Kansas City Public Education System Analysis

Last Updated   5/9/19

KANSAS CITY
PUBLIC SCHOOLS

WHY CONDUCT AN ANALYSIS?

"The Board of the Kansas City Public Schools believes the school district should play a defining role in building a more coordinated and organized public education system that meets the needs of all students…"

"Currently the Kansas City public education system has become increasingly fragmented, posing challenges for families to understand and navigate. To date there are 23 separate public school systems within the KCPS geographic area -- operating under different governance rules and educational models. This landscape does not provide families a clear path through the K-12 system."

Board Principles for Education Collaboration
Adopted by the KCPS Board of Directors on January 24, 2018

PURPOSE

The system analysis is intended to provide a **data-driven review** of the current state of the public education system in Kansas City (KCPS + charters). We envision it will inform and guide collaboration and coordinated decision-making that will result in better outcomes for all students.

We want to ensure all children living within the KCPS boundaries have access to a **quality Pre-K through 12 educational experience** and graduate ready for college, career and life.

ALIGNMENT

The system analysis aligns to the
KCPS 2018-2023 Strategic Plan.

Student Goal #5 – Readiness for College, Career and Life

Pillar B – Safe Climate and Strong Relationships with Families & Community "Schools Cannot Do It Alone"

Pillar D – Data-informed, Effective & Efficient Systems

Key Action 11.4 - Explore coordination, collaboration, and partnership opportunities with charter schools and charter sponsors to ensure that the public education systems within KCPS' boundaries are effectively and equitably serving the needs of all students

2018-2023 Strategic Plan
A Community-wide Commitment to Student Learning and Success

MOVING FORWARD TOGETHER

AGENDA

System Overview

Financial Implications

Students

Achievement

Seats

Enrollment Share and
School Choice

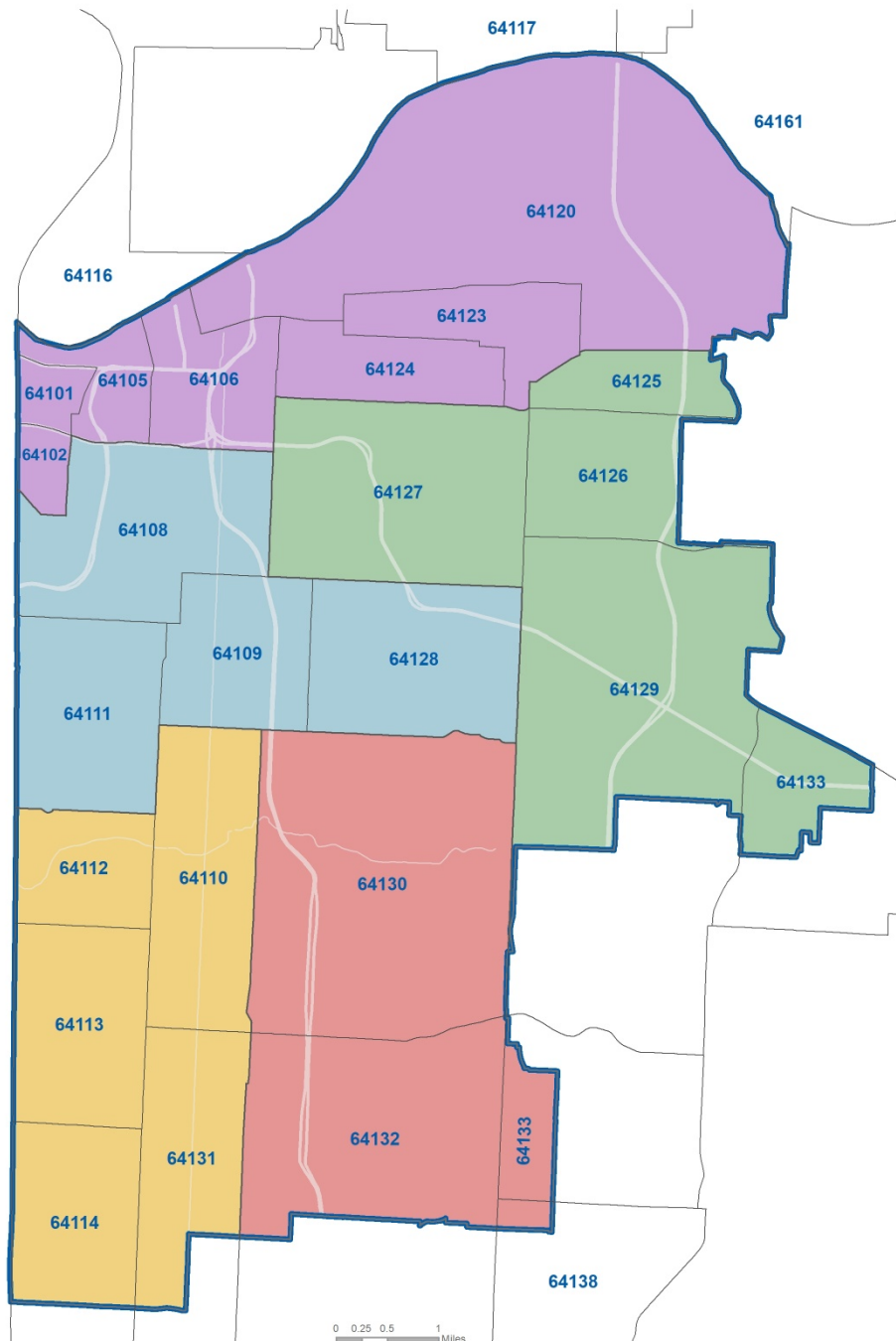Mobility

Where Do We Go From Here?

SYSTEM ANALYSIS SUBPLANNING ZONES

Note: due to limitations accessing charter student home address data (only available to KCPS as zip codes), we have created subplanning zones based on zip codes

Legend:
- KCMO Zipcodes
- KCPS District
- North Planning Zone
- Central Planning Zone
- East Planning Zone
- Southwest Planning Zone
- Southeast Planning Zone

SY2018 KCPS & CHARTER SCHOOL LOCATIONS
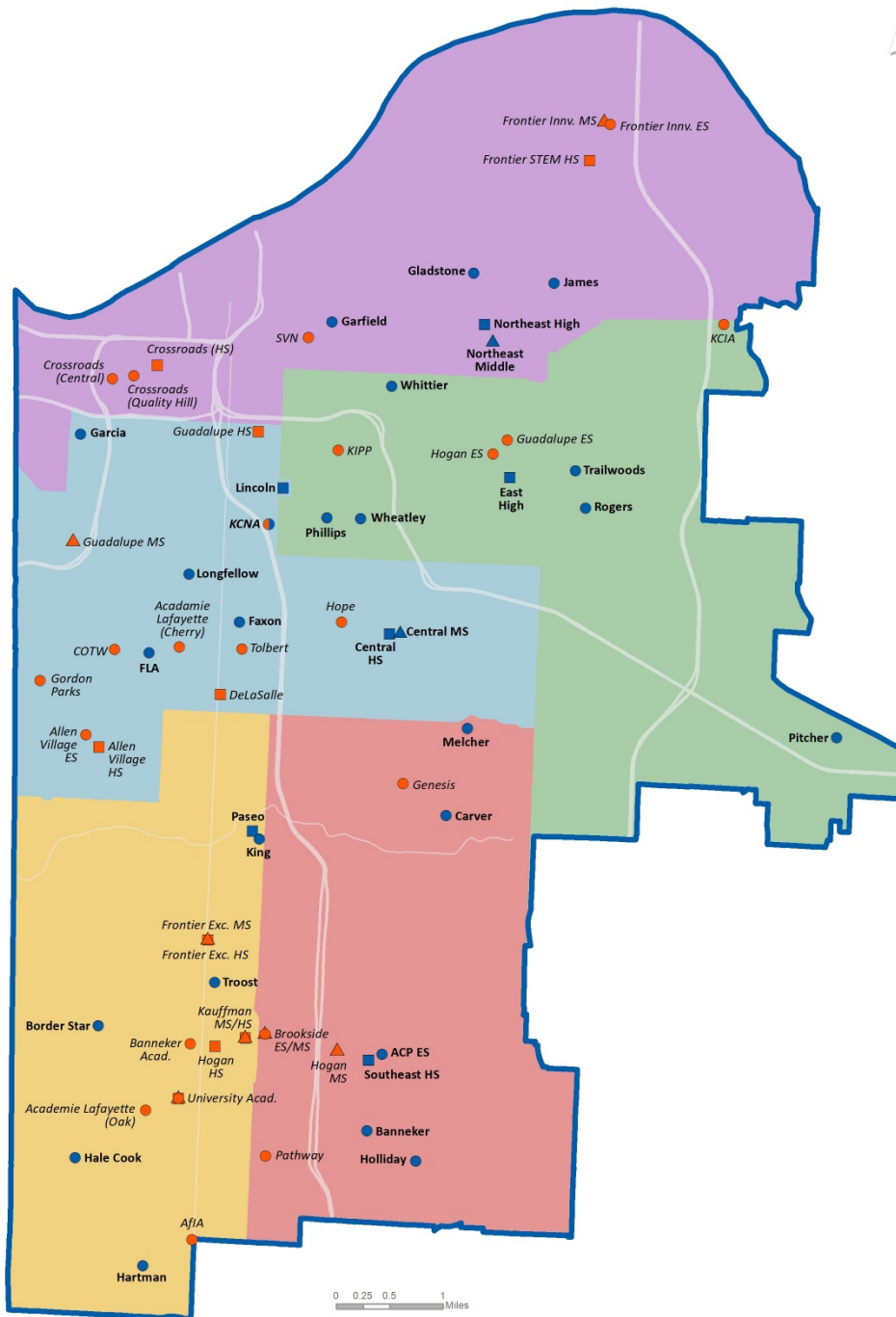
KCPS Buildings
- ● Elementary
- ▲ Middle
- ■ High

Charter Buildings
- ● Elementary
- ▲ Middle
- ■ High
- North Planning Zone
- Central Planning Zone
- East Planning Zone
- Southwest Planning Zone
- Southeast Planning Zone

SYSTEM OVERVIEW

System refers to all KCPS schools & charter schools
or all students attending KCPS & charter schools

K-12 Historical Enrollment
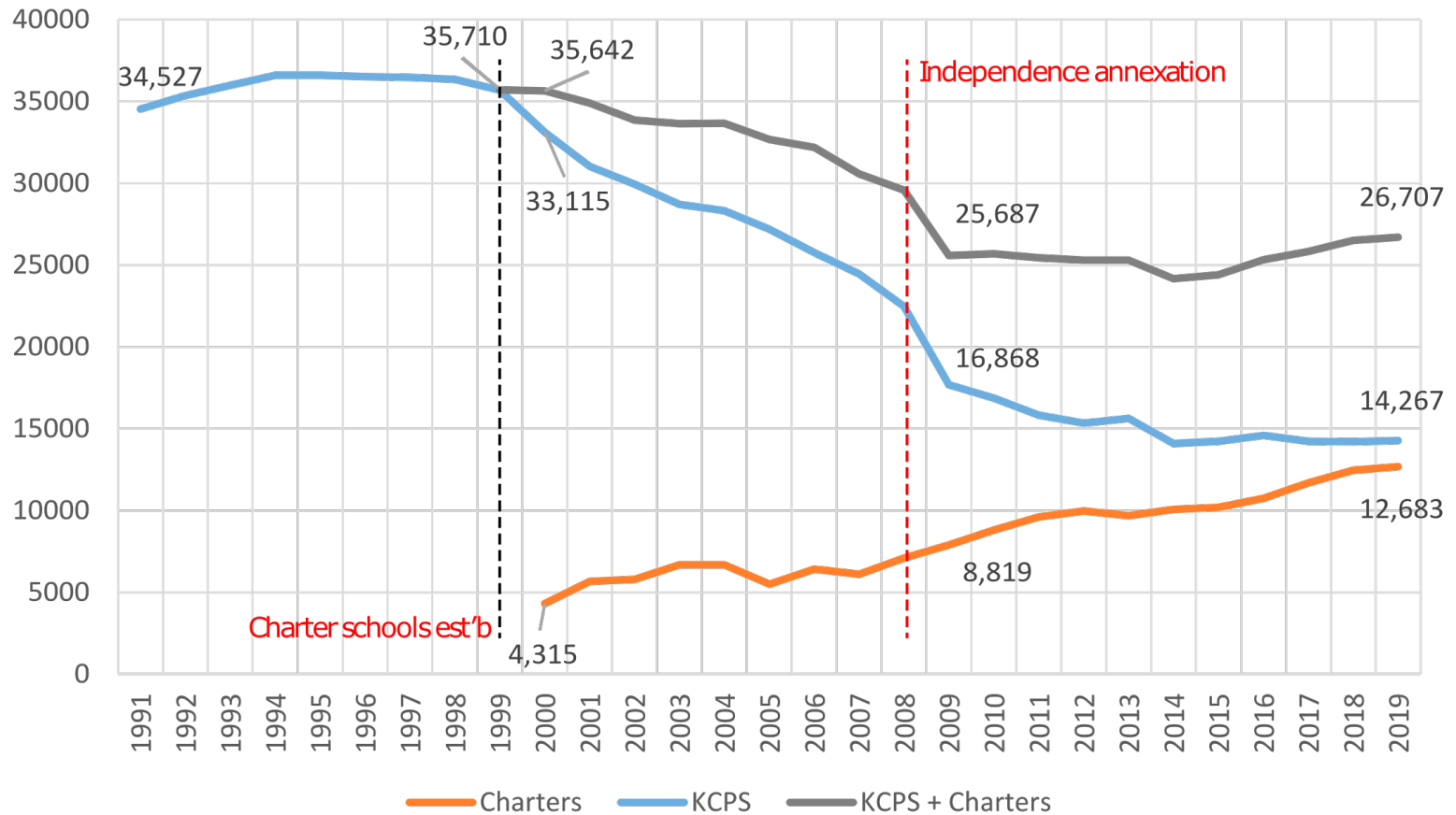
Note: KCNA enrollment is included in both KCPS and Charters totals. However, it is only included once in 'KCPS + Charters' totals. Chart and findings updated for SY19.

Enrollment declined by 10K students between 2000 & 2010

Charter enrollment has grown 44% since 2010

Primarily due to charter school growth, enrollment has been growing since 2014

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POPULATION SHIFTS TO SUBURBS IMPACT ENROLLMENT
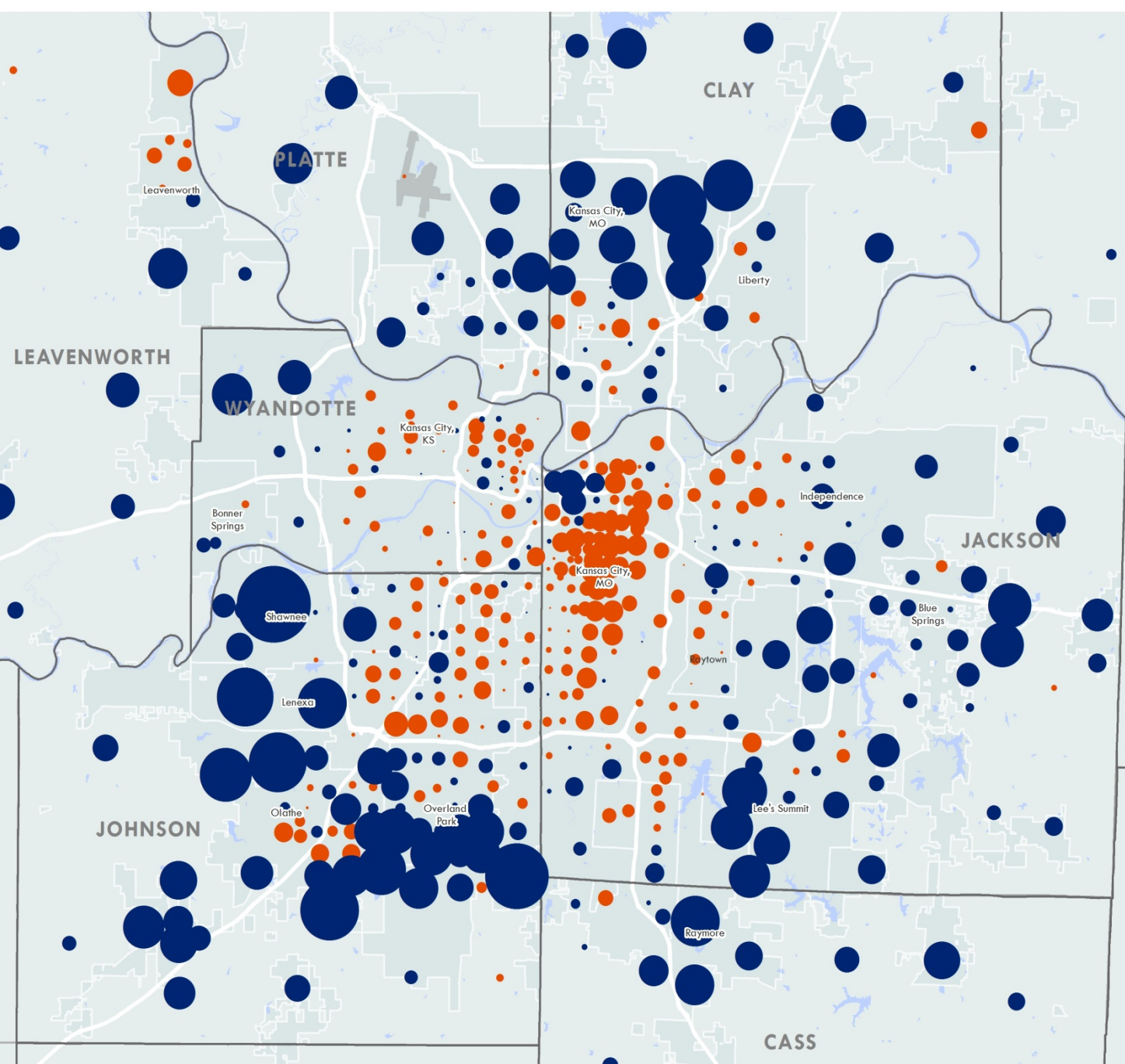
GAIN
· 100
● 500
● 1,000

LOSS
· 100
● 500
● 1,000

2010 U.S. Census Tract Data
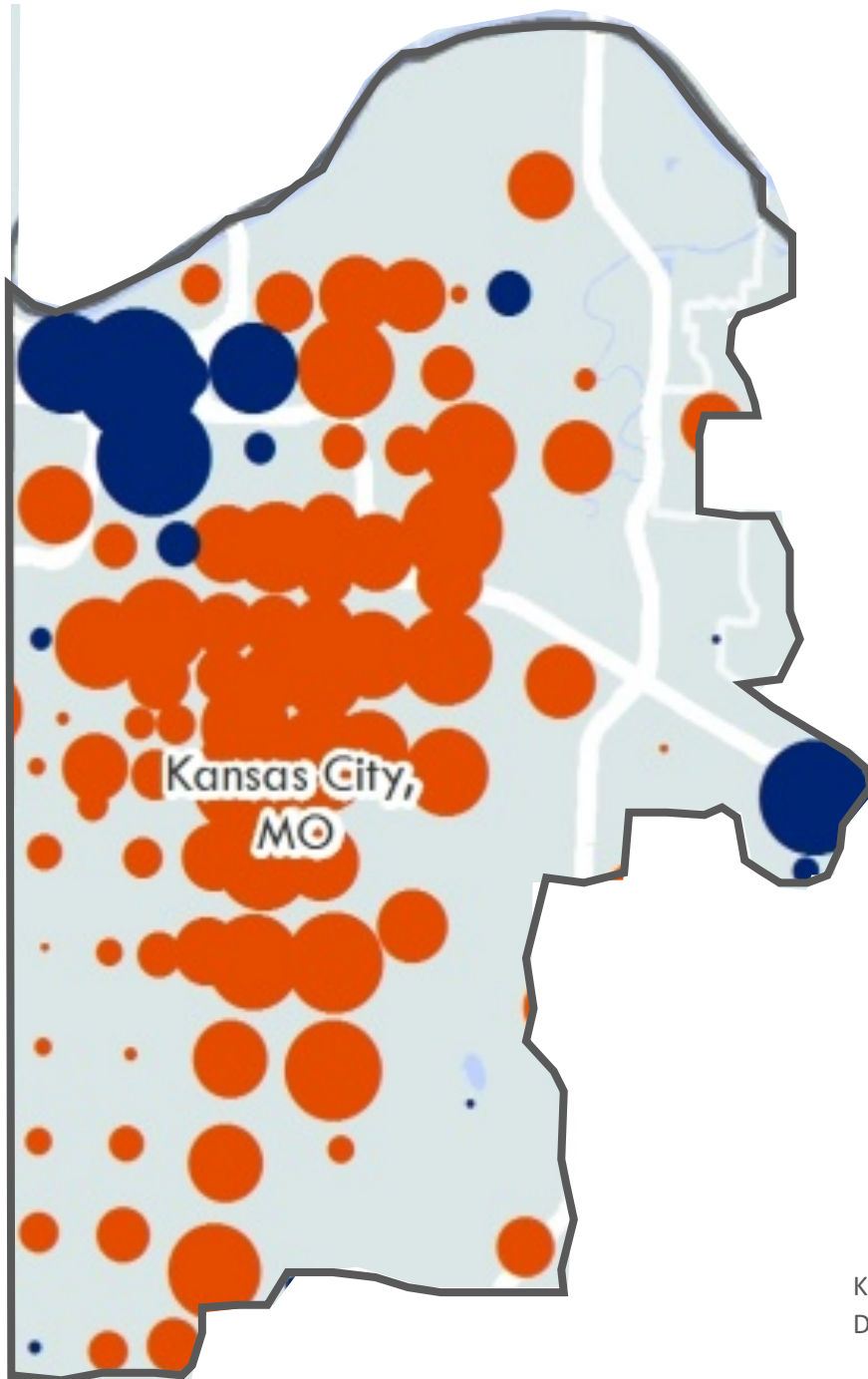
POPULATION CHANGE WITHIN KCPS BOUNDARIES

Between 2000-2015,

-10% Decrease in Overall Population

-29% Decrease In School-Aged Population

+124% Increase in # of Hispanic Children Under 18 Years Old

-42% Decrease In # Of Black Children Under 18 Years Old

Kansas City Missouri School District Area Profile, City Planning & Development Department, US Census Bureau, 2011-2015 ACS Data

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KCPS/CHARTER SYSTEM
HAS RETENTION CHALLENGES

K 2,522 students

12 1,193 students
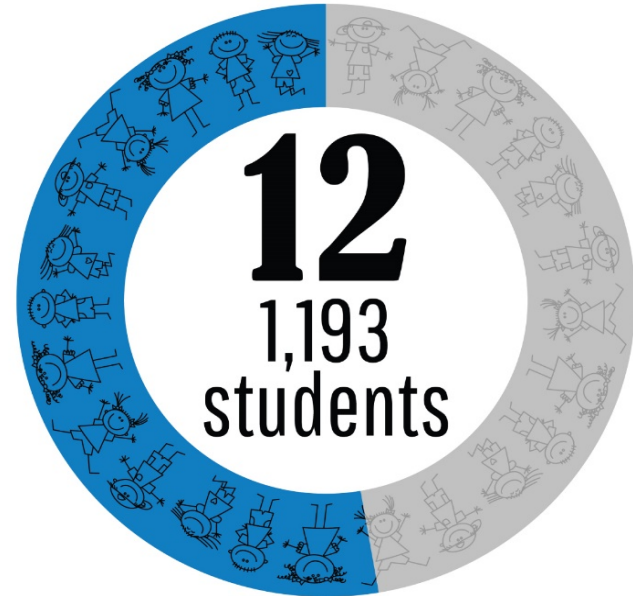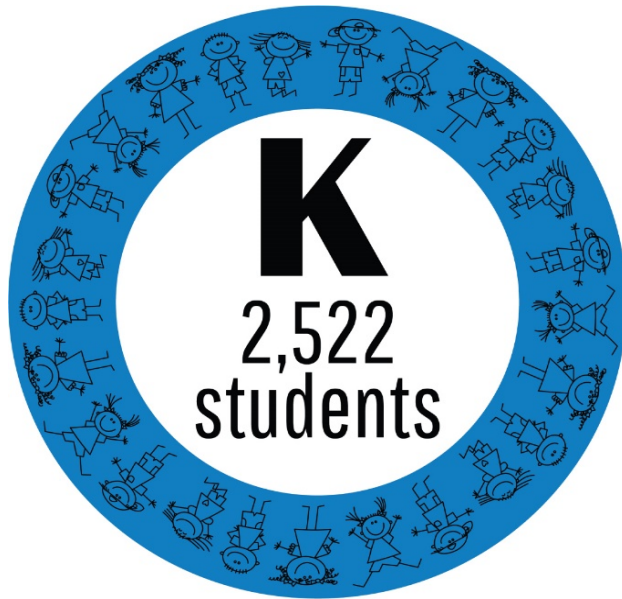
KCPS/Charter system serves 47% fewer students at 12th grade than at Kindergarten

LOTS OF SCHOOL OPTIONS, BUT
MANY SCHOOLS LACK STRONG FEEDER PATTERNS
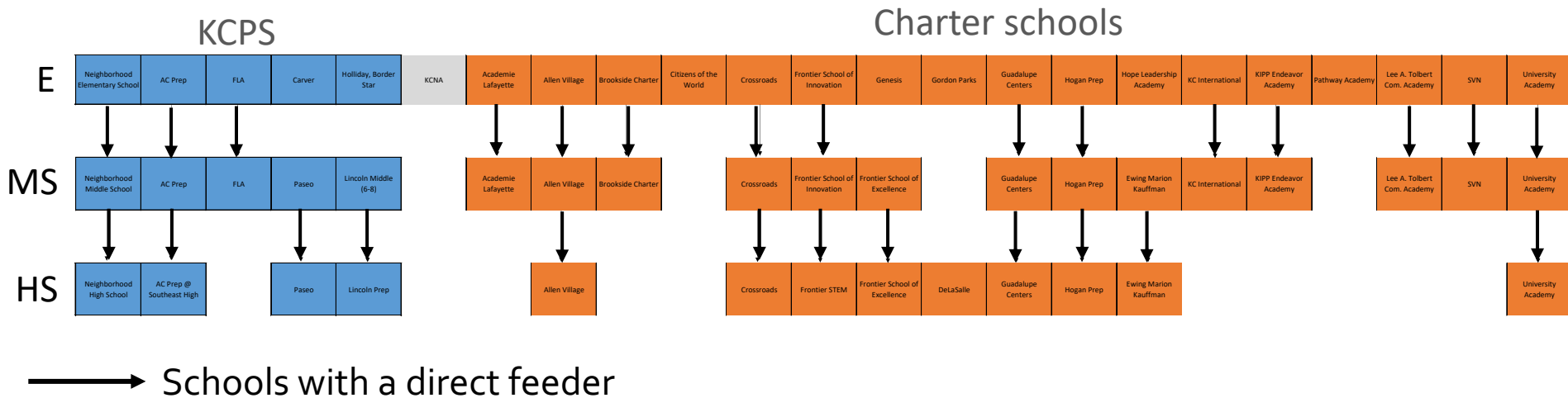
What options are available to students who are entering the system at grade levels other than K, 5, 6, 7 or 9?

What does the system offer for students who move into the district boundaries mid-year?

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SYSTEM HAS 20 DIFFERENT GRADE CONFIGURATIONS

SY18 Count of Schools by Grade Configuration
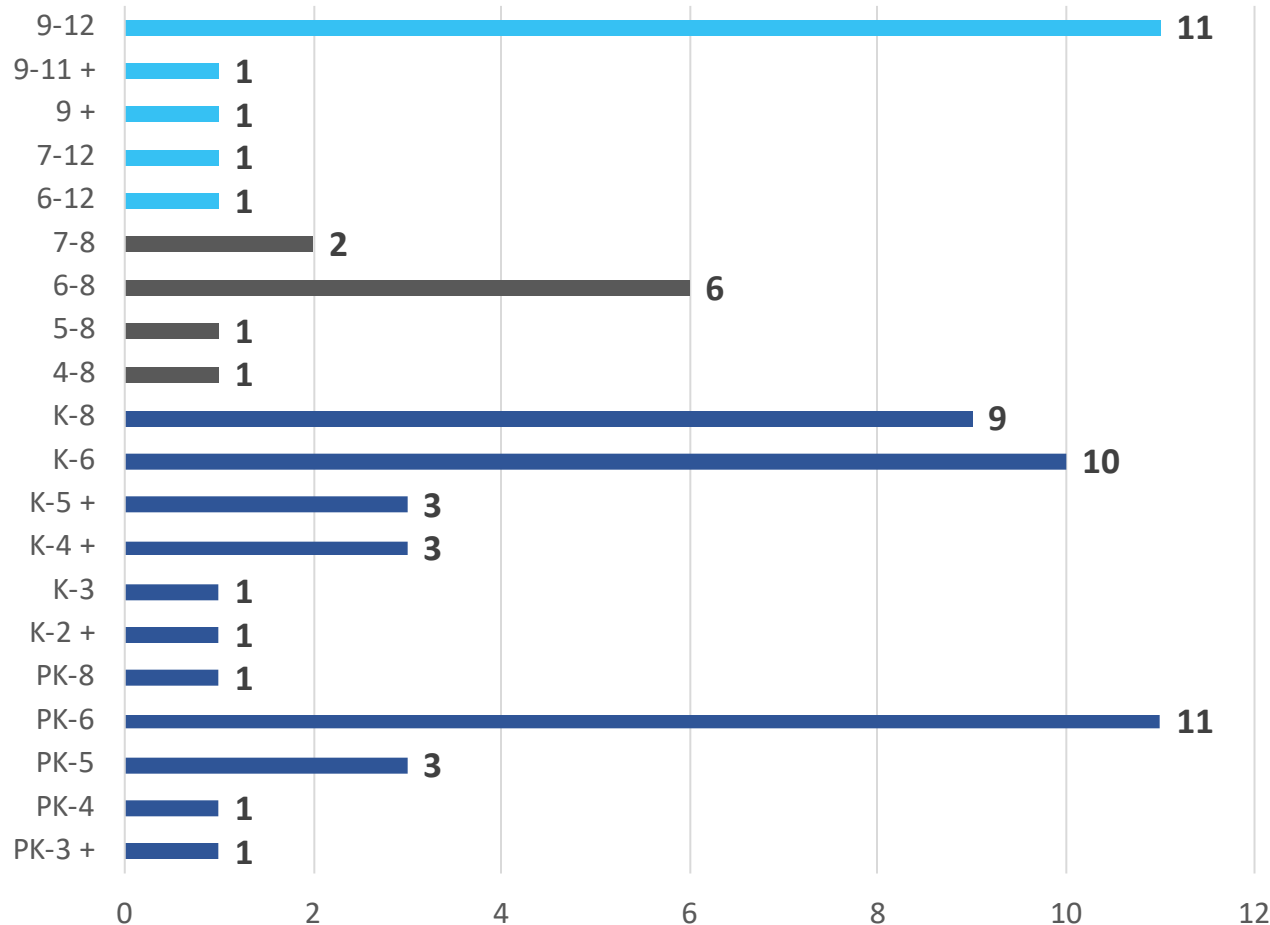
5 High School Configurations

4 Middle School Configurations

11 Elementary Configurations

+ indicates that a school within the grade configuration is continuing to expand and will include additional grades in subsequent school years.

