



# TOWN OF VERNON

OFFICE OF THE  
MAYOR  
Jason L. McCoy, Esq.

14 PARK PLACE,  
VERNON-ROCKVILLE,  
CONNECTICUT 06066  
Tel: (860) 870-3600  
Fax: (860) 870-3580  
[jmc萼y@vernon-ct.gov](mailto:jmc萼y@vernon-ct.gov)  
[www.vernon-ct.gov](http://www.vernon-ct.gov)

March 14, 2009

Vernon Town Council  
Memorial Building  
14 Park Place  
Vernon, CT 06066

Dear Town Council Members and Citizens of Vernon:

I am pleased to submit the following budget for the 2009- 2010 fiscal year for your consideration. You will find the new six-year Capital Improvement Plan for Vernon, as well as the Enterprise Fund budget for the Water Pollution Control Authority.

## **Mayor's Budget Message for Fiscal Year 2009- 2010**

Today you read in the press, or hear on television, and probably see firsthand that we are confronted with very challenging economic times. Despite the challenges inherent during a slow economic period, I want to ensure that Vernon remains stable and affordable. This budget does not call for the reduction of services. This budget continues to fund the technology that creates efficiency. This budget places services to our citizens over salaries, it places education of our children over pay hikes, and it makes our citizens' ability to afford to live in Town, a priority. In this budget, you will find a balance of what we want and need, with what we can afford.

This budget was formed in a unified manner, with all Departments understanding our economic challenge, and countering it with resourcefulness and innovation. My recommendation is a responsible budget, accountable for all costs and services, as well as taking the responsibility to meet these difficult times with a historically low spending increase. Shortly after our last budget passed it became very apparent the economy was changing, that we needed to plan for our next budget, but in that process we recognized that our traditional approach was not going to work. Our Town Department Heads and I began to take apart the way we budgeted in the past. We went through our past expenditures; we negotiated new terms in our agreements for services and products, working to lower costs for the essential goods and services that the Town delivers to our citizens, services that our citizens need and want, moreover, that our citizens have come to rely upon.

As a result of those efforts over the last year, we are able to recommend a proposed budget that contains a 1.49% spending increase for the operations of the Town of Vernon General Government and the Vernon Board of Education. The Town of Vernon's tax rate or mill rate is reduced by 5.38%. Just as it was the case last year, this year we have an increase in the

**Mayor's Budget Message for Fiscal Year 2009- 2010**

repayment of bonded debt from the 2004 and 2005 bond issues. Excluding repayment of that debt service, the budget increase is 1%. Please see the breakdown in the chart below:

	<b>Adopted FY 2008 / 2009</b>	<b>Mayor's Recmd. FY 2009 / 2010</b>	<b>Increase (Decrease)</b>	<b>% Change</b>
General Government	\$25,087,453	\$25,666,718	\$579,265	2.31%
Education	45,696,823	45,835,932	139,109	0.30%
Capital Improvements	139,000	132,120	(6,880)	-4.95%
<b>Subtotal:</b>	<b>70,923,276</b>	<b>71,634,770</b>	<b>711,494</b>	<b>1.00%</b>
Debt Service	4,528,326	4,944,178	415,852	9.18%
<b>Total Appropriations</b>	<b>\$75,451,602</b>	<b>\$76,578,948</b>	<b>\$1,127,346</b>	<b>1.49%</b>

In the 2009-2010 budget, the services provided by the Town of Vernon to our citizens remain at the same level as they did in 2008-2009. How did we do this? To achieve savings we have done a number of things: we have invested heavily in technical infrastructure to increase the efficiency and effectiveness of the delivery of services; we have made inroads toward reductions in the expenditure for telecommunications; we have moved our bridge projects ahead, now our bridges are in design and under construction reducing future increased cost to our taxpayers; we have moved ahead with policies that support our environment, reduce fuel usage, reduce our reliance on foreign fuel, while lowering spending on energy; and we have consolidated costs throughout this government, working hand in hand with our Board of Education, ferreting out soft spending figures from real figures.

Recently we have been confronted with several challenges, such as increases in the cost of health insurance. To address this issue and limit the impact, we were able to plan ahead by entering into a two-year health insurance contract last year, curbing the increase to \$143,250 or 5.46%. As a result of the 2004 and 2005 \$100,000,000 School and Public Improvement Bonding Package, this year we had to convert notes to bonds and begin additional repayment of that bonded debt service and other debt, thus the debt service budget increased by \$415,852 or 9.18%. The financial markets have had a severe impact on the Town's pension investments, in accordance with standard pension practice and on the advice of our Pension Board, we increased the contribution to the Town pension in the amount of \$145,400 or 7.65%. Further, there are labor contracts in place with substantial increases.

The most significant challenge has been non-property tax revenue. Our total non-property tax revenue estimate for next year is \$23,730,038, which is a total non-property tax revenue **decrease of \$1,285,376** from last year's non-property tax revenue estimate, or a decrease 5.14%. The downturn in the financial markets also effects other investments as well, reducing the amount of our general operating investment income by \$219,071, thereby decreasing revenue normally used to reduce property taxes. State revenue sharing or funding has been reduced significantly by the amount of \$308,891 in several areas such as reductions in funding the

**Mayor's Budget Message for Fiscal Year 2009- 2010**

Payment In Lieu Of Taxes (P.I.L.O.T.) program for State properties in Vernon and for Hospital properties; and the reimbursement for older school building projects bonds. Moreover local economic activity has placed constraints on several other areas of revenue like building permits, town conveyance tax, recording fees and completion of commercial property development. There was a concern about a proposed reduction by our legislature of its State funding for bridges which we have been recently informed by the Governor that it will not be reduced. That would have amounted to the need for nearly 2 million dollars. Please see the revenue breakdown in the chart below:

	<b>Estimates FY 2008 / 2009</b>	<b>Estimates FY 2009 / 2010</b>	<b>Increase (Decrease)</b>
<b>State Aid</b>	\$20,230,468	\$19,921,577	\$ (308,891)
Licences and Permits	685,280	437,348	(247,932)
Recording Fees - Land records	525,000	370,000	(155,000)
Investment Income	338,301	119,230	(219,071)
Delinquent Taxes and Interest	1,536,080	1,506,200	(29,880)
Transfer In - Education	317,000	0	(317,000)
Other Revenue	1,383,285	1,375,683	(7,602)
<b>Total</b>	<b>25,015,414</b>	<b>23,730,038</b>	<b>(1,285,376)</b>

Budget Format is set out as follows:

- a) This message, budget highlights, and supporting documents.
- b) Recapitulation of actual **revenues** received in Fiscal Year 2007-2008; estimated revenues to be collected in Fiscal Year 2008-2009; and the estimated revenues to be collected in Fiscal Year 2009-2010.
- c) Recapitulation of budget accounts by total departmental **appropriations**, inclusive of departmental requests and mayoral recommendations, in three sections:
  - General Government operating budget
  - Education operating budget
  - Capital Improvement and Debt Service budget
- d) Budget comparison by object description showing dollar and percentage increases or decreases in each account.
- e) Statistical tables and graphs.
- f) Department narratives and a summary of budget accounts by appropriations, expenditures, departmental requests and Mayor's recommendation by sub-account.

**Mayor's Budget Message for Fiscal Year 2009- 2010**

At the back of this budget document are the following special revenue and enterprise fund budgets:

- i. **Ambulance Division Account** – This is a special account funded through revenue received from the service provided by the Town of Vernon Fire and Ambulance Department.
- ii. **Dog License Account** – This is a special account funded through revenue received from the sale of licenses, the Town of Coventry, and funds appropriated in the general government budget under the Animal Control account.
- iii. **Vernon Cemeteries – Operation** – This is a special fund that accounts for the maintenance and operation of the five town cemeteries. Supporting revenue is derived through lot sales; investment income from the perpetual care trust fund; and from the general fund.
- iv. **Wastewater Treatment Facility – Operations** – This is an enterprise fund financed through sewer user charges.
- v. **Center 375** – This is an enterprise fund financed through payments received for the rental of space in the building.
- vi. **Data Processing Center** – This is an internal service fund, which is jointly financed by the Education budget and by the Town General Government budget.
- vii. **Recreation Programs - Special Revenue Fund** - This is an account that contains the appropriations for all recreation programs, inclusive of aquatics.

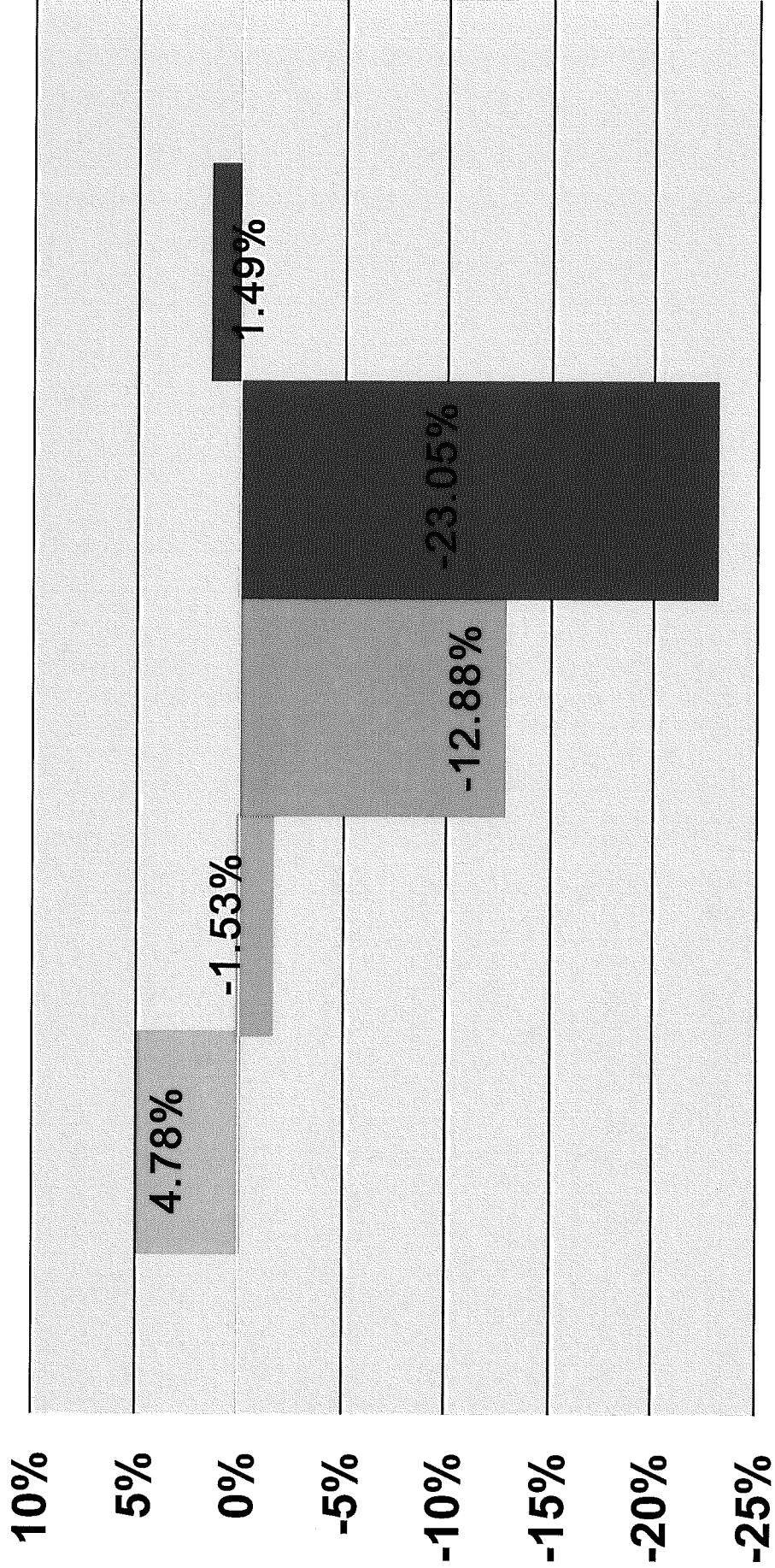
I wish I could do more for our citizens, I wish we could alleviate concerns, fear and apprehension when worries arise for all citizens, young and old, wage earners and retired, regarding economic downturns such as the one we are in, however it is our time to pull together as a community, to take constructive action to get through these tough times. I believe that in proposing this budget, I have done my part to contribute to those lofty goals.

