$109,202,153
Levy for excess increases to ERS	+	-	-
Levy for excess increases to TRS	+	-	-
Debt Service(net of Bldg. Aid) & EPC	+	3,110,887	3,062,640
Capital Tax Levy (expenditures not budget)	+	540,802	551,151
Capital Closeout Revenue	+	120,000	-
9) Erroneous levy plus interest from prior year	-	\$0	\$0
ALLOWED TAX LEVY WITH 50% plus 1 voter approval	=	\$111,009,290	\$112,815,944
ACTUAL LEVY		\$110,990,190	\$112,815,944

2.10%

1.64%



Budget Status- March 8, 2021

Includes Teacher Retirement Incentive

<u>Summary of Tax Levy and Adjustments</u>		Bud. To Bud.
Estimated Budget 2021-22		\$ 126,328,789
Estimated Local Revenue		\$ (9,771,451)
	Projected Levy	\$ 116,557,338
Maximum Allowable Levy		\$ 112,815,944
Actual Levy Amount (to be determined)		\$ -
Excess of Limit		\$ (3,741,394)
TRS Reserve		\$ -
ERS Reserve		\$ -
Appropriated FB		\$ -
	Sub Total	\$ (3,741,394)
Anticipated savings from ERI		\$ 559,011
	Sub Total	\$ (3,182,383)
Amount over Tax Levy Cap		\$ (3,182,383)

2.35% Budget to Budget

Information above does not include any possible new positions

Following the State Aid Process





Harrison Central School District State Aid Analysis

Enacted Budget 2021-22 As of April 7, 2021

	Exec. Bud Proposal 2021-22	Enacted Budget 2021-22	Enacted Budget 2020-21	2021-22 Enact. Bud vs. 2020-21 Enacted Bud
	A	B	C	B-C
Foundation Aid	\$ 3,296,046	\$ 3,361,966	\$ 3,296,046	\$ 65,920
Services Aid**	\$ 1,248,266	\$ -	\$ 1,164,118	\$ (1,164,118)
Boces Aid	\$ -	\$ 437,787	\$ -	\$ 437,787
High Cost Excess Cost Aid	\$ 141,623	\$ 141,623	\$ 26,298	\$ 115,325
Private Excess Cost Aid	\$ 106,460	\$ 100,007	\$ 81,109	\$ 18,898
Supp. Excess Cost Aid	\$ -	\$ 13,169	\$ -	\$ 13,169
Software/Library/Textbook	\$ -	\$ 354,071	\$ -	\$ 354,071
Transportation Aid	\$ -	\$ 407,751	\$ -	\$ 407,751
Building Aid	\$ 40,189	\$ 40,189	\$ 37,723	\$ 2,466
Pandemic Adjustment	\$ -		\$ (460,773)	\$ 460,773
Federal Cares Restoration	\$ -		\$ 460,773	\$ (460,773)
Sub Total	\$ 4,832,584	\$ 4,856,563	\$ 4,605,294	\$ 251,269



***Harrison Central School District
Revenue Budget
2021-22***

Revenue Type	2016-17 Actual Revenue	2017-18 Actual Revenue	2018-19 Actual Revenue	2019-20 Actual Revenue	2020-21 Adopted Revenue	2021-22 Proposed Revenue
PAYMENTS IN LIEU OF TAXES	1,040,600	1,091,274	1,186,567	1,236,771	1,169,629	1,193,283
NON-PROPERTY TAX DIST. BY COUNTY	1,497,217	1,583,371	1,599,024	2,159,239	1,980,000	2,250,000
INTEREST & EARNINGS	246,030	518,869	856,914	720,687	370,000	218,000
STATE AID - BASIC FORMULA	3,364,821	3,469,584	3,628,074	3,719,248	3,961,849	4,064,705
EXCEL AID	8,751	8,660	16,795	12,770	-	-
BOCES AID	289,739	285,617	306,455	309,345	391,981	437,787
CRP TUITION	152,663	203,356	235,284	285,422	263,270	347,370
TEXTBOOK AID	269,348	271,038	269,523	271,853	267,663	261,741
COMPUTER SOFTWARE AID	62,946	63,725	63,860	64,909	63,860	65,149
LIBRARY AID	26,262	26,587	26,643	27,081	26,643	27,181
ALL OTHER REVENUE SOURCES	1,252,331	1,387,388	1,793,006	1,617,991	1,343,214	930,214
Total Revenue	\$8,210,707	\$8,909,469	\$9,982,145	\$10,425,316	\$9,838,109	\$9,795,430



**Harrison Central School District
Federal Funding**

Coronavirus Response and Relief Supplemental Appropriations Aid (CRRSA)	\$1,375,412
American Rescue Plan (ARP)	\$3,050,297

These additional fund being made available to school district will be in the form of Federal Grants and generally have spending restrictions of "Supplement Not Supplant". We are awaiting further guidance as to the specific uses of each of these grants. We do know a specific percentage must be targeted to helping students that have sustained learning and developmental loss and to help districts with some of the unexpected costs that have been incurred. Districts are cautioned not to develop their General Fund operating budgets based on a long term spending plan with funds that are temporary in nature.



