

**Alameda Community Learning Center**  
**Multi-year Projection**  
**As of Jul FY2021**

	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
<b>SUMMARY</b>			
<b>Revenue</b>			
LCFF Entitlement	3,211,575	3,265,227	3,265,411
Federal Revenue	276,867	82,965	83,215
Other State Revenues	332,413	341,283	342,353
Local Revenues	282,992	283,313	283,642
Fundraising and Grants	61,100	62,933	64,821
<b>Total Revenue</b>	<b>4,164,947</b>	<b>4,035,721</b>	<b>4,039,442</b>
<b>Expenses</b>			
Compensation and Benefits	2,983,623	3,009,407	3,076,546
Books and Supplies	113,745	116,020	118,340
Services and Other Operating Expenditures	1,007,627	845,928	782,603
Depreciation	8,198	8,198	-
Other Outflows	-	-	-
<b>Total Expenses</b>	<b>4,113,193</b>	<b>3,979,553</b>	<b>3,977,490</b>
<b>Operating Income</b>	<b>51,754</b>	<b>56,167</b>	<b>61,952</b>
<b>Fund Balance</b>			
Beginning Balance (Unaudited)	1,901,544	1,953,298	2,009,465
Audit Adjustment			
Beginning Balance (Audited)	1,901,544	1,953,298	2,009,465
Operating Income	51,754	56,167	61,952
<b>Ending Fund Balance</b>	<b>1,953,298</b>	<b>2,009,465</b>	<b>2,071,416</b>
<b>Total Revenue Per ADA</b>	12,256	11,739	11,749
<b>Total Expenses Per ADA</b>	12,103	11,575	11,569
<b>Operating Income Per ADA</b>	152	163	180
<b>Fund Balance as a % of Expenses</b>	47%	50%	52%

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	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
<b>Key Assumptions</b>			
<b>Enrollment Breakdown</b>			
6	43	43	43
7	57	57	57
8	60	60	60
9	52	52	52
10	39	39	39
11	56	58	58
12	51	51	51
<b>Total Enrolled</b>	<b>358</b>	<b>360</b>	<b>360</b>
<b>ADA %</b>			
4-6	99.4%	95.5%	95.5%
7-8	95.7%	95.5%	95.5%
9-12	93.5%	95.5%	95.5%
<b>Average ADA %</b>	<b>94.9%</b>	<b>95.5%</b>	<b>95.5%</b>
<b>ADA</b>			
4-6	43	41	41
7-8	112	112	112
9-12	185	191	191
<b>Total ADA</b>	<b>340</b>	<b>344</b>	<b>344</b>
<b>Demographic Information</b>			
CALPADS Enrollment (for unduplicated % calc)	358	360	360
# Unduplicated (CALPADS)	127	128	128
# Free & Reduced Lunch (CALPADS)	95	96	96
# ELL (CALPADS)	43	43	43
New Students	-	2	-
<b>School Information</b>			
FTE's	30.2	30.2	30.2
Teachers	19	19	19
Certificated Pay Increases	8%	0%	0%
Classified Pay Increases	8%	0%	0%
# of school days	-	-	-
Default Expense Inflation Rate		2%	2%