Thank you for allowing me to serve as your Mayor.

Town of Vernon,  
By:  
Jason B. McCoy, Esq.  
Mayor of Vernon

## FY 2009 / 10 BUDGET

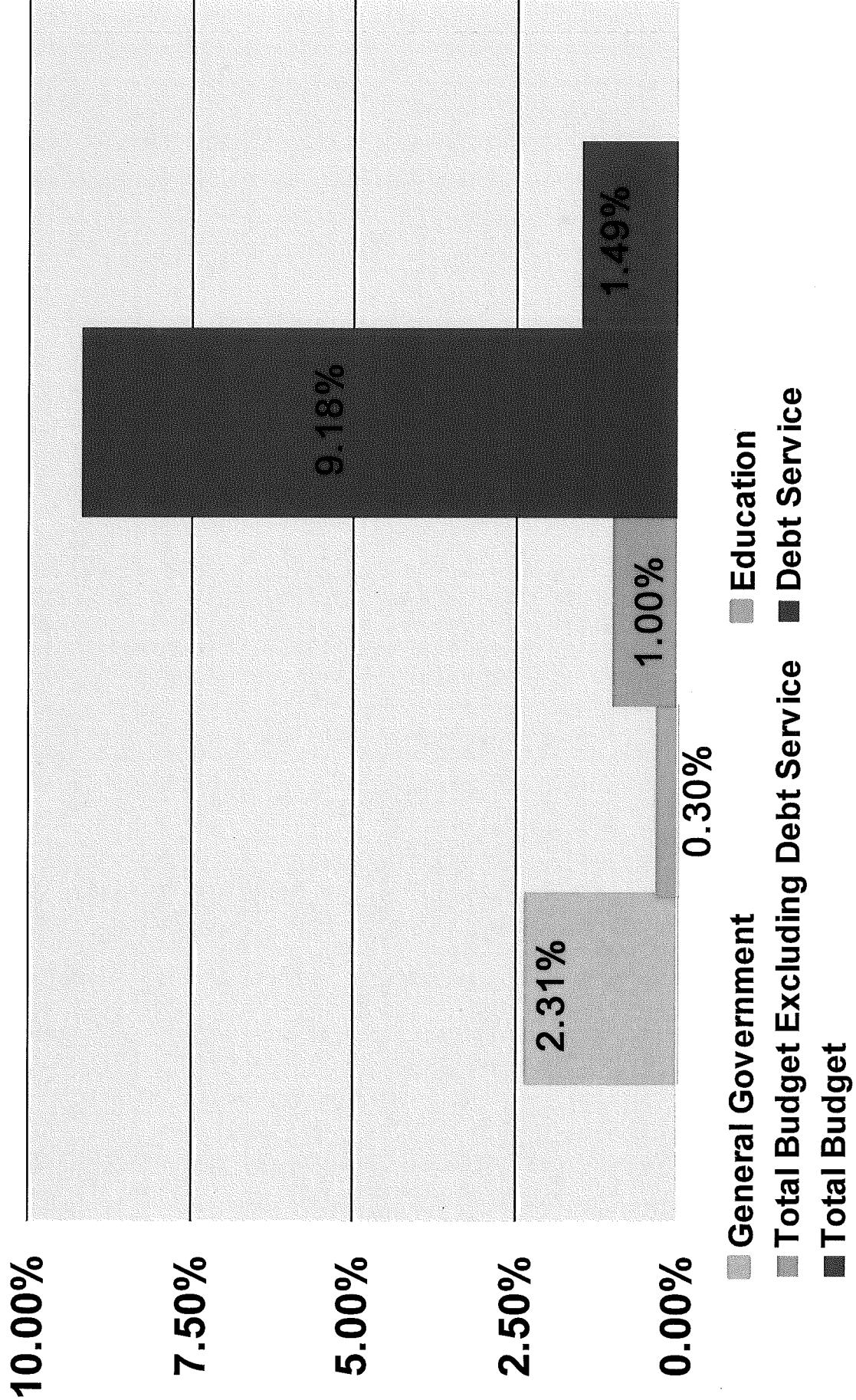
### REVENUE PERCENTAGE CHANGE



■ Taxes ■ State Grants ■ Charges for Services ■ All Other ■ Total Budget

## FY 2009 / 10 BUDGET

### EXPENDITURES PERCENTAGE CHANGE





## TOWN OF VERNON, CONNECTICUT

REVENUE ESTIMATES SUMMARY

FISCAL YEAR 2009 / 2010

	ESTIMATES FY 2008 / 2009	ESTIMATES FY 2009 / 2010	INCREASE (DECREASE)	% CHANGE
<b>Revenues</b>				
State Grants:				
Education	18,150,165	18,183,165	33,000	0.18%
Town	1,650,144	1,485,575	(164,569)	-9.97%
<b>Total State Grants</b>	<b>19,800,309</b>	<b>19,668,740</b>	<b>(131,569)</b>	<b>-0.66%</b>
Other Revenue				
School Construction	430,159	252,837	(177,322)	-41.22%
Licenses and Permits	685,280	437,348	(247,932)	-36.18%
Charges for Services	1,242,150	1,082,150	(160,000)	-12.88%
Fines and Penalties	23,400	10,630	(12,770)	-54.57%
Use of Money and Property	374,400	184,400	(190,000)	-50.75%
Other	324,735	345,303	20,568	6.33%
Delinquent Taxes and Interest	1,536,080	1,506,200	(29,880)	-1.95%
Transfers In	281,901	242,430	(39,471)	-14.00%
Transfer In - Education Budget	317,000	-	(317,000)	-100.00%
<b>Total Other Revenue</b>	<b>5,215,105</b>	<b>4,061,298</b>	<b>(1,153,807)</b>	<b>-22.12%</b>
Subtotal	25,015,414	23,730,038	(1,285,376)	-5.14%
<b>Current Taxes</b>	<b>50,436,188</b>	<b>52,848,910</b>	<b>2,412,722</b>	<b>4.78%</b>
<b>TOTAL REVENUES</b>	<b>75,451,602</b>	<b>76,578,948</b>	<b>1,127,346</b>	<b>1.49%</b>

## TOWN OF VERNON, CONNECTICUT

APPROPRIATIONS SUMMARY

FISCAL YEAR 2009 / 2010

	APPROVED FY 2008 / 2009	TOWN COUNCIL FY 2009 / 2010	INCREASE (DECREASE)	% CHANGE
<b><u>Appropriations</u></b>				
<b>General Government:</b>				
General Government	2,683,172	2,806,746	123,574	4.61%
Community and Development	339,662	341,497	1,835	0.54%
Public Safety	7,702,235	7,762,010	59,775	0.78%
Maintenance and Development	5,678,009	5,638,947	(39,062)	-0.69%
Human Services	909,103	922,901	13,798	1.52%
Recreation and Culture	1,305,601	1,308,535	2,934	0.22%
Town Wide	6,469,671	6,886,082	416,411	6.44%
<b>Total General Government</b>	<b>25,087,453</b>	<b>25,666,718</b>	<b>579,265</b>	<b>2.31%</b>
<b>Capital Improvements &amp; Debt Service:</b>				
Capital Improvements - Town	139,000	132,120	(6,880)	-4.95%
Capital Improvements - Education	-	-	-	-
Debt Service	4,528,326	4,944,178	415,852	9.18%
<b>Total Capital Impr. &amp; Debt Service</b>	<b>4,667,326</b>	<b>5,076,298</b>	<b>408,972</b>	<b>8.76%</b>
<b>Education</b>	<b>45,696,823</b>	<b>45,835,932</b>	<b>139,109</b>	<b>0.30%</b>
<b>TOTAL APPROPRIATIONS</b>	<b>75,451,602</b>	<b>76,578,948</b>	<b>1,127,346</b>	<b>1.49%</b>

**TOWN OF VERNON**  
**PROPOSED MIL RATE FOR FISCAL YEAR 2008 / 2009**

Tax Revenue Required: **\$ 52,848,910**

October 1, 2007 Grand List

**Exclusive** of Board of Assessment Appeals: **\$ 1,893,208,346**

**Proposed Mil Rate:**

**28.65**

Result: **\$ 54,240,419**

Deduct Elderly Circuit Breaker: **(157,000)**

Deduct Elderly Credit & Freeze Programs: **(48,000)**

Deduct Grand List Adjustments: **(105,000)**

Deduct Allocation for Pension

Deduct Tax Credit for Settled Court Cases **(18,500)**

Add Grand List Pro-rates: **20,100**

**\$ 53,932,019**

Collection Rate:

**98.00%**

**Estimated Tax Revenue:** **\$ 52,853,379**

Fiscal Year 2008 - 2009 Mil Rate: **30.28**

**Proposed Fiscal Year 2009 - 2010 Mil Rate** **28.65**

**Proposed Mil Increase / (Decrease)** **(1.63)**

THIS BUDGET, IF ADOPTED AS PRESENTED, REPRESENTS

**A DECREASE IN THE MIL RATE OF: -5.38%**

3/14/2009

## CURRENT TAX REVENUE

Total FY 2009-2010 Budget Increase	\$ 1,127,346
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Net Revenue Decrease - Other than Current Taxes:	(1,285,376)
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Current Tax Revenue Required	\$ 2,412,722
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* Current Taxes Generated by Growth in the Grand List:	\$ 487,618
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** Revaluation impact inclusive of Mil Rate decrease of (1.63) from 30.28 to 28.65	1,925,104
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\$ 2,412,722
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\* The growth in the real property is conservatively estimated at 0.68%. That number will be more precise as further analysis is conducted on the effect of revaluation on growth.

\*\* The tax collection rate decreases from 98.40% to 98.00%;  
and deductions for grand list adjustments increase by \$24,600 from \$283,400 to \$308,000.  
[ \$48,000 of this amount is for the elderly credit and freeze programs].

The Revaluation is based on a three-year phase in.

