



MAYOR'S BUDGET MESSAGE**For****Town of Vernon****Fiscal Year 2016-2017***Dear friends and neighbors,*

I would like to present you with a brief description of the various areas of my budget proposal and capital plan for the fiscal year July 1, 2016 to June 30, 2017. To start I would like to thank all of those who assisted in preparing this budget. The budget as proposed will provide the funds that are necessary to continue and improve the level of services that the Town of Vernon has delivered for many years. The budget also supports a commitment to education, economic development opportunities, maintaining and improving our infrastructure and capital assets, and strategies for financing the future.

I would also like to express my gratitude to the residents of our community. The feedback I receive is indispensable to the success of our town, and when developing a budget, it is done so with a great deal of deliberation and consideration for the economic difficulties we face. I am also aware that busy calendars place restrictions on the time of many, and with that in mind, it is essential that a comprehensive approach be taken in an effort to include all of our residents. I firmly believe that this is always your budget, and trust that the result of our budget process validates that principle, and is beneficial to the entire community.

One premise consistent in the preparation of this budget is a commitment to both the present document, as well as investing in a strategy for future years. That preparation includes actions already approved by the Town Council, as well as those proposed in my budget and capital plan. Understanding the fiscal difficulties facing the State of Connecticut, future aid to municipalities is uncertain. In the current year, interim cuts were approved, and our State aid was reduced by \$119,632. For this next budget, the State approved a mil rate cap on motor vehicle taxes, and that cap will be reduced further in the following year, along with a proposed spending cap. With this understanding, and minimal growth in the current grand list, I asked departments to submit their budget requests with no increase, with the exception of contractual wage adjustments, and those departments where amendments were needed to correct recurring problems.

My total budget, inclusive of General Government, \$28,827,859; Capital Improvements, \$ 1,491,897; Debt Service, \$ 6,535,318; and the Board of Education, \$52,305,820, totals \$89,160,894. This figure is \$32,909,359 less than what was requested by the departments including capital improvements and the Board of Education. Excluding capital improvements, the net reduction to department and agencies requests, amounted to \$1,049,565.



Mayor
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The result is an increase of \$2,460,653 or 2.84% over the 2015-16 adopted budget. The impact to the taxpayer in the Town of Vernon is a blended mil rate increase of 0.77. This result is primarily due to other revenue, that is, other than current taxes, which increased by \$1,537,152, producing a net budget increase of \$923,501. Some of the factors influencing the increase are listed in the table below:

Departments	Increase	Comments
Wages - Town wide	\$328,346	Includes all wage types and contingency amounts to cover contract negotiations; and one day of the 53rd pay
Fire Marshal	42,500	Revising the deputy fire marshal position from part-time to full-time to increase inspections
Vehicle / equipment repairs	41,364	Reflects general increase in costs and repairs
Disposals of waste and tipping fees	17,860	Contractual cost of tipping fees and usage
Rockville Public Library	150,000	Aid to the library to support their current fiscal situation
Social Security	31,190	Increase reflects total wage changes
Pension	397,810	To continue two-year plan re-structuring & funding OPEB
Medical insurance	14,837	Premium rates decreased by (3.0%). The budget increase represents filling vacancies and participant changes
Property and casualty insurance	(19,715)	Reflects five percent decrease in major insurance policies
Telephone / cell phones	(13,450)	Contractual and usage
Heating fuel and gasoline/diesel	(119,625)	Reflects overall decrease in fuel contracts
Subtotal	871,117	
All Other Departments	15,197	Represents all other town departments
General Government Total	\$886,314	
Capital Improvements	800,209	Infrastructure improvements and replacement of equipment
Debt Service	76,679	New debt for road improvements and Bolton region sewer
Education	697,451	Operating budget increase of Board of Education
Total General Fund	\$2,460,653	



ON THE MOVE

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Department Efficiencies

My thanks go out to all the departments for their response in improving the provision and quality of services, in a cost-effective manner. By managing thoroughly and investigating every opportunity for savings, we can accomplish efficiencies now and invest for future savings. The list below elaborates on some of the measures currently employed or planned:

Area	Approach
Medical insurance	Collaboration with school administration to stabilize rates; majority of plans have been changed to Health Savings Accounts, reducing premiums
Pension	Although there is a budget increase in my proposal, changes to the non-police plan design, from a defined benefit to a defined contribution plan, will result in savings in the long-term
Risk management	The Town and schools have been very active in reducing risk exposure, resulting in a decrease of five percent to property and casualty policies.
Energy	An agreement has just been executed to purchase solar credits, which in turn will reduce electricity costs by 15%
Streetlights	We are executing an agreement to purchase all streetlights. The net energy savings for the next twenty years is estimated at \$3.4 million.
Technology	Investing in technology is imperative, and we recently completed the town wide fiber network project; and we are in the process of reconfiguring our technology center's servers and storage. The Town has had one technology center for the general government and school system for many years, with cost savings intrinsic to the formation
Telephone system	Our technology advances will allow the establishment of an internal telephone system for the town and school system. The project has been funded and will commence this year.
Security of data	Allocations in last year's budget and the proposed budget place an emphasis on cyber security, with the intention of reducing the costs of a data breach
Collaboration	There are several areas where collaboration is involved, with internal departments, as well as regional efforts. In this budget, without a cost increase, the finance department; collector of revenue and waste treatment facility will share two positions, and aside from efficiencies, there are future budgetary savings and cost avoidance issues involved
Emergency Management	Recently funding was authorized for a new generator at the Town Hall complex that will supply energy when needed to the technology center; Town Hall annex; Town Hall; and the Senior Center. Overall, the emergency management team in the Town of Vernon ranks as one of the best in the state. This is another service where the quality improves and the underlying budget remains stable.
Capital Investment	Capital investment, town and school, is in a following section



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Education

I want to once again thank the Superintendent and the Board of Education for their efforts in developing the Education budget for fiscal year 2016-2017. It is also important to recognize the time contributed by our town liaisons and administration. After careful consideration of the Board's budget request, it is my recommendation to reduce the proposed increase from \$883,551 to \$697,451. The reduction of \$186,100 is a result of a decrease of \$153,876 in medical insurance; a decrease of \$21,282 in property and casualty insurance; and a decrease of \$10,942 in the contribution to the technology center. I have communicated with the Superintendent the areas that can be adjusted, constituting "soft cuts" with no impact to educational programs. We also were able to support the replacement of three school roofs; and at the end of the last fiscal year, passed a resolution that would direct retroactive federal payments relating to special education Medicaid reimbursements, to a special reserve that would first fund any excess costs due to special education payments, capped at \$350,000; and upon reaching the cap, then any excess will be reserved for capital projects. It is estimated that the reserve for capital projects could accumulate to \$1 million within the next six years. These reserves will secure long-term funding and stabilization to the respective budgets.

REVENUE

This budget proposal contains the supporting revenue estimates, which are developed with the same consideration as the expenditure side of the budget, a process that reviews current activity, to establish the basis for refinement in the present and future fiscal years. At the start of preparing my budget proposal, indications of limited state aid were evident, along with grand list growth of just 0.16%, which generates an additional \$74,204 in taxes. Compounding the outlook was the state cap on the motor vehicle tax. To subsidize the tax loss, estimated at (\$991,617), the state approved an increase in the sales tax and allocated \$839,214 to Vernon. In addition, another sales tax sharing grant was allocated in the amount of \$922,743. All other state aid decreased by (\$151,023). Overall, my estimates of non-tax revenue, inclusive of the new sales tax sharing aid, increase by \$1,537,152, summarized as follows:

Description	Amount
State sales tax sharing grants	\$1,761,957
Other state aid	(151,023)
All other revenue	(73,782)
Current taxes increase by:	923,501
Total Increase to Revenue:	\$2,460,653



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Key Revenue Factors:

State Aid: The decrease of (\$151,023) in state aid other than sales tax sharing allocations is comprised of reductions in Public Pupil Transportation; and payments in lieu of taxes for state owned property, (PILOT), the Mashantucket Pequot and Mohegan grant; and the elimination of the Community Social Services Block grant.

For fiscal year 2016-17, the Education Cost Sharing grant (ECS), is at \$17,643,727, which has been reduced by (\$1,438), and other than that, has not changed in ten years. The Alliance District funding, which goes directly to the Board of Education, will remain at the current level of funding at \$2,004,961. This represents the fifth year of Alliance District aid.

Other Revenue: Due to significant collection of delinquent taxes in the past three years, it is anticipated to decrease by (\$93,600) next year; and as a result of the state mil rate cap on motor vehicles, the supplemental motor vehicle account decreases by (\$34,700); while delinquent tax interest is projected to increase by \$50,700. In a constant effort to improve collections of past due taxes and update commercial inventories, we have conducted tax sales and personal property audits, in a fair and consistent manner, with the objective of providing an equitable system for all our residents. The projection for next year is an additional \$150,000 in this area. There is also an increase expected in building permit fees of \$75,000, as this department has been very busy and productive. As several major projects began in the current fiscal year, it is anticipated that an additional \$925,000 will be collected by June 30, 2016. The building department's increased activity in zoning enforcement is estimated to provide an additional \$11,050 in fees in next year's budget proposal.

External Revenue: Revenue recorded outside of the General Fund, helps to stabilize and lower the costs of providing general government services. An area that has had an extremely positive impact for the community are grant awards, which are recorded in other funds, and support programs and one-time capital costs. The capital improvement section of this budget document will disclose specific projects supported by grants. It is my intention to continue the identification of these types of funding sources that although external to the operating budget, indirectly lowers costs and invests in our infrastructure, as well as economic opportunities.



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GRAND LIST:

The net growth of 0.16% in the Grand List produced an increase of **\$74,204** in the amount of collectable taxes. The net assessment value of real property grew by \$6,207,208; and the motor vehicle list grew by \$1,032,461; which is offset by a decline in personal property of (\$4,381,707); for a combined increase of \$2,857,962. Comparatively, the increase last year was \$5,031,642.

The expansion of our tax base is imperative, and my resolve to a balanced economic development plan and the improvement of our infrastructure will persist, as indicated by projects currently underway and those in the planning stages. Success in this undertaking will be the result of a collaborative effort from our community, legislative officials and professional staff, and all indications leave me extremely optimistic about our future development. As previously stated, within this proposed budget are several areas to advance this effort, in both the operating and capital budgets.

One area that has seemingly skipped a generation is the occurrence of substantive progress with our old mill buildings. As of late, that has all changed, as the long awaited conversion of the former Roosevelt Mill into Loom City Lofts (68 residential units) was certified for occupancy in December, 2015. Grants upward to \$4.5 million have supported the remediation and selective demolitions at the former Amerbelle Mill site, in an attempt to ready the site for redevelopment. Across the street from the Amerbelle complex is a parcel known as 19 Grove Street. The EPA conducted site remediation, then demolished long vacated structures. This site is adjacent to the Paper Mill Pond, part of the Hockanum River, at the gateway to the downtown Rockville section. On West Main Street, the redevelopment of the Hockanum Mill into 150,000 square feet of industrial space is on-going. And lastly, the Talcott Mill on 47 Main Street is under reconstruction for conversion to an 84-residential unit complex. In time, all of these projects will factor into the expansion of future grand lists, while at the same time, transforming the landscape of the community from fading structures to viable buildings.

