

# **Comprehensive Annual Financial Report**



## **SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427 Sycamore, Illinois**

For the fiscal year ended  
**June 30, 2017**



**SYCAMORE COMMUNITY UNIT  
SCHOOL DISTRICT NO. 427  
Sycamore, Illinois**

**Comprehensive Annual Financial Report**

Fiscal year ended  
**June 30, 2017**

**Prepared by:  
Business Office  
Nicole Stuckert  
Chief Financial Officer/  
Chief School Business Official**



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Comprehensive Annual Financial Report

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## INTRODUCTORY SECTION



November 13, 2017

President and Members of the Board of Education, and  
Citizens of Sycamore Community Unit School District #427  
Sycamore, IL 60178

The Comprehensive Annual Financial Report of the Sycamore Community Unit School District #427, Sycamore, Illinois, for the fiscal year ended June 30, 2017, is hereby submitted. The report was prepared by the Chief Financial Officer/Chief School Business Official with assistance from the Business Office staff. The audit was completed on September 23, 2017, and the report was subsequently issued.

Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the District. We believe the data as presented is accurate in all material aspects and is reported in a manner designed to fairly set forth the financial position and results of the operations of the District, as shown by the disclosure of all financial activity of its various funds. All disclosures necessary for the reader to gain an understanding of the District's financial status are incorporated into the report. Additional discussion and analysis of the financial performance of the Sycamore Community Unit School District #427 are included in the Management's Discussion and Analysis.

The Comprehensive Annual Financial Report is presented in three sections: introductory, financial, and statistical. The introductory section includes this transmittal letter, the District's organizational chart, and a list of principal officials. The financial section includes the Independent Auditor's Report, Management's Discussion and Analysis, Basic Financial Statements, Notes to the Financial Statements, and the General, Major Special Revenue Funds, Combining, and Individual Fund Financial Statements and Schedules. The Statistical Section includes selected financial and demographic information generally presented on a multi-year basis. The introductory and statistical sections have not been audited.

## **General District Information and History**

Sycamore Community Unit School District #427 is located in DeKalb County, approximately seventy (70) miles west of Chicago, Illinois. The City of Sycamore is the County Seat of DeKalb County. DeKalb County has a long history associated with agriculture and agriculture related industries. Within the past twenty years, the County and the Sycamore School District have undergone a change from a quiet rural area to an extended far-western suburb of the City of Chicago. Whereas the majority of Sycamore citizens in the past earned their living primarily through agriculture, now many of the citizens work in the Fox Valley suburbs or commute to the City of Chicago for their livelihood.

The Sycamore School District consists of seven school buildings, an administration center, a transportation facility, and a warehouse distribution center. The seven schools include five elementary schools, a middle school for students in grades six through eight, and a high school. Interestingly, the District also owns one additional building known as the North Grove School, which is one of only two one-room schoolhouses remaining on its original site in Illinois. Built in 1886, it is the oldest school building in the Sycamore District, and the facility is listed on the National Historical Register. The District leases this building to the North Grove School Association for one dollar a year, while the North Grove School Association maintains the facility. In an effort to maintain its connection with the rural history of Sycamore and DeKalb County, the Board of Education named the most recently constructed elementary school after the original North Grove School. A summary of the school buildings is shown below:

<b>Year Built</b>	<b>Facility</b>	<b>FY17 Enrollment</b>	<b>FY18 Projected Enrollment</b>
1959	High School	1,247	1,225
1978	Middle School	858	858
2009	North Grove Elementary	457	459
1997	South Prairie Elementary	259	228
1969	North Elementary	276	281
1952	West Elementary	272	281
1951	Southeast Elementary	330	346

The District employs 491 employees and is the largest employer in the City of Sycamore. Of these employees, 16 are administrators, 266 are certified staff, and 209 are non-certified staff.



The District is governed by an elected seven member Board of Education. The governing power of the Board of Education is codified in The School Code of Illinois. As the governing body of the School District, a Board of Education:

- Has the corporate power to sue and be sued in all courts;
- Has the power to levy and collect taxes on property and to issue bonds;
- Can contract for appointed administrators, teachers, and other personnel, as well as for goods and services.

The Superintendent is the Chief Executive Officer of the District and is directly responsible to the Board of Education for all the operations of the District.

The Chief Financial Officer/Chief School Business Official is also the District's Treasurer. The Chief Financial Officer/Chief School Business Official reports directly to the Superintendent. As the District's Treasurer, the Chief Financial Officer/Chief School Business Official is directly responsible for all financial operations, investments, and custody of all District funds and assets.

## **Programs**

### ***Early Childhood***

The District runs an Early Childhood Program at South Prairie Elementary. The Early Childhood Special Education (ECSE) program serves students ages 3-5 with identified disabilities as specified under the Individuals with Disabilities Education Improvement Act (IDEA). Typically developing peers are also included in this program, as well as community models. Our ECSE program focuses on:

- Developmentally appropriate curriculum with an emphasis on
  - Language,
  - Socialization,
  - Motor Skills,
  - and Pre-academic skill development.

Students are able to join the program throughout the year as they turn the age of 3. At the end of school year 2016-2017, the program had 38 students.

### ***Life School***

Life School is the Sycamore School District's transition program for students who have an Individual Educational Plan (IEP), completed four years of high school, and are at least 18 years old. The goal is to provide students with a variety of possible post school outcomes in a real-life community based program. Life School has two different programs-the Transition Program and the Developmental Training Program.

The Transition Program focuses on functional life skills with functional academic skills embedded into daily activities. The Transition Program emphasizes five domains:

- Work
- Home
- Community
- Recreation & Leisure
- Social-Interpersonal Skills

The Developmental Training Program serves young adults with greater limitations due to their developmental and intellectual disabilities. This program also emphasizes five domains:

- Social/Communication
- Home
- Community
- Recreation & Leisure
- Functional Skills

In order for a student to attend Life School, the High School's IEP team must determine that the placement is appropriate according to the student's needs and their IEP goals. Students going on in Life School will receive a Certificate of Attendance at their High School's graduation ceremony. Once a student has completed the Life School Program or they "age-out" (upon turning 22 years old) of the program, they will be issued a diploma. The program currently serves 7 students, some of whom tuition in from other nearby school districts.

### ***OSCAR Childcare***

The Sycamore School District offers before and after school care for the school year and summer. The program is offered to students who are in kindergarten through fifth grade in the District. OSCAR provides children a fun, safe, and quality experience. The before school program offers breakfast and structured activities in the areas of academics, arts and crafts, nutrition and wellness. The afternoon program provides homework assistance, academically based activities, and structured playtime. Students also have an opportunity to attend the YMCA campus for swim lessons once a week. Certified teachers lead the program. The program served, on average, 312 students during the school year and about 224 students in the summer.

### ***English Language Learners (ELL)***

The English Language Learners (ELL) program is designed to meet the needs of students whose first language is not English. Students are assessed when they register if parents indicate that another language is spoken in their home. There is a continuum of services provided to students depending on how well they are able to speak, read, write, and listen in English.

- Students at the elementary level who require ELL support will work with a certified ELL teacher, who is also fluent in Spanish, and will receive support from a Paraprofessional providing instruction to support the student as they learn English. The elementary level program is housed at North Grove Elementary.



- Students at the Middle School who require ELL support will have one to two class periods taught by a certified ELL teacher, who is also fluent in Spanish.
- Students at the High School who require ELL support will have one class period taught by a certified ELL teacher, who is also fluent in Spanish.

All ELL classes place an emphasis on learning English vocabulary, reading, and writing. In addition, pre-teaching concepts are done to help students develop academic vocabulary and understanding. Currently, there are 86 students being served in this program.

### **Economic Condition and Outlook**

Approximately 90% of the City of Sycamore's incorporated area is contiguous with that of the School District. Additionally, a portion of the Town of Cortland is also within the School District's boundaries. Residential property makes up 73.08% of the School District's tax base. Commercial and industrial values are approximately 19.06% of property values combined. The remainder is composed of farmland and railroad.

The national recession did not spare DeKalb County, but local unemployment rates have decreased from 11.3% in 2009 to 4.8% in June 2017. A number of residents are employed outside of Sycamore; many commute to the Fox Valley area, and a number of residents are employed by Northern Illinois University located in DeKalb, IL.

The City of Sycamore imposes an "impact fee" on residential development. Revenues from this fee have been an important component of the District's financial plan and can be used for: 1) the purchase of real estate or structures for use as schools or educational facilities for students in the School District; (2) the construction of new buildings for use as schools or educational facilities for students in the School District; or (3) the modification of existing school buildings or educational facilities for students in the School District. Revenues from "impact fees" reached a high of \$1,268,438 in Fiscal Year 2006 before diminishing down to \$54,000 in Fiscal Year 2009. Revenues from this source decreased to \$76,658 for Fiscal Year 2017 from \$180,764 in Fiscal Year 2016. The decrease was due to the new process implemented by the City, which now requires payment due at final inspection and payable to the City of Sycamore. The City then transfers the payments to the school district on a monthly basis. In the past, payments were due before a building permit was issued and payment was payable to the school district.

Residential home construction declined from its peak of 264 single-family units constructed in 2005-2006 to 52 in 2015-2016 and decreased further to 22 ending 2016-2017. Residential property values, which had been increasing by double digits beginning in 2003, slowed in 2009 to a 2.42% increase, and declined by 7.75% in 2013. Values continued to show a decline of 1.5% in 2014. The District did see an 8% increase in property values in 2016. This increase in value impacts the District's property tax revenues, as well as the District's tax rates.

Rates will rise in a time of declining property values, which is necessary to provide the funds the District is entitled to under the Property Tax Extension Limitation Law. Fortunately, the District was able to decrease the tax rate for the 2016 levy and provide some relief to its taxpayers.

DeKalb County passed the Property Tax Extension Limitation Law, commonly known as “tax caps,” in 1999. This law restricts the School District’s property tax levy to an increase of 105%, or the annual Consumer Price Index (whichever is less), excluding growth from new construction.

In spite of current economic problems, the Sycamore School District has been able to maintain programs and provide the quality education experience demanded by the community. The establishment of healthy financial reserves during the growth period and sound financial management by the Board of Education has enabled the District to remain financially healthy over the last several years. However, in school year 2014-2015, the District implemented a three year deficit reduction plan that began in school year 2015-2016. The plan will reduce expenditures by \$6.2 million over the three year plan to ensure the District gets back to a balanced budget by the 2017-2018 school year. Declining property values & prorated state aid along with an increase in negotiated compensation agreements have presented deficit spending over the last eight years and will impact the District as they make financial decisions going forward.

### **Financial Information & Policies**

Sycamore CUSD #427 conforms to Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB) and the United States of America, as applicable to governmental entities. The District reports on a modified accrual basis of accounting. The presentation permits the reader to obtain an overview of the District’s financial operations by reviewing the combined statements in the front section of this report. Detailed representations of the combined statements are available throughout the remainder of the report.

The District Administration is responsible for establishing and maintaining internal controls. Internal controls provide reasonable assurance that District assets are protected from loss, theft, or misuse. These controls are based on the principle of “reasonable assurance,” which recognizes the cost of a control should not exceed the benefits to be derived from that control.

The District’s independent auditor, Klein Hall CPAs, considered the District’s internal controls to determine auditing procedures for the purpose of expressing an opinion on the financial statements. The auditor also tested the District’s compliance with provisions of laws, regulations, contracts, and grants. As a result of the audit, no material weaknesses or significant deficiencies in internal controls were noted, and no material noncompliance was determined.

### **District Funds**

The District’s accounts are organized as separate accounting entities called funds. District resources are allocated to and accounted for in individual funds as required by the State of Illinois. Each fund has specific functions based upon the purposes for which the District’s resources are to be expended. This allows for a more controlled process of spending activities. The following describes the fund types implemented in School District 427:

- 1) **General Fund** – accounts for the revenues and expenditures that are used in providing the educational program for the students of the District (e.g., Operations and Maintenance and Working Cash)
- 2) **Special Revenue Funds** – accounts for specific revenue sources that are legally restricted to expenditures for specified purposes (e.g., Transportation and Municipal Retirement/Social Security).
- 3) **Debt Service Fund** – accounts for the accumulation of resources for, and the payments of, general long-term debt principal, interest, and related costs. All bond issues are maintained through the Bond and Interest Fund.
- 4) **Capital Projects Fund** – accounts for financial resources to be used for the acquisition or construction of major capital facilities.
- 5) **Activity Fund** – accounts for the assets held by the District for student organizations.

### **Budget Control**

The District maintains sound budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Education. Activities of all funds are included in the annual appropriated budget. Budgetary control is maintained at the fund level. Monthly budget variances at the fund level, as well as more detailed program line item levels, are provided to the Board with the Treasurer's Report.

The District also maintains an encumbrance accounting system as one process for accomplishing budgetary control. Encumbered amounts lapse at year-end. As demonstrated by the statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

### **Major Initiatives**

#### *Improvements to District Facilities*

The District had several capital improvement projects during the 2016-2017 school year. The following list summarizes the projects by school:

#### West Elementary School

- Outdoor stair railing repair (last phase of project)

#### North Elementary School

- Deteriorating concrete sidewalk repairs
- Air duct installation and repairs



Sycamore High School

- Tennis Court resurfacing

### **Certificate of Excellence**

The Association of School Business Officials (ASBO) awarded a Certificate of Excellence in Financial Reporting to Sycamore Community Unit School District #427 for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2016. This certificate is a prestigious national award recognizing standards for preparation of state and local government financial reports. This year's Comprehensive Annual Financial Report will again be submitted for the ASBO Certificate of Excellence award.

In order to be awarded this Certificate, the District must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such reports must satisfy generally accepted accounting principles and applicable legal requirements.

We believe that our current report conforms to the Certificate requirements, and we are submitting it to ASBO International to determine its eligibility for the Certificate.

### **Other Information**


#### *Independent Audit*

The School Code of Illinois and the District's adopted policy require an annual, independent audit of the book of accounts, financial records, and all fund transactions of the District. The audit was performed by the independent certified public accountants that are selected by the District's Board of Education. The auditor's opinion has been included in this report.

#### *Acknowledgments*

We wish to thank the members of the Board of Education for their interest and support in planning and conducting the financial operations of Sycamore CUSD #427 in both a highly responsible and effective manner. The preparation of the report on a timely basis could not be accomplished without the efficient and dedicated services of all members of the Business Office who assisted in the closing of the District's financial records and the preparation of this report.

Respectfully submitted,

  
Kathy Countryman  
Superintendent

  
Nicole Stuckert  
Chief Financial Officer/  
Chief School Business Official

**Sycamore Community Unit School District No. 427**

245 West Exchange Street  
Sycamore, Illinois 60178

**Officers and Officials**

June 30, 2017

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**Board of Education**

		<u>Term Expires</u>
James Dombek	President	2021
Stephen Nelson	Vice President	2019
Kris Wrenn	Secretary	2019
Julenne Davey	Member	2019
Austin Hofer	Member	2021
Eric Jones	Member	2021
Jeff Jacobson	Member	2019

**District Administration**

Kathy Countryman	Superintendent
Nicole Stuckert	Chief Financial Officer/Chief School Business Official

**Official Issuing Report**

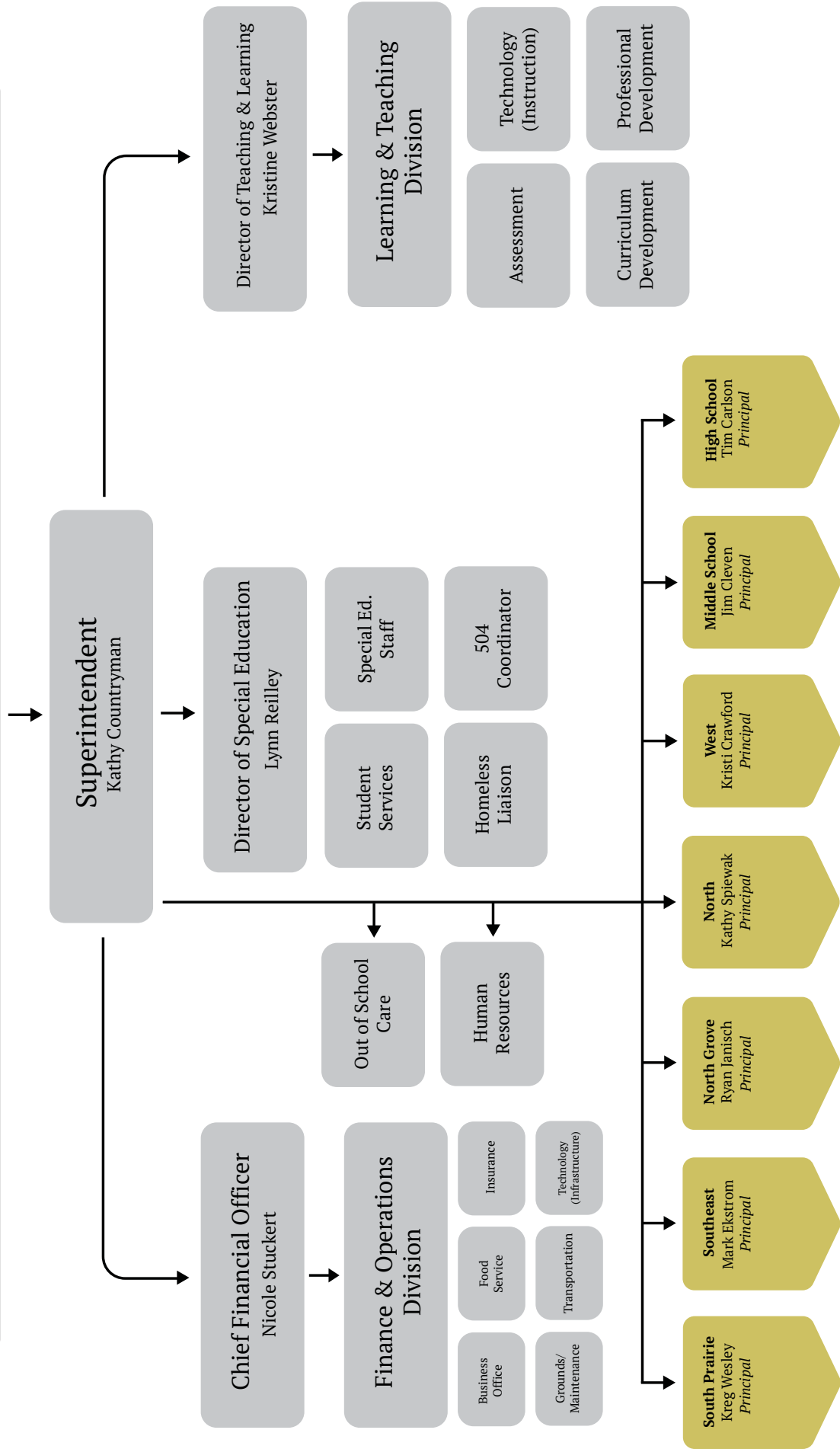
Nicole Stuckert	Chief Financial Officer/Chief School Business Official
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**Department Issuing Report**

Business Office

# Sycamore CUSD 427

## Board of Education





ASSOCIATION OF  
SCHOOL BUSINESS OFFICIALS  
INTERNATIONAL

**The Certificate of Excellence in Financial Reporting  
is presented to**

**Sycamore Community Unit School District No. 427**

**for its Comprehensive Annual Financial Report (CAFR)  
for the Fiscal Year Ended June 30, 2016.**

The CAFR has been reviewed and met or exceeded  
ASBO International's Certificate of Excellence standards.



Anthony N. Dragona, Ed.D., RSBA  
President

John D. Musso, CAE, RSBA  
Executive Director

## **FINANCIAL SECTION**



3957 75<sup>th</sup> Street, Aurora, IL 60504  
Phone 630.898.5578 | Fax 630.225.5128  
KleinHallcpa.com

## **INDEPENDENT AUDITOR'S REPORT**

Board of Education  
Sycamore Community Unit School District No. 427  
Sycamore, Illinois

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Sycamore Community Unit School District No. 427 (the District) as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Sycamore Community Unit School District No. 427 as of June 30, 2017, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and other required supplementary information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and statistical sections as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

We have also audited, in accordance with auditing standards generally accepted in the United States of America, the District's basic financial statements for the year ended June 30, 2016, which are not presented with the accompanying financial statements, and we expressed unmodified opinions on the respective financial statements of the governmental activities, each major fund, and the aggregate remaining fund information. That audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements as a whole. The schedules of revenues, expenditures and changes in fund balances - budget and actual, related to the 2016 financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2016 basic financial statements. The information has been subjected to the auditing procedures applied in the audit of those basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2016 schedules of revenues, expenditures and changes in fund balances - budget and actual are fairly stated in material respects in relation to the basic financial statements from which they have been derived.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated August 18, 2017, on our consideration of Sycamore Community Unit School District No. 427's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Klein Hall CPAs". The signature is written in a cursive, flowing style.

Klein Hall CPAs  
Aurora, Illinois  
August 18, 2017



## **SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Management's Discussion and Analysis  
For the Year Ended June 30, 2017

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This section of Sycamore Community Unit School District #427's (the District) annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year ending June 30, 2017. Please read it in conjunction with the transmittal letter found in the introductory section, as well as the District's financial statements.

The Management's Discussion and Analysis (MD&A) is an element of the reporting model adopted by the *Governmental Accounting Standards Board (GASB)* in their *Statement No.34 Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments* issued in June 1999. The MD&A is management's explanation of the District's financial position.

### **Financial Highlights**

- As of June 30, 2017, the total combined assets plus deferred outflows of the District exceeded its liabilities plus deferred inflows by \$11,027,144 (net position of the District). Overall net position decreased by \$1,846,027.
- During the year, expenses from governmental activities totaled \$61,298,948. General revenues generated from property taxes, state and federal funding, earnings on investments, and miscellaneous items totaled \$41,767,161, which is a 3.40% increase over the previous year. Program revenues accounted for an additional \$17,685,760, which is a 7.32% increase over the previous year.
- Student enrollment decreased by 1.0% from 3,776 in 2016 to 3,744 in 2017.
- The General Fund reported a decrease in fund balance of \$711,883 and ended the fiscal year with a fund balance of \$4,989,990.
- The Transportation Fund (a Major Special Revenue Fund) reported a decrease in fund balance of \$649,055 and ended the fiscal year with a fund balance of \$1,422,349.
- The Debt Service Fund reported a decrease in fund balance of \$100,353 and ended the fiscal year with a fund balance of \$2,738,098.
- The District's outstanding long-term debt of \$92,928,561 as of June 30, 2016 increased to \$94,943,981 as of June 30, 2017. The increase was due to new capital lease proceeds of \$556,500, the accretion on bonds, an increase in other postemployment benefits, an increase in net pension liability, and repayments of \$3,507,468.

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

Management's Discussion and Analysis  
For the Year Ended June 30, 2017

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### Overview of the Financial Statements

The Comprehensive Annual Financial Report consists of three parts: (A) an Introductory Section, (B) a Financial Section, and (C) a Statistical Section. The Financial Section of this Comprehensive Annual Financial Report consists of four parts: (1) management's discussion and analysis (this section), (2) the basic financial statements, (3) required supplementary information, and (4) other supplementary information, which is an optional section that presents additional information such as combining and individual fund statements and schedules for non-major and major governmental funds, fiduciary funds, capital assets, and required compliance information.

The Management's Discussion and Analysis section is intended to serve as an introduction to the District's Basic Financial Statements. The District's Basic Financial Statements are comprised of three components: (1) Government-Wide Financial Statements, (2) Fund Financial Statements, and (3) Notes to the Financial Statements.

The Basic Financial Statements include statements that present different views of the District:

- The first two statements are *government-wide financial statements* that provide both *short-term* and *long-term* information about the District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the District, reporting the District's operations in *more detail* than the Government-wide statements.
- The *governmental funds statements* tell how basic services such as regular and special education were financed in the *short-term*, as well as what remains for future spending.
- The *fiduciary funds statements* provide information about the financial relationships in which the District acts solely as a *trustee* or *agent* for the benefit of others.

### Government-wide Financial Statements

The Government-wide financial statements report information about the District as a whole using accounting methods similar to those used by private-sector companies.

The *Statement of Net Position* includes all of the government's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference between them reported as *net position*.

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

Management's Discussion and Analysis  
For the Year Ended June 30, 2017

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The *Statement of Activities* presents information for all of the current year's revenues and expenses regardless of when cash is received or paid. Thus, revenues and expenses are reported on this statement for some items that will only result in cash flows in future fiscal periods.

The Government-wide financial statements report the District's *net position* and how it has changed. Net position is the difference between the District's assets plus deferred outflows and liabilities plus deferred inflows – this is one way to measure the District's financial health or *position*. Per the requirements of GASB 34, comparisons with prior year net position and changes are reported.