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<b>REVENUE</b>			
<b>LCFF Entitlement</b>			
8011 Charter Schools General Purpose Entitlement - State Aid	1,459,474	1,834,252	1,834,436
8012 Education Protection Account Entitlement	704,724	371,394	371,394
8096 Charter Schools in Lieu of Property Taxes	1,047,377	1,059,581	1,059,581
<b>SUBTOTAL - LCFF Entitlement</b>	<b>3,211,575</b>	<b>3,265,227</b>	<b>3,265,411</b>
<b>Federal Revenue</b>			
8181 Special Education - Entitlement	44,750	44,750	45,000
8291 Title I	22,990	22,990	22,990
8292 Title II	5,225	5,225	5,225
8294 Title IV	10,000	10,000	10,000
8296 COVID LLM Funds	193,902	-	-
<b>SUBTOTAL - Federal Revenue</b>	<b>276,867</b>	<b>82,965</b>	<b>83,215</b>
<b>Other State Revenue</b>			
8381 Special Education - Entitlement (State)	210,796	213,225	214,050
8382 Special Education Reimbursement (State)	17,666	17,666	17,666
8545 School Facilities Apportionments	22,032	27,650	27,650
8550 Mandated Cost Reimbursements	11,284	11,284	11,528
8560 State Lottery Revenue	70,635	71,458	71,458
<b>SUBTOTAL - Other State Revenue</b>	<b>332,413</b>	<b>341,283</b>	<b>342,353</b>
<b>Local Revenue</b>			
8660 Interest	835	860	886
8693 Field Trips	1,607	1,656	1,705
8703 Alameda Parcel Tax	272,317	272,317	272,317
8708 Dance Committee	3,578	3,685	3,796
8709 Graduation	4,655	4,795	4,938
<b>SUBTOTAL - Local Revenue</b>	<b>282,992</b>	<b>283,313</b>	<b>283,642</b>
<b>Fundraising and Grants</b>			
8801 Donations - Parents	46,465	47,859	49,295
8802 Donations - Private	5,797	5,971	6,150
8803 Fundraising	2,423	2,496	2,571
8812 Grade Level Fundraiser	6,330	6,520	6,715
8813 Community Service Fundraiser	85	88	90
<b>SUBTOTAL - Fundraising and Grants</b>	<b>61,100</b>	<b>62,933</b>	<b>64,821</b>
<b>TOTAL REVENUE</b>	<b>4,164,947</b>	<b>4,035,721</b>	<b>4,039,442</b>

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	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
<b>EXPENSES</b>			
<b>Compensation &amp; Benefits</b>			
<b>Certificated Salaries</b>			
1100 Teachers Salaries	1,244,587	1,244,587	1,244,587
1103 Teacher - Substitute Pay	2,851	2,851	2,851
1148 Teacher - Special Ed	209,901	209,901	209,901
1300 Certificated Supervisor & Administrator Salaries	366,870	366,870	366,870
1311 Cert Admin - SPED	-	-	-
1930 Other Cert - Counselor	121,269	121,269	121,269
<b>SUBTOTAL - Certificated Salaries</b>	<b>1,945,478</b>	<b>1,945,478</b>	<b>1,945,478</b>
<b>Classified Salaries</b>			
2100 Classified Instructional Aide Salaries	6,313	6,313	6,313
2104 Class - SPED	91,597	91,597	91,597
2300 Classified Supervisor & Administrator Salaries	112,048	112,048	112,048
2400 Classified Clerical & Office Salaries	144,420	144,420	144,420
2904 Other Classified - Security/yard duty	35,893	35,893	35,893
<b>SUBTOTAL - Classified Salaries</b>	<b>390,271</b>	<b>390,271</b>	<b>390,271</b>
<b>Employee Benefits</b>			
3100 STRS	300,394	297,976	336,665
3200 PERS	75,205	82,980	92,644
3300 OASDI-Medicare-Alternative	63,363	63,363	63,363
3400 Health & Welfare Benefits	167,438	187,866	206,652
3500 Unemployment Insurance	15,781	15,781	15,781
3600 Workers Comp Insurance	25,693	25,693	25,693
<b>SUBTOTAL - Employee Benefits</b>	<b>647,874</b>	<b>673,659</b>	<b>740,798</b>
<b>Books &amp; Supplies</b>			
4100 Approved Textbooks & Core Curricula Materials	20,000	20,400	20,808
4200 Books & Other Reference Materials	4,080	4,162	4,245
4315 Custodial Supplies	8,670	8,843	9,020
4320 Educational Software	15,450	15,759	16,074
4325 Instructional Materials & Supplies	2,000	2,040	2,081
4326 Art & Music Supplies	2,060	2,101	2,143
4330 Office Supplies	13,000	13,260	13,525
4335 PE Supplies	1,000	1,020	1,040
4350 Uniforms	500	510	520
4351 Yearbook	7,140	7,283	7,428
4353 Leadership	1,545	1,576	1,607
4354 SPED Inst Materials	1,000	1,020	1,040
4356 Dance Committee	3,000	3,060	3,121
4357 Graduation	8,670	8,843	9,020
4410 Classroom Furniture, Equipment & Supplies	4,000	4,080	4,162
4420 Computers and Hardware (individual items less than \$5k)	15,000	15,300	15,606
4430 Non Classroom Related Furniture, Equipment & Supplies	3,630	3,703	3,777
4720 Other Food	3,000	3,060	3,121
<b>SUBTOTAL - Books and Supplies</b>	<b>113,745</b>	<b>116,020</b>	<b>118,340</b>

