



**Superintendent's Proposed Budget**  
**2020-2021**

*Regional School District No. 17*  
*Serving the Communities of Haddam & Killingworth, Connecticut*

*Dr. Holly B. Hageman, Superintendent of Schools*  
*Ann Adriani, Director of Fiscal Operations*  
*John Mercier, Director of Operations*  
*Dr. Kris Lindsay, Director of Student Services*  
*Sharon Shettleworth, Director of Food Service*

***March 3, 2020***

**Regional School District No. 17  
2020-2021  
Superintendent's Proposed Budget**

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**REGIONAL SCHOOL DISTRICT No. 17  
Haddam & Killingworth, Connecticut**

**BOARD OF EDUCATION**

*Suzanne Sack, Board Chair  
Peter Sonski, Vice Chair  
Eileen Blewett, Treasurer  
Jennifer Favalora, Secretary  
Brenda Buzzi  
Joel D'Angelo  
Shawna Goldfarb  
Gerry Matthews  
Joanne Nesti  
Nelson Rivera  
Kathleen Zandi*

**CENTRAL OFFICE ADMINISTRATION**

*Dr. Holly Hageman, Superintendent of Schools  
Ann Adriani, Director of Fiscal Operations  
John Mercier, Director of Operations  
Dr. Kris Lindsay, Director of Pupil Services  
Sharon Shettleworth, Director of Food Service*

**BUILDING PRINCIPALS**

*Donna Hayward, Haddam Killingworth High School  
Dolores Bates, Haddam Killingworth Middle School  
Eric Larson, Haddam Killingworth Intermediate School  
Dennis Reed, Killingworth Elementary  
Brienne Whidden, Burr District Elementary*

# STRATEGIC PLAN

**Regional School District 17 Board of Education**  
**Statement of Educational Philosophy**

We believe that it is imperative to develop a community of learners by offering comprehensive, vigorous and contemporary instructional programs and services imparted by highly trained, dedicated and caring professionals with the support of parents and citizens.

Recognizing that individuals represent the most valuable resource of our school district, we stand committed to creating and maintaining a culture and climate that supports learning for all.

The Regional School District 17 Board of Education is dedicated to effectively prioritizing and being held accountable for the allocation of the human, financial and physical resources of the school district to ensure the efficient delivery of all services to each student.

**Regional School District 17 Board of Education**  
**Core Values**

**Children**

Guarantee a quality education based on the belief that all children have the natural disposition to learn.

**Curriculum**

Provide a curriculum that engages and challenges all students.

**Responsibility**

Foster a community that recognizes that education is a responsibility shared among students, families, and the schools.

**Ethics**

Require all members of the school community to exhibit integrity, model responsible behavior, and show respect for others.

**Safety**

Maintain a safe environment for all members of the school district.

**Stewardship**

Ensure responsible stewardship to the communities for the resources and facilities they provide.

**Communication**

Build collaborative relationships with the entire community through ongoing and transparent communication.

**Diversity**

Provide an environment that respects diversity.



## **Regional School District 17**

### **Mission Statement**

**The Mission of Regional School District 17 is to engage students in an educational community that challenges them with high standards and builds their capacity for success and their aspiration to improve themselves and their society.**

**Regional School District 17 Board of Education**  
**Strategic Plan Goals**

21st Century Teaching and Learning

Engage students in authentic learning experiences in every discipline and at every grade level.

Establish systems of teaching and learning that focus on innovation, critical thinking, effective communication, and collaboration.

Building Community

Create partnerships that support and enhance the educational programs of Regional School District 17.

Develop multiple effective communication strategies to engage all members of the community.

Culture and Climate

Develop a culture that aspires to excellence through a systemic commitment to continuous improvement.

Create a climate grounded in respect, where it is safe to collaborate and innovate.

Resource Management and Development

Effectively work with the community to develop and maintain district facilities in a fiscally responsible manner to support the instructional and operational needs of the district.

Actively seek alternative funding sources to support district programming.



**Section I.**

**BUDGET BACKGROUND**

**REGIONAL SCHOOL DISTRICT 17**  
**2020/2021 Budget Timeline**

<b>Date</b>	<b>Time</b>	<b>Activity</b>	<b>Location</b>
January 14, 2020	6:00 PM	Joint Board Meeting with Haddam and Killingworth	HKI/MS Cafeteria
March 3, 2020	6:00 PM	Superintendent's Budget Presentation	HKHS Community Room/Lower Media Center
March 5, 2020	7:00 PM	Joint Board Meeting with Haddam and Killingworth	HKI/MS Cafeteria
March 5, 2020	TBD	Budget Workshop following Joint Budget Meeting	HKI/MS Library Media Center
March 10, 2020	6:30 PM	Budget Workshop	Central Office
March 17, 2020	6:30 PM	Community Input on Budget	HKHS Auditorium
March 17, 2020	TBD	Budget Workshop following Community Input	Central Office
March 31, 2020	6:30 PM	Budget Workshop	Central Office
April 14, 2020	7:00 PM	Annual Hearing and Special Meeting of the BoE to Adopt the BoE Budget	HKI/MS Cafeteria
May 4, 2020	7:00 PM	Annual Meeting	HKHS Auditorium
May 5, 2020		RSD#17 Budget Referendum	Regular voting locations

## **AT A GLANCE**

The Superintendent's Proposed Gross Operating Expense Budget for fiscal year 2020-2021 is \$43,389,741.12, a gross increase of \$1,040,827.60 or 2.46%. The Superintendent's Proposed Gross Operating Revenue Budget for fiscal year 2020-2021 is \$1,171,379.00, a gross increase of \$230,518.31 or 24.5%. The Net Budget Increase (Budget Expenses Less Budget Revenues) is \$810,309.30 or 1.96%. Factoring in fund balance being returned to member towns of \$1,044,909, Net Town Assessments increase by \$409,258.29, or 1.00%.

### **EXPENSE BUDGET**

#### **Salaries**

The Proposed Expense Budget 2020-2021 totals \$22,494,066.82 in salaries an increase of \$262,455.16 over the 2019-2020 Budget. Salaries account for 51.84% of the total proposed budget.

#### **Benefits**

The benefit categories include; health insurance, workers' compensation, accrued sick and severance payments, unemployment, employer share of Social Security and Medicare and other related benefit lines, object series 200. Benefits account for 17.11% of the total budget or \$7,422,446.33, a decrease of (\$654,990.79).

On July 1, 2018, the district switched from a self-insured health insurance plan and joined the State of CT Partnership Plan for health insurance, a fully insured program. The 2020-2021 health insurance assumptions include updated enrollment as of January 17, 2020 and an assumption regarding claims cost increases of 6.5%.

Since all of the financial obligations have been met associated with the Early Retirement Incentive offered in 2014, there is no allocation for Accrued Sick Leave.

#### **Professional Development**

There is a professional development allocation for certified teaching staff of \$120 per FTE at each building. This \$120 per FTE allocation has remained constant since the 2012-2013 fiscal year.

#### **Tuition**

The Tuition costs for both Public and Non-Public Tuition are anticipated to increase by \$958,493.49 for 2020-2021 based on known student needs at this time. This represents 6.39% of the overall budget.

## **Instructional Supplies & Other Supplies**

The amount allocated for Instructional Supplies is calculated on a per pupil basis. The per pupil allocation for the Elementary, Intermediate and Middle School levels is \$107.20 per pupil. The High School allocation is \$175.17 per pupil.

The allocation for Other Supplies at the Elementary, Intermediate and Middle School is \$18.60 per pupil. The High School allocation is \$57.84 per pupil for Other Supplies.

How is student enrollment counted for the Instructional and Other Supply formula? The Per Pupil allocations are calculated using the 10/1/19 enrollment figures.

## **Textbooks & Library Books**

For the eighth year in a row, the District is investing in classroom-leveled libraries. Each classroom at the Elementary level will receive \$150 per classroom and the Middle School level will receive \$225 per classroom.

The budget also contains books to support a new Mathematics Curriculum and other costs associated with the curriculum.

The Proposed Budget 2020-2021 budget contains a total allocation for Library Books district wide of \$18,000.

## **Fuel**

In the Proposed Budget 2020-2021, we have budgeted \$2.50 per gallon for Oil and Gasoline. Diesel is budgeted at \$3.00 per gallon.

How does the District purchase fuel? The District will continue to purchase #2 heating oil and ultra-low sulfur diesel fuel through the State of CT Contract using the daily New Haven Harbor rate.

## **Technology**

The District continues its annual investment in technology through a four year financing arrangement. The allotment for the 2020-2021 technology investment is \$50,000. The financing will focus on replacing aging equipment and upgrading our current technology.

## **Capital**

The 2020-2021 Proposed Budget contains a one percent (1%) allocation into the Capital Account, Fund 06 of \$423,489.14. The Director of Operations maintains a capital improvement plan and works in conjunction with the Facilities Sub Committee to address the capital needs of the District based on priority.

Why does the District have a Capital Fund and what is it used for?

Regional school districts may establish reserve funds for capital expenses per. Conn Gen. Stat 10-51(d).

The Capital Fund is used to plan and pay for Capital expenditures as identified through the Capital Improvement Plan and approved by the Board of Education. The Capital Improvement Plan identifies and prioritizes projects over multiple year periods.

What is a Capital Expenditure? A capital expenditure represents an investment in the District through a purchase, upgrade, or improvement to a long-term asset.

Not all expenditures are capital in nature. Repair and maintenance expenses keep the property in efficient operating condition over its probable useful life. Capital expenditures, in contrast, are for replacements, alterations, improvements, or additions that significantly prolong the life of the property, materially increase its value, or make it adaptable to a different use.

### **Debt**

The District holds outstanding bonds used to finance the construction of the Haddam Killingworth Middle School located on Route 81 in Killingworth. The 2020-2021 Budget contains a total of \$950,000 for principal and \$100,562.50 for interest payments, a combined decrease of (\$754,700) over the current year. Bond payments for the construction of the Haddam Killingworth Middle School will end in the 2023-2024 fiscal year.

The District holds outstanding bonds used to finance the construction upgrades of the Haddam Killingworth High School located on Little City Road in Higganum. The 2020-2021 Budget contains a total of \$725,000 for principal and \$345,375 for interest payments, a combined increase of \$920,375 over the current year.

When combined, principal and interest payments increase by \$165,675 or 15.92% of the overall expense increase.

### **REVENUE BUDGET**

#### **Special Education Excess Cost**

Special Education Excess Cost Revenue increased by \$200,824.31 or 17.14% of the Gross Revenue Budget. The Revenue projected for Special Education Excess Cost uses a 70% reimbursement from the State of CT for any expense above four point five (4.5) times per pupil cost.

What is the Special Education Excess Cost Grant (ECG)?

The Special Education Excess Cost Grant (ECG) provides state support for special education placements and selected regular education placements. The initial threshold for which a student is eligible for the Excess Cost grant is referred to as the "basic contribution". For placements initiated by a state agency (e.g., the Department of Children and Families), the basic contribution (or local share) is equal to the prior year's Net Current Expenditures per Pupil (NCEP). For local placements or students educated within the district, the basic contribution is equal to the prior year's NCEP x 4.5.

The Excess Cost grant is calculated twice during the year: February and May. For the February calculation, the prior year's Net Current Expenditure NCE and Average Daily Membership ADM are still unaudited. This audited information is updated for the May calculation. The Net Current Expenditures per Pupil are calculated by dividing Regional School District 17's NCE by their ADM.

## Section II.

### EXECUTIVE SUMMARY

**SUPERINTENDENTS PROPOSED BUDGET 2020-2021**  
**SUMMARY OF TOTAL REQUEST**

	<b>2020-2021</b>	<b>2019-2020</b>	<b>Change</b>	<b>%</b>
Gross Budget	\$43,389,741.12	\$42,348,913.52	\$1,040,827.60	2.46%
Revenue	\$1,171,379.00	\$940,860.69	\$230,518.31	24.50%
<b>Net Budget</b>	<b>\$42,218,362.12</b>	<b>\$41,408,052.83</b>	<b>\$810,309.29</b>	<b>1.96%</b>
	<b>30-Jun-19</b>	<b>30-Jun-18</b>	<b>Change</b>	<b>%</b>
Audited Fund Balance	\$1,044,909.00	\$643,858.00	\$401,051.00	62.29%
<b>Town Assessment</b>	<b>\$41,173,453.12</b>	<b>\$40,764,194.83</b>	<b>\$409,258.29</b>	<b>1.00%</b>

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**REVENUE COMPARISON**

<b>Proposed Expense Budget 2020-201</b>	<b>\$43,389,741.12</b>	<b>\$42,348,913.52</b>	<b>\$1,040,827.60</b>	<b>2.46%</b>
<b>Projected Revenue</b>				
Adult Education	(6,604.00)	(6,604.00)	0.00	0.00%
Medicaid Reimbursement	(11,500.00)	(1,500.00)	10,000.00	666.67%
Special Education Excess Cost	(944,514.00)	(743,689.69)	200,824.31	27.00%
E- Rate Reimbursement	(36,000.00)	(36,600.00)	(600.00)	-1.64%
ZREC Revenue	(50,000.00)	(38,610.00)	11,390.00	29.50%
Preschool Tuition Peer Models	(28,500.00)	(30,000.00)	(1,500.00)	-5.00%
Oak Hill Classroom Rental	(32,600.00)	(32,600.00)	0.00	0.00%
Miscellaneous Revenue	(6,604.00)	0.00	6,604.00	0.00%
Earned Interest - Webster	(5,000.00)	(1,200.00)	3,800.00	316.67%
Earned Interest Investment	(50,057.00)	(50,057.00)	0.00	0.00%
<b>Total Projected Revenue</b>	<b>(1,171,379.00)</b>	<b>(940,860.69)</b>	<b>230,518.31</b>	<b>24.50%</b>
<b>Proposed Net Budget</b>	<b>42,218,362.12</b>	<b>41,408,052.83</b>	<b>810,309.29</b>	<b>1.96%</b>



**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**REVENUE COMPARISON – INCLUDING ASSESSMENTS**

Account	Description	2019-20 Budget	2020-21 Budget	Budget Change \$	Budget Change %
01-01310-100-606-000-4	Adult Education (State) Contribution	(\$6,604.00)	(\$6,604.00)	\$0.00	0.00%
01-02910-100-000-000-4	Haddam, Town Contribution	(\$24,025,583.60)	(\$25,300,133.71)	(\$1,274,550.11)	5.30%
01-02911-100-000-000-4	Killingworth, Town Contribution	(\$16,738,611.23)	(\$15,873,319.41)	\$865,291.82	-5.17%
01-03117-100-606-000-4	Medicaid Reimbursement Revenue	(\$1,500.00)	(\$11,500.00)	(\$10,000.00)	666.67%
01-04200-100-001-178-4	Excess Cost Grant, Special Education	(\$743,689.69)	(\$944,514.00)	(\$200,824.31)	27.00%
01-01510-103-000-100-4	Webster Checking Interest Revenue	\$0.00	\$0.00	\$0.00	0.00%
01-01510-103-000-101-4	Webster Investment Interest	(\$50,057.00)	(\$50,057.00)	\$0.00	0.00%
01-01510-103-000-102-4	STIF Interest	(\$1,200.00)	(\$5,000.00)	(\$3,800.00)	316.67%
01-00000-110-305-000-4	Misc. / Unidentified Revenue	\$0.00	(\$6,604.00)	(\$6,604.00)	0.00%
01-02225-110-305-656-4	ERate Revenue	(\$36,600.00)	(\$36,000.00)	\$600.00	-1.64%
01-01201-441-305-254-4	Classroom Rental Revenue	(\$32,600.00)	(\$32,600.00)	\$0.00	0.00%
01-01311-560-001-011-4	Preschool Tuition	(\$30,000.00)	(\$28,500.00)	\$1,500.00	-5.00%
01-02540-622-205-354-4	ZREC Credits - Revenue	(\$38,610.00)	(\$50,000.00)	(\$11,390.00)	29.50%
<b>Total</b>		<b>(\$41,705,055.52)</b>	<b>(\$42,344,832.12)</b>	<b>(\$639,776.60)</b>	<b>1.53%</b>

**Non Assessment Revenue**

**(\$940,860.69) (\$1,171,379.00) (\$230,518.31) 24.50%**

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**GROSS OPERATING BUDGET COMPARISON**