- Over time, increases or decreases in the District's net position are an indicator of whether the financial position is improving or deteriorating.
- To assess the District's overall health, one must consider additional non-financial factors, such as changes in the District's property tax base and the condition of school buildings and other facilities.

### Fund Financial Statements

The District's fund financial statements provide more detailed information about the District's funds, focusing on its most significant or major funds, not the District as a whole. Fund accounting devices that the District uses to keep track of specific sources of funding and spending for particular programs are required by state law and bond covenants. The District establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues (such as Working Cash).

The District has two categories of funds:

- *Governmental Funds*: All of the District's basic services are included in governmental funds, which generally focus on: (1) how cash and other financial assets can readily be converted to cash flow in and out, and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that allows one to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the Government-wide statements, additional information in the *Reconciliation of Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds* and the *Statement of Activities* explains the relationship (or differences) between the long-term and short-term outlooks.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Management's Discussion and Analysis

For the Year Ended June 30, 2017

- *Fiduciary Funds:* The District is the trustee, or *fiduciary*, for assets that belong to others, such as the student activity funds and private purpose trust funds. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The District excludes these activities from the government-wide financial statements because it cannot use these assets to finance its operations.

**Financial Analysis of the District as a Whole****Net Position**

As noted earlier, net position may over time serve as a useful indicator of a government's financial position. The District's assets plus deferred outflows as of June 30, 2017 exceeded liabilities plus deferred inflows by \$11,027,144 (net position) (see Table A-1). Overall assets decreased by \$1,958,541. Current and other assets increased in the same period from \$29,898,899 to \$30,612,864.

**Table (A-1)**  
**Sycamore CUSD #427's Net Position**

	Governmental Activities	
	2017	2016
Current and other assets	\$ 30,612,864	\$ 29,898,899
Capital assets	69,874,722	72,547,228
Total assets	100,487,586	102,446,127
Deferred Outflows	10,342,881	9,832,086
Debt outstanding		
Current	3,820,665	3,373,696
Long-term	91,123,316	89,554,865
Other liabilities	4,137,560	4,741,587
Total liabilities	99,081,541	97,670,148
Deferred Inflows	721,782	1,734,894
Net position		
Net investment in capital assets	11,746,334	11,397,974
Restricted	6,746,947	7,332,735
Unrestricted	(7,466,137)	(5,857,538)
Total net position	\$ 11,027,144	\$ 12,873,171

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Management's Discussion and Analysis  
For the Year Ended June 30, 2017

**Changes in Net Position**

Total revenues increased by 4.53% from \$56,874,318 in 2016 to \$59,452,921 in 2017 (see Table A-2).

Expenses for the same period increased by 1.42% from \$60,443,172 in 2016 to \$61,298,948 in 2017.

**(Table A-2)**  
**Change in Net Position**

	2017	2016	% Change
Program Revenues			
Charges for Services	\$ 2,370,267	\$ 2,446,120	-3.10%
Operating Grants and Contributions	15,315,493	14,033,002	9.14%
Total Program Revenues	17,685,760	16,479,122	7.32%
General Revenues			
Property Taxes	31,618,738	30,837,399	2.53%
Personal property replacement taxes	751,941	719,720	4.48%
Federal and state aid not restricted to specific	9,169,313	8,387,897	9.32%
Investment Earnings	55,685	39,818	39.85%
Miscellaneous	171,484	410,362	-58.21%
Total General Revenues	41,767,161	40,395,196	3.40%
Total Revenues	59,452,921	56,874,318	4.53%
Program Expenses			
Instruction			
Regular	20,549,580	20,954,643	-1.93%
Special	5,169,338	5,345,937	-3.30%
Tuition	2,552,452	2,670,260	-4.41%
State retirement contributions	10,119,742	8,630,188	17.26%
Total Instruction	38,391,112	37,601,028	2.10%
Support Services			
Pupils	3,063,675	3,182,062	-3.72%
Instructional Staff	2,209,874	2,345,902	-5.80%
General Administration	1,379,697	754,112	82.96%
School Administration	2,129,127	1,134,283	87.71%
Business	1,569,065	973,647	61.15%
Operation & Maintenance of Facilities	4,194,782	5,547,514	-24.38%
Transportation	1,748,103	2,051,758	-14.80%
Central	494,697	483,486	2.32%
Other	1,566,720	1,997,581	-21.57%
Community service	568,324	494,991	14.82%
Total Support Service	18,924,064	18,965,336	-0.22%
Interest and Finance Charges	3,983,772	3,876,808	2.76%
Total Expenses	61,298,948	60,443,172	1.42%
Decrease in Net Position	(1,846,027)	(3,568,854)	
Net Position - Beginning of Year	12,873,171	16,442,025	
Net Position - End of Year	\$ 11,027,144	\$ 12,873,171	

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Management's Discussion and Analysis  
For the Year Ended June 30, 2017

The total cost of all programs and services for governmental activities in the year ended June 30, 2017 was \$61,298,948 compared to \$60,443,172 for the year ended June 30, 2016. This increase was the result of:

- Increased state retirement contributions;
- Increased cost of support services including general and school administration;
- Increased cost of community services.

**Governmental Activities**

Program revenues associated with the District's governmental activities increased by 7.32% from \$16,479,122 in Fiscal Year 2016 to \$17,685,760 in Fiscal Year 2017, which was the result of an increase in state retirement contributions. General revenues increased by 3.40%. Property tax revenues increased by 2.53%. Federal and state aid not restricted to specific purposes increased by 9.32%. Investment earnings increased by 39.85%, which is attributable to District investments. Personal property replacement tax revenue increased by 4.48% as a result of an increase in collection of user fees and personal property replacement taxes.

(Table A-3)

	Charges for Services			Operating Grants and Contributions		
	2017	2016	% Change	2017	2016	% Change
Regular Programs	\$ 1,500,679	\$ 1,533,002	-2.11%	\$ 984,471	\$ 1,101,530	-10.63%
Special Programs	17,123	9,512	80.01%	2,660,982	2,806,616	-5.19%
State Retirement Contributions	-	-	0.00%	10,119,742	8,630,188	17.26%
Instructional Staff	-	-	0.00%	66,032	86,178	-23.38%
Business Operations and Maintenance of Facilities	567,139	634,511	-10.62%	432,408	368,025	17.49%
Transportation	90,858	123,924	-26.68%	-	-	0.00%
Totals	194,468	145,171	33.96%	1,051,858	1,040,465	1.09%
	<u>\$ 2,370,267</u>	<u>\$ 2,446,120</u>	<u>-3.10%</u>	<u>\$ 15,315,493</u>	<u>\$ 14,033,002</u>	<u>9.14%</u>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Management's Discussion and Analysis

For the Year Ended June 30, 2017

The total cost of instructional services from governmental activities increased by 2.10% from \$37,601,028 in Fiscal Year 2016 to \$38,391,112 in Fiscal Year 2017. Support service costs decreased by 0.22% from \$18,965,336 to \$18,924,064 in Fiscal Year 2017. Interest and fiscal charge costs increased by 2.76% in from \$3,876,808 to \$3,983,772 in Fiscal Year 2017. The cost of all governmental activities for Fiscal Year 2017 increased 1.42% over the previous fiscal year to \$61,298,948.

The net cost of services reflects the amount of District expenses that are supported by property tax payments, state and federal resources not restricted to certain purposes, earnings on investments, and various miscellaneous revenues.

The net cost of total services less program revenues decreased by 0.80% for Fiscal Year 2017. Net cost of instructional services decreased from \$23,520,180 for Fiscal Year 2016 to \$23,108,115 for Fiscal Year 2017. Support service costs less program revenues decreased by 0.28% for the same period.

(Table A-4)

	Governmental Activities					
	Total Cost of Services 2017	Total Cost of Services 2016	Total Percentage Change	Net Cost of Services 2017	Net Cost of Services 2016	Total Percentage Change
Instruction	\$ 38,391,112	\$ 37,601,028	2.10%	\$ 23,108,115	\$ 23,520,180	-1.75%
Support Services	18,924,064	18,965,336	-0.22%	16,521,301	16,567,062	-0.28%
Interest and Fiscal Charges	3,983,772	3,876,808	2.76%	3,983,772	3,876,808	2.76%
Totals	<u>\$ 61,298,948</u>	<u>\$ 60,443,172</u>	<u>1.42%</u>	<u>\$ 43,613,188</u>	<u>\$ 43,964,050</u>	<u>-0.80%</u>

## **SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Management's Discussion and Analysis  
For the Year Ended June 30, 2017

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### **Financial Analysis of the District's Funds**

The District's governmental funds have a combined fund balance on June 30, 2017 of \$11,756,236. This is a decrease of \$988,387 from the June 30, 2016 fund balance of \$12,744,623.

The major funds include the General Fund, the Transportation Fund, and the Debt Service Fund. Changes in their positions are detailed below.

The General Fund (Education, Operations and Maintenance and Working Cash accounts) ended Fiscal Year 2017 with a fund balance of \$4,989,990. This was a decrease of \$711,883 from the stated position on June 30, 2016. The decrease was a result of decreased miscellaneous revenues and increasing support services expenditures.

The Transportation Fund's end-of-year fund balance decreased by \$649,055. The State of Illinois reimburses on a pro-rata basis the cost of transporting students living within a mile and one-half of an attendance center or where there is a significant traffic hazard that would endanger walking students.

The Debt Service Fund's fund balance ended the fiscal year at \$2,738,098, a decrease of \$100,353 from the previous fiscal year.

Non-major governmental funds include the Municipal Retirement/Social Security Fund, the Capital Projects Fund, and the Fire Prevention and Safety Fund.

The Municipal Retirement/Social Security Fund is established by Illinois Statutes. Its purpose is to account for property tax funds specifically levied by the District to meet the District's obligations to the Illinois Municipal Retirement Fund, a mandatory retirement fund for all non-certified employees, and to account for tax dollars used for the District's obligation for Social Security and Medicare payments. The fund balance on June 30, 2017 was \$430,210. This was a positive change of \$122,696 from June 30, 2016.

The Capital Projects Fund had a fund balance of \$541,215 at the conclusion of the present fiscal year.

The Fire Prevention and Safety Fund is a statutorily authorized fund to account for funds specifically raised through a property tax levy or sale of bonds to effect cited areas of building concern. This fund ended the current fiscal year with a fund balance of \$1,634,374, which was an increase of \$350,208.



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Management's Discussion and Analysis

For the Year Ended June 30, 2017

**General Governmental Functions**

A comparison of the various revenues of the Governmental Fund Types and percentages of increases and decreases in relation to the prior year is shown in the following tabulation:

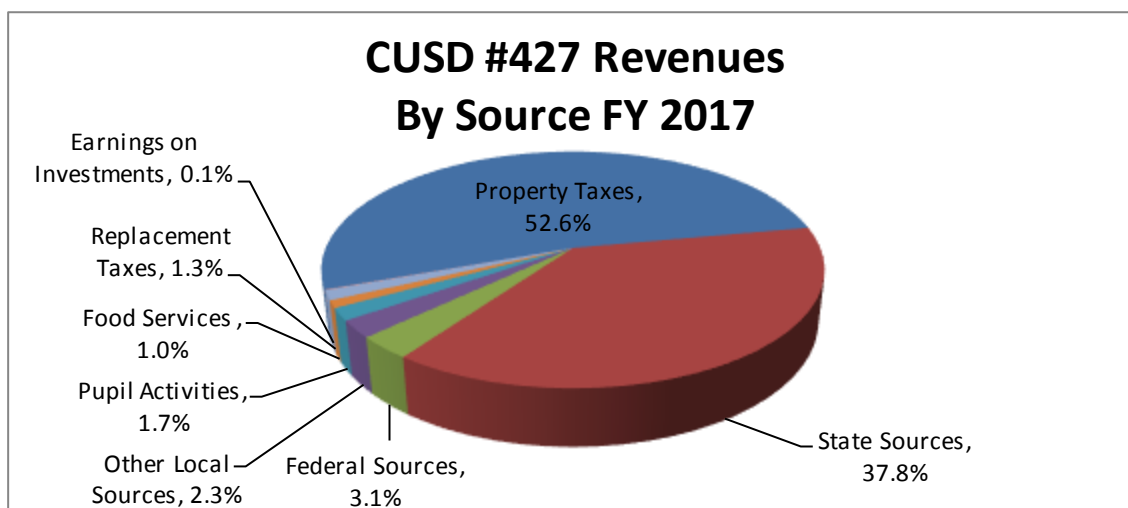
(Table A-5)  
Revenues by Source

Revenue Source	2017 Revenues		2016 Revenues		Increase (Decrease) from 2016	
	Amount	Percent of Total	Amount	Percent of Total	Dollars	Percentages
Property Taxes	\$ 30,079,053	52.63%	\$ 31,343,375	54.62%	\$ (1,264,322)	-4.03%
Replacement Taxes	751,941	1.32%	719,720	1.25%	32,221	4.48%
Total Taxes	30,830,994	53.95%	32,063,095	55.88%	(1,232,101)	-3.84%
Earnings on Investments	55,685	0.10%	39,818	0.07%	15,867	39.85%
Food Services	567,139	0.99%	634,511	1.11%	(67,372)	-10.62%
Pupil Activities	965,336	1.69%	918,668	1.60%	46,668	5.08%
Other Local Sources	1,336,590	2.34%	1,814,445	3.16%	(477,855)	-26.34%
Total Local	33,755,744	59.07%	35,470,537	61.82%	(1,714,793)	-4.83%
State Sources	21,620,483	37.83%	19,989,559	34.84%	1,630,924	8.16%
Federal Sources	1,770,315	3.10%	1,920,198	3.35%	(149,883)	-7.81%
Total State & Federal	23,390,798	40.93%	21,909,757	38.18%	1,481,041	6.76%
Totals	\$ 57,146,542	100.00%	\$ 57,380,294	100.00%	\$ (233,752)	-0.41%

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Management's Discussion and Analysis  
For the Year Ended June 30, 2017

Revenue from all Governmental Fund types totaled \$57,146,542 in Fiscal Year 2017, which represents a 0.41% decrease over Fiscal Year 2016. Local property taxes produced 52.63% of general revenues compared to 54.62% the previous year. Revenue from all local sources accounted for \$33,755,744 or 59.07% of total revenue. This compares to 61.82% from local sources the previous year. Revenue from state and federal sources accounted for 40.93%, as compared to 38.18% from state and federal sources in 2016. Federal funds accounted for 3.10% of total revenue from all Governmental Fund types.



Property tax payments are the most significant revenue source for the District. The District is located in two "tax capped" counties. Illinois enacted the Property Tax Extension Limitation Law (PTELL), which effectively "capped" the growth of tax rates. Property tax growth in PTELL counties is determined by a levy formula that uses the previous year's extension, the consumer price index (CPI), and the property value of new construction.

By Illinois law, a school district must adopt a levy for property tax dollar requests and file that levy request with the county clerk(s) by the last Tuesday in December. Tax amounts and rates are determined by the application of the request across the equalized assessed value (EAV) of property within the taxing district. Amounts requested are then reduced (if necessary) to conform to the limitations imposed by PTELL and other sections of the statutes. The taxes are due and payable in the year following the levy. Normally, tax payments are due from the individual by May 1st and September 1st. Funds collected are dispersed later in those months by the county treasurers.

The EAV in DeKalb and Kane Counties is determined as one-third of the fair market value of the property. The State of Illinois will apply a multiplier function, if necessary, in an effort to equalize assessment practices of county assessors. The District's 2016 Levy Year EAV of \$495,284,598 represents an

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## Management's Discussion and Analysis

For the Year Ended June 30, 2017

increase of 8.16% from the 2015 levy year. The Board of Education approves a levy in dollars to meet the District's operating needs for the fiscal year following the levy. The debt service levy is established at the time the Board approves a bond sale resolution. In Illinois, the only long-term debt that can be repaid through a specific tax levy is for bond indebtedness. The County Clerk normally extends the debt service levy by 1% to cover "loss and costs" associated with tax payment collection. Tax rates are determined by dividing the total EAV by the extended levy and are usually expressed as dollars and cents per \$100 of EAV.

Tax collections for the 2016 levy year were 53.17%. Real estate tax bills in DeKalb and Kane counties are payable in two installments, as discussed in the previous paragraph, with the second payment falling due and payable after the close of the fiscal year. Property tax rates for the 2016 Levy and the preceding three levy years are shown on the following tabulation:

(Table A-6)  
Sycamore CUSD 427 Tax Rates

Levy Year	2016	2015	2014	2013
Fund Type				
General	4.5181	4.8692	5.1041	5.0180
Special Revenue	0.7622	0.7385	0.7103	0.5806
Debt Service	0.9924	1.0342	1.0519	0.9979
Health/Safety	0.0851	0.0625	0.0667	0.0670
Fiduciary	0.0408	0.0444	0.0466	0.0476
Total Tax Rate	6.3986	6.7488	6.9796	6.7111
Collection Levy	53.17%	99.74%	99.94%	99.89%

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Management's Discussion and Analysis  
For the Year Ended June 30, 2017

The following table presents expenditures for major functions of the District with comparison to the preceding year for all Government Fund types:

(Table A-7)  
Expenditures By Function

	2017 Expenditures		2016 Expenditures		Increase (Decrease) from 2016	
	Amount	Percent of Total	Amount	Percent of Total	Dollars	Percentages
Instruction	\$34,499,848	58.74%	\$ 33,271,622	56.94%	\$ 1,228,226	3.69%
Supporting Services	16,706,729	28.44%	17,407,850	29.79%	(701,121)	-4.03%
Community Services	568,324	0.97%	494,991	0.85%	73,333	14.82%
Non-programmed Charges	1,443,191	2.46%	1,749,524	2.99%	(306,333)	-17.51%
Debt Service	5,515,987	9.39%	5,492,321	9.40%	23,666	0.43%
Capital Outlay	-	0.00%	16,864	0.03%	(16,864)	-100.00%
Totals	<u>\$58,734,079</u>	<u>100.00%</u>	<u>\$ 58,433,172</u>	<u>100.00%</u>	<u>\$ 300,907</u>	<u>0.51%</u>

Expenditures from all governmental fund types totaled \$58,734,079 in 2017, an increase of \$300,907 or 0.51% from 2016. This increase resulted from an increase in instruction and debt service expenditures.

In 2017, the District spent \$0 or 100% less on expenditures classified as Capital Outlay than in 2016. This decrease is the result of no building and improvements and no equipment acquisitions in the current year.

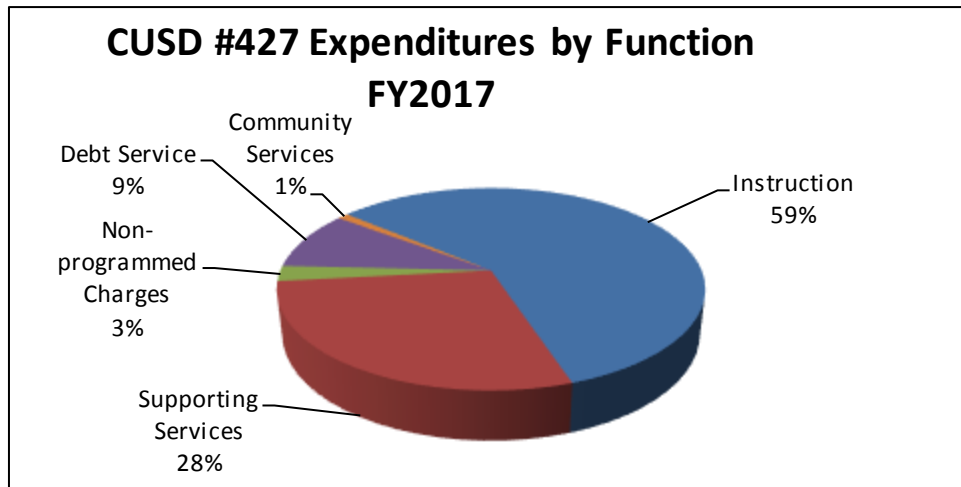
Debt repayment expenditures increased by \$23,666, or 0.43%, from 2016.

Supporting services for students and instructional staff, including district administration, school administration, and business services, accounted for 28.44% of all expenditures. Supporting service expenditures decreased by \$701,121, or 4.03%, compared to the previous fiscal year. Instruction expenditures in Illinois include "on behalf" funds, which are State contributions to the Teachers Retirement System. Funds are never actually realized by the local district. It is required, however, that these contributions be shown by the local district on their revenue and expense statements. A more complete discussion of the "on behalf" contribution is included in Note 5 of the *Notes to Financial Statements*.

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Management's Discussion and Analysis  
For the Year Ended June 30, 2017

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Included in the Special Revenue Fund are revenues and expenditures related to the Illinois Municipal Retirement (IMRF) and Social Security Fund. IMRF is the pension fund for non-certified workers of school districts. A district may levy a tax to pay the costs of this retirement fund. Total revenues and expenditures for the fund were \$1,487,022 and \$1,364,326, respectively. As of December 31, 2016, the following actuarial information pertains to the IMRF pension plan:

Total pension liability	\$ 68,734,413
Plan fiduciary net position	<u>57,527,766</u>
Net pension liability	<u>\$ 11,206,647</u>

Note 5 in the *Notes to the Financial Statements* contains more detailed information on funding for the Illinois Municipal Retirement Fund.

**General Fund Budgetary Highlights**

Annual budgets for all Governmental Funds are adopted on the modified accrual basis, consistent with generally accepted accounting principles (GAAP). During the 2016-2017 Budget year, the District did not amend the annual operating budget.

Expenditures exceeded revenues in the 2017 Fiscal Year. This condition resulted from unanticipated instructional salary and benefits expenditures, as well as community services expenditures. The District's adopted budget for the General Fund anticipated that revenues would exceed expenditures.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Management's Discussion and Analysis  
For the Year Ended June 30, 2017

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Notably, the total expenditures for instruction in the General Fund exceeded budget by \$1,062,334. This variance was largely offset by support services and operation and maintenance expenditures being under budget for Fiscal Year 2017.

The actual expenditures in the Municipal Retirement/Social Security Fund exceeded budgeted expenditures. Actual variances are detailed in the *Notes to Required Supplementary Information*. Additional sources were available to finance these excess expenditures as allowed under Illinois Statutes.

**Capital Assets and Long-Term Debt***Capital Assets*

During fiscal year 2017, the District invested \$797,954 in depreciable building improvements, facilities, furniture, transportation equipment, and computer hardware equipment. This resulted in total net capital assets of \$69,874,722 as of June 30, 2017, which is a decrease in capital asset value from the previous year. Total depreciation expense for the year was \$3,470,460. See Note 3 in the *Notes to the Financial Statements* for additional information on capital assets.

(Table A-8)  
Capital Assets (net of depreciation)

	2017	2016	2015
Land	\$ 782,089	\$ 782,089	\$ 782,089
Land improvements	1,773,346	1,842,749	1,775,336
Buildings	64,655,348	67,161,106	65,854,390
Equipment & other	2,663,939	2,761,284	3,217,102
Construction in Progress	-	-	2,747,132
Totals	<u>\$ 69,874,722</u>	<u>\$ 72,547,228</u>	<u>\$ 74,376,049</u>

*Long-Term Debt*

On June 30, 2017 the District had \$94,943,981 in long-term debt. This debt was composed of \$68,937,991 in General Obligation Bonds, \$1,144,885 in vehicle and facility loans, \$2,112,678 for other postemployment benefits (OPEB), and \$16,720,270 for net pension liability. Also included in this total is \$6,028,157 in premiums on bonds.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Management's Discussion and Analysis  
For the Year Ended June 30, 2017

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During the fiscal year, the District reduced its long-term debt with payments of \$3,040,000 on its outstanding General Obligation Bonds and \$467,468 on vehicle and facility leases. These actions left a June 30, 2017 year-end balance of \$94,943,981 in long-term debt, an increase of \$2,015,420 from June 30, 2016.

The table shown below reflects the long-term debt of the District as of June 30:

(Table A-9)

	Outstanding Long-Term Debt	
	2017	2016
General obligation bonds	\$ 68,937,991	\$ 69,692,840
Premium on bonds	6,028,157	6,653,934
Vehicle, equipment and facility loans	1,144,885	1,055,853
Other post-employment benefits	2,112,678	1,815,780
Net pension liability	16,720,270	13,710,154
Totals	<u>\$ 94,943,981</u>	<u>\$ 92,928,561</u>

See Note 4 in the *Notes to the Financial Statements* for more information relating to long-term liabilities.

**Factors Bearing on the District's Future**

The District is currently researching different technology initiatives including a Mass Customized Learning model by utilizing a "bring your own device" or 1-to-1 proposal.

