BOARD OF EDUCATION PROPOSED BUDGET - Revised
2019-2020

Regional School District No. 17
Serving the Communities of Haddam & Killingworth, Connecticut

BOARD OF EDUCATION

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Peter Sonski, Treasurer
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May 21, 2019

Regional School District No. 17
2019 - 2020
Board of Education Budget
TABLE OF CONTENTS

Table of Contents
Board of Education Listing and Administration

REGIONAL SCHOOL DISTRICT 17 STRATEGIC PLAN
Board of Education Statement of Philosophy
Board of Education Core Values
Regional School District No. 17 Mission Statement
Board of Education Goals

Section I. **BUDGET BACKGROUND**
At A Glance

Section II. **EXECUTIVE SUMMARY**
Summary of Budget Adjustments
Summary of Total Request
Revenue Comparison
Gross Operating Budget Summary
Gross Operating Budget Summary – Pie Chart
Where Does the Budget Increase Come from?
Salaries by Affiliation
New Staff Request

Section III. **ENROLLMENT & ASSESSMENT**
Enrollment History October 1, 2009 – October 1, 2018
Enrollment by School
Proposed Assessment to the Towns of Haddam & Killingworth
Assessment History

Section IV. **THE 2019-2020 PRELIMINARY BUDGET**
Budget by Object Line Summary
Budget Sorted by Object

Section V. **DISTRICT RESTRUCTURING**

Section VI. **CAPITAL IMPROVEMENT FUND 06**
Capital Fund Statement

Section VII. **APPENDICES**
Debt Schedule
Haddam, CERC Town Profile
Killingworth, CERC Town Profile

REGIONAL SCHOOL DISTRICT No. 17
Haddam & Killingworth, Connecticut

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CENTRAL OFFICE ADMINISTRATION

Howard Thiery, III, Superintendent of Schools
Dr. Holly B. Hageman, Assistant Superintendent of Schools
Martha R. Vaughn, Director of Fiscal Operations
Michael Distefano, Director of Buildings & Grounds
Dr. Kris Lindsay, Director of Student Services
John Mercier, Director of Technology
Sharon Shettleworth, Director of Food Service

BUILDING PRINCIPALS

Donna Hayward, Haddam Killingworth High School
Dr. Jennifer Olsen, Haddam Killingworth Middle School
Eric Larson, Haddam Killingworth Intermediate School
Brienne Whidden, Burr District Elementary School
Dennis Reed, Killingworth Elementary School

STRATEGIC PLAN

Regional School District 17 Board of Education
Statement of Philosophy

We believe it is imperative to develop a community of learners by offering comprehensive, vigorous and contemporary instructional programs and services imparted by highly trained, dedicated and caring professionals with the support of parents and citizens. Recognizing that individuals represent the most valuable resource of our school district, we stand committed to creating and maintaining a culture and climate that supports learning for all.

We are dedicated to effectively prioritizing and being held accountable for the allocation of human, financial and physical resources of the school district to ensure the effective and efficient delivery of all programs and services.

Revised July 19, 2011
Adopted August 3, 2011

Regional School District 17 Board of Education
Core Values

Children
Guarantee a quality education based on the belief that all children have the natural disposition to learn.

Curriculum
Provide a curriculum that engages and challenges all students.

Responsibility
Foster a community that recognizes that education is a responsibility shared among students, families, and the schools.

Ethics
Require all members of the school community to exhibit integrity, model responsible behavior, and show respect for others.

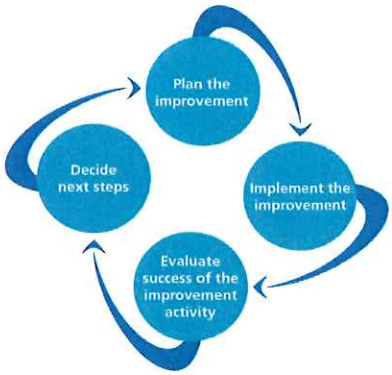
Safety
Maintain a safe environment for all members of the school district.

Stewardship
Ensure responsible stewardship to the communities for the resources and facilities they provide.

Communication
Build collaborative relationships with the entire community through ongoing and transparent communication.

Diversity
Provide an environment that respects diversity.

Adopted August 3, 2011



RSD 17
Mission Statement

The Mission of Regional School District 17 is to engage students in an educational community that challenges them with high standards and builds their capacity for success and their aspiration to improve themselves and their society.

Regional School District 17
Board of Education
Strategic Plan Goals

21st Century Teaching and Learning

Engage students in authentic learning experiences in every discipline and at every grade level.

Establish systems of teaching and learning that focus on innovation, critical thinking, effective communication, and collaboration.

Building Community

Create partnerships that support and enhance the educational programs of Regional School District 17.

Develop multiple effective communication strategies to engage all members of the community.

Culture and Climate

Develop a culture that aspires to excellence through a systemic commitment to continuous improvement.

Create a climate grounded in respect, where it is safe to collaborate and innovate.

Resource Management and Development

Effectively work with the community to develop and maintain district facilities in a fiscally responsible manner to support the instructional and operational needs of the district.

Actively seek alternative funding sources to support district programming.

Section I.

BUDGET BACKGROUND

AT A GLANCE

Revised 5/14/2019

The Board of Education Proposed Gross Operating Budget for fiscal year 2019-2020 is $42,348,913.52 a gross increase of 0.39%

Salaries

The Proposed Budget 2019-2020 totals $22,355,082 in salaries a *decrease* of ($184,113) over the current year. Salaries account for 52.74% of the total proposed budget.

Benefits

The benefit categories include; health insurance, workers compensation, accrued sick and severance payments, unemployment, employer share of Social Security and Medicare and other related benefit lines, object series 200. Benefits account for 19.07% of the total budget or $8,077,437.

On July 1, 2018, the district switched from a self-insured health insurance plan and joined the State of CT Partnership Plan for health insurance, a fully insured program. The 2019-2020 health insurance will increase 8%.

Since all of the financial obligations have been met associated with the Early Retirement Incentive offered in 2014, there is no allocation for Accrued Sick Leave.

Professional Development

There is a professional development allocation for certified teaching staff of $140 per FTE at each building. This $140 per FTE allocation has remained constant since the 2012-2013 fiscal year.

Tuition

The Tuition costs for both Public and Non-Public Tuition is anticipated to increase by $133,960 for 2019-2020 based on known student needs at this time. The Revenue projected for ECG uses a 70% reimbursement from the State of CT.

What is ECG? Excess Cost Grant. The Excess Cost-Student Based grant provides state support for special education placements and selected regular education placements. The initial threshold for which a student is eligible for the Excess Cost grant is referred to as the "basic contributions". For placements initiated by a state agency, e.g., the Department of Children and Families, the basic contribution (or local share) is equal to the prior year's Net current expenditures per pupil. (NCEP) For local placements or students educated within the district, the basic contribution is equal to the prior year's NCEP x 4.5.

When is ECG Calculated? The Excess Cost grant is calculated twice during the year: February and May. For the February calculation, the prior year's Net Current Expenditure NCE and Average Daily Membership ADM are still unaudited. This information is updated for the May calculation.

How is Net Current Expenditures per Pupil Calculated?
Net current expenditures per pupil (NCEP) represents NCE divided by ADM.

Instructional Supplies & Other Supplies

The amount allocated for Instructional Supplies is calculated on a per pupil basis. The per pupil allocation for the Elementary, Intermediate and Middle School levels is $107.20 per pupil. The High School allocation is $175.17 per pupil.

The allocation for Other Supplies at the Elementary, Intermediate and Middle School is $18.60 per pupil. The High School allocation is $57.84 per pupil for Other Supplies.

How is student enrollment counted for the Instructional and Other Supply formula? The Per Pupil allocations are calculated using the 10/1/18 enrollment figures.

Textbooks & Library Books

For the eighth year in a row, the District is investing in classroom-leveled libraries. Each classroom at the Elementary level will receive $150 per classroom and the Middle School level will receive $225 per classroom.

The budget also contains books for English Language Arts and other texts associated with the curriculum.

The Proposed Budget 2019-2020 budget contains a total allocation for Library Books district wide of $20,000.

Fuel

In the Proposed Budget 2019-2020, we have budgeted $2.50 per gallon for Oil and Gasoline. Diesel is budgeted at $3.00 per gallon.

How does the District purchase fuel? The District will continue to purchase #2 heating oil and ultra-low sulfur diesel fuel through the State of CT Contract using the daily New Haven Harbor rate.

Technology

The District continues its annual investment in technology through a four year financing arrangement. The allotment for the 2019-2020 technology investment is $50,000. The financing will focus on replacing aging equipment and upgrading our current technology.

Capital

The 2019-2020 Proposed Budget contains a one percent (1%) allocation into the Capital Account, Fund 06 of $421,861. The Director of Facilities maintains a capital improvement plan and works in conjunction with the Facilities Sub Committee to address the capital needs of the District based on priority.

Why does the District have a Capital Fund and what is it used for?
Regional school districts may establish reserve funds for capital expenses per. Conn Gen. Stat 10-51(d).

The Capital Fund is used to plan and pay for Capital expenditures as identified through the Capital Improvement Plan and approved by the Board of Education. The Capital Improvement Plan identifies and prioritizes projects over multiple year periods.

What is a Capital Expenditure? A capital expenditure represents an investment in the District through a purchase, upgrade, or improvement to a long-term asset.

Not all expenditures are capital in nature. Repair and maintenance expenses keep the property in efficient operating condition over its probable useful life. Capital expenditures, in contrast, are for replacements,

alterations, improvements, or additions that significantly prolong the life of the property, materially increase its value, or make it adaptable to a different use.

