Spring Branch Independent School District

Spring Oaks Middle School

2020-2021 Campus Improvement Plan



Mission Statement

Spring Oaks Middle School will:

Work hard.

Be kind.

Embrace challenges.

Learn daily.

No excuses.

Vision

As a SOMS community, we commit to providing a high-quality education for all students.

Core Values

Every Child

We put students at the heart of everything we do.

Collective Greatness

We, as a community, leverage our individual strengths to reach challenging goals.

Collaborative Spirit

We believe in each other and find joy in our work.

Limitless Curiosity

We never stop learning and growing.

Moral Compass

We are guided by strong character, ethics and integrity.

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Comprehensive Needs Assessment

Needs Assessment Overview

SOMS will need to focus on 3SMART Goals:

?Goal 1- LA: All students will make at least one year's growth in literacy-listening, speaking, reading, and writing.?Goal 2-Math: All students will make at least one year's growth in critical thinking skills (thinking, reasoning, problem-solving).?Goal 3-We will make at least a 15% growth on all meets and masters on STAAR 2021 across all subjects.

We met our growth goal in the 2018-2019 school year (STAAR 2020 was waived by TEA) in Domain 2a and are 1% away from meeting the 60% target for Domain 1. SOMS has put much energy and effort in changing hiring practices and worked to bring in more teachers who are a "fit" for our students, those up for the challenge for working with a high at-risk population. We will need to continue to push academically to graduate from a Comprehensive/IR school to that of a Priority/Focus by meeting more goals on STAAR results. If we can do it in Domain 2a and are 1% away from Domain 1 target, we can certainly do it this year with more of the right people on board focused on the same academic goals working together through the PLC proces. We will need to drive results through continuous improvement processes (design and delivery of instruction, assessing/CFA/CFU frequently) and using results to adjust intruction. The right people doing the right work and monioring the continuous improvement cycle for quality.

Demographics

Demographics Summary Demographics Summary: 88% Hispanic 7% White 4% African American 85% Economically disadvantaged 81% At-risk 55% English Language Learners

Demographics Strengths

The diversity of student population at Spring Oaks Middle School is viewed as a strength. This diversity is reflected in our staff.

Student Learning

Student Learning Summary

SOMS has worked with intentional planning using the PLC minutes. Teams unpack TEKS prior to unit. Grade level teams look at data. Math provides math lab for specific students. ELA has a 90-minute block. Math and ELA give MAP assessment 3 times annually to monitor student growth. District benchmarks are given and analyzed to guide instruction. Each core content creates common assessments.

In order to support student academic achievement, SOMS needs to focus on Tier 1 and Tier 2 instruction. There needs to be a shift from looking at data to using the data to guide instruction. Past objectives need to be spiraled into instruction weekly. CFU's will be used weekly also. Teachers will provide students with feedback on their academic growth, guide students to goal set, and analyze their own data building accountability with each student's personal growth.

Resources used at SOMS are Motivation Math, math coach, Engaging Math, Closing the distance, STAAR workstations, IXL, Imagine Math, All in Learning, Edgenuity, Pathways, and Abydos.

Interventions are provided at SOMS for math and ELA. They include PSA during advisory and Saturday ROAR tutorials. Interventionists pull small groups in math and ELA for tier 3 students.

PD's we might need:

- It'sLearning platform for guiding student pathways in all subjects
- All in Learning
- Small group instruction/Blended Learning/Workshop Approach

We provide frequent and ongoing professional development and support for teachers so that they can design and implement rigorous first instruction aligned with the standards as well as analyze and respond to data to address student needs.

Each core content teacher has a daily conference period as well as a daily Professional Learning Community/team planning period.

Math and ELA have instructional support from campus instructional coaches/interventionists.

Every student has a double-blocked ELA class. Math Lab classes are scheduled for targeted students.

RTI periods are scheduled into the school day twice a week to provide ongoing, targeted interventions to students.

School Processes & Programs

School Processes & Programs Summary

School Processes: Spring Oaks will continue its' PLC journey in continuing and developing processes that bring clarity to our goals and how we achieve them.

What to continue: PLC intentional agendas (both department and team) PLC meeting minutes with actions items highlighted and monitored PLC data dives

Processes that need to be developed, modified, or enhanced: RTI processes and procedures; building RTI expectations in our daily plans and instructional PD to support implementation. Going beyond the teacher data tracker and finding purpose for the information. Collaborative groups of staff members to help develop consistency in expectations and messaging in implementation of staff directives from leadership and what that will look and sound like. i.e...discipline, dress code, project class, champs,... Refine and strengthen grade level teams. Campus Assessment and Instructional Support Specialist on campus this school year to facilitate and refine the RTI process.

Discipline Processes: In the past when teachers entered discipline in Skyward they were able to see the outcomes. With the new process they are left guessing as to the outcome. Create a communication process to help them be part of the complete cycle and help support administration. What does the future ISS look like?

School Programs:

Project class: How do we message this each day in classrooms by teachers?

Boys and Girls Club: has highly benefited our students and their connectedness to school.

Champs: New training: how will this be implemented and what are the explicit expectations.

