Operating and Capital Approved Budgets for Fiscal Year 2019-2020



Presented to and Approved by the Tukwila School District

**Board of Directors** 

August 30, 2019

Final 2019-20 Budget Approved by Board on August 30, 2019

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### **Board Resolution**

### TUKWILA SCHOOL DISTRICT NO. 406 KING COUNTY, WASHINGTON

### **RESOLUTION NO. 891**

### A RESOLUTION of the Board of Directors of the Tukwila School District No. 406, King County, Washington, adopting the 2019-20 Budget, the four-year budget plan summary and the four-year enrollment projection.

WHEREAS, the Board of Directors of the Tukwila School District No. 406 has reviewed the proposed 2019-20 budget, the four-year budget plan summary, and the four-year enrollment projection; and

WHEREAS, the budget, summary and enrollment projections as presented, adequately provides for the school district's operations; and

**NOW, THEREFORE BE IT, RESOLVED,** that the Board of Directors of the Tukwila School District No. 406 has determined that the final appropriation level of expenditures for each fund in 2019-20 will be as follows:

General Fund	\$52,200,699	
Capital Projects Fund	60,020,648	
Associated Student Body Fund	250,886	
Debt Service Fund	9,431,577	
Transportation Vehicle Fund	788,000	

ADOPTED this 30th day of August 2019 in Tukwila, Washington.

President

Vice President

Director

Director

Director

ATTEST:

Dr. Flip Herndon Secretary to the Board of Directors

### **Executive Summary**

The 2019-20 budget allocates resources to support Mission Fulfillment and is consistent with the 2019-20 Board of Director's Budget Philosophy, except for the 2.0% ending fund balance goal. The 2018-19 budget does not meet the Board policy of a 6% Ending Fund Balance.

The following table shows the historic enrollment, revenue, spending and fund balance trends. 2018-19 shows actual enrollment and projections for the rest of the figures. Note that total revenue is down 1.4% next year and more concerning is that total basic education revenue is down 4.7% next year due to the full-year impact of the levy lid and declining enrollment.

Executive Summary	15-16	16-17	17-18	18-19	19-20	20-21	21-22	22-23
(\$000's)	Act	Act	Act	Proj	Bgt Yr 1	Bgt Yr 2	Bgt Yr 3	Bgt Yr 4
Enrollment	2,904	2,862	2,783	2,734	2,643	2,603	2,564	2,526
% Change	-1.4%	-1.5%	-2.7%	-1.8%	-3.3%	-1.5%	-1.5%	-1.5%
B/(W)	-42	-42	-78	-49	-91	-40	-39	-38
State Funding	18,392	19,016	19,224	25,149	25,868	25,990	26,112	26,235
Other	658	546	451	478	248	151	149	147
Local Funding	10,993	11,359	11,994	8,710	6,590	7,012	6,907	6,803
Sub Total BEA	30,043	30,920	31,670	34,337	32,706	33,153	33,168	33,185
% Change	8.7%	2.9%	2.4%	8.4%	-4.7%	1.4%	0.0%	0.1%
Grants and Other	11,923	10,890	12,719	14,858	15,779	16,212	16,180	16,189
Total Revenue	41,966	41,811	44,389	49,195	48,485	49,365	49,347	49,373
% Change	8.6%	-0.4%	6.2%	10.8%	-1.4%	1.8%	0.0%	0.1%
Expenditures	43 <i>,</i> 805	42,721	44,567	47,021	52,201	53,181	54,477	55,872
% Change	12.6%	-2.5%	4.3%	5.5%	11.0%	1.9%	2.4%	2.6%
Begin Fund Balance	4,510	2,671	1,761	1,583	3,758	42	-3,774	-8,904
Capacity	-1,839	-910	-178	2,174	-3,716	-3,816	-5,130	-6,499
Ending Fund Balance	2,671	1,761	1,583	3,758	42	-3,774	-8,904	-15,403
%	6.4%	4.2%	3.6%	7.6%	0.1%	-7.6%	-18.0%	-31.2%

To remain sustainable, the District must align its costs with its revenues. Excluding capacity, 2019-20 expenditures are \$2.5M higher than revenue. Cost reductions will be required to achieve a positive ending fund balance in budget year two (2020-21). The District must stabilize its enrollment, lobby the State for additional monies, consider a Technology Levy renewal that is larger than its current Tech levy and continue to pursue CTE and other sources of funding. In addition, any additional expenditure must be offset by cost reductions.

Expenditures exceeded revenues for four out of the last five years, with the exception being 2018-19. Cost reduction measures in 2018-19 focused on attrition, MSOC reductions and operating controls that were made as far away from the students as possible. The District did not spend all of its 2018-19 LAP

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High Poverty or Highly capable dollars and will have a \$.7M combined recovery and carryover. This has the effect of overstating the 2018-19 ending fund balance by \$.7M.

2019-20 cost reductions include \$1.3M in staffing reductions through attrition and a reduction in force and MSOC reductions.

The 2019-20 budget cost assumptions are aggressive and must be exceeded to cover known and unknown risks. The District has material risk in the size of its infrastructure, TEA/ESP wage negotiations, SEBB, Grant expenditures, legal costs and other areas that will likely be greater than its Capacity. These and other risks are outlined on the next several pages and will require significant cost reductions to limit their impact to the Ending Fund Balance and allow the district to maintain sustainability.

# **Risks, Opportunities and Capacity**

#### **Enrollment versus Infrastructure:**

District enrollment reached a peak of 2,946 students in 2014-15 and has declined for the last four years. The District is expecting a 3.6% enrollment reduction in 2019-20. See the enrollment section for more information.

Enrollment is trending down faster than the District is reducing its cost structure. Stabilizing enrollment is critical to the long-term sustainability of the District. The completion of the Elementary School construction projects at the end of the summer and the completion of the Foster and Showalter Modernization projects at the end of the following summer should help with enrollment, but more work needs to be done. Plans to increase the 'Technology Levy' when it expires will also provide additional funding to support the student learning environment and in turn may draw more students to the District.

#### Wage Increases and Union Activity:

The 2019-20 budget assumes a 2.0% rate increase for TEA and ESP.

#### **Grants - Special Education:**

The state does not fully fund Special Education. Over the last four full years the district has spent an average of 40% more to support the special needs of its students versus the revenue it has received. In other words, for every dollar of state funding the district has spent \$1.40 to support their special need students. 2018-19 has shown remarkable improvement based on increased funding and tighter cost controls and is trending towards an 18% over spend. (Specifically, 2018-19 SPED expenditures will be higher than SPED revenues by 118%.) The 2019-20 Special Education budget assumes a 13% over spend, which is an aggressive assumption.

#### Grants – 2018-19 Underspend:

2018-19 spending on individual Grants and Categoricals is trending to be lower than 2018-19 Grant and categorical revenues, which will result in recovery and carryover in some funds. The 2019-20 budget includes the following recovery and carry over from 2018-19 under spending.

- LAP High Poverty recovery of \$574,206
- LAP High Poverty carryover of \$88,435
- Highly Capable recovery of \$75,184

These three items total \$737,825 and in effect over states the 2018-19 Ending Fund Balance by \$737,825.

#### **Legal Costs:**

The 2019-20 budget includes \$100k in legal costs. It is likely actual costs will be higher than the budget.

#### SEBB:

Effective January 1, 2020 all employee insurance plans will be managed by the School Employees Benefit Board ("SEBB"). All of the District's employees that work 630 hours a year will be eligible for health insurance with no proration based on the number of hours worked. 2018-19 projected benefits costs are 14.9% of compensation. 2019-20 budget benefit costs are 15.0% of compensation. While actual costs are unknown the District was expecting a larger increase in benefit costs for 2019-20. This is a State wide

issue as the State estimated the cost of the School Employee Benefits ("SEB") to be \$600M, but only provided funding for \$400M.

#### **Early Learning Classrooms:**

It is likely that the district will partner with Voices of Tomorrow to provide early learning services for 40 kids at Thorndyke. The budget assumes there will be zero costs for the District. The budget also assumes there will be zero costs to the District if early learning programs are offered at Cascade View and Tukwila.

#### **Construction Delay**

Budget assumes that construction at all five schools is completed on time and there will be no general fund expenses associated with construction.

#### **K-3 Class Size Compliance**

The State is requiring Districts to maintain a K-3 class size of 17 students per teacher. The District added four K-3 teachers in its 2019-20 budget.

#### **Deferred Maintenance:**

Deferred maintenance of approximately \$400k is not addressed in the 2019-20 budget. The District is forming a Community Advocacy Team and will identify deferred maintenance and technology needs to pursue a Maintenance Levy in February 2020 that is higher in value than the current 'Technology Levy' that it will replace. If passed, the funding will start in January 2021.

#### Enrichment

Enrichment will go into effect in 2019-20. While the State continues to refine its enrichment rules, the District has identified the following costs as enrichment.

Category	Amount
Unfunded Certified & Classified Salaries	4,728,822
Athletics [Program 0400]	812,873
Unfunded SPED	644,668
Unfunded Pupil Transportation	169,765
Unfunded Food Service	163,952
Unfunded Head Start	69,863
Total Enrichment	6,589,943

#### **Moody's Bond Rating:**

The District's Moody's bond rating dropped from Aa2 to Aa3 in Nov 2017. The bond rating dropped from Aa3 to A2 with a negative outlook on 9/11/2018. This was a double down grade (the district skipped A1). The Ending Fund Balance trend is a major consideration in the District's bond rating.

#### **Opportunity: Local Improvement Network ("Gates") Grant**

The new Local Improvement Network grant assumes no supplanting. If the grant rules allow the use of some existing resources, the budget will benefit by contributing money to cover the risks listed above.