COMPARISON OF MISSOURI SCHOOL SYSTEMS SERVING ≈26,000 STUDENTS IN SY18

KCPS/CHARTER SYSTEM

26,520 students

15 HIGH SCHOOL OPTIONS

23 MIDDLE SCHOOL OPTIONS

45 ELEMENTARY OPTIONS

5 CHARTER SPONSORS

22 CHARTER SCHOOL OPERATORS

SPRINGFIELD MO PUBLIC SCHOOLS

25,780 students

5 HIGH SCHOOL OPTIONS

11 MIDDLE SCHOOL OPTIONS

37 ELEMENTARY OPTIONS

WHAT ARE THE IMPACTS OF THE SYSTEM'S 15 HIGH SCHOOLS?

2018 HIGH SCHOOLS
GRADES 9-12

SPRINGFIELD, MO vs. **KC SYSTEM**

SPRINGFIELD, MO		KC SYSTEM
7277	Total Students	6066
1455	Average/Building	404
5	Total Buildings	15

Are students offered comparable academic offerings?

Are students offered comparable co-curricular & extra-curricular offerings?

High school enrollment has grown by 16% since SY15

Avg KCPS HS Enrollment: **657**

Avg Charter HS Enrollment: **237**

MAJORITY OF SCHOOLS ARE SMALLER THAN DESIRED SCHOOL SIZE RANGE

SY18 School Sizes Within KCPS/Charter System

School Type	Desired School Size*	Below	Approaching	Within	Above
Elementary School	350-600	20	5	17	2
Middle School	450-800	7		3	
High School	700-1200	12	1	2	

Share of Schools by Desired School Size*

KCPS

47%
41%
13%

Charters

70%
19%
5%
5%

Below   Approaching   Within   Above
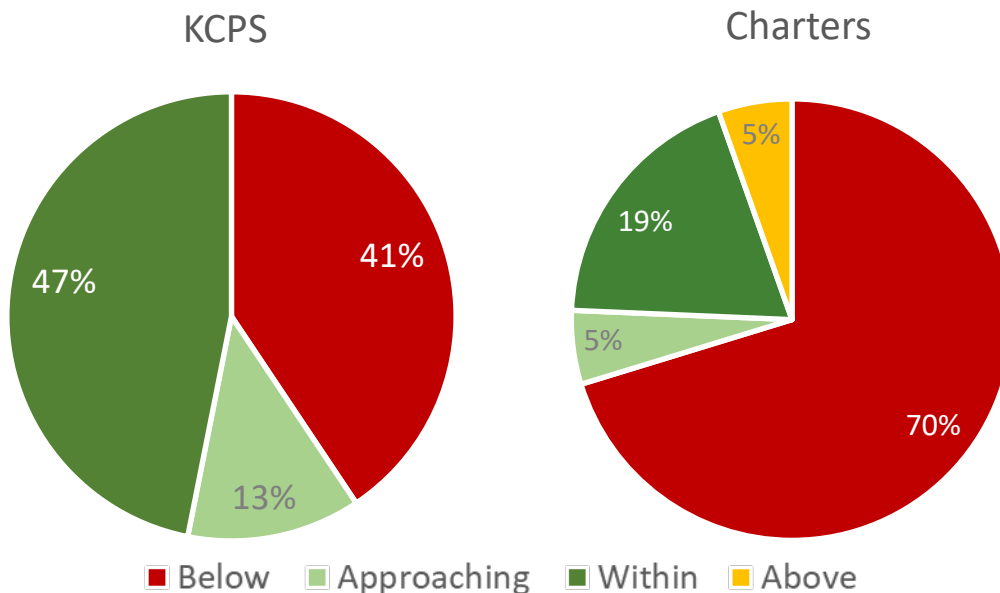
57% of all schools are below KCPS' desired school size range

High schools are significantly undersized

*Desired school sizes were determined through the 2016 KCPS Master Plan. Although deemed appropriate for KCPS, the desired school sizes are well below national standards.

ONLY 55% OF STUDENTS (KCPS + CHARTER) ATTEND A FULLY ACCREDITED SCHOOL

Students Enrolled in Fully Accredited School
by Grade Level

Elementary: 42% (2015), 49% (2016), 60% (2017)
Middle: 59% (2015), 63% (2016), 55% (2017)
High: 54% (2015), 41% (2016), 43% (2017)
KC System: 48% (2015), 50% (2016), **55%** (2017)

Legend: ■ 2015 ■ 2016 ■ 2017
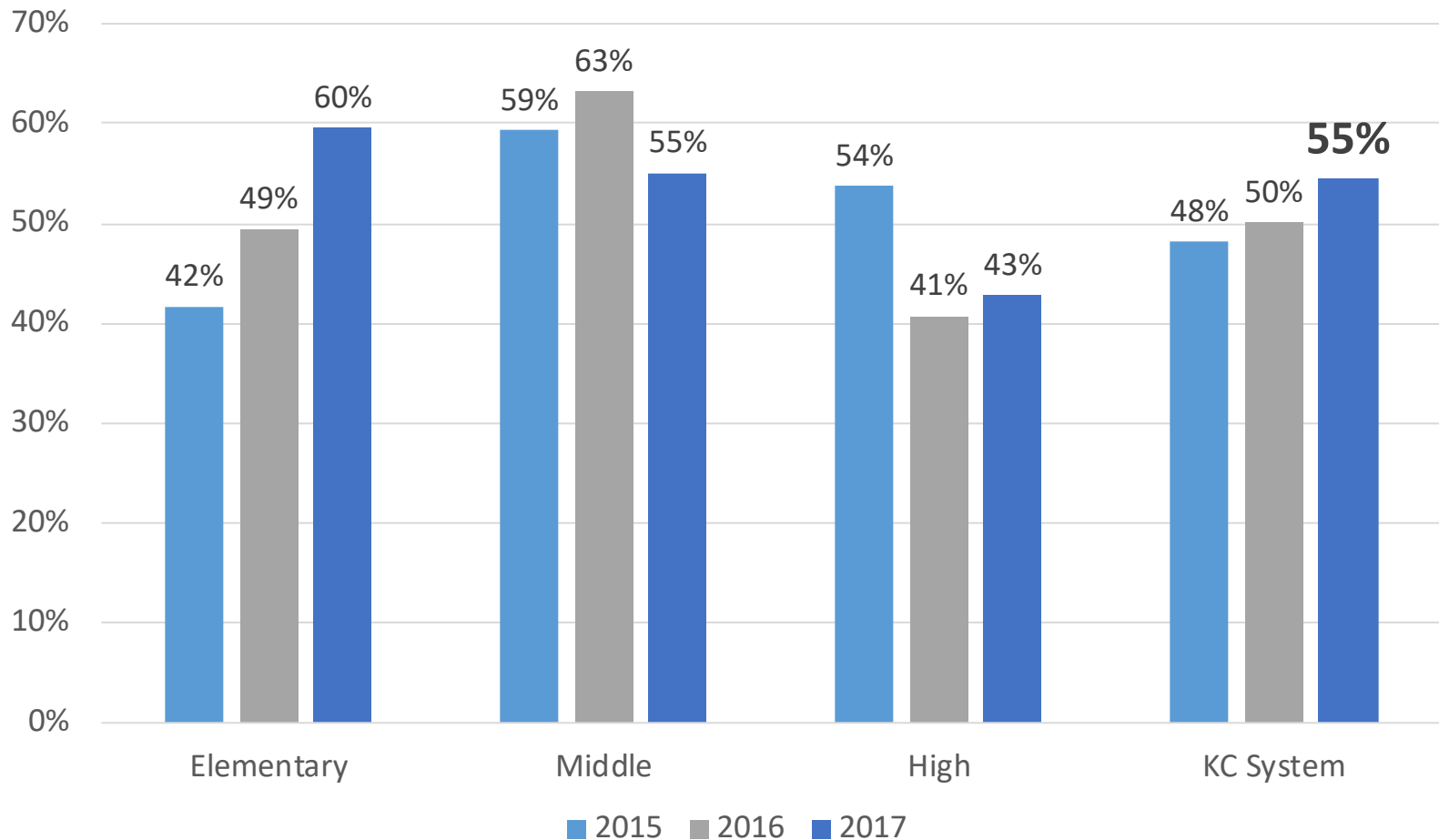
SYSTEM OVERVIEW

Takeaways for System (KCPS & Charters):

- Declining school-aged population & population movement to suburbs
- Students don't stay in the system (loss of enrollment between K & 12th grade)
- Fragmented system
    - Misaligned grade configurations
    - Lack of feeders for many schools
    - Minimal entry points & lack of backfill at many schools
    - Many decision-makers (5 charter sponsors/22 LEAs in SY18)
    - Operating inefficiencies
- Small schools
    - Only 32% of schools are within the recommended school sizes, especially at HS
    - Avg charter HS size – 237 students
    - Avg KCPS HS size – 657 students
    - Limits academic/extra-curricular offerings and student services

FINANCIAL IMPLICATIONS

ARE WE MANAGING THE COST OF CHOICE IN A SUSTAINABLE MANNER?

KCPS/CHARTER SYSTEM

26,520 students

2016-17 Expenditure per ADA
- KCPS $14,428
- Average for all Charters $14,040
- Average for all of KCMO $14,234

- KCPS Budget $262,354,939
- Charter Budget $169,330,024
- Total KC Budget $431,684,963

SPRINGFIELD MO PUBLIC SCHOOLS

25,780 students

2016-17 Expenditure per ADA
- Springfield $9,323

- Springfield Budget $293,582,862

HOW DOES FUNDING WORK FOR MISSOURI DISTRICTS WITH CHARTER SCHOOLS?

- Local Revenue Share

  - KCPS and Charters share current and delinquent local property taxes, although AV increases are delayed to Charters, collection is assumed at 100%

    Property taxes collected by the District in January and February are paid to Charters evenly over the months of July – June. This creates a demand for higher than normal fund balance for KCPS as of June 30th each year.

  - Charters receive their fair share of <u>Proposition C</u> from DESE monthly based on prior year WADA

  - Charters do not share in other local revenues such as PILOTs and FIT. This offsets the 100% collection assumption on property taxes.

- State Funding Revenue Share

  - Charters receive <u>foundation formula</u> via division of the total KC formula by the total system WADA

  - Charter schools receive eligible <u>transportation funding</u> from DESE monthly based on their individual calculations and in the same manner KCPS does.

- Federal Program Funding is paid to Charters based on their student demographics

KCPS NET REVENUES FROM STATE FOUNDATION FORMULA & THE IMPACT TO CASH FLOW AND FUND BALANCE

Fiscal Year	Net State Foundation Formula Annual Funding	Average Monthly Foundation KCPS received for roughly 13,000 WADA
2010-11	$20,150,000	$1,679,167
2011-12	$18,255,000	$1,521,250
2012-13	$10,148,000	$845,667
2013-14	$ 8,529,000	$710,750
2014-15	$12,274,000	$1,022,833
2015-16**	$12,365,000	$1,030,417
2016-17	$6,101,000	$508,417
2017-18***	$4,246,000	$353,833
2018-19 est.	$3,800,000	$316,667

WADA decreased over this period by 2300 while KC total decrease was 3850.   (roughly 11% each)
- **increase to 96.50% funding and *** increase to "full funding"

These low monthly state payments require significantly higher fund balance as of June 30th

EXPENDITURE PER PUPIL –
AN INDICATOR OF FISCAL INEFFICIENCY IN KC SYSTEM

Fiscal Year	KCPS	KCPS Change over Time	Charter Average	Charter Change
2009-10	$15,021		$10,880	
2010-11	$14,117	($904)	$12,566	$1,686
2011-12	$14,467	($554)	$12,497	$1,617
2012-13	$14,877	($144)	$12,932	$2,052
2013-14	$15,496	$475	$13,401	$2,521
2014-15	$15,305	$284	$13,534	$2,654
2015-16	$15,280	$259	$13,584	$2,704
2016-17	$14,428	($593)	$14,234	$3,354

The system as a whole has a high Cost per Pupil without many options for students, largely due to the cost of choice. As more schools open, the average cost per pupil increases.

CHARTER FUNDING –
IS IT SUSTAINABLE FOR THE COMMUNITY?

- DESE payment Monthly $8,599 - Cost per Pupil Avg. of $14,234 x Avg. enrollment of 532
  Difference of $5,635 – Where does it come from?

Average Total Proposition C Revenue	$604,704
*Average Total Gifts**	*$646,616 Second largest average revenue*
Average Total Local Revenue	**$1,408,929**
Average Total Formula Payment (incl. P Tax)	$5,388,697 *Largest average revenue source*
Average Total Transportation Funding	$66,341
Average Total Classroom Trust Fund	$206,099
Average Total State Revenue	**$5,658,037**
Average Total IDEA Funding	$87,130
Average Total School Nutrition Funding	*$630,549 Third largest average revenue*
Total Average Federal Revenue	**$869,685**
Total Average Revenue	**$6,115,6313**

*Total Gifts to the KC System in 2016-17 was roughly $15 million

ECONOMIC INEFFICIENCIES OF THE KANSAS CITY SYSTEM (KCPS + CHARTERS) AND THE PRIORITIES THAT FORCES

- 23 LEAs competing for Kansas City students

- Cost of Administration – 2016-17

  - Cost of Building Administration

KC System	161:1	- $23 million	$886 per pupil
Springfield	293:1	- $11.4 million	$458 per pupil

  - Cost of Other Administration (Exec, Board, Business, Internal Service)

KC System	$28.3 million	$1,094 per pupil
Springfield	$5.7 million	$228 per pupil

ECONOMIC INEFFICIENCIES OF THE KANSAS CITY SYSTEM (KCPS + CHARTERS)

- 23 LEAs competing for Kansas City students

  - Cost of Student Transportation in 2016-17

KC System	$28.8 million	$1,109 per pupil
Springfield	$11.1 million	$446 per pupil
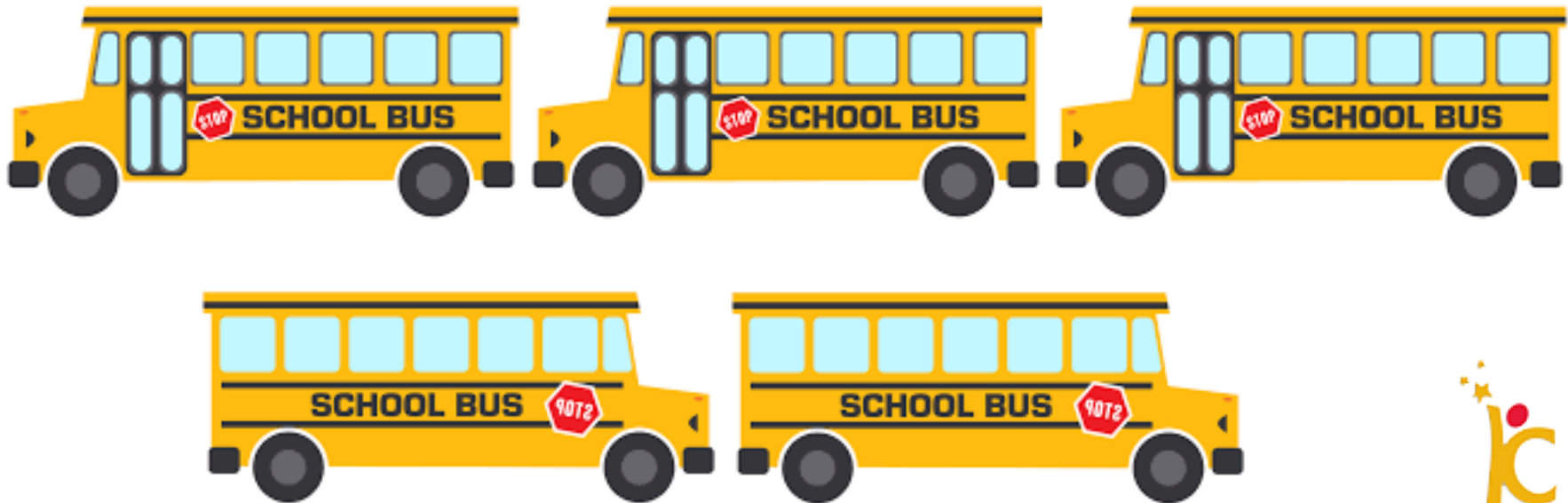
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ECONOMIC INEFFICIENCIES OF THE KANSAS CITY SYSTEM (KCPS + CHARTERS)

- 23 LEAs competing for Kansas City students

  - Total Spend for Operation of Plant in 2016-17

KC System	$51.3 million	$2,038 per pupil
Springfield	$22.9 million	$916 per pupil

Of the total Operation of Plant –

- ➤ Property Insurance   KC System $1.1 mil   Springfield $.6 mil
- ➤ Utilities, Cleaning, R&M   KC System $24.2 mil   Springfield $1.8 mil
- ➤ Capital Outlay   KC System $26.2 mil*   Springfield $17.9 mil

*Unusually high due to access to COPs that will be repaid with operating transfers over 20 years.

ECONOMIC INEFFICIENCIES OF THE KANSAS CITY SYSTEM & THE IMPACT ON INSTRUCTIONAL SPENDING

- 23 LEAs competing for Kansas City students

  - Total Spend for K-12 Classroom Instruction in 2016-17

KC System	$117 million	$4,503 per pupil
Springfield	$93 million	$3,743 per pupil

  - Total Spend for Guidance 2016-17

KC System	$5.5 million	$213 per pupil
Springfield	$6.1 million	$242 per pupil

  - Total Spend for Extra Curricular in 2016-17

KC System	$4.3 million	$165 per pupil
Springfield	$7.3 million	$291 per pupil

ECONOMIC INEFFICIENCY OF THE KANSAS CITY SYSTEM & THE IMPACT ON INSTRUCTIONAL SPENDING

- Student Populations Require Focus of Spending

  - Total Spend for Special Education in 2016-17

KC System	$28.5 million	$1,096 per total pupils
Springfield	$24.9 million	$997 per total pupils

    13% of KCPS students receive services and 11% of Springfield

  - Total Spend for Career & Technical in 2016-17

KC System	$2.3 million
Springfield	$ .6 million

FUND BALANCE OBLIGATIONS

- Significantly more Dollars Required in Fund Balance (Reserves)
  - KC System (KCPS + Charters)

Total Incidental + Teachers Expenditures	$407.5 mil
Ending Fund Balance June 30, 2017	$113.3 mil
Average Fund Balance as a % of Expenses	27.80%

  - Springfield

Total Incidental + Teachers Expenditures	$253.6 mil
Ending Fund Balance June 30, 2017	$43.3 mil
Average Fund Balance as a % of Expenses	17.39%

*Having a high fund balance means fewer dollars at work for students

SYSTEM-WIDE CAPITAL NEEDS

- KCPS has $450 million in deferred maintenance/facility improvements

- Charters do not have ability to issue general obligation bonds and are forced to grow fund balance and/or fundraise in order to cover the cost of facilities

- KCPS is not aware of any comprehensive facility assessment for all charters or the total cost of capital needs

FINANCIAL IMPLICATIONS

Takeaways for the System (KCPS & Charters):

- 23 different LEAs result in operating system inefficiencies
- High fund balance burden
- Limited electives, after school athletic and activity options for our students
- Stress on budget to prioritize resources into the classroom

OUR STUDENTS

Subplanning Zones
Where Students Live | SY 2018

North Zone
24%

East Zone
23%

Central Zone
18%

Southwest Zone
13%
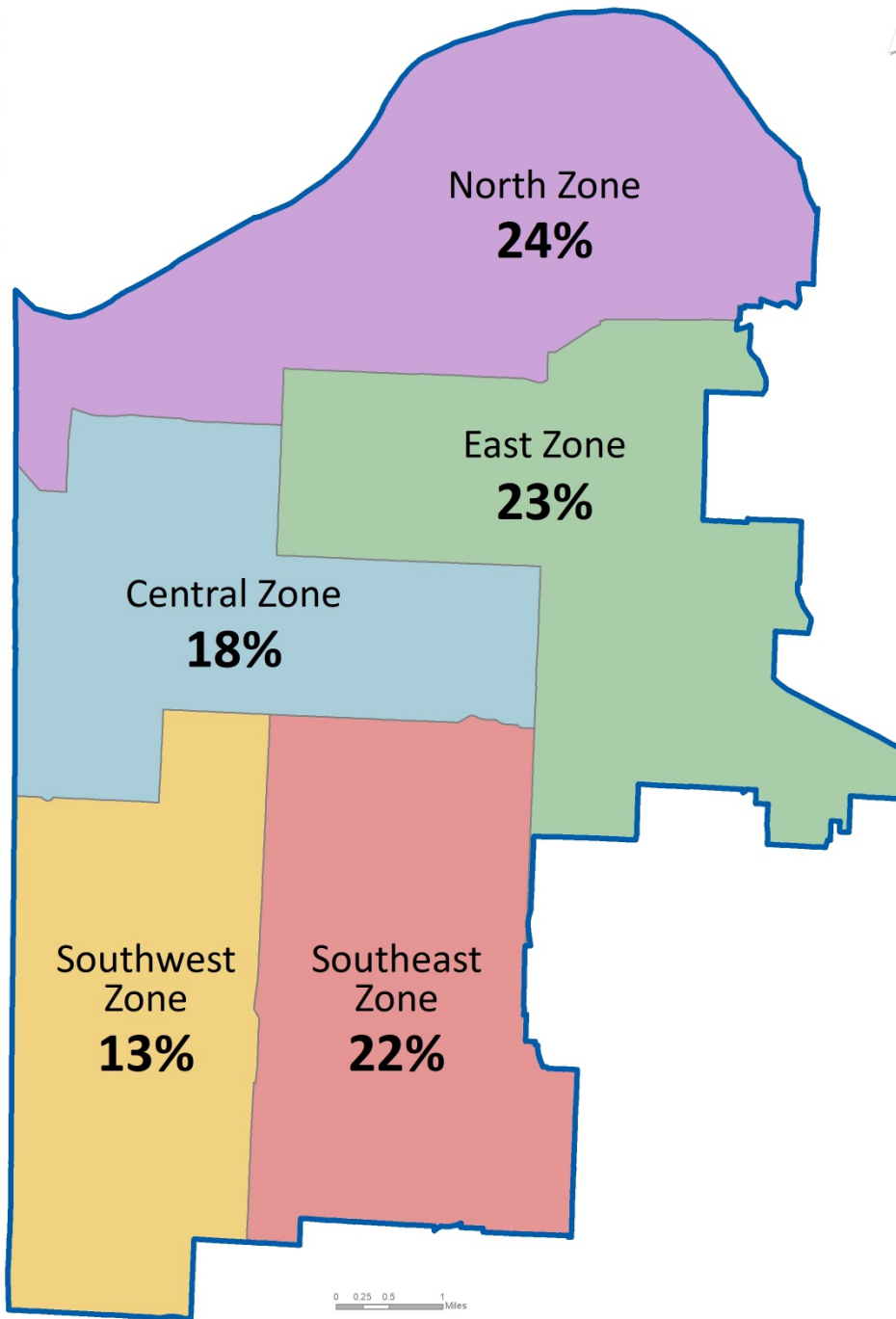
Southeast Zone
22%

WHERE DO KCPS & CHARTER STUDENTS LIVE?

WHERE DO STUDENTS LIVE?
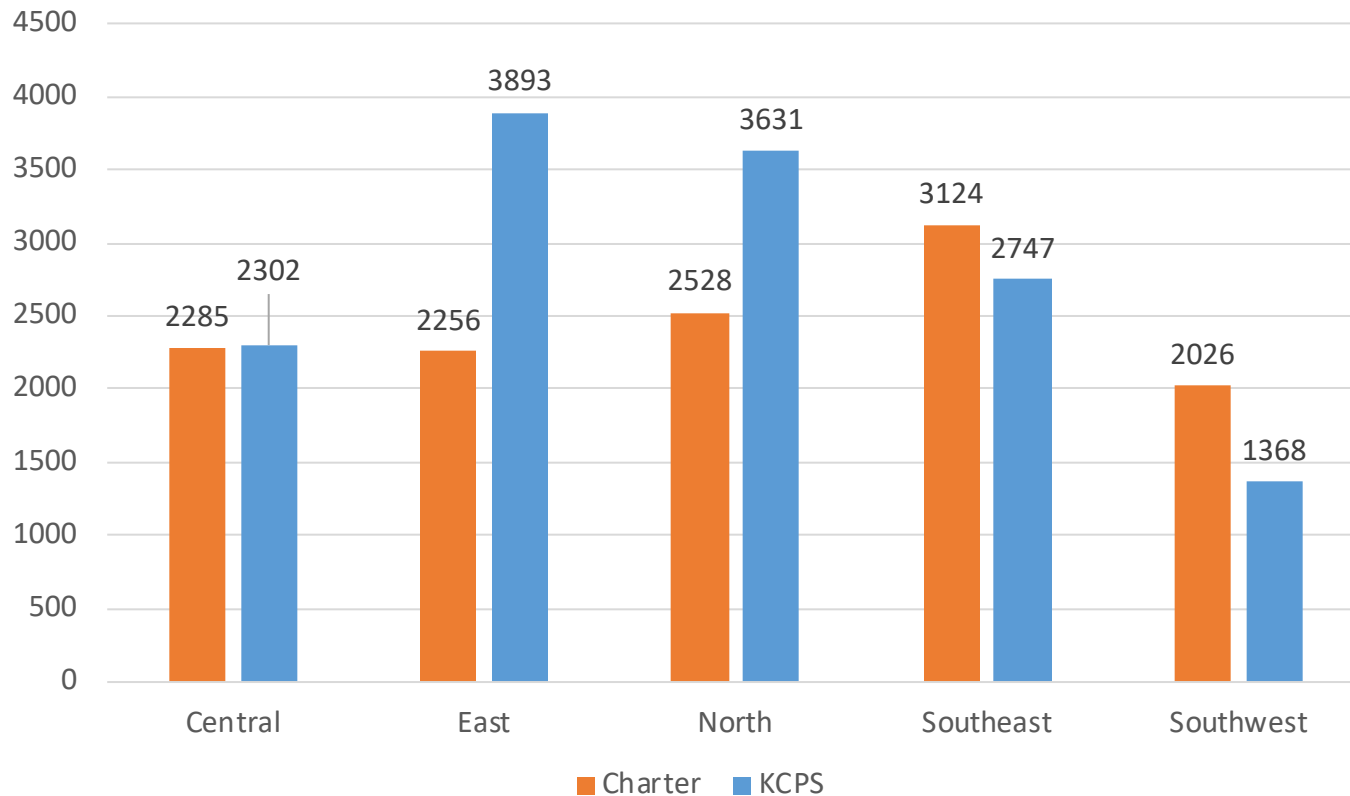
More students attend KCPS in the East and North zones (few charter options)

Majority of students in Southeast/Southwest zones attend charter schools

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SYSTEM IS BECOMING MORE DIVERSE

Student Race/Ethnicity SY2010 & SY2017
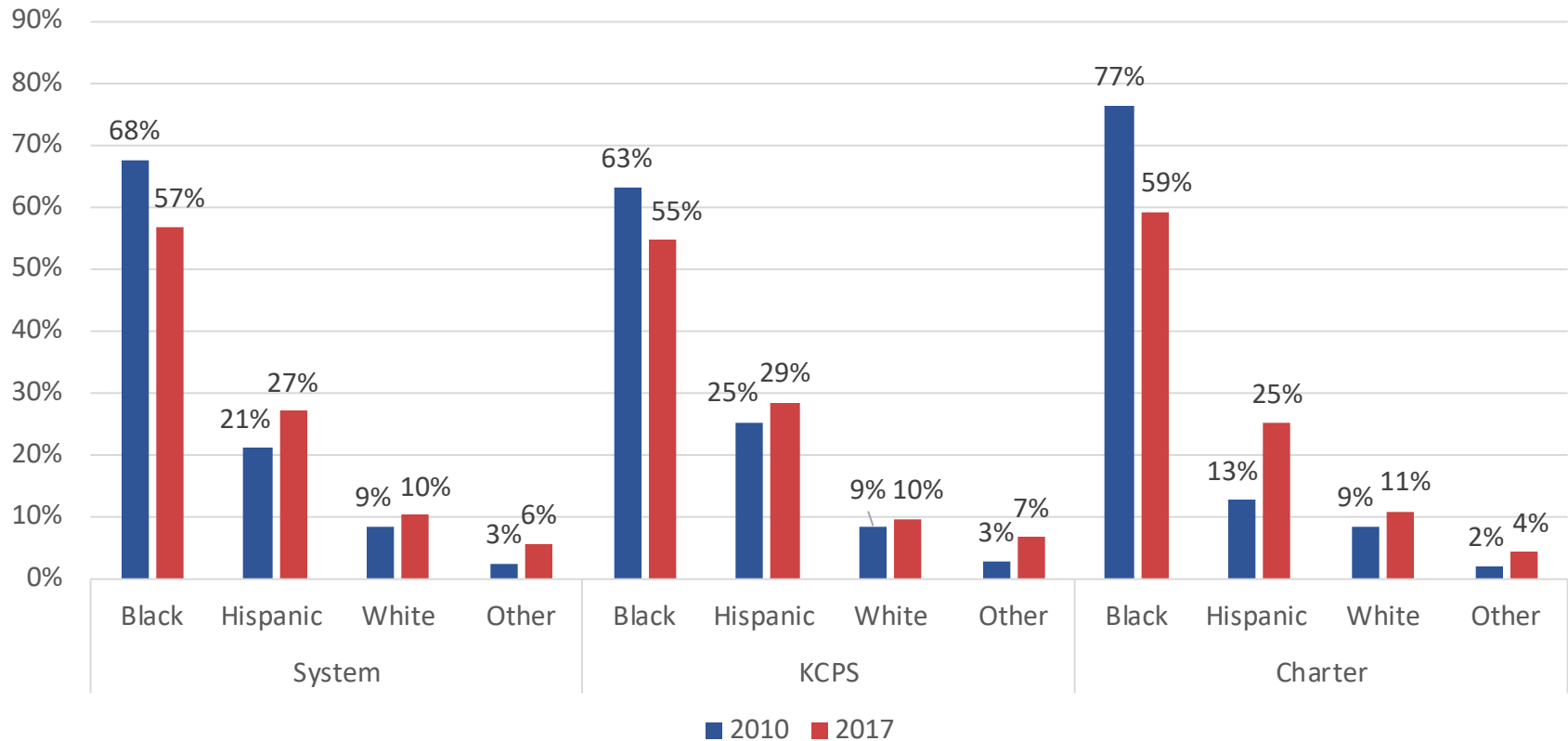
Black students are still the majority, but enrollment share declined from 68% to 57%

Largest overall growth is Hispanic students -- Hispanic enrollment % at charter schools has doubled since SY2010

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SYSTEM IS BECOMING MORE DIVERSE FROM SY14 TO SY17...