CAPITAL IMPROVEMENTS:

Included with my budget proposal is a six-year capital improvement plan. The process for the formation of this plan began at the department level, and then received a comprehensive review by the Capital Improvement Committee, with their prioritizing of current and new projects, leading to further input and funding suggestions from Administration and Finance. With that assistance and continued input from the community, I then took considerable time to focus on our capital investment in projects with the potential to lower operating costs in the near and long-term, as well as those that maintain and improve our infrastructure. Also, the continuation of our amortization program to replace rolling stock is proposed, as well as continued support for public safety equipment. We will now be entering the seventh year of our major rolling stock replacement plan, and will soon reach our objective of level funding. The elimination of



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continually deferring the needed replacement of our service vehicles is a significant accomplishment. The long-term savings generated by the automated refuse/recycling program continues to provide benefits. Balancing our capital needs continues to demand a prudent approach, with innovative funding measures, to continue our progressive plan, and this proposal once again outlines a strategy to accomplish both current and future projects. Restoring and maintaining our infrastructure, assets and rolling stock, remains critical to delivering the expected high quality of services, and providing a safer environment for our residents. Fundamental to the capital plan are the long-term debt projects, and in the coming fiscal year, I am preparing for the second bond issue for the road improvement project and the Bolton Lakes region sewer obligation note is expected to begin June 30, 2016. Just as economic development activities are occurring in several areas of our town, infrastructure and capital investment projects are either underway or proposed throughout our entire community.

In addition to the capital plan, two additional appropriations were approved during the current fiscal year. The first was to acquire the parcel at 166 Union Street, (former Salvation Army building). The site includes a vacant commercial building, a detached garage and a parking lot. This area will serve as an additional storage facility and a supplemental parking area. \$250,000 was approved for the acquisition and to make improvements. The second allocation was in the amount of \$220,000 to acquire a 7.04 acre vacant parcel of land on Tunnel Road for the development of a new Senior Center. We have outgrown the current location, adjacent to Town Hall.

To support the comprehensive capital plan, it was necessary to continue the identification of alternative funding and fiscal innovations that includes a blend of grants, special funds, leasing, internal borrowing, bonding and budgetary allocations, to support projects totaling \$31,234,691 in the next fiscal year. Funding sources have been assigned to all but 0.98% percent of that amount.

My proposal increases the capital improvement budget by \$800,209 to \$1,491,897. This year my proposal for the debt service budget increases by \$76,679, which includes funding the first and second years of the \$27 million road improvement program, and the sewer project in the Bolton Lakes region, recently completed and awaiting the closing of a State Clean Water Fund loan obligation. We completed the second year of our six-year road improvement program, and have done so under budget, inclusive of adding three other roads. Preparations for the third year are almost complete, and it is our continued intent to stay below the bond appropriation on an annual basis. Also in the debt service budget is a continuation of our rolling stock and equipment amortization program which will fund six vehicles, increasing that budget by \$78,394, which comprises the entire debt service budget increase, as bonded debt decreased by (\$1,715).



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The proposal also includes a diverse range of projects, inclusive of roads, road maintenance, sidewalks, the police parking lot, bridges, dams, erosion control, radio tower improvements, improvement to the Town Council Chamber audio/visual system; rolling stock replacements, fire safety equipment, an emergency generator for a pump station and the replacement of a flusher /vacuum truck for the waste treatment facility. Two new major additions to the capital plan are \$400,000 for renovations to the Citizen's Block; and \$324,000 for a supplement package to the roads, sidewalks and parking lots program.

In addition, there are the projects previously mentioned in this message that are funded by grant funds or other sources, such as \$4.5 million for the remediation and re-development of the former Amerbelle campus; the purchase and re-lamping of the town wide streetlights; the replacement of the telephone system; and an emergency generator for the Town Hall Memorial Building, Town Hall Annex, and the Senior Center.

Please join with me in support of this capital plan. The preservation and improvement of our infrastructure and capital assets is a demanding responsibility, but in addition to the other benefits mentioned, accomplishment in this area enhances the quality of town services, while supporting our educational system and businesses, and cultivating opportunities for residents to enjoy both a higher quality of life and an even greater sense of pride in our community.

In closing, I urge you to join us in the process of putting together this budget. The Town Council will vote on dates for their budget review at the Town Council Meeting planned for March 15, 2016. Each budget meeting will be held at the Vernon Town Hall on the third floor and will have a Citizen's Forum or Public Hearing segment, where everyone can speak. Check out the website vernon-ct.gov for the confirmed dates and times.

The final step in the process takes place at the Annual Town Meeting, Tuesday, April 26, 2016, in the Rockville High School Auditorium beginning at 8:00 pm where the electors and taxpayers will consider the final outcome. Please take part in this process.

For updates and further information visit the town website www.vernon-ct.gov where you will find additional information about the budget and so many other topics of interest.

I would like to thank all of Vernon's residents and employees for helping create and form this budget. Please contact my office if you have any questions.

Mayor Daniel A. Champagne

TOWN OF VERNON, CONNECTICUT

REVENUE ESTIMATES SUMMARY

FISCAL YEAR 2016 / 2017

	<u>ESTIMATES FY 2015 / 2016</u>	<u>ESTIMATES FY 2016 / 2017</u>	<u>INCREASE (DECREASE)</u>	<u>% CHANGE</u>
Revenues:				
State Grants:				
Education	17,953,531	17,966,814	13,283	0.07%
Town	1,108,958	2,706,609	1,597,651	144.07%
Total State Grants	19,062,489	20,673,423	1,610,934	8.45%
Other Revenue				
Licenses and Permits	565,550	644,900	79,350	14.03%
Charges for Services	972,311	908,226	(64,085)	-6.59%
Fines and Penalties	39,000	43,000	4,000	10.26%
Use of Money and Property	154,020	150,020	(4,000)	-2.60%
Other	351,888	340,411	(11,477)	-3.26%
Delinquent Taxes and Interest	1,527,000	1,449,400	(77,600)	-5.08%
Transfers In	180,860	180,890	30	0.02%
Total Other Revenue	3,790,629	3,716,847	(73,782)	-1.95%
Subtotal: State & Other Revenue	22,853,118	24,390,270	1,537,152	6.73%
Current Tax Revenue	63,847,123	64,520,689	673,566	1.05%
TOTAL REVENUES	86,700,241	88,910,959	2,210,718	2.55%

TOWN OF VERNON, CONNECTICUT

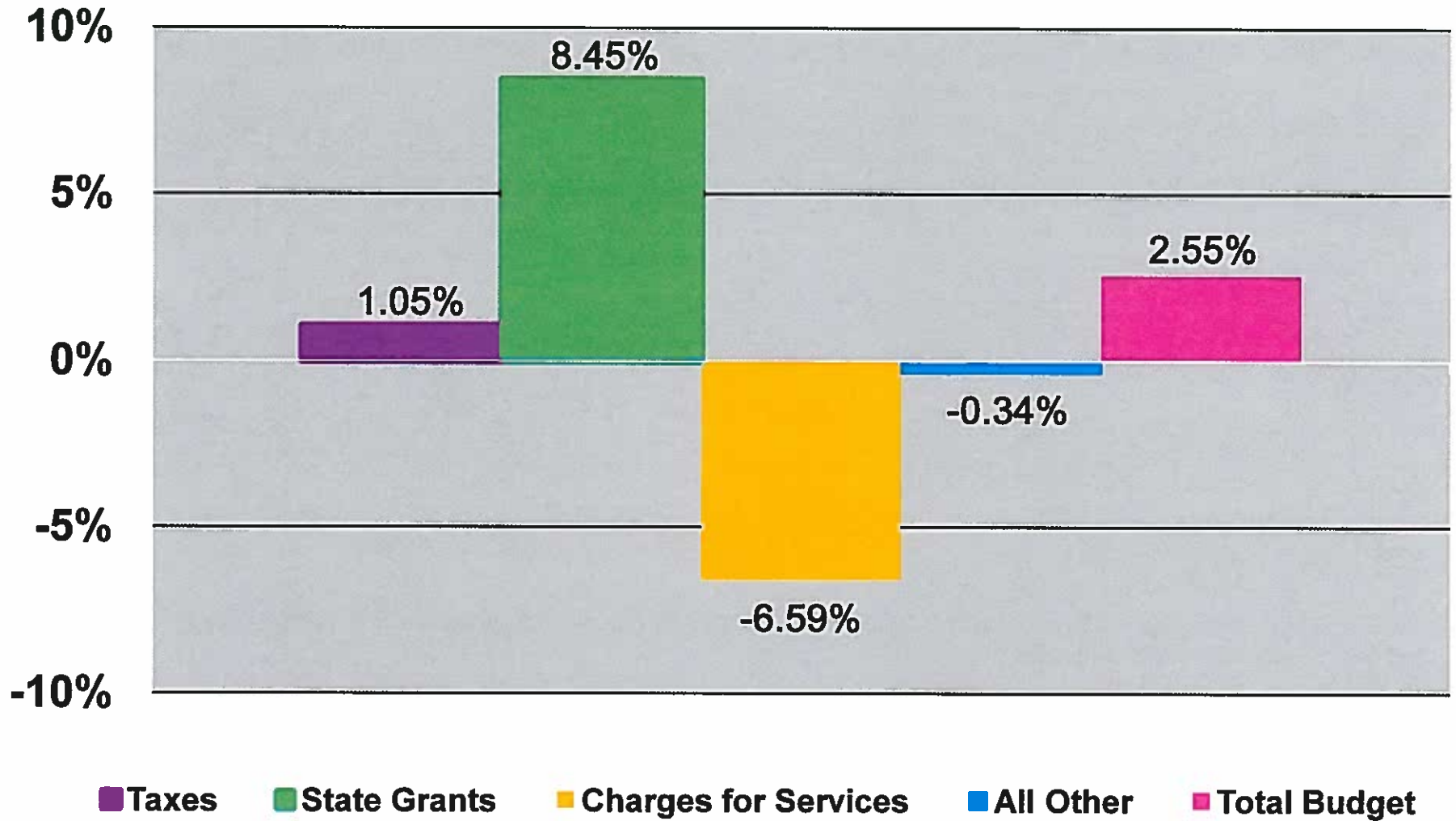
APPROPRIATIONS SUMMARY

FISCAL YEAR 2016 / 2017

	<u>APPROVED</u> <u>FY 2015 / 2016</u>	<u>TOWN COUNCIL</u> <u>FY 2016 / 2017</u>	<u>INCREASE</u> <u>(DECREASE)</u>	<u>%</u> <u>CHANGE</u>
<u>Appropriations</u>				
General Government:				
General Government	3,409,786	3,411,100	1,314	0.04%
Community and Development	288,207	308,066	19,859	6.89%
Public Safety	8,455,429	8,626,702	171,273	2.03%
Maintenance and Development	5,504,256	5,527,482	23,226	0.42%
Human Services	970,312	965,435	(4,877)	-0.50%
Recreation and Culture	1,417,202	1,554,221	137,019	9.67%
Town Wide	7,896,353	8,403,973	507,620	6.43%
Total General Government	27,941,545	28,796,979	855,434	3.06%
Capital Improvements & Debt Service:				
Capital Improvements - Town	691,688	1,423,397	731,709	105.79%
Capital Improvements - Education	-	-	-	
Debt Service	6,458,639	6,535,318	76,679	1.19%
Total Capital Impr. & Debt Service	7,150,327	7,958,715	808,388	11.31%
<u>Subtotal: General Government & Capital Improvements / Debt Service</u>	35,091,872	36,755,694	1,663,822	4.74%
Education	51,608,369	52,155,265	546,896	1.06%
TOTAL APPROPRIATIONS	86,700,241	88,910,959	2,210,718	2.55%