PSA – RTI time Roar – Saturday school

Abydos – Across all ELA

Teacher College – ELA teachers

School Processes & Programs Strengths

Core departments begun to form into functioning PLCs and are becoming proficient at using the PLC questions as they design instruction and use data to address the needs of their students. Teachers, instructional leaders and administrators, as part of the campus Guiding Coalition, participated in an extensive year-long training by Solution Tree. Brig Leane, from Solution Tree, worked directly with department PLCs to assist them in improving their PLC process.

Perceptions

Perceptions Summary

Perceptions

Motivation among staff with students could be improved, we need have to ownership.

Morale of staff could be elevated, yet self-reflective, possible incentives could help.

Classroom management needs to start first day, needs to be consistent, and needs follow-up from leadership...individual teachers have their own methods, but we need to talk the same talk at SOMS, one PLC monthly meetings can be devoted and discussed, sharing methods of how it is working, pro and cons...and what can we share. Example RTI for student behavior/academic. Discipline referrals could be google docs with file folders per teacher, teachers may be more apt to fill out a doc form online and place in their folder. Truancy is a challenging issue, what type of intervention is in place for repeat offenders, communications to inform teachers of steps being taken is necessary, yet a standard protocol needs to be followed by both teacher and leadership...communication is vital.

Teacher retention, instructional and classroom management skills come with experience, how do we get teachers to buy in and want to stay as a record teacher Suggestion of journaling during PLC first 5 minutes, reflective pro and con questions specific to things in classroom, option to discuss and share at end of PLC, coaches probe for specifics if writing and discussion is null. Grade level team meetings are usually controlled by AP, which is necessary sometime, consistency lacking from class to class, possible occasional grade level meetings without AP controlling would help teachers become more consistent, the meeting can be held with AP present...but more as a listener and supporter

Perceptions Strengths

Increased communication with community has also increased attendance and involvement. Increased visibility and continued connecting with parents and students via methods such as Zoom, webinars and phone calls will be key, including looking at our panorama survey results to further strengthen community involvement.

Goals

Goal 1: STUDENT ACHIEVEMENT. Every Spring Oaks Middle School student will master rigorous academic standards to ensure college and career readiness.

Performance Objective 1: ACHIEVEMENT: By June 2021, Spring Oaks Middle School will increase student performance on STAAR Grades 6-8 exams in reading and math by at least 15% at each performance level (approaches, meets, masters).

2019-20: Not Rated due to COVID

2018-19: Reading: 54 % (approaches), 24% (meets), 10% (masters); Math: 70% (approaches), 28% (meets), 7% (masters) 2017-18: Reading: 54% (approaches), 24% (meets), 10% (masters); Math: 65% (approaches), 24% (meets), 5% (masters)

Targeted or ESF High Priority

Evaluation Data Sources: STAAR 3-8 Reports

Strategy 1: ELA, Math, Science, Social Studies and electives will be supported by Campus Instructional Specialists (Jennifer		Revie	ews	
Roth, Breyanna Dennis, Lesli Brown) and TLS (Christine Jackson) to support the PLC culture and ensure teachers follow the		Formative		Summative
 PLC 7 Step process: 1) Define TEK (main essential skill) 2) Create S.M.A.R.T. goal 3) Create CFA 4) Inter-rater reliability 5) Transparency of results 6) Extension/intervention plans 7) Changes to instruction 	Nov 70%	Jan	Mar	June
Strategy's Expected Result/Impact: Increased overall achievement in math, specifically in meets and masters.				
Staff Responsible for Monitoring: Administrators, Department Chair				
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers				

Strategy 2: ELA campus leaders will continue to attend Teacher's College/Columbia Univ. to implement and support improved		Revi	iews				
structures and approaches to literacy (reading/writing workshop) for 6th ELA's first year of implementation with support from Chris Newton, District Humanities Support/6th.		Formative		Summative			
Strategy's Expected Result/Impact: Increase percentage of students at meets and masters levels on STAAR ELAR and Writing.	Nov	Jan	Mar	June			
Staff Responsible for Monitoring: Administrator/ELA Campus Instructional Leaders DCs	70%						
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability							
Strategy 3: The ELA, Math, Science, Social Studies, and electives departments will support the continuous improvement cycle		Revi	ews				
via PLC refined practices focusing on the design and delivery of instruction (unpacking units), frequent assessments (CFA/CFU/Checkpoints), and adjusting instruction based on data analysis. We will also continue the work of Brig Leane's PLC	Formative	Formative		Form	Formative		Summative
support model.	Nov	Jan	Mar	June			
Strategy's Expected Result/Impact: Increase in approaches, meets, and masters levels on STAAR EOY assessment.							
Staff Responsible for Monitoring: Administrators Instructional Coaches/Interventionists Department Chair	70%						
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability							
Funding Sources: Software - 211 - Title I, Part A - 211.6397.000.046.30.0.000.FBG21 - \$10,000, Software - 211 - Title I, Part A (FBG20 Carryover) - 211.11.6397.000.046.30.0.000.FBG20 - \$10,000							