#### **Opportunity: Attrition**

It is statistically likely that employees will leave the District in 2019-20. Cost savings will occur if there is a delay in hiring the replacement or if the position is not filled at all.

#### Capacity:

The budget includes Capacity (2.5% of revenue) of \$1.2M. As mentioned above, the 2019-20 budget includes significant risks. If cost increases are not met with corresponding cost reductions, it is likely the District will need a Budget Extension in 2019-20.

Capacity	Amount
TEA / ESP Wage Increase Greater than 2.0%	
SPED (subsidy of 20% of SPED revenue versus 13%)	347,500
Creative Learning Labs	250,000
5th Grade Camp	95,000
SEBB	
Early Learning Classroom are subsidized by District	
Construction Delays and expenses not covered by bond	
Deferred Maintenance	
New Grant Awards	
All Other	519,620
Total Capacity	1,212,120

#### **Budget Year Two Risks and Opportunities**

Any cost overrun associated with the risks listed above will carry into Budget Year Two and beyond. The District needs to reduce the size of its cost structure to achieve a positive year two ending fund balance. In addition, future years have the following risks and opportunities.

#### Year Two Risk: Additional Costs Associated with Middle School and High School Renovations:

- Middle School Renovations will be ready in Fall 2020 (budget year 2). The school district is building five new classrooms and will eliminate four portables for a net increase of one classroom. The four-year budget assumes no new teachers will be hired out of Basic Education dollars.
- High School Renovations will also be completed in Fall 2020 (budget year 2). The school district is building sixteen new classrooms and will eliminate eight portables for a net increase of eight classrooms. The four-year budget assumes no new teachers will be hired out of Basic Education dollars.

#### Year Two Opportunity: Levy Swap and State Funding:

The Levy Cap went into effect on January 1, 2019, which means that the District's revenue was reduced for a partial year during 2018-19. The full fiscal year impact will be realized during 2019-20. The reduction in revenue is included in the budget as is the one-time Hold Harmless revenue of \$97k. Any increase in State revenue or any relaxing of the Levy Cap constraints will be beneficial to the District's four-year budget.

# **Budget Process**

The Budget Advisory Team was created in February 2019 and met eight times. The team represented 28 stakeholders, including eight community representatives. The Team's goal was to "find operating efficiencies to allow the District to meet its Mission with limited financial resources".

In addition, the District hosted nine Community Budget Forums to get feedback from the community and to discuss the budget in an open and transparent manner. Meetings were held at each school, the Boardroom, The Tukwila Library and the Church by the Side of the Road.

Revenue assumptions are based on the F203 Revenue Report and have been thoroughly reviewed by the ESD. The School House grant sunsets on December 31, 019 and revenue reflects this reduction. The District received \$97,008 in 2019-20 Hold Harmless monies that are included in the 2019-20 budget. The budget also includes the new \$650k Local Improvement Network Grant, which is also referred to as the "LIN" or "Gates" grant.

Every expenditure account was reviewed and vetted with each stakeholder(s) and reductions were made to reflect cost cutting efforts, enrollment projections, state and federal funding, categorical spending, inflation, unfunded mandates and input from the Board, the Budget Advisory Committee and the Community at large.

Program	2017-18	2018-19	2019-20	H/(L)
	Actual	Budget	Budget	
Avid	56,103	53,571	50,628	(2,943)
5th Grade Camp	78,747	80,125	95,000	14,875
Summer School	306,382	4,000	TBD	N/A
Travel	82,672	48,550	74,165	25,615
Legal	123,299	89,000	100,993	11,993
Before / After School Programs	35,728	175,000	TBD	N/A
Curriculum	247,247	620,500	175,550	(444,950)

### **Programs and Positions**

Table note:

• Summer School and Before / After School Program allocations will be determined based on grant awards.

The following Arts programs/positions are being funded:

- K-5 Disney Program for the Tukwila Elementary School is funded by the PTA
- K-5 Thorndyke has a partnership with Seattle Art Museum for the professional development for teachers and a partnership with Seattle Symphony for the Educational Liaison Program
- Showalter Middle School is funded through the state with .4 Band Teacher, .4 Choir Teacher and 1.0 Visual Arts Teacher
- Foster High School is funded through the state with .4 Instrumental Music Teacher, .6 Choir Teacher and Visual Arts Teacher.

# **Student Enrollment**

The 2019-20 Full-Time Equivalent (FTE) student count is estimated at 2,643. In addition to the 2,643 students, 37 students will take part in the ALE program and 94 students will take part in the Running Start program bringing the projected enrollment to 2,775.

The following table shows the changes in actual student enrollment and the changes (increases/ decreases) in the budgeted student enrollment over the past several years. Projected enrollment for 2019-20 was based on the Davis Demographics analyses.

FTE Enrollment	10-11	11-12	12-13	13-14	14-15	15-16	16-17	17-18	18-19	19-20
By Grade	Act	Bgt								
Elementary (K-5)	1,304	1,330	1,352	1,404	1,442	1,428	1,404	1,367	1,305	1,250
Middle (6-8)	648	633	624	662	678	678	638	615	635	624
High (9-12)	857	848	839	810	827	798	819	801	803	769
Total K12 FTE	2,809	2,811	2,815	2,876	2,946	2,904	2,862	2,783	2,743	2,643
FTE Change from PY		2	4	61	70	-42	-42	-78	-40	-100
% Change		0.1%	0.1%	2.2%	2.4%	-1.4%	-1.5%	-2.7%	-1.4%	-3.6%
ALE	0	0	0	0	0	0	0	3	32	37
Running Start	19	27	41	33	30	33	50	69	80	94
Grand Total	2,828	2,838	2,856	2,909	2,976	2,937	2,911	2,855	2,855	2,775
FTE Change from PY		10	18	53	68	-40	-25	-56	0	-81
FTE Vs Plan	10-11	11-12	12-13	13-14	14-15	15-16	16-17	17-18	18-19	19-20
Actual K12 FTE	2,809	2,811	2,815	2,876	2,946	2,904	2,862	2,783	2,743	N/A

2,812

64

2,876

70

2,981

-77

2,903

-41

2,775

8

2,760

-17

2,760

N/A

\*Figures taken from OSPI Report 1251 – Average for Sep through Jun

17

2,792

2,777

34

2,834

-19

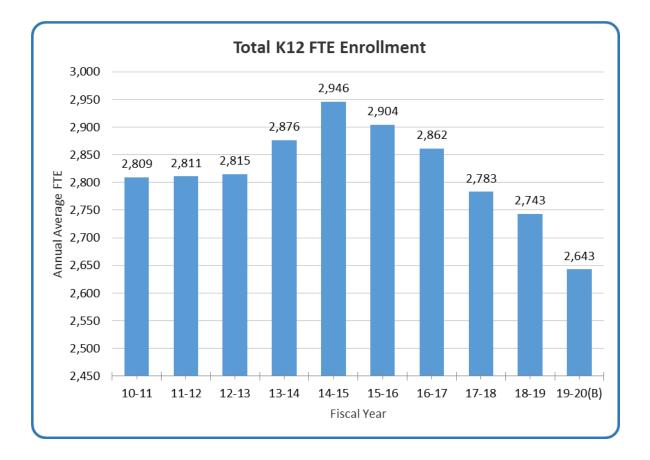
Budgeted FTE

Bgt vs. Act FTE

# **Student Enrollment – Chart**

As shown below, including 2018-19 enrollment has declined for the last four years. 2019-20 will be the fifth year of reductions. Contributing to the recent decline in enrollment include two competing schools that opened during the summer of 2018.

- Charter School, Impact Public School. Their 2018-19 enrollment was 120 kindergarten students and 59 1st graders. They expect to have 500 K-5 students by 2023-24.
- Abubakr Islamic Center of Washington, formerly known as Makkah Islamic School had 128 students in 2018-19.



### **General Information**

Four (4) operating funds and one (1) capital projects fund comprise the total annual budgets for the Tukwila School District. The distinctive funds are identified below with a summary description of each.

### 1. General Fund

The General Fund is financed from local, county, state, and federal sources. These revenues are used for financing the current operations of the school district such as personnel, student instruction, food service, transportation, and maintenance.

### 2. Capital Projects Fund

The Capital Projects Fund is used to cover expenditures for technology projects, construction projects, major repairs, and equipment.

### 3. Debt Service Fund

The Debt Service Fund is established to account for the payment of principal, interest, and expenditures related to the redemption of outstanding bonds.

### 4. Associated Student Body Fund

The Associated Student Body Fund is financed through the establishment and collection of fees from students and nonstudents as a condition of their attendance at any extracurricular event of the district.

### 5. Transportation Vehicle Fund

The Transportation Vehicle Fund is provided to account for the state reimbursement to the school district for approved pupil transportation equipment and for the purchase and major repair of such equipment.

# **General Fund – Local Excess Levy**

In the 2012 McCleary decision, the state Supreme Court ruled that insufficient state funding for basic education unconstitutionally caused districts to rely on local levy funding to support the costs of implementing the state's basic education program. HB 2242 addressed this by limiting the amount of local levy funding for education, and restricting the use of the funds. Limits on Local Levies began on January 1, 2019 and this is reflected in the table below where 2018-19 local levy collections were reduced by 37%.

Local Levy	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
History	Actual	Actual	Actual	Actual	Budget	Budget
Amount	10,341,296	10,779,578	11,867,362	11,844,582	8,622,022	6,589,943
Change \$	545,738	438,282	1,087,784	-22,780	-3,222,560	-2,032,079
Change %	5.3%	4.1%	9.2%	-0.2%	-37.4%	-30.8%

The State sets its local levy rates on a calendar year (from January 1<sup>st</sup> through December 31<sup>st</sup>), however school districts operate on a fiscal calendar (from September 1<sup>st</sup> through August 31<sup>st</sup>). As a result, the District's 2019-20 levy revenue includes calendar year 2019 and 2020 levy values as calculated above.

