



TOWN OF VERNON

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MAYOR

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Vernon Town Council
Memorial Building
14 Park Place
Vernon, CT 06066

Dear Town Council Members and Citizens of Vernon,

I am pleased to submit the following budget for the fiscal year July 1, 2011 through June 30, 2012, for your consideration. You will find the new six-year Capital Improvement Plan for Vernon, as well as the Enterprise Fund budget for the Water Pollution Control Authority.

Budget Format

- a) This message, budget highlights, and supporting documents.
- b) Recapitulation of actual **revenues** received in Fiscal Year 2009-2010; estimated revenues to be collected in Fiscal Year 2010-2011; and the estimated revenues to be collected in Fiscal Year 2011-2012.
- c) Recapitulation of budget accounts by total departmental **appropriations**, inclusive of departmental requests and mayoral recommendations, in three sections:
 - General Government operating budget
 - Education operating budget
 - Capital Improvement and Debt Service budget
- d) Budget comparison by object description showing dollar and percentage increases or decreases in each account.
- e) Statistical tables and graphs.
- f) Department narratives and a summary of budget accounts by appropriations, expenditures, departmental requests and Mayor's recommendation by sub-account.

At the back of this budget document are the following special revenue and enterprise fund budgets:

- i. **Ambulance Division Account** – This is a special account funded through revenue received from the service provided by the Town of Vernon Fire and Ambulance Department.
- ii. **Dog License Account** – This is a special account funded through revenue received from the sale of licenses, the Town of Bolton, the Town of Coventry, the Town of South Windsor, and funds appropriated in the general government budget under the Animal Control account.
- iii. **Vernon Cemeteries – Operation** – This is a special fund that accounts for the maintenance and operation of the five town cemeteries. Supporting revenue is derived through lot sales; investment income from the perpetual care trust fund; and from the general fund.
- iv. **Wastewater Treatment Facility – Operations** – This is an enterprise fund financed through sewer user charges.
- v. **Center 375** – This is an enterprise fund financed through payments received for the rental of space in the building.
- vi. **Data Processing Center** – This is an internal service fund, which is jointly financed by the Education budget and by the Town General Government budget.
- vii. **Recreation Programs – Special Revenue Fund** – This is an account that contains the appropriations for all recreation programs, inclusive of aquatics.

Mayor's Budget Message for Fiscal Year 2011-2012

It is my privilege to provide you with some of the highlights of the 2011-2012 proposed Town of Vernon budget for the upcoming fiscal year. As your Mayor, I believe that government has a responsibility to provide solid fiscal budgeting which considers protections in the areas of public health, public safety and public education.

I believe that we must be able to afford to live in town, and in order to do so, the government must be accountable to our citizens for its spending. As your Mayor, it is that very principle of responsibility and accountability that will keep our Town moving forward. We must control taxes and strive to have the best schools and the safest streets. We must support sensible environmental policies to reduce our reliance on fossil fuels. As Mayor, I have found that good environmental policy supports good fiscal policy as well. As Mayor, I have created a sensible budget and developed new programs to bring in additional revenue to the Town.

My recommendation is a responsible budget, accountable for all costs and services, as well as taking the responsibility to meet these difficult times with a historically low spending increase. The budget that I am proposing this year increases spending by 0.80 percent, in other words, just more than three quarters of one percent. This budget reduces the tax rate below 30 mills, a 0.20 percent decrease from 30.02 to 29.96 mills.

Please see the breakdown in the chart below:

BUDGET	2010-2011	2011-2012	DOLLAR CHANGE	% CHANGE
GENERAL GOVERNMENT	\$25,670,251	\$25,571,655	(\$98,596)	-0.38%
CAPITAL IMPROVEMENT/ DEBT SERVICE	\$5,492,249	\$6,318,342	\$826,093	15.04%
EDUCATION	\$47,558,959	\$47,462,358	(\$96,601)	-0.20%
TOTAL BUDGET	\$78,721,459	\$79,352,355	\$630,896	0.80%

We have come to a point where our municipal service costs are out growing our tax base. As a result of that determination, this next budget will commit resources to the expansion of the tax base by increasing the investment in economic development. This is a necessity and we have an economic development plan that needs to be fully implemented. These resources are necessary for the implementation, which will increase jobs and job opportunities in the area, as well as expand the tax base and repopulate abandoned store fronts and businesses.