**Gross Operating Budget      \$43,389,741.12**

	<b>Budget 2020-2021</b>	<b>Actual 2019-2020</b>	<b>Difference</b>	<b>% Change</b>
Salary	\$22,494,066.82	\$22,326,052.66	\$168,014.16	0.75%
Debt	\$2,120,937.50	\$1,955,262.50	\$165,675.00	8.47%
Administration*	\$509,954.83	\$450,176.14	\$59,778.69	13.28%
Buildings and Grounds*	\$2,944,192.80	\$2,891,196.97	\$52,995.83	1.83%
Support Programs*	\$340,123.74	\$310,759.60	\$29,364.14	9.45%
Benefits	\$7,422,446.33	\$8,077,437.12	-\$654,990.79	-8.11%
Learning Programs*	\$792,264.14	\$784,188.67	\$8,075.47	1.03%
Tuition	\$2,773,076.95	\$1,814,583.46	\$958,493.49	52.82%
Technology*	\$404,365.32	\$386,964.99	\$17,400.33	4.50%
Transportation	\$3,588,312.69	\$3,352,291.41	\$236,021.28	7.04%
<b>Total</b>	<b>\$43,389,741.12</b>	<b>\$42,348,913.52</b>	<b>\$1,040,827.60</b>	<b>2.46%</b>

Notes:

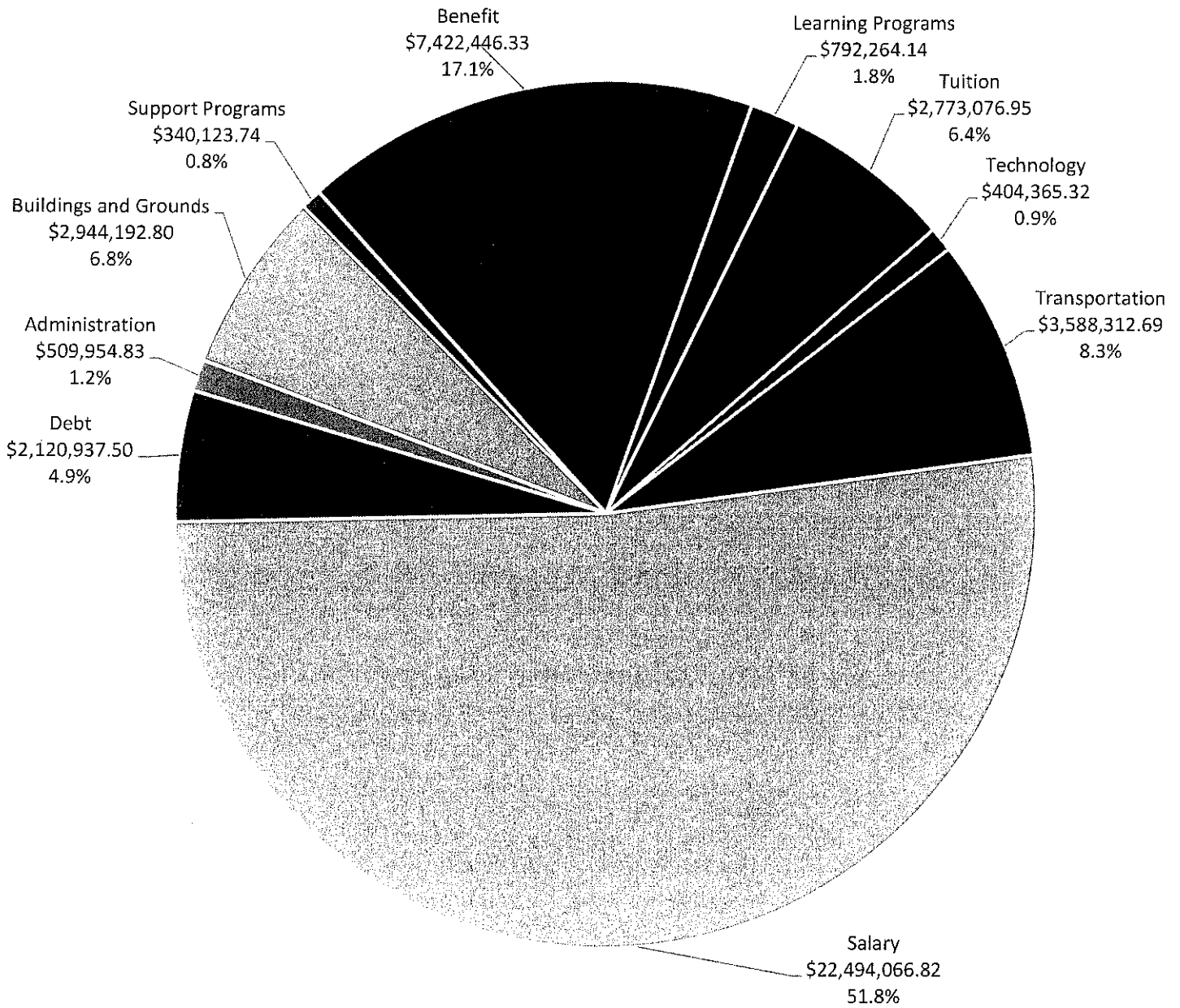
**\* These lines do not include any salaries. All Salaries are reflected in the salary line.**

Support Program Non Salary Budget Items Include: Social Work, Guidance, Nurse, Psychologist, Library, Instructional Improvement, Speech and Language, SPED Evaluation and Testing

Administration Non Salary Budget Items include: Administrative Program (02490) BOE, Legal, Audit, Fiscal, and Superintendent (02320 & 02321)

# SUPERINTENDENT'S PROPOSED BUDGET 2020-2021

## GROSS OPERATING BUDGET



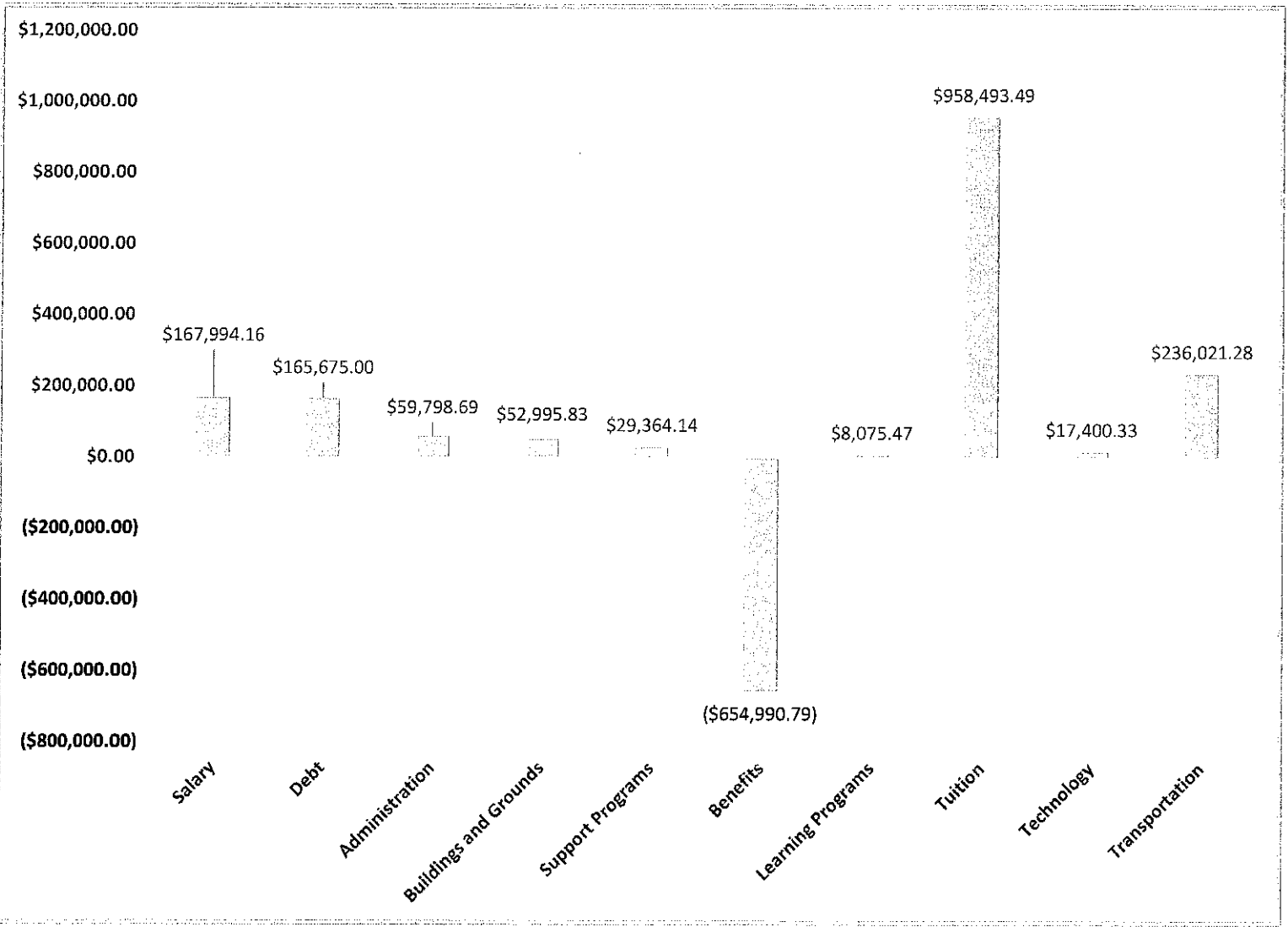
■ Salary	■ Debt	■ Administration	■ Buildings and Grounds	■ Support Programs
■ Benefit	■ Learning Programs	■ Tuition	■ Technology	■ Transportation

# SUPERINTENDENT'S PROPOSED BUDGET 2020-2021

## WHERE DOES THE INCREASE COME FROM?

**Gross Operating Budget      \$43,389,741.12**

<b>Type</b>	<b>Difference</b>	<b>% Change</b>
Salary	\$167,994.16	0.75%
Debt	\$165,675.00	8.47%
Administration	\$59,798.69	13.28%
Buildings and Grounds	\$52,995.83	1.83%
Support Programs	\$29,364.14	9.45%
Benefits	(\$654,990.79)	-8.11%
Learning Programs	\$8,075.47	1.03%
Tuition	\$958,493.49	52.82%
Technology	\$17,400.33	4.50%
Transportation	\$236,021.28	7.04%
<b>Total</b>	<b>\$1,040,827.60</b>	<b>2.46%</b>



**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**SALARIES BY AFFILIATION COMPARISON**

<b>Affiliation</b>	<b>Budget 2020-2021</b>	<b>Budget 2019-2020</b>	<b>Difference</b>	<b>% Change</b>
<b>Total Certified Teacher Salaries</b>	\$14,967,619.73	\$14,946,392.56	\$21,227.17	0.142%
<b>Total Support Salaries</b>	\$2,634,323.15	\$2,776,546.67	(\$142,223.52)	-5.399%
<b>Total Administrator Salaries</b>	\$1,364,439.72	\$1,091,160.71	\$273,279.01	20.029%
<b>Total Unaffiliated Salaries</b>	\$1,000,350.54	\$987,164.51	\$13,186.03	1.318%
<b>Total Custodial Salaries</b>	\$1,549,244.92	\$1,549,350.06	(\$105.14)	-0.007%
<b>Total Other Salaries</b>	\$567,065.83	\$564,435.22	\$2,630.61	0.464%
<b>Total Overtime Salaries</b>	\$31,620.00	\$31,620.00	\$0.00	0.000%
<b>Total Substitute Salaries</b>	\$379,402.93	\$379,402.93	\$0.00	0.000%
<b>Total Salaries Budget</b>	<b>\$22,494,066.82</b>	<b>\$22,326,072.66</b>	<b>\$167,994.16</b>	<b>0.747%</b>

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**STAFF ADJUSTMENTS**

<b>Position</b>	<b>Action</b>	<b>Category</b>	<b>Total</b>
Assistant Superintendent	Eliminated (19-20)	Reorganization	-1
Director of Facilities	Eliminated (19-20)	Reorganization	-1
Director of Technology	Eliminated (19-20)	Reorganization	-1
Instructional Coaches	Eliminated (19-20)	Reorganization	-1.5
HKMS Teachers	Reduce (20-21)	Enrollment Decline	-4
HKHS Teachers	Reduce (20-21)	Student Need (Spec.Ed)	-1.6
Director of Operations	Added (19-20)	Reorganization	1
District K-12 Curriculum Coordinators	Added (19-20)	Reorganization	2
HK/I/MS Teachers	Add (20-21)	Student Need (Rdg & Math Support)	2.5
HKHS Teacher	Add (20-21)	Graduation Requirement (H/PE)	1
BES Teacher: Grade 1	Add (20-21)	Enrollment	1
<b>2020-2021 Net Decrease:</b>			<b>-2.6</b>

*The Executive Assistant to the Assistant Superintendent was also eliminated in 19-20 as part of reorganization.*

**Section III.**

**ENROLLMENT & ASSESSMENT**

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**ANNUAL ENROLLMENT HISTORY**

<b>Budget Year</b>	<b>Total Students</b>	<b>Haddam Students</b>	<b>Killingworth Students</b>
2010-11	2492	1353	1139
2011-12	2392	1333	1059
2012-13	2321	1335	986
2013-14	2277	1328	949
2014-15	2188	1287	901
2015-16	2135	1248	887
2016-17	2116	1252	864
2017-18	2067	1228	839
2018-19	2029	1196	833
2019-20	1961	1204	757



**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021  
OCTOBER 1 ENROLLMENT BY SCHOOL PROJECTED**

School/Grade	10/1/19 Enrollment	2019-2020 Class Sections (Budgeted)	2020-2021 Projected Enrollment	2020-2021 Class Sections (Projected)	Change
Burr Elementary School	362		313		-49
Preschool/Speech	***42		0		-42
Kindergarten	90	4 (*actual 5)	78	4	-12
Grade 1	68	4	90	**5	+22
Grade 2	77	4	68	4	-9
Grade 3	85	4 (*actual 5)	77	4	-8
*2019-20 actual was 2 more than budgeted ** 2020-21 is 1 more than 2019-20 budgeted *** Proposed relocation of Preschool from BES to KES					
Killingworth Elementary School	204		246		+42
Preschool/Speech	0		***42		+42
Kindergarten	44	3	55	3	+11
Grade 1	56	3	44	3	-12
Grade 2	49	3	56	3	+7
Grade 3	55	3	49	3	-6
Haddam Killingworth Intermediate School	261		260		-1
Grade 4	120	6	140	7	+20
Grade 5	141	7	120	6	-21

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021  
OCTOBER 1 ENROLLMENT BY SCHOOL PROJECTED**

School/Grade	10/1/19 Enrollment	2020-2021 Projected Enrollment	Change
Haddam Killingworth Middle School	476	444	-32
Grade 6	157	141	-16
Grade 7	146	157	+11
Grade 8	173	146	-27
<i>Grades. 6-8 enrollment decline since 2017-18 of 72 students results in proposed reduction of 4 FTE</i>			
Haddam Killingworth High School	637	653	+16
Grade 9	164	173	+9
Grade 10	138	164	+26
Grade 11	178	138	-40
Grade 12	157	178	+21
RSD17 Transition Program	1	0	-1
*Outplaced	20 (+4)=24 actual	24 (-3)=21 potentially	+4 (or +1)
<i>*Outplacements are subject to change due to individual student needs</i>			
<b>Total Enrollment</b>	<b>1961</b>	<b>1940</b>	<b>-21</b>

# SUPERINTENDENT'S PROPOSED BUDGET 2020-2021

## PROPOSED ASSESSMENTS

Superintendent's Proposed Net Budget

**\$42,218,362.12**

Town	10/1/2019 Enrollment	10/1/2019 Percent	2020-21 Net Budget Allocation	2018-19 Audited Fund Balance	2020-21 Net Budget Assessment
Haddam	1,204	61.40%	\$25,920,911.78	\$620,778.06	\$25,300,133.72
Killingworth	757	38.60%	\$16,297,450.34	\$424,130.94	\$15,873,319.40
<b>Total</b>	<b>1,961</b>	<b>100%</b>	<b>\$42,218,362.12</b>	<b>\$1,044,909.00</b>	<b>\$41,173,453.12</b>