## **SUMMARY OF REVENUE REQUIRED**

*Total FY 2009-2010 Budget Increase:*      **\$ 1,127,346**

### **Revenue Reductions:**

Investment Income Decrease	219,071
State Grants - Non Educational	164,569
School Construction Grants	177,322
Building / Zoning Permits & Liens	247,932
Non-current Tax Levies	29,880
Town Clerk Recording and Vital Fees	161,950
<u>Education - Transfer In - Wage Adjustment</u>	<u>317,000</u>

Additional Revenue Required:      **\$ 2,445,070**

### **Revenue Additions**

Medical Insurance Reimbursements	41,820
Decreases in Other Revenue	(9,472)
<u>Increase to Current Taxes</u>	<u>2,412,722</u>

Revenue Additions:      **\$ 2,445,070**

TOWN OF VERNON, CONNECTICUT

**CAPITAL IMPROVEMENTS AND DEBT SERVICE APPROPRIATIONS**

**IDENTIFICATION OF FY 2009 - 2010 CHANGES**

Total 2009/2010 Budget	\$ 5,076,298
Total 2008/2009 Budget	<u>4,667,326</u>
Capital Improvements and Debt Service decrease	<u>\$ 408,972</u> <u>8.76%</u>

<u>Description of changes</u>	<u>Amount of Increase (Decrease)</u>
Capital Improvements - Town	\$ (6,880)
Capital Improvements - Education	-
Debt Service - Principal: Bonds & Clean Water Fund loans	82,418
Debt Service - Principal: Lease purchases	50,273
Debt Service - Interest: Bonds & Clean Water Fund loans	303,439
Debt Service - Interest: Lease purchases	(20,278)
<b>Capital Improvements and Debt Service increase</b>	<b><u>\$ 408,972</u></b>

## EDUCATION APPROPRIATIONS

### IDENTIFICATION OF FY 2009 - 2010 CHANGES AND EFFORT AS PROPOSED BY THE MAYOR

<u>Education Operating Budget</u>	<u>% Change</u>
FY 2009 - 2010 Budget As Proposed by Mayor	\$ 45,835,932
FY 2008 - 2009 Budget	45,696,823
<i>Education Operating Budget Increase</i>	<u>\$ 139,109</u> <u>0.30%</u>

### Education Capital Outlay

FY 2009-2010 Capital Improvement Appropriation	\$ -
FY 2008-2009 Capital Improvement Appropriation	-
<i>Capital Improvement Appropriation Budget Increase</i>	<u>\$ -</u>
<i>Education Operating Budget Increase</i>	<u>139,109</u> <u>0.30%</u>

<u>FY 2009 - 2010 Budgetary Increase in Education Effort</u>	<u>\$ 139,109</u>	<u>0.30%</u>
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### DETAIL OF CHANGES TO REQUESTED BUDGET

#### Education - Operating Budget

Board of Education FY 2009 - 2010 <u>Requested</u> Budget	\$ 46,135,932
Mayor's Revision	(300,000)
Town Council Revision	-
<u>FY 2009 - 2010 Education Budget as Proposed by the Mayor</u>	<u>\$ 45,835,932</u>

#### Education - Capital Improvements

Board of Education FY 2009 - 2010 <u>Requested</u> Budget	\$ -
Mayor's Recommended Reduction	-
Town Council Reduction	-
<u>FY 2009 - 2010 Education Proposed Capital Improvement Budget</u>	<u>\$ -</u>

**TOWN OF VERNON**

**TEN - YEAR CHANGE IN THE MIL (TAX) RATE**  
**AND**  
**COMPARISON TO THE INFLATION INDEX**

FISCAL YEAR	MIL RATE	MIL CHANGE	% CHANGE
2009 - 2010	28.65	-1.63	-5.38%
2008 - 2009	30.28	-2.63	-7.99%
2007 - 2008	32.91	-3.82	-10.40%
2006 - 2007	36.73	0.94	2.63%
2005 - 2006	35.79	0.46	1.30%
2004 - 2005	35.33	1.79	5.34%
2003 - 2004	33.54	1.31	4.06%
2002 - 2003	32.23	1.48	4.81%
2001 - 2002	30.75	0.64	2.13%
2000 - 2001	30.11	0.50	1.69%
1999 - 2000	29.61		

**Ten-Year Change in Mil Rate:** -0.96      **-3.24%**

**Ten-Year Average Mil (Tax) Change:** -0.10      **-0.32%**

**COMPARED TO THE INFLATION RATE**

**Ten-Year Change in Inflation Rate (CPI):** 26.89%

**Ten-Year Average Change in Inflation Rate:** 2.69%

TOWN OF VERNON

TEN-YEAR CHANGE IN THE MIL (TAX) RATE

AND

COMPARISON TO THE CONSUMER PRICE INDEX

Fiscal Year	Mil Rate	Mil Change	% Change	**CPI % Change
2009-2010	28.65	-1.63	-5.38%	0.10%
2008-2009	30.28	-2.63	-7.99%	4.10%
2007-2008	32.91	-3.82	-10.40%	2.50%
2006-2007	36.73	0.94	2.63%	3.40%
2005-2006	35.79	0.46	1.30%	3.30%
2004-2005	35.33	1.79	5.34%	1.90%
2003-2004	33.54	1.31	4.06%	2.40%
2002-2003	32.23	1.48	4.81%	1.60%
2001-2002	30.75	0.64	2.13%	3.40%
2000-2001	30.11	0.50	1.69%	2.70%
1999-2000	29.61			
<i>Ten-Year Totals:</i>		-0.96	-3.24%	25.40%
<i>Ten-Year Averages:</i>		-0.10	-0.32%	2.54%

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\*\* Source: U.S. Department of Labor - Bureau of Labor Statistics

U.S. urban average - All items; Base period: 1982-84 = 100

The CPI is as of December 31st, prior to the start of each fiscal year.

ANALYSIS OF % CHANGE IN BUDGETED EXPENDITURES TO THE CONSUMER PRICE INDEX

Fiscal Year	CPI % Change	BUDGETED EXPENDITURES - PERCENTAGE CHANGE			
		Total Budget	Town Budget	Education Budget	Capital Improvements & Debt Service
2009-2010	0.1%	1.49%	2.31%	0.30%	8.76%
2008-2009	4.1%	3.65%	2.66%	3.50%	11.06%
2007-2008	2.5%	3.64%	4.48%	3.06%	4.94%
2006-2007	3.4%	4.05%	3.39%	2.39%	31.88%
2005-2006	3.3%	4.23%	7.10%	3.39%	-4.43%
2004-2005	1.9%	4.74%	4.66%	5.13%	0.85%
2003-2004	2.4%	3.27%	4.70%	3.40%	-5.79%
2002-2003	1.6%	4.01%	7.62%	3.69%	-9.50%
2001-2002	3.4%	3.66%	6.72%	3.27%	-5.45%
2000-2001	2.7%	2.14%	3.00%	2.20%	-1.64%
1999-2000	1.6%	1.83%	4.75%	0.68%	0.10%
1998-1999	1.7%	2.59%	2.77%	0.96%	16.47%
1997-1998	3.3%	3.88%	3.50%	3.12%	13.07%
1996-1997	2.5%	2.13%	-1.04%	1.63%	26.70%
1995-1996	2.7%	1.98%	1.59%	2.31%	0.20%
1994-1995	2.7%	1.24%	2.15%	0.84%	0.88%
1993-1994	2.9%	0.61%	-0.17%	0.97%	0.77%
1992-1993	3.1%	1.55%	4.06%	0.16%	4.58%
1991-1992	6.1%	4.62%	3.49%	5.98%	-4.74%
1990-1991	4.6%	7.10%	1.00%	8.37%	9.32%
<b>20-Year Totals:</b>	<b>56.6%</b>	<b>62.41%</b>	<b>68.74%</b>	<b>55.35%</b>	<b>98.03%</b>
<b>20-Year Average:</b>	<b>2.8%</b>	<b>3.1%</b>	<b>3.4%</b>	<b>2.8%</b>	<b>4.9%</b>

Note: Beginning in fiscal year 1998-1999, the Town budget incorporated the capital improvement appropriation from the Education budget.

**TOWN OF VERNON**

ANALYSIS OF CHANGES IN THE MIL RATE AND ADOPTED BUDGETS

**FOR THE FISCAL YEARS ENDED JUNE 30, 1988 - JUNE 30, 2010**

TOWN OF RON

ANALYSIS OF CHANGES IN THE MIL RATE AND ADOPTED BUDGETS

FOR THE FISCAL YEARS ENDED JUNE 30, 1988 - JUNE 30, 2010

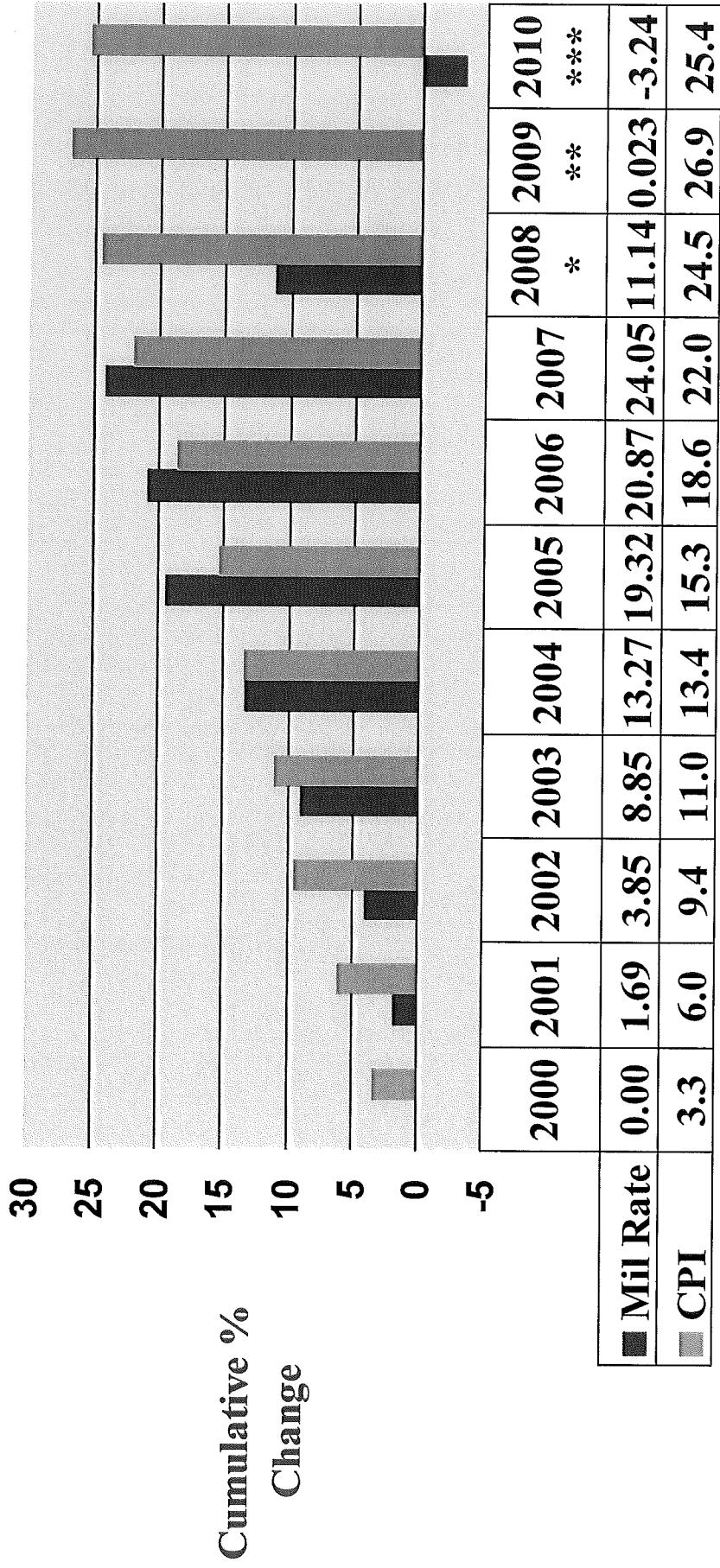
Fiscal Year Ended June 30,	Mil Rate	Mil Increase (Decrease)	% Increase (Decrease)	Approximate Value of One Mil	\$ Increase	Adopted Budget	\$ Increase	% Increase
1992	46.25	2.78	6.40%	628,209	8,559	47,605,799	2,103,936	4.62%
1991	43.47	0.95	2.23%	619,650	11,302	45,501,863	3,016,860	7.10%
1990	42.52	4.38	11.48%	608,348	26,940	42,485,003	4,503,608	11.86%
1989	38.14	0.00	0.00%	581,408	28,711	37,981,395	4,348,378	12.93%
1988	38.14	0.52	1.38%	552,697	20,362	33,633,017	4,008,866	13.53%
1987	37.62			532,335		29,624,151		