The current sewer budget is \$5,602,523. The proposed budget is \$5,543,768, resulting in a reduction of \$58,775 or -1.05 percent. The WPCA reviews and sets the rate in July and the first quarterly billing of the fiscal year is in October. It is done this way so that all revenue projections can be based on actual billing amounts from the current fiscal year as well as any income derived from interest income, septic disposal fees, transported waste, and delinquent interest. Right now, there has been no discussion of a rate reduction. There was no increase in the rate last year (for the current year) and I would anticipate no increase in the rate for next year, but that will be a decision for the Authority later this year.

To achieve savings we have done a number of things:

1. We have invested heavily in technical infrastructure to increase the efficiency and effectiveness of the delivery of services.
2. We have moved our bridge projects ahead; now many of our bridges are completed.

Of the final three:

- a. West Main Street is in design phase;
- b. Talcottville Bridge is ready for design;
- c. Phoenix Street is ready for construction.

Each time a bridge project is completed, it lowers future costs.

3. We have established policies that support our environment, reduce fuel usage which in turn works to reduce our nation's reliance on foreign fuel, while lowering spending on energy.

4. We have consolidated costs throughout government, working hand in hand with our Board of Education, ferreting out soft spending figures from real figures.

Over the past three years of my administration, the focus has been on how to address our largest fixed cost, which is labor, keeping in mind the state and national economy as well. We have been able to successfully negotiate reasonable labor contracts with an eye on not just the upcoming fiscal year, but also many fiscal years down the road. We have implemented pension reform, wage controls and health insurance caps. We have held the line on contractual wages over the past three years and we will continue to do so in this fiscal year. Negotiations are difficult, but, we are faced with an economy that cannot support the contracts of the past.

This year, we have been able to negotiate health insurance for the Town of Vernon which includes the School Department and the Sewer Department at a mere 2.91 percent increase, and when combined with other innovations, the budget for health costs actually decreases from the prior year. This is in stark contrast to the Town's 2010-2011 fiscal year's' health insurance increase of 22 percent which accounted for nearly all of the spending increase in the 2010-2011 operating budget.

This year, we have also been able to negotiate a decrease in the rates for property and casualty insurance, resulting in total estimated savings of \$32,000. In this budget, with those savings from Property and Casualty, I am proposing that we increase our reserves in our Workers' Compensation fund. I firmly believe this is necessary because we are self-insured and it is crucial that the reserves are fully funded.

Recently, Vernon responded to the emergency involving eminent roof collapses from winter's snowfall, costing our taxpayers over \$300,000. The Travelers has thus far covered \$100,000 of that expense and we continue to pursue reimbursement for the remaining difference from The Travelers.

In the last three budgets the Town of Vernon, including the Education Department and Sewer Department, has funded the pension at the appropriate level. In keeping with good fiscal management, this budget funds the pension at those levels to keep our pension on track with the appropriate amortization schedules. This has been a conscious effort since I was elected to avoid future swings in funding due to shortfalls. Why? It is being done to protect the taxpayers from poor practices that have resulted in the State and Federal government pensions having bills due at a time when there is no money available to pay them.

In my first term, I asked that the Town Council pass an ordinance that would establish an Energy Improvement District (EID) in Vernon. This ordinance would allow the Town to produce green energy, including an investment in fuel cells to lower our operating expenses and help the environment. Now, in my second term, the Ordinance was passed and the hard work has begun, starting with the recent appointment of an EID Board of Directors to move the project forward and investigate all of the options for energy savings and put into place the necessary funding. This initiative provides an option to our local business community to reduce their energy costs as well, making Vernon more attractive to new business and industry, redevelopment and most importantly, it works to retain existing employers.

Infrastructure improvements have been a standing priority for my administration. An appropriation of \$800,000, realized from cost savings in the School Department and Police Department Budgets, were appropriated for road improvements in Vernon along with \$500,000 of CDBG funds for road improvements in the Rockville section of Vernon.