Local Levy Revenue*	Annual	Collection	2019-20
	Levy	Percent	Budget
Fall 2019	6,059,455	45%	2,726,755
Spring 2020	7,137,675	55%	3,925,721
Sub Total			6,652,476
Collection percentage			99.06%
Total 2019-20 Local Levy	6,589,943		

The Levy cap allows the District to collect the lower of (1) revenue per FTE, (2) a rate per Assessed Property Value ("AV") or (3) the levy amount approved by the taxpayers, which was \$12,662,093 in 2019.

	Calendar	Calendar
Local Levy Calculation	Year 2019	Year 2020
Max Per Pupil	2,500	2,500
Enrollment	2,852	2,855
Revenue Based on FTE	7,130,775	7,137,675
Assessed Value	4,039,636,739	4,120,429,474
Assessed Rate Per \$1,000	1.50	2.50
Revenue Based on Assessment	6,059,455	10,301,074
Lower of Per FTE or Assessment	6,059,455	7,137,675

Local levy calculations use prior year enrollment and assessed value amounts.

In calendar year 2019 and 2020 the State rate per pupil (FTE) is \$2,500.

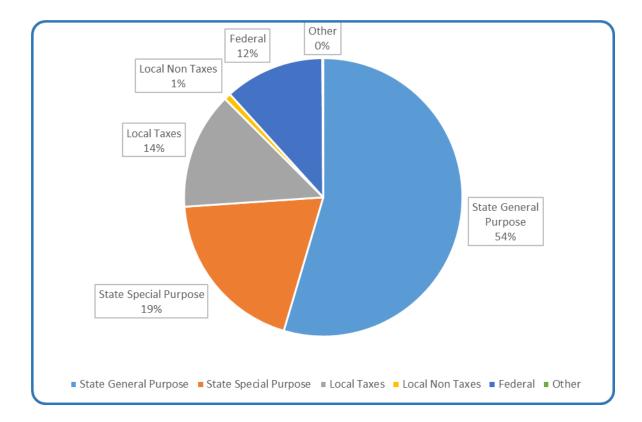
In 2019 the State rate per AV was \$1.50 / \$1,000. The AV rate was increased to \$2.50 / \$1,000 in 2020.

As a side note, the State provided a one-time Hold Harmless amount of \$97,008. These revenues are provided by the State and are not included in the local levy figures shown above.

### **General Fund – Revenue Sources**

2019-20 Revenue comes from the following sources. See Appendix II for detail.

Revenue By Category	2019-20 Bgt
State General Purpose	26,465,504
State Special Purpose	9,376,122
Local Taxes	6,589,943
Local Non Taxes	375,539
Federal	5,627,705
Other	50,000
Total Revenue	48,484,814



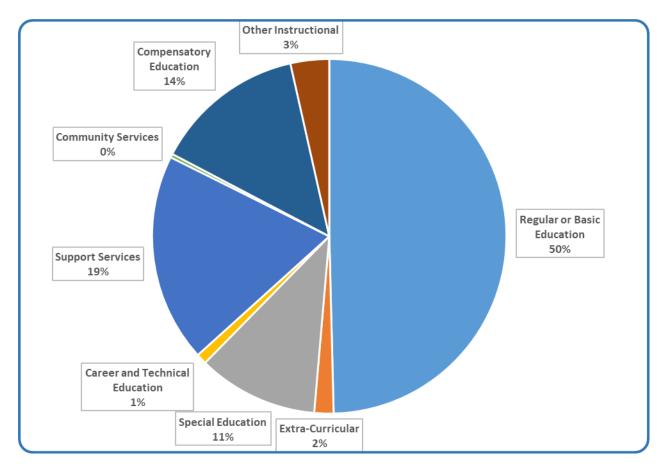
# **General Fund – Revenue by Activity**

	2015 16	2016 17	2017 19	2019 10	2010 20
Devenue Du Activitu	2015-16	2016-17		2018-19	2019-20
Revenue By Activity	Actual	Actual	Actual	Budget	Budget
11 - Local Property Tax	10,992,984	11,358,626	11,994,404	8,622,022	6,589,943
13 - Sale of Tax Title Prop	0	0	1,271	0	0
21 - Tuition & Fees Districtwide	10,020	5,093	9,421	6,000	6,000
22 - Sale Goods, Supply, Srv	363,733	218,465	218,808	192,500	127,331
23 - Investment Earnings	32,075	33,948	45,593	25,000	40,000
25 - Donations	15,230	14,094	32,987	0	0
26 - Fines & Damages	4,051	4,260	3,088	1,500	1,200
27 - Facility Rentals	152,782	81,134	116,929	130,000	41,000
28 - Insurance Recoveries	23,514	7,467	22,337	5,000	0
29 - Local Nontax	57,041	181,061	93,448	111,500	160,008
31 - Apportionment	18,391,879	19,016,079	19,698,097	26,009,800	26,465,505
41 - State Revenue Program	5,337,646	5,473,490	6,838,597	8,870,425	8,694,788
43 - Other State Agency	471,665	332,433	448,951	480,000	681,334
55 - Federal Forests	1,255	0	1,948	0	0
61 - Safety Net	4,460,541	4,119,162	4,198,207	4,176,805	4,917,897
63 - Federal Grants (Other	1,344,602	458,892	419,338	328,676	559,808
Agencies)					
69 - USDA Commodities	127,977	108,248	137,515	0	150,000
71 - Program Participation	159,351	146,150	99,924	150,000	50,000
82 - Private Foundation	19,414	251,581	931	0	0
93 - Surplus sale of equipment	287	535	7,103	0	0
Total Revenue	41,966,046	41,810,716	44,388,897	49,109,228	48,484,814

# **General Fund – Expenditure Budget**

The General Fund Expenditure Budget of **\$52,200,699** is the recommended operating budget for the 2019-20 school year. This includes a 2.5% capacity amount of **\$1,212,699** that should only be used when (1) additional revenues are received that require an increase in the District's current operations or (2) when emergencies or unexpected situations occur that have a financial impact (i.e. fire or flood). <u>Capacity</u> (contingency) is not budget available to fund new initiatives.

The General Fund includes the following: Basic Education programs, Career and Technical Education, Food Services, Pupil Transportation, operational costs for all buildings and grounds and all Categorical Aid Programs (Federal and State). The following chart shows the General Fund Budget broken into categories.



### **General Fund – Expenditures by Program**

#### **Regular or Basic Education**

Charged to these program codes are the direct expenditures for Basic Ed. These charges are limited to the activities of instruction, related direct supervision of teachers.

#### **Extra-Curricular**

Expenditures for activities that extend beyond the classroom, such as athletics (coaches, uniforms, stipends, transportation, etc.).

#### **Special Education**

Charged to these programs are the expenditures for providing special education and related services for all handicapped pupils between birth and twenty-one years of age.

#### **Compensatory Education**

Charged here are the direct expenditures to assist student participation in the regular instructional programs. Includes remediation programs like Title I and bilingual education. The programs are mostly cost-neutral due to being funded by outside sources, such as grants and/or donations. Apportionment and/or levy money contributes to these programs if/when the District chooses to expand the programs beyond the ability of their outside funding.

#### **Other Instructional Programs**

Charged in these accounts are summer school, highly capable education, local education program enhancement, grants for basic skills development, educational improvement and support, and special projects.

#### **Career and Technical Education**

Direct expenditures for the secondary Vocational/Technical Program.

#### **Community Services**

These accounts are charged for operating programs primarily for the benefit of the community as a whole or some segment of the community. This program includes the Swim Pool, Performing Arts Center and Recreation. These programs are mostly cost-neutral due to being funded by outside sources, such as donations and the fees charged to use District facilities. Apportionment and/or levy money contributes to these programs when the District allows a student-focused organization (i.e. PTA) to use its facilities free of charge

#### **Support Services**

Support Services are the activities that support the educational programs of the District. Areas included are maintenance, health services, superintendent's office, Board of Directors, business operations, personnel services, utilities, insurance, data processing, district printing, food service and pupil transportation.