The Board does have in place a "Business Partnership Agreement" policy to assist the city and county in attracting new businesses to locate in the area. The agreement grants a new business an abatement of a portion of its property taxes for up to four years and requires certain partnership responsibilities on the part of the business seeking the abatement. The Board conservatively considers only one abatement request per year. To date, three industries have taken advantage of this opportunity.

The District currently has active contracts with all employment groups. The custodial employees' bargaining agreement will end on June 30, 2018. The support personnel contract expires on June 30, 2019. The teacher's contract is effective through August 15, 2018. Sycamore has had a history of collaborative bargaining.

After submitting its ten year health, life, safety audit in December of 2015, the District had approximately \$3 million worth of projects that need to be completed within five years. Operation and Maintenance or Life Safety Funds can be used to complete the projects.

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Management's Discussion and Analysis

For the Year Ended June 30, 2017

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**Contacting the District's Financial Management**

This financial report is designed to provide the District's citizens, taxpayers, investors, and creditors with a general overview of the District's finances. Should you have questions about this report or need additional financial information, please contact the Chief Financial Officer/Chief School Business Official at 245 W. Exchange Street, Suite 1, Sycamore, IL 60178.



## **BASIC FINANCIAL STATEMENTS**

## **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Statement of Net Position

June 30, 2017

	Governmental Activities
<b>Assets</b>	
Cash and investments	\$ 13,158,590
Receivables	
Property taxes	14,840,914
Due from other governments	2,128,669
Prepaid items	484,691
Capital assets	
Land	782,089
Other capital assets, net of depreciation	69,092,633
<b>Total Assets</b>	<b>100,487,586</b>
<b>Deferred Outflows</b>	
Deferred amount on refunding	3,102,683
Deferred outflows related to pensions	7,240,198
<b>Total deferred outflows</b>	<b>10,342,881</b>
<b>Liabilities</b>	
Accounts payable	156,381
Accrued salaries	3,600,168
Accrued insurance claims	381,011
Noncurrent liabilities	
Due within one year	3,820,665
Due in more than one year	91,123,316
<b>Total Liabilities</b>	<b>99,081,541</b>
<b>Deferred Inflows</b>	
Deferred inflows related to pensions	721,782
<b>Net Position</b>	
Net investment in capital assets	11,746,334
Restricted for	
Health plan	249,245
Transportation	1,207,479
Debt service	2,684,424
Employee retirement	430,210
Capital projects	2,175,589
Unrestricted	(7,466,137)
<b>Total Net Position</b>	<b>\$ 11,027,144</b>

*See accompanying notes to basic financial statements*

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Statement of Activities

Year Ended June 30, 2017

Functions	Program Revenues			Net (Expense) Revenue and Changes in Net Position
	Expenses	Charges for Services	Operating Grants and Contributions	Total Governmental Activities
<b>Governmental Activities</b>				
Instructional services				
Regular programs	\$ 20,549,580	\$ 1,500,679	\$ 984,471	\$ (18,064,430)
Special programs	5,169,338	17,123	2,660,982	(2,491,233)
Tuition, learning disabilities	2,552,452	-	-	(2,552,452)
State retirement contributions	10,119,742	-	10,119,742	-
Support services				
Pupils	3,063,675	-	-	(3,063,675)
Instructional staff	2,209,874	-	66,032	(2,143,842)
General administration	1,379,697	-	-	(1,379,697)
School administration	2,129,127	-	-	(2,129,127)
Business	1,569,065	567,139	432,408	(569,518)
Operation and maintenance of facilities	4,194,782	90,858	-	(4,103,924)
Transportation	1,748,103	194,468	1,051,858	(501,777)
Central	494,697	-	-	(494,697)
Other	123,529	-	-	(123,529)
Community service	568,324	-	-	(568,324)
Non-programmed charges	1,443,191	-	-	(1,443,191)
Interest on long-term liabilities	3,983,772	-	-	(3,983,772)
Total school district	\$ 61,298,948	\$ 2,370,267	\$ 15,315,493	(43,613,188)

**General revenues**

Property taxes levied for:	
General purposes	22,528,264
Transportation	2,347,796
Retirement	1,418,816
Debt service	4,903,055
Capital projects	420,807
Personal property replacement taxes	751,941
Federal and state aid not restricted to specific purposes	9,169,313
Earnings on investments	55,685
Miscellaneous	171,484
Total general revenues	<u>41,767,161</u>
Change in net position	(1,846,027)
Net position - beginning	<u>12,873,171</u>
Net position - ending	<u>\$ 11,027,144</u>

See accompanying notes to basic financial statements

## **FUND FINANCIAL STATEMENTS**

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Balance Sheet

Governmental Funds

June 30, 2017

	General	Transportation	Debt Service
<b>ASSETS</b>			
Cash and investments	\$ 7,078,546	\$ 999,282	\$ 2,546,037
Receivables			
Property taxes	10,573,997	1,101,758	2,301,649
Due from other governments	1,589,071	520,671	-
Prepaid items	216,147	214,870	53,674
<b>TOTAL ASSETS</b>	<b>\$ 19,457,761</b>	<b>\$ 2,836,581</b>	<b>\$ 4,901,360</b>
<b>LIABILITIES, DEFERRED INFLOWS, AND FUND BALANCES</b>			
<b>Liabilities</b>			
Accounts payable	\$ 152,277	\$ 4,104	\$ -
Accrued salaries	3,487,747	112,421	-
Accrued insurance claims	381,011	-	-
Total liabilities	4,021,035	116,525	-
<b>Deferred inflows</b>			
Property taxes levied for subsequent year	9,940,335	1,037,414	2,163,262
Other deferred revenues	506,401	260,293	-
Total deferred inflows	10,446,736	1,297,707	2,163,262
<b>Fund balances</b>			
Nonspendable			
Prepaid items	216,147	214,870	53,674
Restricted			
Health plan	249,245	-	-
Transportation	-	1,207,479	-
Debt service	-	-	2,684,424
Employee retirement	-	-	-
Capital projects	-	-	-
Unassigned	4,524,598	-	-
Total Fund Balances	4,989,990	1,422,349	2,738,098
<b>TOTAL LIABILITIES, DEFERRED INFLOWS, AND FUND BALANCES</b>	<b>\$ 19,457,761</b>	<b>\$ 2,836,581</b>	<b>\$ 4,901,360</b>

See accompanying notes to basic financial statements

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Nonmajor Governmental Funds	Total Governmental Funds
\$ 2,534,725	\$ 13,158,590
863,510	14,840,914
18,927	2,128,669
-	484,691
<u>\$ 3,417,162</u>	<u>\$ 30,612,864</u>

\$ -	\$ 156,381
-	3,600,168
-	381,011
<u>-</u>	<u>4,137,560</u>
811,363	13,952,374
-	766,694
<u>811,363</u>	<u>14,719,068</u>

-	484,691
-	249,245
-	1,207,479
-	2,684,424
430,210	430,210
2,175,589	2,175,589
-	4,524,598
<u>2,605,799</u>	<u>11,756,236</u>
<u>\$ 3,417,162</u>	<u>\$ 30,612,864</u>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Reconciliation of the Balance Sheet of Governmental Funds

To the Statement of Net Position

June 30, 2017

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Amounts reported for governmental activities in the statement of net position are different because:

<b>Total fund balances - governmental funds</b>	<b>\$ 11,756,236</b>
Capital assets used in governmental activities are not financial resources, and therefore, are not reported in the funds. The cost of the assets is \$127,348,674 and the accumulated depreciation is \$57,473,952.	69,874,722
Some of the School District's property tax revenues will be collected after fiscal year-end but are not available soon enough to pay for the current period's expenditures and are therefore deferred in the funds.	14,719,068
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds. These liabilities consist of:	
Deferred amount on refunding	3,102,683
Long term debt	(94,943,981)
Deferred inflows and outflows of resources related to pensions are not reported in governmental funds:	
Deferred outflows	7,240,198
Deferred inflows	<u>(721,782)</u>
<b>Net position of governmental activities</b>	<b><u><u>\$ 11,027,144</u></u></b>

*See accompanying notes to basic financial statements*



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Statement of Revenues, Expenditures and Changes in Fund Balances

## Governmental Funds

Year Ended June 30, 2017

	General	Transportation	Debt Service
<b>REVENUES</b>			
Local sources	\$ 25,041,036	\$ 2,235,322	\$ 4,642,156
State sources	20,828,918	791,565	-
Federal sources	1,770,315	-	-
Total Revenues	47,640,269	3,026,887	4,642,156
<b>EXPENDITURES</b>			
Current			
Instruction	33,922,148	-	-
Support services	13,897,976	2,022,201	-
Community services	568,250	-	-
Non-programmed charges	1,443,191	-	-
Debt service			
Principal	-	237,145	3,270,323
Interest and fiscal charges	154,864	15,746	1,837,909
Total Expenditures	49,986,429	2,275,092	5,108,232
Excess (deficiency) of revenues over expenditures	(2,346,160)	751,795	(466,076)
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	2,000,000	-	365,723
Transfers (out)	(365,723)	(2,000,000)	-
Proceeds from capital leases	-	556,500	-
Sale of assets	-	42,650	-
Total other financing sources (uses)	1,634,277	(1,400,850)	365,723
Net change in fund balances	(711,883)	(649,055)	(100,353)
Fund Balances at beginning of year	5,701,873	2,071,404	2,838,451
<b>FUND BALANCES AT END OF YEAR</b>	<b>\$ 4,989,990</b>	<b>\$ 1,422,349</b>	<b>\$ 2,738,098</b>

See accompanying notes to basic financial statements

Nonmajor Governmental Funds	Total Governmental Funds
\$ 1,837,230	\$ 33,755,744
-	21,620,483
-	1,770,315
1,837,230	57,146,542
577,700	34,499,848
786,552	16,706,729
74	568,324
-	1,443,191
-	3,507,468
-	2,008,519
1,364,326	58,734,079
472,904	(1,587,537)
-	2,365,723
-	(2,365,723)
-	556,500
-	42,650
-	599,150
472,904	(988,387)
2,132,895	12,744,623
\$ 2,605,799	\$ 11,756,236

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Reconciliation of the Statement of Revenues, Expenditures and  
Changes in Fund Balances of Governmental Funds to the Statement of Activities  
Year Ended June 30, 2017

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Amounts reported for governmental activities in the statement of activities are different because:

**Net change in fund balances - total governmental funds** **\$ (988,387)**

Governmental funds report capital outlays as expenditures. However, in the statement of activities, assets with an initial, individual cost of more than \$1,500 are capitalized, and the cost is allocated over their estimated lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.

Capital outlays resulting in assets	797,954
Depreciation expense	(3,470,460)

Because some of the property tax revenues will not be collected for several months after the School District's fiscal year-end, they are not considered "available" revenues and are deferred in the governmental funds. 2,306,379

Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds. These activities consist of:

Change in other post employment benefits	(296,898)
Change in net pension liability	(3,010,116)
Change in deferred inflows/outflows related to pensions	1,839,786

The governmental funds report bond and loan proceeds as an other financing source, while repayment of bond and loan principal is reported as an expenditure. Also, governmental funds report the effect of issuance costs and premiums when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The net effect of these differences in the treatment of bonds and loans and related items is as follows:

Bond and loan proceeds	(556,500)
Repayment of bond and loan principal	3,507,468
Accretion on capital appreciation bonds	(2,285,151)
Amortization of deferred loss on refunding	(315,879)
Amortization of premiums on issuance of bonds	<u>625,777</u>

**Change in net position of governmental activities** **\$ (1,846,027)**

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Statement of Fiduciary Net Position

June 30, 2017

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	Private Purpose Trust Funds	Activity Funds
<b>Assets</b>		
Cash and investments	\$ 847,228	\$ 254,126
<b>Liabilities</b>		
Due to fiduciary organizations	\$ -	\$ 254,126
<b>Net position</b>		
Assets held in trust	\$ 847,228	

*See accompanying notes to basic financial statements.*

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Statement of Changes in Fiduciary Net Position

Year Ended June 30, 2017

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	Private Purpose Trust
	<hr/>
<b>Additions</b>	
Donations	\$ 1,669
Net earnings on investments	<hr/> 15,264
Total Additions	<hr/> 16,933
<b>Deductions</b>	
Payments for scholarships	<hr/> 41,500
Change in net position	(24,567)
Net position, beginning of year	<hr/> 871,795
<b>Net position, end of year</b>	<hr/> <hr/> \$ 847,228

*See accompanying notes to basic financial statements.*

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

Notes to Financial Statements

June 30, 2017

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### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Sycamore Community Unit School District No. 427 (the District) is governed by an elected Board of Education. The accounting policies of the District conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. A summary of the significant accounting policies, consistently applied in the preparation of the accompanying financial statements, is described below.

#### a. The Reporting Entity

Accounting principles generally accepted in the United States of America require that the financial statements of the reporting entity include: (1) the primary government, (2) organizations for which the primary government is financially accountable, and (3) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The criteria provided in Government Accounting Standards Board Statements have been considered and there are no agencies or entities which should be presented with the District. Using the same criteria, the District is not included as a component unit of any other governmental entity.

A legally separate, tax exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) the economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents; (2) the primary government is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization; (3) the economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. Blended component units, although legally separate entities, are, in substance, part of the government's operations and are reported with similar funds of the primary government. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the primary government. This report does not contain any component units.

Joint Venture – the District is also a member of the following organizations:

- Northwestern Illinois Association (see Note 13)

#### b. Fund Accounting

The accounts of the District are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. The following summarizes the fund types used by the District:

##### **Governmental Fund Types**

Governmental funds include the following fund types:

**General Fund** - The General Fund, which consists of the legally mandated Educational Account, Operations and Maintenance Account, and Working Cash Account, is used to account for the revenues and expenditures, which are used in providing education to the District. It is used to account for all financial resources except those accounted for in other funds.

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

Notes to Financial Statements (continued)

June 30, 2017

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### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

**Educational Account** - These accounts are used for most of the instructional and administrative aspects of the District's operations, as well as providing school lunch services to students. The revenue consists primarily of local property taxes, state government aid, student registration fees, and lunch receipts from the District's food service program.

**Operations and Maintenance Account** - These accounts are used for expenditures made for operation, repair, and maintenance of District property. Revenue consists primarily of local property taxes.

**Working Cash Account** - This fund accounts for financial resources held by the District to be used as loans for working capital requirements to any other fund for which taxes are levied. The Working Cash Account was established and has been used to respond to fluctuations in cash flow resulting from unpredictable property tax collections. The earnings of the fund are allowed to be transferred to another fund under the Illinois Compiled Statutes. The principal of the fund, accumulated from bond issues, can be used as a source from which the District borrows money to support temporary deficiencies in other funds, or may be partially or fully transferred to the General Fund's Educational Account, upon Board approval.

**Special Revenue Funds** - Special Revenue Funds account for the proceeds of specific revenue sources (other than Debt Service and Capital Projects Funds) that are legally restricted to expenditures for specified purposes. The District's Special Revenue Funds are the Transportation and Municipal Retirement/Social Security Funds.

**Transportation Fund** - This fund accounts for the revenue and expenditures relating to student transportation, both to and from school. Revenue is derived primarily from local property taxes and state reimbursement grants.

**Municipal Retirement/Social Security Fund** - This fund accounts for the District's portion of the pension contributions to the Illinois Municipal Retirement Fund for noncertified employees and social security contributions for applicable certified and noncertified employees. Revenue to finance the contributions is derived primarily from local property taxes.

**Debt Service Funds** - Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest. Debt service funds should be used to report resources if legally mandated. Financial resources that are being accumulated for principal and interest maturing in future years also should be reported in debt service funds.

**Debt Service Fund** - The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. Since there are no legal requirements on bond indentures, which mandate that a separate fund be established for each bond issue, the District maintains one Debt Service Fund for all bond issues.

**Capital Projects Funds** - Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments. Capital projects funds include both the Capital Projects Fund and the Fire Prevention and Safety Fund.

**Capital Projects Fund** - The Capital Projects Fund accounts for financial resources to be used for the acquisition or construction of major capital facilities.

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

Notes to Financial Statements (continued)

June 30, 2017

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### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

**Fire Prevention and Safety Fund** - The Fire Prevention and Safety Fund accounts for financial resources to be used for acquisitions and construction projects, which qualify as Fire Prevention and Safety expenditures.

#### **Fiduciary Fund Type**

**Agency Funds** - The Agency Funds (Activity Funds) account for assets held by the District in trustee capacity or as an agent for student organizations. These funds are custodial in nature (assets equal liabilities) and do not involve measurement of the results of operations. In accordance with GASB 34, fiduciary funds are not included in the government-wide financial statements.

Student Activities Agency Fund accounts for assets held on behalf of student groups.

**Private Purpose Trust Funds** - These funds account for certain scholarship funds.

The Essie B. Smith Fund accounts for certain scholarship funds.

The District reports the following funds as major governmental funds:

General Fund

Debt Service Fund

Transportation Fund (elected to be reported as major)

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

The District has adopted a policy to net the interfund receivables and payables for combined totals used to determine the major funds. Consequently, the interfund loan balances, which net to zero, are not utilized to determine major funds.

#### **c. Basis of Presentation**

##### **a. Government-wide and fund financial statements**

The government-wide financial statements (i.e. the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these statements. All of the District's operating activities are considered "governmental activities," that is, activities that are normally supported by taxes and intergovernmental revenues. The District has no operating activities that would be considered "business activities."

The statement of activities demonstrates the degree to which the direct expense of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to students or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.



**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

**b. Measurement focus, basis of accounting, and financial statement presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary financial statements. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The Fiduciary Funds (including the Private Purpose Trust funds) reporting focuses on net position and changes in net position. The agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Government fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities in the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

Interest associated with the current fiscal period is considered to be susceptible to accrual and so has been recognized as a revenue of the current period. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. All other revenue items are considered to be measurable and available only when the District receives the cash.

**d. Deposits and Investments**

Investments held by the District, which are short-term highly liquid investments having a remaining maturity of one year or less at the time of purchase, are reported by the District at amortized cost. All other investments are reported at fair value. Gains or losses on the sale of investments are recognized upon realization. The District has adopted a formal written investment and cash management policy. The institutions in which investments are made must be approved by the Board of Education.

The District maintains a cash and investment pool that is available for use by all funds. In addition, investments may be separately held by some of the District's funds. Each fund type's portion of the deposits, unrestricted investments, and cash on hand is displayed on the combined balance sheet as "Cash and Investments," as applicable. The following amounts, which are included in these captions, have been excluded from the amounts shown below:

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

	Carrying Value
Deposits held by Activity Funds	\$ 254,126
Deposits and Investments held by Scholarship Fund (See Note 8)	847,228
	<u>\$ 1,101,354</u>

**e. Property Taxes**

The District must file its tax levy ordinance by the last Tuesday in December of each year.

The District's property tax is levied each year on all taxable real property located in the District. The owner of real property on January 1 (the lien date) in any year is liable for taxes of that year.

The County Assessor is responsible for the assessment of all taxable real property within the County except for certain railroad property, which is assessed directly by the State. The County Clerk computes the annual tax rate by dividing the levy into the assessed valuation of the taxing district. The County Clerk then computes the rate for each parcel of real property by aggregating the tax rates of all units having jurisdiction over that parcel. Property taxes are collected by the County Collector who remits to the units their respective shares of the collections. Taxes levied in one year become due and payable in two installments on June 1 and September 1 during the following year. Substantial collections are received by the District in June and September.

The property tax levy receivable collected within the current year, or expected to be collected within 60 days of year-end to be used to pay liabilities of the current period less the taxes collected within 60 days after the end of the previous fiscal year, is recognized as revenue. The tax receivable less the amount expected to be collected within 60 days of year-end to be used to pay liabilities of the current period is reflected as deferred revenue. All property taxes receivable over one year old have been written off.

**f. Deferred Inflows/Outflows of Resources**

In addition to assets, the statement of net position/balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. In addition to liabilities, the statement of net position/balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

**g. Personal Property Replacement Taxes**

Personal property replacement tax revenues are first allocated to the extent required by Illinois law in the Municipal Retirement/Social Security Fund with the balance allocated to funds at the discretion of the District.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)****h. Encumbrances**

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the Governmental Funds. All encumbrances are canceled at year-end, and, if necessary, are reinstated at the beginning of the subsequent fiscal year.

**i. Prepaid Items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The costs of governmental fund prepaid items are recorded as expenditures when consumed rather than when purchased (consumption method).

**j. Capital Assets**

Capital assets, which include land, construction in process, buildings, improvements, and furniture and equipment, are reported in the government-wide financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$1,500 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of an asset are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during construction is not capitalized. Buildings, improvements, and furniture and equipment of the District are depreciated using the straight-line method over the following estimated lives:

<u>Assets</u>	<u>Years</u>
Buildings and building improvements	40-50 years
Land improvements	20 years
Furniture, equipment, and vehicles	3-10 years

**k. Long-term obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method, which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed as incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

**l. Vacation and Sick Leave**

Employee vacation and sick leave, including salary related payments, is recorded when it is paid. Accumulated unpaid employee vacation and sick leave, which was earned prior to the current fiscal year but unused at the end of the current fiscal year, is not significant. Vacation and sick leave will be paid with future tax collections and therefore has not been reported as a current liability of the governmental funds.

**m. Net Position**

**Government-Wide Statements**

Net Position is classified and displayed in three components:

1. Net investment in capital assets - consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvements of those assets, and adjusted for any deferred inflows and outflows of resources attributable to capital assets and related debts.
2. Restricted - consists of restricted assets reduced by liabilities and deferred inflows or resources related to those assets, with restriction constraints placed on the use either by external groups, such as creditors, grantors, contributors, or laws and regulations of other governments, or law through constitutional provisions or enabling legislation.
3. Unrestricted - net amount of assets, deferred outflows or resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

It is the District's policy to first use restricted net resources prior to the use of unrestricted net resources when an expense is incurred for purposes for which both restricted and unrestricted net resources are available.

**n. Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

**o. Eliminations and Reclassifications**

In the process of aggregating data for the government wide financial statements, some amounts reported as interfund activity and balances were eliminated or reclassified.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)****p. Due from Other Governments**

The District was due the following amounts from other governments at June 30, 2017:

Personal Property Replacement Tax	\$ 125,605
Illinois State Board of Education	1,503,396
Federal grants and aid	298,494
Other	201,174
Total governmental activities	<u>\$ 2,128,669</u>

**q. Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net positions of the Teachers' Retirement System of the State of Illinois (TRS) and the Illinois Municipal Retirement Fund (IMRF), together "the Plans," and additions to/deductions from the Plans' fiduciary net positions have been determined on the same basis as they are reported by the Plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**2. CASH AND INVESTMENTS****a. Deposits and Custodial Credit Risk**

Investments held by the District which are short-term highly liquid investments having a remaining maturity of one year or less at the time of purchase are reported by the District at amortized cost. All other investments are reported at fair value. Gains or losses on the sale of investments are recognized upon realization. The District has adopted a formal written investment and cash management policy. The institutions in which investments are made must be approved by the Board of Education.

As of June 30, 2017, the carrying amount of the District's deposits, which include both cash and certificates of deposits, totaled \$10,926,602 while the bank balances totaled \$7,849,350 (excluding fiduciary funds deposits). Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The District does not have a deposit policy for custodial credit risk.

**b. Investments**

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

State/local obligations are valued by a pricing service based on recent market transactions (Level 2 inputs).

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**2. CASH AND INVESTMENTS (Continued)**

The Illinois School District Liquid Asset Fund Plus (ISDLAF+) is an investment pool created and regulated by the Illinois General Assembly. The fair value of the District's investment in ISDLAF+ has been determined using the net asset value (NAV) per share (or its equivalent) of the investments. The NAV of the Liquid Class and MAX Class are determined as of the close of business on each Illinois banking day. The Multi-Class Series invests in high-quality short-term debt instruments (money market instruments), and shares may be redeemed on any Illinois banking day. The Term Series invest in high-quality debt instruments, which are generally money market instruments but may include instruments with a maturity over one year, and shares may be redeemed with seven days' advance notice. There were no known restrictions on redemption of the District's investments as of June 30, 2017.

At June 30, 2017, the District held the following investments:

Investment Type	Fair Value	Maturities (in years) Less than 1	Maturities (in years) 1 to 5	Maturities (in years) More than 5	Percent of Portfolio	Applicable Agency Rating
State/local obligations:						
Connecticut St. Ser. B	\$ 215,962	\$ -	\$ 215,962	\$ -	9.7%	AA
Florida St. Ref-Dept.	117,506	-	117,506	-	5.3%	AA
ISDLAF	1,898,520	1,898,520	-	-	85.1%	AAAm
Total Investments	<u>\$ 2,231,988</u>	<u>\$ 1,898,520</u>	<u>\$ 333,468</u>	<u>\$ -</u>	<u>100.0%</u>	

*Interest Rate Risk* - the District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

*Credit Risk* - the District's investments are rated as shown above by the applicable rating agency.