TOWN OF VERNON, CONNECTICUT

ANALYSIS OF STATE GRANTS - BUDGET ESTIMATES

	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	Over 2008-2009 Estimates	Increase (Decrease)	Ten-Year Change
<b>Education</b>	15,187,858	15,262,562	15,274,766	14,690,042	15,419,254	15,866,888	15,949,422	17,638,255	18,150,165	18,183,165	16,697,590		2,995,307
<b>General Government</b>	2,420,912	2,407,201	2,424,054	1,913,383	1,780,557	1,848,798	2,124,478	1,927,723	1,650,144	1,485,575	(18,183,165)	(935,337)	
<b>Total</b>	<b>17,608,770</b>	<b>17,669,763</b>	<b>17,698,820</b>	<b>16,603,425</b>	<b>17,199,811</b>	<b>17,715,686</b>	<b>18,073,900</b>	<b>19,565,978</b>	<b>19,800,309</b>	<b>19,668,740</b>	<b>(1,485,575)</b>	<b>2,059,970</b>	
<b>School Construction Grants:</b>													
Principal	546,662	523,915	523,915	473,128	325,115	412,443	405,314	395,185	231,686	210,535		(314,976)	
Interest	290,181	257,583	224,814	191,885	104,227	85,255	68,273	51,308	34,974	21,151		(231,686)	
<b>Total School Const. Grants:</b>	<b>836,843</b>	<b>781,498</b>	<b>748,729</b>	<b>715,800</b>	<b>577,355</b>	<b>410,370</b>	<b>480,716</b>	<b>456,622</b>	<b>430,159</b>	<b>252,837</b>	<b>(21,151)</b>	<b>(584,006)</b>	