FY 2016 / 17 BUDGET

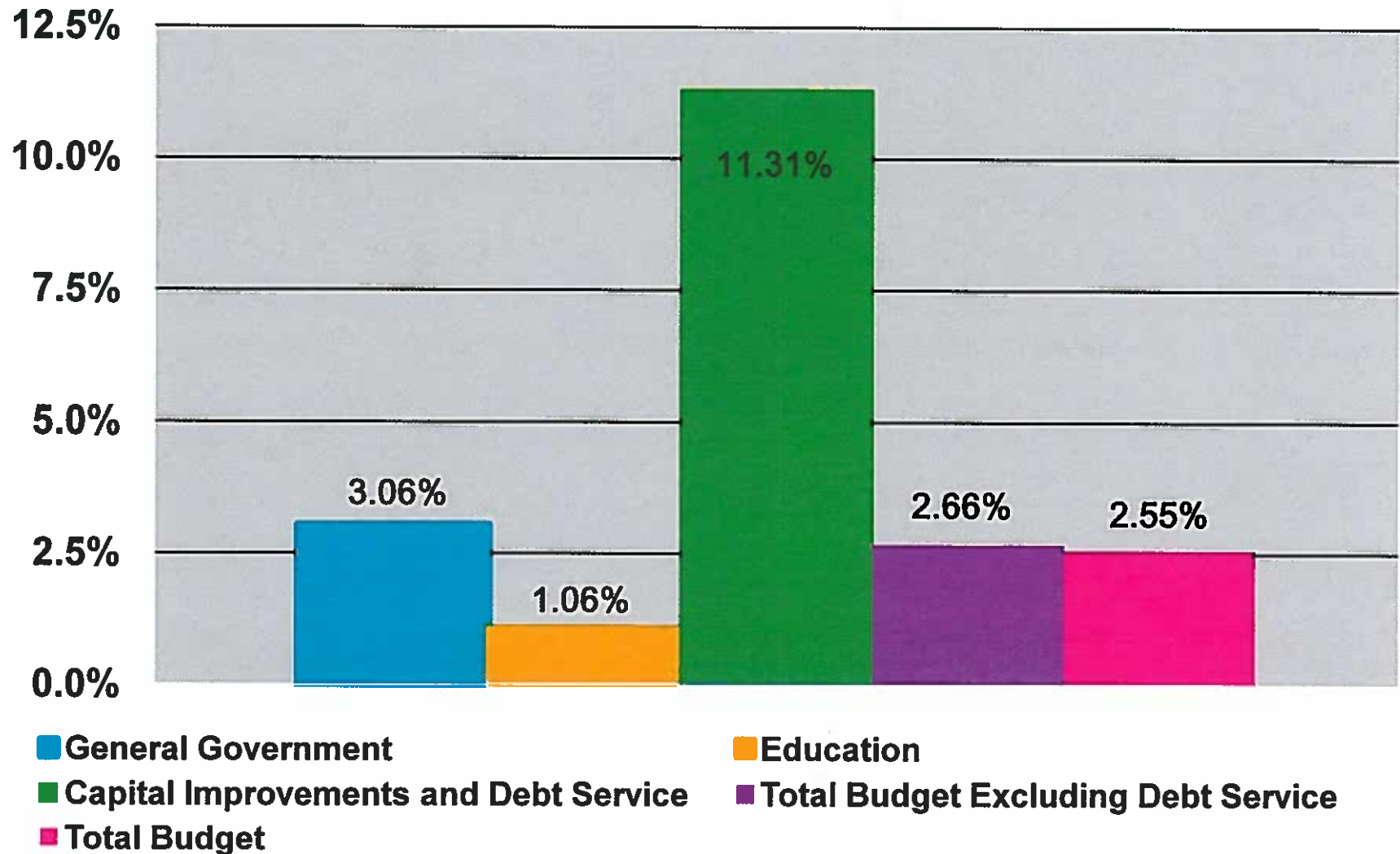
REVENUE PERCENTAGE CHANGE Town Council Recommended



FY 2016 / 17 BUDGET

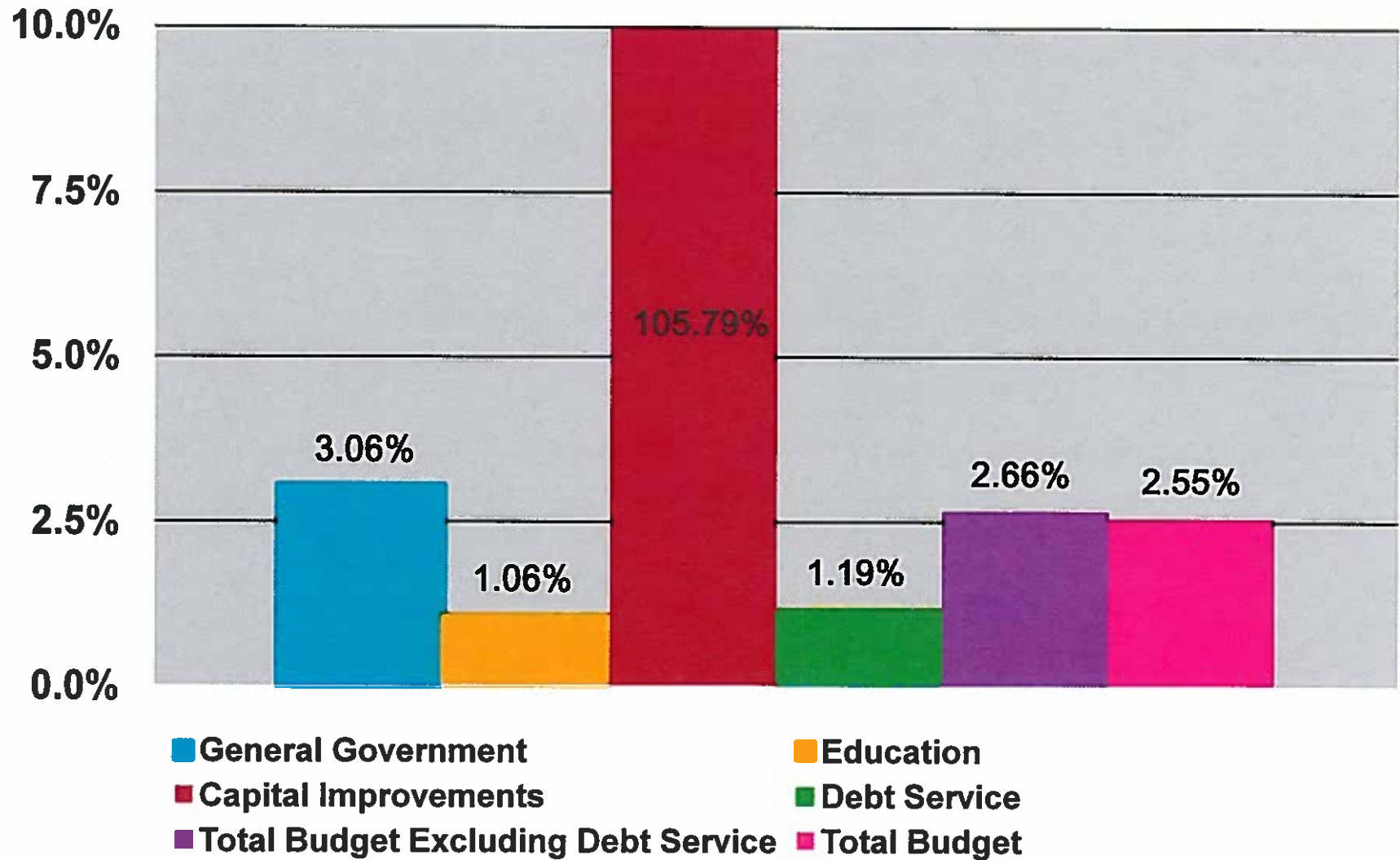
EXPENDITURES PERCENTAGE CHANGE

Town Council Recommended



FY 2016 / 17 BUDGET

EXPENDITURES PERCENTAGE CHANGE Town Council Recommended



TOWN OF VERNON, CONNECTICUT
PROPOSED MIL RATES FOR FISCAL YEAR 2016 / 2017
[Includes Board of Assessment Appeals' Adjustments]

As of 4/1/2016

\$ (1,206) Reduction needed

Tax Revenue Required: \$ 64,520,689

	October 1, 2015 Net Grand List	Proposed Mil Rate	Taxes Generated	Adjustments (1)	Result	Collection Rate	Estimated Tax Revenue
Real Estate	1,516,055,457	38.03	57,655,589	(266,600)	57,388,989	98.40%	56,470,765
Personal Property	75,094,698	38.03	2,855,851	-	2,855,851	99.00%	2,827,293
Subtotal	1,591,150,155		60,511,440	(266,600)	60,244,840		59,298,058
Motor Vehicles	177,546,348	32.00	5,681,483	(3,400)	5,678,083	92.00%	5,223,836
Total	1,768,696,503		66,192,924	(270,000)	65,922,924		64,521,895

(1) Adjustments	
Elderly Circuit Breaker:	(142,000)
Other Elderly & Veterans Freeze Programs:	(43,000)
Grand List Adjustments	(112,000)
Tax Credit for Settled Court Cases	(10,000)
Grand List Pro-rates:	37,000
Adjustment Total:	(270,000)

Real Estate & Personal Property:

Fiscal Year 2015 - 2016 Mil Rate:	36.91	
Proposed Fiscal Year 2016 - 2017 Mil Rate:	38.03	
Proposed Mil Rate Increase / (Decrease):	1.12	3.03%

Motor Vehicle:

Fiscal Year 2015 - 2016 Mil Rate:	36.91	
Proposed Fiscal Year 2016 - 2017 Mil Rate:	32.00	
Proposed Mil Rate Increase / (Decrease):	(4.91)	-13.30%

Blended Mil Rate Increase / (Decrease):	0.63	1.71%
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Blended Mil Rate & Value of one mil - Net	37.54	1,718,668
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Impact of Motor Vehicle Cap (revenue loss)	
Based on FY 2016 Mil Rate	Based on FY 2017 Budget
(\$988,928)	(\$1,188,325)
Net of State MV Grant	Net of State MV Grant
(\$149,714)	(\$349,111)

Town of Vernon, Connecticut

ESTIMATED IMPACT OF MOTOR VEHICLE MILL RATE CAP

FY 2017 Projection	<i>No Change from FY 2015 / 16 Mil Rate</i>							
	Motor Vehicle NET Assessment	Mil Rate	Taxes Generated	Capped Mil Rate	Capped Taxes Generated	Tax Shortfall Due to Cap	State Motor Vehicle Grant	Shortfall Difference
Grand List								
October 1, 2015	\$177,546,348	36.91	\$6,553,236	32.00	\$5,681,483	(\$871,753)	\$839,214	(\$32,539)
January, 2017, Supplemental MV List	\$23,864,608	36.91	\$880,843	32.00	\$763,667	(\$117,175)	\$0	(\$117,175)
TOTAL:			\$7,434,078		\$6,445,151	(\$988,928)	\$839,214	(\$149,714)

FY 2017 Projection	<i>Mil Rate adjusted per proposed FY 2016 / 17 budget</i>							
	Motor Vehicle NET Assessment	Mil Rate	Taxes Generated	Capped Mil Rate	Capped Taxes Generated	Tax Shortfall Due to Cap	State Motor Vehicle Grant	Shortfall Difference
Grand List								
October 1, 2015	\$177,546,348	37.90	\$6,729,007	32.00	\$5,681,483	(\$1,047,523)	\$839,214	(\$208,309)
January, 2017, Supplemental MV List	\$23,864,608	37.90	\$904,469	32.00	\$763,667	(\$140,801)	\$0	(\$140,801)
TOTAL:			\$7,633,475		\$6,445,151	(\$1,188,325)	\$839,214	(\$349,111)