Debt

The District holds outstanding bonds used to finance the construction of the Haddam Killingworth Middle School located on Route 81. The 2019-2020 Budget contains a total of $1,805,262.50 for principal and interest payments, an increase of $59,300 over the current year.

The District successfully refinanced a portion of the outstanding bonds in February 2012. As a result, the District will save $863,355.52 over the life of the bonds. Bond payments for the construction of the Haddam Killingworth Middle School will end in the 2023-2024 fiscal year.

How are the improvements to the Haddam Killingworth High School being paid? All expenditures related to the project are within Fund 35, a separate fund established for the project. The roof replacement, lighting upgrade, boiler replacement, auditorium renovation and photovoltaic project has been financed using short-term bond anticipation notes. The current short-term note expires in October 2019 at which time the District anticipates to bond for the project. The 2019-2020 Budget has an allocation of $150,000 estimated for principal and interest payments on the anticipated October 2019 bond issue.

Section II.

EXECUTIVE SUMMARY

Summary of Budget Adjustments, 2019-2020
Regional School District 17 Proposed Budget

5/14/2019 **2018-2019 Approved Budget** **$ 42,186,148.82**

Board of Education Proposed Budget 4/2/2019 - Referendum Failed 5/7/2019 **$42,565,814.85**

				Adjustment 5/9/2019	
Bldg.	**Description**	**Account #**	**Req**	**Description**	**Amount**
HKMS	Teacher Salary, Science, HKMS	01-01113-111-203-000-5		Teacher, notice of retirement, Replace with MS-3	($87,886.00)
District	Longevity, Certified Staff	01-01106-111-305-137-5		Remove Longevity for retiring teacher	($1,000.00)
HKMS	Teacher Salary, Science, HKMS	01-01113-111-203-000-5		Teacher, notice of retirement, Replace with MS-3	$56,551.00
HKHS	Teacher Salary, AV, HKHS	01-02223-111-205-000-5		Teacher, notice of retirement, Replace with MS-3	($89,016.00)
HKHS	Teacher Salary, AV, HKHS	01-02223-111-205-000-5		Teacher, notice of retirement, Remove 10 extra days	($4,811.25)
District	Longevity, Certified Staff	01-01106-111-305-137-5		Remove Longevity for retiring teacher	($1,000.00)
HKHS	Teacher Salary, AV, HKHS	01-02223-111-205-000-5		Teacher, notice of retirement, Replace with MS-3	$56,551.00
HKHS	Teacher Salary, AV, HKHS	01-02223-111-205-000-5		Vacancy - 10 extra days	$3,056.81
HKHS	Teacher Salary, SpEd, HKHS	01-01201-111-205-000-5		Teacher, notice of retirement, Replace with MS-3	($72,747.00)
HKHS	Teacher Salary, SpEd, HKHS	01-01201-111-205-000-5		Teacher, notice of retirement, Replace with MS-3	$56,551.00
HKMS	Teacher, Lead, Student Life	01-02410-111-203-000-5		Remove Vacancy for New Position Lead Teacher of Student Life, Position filled by teacher on HKMS Staff	($94,092.00)
HKMS	Teacher, Lead, Student Life	01-02410-111-203-000-5		Remove 5 extra days at MS+30-11 Step	($2,543.20)
HKMS	Teacher, Lead, Student Life	01-02410-111-203-000-5		Fill Lead Teacher of Student Life position	$77,019.00
HKMS	Teacher, Lead, Student Life	01-02410-111-203-000-5		Add 5 extra days, position filled at MS30-7.5 Step	$2,081.59
HKMS	Teacher Salary, PE, HKMS	01-01111-111-203-000-5		Remove Teacher from Teaching position, will become Lead Teacher of Student Life	($25,416.27)
HKMS	Teacher Salary, Health, HKMS	01-01104-111-203-000-5		Remove Teacher from Teaching position, will become Lead Teacher of Student Life	($51,602.73)
HKMS	Teacher Salary, PE, HKMS	01-01111-111-203-000-5		Fill Vacancy resulting from appointment to lead position, recall teacher from RIF .33 FTE	$18,180.03
HKMS	Teacher Salary, Health, HKMS	01-01104-111-203-000-5		Fill Vacancy resulting from appointment to lead position, recall teacher from RIF .67 FTE	$36,910.97
HES	Custodial Salary, HES	01-02540-112-103-000-5		Reduce Custodial Staff by an additional .50 FTE	($20,485.24)
District	Social Security & Medicare	01-02129-2XX-606-000-5		Adjust Social Security & Medicare Taxes for changes noted	($3,353.71)
District	Pension Plan, Employer Share	01-02129-260-606-000-5		Reduce Pension with reduction of Custodial position	($1,024.26)

				Subtotal of All Listed Adjustments	**($148,076.26)**

				Adjustment 5/13/2019				
Bldg.	**Description**	**Account #**	**Req**	**Description**		**Amount**		
HKHS	Teacher, ELA, Salary, HKHS	01-01103-111-205-000-5		Teacher Resignation effective 6/30/19	$	(61,671.00)		
HKHS	Teacher, ELA, Salary, HKHS	01-01103-111-205-000-5		Vacancy at MS-3	$	56,551.00		
HKMS	Teacher, Tech Ed, Salary, HKMS	01-01108-111-203-000-5		Teacher Resignation effective 6/30/19	$	(58,240.00)		
HKMS	Teacher, Tech Ed, Salary, HKMS	01-01108-111-203-000-5		Vacancy at MS-3	$	56,551.00		
HES	Teacher, Music, Salary, HES	01-01110-111-103-000-5		Teacher Resignation effective 6/30/19	$	(61,671.00)		
HES	Teacher, Music, Salary, HES	01-01110-111-103-000-5		Vacancy at MS-3	$	56,551.00		
District	Audit Fees	01-02317-330-606-000-5	308	Reduce Audit Fee	$	(1,242.00)		
District	TSA, Employer Contribution	01-02129-262-606-000-5	244	Reduce, Asst. Principal position removed	$	(2,700.00)		
District	Unemployment	01-02129-275-606-000-5	304	Reduce Allocation	$	(5,000.00)		
HES	Copier Lease, HES	01-01106-440-103-000-5	254	Eliminate, resize for use under new contract	$	(4,717.82)		
HES	Copier Lease, HES	01-02490-440-103-000-5	269	Eliminate, resize for use under new contract	$	(6,713.28)		
District	Pension Plan, Employer Share	01-02129-260-606-000-5		Reduce Allocation	$	(10,000.00)		
HKHS	New Equipment, Library, HKHS	01-02222-730-205-000-5	6282	Remove Laminator, HES to give to HKHS	$	(2,200.00)		
KES	KES, AM Chorus/Band, Childcare	01-01110-112-102-175-5	260	Reduce, program running less days	$	*(1,000.00)*		
BES	BES, AM Chorus/Band, Childcare	01-01110-112-104-175-5	260	Reduce, program running less days	$	*(1,000.00)*		
District	Homebound Instruction	01-01204-321-001-000-5	6237	Reduce Allocation	$	*(6,000.00)*		
District	Medicare Tax, Employer	01-02129-265-606-000-5		Adjust Medicare Taxes for Changes noted above	$	(172.97)		
District	Contracted Service, Custodian	01-02540-430-303-112-5	125	Reduce Allocation	$	(4,950.00)		
HKMS	Dues & Fees, Library, HKMS	01-02222-810-203-000-5	531	Remove Zone A Membership	$	(100.00)		
HKHS	New Equipment, AV, HKHS	01-02223-730-205-000-5	6283	Remove Field Camera	$	(3,000.00)		
District	Workers Compensation	01-02129-205-606-000-5	300	Reduce Allocation	$	(6,000.00)		
District	Professional Dev, Superintenden	01-02321-322-606-000-5	250	Remove Allocation	$	(1,000.00)		
HKMS	Purchased Service, Band, HKMS	01-01190-430-203-000-5	578	Reduce Allocation for Instrument Repair	$	(500.00)		
HKIS	Purchased Service, Band, HKIS	01-01190-430-201-000-5	6122	Reduce Allocation for Instrument Repair	$	(500.00)		
HKHS	Periodicals, Audio Visual, HKHS	01-02223-643-205-000-5	390	Remove request for MacWorld & Videomaker	$	(100.00)		

				Subtotal of Reductions	**$**	**(68,825.07)**		
				TOTAL OF ALL LISTED BUDGET ADJUSTMENTS		**($216,901.33)**		
				Total Proposed 19/20 Budget		**$42,348,913.52**	**$162,764.70**	**0.39%**

2019-2020
Summary of Total Request & Town Assessment

5/14/2019	Proposed 2019-2020	Approved 2018-2019	Change	%
Gross Budget	$42,348,913.52	$ 42,186,148.82	$ 162,764.70	0.39%
Revenue	$ 940,860.69	$ 693,506.21	$ 247,354.48	35.67%
Net Budget	$ 41,408,052.83	$ 41,492,642.61	$ (84,589.78)	-0.20%
Budget Assessment				
Haddam	$ 24,408,098.17	$ 24,650,684.63		
Killingworth	$ 16,999,954.66	$ 16,841,957.98		
	$ 41,408,052.83	$ 41,492,642.61		
	June 30, 2018	**June 30, 2017**		
Less: Audited Fund Balance	$ 643,858.00	$ 203,891.00	$ 439,967.00	215.79%
Haddam	$ (382,514.57)	$ (119,183.12)		
Killingworth	$ (261,343.43)	$ (84,707.88)		
	$ (643,858.00)	$ (203,891.00)		
Net Town Assessment	$ 40,764,194.83	$ 41,288,751.61	$ (524,556.78)	-1.27%
Haddam Net Assessment	**$ 24,025,583.60**	**$ 24,531,501.51**	**$ (505,917.91)**	**-2.06%**
Killingworth Net Assessment	**$ 16,738,611.23**	**$ 16,757,250.10**	**$ (18,638.87)**	**-0.11%**