Projected Staffing Adjustments 2021-22

Proposed Positions for 2021-22		FTE
Elementary Teachers		1.20
Support Staff		
Teacher Aide		1.00
Teacher Aides - Special Education		2.00
Teacher Aides - included in proposed 2021/22 budget		(2.00)
Total Proposed Support Staff		1.00
Total Proposed New Positions		2.20



Harrison Central School District
Possible Savings as of April 7, 2021
2021-22

Proposed Budget 3/8/21	\$ 126,328,789
<u>Budget Adjustments Since 3/8/21</u>	
Teacher Salary Adjustments	\$ 92,414
Special Education outplacements & Maint.	53,330
Total Adjustments	\$ 145,744
<u>Expense Reductions - April 7, 2021</u>	
Clerical Position - Central Office	(80,680)
Childcare Interns Post Covid	(210,000)
Health Insurance Adj.	(100,000)
Purchase New Server in 20-21	(35,000)
Boces Career Services	(113,178)
Add'l. Summer Support	1,600
Total Exp. Reduction	\$ (537,258)
<u>Expense Addition:</u>	
Possible New Staffing	180,221
Adjusted Budget 3/24/21	\$ 126,117,496

Revenue Addition:

Accounts Payable Write-off (one time) \$ 221,651

Capital Exclusion

Remove hepa filters & covid exp. from 2021-22 budget and reclassify these expenses to the Capital portion of budget. This will allow us to build the capital line, preserve the baseline budget and take a \$230,000 exclusion resulting in not having to cut \$230,000 from the budget. Purchases will be made in 2020-21

Possibly encumb. Hepa filters in 20-21	\$ 130,000	Tax Cap Sheet
Possibly encumber Covid exp. In 20-21	\$ 100,000	Tax Cap Sheet
	<u>\$ 230,000</u>	

Net Summary of Proposed Budget Changes

Expense Reductions	\$(537,258)
Staffing Additions	180,221
Accounts Payable Write-Off	(221,651)
 Purchase Covid PPE in 20-21 and transfer expense to Transfer to Capital	 (230,000)
 Net Change to Tax Levy Position	 \$810,288



Harrison Central School District
Tax Cap Calculation 2021-22- PRELIMINARY
As of April 7, 2021 - Possible Capital Adjustment

		As of 3/10/21		As of 4/7/21
		2020-21	2021-22	2021-22
1)	Prior Year Tax Levy	\$ 108,704,351	\$ 110,990,190	\$ 110,990,190
2)	1 + Tax Base Growth Factor (provided by Commissioner of Tax & Finance by February 15th.)	1.0036	1.0060	1.0060
	Total Tax Levy plus Growth Factor	\$109,095,687	\$111,656,131	\$111,656,131
3)	Prior Year PILOTS	1,179,981	1,169,629	1,169,629
4)	Levy for Judgements over 5% of total tax levy	-	-	-
	Capital Debt Service(net of Bldg. Aid) (prior Yr)	-	-	-
	Capital Tax Levy	(3,795,725)	(3,771,689)	(3,771,689)
	TAX LEVY LIMIT =	\$106,479,943	\$109,054,071	\$109,054,071
5)	Allowable Levy Growth Factor (1 + inflation factor, up to 2%)	1.81%	1.23%	1.23%
		\$1,927,287	\$1,341,365	\$1,341,365
6)	Next Years PILOTS	(1,169,629)	(1,193,283)	(1,193,283)
	TAX LEVY LIMIT (to be submitted to State Comptroller, Commissioner of Tax & Finance and the Commissioner of Education by March 1st)	\$107,237,601	\$109,202,153	\$109,202,153
	Levy for excess increases to ERS	-	-	-
	Levy for excess increases to TRS	-	-	-
	Debt Service(net of Bldg. Aid) & EPC	3,110,887	3,062,640	3,012,587
	Capital Tax Levy (expenditures not budget)	540,802	551,151	876,204
	Capital Closeout Revenue	120,000	-	-
9)	Erroneous levy plus interest from prior year	\$0	\$0	\$0
	ALLOWED TAX LEVY WITH 50% plus 1 voter approval	\$111,009,290	\$112,815,944	\$113,090,944
	ACTUAL LEVY	\$110,990,190		
		2.10%	1.64%	1.89%

**By moving \$230,000 of B & G operations budget down to the capital line and encumbering the \$230,000 for filters and PPE in 2020-21, it will allow us to preserve the tax levy base and gain an additional exclusion while strengthening the Capital transfer line. This reduces the budget gap by \$230,000.



Tax Levy Cap Calculation Continued:

<u>Summary of Tax Levy and Adjustments</u>		Bud. To Bud. As of 3/10/21		Bud. To Bud. As of 4/7/21	
Estimated Budget 2021-22		\$ 126,474,533	2.47%	\$ 126,474,533	2.18%
Estimated Local Revenue		\$ (9,771,451)		(10,017,081)	
	Projected Levy	\$ 116,703,082		\$ 116,457,452	
Maximum Allowable Levy		\$ 112,815,944		\$113,090,944	
Actual Levy Amount (to be determined)		\$ -		-	
Excess of Limit		\$ (3,887,138)		\$ (3,366,508)	
TRS Reserve		\$ -			
ERS Reserve		\$ -			
Appropriated FB		\$ -			
	Sub Total	\$ (3,887,138)		\$ (3,366,508)	
Anticipated savings from ERI		\$ 559,011		\$ 559,011	
Budget Reductions		\$ -		\$ 537,258	
New Staffing		\$ -		\$ (180,220)	
Accounts Pay. Write off (Recorded above in Revenue)		\$ -			
Amount over Tax Levy Cap		\$ (3,328,127)		\$ (2,450,459)	



Harrison Central School District Key Budget Rates and Ten Year Average

		Proposed 2021-22	Ten Year Average	
Proposed Tax Levy Change		1.89%	2.16%	**
Budget to Budget Change		1.73%	2.00%	**

** Numbers are not yet final



Next Steps

- **Finalize staffing needs for 2021-22**
- **Follow up on Guidance for State and Federal Aid**
- **Continue to explore for possible savings**
- **On-going monitoring of student enrollment**
- **On-going projections of 2020-21 budget for carry-forward possibilities**
- **Prepare and distribute all legally required budget documents**