Town of Vernon, Connecticut

ESTIMATED IMPACT OF MOTOR VEHICLE MILL RATE CAP

FY 2018 Projection	No Change to Prior Year Grand List or Mil Rate							
	Motor Vehicle NET Assessment	Mil Rate	Taxes Generated	Capped Mil Rate	Capped Taxes Generated	Tax Shortfall Due to Cap	State Motor Vehicle Grant	Shortfall Difference
Grand List								
October 1, 2016	\$177,546,348	37.90	\$6,729,007	29.36	\$5,212,761	(\$1,516,246)	\$839,214	(\$677,032)
January, 2018, Supplemental MV List [Estimated]	\$23,864,608	37.90	\$904,469	29.36	\$700,665	(\$203,804)	\$0	(\$203,804)
TOTAL:			\$7,633,475		\$5,913,426	(\$1,720,050)	\$839,214	(\$880,836)

Source: Town of Vernon Finance Department

BUDGET COMPARISON SUMMARY

Budget	2015- 2016	Town Council 2016 - 2017	Dollar Change	Percent Change
GENERAL GOVERNMENT	\$ 27,941,545	\$ 28,796,979	\$ 855,434	3.06%
CAPITAL IMPROVEMENT / DEBT SERVICE	7,150,327	7,958,715	808,388	11.31%
EDUCATION	51,608,369	52,155,265	546,896	1.06%
TOTAL BUDGET	\$ 86,700,241	\$ 88,910,959	\$ 2,210,718	2.55%

AS A PERCENTAGE OF TOTAL BUDGET

Budget	2015- 2016	Town Council 2016 - 2017	Allocation Change
GENERAL GOVERNMENT	32.23%	32.39%	0.17%
CAPITAL IMPROVEMENT / DEBT SERVICE	8.25%	8.95%	0.70%
EDUCATION	59.53%	58.66%	-0.87%
TOTAL BUDGET	100.00%	100.00%	0.00%

SUMMARY OF REVENUE REQUIRED

Total FY 2016-2017 Budget Increase: **\$ 2,210,718**

Revenue Reductions:

State Aid	151,023
Non-current & Supp. MV Tax Levies & Fees	77,600
Education - Special Education / Next Step Tuition	57,000
Maintenance & Development - Refuse / Recycling	7,900
Gasoline Reimbursement	10,000

Additional Revenue Required: \$ 2,514,241

Revenue Additions

State Aid - Motor Vehicle Tax Cap Grant	839,214
State Aid - Sales Tax Sharing Grant	922,743
Building Permits	75,000
Other Revenue Increases	3,718
Increase to Current Taxes	673,566

Revenue Additions: \$ 2,514,241

CURRENT TAX REVENUE

<i>Total FY 2016-2017 Budget Increase</i>	\$	2,210,718
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Net Revenue Increase - Other than Current Taxes:		1,537,152
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Current Tax Revenue Required	\$	673,566
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* Current Taxes Generated by Growth in the Grand List:	\$	29,069
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** RE & PP Mil Rate Increase of 1.12 MV Mil Rate Decrease of (4.91)		644,497
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	\$	673,566
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* The growth in the overall grand list in terms of net assessments = \$1,613,975 or 0.09%.

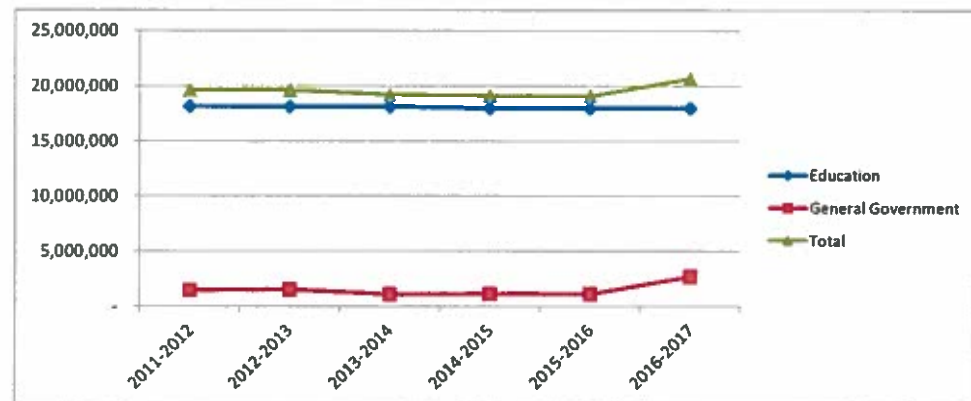
** The tax collection rate for Real Estate is 98.4%; for Personal Property - 99.00%; and for Motor Vehicle - 92.00%.
Deductions for grand list adjustments increase by \$4,000 from \$266,000 to \$270,000.

TOWN OF VERNON, CONNECTICUT
ANALYSIS OF STATE AID - BUDGET ESTIMATES

	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Increase (Decrease) Over 2015-2016 Estimates	Ten-Year Change
Education	15,949,422	17,638,255	18,150,165	18,183,165	18,160,438	18,146,447	18,101,632	18,121,844	17,965,832	17,953,531	17,966,814	13,283	2,017,392
General Government	2,124,478	1,927,723	1,650,144	1,386,168	1,229,549	1,460,722	1,514,538	1,078,336	1,135,941	1,108,958	2,706,609	1,597,651	582,131
Total	18,073,900	19,565,978	19,800,309	19,569,333	19,389,987	19,607,169	19,616,170	19,200,180	19,101,773	19,062,489	20,673,423	1,610,934	2,599,523
School Construction Grants:													
Principal	412,443	405,314	395,185	231,686	228,121	212,082	115,843	-	-	-	-	0	(412,443)
Interest	68,273	51,308	34,974	21,151	12,598	6,547	1,750	-	-	-	-	0	(68,273)
Total School Const. Grants:	480,716	456,622	430,159	252,837	240,719	218,629	117,593	-	-	-	-	0	(480,716)

FY 2012-2013: Education revenue was estimated at \$18,350,429, but included \$248,797 of Alliance District funding that went directly to the Board of Education Special Revenue Fund, as opposed to the General Fund.

FY 2016-2017: Represents commencement of the State cap on motor vehicle tax. The motor vehicle tax grant is \$839,214. Estimated tax loss is (\$988,926), based on proposed budget. In addition to the MV grant, the State is expected to distribute a Sales Tax Sharing grant in the amount of \$922,743. Excluding the two new grants, other State aid decreases by (\$151,023).



TOWN OF VERNON, CONNECTICUT

CAPITAL IMPROVEMENTS AND DEBT SERVICE APPROPRIATIONS

IDENTIFICATION OF FY 2016 - 2017 CHANGES

Total 2016/2017 Budget	\$ 7,958,715	
Total 2015/2016 Budget	<u>7,150,327</u>	
Capital Improvements and Debt Service increase	<u>\$ 808,388</u>	<u>11.31%</u>

<u>Description of changes</u>	<u>Amount of Increase (Decrease)</u>
Capital Improvements - Town	\$ 731,709
Capital Improvements - Education	-
Debt Service - Principal: Bonds & Clean Water Fund loans	(5,481)
Debt Service - Principal: Lease purchases	68,164
Debt Service - Interest: Bonds & Clean Water Fund loans	3,766
Debt Service - Interest: Lease purchases	10,230
Capital Improvements and Debt Service increase	<u>\$ 808,388</u>

BUDGET COMPARISON - PERSONNEL
FISCAL YEARS 2015/2016 AND 2016/2017

	Regular Wages			Overtime Wages			Part-Time Wages / LOSAP / Matron Wages			Longevity		
	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)
Summary												
Town Non-Union	2,216,680	2,326,805	110,125	35,600	39,100	3,500	555,950	564,701	8,751	3,150	3,550	400
Town Professionals	1,586,590	1,574,751	(11,839)	-	-	-	-	-	-	-	-	-
P.W. Supervisors	359,371	384,625	25,254	7,700	7,900	200	-	-	-	1,675	1,750	75
Police - Unions	4,488,354	4,613,372	125,018	500,000	500,000	-	-	-	-	10,750	11,350	600
Animal Control - AFSCME	102,804	102,804	-	11,000	11,000	-	-	-	-	1,000	1,000	-
Public Works - AFSCME	1,999,640	2,005,506	5,866	149,250	150,250	1,000	64,280	64,280	-	11,075	11,575	500
Parks Maint. - AFSCME	349,622	349,622	-	30,000	30,000	-	90,000	90,000	-	1,150	1,500	350
Total All Personnel	11,103,061	11,357,485	254,424	733,550	738,250	4,700	710,230	718,981	8,751	28,800	30,725	1,925
Town												
Executive & Administrative	469,061	490,721	21,660	1,500	1,500	-	4,500	4,500	-	300	300	-
Exec. & Adm. (Prof. union)	-	-	-	-	-	-	-	-	-	-	-	-
Registration	-	-	-	-	-	-	75,200	83,200	8,000	-	-	-
Finance	374,819	380,788	5,969	28,200	31,200	3,000	-	-	-	850	850	-
Finance (Prof. union)	86,517	86,517	-	-	-	-	-	-	-	-	-	-
Assessment	94,870	95,334	464	-	-	-	-	-	-	200	200	-
Assessment (Prof. union)	158,238	158,235	(3)	-	-	-	-	-	-	-	-	-
Collector of Revenue	93,110	96,292	3,182	-	-	-	-	-	-	300	500	200
Coll. of Revenue (Prof. union)	86,517	86,517	-	-	-	-	-	-	-	-	-	-
Town Clerk	172,392	167,433	(4,959)	500	2,000	1,500	21,118	21,118	-	250	250	-
Town Planner	44,706	44,706	-	-	-	-	-	-	-	300	300	-
Town Planner (Prof. union)	175,131	91,717	(83,414)	-	-	-	-	-	-	-	-	-
Economic Devlpt. Coord.(Prof)	-	88,273	88,273	-	-	-	-	-	-	-	-	-
Police	266,199	270,191	3,992	-	-	-	800	300	(500)	-	-	-
School Crossing Guards	-	-	-	-	-	-	61,620	61,620	-	-	-	-
Fire Fighting & Admin.	-	-	-	-	-	-	236,584	236,584	-	-	-	-
Fire Marshal	79,474	133,487	54,013	-	-	-	9,000	1,500	(7,500)	-	-	-
Emergency Management	-	-	-	-	-	-	13,824	13,824	-	-	-	-
Building Inspection	216,651	235,203	18,552	1,000	-	(1,000)	1,000	-	(1,000)	-	200	200
Bldg. Inspt. (Prof. union)	145,030	138,721	(6,309)	-	-	-	-	-	-	-	-	-
Animal Control - (AFSCME)	102,804	102,804	-	11,000	11,000	-	-	-	-	1,000	1,000	-
Public Works Administration	265,822	280,662	14,840	-	-	-	-	-	-	-	500	500
DPW - Admin (Supv. union)	349,803	375,057	25,254	7,700	7,900	200	-	-	-	1,675	1,750	75
DPW - (Supv. union) On-call	9,568	9,568	-	-	-	-	-	-	-	-	-	-
DPW - Admin (Clerical. union)	-	-	-	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-	-	-	-
Engineering (Prof. union)	293,720	296,405	2,685	-	-	-	-	-	-	-	-	-
Social Services	44,706	45,376	670	-	-	-	-	-	-	200	200	-
Social Serv. (Prof. union)	206,433	199,579	(6,854)	-	-	-	-	-	-	-	-	-
Youth Services	50,164	50,916	752	-	-	-	16,473	18,175	1,702	200	250	50
Youth Serv. (Prof. union)	126,935	120,718	(6,217)	-	-	-	-	-	-	-	-	-
Senior Center	-	-	-	600	600	-	115,831	123,880	8,049	250	-	(250)
Recreation Administration	44,706	35,696	(9,010)	3,800	3,800	-	-	-	-	300	-	(300)
Recreation Adm. (Prof. union)	308,069	308,069	-	-	-	-	-	-	-	-	-	-
Parks Maint. - (AFSCME)	349,622	349,622	-	30,000	30,000	-	90,000	90,000	-	1,150	1,500	350
Group Insurance	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Ins. - Hypertension	-	-	-	-	-	-	-	-	-	-	-	-
Total Town	4,615,067	4,738,607	123,540	84,300	88,000	3,700	645,950	654,701	8,751	6,975	7,800	825