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<b>Services &amp; Other Operating Expenses</b>			
5220 Travel and Lodging	2,000	2,040	2,081
5305 Dues & Membership - Professional	2,120	2,162	2,206
5310 Subscriptions	2,000	2,040	2,081
5400 Insurance	37,593	38,345	39,112
5515 Janitorial, Gardening Services & Supplies	63,860	65,137	66,440
5535 Utilities - All Utilities	20,425	20,833	21,250
5600 Other Rent Misc	3,000	3,060	3,121
5605 Equipment Leases	16,928	17,266	17,612
5610 Boys and Girls Club	8,640	8,813	8,989
5611 Rent (portables)	34,560	35,251	35,956
5615 Repairs and Maintenance - Building	8,240	8,405	8,573
5803 Accounting Fees	5,679	5,793	5,908
5805 Administrative Fees	1,827	1,863	1,900
5809 Banking Fees	1,337	1,364	1,392
5812 Business Services	82,000	82,000	82,000
5815 Consultants - Instructional	80,000	81,600	83,232
5820 Consultants - Non Instructional - Custom 1	5,000	5,100	5,202
5824 District Oversight Fees	105,982	107,752	107,759
5826 Directors Contingency	250,000	75,000	-
5830 Field Trips Expenses	7,210	7,354	7,501
5836 Fingerprinting	1,545	1,576	1,607
5845 Legal Fees	16,096	16,418	16,746
5851 Marketing and Student Recruiting	15,300	15,606	15,918
5857 Payroll Fees	3,672	3,745	3,820
5860 Printing and Reproduction	1,020	1,040	1,061
5861 Prior Yr Exp (not accrued)	2,040	2,081	2,122
5863 Professional Development	3,060	3,121	3,184
5865 Grade Level Fundraiser	3,090	3,152	3,215
5869 Special Education Contract Instructors	123,000	125,460	127,969
5872 SPED Admin Fee	10,426	10,736	10,996
5875 Staff Recruiting	6,120	6,242	6,367
5877 Student Activities	3,725	3,800	3,875
5878 Student Assessment	8,670	8,843	9,020
5881 Student Information System	18,268	18,634	19,006
5887 Technology Services	10,000	10,200	10,404
5896 Internet/Website consulting	6,000	6,120	6,242
5899 Miscellaneous Operating Expenses	1,020	1,040	1,061
5905 Communications - Cell Phones	771	786	802
5910 Communications - Internet / Website Fees	13,260	13,525	13,796
5915 Postage and Delivery	6,384	6,548	6,679
5920 Communications - Telephone & Fax	15,759	16,074	16,396
<b>SUBTOTAL - Services &amp; Other Operating Exp.</b>	<b>1,007,627</b>	<b>845,928</b>	<b>782,603</b>
<b>Depreciation Expense</b>			
6900 Depreciation	8,198	8,198	-
<b>SUBTOTAL - Depreciation Expense</b>	<b>8,198</b>	<b>8,198</b>	<b>-</b>
<b>Other Outflows</b>			
<b>SUBTOTAL - Other Outflows</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>4,113,193</b>	<b>3,979,553</b>	<b>3,977,490</b>