Strategy 4: We will improve our approach to the RtI process to be more systematic and collaborative to ensure that every child is being effectively served. 1) Staff will continue to be trained on the RtI Tiers and process. 2) We will schedule collaborative			riews	
planning meetings to review RtI progress/movement of students. 3) RtI data tracking systems will be implemented.		Formative		Summativ
Strategy's Expected Result/Impact: Increase in number of students meeting or exceeding standards on STAAR Staff Responsible for Monitoring: Administrators Instructional Coaches/Interventionists Department Chairs	Nov 60%	Jan	Mar	June
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low- performing schools - ESF Levers: Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Funding Sources: OTH READING MATERIAL - 211 - School Improvement Grant - 211.11.6329.699.046.30.0.000.SIG21 - \$39,544, OTH READING MATERIAL - 211 - School Improvement Grant - 211.13.6329.699.046.30.0.000.SIG21 - \$5,000, Oth Reading Material - 211 - Title I, Part A - 211.13.6329.000.046.30.000.FBG21 - \$10,000, Student Transport - 211 - Title I, Part A (FBG20 Carryover) - 211.11.6494.000.046.30.0.000.FBG20 - \$2,813, Oth Reading Material - 211 - Title I, Part A (FBG20 Carryover) - 211.11.6329.000.046.30.0.000.FBG20 - \$21,169.30, Oth Reading Material - 211 - Title I, Part A (FBG20 Carryover) - 211.11.6329.000.046.30.0.000.FBG21 - \$10,000, Student Transportation - 211 - Title I, Part A - 211.11.6494.000.046.30.0.000.FBG21 - \$10,000, Student Transportation - 211 - Title I, Part A - 211.11.6494.000.046.30.0.000.FBG21 - \$10,000, Student Transportation - 211 - Title I, Part A - 211.11.6494.000.046.30.0.000.FBG21 - \$10,000, Student Transportation - 211 - Title I, Part A -				
Strategy 5: Ongoing professional development opportunities will be provided and required, such as, but not limited to: 1)		Rev	iews	_
ocus on EL and SpEd strategies (Multiligual Department, Alex Romo, Eric Johnke) 2) coordinating with the Humanities Department to provide additional support to begin implementation of the workshop model in 6th ELA with a focus on piloting		Formative		Summativ
his approach in 7/8th grades 3) Refresher RtI training the RtI process (Kerry Kernwein) 4) ITSL, Google Suite, All In Learning, Go Formative, Go Guardian support (TLS-C. Jackson) 5) refining the PLC process/7 steps (Guiding Coalition) 6) oordinate with district content support leads to provide additional support in ELA, math, science, and social studies. Strategy's Expected Result/Impact: Increase in number of students meeting or exceeding standards on STAAR	Nov 75%	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in number of students meeting of exceeding standards on STAAR Staff Responsible for Monitoring: Administrators Instructional Coaches/Interventionists Department Chairs				
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Strategy 6: Campus instructional leaders will review and monitor teachers' lesson plans and provide calibrated feedback,		Rev	iews	
schedule regular instructional rounds and provide department data point feedback, and review our data analysis (intervention/extension) plan. Campus instructional leaders will review disaggregated data to track and monitor the progress of		Formative		Summative
Il students. Campus Instructional Leaders will also work with Community Superintendent, Dr. B. Williams, to monitor the mplementation and effectiveness of our campus TIP/CIP plans.	Nov 65%	Jan	Mar	June
No Progress Accomplished Continue/Modify	Discontinu	ıe		
pring Oaks Middle School				Campus #04

Goal 1: STUDENT ACHIEVEMENT. Every Spring Oaks Middle School student will master rigorous academic standards to ensure college and career readiness.

Performance Objective 2: GAP-CLOSING: : GAP-CLOSING: By June 2021, Spring Oaks Middle School will increase overall performance on STAAR Grades 6-8 exams to narrow the gap or improve performance above the target by at least 10% between EL students and non EL students while all performance improves.

2019-20: Not Rated due to COVID 2018-19: English Learners 5%; non-English Learners 29% 2017-18: English Learners 1%; non-English Learners 20%

Targeted or ESF High Priority

Evaluation Data Sources: STAAR Reports and State Accountability Reports

Strategy 1: ELA, Math, Science, Social Studies and electives will be supported by Campus Instructional Specialists (Jennifer		Revi	ews	
Roth, Breyanna Dennis, Lesli Brown) and TLS (Christine Jackson) to support the PLC culture and ensure teachers follow the PLC 7 Step process:		Formative		Summative
 Define TEK (main essential skill) Create S.M.A.R.T. goal Create CFA Inter-rater reliability Transparency of results Extension/intervention plans Changes to instruction 	Nov 70%	Jan	Mar	June
Strategy's Expected Result/Impact: Increased overall achievement in math, specifically in meets and masters.				
Staff Responsible for Monitoring: Administrators, Department ChairTitle I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a				
foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers				
Funding Sources: Support Personnel - 211 - Title I, Part A - 211.11.6129.000.046.30.0.000.FBG21 - \$12,672, Oth Payroll - 211 - Title I, Part A - 211.11.6116.000.046.30.0.000.FBG21 - \$10,000, Employer contribution - 211 - Title I, Part A - 211.11.6142.000.046.30.0.000.FBG21 - \$10,262, Teacher & Prof Salary - 211 - Title I, Part A - 211.11.6119.000.046.30.0.000.FBG21 - \$113,472, OTH PAYROLL - 211 - School Improvement Grant - 211.11.6116.699.046.30.0.000.SIG21 - \$19,000				