*Concentration of Credit Risk* - the District places no limit on the amount the District may invest in any one issuer. More than 5% of the District's investments are concentrated in specific individual investments. The above table indicates the percentage of each investment to the total investments of the District.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**3. CAPITAL ASSETS**

A summary of changes in capital assets follows:

	Balance July 1, 2016	Additions	Deletions	Balance June 30, 2017
Capital assets, not being depreciated:				
Land	\$ 782,089	\$ -	\$ -	\$ 782,089
Total capital assets not being depreciated	782,089	-	-	782,089
Capital assets, being depreciated:				
Buildings	109,085,331	6,678	-	109,092,009
Improvements other than buildings	3,796,978	96,145	-	3,893,123
Equipment	12,895,548	695,131	9,226	13,581,453
Total capital assets being depreciated	125,777,857	797,954	9,226	126,566,585
Accumulated depreciation for:				
Buildings	41,924,225	2,512,436	-	44,436,661
Improvements other than buildings	1,954,229	165,548	-	2,119,777
Equipment	10,134,264	792,476	9,226	10,917,514
Total accumulated depreciation	54,012,718	3,470,460	9,226	57,473,952
Total capital assets being depreciated, net	71,765,139	(2,672,506)	-	69,092,633
Total capital assets, net	\$ 72,547,228	\$ (2,672,506)	\$ -	\$ 69,874,722

Depreciation expense was charged to functions of the District as follows:

Instructional Services:	
Regular Programs	\$ 2,151,685
Special Programs	225,580
Other Programs	104,114
Supporting Services	
Pupils	17,352
Instructional Staff	52,057
General Administration	17,352
School Administration	52,057
Business	17,352
Operations & Maintenance	659,387
Transportation	138,818
Central	34,706
	<u>\$ 3,470,460</u>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**4. LONG-TERM DEBT**

The following is a summary of the components of long-term debt and related transactions of the District for the year ended June 30, 2017:

	Balance July 1, 2016	Additions	Reductions	Balance June 30, 2017	Amount due in one year
General Obligation					
Bonds Payable					
Series 2009 A	\$ 885,000	\$ -	\$ 525,000	\$ 360,000	\$ 360,000
Series 2009 B	4,100,000	-	775,000	3,325,000	-
Series 2010 A	8,135,000	-	-	8,135,000	-
Series 2010 B	1,530,000	-	-	1,530,000	390,000
Series 2010 C	10,995,000	-	275,000	10,720,000	350,000
Series 2010 D	880,000	-	880,000	-	-
Series 2010 E	1,205,000	-	145,000	1,060,000	150,000
Series 2013 ABC	12,680,000	-	-	12,680,000	-
Series 2015	2,875,000	-	-	2,875,000	-
Series 2015 B	1,575,000	-	200,000	1,375,000	955,000
Total G.O. Bonds Payable	\$ 44,860,000	\$ -	\$ 2,800,000	\$ 42,060,000	\$ 2,205,000
Capital Appreciation					
Bonds Payable					
Series 2007 B	24,832,840	2,285,151	240,000	26,877,991	1,170,000
Premium on Bonds	6,653,934	-	625,777	6,028,157	-
Vehicle, Equipment and Facility Loans	1,055,853	556,500	467,468	1,144,885	445,665
Other Post-Employment Benefits	1,815,780	296,898	-	2,112,678	-
Net pension liability	13,710,154	3,010,116	-	16,720,270	-
Total Long-Term Debt	\$ 92,928,561	\$ 6,148,665	\$ 4,133,245	\$ 94,943,981	\$ 3,820,665

**General Obligation and Capital Appreciation Bonds:** The District has issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities, to refund previously issued general obligation bonds, and to provide working cash funds. At June 30, 2017, general long-term debt consisted of the following:

September 28, 2007 building bonds in the original amount of \$15,056,877, due in annual installments varying from \$686,357 to \$1,512,466 through 2027; interest rates varying from 4.03% to 4.75% per annum.

August 27, 2009 funding and refunding bonds in the original amount of \$8,700,000, due in annual installments varying from \$775,000 to \$1,995,000 through 2022; interest rates varying from 3.00% to 4.25% per annum.

February 17, 2010 three funding and refunding bonds in the original amounts of \$8,135,000, \$1,530,000, and \$11,960,000, due in annual installments varying from \$275,000 to \$5,480,000 through 2028; interest rates varying from 1.50% to 4.88% per annum.

November 2, 2010 refunding bonds in the original amount of \$3,890,000, due in annual installments varying from \$40,000 to \$880,000 through 2017; interest rates varying from 1.38% -3.13% per annum.



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**4. LONG-TERM DEBT (Continued)**

November 2, 2010 funding bonds in the original amount of \$1,800,000, due in annual installments varying from \$100,000 to \$205,000 through 2023; interest rates varying from 2.00%-4.00% per annum.

February 13, 2013 three funding and refunding bonds in the original amounts of \$4,085,000, \$5,945,000, and \$2,650,000, due in three installments beginning in fiscal year ended 6/30/2028, varying from \$1,025,000 to \$6,300,000 through 2030; interest rates varying from 3.28% - 4.20% per annum.

March 17, 2015 funding bonds in the original amount of \$105,000, due on October 1, 2015; plus interest at 1.15%.

November 11, 2015 refunding bonds in the original amount of \$1,575,000, due in three annual installments varying from \$200,000 to \$955,000 through 2019; interest rates varying from 0.95% - 1.45% per annum.

At June 30, 2017, the District's annual cash flow requirements for retirement of bond principal and interest on general obligation bonds are as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2018	\$ 2,205,000	\$ 1,682,078	\$ 3,887,078
2019	2,220,000	1,622,168	3,842,168
2020	1,920,000	1,536,178	3,456,178
2021	2,000,000	1,461,341	3,461,341
2022	2,100,000	1,381,028	3,481,028
2023	2,170,000	1,294,153	3,464,153
2024	2,025,000	1,204,897	3,229,897
2025	2,080,000	1,121,366	3,201,366
2026	2,130,000	1,032,966	3,162,966
2027	2,175,000	939,778	3,114,778
2028	6,750,000	844,622	7,594,622
2029	7,065,000	547,222	7,612,222
2030	7,220,000	271,890	7,491,890
Total	<u>\$ 42,060,000</u>	<u>\$ 14,939,687</u>	<u>\$ 56,999,687</u>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**4. LONG-TERM DEBT (Continued)**

At June 30, 2017, the District's annual requirements to amortize to maturity capital appreciation bonds outstanding are as follows:

Fiscal Year Ending June 30,	Principal	Interest Accretion	Total	Future Interest Accretion
2018	\$ 1,170,000	\$ (695,788)	\$ 474,212	\$ 2,472,995
2019	1,315,000	(826,924)	488,076	2,592,827
2020	4,450,000	(2,937,534)	1,512,466	2,709,180
2021	4,725,000	(3,254,391)	1,470,609	2,548,844
2022	5,015,000	(3,585,675)	1,429,325	2,348,506
2023	5,315,000	(3,927,838)	1,387,162	2,103,034
2024	5,630,000	(4,284,430)	1,345,570	1,807,250
2025	5,955,000	(4,651,689)	1,303,311	1,455,323
2026	6,295,000	(5,033,419)	1,261,581	1,041,304
2027	6,645,000	(5,425,510)	1,219,490	557,746
Total	<u>\$ 46,515,000</u>	<u>\$ (34,623,198)</u>	<u>\$ 11,891,802</u>	<u>\$ 19,637,009</u>

The District is subject to the Illinois Compiled Statutes, which limits the amount of bond indebtedness, including tax anticipation warrants and the installment contracts, to 13.80% of the most recent available equalized assessed valuation of the District. As of June 30, 2017, the statutory debt limit for the District was \$68,349,275, providing a debt margin of \$15,884,459 after taking into account amounts available in the Debt Service Fund.

**a. Refunding Transactions**

The total amount of refunded bonds considered outstanding to be repaid from escrow as of June 30, 2017 was \$3,363,809.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**4. LONG-TERM DEBT (Continued)****b. Vehicle, Equipment, and Facility Loans**

The District has various bank loans related to the acquisition of school buses, improvements, and equipment. Annual principal and interest payments are required at variable interest rates.

At June 30, 2017, the District's annual cash flow requirements for retirement of various vehicle, equipment, and facility loans' principal and interest are as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2018	\$ 424,484	\$ 21,181	\$ 445,665
2019	289,494	14,149	303,643
2020	202,860	8,311	211,171
2021	112,947	4,348	117,295
2022	115,100	2,194	117,294
Total	<u>\$ 1,144,885</u>	<u>\$ 50,183</u>	<u>\$ 1,195,068</u>

The payments to retire the vehicle, equipment, and facility loans will be provided by future tax levies within the General and Special Revenue Funds. These funds will be transferred to the Debt Service Fund to make these payments. Payments to retire general obligation bonds payable will be made from debt service levies in future periods.

**5. EMPLOYEE RETIREMENT SYSTEMS**

The retirement plans of the District include the Teachers' Retirement System of the State of Illinois (TRS) and the Illinois Municipal Retirement Fund (IMRF). Most funding for TRS is provided through payroll withholdings of certified employees and contributions made by the State of Illinois on-behalf of the District. IMRF is funded through property taxes and a perpetual lien of the District's corporate personal property replacement tax. Each retirement system is discussed below.

**a. Teachers' Retirement System of the State of Illinois (TRS)****a. Plan Description**

The District participates in the TRS. TRS is a cost-sharing, multiple-employer defined benefit pension plan that was created by the Illinois legislature for the benefit of Illinois public school teachers employed outside the City of Chicago. TRS members include all active non-annuitants who are employed by a TRS-covered employer to provide services for which teacher licensure is required. The Illinois Pension Code outlines the benefit provisions of TRS, and amendments to the plan can be made only by legislative action with the Governor's approval. The TRS Board of Trustees is responsible for the System's administration.

TRS issues a publicly available financial report that can be obtained at <http://trs.illinois.gov/pubs/cafr>; by writing to TRS at 2815 W. Washington, PO Box 19253, Springfield, IL 62794; or by calling (888) 877-0890, option 2.

**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)**

**b. Benefits Provided**

TRS provides retirement, disability, and death benefits. Tier I members have TRS or reciprocal system service prior to January 1, 2011. Tier I members qualify for retirement benefits at age 62 with five years of service, at age 60 with 10 years, or age 55 with 20 years. The benefit is determined by the average of the four highest years of creditable earnings within the last 10 years of creditable service and the percentage of average salary to which the member is entitled. Most members retire under a formula that provides 2.2 percent of final average salary up to a maximum of 75 percent with 34 years of service. Disability and death benefits are also provided.

Tier II members qualify for retirement benefits at age 67 with 10 years of service, or a discounted annuity can be paid at age 62 with 10 years of service. Creditable earnings for retirement purposes are capped, and the final average salary is based on the highest consecutive eight years of creditable service rather than the last four. Disability provisions for Tier II are identical to those of Tier I. Death benefits are payable under a formula that is different from Tier I.

Essentially all Tier I retirees receive an annual 3 percent increase in the current retirement benefit beginning January 1 following the attainment of age 61 or on January 1 following the member's first anniversary in retirement, whichever is later. Tier II annual increases will be the lesser of three percent of the original benefit or one-half percent of the rate of inflation beginning January 1 following attainment of age 67 or on January 1 following the member's first anniversary in retirement, whichever is later.

**c. Contributions**

The state of Illinois maintains the primary responsibility for funding TRS. The Illinois Pension Code, as amended by Public Act 88-0593 and subsequent acts, provides that for years 2010 through 2045, the minimum contribution to the System for each fiscal year shall be an amount determined to be sufficient to bring the total assets of the System up to 90% of the total actuarial liabilities of the System by the end of fiscal year 2045.

Contributions from active members and TRS contributing employers are also required by the Illinois Pension Code. The contribution rates are specified in the pension code. The active member contribution rate for the year ended June 30, 2016 was 9.40% of creditable earnings. On July 1, 2016, the rate dropped to 9.00% of pay due to the expiration of the Early Retirement Option (ERO). The member contribution, which may be paid on behalf of employees by the employer, is submitted to TRS by the employer.

**On-behalf contributions to TRS.** The State of Illinois makes employer pension contributions on-behalf of the District. For the year ended June 30, 2017, State of Illinois contributions recognized by the District were based on the State's proportionate share of the collective net pension liability associated with the District, and the District recognized revenue and expenditures of \$9,831,261 in pension contributions from the State of Illinois.

**2.2 formula contributions.** The District contributes 0.58% of total creditable earnings for the 2.2 formula change. This rate is specified by statute. Contributions for the year ended June 30, 2017 were \$149,392 and are deferred because they were paid after the June 30, 2016 measurement date.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)**

**Federal and special trust fund contributions.** When TRS members are paid from federal and special trust funds administered by the District, there is a statutory requirement for the District to pay an employer pension contribution from those funds. Under a policy adopted by the TRS Board of Trustees that has been in effect since the fiscal year ended June 30, 2006, employer contributions for employees paid from federal and special trust funds will be the same as the state contribution rate to TRS. Public Act 98-0674 now requires the two rates to be the same.

For the year ended June 30, 2017, the employer pension contribution was 38.54% of salaries paid from federal and special trust funds. For the year ended June 30, 2017, salaries totaling \$247,970 were paid from the federal and special trust funds that required employer contributions of \$95,568. These contributions are deferred because they were paid after the June 30, 2016 measurement date.

**Employer retirement cost contributions.** Under GASB Statement No. 68, contributions that an employer is required to pay because of a TRS member retiring are categorized as specific liability payments. The District is required to make a one-time contribution to TRS for members retiring under the Early Retirement Option (ERO). The payments vary depending on the member's age and salary. The maximum employer ERO contribution under the current program is 146.50% and applies when the member is age 55 at retirement. For the year ended June 30, 2017, the employer paid \$0 to TRS for employer ERO contributions.

The employer is also required to make a one-time contribution to TRS for members granted salary increases over 6% if those salaries are used to calculate a retiree's final average salary. A one-time contribution is also required for members granted sick leave days in excess of the normal annual allotment if those days are used as TRS service credit. For the year ended June 30, 2017, the District paid \$0 to TRS for employer contributions due on salary increases in excess of 6% and \$0 for sick leave days granted in excess of the normal annual allotment.

**d. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At June 30, 2017, the District reported a liability for its proportionate share of the net pension liability (first amount shown below) that reflected a reduction for State pension support provided to the District. The State's support and total are for disclosure purposes only. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the net pension liability	\$ 5,513,623
State's proportionate share of the net pension liability associated with the District	203,671,837
Total	<u>\$ 209,185,460</u>

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2015 and rolled forward to June 30, 2016. The District's proportion of the net pension liability was based on the District's share of contributions to TRS for the measurement year ended June 30, 2016, relative to the projected contributions of all participating TRS employers and the state during that period. At June 30, 2016, the District's proportion was 0.00698%, which was an increase of 0.002 from its proportion measured as of June 30, 2015.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)**

For the year ended June 30, 2017, the District recognized pension expense of \$9,831,261 and revenue of \$9,831,261 for support provided by the state. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ 40,768	\$ 3,739
Changes in assumptions	473,538	-
Net difference between projected and actual earnings on pension plan investments	155,770	-
Changes in proportion and differences between District contributions and proportionate share of contributions	1,238,110	548,392
Total deferred amounts to be recognized in pension expense in future periods	1,908,186	552,131
District contributions subsequent to the measurement date	244,960	-
Total	\$ 2,153,146	\$ 552,131

\$244,888 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Net Deferred Outflows of Resources
2017	\$ 229,018
2018	229,018
2019	359,590
2020	453,426
2021	85,003
Total	\$ 1,356,055

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)****e. Actuarial Assumptions**

The total pension liability in the June 30, 2016 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increases	Varies by amount of service credit
Investment rate of return	7.00%, net of pension plan investment expense, including inflation
Mortality	RP-2014 White Collar Table with adjustments as appropriate for TRS experience. The rates are used on a fully-generational basis using projection table MP-2014.

For the June 30, 2016 valuation, the investment return assumption was lowered from 7.50% to 7.00%. Salary increase assumptions were lowered from their 2015 levels. Other assumptions were based on the 2015 experience analysis, which increased retirement rates, improved mortality assumptions, and made other changes.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class that were used by the actuary are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
U.S. equities large cap	14.4%	6.94%
U.S. equities small/mid cap	3.6%	8.09%
International equities developed	14.4%	7.46%
Emerging market equities	3.6%	10.15%
U.S. bonds core	10.7%	2.44%
International debt developed	5.3%	1.70%
Real estate	15.0%	5.44%
Commodities (real return)	11.0%	4.28%
Hedge funds (absolute return)	8.0%	4.16%
Private Equity	14.0%	10.63%
	<u>100%</u>	

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)****f. Discount rate**

At June 30, 2016, the discount rate used to measure the total pension liability was a blended rate of 6.83 percent, which was a change from the June 30, 2015 rate of 7.47 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions, employer contributions, and state contributions will be made at the current statutorily-required rates.

Based on those assumptions, TRS's fiduciary net position at June 30, 2016 was not projected to be available to make all projected future benefit payments of current active and inactive members and all benefit recipients. Tier I's liability is partially funded by Tier II members, as the Tier II member contribution is higher than the cost of Tier II benefits. Due to this subsidy, contributions from future members in excess of the service cost are also included in the determination of the discount rate. Despite the subsidy, all projected future payments were not covered, so a slightly lower long-term expected rate of return on TRS investments was applied to all periods of projected benefit payments to determine the total pension liability.

At June 30, 2015, the discount rate used to measure the total pension liability was 7.47 percent. The discount rate was lower than the actuarially-assumed rate of return on investments that year because TRS's fiduciary net position and the subsidy provided by Tier II were not sufficient to cover all projected benefit payments.

**g. Sensitivity of the employer's proportionate share of the net pension liability to changes in the discount rate**

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 6.83%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.83%) or 1-percentage-point higher (7.83%) than the current rate:

	1% Decrease (5.83%)	Current Discount Rate (6.83%)	1% Increase (7.83%)
District's proportionate share of the net pension liability	\$ 6,743,385	\$ 5,513,623	\$ 4,509,234

Detailed information about the TRS's fiduciary net position as of June 30, 2016 is available in the separately issued TRS Comprehensive Annual Financial Report.



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)****b. Illinois Municipal Retirement Fund (IMRF)****a. Plan Description and Benefits**

The District's defined benefit pension plan for Regular employees provides retirement and disability benefits, post retirement increases, and death benefits to plan members and beneficiaries. The District's plan is affiliated with the Illinois Municipal Retirement Fund (IMRF), an agent multiple-employer plan. Benefit provisions are established by statute and may only be changed by the General Assembly of the State of Illinois. IMRF issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained online at [www.imrf.org](http://www.imrf.org).

All employees (other than those covered by TRS) hired in positions that meet or exceed the prescribed annual hourly standard must be enrolled in IMRF as participating members. IMRF provides two tiers of pension benefits. Employees hired prior to January 1, 2011, are eligible for Tier 1 benefits. For Tier 1 employees, pension benefits vest after eight years of service. Participating members who retire at age 55 (reduced benefits) or after age 60 (full benefits) with eight years of credited service are entitled to an annual retirement benefit, payable monthly for life, in an amount equal to 1 2/3% of their final rate of earnings, for each year of credited service up to 15 years, and 2% for each year thereafter. Employees hired on or after January 1, 2011, are eligible for Tier 2 benefits. For Tier 2 employees, pension benefits vest after 10 years of service. Participating members who retire at age 62 (reduced benefits) or after age 67 (full benefits) with 10 years of credited service are entitled to an annual retirement benefit, payable monthly for life, in an amount equal to 1 2/3% of their final rate of earnings, for each year of credited service up to 15 years, and 2% for each year thereafter.

**b. Plan Membership**

As of June 30, 2017, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	307
Inactive employees entitled to but not yet receiving benefits	400
Active employees	<u>355</u>
Total	<u><u>1,062</u></u>

**c. Contributions**

As set by statute, Regular plan members are required to contribute 4.50% of their annual covered salary. The statute requires employers to contribute the amount necessary, in addition to member contributions, to finance the retirement coverage of its own employees. The District's actual contribution rates for calendar years 2016 and 2017 were 11.99% and 11.64%, respectively, of covered payroll. The District contributes for disability benefits, death benefits, and supplemental retirement benefits, all of which are pooled at the IMRF level. Contribution rates for disability and death benefits are set by the IMRF Board of Trustees, while the supplemental retirement benefits rate is set by statute.

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

Notes to Financial Statements (continued)

June 30, 2017

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### 5. EMPLOYEE RETIREMENT SYSTEMS (Continued)

#### d. Net Pension Liability

The District's net pension liability was measured as of December 31, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date.

#### e. Actuarial Assumptions

The total pension liability in the December 31, 2016 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial cost method	Entry Age Normal
Asset valuation method	Market Value of Assets
Price inflation	2.75%
Salary increases	3.75% to 14.50%, including inflation
Investment rate of return	7.50%
Retirement age	Experience-based table of rates that are specific to the type of eligibility condition. Last updated for the 2014 valuation pursuant to an experience study of the period 2011-2013.
Mortality	For non-disabled retirees, an IMRF specific mortality table was used with fully generational projection scale MP-2014 (base year 2012). The IMRF specific rates were developed from the RP-2014 Blue Collar Health Annuitant Mortality Table with adjustments to match current IMRF experience. For disabled retirees, an IMRF specific mortality table was used with fully generational projection scale MP-2014 (base year 2012). The IMRF specific rates were developed from the RP-2014 Disabled Retirees Mortality Table applying the same adjustment that were applied for non-disabled lives. For active members, an IMRF specific mortality table was used with fully generational projection scale MP-2014 (base year 2012). The IMRF specific rates were developed from the RP-2014 Employee Mortality Table with adjustments to match current IMRF experience.

#### Other Information:

Notes	There were no benefit changes during the year.
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The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)**

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic equities	38.0%	6.85%
International equities	17.0%	6.75%
Fixed income	27.0%	3.00%
Real estate	8.0%	5.75%
Alternatives	9.0%	2.65-7.35%
Cash	1.0%	2.25%
	<u>100.0%</u>	

**f. Discount Rate**

The Single Discount Rate used to measure the total pension liability for IMRF was 7.50%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that District contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. The Single Discount Rate reflects:

1. The long-term expected rate of return on pension plan investments (during the period in which the fiduciary net position is projected to be sufficient to pay benefits), and
2. The tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating (which is published by the Federal Reserve) as of the measurement date (to the extent that the contributions for use with the long-term expected rate of return are not met).

For the purpose of the most recent valuation, the expected rate of return on plan investments is 7.50%, the municipal bond rate is 3.78%, and the resulting single discount rate is 7.50%.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)****g. Changes in Net Pension Liability**

	Total Pension Liability (A)	Plan Fiduciary Net Position (B)	Net Pension Liability (A) - (B)
Balances at December 31, 2015	\$ 64,456,972	\$ 53,793,671	\$ 10,663,301
Changes for the year:			
Service Cost	1,436,493	-	1,436,493
Interest on the Total Pension Liability	4,765,374	-	4,765,374
Changes of Benefit Terms	-	-	-
Differences Between Expected and Actual Experience of the Total Pension Liability	1,081,789	-	1,081,789
Changes of Assumptions	(242,757)	-	(242,757)
Contributions - Employer	-	1,627,648	(1,627,648)
Contributions - Employees	-	610,879	(610,879)
Net Investment Income	-	3,658,440	(3,658,440)
Benefit Payments, including Refunds of Employee Contributions	(2,763,458)	(2,763,458)	-
Other (Net Transfer)	-	600,586	(600,586)
Net Changes	4,277,441	3,734,095	543,346
Balances at December 31, 2016	\$ 68,734,413	\$ 57,527,766	\$ 11,206,647

**h. Sensitivity of the Net Pension Liability to Changes in the Discount Rate**

The following presents the net pension liabilities of the District, calculated using the discount rate, as well as what the District's net pension liabilities would be if they were calculated using discount rates that are 1-percentage-point lower or 1-percentage-point higher than the current rate:

	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
Net pension liability (asset)	\$ 19,929,931	\$ 11,206,647	\$ 4,012,069

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**5. EMPLOYEE RETIREMENT SYSTEMS (Continued)****i. Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

For the year ended June 30, 2017, the District recognized pension expense of \$3,088,541. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ 970,388	\$ -
Changes in assumptions	461,380	169,651
Net difference between projected and actual earnings on pension plan investments	2,839,781	-
Total deferred amounts to be recognized in pension expense in future periods	4,271,549	169,651
Contributions subsequent to the measurement date	815,503	-
Total	\$ 5,087,052	\$ 169,651

\$815,503 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending December 31	Net Deferred Outflows of Resources
2017	\$ 1,825,398
2018	1,293,537
2019	907,177
2020	75,786
2021	-
Thereafter	-
Total	\$ 4,101,898

**6. POSTEMPLOYMENT HEALTHCARE PLAN****a. Plan Description**

The medical and prescription drug benefits are provided under the Group Healthcare Plan for the employees of the District. The plan is a single-employer defined benefit healthcare plan administered by Blue Cross Blue Shield, and it provides medical and prescription drug benefits to eligible retirees and their spouses. The District has the authority to establish and amend benefit provisions of the Group Healthcare Plan.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**6. POSTEMPLOYMENT HEALTHCARE PLAN (Continued)**

The service recognition bonus is provided to District teachers with 10 or more years of service with the District upon retirement. The bonus is a single-employer defined benefit OPEB plan. The terms of the bonus are established through negotiations between the District and the union representing the District's teachers.