Those funds are being administered in the 2010-2011 fiscal year, meaning the current fiscal year which finishes on June 30, 2011. To keep my promise made during the public hearing that approved the \$800,000 road improvement appropriation, in this upcoming fiscal year, I am proposing in the 2011-2012 capital improvements plan to:

1. Designate \$131,000 of Town aid for roads funds;
2. Designate \$240,000 of LoCIP funds for road improvement projects in the Vernon section of Town;
3. Designate \$ 450,000 from CDBG funds for road improvements in the Rockville section of Town;
4. Complete Hatch Hill rRad repairs in 2011-2012 totaling \$954,000 from the 2004-2005 bond;
5. Fund the West Main Street Bridge with 80% State, 20% Local funding; the Local match next year is \$34,000.

This year is the final conversion of the outstanding notes to bonds for the 2004-2005 School and Road Bond authorization. \$3,755,000 will be added to the total bonded debt service, which when combined with the principal of an earlier bond issue, will increase the total bonding debt service payments by \$686,000 in the 2011-2012 proposed budget. In the current year we will also issue notes of \$4,220,000 for the final costs of the School renovations. When those notes mature in one year, it is anticipated that State school construction grants will fund the entire amount.

This budget supports an investment in Education by maintaining our small class size, supporting curriculum initiatives, supporting sports and extracurricular activities for students and supporting the superintendent's initiative for student success in grade nine, especially.

Public safety is fully funded. There are no budgetary reductions that will affect public safety services. This past fiscal year, we saw a 16% decrease in crime against property. The head count at the Police Department remains at 49, with 51 authorized and funded, sworn-in Town of Vernon Police department employees, with overtime fully funded. In 2011, the police vehicle fleet was funded. It is now fully up-to-date and replacements are on track, allowing officers the ability to respond quickly and safely.

The protection of our environment is essential and we remain committed to our recycling and trash initiatives. Both have been very successful and continue to pay dividends. We will continue to support the trash and recycling initiatives started in the 2010-2011 fiscal year. Since this program's implementation, we have significantly reduced our tipping and hauling fees, and have increased our revenue from recycling. We have seen our recycling increase by approximately 24%, which in turn, has reduced Vernon's trash going into landfills by over 8%. This budget includes an appropriation of funds for the trash and recycling initiative to be expanded town-wide, which is certainly a better service to our residents, with considerable fiscal savings.

Our Animal Control Department now services multiple towns in our region and is partially funded by those same municipalities. The Town's 311 City Alert System has received over 1,800 calls for service and information.

The software system is called Qscend. Folks should know they can register requests and complaints, at the Vernon web site Vernon-ct.gov, and that each inquiry is directed by the system to the appropriate department and a return email or call is generated back to the person requesting the information. A request ticket number is created for your reference. You can ask for a reference number when you call for a service or with a complaint as well, so don't forget to ask for your reference number. Through the Town of Vernon's website you can: sign up for Parks and Recreation programs; pay for selected recreation programs; pay your tax bill; fill out and file your personal property tax listings with the Assessor; or view your property card – all with just a click of a mouse.

This budget will be on-line on the Town of Vernon website and available for you at the Town Clerk's Office or the Rockville Public Library. I encourage our citizens and taxpayers to call me or any department head and to ask questions about this budget or a departmental section of the budget. I encourage our citizens and taxpayers to attend one or more of the upcoming public hearings on this proposed budget during which you will have an opportunity to be heard regarding appropriations for the ensuing fiscal year. I will be happy to speak to members of the press about this budget or the departmental sections of the budget. If you have any questions or comments about the proposed budget, you may call or email me directly.

In summary, this budget balances needs, real estate property values and affordability. I ask the Town Council and the citizens and taxpayers of Vernon to please support this budget.

Thank you for allowing me to serve as your Mayor.