Revenue Comparison

Proposed Budget 2019-2020		**$42,348,913.52**	**Approved Budget 2018-2019**		**$ 42,186,148.82**		**$ 162,764.70**	**0.39%**
Projected Revenue			***Projected Revenue***			***Projected Change***		
Adult Education	$ 6,604.00		*Adult Education*	$ 5,340.00		$ 1,264.00		
Medicaid Reimbursement	$ 1,500.00		*Medicaid Reimbursement*	$ 400.00		$ 1,100.00		
ECG (70%)	$ 743,689.69		*ECG*	$ 544,629.21		$ 199,060.48		
E-Rate Reimbursement	$ 36,600.00		*E-Rate Reimbursement*	$ 29,280.00		$ 7,320.00		
ZREC Revenue	$ 38,610.00		*ZREC Revenue*	$ -		$ 38,610.00		
Preschool Tuition, Peer Models, SpEd Program	$ 30,000.00		*Preschool Tuition, Peer Models, SpEd Program*	$ 30,000.00		$ -		
Oak Hill Classroom Rental	$ 32,600.00		*Oak Hill Classroom Rental*	$ 32,600.00		$ -		
Earned Interest - Webster	$ 1,200.00		*Earned Interest - Webster*	$ 1,200.00		$ -		
Earned Interest - Investment	$ 50,057.00		*Earned Interest - Investment*	$ 50,057.00		$ -		
Total Projected Revenue		***$ 940,860.69***	***Total Projected Revenue***		***$ 693,506.21***		***$ 247,354.48***	
Proposed Net Budget 2019-2020		**$ 41,408,052.83**	**Net Budget 2018-2019**		**$ 41,492,642.61**		**$ (84,589.78)**	***-0.20%***

Board Of Education's Proposed
Gross Operating Budget
2019-2020
Summary

Revised 5/14/2019

Board of Education's Proposed
Gross Operating Budget 2019-2020 $ 42,348,913.52

	2018-2019	2019-2020	Difference	% Change
Salary	$22,519,194.22	$22,335,081.56	$ (184,112.66)	-0.82%
Benefit	$ 7,692,059.59	$ 8,077,437.12	$ 385,377.53	5.01%
Debt	$ 1,895,962.50	$ 1,955,262.50	$ 59,300.00	3.13%
Tuition	$ 1,712,623.71	$ 1,846,583.46	$ 133,959.75	7.82%
*Buildings & Grounds**	$ 3,131,411.22	$ 2,891,196.97	$ (240,214.25)	-7.67%
*Learning Programs**	$ 799,745.93	$ 910,676.49	$ 110,930.56	13.87%
*Support Programs**	$ 169,816.63	$ 148,486.77	$ (21,329.86)	-12.56%
*Technology**	$ 375,505.90	$ 386,964.99	$ 11,459.09	3.05%
Transportation	$ 3,448,003.68	$ 3,352,291.41	$ (95,712.27)	-2.78%
*Administration**	$ 441,825.44	$ 444,932.25	$ 3,106.81	0.70%
TOTAL	$42,186,148.82	**$ 42,348,913.52**	$ 162,764.70	

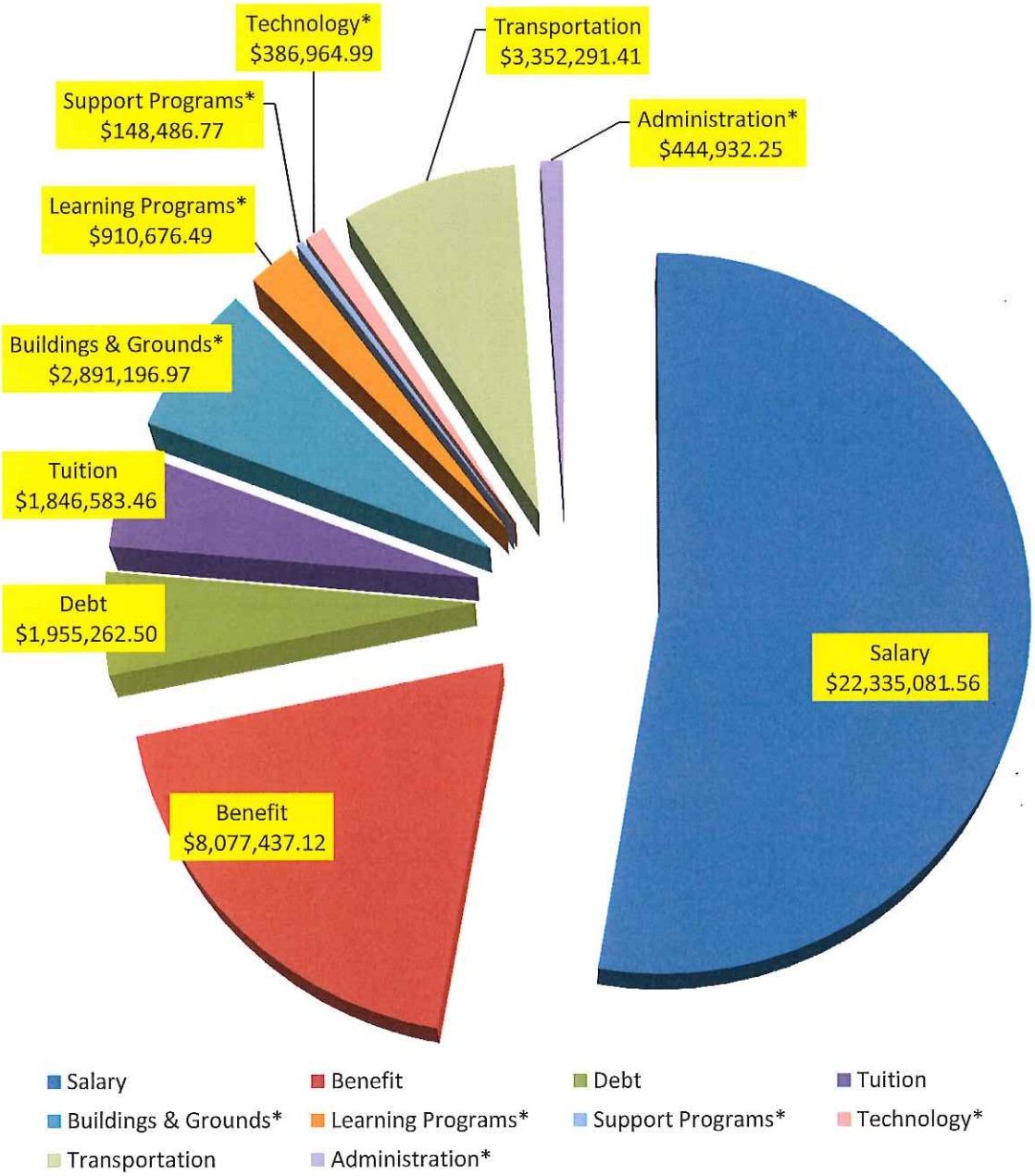
**** These lines do not include any Salaries. All Salaries are reflected in the salary line.***

Support Programs Non-Salary Budget Items include; Social Work, Guidance, Nurse, Psychologist, Library, Instructional Improvement, Speech & Language, SpEd Evaluations and Testing

Administration Non-Salary Budget Items include; Administrative program (02490) BOE, Legal, Audit, Fiscal and Superintendent (02320 & 02321).

Transportation includes programs 2552 Transportation (gas, diesel and fleet insurance) and 2700 Purchased Transportation