**MIL RATE AND CONSUMER PRICE INDEX (CPI)**  
**CUMULATIVE PERCENTAGE CHANGE**  
**1999/00 - 2009/10**



■ Mil Rate   ■ CPI

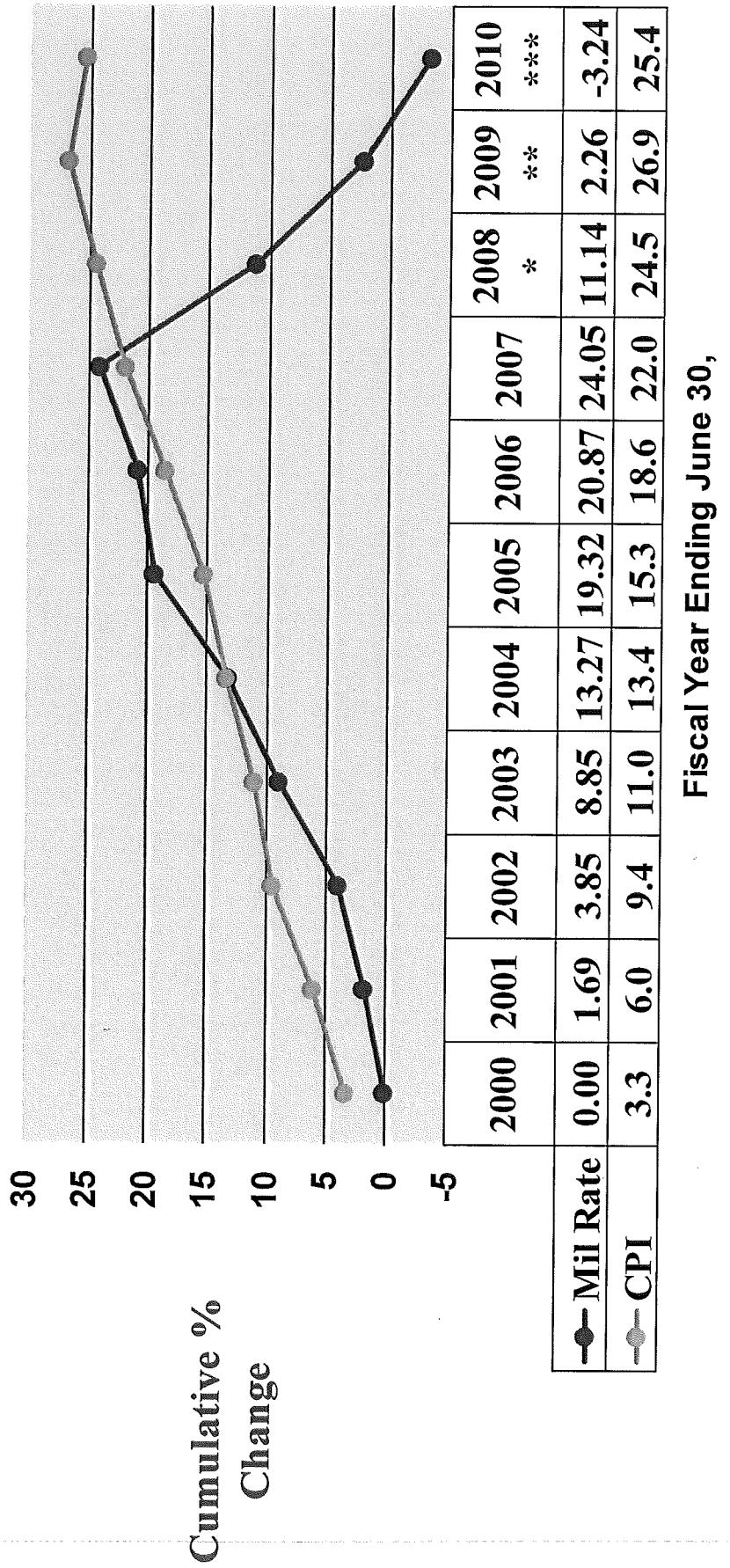
\* Phase-in, Year 1 of 3

\*\* Phase-in, Year 2 of 3    \*\*\* Phase-in, Year 3 of 3

# MIL RATE AND CONSUMER PRICE INDEX (CPI)

## CUMULATIVE PERCENTAGE CHANGE

### FY's 1999/00 - 2009/10

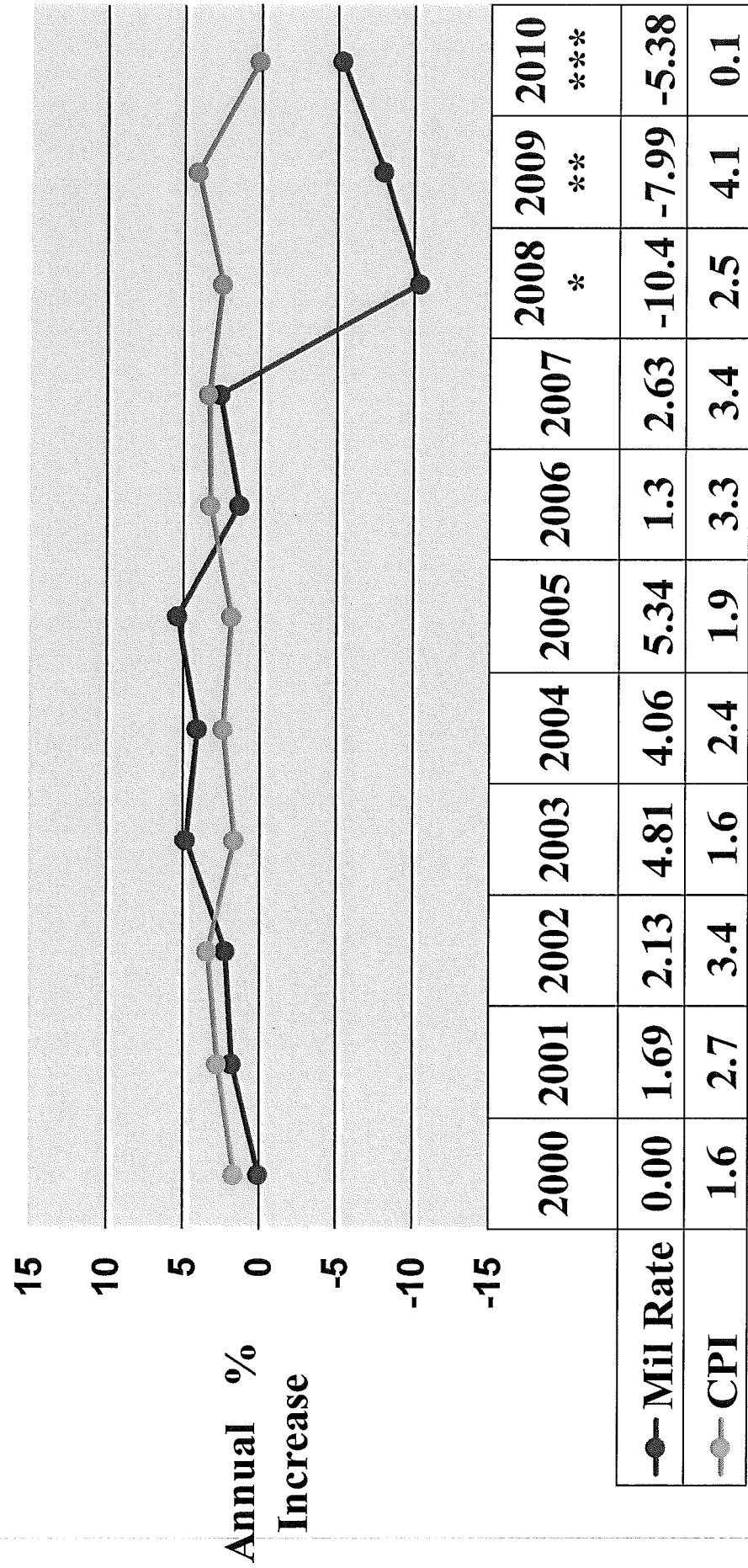


\* Phase-in, Year 1 of 3

\*\* Phase-in, Year 2 of 3

\*\*\* Phase-in, Year 3 of 3

**MIL RATE AND CONSUMER PRICE INDEX (CPI)**  
**ANNUAL PERCENTAGE CHANGE**  
**FYs 1999/00 - 2009/10**



\* Phase-in, Year 1 of 3

\*\* Phase-in, Year 2 of 3 \*\*\* Phase-in, Year 3 of 3

—●— Mil Rate    —●— CPI

**TOWN OF VERNON, CT**

**DOLLAR AND PERCENT CHANGE IN THE GRAND LIST**

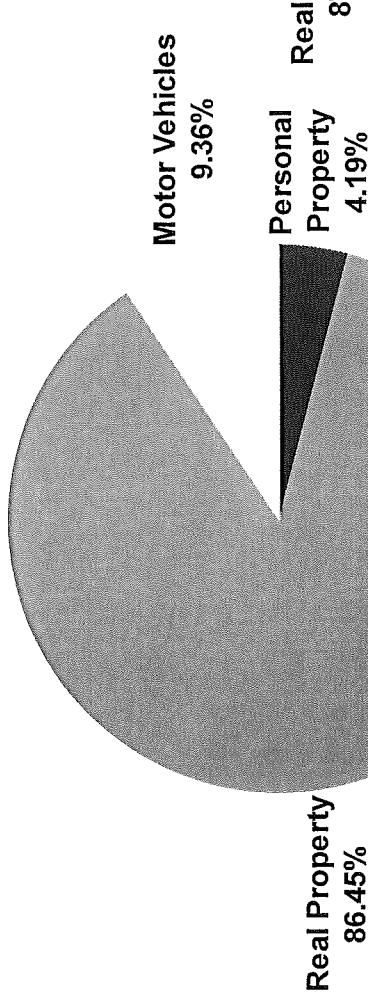
**OCTOBER 1, 2007 TO OCTOBER 1, 2008**

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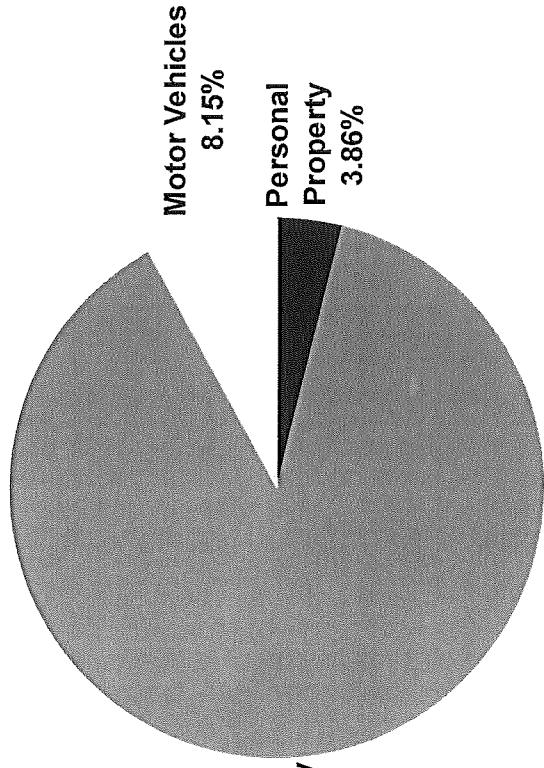
	<u>October 1, 2007</u>	<u>October 1, 2008</u>		
	Phase-in, Year 2 of 3 (After BAA)	Phase-in, Year 3 of 3 (Before BAA)	Dollar Change	Percent Change
<b>Gross Taxable Grand List:</b>				
Real Estate	\$1,661,926,490	\$1,673,153,140	\$11,226,650	0.68%
Personal Property	74,658,609	77,428,020	2,769,411	3.71%
Motor Vehicles	162,849,490	157,515,496	(5,333,994)	-3.28%
<b>Total Gross Taxable Grand List</b>	<b>\$1,899,434,589</b>	<b>\$1,908,096,656</b>	<b>\$8,662,067</b>	<b>0.46%</b>
Less Phase-in	(182,726,678)	0	182,726,678	-100.00%
<b>Adjusted Gross Taxable Grand List</b>	<b>\$1,716,707,911</b>	<b>\$1,908,096,656</b>	<b>\$191,388,745</b>	<b>11.15%</b>
Less Exemptions	(14,587,253)	(14,888,310)	(301,057)	2.06%
<b>NET TAXABLE GRAND LIST</b>	<b><u>\$1,702,120,658</u></b>	<b><u>\$1,893,208,346</u></b>	<b><u>\$191,087,688</u></b>	<b><u>11.23%</u></b>

**NET TAXABLE GRAND LIST**  
**BY TAXABLE PROPERTY TYPE**  
% of Total

FY 2008/09- Grand List 10/1/07  
After BAA



FY 2009/10 - Grand List 10/1/08  
Before BAA



TOWN OF VERNON, CT

NET TAXABLE GRAND LIST AND % CHANGE - BY TAXABLE PROPERTY - 10/1/08 BEFORE BAA \* PHASE-IN, YEAR 3 of 3 \*

**FOR THE FISCAL YEARS 1999/00 - 2009/10 (GRAND LISTS 10/1/1998 - 10/1/2008)**

Fiscal Year	Grand List	Real Property			Personal Property			Motor Vehicles			Total	
		Net Taxable Grand List	% Change	Net Taxable Grand List	% Change	Net Taxable Grand List	% Change	Net Taxable Grand List	% Change	Net Taxable Grand List	% Change	
1999/00	10/1/98	\$973,980,060	0.66%	\$58,337,900	2.35%	\$121,879,830	5.47%	\$1,154,197,790	1.23%			
2000/01	10/1/99	974,374,250	0.04%	58,045,260	-0.50%	129,905,460	6.58%	1,162,324,970	0.70%			
2001/02	10/1/00	1,009,633,561	3.62%	60,545,450	4.31%	135,969,618	4.67%	1,206,148,629	3.77%			
2002/03	10/1/01	1,021,328,508	1.16%	57,972,292	-4.25%	139,279,772	2.43%	1,218,580,572	1.03%			
2003/04	10/1/02	1,040,012,554	1.83%	61,813,768	6.63%	142,627,610	2.40%	1,244,453,932	2.12%			
2004/05	10/1/03	1,050,805,694	1.04%	65,482,777	5.94%	137,661,775	-3.48%	1,253,950,246	0.76%			
2005/06	10/1/04	1,070,314,493	1.86%	68,130,433	4.04%	146,544,210	6.45%	1,284,989,136	2.48%			
2006/07	10/1/05	1,084,123,077	1.29%	71,432,611	4.85%	155,547,030	6.14%	1,311,102,718	2.03%			
2007/08 *	10/1/06	1,263,919,130	16.58%	70,146,000	-1.80%	157,213,010	1.07%	1,491,278,140	13.74%			
2008/09 **	10/1/07	1,471,452,682	16.42%	71,272,686	1.61%	159,395,290	1.39%	1,702,120,658	14.14%			
2009/10 ***	10/1/08	<b>1,665,925,210</b>	<b>13.22%</b>	<b>72,996,115</b>	<b>2.42%</b>	<b>154,287,021</b>	<b>-3.20%</b>	<b>1,893,208,346</b>	<b>11.23%</b>			
<b>TEN YEAR % CHANGE</b>			<b>71.04%</b>		<b>25.13%</b>		<b>26.59%</b>		<b>64.03%</b>			

\* Phase-in of Real Property - Year 1 of 3; \*\* Phase-in of Real Property - Year 2 of 3; \*\*\* Phase-in of Real Property - Year 3 of 3.

TOWN OF VERNON, CT

NET TAXABLE GRAND LIST AND DOLLAR CHANGE - BY TAXABLE PROPERTY - 10/1/08 BEFORE BAA \* PHASE-IN, YEAR 3 of 3 \*

FOR THE FISCAL YEARS 1999/00 - 2009/10 (GRAND LISTS 10/1/1998 - 10/1/2008)

Fiscal Year	Grand List	Real Property			Personal Property			Motor Vehicles			Total		
		Net Taxable Grand List	\$ Change	Net Taxable Grand List	\$ Change	Net Taxable Grand List	\$ Change	Net Taxable Grand List	\$ Change	Net Taxable Grand List	\$ Change	Net Taxable Grand List	\$ Change
1999/00	10/1/98	\$973,980,060	\$6,361,660	\$58,337,900	\$1,338,220	\$121,879,830	\$6,321,812	\$1,154,197,790	\$14,021,692				
2000/01	10/1/99	974,374,250	394,190	58,045,260	(292,640)	129,905,460	8,025,630	1,162,324,970	8,127,180				
2001/02	10/1/00	1,009,633,561	35,259,311	60,545,450	2,500,190	135,969,618	6,064,158	1,206,148,629	43,823,659				
2002/03	10/1/01	1,021,328,508	11,694,947	57,972,292	(2,573,158)	139,279,772	3,310,154	1,218,580,572	12,431,943				
2003/04	10/1/02	1,040,012,554	18,684,046	61,813,768	3,841,476	142,627,610	3,347,838	1,244,453,932	25,873,360				
2004/05	10/1/03	1,050,805,694	10,793,140	65,482,777	3,669,009	137,661,775	(4,965,835)	1,253,950,246	9,496,314				
2005/06	10/1/04	1,070,314,493	19,508,799	68,130,433	2,647,656	146,544,210	8,882,435	1,284,989,136	31,038,890				
2006/07	10/1/05	1,084,123,077	13,808,584	71,432,611	3,302,178	155,547,030	9,002,820	1,311,102,718	26,113,582				
2007/08 *	10/1/06	1,263,919,130	179,796,053	70,146,000	(1,286,611)	157,213,010	1,665,980	1,491,278,140	180,175,422				
2008/09 **	10/1/07	1,471,452,682	207,533,552	71,272,686	1,126,686	159,395,290	2,182,280	1,702,120,658	210,842,518				
2009/10 ***	10/1/08	1,665,925,210	194,472,528	72,996,115	1,723,429	154,287,021	(5,108,269)	1,893,208,346	191,087,688				
TEN YEAR AVE \$ CHANGE			69,194,515			1,465,822	3,240,719						
													73,901,056

\* Phase-in of Real Property - Year 1 of 3; \*\* Phase-in of Real Property - Year 2 of 3; \*\*\* Phase-in of Real Property - Year 3 of 3.

TOWN OF VERNON, CT

NET TAXABLE GRAND LIST AND PERCENTAGE OF TOTAL - BY TAXABLE PROPERTY - 10/1/08 BEFORE BAA \* PHASE IN YEAR 3 of 3 \*

**FOR THE FISCAL YEARS 1999/00 - 2009/10 (GRAND LISTS 10/1/1998 - 10/1/2008)**

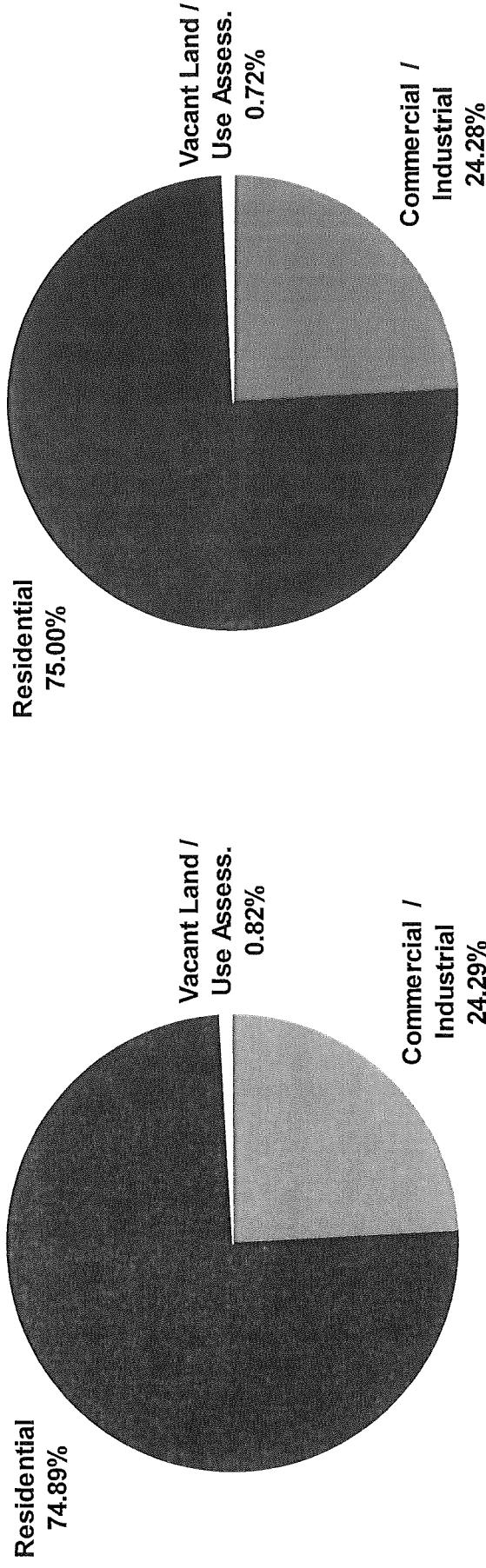
Fiscal Year	Grand List	Real Property			Personal Property			Motor Vehicles			Total	
		Net Taxable Grand List	% of Total	Net Taxable Grand List	% of Total	Net Taxable Grand List	% of Total	Net Taxable Grand List	% of Total	Net Taxable Grand List		
1999/00	10/1/98	\$973,980,060	84.39%	\$58,337,900	5.05%	\$121,879,830	10.56%	\$1,154,197,790				
2000/01	10/1/99	974,374,250	83.83%	58,045,260	4.99%	129,905,460	11.18%	1,162,324,970				
2001/02	10/1/00	1,009,633,561	83.71%	60,545,450	5.02%	135,969,618	11.27%	1,206,148,629				
2002/03	10/1/01	1,021,328,508	83.81%	57,972,292	4.76%	139,279,772	11.43%	1,218,580,572				
2003/04	10/1/02	1,040,012,554	83.57%	61,813,768	4.97%	142,627,610	11.46%	1,244,453,932				
2004/05	10/1/03	1,050,805,694	83.80%	65,482,777	5.22%	137,661,775	10.98%	1,253,950,246				
2005/06	10/1/04	1,070,314,493	83.29%	68,130,433	5.30%	146,544,210	11.40%	1,284,989,136				
2006/07	10/1/05	1,084,123,077	82.69%	71,432,611	5.45%	155,547,030	11.86%	1,311,102,718				
2007/08 *	10/1/06	1,263,919,130	84.75%	70,146,000	4.70%	157,213,010	10.54%	1,491,278,140				
2008/09 **	10/1/07	1,471,452,682	86.45%	71,272,686	4.19%	159,395,290	9.36%	1,702,120,658				
<b>2009/10 ***</b>	<b>10/1/08</b>	<b>1,665,925,210</b>	<b>87.99%</b>	<b>72,996,115</b>	<b>3.86%</b>	<b>154,287,021</b>	<b>8.15%</b>	<b>1,893,208,346</b>				

\* Phase-in of Real Property - Year 1 of 3; \*\* Phase-in of Real Property - Year 2 of 3; \*\*\* Phase-in of Real Property - Year 3 of 3.