Sincerely,

By:

Jason L. McCoy, Esq.
Mayor, Vernon - Rockville

TOWN OF VERNON, CONNECTICUT

REVENUE ESTIMATES SUMMARY

FISCAL YEAR 2011 / 2012

	<u>ESTIMATES</u> <u>FY 2010 / 2011</u>	<u>ESTIMATES</u> <u>FY 2011 / 2012</u>	<u>INCREASE</u> <u>(DECREASE)</u>	<u>%</u> <u>CHANGE</u>
Revenues				
State Grants:				
Education	18,160,438	18,146,447	(13,991)	-0.08%
Town	1,229,549	1,460,722	231,173	18.80%
Total State Grants	19,389,987	19,607,169	217,182	1.12%
Other Revenue				
School Construction	240,719	218,629	(22,090)	-9.18%
Licenses and Permits	415,300	583,876	168,576	40.59%
Charges for Services	1,018,100	1,097,790	79,690	7.83%
Fines and Penalties	11,200	10,630	(570)	-5.09%
Use of Money and Property	126,285	150,110	23,825	18.87%
Other	374,083	299,922	(74,161)	-19.82%
Delinquent Taxes and Interest	1,283,000	1,164,400	(118,600)	-9.24%
Transfers In	237,610	222,635	(14,975)	-6.30%
Total Other Revenue	3,706,297	3,747,992	41,695	1.12%
Subtotal	23,096,284	23,355,161	258,877	1.12%
Current Taxes	55,625,175	55,938,588	313,413	0.56%
TOTAL REVENUES	78,721,459	79,293,749	572,290	0.73%

TOWN OF VERNON, CONNECTICUT

APPROPRIATIONS SUMMARY

FISCAL YEAR 2011 / 2012

	<u>APPROVED</u> <u>FY 2010 / 2011</u>	<u>TOWN COUNCIL</u> <u>FY 2011 / 2012</u>	<u>INCREASE</u> <u>(DECREASE)</u>	<u>%</u> <u>CHANGE</u>
<u>Appropriations</u>				
General Government:				
General Government	2,732,107	2,859,641	127,534	4.67%
Community and Development	260,202	295,907	35,705	13.72%
Public Safety	7,839,502	7,760,286	(79,216)	-1.01%
Maintenance and Development	5,423,633	5,304,177	(119,456)	-2.20%
Human Services	938,408	948,790	10,382	1.11%
Recreation and Culture	1,319,743	1,338,619	18,876	1.43%
Town Wide	7,156,656	7,064,959	(91,697)	-1.28%
Total General Government	25,670,251	25,572,379	(97,872)	-0.38%
Capital Improvements & Debt Service:				
Capital Improvements - Town	-	192,200	192,200	
Capital Improvements - Education	-	-	-	
Debt Service	5,492,249	6,066,812	574,563	10.46%
Total Capital Impr. & Debt Service	5,492,249	6,259,012	766,763	13.96%
Education	47,558,959	47,462,358	(96,601)	-0.20%
TOTAL APPROPRIATIONS	78,721,459	79,293,749	572,290	0.73%

TOWN OF VERNON
PROPOSED MIL RATE FOR FISCAL YEAR 2011 / 2012

Tax Revenue Required: **\$ 55,938,588**

October 1, 2010 Grand List

INCLUSIVE of Board of Assessment Appeals: \$ 1,914,573,272

Proposed Mil Rate: 29.90

Estimated Tax Revenue [net of collection rate and adjustments] : \$ 55,936,528

Fiscal Year 2010 - 2011 Mil Rate: 30.02

Proposed Fiscal Year 2011 - 2012 Mil Rate 29.90

Proposed Mil Increase / (Decrease) (0.12)

THIS BUDGET, IF ADOPTED AS PRESENTED, REPRESENTS

AN INCREASE IN THE MIL RATE OF: -0.40%

TOWN OF VERNON, CT

DOLLAR AND PERCENT CHANGE IN THE GRAND LIST

OCTOBER 1, 2009 TO OCTOBER 1, 2010

	<u>October 1, 2009</u> (After BAA)	<u>October 1, 2010</u> (After BAA)	Dollar Change	Percent Change
Gross Taxable Grand List:				
Real Estate	\$1,673,775,280	\$1,682,235,420	\$8,460,140	0.51%
Personal Property	81,908,270	84,558,850	2,650,580	3.24%
Motor Vehicles	<u>157,389,438</u>	<u>165,126,193</u>	<u>7,736,755</u>	<u>4.92%</u>
Total Gross Taxable Grand List	\$1,913,072,988	\$1,931,920,463	\$18,847,475	0.99%
Less Exemptions	<u>(18,434,184)</u>	<u>(17,347,191)</u>	<u>1,086,993</u>	<u>-5.90%</u>
NET TAXABLE GRAND LIST	<u><u>\$1,894,638,804</u></u>	<u><u>\$1,914,573,272</u></u>	<u><u>\$19,934,468</u></u>	<u><u>1.05%</u></u>