**Alameda Community Learning Center**  
**Monthly Cash Forecast**  
**As of Jul FY2021**

	2020-21														Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Forecast	Sep Forecast	Oct Forecast	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast	Forecast		
<b>Beginning Cash</b>	<b>1,060,244</b>	<b>1,182,517</b>	<b>1,119,522</b>	<b>965,999</b>	<b>1,226,318</b>	<b>1,125,115</b>	<b>987,289</b>	<b>1,043,178</b>	<b>939,530</b>	<b>795,307</b>	<b>734,024</b>	<b>531,791</b>			
<b>REVENUE</b>															
LCFF Entitlement	-	135,889	198,731	391,454	215,273	215,273	391,454	215,273	217,477	288,856	112,674	112,674	3,211,575	716,547	
Federal Revenue	-	-	-	174,512	9,554	-	19,390	9,554	-	22,375	9,554	-	276,867	31,929	
Other State Revenue	9,118	8,313	8,313	15,626	15,626	26,910	26,642	41,661	21,219	21,219	44,225	30,348	332,413	63,194	
Other Local Revenue	15	(15)	1,068	1,068	1,068	1,068	1,068	1,068	1,068	1,068	1,068	273,385	282,992	-	
Fundraising & Grants	-	182	-	36,270	136	10,474	-	4,437	1,222	1,450	257	4,164	61,100	2,508	
<b>TOTAL REVENUE</b>	<b>9,133</b>	<b>144,368</b>	<b>208,111</b>	<b>618,930</b>	<b>241,656</b>	<b>253,724</b>	<b>438,554</b>	<b>271,992</b>	<b>240,985</b>	<b>334,967</b>	<b>167,777</b>	<b>420,571</b>	<b>4,164,947</b>	<b>814,178</b>	
<b>EXPENSES</b>															
Certificated Salaries	28,416	168,960	174,810	174,810	174,810	174,810	174,810	174,810	174,810	174,810	174,810	174,810	1,945,478	-	
Classified Salaries	11,591	35,737	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	390,271	-	
Employee Benefits	59,541	39,450	61,109	56,375	55,586	55,586	61,898	56,375	56,375	53,177	53,177	39,224	647,874	-	
Books & Supplies	522	26,244	15,942	13,763	12,668	12,924	3,092	3,499	11,324	727	3,395	6,643	113,745	3,000	
Services & Other Operating Expenses	59,190	41,531	74,027	77,915	76,198	85,593	80,228	78,318	80,062	104,899	75,991	159,605	1,007,627	14,070	
Capital Outlay & Depreciation	-	1,366	683	683	683	683	683	683	683	683	683	683	8,198	-	
Other Outflows	-	-	-	-	-	400	378	356	334	312	290	267	-	(2,337)	
<b>TOTAL EXPENSES</b>	<b>159,260</b>	<b>313,289</b>	<b>360,866</b>	<b>357,841</b>	<b>354,240</b>	<b>364,291</b>	<b>355,385</b>	<b>348,336</b>	<b>357,883</b>	<b>368,903</b>	<b>342,641</b>	<b>415,527</b>	<b>4,113,193</b>	<b>14,733</b>	
<b>Operating Cash Inflow (Outflow)</b>	<b>(150,126)</b>	<b>(168,921)</b>	<b>(152,754)</b>	<b>261,089</b>	<b>(112,583)</b>	<b>(110,567)</b>	<b>83,169</b>	<b>(76,345)</b>	<b>(116,898)</b>	<b>(33,936)</b>	<b>(174,863)</b>	<b>5,044</b>	<b>51,754</b>	<b>799,445</b>	
Revenues - Prior Year Accruals	314,554	293,042	-	-	12,150	-	-	-	-	-	-	-	-	-	
Other Assets	10,231	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	-	1,366	683	683	683	683	683	683	683	683	683	683	683	-	
Due To (From)	36,950	(42,381)	-	-	-	-	-	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(6,541)	(113,952)	(10,002)	(10,002)	(10,002)	(10,002)	(10,002)	(10,002)	(10,002)	(10,002)	(10,002)	(10,002)	(10,002)	-	
Accounts Payable - Current Year	(23,535)	(40,698)	-	-	-	-	-	-	-	-	-	-	-	-	
Summerholdback for Teachers	(59,260)	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	-	
Loans Payable (Long Term)	-	-	-	-	-	(26,489)	(26,511)	(26,534)	(26,556)	(26,578)	(26,600)	(26,622)	-	-	
<b>Ending Cash</b>	<b>1,182,517</b>	<b>1,119,522</b>	<b>965,999</b>	<b>1,226,318</b>	<b>1,125,115</b>	<b>987,289</b>	<b>1,043,178</b>	<b>939,530</b>	<b>795,307</b>	<b>734,024</b>	<b>531,791</b>	<b>509,443</b>			