**Payment Schedule**

Date	Percent	Haddam	Killingworth
July 15th	5.00%	\$1,265,006.69	\$793,665.97
August 15th	10.00%	\$2,530,013.37	\$1,587,331.94
September 15th	15.00%	\$3,795,020.06	\$2,380,997.91
October 15th	15.00%	\$3,795,020.06	\$2,380,997.91
November 15th	10.00%	\$2,530,013.37	\$1,587,331.94
January 15th	5.00%	\$1,265,006.69	\$793,665.97
February 15th	15.00%	\$3,795,020.06	\$2,380,997.91
March 15th	15.00%	\$3,795,020.06	\$2,380,997.91
April 15th	10.00%	\$2,530,013.37	\$1,587,331.94
<b>Total</b>	<b>100.00%</b>	<b>\$25,300,133.72</b>	<b>\$15,873,319.40</b>

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021  
NET BUDGET HISTORY BASED UPON OCTOBER 1 ENROLLMENT**

	TOTAL NET ASSESSMENT	HADDAM STUDENTS	PERCENT	TOWN ASSESSMENT	KILLINGWORTH STUDENTS	PERCENT	TOWN ASSESSMENT	TOTAL STUDENTS	STUDENT CHANGE
<b>2010/11</b>	\$37,124,766.97	1,368.00	54.56721%	\$20,257,950	1,139.00	45.43279%	\$16,866,817	2,507.00	
<i>Change from previous yr.</i>		(26.00)	-0.14236%	\$374,921	(15.00)	0.14236%	\$406,977	(41.00)	
<b>2011/2012</b>	\$37,832,618.00	1,353.00	54.29374%	\$20,540,743	1,139.00	45.70626%	\$17,291,875	2,492.00	
<i>Change from previous yr.</i>		(15.00)	-0.27347%	\$282,793	-	0.27347%	\$425,058	(15.00)	
<b>2012/2013</b>	\$37,886,401.58	1,333.00	55.72742%	\$21,113,116	1,059.00	44.27258%	\$16,773,286	2,392.00	
<i>Change from previous yr.</i>		(20.00)	1.43368%	\$572,373	(80.00)	-1.43368%	(\$518,589)	(100.00)	
<b>2013/2014</b>	\$37,886,401.58	1,335.00	57.51831%	\$21,791,618	986.00	42.48169%	\$16,094,783	2,321.00	
<i>Change from previous yr.</i>		2.00	1.79089%	\$678,502	(73.00)	-1.79089%	(\$678,502)	(71.00)	
<b>2014/2015</b>	\$39,072,521.90	1,328.00	58.32235%	\$22,788,015	949.00	41.67765%	\$16,284,507	2,277.00	
<i>Change from previous yr.</i>		(7.00)	0.80404%	\$996,396	(37.00)	-0.80404%	\$189,724	(44.00)	
<b>2015/2016</b>	\$40,367,279.91	1,287.00	58.82084%	\$23,744,374	901.00	41.17916%	\$16,622,906	2,188.00	
<i>Change from previous yr.</i>		(41.00)	0.49849%	\$956,359	(48.00)	-0.49849%	\$338,399	(89.00)	
<b>2016/2017</b>	\$40,840,000.51	1,248.00	58.45433%	\$23,872,750	887.00	41.54567%	\$16,967,251	2,135.00	
<i>Change from previous yr.</i>		(80.00)	0.13198%	\$1,084,735	(62.00)	-0.13198%	\$682,743	(53.00)	
<b>2017/2018</b>	\$41,112,981.35	1,252.00	59.16824%	\$24,325,828	864.00	40.83176%	\$16,787,153	2,116.00	
<i>Change from previous yr.</i>		4.00	0.71391%	\$453,079	(23.00)	-0.71391%	\$ (180,098)	(19.00)	
<b>2018/2019</b>	\$41,492,642.61	1,228.00	59.40977%	\$24,650,685	839.00	40.59023%	\$16,841,958	2,067.00	
<i>Change from previous yr.</i>		(24.00)	0.24153%	\$324,856	(25.00)	-0.24153%	\$54,805	(49.00)	
<b>2019/2020</b>	\$41,408,053.00	1,196.00	58.94529%	\$24,408,098	833.00	41.05471%	\$16,999,955	2,029.00	
<i>Change from previous yr.</i>		(32.00)	-0.46448%	\$ (242,586)	(6.00)	0.46448%	\$157,997	(38.00)	
<b>2020/2021</b>	\$42,218,362.12	1,204.00	61.39725%	\$25,920,912	757.00	38.60275%	\$16,297,450	1,961.00	
<i>Change from previous yr.</i>		8.00	2.45195%	\$1,512,814	(76.00)	-2.45195%	\$ (702,504)	(68.00)	

**Section IV.**

**THE 2020-2021  
SUPERINTENDENT'S PROPOSED BUDGET**

# Regional School District 17

## PROPOSED BUDGET TOTAL REQUEST 20/21

Report # 139756

Statement Code: OBJSumm

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	20/21 PROPOSED	Budget to Budget Change	% Change
111 Certified Salaries	\$17,048,755.87	\$17,176,794.26	\$128,038.39	0.75 %
112 Support Salaries	\$4,835,634.78	\$4,875,215.63	\$39,580.85	0.82 %
113 Overtime	\$31,620.00	\$31,620.00	\$0.00	0.00 %
121 Substitute	\$379,402.93	\$379,402.93	\$0.00	0.00 %
127 Courier Salary	\$7,659.08	\$8,034.00	\$374.92	4.90 %
130 Snow Removal	\$23,000.00	\$23,000.00	\$0.00	0.00 %
205 Workers Compensation	\$264,333.00	\$260,654.90	\$(3,678.10)	(1.39)%
220 Health Insurance	\$6,754,192.60	\$6,112,144.30	\$(642,048.30)	(9.51)%
240 Life Insurance	\$40,670.00	\$26,019.84	\$(14,650.16)	(36.02)%
250 Social Security - Employer	\$366,541.32	\$366,541.31	\$(0.01)	0.00 %
251 Tuition Reimbursement, Teachers	\$20,000.00	\$20,000.00	\$0.00	0.00 %
255 Disability Insurance	\$6,010.00	\$2,395.80	\$(3,614.20)	(60.14)%
260 Pension Plan	\$249,933.26	\$249,933.26	\$0.00	0.00 %
262 TSA, Employer Share	\$27,000.00	\$36,000.00	\$9,000.00	33.33 %
265 Medicare - Employer	\$322,301.94	\$322,301.92	\$(0.02)	0.00 %
267 Flexible Benefits	\$3,955.00	\$3,955.00	\$0.00	0.00 %
275 Unemployment	\$22,500.00	\$22,500.00	\$0.00	0.00 %
320 Professional Educational Services	\$5,940.00	\$5,780.00	\$(160.00)	(2.69)%
321 Homebound Instruction	\$6,000.00	\$6,000.00	\$0.00	0.00 %
322 Professional Training & Development	\$82,409.75	\$70,901.00	\$(11,508.75)	(13.97)%
330 Professional Services	\$302,387.00	\$607,080.00	\$304,693.00	100.76 %
331 Official's	\$59,758.65	\$60,221.84	\$463.19	0.78 %
430 Purchased Service	\$549,751.87	\$543,237.72	\$(6,514.15)	(1.18)%
435 Technology Repair & Maintenance	\$85,204.60	\$79,141.80	\$(6,062.80)	(7.12)%
439 Field Maintenance	\$96,000.00	\$96,460.00	\$460.00	0.48 %

# Regional School District 17

## PROPOSED BUDGET TOTAL REQUEST 20/21

Report # 139756

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	20/21 PROPOSED	Budget to Budget Change	% Change
440 Rentals	\$295,680.18	\$271,441.84	\$(24,238.34)	(8.20)%
490 Waste Removal	\$48,057.00	\$46,124.00	\$(1,933.00)	(4.02)%
510 Student Transportation Service	\$3,075,675.41	\$3,310,827.39	\$235,151.98	7.65 %
520 Insurance - Liability & Property	\$438,431.10	\$474,341.82	\$35,910.72	8.19 %
530 Telephone / Communications	\$45,470.00	\$44,570.00	\$(900.00)	(1.98)%
540 Postage	\$14,953.60	\$14,953.60	\$0.00	0.00 %
550 Printing & Binding	\$16,980.05	\$16,412.18	\$(567.87)	(3.34)%
560 Tuition	\$527,412.45	\$709,998.68	\$182,586.23	34.62 %
561 Non-Public Tuition	\$1,319,171.01	\$1,787,578.27	\$468,407.26	35.51 %
580 Travel	\$26,198.77	\$23,715.03	\$(2,483.74)	(9.48)%
611 Instructional Supplies	\$236,413.41	\$239,545.90	\$3,132.49	1.33 %
613 Custodial Supply	\$216,865.00	\$211,745.00	\$(5,120.00)	(2.36)%
621 Propane Gas	\$17,837.51	\$17,887.50	\$49.99	0.28 %
622 Electricity	\$745,400.00	\$754,100.00	\$8,700.00	1.17 %
625 Fuel	\$498,910.00	\$523,459.24	\$24,549.24	4.92 %
626 Diesel	\$269,325.00	\$269,325.00	\$0.00	0.00 %
627 Vehicle Parts & Supplies	\$10,000.00	\$10,000.00	\$0.00	0.00 %
641 Textbooks	\$74,493.52	\$76,013.41	\$1,519.89	2.04 %
642 Library Books	\$20,000.00	\$18,000.00	\$(2,000.00)	(10.00)%
643 Periodicals	\$10,295.80	\$9,432.44	\$(863.36)	(8.39)%
650 Technology Supplies	\$11,000.00	\$11,000.00	\$0.00	0.00 %
690 Other Supply	\$152,063.28	\$148,513.53	\$(3,549.75)	(2.33)%
695 Technology Software	\$185,489.78	\$290,710.64	\$105,220.86	56.73 %
721 Capital Needs	\$421,861.49	\$423,489.14	\$1,627.65	0.39 %
730 New Equipment	\$59,176.95	\$120,397.50	\$61,220.55	103.45 %

# Regional School District 17

## PROPOSED BUDGET TOTAL REQUEST 20/21

Report # 139756

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	20/21 PROPOSED	Budget to Budget Change	% Change
<b>731 Replacement Equipment</b>	<b>\$0.00</b>	<b>\$2,460.00</b>	<b>\$2,460.00</b>	---
<b>810 Dues &amp; Fees</b>	<b>\$65,528.06</b>	<b>\$57,426.00</b>	<b>\$(8,102.06)</b>	<b>(12.36)%</b>
<b>831 Debt - Principal</b>	<b>\$1,640,000.00</b>	<b>\$1,675,000.00</b>	<b>\$35,000.00</b>	<b>2.13 %</b>
<b>832 Debt - Interest</b>	<b>\$315,262.50</b>	<b>\$445,937.50</b>	<b>\$130,675.00</b>	<b>41.45 %</b>
<b>GRAND TOTAL</b>	<b>\$42,348,913.52</b>	<b>\$43,389,741.12</b>	<b>\$1,040,827.60</b>	<b>2.46 %</b>



# Regional School District 17 SUPERINTENDENT REVENUE 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Revenue		20/21 Budgeted Revenue		Budget to Budget Change		% CHANGE
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021			
1. 01-01310-100-606-000-4 Adult Education (State) Contribution	(6,604.00)	(4,942.00)	(4,942.00)	(6,604.00)	0.00	0.00	0.00%		
2. 01-02910-100-000-000-4 Haddam, Town Contribution	(24,025,583.60)	(14,415,354.00)	(14,415,354.00)	(25,300,133.71)	(1,274,550.11)	(1,274,550.11)	5.30%		
3. 01-02911-100-000-000-4 Killingworth, Town Contribution	(16,738,611.23)	(10,043,170.00)	(10,043,170.00)	(15,873,319.41)	865,291.82	865,291.82	(5.17)%		
4. 01-03117-100-606-000-4 Medicaid Reimbursement Revenue	(1,500.00)	(11,255.72)	(11,255.72)	(11,500.00)	(10,000.00)	(10,000.00)	666.67%		
5. 01-04200-100-001-178-4 Excess Cost Grant, Special Education	(743,689.69)	0.00	0.00	(944,514.00)	(200,824.31)	(200,824.31)	27.00%		
6. 01-01510-103-000-100-4 Webster Checking Interest Revenue	0.00	(930.02)	(930.02)	0.00	0.00	0.00	---		
7. 01-01510-103-000-101-4 Webster Investment Interest	(50,057.00)	(39,254.03)	(39,254.03)	(50,057.00)	0.00	0.00	0.00%		
8. 01-01510-103-000-102-4 STIF Interest	(1,200.00)	(3,326.89)	(3,326.89)	(5,000.00)	(3,800.00)	(3,800.00)	316.67%		
9. 01-00000-110-305-000-4 Misc. / Unidentified Revenue	0.00	(11,297.61)	(11,297.61)	(6,604.00)	(6,604.00)	(6,604.00)	---		
10. 01-02225-110-305-656-4 ERate Revenue	(36,600.00)	(111,764.69)	(111,764.69)	(36,000.00)	600.00	600.00	(1.64)%		
11. 01-01201-441-305-254-4 Classroom Rental Revenue	(32,600.00)	(24,797.50)	(24,797.50)	(32,600.00)	0.00	0.00	0.00%		
12. 01-01311-560-001-011-4 Preschool Tuition	(30,000.00)	(17,989.89)	(17,989.89)	(28,500.00)	1,500.00	1,500.00	(5.00)%		
13. 01-02540-622-205-354-4 ZREC Credits - Revenue	(38,610.00)	(14,770.73)	(14,770.73)	(50,000.00)	(11,390.00)	(11,390.00)	29.50%		
<b>GRAND TOTAL</b>	<b>\$(41,705,055.52)</b>	<b>\$(24,698,853.08)</b>	<b>\$(24,698,853.08)</b>	<b>\$(42,344,832.12)</b>	<b>\$(639,776.60)</b>	<b>\$(639,776.60)</b>	<b>1.53%</b>		

## Understanding the Account Numbers

Knowing how to read the account numbers in the budget is essential to understanding it.

Financial data we provide is used in the district, locally, at the state level and at the federal level to make decisions that affect:

- The Budget
- State and Federal Grants
- Programs
- Target Areas for Improvement
- Fiscal Inequalities
- Administrative Efficiency
- Mandated Reporting

The account numbers are set up to reflect the **Financial Accounting for State and Local School Systems Guide** which is produced by the U.S. Department of Education. The guide represents a national set of standards for all schools to follow, ensures educational fiscal data is reported comprehensively and uniformly across the United States and ensures standardization which is critical for comparison.

All account numbers follow this setup in our financial software:

Fund-Program-Object-Location-Description-Type

Example;

*01-01109-111-205-000-5, Teacher, Math Salary, High School*

Fund – 01, General Fund

Program – 01109, “Math”

Object - 111, Certified Salary

Location – 205, High School

Description – 000, Regular Education

Type – 5, Expense

*01-02901-611-203-550-5, Instructional Supply, Athletics, Middle School*

Fund – 01, General Fund

Program – 02901, “Student Activity”

Object – 611, Instructional Supply

Location - 203, Middle School

Description – 550, Athletics

Type – 5, Expense

*01-02225-695-606-655-5, Emergency Alert Service Software*

Fund – 01, General Fund

Program – 02225, “Information Technology”

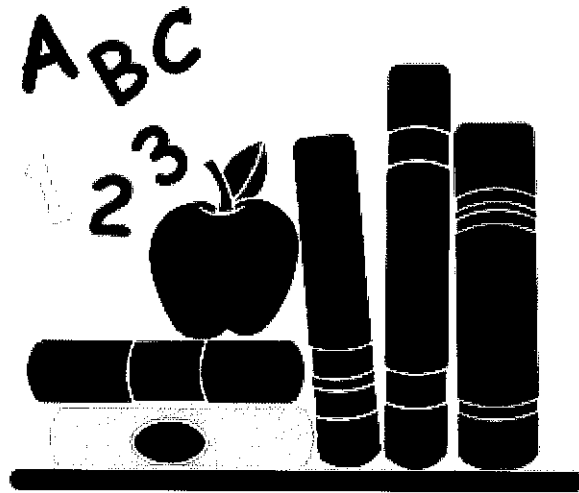
Object – 695, Software

Location – 606, District wide

Description – 655, Emergency Alert

Type – 5, Expense

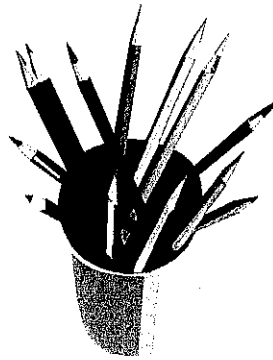
The coding in account numbers provides the basis for all of our financial data. This data is used to make decisions in the district, at the local level, the state level and the federal level.