TOWN OF VERNON, CONNECTICUT

TOP TEN TAXPAYERS

10 / 01 / 2010 GRAND LIST

<u>Rank</u>	<u>Taxpayer</u>	<u>Business</u>	<u>% of Grand List *</u>	<u>Assessment 10 /01/ 2010 Grand List</u>
1.	Chapman and The Mansions, LLC	Land and Apartments	2.49%	\$47,754,460
2.	Tri City Improvements, LLC	Shopping center	1.58%	30,295,590
3.	Evandro Santini & Woodbrook LLC	Land and Apartments	1.12%	21,516,740
4.	Connecticut Water Company	Utility	1.05%	20,011,880
5.	Connecticut Light & Power / Yankee Gas Co.	Utility	1.01%	19,421,229
6.	CE Vernon II LLC	Shopping center	0.81%	15,571,120
7.	Chapman Acres LLC	Apartments	0.47%	9,004,930
8.	Boston Rockville / Boston Vernon	Shopping centers / Land	0.45%	8,662,150
9.	Parkwest Residents Association	Apartments	0.40%	7,684,030
10.	Kerensky, Schneider... (Risley Trust)	Commercial / Residential	0.36%	6,855,180
Total Top 10			<u>9.76%</u>	<u>\$186,777,309</u>

* Based on the October 1, 2010 Net Taxable Grand List of \$1,914,573,272 (After BAA).

Grand List October 1, 2010

Gross Assessment

	<u>Gross Assmt</u>	<u>After BAA</u>
<u>Real Property</u>		
100 RESIDENTIAL	\$1,270,690,520	\$1,270,682,460
200 COMMERCIAL	237,860,940	237,860,940
300 INDUSTRIAL	21,198,400	21,198,400
400 PUBLIC UTILITY	1,517,810	1,517,810
500 VACANT LAND	8,784,350	8,784,350
600 USE ASSESSMENT	488,240	488,240
800 APARTMENTS	141,703,220	141,703,220
Total Real Property	<u>\$1,682,243,480</u>	<u>\$1,682,235,420</u>
<u>Personal Property</u>		
9. Non-registered motor vehicles	\$841,910	\$836,460
10. Machinery and equipment	1,871,850	1,872,280
11. Horses and ponies	1,190	1,190
12. Commercial fishing apparatus	0	0
13. New manufacturing machinery & equipment	5,213,650	5,239,780
15A. Manufacturing machinery & equip tax relief	1,969,770	1,964,530
15B. Boitech manufacturing equipment	23,220	23,220
16. Furniture and fixtures	23,415,490	23,332,690
17. Farm machinery	70,500	70,500
18. Farming tools	2,820	2,820
19. Mechanics tools	846,010	844,590
20. EDP equipment	6,046,790	6,025,650
21. Telecommunications	1,380,490	1,380,170
22. Utility equipment	30,957,920	35,960,440
23. Supplies on hand	404,280	400,760
24. Other taxable goods	5,603,890	5,587,850
25. Penalty (25%)	1,003,770	1,015,920
Total Personal Property	<u>\$79,653,550</u>	<u>\$84,558,850</u>
Motor Vehicles	<u>\$166,243,999</u>	<u>\$165,126,193</u>
Gross Taxable Grand List	\$1,928,141,029	\$1,931,920,463
Less Exemptions	(17,357,690)	(17,347,191)
Net Taxable Grand List	<u>\$1,910,783,339</u>	<u>\$1,914,573,272</u>
Tax Exempt Real Estate	\$279,872,330	\$279,872,330
Tax Exempt Personal	\$0	\$0