\$488,155

\$1,789,975

#### \$169,147

\$9,707,653

# \$25,291,000

\$897,757

\$5,605,813

\$7,032,360

# **General Fund – Detail Expenditure by Program**

		2015-16	2016-17	2017-18	2018-19	2019-20	LEAVE	GRAPH
	Program	Actual	Actual	Actual	Budget	Budget	BLANK	DATA
01	Basic Education	20,040,177	21,109,563	21,777,049	22,756,372	25,291,000		25,291,000
04	Extra Curricular	700,725	742,540	801,949	812,871	897,757		897,757
18	Race to the Top	679,458	259,130	9,129	0			0
21	Special Ed, Basic, State	3,384,863	3,283,279	4,075,204	4,068,498	4,774,660		4,774,660
22	SpEd Infants & Toddlers	101,649	101,601	146,125	140,000	253,667		253,667
24	Special Ed Suppl, Federal	622,280	610,725	621,346	557,983	577,486		577,486
31	Vocational Basic State	370,664	471,538	443,609	440,509	455,350		455,350
34	Mid School, Career Tech,				0	0		0
38	Vocational, Federal	33,641	28,995	23,001	30,783	32,805		32,805
51	Title I	2,068,598	1,647,080	1,576,841	1,662,181	1,731,009		1,731,009
52	School Improvement	133,061	71,908	260,374	175,903	272,872		272,872
55	Learning Assistance, State	1,402,271	1,034,267	1,303,132	1,631,910	2,469,202		2,469,202
58	Special & Pilot Programs	1,064,240	889,176	968,570	1,040,975	523,109		523,109
61	Head Start	250,002	235,402	268,682	282,145	297,047		297,047
64	Title III LEP & RSIP Refugee School Impact	254,362	290,947	174,042	204,611	214,442		214,442
65	Trans Bilingual, State	1,169,428	1,094,993	1,248,654	1,443,613	1,524,679		1,524,679
69	Compensatory	28,836	1,614	75	0	0		0
74	Highly Capable	19,173	28,109	35,171	53,629	88,185		88,185
79	Medicaid, ECEAP, SBIRT, Gearup, Faucet	32,608	73,308	130,816	1,379,449	1,708,509		1,708,509
89	Other Community Services	158,080	168,006	171,011	96,024	169,147		169,147
97	Districtwide Support	8,028,426	7,449,099	7,386,565	7,582,352	6,531,270		6,531,270
98	Food Service	1,760,897	1,816,636	1,933,091	1,821,294	1,954,877		1,954,877
99	Pupil Transportation	1,501,709	1,312,957	1,212,323	1,323,535	1,221,506		1,221,506
	Transfers	165,000						
	Capacity					1,212,120		
	Total Expenditures	43,805,148	42,720,873	44,566,759	47,504,635	52,200,699		50,988,578

# **General Fund – Administrative Cost Comparison (3yr)**

The District's central administration costs are 7.7% of the total General Fund revenue and meets the Board's budget priority of 8.0% or less. Central administration consists of the following nine departments.

Cer	Central Administration		2016-17	2017-18	2018-19	2019-20
Dollars		Actual	Actual	Actual	Budget	Budget
11	Board Of Directors	224,183	675,844	281,738	166,300	234,705
12	Superintendent's Office	976,080	1,089,628	929,754	698,788	457,200
13	Business Office	1,021,466	561,258	564,716	719,656	749,287
14	Human Resources	659,962	558,282	646,313	669,336	552,764
15	Public Relations	257,833	239,551	146,564	159,285	115,309
21	Supervision - T&L	1,229,448	1,304,643	931,801	999,268	1,228,289
41	Supervision Food Svc	113,726	138,441	145,588	159,764	158,011
51	Supervision - Transportation	175,932	173,570	152,576	180,928	190,180
61	Supervision - Plant	139,512	198,455	229,190	242,298	96,861
	<b>Central Administration</b>	4,939,673	4,939,673	4,028,239	3,995,623	3,782,605

Cer	ntral Administration	2015-16	2016-17	2017-18	2018-19	2019-20
Per	cent of Revenue	Actual	Actual	Actual	Budget	Budget
11	Board Of Directors	0.5%	1.6%	0.6%	0.3%	0.5%
12	Superintendent's Office	2.3%	2.6%	2.1%	1.4%	0.9%
13	Business Office	2.4%	1.3%	1.3%	1.5%	1.5%
14	Human Resources	1.6%	1.3%	1.5%	1.3%	1.1%
15	Public Relations	0.6%	0.6%	0.3%	0.3%	0.2%
21	Supervision - T&L	2.9%	3.1%	2.1%	2.0%	2.5%
41	Supervision Food Svc	0.3%	0.3%	0.3%	0.3%	0.3%
51	Supervision - Transportation	0.4%	0.4%	0.3%	0.4%	0.4%
61	Supervision - Plant	0.3%	0.5%	0.5%	0.5%	0.2%
	<b>Central Administration</b>	11.8%	11.8%	9.1%	8.1%	7.8%

# **General Fund – Central Admin Responsibilities**

Board of Directors: Audits, Governance, Legal, Levy Election

Superintendent's Office: Supervision, Bond Projects, Enrollment

**Business Office**: Accounts Receivables (Revenues), Accounts Payable (Expenditures), Benefits, Budget, Free & Reduced Lunch Applications, Payroll, Records Retention, Facility Rental

Human Resources: Training & Employee Support, Professional Development, Public Records Requests, Risk Management, Safety & Security (Personnel), TEA/TCEA/SEIU

Communications: Newsletter, Website

**Instruction, Teaching & Learning, Academics:** AVID, Before & After School, Curriculum, Early Learning (ECEAP / Head Start), English Language Learners (ELL), Family Engagement, GRANT: Title I, II, & III, Learning Assistance Program (LAP), Special Education, Student Services, Summer School, Homeless (McKinney-Vento), Family Engagement, Title IV, Title X

Food Services: Breakfast in the Classroom, Lunch Program, USDA Fresh Fruits & Vegetables

Transportation: Bus Maintenance, Fleet Management, Student Transportation

Maintenance & Operations: Building Maintenance, Grounds Maintenance, Safety & Security (Property), Utilities and oversite of the \$99M construction project that covers all five schools.

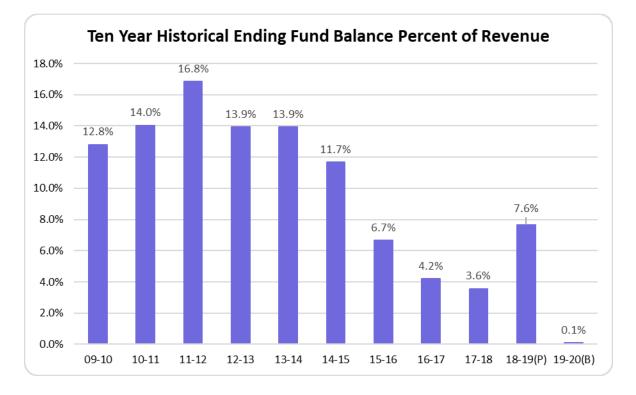
### **General Fund – Fund Balance History**

The District's expenditures were greater than its revenue from 2013-14 through 2017-18 and resulted in four years of declining ending fund balances. 2018-19 ending fund balance is expected to be 4.6%.

(\$000's	09-10	10-11	11-12	12-13	13-14	14-15	15-16	16-17	17-18	18-19(P)	19-20(B)
	Act	Act	Act	Proj	Bgt						
Beginning Fund Balance:	2,051	3,893	4,390	5,284	4,444	4,937	4,510	2,671	1,761	1,583	3,758
(Plus) Revenues:	30,421	31,291	31,369	31,882	35,476	38,635	41,250	41,811	44,389	49,195	48,485
	-	-			-	-	-	-			
(Minus) Expenditures:	28,578	30,793	30,475	32,721	34,983	39,062	43,010	42,721	44,567	47,021	52,201
Change in Fund Balance:	1,842	497	894	-840	493	-427	-1, <b>760</b>	-910	-178	2,174	-3,716
					·						
8/31 Ending Fund Balance:	3,893	4,390	5,284	4,444	4,937	4,510	2,750	1,761	1,583	3,758	42
Fund Balance Percentage	12.8%	14.0%	16.8%	13.9%	13.9%	11.7%	6.7%	4.2%	3.6%	7.6%	0.1%
									(	Capacity:	1,212

### Ten Year Historical Fund Balance Percentage Table

#### **Ten Year Historical Fund Balance Percentage Chart**



Final 2019-20 Budget Approved by Board on August 30, 2019

-913,667

### **General Fund - MSOC Disclosure Requirement**

#### <u>MSOC Budget Proviso Language – New Requirement on District Reporting</u> <u>Regarding Use of MSOC Funds</u>

- Supplemental Budget, Section 502(8)(a)(ii) states:
- "For the 2016-17 SY, as part of the budget development, hearing and review process required under RCW 28A.505, each school district must disclose: (A) the amount of state funding to be received by the district under (a) and (d) of this subsection (8); (B) the amount the district proposes to spend for materials, supplies and operation costs; (C) the difference between these two amounts; and (D) if (A) of this subsection (8)(a)(ii) exceeds (B) of this subsection (8)(a)(ii), any proposed use of this difference and how this use will improve student achievement."
- Note: there was a proposal in the 2016 session to prohibit the use of MSOC funds for employee compensation, but that didn't pass

Combined 1191 MSOC from Draft F-203			Allocation
Regular Instruction (Item F1)			3,508,067
Grades 9-12 Additional (Item F2)			350,484
Total MSOC Allocation			3,858,551
Objects of Expenditure from Draft Budget	Prg 01	Prg 97	Totals
Object 5 – Supplies	529,252	196,176	725,428
Object 7 – Contractual	1,075,869	2,934,321	4,010,190
Object 8 – Travel	11,321	15,262	26,583
Object 9 – Capital Outlay	-	10,017	10,017
Total Budgeted 5-9 Expenditures			4,772,218

Difference

# **Capital Projects Fund**

The Tukwila School District passed a Capital Projects Levy on February 9, 2016 and refers to this levy as its 'Technology Levy'. The Technology Improvement Levy provides the District \$896,250 per calendar year for four years, from January 1, 2017 through December 31, 2020. Collections are used for equipment / software and staffing.

Year	2015-16	2016-17	2017-18	2018-19	2019-20
	Actual	Actual	Actual	Projection	Budget
Beginning Balance	921,883	650,326	595,180	559,416	559,417
Tax Revenue	896,451	889,364	900,290	887,825	887,825
Payroll					
Department FTE	-110,512	-156,768	-204,034	-313,899	-326,455
Instructional Coaches	-119,279	-130,857	-120,239	-133,599	-138,943
Equipment / Software	-938,217	-656,885	-611,779	-440,327	-430,852
Ending Balance	650,326	595,180	559,416	559,417	550,992

Description	Amount
Levy Amount	896,250
Estimated collection rate	99.06%
2019-20 Estimated Levy Revenue	887,825

Timing	<b>Collection Percent</b>	Amount Budgeted
Fall 2019	45%	399,521
Spring 2020	55%	488,304
2019-20 Estimated Levy Revenue		887,825

As mentioned above, the current Technology Levy expires on December 31, 2020. The District has plans to renew the levy on the election date of February 11, 2020 with an amount to be determined.