Strategy 2: ELA campus leaders will continue to attend Teacher's College/Columbia Univ. to implement and support improved		Rev	iews	
structures and approaches to literacy (reading/writing workshop) for 6th ELA's first year of implementation with support from Chris Newton, District Humanities Support/6th.		Formative		Summative
 Strategy's Expected Result/Impact: Increase percentage of students at meets and masters levels on STAAR ELAR and Writing. Staff Responsible for Monitoring: Administrator/ELA Campus Instructional Leaders 	Nov 70%	Jan	Mar	June
DCs				
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Funding Sources: Substitutes - Professional Staff - 211 - Title I, Part A - 211.11.6112.000.046.30.0.000.FBG21 - \$3,000				
Strategy 3: The ELA, Math, Science, Social Studies, and electives departments will support the continuous improvement cycle	Reviews			
via PLC refined practices focusing on the design and delivery of instruction (unpacking units), frequent assessments (CFA/CFU/Checkpoints), and adjusting instruction based on data analysis. We will also continue the work of Brig Leane's PLC		Formative		Summative
support model.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in approaches, meets, and masters levels on STAAR EOY assessment. Staff Responsible for Monitoring: Administrators Instructional Coaches/Interventionists Department Chair	75%			
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Funding Sources: REGION ESC SERVICES - 211 - School Improvement Grant - 211.23.6239699.046.30.0.000.SIG21 - \$1,500, Region ESC Services - 211 - Title I, Part A (FBG20 Carryover) - 211.13.6239.000.046.30.0.000.FBG20 - \$300 , Region ESC Services - 211 - Title I, Part A (FBG20 Carryover) - 211.23.6239.000.046.30.0.000.FBG20 - \$300				

Strategy 4: We will improve our approach to the RtI process to be more systematic and collaborative to ensure that every child		Rev	iews	
is being effectively served. 1) Staff will continue to be trained on the RtI Tiers and process. 2) We will schedule collaborative planning meetings to review RtI progress/movement of students. 3) RtI data tracking systems will be implemented.		Formative		Summativ
Strategy's Expected Result/Impact: Close gaps for struggling students; increase passing rates on STAAR; increase students achieving Meets and Masters on STAAR	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administration, Intervention Specialists; Math and ELA instructional coaches	65%			
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low- performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Funding Sources: Supply/ Materials - 211 - Title I, Part A - TZ Grant - 211.11.6399.000.046.30.0.000.TZI19 - \$16,683.95, Supply/Material - 211 - Title I, Part A - 211.11.6399.000.046.30.0.000.FBG21 - \$61,897, Supply/ Materials - 211 - Title I, Part A (FBG20 Carryover) - 211.11.6399.000.046.30.0.000.FBG20 - \$49,077.77, SUPPLY/MATERIALS - 211 - School Improvement Grant - 211.11.6399.699.046.30.0.000.SIG21 - \$49,931				
Strategy 5: Ongoing professional development opportunities will be provided and required, such as, but not limited to: 1)		Rev	iews	
focus on EL and SpEd strategies (Multiligual Department, Alex Romo, Eric Johnke) 2) coordinating with the Humanities Department to provide additional support to begin implementation of the workshop model in 6th ELA with a focus on piloting			Summative	
this approach in 7/8th grades 3) Refresher RtI training the RtI process (Kerry Kernwein) 4) ITSL, Google Suite, All In Learning, Go Formative, Go Guardian support (TLS-C. Jackson) 5) refining the PLC process/7 steps (Guiding Coalition) 6) coordinate with district content support leads to provide additional support in ELA, math, science, and social studies.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in number of students meeting or exceeding standards on STAAR	75%			
Staff Responsible for Monitoring: Administrators Instructional Coaches/Interventionists Department Chairs				
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Strategy 6: Campus instructional leaders will review and monitor teachers' lesson plans and provide calibrated feedback,		Rev	iews	
schedule regular instructional rounds and provide department data point feedback, and review our data analysis (intervention/extension) plan. Campus instructional leaders will review disaggregated data to track and monitor the progress of		Formative		Summativ
all students. Campus Instructional Leaders will also work with Community Superintendent, Dr. B. Williams, to monitor the implementation and effectiveness of our campus TIP/CIP plans.	Nov 65%	Jan	Mar	June
No Progress ON Accomplished -> Continue/Modify	Discontinu	ıe		

Goal 1: STUDENT ACHIEVEMENT. Every Spring Oaks Middle School student will master rigorous academic standards to ensure college and career readiness.

Performance Objective 3: STUDENT GROWTH: By June 2021, Spring Oaks Middle School will increase the % of students who meet or exceed conditional growth index (CGI) targets on Measures of Academic Progress: Reading (6-8) increase by 10 points, Math (6-8) increase by 10 points.