Board of Education's
Proposed Gross Operating Budget
2019-2020



**Salaries are shown in Salary, they are not included in program areas.*

Revised 5/14/2019

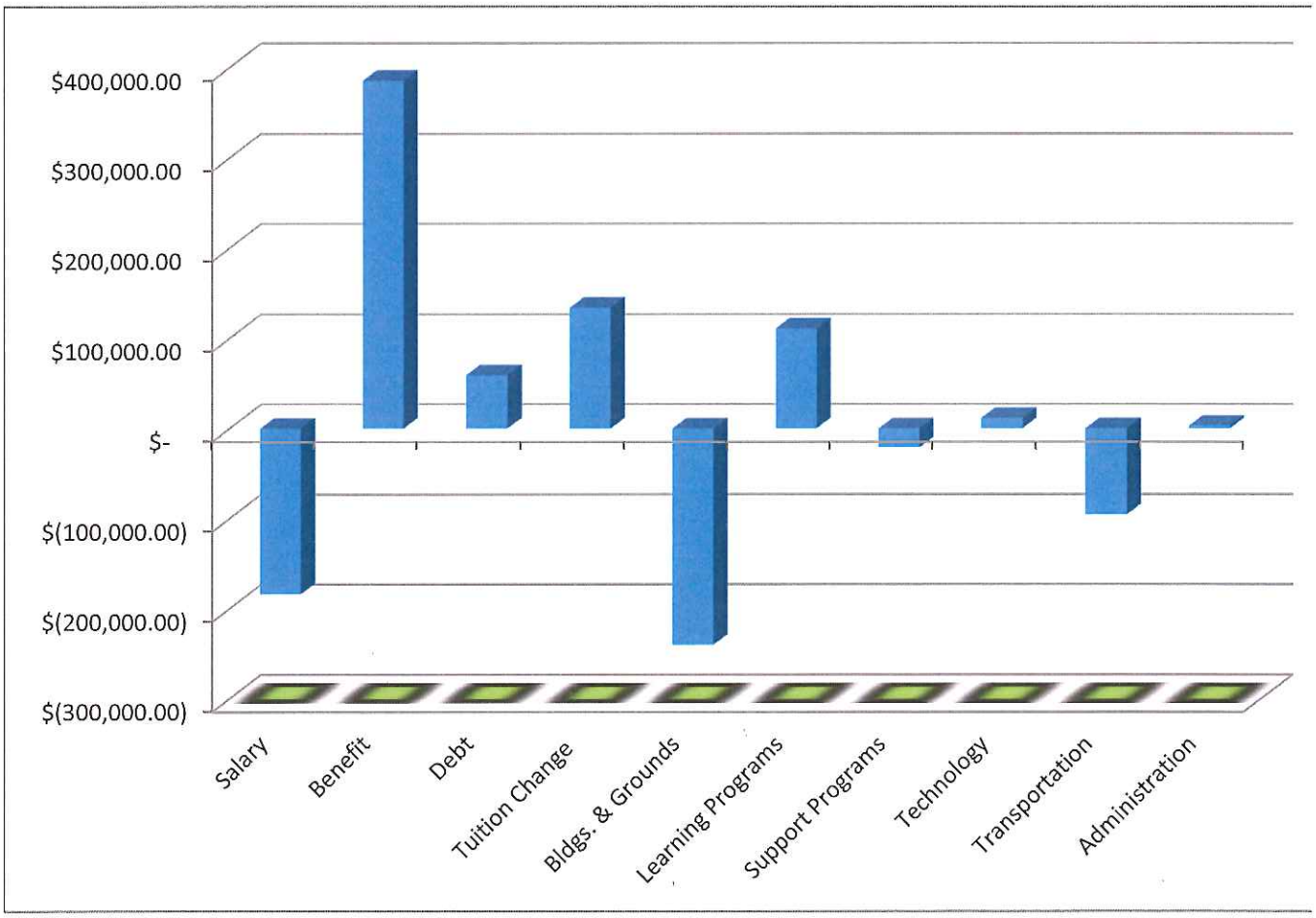
Where Does The Budget Increase Come From?

Total Dollar Change from Budget Increase

Revised 5/14/2019

2019-2020

Salary	*$*	*(184,112.66)*
Benefit	*$*	*385,377.53*
Debt	*$*	*59,300.00*
Tuition Change	*$*	*133,959.75*
Bldgs. & Grounds	*$*	*(240,214.25)*
Learning Programs	*$*	*110,930.56*
Support Programs	*$*	*(21,329.86)*
Technology	*$*	*11,459.09*
Transportation	*$*	*(95,712.27)*
Administration	*$*	*3,106.81*
Total Proposed Gross Increase	***$***	***162,764.70***



Regional School District 17
Total Gross Proposed Budget for Salaries
2019-2020
Increase per Affiliation

Revised 5/14/2019

	Budget 2018-2019	Proposed 2019-2020	Difference	% Change
Total Certified Teacher Salaries	$14,941,033.84	$14,743,660.81	($197,373.03)	-1.321%
Total Support Salaries	$2,590,482.71	$2,624,734.04	$34,251.33	1.322%
Total Administrator Salaries	$1,190,699.67	$1,091,160.71	($99,538.96)	-8.360%
Total Unaffiliated Salaries	$1,784,858.23	$1,884,577.52	$99,719.29	5.587%
Total Custodial Salaries	$1,027,541.24	$938,930.08	($88,611.16)	-8.62%
Total Other Salaries	$574,903.53	$640,995.47	$66,091.94	11.50%
Total Overtime Salaries	$31,620.00	$31,620.00	$0.00	0.00%
Total Substitute Salaries	$378,055.00	$379,402.93	$1,347.93	0.36%
Total Gross Proposed Salaries Budget 2018-2019	**$22,519,194.22**	**$22,335,081.56**	**($184,112.66)**	**-0.818%**

NEW STAFF REQUEST 2019-2020

Position		Salary	FTE	Notes
HKIS Stipends for Club Advisors -	$	10,720.00	0.00	Approximately 20 new clubs for Intermediate School level.
HKHS Stipend for Club Advisor -	$	6,346.00	0.00	Indoor Track Head Coach
HKHS Stipend - Lifeguard Coverage	$	1,911.84	0.00	Swim Unit, Physical Education I
HKHS Math Teacher	$	56,551.00	1.00	Algebra 1. Increase in Student Need
TOTAL NEW STAFF REQUEST	***$***	***75,528.84***	***1.00***	

Section III.

ENROLLMENT & ASSESSMENT

RSD 17 Annual Enrollment History 2009 - 2018

	10/01/09	10/01/10	10/01/11	10/01/12	10/01/13
TOTAL ENROLLMENT	2507	2492	2392	2321	2277
Haddam	1368	1353	1333	1335	1328
Killingworth	1139	1139	1059	986	949

	10/01/14	10/01/15	10/01/16	10/01/17	10/01/18
TOTAL ENROLLMENT	2188	2135	2116	2067	2029
Haddam	1287	1248	1252	1228	1196
Killingworth	901	887	864	839	833

Enrollment by School October 1, 2018 and Projected October 1, 2019

School/Grades	10.1.18	School/Grades	10.1.19
BES (PreK-4)	256	BES (PreK-3)	343
KES (K-4)	265	KES (K-3)	222
HES (K-4)	176		
		HKIS (4-5)	259
HKMS (5-8)	671	HKMS (6-8)	486
HKHS (9-12)	644	HKHS (9-12)	670
RSD 17 Transition Program	2		2
Out of District Placements	15		15
	2029		1997

Projected Pre-K and Kindergarten enrollment is based upon October 1, 2018 enrollment.

PROPOSED ASSESSMENT
Towns of Haddam and Killingworth
2019-2020

Revised 5/14/19

Proposed Net Budget 2019-2020 $41,408,052.83

	10/1/2018 Enrollment	Percent	2019/2020 Budget Assessment	Audited Unexpended Balance Per Audit 6/30/18	2019/2020 Net Budget Assessment
Haddam	1,196	58.94529%	$ 24,408,098.17	$ (382,514.57)	$ 24,025,583.60
Killingworth	833	41.05471%	$ 16,999,954.66	$ (261,343.43)	$ 16,738,611.23
	2,029	**100.0000%**	**$ 41,408,052.83**	**$ (643,858.00)**	**$ 40,764,194.83**

Payment Schedule:

		HADDAM	KILLINGWORTH
JULY 15TH	5.00%	$ 1,201,280.00	$ 836,931.00
AUGUST 15TH	10.00%	$ 2,402,559.00	$ 1,673,862.00
SEPTEMBER 15TH	15.00%	$ 3,603,838.00	$ 2,510,792.00
OCTOBER 15TH	15.00%	$ 3,603,838.00	$ 2,510,792.00
NOVEMBER 15TH	10.00%	$ 2,402,559.00	$ 1,673,862.00
JANUARY 15TH	5.00%	$ 1,201,280.00	$ 836,931.00
FEBRUARY 15TH	15.00%	$ 3,603,838.00	$ 2,510,792.00
MARCH 15TH	15.00%	$ 3,603,838.00	$ 2,510,792.00
APRIL 15TH	10.00%	$ 2,402,553.60	$ 1,673,857.23
	100.00%	$24,025,583.60	$16,738,611.23

BUDGET ASSESSMENT HISTORY

Based on October 1st Enrollment

5/14/2019

	TOTAL ASSESSMENT	HADDAM STUDENTS	Percent	Town Assessment	KILLINGWORTH STUDENTS	Percent	Town Assessment	Total Students Student Change
2007/08	$ 33,916,876.00	1,359.00	54.51264%	$18,488,983	1,134.00	45.48736%	$15,427,893	2,493.00
Change from previous yr.		24.00	0.74703%	$1,215,703	(14.00)	-0.74703%	$574,166	10.00
2008/09	$ 35,639,599.00	1,456.00	56.94173%	$20,293,804	1,101.00	43.05827%	$15,345,795	2,557.00
Change from previous yr.		97.00	2.42909%	$1,804,821	(33.00)	-2.42909%	($82,098)	64.00
2009/10	$ 36,342,869.00	1,394.00	54.70958%	$19,883,030	1,154.00	45.29042%	$16,459,839	2,548.00
Change from previous yr.		(62.00)	-2.23215%	($410,774)	53.00	2.23215%	$1,114,044	(9.00)
2010/11	$ 37,124,766.97	1,368.00	54.56721%	$20,257,950	1,139.00	45.43279%	$16,866,817	2,507.00
Change from previous yr.		(26.00)	-0.14236%	$374,921	(15.00)	0.14236%	$406,977	(41.00)
2011/2012	$ 37,832,618.00	1,353.00	54.29374%	$20,540,743	1,139.00	45.70626%	$17,291,875	2,492.00
Change from previous yr.		(15.00)	-0.27347%	$282,793	-	0.27347%	$425,058	(15.00)
2012/2013	$ 37,886,401.58	1,333.00	55.72742%	$21,113,116	1,059.00	44.27258%	$16,773,286	2,392.00
Change from previous yr.		(20.00)	1.43368%	$572,373	(80.00)	-1.43368%	($518,589)	(100.00)
2013/2014	$ 37,886,401.58	1,335.00	57.51831%	$21,791,618	986.00	42.48169%	$16,094,783	2,321.00
Change from previous yr.		2.00	1.79089%	$678,502	(73.00)	-1.79089%	($678,502)	(71.00)
2014/2015	$ 39,072,521.90	1,328.00	58.32235%	$22,788,015	949.00	41.67765%	$16,284,507	2,277.00
Change from previous yr.		(7.00)	0.80404%	$996,396	(37.00)	-0.80404%	$189,724	(44.00)
2015/2016	$ 40,367,279.91	1,287.00	58.82084%	$23,744,374	901.00	41.17916%	$16,622,906	2,188.00
Change from previous yr.		(41.00)	0.49849%	$956,359	(48.00)	-0.49849%	$338,399	(89.00)
2016/2017	$ 40,840,000.51	1,248.00	58.45433%	$23,872,750	887.00	41.54567%	$16,967,251	2,135.00
Change from previous yr.		(39.00)	-0.36651%	$128,376	(14.00)	0.36651%	$344,344	(53.00)
2017/2018	$ 41,112,981.35	1,252.00	59.16824%	$24,325,828	864.00	40.83176%	$16,787,153	2,116.00
Change from previous yr.		4.00	0.71391%	$ 453,079	(23.00)	-0.71391%	$ (180,098)	(19.00)
2018/2019	$ 41,492,642.61	1,228.00	59.40977%	$24,650,685	839.00	40.59023%	$16,841,958	2,067.00
Change from previous yr.		(24.00)	0.24153%	$ 324,856	(25.00)	-0.24153%	$ 54,805	(49.00)
PROPOSED 2019/2020	**$ 41,408,052.83**	**1,196.00**	**58.94529%**	**$24,408,098**	**833.00**	**41.05471%**	**$16,999,955**	**2,029.00**
Change from previous yr.		**(32.00)**	**-0.46448%**	**$ (242,586)**	**(6.00)**	**0.46448%**	**$ 157,997**	**(38.00)**