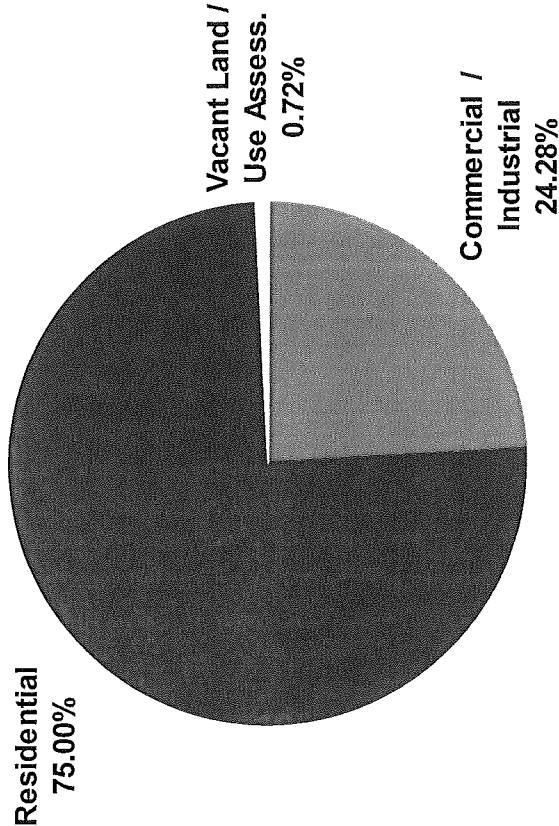
# GROSS TAXABLE GRAND LIST

## % of Total Real Property

FY 2008/09 - Grand List 10/1/07  
After BAA



FY 2009/10- Grand List 10/1/08  
Before BAA



TOWN OF VERNON, CT

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND % CHANGE - BY TYPE, 10/1/08 BEFORE BAA \* PHASE-IN, YEAR 3 of 3 \*

**FOR THE FISCAL YEARS 1999/00 - 2009/10 (GRAND LISTS 10/1/1998 - 10/1/2008)**

Fiscal Year	Grand List	Residential			Commercial / Industrial / Utility			Vacant Land / Use Assess.			Total		
		Gross Taxable Grand List	% Change	Gross Taxable Grand List	% Change	Gross Taxable Grand List	% Change	Gross Taxable Grand List	% Change	Gross Taxable Grand List	% Change	Gross Taxable Grand List	% Change
1999/00	10/1/98	\$701,057,200	0.56%	\$275,502,120	0.88%	\$4,383,910	-3.27%			\$980,943,230	0.63%		
2000/01	10/1/99	706,976,790	0.84%	270,002,540	-2.00%	4,297,590	-1.97%			981,276,920	0.03%		
2001/02	10/1/00	727,050,538	2.84%	272,806,300	1.04%	16,586,893	285.96%			1,016,443,731	3.58%		
2002/03	10/1/01	734,571,655	1.03%	277,683,110	1.79%	15,595,303	-5.98%			1,027,850,068	1.12%		
2003/04	10/1/02	745,786,294	1.53%	283,750,065	2.18%	17,002,255	9.02%			1,046,538,614	1.82%		
2004/05	10/1/03	754,075,254	1.11%	285,067,415	0.46%	18,184,905	6.96%			1,057,327,574	1.03%		
2005/06	10/1/04	760,655,646	0.87%	294,457,295	3.29%	23,491,012	29.18%			1,078,603,953	2.01%		
2006/07	10/1/05	774,365,358	1.80%	301,429,935	2.37%	16,590,034	-29.38%			1,092,385,327	1.28%		
2007/08 *	10/1/06	1,236,454,850	59.67%	393,213,350	30.45%	10,217,740	-38.41%			1,639,885,940	50.12%		
2008/09 **	10/1/07	1,244,640,540	0.66%	403,695,800	2.67%	13,590,150	33.01%			1,661,926,490	1.34%		
2009/10 ***	10/1/08	<b>1,254,849,860</b>	<b>0.82%</b>	<b>406,214,090</b>	<b>0.62%</b>	<b>12,089,190</b>	<b>-11.04%</b>			<b>1,673,153,140</b>	<b>0.68%</b>		
<b>TEN YEAR % CHANGE</b>					<b>78.99%</b>	<b>47.44%</b>				<b>175.76%</b>			<b>70.57%</b>

\* Phase-in - Year 1 of 3; \*\* Phase-in - Year 2 of 3; \*\*\* Phase-in - Year 3 of 3.

TOWN OF VERNON, CT

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND DOLLAR CHANGE - BY TYPE, 10/1/08 BEFORE BAA \* PHASE-IN, YEAR 3 of 3\*

**FOR THE FISCAL YEARS 1999/00 - 2009/10 (GRAND LISTS 10/1/1998 - 10/1/2008)**

Fiscal Year	Grand List	Residential			Commercial / Industrial / Utility			Vacant Land / Use Assess.			Total	
		Gross Taxable Grand List	\$ Change	Gross Taxable Grand List	\$ Change	Gross Taxable Grand List	\$ Change	Gross Taxable Grand List	\$ Change	Gross Taxable Grand List	\$ Change	
1999/00	10/1/98	\$701,057,200	\$3,876,720	\$275,502,120	\$2,399,730	\$4,383,910	(\$147,970)	\$980,943,230	\$6,128,480			
2000/01	10/1/99	706,976,790	5,919,590	270,002,540	(5,499,580)	4,297,590	(86,320)	981,276,920	333,690			
2001/02	10/1/00	727,050,538	20,073,748	272,806,300	2,803,760	16,586,893	12,289,303	1,016,443,731	35,166,811			
2002/03	10/1/01	734,571,655	7,521,117	277,683,110	4,876,810	15,595,303	(991,590)	1,027,850,068	11,406,337			
2003/04	10/1/02	745,786,294	11,214,639	283,750,065	6,066,955	17,002,255	1,406,952	1,046,538,614	18,688,546			
2004/05	10/1/03	754,075,254	8,288,960	285,067,415	1,317,350	18,184,905	1,182,650	1,057,327,574	10,788,960			
2005/06	10/1/04	760,655,646	6,580,392	294,457,295	9,389,880	23,491,012	5,306,107	1,078,603,953	21,276,379			
2006/07	10/1/05	774,365,358	13,709,712	301,429,935	6,972,640	16,590,034	(6,900,978)	1,092,385,327	13,781,374			
2007/08 *	10/1/06	1,236,454,850	462,089,492	393,213,350	91,783,415	10,217,740	(6,372,294)	1,639,885,940	547,500,613			
2008/09 **	10/1/07	1,244,640,540	8,185,690	403,695,800	10,482,450	13,590,150	3,372,410	1,661,926,490	22,040,550			
2009/10 ***	10/1/08	1,254,849,860	10,209,320	406,214,090	2,518,290	12,089,190	(1,500,960)	1,673,153,140	11,226,650			
<b>TEN YEAR AVE \$ CHANGE</b>			<b>55,379,266</b>			<b>13,071,197</b>		<b>770,528</b>				

\* Phase-in - Year 1 of 3; \*\* Phase-in - Year 2 of 3; \*\*\* Phase-in - Year 3 of 3.

69,220,991

TOWN OF VERNON, CT

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND PERCENT OF TOTAL - BY TYPE, 10/1/08 BEFORE BAA \* PHASE-IN, YEAR 3 of 3\*

FOR THE FISCAL YEARS 1999/00 - 2009/10 (GRAND LISTS 10/1/1998 - 10/1/2008)

Fiscal Year	Residential			Commercial / Industrial / Utility			Vacant Land / Use Assess.			Total Gross Taxable Grand List	
	Grand List	Gross Taxable Grand List	% of Total	Gross Taxable Grand List	% of Total	Gross Taxable Grand List	% of Total	Gross Taxable Grand List	% of Total		
1999/00	10/1/98	\$701,057,200	71.47%	\$275,502,120	28.09%	\$4,383,910	0.45%	\$980,943,230			
2000/01	10/1/99	706,976,790	72.05%	270,002,540	27.52%	4,297,590	0.44%	981,276,920			
2001/02	10/1/00	727,050,538	71.53%	272,806,300	26.84%	16,586,893	1.63%	1,016,443,731			
2002/03	10/1/01	734,571,655	71.47%	277,683,110	27.02%	15,595,303	1.52%	1,027,850,068			
2003/04	10/1/02	745,786,294	71.26%	283,750,065	27.11%	17,002,255	1.62%	1,046,538,614			
2004/05	10/1/03	754,075,254	71.32%	285,067,415	26.96%	18,184,905	1.72%	1,057,327,574			
2005/06	10/1/04	760,655,646	70.52%	294,457,295	27.30%	23,491,012	2.18%	1,078,603,953			
2006/07	10/1/05	774,365,358	70.89%	301,429,935	27.59%	16,590,034	1.52%	1,092,385,327			
2007/08 *	10/1/06	1,236,454,850	75.40%	393,213,350	23.98%	10,217,740	0.62%	1,639,885,940			
2008/09 **	10/1/07	1,244,640,540	74.89%	403,695,800	24.29%	13,590,150	0.82%	1,661,926,490			
<b>2009/10 ***</b>	<b>10/1/08</b>	<b>1,254,849,860</b>	<b>75.00%</b>	<b>406,214,090</b>	<b>24.28%</b>	<b>12,089,190</b>	<b>0.72%</b>	<b>1,673,153,140</b>			

\* Phase-in - Year 1 of 3; \*\* Phase-in - Year 2 of 3; \*\*\* Phase-in - Year 3 of 3.