2019-20: Not Rated due to COVID 2018-19: Reading - 35% met CGI; Math - 58 % met CGI 2017-18: Reading - 36% met CGI; Math - 59 % met CGI

Evaluation Data Sources: Measures of Academic Progress (MAP) reports

Strategy 1: ELA, Math, Science, Social Studies and electives will be supported by Campus Instructional Specialists (Jennifer		Revie	ews	
Roth, Breyanna Dennis, Lesli Brown) and TLS (Christine Jackson) to support the PLC culture and ensure teachers follow the		Formative		Summative
 PLC 7 Step process: 1) Define TEK (main essential skill) 2) Create S.M.A.R.T. goal 3) Create CFA 4) Inter-rater reliability 5) Transparency of results 6) Extension/intervention plans 7) Changes to instruction 	Nov 75%	Jan	Mar	June
Strategy's Expected Result/Impact: Increased overall achievement in math, specifically in meets and masters.				
Staff Responsible for Monitoring: Administrators, Department Chair				
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers				

Strategy 2: ELA campus leaders will continue to attend Teacher's College/Columbia Univ. to implement and support improved		Revi	ews	
structures and approaches to literacy (reading/writing workshop) for 6th ELA's first year of implementation with support from Chris Newton, District Humanities Support/6th.		Formative		Summative
Strategy's Expected Result/Impact: Increase percentage of students at meets and masters levels on STAAR ELAR and Writing.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrator/ELA Campus Instructional Leaders DCs	75%			
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via PLC refined practices focusing on the design and delivery of instruction (unpacking units), frequent assessments (CFA/CFU/Checkpoints), and adjusting instruction based on data analysis. We will also continue the work of Brig Leane's PLC		Formative		Summative
support model.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in approaches, meets, and masters levels on STAAR EOY assessment.				
Staff Responsible for Monitoring: Administrators Instructional Coaches/Interventionists Department Chair Coaches/Interventionists	75%			
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
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is being effectively served. 1) Staff will continue to be trained on the RtI Tiers and process. 2) We will schedule collaborative planning meetings to review RtI progress/movement of students. 3) RtI data tracking systems will be implemented.		Formative		Summative
Strategy's Expected Result/Impact: Increase in number of students meeting or exceeding standards on STAAR	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Instructional Coaches/Interventionists Department Chairs	65%			
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low- performing schools - ESF Levers: Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				

Strategy 5: Ongoing professional development opportunities will be provided and required, such as, but not limited to: 1)		Revi	ews	
focus on EL and SpEd strategies (Multiligual Department, Alex Romo, Eric Johnke) 2) coordinating with the Humanities Department to provide additional support to begin implementation of the workshop model in 6th ELA with a focus on piloting		Formative		Summative
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Instructional Coaches/Interventionists Department Chairs				
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction - Comprehensive Support Strategy - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Strategy 6: Campus instructional leaders will review and monitor teachers' lesson plans and provide calibrated feedback,		Revi	ews	
schedule regular instructional rounds and provide department data point feedback, and review our data analysis (intervention/extension) plan. Campus instructional leaders will review disaggregated data to track and monitor the progress of		Formative		Summative
all students. Campus Instructional Leaders will also work with Community Superintendent, Dr. B. Williams, to monitor the implementation and effectiveness of our campus TIP/CIP plans.	Nov 65%	Jan	Mar	June
$_{0\%} \text{ No Progress} \qquad _{00\%} \text{ Accomplished} \qquad \text{ Continue/Modify} \qquad \qquad $	Discontinue	e		

Goal 1: STUDENT ACHIEVEMENT. Every Spring Oaks Middle School student will master rigorous academic standards to ensure college and career readiness.

Performance Objective 4: ADVANCED COURSES: Strengthen the level of advanced academic instruction in order to increase student preparation for and success in advanced courses that are aligned to high school.

Fall 2020: 364 students enrolled in one or more advanced courses Fall 2019: 175 students enrolled in one or more advanced courses

Targeted or ESF High Priority

HB3 Goal

Evaluation Data Sources: Skyward Course Enrollment Data

Strategy 1: Provide opportunities for Economically Disadvantaged and At-Risk students to participate in Fine Arts and preAP		Revie	ews	
classes by disseminating information about these classes to students and parents.	F	ormative		Summative
Strategy's Expected Result/Impact: Increase in the number of Eco Dis students enrolling in and successfully completing FA and preAP classes	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Counselors	80%			
Title I Schoolwide Elements: 2.4 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum				
\sim No Progress \sim Accomplished \rightarrow Continue/Modify \times	Discontinue			

Goal 2: STUDENT SUPPORT. Every Spring Oaks Middle School student will benefit from an aligned system that supports his/her academic and socialemotional needs.

Performance Objective 1: SCHOOL CONNECTEDNESS: By June 2021, the % of Spring Oaks Middle School students who feel connected as both individuals and learners will increase by at least 10 points.

2019-20: Not Rated due to COVID

2018-19: 62% School Rigorous Expectations ; 51% School Teacher-Student Relationship; 41% School Climate ; 40% School Belonging ; 47% School Safety

2017-18: 64% School Rigorous Expectations; 51% School Teacher-Student Relationship; 45% School Climate; 42% School Belonging; 39% School Safety