# Regional School District 17 Budget Code Guide



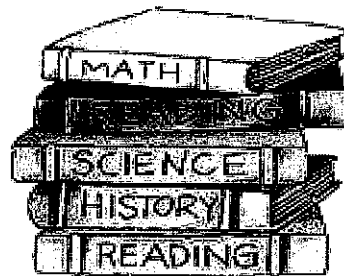
Revised 11/18/14



This is the basic object account structure necessary for uniform financial reporting by state education agencies and public schools. This classification is used to describe the service or commodity obtained as the result of the specific expenditure. The major object categories listed above are further subdivided in more specific classifications. The definition of the object series and the individual objects are on the following pages. All objects should be used in conjunction with its corresponding program/function number.

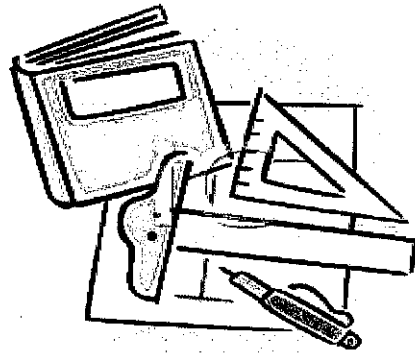
### Program / Function Summary

- 01101 Art
- 01103 English / Language Arts
- 01104 Health
- 01105 World Language
- 01106 General Instruction
- 01107 Practical Arts
- 01108 Industrial Arts
- 01109 Math
- 01110 Music
- 01111 Physical Education
- 01112 Project Lead The Way
- 01113 Science
- 01114 Social Studies
- 01190 Band
- 01201 Special Education
- 01204 Homebound
- 01207 Instructional Support
- 01210 Talented and Gifted
- 02122 Guidance
- 02190 Student Intervention
- 02210 Instructional Improvement
- 02222 Library
- 02223 Audio Visual
- 02490 Administrative
- 02901 Student Activity



## Object Series Summary

- 100 Personal Services – Salaries
- 200 Personal Services – Employee Benefits
- 300 Purchased Professional and Technical Services
- 400 Purchased Property Services
- 500 Other Purchased Services
- 600 Supplies
- 700 Property
- 800 Debt Service and Miscellaneous



### 100

**100\* Personal Services – Salaries.** Amounts paid to both permanent and temporary school district employees, including, full-time, part-time and pro-rated portions of the costs for work performed by permanent employees of the school district.

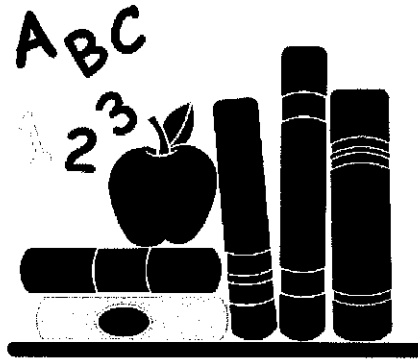
***Objects in the 100 Series:***

**111 Salaries of Certified Employees.** – Salaries paid to all staff that holds state certification under the CT State Department of Education. (Teachers and administrative staff)

**112 Salaries of Non-Certified Employees** – Salaries paid to all employees who do not hold state certification under the State Department of Education. Includes; Paraprofessionals, Library and Media Aides, Secretarial Staff, Custodians, Nurses, Maintenance Staff etc...

**113 Overtime** – Amounts paid to employees of the school district for work performed in addition to the normal work period for which the employee is compensated.

**121 Substitute** – Salaries of employees who are substituting for a regular employee.



## 200

**200\* Personal Services – Employee Benefits.** Amounts paid by the school district on behalf of employees (amounts not included in gross salary but in addition to that amount.) Such payments are fringe benefit payments and, although not paid directly to employees, nevertheless is part of the cost of personal services.

### *Objects in the 200 Series:*

- 205 Workers Compensation.** Amounts paid by the school district to provide workers compensation insurance for its employees.
- 212 Employee Assistance.** Amounts paid directly by the school district to provide employee assistance for its employees.
- 220 Health Insurance.** Represents the district contribution for the cost of the health insurance for its current employees and retired employees for who still qualify for benefits.
- 240 Life Insurance.** Represents the amounts paid directly by the school district to provide its employees with life insurance.
- 250 Social Security.** Represents the amount paid directly by the school district to contribute the employer cost of social security for its applicable employees in accordance with the law.
- 251 Tuition Reimbursement.** Amounts paid directly by the school district to provide tuition reimbursement to the qualifying employees based on bargaining union language.
- 255 Disability Insurance.** Amounts paid directly by the school district to provide disability insurance to the applicable employees based on bargaining union language.
- 260 Pension Plan.** Amounts paid directly by the school district to provide pension contributions to its applicable employees in accordance with the district's pension plan document.
- 262 Tax Sheltered Annuity, Employer Share.** Represents amounts paid directly by the school district to provide 403(b) contributions on behalf of its applicable employees and bargaining union language.
- 265 Medicare.** Represents the amounts paid directly by the school district to contribute the employer cost of Medicare on its applicable employees in accordance with the law.
- 267 Flexible Benefits.** Amounts paid directly to a vendor to manage a flexible benefit plan for health and dependent care contributions on behalf of the district.
- 275 Unemployment.** Amounts paid by the school district to provide unemployment compensation for its previous employees determined eligible by the state.



## 300

**300\* Purchased Professional and Technical Services.** Services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are the services of architects, engineers, auditors, medical doctors, lawyers, and consultants. It is recommended that a separate account be established for each type of service provided to the school district.

### *Objects in the 300 Series:*

**321 Homebound Instruction.** Represents the cost of services that provide individual instruction to students outside of the classroom. The student is unable to attend school due to a medical or behavioral issue.

**322 Professional Training and Development.** Services supporting the professional development of school district personnel, including instructional and administrative employees. Included are course registration fees (not tuition reimbursement), charges from external vendors to conduct training courses (at either school district facilities or off site.), and other expenditures associated with training or professional development.

**330 Professional Services.** Professional services that support the instructional program, its administration of the operation of the school district. Included are medical doctors, lawyers, architects, auditors, therapists, audiologists, assessment and counseling services.

**331 Professional Services, Other.** Services related to guidance services and contracted individuals who are providing services at an extracurricular activity such as a referee or other sports official.



## 400

**400\* Purchased Property Services.** Services purchased or operate, repair, maintain and rent property owned or used by the school district. These services are performed by persons other than school district employees. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided.

***Objects in the 400 Series:***

**430 Purchased Services.** This object includes purchased services and expenditures for repairs and maintenance services not provided directly by school district personal. This object is used in conjunction with the appropriate function/program. Object includes contracts and agreements covering the upkeep of equipment, buildings, repairs and maintenance services and all services provided by an outside vendor.

**435 Technology Repair and Maintenance.** Expenditures for repairs and maintenance services for technology equipment and services that are not directly provided by school district personnel.

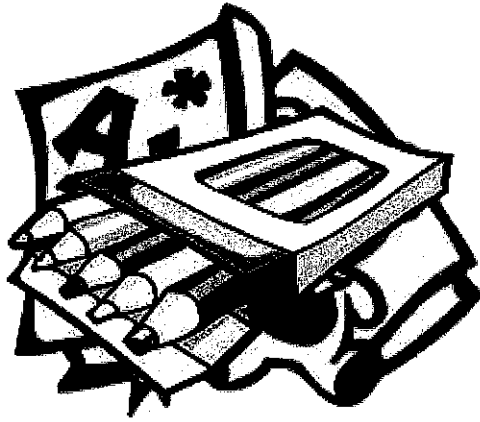
**439 Field Maintenance.** Expenditures associated with the cost of maintaining the athletic fields in the district.

**440 Rentals.** Costs for renting or leasing equipment.

**441 Rentals of Land & Buildings.** Expenditures for leasing or renting land and buildings for both temporary and long range use by the school district. Includes the cost of modular buildings.

**490 Waste Removal.** Services purchased to dispose of all waste from the district such as trash, recycling and the cost to dispose of science related materials.





## 500

**500\* Other Purchased Services.** Amounts paid for services rendered by organizations or personnel not on the payroll of the school district (separate from Professional and Technical Services or Property Services.) Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided.

***Objects in the 500 Series:***

**510 Student Transportation Services.** Expenditures for transporting children to and from school and other activities.

**520 Insurance (Other than Employee Benefits).** Expenditures for all types of insurance coverage, including property and liability. Insurance for group health insurance is not recorded here.

**530 Communications.** Services provided by persons or businesses to assist in transmitting and receiving messages or information. This category includes telephone and voice communication services, telephone and voicemail; data communication services, networking, internet services, and video communications.

**540 Postage.** Expenditures for postage, delivery fees, fees to maintain post office boxes and the postage machine.

**550 Advertising.** Expenditures for the announcements in professional publications, newspapers or broadcasts over radio and television. These expenditures include advertising for such purposes as personnel recruitment, legal ads, and the sale of property.

**550 Printing & Binding.** Expenditures for job printing and binding, usually according to specifications of the school district. This includes designing and printing forms, posters, as well as printing and binding school district publications.

**560 Tuition.** Expenditures to reimburse other public school districts or public educational agencies for instructional services to students for which the district is legally obligated to pay. These instructional services have been determined to better serve the student and their individual needs from outside the school district.

**561 Non-Public Tuition.** Expenditures to reimburse other private educational agencies for instructional services to students for which the district is legally obligated to pay. These instructional services have been determined to better serve the student and their individual needs from outside the school district.

**580 Travel.** Expenditures for transportation, meals, hotels and other expenses associated with staff travel for the school district are charged here.



## 600

**600\* Supplies.** Amounts paid for items that are consumed, are worn out or have deteriorated through use. Supplies are also items that lose their identity through fabrication or incorporation into different or more complex units or substances.

The following criteria should be used to determine whether an item is a supply or can be classified as equipment/furniture/fixture. If the item ***does not*** meet all of the criteria listed below, ***the item should be considered a supply.*** Does it maintain its original shape, appearance and character with use?

- Is the item valuable, over \$500?
- Can the item lose its identity through fabrication or incorporation into a different or more complex unit or substance?
- Is the item non-expendable; that is, if the item is damaged or some of its parts are lost or worn out, is it more feasible to repair the item than to replace it with an entirely new unit?
- Under normal conditions of use, including reasonable care and maintenance, can the item be expected to serve its principal purpose for more than one year?

***Example - a stapler and a wastebasket maintain their original shape and character with use, however, they are not valuable, and even though they are expected to be used for more than one year, they would be replaced rather than repaired. Since the stapler and wastebasket do not meet all of the above criteria, they should be classified as a supply.***

### ***Objects in the 600 Series:***

**611 Instructional Supplies.** Supplies used directly in the classroom or with the students necessary to illustrate and reinforce the teaching of the subject and meet the goals of the curriculum.

**613 Custodial / Maintenance Supply.** Supplies used directly in the cleaning and maintenance of all district facilities.

**615 Vandalism.** Accounts for all expenditures related to the repair and cleanup of any vandalism within the district.

**620 Oil #4.** Expenditures related to purchase of #4 Oil used in the district for heating purpose.

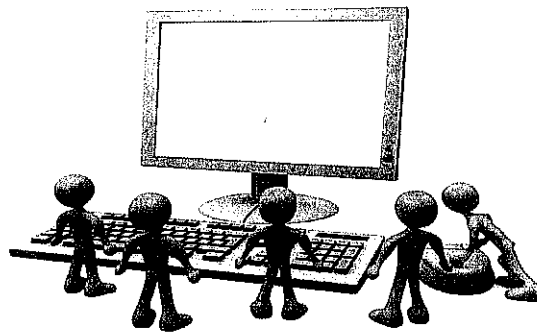
**621 Propane Gas.** Expenditures related to the cost of propane gas in the district.

**622 Electricity.** Expenditures for electric utility services in the district.

**625 Oil #2** Expenditures related to the purchase of #2 Oil used in the district for heating purposes.

**626 Gasoline/Diesel.** (Gasoline currently classified as 491 will be classified under 626 for the 13/14 budget.) Expenditures for the gasoline and diesel fuel purchased for use in the district vehicles and for use in the vehicles used for the transportation of the students.

- 627 Vehicle Parts and Supplies.** Expenditures related to the parts and supplies necessary to repair and maintain the district vehicles.
- 641 Textbooks.** Expenditures for textbooks available for general use in the classroom, including reference books and workbooks.
- 642 Library Books.** Expenditures for books specifically purchased for use in the school library.
- 643 Periodicals.** Expenditures for magazines, newspapers or other educational publications published on a regular basis that are used for instructional or reference materials.
- 650 Technology Supplies.** Technology related supplies include supplies that are typically used in conjunction with technology related hardware or software. Some examples are disks, parallel cables, cd's, flash drives, and monitor stands. This object also includes small items that are purchased in order to repair or maintain a technology related item.
- 690 Other Supply.** Expenditures for items that are associated with instructional purposes but may have a life of more than one year but cannot be classified as equipment. These items are used for reference purposes, to perform hand on assignments or to reinforce topics in the classroom. Examples include maps; DVD's, models, calculators, posters, beakers, binoculars, goggles etc...
- 695 Technology Software.** Expenditures specifically related to the purchase of software or the cost of licenses to continue to run and maintain software.



## 700

**700\* Property.** Expenditures for acquiring furniture, fixtures and equipment. In order to be classified as property, the items must meet all of the criteria listed below. If the item ***does not*** meet all of the criteria listed below, ***the item should be considered a supply.***

- Does it maintain its original shape, appearance and character with use?
- Is the item valuable, over \$500?
- Can the item lose its identity through fabrication or incorporation into a different or more complex unit or substance?
- Is the item non-expendable; that is, if the item is damaged or some of its parts are lost or worn out, is it more feasible to repair the item than to replace it with an entirely new unit?
- Under normal conditions of use, including reasonable care and maintenance, can the item be expected to serve its principal purpose for more than one year?

### *Objects in the 700 Series:*

- 720 Building Improvement.** Improvement projects that are beyond the scope of a repair or maintenance item.
- 730 Furniture/Fixtures/Equipment.** Items would be coded along with its corresponding program or function number. Expenditures for the initial, additional and replacement items of equipment, furniture

and fixtures. Examples include; machinery, drill presses, desks, storage cabinets, network equipment, computers, spectrophotometers etc...



## 800

**800\* Series.** Amounts for goods and services not otherwise classified in other objects.

***Objects in the 800 Series:***

- 810 Dues & Fees.** Expenditures or assessments for membership in professional or technical organizations, as well as student fees, such as entry fees to contests.
- 831 Debt – Redemption of Principal.** Expenditures made to pay against the principal balance of a bond or other outstanding long term loan of the district.
- 832 Debt – Interest.** Expenditures made to pay the interest on an outstanding bond or other outstanding long term loan of the district.