**TOWN OF VERNON, CONNECTICUT**

**TOP TEN TAXPAYERS**

**10 / 01 / 2008 GRAND LIST**

<b><u>Rank</u></b>	<b><u>Taxpayer</u></b>	<b><u>Business</u></b>	<b>% of</b>	<b>Assessment</b>
			<b>Grand</b>	<b>10 /01/ 2008</b>
<b><u>List *</u></b>	<b><u>Grand List</u></b>			
1.	Chapman and The Mansions, LLC	Land and Apartments	2.49%	\$47,215,610
2.	Tri City Improvements, LLC	Shopping center	1.60%	30,287,560
3.	Connecticut Water Company	Utility	1.12%	21,235,040
4.	Evandro Santini & Woodbrook LLC	Land and Apartments	1.07%	20,272,580
5.	Connecticut Light & Power / Yankee Gas Co.	Utility	0.91%	17,211,260
6.	CE Vernon II LLC	Shopping center	0.82%	15,571,120
7.	Chapman Acres LLC	Apartments	0.48%	9,005,420
8.	Boston Rockville / Boston Vernon	Shopping centers / Land	0.42%	7,987,170
9.	Parkwest Residents Association	Apartments	0.41%	7,679,770
10.	Kerensky, Schneider... (Risley Trust)	Commercial / Residential	0.36%	6,842,300
<b>Total Top 10</b>			<b><u>9.68%</u></b>	<b><u>\$183,307,830</u></b>

\* Based on the October 1, 2008 Net Taxable Grand List of \$1,893,208,346 (Before BAA - Phase-In, Year 3 of 3).

**Grand List**  
**October 1, 2008 \* PHASE-IN \***

<b>Gross Assessment</b>		
	<b>Gross Assmt</b>	<b>Before BAA</b>
	<u>Phase-in year 3 of 3</u>	<u>Phase-in year 3 of 3</u>
<b>Real Property</b>		
100 RESIDENTIAL	\$1,254,849,860	\$1,254,849,860
200 COMMERCIAL	240,974,940	240,974,940
300 INDUSTRIAL	22,342,630	22,342,630
400 PUBLIC UTILITY	1,517,810	1,517,810
500 VACANT LAND	11,632,320	11,632,320
600 USE ASSESSMENT	456,870	456,870
800 APARTMENTS	<u>141,378,710</u>	<u>141,378,710</u>
<b>Total Real Property</b>	<b>\$1,673,153,140</b>	<b>\$1,673,153,140</b>
<b>Personal Property</b>		
9. Non-registered motor vehicles	\$1,055,400	\$1,055,400
10. Machinery and equipment	1,878,340	1,878,340
11. Horses and ponies	880	880
12. Commercial fishing apparatus	12,570	12,570
13. New manufacturing machinery & equipment	3,742,280	3,742,280
15A. Manufacturing machinery & equip tax relief	1,659,250	1,659,250
15B. Boitech manufacturing equipment	29,890	29,890
16. Furniture and fixtures	24,980,400	24,980,400
17. Farm machinery	76,710	76,710
18. Farming tools	2,330	2,330
19. Mechanics tools	959,730	959,730
20. EDP equipment	5,601,210	5,601,210
21. Telecommunications	833,260	833,260
22. Utility equipment	30,583,980	30,583,980
23. Supplies on hand	367,110	367,110
24. Other taxable goods	4,428,830	4,428,830
25. Penalty (25%)	<u>1,215,850</u>	<u>1,215,850</u>
<b>Total Personal Property</b>	<b>\$77,428,020</b>	<b>\$77,428,020</b>
<b>Motor Vehicles</b>	<b>\$157,515,496</b>	<b>\$157,515,496</b>
Gross Taxable Grand List	\$1,908,096,656	\$1,908,096,656
Less Exemptions	<u>(14,888,310)</u>	<u>(14,888,310)</u>
<b>Net Taxable Grand List</b>	<b>\$1,893,208,346</b>	<b>\$1,893,208,346</b>
Tax Exempt Real Estate	\$236,654,310	\$236,654,310
Tax Exempt Personal	\$0	\$0

Tax Revenue Per Capita			
By Town			
In Descending Order			
Fiscal Year Ended June 30, 2007			
Rank	Town	Taxes Per Capita	Population
1	Weston	\$5,472	10,200
2	Westport	5,013	26,508
3	Wilton	4,971	17,715
4	New Canaan	4,827	19,890
5	Easton	4,480	7,366
6	Darien	4,240	20,246
7	Ridgefield	4,192	23,872
8	Greenwich	3,994	61,871
9	Redding	3,813	8,840
10	Woodbridge	3,740	9,201
11	Cowmell	3,664	1,480
12	Old Lyme	3,582	7,384
13	Lyme	3,332	2,076
14	Norfolk	3,381	1,652
15	Fairfield	3,350	57,548
16	Orange	3,323	13,813
17	Roxbury	3,313	2,319
18	Bridgewater	3,284	1,884
19	Canaan	3,196	1,094
20	Avon	3,170	17,333
21	Middlebury	3,144	7,252
22	Glastonbury	3,139	33,169
23	Washington	3,135	3,671
24	Trumbull	3,096	34,752
25	Newtown	3,067	26,790
26	Simsbury	3,060	23,659
27	Morris	2,944	2,345
28	Warren	2,918	1,384
29	Stamford	2,895	118,475
30	Madison	2,869	18,793
31	West Hartford	2,853	60,486
32	Monroe	2,791	19,402
33	Old Saybrook	2,782	10,539
34	Kent	2,773	2,952
35	Brookfield	2,756	16,413
36	Haddam	2,748	7,800
37	Westbrook	2,734	6,618
38	Farmington	2,734	25,084
39	Colebrook	2,711	1,529
40	Waterford	2,697	18,775
41	Stratford	2,688	49,015
42	North Haven	2,687	24,002
43	Bethany	2,666	5,566

Tax Revenue Per Capita			
By Town			
In Descending Order			
Fiscal Year Ended June 30, 2007			
Rank	Town	Taxes Per Capita	Population
1	Weston	\$2,661	3,168
2	Westport	2,656	7,387
3	Wilton	2,647	25,940
4	New Canaan	2,645	3,022
5	Easton	2,611	20,693
6	Darien	2,603	19,678
7	Ridgefield	2,602	22,373
8	Greenwich	2,598	10,086
9	Redding	2,584	83,456
10	Woodbridge	2,559	11,215
11	Cowmell	2,536	14,100
12	Old Lyme	2,531	5,122
13	Lyme	2,508	6,443
14	Norfolk	2,506	25,781
15	Fairfield	2,504	3,987
16	Orange	2,488	28,984
17	Roxbury	2,455	4,110
18	Bridgewater	2,454	3,834
19	Canaan	2,435	8,671
20	Avon	2,430	18,514
21	Middlebury	2,429	6,753
22	Glastonbury	2,423	9,654
23	Washington	2,415	18,808
24	Trumbull	2,406	3,181
25	Newtown	2,404	18,343
26	Simsbury	2,398	20,254
27	Morris	2,396	6,351
28	Warren	2,393	13,552
29	Stamford	2,383	4,248
30	Madison	2,370	28,754
31	West Hartford	2,367	55,445
32	Monroe	2,357	28,833
33	Old Saybrook	2,354	751
34	Kent	2,343	13,578
35	Brookfield	2,345	16,413
36	Haddam	2,332	5,116
37	Westbrook	2,309	14,631
38	Farmington	2,308	9,537
39	Colebrook	2,308	9,232
40	Waterford	2,298	9,143
41	Stratford	2,295	4,102
42	North Haven	2,282	6,736
43	Bethany	2,257	29,619

Tax Revenue Per Capita			
By Town			
In Descending Order			
Fiscal Year Ended June 30, 2007			
Rank	Town	Taxes Per Capita	Population
1	Weston	\$2,661	3,168
2	Westport	2,656	7,387
3	Wilton	2,647	25,940
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12	Old Lyme	2,531	5,122
13	Lyme	2,508	6,443
14	Norfolk	2,506	25,781
15	Fairfield	2,504	3,987
16	Orange	2,488	28,984
17	Roxbury	2,455	4,110
18	Bridgewater	2,454	3,834
19	Canaan	2,435	8,671
20	Avon	2,430	18,514
21	Middlebury	2,429	6,753
22	Glastonbury	2,423	9,654
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Tax Revenue Per Capita			
By Town			
In Descending Order			
Fiscal Year Ended June 30, 2007			
Rank	Town	Taxes Per Capita	Population
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9	Redding	2,584	83,456
10	Woodbridge	2,559	11,215
11	Cowmell	2,536	14,100
12	Old Lyme	2,531	5,122
13	Lyme	2,508	6,443
14	Norfolk	2,506	25,781
15	Fairfield	2,504	3,987
16	Orange	2,488	28,984
17	Roxbury	2,455	4,110
18	Bridgewater	2,454	3,834
19	Canaan	2,435	8,671
20	Avon	2,430	18,514
21	Middlebury	2,429	6,753
22	Glastonbury	2,423	9,654
23	Washington	2,415	18,808
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33	Old Saybrook	2,354	751
34	Kent	2,343	13,578
35	Brookfield	2,345	16,413
36	Haddam	2,332	5,116
37	Westbrook	2,309	14,631
38	Farmington	2,308	9,537
39	Colebrook	2,308	9,232
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Tax Revenue Per Capita			
By Town			
In Descending Order			
Fiscal Year Ended June 30, 2007			
Rank	Town	Taxes Per Capita	Population
1	Weston	\$2,661	3,168
2	Westport	2,656	7,387
3	Wilton	2,647	25,940
4	New Canaan	2,645	3,022
5	Easton	2,611	20,693
6	Darien	2,603	19,678
7	Ridgefield	2,602	22,373
8	Greenwich	2,598	10,086
9	Redding	2,584	83,456
10	Woodbridge	2,559	11,215
11	Cowmell	2,536	14,100
12	Old Lyme	2,531	5,122
13	Lyme	2,508	6,443
14	Norfolk	2,506	25,781
15	Fairfield	2,504	3,987
16	Orange	2,488	28,984
17	Roxbury	2,455	4,110
18	Bridgewater	2,454	3,834
19	Canaan	2,435	8,671
20	Avon	2,430	18,514
21	Middlebury	2,429	6,753
22	Glastonbury	2,423	9,654
23	Washington	2,415	18,808
24	Trumbull	2,406	3,181
25	Newtown	2,404	18,343
26	Simsbury	2,398	20,254
27	Morris	2,396	6,351
28	Warren	2,393	13,552
29	Stamford	2,383	4,248
30	Madison	2,370	28,754
31	West Hartford	2,367	55,445
32	Monroe	2,357	28,833
33	Old Saybrook	2,354	751
34	Kent	2,343	13,578
35	Brookfield	2,345	16,413
36	Haddam	2,332	5,116
37	Westbrook	2,309	14,631
38	Farmington	2,308	9,537
39	Colebrook	2,308	9,232
40	Waterford	2,298	9,143
41	Stratford	2,295	4,102
42	North Haven	2,282	6,736
43	Bethany	2,257	29,619

Tax Revenue Per Capita			
By Town			
In Descending Order			
Fiscal Year Ended June 30, 2007			
Rank	Town	Taxes Per Capita	Population
1	Weston	\$2,661	3,168
2	Westport	2,656	7,387
3	Wilton	2,647	25,940
4	New Canaan	2,645	3,022
5			

**Tax Revenue Per Capita**

**By Town  
With Populations of 20,000 - 40,000**

**In Descending Order**

**Fiscal Year Ended June 30, 2007**

<b><u>Rank</u></b>	<b><u>Town</u></b>	<b><u>Taxes Per Capita</u></b>	<b><u>Population</u></b>
1	Westport	\$5,013	26,508
2	Darien	4,240	20,246
3	Ridgefield	4,192	23,872
4	Glastonbury	3,139	33,169
5	Trumbull	3,096	34,752
6	Newtown	3,067	26,790
7	Simsbury	3,060	23,659
8	Farmington	2,734	25,084
9	North Haven	2,687	24,002
10	South Windsor	2,647	25,940
11	Bloomfield	2,611	20,693
12	Guilford	2,602	22,373
13	Wethersfield	2,506	25,781
14	Branford	2,488	28,984
15	Berlin	2,398	20,254
16	Windsor	2,370	28,754
17	Cheshire	2,357	28,833
18	Newington	2,257	29,619
19	New Milford	2,214	28,439
20	Torrington	1,826	35,451
21	Naugatuck	1,769	31,931
22	Watertown	1,709	22,128
23	East Haven	1,680	28,632
24	Vernon	1,645	29,620
25	New London	1,435	25,923
26	Norwich	1,370	36,432
27	Windham	1,066	23,678
28	Mansfield	826	24,884
Ave.	State of CT	\$2,431	756,431