BUDGET COMPARISON - PERSONNEL
FISCAL YEARS 2015/2016 AND 2016/2017

	Regular Wages			Overtime Wages			Part-Time Wages / LOSAP / Matron Wages			Longevity		
	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)
<u>Police Unions</u>												
IBPO Union	3,833,427	3,945,907	112,480	500,000	500,000	-	-	-	-	8,950	8,950	-
CILU Union	654,927	667,465	12,538	-	-	-	-	-	-	1,800	2,400	600
Total Police Unions	4,488,354	4,613,372	125,018	500,000	500,000	-	-	-	-	10,750	11,350	600
<u>Public Works - AFSCME</u>												
General Maintenance	1,170,102	1,176,300	6,198	5,125	5,250	125	-	-	-	6,750	7,175	425
Equipment Maintenance	313,832	320,042	6,210	7,700	7,900	200	17,660	17,660	-	925	925	-
Maintenance of Buildings	172,919	172,919	-	3,600	3,600	-	-	-	-	1,650	1,650	-
Snow Removal	-	-	-	70,000	70,000	-	-	-	-	-	-	-
Refuse Collection & Disposal	231,063	224,521	(6,542)	7,700	8,000	300	-	-	-	750	750	-
Recycling	111,724	111,724	-	5,125	5,500	375	46,620	46,620	-	1,000	1,075	75
Leaf Program	-	-	-	50,000	50,000	-	-	-	-	-	-	-
Total DPW AFSCME	1,999,640	2,005,506	5,866	149,250	150,250	1,000	64,280	64,280	-	11,075	11,575	500

BUDGET COMPARISON - PERSONNEL

FISCAL YEARS 2015/2016 AND 2016/2017

	Holiday Wages			Comp. Absences / Waiver			Meal & Boot Payment			Total		
	Merit Pay / Travel Pay			Special Service Wages								
	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)
Summary												
Town Non-Union	10,760	10,682	(78)	91,002	85,600	(5,402)	-	-	-	2,913,142	3,030,438	117,296
Town Professionals	-	-	-	-	-	-	500	500	-	1,587,090	1,575,251	(11,839)
P.W. Supervisors	-	-	-	3,000	3,000	-	2,350	2,250	(100)	374,096	399,525	25,429
Police - Unions	246,240	248,598	2,358	-	-	-	10,800	10,800	-	5,256,144	5,384,120	127,976
Animal Control - AFSCME	-	-	-	-	-	-	-	-	-	114,804	114,804	-
Public Works - AFSCME	-	-	-	-	-	-	12,750	12,750	-	2,236,995	2,244,361	7,366
Parks Maint. - AFSCME	-	-	-	-	-	-	1,750	1,750	-	472,522	472,872	350
Total All Personnel	257,000	259,280	2,280	94,002	88,600	(5,402)	28,150	28,050	(100)	12,954,793	13,221,371	266,578
Town												
Executive & Administrative				7,300	7,300	-				482,661	504,321	21,660
Exec. & Adm. (Prof. union)										-	-	-
Registration										75,200	83,200	8,000
Finance										403,869	412,838	8,969
Finance (Prof. union)										86,517	86,517	-
Assessment										95,070	95,534	464
Assessment (Prof. union)				-	-	-				158,238	158,235	(3)
Collector of Revenue										93,410	96,792	3,382
Coll. of Revenue (Prof. union)										86,517	86,517	-
Town Clerk										194,260	190,801	(3,459)
Town Planner										45,006	45,006	-
Town Planner (Prof. union)							100	100	-	175,231	91,817	(83,414)
Economic Develpt. Coord.(Prof)									-	-	88,273	88,273
Police	10,760	10,682	(78)							277,759	281,173	3,414
School Crossing Guards										61,620	61,620	-
Fire Fighting & Admin.										236,584	236,584	-
Fire Marshal										88,474	134,987	46,513
Emergency Management										13,824	13,824	-
Building Inspection										218,651	235,403	16,752
Bldg. Inspt. (Prof. union)										145,030	138,721	(6,309)
Animal Control										114,804	114,804	-
Public Works Administration				4,500	-	(4,500)			-	270,322	281,162	10,840
DPW - Admin (Supv. union)				3,000	3,000	-	2,350	2,250	(100)	364,528	389,957	25,429
DPW - (Supv. union) On-call				-	-	-				9,568	9,568	-
DPW - Admin (Clerical. union)				-	-	-				-	-	-
Engineering										-	-	-
Engineering (Prof. union)										293,720	296,405	2,685
Social Services										44,906	45,576	670
Social Serv. (Prof. union)										206,433	199,579	(6,854)
Youth Services										66,837	69,341	2,504
Youth Serv. (Prof. union)										126,935	120,718	(6,217)
Senior Center										116,681	124,480	7,799
Recreation Administration										48,806	39,496	(9,310)
Recreation Adm. (Prof. union)							400	400	-	308,469	308,469	-
Parks Maint. - (AFSCME)							1,750	1,750	-	472,522	472,872	350
Group Insurance				27,500	26,300	(1,200)				27,500	26,300	(1,200)
Municipal Ins. - Hypertension				51,702	52,000	298				51,702	52,000	298
Total Town	10,760	10,682	(78)	94,002	88,600	(5,402)	4,600	4,500	(100)	5,461,654	5,592,890	131,236

BUDGET COMPARISON - PERSONNEL

FISCAL YEARS 2015/2016 AND 2016/2017

	Holiday Wages			Comp. Absences / Waiver Merit Pay / Travel Pay			Meal & Boot Payment Special Service Wages			Total		
	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)	FY 2015-2016	FY 2016-2017	Increase (Decrease)
<u>Police Unions</u>												
IBPO Union	246,240	248,598	2,358	-	-	-	10,000	10,000	-	4,598,617	4,713,455	114,838
CILU Union				-	-	-	800	800	-	657,527	670,665	13,138
Total Police Unions	246,240	248,598	2,358	-	-	-	10,800	10,800	-	5,256,144	5,384,120	127,976
<u>Public Works - AFSCME</u>												
General Maintenance				-	-	-	7,200	7,200	-	1,189,177	1,195,925	6,748
Equipment Maintenance							1,850	1,850	-	341,967	348,377	6,410
Maintenance of Buildings							1,050	1,050	-	179,219	179,219	-
Snow Removal									-	70,000	70,000	-
Refuse Collection & Disposal							1,600	1,600	-	241,113	234,871	(6,242)
Recycling							1,050	1,050	-	165,519	165,969	450
Leaf Program							-	-	-	50,000	50,000	-
Total DPW AFSCME	-	-	-	-	-	-	12,750	12,750	-	2,236,995	2,244,361	7,366

ANAYSIS OF % CHANGE IN BUDGET EXPENDITURES TO THE CONSUMER PRICE INDEX

Fiscal Year	CPI % Change	BUDGETED EXPENDITURES - PERCENTAGE CHANGE			
		Total Budget	Town Budget	Education Budget	Capital Improvements & Debt Service
2016 - 2017	0.72%	2.55%	3.06%	1.06%	11.31%
2015 - 2016	0.77%	2.06%	2.55%	0.62%	11.47%
2014 - 2015	1.48%	2.60%	3.23%	1.58%	8.55%
2013 - 2014	1.73%	2.73%	0.85%	4.80%	-5.38%
2012 - 2013	2.97%	1.65%	2.35%	1.51%	-0.21%
2011 - 2012	1.53%	0.73%	-0.38%	-0.20%	13.96%
2010 - 2011	2.71%	3.46%	0.79%	3.76%	14.76%
2009 - 2010	0.10%	0.85%	1.52%	0.30%	2.54%
2008 - 2009	4.06%	3.65%	2.66%	3.50%	11.06%
2007 - 2008	2.54%	2.95%	2.46%	3.06%	4.69%
2006 - 2007	3.42%	4.05%	3.39%	2.39%	31.88%
2005 - 2006	3.26%	3.92%	6.98%	2.95%	-4.43%
2004 - 2005	1.88%	4.74%	4.66%	5.13%	0.85%
2003 - 2004	2.38%	3.27%	4.70%	3.40%	-5.79%
2002 - 2003	1.55%	4.01%	7.62%	3.69%	-9.50%
2001 - 2002	3.39%	3.66%	6.72%	3.27%	-5.45%
2000 - 2001	2.68%	2.14%	3.00%	2.20%	-1.64%
1999 - 2000	1.61%	1.83%	4.75%	0.68%	0.10%
1998 - 1999	1.70%	2.59%	2.77%	0.96%	16.47%
1997 - 1998	3.32%	3.88%	3.50%	3.12%	13.07%
20-Year Totals:	43.80%	57.32%	67.18%	47.78%	108.31%
20-Year Average:	2.19%	2.87%	3.36%	2.39%	5.42%

Note: Beginning in fiscal year 1998-1999, the Town budget incorporated the capital improvement appropriation from the Education budget.

TOWN OF VERNON, CT

DOLLAR AND PERCENT CHANGE IN THE GRAND LIST

OCTOBER 1, 2014 TO OCTOBER 1, 2015

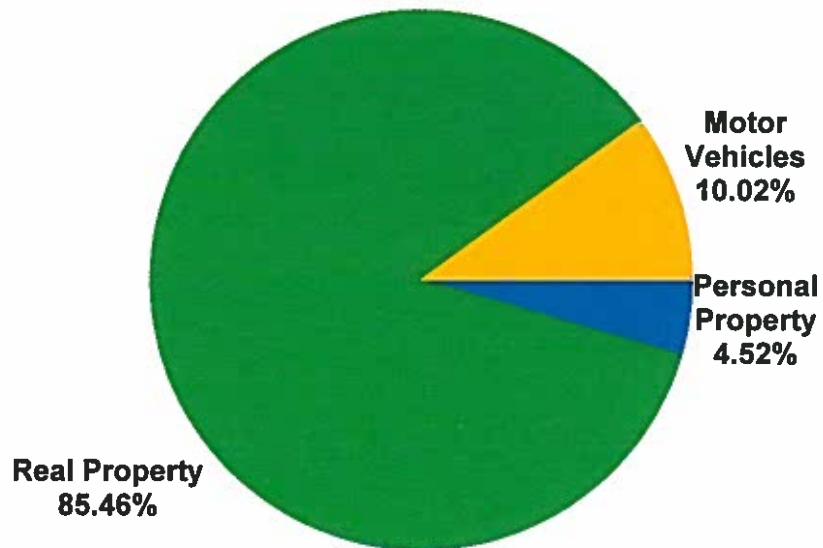
	<u>October 1, 2014</u> (After BAA)	<u>October 1, 2015</u> (After BAA)	Dollar Change	Percent Change
Gross Taxable Grand List:				
Real Estate	\$1,516,178,512	\$1,521,759,437	\$5,580,925	0.37%
Personal Property	89,334,570	82,320,730	(7,013,840)	-7.85%
Motor Vehicles	180,314,558	180,715,636	401,078	0.22%
Total Gross Taxable Grand List	\$1,785,827,640	\$1,784,795,803	(\$1,031,837)	-0.06%
Less Exemptions	(18,745,112)	(16,099,300)	2,645,812	-14.11%
NET TAXABLE GRAND LIST	<u>\$1,767,082,528</u>	<u>\$1,768,696,503</u>	<u>\$1,613,975</u>	<u>0.09%</u>