**b. Monthly Retiree Contributions**

The monthly contribution rates for medical and prescription drug coverage for the Fiscal Year 2017 are as follows:

	Single	Family
Retirees Under Age 65	\$ 612.00	\$ 1,170.00
Retirees Age 65 & Over	\$ 612.00	\$ 1,170.00

Retirees age 65 and over pay 100% of the cost of the medical coverage provided to retirees over age 65.

Employees participating in the Teachers' Retirement System (TRS) are not eligible for OPEB benefits provided by the District (other than the service recognition bonus), unless by individual contract or grandfathered. Per their respective individual agreements with the District, two TRS retirees are participating in the OPEB medical and prescription drug coverage provided by the District with no retiree contributions, regardless of whether they are under or over age of 65.

Employee contributions are not required for the service recognition bonus.

**c. Employer Contributions**

The self-funded medical benefit plan for the District is funded on a pay-as-you-go basis.

The service recognition bonus is also self-funded on a pay-as-you-go basis.

	2015	2016	2017
Actuarial Valuation Date	June 30, 2015	June 30, 2016	June 30, 2017
Annual OPEB cost	\$ 294,878	\$ 425,811	\$ 426,814
Estimated Contributions Made by District	123,319	90,993	129,916
Percentage of ARC Contributed	41.8%	21.4%	30.4%

**d. Annual OPEB Cost and Net OPEB Obligation**

The Annual OPEB Cost is calculated based on the Annual Required Contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following tables show the components of Annual OPEB Cost under an Unfunded Scenario:

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**6. POSTEMPLOYMENT HEALTHCARE PLAN (Continued)**

	2015	2016	2017
Annual Required Contribution	\$ 323,177	\$ 457,818	\$ 466,057
Interest on net OPEB obligation	32,735	37,024	45,395
Adjustment to annual required contribution	(61,034)	(69,031)	(84,638)
Annual OPEB cost (expense)	294,878	425,811	426,814
Estimated Contributions made by the District	123,319	90,993	129,916
Increase in net OPEB obligation (4-5)	171,559	334,818	296,898
Net OPEB obligation – Beginning of Year	1,309,403	1,480,962	1,815,780
Net OPEB obligation – End of Year	\$ 1,480,962	\$ 1,815,780	\$ 2,112,678

The schedule of funding progress presented as required supplementary information, which follows the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

**e. Funded Status and Funding Progress**

	2015	2016	2017
Actuarial Valuation Date	June 30, 2015	June 30, 2016	June 30, 2017
Actuarial Accrued Liability (AAL)	\$ 3,647,622	\$ 3,927,476	\$ 4,202,566
Actuarial Value of Assets	-	-	-
Unfunded Actuarial Accrued Liability (UAAL)	3,647,622	3,927,476	4,202,566
Funded Ratio	0.0%	0.0%	0.0%

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision, as actual results are compared to past expectations and new estimates are made about the future.

**f. Actuarial Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of the valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

**1. Valuation Method**

The method used for the District's medical and dental benefits plan is call the Projected Unit Credit Method. According to this method, an equal amount of an employee's projected benefit is allocated to each year from the date the employee first enters the plan until the date the employee is first eligible to receive benefits.

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

Notes to Financial Statements (continued)

June 30, 2017

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### 6. POSTEMPLOYMENT HEALTHCARE PLAN (Continued)

#### 2. Valuation of Assets

There are no assets that have been set aside to fund the liabilities for the plan. These plans are funded on a pay-as-you-go basis.

#### 3. Eligible Plan Participants

Below is a description of the plan participants included in the calculations in this report:

- The OPEB Medical Plan

All active and retired non-certified employees in the following categories as of the date of this valuation, who are receiving benefits or may become eligible to receive benefits in the future, are included in the calculations in this report.

- Custodians
- Maintenance
- Para-Professionals
- Secretaries
- Support – 12 Month Employees
- Transportation

Employees participating in the Teacher's Retirement System (TRS) are not eligible for OPEB medical benefits provided by the District unless by individual contract or grandfathered.

- The Service Recognition Bonus

All active teachers employed by the District as of the date of this valuation who are eligible to receive, or may become eligible to receive, benefits in the future are included in the calculations in this report.

#### 4. Actuarial Assumptions

These are the actuarial assumptions used for the valuation of the District's OPEB plans.

a. Valuation Date	July 1, 2015
b. Investment Return	2.50%
c. Amortization Method	Level Dollar Amount, Open
Amortization Period for Actual Accrued Liability	30 years
Amortization Factor	21.454
d. Percent of Eligible Retirees Electing Retiree Medical Coverage	100%
f. Mortality Table	RPH-2014, with Mortality Improvement Scale MP-2015
g. Percentage of Eligible Future Retirees & Spouses Electing Retiree Coverage to Age 65	100%
h. Percentage of Eligible Retirees & Spouses Electing Retiree Coverage Beyond Age 65	90%



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**6. POSTEMPLOYMENT HEALTHCARE PLAN (Continued)**

Sample rates are as follows:

AGE	Years of Service		
	1	5	12
20	5.5%	4.3%	4.3%
25	6.6%	4.6%	4.0%
30	7.8%	4.6%	2.0%
35	7.7%	4.2%	2.3%
40	7.9%	4.1%	2.1%
45	8.5%	4.2%	2.0%
50	9.4%	4.3%	2.1%

**g. Retirement Rates****a. TRS Employees**

Retirement rates are the TRS retirement rates. Sample rates are as follows:

AGE	Years of Service				
	5-18	19-30	31	32-33	34
55	0.0%	12.0%	20.0%	38.0%	40.0%
60	14.0%	27.0%	45.0%	45.0%	37.0%
65	23.0%	33.0%	45.0%	45.0%	30.0%
70	100.0%	100.0%	100.0%	100.0%	100.0%

**b. Non-Certified Employees (IMRF)**

Retirement rates are the TRS retirement rates reduced by 75% to reflect the lower rates of retirement for this group of employees.

**h. Healthcare Cost Trend Rates**

FYE June 30	Medical Trend Rate	FYE June 30	Medical Trend Rate
2016	8.70%	2044-2046	4.90%
2017	8.30%	2047-2051	4.80%
2018	8.00%	2052-2056	4.70%
2019	7.70%	2057-2064	4.60%
2020	7.30%	2065-2066	4.50%
2021	7.00%	2067	4.40%
2022	6.60%	2068	4.30%
2023	6.30%	2069-2070	4.20%
2024	6.00%	2071	4.10%
2025	5.60%	2072-2073	4.00%
2026-2039	5.30%	2074	3.90%

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**6. POSTEMPLOYMENT HEALTHCARE PLAN (Continued)**

The above medical trend rates were developed using the Society of Actuaries (SOA) Long-Run Medical Cost Trend Model for years 2021 and beyond. The fiscal year 2017 medical trend rate of 8.7% is a blend of industry-average short-term medical trends and the District's own experience. This 2017 medical trend was then graded down each year until 2021.

The SOA Long-Run Medical Cost Trend Model and its baseline projection are based on an econometric analysis of historical U.S. medical expenditures and the judgments of experts in the field. The following assumptions were used as input variables into the SOA Long-Run Medical Cost Trend Model:

Rate of Inflation	2.20%
Rate of Growth in Real Income/GDP per capita	1.60%
Extra Trend due to Technology and other factors	1.40%
Health Share for GDP Resistance Point	25.00%
Year for Limiting Cost Growth to GDP Growth	2075

**i. Medical Plan Cost Rates**

Fiscal year 2017 Monthly Plan Cost Rates for a Single Retiree Under Age 65:

Age	Medical & Prescription Coverage	
	Male	Female
55	\$ 904.68	\$ 985.36
60	\$ 1,163.99	\$ 1,146.70
65	\$ 508.65	\$ 476.39
70	\$ 579.80	\$ 531.15
75	\$ 635.90	\$ 577.64
80	\$ 675.73	\$ 610.71
85	\$ 692.35	\$ 622.73
90	\$ 686.73	\$ 619.93

OPEB medical coverage is available past age 65 for retirees but is secondary to Medicare. The retirees age 65 and over are responsible for contributing an amount which is 100% of the cost of their OPEB medical and prescription drug coverage. Therefore, there is no GASB 45 liability for retirees age 65 and over.

**j. Service Recognition Bonus**

Based on past experience, all certified employees are assumed to qualify for the highest bonus level, or \$15,000, payable in a lump sum at the time the employee retires.

**k. Adjustments for Health Care Reform.**

One of the provisions of the Affordable Care Act is an excise tax to be imposed beginning in 2020 on high cost, employer-provided health plans that are considered "Cadillac" plans. Under the Act, companies will be required to pay a 40% excise tax on plans costing more than certain individual or family dollar thresholds. In 2020, the Congressional Research Service estimates that these dollar limits will be about \$10,800 for single coverage and \$29,100 for non-single (e.g., family) coverage. Based on the guidance that is currently available, we estimated the amount of the excise tax for all future years, and discounted the yearly values to the present value.

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

Notes to Financial Statements (continued)

June 30, 2017

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### 6. POSTEMPLOYMENT HEALTHCARE PLAN (Continued)

This increased the AAL by \$363,567. Note that the impact of the excise tax can significantly change when regulations and guidance are updated or changed. The excise tax impact is also sensitive to the leveraging effect of such factors as the trend rate, the mix of active and retired participants, and mortality improvements over time.

#### a. Teacher Health Insurance Security (THIS)

The District participates in the Teacher Health Insurance Security (THIS) Fund, a cost-sharing, multiple-employer defined benefit post-employment healthcare plan, that was established by the Illinois legislature for the benefit of retired Illinois public school teachers employed outside the city of Chicago. The THIS Fund provides medical, prescription, and behavioral health benefits, but it does not provide vision, dental, or life insurance benefits to annuitants of the Teachers' Retirement System (TRS). Annuity holders not enrolled in Medicare may participate in the state administered participating provider option plan or choose from several managed care options.

Annuity holders who were enrolled in Medicare Parts A and B may be eligible to enroll in Medicare Advantage Plans.

The State Employees Group Insurance Act of 1971 (5 ILCS 375) outlines the benefit provisions of THIS Fund, and amendments to the plan can be made only by legislative action with the Governor's approval. Effective July 1, 2012, in accordance with Executive Order 12-01, the plan is administered by the Illinois Department of Central Management Services (CMS) with the cooperation of TRS. Section 6.6 of the State Employees Group Insurance Act of 1971 requires all active contributors to TRS who are not employees of the state to make a contribution to THIS Fund.

The percentage of employer required contributions in the future will not exceed 105% of the percentage of salary actually required to be paid in the previous fiscal year.

**On Behalf Contributions to THIS Fund.** The state of Illinois makes employer retiree health insurance contributions on behalf of the District. State contributions are intended to match contributions to THIS Fund from active members, which were 1.12% of pay during the year ended June 30, 2017. State of Illinois contributions were \$288,481, and the district recognized revenue and expenditures of this amount during the year.

**Employer contributions to THIS Fund.** The District also makes contributions to THIS Fund. The District THIS Fund contribution was 0.84% during the year ended June 30, 2017. For the year ended June 30, 2017, the District paid \$216,361 to the THIS Fund, which was 100% of the required contribution.

**Further Information on THIS Fund.** The publicly available financial report of the THIS Fund may be found on the website of the Illinois Auditor General: <http://www.auditor.illinois.gov/Audit-Reports/ABC-List.asp>. The current reports are listed under "Central Management Services." Prior reports are available under "Healthcare and Family Services."

### 7. COMMON BANK ACCOUNT

Separate bank accounts are not maintained for all District funds; instead, certain funds maintain their uninvested cash balances in a common checking account, with accounting records being maintained to show the portion of the common bank account balance attributable to each participating fund.

## **SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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### **8. ESSIE B. SMITH TRUST FUND**

On March 28, 1973, Lucien T. Smith, then president of the Essie B. Smith Foundation, contributed to the District monies to be held and administered in a fund to be called the Essie B. Smith Fund.

The fund shall provide Scholarships for qualifying individuals, which may be determined solely by the Board of Education.

After the death of Lucien T. Smith, all principal of the fund is being held, consumed, or used by the Board of Education as it may determine for any lawful purpose, including in the general operating accounts.

As of June 30, 2017 the Fund consisted of the following items:

Cash	\$ 5,413
Government Securities and Investment Pool	841,815
Total Value of Fund	<u>\$ 847,228</u>

### **9. SPECIAL TAX LEVIES**

Proceeds from the Special Educational levy and related expenditures disbursed have been included in the operations of the General Fund's Educational Account. At June 30, 2017, the cumulative expenditures had exceeded related cumulative revenues.

### **10. RISK MANAGEMENT**

The District has purchased insurance through a risk pool (see Note 13) and from private insurance companies. Risks covered include general liability, workers compensation, and other. Premiums have been displayed as expenditures in appropriate funds. The District also operates a self-insurance program for medical coverage for employees (see Note 12). No significant reductions in insurance coverage have occurred from the prior year, and no settlements have been made in the last three years which exceeded any insurance coverage.

### **11. SELF-INSURANCE PLAN/RESTRICTED FUND BALANCE**

The District maintains a self-insurance plan to provide medical insurance to its employees. An outside administrator administers claims for a fixed fee per enrolled employee. The District makes periodic payments to an escrow account established by the plan administrator. The administrator pays employee claims from this escrow account and requires the District to cover any deficiencies. The District liability is limited by private insurance, which provides a \$100,000 specific stop loss and a minimum aggregate stop loss of the monthly aggregate deductible factors multiplied by 12.

Cumulative District and employee contributions to the plan have exceeded claims paid as of June 30, 2017, and accordingly, the General Fund's Educational account fund balance is restricted in the amount of \$249,245, the cumulative excess.

Liabilities of the fund are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNRs). The result of the process to estimate the claims liability is not an exact amount, as it depends on many complex factors, such as inflation, changes in legal doctrines, and damage awards. Accordingly, claims are re-evaluated periodically to consider the effects of inflation, recent claim settlement trends (including frequency and amount of pay-outs), and other economic and social factors.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

**11. SELF-INSURANCE PLAN/RESTRICTED FUND BALANCE (Continued)**

A summary of the changes in the Districts claim liability is as follows:

	Fiscal Year Ended June 30, 2016	Fiscal Year Ended June 30, 2017
Claims liability at July 1	\$ 319,337	\$ 395,675
Current year claims and changes in estimates	4,067,459	4,068,124
Claim payments	(3,991,121)	(4,082,788)
Claims liability at June 30	<u>\$ 395,675</u>	<u>\$ 381,011</u>

**12. COLLECTIVE LIABILITY INSURANCE COOPERATIVE (CLIC)**

The District is a member of CLIC, which has been formed to provide casualty, workman's compensation, property and liability protections, and to administer some or all insurance coverages and protection other than health, life, and accident coverages procured by the member districts. It is intended, by the creation of CLIC, to allow a member District to equalize annual fluctuations in insurance costs by establishing a program whereby reserves may be created and temporary deficits of individual Districts covered to ultimately equalize the risks and stabilize the costs of providing casualty, property, and liability protections. If, during any fiscal year, the funds on hand in the account of CLIC are not sufficient to pay expenses of administration, the Board of Directors shall require supplementary payment from all members. Such payment shall be made in the same proportion as prior payments during that year to CLIC. Complete financial statements for CLIC can be obtained from its administrator, 555 North Main Street, Wauconda, Illinois 60084.

**13. JOINT VENTURE - NORTHWESTERN ILLINOIS ASSOCIATION (NIA)**

The District and other local districts have entered into a joint agreement to provide special education programs and services to the students enrolled. Each member district has a financial responsibility for annual and special assessments as established by the policy board.

Complete financial statements for the Association can be obtained from the Administrative Offices at 245 W. Exchange, Sycamore, Illinois 60178.

**14. INTERFUND TRANSFERS**

The following interfund transfers were made during the year ended June 30, 2017:

Transfer From	Transfer To	Amount
Transportation Fund	General Fund	\$ 2,000,000
General Fund	Debt Service Fund	365,723
	Total Transfers	<u>\$ 2,365,723</u>

The \$2,000,000 transfer to the General Fund was made to fund general expenditures. Transfers from the General Fund to the Debt Service Fund were made to provide funds for the debt service payments on loans.

## **SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Notes to Financial Statements (continued)

June 30, 2017

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### **15. FUND BALANCE REPORTING**

Fund balances are classified into five major classifications: Nonspendable Fund Balance, Restricted Fund Balance, Committed Fund Balance, Assigned Fund Balance, and Unassigned Fund Balance.

**A. Nonspendable Fund Balance**

The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash (i.e. inventories and prepaid amounts).

**B. Restricted Fund Balance**

The restricted fund balance classification refers to amounts that are subject to outside restrictions not controlled by the entity, such as restrictions imposed by creditors, grantors, contributors, or laws and regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.

**C. Committed Fund Balance**

The committed fund balance classification refers to amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision making authority (the School Board). Those committed amounts cannot be used for any other purpose unless the government removes or changes the specified use by taking the same type of formal action it employed to previously commit those amounts.

**D. Assigned Fund Balance**

The assigned fund balance classification refers to the amounts that are constrained by the government's intent to be used for a specific purpose but are neither restricted nor committed. Intent should be expressed by (a) the governing body itself or (b) a body (a budget or finance committee, for example) or official to which the governing body has delegated the authority to assign amounts to be used for specific purposes.

**E. Unassigned Fund Balance**

The unassigned fund balance classification is the residual classification for amounts in the General Operating Funds for amounts that have not been restricted, committed, or assigned to specific purposes within the General Funds.

**F. Expenditures of Fund Balance**

Unless specifically identified, expenditures disbursed act to reduce restricted balances first, then committed balances, next assigned balances, and finally act to reduce unassigned balances. Expenditures disbursed for a specifically identified purpose will act to reduce the specific classification of fund balance that is identified.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Schedule of Changes in the Employer's Net Pension Liability

## And Related Ratios

## Illinois Municipal Retirement Fund

## Last Three Calendar Years

	2016	2015	2014
<b>TOTAL PENSION LIABILITY</b>			
Service Cost	\$ 1,436,493	\$ 1,388,440	\$ 1,400,194
Interest	4,765,374	4,485,677	4,042,334
Changes of Benefit Terms	-	-	-
Differences Between Expected and Actual Experience	1,081,789	395,476	292,440
Changes of Assumptions	(242,757)	153,594	2,416,949
Benefit Payments, Including Refunds of Member Contributions	(2,763,458)	(2,321,740)	(1,988,160)
Net Change in Total Pension Liability	4,277,441	4,101,447	6,163,757
Total Pension Liability - Beginning	64,456,972	60,355,525	54,191,768
<b>TOTAL PENSION LIABILITY - ENDING</b>	<b>\$ 68,734,413</b>	<b>\$ 64,456,972</b>	<b>\$ 60,355,525</b>
<b>PLAN FIDUCIARY NET POSITION</b>			
Contributions - Employer	\$ 1,627,648	\$ 1,598,850	\$ 1,587,403
Contributions - Member	610,879	611,052	571,109
Net Investment Income	3,658,440	268,097	3,065,478
Benefit Payments, Including Refunds of Member Contributions	(2,763,458)	(2,321,740)	(1,988,160)
Other (Net Transfer)	600,586	(37,832)	270,854
Net Change in Plan Fiduciary Net Position	3,734,095	118,427	3,506,684
Plan Net Position - Beginning	53,793,671	53,675,244	50,168,560
<b>PLAN NET POSITION - ENDING</b>	<b>\$ 57,527,766</b>	<b>\$ 53,793,671</b>	<b>\$ 53,675,244</b>
<b>EMPLOYER'S NET PENSION LIABILITY (ASSET)</b>	<b>\$ 11,206,647</b>	<b>\$ 10,663,301</b>	<b>\$ 6,680,281</b>
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	83.70%	83.46%	88.93%
Covered-Employee Payroll	\$ 13,575,055	\$ 13,143,197	\$ 12,239,044
Employer's Net Pension Liability as a Percentage of Covered - Employee Payroll	82.55%	81.13%	54.58%

The District implemented GASB Statement No. 68 in fiscal year 2015.

Information prior to fiscal year 2015 is not available.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Schedule of Employer Contributions

## Illinois Municipal Retirement Fund

## Last Three Fiscal Years

Fiscal Year	Actuarially Determined Contribution	Contributions in Relation to Actuarially Determined Contribution	Contribution Deficiency (Excess)	Covered Payroll	Contributions as a Percentage of Covered Payroll
2015	\$ 1,629,702	\$ 1,587,403	\$ 42,299	\$ 12,565,162	12.63%
2016	1,619,715	1,619,715	-	13,464,781	12.03%
2017	1,622,426	1,622,426	-	13,736,273	11.81%

**Notes to Schedule**

Valuation date                      Actuarially determined contribution rates are calculated as of December 31 of each year, which are 12 months prior to the beginning of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Aggregate entry age normal
Amortization method	Level percentage of payroll, closed
Remaining amortization period	27-years
Asset valuation method	5-year smoothed market; 20% corridor
Wage growth	3.50%
Price inflation	2.75% -- approximate; no explicit price inflation assumption is used in this valuation
Salary increases	3.75% to 14.50% including inflation
Investment rate of return	7.50%
Retirement age	Experience-based table of rates that are specific to the type of eligibility condition. Last updated for the 2014 valuation pursuant to an experience study of the period 2011-2013.
Mortality	For non-disabled retirees, an IMRF specific mortality table was used with fully generational projection scale MP-2014 (base year 2012). The IMRF specific rates were developed from the RP-2014 Blue Collar Health Annuitant Mortality Table with adjustments to match current IMRF experience. For disabled retirees, an IMRF specific mortality table was used with fully generational projection scale MP-2014 (base year 2012). The IMRF specific rate was developed from the RP-2014 Disabled Retirees Mortality Table applying the same adjustment that were applied for non-disabled lives. For active members, an IMRF specific mortality table was used with fully generational projection scale MP-2014 (base year 2012). The IMRF specific rates were developed from the RP-2014 Employee Mortality Table with adjustments to match current IMRF experience.

The District implemented GASB Statement No. 68 in fiscal year 2015.

Information prior to fiscal year 2015 is not available.



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Schedule of the District's Proportionate Share of the  
 Net Pension Liability  
 Teachers' Retirement System  
 Last Three Fiscal Years

	2017*	2016*	2015*
District's proportion of the net pension liability	0.00698%	0.00465%	0.00565%
District's proportionate share of the net pension liability	\$ 5,513,623	\$ 3,046,853	\$ 3,440,815
State's proportionate share of the net pension liability associated with the District	203,671,837	147,170,934	137,595,169
Total	\$ 209,185,460	\$ 150,217,787	\$ 141,035,984
District's covered payroll	\$ 25,659,568	\$ 22,728,964	\$ 21,819,805
District's proportionate share of the net pension liability as a percentage of it's covered payroll	21.49%	13.41%	15.77%
Plan fiduciary net position as a percentage of the total pension liability	36.40%	41.50%	43.00%

**Notes to Schedule***Changes of assumptions*

For the 2016 measurement year (fiscal year 2017), the assumed investment rate of return was of 7.0 percent, including an inflation rate of 2.5 percent and a real return of 4.5 percent. Salary increases were assumed to vary by service credit.

For the 2015 measurement year (fiscal year 2016), the assumed investment rate of return was 7.5 percent, including an inflation rate of 3.0 percent and a real return of 4.5 percent. Salary increases were assumed to vary by service credit. Various other changes in assumptions were adopted based on the experience analysis for the three year period ending June 30, 2014.

For the 2014 measurement year (fiscal year 2015), the assumed investment rate of return was also 7.5 percent, including an inflation rate of 3.0 percent and a real return of 4.5 percent. However, salary increases were assumed to vary by age.