**BUDGET COMPARISON - PERSONNEL**  
FISCAL YEARS 2008/2009 - 2009/2010

	Regular Wages			Overtime Wages			Part-Time Wages / Matron Wages			Longevity		
	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)
<b>Summary</b>												
Town Non-Union	1,791,545	1,823,070	31,525	28,400	27,700	(700)	405,164	419,602	14,438	3,000	3,050	50
Town Professionals	1,530,774	1,565,895	35,121	3,700	-	(3,700)	-	-	-	-	-	-
P.W. Supervisors/Clerical	457,259	457,143	5,884	7,500	7,500	-	-	-	-	1,700	1,450	(250)
Police - Unions	4,074,292	4,180,111	105,819	450,000	460,500	10,500	-	-	-	12,725	13,150	425
Public Works - AFSCME	1,977,271	2,043,544	66,273	161,500	164,500	3,000	53,269	55,172	1,903	11,200	12,400	1,200
Parks Maint. - AFSCME	278,465	282,164	3,999	30,000	28,000	(2,000)	77,000	77,210	210	800	800	-
<b>Total All Personnel</b>	<b>10,103,606</b>	<b>10,352,227</b>	<b>248,621</b>	<b>681,100</b>	<b>683,200</b>	<b>7,100</b>	<b>535,433</b>	<b>551,984</b>	<b>16,551</b>	<b>29,425</b>	<b>30,850</b>	<b>1,425</b>
<b>Town</b>												
Executive & Administrative	333,138	320,705	(12,433)	1,700	3,000	1,300	55,612	74,045	18,433	500	500	-
Exec. & Adm. (Prof. union)	47,375	46,976	1,601	-	-	-	-	-	-	-	-	-
Registration	-	-	-	-	-	-	82,281	76,285	(5,996)	-	-	-
Finance (Prof. union)	310,386	318,710	8,324	6,500	6,500	-	-	-	-	800	800	-
Assessment	76,823	76,823	-	-	-	-	-	-	-	-	-	-
Assessment (Prof. union)	97,644	103,272	5,628	2,500	500	(2,000)	-	-	-	-	-	-
Collector of Revenue	131,169	133,060	1,891	-	-	-	-	-	-	-	-	-
Coll. of Revenue (Prof. union)	73,820	78,472	4,652	-	-	-	1,260	1,260	-	-	-	-
Town Clerk	122,924	119,411	(3,513)	-	-	-	-	-	-	200	250	50
Town Planner	182,384	192,034	9,650	500	500	-	-	-	-	-	-	-
Town Planner (Prof. union)	40,696	41,917	1,221	-	-	-	13,000	10,659	(2,441)	200	200	-
Police	147,985	150,351	2,366	-	-	-	-	-	-	300	(300)	-
School Crossing Guards	232,623	249,591	16,968	-	-	-	2,500	2,500	-	-	-	-
Fire Fighting & Admin.	-	-	-	-	-	-	61,848	64,320	2,472	-	-	-
Fire Marshal	56,930	74,516	17,586	-	-	-	37,132	38,442	1,310	-	-	-
Emergency Management	-	-	-	-	-	-	-	-	-	-	-	-
Building Inspection	157,231	126,596	(30,635)	-	-	-	10,000	10,000	-	-	-	-
Bldg. Insp't. (Prof. union)	115,589	134,171	18,582	-	-	-	13,409	14,280	871	-	-	-
Animal Control	89,732	92,424	2,692	-	-	-	4,680	-	(4,680)	-	-	-
Public Works Administration	92,581	95,358	2,777	-	-	-	-	-	-	500	500	-
DPW - Admin (Supv. union)	317,036	321,485	4,449	-	-	-	-	-	-	250	250	-
DPW - Admin (Clerical. union)	134,223	135,658	1,435	-	-	-	-	-	-	1,700	1,450	(250)
Engineering	-	-	-	-	-	-	-	-	-	-	-	-
Engineering (Prof. union)	264,295	261,169	(3,096)	-	-	-	-	-	-	-	-	-
Social Services	38,020	40,529	2,509	-	-	-	-	-	-	-	-	-
Social Serv. (Prof. union)	173,720	177,142	3,422	-	-	-	-	-	-	-	-	-
Youth Services	45,684	47,029	1,365	-	-	-	-	-	-	-	-	-
Youth Serv. (Prof. union)	124,504	124,544	-	-	-	-	-	-	-	-	-	-
Senior Center	-	-	-	-	-	-	-	-	-	-	-	-
Recreation Admin. (Prof. union)	40,696	41,917	1,221	600	600	-	108,166	112,635	4,469	200	250	50
Recreation Admin. (Prof. union)	326,350	340,248	13,888	3,700	-	(3,700)	-	-	-	300	300	-
Aquatics	-	-	-	-	-	-	-	-	-	-	-	-
Parks Maint. - (AFSCME)	278,465	282,464	3,999	30,000	28,000	(2,000)	77,000	77,210	210	800	800	-
Group Insurance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Town</b>	<b>4,052,043</b>	<b>4,128,572</b>	<b>76,559</b>	<b>69,600</b>	<b>63,200</b>	<b>(6,400)</b>	<b>482,164</b>	<b>496,812</b>	<b>14,648</b>	<b>5,500</b>	<b>5,300</b>	<b>(200)</b>

**BUDGET COMPARISON - PERSONNEL**  
**FISCAL YEARS 2008/2009 & 2009/2010**

		Regular Wages		Overtime Wages		Part-Time Wages / Matron Wages		Longevity	
	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)
<b>Police Unions</b>									
IPO Union	3,446,821	3,534,621	87,800	450,000	460,500	10,500	-	-	-
CILU Union	627,471	645,490	18,019	-	-	-	-	-	-
<b>Total Police Unions</b>	<b>4,074,292</b>	<b>4,180,111</b>	<b>105,819</b>	<b>450,000</b>	<b>460,500</b>	<b>10,500</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Public Works - AFSCME</b>									
General Maintenance	1,046,109	1,079,851	33,742	5,000	5,000	-	-	-	-
Equipment Maintenance	280,134	288,902	8,768	5,000	5,000	-	-	-	-
Maintenance of Buildings	152,818	157,767	4,949	8,400	8,400	-	-	-	-
Snow Removal	-	-	-	90,000	90,000	-	-	-	-
Refuse Collection & Disposal	350,757	364,831	14,074	500	500	-	-	-	-
Recycling	147,453	152,193	4,740	500	500	-	-	-	-
Leaf Program	-	-	-	52,100	55,100	3,000	-	-	-
<b>Total DPW AFSCME</b>	<b>1,977,271</b>	<b>2,043,544</b>	<b>66,273</b>	<b>161,500</b>	<b>164,500</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
							<b>53,269</b>	<b>55,172</b>	<b>1,903</b>
							<b>-</b>	<b>-</b>	<b>-</b>
							<b>53,269</b>	<b>55,172</b>	<b>1,903</b>
							<b>-</b>	<b>-</b>	<b>-</b>
							<b>11,200</b>	<b>12,400</b>	<b>1,200</b>

BUDGET COMPARISON - PERSONNEL  
FISCAL YEARS 2008/2009 ANC

	Holiday Wages			Comp Absences / Waiver			Special Service Wages			Total		
	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)
<b>Summary</b>												
Town Non-Union	-	-	-	29,645	24,400	(5,245)	-	-	-	2,257,754	2,297,822	40,068
Town Professionals	-	-	-	-	-	-	-	-	-	1,534,474	1,565,895	31,421
P.W. Supervisors/Clerical	-	-	-	4,000	4,000	-	-	-	-	46,459	470,093	5,634
Police - Unions	224,000	231,840	7,840	126,418	114,190	(12,228)	10,000	10,000	-	4,897,495	5,009,791	112,296
Public Works - AFSCME	-	-	-	-	-	-	-	-	-	2,203,240	2,275,616	72,376
Parks Maint. - AFSCME	-	-	-	-	-	-	-	-	-	386,265	388,474	2,209
<b>Total All Personnel</b>	<b>224,000</b>	<b>231,840</b>	<b>7,840</b>	<b>160,123</b>	<b>142,590</b>	<b>(17,533)</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>11,743,687</b>	<b>12,007,691</b>	<b>264,004</b>
<b>Town</b>												
Executive & Administrative												
Exec. & Adm. (Prof. union)				4,200	4,200	-				395,150	402,450	7,300
Registration										47,375	48,976	1,601
Finance										82,281	76,285	(5,996)
Finance (Prof. union)										317,686	326,010	8,324
Assessment										76,823	-	
Assessment (Prof. union)										100,144	103,772	3,628
Collector of Revenue										131,169	133,060	1,891
Coll. of Revenue (Prof. union)										75,280	79,982	4,702
Town Clerk										122,924	119,411	(3,513)
Town Planner										196,084	203,233	7,209
Town Planner (Prof. union)										40,996	41,917	921
Police										147,985	150,351	2,366
School Crossing Guards										235,123	252,091	16,968
Fire Fighting & Admin.										61,848	64,320	2,472
Fire Marshal										37,132	38,442	1,310
Emergency Management										66,930	84,516	17,586
Building Inspection										13,409	14,280	871
Bldg. Inspt. (Prof. union)										161,911	126,596	(35,315)
Animal Control										115,589	134,171	18,582
Public Works Administration										104,232	106,924	2,692
DPW - Admin (Supv. union)										92,581	95,608	3,027
DPW - Admin (Clerical. union)										330,236	334,435	4,199
Engineering										134,223	135,658	1,435
Engineering (Prof. union)										-	-	-
Social Services										264,265	261,169	(3,096)
Youth Services										38,020	40,529	2,509
Youth Serv. (Prof. union)										173,720	177,142	3,422
Senior Center										60,940	62,305	1,365
Recreation Administration										124,544	124,544	-
Recreation Adm. (Prof. union)										108,966	113,485	4,519
Programs										43,596	44,817	1,221
Aquatics										330,080	340,248	10,168
Parks Maint. - (AFSCME)										-	-	-
Group Insurance										386,265	388,474	2,209
Total Town										25,445	20,200	(5,245)
										33,645	28,400	(5,245)
										4,642,952	4,722,284	79,332

BUDGET COMPARISON - PEP  
FISCAL YEARS 2008/2009 ANL

	2008		2009		2010		Total		
	Holiday Wages		Comp Absences / Waiver		Special Service Wages				
	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)	FY 2008-2009	FY 2009-2010	Increase (Decrease)
Police Unions									
IBPO Union	224,000	231,840	7,840	126,478	114,190	(12,288)	10,000	10,000	-
CLU Union									
Total Police Unions	224,000	231,840	7,840	126,478	114,190	(12,288)	10,000	10,000	-
 <u>Public Works - AFSCME</u>	 	 	 	 	 	 	 	 	 
General Maintenance							1,056,584	1,091,126	34,542
Equipment Maintenance							301,487	310,487	9,000
Maintenance of Buildings							162,718	167,817	5,099
Snow Removal							90,000	90,000	-
Refuse Collection & Disposal							352,407	367,606	14,199
Recycling							186,944	193,480	6,536
Leaf Program							52,100	55,100	3,000
Total DPW AFSCME							2,203,240	2,275,616	72,376