**Alameda Community Learning Center**  
**Monthly Cash Forecast**  
**As of Jul FY2021**

	2021-22													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Forecast	Aug Forecast	Sep Forecast	Oct Forecast	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
<b>Beginning Cash</b>	<b>509,443</b>	<b>257,881</b>	<b>474,800</b>	<b>439,404</b>	<b>650,053</b>	<b>666,005</b>	<b>647,513</b>	<b>745,794</b>	<b>701,444</b>	<b>679,890</b>	<b>520,550</b>	<b>474,608</b>			
<b>REVENUE</b>															
LCFF Entitlement	-	153,499	216,341	423,152	246,971	246,971	423,152	246,971	318,108	168,941	242,757	242,757	3,265,227	335,606	
Federal Revenue	-	-	-	-	9,554	-	-	9,554	-	22,375	9,554	-	82,965	31,929	
Other State Revenue	-	10,540	10,540	18,972	18,972	30,256	32,797	45,167	19,457	19,457	44,029	28,587	341,283	62,511	
Other Local Revenue	-	-	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	273,417	283,313	-	
Fundraising & Grants	-	188	-	37,359	140	10,788	-	4,570	1,258	1,493	265	4,289	62,933	2,583	
<b>TOTAL REVENUE</b>	<b>-</b>	<b>164,226</b>	<b>227,981</b>	<b>480,582</b>	<b>276,737</b>	<b>289,115</b>	<b>457,049</b>	<b>307,361</b>	<b>339,923</b>	<b>213,366</b>	<b>297,704</b>	<b>549,049</b>	<b>4,035,721</b>	<b>432,628</b>	
<b>EXPENSES</b>															
Certificated Salaries	29,299	169,077	174,710	174,710	174,710	174,710	174,710	174,710	174,710	174,710	174,710	174,710	1,945,478	-	
Classified Salaries	13,334	33,994	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	390,271	-	
Employee Benefits	47,296	57,489	63,278	58,544	57,755	57,755	64,068	58,544	58,544	55,347	55,347	39,691	673,659	-	
Books & Supplies	9,802	23,218	15,689	13,467	12,350	12,611	2,582	2,998	10,979	170	2,891	6,204	116,020	3,060	
Services & Other Operating Expenses	57,288	44,953	58,454	62,413	60,678	70,246	64,773	62,824	64,609	89,845	60,452	145,489	845,928	3,903	
Capital Outlay & Depreciation	683	683	683	683	683	683	683	683	683	683	683	683	8,198	-	
Other Outflows	245	223	201	179	156	134	112	89	67	45	22	-	-	(1,474)	
<b>TOTAL EXPENSES</b>	<b>157,948</b>	<b>329,638</b>	<b>347,310</b>	<b>344,290</b>	<b>340,627</b>	<b>350,433</b>	<b>341,222</b>	<b>334,143</b>	<b>343,887</b>	<b>355,094</b>	<b>328,400</b>	<b>401,072</b>	<b>3,979,553</b>	<b>5,490</b>	
<b>Operating Cash Inflow (Outflow)</b>	<b>(157,948)</b>	<b>(165,412)</b>	<b>(119,329)</b>	<b>136,292</b>	<b>(63,891)</b>	<b>(61,319)</b>	<b>115,827</b>	<b>(26,782)</b>	<b>(3,964)</b>	<b>(141,728)</b>	<b>(30,696)</b>	<b>147,977</b>	<b>56,167</b>	<b>427,138</b>	
Revenues - Prior Year Accruals	41,121	399,765	101,389	91,836	97,344	60,349	-	-	-	-	-	-	-	-	
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	683	683	683	683	683	683	683	683	683	683	683	683	683	-	
Due To (From)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(14,733)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Accounts Payable - Current Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Summerholdback for Teachers	(94,041)	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	-	
Loans Payable (Long Term)	(26,644)	(26,667)	(26,689)	(26,711)	(26,733)	(26,756)	(26,778)	(26,800)	(26,822)	(26,845)	(24,478)	-	-	-	
<b>Ending Cash</b>	<b>257,881</b>	<b>474,800</b>	<b>439,404</b>	<b>650,053</b>	<b>666,005</b>	<b>647,513</b>	<b>745,794</b>	<b>701,444</b>	<b>679,890</b>	<b>520,550</b>	<b>474,608</b>	<b>631,818</b>			