Total enrollment increased by   9%

Black enrollment increased by   2%

Hispanic enrollment increased by 17%

White enrollment increased by   24%
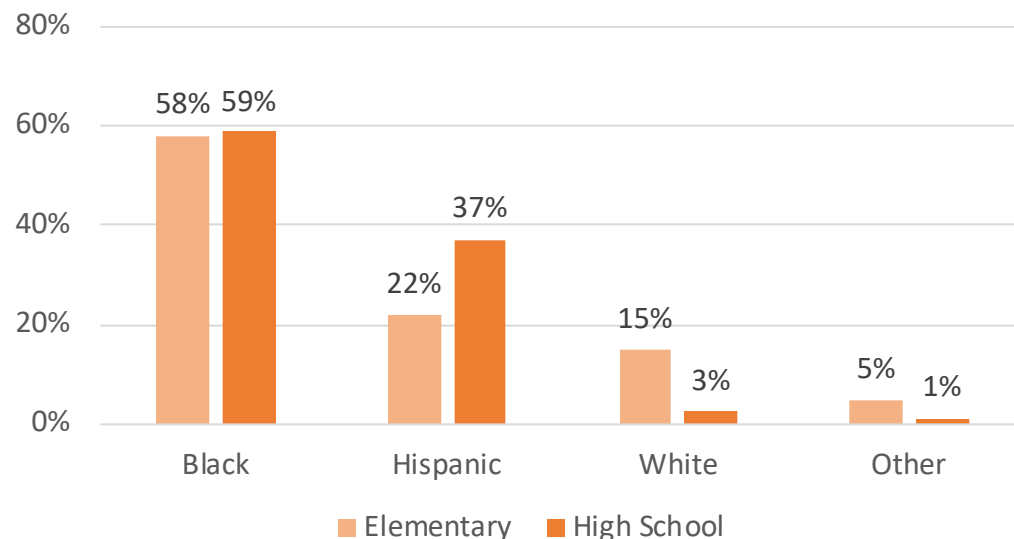
DEMOGRAPHIC COMPARISONS BY GRADE LEVEL

SY 2017 Charter Schools Enrollment Elementary vs. High School

Bar chart — SY 2017 Charter Schools Enrollment, Elementary vs. High School:
- Black: Elementary 58%, High School 59%
- Hispanic: Elementary 22%, High School 37%
- White: Elementary 15%, High School 3%
- Other: Elementary 5%, High School 1%

SY 2017 KCPS Enrollment Elementary vs. High School

Bar chart — SY 2017 KCPS Enrollment, Elementary vs. High School:
- Black: Elementary 53%, High School 60%
- Hispanic: Elementary 31%, High School 24%
- White: Elementary 10%, High School 9%
- Other: Elementary 6%, High School 6%

Charters serve significantly higher % of Hispanic students in high school vs elementary school (37% vs 22%)

Charters serve significantly higher % of White students at elementary grades vs high school (15% vs 3%)
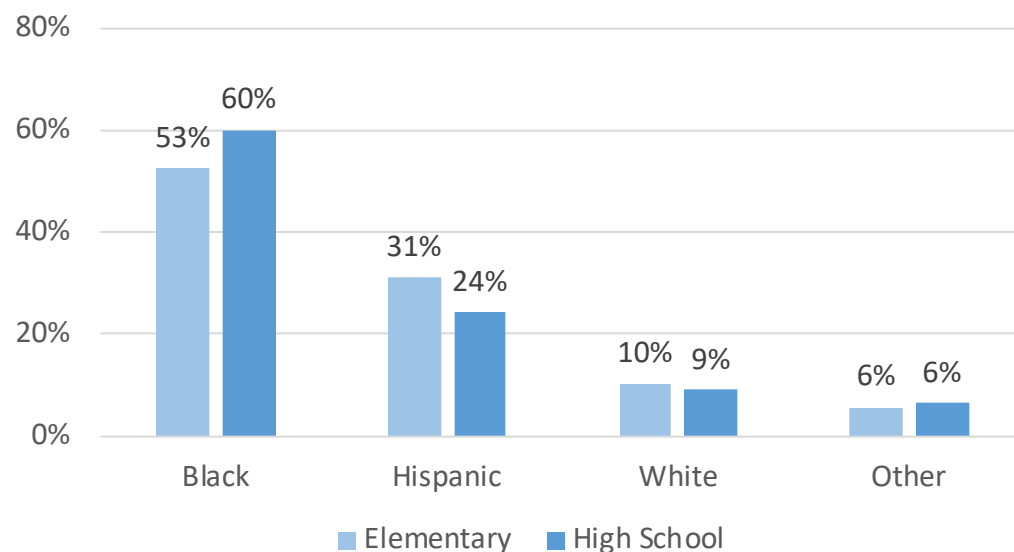
KCPS serves higher % of Black students at high school vs elementary school (60% vs 53%)

KCPS serves lower % of Hispanic students at high school vs elementary school (31% vs 24%)

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KCPS/CHARTER SYSTEM'S DEMOGRAPHICS DIFFER FROM SURROUNDING PEER DISTRICTS

SY 2017 State and Surrounding District Race Distribution
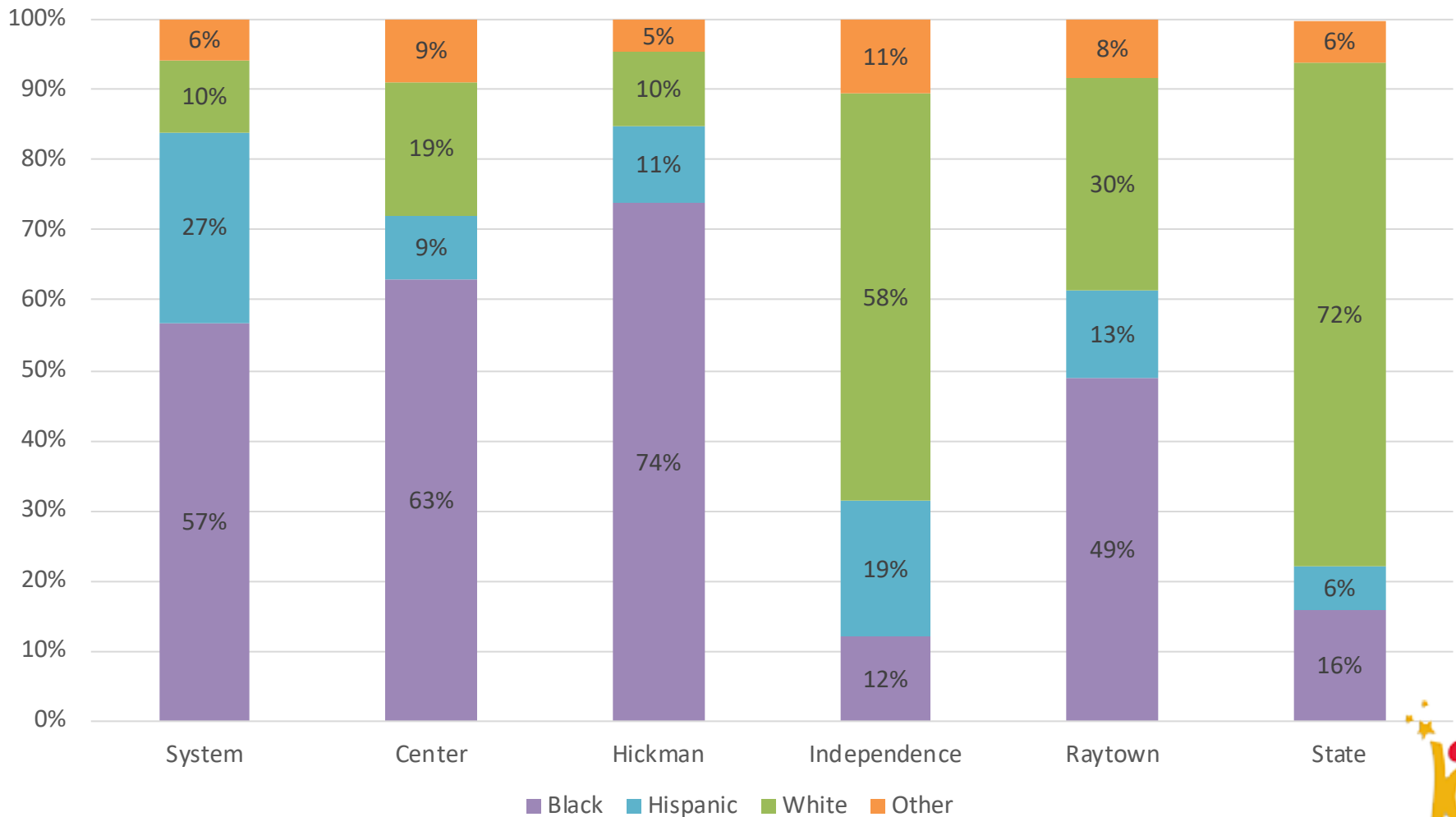
KCPS Schools & Charter LEA Free and Reduced Lunch (FRL) %

School	FRL %
Academie Lafayette	21%
Border Star Montessori (2014)	48%
Missouri	51%
Citizens Of The World	59%
Crossroads	60%
Lincoln MS/HS (2014)	72%
University Academy	76%
Paseo MS/HS (2014)	79%
FLA ES/MS (2014)	84%
DeLaSalle	85%
Central HS (2014)	86%
Hartman ES (2014)	86%
Kauffman	86%
Melcher ES (2014)	87%
Holliday Montessori (2014)	89%
Northeast HS (2014)	89%
KCPS (2014)	89%
ACCPA / Southeast HS (2014)	90%
East HS (2014)	91%
Hogan Prep (2014)	91%
Banneker ES (2014)	92%
Whittier ES (2014)	92%
KIPP	93%
Brookside (2014)	93%
All Charters (Prior CEP applied)	93%
Carver ES (2014)	93%
Allen Village	93%
AfIA (2016)	94%
Phillips ES (2014)	94%
Rogers ES (2014)	95%
Troost ES (2014)	95%
Wheatley ES (2014)	95%
Longfellow ES (2014)	95%
Garfield ES (2014)	96%
Frontier (2016)	96%
Alta Vista	96%
Garcia ES (2014)	96%
Gordon Parks ES (2013)	96%
Scuola Vita Nuova ES	96%
Banneker Charter ES (2013)	96%
Tolbert (2015)	96%
Gladstone ES (2014)	97%
Faxon ES (2014)	97%
King ES (2014)	97%
Pitcher ES (2014)	97%
AC Prep ES (2014)	97%
Trailwoods ES (2014)	98%
Genesis (2014)	98%
James ES (2014)	98%
Della Lamb - Wallace (2014)	99%
Hope Leadership (2014)	100%
Pathway Academy	100%

System 91%

SYSTEM HAS HIGH FREE & REDUCED LUNCH (FRL) PERCENTAGES
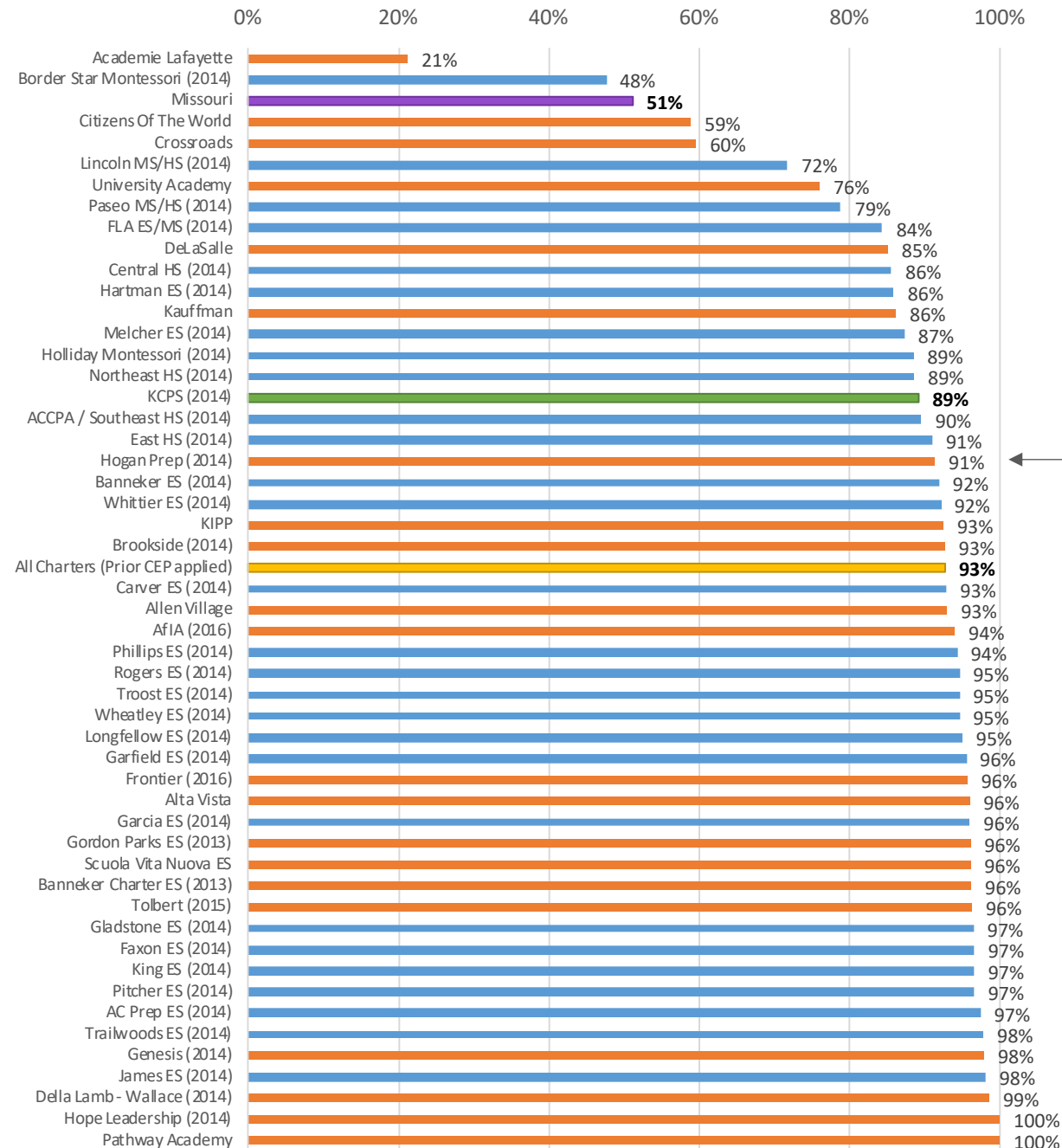
KCPS and some charters currently utilize the Community Eligibility Provision (CEP) and are considered 100% FRL districts. For the purposes of calculating overall FRL, we used each school's last FRL % prior to CEP designation. Where applicable, the year used is indicated after the school name.

For all other schools, SY17 data is used.

KCPS School

Charter School

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SY17 Limited English Proficient (LEP) %

School	LEP %
University Academy K12	0%
AfIA ES	0%
B. Banneker Charter ES	0%
Hogan Prep K12	0%
Hope Leadership ES	0%
AC Prep ES	0.3%
ACCPA / Southeast HS	1%
Central HS	1%
Central MS	1%
Lincoln Prep MS/HS	1%
Brookside Charter K8	1%
King ES	1%
Holliday Montessori	1%
Border Star Montessori	1%
Tolbert K8	1%
Banneker ES	1%
Troost ES	2%
Genesis K8	2%
DeLaSalle HS	2%
Academie Lafayette K8	3%
Hale Cook ES	3%
Missouri	3%
Kauffman MS/HS	5%
Pathway ES	5%
Melcher ES	5%
Paseo MS/HS	6%
Crossroads K8	8%
Longfellow ES	9%
Gordon Parks ES	10%
Faxon ES	11%
Hartman ES	11%
Allen Village K12	18%
KIPP K8	18%
All Charters	19%
Phillips ES	22%
Pitcher ES	23%
Northeast HS	24%
Wheatley ES	25%
KCPS	25%
Garcia ES	34%
FLA K8	35%
Frontier K12	40%
Northeast MS	40%
Rogers ES	41%
East HS	47%
Whittier ES	54%
Della Lamb (KCIA) K8	55%
Gladstone ES	57%
Garfield ES	57%
James ES	62%
Trailwoods ES	64%
Scuola Vita Nuova K8	70%
Carver Dual Language ES	71%
Alta Vista (Guadalupe) K12	77%

System 22%

MOST LIMITED ENGLISH PROFICIENT (LEP) STUDENTS ARE CONCENTRATED IN 1/3 OF ALL SCHOOLS

System's LEP % is more than 7 times the MO state average

KCPS' LEP % is 1.3 times the charter %

4 charters have LEP % higher than KCPS average of 25%

Signature schools have LEP % significantly below the KCPS average (except for FLA & Carver)

Charter schools shown as 0% may serve LEP students, but DESE reports this with an "*" due to small sample size. For purposes of this analysis, they are listed as 0%.

KCPS School

Charter School

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SY17 IEP Incidence Rate

School	Rate
Lincoln Prep MS/HS	0.3%
Gordon Parks ES	4%
University Academy K12	4%
Della Lamb (KCIA) K8	5%
Scuola Vita Nuova K8	5%
FLA K8	5%
Academie Lafayette K8	6%
Frontier K12	6%
James ES	6%
Holliday Montessori	6%
Carver Dual Language ES	6%
Whittier ES	6%
AflA ES	6%
Kauffman MS/HS	6%
Allen Village K12	7%
Trailwoods ES	7%
B. Banneker Charter ES	8%
Crossroads K8	8%
All Charters	**8%**
Garfield ES	8%
Border Star Montessori	9%
KIPP K8	10%
Brookside Charter K8	10%
Hale Cook ES	10%
Northeast HS	10%
DeLaSalle HS	10%
AC Prep ES	10%
Tolbert K8	10%
Gladstone ES	11%
Hogan Prep K12	11%
Alta Vista (Guadalupe) K12	11%
East HS	11%
KCPS	**13%**
Missouri	**13%**
Pitcher ES	13%
Genesis K8	13%
Rogers ES	13%
Pathway ES	14%
ACCPA / Southeast HS	15%
Faxon ES	16%
Northeast MS	16%
Melcher ES	17%
Banneker ES	17%
King ES	17%
Troost ES	17%
Garcia ES	17%
Hartman ES	18%
Phillips ES	18%
Longfellow ES	19%
Hope Leadership ES	20%
Paseo MS/HS	21%
Wheatley ES	22%
Central HS	22%
Central MS	26%

System 11%

IEP INCIDENCE RATES VARY GREATLY ACROSS THE SYSTEM

System's IEP Incidence rate is at the MO state average

IEP (Individualized Education Program) Incidence % has increased since 2010

KCPS' IEP Incidence rate is 1.6 times the charter IEP incidence rate

Only 1 charter has IEP rate higher than 15%; KCPS has 14 schools with IEP rate higher than 15%

Only 3 charters have IEP rates higher than KCPS rate

Only 2 signature schools have IEP rates higher than KCPS rate

■ KCPS School
■ Charter School

44

SYSTEM IS MORE ECONOMICALLY & RACIALLY SEGREGATED

Number & Percentage of
Segregated Schools
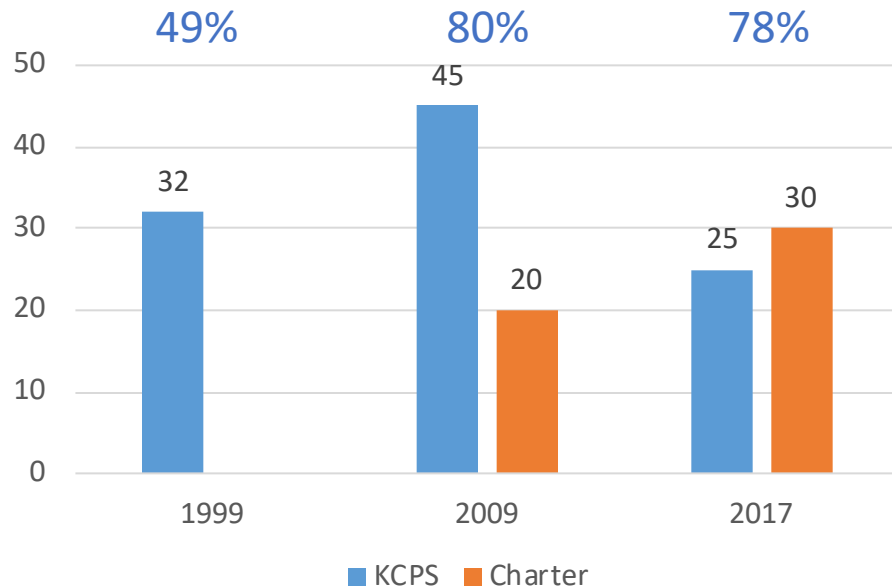
Number & Percentage of
Intensively Segregated Schools
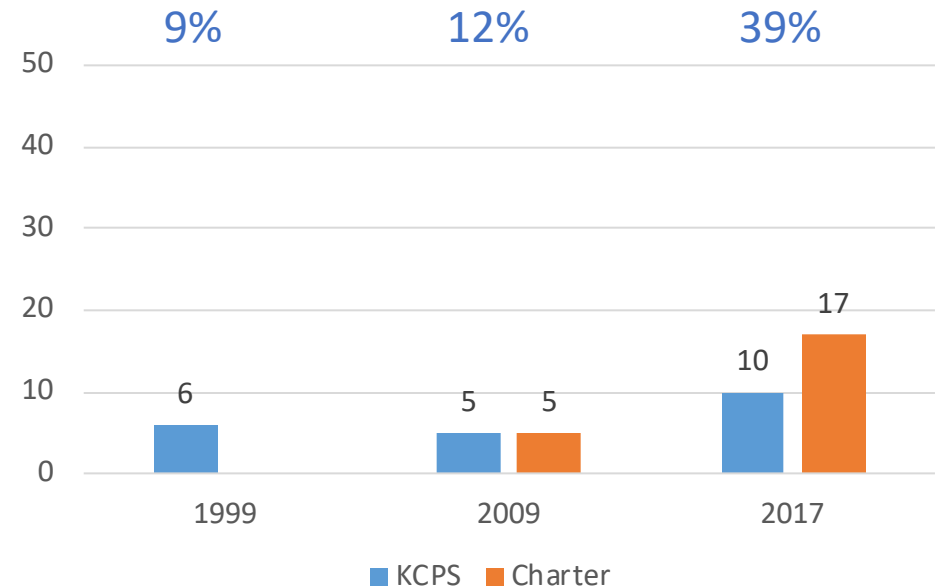
Note: Charters first opened in SY2000
        SY99: 65 KCPS schools (e.g., DESE building codes)
        SY09: 82 schools (58 KCPS; 24 charters)
        SY17: 69 schools (32 KCPS; 37 charters)

Segregated Schools: More than 75% of children receive F/R Lunch and more than 75% are Black/Hispanic.
Intensively Segregated Schools: More than 90% F/R Lunch and 90% Black/Hispanic. (GAO Report 2016 Logic/Definition)
1999 school counts do not include buildings later annexed by Independence

45

SYSTEM IS MORE ECONOMICALLY & RACIALLY SEGREGATED

10% of all students enrolled in KCPS and charter schools are White

In SY17, 47% of White students attend 1 of 7 schools

   6 are elementary schools, includes K-8 schools (34-67% White)

   1 is a middle/high school (17% White)

OUR STUDENTS

Takeaways for System (KCPS & Charters):

- CEP status impacts ability to track FRL trends
- Lack of access to student level data for all students hinders analysis
- 70% of students live in E/N/SE zones
- Student demographics are changing (i.e., significant increases in Hispanic enrollment; Black enrollment % is decreasing; White enrollment increased by 24% since SY14, largest increase at charter ES)
- LEP students are concentrated in 1/3 of schools (mostly in the north/east zones)
- IEP inequity across system
- Enrollment is more diverse, but individual schools are more segregated
- Student demographics do not reflect school-age population demographics

ACHIEVEMENT

School	SY 2015	SY 2016	SY 2017
Lincoln Prep	100.0%	100.0%	NA
Hale Cook Elementary	NA	NA	100.0%
University Academy-Upper	99.6%	100.0%	NA
Academie Lafayette-Oak	96.9%	98.8%	100.0%
Ewing Marion Kauffman Middle	92.9%	100.0%	100.0%
University Academy-Lower	88.6%	100.0%	100.0%
Pitcher Elementary	92.9%	100.0%	99.3%
Allen Village School	87.1%	100.0%	94.3%
Gordon Parks	80.0%	NA	93.0%
Hartman Elementary	84.3%	71.4%	92.9%
Whittier Elementary	58.6%	63.6%	92.9%
Scuola Vita Nuova	88.8%	85.0%	88.8%
James Elementary	100.0%	100.0%	88.6%
Crossroads Academy-Central Street	98.6%	98.6%	87.1%
University Academy-Middle	98.6%	91.4%	87.1%
Hogan Prep Academy-High	92.5%	87.1%	NA
Border Star Montessori	92.9%	87.1%	87.1%
Foreign Language Academy	92.9%	87.1%	87.1%
Alta Vista High	92.1%	86.4%	NA
Frontier School of Innovation	83.6%	83.6%	81.4%
Rogers Elementary	64.3%	58.6%	80.0%
AC Prep Elementary	75.7%	78.6%	78.6%
Melcher Elementary	42.9%	54.3%	78.6%
Garfield Elementary	57.1%	77.9%	77.9%
Central Middle	NA	NA	75.0%
Allen Village High School	NA	74.4%	NA
Paseo	93.2%	73.6%	NA
Brookside Charter Elementary	65.7%	68.6%	73.6%
Phillips Elementary	88.6%	88.6%	71.4%
Trailwoods Elementary	88.6%	87.1%	71.4%
Frontier School of Excellence-Middle	77.1%	71.4%	NA
Hope Leadership Academy	75.0%	75.0%	70.00%
Alta Vista Middle	70.0%	70.0%	70.0%
Frontier STEM High	NA	70.0%	NA
KIPP: Endeavor Academy	92.5%	70.6%	68.8%
Southeast High/AC College Prep	77.1%	66.4%	NA
Frontier School of Innovation-Middle	70.0%	67.9%	65.7%
Gladstone Elementary	59.3%	84.3%	64.3%
Carver Dual Language	64.3%	64.3%	64.3%
Pathway Academy	64.3%	58.6%	64.3%
Troost Elementary	44.3%	52.9%	64.3%
Academy for Integrated Arts	75.0%	58.0%	62.0%
Northeast High	44.6%	61.4%	NA
Brookside Charter Middle	87.5%	79.4%	61.3%
Lee A. Tolbert Com. Academy	58.8%	66.3%	60.0%
Northeast Middle	NA	NA	60.0%
Hogan Prep Academy-Elementary	NA	75.0%	59.3%
Garcia Elementary	62.9%	62.9%	59.3%
Wheatley Elementary	59.3%	60.0%	58.6%
Holliday Montessori	54.3%	54.3%	55.7%
Central Academy	43.9%	55.4%	NA
East High	61.1%	51.8%	NA
Frontier School of Excellence-Upper	92.9%	51.1%	NA
Genesis School Inc.	68.8%	49.4%	50.0%
Longfellow Elementary	58.6%	37.1%	47.1%
Della Lamb-Wallace (KCIA)	46.3%	36.9%	46.9%
De LaSalle Charter School	53.9%	53.2%	45.0%
Benjamin Banneker Academy	60.0%	46.9%	45.0%
Faxon Elementary	53.6%	51.4%	42.9%
Hogan Prep Academy-Middle	43.6%	37.9%	42.9%
Banneker Elementary	31.4%	37.1%	42.9%
King Elementary	37.1%	52.9%	41.4%
Southwest Early College Campus	75.0%	65.7%	closed
Attucks Elementary	55.7%	55.0%	closed
Satchel Paige Elementary	31.4%	31.4%	closed

Accredited

Provisionally Accredited

Unaccredited

Although not assigned a school level accreditation status by DESE, charter schools receive an APR score used to determine accreditation

Many secondary schools in Missouri did not receive an APR score for SY17, therefore accreditation status was carried over from the previous year