NET TAXABLE GRAND LIST

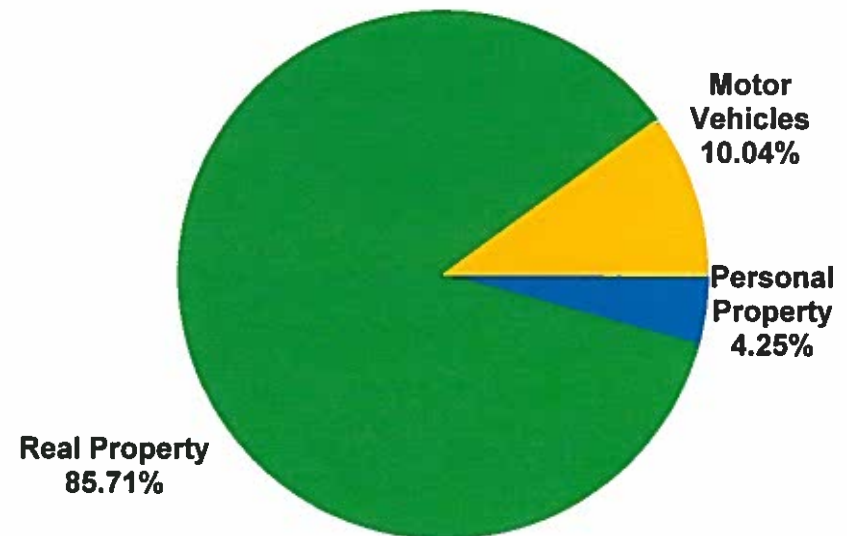
BY TAXABLE PROPERTY TYPE

Comparative % of Total Grand List

**FY 2015/16- Grand List 10/1/14
After BAA**



**FY 2016/17 - Grand List 10/1/15
After BAA**



TOWN OF VERNON, CT

NET TAXABLE GRAND LIST AND % CHANGE - BY TAXABLE PROPERTY - 10/1/15 AFTER BAA

FOR THE FISCAL YEARS 2006/07 - 2016/17 (GRAND LISTS 10/1/2005 - 10/1/2015)

Fiscal Year	Grand List	Real Property		Personal Property		Motor Vehicles		Total	
		Net Taxable Grand List	% Change	Net Taxable Grand List	% Change	Net Taxable Grand List	% Change	Net Taxable Grand List	% Change
2006/07	10/1/05	\$1,084,123,077	1.29%	\$71,432,611	4.85%	\$155,547,030	6.14%	\$1,311,102,718	2.03%
2007/08 *	10/1/06	1,263,919,130	16.58%	70,146,000	-1.80%	157,213,010	1.07%	1,491,278,140	13.74%
2008/09 **	10/1/07	1,471,452,682	16.42%	71,272,686	1.61%	159,395,290	1.39%	1,702,120,658	14.14%
2009/10 ***	10/1/08	1,664,474,310	13.12%	72,373,210	1.54%	153,851,591	-3.48%	1,890,699,111	11.08%
2010/11	10/1/09	1,666,654,720	0.13%	74,447,066	2.87%	153,537,018	-0.20%	1,894,638,804	0.21%
2011/12	10/1/10	1,675,422,920	0.53%	77,221,820	3.73%	161,928,532	5.47%	1,914,573,272	1.05%
2012/13 ****	10/1/11	1,486,403,230	-11.28%	73,714,500	-4.54%	* 178,321,984	10.12%	1,738,439,714	-9.20%
2013/14	10/1/12	1,493,134,500	0.45%	66,792,040	-9.39%	174,454,325	-2.17%	1,734,380,865	-0.23%
2014/15	10/1/13	1,503,406,927	0.69%	75,942,989	13.70%	182,700,970	4.73%	1,762,050,886	1.60%
2015/16	10/1/14	1,510,155,882	0.45%	79,865,015	5.16%	177,061,631	-3.09%	1,767,082,528	0.29%
2016/17	10/1/15	1,516,055,457	0.39%	75,094,698	-5.97%	177,546,348	0.27%	1,768,696,503	0.09%
TEN YEAR % CHANGE			39.84%		5.13%		14.14%		34.90%
TEN YEAR AVERAGE % CHANGE			3.98%		0.51%		1.41%		3.49%

TOWN OF VERNON, CT

NET TAXABLE GRAND LIST AND DOLLAR CHANGE - BY TAXABLE PROPERTY - 10/1/15 AFTER BAA

FOR THE FISCAL YEARS 2006/07 - 2016/17 (GRAND LISTS 10/1/2005 - 10/1/2015)

Fiscal Year	Grand List	Real Property		Personal Property		Motor Vehicles		Total	
		Net Taxable Grand List	\$ Change	Net Taxable Grand List	\$ Change	Net Taxable Grand List	\$ Change	Net Taxable Grand List	\$ Change
2006/07	10/1/05	\$1,084,123,077	\$13,808,584	\$71,432,611	\$3,302,178	\$155,547,030	\$9,002,820	\$1,311,102,718	\$26,113,582
2007/08 *	10/1/06	1,263,919,130	179,796,053	70,146,000	(1,286,611)	157,213,010	1,665,980	1,491,278,140	180,175,422
2008/09 **	10/1/07	1,471,452,682	207,533,552	71,272,686	1,126,686	159,395,290	2,182,280	1,702,120,658	210,842,518
2009/10 ***	10/1/08	1,664,474,310	193,021,628	72,373,210	1,100,524	153,851,591	(5,543,699)	1,890,699,111	188,578,453
2010/11	10/1/09	1,666,654,720	2,180,410	74,447,066	2,073,856	153,537,018	(314,573)	1,894,638,804	3,939,693
2011/12	10/1/10	1,675,422,920	8,768,200	77,221,820	2,774,754	161,928,532	8,391,514	1,914,573,272	19,934,468
2012/13 ****	10/1/11	1,486,403,230	(189,019,690)	73,714,500	(3,507,320)	178,321,984	16,393,452	1,738,439,714	(176,133,558)
2013/14	10/1/12	1,493,134,500	6,731,270	66,792,040	(6,922,460)	174,454,325	(3,867,659)	1,734,380,865	(4,058,849)
2014/15	10/1/13	1,503,406,927	10,272,427	75,942,989	9,150,949	182,700,970	8,246,645	1,762,050,886	27,670,021
2015/16	10/1/14	1,510,155,882	6,748,955	79,865,015	3,922,026	177,061,631	(5,639,339)	1,767,082,528	5,031,642
2016/17	10/1/15	1,516,055,457	5,899,575	75,094,698	(4,770,317)	177,546,348	484,717	1,768,696,503	1,613,975
TEN YEAR \$ CHANGE			431,932,380		3,662,087		21,999,318		457,593,785
TEN YEAR AVERAGE \$ CHANGE			43,193,238		366,209		2,199,932		45,759,379

* Phase-in of Real Property - Year 1 of 3; ** Phase-in of Real Property - Year 2 of 3; *** Phase-in of Real Property - Year 3 of 3; **** Revaluation

TOWN OF VERNON, CT

NET TAXABLE GRAND LIST AND PERCENTAGE OF TOTAL - BY TAXABLE PROPERTY - 10/1/15 AFTER BAA

FOR THE FISCAL YEARS 2006/07 - 2016/17 (GRAND LISTS 10/1/2005 - 10/1/2015)

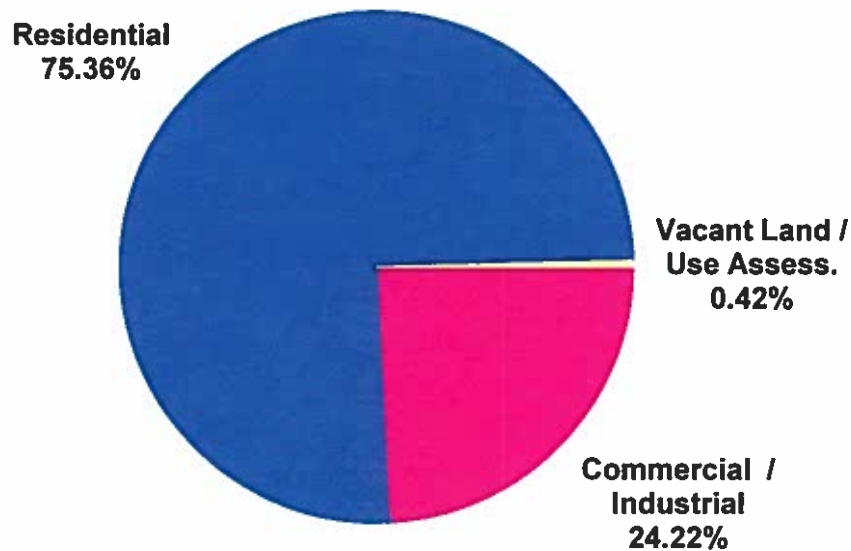
Fiscal Year	Grand List	Real Property		Personal Property		Motor Vehicles		Total
		Net Taxable Grand List	% of Total	Net Taxable Grand List	% of Total	Net Taxable Grand List	% of Total	Net Taxable Grand List
2006/07	10/1/05	\$1,084,123,077	82.69%	\$71,432,611	5.45%	\$155,547,030	11.86%	\$1,311,102,718
2007/08 *	10/1/06	1,263,919,130	84.75%	70,146,000	4.70%	157,213,010	10.54%	1,491,278,140
2008/09 **	10/1/07	1,471,452,682	86.45%	71,272,686	4.19%	159,395,290	9.36%	1,702,120,658
2009/10 ***	10/1/08	1,664,474,310	88.03%	72,373,210	3.83%	153,851,591	8.14%	1,890,699,111
2010/11	10/1/09	1,666,654,720	87.97%	74,447,066	3.93%	153,537,018	8.10%	1,894,638,804
2011/12	10/1/10	1,675,422,920	87.51%	77,221,820	4.03%	161,928,532	8.46%	1,914,573,272
2012/13 ****	10/1/11	1,486,403,230	85.50%	73,714,500	4.24%	178,321,984	10.26%	1,738,439,714
2013/14	10/1/12	1,493,134,500	86.09%	66,792,040	3.85%	174,454,325	10.06%	1,734,380,865
2014/15	10/1/13	1,503,406,927	85.32%	75,942,989	4.31%	182,700,970	10.37%	1,762,050,886
2015/16	10/1/14	1,510,155,882	85.46%	79,865,015	4.52%	177,061,631	10.02%	1,767,082,528
2016/17	10/1/15	1,516,055,457	85.72%	75,094,698	4.25%	177,546,348	10.04%	1,768,696,503
TEN YEAR AVERAGE - % of TOTAL			86.28%		4.18%		9.53%	

* Phase-in of Real Property - Year 1 of 3; ** Phase-in of Real Property - Year 2 of 3; *** Phase-in of Real Property - Year 3 of 3; **** Revaluation