Section IV

2019-2020
THE BOE BUDGET BY OBJECT

Proposed Gross Budget 2019-2020
Object Line Item Summary

Revised 5/14/19

Account Number / Description	Budget 18/19 7/1/2018 - 6/30/2019	Proposed Budget 19/20 7/1/2019 - 6/30/2020	CHANGE	%
111 Certified Salaries	$17,324,752.31	$17,051,764.77	($272,987.54)	(1.58%)
112 Support Salaries	$4,742,804.11	$4,835,634.78	$92,830.67	
113 Overtime	$31,620.00	$31,620.00	$0.00	0.00%
121 Substitute	$378,055.00	$379,402.93	$1,347.93	0.36%
127 Courier Salary	$6,962.80	$7,659.08	$696.28	10.00%
130 Snow Removal	$23,000.00	$23,000.00	$0.00	0.00%
205 Workers Compensation	$257,460.00	$264,333.00	$6,873.00	2.67%
220 Health Insurance	$6,350,656.35	$6,754,192.60	$403,536.25	6.35%
240 Life Insurance	$39,707.00	$40,670.00	$963.00	2.43%
250 Social Security - Employer	$358,417.88	$366,541.32	$8,123.44	2.27%
251 Tuition Reimbursement, Teachers	$20,000.00	$20,000.00	$0.00	0.00%
255 Disability Insurance	$6,010.00	$6,010.00	$0.00	0.00%
260 Pension Plan	$237,985.00	$249,933.26	$11,948.26	5.02%
262 TSA, Employer Share	$29,700.00	$27,000.00	($2,700.00)	(9.09%)
265 Medicare - Employer	$331,747.36	$322,301.94	($9,445.42)	(2.85%)
267 Flexible Benefits	$3,876.00	$3,955.00	$79.00	2.04%
269 Accrued Sick Leave & Severance	$34,000.00	$0.00	($34,000.00)	(100.00%)
275 Unemployment	$22,500.00	$22,500.00	$0.00	0.00%
320 Professional Educational Services	$5,600.00	$5,940.00	$340.00	6.07%
321 Homebound Instruction	$12,000.00	$6,000.00	($6,000.00)	(50.00%)
322 Professional Training & Developmen	$79,993.13	$84,735.20	$4,742.07	5.93%
330 Professional Services	$260,150.00	$302,387.00	$42,237.00	16.24%
331 Official's	$58,404.41	$59,758.65	$1,354.24	2.32%
430 Purchased Service	$576,583.34	$552,251.07	($24,332.27)	(4.22%)
435 Technology Repair & Maintenance	$96,857.50	$85,204.60	($11,652.90)	(12.03%)
439 Field Maintenance	$96,000.00	$96,000.00	$0.00	0.00%
440 Rentals	$300,275.80	$295,680.18	($4,595.62)	(1.53%)
490 Waste Removal	$48,727.72	$48,057.00	($670.72)	(1.38%)
510 Student Transportation Service	$3,171,604.68	$3,075,675.41	($95,929.27)	(3.02%)
520 Insurance - Liability & Property	$430,393.75	$438,431.10	$8,037.35	1.87%
530 Telephone / Communications	$49,350.00	$45,470.00	($3,880.00)	(7.86%)
540 Postage	$15,347.60	$14,953.60	($394.00)	(2.57%)
550 Printing & Binding	$15,981.83	$16,113.90	$132.07	0.83%
560 Tuition	$458,655.21	$527,412.45	$68,757.24	14.99%
561 Non-Public Tuition	$1,253,968.50	$1,319,171.01	$65,202.51	5.20%
580 Travel	$27,181.72	$25,548.77	($1,632.95)	(6.01%)
611 Instructional Supplies	$236,265.28	$253,645.25	$17,379.97	7.36%
613 Custodial Supply	$225,370.00	$215,245.00	($10,125.00)	(4.49%)
621 Propane Gas	$16,857.50	$17,837.51	$980.01	5.81%
622 Electricity	$884,235.00	$745,400.00	($138,835.00)	(15.70%)
625 Fuel	$553,025.00	$498,910.00	($54,115.00)	(9.79%)
626 Diesel	$268,475.00	$269,325.00	$850.00	0.32%
627 Vehicle Parts & Supplies	$12,000.00	$10,000.00	($2,000.00)	(16.67%)
641 Textbooks	$51,781.82	$72,411.46	$20,629.64	39.84%
642 Library Books	$20,000.00	$20,000.00	$0.00	0.00%
643 Periodicals	$10,335.17	$10,491.45	$156.28	1.51%
650 Technology Supplies	$11,000.00	$11,000.00	$0.00	0.00%
690 Other Supply	$132,730.08	$142,103.32	$9,373.24	7.06%
695 Technology Software	$167,720.73	$179,862.73	$12,142.00	7.24%
720 Building Improvement	$0.00	$0.00	$0.00	0.00%
721 Capital Needs	$420,264.28	$421,861.49	$1,597.21	0.38%
730 New Equipment	$55,487.46	$50,824.19	($4,663.27)	(8.40%)
810 Dues & Fees	$68,310.00	$69,425.00	$1,115.00	1.63%
831 Debt - Principal	$1,665,000.00	$1,640,000.00	($25,000.00)	(1.50%)
832 Debt - Interest	$230,962.50	$315,262.50	$84,300.00	36.50%
GRAND TOTAL	$42,186,148.82	$42,348,913.52	$162,764.70	0.39%

Regional School District 17
Proposed 19/20 by Object

Report # 130297

Statement Code: BUDGET

Account Number / Description	Budget 18/19 7/1/2018 - 6/30/2019	Proposed 19/20 7/1/2019 - 6/30/2020	Payroll 7/1/2019 - 6/30/2020	Requests 7/1/2019 - 6/30/2020	Adjustment 7/1/2019 - 6/30/2020	CHANGE	%
111 Certified Salaries	**$17,324,752.31**	**$17,051,764.77**	**$16,428,104.93**	**$623,659.84**	**$0.00**	**$(272,987.54)**	**(1.58)%**
112 Support Salaries	**$4,742,804.11**	**$4,835,634.78**	**$4,688,054.53**	**$147,580.25**	**$0.00**	**$92,830.67**	**1.96 %**
113 Overtime	**$31,620.00**	**$31,620.00**	**$0.00**	**$31,620.00**	**$0.00**	**$0.00**	**0.00 %**
121 Substitute	**$378,055.00**	**$379,402.93**	**$0.00**	**$379,402.93**	**$0.00**	**$1,347.93**	**0.36 %**
127 Courier Salary	**$6,962.80**	**$7,659.08**	**$7,659.08**	**$0.00**	**$0.00**	**$696.28**	**10.00 %**
130 Snow Removal	**$23,000.00**	**$23,000.00**	**$0.00**	**$23,000.00**	**$0.00**	**$0.00**	**0.00 %**
205 Workers Compensation	**$257,460.00**	**$264,333.00**	**$0.00**	**$264,333.00**	**$0.00**	**$6,873.00**	**2.67 %**
220 Health Insurance	**$6,350,656.35**	**$6,754,192.60**	**$0.00**	**$6,754,192.60**	**$0.00**	**$403,536.25**	**6.35 %**
240 Life Insurance	**$39,707.00**	**$40,670.00**	**$0.00**	**$40,670.00**	**$0.00**	**$963.00**	**2.43 %**
250 Social Security - Employer	**$358,417.88**	**$366,541.32**	**$316,909.08**	**$49,632.24**	**$0.00**	**$8,123.44**	**2.27 %**
251 Tuition Reimbursement, Teachers	**$20,000.00**	**$20,000.00**	**$0.00**	**$20,000.00**	**$0.00**	**$0.00**	**0.00 %**
255 Disability Insurance	**$6,010.00**	**$6,010.00**	**$0.00**	**$6,010.00**	**$0.00**	**$0.00**	**0.00 %**
260 Pension Plan	**$237,985.00**	**$249,933.26**	**$0.00**	**$249,933.26**	**$0.00**	**$11,948.26**	**5.02 %**
262 TSA, Employer Share	**$29,700.00**	**$27,000.00**	**$0.00**	**$27,000.00**	**$0.00**	**$(2,700.00)**	**(9.09)%**
265 Medicare - Employer	**$331,747.36**	**$322,301.94**	**$301,718.94**	**$20,583.00**	**$0.00**	**$(9,445.42)**	**(2.85)%**
267 Flexible Benefits	**$3,876.00**	**$3,955.00**	**$0.00**	**$3,955.00**	**$0.00**	**$79.00**	**2.04 %**
269 Accrued Sick Leave & Severance	**$34,000.00**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$(34,000.00)**	**(100.00)%**