DESE did not assign building level APR scores for SY18

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SY2017 Accreditation Status
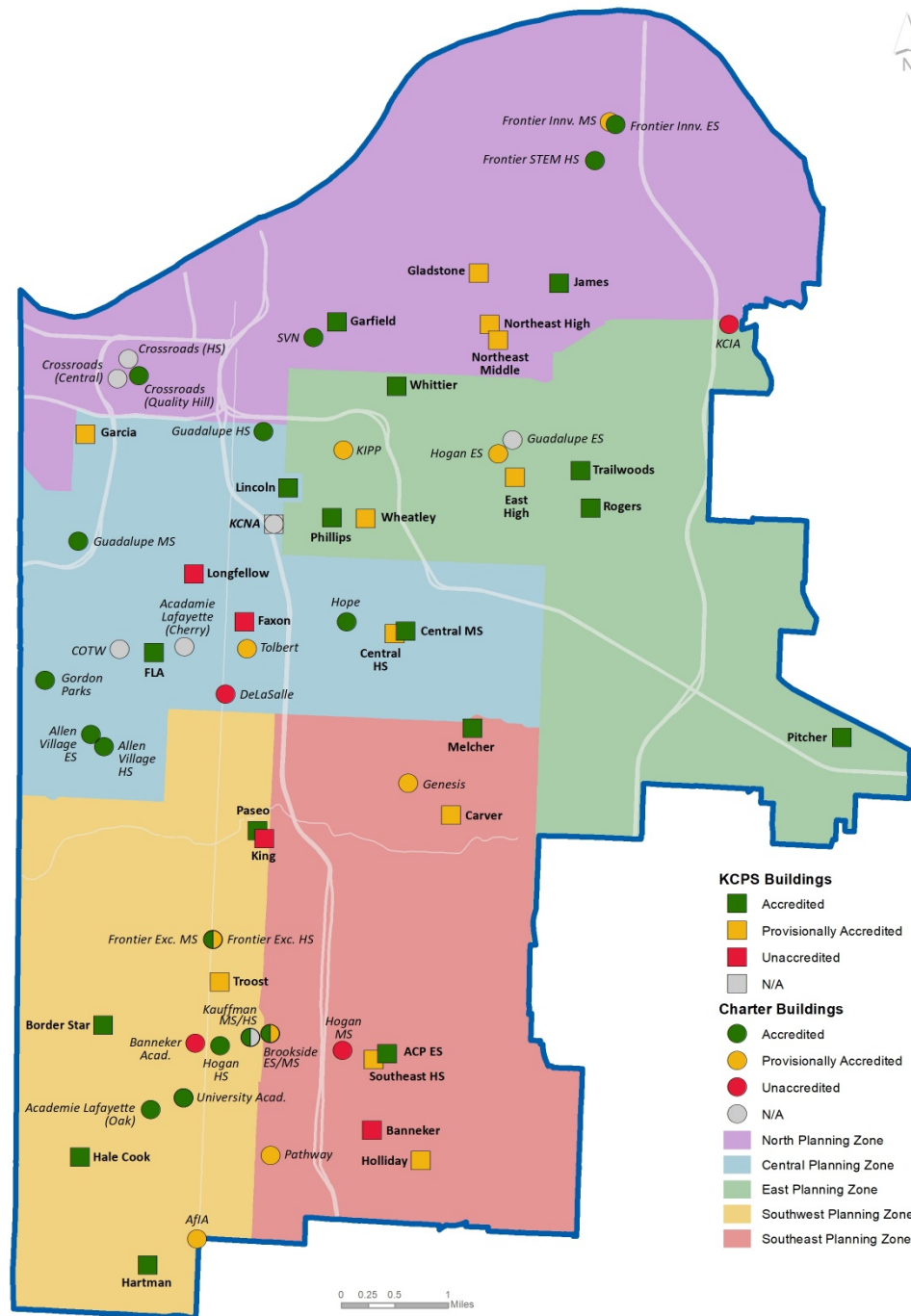
Although not assigned a school level accreditation status by DESE, charter schools receive an APR score that we used to determine accreditation status

Many secondary schools in Missouri did not receive an APR score for SY17, therefore accreditation status was carried over from the previous year

KCPS Buildings
- ■ Accredited (green)
- ■ Provisionally Accredited (orange)
- ■ Unaccredited (red)
- ■ N/A (gray)

Charter Buildings
- ● Accredited (green)
- ● Provisionally Accredited (orange)
- ● Unaccredited (red)
- ● N/A (gray)
- North Planning Zone
- Central Planning Zone
- East Planning Zone
- Southwest Planning Zone
- Southeast Planning Zone

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ONLY 55% OF STUDENTS ATTEND A FULLY ACCREDITED SCHOOL

Students Enrolled in Fully Accredited School by Grade Level

	2015	2016	2017
Elementary	42%	49%	60%
Middle	59%	63%	55%
High	54%	41%	43%
KC System	48%	50%	55%
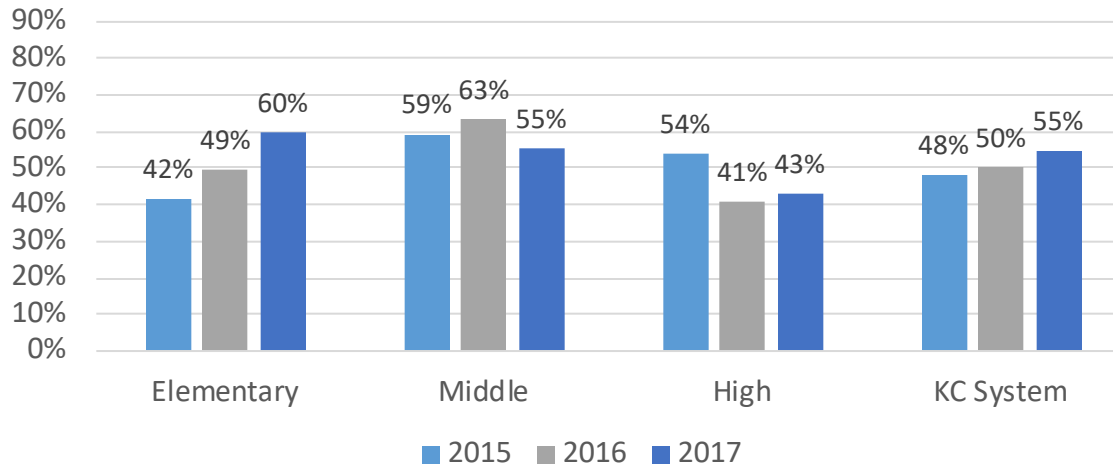
Across the system, the % of students attending a fully accredited school has increased

Higher % of elementary students (60%) are enrolled in fully accredited schools than MS (55%) or HS (43%) students

Students Enrolled in Fully Accredited School by School Type

	2015	2016	2017
Charter	65%	63%	60%
Neighborhood	21%	28%	40%
Signature	82%	73%	83%
KC System	48%	50%	55%
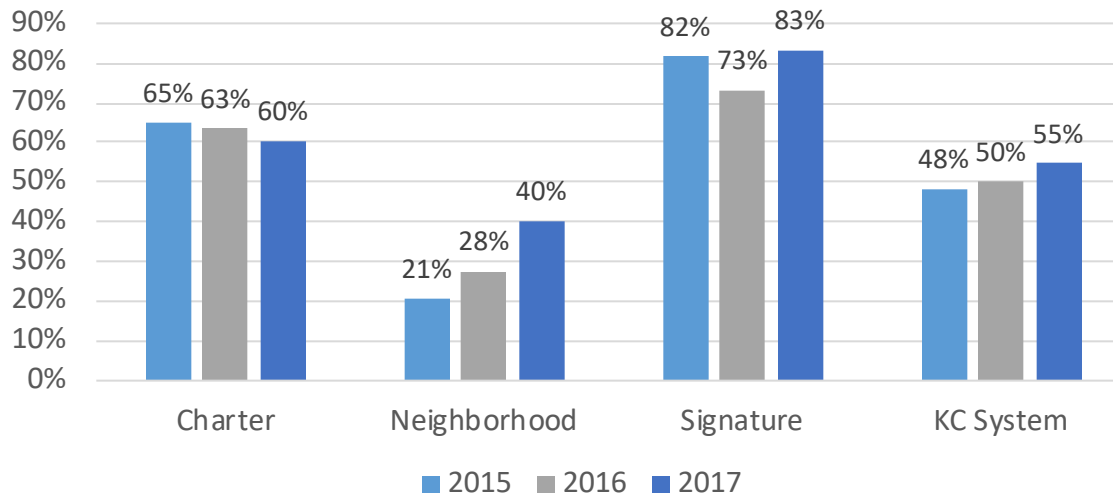
Significantly higher % of signature school students (83%) attend a fully accredited school than charter (60%) or neighborhood (40%) school students

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MEASURES OF ACADEMIC ACHIEVEMENT SNAPSHOT & GROWTH

Snapshot Measures: The academic achievement of a student at a single point in time

Ex. Achievement Level: One of four descriptors (Below Basic, Basic, Proficient, Advanced) assigned to students based on mastery of skill expectations, which are unique per grade and subject.

Limitations: Does not account for student mobility, special populations

Growth Measures: The academic growth a student has achieved between two points in time

KCPS believes that a growth measure is a critical component of evaluating achievement. We don't have access to student level data for the entire State of Missouri in order to include this in our analysis

Both measures are impacted by changes in DESE's assessment over the last few years

SY15-17 ELA Proficient & Advanced Achievement Levels by School Type

Chart showing ELA Proficient & Advanced Achievement Levels by School Type for years 2015, 2016, 2017:

- Charter: 48% (2015), 48% (2017)
- Neighborhood: 26% (2015), 31% (2017)
- Signature: 51% (2015), 56% (2017)
- System: 39% (2015), 42% (2017)
- State: 60% (2016), 61% (2017)

Legend: ■ 2015 ■ 2016 ■ 2017

SY15-17 Math Proficient & Advanced Achievement Levels by School Type

Chart showing Math Proficient & Advanced Achievement Levels by School Type for years 2015, 2016, 2017:

- Charter: 33% (2015), 36% (2017)
- Neighborhood: 18% (2015), 21% (2017)
- Signature: 31% (2015), 37% (2017)
- System: 26% (2015), 30% (2017)
- State: 45% (2016), 47% (2017)

Legend: ■ 2015 ■ 2016 ■ 2017

The percentage of system students who are proficient/advanced in ELA/Math is increasing, but is still 20% lower than State

Neighborhood and signature schools are increasing at a greater rate than the State
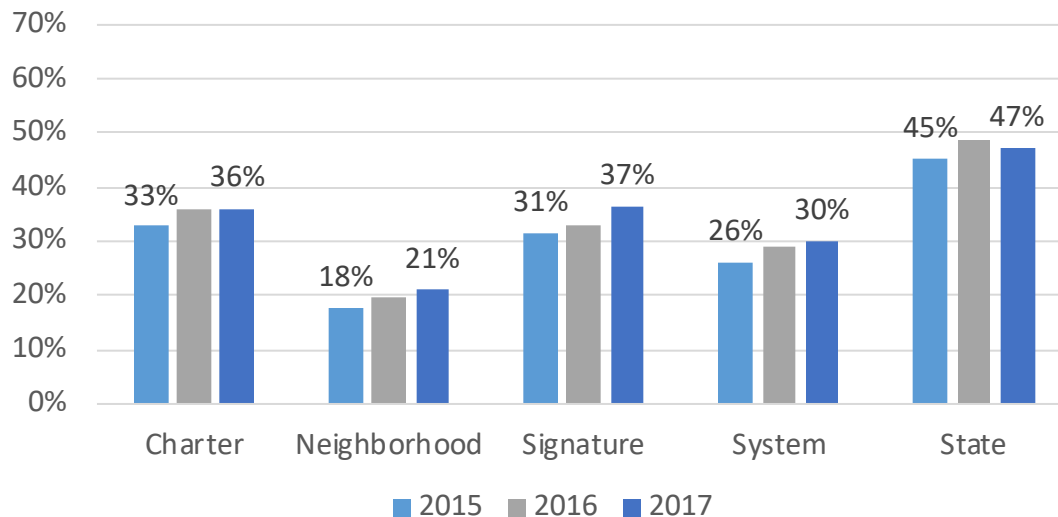
*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals

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SY15-17 ELA Proficient & Advanced Achievement Levels - By School Zone

Zone	2015	2016	2017
Central	44%		48%
East	31%		35%
North	35%		39%
Southeast	25%		27%
Southwest	54%		55%
System	39%		42%
State	60%		61%

Legend: ■ 2015 ■ 2016 ■ 2017
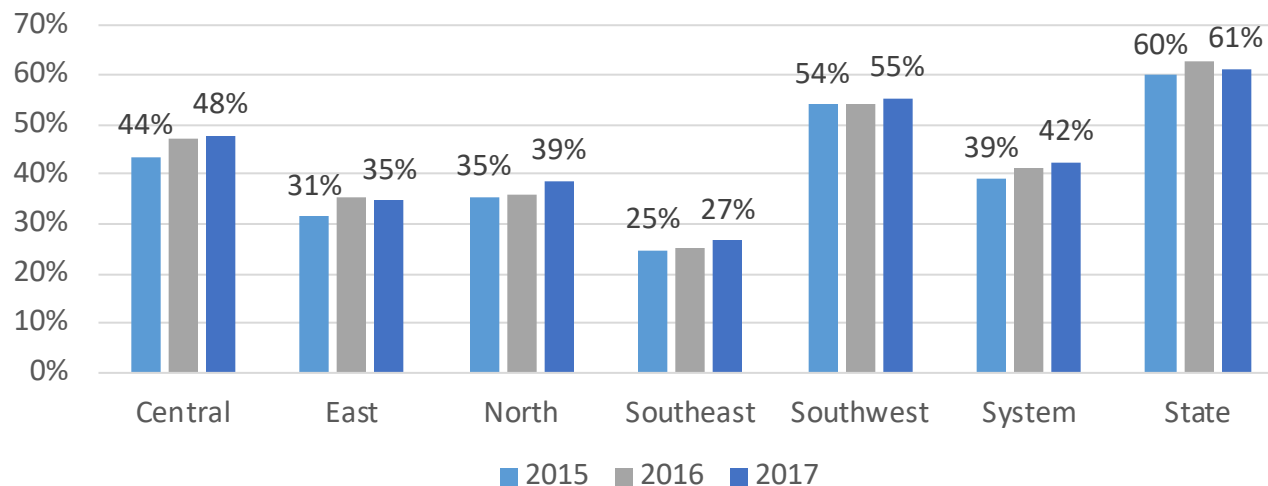
Every zone has shown gains between SY15 and SY17

Southeast zone schools lag behind all other zones in ELA and Math

SY15-17 Math Proficient & Advanced Achievement Levels - By School Zone

Zone	2015	2016	2017
Central	28%		31%
East	22%		26%
North	26%		26%
Southeast	13%		17%
Southwest	38%		44%
System	26%		30%
State	45%		47%

Legend: ■ 2015 ■ 2016 ■ 2017

*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals

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SY17 ELA Proficient & Advanced Achievment Levels

School	%
Lincoln Prep MS/HS*	92%
Academie Lafayette-Oak 4-8	89%
University Academy HS*	85%
Allen Village HS*	84%
Academie Lafayette-Cherry K3	77%
Frontier-Excellence HS*	75%
Border Star Montessori	74%
University Academy ES	70%
Frontier-STEM HS*	70%
Crossroads-Central Street K8	66%
Hale Cook ES	64%
Missouri	**64%**
Kauffman MS	63%
Allen Village K8	61%
University Academy MS	61%
Scuola Vita Nuova K8	55%
Whittier ES	54%
Gordon Parks K4	53%
Northeast HS*	51%
Crossroads-Quality Hill K3	50%
Frontier-Innovation MS	49%
FLA K8	48%
All Charters	**48%**
Alta Vista (Guadalupe) HS*	48%
Tolbert K8	46%
James ES	46%
East HS*	46%
Hope Leadership K4	44%
Pitcher ES	43%
Hartman ES	41%
Brookside Charter MS	40%
Hogan Prep HS*	40%
Phillips ES	39%
Rogers ES	38%
Trailwoods ES	37%
KCPS	**37%**
Gladstone ES	35%
Frontier-Innovation ES	35%
Frontier-Excellence MS	35%
KIPP K8	35%
Brookside Charter ES	34%
AC Prep ES	34%
Holiday Montessori	34%
DeLaSalle HS*	33%
Faxon ES	33%
Central HS*	33%
Paseo MS/HS*	31%
AfIA ES	30%
Pathway K5	29%
Garfield ES	27%
King ES	27%
Alta Vista (Guadalupe) ES	27%
ACCPA / Southeast HS*	26%
Carver Dual Language ES	26%
B. Banneker Charter ES	26%
Garcia ES	25%
Longfellow ES	24%
Alta Vista (Guadalupe) MS	24%
Banneker ES	24%
Hogan Prep ES	24%
Genesis K8	23%
Troost ES	23%
Della Lamb (KCIA) K2	22%
Northeast MS	20%
Central MS	19%
Hogan Prep MS	19%
Melcher ES	18%
Wheatley ES	17%

System 42%

Legend:
- KCPS School
- Charter School

*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals
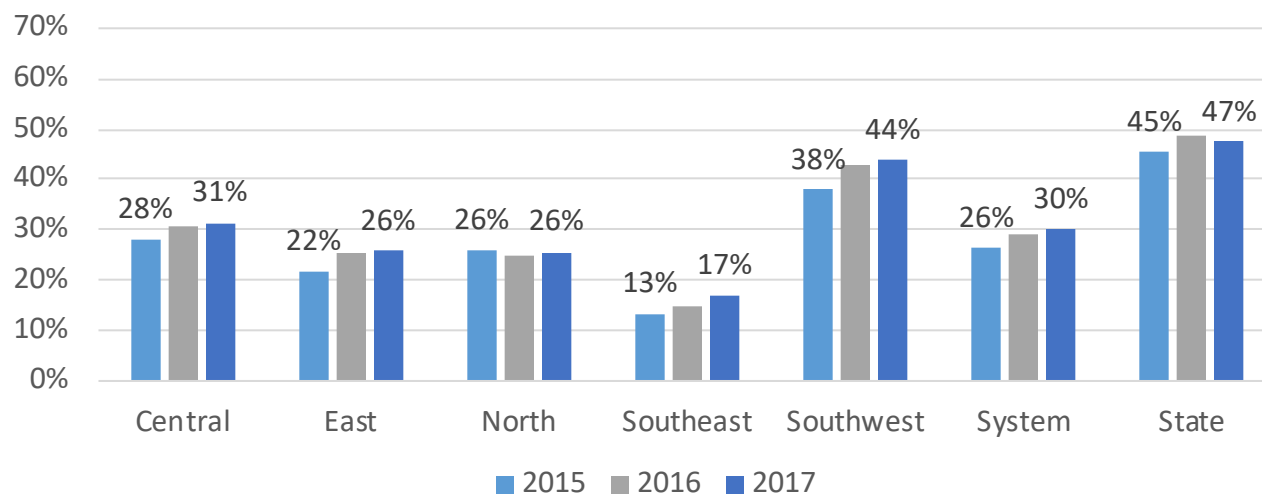
55

SY17 Math Proficient & Advanced Achievment Levels

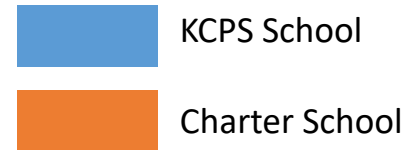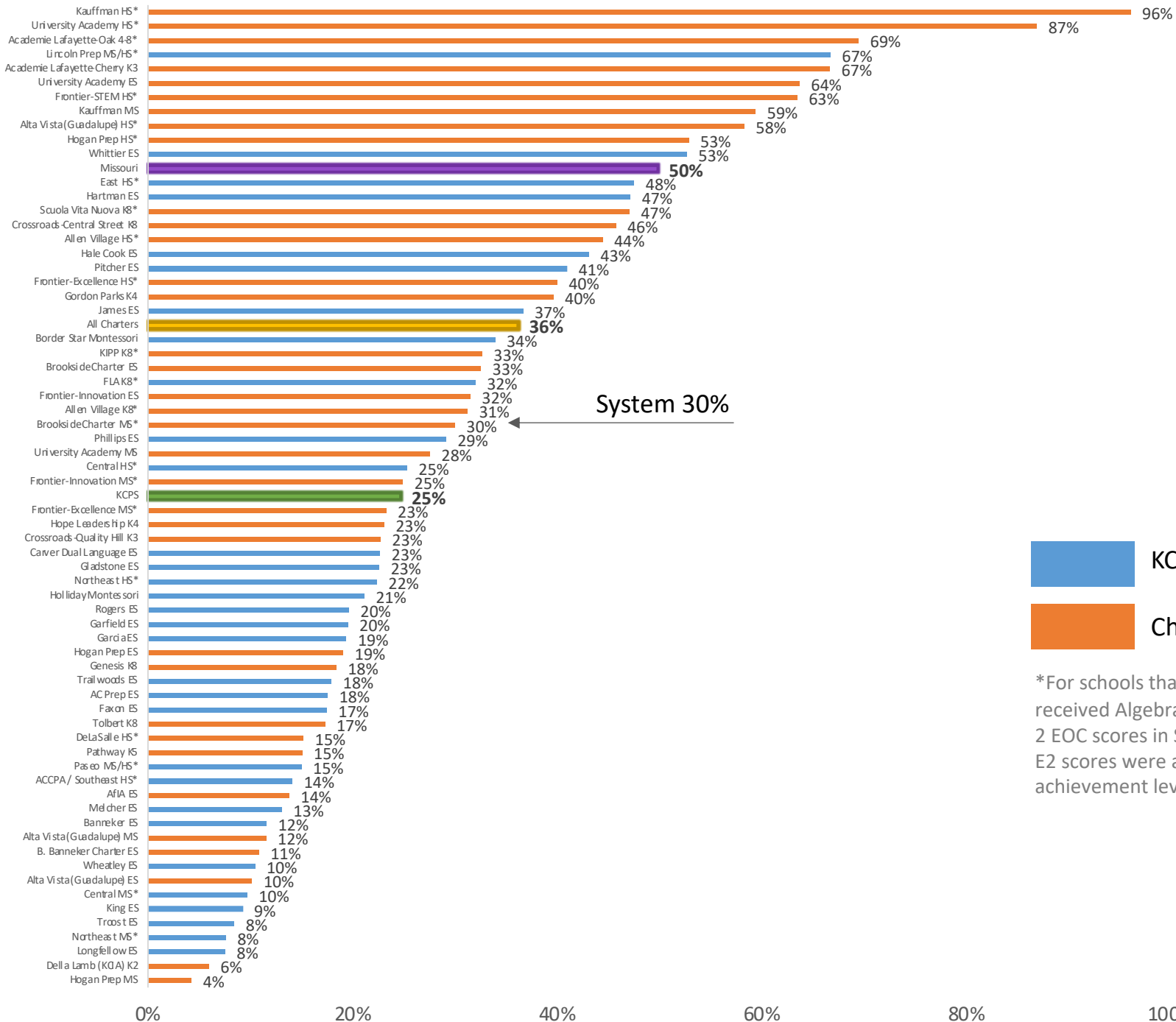| School	%
Kauffman HS*	96%
University Academy HS*	87%
Academie Lafayette-Oak 4-8*	69%
Lincoln Prep MS/HS*	67%
Academie Lafayette-Cherry K3	67%
University Academy ES	64%
Frontier-STEM HS*	63%
Kauffman MS	59%
Alta Vista (Guadalupe) HS*	58%
Hogan Prep HS*	53%
Whittier ES	53%
Missouri	50%
East HS*	48%
Hartman ES	47%
Scuola Vita Nuova K8*	47%
Crossroads-Central Street K8	46%
Allen Village HS*	44%
Hale Cook ES	43%
Pitcher ES	41%
Frontier-Excellence HS*	40%
Gordon Parks K4	40%
James ES	37%
All Charters	36%
Border Star Montessori	34%
KIPP K8*	33%
Brookside Charter ES	33%
FLA K8*	32%
Frontier-Innovation ES	32%
Allen Village K8*	31%
Brookside Charter MS*	30%
Phillips ES	29%
University Academy MS	28%
Central HS*	25%
Frontier-Innovation MS*	25%
KCPS	25%
Frontier-Excellence MS*	23%
Hope Leadership K4	23%
Crossroads-Quality Hill K3	23%
Carver Dual Language ES	23%
Gladstone ES	23%
Northeast HS*	22%
Holliday Montessori	21%
Rogers ES	20%
Garfield ES	20%
Garcia ES	19%
Hogan Prep ES	19%
Genesis K8	18%
Trailwoods ES	18%
AC Prep ES	18%
Faxon ES	17%
Tolbert K8	17%
DeLaSalle HS*	15%
Pathway K5	15%
Paseo MS/HS*	15%
ACCPA / Southeast HS*	14%
AfIA ES	14%
Melcher ES	13%
Banneker ES	12%
Alta Vista (Guadalupe) MS	12%
B. Banneker Charter ES	11%
Wheatley ES	10%
Alta Vista (Guadalupe) ES	10%
Central MS*	10%
King ES	9%
Troost ES	8%
Northeast MS*	8%
Longfellow ES	8%
Della Lamb (KCIA) K2	6%
Hogan Prep MS	4%

System 30%

Legend:
KCPS School
Charter School

*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals
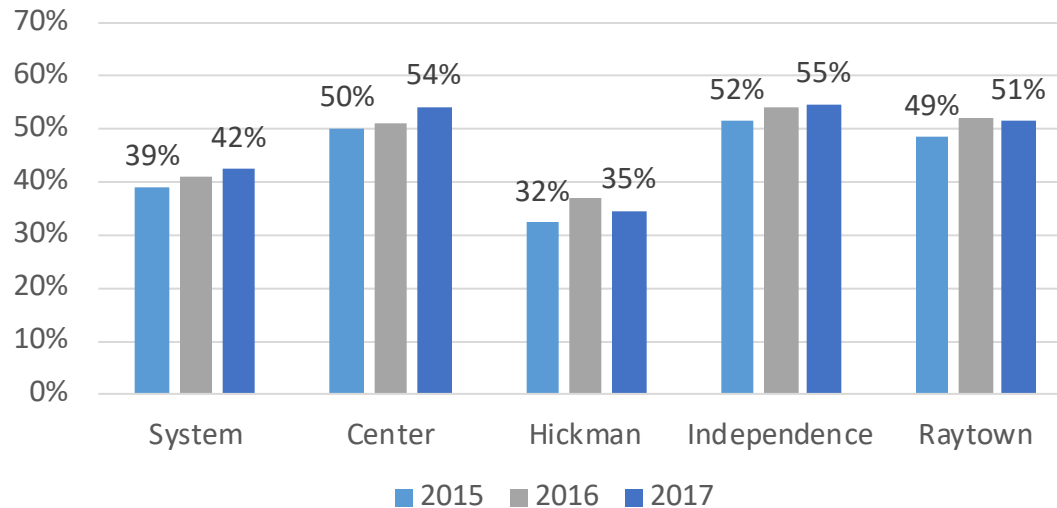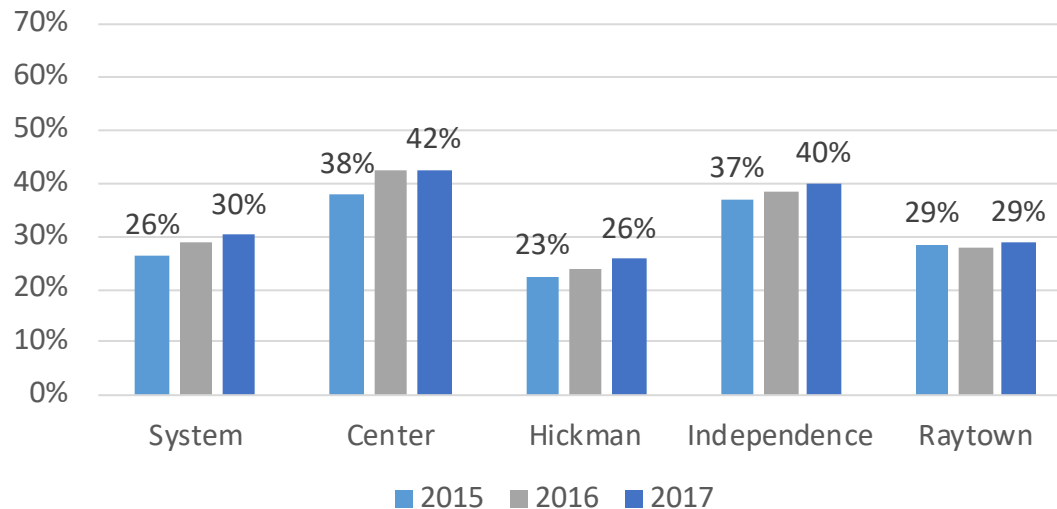
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SY15-17 ELA Proficient & Advanced Achievement Levels
System Compared to Neighboring Districts

Legend: 2015 (light blue), 2016 (gray), 2017 (dark blue)

System: 39%, 42%
Center: 50%, 54%
Hickman: 32%, 35%
Independence: 52%, 55%
Raytown: 49%, 51%

SY15-17 Math Proficient & Advanced Achievement Levels
System Compared to Neighboring Districts

Legend: 2015 (light blue), 2016 (gray), 2017 (dark blue)

System: 26%, 30%
Center: 38%, 42%
Hickman: 23%, 26%
Independence: 37%, 40%
Raytown: 29%, 29%

Growth in the system has stayed consistent with growth in surrounding school districts