**Alameda Community Learning Center**  
**Monthly Cash Forecast**  
**As of Jul FY2021**

	2022-23														Remaining Balance
	Actuals & Forecast														
	Jul Forecast	Aug Forecast	Sep Forecast	Oct Forecast	Nov Forecast	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast	Forecast		
<b>Beginning Cash</b>	<b>631,818</b>	<b>415,221</b>	<b>495,150</b>	<b>429,544</b>	<b>528,198</b>	<b>515,834</b>	<b>488,188</b>	<b>532,443</b>	<b>517,773</b>	<b>517,514</b>	<b>547,745</b>	<b>522,314</b>			
<b>REVENUE</b>															
LCFF Entitlement	-	155,297	218,872	342,714	249,866	249,866	342,714	249,866	313,441	332,118	239,270	239,270	3,265,411	332,118	
Federal Revenue	-	-	-	-	9,554	-	-	9,554	-	22,500	9,554	-	83,215	32,054	
Other State Revenue	-	10,661	10,661	19,190	19,190	30,719	33,015	45,591	19,355	19,355	44,132	28,485	342,353	61,997	
Other Local Revenue	-	-	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	273,450	283,642	-	
Fundraising & Grants	-	193	-	38,479	144	11,112	-	4,707	1,296	1,538	273	4,417	64,821	2,661	
<b>TOTAL REVENUE</b>	<b>-</b>	<b>166,151</b>	<b>230,665</b>	<b>401,516</b>	<b>279,887</b>	<b>292,829</b>	<b>376,862</b>	<b>310,850</b>	<b>335,225</b>	<b>376,644</b>	<b>294,361</b>	<b>545,621</b>	<b>4,039,442</b>	<b>428,830</b>	
<b>EXPENSES</b>															
Certificated Salaries	29,299	169,077	174,710	174,710	174,710	174,710	174,710	174,710	174,710	174,710	174,710	174,710	1,945,478	-	
Classified Salaries	13,334	33,994	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	34,294	390,271	-	
Employee Benefits	51,332	63,259	69,168	64,434	63,645	63,645	69,957	64,434	64,434	61,236	61,236	44,015	740,798	-	
Books & Supplies	9,998	23,682	16,003	13,736	12,597	12,863	2,634	3,058	11,198	173	2,949	6,328	118,340	3,121	
Services & Other Operating Expenses	51,922	39,343	53,116	57,153	55,384	65,143	59,560	57,573	59,396	84,548	55,153	140,327	782,603	3,985	
Capital Outlay & Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>TOTAL EXPENSES</b>	<b>155,886</b>	<b>329,356</b>	<b>347,292</b>	<b>344,328</b>	<b>340,630</b>	<b>350,655</b>	<b>341,156</b>	<b>334,069</b>	<b>344,033</b>	<b>354,962</b>	<b>328,342</b>	<b>399,675</b>	<b>3,977,490</b>	<b>7,106</b>	
<b>Operating Cash Inflow (Outflow)</b>	<b>(155,886)</b>	<b>(163,204)</b>	<b>(116,627)</b>	<b>57,188</b>	<b>(60,744)</b>	<b>(57,826)</b>	<b>35,706</b>	<b>(23,218)</b>	<b>(8,809)</b>	<b>21,682</b>	<b>(33,981)</b>	<b>145,946</b>	<b>61,952</b>	<b>421,724</b>	
Revenues - Prior Year Accruals	38,819	234,585	42,471	32,917	39,830	21,631	-	-	-	-	-	-	-	-	
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Due To (From)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Expenses - Prior Year Accruals	(5,490)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Accounts Payable - Current Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Summerholdback for Teachers	(94,041)	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	-	
Loans Payable (Long Term)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Ending Cash</b>	<b>415,221</b>	<b>495,150</b>	<b>429,544</b>	<b>528,198</b>	<b>515,834</b>	<b>488,188</b>	<b>532,443</b>	<b>517,773</b>	<b>517,514</b>	<b>547,745</b>	<b>522,314</b>	<b>676,809</b>			