Section IV. A

THE 2020-2021  
SUPERINTENDENT'S PROPOSED BUDGET BY OBJECT

# Regional School District 17 SUPERINTENDENT BUDGET BY OBJECT 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Payroll		Requests		20/21 PROPOSED		Budget to Budget Change	% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021			
111 Certified Salaries	\$17,048,755.87	\$10,197,072.45	\$6,346,043.34	\$16,527,126.66	\$649,667.60	\$17,176,794.26	\$128,038.39	0.75%						
112 Support Salaries	\$4,835,634.78	\$2,994,007.42	\$1,758,527.10	\$4,609,027.59	\$266,188.04	\$4,875,215.63	\$39,580.85	0.82%						
113 Overtime	\$31,620.00	\$59,073.26	\$0.00	\$0.00	\$31,620.00	\$31,620.00	\$0.00	0.00%						
121 Substitute	\$379,402.93	\$149,071.62	\$0.00	\$0.00	\$379,402.93	\$379,402.93	\$0.00	0.00%						
127 Courier Salary	\$7,659.08	\$4,898.20	\$3,135.79	\$8,034.00	\$0.00	\$8,034.00	\$374.92	4.90%						
130 Snow Removal	\$23,000.00	\$6,091.01	\$0.00	\$0.00	\$23,000.00	\$23,000.00	\$0.00	0.00%						
205 Workers Compensation	\$264,333.00	\$187,855.10	\$23,654.90	\$0.00	\$260,654.90	\$260,654.90	\$(3,678.10)	(1.39)%						
220 Health Insurance	\$6,754,192.60	\$4,843,536.65	\$1,075,155.02	\$0.00	\$6,112,144.30	\$6,112,144.30	\$(642,048.30)	(9.51)%						
240 Life Insurance	\$40,670.00	\$15,836.15	\$9,663.85	\$0.00	\$26,019.84	\$26,019.84	\$(14,650.16)	(36.02)%						
250 Social Security - Employer	\$366,541.32	\$220,217.69	\$165,193.83	\$327,463.46	\$39,077.85	\$366,541.31	\$(0.01)	0.00%						
251 Tuition Reimbursement, Teachers	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	0.00%						
255 Disability Insurance	\$6,010.00	\$1,494.00	\$1,706.00	\$0.00	\$2,395.80	\$2,395.80	\$(3,614.20)	(60.14)%						
260 Pension Plan	\$249,933.26	\$0.00	\$0.00	\$0.00	\$249,933.26	\$249,933.26	\$0.00	0.00%						
262 TSA, Employer Share	\$27,000.00	\$18,844.45	\$0.00	\$0.00	\$36,000.00	\$36,000.00	\$9,000.00	33.33%						
265 Medicare - Employer	\$322,301.94	\$179,433.63	\$169,542.14	\$307,179.93	\$15,121.99	\$322,301.92	\$(0.02)	0.00%						
267 Flexible Benefits	\$3,955.00	\$1,132.85	\$4,922.15	\$0.00	\$3,955.00	\$3,955.00	\$0.00	0.00%						
275 Unemployment	\$22,500.00	\$4,318.81	\$18,181.19	\$0.00	\$22,500.00	\$22,500.00	\$0.00	0.00%						

# Regional School District 17

## SUPERINTENDENT BUDGET BY OBJECT 20/21

Report # 139742

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Payroll		Requests		20/21 PROPOSED		Budget to Budget Change		% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021		
320 Professional Educational Services	\$5,940.00	\$0.00	\$5,940.00	\$0.00	\$0.00	\$5,780.00	\$5,780.00	\$5,780.00	\$5,780.00	\$5,780.00	\$5,780.00	\$5,780.00	\$(160.00)	(2.65)%	
321 Homebound Instruction	\$6,000.00	\$9,957.36	\$0.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	0.00%	
322 Professional Training & Development	\$82,409.75	\$15,002.51	\$2,975.00	\$0.00	\$0.00	\$70,901.00	\$70,901.00	\$70,901.00	\$70,901.00	\$70,901.00	\$70,901.00	\$70,901.00	\$(11,508.75)	(13.97)%	
330 Professional Services	\$302,387.00	\$352,281.55	\$385,823.74	\$0.00	\$0.00	\$607,080.00	\$607,080.00	\$607,080.00	\$607,080.00	\$607,080.00	\$607,080.00	\$607,080.00	\$304,693.00	100.76%	
331 Official's	\$59,758.65	\$53,890.53	\$0.00	\$0.00	\$0.00	\$60,221.84	\$60,221.84	\$60,221.84	\$60,221.84	\$60,221.84	\$60,221.84	\$60,221.84	\$463.19	0.78%	
332 Appraisal Testing	\$0.00	\$724.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---	
430 Purchased Service	\$549,751.87	\$355,825.95	\$115,999.38	\$0.00	\$0.00	\$543,237.72	\$543,237.72	\$543,237.72	\$543,237.72	\$543,237.72	\$543,237.72	\$543,237.72	\$(6,514.15)	(1.18)%	
435 Technology Repair & Maintenance	\$85,204.60	\$63,571.03	\$25,257.00	\$0.00	\$0.00	\$79,141.80	\$79,141.80	\$79,141.80	\$79,141.80	\$79,141.80	\$79,141.80	\$79,141.80	\$(6,062.80)	(7.12)%	
439 Field Maintenance	\$96,000.00	\$34,404.90	\$25,290.26	\$0.00	\$0.00	\$96,460.00	\$96,460.00	\$96,460.00	\$96,460.00	\$96,460.00	\$96,460.00	\$96,460.00	\$460.00	0.48%	
440 Rentals	\$295,680.18	\$226,071.28	\$42,963.43	\$0.00	\$0.00	\$271,441.84	\$271,441.84	\$271,441.84	\$271,441.84	\$271,441.84	\$271,441.84	\$271,441.84	\$(24,238.34)	(8.20)%	
490 Waste Removal	\$48,057.00	\$27,675.63	\$21,206.37	\$0.00	\$0.00	\$46,124.00	\$46,124.00	\$46,124.00	\$46,124.00	\$46,124.00	\$46,124.00	\$46,124.00	\$(1,933.00)	(4.02)%	
510 Student Transportation Service	\$3,075,675.41	\$1,701,452.99	\$1,652,816.09	\$0.00	\$0.00	\$3,310,827.39	\$3,310,827.39	\$3,310,827.39	\$3,310,827.39	\$3,310,827.39	\$3,310,827.39	\$3,310,827.39	\$235,151.98	7.65%	
520 Insurance - Liability & Property	\$438,431.10	\$333,795.32	\$90,306.00	\$0.00	\$0.00	\$474,341.82	\$474,341.82	\$474,341.82	\$474,341.82	\$474,341.82	\$474,341.82	\$474,341.82	\$35,910.72	8.19%	
530 Telephone / Communications	\$45,470.00	\$34,374.99	\$10,807.45	\$0.00	\$0.00	\$44,570.00	\$44,570.00	\$44,570.00	\$44,570.00	\$44,570.00	\$44,570.00	\$44,570.00	\$(900.00)	(1.98)%	
540 Postage	\$14,953.60	\$88.18	\$111.82	\$0.00	\$0.00	\$14,953.60	\$14,953.60	\$14,953.60	\$14,953.60	\$14,953.60	\$14,953.60	\$14,953.60	\$0.00	0.00%	
550 Printing & Binding	\$16,980.05	\$7,095.01	\$2,356.39	\$0.00	\$0.00	\$16,412.18	\$16,412.18	\$16,412.18	\$16,412.18	\$16,412.18	\$16,412.18	\$16,412.18	\$(567.87)	(3.34)%	
560 Tuition	\$527,412.45	\$580,715.52	\$116,354.50	\$0.00	\$0.00	\$709,998.68	\$709,998.68	\$709,998.68	\$709,998.68	\$709,998.68	\$709,998.68	\$709,998.68	\$182,586.23	34.62%	

# Regional School District 17 SUPERINTENDENT BUDGET BY OBJECT 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Payroll		Requests		20/21 PROPOSED		Budget to Budget Change		% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	
561 Non-Public Tuition	\$1,319,171.01	\$1,294,576.65	\$755,411.74	\$0.00	\$1,787,578.27	\$0.00	\$1,787,578.27	\$1,787,578.27	\$1,787,578.27	\$1,787,578.27	\$1,787,578.27	\$1,787,578.27	\$468,407.26	35.51%	
580 Travel	\$26,198.77	\$6,289.50	\$9,381.69	\$0.00	\$23,715.03	\$0.00	\$23,715.03	\$23,715.03	\$23,715.03	\$23,715.03	\$23,715.03	\$23,715.03	\$(2,483.74)	(9.48)%	
611 Instructional Supplies	\$236,413.41	\$162,690.26	\$38,977.64	\$0.00	\$239,545.90	\$0.00	\$239,545.90	\$239,545.90	\$239,545.90	\$239,545.90	\$239,545.90	\$239,545.90	\$3,132.49	1.33%	
613 Custodial Supply	\$216,865.00	\$107,640.75	\$56,945.20	\$2,625.00	\$209,120.00	\$2,625.00	\$209,120.00	\$209,120.00	\$209,120.00	\$209,120.00	\$211,745.00	\$211,745.00	\$(5,120.00)	(2.36)%	
621 Propane Gas	\$17,837.51	\$5,258.41	\$4,585.06	\$0.00	\$17,887.50	\$0.00	\$17,887.50	\$17,887.50	\$17,887.50	\$17,887.50	\$17,887.50	\$17,887.50	\$49.99	0.28%	
622 Electricity	\$745,400.00	\$381,638.94	\$339,507.52	\$0.00	\$754,100.00	\$0.00	\$754,100.00	\$754,100.00	\$754,100.00	\$754,100.00	\$754,100.00	\$754,100.00	\$8,700.00	1.17%	
625 Fuel	\$498,910.00	\$294,211.59	\$125,574.41	\$0.00	\$523,459.24	\$0.00	\$523,459.24	\$523,459.24	\$523,459.24	\$523,459.24	\$523,459.24	\$523,459.24	\$24,549.24	4.92%	
626 Diesel	\$269,325.00	\$110,584.55	\$98,715.45	\$0.00	\$269,325.00	\$0.00	\$269,325.00	\$269,325.00	\$269,325.00	\$269,325.00	\$269,325.00	\$269,325.00	\$0.00	0.00%	
627 Vehicle Parts & Supplies	\$10,000.00	\$4,007.35	\$2,498.68	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	0.00%	
641 Textbooks	\$74,493.52	\$62,193.52	\$2,045.14	\$0.00	\$76,013.41	\$0.00	\$76,013.41	\$76,013.41	\$76,013.41	\$76,013.41	\$76,013.41	\$76,013.41	\$1,519.89	2.04%	
642 Library Books	\$20,000.00	\$15,770.86	\$686.16	\$0.00	\$18,000.00	\$0.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$(2,000.00)	(10.00)%	
643 Periodicals	\$10,295.80	\$8,978.17	\$357.93	\$0.00	\$9,432.44	\$0.00	\$9,432.44	\$9,432.44	\$9,432.44	\$9,432.44	\$9,432.44	\$9,432.44	\$(863.36)	(8.39)%	
650 Technology Supplies	\$11,000.00	\$5,787.95	\$1,680.00	\$0.00	\$11,000.00	\$0.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$0.00	0.00%	
690 Other Supply	\$152,063.28	\$101,808.15	\$7,589.98	\$0.00	\$148,513.53	\$0.00	\$148,513.53	\$148,513.53	\$148,513.53	\$148,513.53	\$148,513.53	\$148,513.53	\$(3,549.75)	(2.33)%	
695 Technology Software	\$185,489.78	\$172,051.64	\$3,176.00	\$0.00	\$290,710.64	\$0.00	\$290,710.64	\$290,710.64	\$290,710.64	\$290,710.64	\$290,710.64	\$290,710.64	\$105,220.86	56.73%	
720 Building Improvement	\$0.00	\$31,517.41	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---	
721 Capital Needs	\$421,861.49	\$0.00	\$0.00	\$0.00	\$423,489.14	\$0.00	\$423,489.14	\$423,489.14	\$423,489.14	\$423,489.14	\$423,489.14	\$423,489.14	\$1,627.65	0.39%	



## Regional School District 17 SUPERINTENDENT BUDGET BY OBJECT 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Payroll		Requests		20/21 PROPOSED		Budget to Budget Change		% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change		
730 New Equipment	\$59,176.95	\$29,410.70	\$1,201.39	\$0.00	\$0.00	\$120,397.50	\$120,397.50	\$0.00	\$120,397.50	\$120,397.50	\$120,397.50	\$61,220.55	103.45%		
731 Replacement Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,460.00	\$2,460.00	\$0.00	\$2,460.00	\$2,460.00	\$2,460.00	\$2,460.00	---		
810 Dues & Fees	\$65,528.06	\$50,131.71	\$4,356.00	\$0.00	\$0.00	\$57,426.00	\$57,426.00	\$0.00	\$57,426.00	\$57,426.00	\$57,426.00	\$(8,102.06)	(12.36)%		
831 Debt - Principal	\$1,640,000.00	\$0.00	\$1,640,000.00	\$0.00	\$0.00	\$1,675,000.00	\$1,675,000.00	\$0.00	\$1,675,000.00	\$1,675,000.00	\$1,675,000.00	\$35,000.00	2.13%		
832 Debt - Interest	\$315,262.50	\$82,631.25	\$82,631.25	\$0.00	\$0.00	\$445,937.50	\$445,937.50	\$0.00	\$445,937.50	\$445,937.50	\$445,937.50	\$130,675.00	41.45%		
<b>GRAND TOTAL</b>	\$42,348,913.52	\$25,606,989.90	\$15,251,753.98	\$21,781,456.64	\$21,781,456.64	\$21,608,284.48	\$21,608,284.48	\$43,389,741.12	\$43,389,741.12	\$43,389,741.12	\$1,040,827.60	\$1,040,827.60	2.46%		

**Section IV. B**

**THE 2020-2021  
SUPERINTENDENT'S PROPOSED BUDGET  
BY LOCATION**

# Regional School District 17

## SUPERINTENDENT BUDGET BY LOCATION 20/21

Report # 139737

Statement Code: BUDLOCA

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Requests		Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021						
111 Certified Salaries	\$1,780,418.81	\$1,072,128.13	\$636,472.97	\$33,000.00	\$1,678,892.53	\$1,711,892.53	\$(68,526.28)	(3.85)%				
112 Support Salaries	\$71,616.00	\$42,100.13	\$15,394.35	\$14,000.00	\$44,616.00	\$58,616.00	\$(13,000.00)	(18.15)%				
113 Overtime	\$0.00	\$128.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---				
321 Homebound Instruction	\$6,000.00	\$9,957.36	\$0.00	\$6,000.00	\$0.00	\$6,000.00	\$0.00	0.00%				
322 Professional Training & Development	\$26,900.00	\$5,475.65	\$335.00	\$7,988.00	\$0.00	\$7,988.00	\$(18,912.00)	(70.30)%				
330 Professional Services	\$112,787.00	\$221,672.28	\$334,846.74	\$413,380.00	\$0.00	\$413,380.00	\$300,593.00	266.51%				
332 Appraisal Testing	\$0.00	\$724.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---				
430 Purchased Service	\$21,814.00	\$27,104.99	\$2,387.01	\$17,200.00	\$0.00	\$17,200.00	\$(4,614.00)	(21.15)%				
440 Rentals	\$4,664.69	\$1,343.28	\$1,582.72	\$3,360.00	\$0.00	\$3,360.00	\$(1,304.69)	(27.97)%				
510 Student Transportation Service	\$718,479.84	\$507,890.84	\$484,357.67	\$973,599.91	\$0.00	\$973,599.91	\$255,120.07	35.51%				
540 Postage	\$372.50	\$0.00	\$0.00	\$372.50	\$0.00	\$372.50	\$0.00	0.00%				
560 Tuition	\$366,173.60	\$385,810.52	\$116,354.50	\$543,632.23	\$0.00	\$543,632.23	\$177,458.63	48.46%				
561 Non-Public Tuition	\$1,319,171.01	\$1,294,576.65	\$755,411.74	\$1,787,578.27	\$0.00	\$1,787,578.27	\$468,407.26	35.51%				
580 Travel	\$4,650.00	\$438.48	\$0.00	\$4,650.00	\$0.00	\$4,650.00	\$0.00	0.00%				
611 Instructional Supplies	\$26,754.21	\$27,059.30	\$5,746.46	\$30,350.00	\$0.00	\$30,350.00	\$3,595.79	13.44%				
641 Textbooks	\$400.00	\$26.50	\$0.00	\$0.00	\$0.00	\$0.00	\$(400.00)	(100.00)%				
690 Other Supply	\$7,294.44	\$1,627.92	\$207.88	\$11,715.23	\$0.00	\$11,715.23	\$4,420.79	60.60%				