*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals
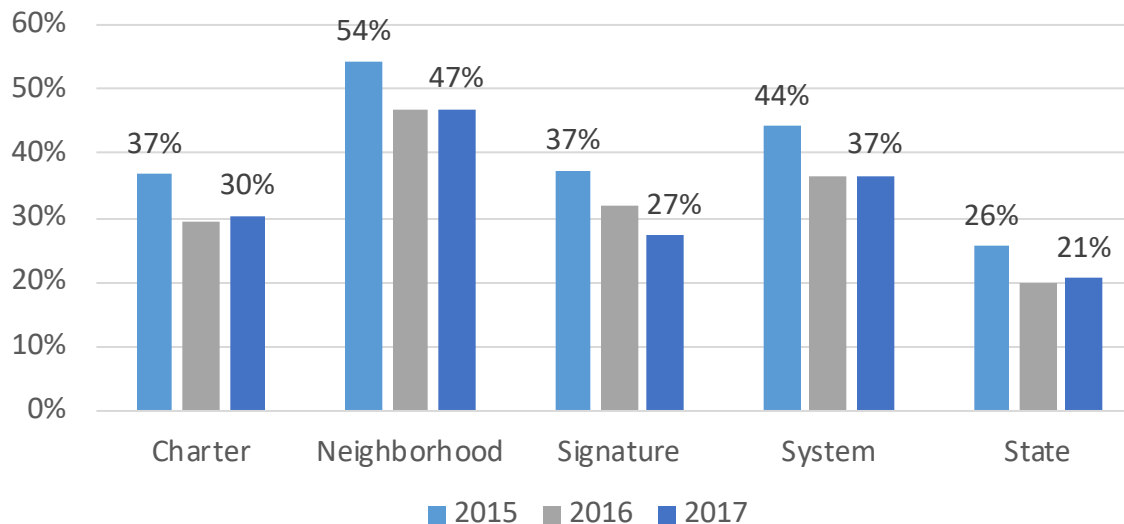
SY15-17 ELA Below Basic Achievement Levels by School Type

Legend: 2015, 2016, 2017

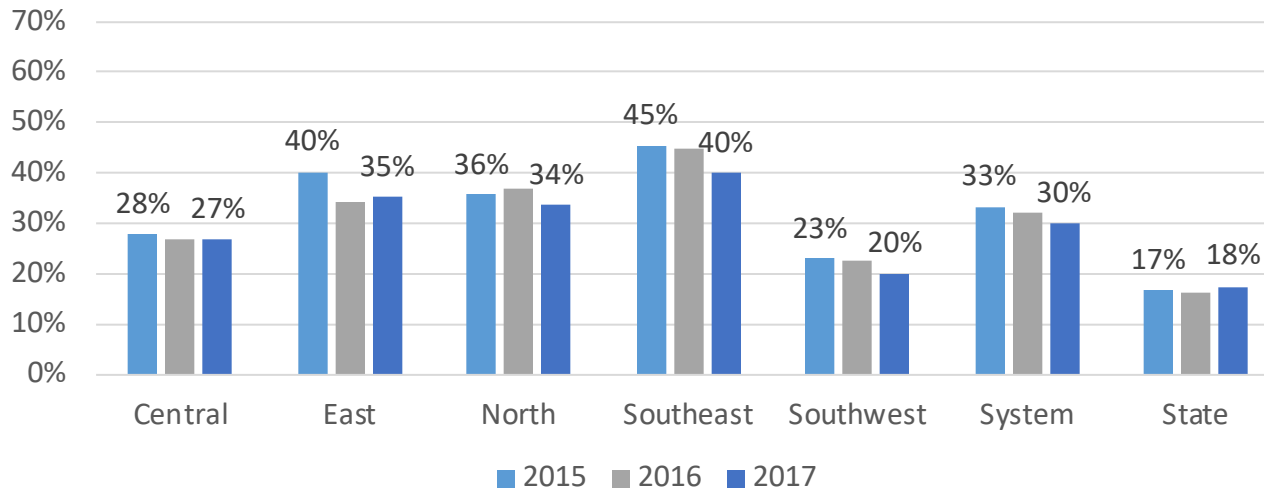| School Type	2015	2016	2017
Charter	25%		25%
Neighborhood	46%		39%
Signature	22%		20%
System	33%		30%
State	17%		18%
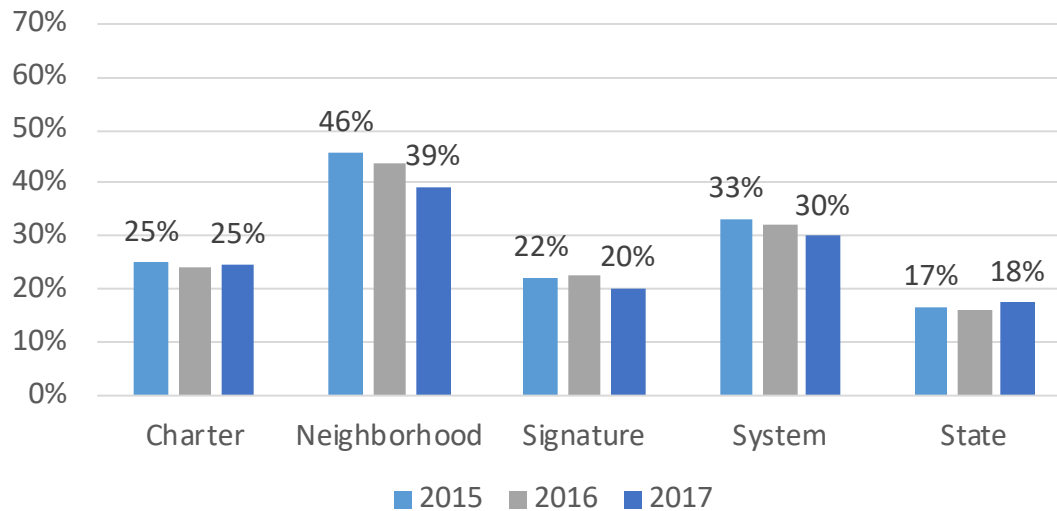
While the system has a higher % of students at Below Basic than the State, all school types are making progress in reducing the % of students at Below Basic achievement level in ELA and/or Math

SY15-17 Math Below Basic Achievement Levels by School Type

Legend: 2015, 2016, 2017

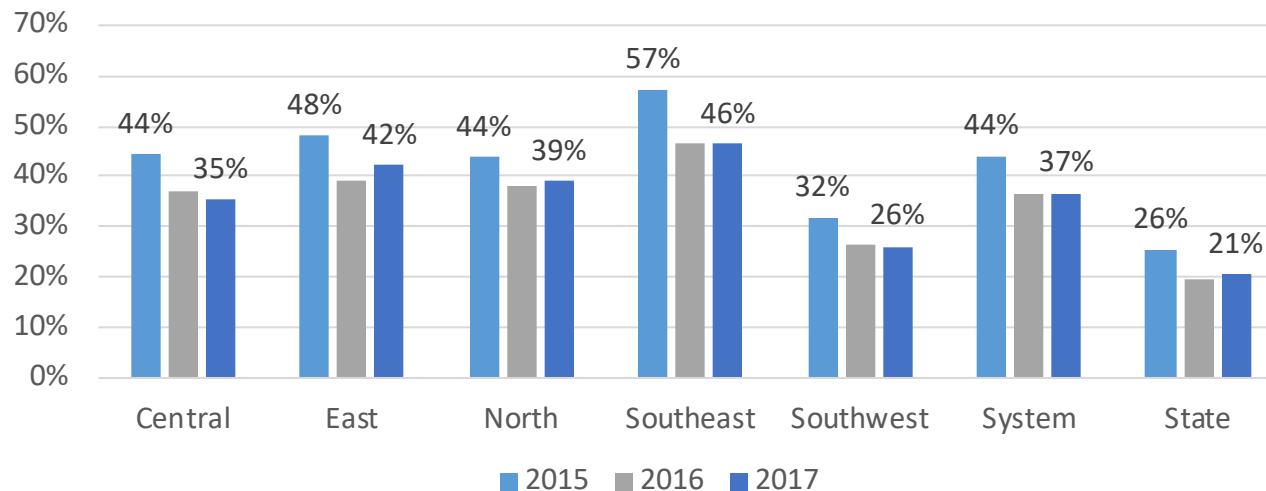| School Type	2015	2016	2017
Charter	37%		30%
Neighborhood	54%		47%
Signature	37%		27%
System	44%		37%
State	26%		21%

*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals

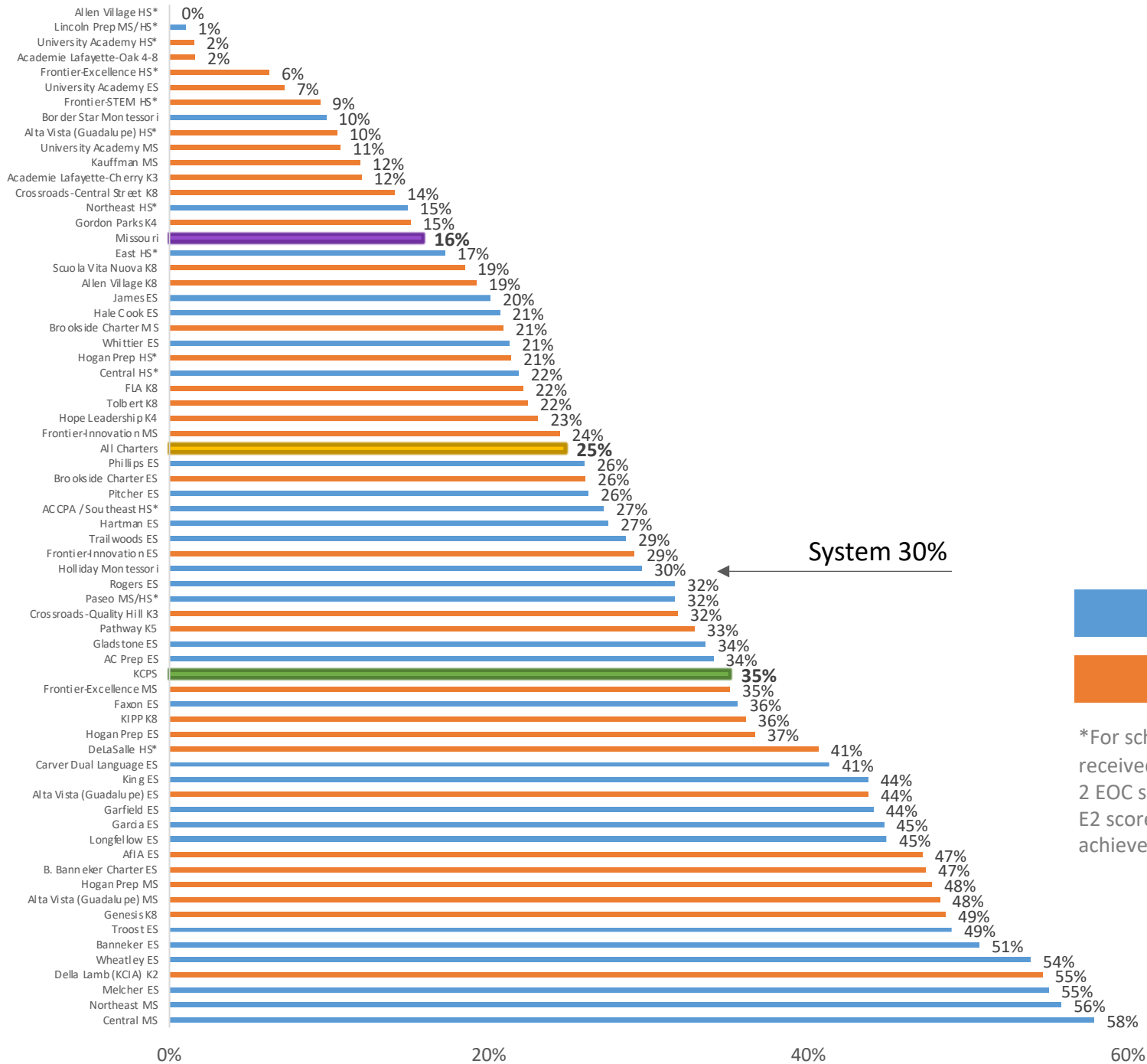# SY15-17 ELA Below Basic Achievement Levels By School Zone

Zone	2015	2016	2017
Central	28%		27%
East	40%		35%
North	36%		34%
Southeast	45%		40%
Southwest	23%		20%
System	33%		30%
State	17%		18%

Legend: ■ 2015 ■ 2016 ■ 2017

SY15-17 Math Below Basic Achievement Levels By School Zone

Zone	2015	2016	2017
Central	44%		35%
East	48%		42%
North	44%		39%
Southeast	57%		46%
Southwest	32%		26%
System	44%		37%
State	26%		21%

Legend: ■ 2015 ■ 2016 ■ 2017

Southeast zone schools have the highest percentage of students scoring Below Basic, but have made significant progress since SY15
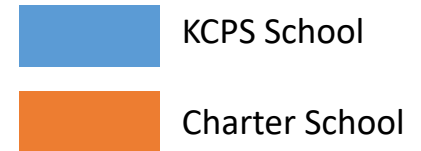
*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals
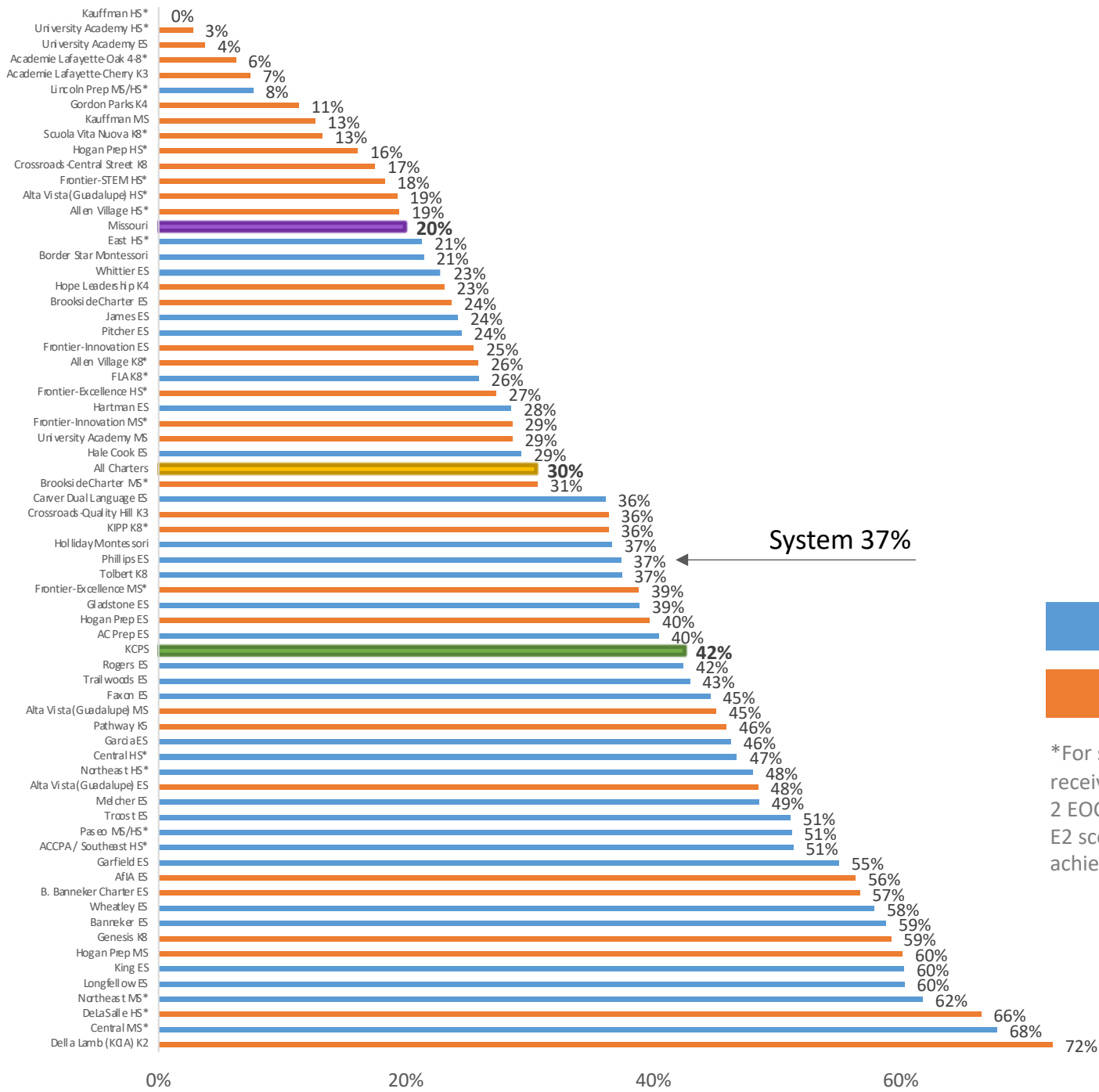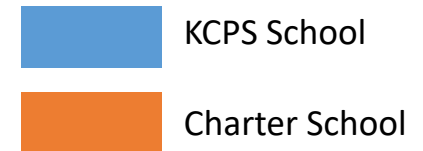
59

SY17 ELA Below Basic Achievment Levels

School	Percent
Allen Village HS*	0%
Lincoln Prep MS/HS*	1%
University Academy HS*	2%
Academie Lafayette-Oak 4-8	2%
Frontier-Excellence HS*	6%
University Academy ES	7%
Frontier-STEM HS*	9%
Border Star Montessori	10%
Alta Vista (Guadalupe) HS*	10%
University Academy MS	11%
Kauffman MS	12%
Academie Lafayette-Cherry K3	12%
Crossroads-Central Street K8	14%
Northeast HS*	15%
Gordon Parks K4	15%
Missouri	16%
East HS*	17%
Scuola Vita Nuova K8	19%
Allen Village K8	19%
James ES	20%
Hale Cook ES	21%
Brookside Charter MS	21%
Whittier ES	21%
Hogan Prep HS*	21%
Central HS*	22%
FLA K8	22%
Tolbert K8	22%
Hope Leadership K4	23%
Frontier-Innovation MS	24%
All Charters	25%
Phillips ES	26%
Brookside Charter ES	26%
Pitcher ES	26%
ACCPA / Southeast HS*	27%
Hartman ES	27%
Trailwoods ES	29%
Frontier-Innovation ES	29%
Holliday Montessori	30%
Rogers ES	32%
Paseo MS/HS*	32%
Crossroads-Quality Hill K3	32%
Pathway K5	33%
Gladstone ES	34%
AC Prep ES	34%
KCPS	35%
Frontier-Excellence MS	35%
Faxon ES	36%
KIPP K8	36%
Hogan Prep ES	37%
DeLaSalle HS*	41%
Carver Dual Language ES	41%
King ES	44%
Alta Vista (Guadalupe) ES	44%
Garfield ES	44%
Garcia ES	45%
Longfellow ES	45%
AfIA ES	47%
B. Banneker Charter ES	47%
Hogan Prep MS	48%
Alta Vista (Guadalupe) MS	48%
Genesis K8	49%
Troost ES	49%
Banneker ES	51%
Wheatley ES	54%
Della Lamb (KCIA) K2	55%
Melcher ES	55%
Northeast MS	56%
Central MS	58%

System 30%

Legend:
- KCPS School
- Charter School

*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals
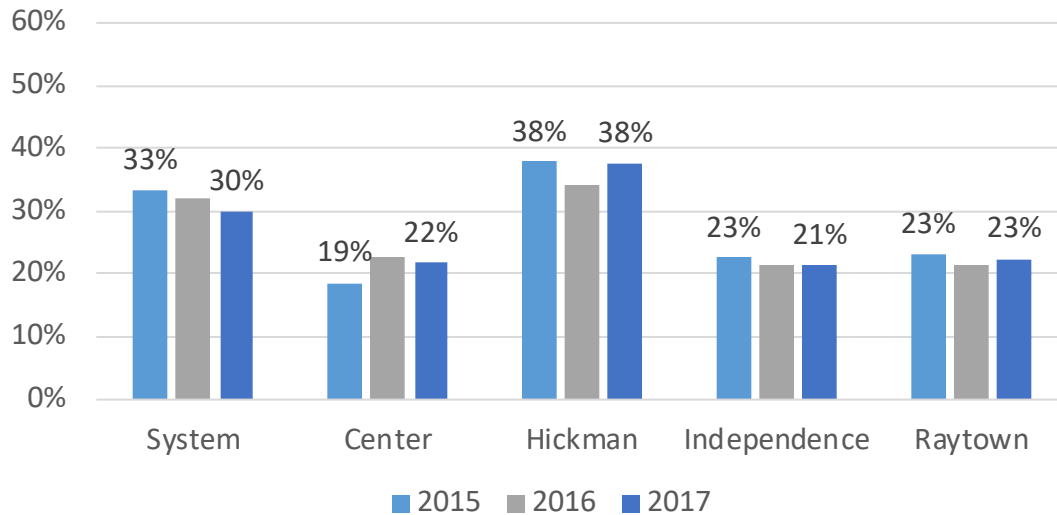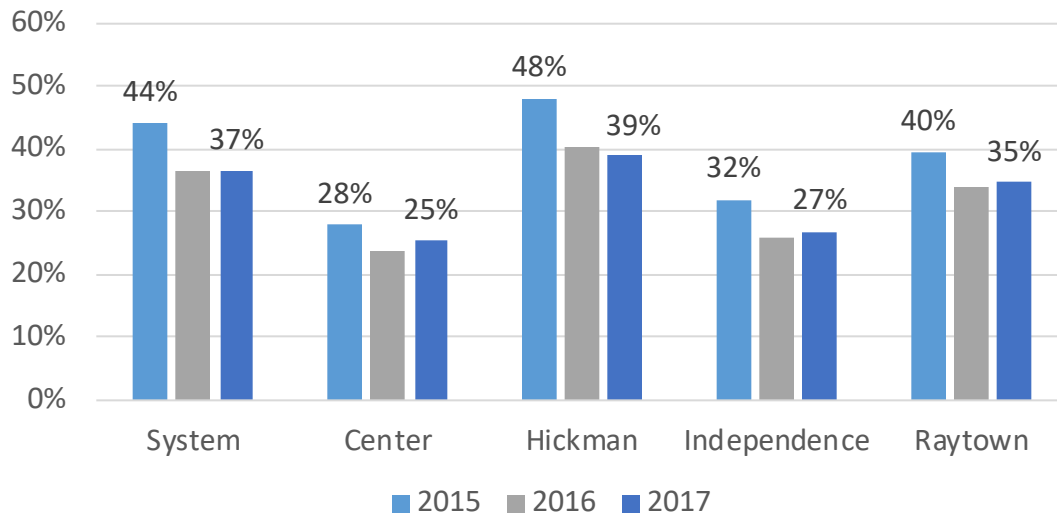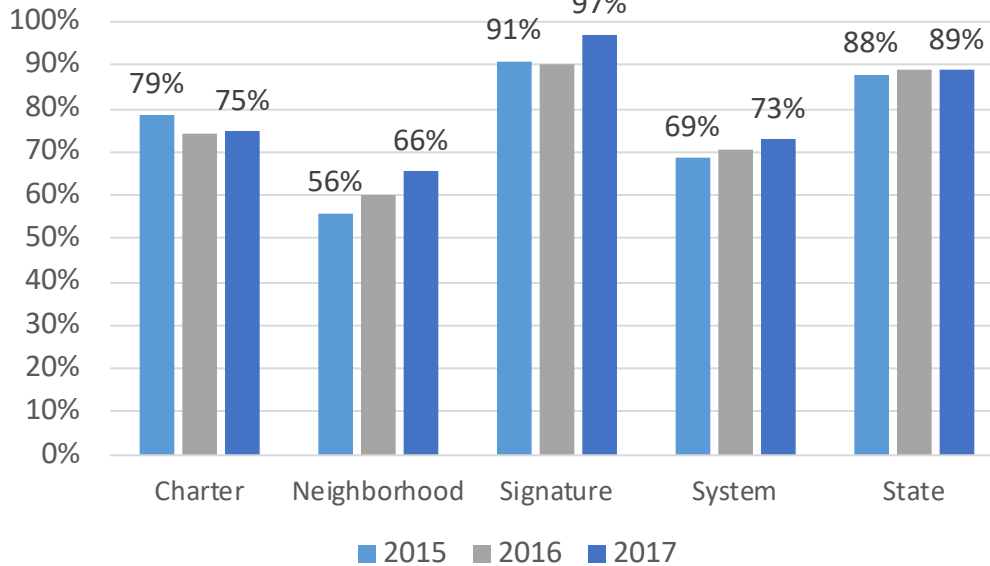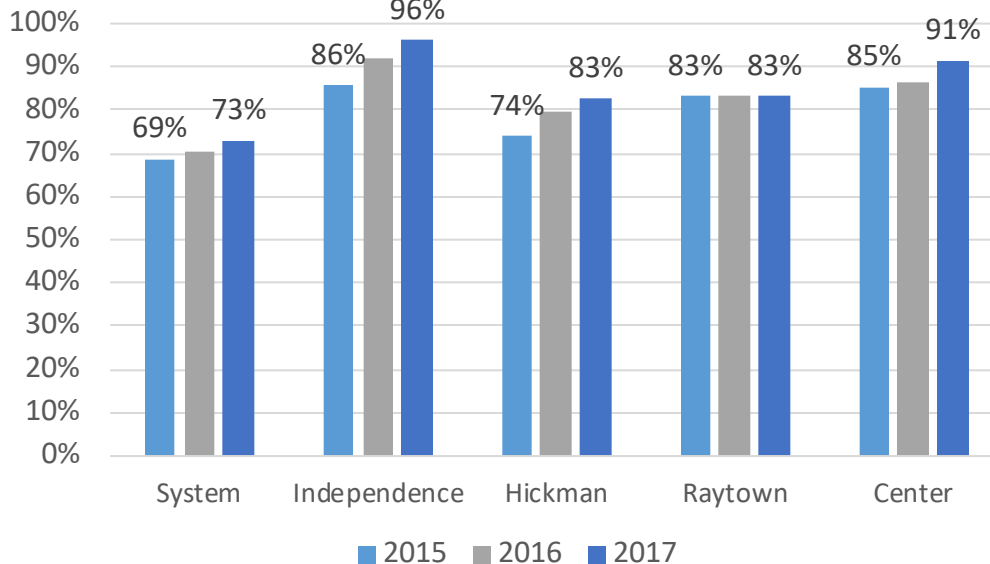
SY17 Math Below Basic Achievment Levels

School	Percent
Kauffman HS*	0%
University Academy HS*	3%
University Academy ES	4%
Academie Lafayette-Oak 4-8*	6%
Academie Lafayette-Cherry K3	7%
Lincoln Prep MS/HS*	8%
Gordon Parks K4	11%
Kauffman MS	13%
Scuola Vita Nuova K8*	13%
Hogan Prep HS*	16%
Crossroads-Central Street K8	17%
Frontier-STEM HS*	18%
Alta Vista (Guadalupe) HS*	19%
Allen Village HS*	19%
Missouri	20%
East HS*	21%
Border Star Montessori	21%
Whittier ES	23%
Hope Leadership K4	23%
BrooksideCharter ES	24%
James ES	24%
Pitcher ES	24%
Frontier-Innovation ES	25%
Allen Village K8*	26%
FLA K8*	26%
Frontier-Excellence HS*	27%
Hartman ES	28%
Frontier-Innovation MS*	29%
University Academy MS	29%
Hale Cook ES	29%
All Charters	30%
BrooksideCharter MS*	31%
Carver Dual Language ES	36%
Crossroads-Quality Hill K3	36%
KIPP K8*	36%
Holliday Montessori	37%
Phillips ES	37%
Tolbert K8	37%
Frontier-Excellence MS*	39%
Gladstone ES	39%
Hogan Prep ES	40%
AC Prep ES	40%
KCPS	42%
Rogers ES	42%
Trailwoods ES	43%
Faxon ES	45%
Alta Vista (Guadalupe) MS	45%
Pathway KS	46%
Garcia ES	46%
Central HS*	47%
Northeast HS*	48%
Alta Vista (Guadalupe) ES	48%
Melcher ES	49%
Troost ES	51%
Paseo MS/HS*	51%
ACCPA / Southeast HS*	51%
Garfield ES	55%
AfIA ES	56%
B. Banneker Charter ES	57%
Wheatley ES	58%
Banneker ES	59%
Genesis K8	59%
Hogan Prep MS	60%
King ES	60%
Longfellow ES	60%
Northeast MS*	62%
DeLaSalle HS*	66%
Central MS*	68%
Della Lamb (KCIA) K2	72%

System 37%

KCPS School

Charter School

*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals

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SY15-17 ELA Below Basic Achievement Levels
System Compared to Neighboring Districts

Bar chart showing ELA Below Basic percentages by district for 2015, 2016, 2017:
- System: 33% (2015), 32% (2016), 30% (2017)
- Center: 19% (2015), 22% (2016), 22% (2017)
- Hickman: 38% (2015), 34% (2016), 38% (2017)
- Independence: 23% (2015), 21% (2016), 21% (2017)
- Raytown: 23% (2015), 21% (2016), 23% (2017)

Legend: ■ 2015 ■ 2016 ■ 2017

The percentage of system students scoring Below Basic has decreased since SY15, especially in Math

SY15-17 Math Below Basic Achievement Levels
System Compared to Neighboring Districts

Bar chart showing Math Below Basic percentages by district for 2015, 2016, 2017:
- System: 44% (2015), 37% (2016), 37% (2017)
- Center: 28% (2015), 24% (2016), 25% (2017)
- Hickman: 48% (2015), 40% (2016), 39% (2017)
- Independence: 32% (2015), 26% (2016), 27% (2017)
- Raytown: 40% (2015), 34% (2016), 35% (2017)

Legend: ■ 2015 ■ 2016 ■ 2017

*For schools that would have received Algebra 1 and/or English 2 EOC scores in SY17, SY16 A1 and E2 scores were added to SY17 achievement level totals

ACHIEVEMENT BY RACE/ETHNICITY

From the data available from DESE, there appears to be an achievement gap between racial subgroups.

We are unable to conduct a complete and accurate analysis for the entire system as data is suppressed for many schools due to small sample sizes.