Evaluation Data Sources: Panorama Student Survey

Strategy 1: Students are recognized for achievement by perfect attendance a awards (semester 2), honor roll, S.T.A.R. Students		Revie	ews	
and Students of the Month. Strategy's Expected Result/Impact: Increase school pride Assemblies every 9 weeks		Formative		Summative
Strategy s Expected Result impact: increase sensor price Assemblies every 9 weeks Staff Responsible for Monitoring: Administrators Counselors Title I Schoolwide Elements: 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture - Additional Targeted Support Strategy	Nov 70%	Jan	Mar	June
Strategy 2: Host after school events for students and families to promote school/home connection (i.e. academic nights,		Revi	ews	
orientation, testing, Open House, parent/admin meetings). Strategy's Expected Result/Impact: Increase parent involvement and connection to school/community.		Formative		Summative
Staff Responsible for Monitoring: Administrators Administrative Assistant	Nov	Jan	Mar	June
Title I Schoolwide Elements: 2.5, 3.1, 3.2 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture - Comprehensive Support Strategy - Additional Targeted Support Strategy	70%			
Funding Sources: Teacher Retirement - 211 - Title I, Part A (FBG20 Carryover) - 211.61.6146.000.046.30.0.000.FBG20 - \$137.84, Supply/Material - 211 - Title I, Part A (FBG20 Carryover) - 211.61.6399.000.046.30.0.000.FBG20 - \$496.23, Medicare - 211 - Title I, Part A (FBG20 Carryover) - 211.61.6141.000.046.30.0.000.FBG20 - \$20.15, Supply/Material - 211 - School Improvement Grant - 211.61.6399.699.046.30.000.SIG21 - \$28,890, Workers Comp - 211 - Title I, Part A (FBG20 Carryover) - 211.61.6143.000.046.30.0.000.FBG20 - \$10.06, Sub/hr Support Personnel - 211 - Title I, Part A (FBG20 Carryover) - 211.61.6125.000.046.30.0.000.FBG20 - \$700.25, Misc. Operating Expense - 211 - Title I, Part A (FBG20 Carryover) - 211.61.6499.000.046.30.0.000.FBG20 - \$1,099				

Strategy 3: SOMS staff will participate in Project Class training and implementation of the 6 PC Social Skills in every class		Reviews			
daily. Staff will refer students as needed to Project Class coach for social skills support.		Formative		Summative	
 Strategy's Expected Result/Impact: All staff trained will yield higher impact results. Staff Responsible for Monitoring: Administrators Administrative Assistant Project Class Coaches Title I Schoolwide Elements: 2.5 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture - Comprehensive Support Strategy - Additional Targeted Support Strategy 	Nov 70%	Jan	Mar	June	
Strategy 4: Daily announcements will include expectations for the 5Ps-Panthers: polite, punctual, prepared, productive,		Revie	ews		
persevereTBSI/PBIS Strategy.		Formative		Summative	
Strategy's Expected Result/Impact: Reinforce expectations and positive behaviors. Staff Responsible for Monitoring: Administrators	Nov 80%	Jan	Mar	June	
Strategy 5: Track student behavior, including tardies, discipline referrals, positive student involvement in school community		Revie	ews		
by the use of Hero behavior tracker.		Formative		Summative	
Strategy's Expected Result/Impact: Decrease in discipline referrals and tardies. Increase in student connectedness to school community.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Administrators	70%				
Title I Schoolwide Elements: 2.5 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture - Comprehensive Support Strategy - Additional Targeted Support Strategy					
$ \text{No Progress} \qquad \text{Accomplished} \qquad \text{Continue/Modify} \qquad \qquad $	Discontinu	e			

Goal 2: STUDENT SUPPORT. Every Spring Oaks Middle School student will benefit from an aligned system that supports his/her academic and socialemotional needs.

Performance Objective 2: GUIDANCE AND COUNSELING: Each grade level classroom will implement and support character education and socialemotional learning curriculum.

Evaluation Data Sources: Training materials and attendance rosters

Strategy 1: Students will build soft skills to enhance their secondary and post-secondary opportunities.		Rev	iews	
Strategy's Expected Result/Impact: Students will obtain higher scores on the Panorama SEL Skills Survey.		Formative		Summative
Staff Responsible for Monitoring: Administrators Counselors Teachers	Nov 65%	Jan	Mar	June
Title I Schoolwide Elements: 2.5 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 3: Positive School Culture - Comprehensive Support Strategy - Additional Targeted Support Strategy				
Strategy 2: Students will develop the skills to make effective goals and decisions around career planning.		Rev	iews	
Strategy's Expected Result/Impact: All 7th grade students will complete a Career Cluster Finder assessment to determine to their proposed career.		Formative		Summative
Staff Responsible for Monitoring: Adminstrator Counselor	Nov	Jan	Mar	June
Title I Schoolwide Elements: 2.5 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 3: Positive School Culture - Comprehensive Support Strategy - Additional Targeted Support Strategy	60%			
Strategy 3: Through the implementation of Character Strong, students will become more socially aware of how their actions		Rev	iews	_
and decisions impact others.		Formative		Summative
Strategy's Expected Result/Impact: Decrease in discipline incidents. Staff Responsible for Monitoring: Administrators Counselors Teachers	Nov 60%	Jan	Mar	June
Title I Schoolwide Elements: 2.5 - TEA Priorities: Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum - Comprehensive Support Strategy - Additional Targeted Support Strategy				
Funding Sources: MISC. CONTRACTED SERVICES - 211 - School Improvement Grant - 211.11.6299.000.046.30.0.000.SIG21 - \$5,000				
$ \text{No Progress} \qquad \text{Accomplished} \qquad \text{Continue/Modify} \qquad \qquad $	Discontinue	e		

Goal 2: STUDENT SUPPORT. Every Spring Oaks Middle School student will benefit from an aligned system that supports his/her academic and socialemotional needs.