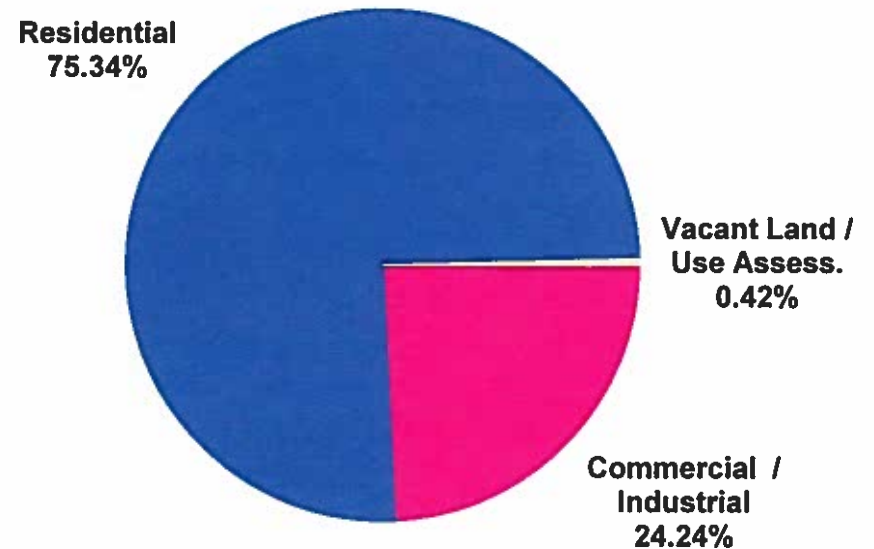
GROSS TAXABLE GRAND LIST

Comparative % of Total Real Property

**FY 2015/16 - Grand List 10/1/14
After BAA**



**FY 2016/17- Grand List 10/1/15
After BAA**



TOWN OF VERNON, CT

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND % CHANGE - BY TYPE, 10/1/15 AFTER BAA

FOR THE FISCAL YEARS 2006/07 - 2016/17 (GRAND LISTS 10/1/2005 - 10/1/2015)

Fiscal Year	Grand List	Residential		Commercial / Industrial / Utility		Vacant Land / Use Assess.		Total	
		Gross Taxable Grand List	% Change	Gross Taxable Grand List	% Change	Gross Taxable Grand List	% Change	Gross Taxable Grand List	% Change
2006/07	10/1/05	774,365,358	1.80%	301,429,935	2.37%	16,590,034	-29.38%	1,092,385,327	1.28%
2007/08 *	10/1/06	1,236,454,850	59.67%	393,213,350	30.45%	10,217,740	-38.41%	1,639,885,940	50.12%
2008/09 **	10/1/07	1,244,640,540	0.66%	403,695,800	2.67%	13,590,150	33.01%	1,661,926,490	1.34%
2009/10 ***	10/1/08	1,254,849,860	0.82%	404,763,190	0.26%	12,089,190	-11.04%	1,671,702,240	0.59%
2010/11	10/1/09	1,262,353,130	0.60%	402,533,190	-0.55%	8,888,960	-26.47%	1,673,775,280	0.12%
2011/12	10/1/10	1,270,682,460	0.66%	402,280,370	-0.06%	9,272,590	4.32%	1,682,235,420	0.51%
2012/13 ****	10/1/11	1,130,298,450	-11.05%	355,468,960	-11.64%	8,646,440	-6.75%	1,494,413,850	-11.16%
2013/14	10/1/12	1,133,279,540	0.26%	359,258,430	1.07%	7,470,250	-13.60%	1,500,008,220	0.37%
2014/15	10/1/13	1,137,949,410	0.41%	364,582,922	1.48%	7,201,725	-3.59%	1,509,734,057	0.65%
2015/16	10/1/14	1,142,601,750	0.41%	367,152,045	0.70%	6,424,717	-10.79%	1,516,178,512	0.43%
2016/17	10/1/15	1,146,487,947	0.34%	368,921,310	0.48%	6,350,180	-1.16%	1,521,759,437	0.37%
TEN YEAR % CHANGE			48.06%		22.39%		-61.72%		39.31%
TEN YEAR AVE % CHANGE			4.81%		2.24%		-6.17%		3.93%

* Phase-in - Year 1 of 3; ** Phase-in - Year 2 of 3; *** Phase-in - Year 3 of 3; **** Revaluation

TOWN OF VERNON, CT

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND DOLLAR CHANGE - BY TYPE, 10/1/15 AFTER BAA

FOR THE FISCAL YEARS 2006/07 - 2016/17 (GRAND LISTS 10/1/2005 - 10/1/2015)

Fiscal Year	Grand List	Residential		Commercial / Industrial / Utility		Vacant Land / Use Assess.		Total	
		Gross Taxable Grand List	\$ Change	Gross Taxable Grand List	\$ Change	Gross Taxable Grand List	\$ Change	Gross Taxable Grand List	\$ Change
2006/07	10/1/05	774,365,358	13,709,712	301,429,935	6,972,640	16,590,034	(6,900,978)	1,092,385,327	13,781,374
2007/08 *	10/1/06	1,236,454,850	462,089,492	393,213,350	91,783,415	10,217,740	(6,372,294)	1,639,885,940	547,500,613
2008/09 **	10/1/07	1,244,640,540	8,185,690	403,695,800	10,482,450	13,590,150	3,372,410	1,661,926,490	22,040,550
2009/10 ***	10/1/08	1,254,849,860	10,209,320	404,763,190	1,067,390	12,089,190	(1,500,960)	1,671,702,240	9,775,750
2010/11	10/1/09	1,262,353,130	7,503,270	402,533,190	(2,230,000)	8,888,960	(3,200,230)	1,673,775,280	2,073,040
2011/12	10/1/10	1,270,682,460	8,329,330	402,280,370	(252,820)	9,272,590	383,630	1,682,235,420	8,460,140
2012/13 ****	10/1/11	1,130,298,450	(140,384,010)	355,468,960	(46,811,410)	8,646,440	(626,150)	1,494,413,850	(187,821,570)
2013/14	10/1/12	1,133,279,540	2,981,090	359,258,430	3,789,470	7,470,250	(1,176,190)	1,500,008,220	5,594,370
2014/15	10/1/13	1,137,949,410	4,669,870	364,582,922	5,324,492	7,201,725	(268,525)	1,509,734,057	9,725,837
2015/16	10/1/14	1,142,601,750	4,652,340	367,152,045	2,569,123	6,424,717	(777,008)	1,516,178,512	6,444,455
2016/17	10/1/15	1,146,487,947	3,886,197	368,921,310	1,769,265	6,350,180	(74,537)	1,521,759,437	5,580,925
TEN YEAR \$ CHANGE		372,122,589		67,491,375		(10,239,854)		429,374,110	
TEN YEAR AVE \$ CHANGE		37,212,259		6,749,138		(1,023,985)		42,937,411	

* Phase-in - Year 1 of 3; ** Phase-in - Year 2 of 3; *** Phase-in - Year 3 of 3; **** Revaluation

TOWN OF VERNON, CT

REAL PROPERTY - GROSS TAXABLE GRAND LIST AND PERCENT OF TOTAL - BY TYPE, 10/1/15 AFTER BAA

FOR THE FISCAL YEARS 2006/07 - 2016/17 (GRAND LISTS 10/1/2005 - 10/1/2015)

Fiscal Year	Grand List	Residential		Commercial / Industrial / Utility		Vacant Land / Use Assess.		Total
		Gross Taxable Grand List	% of Total	Gross Taxable Grand List	% of Total	Gross Taxable Grand List	% of Total	Gross Taxable Grand List
2006/07	10/1/05	774,365,358	70.89%	301,429,935	27.59%	16,590,034	1.52%	1,092,385,327
2007/08 *	10/1/06	1,236,454,850	75.40%	393,213,350	23.98%	10,217,740	0.62%	1,639,885,940
2008/09 **	10/1/07	1,244,640,540	74.89%	403,695,800	24.29%	13,590,150	0.82%	1,661,926,490
2009/10 ***	10/1/08	1,254,849,860	75.06%	404,763,190	24.21%	12,089,190	0.72%	1,671,702,240
2010/11	10/1/09	1,262,353,130	75.42%	402,533,190	24.05%	8,888,960	0.53%	1,673,775,280
2011/12	10/1/10	1,270,682,460	75.54%	402,280,370	23.91%	9,272,590	0.55%	1,682,235,420
2012/13 ****	10/1/11	1,130,298,450	75.63%	355,468,960	23.79%	8,646,440	0.58%	1,494,413,850
2013/14	10/1/12	1,133,279,540	75.55%	359,258,430	23.95%	7,470,250	0.50%	1,500,008,220
2014/15	10/1/13	1,137,949,410	75.37%	364,582,922	24.15%	7,201,725	0.48%	1,509,734,057
2015/16	10/1/14	1,142,601,750	75.36%	367,152,045	24.22%	6,424,717	0.42%	1,516,178,512
2016/17	10/1/15	1,146,487,947	75.34%	368,921,310	24.24%	6,350,180	0.42%	1,521,759,437
TEN YEAR AVE - % of TOTAL			75.36%		24.08%		0.56%	

* Phase-in - Year 1 of 3; ** Phase-in - Year 2 of 3; *** Phase-in - Year 3 of 3; **** Revaluation

TOWN OF VERNON, CONNECTICUT

TOP TEN TAXPAYERS

10 / 01 / 2015 GRAND LIST

<u>Rank</u>	<u>Taxpayer</u>	<u>Business</u>	<u>% of Grand List *</u>	<u>Assessment 10 /01/ 2015 Grand List</u>
1.	Chapman and The Mansions, LLC	Land and Apartments	3.10%	\$54,769,880
2.	Evandro Santini & Woodbrook LLC	Land and Apartments	1.75%	30,949,400
3.	Tri City Improvements, LLC	Shopping center	1.50%	26,621,210
4.	Connecticut Light & Power / Yankee Gas Co.	Utility	1.44%	25,490,350
5.	CE Vernon II LLC	Shopping center	0.96%	17,070,990
6.	Connecticut Water Company	Utility	0.89%	15,722,970
7.	Chapman Acres LLC	Apartments	0.48%	8,427,110
8.	Boston Rockville / Boston Vernon	Shopping centers / Land	0.45%	7,942,850
9.	Parkwest Residents Association	Apartments	0.29%	5,122,230
10.	Kerensky, Schneider... (Risley Trust)	Commercial / Residential	0.18%	3,120,070
Total Top 10			<u>11.04%</u>	<u>\$195,237,060</u>

* Based on the October 1, 2015 Net Taxable Grand List of \$1,768,696,503 (After BAA).