4-Yr Grad Rate: System vs. State

Charter: 79% (2015), 74% (2016), 75% (2017)
Neighborhood: 56% (2015), 60% (2016), 66% (2017)
Signature: 91% (2015), 90% (2016), 97% (2017)
System: 69% (2015), 70% (2016), 73% (2017)
State: 88% (2015), 89% (2016), 89% (2017)

Legend: 2015, 2016, 2017

4-Yr Grad Rate: System vs. Neighbors

System: 69% (2015), 70% (2016), 73% (2017)
Independence: 86% (2015), 92% (2016), 96% (2017)
Hickman: 74% (2015), 79% (2016), 83% (2017)
Raytown: 83% (2015), 83% (2016), 83% (2017)
Center: 85% (2015), 86% (2016), 91% (2017)

Legend: 2015, 2016, 2017

4-Year Graduation Rate by School	2015	2016	2017
KCPS	65.7%	69.0%	72.2%
Neighborhood	56.0%	59.9%	65.5%
Central Academy	54.9%	57.7%	57.7%
East High	61.1%	61.0%	63.5%
Northeast High	54.6%	61.5%	68.2%
Southeast High	-	-	72.7%
Southwest High	52.9%	58.2%	-
Signature	90.9%	90.4%	97.1%
AC College Prep Upper	77.9%	85.0%	-
Lincoln College Prep	99.1%	98.5%	100.0%
Paseo Academy	93.6%	83.2%	92.4%
Charter	78.7%	74.2%	74.6%
Allen Village High	88.9%	88.5%	78.1%
Alta Vista Charter	75.5%	62.2%	74.4%
Delasalle Charter	51.4%	52.9%	43.2%
Frontier School of Excellence-U	88.9%	82.1%	92.9%
Frontier STEM High	-	-	83.9%
Hogan Prep	91.4%	88.3%	83.6%
University Academy	94.9%	100.0%	100.0%

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Composite ACT Scores: System vs. State

	Charter	Neighborhood	Signature	System	State
2015	17.4	15.3	18.5	16.9	21.4
2016					
2017	16.5	15.1	20.1	16.8	20.2

Legend: 2015, 2016, 2017
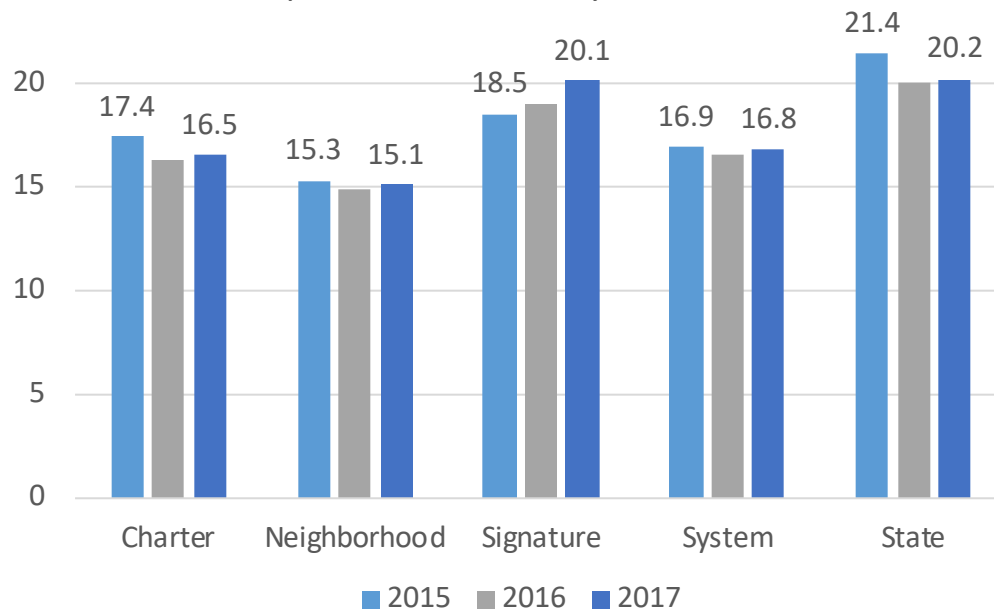
Composite ACT Scores: System vs. Neighbors

	System	Independence	Hickman	Raytown	Center
2015	16.9	19.9	17.4	19.7	18.5
2017	16.8	18.4	16.0	18.4	17.6

Legend: 2015, 2016, 2017
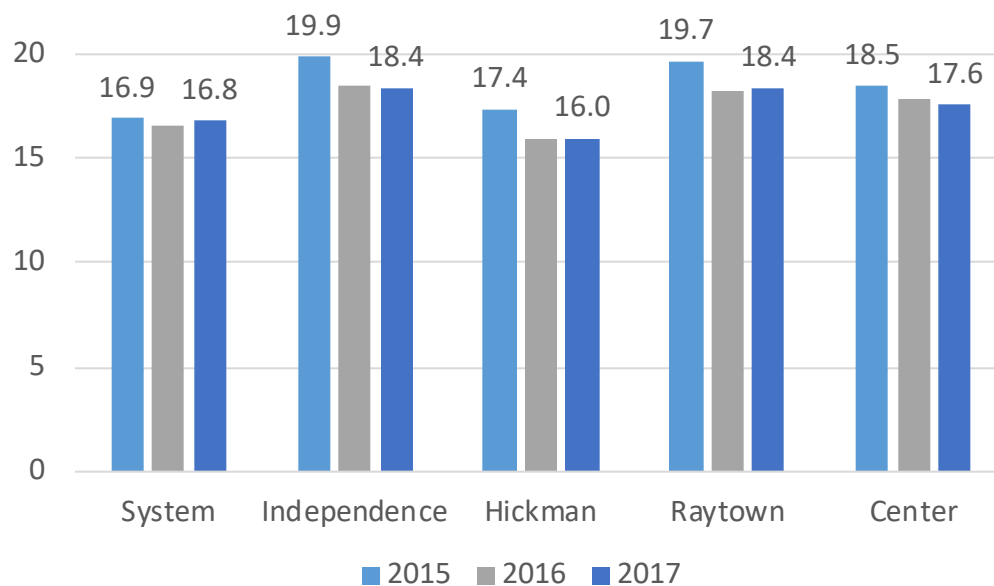
Composite ACT Scores by School

	2015	2016	2017
KCPS	16.7	16.6	16.9
Neighborhood	15.3	14.9	15.1
Central Academy	15.4	15.0	14.5
East High	15.3	14.9	15.1
Northeast High	14.8	14.5	15.2
Southeast High	-	-	15.6
Southwest High	15.8	15.2	-
Signature	18.5	19.0	20.1
AC College Prep Upper	15.1	15.6	-
Lincoln College Prep	21.8	22.2	22.1
Paseo Academy	17.1	16.3	16.6
Charter	17.4	16.3	16.5
Allen Village High	16.6	15.8	16.0
Alta Vista Charter	17.2	17.2	16.9
Delasalle Charter	15.6	13.9	13.9
Frontier School of Excellence-U	18.0	16.3	17.0
Frontier STEM High	-	-	-
Hogan Prep	16.2	15.8	15.3
University Academy	20.2	19.9	19.9

SY17 Proportional Attendance

School	Rate
Trailwoods Elementary	98%
Border Star	98%
FLA	95%
University Academy	95%
Carver	94%
Allen Village	94%
James Elementary	94%
Holliday Montessori	93%
Academie Lafayette	93%
Hale Cook Elementary	93%
SVN	92%
Gladstone Elementary	92%
Kauffman	92%
Lincoln Prep	92%
Hartman Elementary	90%
Melcher Elementary	90%
Della Lamb (KCIA)	90%
Phillips Elementary	90%
Longfellow Elementary	90%
Pitcher Elementary	89%
Crossroads Academy	89%
Garfield Elementary	89%
Missouri	**89%**
AC Prep Elementary	88%
Gordon Parks	88%
Pathway Academy	86%
Whittier Elementary	86%
All Charters	**85%**
Wheatley Elementary	84%
KIPP	84%
Brookside Charter	83%
Hogan Prep	82%
Frontier Schools	82%
Garcia Elementary	81%
KCPS	**79%**
Alta Vista (Guadalupe)	79%
COTW	78%
Tolbert	78%
East High	78%
Rogers Elementary	78%
B. Banneker Charter	77%
Genesis	76%
AfIA	73%
Hope Leadership	73%
Faxon Elementary	72%
Banneker Elementary	72%
Paseo Academy	71%
King Elementary	70%
KCNA	67%
Northeast Middle	66%
Central Middle	64%
Troost Elementary	61%
Northeast High	52%
Southeast High	50%
Central Academy	42%
De LaSalle	29%

42% of schools have a proportional attendance rate at or exceeding the MO state average

15% of schools have a proportional attendance rate under 70%

System 82%

KCPS School

Charter School

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ACHIEVEMENT

Takeaways for System (KCPS & Charters):

- Snapshot vs. growth measurement challenges
- Lack of access to student level data for all students hinders analysis
- Only 55% of students attend a fully accredited school
- The percentage of system students who are proficient/advanced in ELA/Math is increasing, but is still 20% lower than State
- Too many schools have high Below Basic %, however, system is making strides in reducing the % of students at Below Basic
- Schools in SE zone lag behind in achievement measurements
- Gap between Missouri grad rate and system-wide grad rate is decreasing
- Gap between Missouri ACT scores and system-wide ACT scores is decreasing
- While 42% of schools have attendance rates at/exceeding the MO average, 15% of schools are below 70%

SEATS

33,658* TOTAL SEATS IN SYSTEM
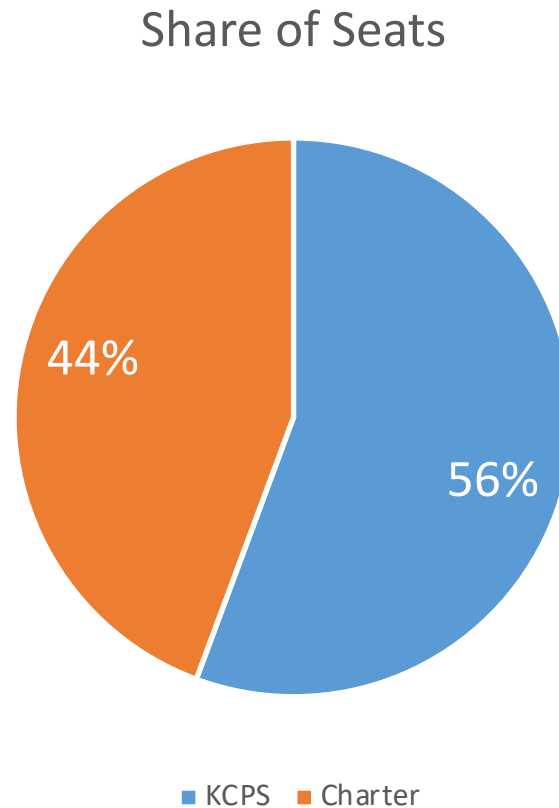
Share of Seats

56% KCPS
44% Charter

*We are potentially undercounting system capacity. KCPS seat capacity is calculated using an 85% utilization factor for all facilities (except for LCP as it routinely functions higher than 100%). Since we do not have facility assessments for charter schools, charter seats are based upon the highest building enrollment over the past three years.

79% OF SYSTEM SEATS ARE CURRENTLY FILLED*
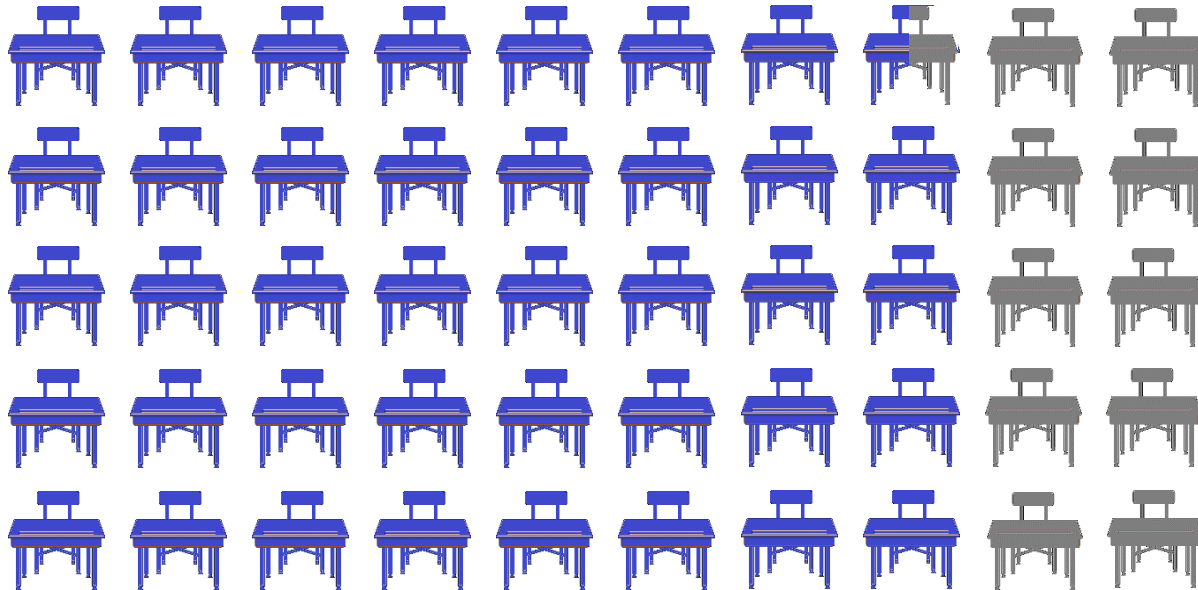
*We are potentially undercounting system capacity. KCPS seat capacity is calculated using an 85% utilization factor for all facilities (except for LCP as it routinely functions higher than 100%). Since we do not have facility assessments for charter schools, charter seats are based upon the highest building enrollment over the past three years.

WHERE ARE THE SEATS?
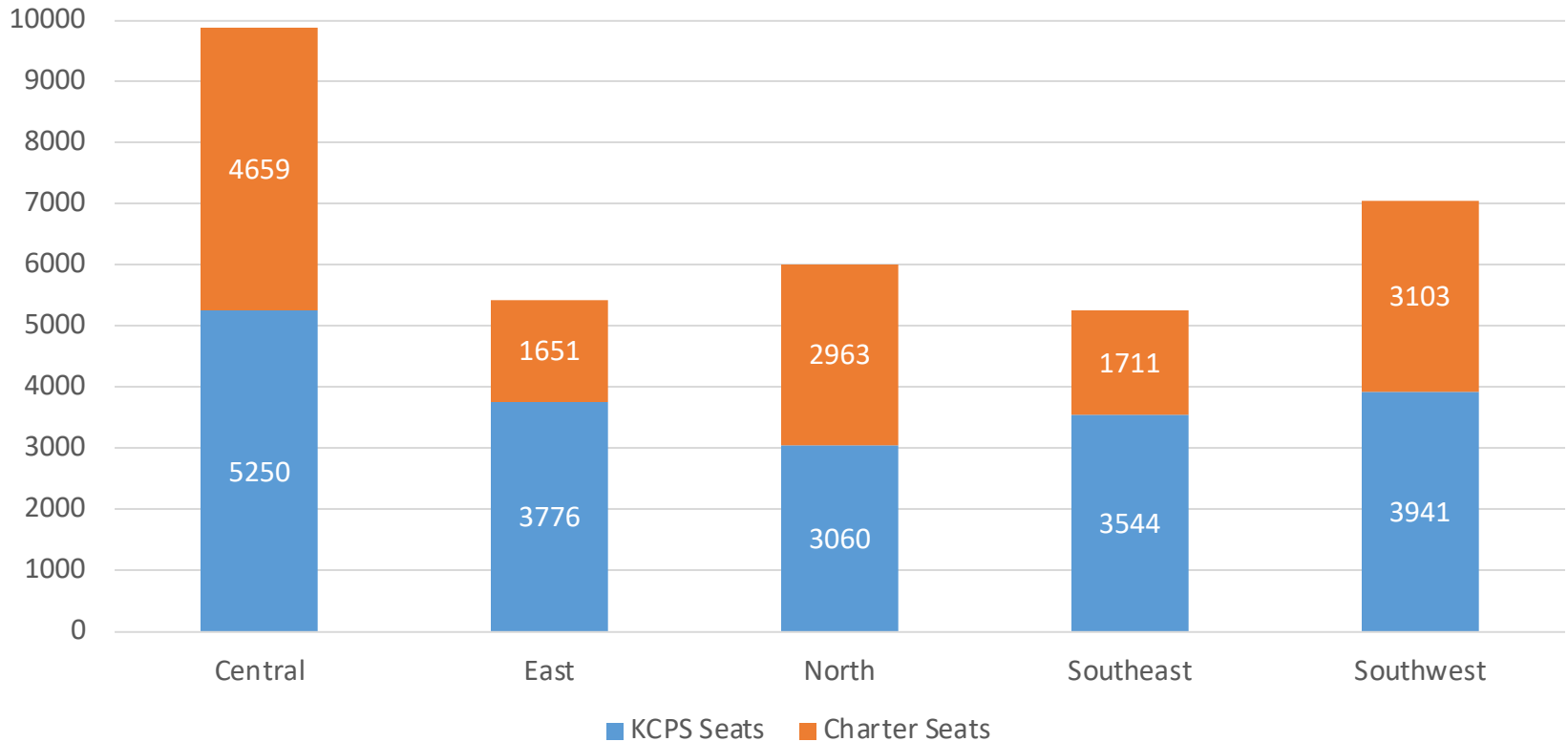
The Central zone has the most seats (overall, KCPS, and charter)

The fewest charter seats are found in the East and Southeast zones

SEATS ARE NOT LOCATED WHERE STUDENTS LIVE

Percentage of Seats by Zone

Percentage of Students by Zone

Central   East   North   Southeast   Southwest
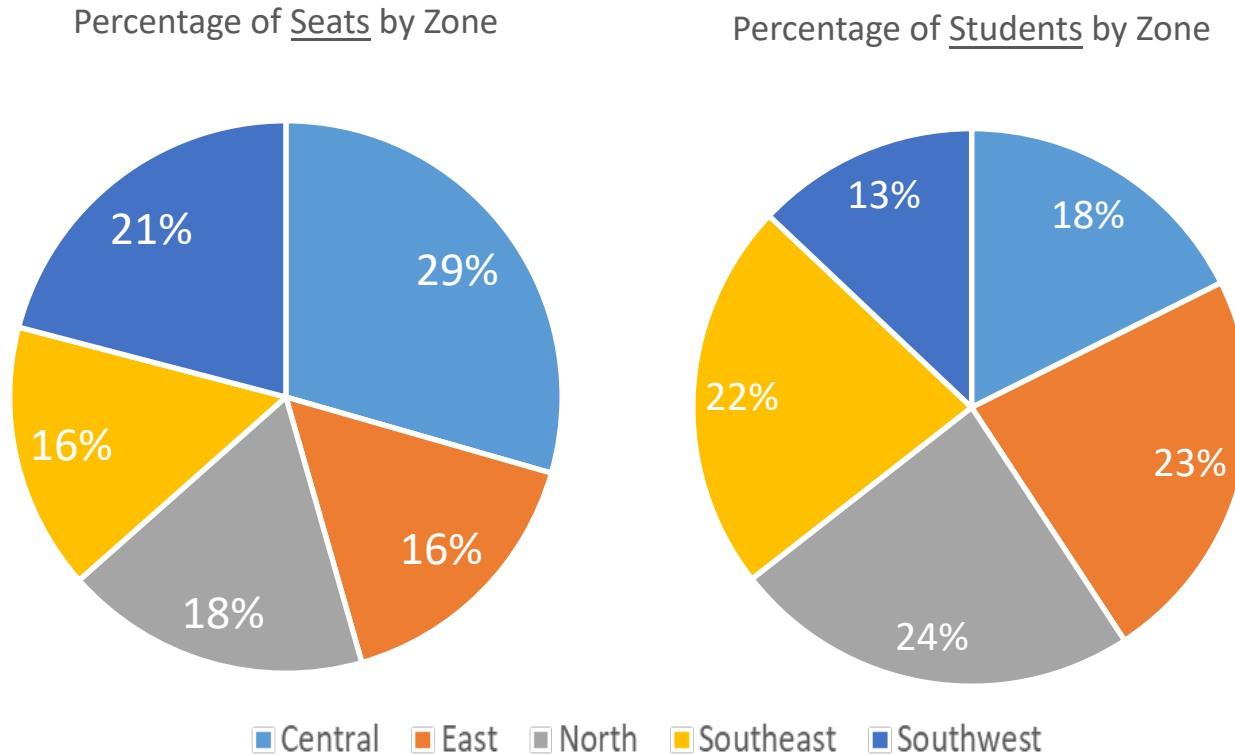
Half of all seats are located in the Central and Southwest zones, yet only 31% of students live there

72

WHICH ZONES HAVE MORE SEATS THAN STUDENTS?
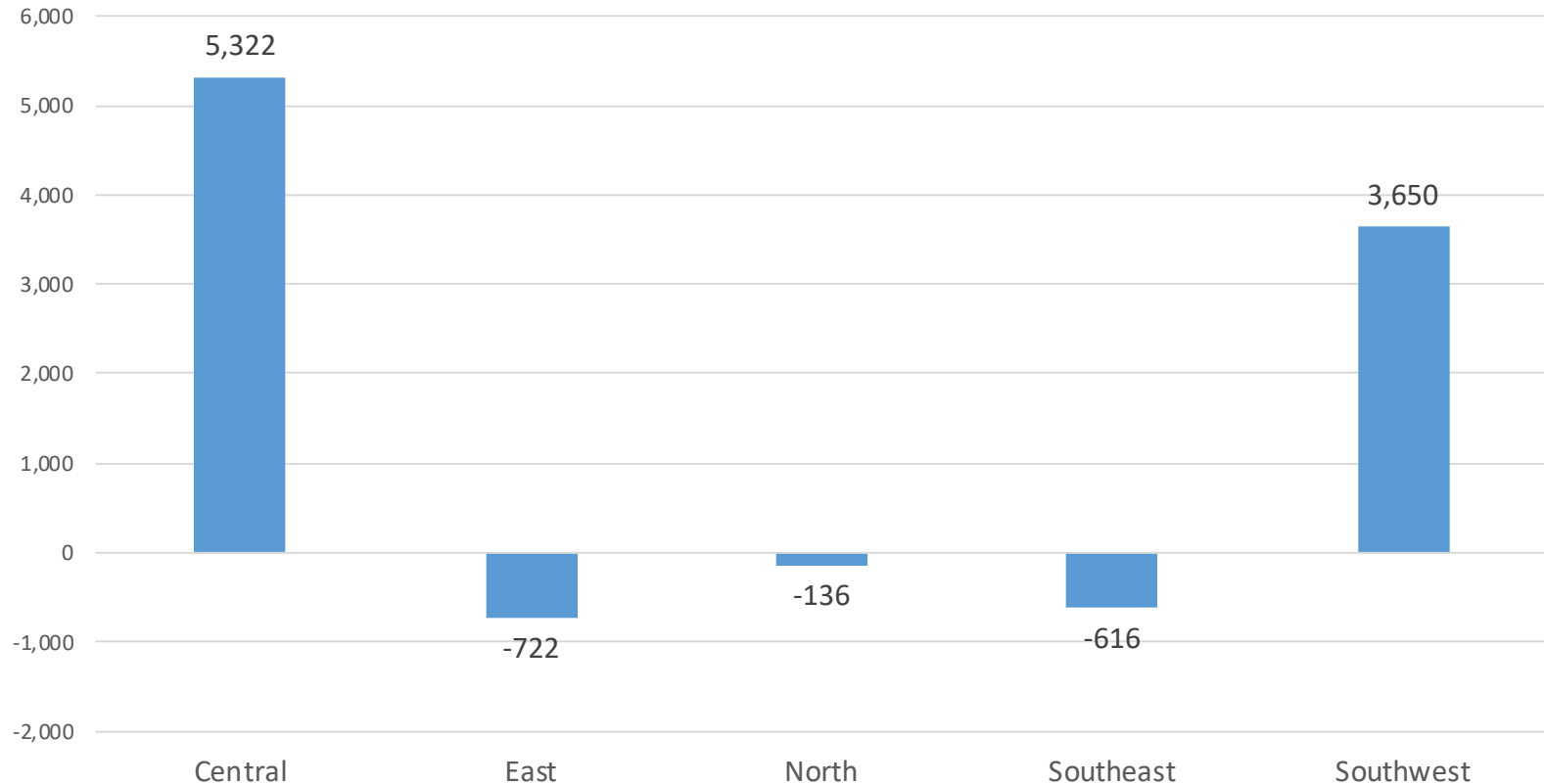
The Central zone has 5,322 more seats than students living in the zone

The Southwest zone has 3,650 more seats than students living in the zone

The East, Southeast, and North zones have more students living in the zone than seats

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ABOUT HALF OF SEATS ARE FULLY ACCREDITED

Seats by Accreditation Status
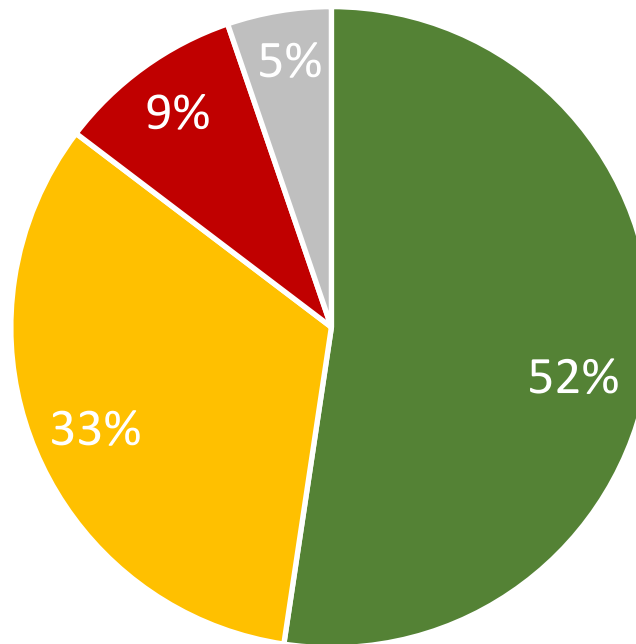
■ Accredited　　■ Provisional　　■ Unaccredited　　■ No Score Yet

DISTRIBUTION OF FULLY ACCREDITED SEATS VARIES WIDELY

Percentage of Seats within Zone by Accreditation
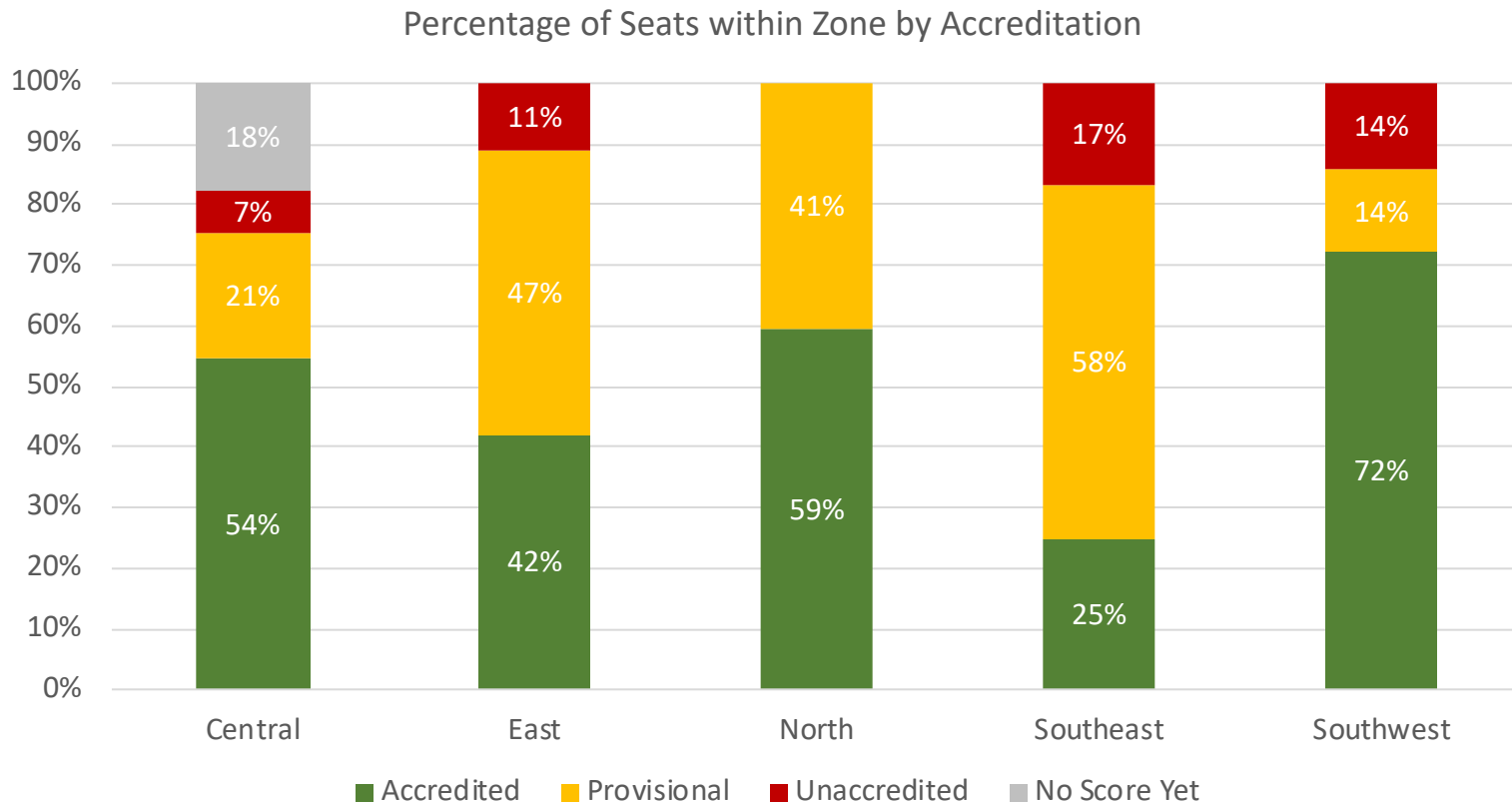
72% of seats located within the SW zone are accredited, the highest percentage of any zone