Regional School District 17
Proposed 19/20 by Object

Account Number / Description	Budget 18/19 7/1/2018 - 6/30/2019	Proposed 19/20 7/1/2019 - 6/30/2020	Payroll 7/1/2019 - 6/30/2020	Requests 7/1/2019 - 6/30/2020	Adjustment 7/1/2019 - 6/30/2020	CHANGE	%
275 Unemployment	**$22,500.00**	**$22,500.00**	**$0.00**	**$22,500.00**	**$0.00**	**$0.00**	**0.00 %**
320 Professional Educational Services	**$5,600.00**	**$5,940.00**	**$0.00**	**$5,940.00**	**$0.00**	**$340.00**	**6.07 %**
321 Homebound Instruction	**$12,000.00**	**$6,000.00**	**$0.00**	**$6,000.00**	**$0.00**	**$(6,000.00)**	**(50.00)%**
322 Professional Training & Development	**$79,993.13**	**$84,735.20**	**$0.00**	**$84,735.20**	**$0.00**	**$4,742.07**	**5.93 %**
330 Professional Services	**$260,150.00**	**$302,387.00**	**$0.00**	**$302,387.00**	**$0.00**	**$42,237.00**	**16.24 %**
331 Official's	**$58,404.41**	**$59,758.65**	**$0.00**	**$59,758.65**	**$0.00**	**$1,354.24**	**2.32 %**
430 Purchased Service	**$576,583.34**	**$552,251.07**	**$0.00**	**$552,251.07**	**$0.00**	**$(24,332.27)**	**(4.22)%**
435 Technology Repair & Maintenance	**$96,857.50**	**$85,204.60**	**$0.00**	**$85,204.60**	**$0.00**	**$(11,652.90)**	**(12.03)%**
439 Field Maintenance	**$96,000.00**	**$96,000.00**	**$0.00**	**$96,000.00**	**$0.00**	**$0.00**	**0.00 %**
440 Rentals	**$300,275.80**	**$295,680.18**	**$0.00**	**$295,680.18**	**$0.00**	**$(4,595.62)**	**(1.53)%**
490 Waste Removal	**$48,727.72**	**$48,057.00**	**$0.00**	**$48,057.00**	**$0.00**	**$(670.72)**	**(1.38)%**
510 Student Transportation Service	**$3,171,604.68**	**$3,075,675.41**	**$0.00**	**$3,075,675.41**	**$0.00**	**$(95,929.27)**	**(3.02)%**
520 Insurance - Liability & Property	**$430,393.75**	**$438,431.10**	**$0.00**	**$438,431.10**	**$0.00**	**$8,037.35**	**1.87 %**
530 Telephone / Communications	**$49,350.00**	**$45,470.00**	**$0.00**	**$45,470.00**	**$0.00**	**$(3,880.00)**	**(7.86)%**
540 Postage	**$15,347.60**	**$14,953.60**	**$0.00**	**$14,953.60**	**$0.00**	**$(394.00)**	**(2.57)%**
550 Printing & Binding	**$15,981.83**	**$16,113.90**	**$0.00**	**$16,113.90**	**$0.00**	**$132.07**	**0.83 %**
560 Tuition	**$458,655.21**	**$527,412.45**	**$0.00**	**$527,412.45**	**$0.00**	**$68,757.24**	**14.99 %**

Regional School District 17
Proposed 19/20 by Object

Account Number / Description	Budget 18/19 7/1/2018 - 6/30/2019	Proposed 19/20 7/1/2019 - 6/30/2020	Payroll 7/1/2019 - 6/30/2020	Requests 7/1/2019 - 6/30/2020	Adjustment 7/1/2019 - 6/30/2020	CHANGE	%
561 Non-Public Tuition	**$1,253,968.50**	**$1,319,171.01**	**$0.00**	**$1,319,171.01**	**$0.00**	**$65,202.51**	**5.20 %**
580 Travel	**$27,181.72**	**$25,548.77**	**$2,400.00**	**$23,148.77**	**$0.00**	**$(1,632.95)**	**(6.01)%**
611 Instructional Supplies	**$236,265.28**	**$253,645.25**	**$0.00**	**$253,645.25**	**$0.00**	**$17,379.97**	**7.36 %**
613 Custodial Supply	**$225,370.00**	**$215,245.00**	**$2,625.00**	**$212,620.00**	**$0.00**	**$(10,125.00)**	**(4.49)%**
621 Propane Gas	**$16,857.50**	**$17,837.51**	**$0.00**	**$17,837.51**	**$0.00**	**$980.01**	**5.81 %**
622 Electricity	**$884,235.00**	**$745,400.00**	**$0.00**	**$745,400.00**	**$0.00**	**$(138,835.00)**	**(15.70)%**
625 Fuel	**$553,025.00**	**$498,910.00**	**$0.00**	**$498,910.00**	**$0.00**	**$(54,115.00)**	**(9.79)%**
626 Diesel	**$268,475.00**	**$269,325.00**	**$0.00**	**$269,325.00**	**$0.00**	**$850.00**	**0.32 %**
627 Vehicle Parts & Supplies	**$12,000.00**	**$10,000.00**	**$0.00**	**$10,000.00**	**$0.00**	**$(2,000.00)**	**(16.67)%**
641 Textbooks	**$51,781.82**	**$72,411.46**	**$0.00**	**$72,411.46**	**$0.00**	**$20,629.64**	**39.84 %**
642 Library Books	**$20,000.00**	**$20,000.00**	**$0.00**	**$20,000.00**	**$0.00**	**$0.00**	**0.00 %**
643 Periodicals	**$10,335.17**	**$10,491.45**	**$0.00**	**$10,491.45**	**$0.00**	**$156.28**	**1.51 %**
650 Technology Supplies	**$11,000.00**	**$11,000.00**	**$0.00**	**$11,000.00**	**$0.00**	**$0.00**	**0.00 %**
690 Other Supply	**$132,730.08**	**$142,103.32**	**$0.00**	**$142,103.32**	**$0.00**	**$9,373.24**	**7.06 %**
695 Technology Software	**$167,720.73**	**$179,862.73**	**$0.00**	**$179,862.73**	**$0.00**	**$12,142.00**	**7.24 %**
721 Capital Needs	**$420,264.28**	**$421,861.49**	**$0.00**	**$421,861.49**	**$0.00**	**$1,597.21**	**0.38 %**
730 New Equipment	**$55,487.46**	**$50,824.19**	**$0.00**	**$50,824.19**	**$0.00**	**$(4,663.27)**	**(8.40)%**

Regional School District 17
Proposed 19/20 by Object

Account Number / Description	Budget 18/19 7/1/2018 - 6/30/2019	Proposed 19/20 7/1/2019 - 6/30/2020	Payroll 7/1/2019 - 6/30/2020	Requests 7/1/2019 - 6/30/2020	Adjustment 7/1/2019 - 6/30/2020	CHANGE	%
810 Dues & Fees	**$68,310.00**	**$69,425.00**	**$0.00**	**$69,425.00**	**$0.00**	**$1,115.00**	**1.63 %**
831 Debt - Principal	**$1,665,000.00**	**$1,640,000.00**	**$0.00**	**$1,640,000.00**	**$0.00**	**$(25,000.00)**	**(1.50)%**
832 Debt - Interest	**$230,962.50**	**$315,262.50**	**$0.00**	**$315,262.50**	**$0.00**	**$84,300.00**	**36.50 %**
GRAND TOTAL	**$42,186,148.82**	**$42,348,913.52**	**$21,747,471.56**	**$20,601,441.96**	**$0.00**	**$162,764.70**	**0.39 %**

Section V.

DISTRICT RESTRUCTURING

District Restructuring: Personnel 1

Budget Changes From District Restructuring

Positions Eliminated	FTE	
Total Salaries and Benefits Reduced	(15.0)	$(1,245,206.91)
New Positions		
Lead Teacher for Student Life		
Technology Specialist	2.0	$238,468.28
Net Salaries/Benefits		$1,006,738.63

District Restructuring: Personnel 2

- The following positions are needed and are available due to restructuring:
  - 0.5 Art Teacher HKHS: ~$37,000 Salary & Benefits
  - 0.5 Math Coach HKMS: ~$45,000 Salary & Benefits
  - **Total Cost Avoidance: ~$82,000**

District Restructuring Infrastructure

Reductions Associated with the HES Building

Buildings & Grounds, Repair/Maintenance, HES	$(44,488.00)
Purchased Service, Bldg/Food Service, HES	$(1,500.00)
Trash Removal, HES	$(5,649.36)
Telephones, HES	$(4,900.00)
Custodial/Maintenance Supply, HES	$(14,000.00)
Electricity, HES	$(38,835.00)
Heating Oil, HES	$(17,615.00)
Total Dollars Decreased 19/20	**$(126,987.36)**
Total Remaining Dollars HES Building	**$(80,453.00)**

Budget Impact District Restructuring

- Personnel: $(1,088,738)
  - Reduced (15FTE):$(1,245,206)
  - Added (2 FTE):$238,468
  - Cost Avoidance:$(82,000)
- Infrastructure:$(207,440)
  - 19/20 Budget:$(126,987)
  - Future Remaining: $(80,453)

- **Total 19/20 Budget Impact $(1,215,725)**
- **Total Budget Impact $(1,296,178)**

Section VI.