# **Capital Projects Fund Cont.**

In addition to the Technology Levy, the Tukwila School District passed a Bond Levy on February 9, 2016 that provided the authority to issue \$99.2M in Bond Funding payable over twenty years and to collect bond levies over the same time period to pay for the bonds.

Capital Projects Fund 2019-20 Budget		
2019-20 Estimated Beginning Balance		62,502,847
Estimated Revenues		
Projected 2019-20 Levy Collection	887,825	
Sale of Bond	0	
Interest	120,000	1,007,825
Total Estimated Funds Available		63,510,672
Recommended Expenditure Budget		
Bond Projects <sup>1</sup>	55,324,398	
Technology Related	430,852	
Transfer (to General Fund) Tech	465,398	
Transfer (to General Fund) bond	300,000	
Capital Project Capacity	3,500,000	60,020,648
2019-20 Estimated Ending Fund Balance		3,490,024

<sup>1 –</sup> Bond Projects includes budget for Foster, Showalter Middle School, all three Elementary Schools and Administration Building Modernization. This amount represents a portion of the total cost of the listed bond projects. This amount will be expended over multiple years. The amount included ensures sufficient funding is available to the multitude of projects the District is doing at one time. Unexpended funds will be carried forward to the next year to continue funding the bond projects.

<sup>2 –</sup> Technology Related includes budget for technology support staff (\$326k), instructional technology coach (\$139k), and equipment purchases (\$431k).

# **Debt Service Fund**

The Bonds that were issued to finance the \$99.2M construction projects require semi-annual payments. Upcoming bond payments are shown below.

Period Ending	Principal	Interest	Debt Service	Fiscal Year Debt Svc
6/1/2019	0	2,079,786	2,079,786	
12/1/2019	5,005,000	1,881,050	6,886,050	
6/1/2020	-	1,780,950	1,780,950	8,667,000
12/1/2020	3,345,000	1,780,950	5,125,950	
6/1/2021	0	1,714,050	1,714,050	6,840,000
12/1/2021	3,690,000	1,714,050	5,404,050	
6/1/2022	0	1,640,250	1,640,250	7,044,300
12/1/2022	4,055,000	1,640,250	5,695,250	
6/1/2023	0	1,551,550	1,551,550	7,246,800

The Debt Service fund includes the payments for the 2016 bus loan and the anticipated 2019-2020 bus loan to purchase four buses.

Debt Service Fund		
2019-20 Estimated Beginning Balance		4,362,939
Estimated Revenues		
Projected 2019-20 Levy Collection	6,793,396	
Interest Income	35,000	
Transfer (from Transportation)	153,000	6,981,396
Total Estimated Funds Available		11,344,335
Recommended Expenditure Budget		
Bond Principal	5,005,000	
Bond Interest	3,662,000	
Bus Loan Principal	119,311	
Bus Loan Interest	145,266	
Fees (Capacity)	500,000	9,431,577
2019-20 Estimated Ending Fund Balance		1,912,758

### **Annual Disclosure Statement**

### **Disclosure Information**

Tukwila School District No. 406

King County, Washington

#### CUSIP #495116

#### Outstanding Unlimited Tax General Obligation Debt (As of December 31, 2018)

	Amount	Date	Final	Amount
Туре	Issued	Issued	<b>Maturity</b>	<b>Outstanding</b>
UTGO 2016	\$ 56,405,000	06/07/2016	12/01/2035	<u>\$ 55,295,000</u>
UTGO 2018	\$31,190,000	10/11/2018	12/01/2037	<u>\$ 31,190,000</u>
				<u>\$ 86,485,000</u>

#### Outstanding Limited General Obligation Debt (As of December 31, 2017)

	Amount	Date	Final	Amount
Туре	Issued	Issued	<u>Maturity</u>	<b>Outstanding</b>
LGO 2016	\$1,334,300	11/08/2016	12/01/2029	<u>\$    1,155,894</u>
Copier Lease #1	167,992	01/18/2015	01/31/2020	<u>\$ 48,859</u>
Copier Lease #2	334,296	04/01/2016	02/28/2021	<u>\$ 169,703</u>

<u>\$ 1,374,456</u>

Ad Valorom

The 2018 Collection Year Bond Assessed Valuation was \$3,815,429,474<sup>(1)</sup>. As of December 31, 2018, the District had no authorized but un-issued bonds outstanding.

#### Tax Collections (As of December 31, 2018)

		Ad valorem
Tax Levies	<u>Levy Rates</u> <sup>(2)</sup>	Levy Amounts
Bonds	\$ 1.70666	\$ 6,472,924
M&O	3.22914	12,246,100
Capital Project	0.23776	901,834
Transportation	0.00000	0
Total	<u>\$ 5.17356</u>	<u>\$ 19,620,858</u>

As of December 31, 2018, approximately 99.78 percent of taxes levied in 2018 were collected <sup>(3)</sup>.

1 Assessed valuation is based upon 100% of actual valuation, and is adjusted to exclude senior citizens and to include Timber Assessed Value, which was \$0 for collection year 2018.

2 Dollars per \$1,000 of Assessed Valuation.

3 Taxes are due and payable on April 30 of each year succeeding the levy. The entire tax or first half must be paid on or before April 30, or else the total amount becomes delinquent on May 1. The second half of the tax is payable on or before October 31, becoming delinquent November 1.

#### Final 2019-20 Budget Approved by Board on August 30, 2019

# **Associated Student Body Fund**

The ASB budget is shown below.

ASB Ending Fund Balance Bridge	Amount
2019-20 Estimated Beginning Balance	162,754
Estimated Revenues	115,898
Total Estimated Funds Available	278,652
Recommended Expenditure Budget	250,886
2019-20 Estimated Ending Fund Balance	27,766

The historic ASB revenue and expenditures by activity are shown below.

ASB	2015-16	2016-17	2017-18	2018-19	2019-20
Ending Fund Balance	Actual	Actual	Actual	Proj	Budget
Beginning Balance	137,490	120,309	112,097	136,254	162,754
Revenues	83,598	83,795	90,331	92,500	115,898
Funds Available	221,088	204,104	202,428	228,754	278,652
Expenditure	100,779	92,007	66,175	66,000	250,886
Ending Fund Balance	120,309	112,097	136,254	162,754	27,766

ASB	2015-16	2016-17	2017-18	2018-19	2019-20
Revenue By Activity	Actual	Actual	Actual	Proj	Budget
1000 General Student Body	54,594	57,400	57,040	55,377	60,872
2000 Athletics	24,063	22,212	29,540	27,656	30,661
3000 Classes	508	1,136	0	0	0
4000 Clubs	4,434	3,046	3,751	9,419	24,365
6000 Private Moneys	0	0	0	48	0
Total Revenue	83,598	83,795	90,331	92,500	115,898

ASB	2015-16	2016-17	2017-18	2018-19	2019-20
Expenditures By Activity	Actual	Actual	Actual	Proj	Budget
1000 General Student Body	68,887	62,315	33,565	37,828	169,304
2000 Athletics	19,122	21,950	23,718	16,541	48,110
3000 Classes	2,257	3,510	854	863	2,700
4000 Clubs	10,513	3,792	8,038	10,768	30,772
6000 Private Moneys	0	440	0	0	0
Total Expenditures	100,779	92,007	66,175	66,000	250,886

### **Transportation Vehicle Fund**

The District acquired one bus in 2018-19 bringing the total number of buses to 19. The District plans to purchase four buses in 2019-20 to replace four buses that either have or will fall off the depreciation schedule. The State funds buses based on depreciation.

Transportation Vehicle Fund		
2019-20 Estimated Beginning Balance		195,803
Estimated Revenues		
State Depreciation Funding	155,000	
Loan Proceeds (2019-20)	515,000	
State Eco Grant	70,000	
Interest Income	2,500	742,500
Total Estimated Funds Available		938,303
Recommended Expenditure Budget		
Capacity	50,000	
Purchase four Buses	585,000	
Transfer to Debt Services: 2016 Loan	120,000	
Transfer to Debt Services: 2019 Loan	33,000	788,000
2019-20 Estimated Ending Fund Balance		150,303

# **Four-Year Budget Assumptions**

The following assumptions were used to create the four-year forecast.

- Enrollment based on Davis Demographic assumptions.
- Local Levy (Enrichment) based on \$2,500 per FTE.
- State revenue based on enrollment projections plus 2% inflation.
- Renewal of the 'Technology Levy' assumes the same dollar value of the existing levy. If a larger 'Technology Levy' is passed the budget will benefit effective January 1, 2021.
- Annual wages increase 4% each year based on an annual 2% rate increase and a 2% average step increase.
- Non salary inflation is 2.0%
- Staffing is based on 2019-2020 staffing level. Note the model does not include additional teachers at Showalter or Foster as a result of the new classrooms that will be completed for 2020-2021.
- 2020-2021 includes the annualized impact of SEBB. SEBB is the state insurance program that will go into effect on January 1, 2020.