Performance Objective 3: EIGHTH GRADE PLANNING: 100% of 8th graders at Spring Oaks Middle School will complete a 4-year plan aligned to their endorsement to ensure graduation requirements are met.

Evaluation Data Sources: 4-Year Plan Endorsement Selection Form

Strategy 1: 8th grade students participate in Guthrie campus visits to learn more about CTE Programs of Study.	Reviews			
Strategy's Expected Result/Impact: Students will determine if they want to pursue a career and technical opportunity.		Formative		Summative
Staff Responsible for Monitoring: Administrators Counselors	Nov	Nov Jan		June
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Connect high school to career and college, Improve low- performing schools - ESF Levers: Lever 3: Positive School Culture - Comprehensive Support Strategy - Additional Targeted Support Strategy	50%			
Strategy 2: Students will participate in a Bridge Year event to explore high growth and high demand jobs.		Revi	ews	
Strategy's Expected Result/Impact: Students will learn about these career opportunities for paths to gainful employment.		Formative		Summative
Staff Responsible for Monitoring: Administrators Counselors	Nov	Jan	Mar	June
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Connect high school to career and college, Improve low- performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction - Comprehensive Support Strategy - Additional Targeted Support Strategy	60%			
Strategy 3: Students will complete a course selection process aligned to their career and endorsement path for their 9th grade		Revi	ews	
year.		Formative		Summative
Strategy's Expected Result/Impact: All students will have a full schedule of courses selected for 9th grade.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Counselors		Jan	11141	June
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum - Comprehensive Support Strategy - Additional Targeted Support Strategy	60%			

Strategy 4: Students will complete a 4-Year Plan prior to entering 9th grade.		Rev	iews	
Strategy's Expected Result/Impact: All 8th grade students will: -choose a career path aligned to an endorsement, and]	Summative		
-plan their courses across all 4 years of high school.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Counselors	60%			
Title I Schoolwide Elements: 2.4, 2.5, 2.6 - TEA Priorities: Connect high school to career and college, Improve low- performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction - Comprehensive Support Strategy - Additional Targeted Support Strategy				
No Progress Accomplished -> Continue/Modify	Discontinue			

Goal 3: SAFE SCHOOLS. Spring Oaks Middle School will ensure a safe and orderly environment.

Performance Objective 1: SAFETY COMMITTEE: Strengthen school safety by establishing and conducting Campus Safety Committee reviews throughout the school year.

Evaluation Data Sources: Campus Safety Committee roster

Strategy 1: CAMPUS SAFETY COMMITTEE: Establish Campus Safety Committees composed of a cross section of stake		Revie	ws	
holders to look at matters related to campus safety.	F	ormative		Summative
 Strategy's Expected Result/Impact: Each Campus principal will recruit a safety team and provide a roster. Each campus team will meet three times/year so that all campuses will be able to refine safety practices. Staff Responsible for Monitoring: Administrators 	Nov 70%	Jan	Mar	June
Strategy 2: HARRIS COUNTY DEPARTMENT OF EDUCATION: Participate in the Harris County Department of Education (HCDE) compute sofety and it		Revie	ws	
Education (HCDE) campus safety audit.	F	ormative		Summative
 Strategy's Expected Result/Impact: Campus will develop action plans to address andy deficiencies as a result of safety audits. Staff Responsible for Monitoring: Administrators Safety Committee 	Nov 10%	Jan	Mar	June
No Progress Accomplished -> Continue/Modify	Discontinue			

Goal 3: SAFE SCHOOLS. Spring Oaks Middle School will ensure a safe and orderly environment.

Performance Objective 2: EMERGENCY OPERATIONS: Develop Campus Emergency Operations Procedures that comply with SB 11, and include Standard Operating Procedures.

Evaluation Data Sources: Campus emergency operation procedures documents

Strategy 1: EMERGENCY OPERATIONS PROCEDURES: Campus EOP will align to the best practices from the Texas	Reviews			
School Safety Center and the Standard Operating Procedures, such as the "I Love You Guys" Foundation.		Formative		Summative
Strategy's Expected Result/Impact: Campus EOP turned in and filed by September 1st. Staff Responsible for Monitoring: Administrators	Nov	Jan 100%	Mar 100%	June
Strategy 2: EMERGENCY OPERATIONS PROCEDURES: Update campus EOP annually and train staff at the start of each school year.			iews	
Strategy's Expected Result/Impact: Campus procedures maintained in campus EOP. Staff training documents		Formative		Summative
maintained. EOPs submitted by September 1.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators Safety Committee	100%	100%	100%	
$ \text{No Progress} \qquad \text{Accomplished} \qquad \text{Continue/Modify} \qquad \qquad $	Discontinu	e		

Goal 4: FISCAL RESPONSIBILITY. Spring Oaks Middle School will ensure efficient and effective fiscal management of resources and operations to maximize learning for all students.

Performance Objective 1: FINANCIAL MANAGEMENT: Maintain high quality financial management practices so that financial resources provide the maximum possible support for T-2-4.