CAPITAL IMPROVEMENT FUND 06

Regional School District 17

Capital, Fund 06

5/15/2019

Account Number / Description	Beginning Balance* 7/1/2018 - 6/30/2019	Contribution To be made in 18/19	Deposit State of CT Check for Land Sale	Interest Year To Date	Revised Balance	Year To Date Encumbrances	Requisitions	Expenditure YTD	Projected Balance
Expense									
06-02540-720-606-720-5 General Improvement	$1,879,144.22	$420,264.28	$500.00	$2,802.24	$2,302,710.74	$59,985.25	$0.00	$268,321.72	$1,974,403.77
GRAND TOTAL	**$1,879,144.22**	**$420,264.28**	**$500.00**	**$2,802.24**	**$2,302,710.74**	**$59,985.25**	**$0.00**	**$268,321.72**	**$1,974,403.77**

The Capital Fund 06 is funded through an annual contribution from the operating budget, the amount not to exceed 1% of the operating budget.

Section VII.

APPENDICES

Regional School District 17
DEBT SCHEDULE

District Refinanced all eligible Bonds related to the HKMS Building on February 9, 2012

Current Year: 2018-2019 *2/28/2019*

2018 - 2019
DEBT SCHEDULE

BOND ISSUE	Principal	Interest	Total	Rate
$7.7 Million Dated 4/6/2005	$ 600,000.00	$ 46,200.00	$ 646,200.00	3.85%
$9.45 Million Dated 2/28/12	$ 1,065,000.00	$ 184,762.50	$ 1,249,762.50	4.00%
	---	---	---	
TOTAL	$ 1,665,000.00	$ 230,962.50	$ 1,895,962.50	
			$ 1,895,962.50	

2019 - 2020
DEBT SCHEDULE

BOND ISSUE	Principal	Interest	Total	Rate
$7.7 Million Dated 4/6/2005	$ 600,000.00	$ 23,100.00	$ 623,100.00	3.85%
$9.45 Million Dated 2/28/12	$ 1,040,000.00	$ 142,162.50	$ 1,182,162.50	4.00%
HKHS Renovation Project TBD				
	---	---	---	
TOTAL	$ 1,640,000.00	$ 165,262.50	$ 1,805,262.50	

2020 - 2021
DEBT SCHEDULE

BOND ISSUE	Principal	Interest	Total	Rate
$9.45 Million Dated 2/28/12	$ 950,000.00	$ 100,562.50	$ 1,050,562.50	4.00%
HKHS Renovation Project TBD				
	---	---	---	
TOTAL	$ 950,000.00	$ 100,562.50	$ 1,050,562.50	
			$ 1,050,562.50	

2021 - 2022
DEBT SCHEDULE

BOND ISSUE	Principal	Interest	Total	Rate
$9.45 Million Dated 2/28/12	$ 920,000.00	$ 62,562.50	$ 982,562.50	4.00%
HKHS Renovation Project TBD				
	---	---	---	
TOTAL	$ 920,000.00	$ 62,562.50	$ 982,562.50	
			$ 982,562.50	

2022 - 2023
DEBT SCHEDULE

BOND ISSUE	Principal	Interest	Total	Rate
$9.45 Million Dated 2/28/12	$ 860,000.00	$ 25,762.50	$ 885,762.50	2.25%
HKHS Renovation Project TBD				
	---	---	---	
TOTAL	$ 860,000.00	$ 25,762.50	$ 885,762.50	
			$ 885,762.50	

2023 - 2024
DEBT SCHEDULE

BOND ISSUE	Principal	Interest	Total	Rate
$9.45 Million Dated 2/28/12	$ 285,000.00	$ 6,412.50	$ 291,412.50	2.25%
HKHS Renovation Project TBD				
	---	---	---	
TOTAL	$ 285,000.00	$ 6,412.50	$ 291,412.50	
			$ 291,412.50	

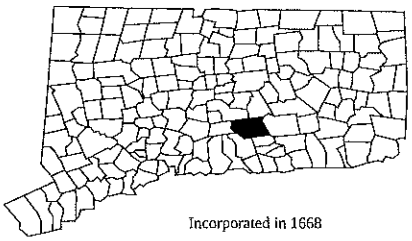
Haddam, Connecticut

CERC Town Profile 2018

Produced by The CT Data Collaborative

Town Hall
30 Field Park Drive
Haddam, CT 06438
(860) 345-8531

Belongs To
Middlesex County
LMA Hartford
Lower CT River Valley Planning Area



Incorporated in 1668

Demographics

Population

	Town	County	State
2000	7,157	155,071	3,405,565
2010	8,346	165,676	3,574,097
2012-2016	8,303	164,438	3,588,570
2020	8,843	170,518	3,604,591
'16 - '20 Growth / Yr	1.5%	0.9%	0.1%

	Town	County	State
Land Area (sq. miles)	44	369	4,842
Pop./Sq. Mile (2012-2016)	189	445	741
Median Age (2012-2016)	48	45	41
Households (2012-2016)	3,223	66,467	1,354,713
Med. HH Inc. (2012-2016)	$99,258	$79,837	$71,755

	Town	State
Veterans (2012-2016)	548	188,759

Race/Ethnicity (2012-2016)

	Town	County	State
White Alone, Non-Hispanic	7,747	139,343	2,464,450
Black Alone	64	8,214	372,696
Asian	315	4,828	152,782
Native American	0	143	9,399
Other/Multi-Race	44	5,014	284,582
Hispanic or Latino	170	9,276	537,728

	Town	County	State
Poverty Rate (2012-2016)	5.3%	7.0%	10.4%

Educational Attainment (2012-2016)

	Town		State	
High School Graduate	1,525	25%	673,220	27%
Associates Degree	691	11%	184,426	7%
Bachelors or Higher	2,771	46%	938,319	38%

Age Distribution (2012-2016)

	0-4		5-14		15-24		25-44		45-64		65+		Total	
Town	173	2%	1,074	13%	1,022	12%	1,580	19%	2,883	35%	1,571	19%	8,303	100%
County	7,216	4%	18,094	11%	20,609	13%	37,113	23%	52,294	32%	29,112	18%	164,438	100%
State	188,812	5%	439,100	12%	494,529	14%	878,077	24%	1,033,029	29%	555,023	15%	3,588,570	100%

Economics

Business Profile (2016)

Sector	Units	Employment
Total - All Industries	202	1,411
23 - Construction	26	48
31-33 - Manufacturing	7	22
44-45 - Retail Trade	16	142
62 - Health Care and Social Assistance	10	208
72 - Accommodation and Food Services	16	198
Total Government	21	397

Top Five Grand List (2017)

	Amount
Connecticut Light & Power	$57,917,000
Connecticut Yankee Atomic Power	$43,030,000
Mcap Sabine Pointe LLC	$7,914,350
The Riverhouse Properties LLC	$2,299,702
The Davidson Company	$1,636,173
Net Grand List (SFY 2015-2016)	$912,861,548

Major Employers (2014)

Brian House Inc
Haddam Elementary School
Saybrook At Haddam
Burr District Elementary Schl
Haddam-Killingworth High Schl

Education

2017-2018 School Year

	Grades	Enrollment
Regional School District 17	PK-12	2066

Smarter Balanced Test Percent Above Goal (2016-2017)

	Grade 3		Grade 4		Grade 8	
	Town	State	Town	State	Town	State
Math	74.7%	53.1%	68.5%	50.0%	47.8%	41.8%
ELA	72.7%	51.8%	73.5%	54.1%	73.0%	53.7%

Pre-K Enrollment (PSIS)

	2016-2017
Regional School District 17	40

4-Year Cohort Graduation Rate (2016-2017)

	All	Female	Male
Connecticut	87.9%	90.9%	85.1%
Regional School District 17	95.4%	*	*

Rate of Chronic Absenteeism (2016-2017)

	All
Connecticut	9.9%
Regional School District 17	3.9%

Public vs Private Enrollment (2012-2016)

	Town	County	State
Public	87.8%	87.8%	86.8%
Private	12.2%	12.2%	13.2%

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Haddam, Connecticut

CERC Town Profile 2018

Connecticut Economic Resource Center

Government

Government Form: Selectman - Town Meeting

Total Revenue (2016)	$31,270,809
Tax Revenue	$28,685,674
Non-tax Revenue	$2,585,135
Intergovernmental	$2,134,441
Per Capita Tax (2016)	$3,456
As % of State Average	120.3%

Total Expenditures (2016)	$29,688,179
Education	$23,465,940
Other	$6,222,239
Total Indebtedness (2016)	$8,082,681
As % of Expenditures	27.2%
Per Capita	$979
As % of State Average	39.5%

Annual Debt Service (2016)	$254,285
As % of Expenditures	0.9%
Eq. Net Grand List (2016)	$1,270,545,275
Per Capita	$153,819
As % of State Average	101.7%
Moody's Bond Rating (2016)	Aa3
Actual Mill Rate (2016)	31.20
Equalized Mill Rate (2016)	22.47
% of Net Grand List Com/Ind (2016)	5.8%

Housing/Real Estate

Housing Stock (2012-2016)

	Town	County	State
Total Units	3,559	75,277	1,493,798
% Single Unit (2012-2016)	90.8%	71.0%	59.1%
New Permits Auth (2017)	9	237	4,547
As % Existing Units	0.3%	0.3%	0.3%
Demolitions (2017)	0	25	1,403
Home Sales (2013)	104	1,186	26,310
Median Price	$297,300	$283,800	$269,300
Built Pre-1950 share	24.3%	25.2%	29.7%
Owner Occupied Dwellings	2,791	49,542	900,223
As % Total Dwellings	86.6%	74.5%	66.5%
Subsidized Housing (2017)	49	6,413	168,576