In the SE zone, only 1 in 4 seats are accredited

DISTRIBUTION OF FULLY ACCREDITED SEATS VARIES WIDELY

Seats by Accreditation Status and Zone
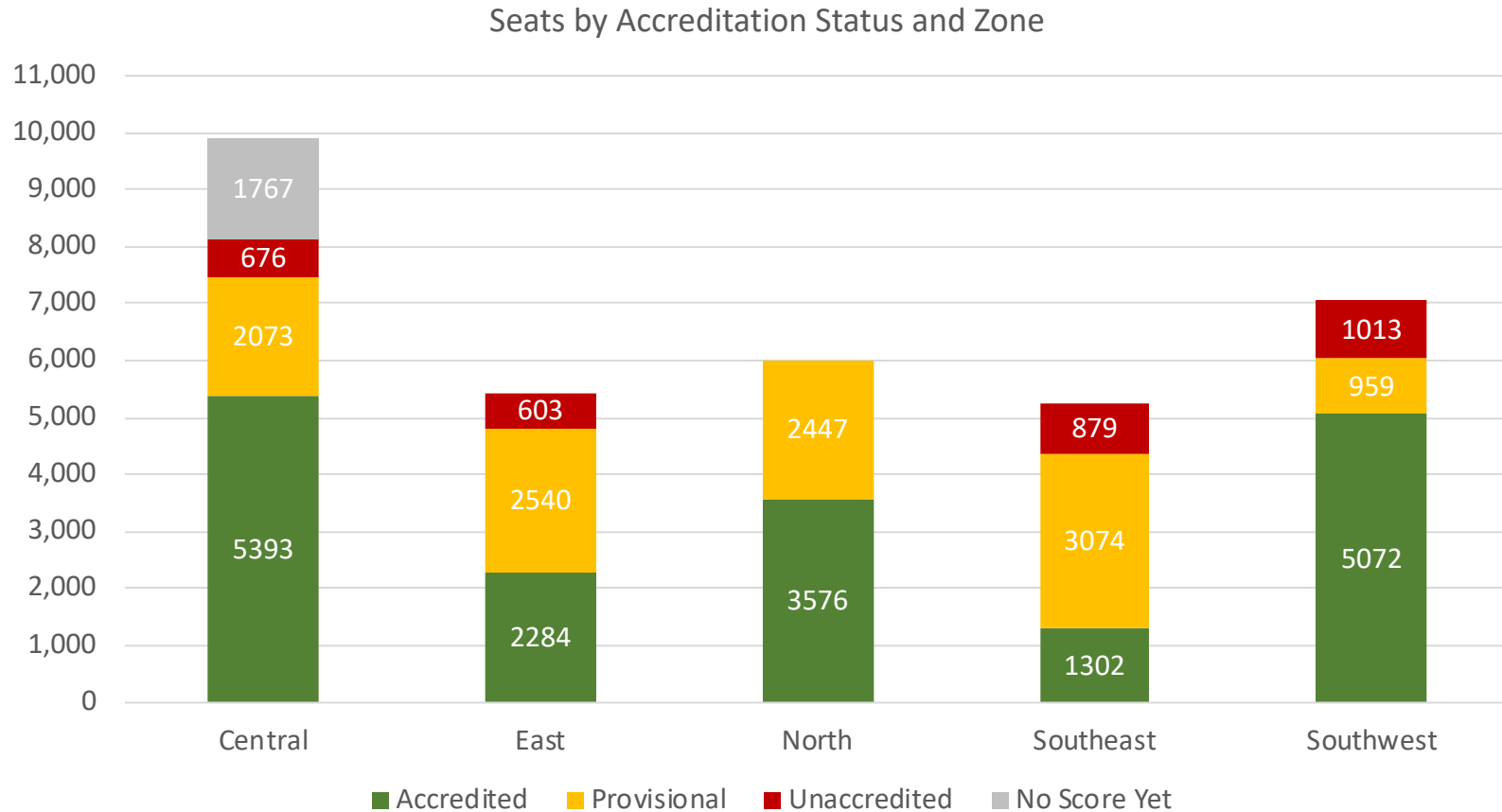
The Central and Southwest zones have the most accredited seats

The Southeast zone has the fewest accredited seats

SEATS

Takeaways for the System (KCPS & Charters):

- Seats do not align with where students live
  - Central zone has 5,322 more seats than students
  - Southwest zone has 3,650 more seats than students
- Only 52% of seats are fully accredited
- The Southeast zone has the fewest accredited seats
- We can only estimate how many total seats exist within the system because we can only estimate charter school seats

ENROLLMENT SHARE & SCHOOL CHOICE

KCPS' SHARE OF ENROLLMENT CONTINUES TO DECREASE

2010 & 2018 Total Enrollment Share by School Type

SY2010 | SY2018

Legend: KCPS Neighborhood, KCPS Signature, Charter

SY2010: KCPS Neighborhood 46%, KCPS Signature 19%, Charter 35%
SY2018: KCPS Neighborhood 40%, KCPS Signature 13%, Charter 47%
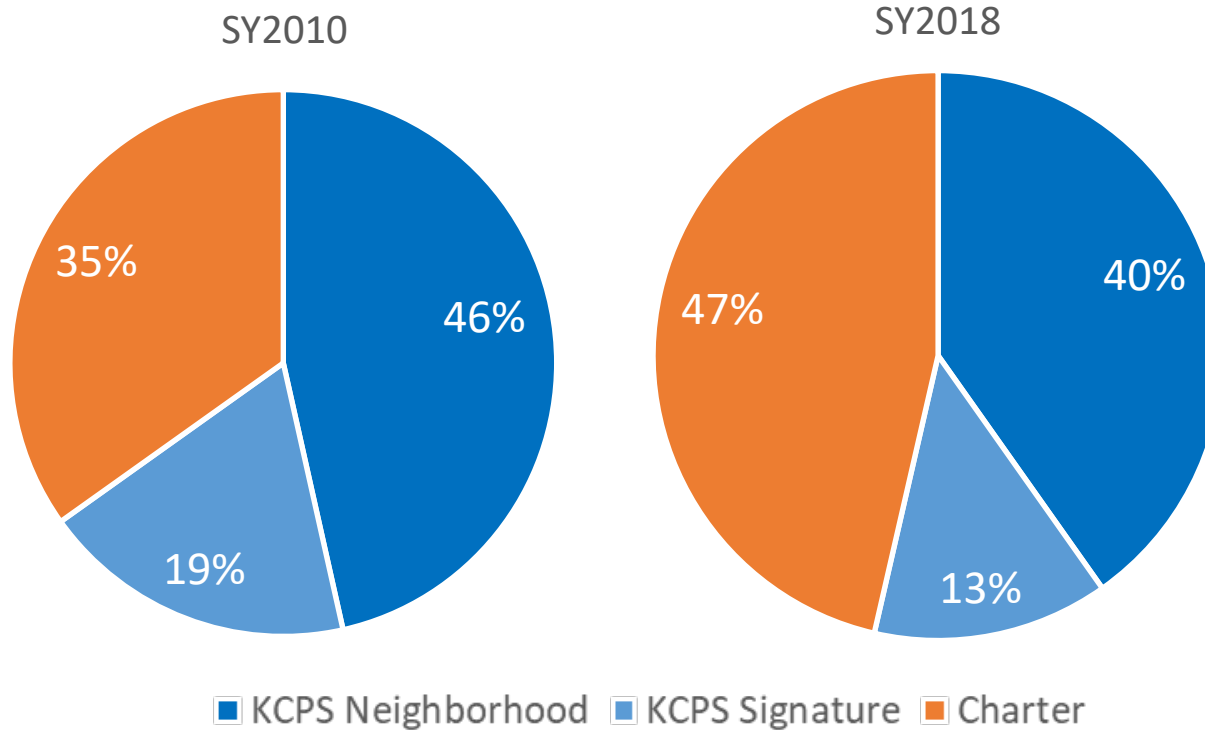
Since 2010, charter school enrollment has increased by 42%

Nearly half of all students attend a charter school

MORE MIDDLE SCHOOL STUDENTS ATTEND CHARTER SCHOOLS THAN KCPS SCHOOLS

SY2018 Enrollment by Grade Levels

Elementary (K-5)
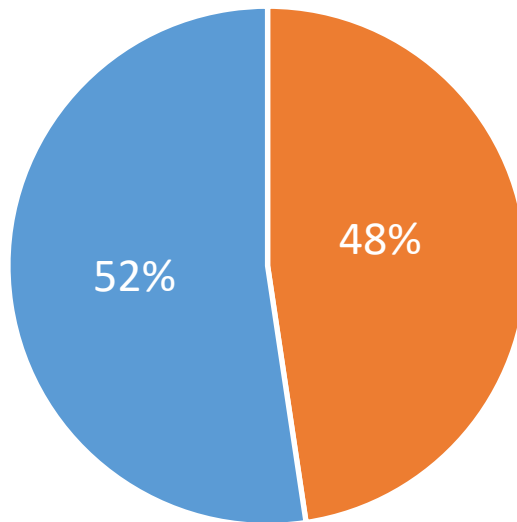
Middle (6-8)

High (9-12)

Elementary (K-5): KCPS 52%, Charter 48%
Middle (6-8): KCPS 45%, Charter 55%
High (9-12): KCPS 65%, Charter 35%

Charter   KCPS   Charter   KCPS   Charter   KCPS

80
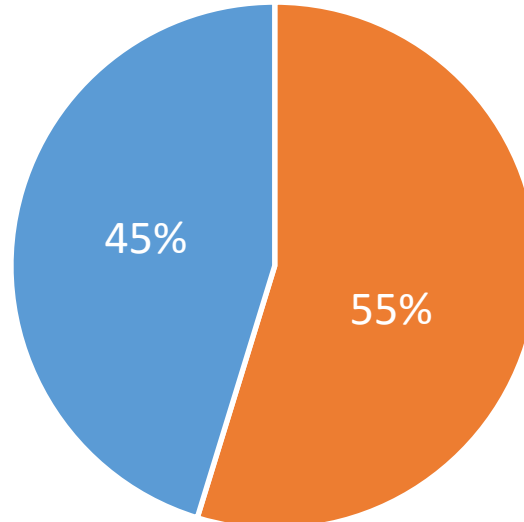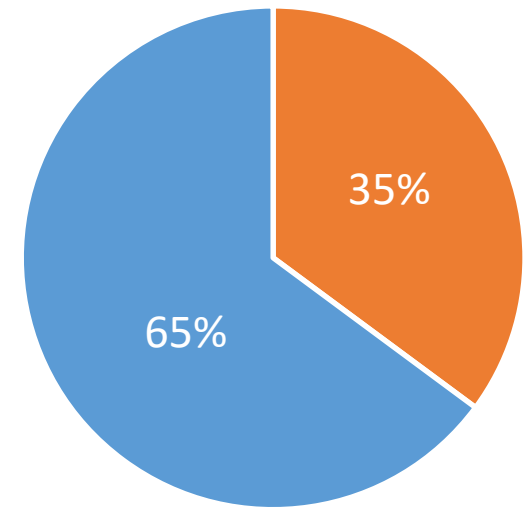
CHARTERS' KINDERGARTEN ENROLLMENT TOPPED KCPS' FOR FIRST TIME IN SY2018

Kindergarten Enrollment SY15-SY18
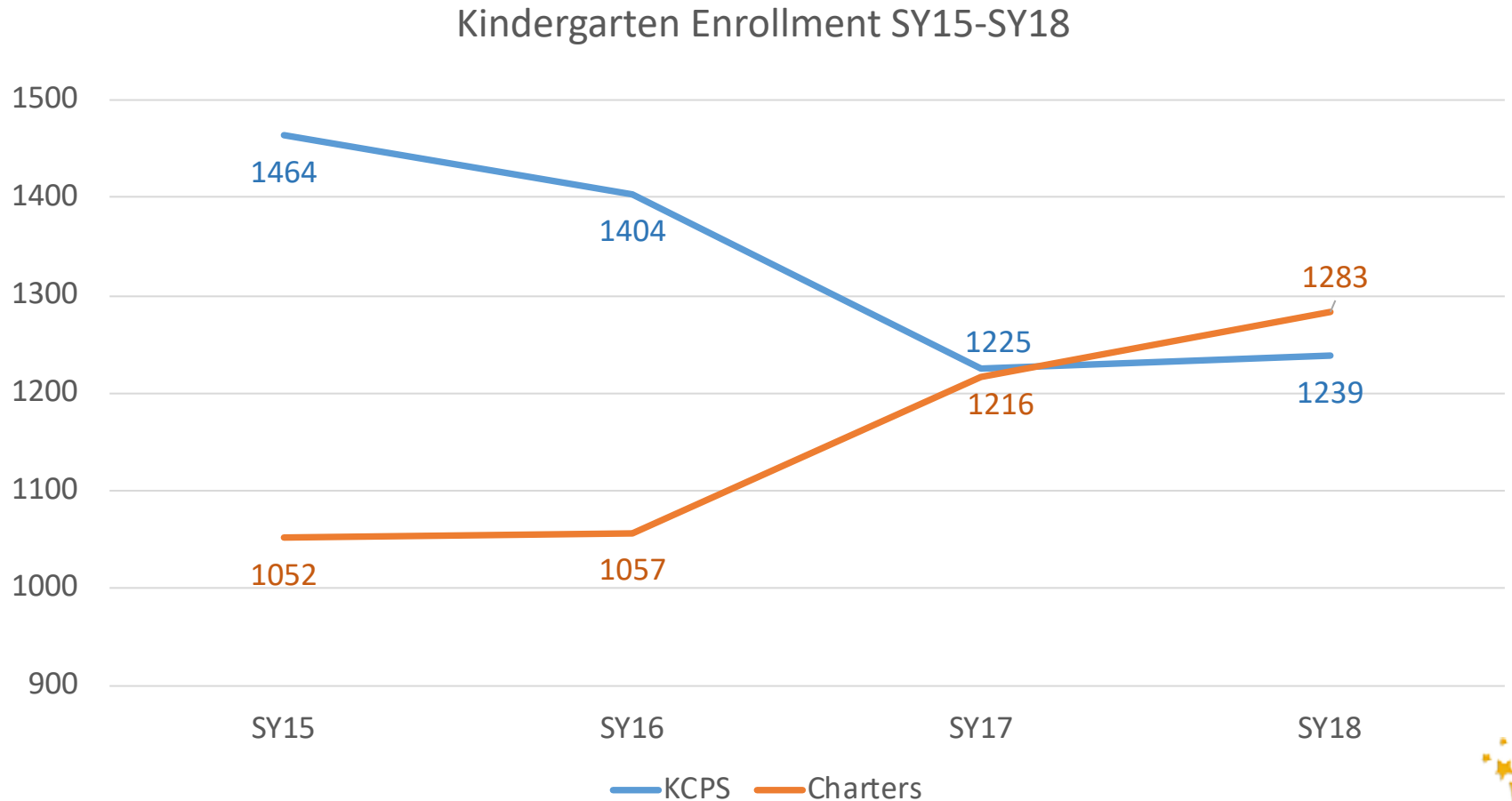
Note: KCNA is counted only in the KCPS totals, not the charter totals

School Choice

What is a choice student?

A choice student is any student who does not attend their home neighborhood school

Choice students could be attending:
- charter school
- signature school
- non-home neighborhood school*

All charter school and signature school students are automatically considered choice students

*Choice students include those attending a non-home neighborhood school for ANY reason including district placement (i.e. specialized program, overflow, etc.)

68% OF STUDENTS DO NOT ATTEND THEIR HOME NEIGHBORHOOD SCHOOL

Percentage of Students Living in a Zone &
Not Attending Home Neighborhood School

Zone	Percentage
Central	74%
East	57%
North	60%
Southeast	75%
Southwest	81%
System	68%
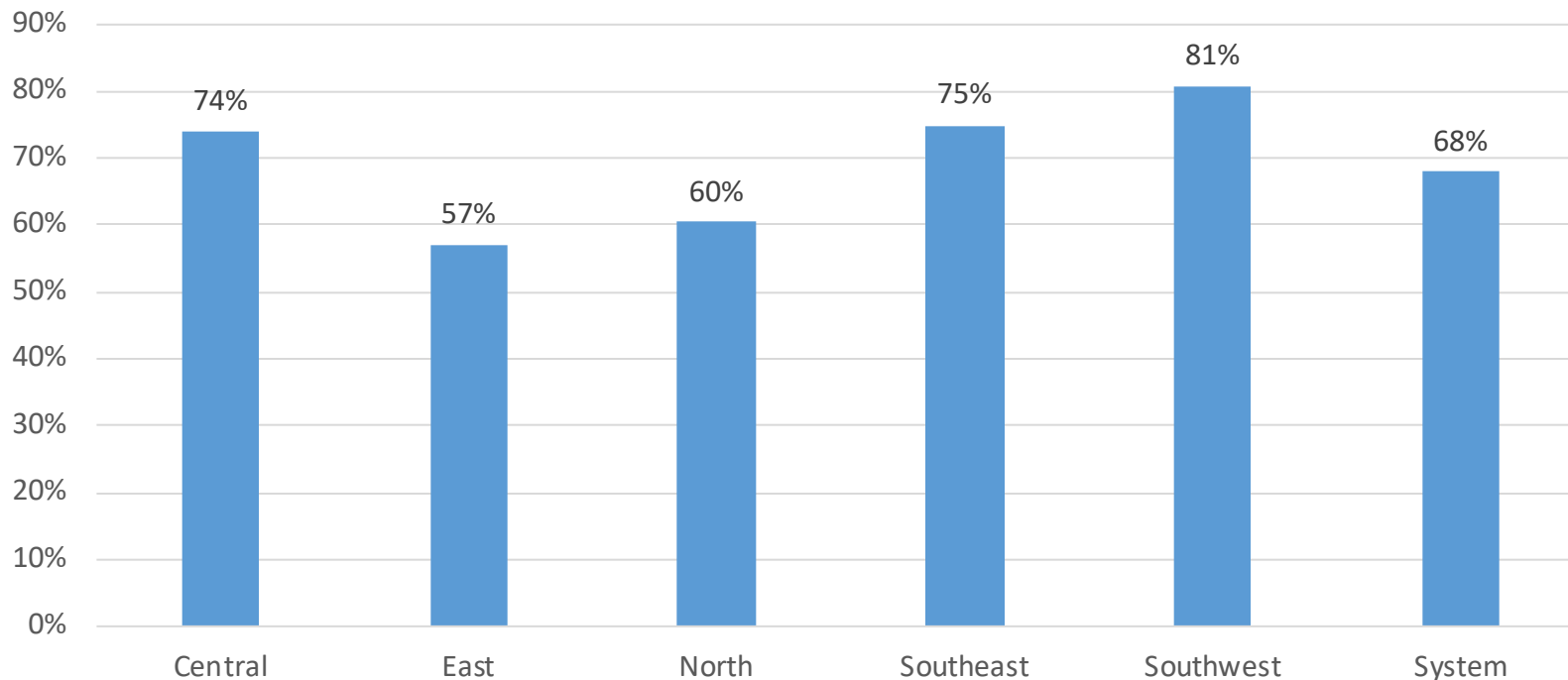
Students in the Southwest zone are most likely to exercise school choice

Students in the East zone are the least likely to exercise school choice (but still over half)

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Percentage of Choice Students Living in a Zone by Grade Configuration
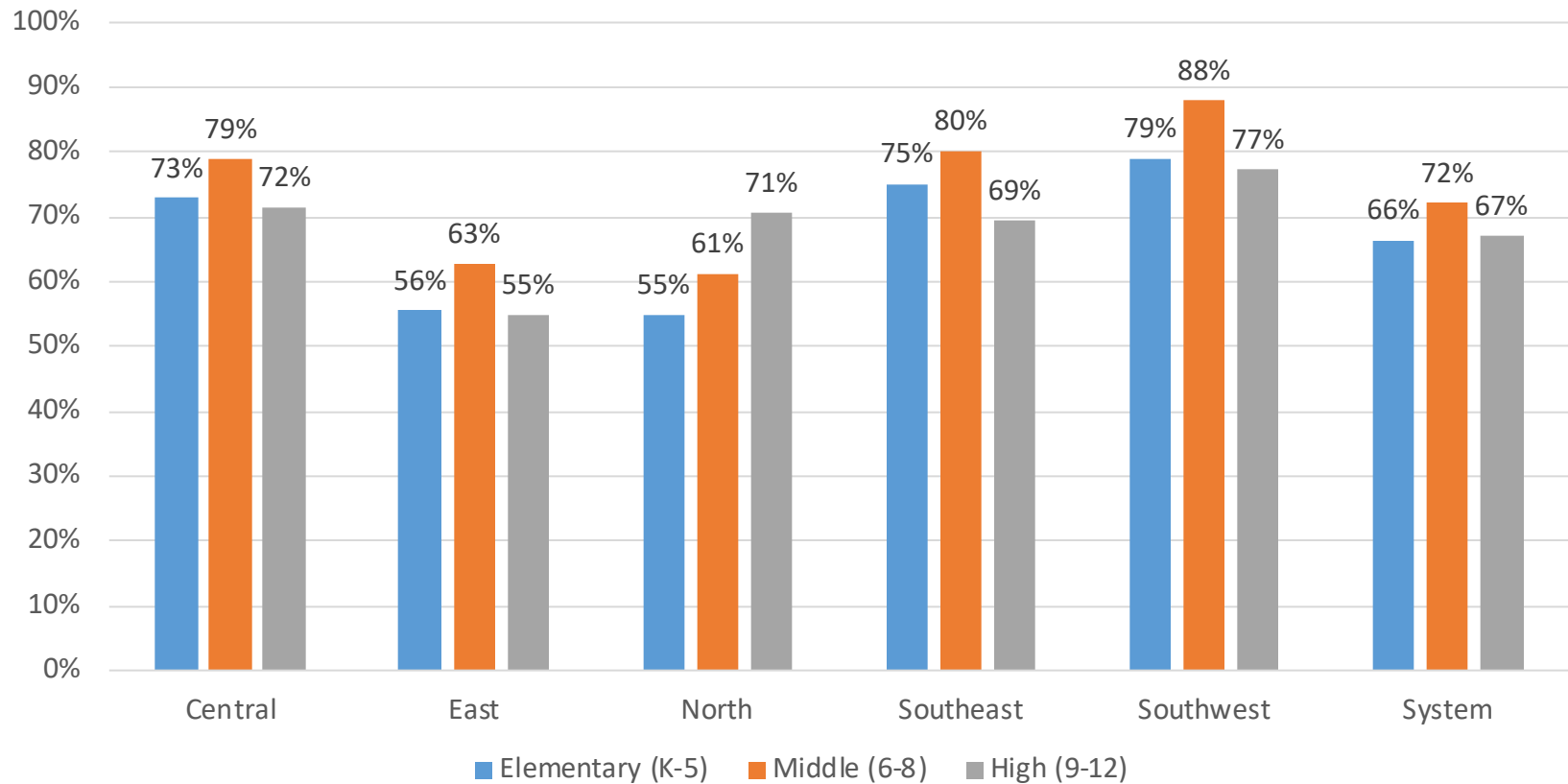
School choice is most prevalent in traditional middle school grades (6-8)

Middle school students living in the Southwest zone are the most likely to exercise school choice

High school students living in North zone are much more likely to exercise school choice than elementary and middle schools students in North zone

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MOST KCPS STUDENTS EXERCISING SCHOOL CHOICE ARE NOT ATTENDING A HIGHER PERFORMING SCHOOL

Are KCPS students choosing schools that perform better, the same, or lower than their neighborhood school?

■ Better ■ Same ■ Worse
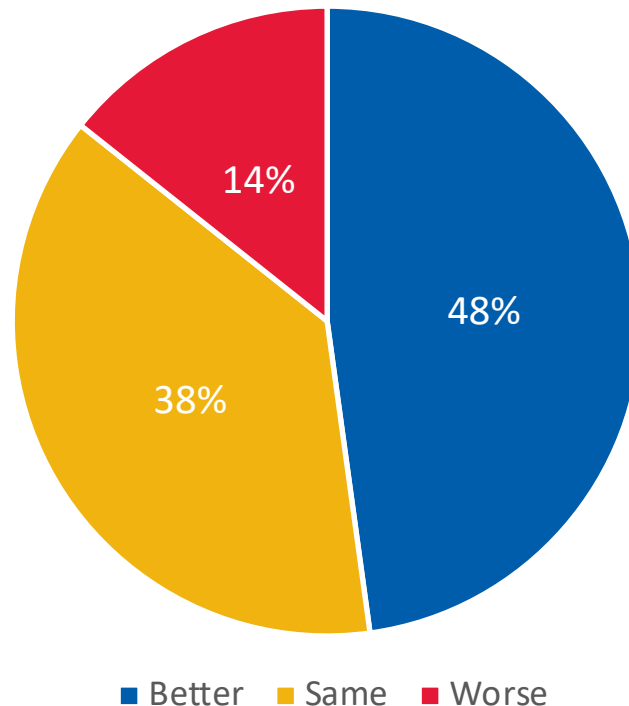
We cannot perform this analysis for charter school students because we do not have access to charter student level data (i.e. student home address required to determine accreditation of neighborhood school to compare with charter)

ENROLLMENT SHARE & CHOICE

Takeaways for the System (KCPS & Charters):

- Kindergarten enrollment declined between SY15 – SY17, but increased in SY18
- Charters now serve more Kindergarten students than KCPS
- Limited ability to analyze school choice without access to student level data
- 68% of students do not attend their home school
- School choice is the most prevalent in the traditional middle school grades (6-8)
- Middle school students living in the Southwest zone are the most likely to exercise school choice
- The Southeast zone has the most students exercising school choice
- Only 48% of KCPS choice students are attending a higher achieving school than their home school

MOBILITY

Mobility

What is mobility?

Mobility refers to students changing schools during a school year. DESE calculates mobility as:

$$\left(\frac{\text{(All School Year Transfers In + All School Year Transfers Out)}}{\text{(Count Day Enrollment + Transfers In After Count Day)}}\right) *100$$

We received mobility data from DESE for all KC System schools in April 2019. The following slides replace the mobility charts included included in previous versions of the Systems Analysis presentation.

NEIGHBORHOOD SCHOOLS HAVE SIGNIFICANTLY HIGHER MOBILITY RATES

Mobility Rates SY16-SY18
from DESE
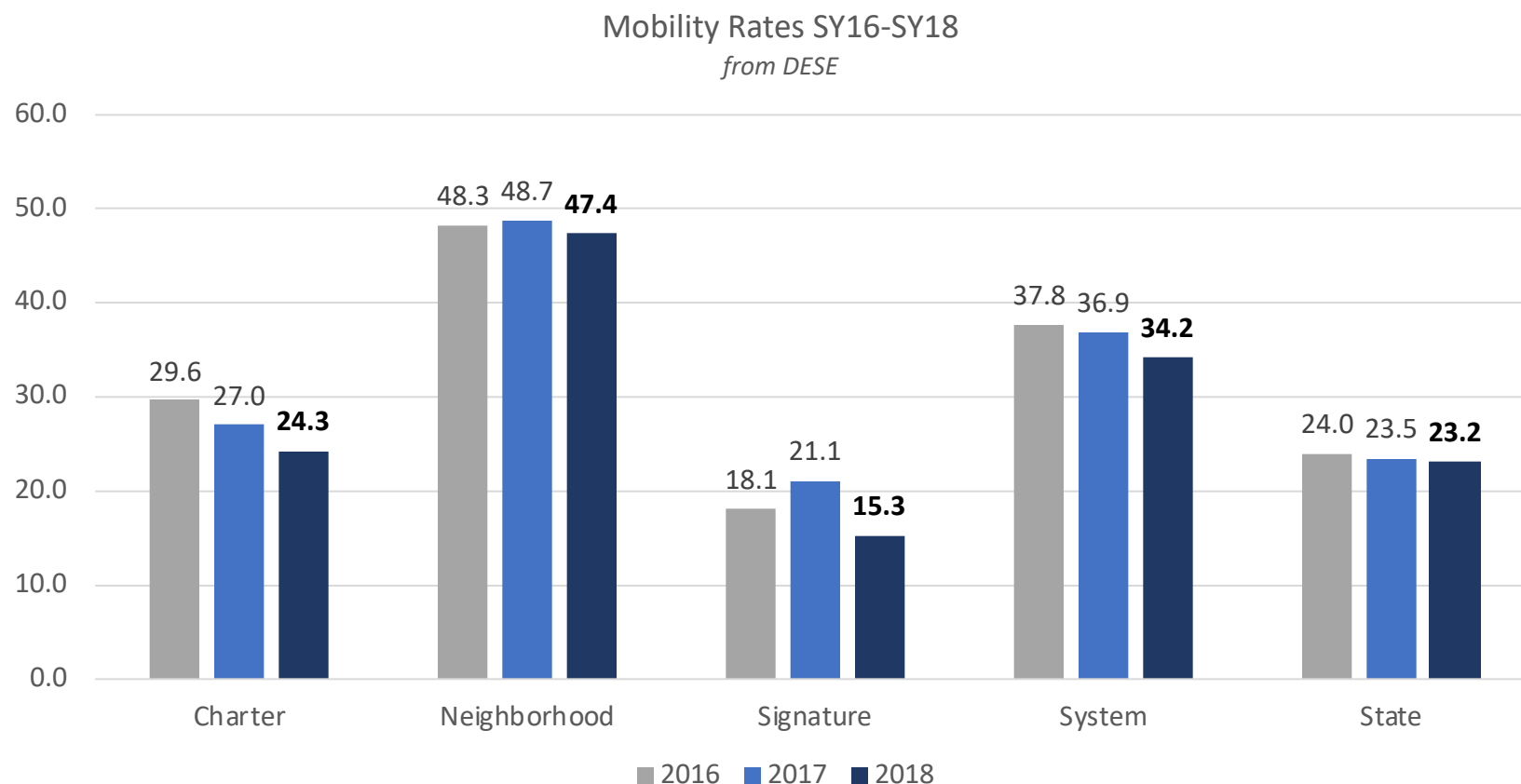
2018 Mobility Rates (provided by DESE)
All KCPS Schools and Charter LEAs

Rates calculated using DESE's methodology:

((All SY Transfers In + All SY Transfers Out) /(Count Day Enrollment + Transfers In After Count Day))*100

*data received from DESE April 2019

School	Rate
Academie Lafayette K8	2.6
SVN K8	3.9
FLA K8	7.7
Border Star K6	8.7
University Academy K12	9.9
Holliday K6	10.1
Brookside K8	10.2
Frontier K12	12.4
Lincoln Prep 6-12	17.4
COTW K2	17.4
Carver K6	17.9
Guadalupe Centers K12	18.0
Crossroads K9	19.9
AC Prep K8	20.1
Allen Village K12	20.1
Tolbert K8	22.1
Paseo 7-12	22.2
Missouri	**23.2**
All Charters	**24.3**
Gordon Parks K4	28.5
Pathway K4	31.4
KCNA K3	33.7
Trailwoods K6	34.1
James K6	34.5
Kauffman 5-12	35.0
KCIA K8	36.3
Hope Leadership K4	37.4
Hartman K6	38.4
Gladstone K6	38.5
AfIA K6	39.0
Garfield K6	40.0
Genesis K8	40.5
KCPS	**40.9**
Whittier K6	40.9
Northeast MS 7-8	42.0
Hale Cook K6	44.5
Wheatley K6	44.6
East High	44.6
Northeast HS	45.0
Banneker Charter K8	45.2
Garcia K6	45.5
Hogan Prep K12	45.5
Southeast High	45.9
KIPP K8	46.2
Pitcher K6	48.5
Phillips K6	49.0
Rogers K6	51.0
Central HS	51.6
Melcher K6	53.0
Faxon K6	53.2
Banneker K6	55.8
Troost K6	57.2
Longfellow K6	57.3
King K6	63.1
DeLaSalle HS	65.5
Central MS 7-8	65.8

System 34.2

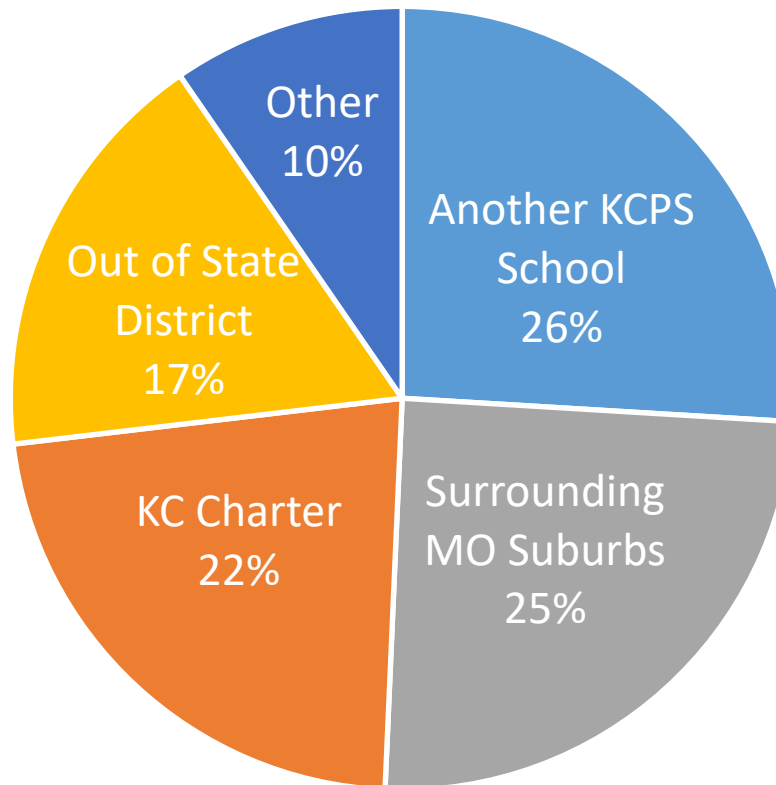KCPS schools

Charter schools

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Transfers

Who is counted as a transfer?