# **Appendix I: General Fund – Revenue by Program**

		2015-16	2016-17	2017-18	2018-19	2019-20
Account Number	Description	Actual	Actual	Actual	Budget	Budget
10 R 960 0000 27 0000 000 0000 0000 1	#N/A	965	2,873	3,230	0	0
10 R 960 0000 29 0000 000 0000 0000 1	Local Nontax	0	4,777	120	0	0
10 R 960 0000 93 0000 000 0000 0000 0	Surplus sale of equipment	0	535	7,103	0	0
10 R 960 5800 43 0100 000 0000 0000 0	Special & Pilot Programs	0	0	0	0	0
10 R 960 0000 13 1300 000 0000 0000 0	ARRA Stablization Funds	0	0	1,271	0	0
10 R 960 0000 11 1100 000 0000 0000 1	Local Property Tax	10,992,984	11,358,626	11,994,404	8,622,022	6,589,943
	1000 Local Taxes	10,993,949	11,366,811	12,006,129	8,622,022	6,589,943
10 R 960 0000 29 1632 000 0000 0000 1	TEA President Reimbursement	40,758	57,440	43,794	0	0
10 R 960 0000 21 2100 000 0000 0000 1	Tuition & Fees Districtwide	6,800	7	60	6,000	0
10 R 960 0000 21 2100 264 0000 0000 1	Tuition & Fees SMS					6,000
10 R 960 0000 21 2100 448 0000 0000 1	Tuition & Fees FHS	2,726	4,815	8,495	0	0
10 R 960 0102 21 2100 448 0000 0000 0	Tuition & Fees	320	271	866	0	0
10 R 960 0111 21 2100 448 0000 0000 0	FHS Science	175	0	0	0	0
10 R 960 0000 22 2200 000 0000 0000 1	Sale Goods, Supply, Srv	4,900	134	-50	0	0
10 R 960 0000 22 2200 135 0000 0000 1		0	100	0	0	0
10 R 960 0000 22 2200 264 0000 0000 1	Sales of Goods & Services	2,850	0	0	0	0
10 R 960 0000 22 2200 448 0000 0000 1	Sales of Goods & Supplies	35	0	0	0	0
10 R 960 0162 22 2200 000 0000 0000 0	After School Program	175,639	0	0	0	0
10 R 960 0181 22 2200 000 0000 0000 0	COBRA Benefits	639	24,717	40,469	0	0
10 R 960 0480 22 2200 448 0000 0000 0	Concessions FHS	4,853	4,695	0	0	0
10 R 960 2264 22 2200 264 0000 0000 0	Sales of Goods Book Fair SMS	1,073	, 0	173	0	0
10 R 960 2900 22 2200 000 0000 0000 0	P-Card Rebate	0	0	0	0	0
10 R 960 8900 22 2289 000 0000 0000 1	Catering	1,370	189	0	0	0
10 R 960 9900 22 2289 000 0000 0000 0	Field Trips Reimbursement	8,093	2,920	535	2,000	0
10 R 960 9900 22 2289 126 0000 0000 0	Field Trip Reimbursement - CV	3,494	6,934	581	2,500	0
10 R 960 9900 22 2289 135 0000 0000 0	Field Trip Reimbursement TH	773	1,889	0	500	0
10 R 960 9900 22 2289 188 0000 0000 0		0	1,537	1,740	1,500	0
10 R 960 9901 22 2289 126 0000 0000 0	Outside School Bus Revenue CV	528	993	1,472	0	1,000
10 R 960 9901 22 2289 135 0000 0000 0	Outside School Bus Revenue TH	0	418	486	0	1,000
10 R 960 9901 22 2289 188 0000 0000 0	Outside School Bus Revenue TU	4,214	106	0	0	500
10 R 960 9901 22 2289 264 0000 0000 0	Outside School Bus Revenue SMS	, 0	0	0	0	0
10 R 960 9901 22 2289 448 0000 0000 0	Outside School Bus Revenue FHS	325	190	0	0	0
10 R 960 9800 22 2298 000 0000 0000 0	School Food Services	48	402	543	25,000	712
10 R 960 9800 22 2298 126 0000 0000 0	School Food Service	13,781	19,909	18,479	20,000	11,108
10 R 960 9800 22 2298 135 0000 0000 0	School Food Service	16,606	19,128	17,524	16,000	13,078
10 R 960 9800 22 2298 188 0000 0000 0	School Food Service	36,500	35,212	30,871	30,000	27,262
10 R 960 9800 22 2298 264 0000 0000 0	School Food Service	60,268	64,420	62,341	55,000	40,811
10 R 960 9800 22 2298 448 0000 0000 0	School Food Service	27,744	34,574	43,644	40,000	30,260
10 R 960 9801 22 2298 264 0000 0000 0	Food Service (meal tickets) SMS	27,744	54,574		40,000	100
10 R 960 9801 22 2298 204 0000 0000 0 10 R 960 9801 22 2298 448 0000 0000 0	Food service(meal tickets) FHS					1,500
10 R 960 0000 23 2300 000 0000 0000 1	Investment Earnings	32,075	33,948	45,593	25,000	40,000
10 R 960 0000 25 2500 000 0000 0000 1 10 R 960 0000 25 2500 000 0000 0000 1	Donations	1,025	6,693	43,393	25,000	-+0,000 ^
10 R 960 0000 25 2500 000 0000 0000 1 10 R 960 0000 25 2500 126 0000 0000 1	Bonations	1,025	2,913	455	0	0
10 R 960 0000 25 2500 128 0000 0000 1 10 R 960 0000 25 2500 188 0000 0000 1		0	500	455	0	0
	Showalter Middle School	0	0	0	0	0

		2015-16	2016-17	2017-18	2018-19	2019-20
Account Number	Description	Actual	Actual	Actual	Budget	Budget
10 R 960 0000 25 2500 448 0000 0000 1	Foster High School	0	0	8,150	0	C
10 R 960 0100 25 2500 000 0000 0000 0		1,500	0	0	0	C
10 R 960 0111 25 2500 448 0000 0000 0	Science Donation	1,000	0	0	0	0
10 R 960 0192 25 2500 000 0000 0000 0	Misc Grants & Donations	150	0	458	0	0
10 R 960 0192 25 2500 000 1240 0000 0		1,500	0	0	0	C
10 R 960 0192 25 2500 126 0000 0000 0	Donations CV	400	552	408	0	C
10 R 960 0192 25 2500 135 0000 0000 0	Donations (TH)	1,305	0	0	0	C
10 R 960 0192 25 2500 188 0000 0000 0		0	2,000	1,019	0	C
10 R 960 0192 25 2500 264 0000 0000 0		0	185	760	0	C
10 R 960 0192 25 2500 448 0000 0000 0	Misc Grants & Donations FHS	350	1,250	4,250	0	C
10 R 960 0422 25 2500 448 0000 0000 0	Donations (FHS)	1,000	0	0	0	C
10 R 960 9813 25 2500 000 0000 0000 0	Breakfast in the Classroom	7,000	0	0	0	C
10 R 960 0000 26 2600 000 0000 0000 1	Fines & Damages	115	0	0	0	C
10 R 960 0000 26 2600 135 0000 0000 1	Fines & Damages (TH)	309	0	0	0	C
10 R 960 0000 26 2600 264 0000 0000 1	Fines & Damages (SMS)	921	838	536	500	400
10 R 960 0000 26 2600 448 0000 0000 1	Fines & Damages (FHS)	1,883	2,285	1,325	1,000	800
10 R 960 0106 26 2600 448 0000 0000 0	Fines & Damages	215	62	17	0	C
10 R 960 0114 26 2600 448 0000 0000 0	_	0	135	0	0	C
10 R 960 0115 26 2600 126 0000 0000 0	Library Fines (CV)	310	191	348	0	C
10 R 960 0115 26 2600 135 0000 0000 0	Library Fines (TH)	0	0	0	0	C
10 R 960 0115 26 2600 188 0000 0000 0	Library Fines (TUK)	154	129	249	0	C
10 R 960 0115 26 2600 264 0000 0000 0	Library Fines (SMS)	-24	0	-9	0	C
10 R 960 0115 26 2600 448 0000 0000 0	Library Fines (FHS)	-125	289	272	0	C
10 R 960 0199 26 2600 448 0000 0000 0		293	330	350	0	C
10 R 960 0000 27 2700 000 0000 0000 1	Facility Rentals	24,861	25,140	15,291	60,000	1,000
10 R 960 0000 27 2700 126 0000 0000 1		0	448	0	0	C
10 R 960 0000 27 2700 135 0000 0000 1	Facility Rental Thorndyke	140	0	0	0	C
10 R 960 0000 27 2700 188 0000 0000 1	Facility Rental Tukwila	190	0	0	0	C
10 R 960 0000 27 2700 264 0000 0000 1	Facility Rentals SMS	90	2	0	0	C
10 R 960 0105 27 2700 126 0000 0000 0	Instrument Rental	90	0	0	0	C
10 R 960 8950 27 2700 000 0000 0000 0	Stadium Rental	0	0	940	25,000	C
10 R 960 8950 27 2700 030 0000 0000 0	Stadium Rentals	37,620	22,085	38,449	, 0	20,000
10 R 960 8970 27 2700 000 0000 0000 0	PAC Revenue	0	0	1,470	45,000	, C
10 R 960 8970 27 2700 448 0000 0000 0	PAC Rentals	87,020	30,587	57,069	, 0	20,000
10 R 960 0000 28 2800 000 0000 0000 1	Insurance Recoveries	23,514	7,467	22,337	5,000	(
10 R 960 0000 29 2900 000 0000 0000 1	Local Non Tax	14,257	16,985	47,907	60,000	107,008
10 R 960 7918 29 2900 000 0000 0000 0		0	6,643	1,626	0	C
10 R 960 8988 29 2900 000 0000 0000 0	TEA President Reimbursement	960	0,0.0	0	50,000	53,000
10 R 960 9900 29 2900 126 0000 0000 0	Field trip reimbursements CV	0	0	0	1,500	00,000
10 R 960 1000 29 2910 000 0000 0000 0		0	0	0	1,500	C
10 R 960 9700 29 2910 000 0000 0000 0	E-Rate	1,065	95,216	0	0	0
10 11 900 9700 29 2910 000 0000 0000 0	2000 Local Support Non-Tax	655,674	537,871	538,780	471,500	375,539