Grand List

Comparison October 1, 2015 vs October 1, 2014

	Gross Assessment		
	October 1, 2015 <u>After BAA</u>	October 1, 2014 <u>After BAA</u>	Dollar <u>Change</u>
<u>Real Property</u>			
100 RESIDENTIAL	\$1,146,487,947	\$1,142,601,750	\$3,886,197
200 COMMERCIAL	208,792,370	213,576,675	(4,784,305)
300 INDUSTRIAL	18,709,840	18,474,550	235,290
400 PUBLIC UTILITY	1,327,050	1,327,050	0
500 VACANT LAND	6,001,650	6,074,037	(72,387)
600 USE ASSESSMENT	348,530	350,680	(2,150)
800 APARTMENTS	140,092,050	133,773,770	6,318,280
Total Real Property	\$1,521,759,437	\$1,516,178,512	\$5,580,925
<u>Personal Property</u>			
9. Non-registered motor vehicles	\$1,661,100	\$1,063,940	\$597,160
10. Machinery and equipment	2,482,780	2,374,290	108,490
11. Horses and ponies	1,120	1,120	0
12. Commercial fishing apparatus	0	0	0
13. New manufacturing machinery & equipment	7,214,870	8,097,760	(882,890)
15A. Manufacturing machinery & equip tax relief	0	0	0
15B. Biotech manufacturing equipment	0	0	0
16. Furniture and fixtures	25,408,400	25,877,510	(469,110)
17. Farm machinery	165,610	225,200	(59,590)
18. Farming tools	13,220	10,540	2,680
19. Mechanics tools	1,105,010	1,138,240	(33,230)
20. EDP equipment	4,258,790	4,709,100	(450,310)
21. Telecommunications	1,834,070	1,904,350	(70,280)
22. Utility equipment	29,219,890	35,716,430	(6,496,540)
23. Supplies on hand	456,270	582,070	(125,800)
24. Other taxable goods	7,252,600	6,602,120	650,480
25. Penalty (25%)	1,247,000	1,031,900	215,100
Total Personal Property	\$82,320,730	\$89,334,570	(\$7,013,840)
Motor Vehicles	\$180,715,636	\$180,314,558	\$401,078
Gross Taxable Grand List	\$1,784,795,803	\$1,785,827,640	(\$1,031,837)
Less Exemptions	(16,099,300)	(18,745,112)	2,645,812
Net Taxable Grand List	\$1,768,696,503	\$1,767,082,528	\$1,613,975
Tax Exempt Real Estate	\$231,613,320	\$231,510,180	\$103,140
Tax Exempt Personal	\$0	\$0	\$0

Grand List October 1, 2015

Gross Assessment

	<u>Before BAA</u>	<u>After BAA</u>	<u>BAA Changes</u>
<u>Real Property</u>			
100 RESIDENTIAL	\$1,146,783,580	\$1,146,487,947	(\$295,633)
200 COMMERCIAL	208,792,370	208,792,370	0
300 INDUSTRIAL	18,709,840	18,709,840	0
400 PUBLIC UTILITY	1,327,050	1,327,050	0
500 VACANT LAND	6,001,650	6,001,650	0
600 USE ASSESSMENT	348,530	348,530	0
800 APARTMENTS	140,092,050	140,092,050	0
Total Real Property	\$1,522,055,070	\$1,521,759,437	(\$295,633)
<u>Personal Property</u>			
9. Non-registered motor vehicles	\$1,642,250	\$1,661,100	\$18,850
10. Machinery and equipment	2,482,780	2,482,780	0
11. Horses and ponies	1,120	1,120	0
12. Commercial fishing apparatus	0	0	0
13. New manufacturing machinery & equipment	7,214,870	7,214,870	0
15A. Manufacturing machinery & equip tax relief	0	0	0
15B. Boitech manufacturing equipment	0	0	0
16. Furniture and fixtures	25,439,300	25,408,400	(30,900)
17. Farm machinery	165,610	165,610	0
18. Farming tools	13,220	13,220	0
19. Mechanics tools	1,105,010	1,105,010	0
20. EDP equipment	4,277,040	4,258,790	(18,250)
21. Telecommunications	1,834,070	1,834,070	0
22. Utility equipment	29,219,890	29,219,890	0
23. Supplies on hand	457,170	456,270	(900)
24. Other taxable goods	7,610,950	7,252,600	(358,350)
25. Penalty (25%)	1,246,060	1,247,000	940
Total Personal Property	\$82,709,340	\$82,320,730	(\$388,610)
Motor Vehicles	\$181,269,142	\$180,715,636	(\$553,506)
Gross Taxable Grand List	\$1,786,033,552	\$1,784,795,803	(\$1,237,749)
Less Exemptions	(16,093,062)	(16,099,300)	(6,238)
Net Taxable Grand List	\$1,769,940,490	\$1,768,696,503	(\$1,243,987)
Tax Exempt Real Estate	\$231,613,320	\$231,613,320	\$0
Tax Exempt Personal	\$0	\$0	\$0

<u>Tax Revenue Per Capita</u> By Town In Descending Order Fiscal Year Ended June 30, 2014			
Rank	Town	Taxes Per Capita	Population
1	Westport	\$6,462	27,561
2	Weston	6,100	10,388
3	New Canaan	6,031	20,314
4	Wilton	5,908	18,692
5	Darien	5,378	21,689
6	Greenwich	5,247	62,610
7	Easton	5,097	7,631
8	Redding	4,907	9,309
9	Woodbridge	4,648	8,925
10	Ridgefield	4,632	25,205
11	Washington	4,291	3,487
12	Roxbury	4,202	2,201
13	Fairfield	4,183	61,347
14	Orange	4,143	13,955
15	Old Lyme	4,135	7,575
16	Cornwall	4,101	1,398
17	Bridgewater	4,062	1,675
18	Waterford	3,930	19,427
19	Avon	3,872	18,421
20	Glastonbury	3,853	34,754
21	Madison	3,845	18,259
22	Trumbull	3,780	36,578
23	Norfolk	3,777	1,655
24	Sharon	3,710	2,725
25	Old Saybrook	3,703	10,217
26	Lyme	3,578	2,389
27	Middlebury	3,577	7,591
28	Newtown	3,567	28,152
29	Guilford	3,560	22,413
30	Monroe	3,526	19,867
31	Sherman	3,520	3,671
32	Colebrook	3,508	1,445
33	Stamford	3,495	128,278
34	Simsbury	3,481	23,975
35	Westbrook	3,480	6,902
36	Bloomfield	3,443	20,819
37	Goshen	3,442	2,914
38	West Hartford	3,394	63,324
39	South Windsor	3,349	25,823
40	Kent	3,341	2,910
41	Warren	3,330	1,427
42	North Haven	3,330	23,909
43	Bethany	3,317	5,531

<u>Tax Revenue Per Capita</u> By Town In Descending Order Fiscal Year Ended June 30, 2014			
Rank	Town	Taxes Per Capita	Population
44	Durham	\$3,307	7,348
45	Salisbury	3,299	3,665
46	Morris	3,270	2,314
47	Farmington	3,262	25,627
48	Brookfield	3,256	17,055
49	East Granby	3,246	5,212
50	Essex	3,225	6,612
51	Norwalk	3,199	88,145
52	Haddam	3,193	8,333
53	Branford	3,166	28,225
54	Milford	3,109	53,358
55	Canaan	3,086	1,195
56	Litchfield	3,064	8,264
57	New Fairfield	3,061	14,149
58	Middlefield	3,049	4,424
59	Bolton	3,030	4,952
60	Bethel	3,029	19,372
61	Berlin	3,021	20,610
62	Woodbury	2,989	9,719
63	Stratford	2,983	52,734
64	Canton	2,973	10,345
65	Wethersfield	2,962	26,446
66	Granby	2,939	11,310
67	Clinton	2,904	13,129
68	Rocky Hill	2,878	20,094
69	Windsor	2,853	29,069
70	Union	2,836	846
71	Hebron	2,831	9,564
72	Stonington	2,795	18,512
73	Newington	2,791	30,685
74	Southbury	2,781	19,881
75	Oxford	2,779	12,914
76	Marlborough	2,754	6,430
77	Cromwell	2,754	14,113
78	Cheshire	2,726	29,250
79	Burlington	2,720	9,576
80	New Milford	2,719	27,474
81	Killingworth	2,710	6,490
82	Deep River	2,693	4,571
83	North Branford	2,668	14,322
84	Tolland	2,652	14,872
85	Portland	2,646	9,444
86	New Hartford	2,640	6,812

<u>Tax Revenue Per Capita</u> By Town In Descending Order Fiscal Year Ended June 30, 2014			
Rank	Town	Taxes Per Capita	Population
87	Salem	\$2,622	4,184
88	Windsor Locks	2,616	12,565
89	Hamden	2,565	61,422
90	Chester	2,557	4,316
91	North Stonington	2,556	5,288
92	Harwinton	2,530	5,531
93	Beacon Falls	2,522	6,055
94	East Lyme	2,498	19,140
95	Shelton	2,492	41,295
96	Wallingford	2,475	45,074
97	Barkhamsted	2,457	3,705
98	North Canaan	2,454	3,214
99	East Windsor	2,452	11,423
100	Seymour	2,447	16,537
101	East Haddam	2,414	9,127
102	Andover	2,407	3,272
103	Bethlehem	2,387	3,501
104	Plainville	2,385	17,801
105	Southington	2,364	43,815
106	Thomaston	2,360	7,683
107	East Hampton	2,348	12,874
108	Prospect	2,345	9,723
109	Scotland	2,343	1,694
110	Franklin	2,330	1,984
111	Torrington	2,323	35,190
112	Columbia	2,321	5,454
113	East Hartford	2,313	51,033
114	Chaplin	2,312	2,262
115	Ellington	2,303	15,795
116	Suffield	2,291	15,814
117	Coventry	2,270	12,419
118	Watertown	2,252	22,046
119	Naugatuck	2,251	31,659
120	Manchester	2,246	58,106
121	Hartland	2,244	2,129
122	Colchester	2,239	16,192
123	Plymouth	2,238	11,914
124	Ashford	2,232	4,259
125	Lebanon	2,179	7,309
126	Windsor	2,174	10,929
127	Danbury	2,169	83,784
128	Bozrah	2,168	2,622
129	Hampton	2,160	1,859

<u>Tax Revenue Per Capita</u> By Town In Descending Order Fiscal Year Ended June 30, 2014			
Rank	Town	Taxes Per Capita	Population
130	Vernon	\$2,154	29,098
131	East Haven	2,150	29,044
132	Stafford	2,141	11,881
133	Waterbury	2,111	109,307
134	Bristol	2,109	60,570
135	Middletown	2,091	47,043
136	Ledyard	2,085	15,121
137	Pomfret	2,067	4,179
138	Hartford	2,059	124,705
139	Eastford	2,052	1,734
140	Groton	2,039	40,167
141	Derby	2,019	12,768
142	Willington	1,973	5,934
143	Bridgeport	1,969	147,612
144	Wolcott	1,967	16,716
145	Woodstock	1,929	7,860
146	Preston	1,929	4,748
147	Sterling	1,904	3,773
148	Voluntown	1,893	2,593
149	Meriden	1,892	60,293
150	New Haven	1,873	130,282
151	Enfield	1,862	44,626
152	Montville	1,834	19,635
153	Ansonia	1,808	18,959
154	Killingly	1,780	17,172
155	Somers	1,716	11,303
156	Sprague	1,686	2,980
157	Canterbury	1,686	5,088
158	Lisbon	1,666	4,342
159	Norwich	1,658	40,178
160	West Haven	1,630	54,905
161	New London	1,578	27,374
162	Plainfield	1,578	15,135
163	Brooklyn	1,555	8,254
164	Griswold	1,547	11,916
165	Thompson	1,492	9,308
166	New Britain	1,487	72,878
167	Windham	1,353	25,005
168	Mansfield	1,089	25,977
169	Putnam	1,014	9,416
Ave.	State of CT	\$2,716	3,596,677

Tax Revenue Per Capita

By Town

With Populations of 20,000 to 40,000

In Descending Order

Fiscal Year Ended June 30, 2014

<u>Rank</u>	<u>Town</u>	<u>Taxes Per Capita</u>	<u>Population</u>
1	Westport	\$6,462	27,561
2	New Canaan	6,031	20,314
3	Darien	5,378	21,689
4	Ridgefield	4,632	25,205
5	Glastonbury	3,853	34,754
6	Trumbull	3,780	36,578
7	Newtown	3,567	28,152
8	Guilford	3,560	22,413
9	Simsbury	3,481	23,975
10	Bloomfield	3,443	20,819
11	South Windsor	3,349	25,823
12	North Haven	3,330	23,909
13	Farmington	3,262	25,627
14	Branford	3,166	28,225
15	Berlin	3,021	20,610
16	Wethersfield	2,962	26,446
17	Rocky Hill	2,878	20,094
18	Windsor	2,853	29,069
19	Newington	2,791	30,685
20	Cheshire	2,726	29,250
21	New Milford	2,719	27,474
22	Torrington	2,323	35,190
23	Watertown	2,252	22,046
24	Naugatuck	2,251	31,659
25	Vernon	2,154	29,098
26	East Haven	2,150	29,044
27	New London	1,578	27,374
28	Windham	1,353	25,005
29	Mansfield	1,089	25,977
Ave.	State of CT	\$3,146	774,065