Evaluation Data Sources: Year-To-Date (YTD) Budget Reports (monthly, quarterly, annually)

Strategy 1: Conduct frequent budget meetings with Adminis	trative Assistant to review	and manage money.		Re	views	
Strategy's Expected Result/Impact: Error free records Documentation of purchases and orders.	i.			Formative		Summative
Staff Responsible for Monitoring: Principal Administrative Assistant			Nov	Jan 100%	Mar 100%	June
0% No Progress	Accomplished		X Discontin	ue		

Campus Funding Summary

			211 - Title I, Part A		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	3	Software	211.6397.000.046.30.0.000.FBG21	\$10,000.00
1	1	4	Oth Reading Material	211.13.6329.000.046.30.000.FBG21	\$10,000.00
1	1	4	Oth Reading Material	211.11.6329.000.046.30.0.000.FBG21	\$10,000.00
1	1	4	Student Transportation	211.11.6494.000.046.30.0.000.FBG21	\$3,000.00
1	2	1	Support Personnel	211.11.6129.000.046.30.0.000.FBG21	\$12,672.00
1	2	1	Oth Payroll	211.11.6116.000.046.30.0.000.FBG21	\$10,000.00
1	2	1	Employer contribution	211.11.6142.000.046.30.0.000.FBG21	\$10,262.00
1	2	1	Teacher & Prof Salary	211.11.6119.000.046.30.0.000.FBG21	\$113,472.00
1	2	2	Substitutes -Professional Staff	211.11.6112.000.046.30.0.000.FBG21	\$3,000.00
1	2	4	Supply/Material	211.11.6399.000.046.30.0.000.FBG21	\$61,897.00
				Sub-Total	\$244,303.0
				Budgeted Fund Source Amount	\$293,880.0
				+/- Difference	\$49,577.00
		-	211 - Title I, Part A (FBG20 Carry	yover)	
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	3	Software	211.11.6397.000.046.30.0.000.FBG20	\$10,000.00
1	1	4	Student Transport	211.11.6494.000.046.30.0.000.FBG20	\$2,813.00
1	1	4	Oth Reading Material	211.11.6329.000.046.30.0.000.FBG20	\$21,169.30
-		2	Region ESC Services		\$300.00
1	2	3	Region Lise Services	211.13.6239.000.046.30.0.000.FBG20	4
1	2 2	3	Region ESC Services	211.13.6239.000.046.30.0.000.FBG20 211.23.6239.000.046.30.0.000.FBG20	\$300.00
1 1 1					\$300.00
1 1 1 2	2	3	Region ESC Services	211.23.6239.000.046.30.0.000.FBG20	\$300.00
1 1 1 2 2	2	3 4	Region ESC Services Supply/ Materials	211.23.6239.000.046.30.0.000.FBG20 211.11.6399.000.046.30.0.000.FBG20	\$300.00 \$49,077.7
	2 2 1	3 4 2	Region ESC Services Supply/ Materials Teacher Retirement	211.23.6239.000.046.30.0.000.FBG20 211.11.6399.000.046.30.0.000.FBG20 211.61.6146.000.046.30.0.000.FBG20	\$300.00 \$49,077.7 \$137.84
2	2 2 1 1	3 4 2 2	Region ESC Services Supply/ Materials Teacher Retirement Supply/Material	211.23.6239.000.046.30.0.000.FBG20 211.11.6399.000.046.30.0.000.FBG20 211.61.6146.000.046.30.0.000.FBG20 211.61.6399.000.046.30.0.000.FBG20	\$300.00 \$49,077.7' \$137.84 \$496.23

			211 - Title I, Part A (FBG20 Carryover)		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
2	1	2	Misc. Operating Expense	211.61.6499.000.046.30.0.000.FBG20	\$1,099.00
Sub-Tota					
				Budgeted Fund Source Amount	\$98,281.00
				+/- Difference	\$12,157.40
			211 - School Improvement Grant		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	4	OTH READING MATERIAL	211.11.6329.699.046.30.0.000.SIG21	\$39,544.00
1	1	4	OTH READING MATERIAL	211.13.6329.699.046.30.0.000.SIG21	\$5,000.00
1	2	1	OTH PAYROLL	211.11.6116.699.046.30.0.000.SIG21	\$19,000.00
1	2	3	REGION ESC SERVICES	211.23.6239699.046.30.0.000.SIG21	\$1,500.00
1	2	4	SUPPLY/MATERIALS	211.11.6399.699.046.30.0.000.SIG21	\$49,931.00
2	1	2	Supply/Material	211.61.6399.699.046.30.000.SIG21	\$28,890.00
2	2	3	MISC. CONTRACTED SERVICES	211.11.6299.000.046.30.0.000.SIG21	\$5,000.00
				Sub-Total	\$148,865.00
				Budgeted Fund Source Amount	\$144,829.00
				+/- Difference	-\$4,036.00
			211 - Title I, Part A - TZ Grant		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	2	4	Supply/ Materials	211.11.6399.000.046.30.0.000.TZI19	\$16,683.95
				Sub-Total	\$16,683.95
				Budgeted Fund Source Amount	\$32,682.08
				+/- Difference	\$15,998.13
				Grand Total	\$495,975.55

Addendums