		2015-16	2016-17	2017-18	2018-19	2019-20
Account Number	Description	Actual	Actual	Actual	Budget	Budget
10 R 960 0000 31 3100 000 0000 0000 0	Apportionment	17,983,904	18,610,703	19,223,760	25,428,723	25,868,054
10 R 960 2100 31 3121 000 0000 0000 0	Sp Ed Apportionment	407,975	405,376	474,337	581,077	597,451
	3000 State Revenue—General Purp	18,391,879	19,016,079	19,698,097	26,009,800	26,465,504
10 R 960 0000 41 4100 000 0000 0000 0	Sub costs reimbursement	370	370	976	0	0
10 R 960 2100 41 4121 000 0000 0000 0	Special Ed	1,703,454	1,822,284	2,215,783	3,099,901	3,532,541
10 R 960 2200 41 4122 000 0000 0000 0	SpEd Infant & Toddlers	135,539	101,654	139,844	189,358	253,667
10 R 960 5500 41 4155 000 0000 0000 0	LAP - Learning Assistance Prog	1,097,226	1,073,657	1,727,915	2,290,800	1,806,561
10 R 960 5801 41 4158 000 0000 0000 0	Academic Acceleration	0	744	856	0	2,000
10 R 960 5803 41 4158 000 0000 0000 0	NBCT Bonus	505,200	444,857	482,537	493,200	435,000
10 R 960 5804 41 4158 000 0000 0000 0	TPEP Traning Grant	6,932	666	8,656	10,000	14,470
10 R 960 5805 41 4158 000 0000 0000 0	Collection of Evidence	11,200	8,200	3,400	4,000	4,000
10 R 960 5806 41 4158 000 0000 0000 0	Truancy	3,452	6,308	4,182	6,000	6,000
10 R 960 5808 41 4158 000 0000 0000 0		0	0	3,330	0	0
10 R 960 5810 41 4158 000 0000 0000 0	Navigation 101	25,676	0	0	0	0
10 R 960 5817 41 4158 000 0000 0000 0	BEST Grant	47,500	70,017	46,720	60,250	43,250
10 R 960 5818 41 4158 000 0000 0000 0		0	900	0	0	0
10 R 960 5821 41 4158 000 0000 0000 0	Principal Mentoring	0	0	3,000	0	6,000
10 R 960 5823 41 4158 000 0000 0000 0	Ed Leadership Intern	3,265	0	0	0	2,140
10 R 960 6500 41 4165 000 0000 0000 0	Transitional Bi-Lingual	1,125,236	1,218,466	1,303,283	1,791,164	1,524,679
10 R 960 7400 41 4174 000 0000 0000 0	Highly Capable	25,246	23,665	63,176	86,320	13,001
10 R 960 9800 41 4198 000 0000 0000 0	Food Service	42,620	6,914	32,928	53,842	49,738
10 R 960 9803 41 4198 000 0000 0000 0	Reduced Breakfast	9,000	9,768	12,288	5,000	0
10 R 960 9804 41 4198 000 0000 0000 0	Reduced lunch	5,985	38,735	14,136	5,000	0
10 R 960 9900 41 4199 000 0000 0000 0	Transportation Operations	589,745	646,285	775,590	775,590	1,001,741
10 R 960 0000 43 4300 000 0000 0000 0	State Special Purpose	0	35,219	3,027	0	50,000
10 R 960 6913 43 4300 000 0000 0000 0		20,000	0	0	0	0
10 R 960 6914 43 4300 000 0000 0000 0	WA Risk Management Sec Grant	14,784	0	0	0	0
10 R 960 7915 43 4300 000 0000 0000 0	PSESD Equity grant	0	0	12,000	0	0
10 R 960 7917 43 4300 000 0000 0000 0		0	1,900	0	0	0
10 R 960 7923 43 4300 000 0000 0000 0	SBIRT	0	0	0	0	135,000
10 R 960 5816 43 4358 126 0000 0000 0	Safe Route to Schools	22,422	0	0	0	0
10 R 960 5816 43 4358 135 0000 0000 0	Safe Route to Schools	30,360	0	0	0	0
10 R 960 5840 43 4358 000 0000 0000 0	ECEAP	384,100	295,314	433,924	480,000	0
10 R 960 8800 43 4388 000 0000 0000 0	ECEAP					496,334
	4000 State Revenue—Special Purpo	5,809,311	5,805,923	7,287,548	9,350,425	9,376,122
	· · ·					
10 R 960 0000 55 5500 000 0000 0000 0	Federal Forests	1,255	0	1,948	0	0
	5000 Federal Revenue—General Pu	1,255	0	1,948	0	0

		2015-16	2016-17	2017-18	2018-19	2019-20
Account Number	Description	Actual	Actual	Actual	Budget	Budget
10 R 960 7900 61 6100 000 0000 0000 0	Federal Capacity					662,000
10 R 960 2464 61 6124 000 0000 0000 0	Safety Net	51,790	39,836	56,241	100,000	0
10 R 960 2494 61 6124 000 0000 0000 0	IDEA-B Flow Thru	543,442	553,083	545,914	540,552	559,019
10 R 960 2499 61 6124 000 0000 0000 0	Section 619 Preschool	17,822	17,806	19,191	18,467	18,467
10 R 960 3862 61 6138 000 0000 0000 0	Carl Perkins	28,526	27,705	23,001	25,000	28,614
10 R 960 5100 61 6151 000 0000 0000 0	Title I	0	0	0	1,463,352	0
10 R 960 5101 61 6151 000 0000 0000 0	Title 1 - Remediation	2,009,752	1,683,848	1,669,919	0	1,704,127
10 R 960 5110 61 6151 000 0000 0000 0	Title X Education for Homeless	0	15,828	893	25,000	35,000
10 R 960 5122 61 6151 000 0000 0000 0		0	0	0	0	0
10 R 960 5124 61 6151 000 0000 0000 0	Title I Focus -SMS	14,253	12,827	13,725	20,000	0
10 R 960 5200 61 6152 000 0000 0000 0	Titile II - TPQ	142,668	74,791	232,218	169,773	170,020
10 R 960 5204 61 6152 000 0000 0000 0	Other Title ESEA	0	0	32,913	105,642	102,852
10 R 960 6400 61 6164 000 0000 0000 0	Title III LEP 14-15	175,843	231,108	147,676	134,019	164,442
10 R 960 6430 61 6164 000 0000 0000 0	Refugee Grant / Emegency Immig	0	38,500	0	0	0
10 R 960 8800 61 6188 000 0000 0000 1	Day Care CACFP	79,211	1,784	5,505	75,000	7,000
10 R 960 9800 61 6198 000 0000 0000 0	School Food Service	844,438	922,294	923,860	1,050,000	954,985
10 R 960 9801 61 6198 000 0000 0000 0	Fresh Fruit & Veggies	17,336	0	0	0	0
10 R 960 9802 61 6198 000 0000 0000 0	Fresh, Fruit & Veggies	29,932	43,712	20,028	50,000	36,874
10 R 960 9804 61 6198 000 0000 0000 0	School Breakfast Program	505,528	456,041	507,122	400,000	474,497
10 R 960 1801 63 6300 000 0000 0000 0	RTTT P1 9393	11,083	225,941	11,707	0	0
10 R 960 1802 63 6300 000 0000 1415 0	RTTT PE 8726	7,879	0	0	0	0
10 R 960 1811 63 6300 000 0000 0000 0	RTTT P1 8636	22,968	0	295	0	0
10 R 960 1811 63 6300 000 0000 1415 0	RTTT P1 8636	269,308	0	0	0	0
10 R 960 1820 63 6300 000 0000 0000 0	RTTT P2 Data Portal xxxx	1,805	0	0	0	0
10 R 960 1820 63 6300 000 0000 1415 0	RTTT P2 8957	5,143	0	0	0	0
10 R 960 1830 63 6300 000 0000 0000 0	RTTT P3A 8710	0	0	2,002	0	0
10 R 960 1830 63 6300 000 0000 1415 0	RTTT P3A 8710	3,610	0	0	0	0
10 R 960 1830 63 6300 000 0000 8710 0	RTTT P3A 8710	2,048	0	0	0	0
10 R 960 1831 63 6300 000 0000 1415 0	RTTT P3B 8493	7,159	0	0	0	0
10 R 960 1832 63 6300 000 0000 1415 0	RTTT P3B R2 8818	17,880	0	0	0	0
10 R 960 1832 63 6300 000 0000 1516 0	RTTT P3B 8818	148,119	0	0	0	0
10 R 960 1833 63 6300 000 0000 0000 0		20,345	0	0	0	0
10 R 960 1840 63 6300 000 0000 1516 0	RTTT P4 8790 15-16	78,298	0	0	0	0
10 R 960 1850 63 6300 000 0000 1415 0	RTTT P5 8866	3,616	0	0	0	0
10 R 960 1870 63 6300 000 0000 0000 0	RTTT P7	2,587	0	0	0	0
10 R 960 1881 63 6300 000 0000 0000 0	RTTT P8 #8680	49,051	0	0	0	0
10 R 960 1881 63 6300 000 0000 1415 0	RTTT P8 8680	71,479	0	0	0	0
10 R 960 1881 63 6300 000 0000 1516 0		156,119	0	0	0	0
10 R 960 6940 63 6300 000 0000 0000 0		3,195	0	0	0	0
10 R 960 7926 63 6300 000 0000 0000 0	Gear Up					232,624
10 R 960 7950 63 6310 000 0000 0000 0	Medicaid Admin Match	79,370	45,717	60,199	50,000	50,000
10 R 960 6100 63 6361 000 0000 0000 0	Head Start	293,590	155,733	295,135	228,676	227,184
10 R 960 6430 63 6364 000 0000 0000 0	School Impact RSIG	89,950	31,500	50,000	50,000	50,000
10 R 960 9800 69 6998 000 0000 0000 0	USDA Commodities	127,977	108,248	137,515	0	150,000
	6000 Federal Revenue—Special Pu	5,933,119	4,686,302	4,755,059	4,505,481	5,627,705