The District implemented GASB Statement No. 68 in fiscal year 2015.  
 Information prior to fiscal year 2015 is not available.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Schedule of Employer Contributions

## Teachers' Retirement System

## Last Three Fiscal Years

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Fiscal Year	Contractually Required Contribution	Contributions in Relation to Contractually Required Contribution	Contribution Deficiency (Excess)	Covered Payroll	Contributions as a Percentage of Covered Payroll
2015	\$ 497,549	\$ 497,549	\$ -	\$ 22,728,964	2.19%
2016	365,353	365,353	-	25,659,568	1.42%
2017	244,960	244,960	-	25,727,209	0.95%

The District implemented GASB Statement No. 68 in fiscal year 2015.  
Information prior to fiscal year 2015 is not available.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Schedule of Funding Progress  
Other Postemployment Benefits  
June 30, 2017

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<b>Actuarial Valuation Date</b>	<b>Actuarial Value of Assets (a)</b>	<b>Actuarial Accrued Liability (AAL) Entry Age (b)</b>	<b>Unfunded AAL (UAAL) (b-a)</b>	<b>Funded Ratio (a/b)</b>	<b>Covered Payroll (c)</b>	<b>UAAL as a Percentage of Covered Payroll [(b-a)/c]</b>
7/1/2017	\$ -	\$ 4,202,566	\$ 4,202,566	0.00%	N/A	N/A
7/1/2016	-	3,927,476	3,927,476	0.00%	N/A	N/A
7/1/2015	-	3,647,622	3,647,622	0.00%	N/A	N/A
7/1/2014	-	3,525,968	3,525,968	0.00%	N/A	N/A
7/1/2013	-	3,004,609	3,004,609	0.00%	N/A	N/A
7/1/2012	-	2,808,828	2,808,828	0.00%	N/A	N/A

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - General Fund and Major Special Revenue Fund

Year Ended June 30, 2017

	General		
	Original and final Budget	Actual	Variance Over/Under
<b>REVENUES</b>			
Local sources	\$ 26,112,912	\$ 25,041,036	\$ (1,071,876)
State sources	19,257,946	20,828,918	1,570,972
Federal sources	1,788,090	1,770,315	(17,775)
Total Revenues	47,158,948	47,640,269	481,321
<b>EXPENDITURES</b>			
Current			
Instruction	32,859,814	33,922,148	1,062,334
Support services	15,201,398	13,897,976	(1,303,422)
Community services	525,012	568,250	43,238
Non-programmed charges	1,533,856	1,443,191	(90,665)
Debt service			
Principal	-	-	-
Interest and fiscal charges	123,593	154,864	31,271
Provision for contingencies	75,000	-	(75,000)
Total Expenditures	50,318,673	49,986,429	(332,244)
Excess (deficiency) of revenues over expenditures	(3,159,725)	(2,346,160)	813,565
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	3,200,000	2,000,000	(1,200,000)
Transfers out	3,584,181	(365,723)	(3,949,904)
Proceeds from capital leases			
Sale of assets	-	-	-
Total other financing sources (uses)	6,784,181	1,634,277	(5,149,904)
Net changes in fund balance	<u>\$ 3,624,456</u>	(711,883)	<u>\$ (4,336,339)</u>
Fund Balance at beginning of year		<u>5,701,873</u>	
<b>FUND BALANCE AT END OF YEAR</b>		<u><u>\$ 4,989,990</u></u>	

Transportation			
Original and final Budget	Actual	Variance Over/Under	
\$ 2,108,668	\$ 2,235,322	\$ 126,654	
1,040,531	791,565	(248,966)	
-	-	-	
3,149,199	3,026,887	(122,312)	
-	-	-	
2,059,466	2,022,201	37,265	
-	-	-	
-	-	-	
13,896	15,746	(1,850)	
237,146	237,145	1	
-	-	-	
2,310,508	2,275,092	35,416	
838,691	751,795	(86,896)	
-	-	-	
(2,000,000)	(2,000,000)	-	
-	556,500	556,500	
562,000	42,650	(519,350)	
(1,438,000)	(1,400,850)	37,150	
\$ (599,309)	(649,055)	\$ (49,746)	
	2,071,404		
	\$ 1,422,349		

## SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427

### Notes to Required Supplementary Information

June 30, 2017

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#### Budgetary Data

Annual budgets for all Governmental Funds are adopted on the modified accrual basis, consistent with generally accepted accounting principles (GAAP) for local governments.

The Board of Education follows these procedures in establishing the budgetary data reflected in the financial statements:

1. The Administration submits to the Board of Education a proposed operating budget for the fiscal year commencing July 1. The operating budget includes proposed expenditures and the means of financing them.
2. Public hearings are conducted and the proposed budget is available for inspection to obtain taxpayer comments.
3. Prior to September 30, the budget is legally adopted through passage of a resolution. On or before the last Tuesday in December, a tax levy ordinance is filed with the County Clerk to obtain tax revenues.
4. The Superintendent is authorized to transfer up to 10% of the total budget between departments within any fund without Board of Education approval; however, any revisions that alter the total expenditures of any fund must be approved by the Board of Education following the public hearing process mandated by law. The budget, which was not amended, was adopted on August 23, 2016.
5. Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Funds, the Debt Service Fund, and the Capital Projects Fund.
6. The District has adopted a legal budget for all its Governmental Funds. Total actual expenditures for the governmental funds may not legally exceed the total budgeted for such funds. However, under the State Budget Act, expenditures may exceed the budget if additional resources are available to finance such expenditures.
7. The budget (all appropriations) lapses at the end of each fiscal year.
8. The District's actual expenditures in the Municipal Retirement/Social Security Fund exceeded budgeted expenditures. Additional sources are available to finance these excess expenditures as allowed under the State Budget Act. See Note 10 for these excess expenditure amounts.

#### Excess of Expenditures over Budgets in Individual Funds

Expenditures exceeded the budgeted amount in the following Funds:

	Budget	Actual	(Excess)
Municipal Retirement Fund	\$ 1,230,964	\$ 1,364,326	\$ (133,362)

The expenditure variances were sufficiently absorbed by surpluses that existed at the beginning of the fiscal year and were approved by the Board of Education. Under the State Budget Act, expenditures may exceed the budget if additional resources are available to finance such expenditures.

**COMBINING AND INDIVIDUAL FUND  
FINANCIAL STATEMENTS AND SCHEDULES**

## **GENERAL FUND**

To account for resources traditionally associated with government operations, which are not accounted for in another fund, the District maintains the following legally mandated accounts within the General Fund:

**Educational Account** - to account for most of the instructional and administrative aspects of the District's operations.

**Operations and Maintenance Account** - to account for repair and maintenance of the District's property.

**Working Cash Account** - to account for financial resources held by the District to be used as loans for working capital requirements for any other fund to which taxes are levied.



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Combining Balance Sheet by Account

General Fund

June 30, 2017

	Educational	Operations and Maintenance	Working Cash	Total General
<b>ASSETS</b>				
Cash and investments	\$ 2,394,160	\$ 1,354,412	\$ 3,329,974	\$ 7,078,546
Receivables				
Property taxes	9,148,916	1,332,004	93,077	10,573,997
Due from other governments	1,551,288	37,783	-	1,589,071
Prepaid items	199,031	17,116	-	216,147
<b>TOTAL ASSETS</b>	<b>\$ 13,293,395</b>	<b>\$ 2,741,315</b>	<b>\$ 3,423,051</b>	<b>\$ 19,457,761</b>
<b>LIABILITIES, DEFERRED INFLOWS, AND FUND BALANCE</b>				
<b>Liabilities</b>				
Accounts payable	\$ 113,747	\$ 38,530	\$ -	\$ 152,277
Accrued salaries	3,487,114	633	-	3,487,747
Accrued insurance claims	381,011	-	-	381,011
Total liabilities	3,981,872	39,163	-	4,021,035
<b>Deferred inflows</b>				
Property taxes levied for subsequent year	8,600,937	1,251,917	87,481	9,940,335
Other deferred revenues	506,401	-	-	506,401
Total deferred inflows	9,107,338	1,251,917	87,481	10,446,736
<b>Fund balance</b>				
Nonspendable				
Prepaid items	199,031	17,116	-	216,147
Restricted				
Health plan	249,245	-	-	249,245
Unassigned	(244,091)	1,433,119	3,335,570	4,524,598
Total fund balance	204,185	1,450,235	3,335,570	4,989,990
<b>TOTAL LIABILITIES, DEFERRED INFLOWS, AND FUND BALANCE</b>	<b>\$ 13,293,395</b>	<b>\$ 2,741,315</b>	<b>\$ 3,423,051</b>	<b>\$ 19,457,761</b>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Combining Statement of Revenues, Expenditures  
and Changes In Fund Balances By Account  
General Fund  
Year Ended June 30, 2017

	Educational	Operations and Maintenance	Working Cash	Total General
<b>REVENUES</b>				
Local sources	\$ 21,698,957	\$ 3,151,038	\$ 191,041	\$ 25,041,036
State sources	20,828,918	-	-	20,828,918
Federal sources	1,770,315	-	-	1,770,315
Total revenues	44,298,190	3,151,038	191,041	47,640,269
<b>EXPENDITURES</b>				
Current				
Instruction	33,922,148	-	-	33,922,148
Support services	10,387,424	3,510,552	-	13,897,976
Community services	568,250	-	-	568,250
Non-programmed charges	1,441,804	1,387	-	1,443,191
Debt service	154,864	-	-	154,864
Total expenditures	46,474,490	3,511,939	-	49,986,429
Excess (deficiency) of revenues over over expenditures	(2,176,300)	(360,901)	191,041	(2,346,160)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	3,200,000	-	-	3,200,000
Transfers out	(175,367)	(190,356)	(1,200,000)	(1,565,723)
Total other financing sources (uses)	3,024,633	(190,356)	(1,200,000)	1,634,277
Net change in fund balance	848,333	(551,257)	(1,008,959)	(711,883)
Fund balance (deficit) at beginning of year	(644,148)	2,001,492	4,344,529	5,701,873
<b>FUND BALANCE (DEFICIT) AT END OF YEAR</b>	<b>\$ 204,185</b>	<b>\$ 1,450,235</b>	<b>\$ 3,335,570</b>	<b>\$ 4,989,990</b>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
<b>REVENUES</b>			
Local Sources			
General tax levy	\$ 16,199,809	\$ 15,384,301	\$ 16,367,574
Facilities lease levy	204,626	283,447	208,891
Special education levy	3,160,035	3,031,715	3,226,152
Corporate replacement taxes	500,000	436,152	433,804
Earnings on investments	20,000	54,840	39,818
Food services	617,000	567,139	634,511
Pupil activities	719,300	919,046	858,163
Textbooks	377,800	353,580	413,374
Tuition	74,464	133,824	98,459
Contributions from other sources	556,750	422,140	739,624
Services provided other districts	54,857	54,857	-
Local fees	50,500	54,318	53,936
Other	55,000	3,598	55,551
Total local sources	22,590,141	21,698,957	23,129,857
State Sources			
General state aid	9,152,722	9,021,164	8,189,929
Special education	1,774,974	1,433,318	1,891,206
Summer school	25,623	-	25,624
Vocational education	2,000	-	1,963
Bilingual education	21,062	12,403	668
School lunch aid	-	1,493	2,992
Driver education	49,065	39,480	49,065
On behalf payments - State of Illinois	8,100,000	10,119,742	8,630,188
Other grants-in-aid	132,500	201,318	157,459
Total state sources	19,257,946	20,828,918	18,949,094
Federal Sources			
School lunch programs	390,000	430,915	365,033
IDEA - Flow Through	777,437	718,493	883,311
IDEA -Pre school	5,827	2,770	6,475
Title II	69,852	66,032	86,178
Title I - Low income	369,974	401,087	369,017
Medicaid matching/administrative outreach	175,000	148,149	197,968
Other	-	2,869	12,216
Total federal sources	1,788,090	1,770,315	1,920,198
Total revenues	43,636,177	44,298,190	43,999,149

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
<b>EXPENDITURES</b>			
Instruction			
Regular programs			
Salaries	\$ 13,262,671	\$ 12,760,790	\$ 12,470,417
Employee benefits	3,428,698	3,419,506	3,335,456
On behalf payments - State of Illinois	8,100,000	10,119,742	8,630,188
Purchased services	103,185	72,606	59,602
Supplies and materials	408,016	372,631	387,725
Capital outlay	137,125	55,814	421,564
Other	13,125	7,964	12,051
Non-capitalized equipment	24,661	54,733	43,244
Total	25,477,481	26,863,786	25,360,247
Special programs			
Salaries	3,711,396	3,596,648	3,649,737
Employee benefits	1,118,208	1,052,711	1,116,827
Purchased services	23,390	19,301	22,322
Supplies and materials	55,939	38,014	36,145
Other objects	-	-	734
Non-capitalized equipment	1,500	429	5,484
Total	4,910,433	4,707,103	4,831,249
Remedial programs			
Purchased services	-	99	99
Supplies and materials	-	9,556	37,758
Non-capitalized equipment	-	-	1,686
Total	-	9,655	39,543
Vocational programs			
Salaries	374,341	345,906	459,754
Employee benefits	61,046	66,356	86,306
Purchased services	4,800	3,594	2,730
Supplies and materials	37,700	31,961	33,738
Other	200,000	144,450	156,721
Non-capitalized equipment	1,000	-	-
Total	678,887	592,267	739,249

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
Interscholastic programs			
Salaries	\$ 792,276	\$ 735,381	\$ 738,323
Employee benefits	75,103	115,416	112,498
Purchased services	190,185	191,465	171,425
Supplies and materials	134,500	123,984	107,669
Capital outlay	10,700	1,530	13,942
Other	41,445	52,492	40,352
Non-capitalized equipment	13,400	10,134	5,619
Total	1,257,609	1,230,402	1,189,828
Summer school programs			
Salaries	14,000	34,751	27,904
Employee benefits	4,750	4,218	3,515
Supplies and Materials	6,500	1,553	1,307
Total	25,250	40,522	32,726
Drivers education programs			
Salaries	222,257	208,470	199,343
Employee benefits	54,784	50,389	48,668
Purchased services	160	25	50
Supplies and materials	4,250	987	1,638
Total	281,451	259,871	249,699
Bilingual programs			
Salaries	174,524	168,351	182,354
Employee benefits	49,779	45,567	56,925
Purchased services	1,700	795	1,232
Supplies and materials	2,700	3,829	2,446
Non-capitalized equipment	-	-	8,048
Total	228,703	218,542	251,005
Total instruction	32,859,814	33,922,148	32,693,546

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
Support Services			
Pupils			
Attendance and social work services			
Salaries	\$ 385,479	\$ 406,012	\$ 441,416
Employee benefits	103,337	99,430	143,249
Purchased services	7,300	4,282	7,255
Non-capitalized equipment	8,000	1,698	7,830
Total	504,116	511,422	599,750
Guidance services			
Salaries	463,949	436,325	402,943
Employee benefits	95,769	104,789	77,064
Purchased services	1,725	5	241
Supplies and materials	3,100	2,121	2,794
Total	564,543	543,240	483,042
Health services			
Salaries	472,282	483,969	517,725
Employee benefits	108,753	101,405	112,302
Purchased services	240,900	279,130	271,225
Supplies and materials	10,000	9,506	7,191
Capital outlay	2,300	2,324	1,733
Non-capitalized equipment	-	101	-
Total	834,235	876,435	910,176
Psychological services			
Salaries	387,960	376,672	364,171
Employee benefits	78,678	70,264	68,982
Purchased services	500	440	270
Total	467,138	447,376	433,423
Speech pathology/audiology services			
Salaries	364,068	355,991	398,446
Employee benefits	111,744	105,028	123,193
Purchased services	300	77	329
Supplies and materials	1,000	389	1,200
Total	477,112	461,485	523,168

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
Other			
Purchased services	\$ 137,000	\$ 137,000	\$ 137,000
Supplies and materials	7,500	6,870	2,895
Total	144,500	143,870	139,895
Instructional Staff			
Improvement of instruction services			
Salaries	250,640	207,238	194,376
Employee benefits	57,286	59,340	59,836
Purchased services	109,353	139,701	59,086
Supplies and materials	163,021	107,993	191,360
Other	1,500	937	1,250
Total	581,800	515,209	505,908
Education media services			
Salaries	805,778	695,959	780,234
Employee benefits	185,959	164,554	189,426
Purchased services	468,366	454,965	360,564
Supplies and materials	160,615	99,189	119,815
Capital outlay	8,000	38,480	-
Non-capitalized equipment	116,776	124,291	263,855
Total	1,745,494	1,577,438	1,713,894
Assessment/Testing			
Purchased services	5,000	635	3,442
Supplies and materials	10,000	5,977	4,898
Total	15,000	6,612	8,340
Board of Education services			
Salaries	20,235	21,408	23,282
Employee benefits	193,979	3,470	3,162
Purchased services	801,322	791,313	577,288
Supplies and materials	21,000	14,516	20,592
Other	27,000	20,275	16,306
Termination benefits	54,000	61,500	310,580
Total	1,117,536	912,482	951,210

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
Executive administration services			
Salaries	\$ 253,542	\$ 246,409	\$ 228,706
Employee benefits	77,349	66,832	62,556
Purchased services	13,000	2,878	9,237
Supplies and materials	6,000	1,549	3,670
Other	5,000	2,658	2,589
Total	354,891	320,326	306,758
Special area administrative services			
Salaries	122,559	107,263	112,911
Employee benefits	24,056	23,834	22,724
Total	146,615	131,097	135,635
School Administration			
Office of the principal			
Salaries	1,438,752	1,404,670	1,411,487
Employee benefits	551,129	441,168	438,921
Purchased services	35,880	28,417	20,680
Supplies and materials	35,500	25,407	27,605
Other	12,060	5,678	6,337
Total	2,073,321	1,905,340	1,905,030
Other support services			
Salaries	182,528	91,441	97,190
Employee benefits	13,499	11,258	12,397
Total	196,027	102,699	109,587
Business			
Direction of business			
Salaries	54,029	52,500	52,500
Employee benefits	23,724	17,934	18,246
Purchased services	1,100	2,358	1,156
Total	78,853	72,792	71,902

(Continued)



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
Fiscal services			
Salaries	\$ 346,922	\$ 332,456	\$ 347,652
Employee benefits	83,865	75,515	81,907
Purchased services	15,920	10,257	12,266
Supplies and materials	12,000	8,297	10,909
Other	47,500	42,906	44,503
Total	506,207	469,431	497,237
Operations and maintenance			
Purchased services	4,500	2,101	4,067
Pupil transportation services			
Purchased services	1,700	-	-
Supplies and materials	300	300	248
Total	2,000	300	248
Food services			
Salaries	60,000	46,700	57,572
Employee benefits	6,700	4,270	10,206
Purchased services	909,000	759,065	843,999
Supplies and materials	12,000	462	992
Capital outlay	3,000	2,728	2,245
Total	990,700	813,225	915,014
Internal services			
Salaries	10,000	10,595	8,367
Purchased services	32,966	20,691	20,751
Total	42,966	31,286	29,118
Central			
Planning, research, development and evaluation services			
Purchased services	1,000	-	-
Total	1,000	-	-

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
Information services			
Purchased services	\$ 133,000	\$ 142,689	\$ 136,130
Total	133,000	142,689	136,130
Staff services			
Salaries	69,639	70,076	91,347
Employee benefits	12,028	13,827	12,092
Purchased services	22,200	27,795	6,361
Supplies and materials	41,700	21,876	14,560
Other	1,000	279	976
Total	146,567	133,853	125,336
Data processing services			
Salaries	77,848	77,848	76,322
Employee benefits	32,817	19,875	19,112
Purchased services	57,720	60,560	57,943
Total	168,385	158,283	153,377
Other support services			
Salaries	79,847	73,065	109,235
Employee benefits	24,056	32,464	116,837
Purchased services	1,000	2,904	345
Total	104,903	108,433	226,417
Total Support Services	11,401,409	10,387,424	10,884,662
Community Services			
Salaries	362,237	428,375	347,082
Employee benefits	22,551	18,678	18,376
Purchased services	65,130	63,115	56,138
Supplies and materials	74,554	58,052	72,887
Other	540	30	430
Total Community Services	525,012	568,250	494,913

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes In fund Balance  
Budget and Actual  
Educational Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
Non-programmed charges	\$ 1,533,856	\$ 1,441,804	\$ 1,748,153
Debt service	123,593	154,864	144,602
Provision for contingencies	75,000	-	-
Total expenditures	46,518,684	46,474,490	45,965,876
Excess (deficiency) of revenues over expenditures	(2,882,507)	(2,176,300)	(1,966,727)
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	\$ 3,200,000	\$ 3,200,000	\$ 4,000,000
Transfers out	(5,243,507)	(175,367)	(200,290)
Loan proceeds	4,985,000	-	-
Total other financing sources (uses)	2,941,493	3,024,633	3,799,710
Net change in fund balance	<u>\$ 58,986</u>	848,333	1,832,983
Fund balance (deficit) at beginning of year		(644,148)	(2,477,131)
<b>FUND BALANCE (DEFICIT) AT END OF YEAR</b>		<u>\$ 204,185</u>	<u>\$ (644,148)</u>

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Operations and Maintenance Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
<b>REVENUES</b>			
Local Sources			
General tax levy	\$ 2,879,505	\$ 2,734,079	\$ 2,939,750
Corporate replacement taxes	150,000	196,007	177,464
Pupil activities	59,000	46,290	60,505
Rentals	73,097	90,858	123,924
Donations from developers	160,000	76,658	181,880
Other	-	7,146	2,473
Total Local Sources	3,321,602	3,151,038	3,485,996
Total revenues	3,321,602	3,151,038	3,485,996
<b>EXPENDITURES</b>			
Support Services Business			
Facilities acquisition and construction services			
Purchased services	40,000	4,105	27,814
Supplies and materials	5,000	-	-
Capital outlay	150,000	100,520	222,848
Total	195,000	104,625	250,662
Operations and maintenance of plant services			
Salaries	1,343,100	1,347,999	1,330,274
Employee benefits	311,169	303,014	294,347
Purchased services	660,620	577,898	798,855
Supplies and materials	1,256,100	1,097,804	1,261,003
Capital outlay	21,000	26,985	5,872
Other	5,000	20,264	10,266
Non-capitalized equipment	8,000	31,963	3,440
Total	3,604,989	3,405,927	3,704,057

(Continued)

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Operations and Maintenance Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
Other payments to government units - in state			
Other	\$ -	\$ 1,387	\$ 1,371
Total	-	1,387	1,371
Total support services	3,799,989	3,511,939	3,956,090
Total expenditures	3,799,989	3,511,939	3,956,090
Excess (deficiency) of revenues over expenditures	(478,387)	(360,901)	(470,094)
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers out	(200,819)	(190,356)	(142,688)
Total other financing sources (uses)	(200,819)	(190,356)	(142,688)
Net change in fund balance	<u>\$ (679,206)</u>	(551,257)	(612,782)
Fund balance at beginning of year		2,001,492	2,614,274
<b>FUND BALANCE AT END OF YEAR</b>		<u>\$ 1,450,235</u>	<u>\$ 2,001,492</u>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Budget and Actual  
Working Cash Account  
Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
<b>REVENUES</b>			
Local Sources			
General tax levy	\$ 201,169	\$ 191,041	\$ 205,359
Total local sources	201,169	191,041	205,359
Total revenues	201,169	191,041	205,359
Excess of revenues over expenditures	201,169	191,041	205,359
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers out	(1,200,000)	(1,200,000)	-
Face amount of refunding bonds issued	-	-	-
Total other financing sources (uses)	(1,200,000)	(1,200,000)	-
Net change in fund balance	<u>\$ (998,831)</u>	(1,008,959)	205,359
Fund balance at beginning of year		4,344,529	4,139,170
<b>FUND BALANCE AT END OF YEAR</b>		<u>\$ 3,335,570</u>	<u>\$ 4,344,529</u>

## **MAJOR SPECIAL REVENUE FUND**

**Transportation Fund** - to account for activity relating to student transportation to and from school.

## **MAJOR DEBT SERVICE FUND**

**Debt Service Fund** - to account for the accumulation of, resources for, and the payment of general long-term debt principal, interest, and related costs.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual

Major Special Revenue Fund - Transportation Fund

Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
<b>REVENUES</b>			
Local Sources			
General tax levy	\$ 1,963,668	\$ 2,095,711	\$ 1,861,097
Transportation fees	145,000	139,611	145,171
Other	-	-	53
Total local sources	2,108,668	2,235,322	2,006,321
State Sources			
Transportation aid	1,040,531	791,565	1,040,465
Total state sources	1,040,531	791,565	1,040,465
Total revenues	3,149,199	3,026,887	3,046,786
<b>EXPENDITURES</b>			
Support Services			
Pupil Transportation Services			
Salaries	949,651	968,142	1,054,700
Employee benefits	215,425	213,105	216,581
Purchased services	58,240	54,397	160,205
Supplies and materials	272,650	230,057	276,354
Capital outlay	562,500	556,500	-
Other	1,000	-	2,500
Total pupil transportation	2,059,466	2,022,201	1,710,340
Total support services	2,059,466	2,022,201	1,710,340
Debt Service	251,042	252,891	357,696
Total expenditures	2,310,508	2,275,092	2,068,036
Excess (deficiency) of revenues over expenditures	838,691	751,795	978,750

(Continued)



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual

Major Special Revenue Fund - Transportation Fund

Year Ended June 30, 2017 with Comparative Actual Totals for 2016

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	2017		2016
	Budget	Actual	Actual
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers out	(2,000,000)	(2,000,000)	(4,000,000)
Proceeds from capital leases	-	556,500	-
Sale of assets	562,000	42,650	-
Total other financing sources (uses)	(1,438,000)	(1,400,850)	(4,000,000)
Net change in fund balance	<u>\$ (599,309)</u>	(649,055)	(3,021,250)
Fund balance at beginning of year		2,071,404	5,092,654
<b>FUND BALANCE AT END OF YEAR</b>		<u>\$ 1,422,349</u>	<u>\$ 2,071,404</u>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual

Major Debt Service Fund - Debt Service Fund

Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
<b>REVENUES</b>			
Local Sources			
General tax levy	\$ 4,790,056	\$ 4,641,311	\$ 4,770,443
Earnings on investments	-	845	-
Total local sources	4,790,056	4,642,156	4,770,443
Total revenues	4,790,056	4,642,156	4,770,443
<b>EXPENDITURES</b>			
Debt service			
Interest on bonds	2,268,234	1,837,909	1,799,680
Principal retired	2,840,000	3,270,323	3,169,643
Fiscal charges	-	-	20,700
Total expenditures	5,108,234	5,108,232	4,990,023
Excess (deficiency) of revenues over expenditures	(318,178)	(466,076)	(219,580)
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	437,326	365,723	342,978
Bonds issued at par	-	-	1,575,000
Payments to refunded bond escrow agent	-	-	(1,613,525)
Sale of capital assets	190,356	-	-
Total other financing sources (uses)	627,682	365,723	304,453
Net change in fund balance	\$ 309,504	(100,353)	84,873
Fund balance at beginning of year		2,838,451	2,753,578
<b>FUND BALANCE AT END OF YEAR</b>		\$ 2,738,098	\$ 2,838,451

## **NONMAJOR GOVERNMENTAL FUNDS**

### **SPECIAL REVENUE FUNDS**

To account for proceeds from specific revenue sources, which are designated to finance expenditures for specific purposes, the District maintains the following Special Revenue Funds:

**Municipal Retirement/Social Security Fund** - to account for the District's portion of pension contributions to the Illinois Municipal Retirement Fund and Social Security for noncertified employees.