Distribution of House Sales (2013)

	Town	County	State
Less than $100,000	11	109	3,417
$100,000-$199,999	17	280	7,522
$200,000-$299,999	37	387	6,031
$300,000-$399,999	24	216	3,380
$400,000 or More	15	194	5,960

Rental (2012-2016)

	Town	County	State
Median Rent	$864	$1,101	$1,094
Cost-burdened Renters	69.9%	49.2%	52.5%

Labor Force

	Town	County	State
Residents Employed	4,838	88,051	1,795,519
Residents Unemployed	178	4,030	96,273
Unemployment Rate	3.5%	4.4%	5.1%
Self-Employed Rate	8.3%	11.2%	9.9%
Total Employers	202	5,222	117,337
Total Employed	1,411	68,781	1,666,580

Connecticut Commuters (2015)

Commuters Into Town From:		Town Residents Commuting To:	
Haddam, CT	331	Middletown, CT	607
East Haddam, CT	91	Hartford, CT	333
Middletown, CT	89	Haddam, CT	331
Killingworth, CT	81	New Haven, CT	141
Chester, CT	43	Wallingford, CT	116
East Hampton, CT	33	Rocky Hill, CT	104
Cromwell, CT	29	East Hartford, CT	99

Quality of Life

Crime Rates (per 100,000 residents) (2016)

	Town	State
Property	412	1,780
Violent	67	224

Disengaged Youth (2012-2016)

	Town	State
Female	0.0%	4.5%
Male	0.0%	5.5%

	Town
Library circulation per capita	6.05

Distance to Major Cities

	Miles
Hartford	21
Providence	63
New York City	91
Boston	99
Montreal	286

Residential Utilities

Electric Provider

Eversource Energy
(800) 286-2000

Water Provider

Municipal Provider
Local Contact

Cable Provider

Comcast Clinton
(800) 266-2278

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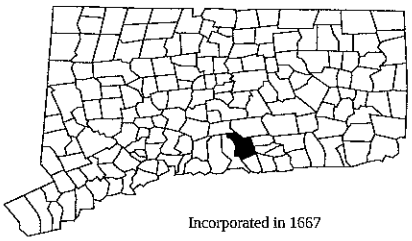
Killingworth, Connecticut

CERC Town Profile 2018 *Produced by The CT Data Collaborative*

Town Hall
323 Route 81
Killingworth, CT 06419
(860) 663-1765

Belongs To
Middlesex County
LMA New Haven
Lower CT River Valley Planning Area



Incorporated in 1667

Demographics

Population

	Town	County	State
2000	6,018	155,071	3,405,565
2010	6,525	165,676	3,574,097
2012-2016	6,464	164,438	3,588,570
2020	6,282	170,518	3,604,591
'16 - '20 Growth / Yr	-0.7%	0.9%	0.1%

	Town	County	State
Land Area (sq. miles)	35	369	4,842
Pop./Sq. Mile (2012-2016)	183	445	741
Median Age (2012-2016)	48	45	41
Households (2012-2016)	2,479	66,467	1,354,713
Med. HH Inc. (2012-2016)	$103,295	$79,837	$71,755

	Town	State
Veterans (2012-2016)	359	188,759

Race/Ethnicity (2012-2016)

	Town	County	State
White Alone, Non-Hispanic	6,203	139,343	2,464,450
Black Alone	21	8,214	372,696
Asian	56	4,828	152,782
Native American	0	143	9,399
Other/Multi-Race	112	5,014	284,582
Hispanic or Latino	131	9,276	537,728

	Town	County	State
Poverty Rate (2012-2016)	2.4%	7.0%	10.4%

Educational Attainment (2012-2016)

	Town		State	
High School Graduate	1,107	24%	673,220	27%
Associates Degree	628	13%	184,426	7%
Bachelors or Higher	2,130	46%	938,319	38%

Age Distribution (2012-2016)

	0-4		5-14		15-24		25-44		45-64		65+		Total	
Town	245	4%	845	13%	705	11%	1,042	16%	2,378	37%	1,249	19%	6,464	100%
County	7,216	4%	18,094	11%	20,609	13%	37,113	23%	52,294	32%	29,112	18%	164,438	100%
State	188,812	5%	439,100	12%	494,529	14%	878,077	24%	1,033,029	29%	555,023	15%	3,588,570	100%

Economics

Business Profile (2016)

Sector	Units	Employment
Total - All Industries	144	689
23 - Construction	26	57
31-33 - Manufacturing	NA	NA
44-45 - Retail Trade	9	73
56 - Administrative and Waste Services	20	89
62 - Health Care and Social Assistance	6	54
Total Government	6	174

Top Five Grand List (2016)

	Amount
CT Light & Power	$7,099,800
Jensens Residential Communies	$5,483,000
Connecticut Water Company	$3,534,380
Pattaconk Farm	$1,996,100
Anderson Norma R Trustees	$1,986,260
Net Grand List (SFY 2015-2016)	$722,716,487

Major Employers (2014)

Haddam-Killingworth Middle
Prudential Connecticut Realty
Killingworth True Value
Killingworth Elementary School
Cooking Co

Education

2017-2018 School Year

	Grades	Enrollment
Regional School District 17	PK-12	2066

Smarter Balanced Test Percent Above Goal (2016-2017)

	Grade 3		Grade 4		Grade 8	
	Town	State	Town	State	Town	State
Math	74.7%	53.1%	68.5%	50.0%	47.8%	41.8%
ELA	72.7%	51.8%	73.5%	54.1%	73.0%	53.7%

Pre-K Enrollment (PSIS)

	2016-2017
Regional School District 17	40

4-Year Cohort Graduation Rate (2016-2017)

	All	Female	Male
Connecticut	87.9%	90.9%	85.1%
Regional School District 17	95.4%	*	*

Rate of Chronic Absenteeism (2016-2017)

	All
Connecticut	9.9%
Regional School District 17	3.9%

Public vs Private Enrollment (2012-2016)

	Town	County	State
Public	88.5%	87.8%	86.8%
Private	11.5%	12.2%	13.2%

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Killingworth, Connecticut

CERC Town Profile 2018

Connecticut Economic Resource Center

Government

Government Form: Selectman - Town Meeting

Total Revenue (2016)	$21,349,428
Tax Revenue	$18,305,235
Non-tax Revenue	$3,044,193
Intergovernmental	$2,670,217
Per Capita Tax (2016)	$2,841
As % of State Average	98.9%

Total Expenditures (2016)	$20,534,876
Education	$16,417,262
Other	$4,117,614
Total Indebtedness (2016)	$7,722,319
As % of Expenditures	37.6%
Per Capita	$1,203
As % of State Average	48.5%

Annual Debt Service (2016)	$510,659
As % of Expenditures	2.5%
Eq. Net Grand List (2016)	$1,031,946,948
Per Capita	$160,764
As % of State Average	106.3%
Moody's Bond Rating (2016)	-
Actual Mill Rate (2016)	25.23
Equalized Mill Rate (2016)	17.67
% of Net Grand List Com/Ind (2016)	3.0%

Housing/Real Estate

Housing Stock (2012-2016)

	Town	County	State
Total Units	2,652	75,277	1,493,798
% Single Unit (2012-2016)	85.5%	71.0%	59.1%
New Permits Auth (2017)	7	237	4,547
As % Existing Units	0.3%	0.3%	0.3%
Demolitions (2017)	1	25	1,403
Home Sales (2013)	89	1,186	26,310
Median Price	$372,800	$283,800	$269,300
Built Pre-1950 share	15.3%	25.2%	29.7%
Owner Occupied Dwellings	2,376	49,542	900,223
As % Total Dwellings	95.8%	74.5%	66.5%
Subsidized Housing (2017)	28	6,413	168,576

Distribution of House Sales (2013)

	Town	County	State
Less than $100,000	14	109	3,417
$100,000-$199,999	12	280	7,522
$200,000-$299,999	12	387	6,031
$300,000-$399,999	24	216	3,380
$400,000 or More	27	194	5,960

Rental (2012-2016)

	Town	County	State
Median Rent	$1,550	$1,101	$1,094
Cost-burdened Renters	34.1%	49.2%	52.5%

Labor Force

	Town	County	State
Residents Employed	3,682	88,051	1,795,519
Residents Unemployed	131	4,030	96,273
Unemployment Rate	3.4%	4.4%	5.1%
Self-Employed Rate	12.6%	11.2%	9.9%
Total Employers	144	5,222	117,337
Total Employed	689	68,781	1,666,580

Connecticut Commuters (2015)

Commuters Into Town From:		Town Residents Commuting To:	
Killingworth, CT	169	New Haven, CT	265
Haddam, CT	49	Killingworth, CT	169
Madison, CT	45	Hartford, CT	143
Clinton, CT	43	Madison, CT	142
Deep River, CT	20	Middletown, CT	135
Middletown, CT	16	Clinton, CT	131
Essex, CT	15	Wallingford, CT	115

Quality of Life

Crime Rates (per 100,000 residents) (2016)

	Town	State
Property	253	1,780
Violent	16	224

Disengaged Youth (2012-2016)

	Town	State
Female	0.0%	4.5%
Male	0.0%	5.5%

	Town
Library circulation per capita	6.28

Distance to Major Cities

	Miles
Hartford	27
Providence	67
New York City	87
Boston	104
Montreal	292

Residential Utilities

Electric Provider
Eversource Energy
(800) 286-2000

Water Provider
Connecticut Water Company
(800) 286-5700

Cable Provider
Comcast Clinton
(800) 266-2278

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