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
695 Technology Software	\$17,913.00	\$10,984.66	\$0.00	\$20,045.78	\$0.00	\$20,045.78	\$2,132.78	11.91%
730 New Equipment	\$12,558.22	\$13,942.69	\$100.00	\$2,500.00	\$0.00	\$2,500.00	\$(10,058.22)	(80.09)%
810 Dues & Fees	\$2,231.00	\$940.00	\$756.00	\$2,231.00	\$0.00	\$2,231.00	\$0.00	0.00%
001 Pupil Services	\$4,500,198.32	\$3,623,937.25	\$2,354,153.04	\$3,871,602.92	\$1,723,508.53	\$5,595,111.45	\$1,094,913.13	24.33%

# Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
111 Certified Salaries	\$1,711,529.14	\$1,037,823.05	\$670,832.93	\$2,061.00	\$1,767,800.33	\$1,769,861.33	\$58,332.19	3.41%
112 Support Salaries	\$640,211.53	\$388,307.91	\$273,129.02	\$1,000.00	\$643,333.84	\$644,333.84	\$4,122.31	0.64%
113 Overtime	\$0.00	\$1,186.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
322 Professional Training & Development	\$5,127.40	\$375.00	\$190.00	\$5,682.60	\$0.00	\$5,682.60	\$555.20	10.83%
430 Purchased Service	\$61,930.30	\$36,839.11	\$12,381.15	\$61,866.80	\$0.00	\$61,866.80	\$(63.50)	(0.10)%
435 Technology Repair & Maintenance	\$1,500.00	\$750.00	\$750.00	\$1,500.00	\$0.00	\$1,500.00	\$0.00	0.00%
440 Rentals	\$14,207.40	\$2,916.00	\$3,170.00	\$6,000.00	\$0.00	\$6,000.00	\$(8,207.40)	(57.77)%
490 Waste Removal	\$7,173.00	\$4,184.25	\$2,988.75	\$7,200.00	\$0.00	\$7,200.00	\$27.00	0.38%
530 Telephone / Communications	\$7,250.00	\$5,085.28	\$2,164.72	\$7,250.00	\$0.00	\$7,250.00	\$0.00	0.00%
540 Postage	\$901.45	\$0.00	\$0.00	\$901.45	\$0.00	\$901.45	\$0.00	0.00%
550 Printing & Binding	\$520.00	\$365.00	\$0.00	\$390.00	\$0.00	\$390.00	\$(130.00)	(25.00)%
611 Instructional Supplies	\$26,250.20	\$17,386.41	\$1,490.02	\$22,268.80	\$0.00	\$22,268.80	\$(3,981.40)	(15.17)%
613 Custodial Supply	\$25,000.00	\$11,739.91	\$7,413.02	\$25,000.00	\$0.00	\$25,000.00	\$0.00	0.00%
621 Propane Gas	\$4,000.01	\$1,019.29	\$773.06	\$4,050.00	\$0.00	\$4,050.00	\$49.99	1.25%
622 Electricity	\$64,650.00	\$25,196.62	\$39,453.38	\$70,000.00	\$0.00	\$70,000.00	\$5,350.00	8.28%
625 Fuel	\$67,000.00	\$28,096.52	\$6,903.48	\$67,008.00	\$0.00	\$67,008.00	\$8.00	0.01%
626 Diesel	\$1,050.00	\$0.00	\$1,050.00	\$1,050.00	\$0.00	\$1,050.00	\$0.00	0.00%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
641 Textbooks	\$5,394.30	\$4,764.17	\$97.59	\$11,683.07	\$0.00	\$11,683.07	\$6,288.77	116.58%
642 Library Books	\$5,000.00	\$1,698.00	\$190.65	\$4,000.00	\$0.00	\$4,000.00	\$(1,000.00)	(20.00)%
643 Periodicals	\$2,167.00	\$1,795.80	\$0.00	\$1,713.60	\$0.00	\$1,713.60	\$(453.40)	(20.92)%
650 Technology Supplies	\$2,000.00	\$0.00	\$840.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00%
690 Other Supply	\$5,907.60	\$2,810.62	\$305.79	\$3,794.40	\$0.00	\$3,794.40	\$(2,113.20)	(35.77)%
695 Technology Software	\$6,667.30	\$6,563.43	\$0.00	\$3,989.85	\$0.00	\$3,989.85	\$(2,677.45)	(40.16)%
730 New Equipment	\$1,637.48	\$1,241.64	\$275.00	\$61,377.00	\$0.00	\$61,377.00	\$59,735.36	3,648.26%
810 Dues & Fees	\$1,753.00	\$1,156.00	\$435.00	\$1,860.95	\$0.00	\$1,860.95	\$107.95	6.16%
102 Killingworth Elementary School	\$2,668,827.11	\$1,581,300.28	\$1,024,833.56	\$373,647.52	\$2,411,134.17	\$2,784,781.69	\$115,954.58	4.34%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Requests		Payroll		20/21 PROPOSED		Budget to Budget Change		% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	
111 Certified Salaries	\$1,279.51	\$1,183.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(1,279.51)	(100.00)%	
112 Support Salaries	\$316.52	\$316.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(316.52)	(100.00)%	
113 Overtime	\$0.00	\$4.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---	
430 Purchased Service	\$5,012.00	\$17,921.82	\$2,375.00	\$2,375.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(5,012.00)	(100.00)%	
490 Waste Removal	\$0.00	\$825.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---	
530 Telephone / Communications	\$900.00	\$1,889.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(900.00)	(100.00)%	
613 Custodial Supply	\$6,000.00	\$415.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(6,000.00)	(100.00)%	
622 Electricity	\$16,650.00	\$5,126.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(16,650.00)	(100.00)%	
625 Fuel	\$40,460.00	\$(6,214.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(40,460.00)	(100.00)%	
103 Haddam Elementary School	\$70,618.03	\$21,469.27	\$2,375.00	\$2,375.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(70,618.03)	(100.00)%	

# Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Report # 139737

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Requests		Payroll	20/21 PROPOSED	Budget to Budget Change	% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021				
111 Certified Salaries	\$2,224,720.82	\$1,331,059.99	\$898,681.94	\$2,061.00	\$2,253,798.10	\$2,255,859.10	\$31,138.28	1.40%				
112 Support Salaries	\$698,841.00	\$441,746.85	\$283,842.11	\$1,000.00	\$736,221.58	\$737,221.58	\$38,380.58	5.49%				
113 Overtime	\$0.00	\$4,733.77	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---				
322 Professional Training & Development	\$5,434.00	\$390.00	\$350.00	\$7,760.30	\$0.00	\$7,760.30	\$2,326.30	42.81%				
330 Professional Services	\$1,100.00	\$1,123.75	\$0.00	\$0.00	\$0.00	\$0.00	\$(1,100.00)	(100.00)%				
430 Purchased Service	\$52,746.54	\$32,894.31	\$12,133.84	\$54,201.00	\$0.00	\$54,201.00	\$1,454.46	2.76%				
440 Rentals	\$11,371.65	\$2,870.00	\$2,982.00	\$6,000.00	\$0.00	\$6,000.00	\$(5,371.65)	(47.24)%				
490 Waste Removal	\$5,760.00	\$3,360.00	\$2,400.00	\$6,000.00	\$0.00	\$6,000.00	\$240.00	4.17%				
510 Student Transportation Service	\$25,057.76	\$9,033.44	\$16,024.32	\$24,817.52	\$0.00	\$24,817.52	\$(240.24)	(0.96)%				
530 Telephone / Communications	\$3,800.00	\$2,870.70	\$929.30	\$3,800.00	\$0.00	\$3,800.00	\$0.00	0.00%				
540 Postage	\$1,356.00	\$0.00	\$0.00	\$1,356.00	\$0.00	\$1,356.00	\$0.00	0.00%				
611 Instructional Supplies	\$27,901.86	\$19,729.37	\$264.75	\$38,806.40	\$0.00	\$38,806.40	\$10,904.54	39.08%				
613 Custodial Supply	\$27,000.00	\$11,357.09	\$5,244.71	\$27,000.00	\$0.00	\$27,000.00	\$0.00	0.00%				
622 Electricity	\$75,600.00	\$30,475.07	\$45,124.93	\$75,600.00	\$0.00	\$75,600.00	\$0.00	0.00%				
625 Fuel	\$46,450.00	\$19,476.58	\$24,523.42	\$46,451.24	\$0.00	\$46,451.24	\$1.24	0.00%				
641 Textbooks	\$7,529.36	\$4,399.72	\$0.00	\$20,941.51	\$0.00	\$20,941.51	\$13,412.15	178.13%				
642 Library Books	\$5,000.00	\$4,685.36	\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$(1,000.00)	(20.00)%				



## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Requests		Payroll	2021 PROPOSED	Budget to Budget Change	% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021				
643 Periodicals	\$3,254.12	\$2,852.57	\$0.00	\$0.00	\$3,124.88	\$0.00	\$3,124.88	\$0.00	\$3,124.88	\$(129.24)	(3.97)%	
650 Technology Supplies	\$2,000.00	\$374.50	\$840.00	\$840.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00%	
690 Other Supply	\$6,111.68	\$3,789.56	\$139.72	\$139.72	\$3,643.77	\$0.00	\$3,643.77	\$0.00	\$3,643.77	\$(2,467.91)	(40.38)%	
695 Technology Software	\$7,010.30	\$7,363.29	\$0.00	\$0.00	\$3,860.94	\$0.00	\$3,860.94	\$0.00	\$3,860.94	\$(3,149.36)	(44.92)%	
730 New Equipment	\$270.03	\$71.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(270.03)	(100.00)%	
810 Dues & Fees	\$1,790.00	\$1,386.00	\$0.00	\$0.00	\$1,902.00	\$0.00	\$1,902.00	\$0.00	\$1,902.00	\$112.00	6.26%	
104 Burr District Elementary School	\$3,240,105.12	\$1,936,043.82	\$1,293,481.04	\$1,293,481.04	\$334,326.56	\$2,990,019.68	\$334,326.56	\$2,990,019.68	\$3,324,346.24	\$84,241.12	2.60%	

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
<b>322 Professional Training &amp; Development</b>	\$0.00	\$156.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	---
<b>110 Administrator</b>	\$0.00	\$156.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	---

# Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Requests		Payroll		20/21 PROPOSED		% Change
	7/1/2019 - 6/30/2020		7/1/2019 - 6/30/2020		7/1/2020 - 6/30/2021		7/1/2020 - 6/30/2021		7/1/2020 - 6/30/2021				
<b>121 Substitute</b>	\$190,550.00		\$62,374.79	\$0.00	\$190,550.00	\$0.00	\$190,550.00	\$0.00	\$190,550.00	\$0.00	\$190,550.00	\$0.00	0.00%
<b>111 Teacher</b>	\$190,550.00		\$62,374.79	\$0.00	\$190,550.00	\$0.00	\$190,550.00	\$0.00	\$190,550.00	\$0.00	\$190,550.00	\$0.00	0.00%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
<b>121 Substitute</b>	\$36,360.00	\$15,763.99	\$0.00	\$36,360.00	\$0.00	\$36,360.00	\$0.00	0.00%
<b>112 Paraprofessional</b>	\$36,360.00	\$15,763.99	\$0.00	\$36,360.00	\$0.00	\$36,360.00	\$0.00	0.00%

# Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
111 Certified Salaries	\$1,647,123.44	\$997,042.71	\$643,645.12	\$18,965.00	\$1,637,325.30	\$1,656,290.30	\$9,166.86	0.56%
112 Support Salaries	\$344,759.76	\$214,064.75	\$151,541.90	\$0.00	\$324,341.86	\$324,341.86	\$(20,417.90)	(5.97)%
113 Overtime	\$0.00	\$740.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
322 Professional Training & Development	\$3,283.15	\$620.00	\$0.00	\$6,432.15	\$0.00	\$6,432.15	\$3,149.00	95.91%
430 Purchased Service	\$4,000.00	\$901.07	\$1,526.00	\$3,600.00	\$0.00	\$3,600.00	\$(400.00)	(10.00)%
440 Rentals	\$0.00	\$234.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
530 Telephone / Communications	\$900.00	\$388.14	\$511.86	\$900.00	\$0.00	\$900.00	\$0.00	0.00%
540 Postage	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$0.00	0.00%
550 Printing & Binding	\$1,520.40	\$1,058.75	\$0.00	\$1,244.88	\$0.00	\$1,244.88	\$(275.52)	(18.12)%
580 Travel	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$(1,000.00)	(100.00)%
611 Instructional Supplies	\$27,617.87	\$17,855.01	\$3,392.40	\$25,643.80	\$0.00	\$25,643.80	\$(1,974.07)	(7.15)%
613 Custodial Supply	\$0.00	\$493.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
641 Textbooks	\$5,316.28	\$3,745.88	\$320.00	\$16,118.21	\$0.00	\$16,118.21	\$10,801.93	203.19%
642 Library Books	\$2,000.00	\$1,932.66	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00%
643 Periodicals	\$1,873.75	\$1,832.18	\$0.00	\$1,580.34	\$0.00	\$1,580.34	\$(293.41)	(15.66)%
650 Technology Supplies	\$2,000.00	\$1,880.00	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00%
690 Other Supply	\$8,044.49	\$6,322.81	\$0.00	\$7,190.00	\$0.00	\$7,190.00	\$(854.49)	(10.62)%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expenses 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
695 Technology Software	\$9,915.31	\$9,444.95	\$0.00	\$8,121.95	\$0.00	\$8,121.95	\$(1,793.36)	(18.09)%
730 New Equipment	\$2,400.00	\$2,400.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$600.00	25.00%
810 Dues & Fees	\$783.00	\$1,213.00	\$0.00	\$1,802.00	\$0.00	\$1,802.00	\$1,019.00	130.14%
201 Haddam Killingworth Intermediate School	\$2,063,037.45	\$1,262,170.48	\$800,937.28	\$99,098.33	\$1,961,667.16	\$2,060,765.49	\$(2,271.96)	(0.11)%

# Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Expense		19/20 Encumbrances		Requests		Payroll		20/21 PROPOSED		Budget to Budget Change	% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021			
111 Certified Salaries	\$3,759,695.85	\$2,167,959.34	\$1,369,993.68	\$135,837.60	\$3,500,299.19	\$3,636,136.79	\$(123,559.06)	(3.29)%						
112 Support Salaries	\$930,467.02	\$556,511.51	\$382,135.31	\$23,288.04	\$930,481.06	\$953,765.10	\$23,302.08	2.50%						
113 Overtime	\$0.00	\$4,871.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---						
322 Professional Training & Development	\$10,675.20	\$2,539.40	\$0.00	\$9,995.40	\$0.00	\$9,995.40	\$(679.80)	(6.37)%						
330 Professional Services	\$52,000.00	\$27,930.00	\$19,950.00	\$32,000.00	\$0.00	\$52,000.00	\$0.00	0.00%						
331 Official's	\$10,812.00	\$6,943.89	\$0.00	\$11,094.91	\$0.00	\$11,094.91	\$282.91	2.62%						
430 Purchased Service	\$98,491.08	\$50,062.11	\$24,912.93	\$99,542.00	\$0.00	\$99,542.00	\$1,050.92	1.07%						
439 Field Maintenance	\$39,000.00	\$11,325.00	\$19,928.00	\$39,460.00	\$0.00	\$39,460.00	\$460.00	1.18%						
440 Rentals	\$21,609.02	\$10,595.38	\$12,031.62	\$22,008.00	\$0.00	\$22,008.00	\$398.98	1.85%						
490 Waste Removal	\$13,600.00	\$5,351.50	\$8,248.50	\$9,600.00	\$0.00	\$9,600.00	\$(4,000.00)	(29.41)%						
510 Student Transportation Service	\$16,155.00	\$9,152.37	\$7,002.63	\$16,397.32	\$0.00	\$16,397.32	\$242.32	1.50%						
530 Telephone / Communications	\$11,000.00	\$8,464.23	\$2,535.77	\$11,000.00	\$0.00	\$11,000.00	\$0.00	0.00%						
540 Postage	\$2,608.00	\$0.00	\$0.00	\$2,608.00	\$0.00	\$2,608.00	\$0.00	0.00%						
550 Printing & Binding	\$3,161.00	\$2,696.24	\$400.00	\$3,025.80	\$0.00	\$3,025.80	\$(135.20)	(4.28)%						
580 Travel	\$5,748.77	\$1,261.72	\$2,549.28	\$5,265.03	\$0.00	\$5,265.03	\$(483.74)	(8.41)%						
611 Instructional Supplies	\$43,787.05	\$28,737.91	\$9,461.05	\$45,818.80	\$0.00	\$45,818.80	\$2,031.75	4.64%						
613 Custodial Supply	\$66,370.00	\$31,729.01	\$14,360.77	\$66,370.00	\$0.00	\$66,370.00	\$0.00	0.00%						