### **CAPITAL PROJECTS FUND**

**Capital Projects Fund** - to account for financial resources to be used for the acquisition or construction of major capital facilities.

**Fire Prevention and Safety Fund** - to account for financial resources to be used for the acquisition, construction, and/or additions related to qualifying fire prevention and safety projects.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Combining Balance Sheet

Nonmajor Governmental Funds

June 30, 2017

	Municipal Retirement/ Social Security	Fire Prevention and Safety	Capital Projects	Total Nonmajor Governmental Funds
<b>ASSETS</b>				
Cash and investments	\$ 371,110	\$ 1,622,400	\$ 541,215	\$ 2,534,725
Receivables				
Property taxes	666,106	197,404	-	863,510
Due from other governments	18,927	-	-	18,927
<b>TOTAL ASSETS</b>	<b>\$ 1,056,143</b>	<b>\$ 1,819,804</b>	<b>\$ 541,215</b>	<b>\$ 3,417,162</b>
<b>DEFERRED INFLOWS AND FUND BALANCES</b>				
<b>Deferred inflows</b>				
Property taxes levied for subsequent year	\$ 625,933	\$ 185,430	\$ -	\$ 811,363
<b>Fund balances</b>				
Restricted				
Employee Retirement	430,210	-	-	430,210
Capital Projects	-	1,634,374	541,215	2,175,589
Total Fund Balances	430,210	1,634,374	541,215	2,605,799
<b>TOTAL DEFERRED INFLOWS AND FUND BALANCES</b>	<b>\$ 1,056,143</b>	<b>\$ 1,819,804</b>	<b>\$ 541,215</b>	<b>\$ 3,417,162</b>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Combining Schedule of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

Year Ended June 30, 2017

	Municipal Retirement/ Social Security	Fire Prevention and Safety	Capital Projects Fund	Total Nonmajor Governmental Funds
<b>REVENUES</b>				
Local sources	\$ 1,487,022	\$ 350,208	\$ -	\$ 1,837,230
Total Revenues	1,487,022	350,208	-	1,837,230
<b>EXPENDITURES</b>				
Current				
Instruction	577,700	-	-	577,700
Support services	786,552	-	-	786,552
Community services	74	-	-	74
Total Expenditures	1,364,326	-	-	1,364,326
Net change in fund balance	122,696	350,208	-	472,904
Fund Balances at beginning of year	307,514	1,284,166	541,215	2,132,895
<b>FUND BALANCES AT END OF YEAR</b>	<b>\$ 430,210</b>	<b>\$ 1,634,374</b>	<b>\$ 541,215</b>	<b>\$ 2,605,799</b>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual

Municipal Retirement/Social Security Fund

Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
<b>REVENUES</b>			
Local Sources			
General tax levies	\$ 1,439,937	\$ 1,367,240	\$ 1,470,028
Corporate replacement taxes	100,000	119,782	108,452
Total local sources	1,539,937	1,487,022	1,578,480
Total revenues	1,539,937	1,487,022	1,578,480
<b>EXPENDITURES</b>			
Instruction - employee benefits	468,923	577,700	578,076
Support services - employee benefits	737,404	786,552	844,929
Community services - employee benefits	24,637	74	78
Total expenditures	1,230,964	1,364,326	1,423,083
Net change in fund balance	<u>\$ 308,973</u>	122,696	155,397
Fund balance at beginning of year		307,514	152,117
<b>FUND BALANCE AT END OF YEAR</b>		<u>\$ 430,210</u>	<u>\$ 307,514</u>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Schedule Of Revenues, Expenditures And Changes In Fund Balance

Budget and Actual

Fire Prevention and Safety Fund

Year Ended June 30, 2017 with Comparative Actual Totals for 2016

	2017		2016
	Budget	Actual	Actual
<b>REVENUES</b>			
Local Sources			
General tax levy	\$ 288,089	\$ 350,208	\$ 294,081
Total local sources	288,089	350,208	294,081
Total revenues	288,089	350,208	294,081
<b>EXPENDITURES</b>			
Support Services - Business			
Facilities acquisition and construction services:			
Purchased services	-	-	13,200
Total	-	-	13,200
Total support services	-	-	13,200
Capital outlay	200,000	-	16,864
Total expenditures	200,000	-	30,064
Net change in fund balance	<u>\$ 88,089</u>	350,208	264,017
Fund balance at beginning of year		1,284,166	1,020,149
<b>FUND BALANCE AT END OF YEAR</b>		<u>\$ 1,634,374</u>	<u>\$ 1,284,166</u>

## **AGENCY FUNDS**

**Student Activity Funds** - to account for assets held by the District in a trustee capacity for student organizations and employees.



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Fiduciary Funds-Agency Funds-Activity Funds

Statement of Changes in Assets and Liabilities

Year Ended June 30, 2017

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	Balance			Balance
	June 30, 2016	Additions	Deletions	June 30, 2017
<b>Assets</b>				
Cash and investments	\$ 246,744	\$ 467,569	\$ 460,187	\$ 254,126
<b>Liabilities</b>				
Due to fiduciary organizations	\$ 246,774	\$ 467,569	\$ 460,187	\$ 254,126

## **STATISTICAL SECTION (UNAUDITED)**

### **Financial Trends**

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

### **Revenue Capacity**

These schedules contain information to help the reader assess the District's most significant local revenue source of property tax.

### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment from which the District's financial activities take place.

### **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Net Position by Component

Last Ten Fiscal Years

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	2017	2016	2015	2014
Governmental activities				
Net investment in capital				
assets	\$ 11,746,334	\$ 11,397,974	\$ 11,215,094	\$ (4,435,866)
Restricted	6,746,947	7,233,309	10,470,545	13,467,911
Unrestricted	(7,466,137)	(5,758,112)	(5,243,614)	15,750,332
Total governmental activities				
net position	\$ 11,027,144	\$ 12,873,171	\$ 16,442,025	\$ 24,782,377

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\*The District implemented GASB Statement No. 68 for the year ended June 30, 2015

Source of information: Annual Financial Statements

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2013	2012	2011	2010	2009	2008
\$ (2,250,277)	\$ 2,936,031	\$ (7,685,562)	\$ (9,407,182)	\$ 313,346	\$ 6,125,032
13,445,210	15,312,768	17,372,849	553,241	-	1,776,772
20,751,713	20,576,619	24,344,286	45,491,834	42,948,506	37,500,505
<hr/>					
\$ 31,946,646	\$ 38,825,418	\$ 34,031,573	\$ 36,637,893	\$ 43,261,852	\$ 45,402,309

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**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Changes In Net Position

Last Ten Fiscal Years

	2017	2016	2015	2014
Expenses				
Governmental activities				
Instruction				
Regular programs	\$ 30,669,322	\$ 29,584,831	\$ 25,880,415	\$ 26,363,364
Special programs	5,169,338	5,345,937	8,209,139	8,001,813
Other instructional programs	2,552,452	2,670,260	1,709,787	1,736,569
Support services				
Pupils	3,063,675	3,182,062	3,016,051	3,457,760
Instructional staff	2,209,874	2,345,902	2,421,292	2,476,685
General administration	1,379,697	754,112	1,384,483	1,372,775
School administration	2,129,127	1,134,283	2,123,135	2,068,976
Business	1,569,065	973,647	1,989,391	1,740,253
Operations and maintenance	4,194,782	5,547,514	4,374,104	4,774,131
Transportation	1,748,103	2,051,758	2,045,148	2,006,664
Central	494,697	483,486	540,851	546,833
Other supporting services	2,135,044	2,492,572	1,166,472	297,219
Interest and fees	3,983,772	3,876,808	429,864	4,228,449
Total governmental activities expenses	61,298,948	60,443,172	55,290,132	59,071,491
Program revenues				
Governmental activities				
Charges for services				
Instruction				
Regular programs	1,500,679	1,533,002	1,514,277	1,411,596
Special programs	17,123	9,512	9,390	4,506
Support services				
Business	567,139	634,511	609,606	590,559
Operations and maintenance	90,858	123,924	69,392	106,026
Transportation	194,468	145,171	271,477	333,881
Operating grants and contributions	15,315,493	14,033,002	13,219,062	13,323,854
Capital grants and contributions	-	-	-	-
Total governmental activities program revenues	17,685,760	16,479,122	15,693,204	15,770,422
Net revenue (expense)	(43,613,188)	(43,964,050)	(39,596,928)	(43,301,069)
Governmental activities				
General revenues				
Taxes				
Real estate taxes - general purpose	22,528,264	22,451,603	22,247,100	22,056,670
Real estate taxes - specific purpose	4,187,419	3,660,294	3,356,655	2,819,284
Real estate taxes - debt service	4,903,055	4,725,502	4,543,723	4,321,000
Federal and state aid not restricted to specific purposes	9,169,313	8,387,897	7,462,758	6,114,943
Investment earnings	55,685	39,818	130,610	78,550
Miscellaneous	923,425	1,130,082	910,248	746,353
Total governmental activities program revenues	41,767,161	40,395,196	38,651,094	36,136,800
Extraordinary gain	-	-	-	-
Change in net position	\$ (1,846,027)	\$ (3,568,854)	\$ (945,834)	\$ (7,164,269)

Source of information: Annual Financial Statements

2013	2012	2011	2010	2009	2008
\$ 24,590,320	\$ 23,281,907	\$ 22,261,401	\$ 25,182,258	\$ 21,075,916	\$ 18,275,636
7,396,756	6,446,453	7,096,090	5,073,473	4,793,033	4,194,377
1,663,831	1,531,271	1,339,435	812,481	1,002,082	764,300
3,001,267	3,722,309	3,854,056	3,246,362	2,892,817	2,424,133
1,664,519	2,519,444	2,490,733	2,484,364	1,706,295	1,095,757
1,262,473	646,992	659,542	861,838	937,285	737,780
1,920,072	1,748,804	1,803,883	1,817,453	1,644,636	1,585,975
1,745,154	1,955,718	3,028,080	3,830,380	7,710,063	4,146,685
4,500,285	4,091,312	4,120,360	6,856,544	4,221,276	3,693,995
1,938,283	1,738,820	1,813,951	2,441,060	1,904,567	1,817,794
763,693	543,747	654,226	744,137	677,031	703,653
175,849	217,489	361,805	260,871	134,990	17,416
4,387,810	3,856,286	3,748,783	1,700,214	2,722,768	2,611,616
55,010,312	52,300,552	53,232,345	55,311,435	51,422,759	42,069,117
1,389,137	1,494,641	1,306,162	1,282,590	1,182,303	1,224,216
4,611	1,158	-	-	-	-
593,586	719,747	707,073	724,171	813,362	794,643
67,061	60,136	68,479	63,392	60,546	71,783
165,204	155,806	154,372	137,710	136,482	122,746
10,524,011	8,551,250	9,670,144	9,402,024	8,576,309	7,021,375
-	-	-	-	54,167	228,992
12,743,610	10,982,738	11,906,230	11,609,887	10,823,169	9,463,755
(42,266,702)	(41,317,814)	(41,326,115)	(43,701,548)	(40,599,590)	(32,605,362)
21,587,331	20,841,259	20,966,636	20,069,848	19,940,076	18,292,747
2,704,984	2,669,416	2,092,266	2,178,782	1,996,676	2,029,488
4,456,492	6,107,155	5,766,863	6,047,796	5,758,192	4,657,444
5,846,122	6,628,093	8,595,246	7,664,508	7,992,013	7,435,082
80,853	76,055	525,011	297,379	1,631,126	1,673,740
712,148	672,857	773,773	819,276	1,141,050	853,495
35,387,930	36,994,835	38,719,795	37,077,589	38,459,133	34,941,996
-	9,116,824	-	-	-	-
\$ (6,878,772)	\$ 4,793,845	\$ (2,606,320)	\$ (6,623,959)	\$ (2,140,457)	\$ 2,336,634

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Fund Balances, Governmental Funds

Last Ten Fiscal Years

	2017	2016	2015	2014
General Fund				
Nonspendable	\$ 216,147	\$ 96,517	\$ 143,601	\$ 162,401
Restricted	249,245	406,231	955,651	4,801,931
Unassigned	4,524,598	5,199,125	3,177,061	5,086,330
	<u>4,989,990</u>	<u>5,701,873</u>	<u>4,276,313</u>	<u>10,050,662</u>
All Other Governmental Funds				
Nonspendable	268,544	215,672	44,819	75,469
Restricted				
Special revenue funds	1,637,689	2,279,492	5,244,771	5,121,178
Capital project funds	2,175,589	1,825,381	1,561,364	1,850,179
Debt service funds	2,684,424	2,722,205	2,708,759	3,154,835
Unassigned	-	-	-	-
Total all other governmental funds	<u>\$ 6,766,246</u>	<u>\$ 7,042,750</u>	<u>\$ 9,559,713</u>	<u>\$ 10,201,661</u>
General Fund				
Reserved				
Unreserved				
Total general fund				
All Other Governmental Funds				
Reserved				
Unreserved, reported in:				
Special revenue funds				
Capital project funds				
Debt service funds				
Total all other governmental funds				

Source of information: Annual Financial Statements

Note: Starting in fiscal year 2011, the Working Cash Account is reported in the General Fund. In 2011, the District implemented GASB Statement #54. Amounts prior to fiscal year 2011 have not been restated for GASB Statement #54.

2013	2012	2011	2010	2009	2008
\$ 671,121	\$ 146,731	\$ 129,582			
7,333,158	6,401,974	6,877,546			
8,509,569	11,349,805	16,896,692			
16,513,848	17,898,510	23,903,820			
92,669	252,430	322,105			
4,488,947	4,283,762	5,171,803			
1,172,549	657,597	1,764,455			
3,167,005	3,969,435	3,559,045			
-	(92,617)	(127,666)			
\$ 8,921,170	\$ 9,070,607	\$ 10,689,742			

\$ 710,859	\$ 483,694	\$ 941,364
17,061,186	20,798,728	20,804,537
17,772,045	21,282,422	21,745,901
450,320	807,697	835,408
17,973,970	8,216,735	7,564,479
4,957,378	3,910,185	24,242,469
3,414,343	2,849,310	2,176,596
\$ 26,796,011	\$ 15,783,927	\$ 34,818,952



**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Changes In Fund Balances, Governmental Funds

Last Ten Fiscal Years

	2017	2016	2015	2014
<b>Revenues</b>				
Local sources				
Taxes	\$ 30,830,994	\$ 32,063,095	\$ 30,148,478	\$ 29,061,572
Earnings on investments	55,685	39,818	130,610	78,550
Other local sources	2,869,065	3,367,624	3,876,724	3,780,103
Total local sources	33,755,744	35,470,537	34,155,812	32,920,225
State sources	21,620,483	19,989,559	18,035,790	16,444,939
Federal sources	1,770,315	1,920,198	1,849,354	2,406,676
Total revenues	57,146,542	57,380,294	54,040,956	51,771,840
<b>Expenditures</b>				
Current				
Instruction	34,499,848	33,271,622	31,949,569	31,937,364
Supporting services	16,706,729	17,407,850	18,120,266	18,577,500
Community services	568,324	494,991	654,978	138,875
Non-programmed charges	1,443,191	1,749,524	1,601,076	1,630,638
Debt service				
Principal	3,507,468	3,503,412	3,705,692	3,262,352
Interest and other	2,008,519	1,988,909	2,201,852	2,114,286
Capital outlay	-	16,864	2,533,640	605,038
Total expenditures	58,734,079	58,433,172	60,767,073	58,266,053
Excess (deficiency) of revenue over expenditures	(1,587,537)	(1,052,878)	(6,726,117)	(6,494,213)
<b>Other Financing Sources (Uses)</b>				
Proceeds from debt issue	-	-	-	-
Bonds issued at par	-	1,575,000	2,980,000	-
Loan proceeds	556,500	-	203,050	1,306,369
Payments to escrow agent	-	(1,613,525)	(2,878,624)	-
Premium on bonds issued	-	-	-	-
Interest on bonds issued	-	-	-	-
Transfers in	2,365,723	4,342,978	2,475,175	2,862,220
Transfers out	(2,365,723)	(4,342,978)	(2,475,175)	(2,862,220)
Sale of capital assets	42,650	-	5,394	5,149
Total other financing sources (uses)	599,150	(38,525)	309,820	1,311,518
Net change in fund balances	\$ (988,387)	\$ (1,091,403)	\$ (6,416,297)	\$ (5,182,695)
Debt service as a percentage of noncapital expenditures	9.52%	10.08%	10.40%	9.48%

Source of information: Annual Financial Statements

2013	2012	2011	2010	2009	2008
\$ 29,499,575	\$ 30,615,842	\$ 28,825,765	\$ 27,930,725	\$ 26,683,094	\$ 24,536,017
80,853	76,055	525,011	297,379	1,631,126	1,673,740
2,884,499	2,848,416	3,786,933	3,587,928	3,654,108	3,118,722
32,464,927	33,540,313	33,137,709	31,816,032	31,968,328	29,328,479
14,538,162	12,670,816	14,962,694	13,058,730	13,026,408	13,016,982
1,167,071	2,091,599	2,944,384	3,447,013	3,275,716	767,019
48,170,160	48,302,728	51,044,787	48,321,775	48,270,452	43,112,480
29,139,304	27,000,762	26,980,763	27,467,749	24,075,755	20,914,054
15,825,170	16,506,261	18,141,460	19,840,052	17,428,122	15,752,441
119,177	113,219	114,370	11,206	3,587	553
1,556,015	1,424,038	1,237,616	812,481	930,482	696,156
4,934,268	4,558,361	4,460,806	6,979,898	4,241,776	3,468,499
2,194,542	2,263,997	2,344,394	1,742,016	1,780,199	1,783,999
921,646	4,070,071	10,237,456	4,958,146	24,314,489	7,713,942
54,690,122	55,936,709	63,516,865	61,811,548	72,774,410	50,329,644
(6,519,962)	(7,633,981)	(12,472,078)	(13,489,773)	(24,503,958)	(7,217,164)
-	-	1,800,000	31,341,806	5,002,072	18,780,725
12,680,000	-	3,890,000	-	-	-
952,100	-	684,670	-	-	-
(8,990,263)	-	(3,896,530)	(10,911,166)	-	-
329,995	-	6,530	555,298	-	12,443,794
-	-	401	-	-	-
1,129,044	6,705,951	25,753,809	17,501,004	1,045,793	153,033
(1,129,044)	(6,705,951)	(25,753,809)	(17,501,004)	(1,045,793)	(153,033)
14,031	9,536	12,513	5,542	3,382	18,310
4,985,863	9,536	2,497,584	20,991,480	5,005,454	31,242,829
\$ (1,534,099)	\$ (7,624,445)	\$ (9,974,494)	\$ 7,501,707	\$ (19,498,504)	\$ 24,025,665
13.26%	13.15%	12.77%	15.34%	12.43%	12.33%

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Equalized Assessed Valuation and  
Estimated Actual Value of Taxable Property  
Last Ten Tax Levy Years

Tax Levy Year	Equalized Assessed Valuation	Amount of Increase (Decrease) Over Previous Year	Percentage Increase (Decrease) Over Previous Year	Actual Estimated Value
2016	\$ 495,284,598	\$ 37,348,030	8.16%	\$ 1,485,853,794
2015	457,936,568	25,068,302	5.79%	1,373,809,704
2014	432,868,266	(5,697,777)	-1.30%	1,298,604,798
2013	438,566,043	(31,806,664)	-6.76%	1,315,698,129
2012	470,372,707	(49,353,400)	-9.50%	1,411,118,121
2011	519,726,107	(30,853,583)	-5.60%	1,559,178,321
2010	550,579,690	(28,908,079)	-4.99%	1,651,739,070
2009	579,487,769	20,847,539	3.73%	1,738,463,307
2008	558,640,230	36,181,492	6.93%	1,675,920,690
2007	522,458,738	66,508,302	14.59%	1,567,376,214

Components of  
Equalized Assessed  
Valuation

Tax Levy Year	Farm	Residential	Commercial	Total Equalized Assessed Valuation
2016	\$ 36,551,263	\$ 364,165,694	\$ 94,572,641	\$ 495,289,598
2015	34,187,581	336,911,356	86,837,631	457,936,568
2014	33,202,458	317,378,626	82,287,182	432,868,266
2013	31,379,877	323,501,663	83,684,503	438,566,043
2012	31,421,166	351,200,671	87,750,870	470,372,707
2011	27,524,803	389,848,435	102,352,869	519,726,107
2010	31,938,437	419,702,801	98,938,452	550,579,690
2009	31,757,062	443,784,313	103,946,394	579,487,769
2008	30,535,406	432,995,627	95,109,197	558,640,230
2007	28,850,031	408,191,548	85,417,159	522,458,738

Source of information: Dekalb County Levy, Rate, and Extension Reports for the years 2007 to 2016.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Property Tax Rates - Direct And Overlapping Governments\*

Last Ten Fiscal Years

<u>Taxing District</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
<i>OVERLAPPING GOVERNMENT</i>				
DeKalb County	1.1429	1.2364	1.2483	1.2013
DeKalb County Forest Preserve District	0.0799	0.0853	0.0876	0.0852
Sycamore Township	0.1362	0.1443	0.1502	0.1458
Sycamore Township Road and Bridge	0.2758	0.2922	0.3042	0.2953
City of Sycamore	0.7417	0.7775	0.7858	0.7643
Sycamore Library District	0.2736	0.2854	0.2878	0.2828
Sycamore Park District	0.7348	0.7798	0.8076	0.6174
Kishwaukee Community College	0.6700	0.6972	0.7123	0.7294
Total overlapping rate (note)	4.0549	4.2980	4.3838	4.1213
Sycamore S.D. #427	6.3986	6.7488	6.9796	6.1323
Total Rate	10.4535	11.0468	11.3633	10.2536

The District is subject to the Property Tax Extension Limitation Act, which, in general, limits the increase in the amount of taxes to be extended to the lesser of 5% or the percentage increase in the consumer price index for the year preceding the levy.