A student is counted as a transfer if they changed school districts at any time, including between school years. A student is also counted as a transfer if they changed buildings within the same district during the school year. A highly mobile student can account for multiple transfers within the same school year.

WHERE DO STUDENTS GO
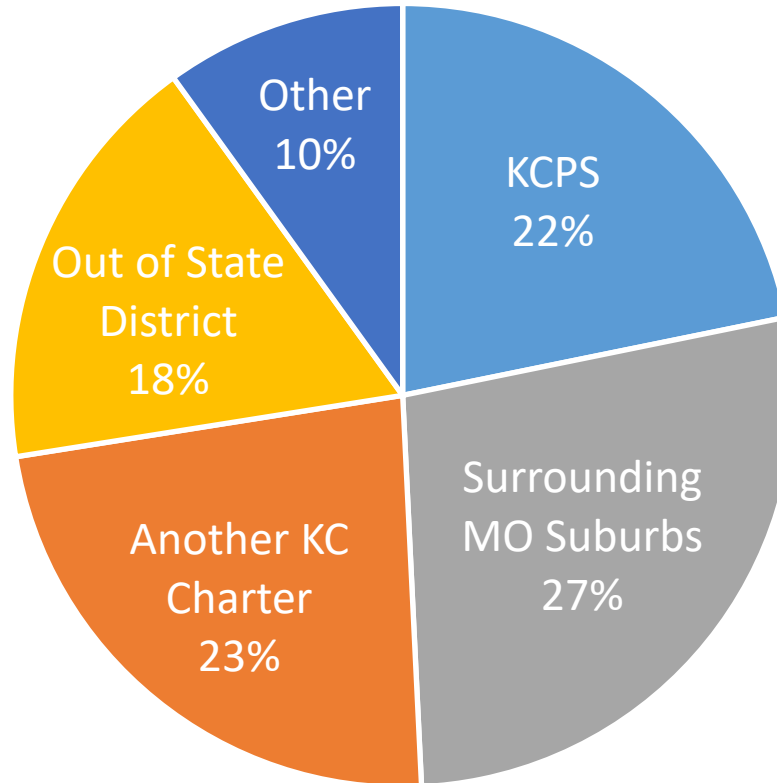# WHEN THEY LEAVE A KCPS SCHOOL?

SY17 KCPS Transfers

Transfers within KCPS increased 52% b/w SY14-SY17

Transfers out of KCPS decreased 16% b/w SY14-SY17

WHERE DO STUDENTS GO
WHEN THEY LEAVE A CHARTER SCHOOL?

SY17 Charter Transfers

Transfers out of charter schools to surrounding MO suburbs increased 88% b/w SY14-SY17

Transfers to other charter schools increased 36% b/w SY14-SY17

Transfers to KCPS decreased 39% b/w SY14-SY17

Cohort Survival

What is cohort survival?

Cohort survival refers to the percentage change in enrollment from one grade to the next (for example, what % of SY17 1st graders enrolled at School X were enrolled as 2nd graders at School X in SY18).

We do not have access to student level data for charter schools so we have calculated cohort survival as the change in count day enrollment from one school year to the next.

KCPS COHORT SURVIVAL TRENDS

		K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Neighborhood K-12	SY15	1,140	1,146	1,133	1,054	959	760	724	622	653	900	533	533	455	10,612
Neighborhood K-12	SY16	1,056	1,165	1,121	1,079	1,096	924	686	584	636	960	523	475	597	10,902
Neighborhood K-12	SY17	890	987	1,069	1,068	1,061	948	808	512	563	1,020	657	597	542	10,722
Neighborhood K-12	SY18	903	925	978	1,042	1,086	1,000	826	591	542	993	733	587	586	10,792

KCPS Neighborhood K-12	K - 1	1 - 2	2 - 3	3 - 4	4 - 5	5 - 6	6 - 7	7 - 8	8 - 9	9 - 10	10 - 11	11 - 12
Cohort Survival (SY15-16)	2.2%	-2.2%	-4.8%	4.0%	-3.6%	-9.7%	-19.3%	2.3%	47.0%	-41.9%	-10.9%	12.0%
Cohort Survival (SY16-17)	-6.5%	-8.2%	-4.7%	-1.7%	-13.5%	-12.6%	-25.4%	-3.6%	60.4%	-31.6%	14.1%	14.1%
Cohort Survival (SY17-18)	3.9%	-0.9%	-2.5%	1.7%	-5.7%	-12.9%	-26.9%	5.9%	76.4%	-28.1%	-10.7%	-1.8%

		K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Signature K-12	SY15	324	305	295	268	260	182	237	264	257	355	303	299	267	3,616
Signature K-12	SY16	348	279	274	276	241	193	227	308	280	327	319	321	286	3,679
Signature K-12	SY17	297	308	247	254	249	218	244	259	310	284	245	260	243	3,418
Signature K-12	SY18	277	266	272	208	213	203	243	289	254	294	260	236	246	3,261

KCPS Signature K-12	K - 1	1 - 2	2 - 3	3 - 4	4 - 5	5 - 6	6 - 7	7 - 8	8 - 9	9 - 10	10 - 11	11 - 12
Cohort Survival (SY15-16)	-13.9%	-10.2%	-6.4%	-10.1%	-25.8%	24.7%	30.0%	6.1%	27.2%	-10.1%	5.9%	-4.3%
Cohort Survival (SY16-17)	-11.5%	-11.5%	-7.3%	-9.8%	-9.5%	26.4%	14.1%	0.6%	1.4%	-25.1%	-18.5%	-24.3%
Cohort Survival (SY17-18)	-10.4%	-11.7%	-15.8%	-16.1%	-18.5%	11.5%	18.4%	-1.9%	-5.2%	-8.5%	-3.7%	-5.4%

		K	1	2	3	4	5	6	7	8	9	10	11	12	Total
KCPS K-12	SY15	1,464	1,451	1,428	1,322	1,219	942	961	886	910	1,255	836	832	722	14,228
KCPS K-12	SY16	1,404	1,444	1,395	1,355	1,337	1,117	913	892	916	1,287	842	796	883	14,581
KCPS K-12	SY17	1,225	1,325	1,345	1,322	1,310	1,166	1,052	771	873	1,304	902	857	785	14,237
KCPS K-12	SY18	1,239	1,223	1,288	1,284	1,299	1,203	1,069	880	796	1,287	993	823	832	14,216

All KCPS K-12	K - 1	1 - 2	2 - 3	3 - 4	4 - 5	5 - 6	6 - 7	7 - 8	8 - 9	9 - 10	10 - 11	11 - 12
Cohort Survival (SY15-16)	-1.4%	-3.9%	-5.1%	1.1%	-8.4%	-3.1%	-7.2%	3.4%	41.4%	-32.9%	-4.8%	6.1%
Cohort Survival (SY16-17)	-5.6%	-6.9%	-5.2%	-3.3%	-12.8%	-5.8%	-15.6%	-2.1%	42.4%	-29.9%	1.8%	-1.4%
Cohort Survival (SY17-18)	-0.2%	-2.8%	-4.5%	-1.7%	-8.2%	-8.3%	-16.3%	3.2%	47.4%	-23.8%	-8.8%	-2.9%

Note: KCPS K-12 includes KCNA enrollment

Increase in count day enrollment

15% or more decrease in count day enrollment

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CHARTER SCHOOL & SYSTEMWIDE COHORT SURVIVAL TRENDS

		K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Charters K-12	SY15	1,052	992	974	949	873	972	990	960	826	565	451	324	254	10,182
Charters K-12	SY16	1,057	1,025	986	1,020	945	1,008	991	1,035	948	613	474	375	265	10,742
Charters K-12	SY17	1,254	1,127	1,074	1,061	1,020	1,062	1,055	1,100	1,040	640	520	417	326	11,696
Charters K-12	SY18	1,342	1,200	1,149	1,099	1,082	1,144	1,127	1,151	1,043	734	576	460	361	12,468

All Charters K-12	K - 1	1 - 2	2 - 3	3 - 4	4 - 5	5 - 6	6 - 7	7 - 8	8 - 9	9 - 10	10 - 11	11 - 12
Cohort Survival (SY15-16)	-2.6%	-0.6%	4.7%	-0.4%	15.5%	2.0%	4.5%	-1.3%	-25.8%	-16.1%	-16.9%	-18.2%
Cohort Survival (SY16-17)	6.6%	4.8%	7.6%	0.0%	12.4%	4.7%	11.0%	0.5%	-32.5%	-15.2%	-12.0%	-13.1%
Cohort Survival (SY17-18)	-4.3%	2.0%	2.3%	2.0%	12.2%	6.1%	9.1%	-5.2%	-29.4%	-10.0%	-11.5%	-13.4%

		K	1	2	3	4	5	6	7	8	9	10	11	12	Total
KCPS + Charters K-12	SY15	2,516	2,443	2,402	2,271	2,092	1,914	1,951	1,846	1,736	1,820	1,287	1,156	976	24,410
KCPS + Charters K-12	SY16	2,461	2,469	2,381	2,375	2,282	2,125	1,904	1,927	1,864	1,900	1,316	1,171	1,148	25,323
KCPS + Charters K-12	SY17	2,441	2,422	2,390	2,383	2,330	2,228	2,107	1,871	1,913	1,944	1,422	1,274	1,111	25,836
KCPS + Charters K-12	SY18	2,522	2,391	2,399	2,349	2,381	2,347	2,196	2,031	1,839	2,021	1,569	1,283	1,193	26,521

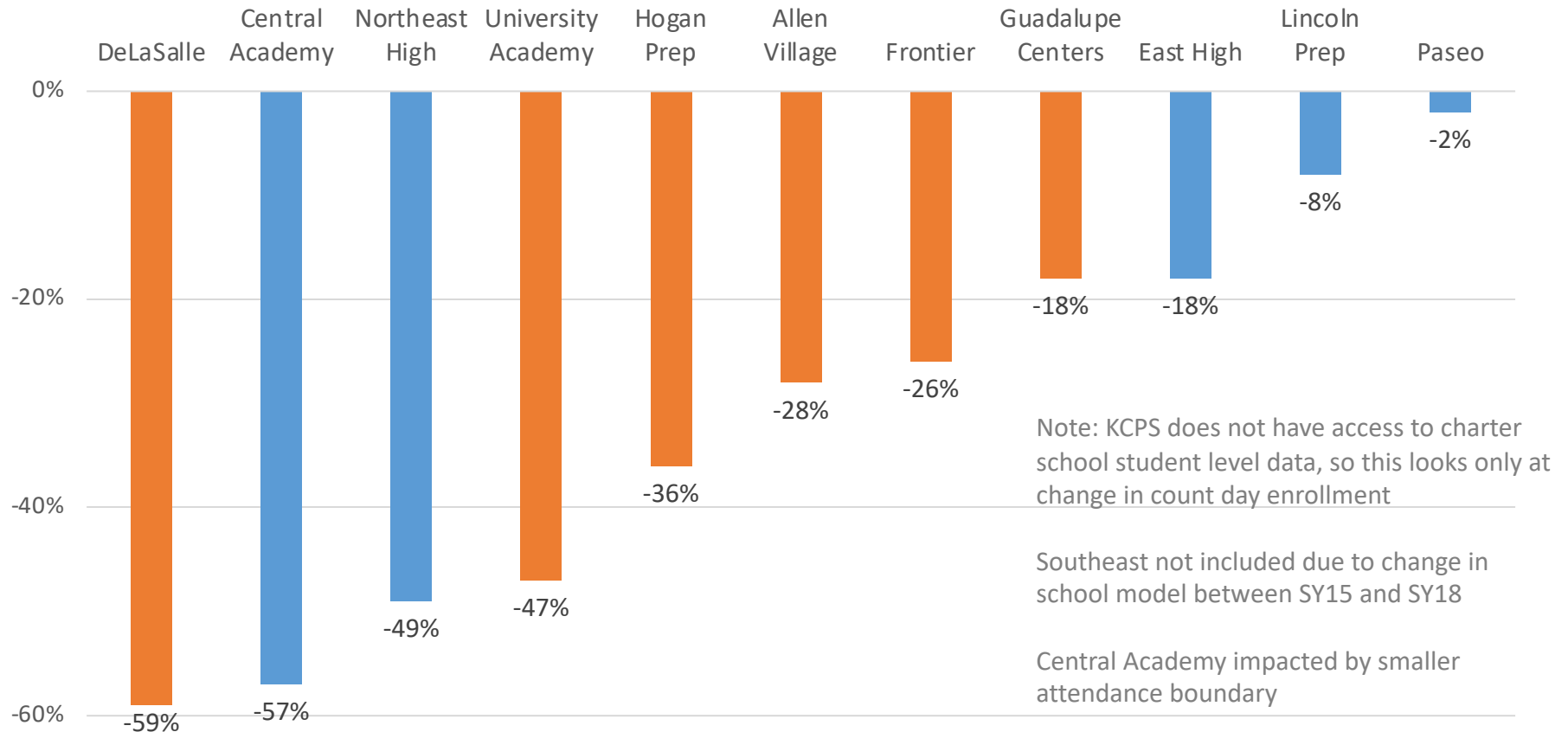| KCPS + Charters K-12	K - 1	1 - 2	2 - 3	3 - 4	4 - 5	5 - 6	6 - 7	7 - 8	8 - 9	9 - 10	10 - 11	11 - 12
Cohort Survival (SY15-16)	-1.9%	-2.5%	-1.1%	0.5%	1.6%	-0.5%	-1.2%	1.0%	9.4%	-27.7%	-9.0%	-0.7%
Cohort Survival (SY16-17)	-1.6%	-3.2%	0.1%	-1.9%	-2.4%	-0.8%	-1.7%	-0.7%	4.3%	-25.2%	-3.2%	-5.1%
Cohort Survival (SY17-18)	-2.0%	-0.9%	-1.7%	-0.1%	0.7%	-1.4%	-3.6%	-1.7%	5.6%	-19.3%	-9.8%	-6.4%

Note: KCNA enrollment is included in both Charter and KCPS totals. However, it is only included once in 'KCPS + Charters' totals

Increase in count day enrollment

15% or more decrease in count day enrollment

SYSTEM DOESN'T KEEP HIGH SCHOOL STUDENTS

Enrollment Change From SY15 9th Grade to SY18 12th Grade

Note: KCPS does not have access to charter school student level data, so this looks only at change in count day enrollment

Southeast not included due to change in school model between SY15 and SY18

Central Academy impacted by smaller attendance boundary

SY18 12th grade enrollment declined 34% from SY15 9th grade

Some high schools do not accept new students at every grade and/or do not accept new students after the start of the school year

SYSTEM DOESN'T KEEP HIGH SCHOOL STUDENTS: WHAT IS HAPPENING BETWEEN 9TH & 10TH GRADES?

System-wide enrollment decreases 20% or more between 9th & 10th grades

In SY18, 31% of KCPS 9th graders were new to KCPS

22% of returning KCPS students were retained in 9th grade from previous year

54% of repeat 9th graders left KCPS before SY19

Note: KCPS does not have access to student level data for charter schools, so we are unable to conduct similar analysis for the entire system

MOBILITY IMPACTS GRAD RATES

SY16 & SY17 Graduation Rates for KCPS Students
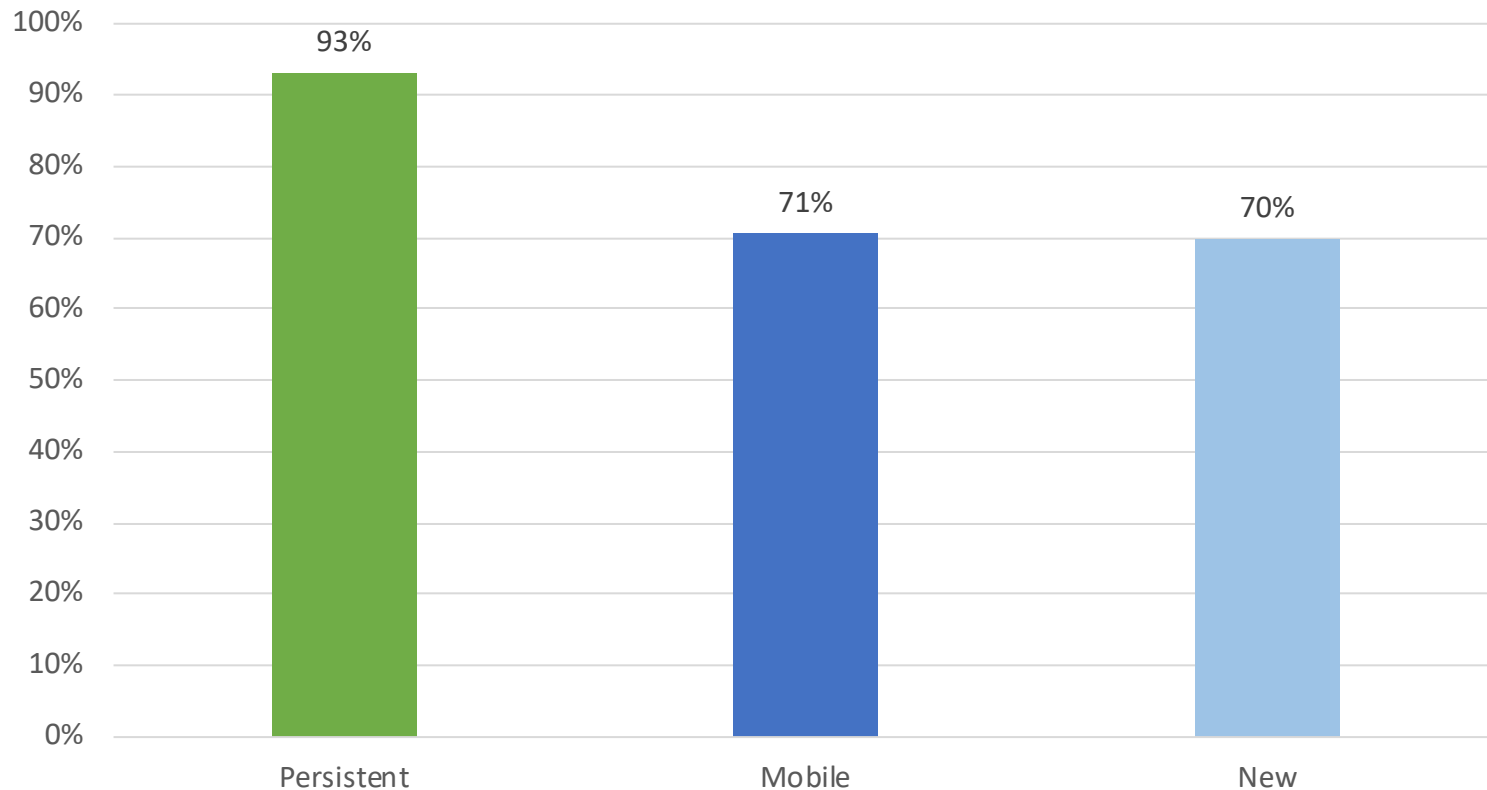
Persistent refers to students who were enrolled at KCPS on count day every year from 9th to 12th grade

Mobile refers to students who were enrolled at KCPS on count day in 9th and 12th grade, but not every year between

New refers to students who were not enrolled at KCPS on count day in 9th grade, but were enrolled at KCPS on count day in 12th grade

MOBILITY IMPACTS ACT SCORES

ACT Composite – KCPS 11th Graders

Legend: ■ Stable Enrollment 3 Years ■ Unstable Enrollment 3 Years
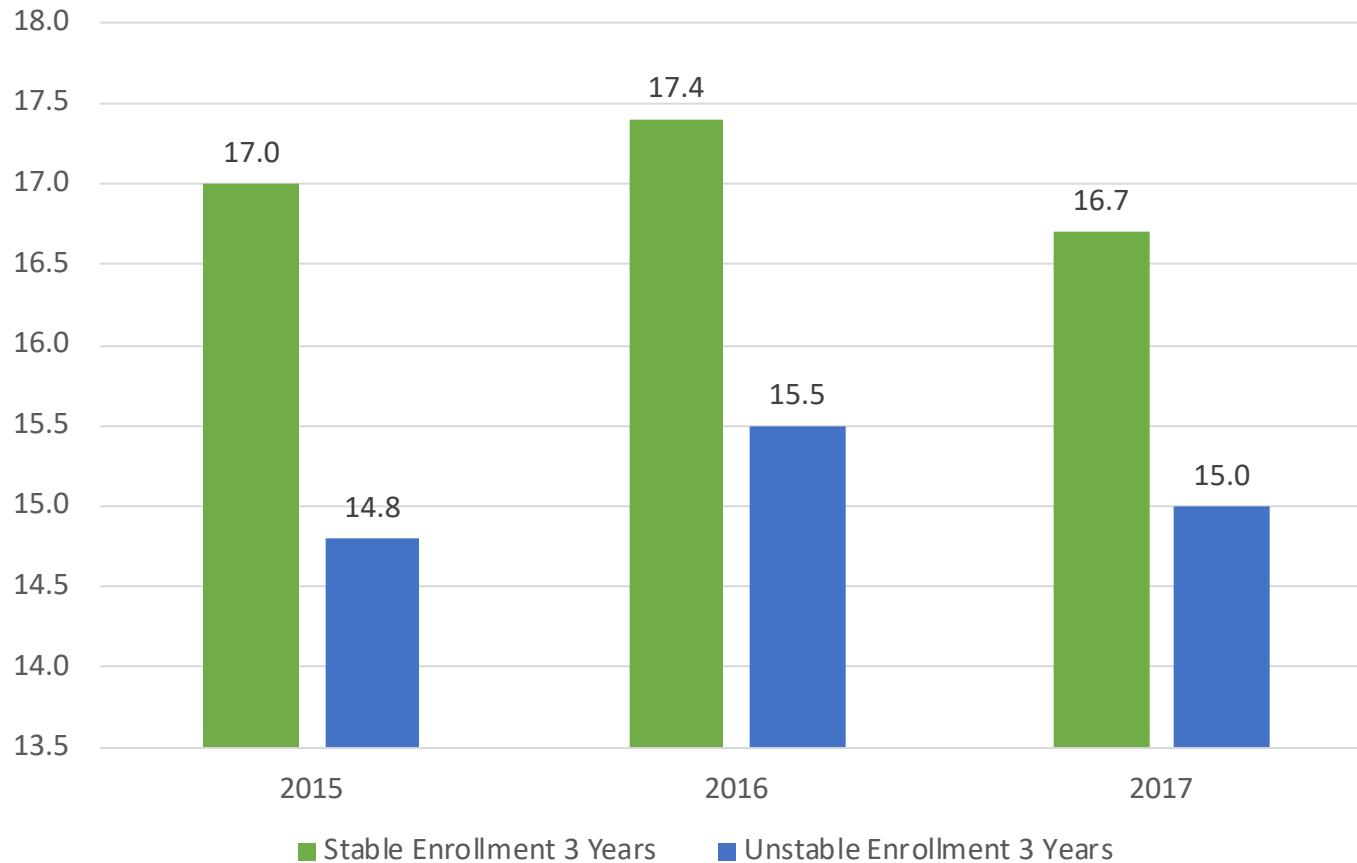
Stable enrollment refers to students who attended the same school for three years in a row
Unstable enrollment refers to students who did not attend the same school for three years in a row

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MOBILITY

Takeaways for the System (KCPS + Charters):

- Limited ability to analyze mobility without access to student level data for all students
- System serves 47% fewer students at 12th grade than at Kindergarten
- Major issues keeping high school students in system
  - SY18 12th grade enrollment declined 34% from SY15 9th grade
- Transfers from KCPS and charters to other school districts are increasing. Need to understand why families are leaving system and identify strategies to retain more students
- Mobility impacts achievement
  - Lower grad rate
  - Lower ACT composite

WHERE DO WE GO FROM HERE?

KANSAS CITY
PUBLIC SCHOOLS

PURPOSE

The system analysis is intended to provide a **data-driven review** of the current state of the public education system in Kansas City (KCPS + charters). We envision it will inform and guide collaboration and coordinated decision-making that will result in better outcomes for all students.

We want to ensure all children living within the KCPS boundaries have access to a **quality Pre-K through 12 educational experience** and graduate ready for college, career and life.

OBJECTIVES & IDEAS

KCPS has identified **5 KEY OBJECTIVES** that are critical for the Kansas City community to achieve in order to address the challenges of our fragmented public education system.

For each objective, we have identified several **IDEAS** or actions that could be taken. These are presented as "ideas" as they will require buy-in from other stakeholders in order to fully implement and achieve.

We expect that stakeholder groups will propose revisions/additions to these ideas as we move forward.

OBJECTIVE #1

Build awareness among key stakeholders about the challenges associated with the fragmented state of the KC public education system

Idea 1.1   KCPS to conduct meetings with local stakeholders to present system analysis data/findings/recommendations to raise awareness and begin discussions regarding opportunities to collaboratively address system challenges

Idea 1.2   KCPS to develop communications materials that clearly lay out the state of the education landscape in KC by summarizing relevant data

Idea 1.3   Conduct annual updates to the system analysis incorporating student and building level data for all schools

OBJECTIVE #2

Reach consensus among key local and state stakeholders that KC needs a more coordinated, cohesive and sustainable system

See Ideas 1.1-1.3

OBJECTIVE #3

Improve trust between KCPS, charter schools, and local community stakeholders

Idea 3.1 Establish an Ed Collaboration office at KCPS to lead KCPS' collaboration efforts and charter sponsor duties

Idea 3.2 KCPS/charter schools explore interest in establishing a district/charter collaboration council and reach consensus on critical educational issues that need coordinated, comprehensive strategies

OBJECTIVE #4

Establish expectations/framework for developing a more coordinated, cohesive system

Idea 4.1 Charter schools/sponsors/KCPS identify a process for sharing best practices

Idea 4.2 KCPS and community stakeholders explore development of a localized school performance framework (i.e., report card) for KCPS and KC charters

Idea 4.3 Develop and regularly update a comprehensive multiyear plan for all public schools (projected demographic changes, criteria for new school openings or closings, etc.)

Idea 4.4 DESE implement (or local players self-impose) a requirement for KCPS and sponsors to prepare an impact statement before approving any new/expanding schools

OBJECTIVE #5

Local stakeholders provide cross-sector support/assistance necessary to improve educational outcomes and support the development of a stronger, equitable, sustainable education system
(i.e. schools can't do it alone)

Idea 5.1 Multiple factors impact academic outcomes – health care, housing, public safety, transportation, employment opportunities. Explore interest in developing a network of community stakeholders committed to developing and implementing cross-sector strategies to improve educational outcomes and foster a stronger, equitable, sustainable education system

WHAT HAS BEEN ACCOMPLISHED?

Began sharing the system analysis with various stakeholders in Kansas City and across the state of Missouri (Idea 1.1)

Established KCPS Ed Collaboration Office and hired Ms. Holliday-Scott (Idea 3.1)

Engaged charter leaders regarding interest in a district/charter collaboration council and have received positive feedback thus far (Idea 3.2)

Started developing a long-range facilities plan for KCPS (Idea 4.3)

Developed a student transportation RFP with an understanding that charter schools could access services under the same terms and conditions as KCPS, providing service to KCPS was not impacted

Met with Charter Finance Advisor to begin conversation and understanding of funding equity

THANK YOU FOR ATTENDING!