Tax Revenue Per Capita By Town In Descending Order Fiscal Year Ended June 30, 2009				Tax Revenue Per Capita By Town In Descending Order Fiscal Year Ended June 30, 2009				Tax Revenue Per Capita By Town In Descending Order Fiscal Year Ended June 30, 2009				Tax Revenue Per Capita By Town In Descending Order Fiscal Year Ended June 30, 2009			
Rank	Town	Taxes Per Capita	Population	Rank	Town	Taxes Per Capita	Population	Rank	Town	Taxes Per Capita	Population	Rank	Town	Taxes Per Capita	Population
1	Weston	\$5,997	10,199	44	North Haven	\$2,847	23,916	87	Andover	\$2,347	3,210	130	Colchester	\$1,882	15,685
2	Westport	5,651	26,799	45	Stratford	2,846	48,952	88	Shelton	2,333	40,305	131	Chaplin	1,876	2,558
3	Wilton	5,397	17,771	46	Farmington	2,832	25,144	89	North Branford	2,316	14,387	132	Watertown	1,865	22,217
4	New Canaan	5,346	20,000	47	Canton	2,825	10,125	90	North Stonington	2,315	5,272	133	Lebanon	1,862	7,409
5	Easton	4,863	7,363	48	Norwalk	2,820	83,802	91	Bethlehem	2,290	3,577	134	Middletown	1,835	48,383
6	Darien	4,742	20,292	49	South Windsor	2,791	26,258	92	East Lyme	2,276	19,203	135	Bristol	1,821	61,027
7	Redding	4,614	8,836	50	East Granby	2,777	5,210	93	Harwinton	2,263	5,596	136	Groton	1,816	39,551
8	Ridgefield	4,434	24,228	51	Southbury	2,770	19,706	94	East Haddam	2,249	8,941	137	Eastford	1,812	1,800
9	Greenwich	4,338	62,368	52	Sharon	2,767	3,029	95	Windsor Locks	2,241	12,517	138	Bridgeport	1,812	137,298
10	Woodbridge	4,135	9,188	53	Granby	2,728	11,220	96	Wallingford	2,208	44,881	139	East Haven	1,775	28,572
11	Old Lyme	3,857	7,402	54	Middlefield	2,716	4,257	97	Barkhamsted	2,201	3,692	140	Meriden	1,760	59,186
12	Fairfield	3,800	57,578	55	Sherman	2,714	4,120	98	Beacon Falls	2,195	5,866	141	Willington	1,741	6,169
13	Cornwall	3,664	1,488	56	Durham	2,709	7,469	99	Hartland	2,183	2,087	142	Vernon	1,729	30,182
14	Norfolk	3,596	1,658	57	Wethersfield	2,700	25,767	100	Franklin	2,182	1,906	143	Sterling	1,709	3,755
15	Lyme	3,586	2,098	58	Chester	2,693	3,832	101	Hamden	2,172	58,119	144	Enfield	1,708	45,259
16	Orange	3,520	13,772	59	Salisbury	2,692	3,986	102	Oxford	2,168	12,890	145	Pomfret	1,706	4,186
17	Avon	3,482	17,357	60	New Fairfield	2,689	14,099	103	Seymour	2,158	16,320	146	Hampton	1,706	2,144
18	Washington	3,477	3,689	61	Goshen	2,679	3,244	104	North Canaan	2,145	3,366	147	Stafford	1,705	11,869
19	Glastonbury	3,466	33,353	62	Woodbury	2,678	9,700	105	Columbia	2,130	5,369	148	Voluntown	1,694	2,643
20	Roxbury	3,464	2,320	63	Branford	2,668	29,014	106	Southington	2,126	42,534	149	Woodstock	1,680	8,220
21	Trumbull	3,444	34,918	64	Essex	2,657	6,810	107	Prospect	2,114	9,494	150	New Haven	1,649	123,330
22	Bridgewater	3,367	1,889	65	Litchfield	2,652	8,686	108	East Hampton	2,113	12,766	151	Preston	1,620	4,955
23	Newtown	3,358	26,842	66	Bethel	2,641	18,534	109	Plainville	2,113	17,284	152	West Haven	1,610	53,007
24	Middlebury	3,344	7,394	67	Windsor	2,639	29,014	110	East Hartford	2,071	48,634	153	Sprague	1,578	3,019
25	Simsbury	3,268	23,648	68	Milford	2,621	56,424	111	Thomaston	2,069	7,801	154	Montville	1,573	19,910
26	Canaan	3,235	1,099	69	Killingworth	2,607	6,522	112	Plymouth	2,055	12,014	155	Ansonia	1,547	18,514
27	Madison	3,227	18,824	70	Rocky Hill	2,598	18,824	113	Suffield	2,041	15,163	156	Canterbury	1,515	5,128
28	Waterford	3,212	18,897	71	Cromwell	2,589	13,669	114	Ellington	2,021	14,829	157	New London	1,512	26,184
29	Stamford	3,195	121,026	72	Marlborough	2,546	6,359	115	Hartford	2,021	124,060	158	Lisbon	1,501	4,256
30	Westbrook	3,130	6,685	73	Clinton	2,543	13,609	116	Manchester	2,000	56,388	159	Somers	1,491	11,215
31	Monroe	3,120	19,435	74	Stonington	2,531	18,513	117	East Windsor	1,996	11,041	160	New Britain	1,476	70,548
32	Old Saybrook	3,103	10,545	75	Hebron	2,521	9,304	118	Ledyard	1,987	15,172	161	Norwich	1,473	36,639
33	Morris	3,070	2,341	76	Burlington	2,502	9,178	119	Scotland	1,979	1,721	162	Killingly	1,450	17,828
34	Kent	3,052	2,960	77	New Hartford	2,480	6,763	120	Naugatuck	1,969	32,019	163	Brooklyn	1,423	7,977
35	Warren	2,999	1,389	78	Berlin	2,477	20,467	121	Waterbury	1,961	107,143	164	Plainfield	1,311	15,442
36	West Hartford	2,987	60,852	79	Bolton	2,463	5,155	122	Coventry	1,960	12,307	165	Thompson	1,289	9,249
37	Bloomfield	2,945	20,696	80	Newington	2,457	29,818	123	Torrington	1,939	35,408	166	Griswold	1,207	11,508
38	Union	2,933	761	81	Tolland	2,456	14,823	124	Danbury	1,913	79,743	167	Windham	1,203	23,733
39	Colebrook	2,927	1,532	82	Cheshire	2,455	29,142	125	Derby	1,904	12,385	168	Mansfield	930	25,268
40	Gulford	2,924	22,469	83	Deep River	2,393	4,683	126	Winchester	1,893	10,779	169	Putnam	901	9,307
41	Haddam	2,924	7,954	84	New Milford	2,378	28,505	127	Wolcott	1,892	16,462				
42	Bethany	2,908	5,582	85	Portland	2,363	9,577	128	Ashford	1,891	4,470				
43	Brookfield	2,853	16,680	86	Salem	2,358	4,142	129	Bozrah	1,889	2,466	Ave.	State of CT	\$2,422	3,518,288