\*Tax rates are per \$100 of equalized assessed valuation.

The Sycamore CUSD #427 tax rates are subject to the formula and restrictions of the Property Tax Extension Limitation Law.

For further explanation, please see the Management Discussion and Analysis.

Source of information: DeKalb County Clerk's office.

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2013	2012	2011	2010	2009	2008
1.0892	0.9694	0.9052	0.8539	0.8495	0.8449
0.0797	0.0740	0.0700	0.0663	0.0678	0.0677
0.1344	0.1178	0.1061	0.1057	0.1072	0.1089
0.2721	0.2386	0.2205	0.2197	0.2225	0.2257
0.7076	0.6395	0.6034	0.5726	0.5776	0.5997
0.2542	0.2229	0.2005	0.1831	0.1845	0.1860
0.5625	0.4953	0.4587	0.4074	0.4129	0.4162
0.6416	0.5758	0.5601	0.5638	0.5468	0.5497
3.7413	3.3333	3.1245	2.9725	2.9688	2.9988
5.7033	5.7033	5.2705	4.9086	4.9428	4.7832
9.4446	9.0366	8.3950	7.8811	7.9116	7.7820

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**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Principal Property Taxpayers

Current Levy Year And Nine Years Ago

Name of Taxpayer (1)	2016 Equalized Assessed Valuation	Rank	Percentage of Total 2016 Equalized Assessed Valuation (2)
Stone Prairie Rental Community LLC	\$5,869,383	1	1.19%
Ideal Industries, Inc.	5,692,327	2	1.15%
Mae Sycamore Holdings LLC	3,127,597	3	0.63%
Kae Ames, Inc.	2,990,341	4	0.60%
Kish Health System	2,869,341	5	0.58%
Oehlert Rentals LLC	1,942,941	6	0.39%
Rydell Mgmt Co LLC	1,768,983	7	0.36%
Jewel Food Stores, Inc.	1,670,698	8	0.34%
Ventas Realty Ltd. Partnership	1,634,917	9	0.33%
Continental Custom Ingredients, Inc	1,450,002	10	0.29%
Farm & Fleet of DeKalb, Inc.			
Youssi Rentals LLC			
Seymour of Sycamore, Inc.			
	<u>\$ 29,016,530</u>		<u>5.86%</u>

(1) Source of information: DeKalb and Kane County Clerk and Assessors offices.

(2) 2016 total assessed valuation for Sycamore Community Unit School District is \$495,289,598.

(3) 2007 total assessed valuation for Sycamore Community Unit School District is \$522,458,738.

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2007 Equalized Assessed Valuation	Rank	Percentage of Total 2007 Equalized Assessed Valuation (3)
\$ 4,329,065	1	0.83%
3,424,111	3	0.66%
3,568,753	2	0.68%
-	n/a	0.00%
2,753,650	4	0.53%
-	n/a	0.00%
-	n/a	0.00%
1,770,897	7	0.34%
2,064,815	5	0.40%
1,731,838	9	0.33%
1,814,787	6	0.35%
1,589,302	8	0.30%
1,424,001	10	0.27%
<hr/>		
<u>\$ 24,471,219</u>		<u>4.68%</u>

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Schedule of Property Tax Rates, Extensions and Collections

## Last Ten Tax Levy Years

	2016	2015	2014	2013
Rates extended				
Educational	3.2308	3.5151	3.6583	3.6843
Special education	0.6730	0.6857	0.7317	0.6163
Operations and maintenance	0.5743	0.6248	0.6667	0.6699
Transportation	0.4750	0.4261	0.3769	0.2456
Illinois municipal retirement/social security	0.2872	0.3124	0.3334	0.3349
Bond and interest	0.9923	1.0342	1.0519	0.9979
Fire prevention and safety	0.0851	0.0625	0.0667	0.0670
Facility leasing	0.0408	0.0444	0.0474	0.0476
Working cash	0.0401	0.0437	0.0466	0.0476
Total rates extended	6.3986	6.7488	6.9796	6.7111
Property tax extensions				
Educational	\$ 16,001,509	\$ 16,070,775	\$ 15,818,005	\$ 16,138,645
Special education	3,333,017	3,134,866	3,163,686	2,699,629
Operations and maintenance	2,844,369	2,856,570	2,882,808	2,934,378
Transportation	2,352,701	1,948,027	1,629,795	1,075,970
Illinois municipal retirement/social security	1,422,407	1,428,468	1,441,533	1,467,275
Bond and interest	4,914,956	4,728,200	4,548,362	4,371,298
Fire prevention and safety	421,537	285,793	288,358	293,490
Facility leasing	202,125	202,995	204,821	208,465
Working cash	198,757	199,567	201,362	208,465
Total levies extended	\$ 31,691,378	\$ 30,855,261	\$ 30,178,730	\$ 29,397,615
Current year collections	16,850,464	16,211,718	15,763,843	15,286,068
Subsequent collections	-	14,563,105	14,396,275	14,079,148
Total collections	\$ 16,850,464	\$ 30,774,823	\$ 30,160,118	\$ 29,365,216
Percentage of current year collection	53.17%	52.54%	52.23%	52.00%
Percentage of subsequent collection	N/A	47.20%	47.70%	47.89%
Percentage of total collections	53.17%	99.74%	99.94%	99.89%

Note: Percentage of extensions collected may exceed 100% due to prior years collection amounts not broken down by year.

Tax rates are expressed in dollars per one hundred of assessed valuation.

Source of information: Dekalb and Kane County Levy, Rate and Extension Reports for 2007-2016

(1) Includes collections of prior year levies not identified by levy year by the tax collector.



2012	2011	2010	2009	2008	2007
3.9055	3.3758	3.2580	2.9341	3.0135	2.9638
0.0441	0.0394	0.0384	0.0333	0.0382	0.0359
0.5593	0.4992	0.4947	0.4674	0.4616	0.4491
0.2248	0.2007	0.1771	0.1740	0.1696	0.1796
0.2952	0.2634	0.2044	0.1993	0.1838	0.1999
0.9501	1.1778	1.0544	1.0475	1.0293	0.8918
0.0551	0.0492	0.0004	0.0050	0.0017	0.0091
0.0491	0.0489	0.0428	0.0430	0.0416	0.0449
0.0490	0.0489	0.0004	0.0050	0.0035	0.0091
6.1323	5.7033	5.2705	4.9086	4.9428	4.7832
\$ 18,118,593	\$ 17,317,438	\$ 17,937,834	\$ 17,003,102	\$ 16,834,236	\$ 15,484,375
204,590	201,859	211,422	192,969	213,456	187,719
2,595,044	2,560,870	2,723,020	2,706,741	2,578,739	2,346,153
1,043,130	1,029,406	975,242	1,008,367	947,398	938,492
1,369,406	1,351,356	1,125,220	1,154,802	1,026,780	1,044,343
4,407,869	6,041,881	5,810,956	6,078,635	5,743,987	4,659,184
255,761	252,338	2,037	29,779	15,816	47,439
227,276	250,849	235,537	249,354	232,506	234,635
227,276	250,849	2,037	29,779	19,719	47,439
\$ 28,448,945	\$ 29,256,846	\$ 29,023,305	\$ 28,453,528	\$ 27,612,637	\$ 24,989,779
14,661,207	15,133,977	14,685,610	14,291,050	13,715,860	12,409,371
13,974,457	14,426,221	14,308,905	13,958,690	13,739,900	12,662,715
\$ 28,635,664	\$ 29,560,198	\$ 28,994,515	\$ 28,249,740	\$ 27,455,760	\$ 25,072,086
51.54%	51.73%	50.60%	50.23%	49.67%	49.66%
49.12%	49.31%	49.30%	49.06%	49.76%	50.67%
100.66%	101.04%	99.90%	99.28%	99.43%	100.33%

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Ratio Of Outstanding Debt By Type

Last Ten Fiscal Years

Fiscal Year Ended June 30,	Tax Levy Year	General Obligation Bonds	Percentage of Actual Property Value	Debt Certificates	Other Loans	Total Debt	Percentage of Personal Income
2017	2016	\$ 74,966,148	5.05%	\$ -	\$ 1,144,885	\$ 76,111,033	11.26%
2016	2015	76,346,774	5.88%	-	1,055,853	77,402,627	11.44%
2015	2014	77,701,035	5.51%	-	1,719,265	79,420,300	12.16%
2014	2013	79,983,409	5.13%	-	2,196,907	82,180,316	12.04%
2013	2012	80,030,730	4.50%	-	1,512,890	81,543,620	11.57%
2012	2011	77,225,643	4.03%	-	1,200,059	78,425,702	8.87%
2011	2010	79,915,300	4.04%	-	1,953,420	81,868,720	9.40%
2010	2009	82,309,623	3.94%	-	1,994,556	84,304,179	9.87%
2009	2008	61,857,978	2.94%	1,820,000	3,859,228	67,537,206	7.99%
2008	2007	61,307,632	3.13%	2,095,000	4,038,884	67,441,516	7.62%

Source of information: Annual Financial Statements

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Ratio of General Bonded Debt to Assessed Valuation

And General Bonded Debt Per Capita

Last Ten Fiscal Years

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Fiscal Year Ended June 30,	Tax Levy Year	General Bonded Debt	Less Amount Available in Debt Service Fund	Net Bonded Debt	Equalized Assessed Valuation	Percentage of General Bonded Debt to Assessed Valuation	Estimated Population	General Bonded Debt Per Capita
2017	2016	\$ 74,966,148	\$ 2,738,098	\$ 72,228,050	\$ 495,284,598	15.14%	21,994	3,408
2016	2015	76,346,774	2,838,451	73,508,323	432,868,266	17.64%	22,208	3,438
2015	2014	77,701,035	2,753,578	74,947,457	470,372,707	16.52%	22,505	3,453
2014	2013	79,983,409	3,230,304	76,753,105	519,726,107	15.39%	22,880	3,496
2013	2012	80,030,730	3,259,674	76,771,056	579,487,769	13.51%	22,834	3,505
2012	2011	77,225,643	4,221,435	73,004,208	522,458,738	11.42%	22,608	3,416
2011	2010	79,915,300	3,880,720	76,034,580	-	11.51%	22,384	3,570
2010	2009	82,309,623	3,864,068	78,445,555	579,487,769	14.20%	22,053	3,732
2009	2008	61,857,978	3,657,007	58,200,971	558,640,230	11.07%	21,943	2,819
2008	2007	61,307,632	2,983,559	58,324,073	522,458,738	11.73%	21,691	2,826

Source of information: Annual Financial Statements

Note: Population estimates were based on official U.S. Census, Local, City, Village and School data.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Computation of Direct and Overlapping Bonded Debt

June 30, 2017

Jurisdiction overlapping	Bonded indebtedness	Applicable to District	
		Percentage	Amount
DeKalb County	\$ - (1)	26.518%	\$ -
Kane County	- (1)	0.050%	-
Kane County Forest Preserve	116,465,000 (1)	0.050%	58,233
City of DeKalb	24,560,000 (3)	0.822%	201,883
City of Sycamore	5,245,000	94.122%	4,936,699
DeKalb Park District	1,226,835 (1)	0.811%	9,950
Sycamore Park District	1,092,930 (1)	94.525%	1,033,092
Elgin Community College #509	177,623,253 (2)	0.009%	15,986
Kishwaukee Community College #523	47,261,584 (1)(2)	24.589%	11,621,151
Total Overlapping General Obligation Bonded Debt			17,876,993
Sycamore CUSD#427			74,966,148
Total overlapping and direct bonded debt			<u>\$ 92,843,141</u>

(1) Includes Public Building Commission debt secured by lease rentals payable from ad valorem taxes levied on all taxable property within the county. The County considers the PBC bonds applicable to the County to be self-supporting.

(2) Excludes principal amounts of outstanding General Obligation Alternate Revenue Source Bonds which are expected to be paid from sources other than general taxation. Excludes other self-supporting bonds.

(3) Includes original principal amounts of outstanding General Obligation Capital Appreciation Bonds.

Source of information: DeKalb and Kane County Clerk's office.

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Legal Debt Margin Information

Last Ten Fiscal Years

	2017	2016	2015	2014
Debt limit	\$ 68,349,275	\$ 63,195,246	\$ 59,735,821	\$ 60,522,114
Total net debt applicable to limit	53,609,701	54,019,578	56,944,451	57,660,841
Legal debt margin	\$ 14,739,574	\$ 9,175,668	\$ 2,791,370	\$ 2,861,273
Total net debt applicable to the limit as a percentage of debt limit	78.43%	85.48%	95.33%	95.27%

Legal debt margin calculation for fiscal year June 30, 2017:

Assessed valuation of taxable properties for the tax year 2016	\$ 495,284,598
Rate	13.8%
Bonded debt limit	68,349,275
Debt subject to limitation:	
General obligation bonds payable	70,082,876
Other loans	1,144,885
Less accretion	(14,879,962)
Less Debt Service Fund balance	(2,738,098)
Net debt outstanding subject to limitation	53,609,701
Legal bonded debt margin at June 30, 2017	\$ 14,739,574

Source of information: District records.

2013	2012	2011	2010	2009	2008
\$ 64,911,434	\$ 71,722,203	\$ 75,979,997	\$ 79,969,312	\$ 77,092,352	\$ 72,099,306
60,271,471	58,653,039	62,798,754	64,650,406	47,424,870	49,198,318
\$ 4,639,963	\$ 13,069,164	\$ 13,181,243	\$ 15,318,906	\$ 29,667,482	\$ 22,900,988
92.85%	81.78%	82.65%	80.84%	61.52%	68.24%

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Demographic And Miscellaneous Statistics

Last Ten Fiscal Years

Fiscal Year Ended June 30,	Population	Personal Income ( <i>thousands of dollars</i> )	Per Capita Personal Income**	Unemployment Rate (1)
2017	21,994	\$ 676,074 *	\$ 30,739 *	4.8% ***
2016	22,208	676,367 *	30,456 **	5.0% ***
2015	22,505	652,960 *	29,014 **	5.6% ***
2014	22,880	682,304	29,821	7.7%
2013	22,834	704,817	30,867	8.6%
2012	22,608	883,933	43,524	9.0%
2011	22,384	870,870	42,670	9.9%
2010	22,053	853,794	41,834	10.4%
2009	21,943	845,341	41,419	11.3%
2008	21,691	885,145	40,807	6.7%

\*National Center for Education Statistics, Education Demographics & Geographical Estimates that uses the US Census Bureau's American Community Survey 5 year average (2009-2013), (2010-2014) and (2011-2015) for Illinois School District's Total Population and Per Capita Income

\*\*2014 Per Capita Income in 2013 dollars (average 2009-2013) for the City of Sycamore as reported by US Census Bureau QuickFacts

\*\*2015 Per Capita Income in 2014 dollars (average 2010-2014) for the City of Sycamore as reported by US Census Bureau QuickFacts

\*\*\*2014-2016 Unemployment Rate for the City of Sycamore obtained from Illinois Department of Employment Security

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Principal Employers

Current Year And Nine Years Ago

Employer	2017		Percentage of Total District Employment
	Employees	Rank	
Northern Illinois University	5,411	1	58.21%
Kish Health System	1,200	2	12.91%
Sycamore CUSD #427	520	3	5.59%
Walmart Superstore	500	4	5.38%
3M Co. Midwest Distribution Center	480	5	5.16%
Johnson Controls, Inc.	355	6	3.82%
Ideal Industries, Inc. (HQ)	350	7	3.77%
Sonoco-Alloyd (HQ)	250	8	2.69%
Nestle USA, Inc.	250	8	2.69%
SK Express, Inc.	200	9	2.15%
The Suter Co., Inc.	200	9	2.15%
Sycamore School District			
DeKalb County Government			
Nicor			
Sycamore Kindred Hospital			
The National Bank & Trust Co.			
The Suter Co., Inc.			
Auto Meter Products, Inc			
Driv-Lok, Inc.			
Total	9,716		

N/A - information not available

Sources of information: 2009 DeKalb County records,  
 2017 Illinois Manufacturers Directory, 2017 Illinois Service Directory,  
 ReferenceUSA.com, Illinois Department of Employment Security



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2009		
Employees	Rank	Percentage of Total District Employment
		N/A
		N/A
		N/A
		N/A
		N/A
300	4	5.93%
650	1	12.86%
		N/A
		N/A
		N/A
		N/A
520	2	10.29%
400	3	7.91%
285	5	5.64%
210	6	4.15%
200	7	3.96%
200	8	3.96%
200	9	3.96%
180	10	3.56%
<hr/>		
3,145		

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**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

Number Of Full-Time Employees

Last Ten Fiscal Years

	2017	2016	2015	2014	2013
Administration					
Superintendent	1	1	1	1	1
Asst. supt./business mgr.	1	1	1	1	1
Directors/managers	2	2	3	3	3
Principals and assistants	12	12	12	12	11
Coordinators	-	-	-	-	1
Total administration	16	16	17	17	17
Instruction					
Teachers					
Special Education Pre-K	2	2	2	2	2
K-5	68	69	67	67	71
6-8	38	44	44	42	39
9-12	46	47	51	46	45
Reading	9	8	12	10	9
Bilingual	2	3	3	10	3
Special education	34	36	37	38	36
Speech/language	5	6	6	6	4
Art	5	5	6	6	5
Music	9	9	12	10	10
PE	18	18	19	19	18
Children at risk	-	-	-	-	1
Technology	5	6	7	7	6
Academic advisors	6	5	5	5	5
Librarian	1	1	1	1	1
Psychologists and assistants	4	4	4	4	3
Social workers	7	8	8	8	6
Nurses and assistants	5	5	5	4	5
Vision	1	1	1	1	1
18-21 Program	1	1	1	1	1
Total instruction	266	278	291	287	271
Other supporting staff					
Teacher aides					
Teaching assistant	3	1	-	-	-
Reading	5	7	7	8	10
Preschool/kindergarten	2	4	4	4	4
Bilingual	1	1	1	1	1
Special education	49	51	70	66	53
Children at risk	1	3	4	-	2
Learning center	4	5	6	6	6
Clerical/health aides	5	7	7	7	6
Trainer	1	1	1	1	1
Bookkeepers	3	3	3	4	4
Secretaries	20	24	26	28	27
Data processing/technology	8	9	7	7	6
Security Assistant	4	5	5	5	3
Building receptionists	5	8	9	7	3
Lunchroom supervisors	18	20	21	22	19
After School Program	1	1	-	-	-
Transportation	49	42	51	42	42
Engineers, custodians & maintenance	30	34	36	39	39
Total support staff	209	226	258	247	226
Total staff	491	520	566	551	514

Source of information: District records

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2012	2011	2010	2009	2008
1	1	1	1	1
1	2	2	2	2
3	3	4	3	3
11	11	11	9	9
1	1	2	1	1
17	18	20	16	16

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2	2	2	2	-
73	75	77	72	71
36	39	37	37	38
49	49	49	45	46
11	11	12	8	8
3	3	2	2	2
29	29	30	31	32
4	4	4	5	4
5	6	6	6	6
8	9	9	11	9
18	18	18	19	21
1	1	1	1	1
7	7	7	6	4
5	5	5	5	5
1	1	1	2	2
5	4	6	5	4
6	6	6	6	5
5	5	6	8	8
1	1	1	1	-
1	1	1	1	1
270	276	279	273	267

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-	-	9	1	-
6	2	7	5	3
-	-	-	-	3
1	1	2	2	2
53	66	75	72	69
2	2	2	2	1
6	7	7	6	6
5	6	6	5	5
1	1	1	1	1
4	5	5	5	5
30	31	31	26	27
8	8	8	6	7
2	3	4	4	3
4	6	6	5	-
19	18	27	22	22
-	-	-	-	-
45	45	49	49	49
38	37	36	33	35
224	238	274	243	237
511	532	573	532	521

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**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Operating Indicators By Program

Last Ten Fiscal Years

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	2017	2016	2015	2014
Instruction				
Total enrollment	3,744	3,776	3,759	3,780
Regular	3,211	3,235	3,223	3,255
Special Ed	533	541	536	525
Support services- pupil				
Percentage of student with disabilities	14%	14%	14%	14%
Percentage of limited english proficient students	2%	2%	3%	3%
School administration	16	16	17	12
Student attendance rate	94.4%	94.9%	95.3%	95.1%
Fiscal				
Purchase orders processed	336	341	431	372
Nonpayroll checks issued	2,854	2,929	3,028	3,071
Maintenance				
District square footage maintained by custodians and maintenance staff	845,819	845,819	845,819	845,819
District acreage maintained by grounds staff	98	98	98	98
Transportation				
Average students transported daily	2,313	2,860	2,382	2,500
Average daily bus stops	661	662	674	702

Source of information: District records.

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2013	2012	2011	2010	2009	2008
3,721	3,834	3,788	3,800	3,781	3,680
3,245	3,413	3,358	3,376	3,403	3,283
476	421	430	424	378	397
15%	12%	11%	11%	10%	11%
3%	3%	3%	2.9%	2%	2%
11	11	11	20	16	15
95.7%	95.3%	94.5%	95.4%	94.0%	93.8%
381	338	401	310	361	360
3,159	3,147	3,230	3,486	3,473	3,565
845,819	845,819	845,819	845,819	722,680	698,000
98	98	98	98	82	82
2,442	2,806	2,330	2,337	2,291	2,523
652	625	687	690	595	585

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

School Building Information

Last Ten Fiscal Years

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	2017	2016	2015	2014	2013
Sycamore High School					
Square feet	329,481	329,481	329,481	329,481	329,481
Capacity (students)	1,800	1,800	1,800	1,800	1,800
Enrollment	1,247	1,195	1,175	1,175	1,174
Sycamore Middle School					
Square feet	148,851	148,851	148,851	148,851	148,851
Capacity (students)	1,200	1,200	1,200	1,200	1,200
Enrollment	858	910	913	913	871
West Elementary School					
Square feet	55,100	55,100	55,100	55,100	55,100
Capacity (students)	367	367	367	367	367
Enrollment	272	274	291	291	297
Southeast Elementary School					
Square feet	65,520	65,520	65,520	65,520	65,520
Capacity (students)	475	475	475	475	475
Enrollment	330	333	323	323	323
North Elementary School					
Square feet	53,400	53,400	53,400	53,400	53,400
Capacity (students)	389	389	389	389	389
Enrollment	276	286	281	281	291
South Prairie Elementary School					
Square feet	68,175	68,175	68,175	68,175	68,175
Capacity (students)	497	497	497	497	497
Enrollment	297	284	297	297	299
North Grove Elementary School					
Square feet	91,666	91,666	91,666	91,666	91,666
Capacity (students)	658	658	658	658	658
Enrollment	457	453	452	452	466

Source of information: District records.

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2012	2011	2010	2009	2008
329,481	329,481	329,481	329,481	329,481
1,800	1,800	1,800	1,800	1,800
1,214	1,161	1,167	1,177	1,160
114,851	114,851	114,851	114,851	114,851
1,100	950	950	950	950
845	859	854	855	846
55,100	55,100	55,100	55,100	47,600
367	367	367	367	417
294	305	321	363	330
65,520	65,520	65,520	65,520	51,440
475	475	475	475	408
351	341	354	450	450
53,400	53,400	53,400	53,400	50,300
389	389	389	389	372
318	329	326	437	444
68,175	68,175	68,175	68,175	68,175
497	497	497	497	497
293	288	298	463	450
91,666	91,666	91,666		
658	658	658		
464	470	469		

**SYCAMORE COMMUNITY UNIT SCHOOL DISTRICT NO. 427**

## Operating Statistics

Last Ten Fiscal Years

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Fiscal Year Ended June 30,	Expenses (1)	Average Daily Attendance	Net Operating Expenditures per Pupil	Percentage Change	Teaching Staff	Pupil/ Teacher Ratio	Student Attendance Percentage
2017	\$ 39,030,805	3,533	\$ 11,047	1.05%	266	13.28	94.36%
2016	39,159,456	3,582	10,932	-8.74%	278	12.88	94.86%
2015	43,016,222	3,591	11,979	0.18%	291	12.34	95.26%
2014	42,892,137	3,587	11,958	4.59%	287	12.50	95.12%
2013	40,690,571	3,559	11,433	8.78%	268	13.28	95.65%
2012	37,638,913	3,581	10,511	-6.50%	267	13.41	93.46%
2011	40,261,283	3,581	11,242	9.63%	273	13.12	94.54%
2010	37,185,722	3,627	10,254	10.92%	276	13.14	95.43%
2009	32,811,804	3,549	9,245	-3.76%	270	13.15	93.87%
2008	33,316,830	3,468	9,606	0.04%	266	13.04	93.77%

(1) Total allowance for per capita tuition computation

Source of information: District records.