		2015-16	2016-17	2017-18	2018-19	2019-20
Account Number	Description	Actual	Actual	Actual	Budget	Budget
10 R 960 9902 71 7199 000 0000 0000 0	Homeless Transportation	159,351	146,150	99,924	150,000	50,000
	7000 Other School Districts	159,351	146,150	99,924	150,000	50,000
10 R 960 0000 27 8100 000 0000 0000 1	Stadium Rental & Leases	1,806	0	480	0	0
10 R 960 7904 82 8200 000 0000 0000 0	EWIS	15,000	0	0	0	0
10 R 960 7916 82 8200 000 0000 0000 0	Bridge to College Courses	4,414	0	325	0	0
10 R 960 7948 82 8200 000 0000 0000 0		0	1,581	606	0	0
10 R 960 0000 82 8219 000 0000 0000 1		0	250,000	0	0	0
	8000 Other Entities	21,220	251,581	1,411	0	0
10 R 960 9800 93 9398 000 0000 0000 0	Food Service Surplus items	287	0	0	0	0
	9000 Other Financing Sources	287	0	0	0	0
	Total Revenue	41,966,046	41,810,716	44,388,897	49,109,228	48,484,814

4.00%

### **Appendix II: 2019-2020 General Fund Four-Year Budget**

	K-12 FTE Enrollment w/o ALE	2,862	2,783	2,734	2,643	2,603	2,564	2,526	
			•••••	•••••			•••••		
		2016-17	2017-18	2018-19	REVENUES 2019-20	2020-21 2021-22		2022-23	
Program	Description	Actual	Actual	Forecast	Proj	Proi	Proi	Proj	
	Local Taxes (M&O Levy)	11,358,626	11,994,404	8,710,113	6,589,943	7,012,249	6,907,065	6,803,459	
	State General Purpose	18,610,703	19,223,760	25,148,819	25,868,054	25,989,634	26,111,785	26,234,510	
	Other, Hold Harmless	646,309	451,370	477,949	248,208	151,200	148,932	146,698	
03	Basic Education	29,969,329	31,218,164	33,858,932	32,457,997	33,001,882	33,018,850	33,037,969	
04	Extra Curricular								
31	Vocational Basic State								
97	Districtwide Support / Unassigned		}	}	}	}			
	Total Local (BEA):	30,615,638	31,669,534	34,336,881	32,706,205	33,153,082	33,167,782	33,184,667	
18	Race to the Top		1	1	1	1			
21	Special Ed, Basic, State	2,227,660	2,690,120	3,806,763	4,129,992	4,149,403	4,160,764	4,226,338	
22	SpEd Infants & Toddlers	101,654	139,844	240,214	253,667	253,667	253,667	253,667	
24	Special Ed Suppl, Federal	610,725	621,346	559,017	577,486	580,200	581,789	580,962	
38	Vocational, Federal	27,705	23,001	28,614	28,614	28,614	28,614	28,614	
51	Title I	1,712,503	1,684,537	1,596,139	1,739,127	1,672,719	1,647,628	1,622,914	
52	School Improve	74,791	265,131	241,026	272,872	272,872	272,872	272,872	
55	Learning Assistance, State	1,073,657	1,727,915	2,286,705	1,806,561	2,266,492	2,204,517	2,135,342	
58	Special & Pilot Programs	827,006	986,603	923,725	512,860	479,860	479,860	479,860	
61	Head Start	155,733	295,135	227,184	227,184	227,184	227,184	227,184	
64	Title III LEP & RSIP Refugee Sch	301,108	197,676	214,442	214,442	174,182	165,926	157,406	
65	Trans Bilingual, State	1,218,466	1,303,283	1,656,922	1,524,679	1,531,845	1,539,045	1,546,278	
74	Highly Capable	23,665	63,176	86,035	13,001	88,185	88,185	88,185	
88	After School Dinner	1,784	5,505	9,267	7,000	7,000	7,000	7,000	
89	Other Community Services	15,175	4,814	6,500	2,500	2,500	2,500	2,500	
98	Food Service	1,759,354	1,821,279	1,714,996	1,790,925	1,799,342	1,807,799	1,816,296	
				}	}	}			

2019-20 General Fund Four-Year Budget

Salary Increases (2% Step + 2% wage increase)

8/16/2019

4.00% 4.00% 4.00%

		EXPENDITURES							
		2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	
Program	Description	Actual	Actual	Forecast	Budget	Budget	Budget	Budget	
01	Basic Education	21,109,563	21,777,049	23,021,981	25,291,000	26,226,767	27,197,157	28,203,452	
00	Tranfer out to TVF			-	-	-	-	-	
04	Extra Curricular	742,540	801,949	820,535	897,757	930,974	965,420	1,001,141	
31	Vocational Basic State	471,538	443,609	383,352	455,350	472,198	489,669	507,787	
97	Districtwide Support	7,449,099	7,386,565	7,162,086	6,531,270	6,772,927	7,023,525	7,283,396	
	Total BEA:	29,772,740	30,409,172	31,387,954	33,175,377	34,402,866	35,675,772	36,995,776	
18	Race to the Top	259,130	9,129						
21	Special Ed, Basic, State	3,283,279	4,075,204	4,758,390	4,774,660	4,797,101	4,810,235	4,886,045	
22	SpEd Infants & Toddlers	101,601	146,125	125,556	253,667	253,667	253,667	253,667	
24	Special Ed Suppl, Federal	610,725	621,346	561,477	577,486	580,200	581,789	580,962	
38	Vocational, Federal	28,995	23,001	31,614	32,805	28,614	28,614	28,614	
51	Title I	1,647,080	1,576,841	1,510,372	1,731,009	1,672,719	1,647,628	1,622,914	
52	School Improvement	71,908	260,374	214,146	272,872	272,872	272,872	272,872	
55	Learning Assistance, State	1,034,267	1,303,132	1,857,114	2,469,202	2,266,492	2,204,517	2,135,342	
58	Special & Pilot Programs	889,176	968,570	1,063,711	523,109	479,860	479,860	479,860	
61	Head Start	235,402	268,682	277,493	297,047	287,718	287,718	287,718	
64	Title III LEP & RSIP Refugee Schoo	290,947	174,042	142,904	214,442	174,182	165,926	157,406	
65	Trans Bilingual, State	1,094,993	1,248,654	1,458,881	1,524,679	1,531,845	1,539,045	1,546,278	
74	Highly Capable	28,109	35,171	9,046	88,185	88,185	88,185	88,185	
88	After School Dinner			4,073	-	-	-	-	
89	Other Community Services	168,006	171,011	165,695	169,147	173,376	177,710	182,153	
98	Food Service	1,816,636	1,933,091	1,913,601	1,954,877	1,964,065	1,973,296	1,982,571	
99	Pupil Transportation	1,312,957	1,212,323	1,117,000	1,221,506	1,221,506	1,261,596	1,297,597	
79	Medicaid, ECEAP, SBIRT, Gearup, R	73,308	130,816	421,486	1,708,509	1,751,221	1,795,002	1,839,877	
	Total Categorical:	12,948,133	14,157,587	15,632,559	17,813,201	17,543,623	17,567,659	17,642,059	
	· · · · · · · · · · · · · · · · · · ·	·····					·····		
	Capacity @ 2.5% Revenue	-	-	-	1,212,120	1,234,121	1,233,684	1,234,332	
	•				•iiiii		·····		
	Grand Total Expenditures:	42 720 873	44,566,759	47,020,513	52.200.699	53,180,610	54,477,115	55,872,167	
	Granu rotai Experiultures.		,300,733	47,020,313	32,200,033	33,100,010	34,477,113	33,072,1	

Impact to Capacity	(910,156)	(177,862)	2,174,477	(3,715,885)	(3,815,764)	(5,129,767)	(6,498,868)
Ending Fund Balance \$	1,761,073	1,583,211	3,757,688	41,803	(3,773,960)	(8,903,727)	(15,402,596)
Ending Fund Balance % of Rev	4.2%	3.6%	7.6%	0.1%	-7.6%	-18.0%	-31.2%

Grand Total Revenue: 41,810,717 44,388,897 49,194,991 48,484,814 49,364,846 49,347,348 49,373,299

1,001,741 1,051,741

258,821 1,625,958

1,051,741

1,625,958

1,086,259

1,625,958

16,179,566 16,188,632

1,117,257

1,625,958

Notes: - The District did not spend all of its 2018-19 LAP High Poverty or Highly capable dollars and will have a \$.7M combined recovery and carryover. This has the effect of overstating the 2018-19 ending fund balance by \$.7M

- 2018-19 Ending Fund Balance assumes zero capacity.

792,434

271,659

99

79

Pupil Transportation

Capacity

Medicaid, ECEAP, SBIRT, Gearu

- Four-Year Budget assumes 2.5% Capacity, 4% increase in wages (2% wage & 2% step), 2.5% MSOC inflation

875,514

14,484

Total Grants & Categorical: 11,195,079 12,719,363 14,858,110 15,778,609 16,211,764

Final 2019-20 Budget Approved by Board on August 30, 2019