Tax Revenue Per Capita

By Town

With Populations of 20,000 - 40,000

In Descending Order

Fiscal Year Ended June 30, 2009

<u>Rank</u>	<u>Town</u>	<u>Taxes Per Capita</u>	<u>Population</u>
1	Westport	\$5,651	26,799
2	New Canaan	5,346	20,000
3	Darien	4,742	20,292
4	Ridgefield	4,434	24,228
5	Glastonbury	3,466	33,353
6	Trumbull	3,444	34,918
7	Newtown	3,358	26,842
8	Simsbury	3,268	23,648
9	Bloomfield	2,945	20,696
10	Guilford	2,924	22,469
11	North Haven	2,847	23,916
12	Farmington	2,832	25,144
13	South Windsor	2,791	26,258
14	Wethersfield	2,700	25,767
15	Branford	2,668	29,014
16	Windsor	2,639	29,014
17	Berlin	2,477	20,467
18	Newington	2,457	29,818
19	Cheshire	2,455	29,142
20	New Milford	2,378	28,505
21	Naugatuck	1,969	32,019
22	Torrington	1,939	35,408
23	Watertown	1,865	22,217
24	Groton	1,816	39,551
25	East Haven	1,775	28,572
26	Vernon	1,729	30,182
27	New London	1,512	26,184
28	Norwich	1,473	36,639
29	Windham	1,203	23,733
30	Mansfield	930	25,268
Ave.	State of CT	\$2,664	820,063