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
621 Propane Gas	\$3,150.00	\$541.84	\$1,458.16	\$3,150.00	\$0.00	\$3,150.00	\$0.00	0.00%
622 Electricity	\$270,000.00	\$147,375.88	\$122,624.12	\$290,000.00	\$0.00	\$290,000.00	\$20,000.00	7.41%
625 Fuel	\$105,000.00	\$42,527.74	\$62,472.26	\$105,000.00	\$0.00	\$105,000.00	\$0.00	0.00%
626 Diesel	\$1,500.00	\$383.15	\$1,116.85	\$1,500.00	\$0.00	\$1,500.00	\$0.00	0.00%
641 Textbooks	\$12,496.50	\$11,840.58	\$0.00	\$16,597.40	\$0.00	\$16,597.40	\$4,100.90	32.82%
642 Library Books	\$3,000.00	\$2,985.95	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$0.00	0.00%
643 Periodicals	\$1,366.93	\$1,297.86	\$0.00	\$1,360.62	\$0.00	\$1,360.62	\$(6.31)	(0.46)%
650 Technology Supplies	\$2,000.00	\$2,021.51	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00%
690 Other Supply	\$16,934.53	\$15,093.73	\$63.92	\$14,062.00	\$0.00	\$14,062.00	\$(2,872.53)	(16.96)%
695 Technology Software	\$22,150.15	\$22,231.80	\$0.00	\$13,000.35	\$0.00	\$13,000.35	\$(9,149.80)	(41.31)%
730 New Equipment	\$3,329.20	\$4,976.79	\$0.00	\$10,764.69	\$0.00	\$10,764.69	\$7,435.49	223.34%
810 Dues & Fees	\$6,739.00	\$5,110.99	\$415.00	\$6,838.99	\$0.00	\$6,838.99	\$99.99	1.48%
203 Haddam Killingworth Middle School	\$5,532,846.30	\$3,182,518.62	\$2,061,659.85	\$1,020,584.95	\$4,430,780.25	\$5,451,365.20	\$(81,481.10)	(1.47)%



# Regional School District 17

## SUPERINTENDENT BUDGET BY LOCATION 20/21

Report # 139737

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
111 Certified Salaries	\$5,155,636.41	\$3,100,596.32	\$1,838,227.52	\$439,243.00	\$4,837,223.03	\$5,276,466.03	\$120,829.62	2.34%
112 Support Salaries	\$962,469.30	\$628,372.93	\$332,747.63	\$16,000.00	\$961,988.70	\$977,988.70	\$15,519.40	1.61%
113 Overtime	\$0.00	\$5,820.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
320 Professional Educational Services	\$5,940.00	\$0.00	\$5,940.00	\$5,780.00	\$0.00	\$5,780.00	\$(160.00)	(2.69)%
322 Professional Training & Development	\$12,990.00	\$2,518.99	\$1,150.00	\$13,026.55	\$0.00	\$13,026.55	\$36.55	0.28%
330 Professional Services	\$3,600.00	\$626.72	\$792.00	\$2,200.00	\$0.00	\$2,200.00	\$(1,400.00)	(38.89)%
331 Official's	\$48,946.65	\$46,946.64	\$0.00	\$49,126.93	\$0.00	\$49,126.93	\$180.28	0.37%
430 Purchased Service	\$191,952.20	\$100,699.86	\$51,785.27	\$195,556.42	\$0.00	\$195,556.42	\$3,604.22	1.88%
435 Technology Repair & Maintenance	\$14,400.00	\$7,800.00	\$7,200.00	\$14,400.00	\$0.00	\$14,400.00	\$0.00	0.00%
439 Field Maintenance	\$57,000.00	\$23,079.90	\$5,362.26	\$57,000.00	\$0.00	\$57,000.00	\$0.00	0.00%
440 Rentals	\$35,990.82	\$12,652.94	\$15,059.51	\$25,500.00	\$0.00	\$25,500.00	\$(10,490.82)	(29.15)%
490 Waste Removal	\$21,524.00	\$13,954.88	\$7,569.12	\$23,324.00	\$0.00	\$23,324.00	\$1,800.00	8.36%
510 Student Transportation Service	\$181,349.31	\$98,280.68	\$81,893.63	\$182,183.24	\$0.00	\$182,183.24	\$833.93	0.46%
520 Insurance - Liability & Property	\$16,785.00	\$14,950.00	\$0.00	\$16,445.00	\$0.00	\$16,445.00	\$(340.00)	(2.03)%
530 Telephone / Communications	\$15,620.00	\$10,994.20	\$4,665.80	\$15,620.00	\$0.00	\$15,620.00	\$0.00	0.00%
540 Postage	\$4,172.00	\$88.18	\$111.82	\$4,172.00	\$0.00	\$4,172.00	\$0.00	0.00%
550 Printing & Binding	\$6,778.65	\$2,422.26	\$1,956.39	\$6,751.50	\$0.00	\$6,751.50	\$(27.15)	(0.40)%

# Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual Expense	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
	7/1/2019 - 6/30/2020	7/1/2020 - 6/30/2021							
580 Travel	\$11,850.00	\$2,976.42	\$6,832.41	\$11,600.00	\$0.00	\$11,600.00	\$(250.00)	(2.11)%	
611 Instructional Supplies	\$84,102.22	\$51,322.41	\$18,622.96	\$76,658.10	\$0.00	\$76,658.10	\$(7,444.12)	(8.85)%	
613 Custodial Supply	\$75,000.00	\$40,104.36	\$26,208.01	\$75,000.00	\$0.00	\$75,000.00	\$0.00	0.00%	
621 Propane Gas	\$10,687.50	\$3,697.28	\$2,353.84	\$10,687.50	\$0.00	\$10,687.50	\$0.00	0.00%	
622 Electricity	\$318,500.00	\$174,059.79	\$132,305.09	\$318,500.00	\$0.00	\$318,500.00	\$0.00	0.00%	
625 Fuel	\$240,000.00	\$209,502.25	\$30,497.75	\$305,000.00	\$0.00	\$305,000.00	\$65,000.00	27.08%	
626 Diesel	\$2,250.00	\$0.00	\$2,250.00	\$2,250.00	\$0.00	\$2,250.00	\$0.00	0.00%	
641 Textbooks	\$43,357.08	\$37,416.67	\$1,627.55	\$10,673.22	\$0.00	\$10,673.22	\$(32,683.86)	(75.38)%	
642 Library Books	\$5,000.00	\$4,468.89	\$495.51	\$5,000.00	\$0.00	\$5,000.00	\$0.00	0.00%	
643 Periodicals	\$1,431.00	\$863.55	\$357.93	\$1,531.00	\$0.00	\$1,531.00	\$100.00	6.99%	
650 Technology Supplies	\$2,000.00	\$701.97	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	0.00%	
690 Other Supply	\$67,349.54	\$52,031.86	\$1,481.12	\$73,308.13	\$0.00	\$73,308.13	\$5,958.59	8.85%	
695 Technology Software	\$60,255.47	\$48,052.50	\$1,490.00	\$61,690.31	\$0.00	\$61,690.31	\$1,434.84	2.38%	
720 Building Improvement	\$0.00	\$14,628.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---	
730 New Equipment	\$25,973.12	\$22,027.57	\$671.89	\$42,755.81	\$0.00	\$42,755.81	\$16,782.69	64.62%	
731 Replacement Equipment	\$0.00	\$0.00	\$0.00	\$2,460.00	\$0.00	\$2,460.00	\$2,460.00	---	
810 Dues & Fees	\$31,107.06	\$23,578.60	\$2,595.00	\$29,858.06	\$0.00	\$29,858.06	\$(1,249.00)	(4.02)%	

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
205 Haddam Killingworth High School	\$7,714,017.33	\$4,755,237.01	\$2,582,250.01	\$2,095,300.77	\$5,799,211.73	\$7,894,512.50	\$180,495.17	2.34%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Request 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
<b>322 Professional Training &amp; Development</b>	\$750.00	\$297.72	\$0.00	\$750.00	\$0.00	\$750.00	\$0.00	0.00%
<b>435 Technology Repair &amp; Maintenance</b>	\$69,304.60	\$55,021.03	\$17,307.00	\$63,241.80	\$0.00	\$63,241.80	\$(6,062.80)	(8.75)%
<b>440 Rentals</b>	\$187,488.14	\$189,003.04	\$0.00	\$189,225.84	\$0.00	\$189,225.84	\$1,737.70	0.93%
<b>690 Other Supply</b>	\$20,000.00	\$14,671.51	\$5,295.59	\$20,000.00	\$0.00	\$20,000.00	\$0.00	0.00%
<b>730 New Equipment</b>	\$10,000.00	\$(23,142.79)	\$0.00	\$0.00	\$0.00	\$0.00	\$(10,000.00)	(100.00)%
<b>810 Dues &amp; Fees</b>	\$500.00	\$250.00	\$0.00	\$500.00	\$0.00	\$500.00	\$0.00	0.00%
<b>301 Technology</b>	\$288,042.74	\$236,100.51	\$22,602.59	\$273,717.64	\$0.00	\$273,717.64	\$(14,325.10)	(4.97)%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
127 Courier Salary	\$7,659.08	\$4,898.20	\$3,135.79	\$0.00	\$8,034.00	\$8,034.00	\$374.92	4.90%
520 Insurance - Liability & Property	\$11,091.00	\$8,154.75	\$2,718.25	\$11,960.30	\$0.00	\$11,960.30	\$869.30	7.84%
626 Diesel	\$264,525.00	\$110,201.40	\$94,298.60	\$264,525.00	\$0.00	\$264,525.00	\$0.00	0.00%
302 Transportation	\$283,275.08	\$123,254.35	\$100,152.64	\$276,485.30	\$8,034.00	\$284,519.30	\$1,244.22	0.44%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
113 Overtime	\$0.00	\$16,564.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
322 Professional Training & Development	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$0.00	0.00%
430 Purchased Service	\$29,650.00	\$11,432.30	\$770.00	\$31,270.00	\$0.00	\$31,270.00	\$1,620.00	5.46%
613 Custodial Supply	\$6,620.00	\$5,718.83	\$3,066.91	\$7,500.00	\$0.00	\$7,500.00	\$880.00	13.29%
627 Vehicle Parts & Supplies	\$10,000.00	\$4,007.35	\$2,498.68	\$10,000.00	\$0.00	\$10,000.00	\$0.00	0.00%
690 Other Supply	\$800.00	\$204.04	\$95.96	\$800.00	\$0.00	\$800.00	\$0.00	0.00%
721 Capital Needs	\$421,861.49	\$0.00	\$0.00	\$423,489.14	\$0.00	\$423,489.14	\$1,627.65	0.39%
730 New Equipment	\$0.00	\$5,150.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
810 Dues & Fees	\$3,030.00	\$5,211.12	\$80.00	\$2,550.00	\$0.00	\$2,550.00	\$(480.00)	(15.84)%
303 Buildings & Grounds	\$472,461.49	\$48,288.62	\$6,511.55	\$476,109.14	\$0.00	\$476,109.14	\$3,647.65	0.77%

# Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET		19/20 Actual	19/20	Requests	Payroll	20/21	Budget to Budget	% Change
	7/1/2019 - 6/30/2020	7/1/2019 - 6/30/2020	Expense 7/1/2019 - 6/30/2020	Encumbrances	7/1/2020 - 6/30/2021	7/1/2020 - 6/30/2021	PROPOSED	Change	
111 Certified Salaries	\$54,775.00	\$35,934.22	\$16,620.17	\$0.00	\$0.00	\$51,235.00	\$51,235.00	\$(3,540.00)	(6.46)%
112 Support Salaries	\$44,616.00	\$32,143.07	\$15,384.60	\$0.00	\$0.00	\$30,252.75	\$30,252.75	\$(14,363.25)	(32.19)%
113 Overtime	\$31,620.00	\$16,283.92	\$0.00	\$0.00	\$31,620.00	\$0.00	\$31,620.00	\$0.00	0.00%
430 Purchased Service	\$38,531.75	\$25,776.26	\$7,508.18	\$0.00	\$33,391.00	\$0.00	\$33,391.00	\$(5,140.75)	(13.34)%
510 Student Transportation Service	\$0.00	\$3,600.00	\$2,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
550 Printing & Binding	\$5,000.00	\$552.76	\$0.00	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	0.00%
580 Travel	\$200.00	\$25.81	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00	\$0.00	0.00%
613 Custodial Supply	\$1,000.00	\$31.47	\$61.55	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	0.00%
622 Electricity	\$0.00	\$479.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
625 Fuel	\$0.00	\$822.50	\$1,177.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
643 Periodicals	\$122.00	\$149.70	\$0.00	\$0.00	\$122.00	\$0.00	\$122.00	\$0.00	0.00%
650 Technology Supplies	\$1,000.00	\$809.97	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	0.00%
690 Other Supply	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00	\$0.00	0.00%
695 Technology Software	\$22,569.75	\$24,932.40	\$650.00	\$0.00	\$122,312.46	\$0.00	\$122,312.46	\$99,742.71	441.93%
730 New Equipment	\$3,008.90	\$2,742.90	\$154.50	\$0.00	\$0.00	\$0.00	\$0.00	\$(3,008.90)	(100.00)%
305 Central Office	\$202,643.40	\$144,284.82	\$43,956.50	\$0.00	\$194,845.46	\$81,487.75	\$276,333.21	\$73,689.81	36.36%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
111 Certified Salaries	\$713,576.89	\$453,345.40	\$271,569.01	\$18,500.00	\$900,553.18	\$819,053.18	\$105,476.29	14.78%
112 Support Salaries	\$1,142,337.65	\$690,443.75	\$304,352.18	\$210,900.00	\$937,791.80	\$1,148,691.80	\$6,354.15	0.56%
113 Overtime	\$0.00	\$8,739.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
121 Substitute	\$152,492.93	\$70,932.84	\$0.00	\$152,492.93	\$0.00	\$152,492.93	\$0.00	0.00%
130 Snow Removal	\$23,000.00	\$6,091.01	\$0.00	\$23,000.00	\$0.00	\$23,000.00	\$0.00	0.00%
205 Workers Compensation	\$264,333.00	\$187,855.10	\$23,654.90	\$260,654.90	\$0.00	\$260,654.90	\$(3,678.10)	(1.39)%
220 Health Insurance	\$6,754,192.60	\$4,843,536.65	\$1,075,155.02	\$6,112,144.30	\$0.00	\$6,112,144.30	\$(642,048.30)	(9.51)%
240 Life Insurance	\$40,670.00	\$15,836.15	\$9,663.85	\$26,019.84	\$0.00	\$26,019.84	\$(14,650.16)	(36.02)%
250 Social Security - Employer	\$366,541.32	\$220,217.69	\$165,193.83	\$39,077.85	\$327,463.46	\$366,541.31	\$(0.01)	0.00%
251 Tuition Reimbursement, Teachers	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	0.00%
255 Disability Insurance	\$6,010.00	\$1,494.00	\$1,706.00	\$2,395.80	\$0.00	\$2,395.80	\$(3,614.20)	(60.14)%
260 Pension Plan	\$249,933.26	\$0.00	\$0.00	\$249,933.26	\$0.00	\$249,933.26	\$0.00	0.00%
262 TSA, Employer Share	\$27,000.00	\$18,844.45	\$0.00	\$36,000.00	\$0.00	\$36,000.00	\$9,000.00	33.33%
265 Medicare - Employer	\$322,301.94	\$179,433.63	\$169,542.14	\$15,121.99	\$307,179.93	\$322,301.92	\$(0.02)	0.00%
267 Flexible Benefits	\$3,955.00	\$1,132.85	\$4,922.15	\$3,955.00	\$0.00	\$3,955.00	\$0.00	0.00%
275 Unemployment	\$22,500.00	\$4,318.81	\$18,181.19	\$22,500.00	\$0.00	\$22,500.00	\$0.00	0.00%
322 Professional Training & Development	\$16,750.00	\$2,629.75	\$750.00	\$15,766.00	\$0.00	\$15,766.00	\$(984.00)	(5.87)%



# Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
330 Professional Services	\$132,900.00	\$100,928.80	\$30,235.00	\$139,500.00	\$0.00	\$139,500.00	\$6,600.00	4.97%
430 Purchased Service	\$45,624.00	\$52,194.12	\$220.00	\$46,610.50	\$0.00	\$46,610.50	\$986.50	2.16%
440 Rentals	\$20,348.46	\$6,456.64	\$8,137.58	\$19,348.00	\$0.00	\$19,348.00	\$(1,000.46)	(4.92)%
510 Student Transportation Service	\$2,134,633.50	\$1,073,495.66	\$1,061,137.84	\$2,113,829.40	\$0.00	\$2,113,829.40	\$(20,804.10)	(0.97)%
520 Insurance - Liability & Property	\$410,555.10	\$310,690.57	\$87,587.75	\$445,936.52	\$0.00	\$445,936.52	\$35,381.42	8.62%
530 Telephone / Communications	\$6,000.00	\$4,682.76	\$0.00	\$6,000.00	\$0.00	\$6,000.00	\$0.00	0.00%
540 Postage	\$5,043.65	\$0.00	\$0.00	\$5,043.65	\$0.00	\$5,043.65	\$0.00	0.00%
560 Tuition	\$161,238.85	\$194,905.00	\$0.00	\$166,366.45	\$0.00	\$166,366.45	\$5,127.60	3.18%
580 Travel	\$2,750.00	\$1,587.07	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$(750.00)	(27.27)%
611 Instructional Supplies	\$0.00	\$599.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
613 Custodial Supply	\$9,875.00	\$6,050.57	\$590.23	\$7,250.00	\$2,625.00	\$9,875.00	\$0.00	0.00%
622 Electricity	\$0.00	\$(1,075.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	---
643 Periodicals	\$81.00	\$186.51	\$0.00	\$0.00	\$0.00	\$0.00	\$(81.00)	(100.00)%
690 Other Supply	\$19,421.00	\$5,256.10	\$0.00	\$13,800.00	\$0.00	\$13,800.00	\$(5,621.00)	(28.94)%
695 Technology Software	\$39,008.50	\$42,478.61	\$1,036.00	\$57,689.00	\$0.00	\$57,689.00	\$18,680.50	47.89%
720 Building Improvement	\$0.00	\$16,889.41	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00	---
810 Dues & Fees	\$17,595.00	\$11,286.00	\$75.00	\$9,883.00	\$0.00	\$9,883.00	\$(7,712.00)	(43.83)%

## Regional School District 17 SUPERINTENDENT BUDGET BY LOCATION 20/21

Account Number / Description	19/20 BUDGET 7/1/2019 - 6/30/2020	19/20 Actual Expense 7/1/2019 - 6/30/2020	19/20 Encumbrances	Requests 7/1/2020 - 6/30/2021	Payroll 7/1/2020 - 6/30/2021	20/21 PROPOSED	Budget to Budget Change	% Change
831 Debt - Principal	\$1,640,000.00	\$0.00	\$1,640,000.00	\$1,675,000.00	\$0.00	\$1,675,000.00	\$35,000.00	2.13%
832 Debt - Interest	\$315,262.50	\$82,631.25	\$82,631.25	\$445,937.50	\$0.00	\$445,937.50	\$130,675.00	41.45%
606 District Wide	\$15,085,931.15	\$8,614,095.09	\$4,958,840.92	\$12,362,655.89	\$2,375,613.37	\$14,738,269.26	\$(347,661.89)	(2.30)%
<b>GRAND TOTAL</b>	<b>\$42,348,913.52</b>	<b>\$25,606,989.90</b>	<b>\$15,251,753.98</b>	<b>\$21,608,284.48</b>	<b>\$21,781,456.64</b>	<b>\$43,389,741.12</b>	<b>\$1,040,827.60</b>	<b>2.46%</b>

Section V.

**CAPITAL IMPROVEMENT FUND**

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**CAPITAL PROJECTS FUND 06**

Beginning Balance	7/1/2019	\$1,974,882.43
Expenditures	7/1- 2/27/20	(\$117,452.90)
Encumbrances	3/3/2020	(\$969,703.00)
<u>Contributions</u>	<u>7/1- 6/30/20</u>	<u>\$425,661.49</u>
Projected Balance	6/30/2020	\$1,313,388.02

**Section VI.**

**APPENDICES**

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**DEBT SERVICE**

**2019 - 2020**  
**DEBT SCHEDULE**

<b>BOND ISSUE</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
<i>\$7.7 Million Dated 4/6/2005</i>	\$ 600,000.00	\$ 23,100.00	\$ 623,100.00	3.85%
<i>\$9.45 Million Dated 2/28/12</i>	\$ 1,040,000.00	\$ 142,162.50	\$ 1,182,162.50	4.00%
<i>\$7.27 Million Dated 10/24/19</i>	\$ -	\$ 158,526.00	\$ 158,526.00	5.00%
	-----			
<b>TOTAL</b>	\$ 1,640,000.00	\$ 323,788.50	\$ 1,963,788.50	

**2020 - 2021**  
**DEBT SCHEDULE**

<b>BOND ISSUE</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
<i>\$9.45 Million Dated 2/28/12</i>	\$ 950,000.00	\$ 100,562.50	\$ 1,050,562.50	4.00%
<i>\$7.27 Million Dated 10/24/19</i>	\$ 725,000.00	\$ 345,375.00	\$ 1,070,375.00	5.00%
	-----			
<b>TOTAL</b>	\$ 1,675,000.00	\$ 445,937.50	\$ 2,120,937.50	

**2021 - 2022**  
**DEBT SCHEDULE**

<b>BOND ISSUE</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
<i>\$9.45 Million Dated 2/28/12</i>	\$ 920,000.00	\$ 62,562.50	\$ 982,562.50	4.00%
<i>\$7.27 Million Dated 10/24/19</i>	\$ 725,000.00	\$ 309,125.00	\$ 1,034,125.00	5.00%
	-----			
<b>TOTAL</b>	\$ 1,645,000.00	\$ 371,687.50	\$ 2,016,687.50	

**2022 - 2023**  
**DEBT SCHEDULE**

<b>BOND ISSUE</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
<i>\$9.45 Million Dated 2/28/12</i>	\$ 860,000.00	\$ 25,762.50	\$ 885,762.50	2.25%
<i>\$7.27 Million Dated 10/24/19</i>	\$ 725,000.00	\$ 272,875.00	\$ 997,875.00	5.00%
	-----			
<b>TOTAL</b>	\$ 1,585,000.00	\$ 298,637.50	\$ 1,883,637.50	

**2023 - 2024**  
**DEBT SCHEDULE**

<b>BOND ISSUE</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
<i>\$9.45 Million Dated 2/28/12</i>	\$ 285,000.00	\$ 6,412.50	\$ 291,412.50	2.25%
<i>\$7.27 Million Dated 10/24/19</i>	\$ 730,000.00	\$ 236,500.00	\$ 966,500.00	5.00%
	-----			
<b>TOTAL</b>	\$ 1,015,000.00	\$ 242,912.50	\$ 1,257,912.50	

**SUPERINTENDENT'S PROPOSED BUDGET 2020-2021**  
**DEBT SERVICE**

**2024 - 2025**

**DEBT SCHEDULE**

<i><b>BOND ISSUE</b></i>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
\$7.27 Million Dated 10/24/19	\$ 730,000.00	\$ 200,000.00	\$ 930,000.00	5.00%
	-----			
<b>TOTAL</b>	\$ 730,000.00	\$ 200,000.00	\$ 930,000.00	
			\$ 930,000.00	

**2025 - 2026**

**DEBT SCHEDULE**

<i><b>BOND ISSUE</b></i>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
\$7.27 Million Dated 10/24/19	\$ 730,000.00	\$ 163,500.00	\$ 893,500.00	5.00%
	-----			
<b>TOTAL</b>	\$ 730,000.00	\$ 163,500.00	\$ 893,500.00	
			\$ 893,500.00	

**2026 - 2027**

**DEBT SCHEDULE**

<i><b>BOND ISSUE</b></i>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
\$7.27 Million Dated 10/24/19	\$ 730,000.00	\$ 127,000.00	\$ 857,000.00	5.00%
	-----			
<b>TOTAL</b>	\$ 730,000.00	\$ 127,000.00	\$ 857,000.00	
			\$ 857,000.00	

**2027 - 2028**

**DEBT SCHEDULE**

<i><b>BOND ISSUE</b></i>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
\$7.27 Million Dated 10/24/19	\$ 725,000.00	\$ 90,625.00	\$ 815,625.00	5.00%
	-----			
<b>TOTAL</b>	\$ 725,000.00	\$ 90,625.00	\$ 815,625.00	
			\$ 815,625.00	

**2028 - 2029**

**DEBT SCHEDULE**

<i><b>BOND ISSUE</b></i>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
\$7.27 Million Dated 10/24/19	\$ 725,000.00	\$ 54,375.00	\$ 779,375.00	5.00%
	-----			
<b>TOTAL</b>	\$ 725,000.00	\$ 54,375.00	\$ 779,375.00	
			\$ 779,375.00	

**2029 - 2030**

**DEBT SCHEDULE**

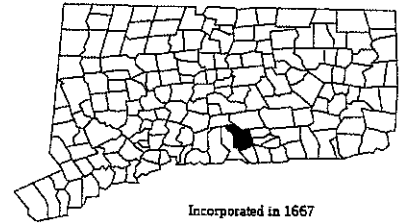
<i><b>BOND ISSUE</b></i>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Rate</b>
\$7.27 Million Dated 10/24/19	\$ 725,000.00	\$ 18,125.00	\$ 743,125.00	5.00%
	-----			
<b>TOTAL</b>	\$ 725,000.00	\$ 18,125.00	\$ 743,125.00	

# Killingworth, Connecticut

CERC Town Profile 2019 *Produced by Connecticut Data Collaborative*

**Town Hall**  
323 Route 81  
Killingworth, CT 06419  
(860) 663-1765

*Belongs To*  
Middlesex County  
LMA New Haven  
Lower CT River Valley Planning Area



Incorporated in 1667

## Demographics

### Population

	Town	County	State
2000	6,018	155,071	3,405,565
2010	6,525	165,676	3,574,097
2013-2017	6,441	164,110	3,594,478
2020	6,282	170,518	3,604,591
'17 - '20 Growth / Yr	-0.8%	1.3%	0.1%

	Town	County	State
Land Area (sq. miles)	35	369	4,842
Pop./Sq. Mile (2013-2017)	182	444	742
Median Age (2013-2017)	48	45	41
Households (2013-2017)	2,411	66,599	1,361,755
Med. HH Inc. (2013-2017)	\$113,413	\$81,673	\$73,781

	Town	State
Veterans (2013-2017)	356	180,111

### Age Distribution (2013-2017)

	0-4	5-14	15-24	25-44	45-64	65+	Total
Town	254 4%	785 12%	762 12%	1,059 16%	2,247 35%	1,334 21%	6,441 100%
County	7,042 4%	17,570 11%	20,717 13%	36,566 22%	52,019 32%	30,196 18%	164,110 100%
State	186,188 5%	432,367 12%	495,626 14%	872,640 24%	1,031,900 29%	575,757 16%	3,594,478 100%

### Race/Ethnicity (2013-2017)

	Town	County	State
White Non-Hisp	6,180	138,523	2,446,049
Black Non-Hisp	31	8,046	350,820
Asian Non-Hisp	58	4,780	154,910
Native American Non-Hisp	0	156	5,201
Other/Multi-Race Non-Hisp	44	2,993	84,917
Hispanic or Latino	128	9,612	551,916

### Educational Attainment (2013-2017)

	Town	State
High School Graduate	1,145 25%	673,582 27%
Associates Degree	593 13%	188,481 8%
Bachelors or Higher	2,211 48%	953,199 38%

## Economics

### Business Profile (2018)

Sector	Units	Employment
Total - All Industries	145	721
23 - Construction	23	76
31-33 - Manufacturing	NA	NA
44-45 - Retail Trade	9	67
56 - Administrative and Waste Services	20	89
62 - Health Care and Social Assistance	6	64
Total Government	6	161

### Top Five Grand List (2018)

	Amount
Eversource - CL&P	\$8,403,000
Jensen Residential Communities LLC	\$5,383,000
Connecticut Water Co	\$3,639,640
Pattaconk Farm LLC	\$2,051,400
Andeson, Norma R Trustee	\$1,986,260
Net Grand List (SFY 2016-2017)	\$724,366,649

### Major Employers (2018)

Regional School District 17	Killingworth Kids Center
Interstate Battery	Killingworth True Value
La Foresta Restaurant	

## Education

### 2018-2019 School Year

	Grades	Enrollment
Regional School District 17	PK-12	2026

### Smarter Balanced Test Percent Above Goal (2017-2018)

	Grade 3		Grade 4		Grade 8	
	Town	State	Town	State	Town	State
Math	77.2%	53.8%	75.3%	51.3%	72.2%	43.0%
ELA	68.1%	53.1%	80.4%	54.9%	85.8%	56.1%

### Pre-K Enrollment (PSIS)

	2018-2019
Regional School District 17	44

### Rate of Chronic Absenteeism (2017-2018)

	All
Connecticut	10.7%
Regional School District 17	3.7%

### 4-Year Cohort Graduation Rate (2017-2018)

	All	Female	Male
Connecticut	88.3%	91.8%	85.1%
Regional School District 17	94.6%	94.6%	94.7%

### Public vs Private Enrollment (2013-2017)

	Town	County	State
Public	82.5%	87.0%	86.8%
Private	17.5%	13.0%	13.2%



# Killingworth, Connecticut

## CERC Town Profile 2019



Connecticut  
Economic  
Resource Center

### Government

Government Form: Selectman - Town Meeting

Total Revenue (2017)	\$21,992,398	Total Expenditures (2017)	\$21,036,619	Annual Debt Service (2017)	\$459,463
Tax Revenue	\$18,842,876	Education	\$16,831,153	As % of Expenditures	2.2%
Non-tax Revenue	\$3,149,522	Other	\$4,205,466	Eq. Net Grand List (2017)	\$1,018,704,217
Intergovernmental	\$2,688,926	Total Indebtedness (2017)	\$8,317,389	Per Capita	\$159,148
Per Capita Tax (2017)	\$2,930	As % of Expenditures	39.5%	As % of State Average	105.4%
As % of State Average	99.9%	Per Capita	\$1,299	Moody's Bond Rating (2017)	-
		As % of State Average	51.7%	Actual Mill Rate (2017)	25.89
				Equalized Mill Rate (2017)	18.41
				% of Net Grand List Com/Ind (2017)	2.9%

### Housing/Real Estate

#### Housing Stock (2013-2017)

	Town	County	State
Total Units	2,553	75,938	1,507,711
% Single Unit (2013-2017)	83.9%	70.8%	59.2%
New Permits Auth (2017)	7	237	4,547
As % Existing Units	0.3%	0.3%	0.3%
Demolitions (2017)	1	25	1,403
Home Sales (2017)	80	1,191	21,880
Median Price	\$369,200	\$283,700	\$270,100
Built Pre-1950 share	16.8%	25.1%	29.3%
Owner Occupied Dwellings	2,288	49,088	906,798
As % Total Dwellings	94.9%	73.7%	66.6%
Subsidized Housing (2018)	25	6,619	167,879

#### Distribution of House Sales (2017)

	Town	County	State
Less than \$100,000	8	35	536
\$100,000-\$199,999	2	145	5,237
\$200,000-\$299,999	17	405	6,681
\$300,000-\$399,999	29	329	3,863
\$400,000 or More	24	277	5,563

#### Rental (2013-2017)

	Town	County	State
Median Rent	\$1,199	\$1,132	\$1,123
Cost-burdened Renters	30.2%	50.8%	52.3%

### Labor Force

	Town	County	State
Residents Employed	3,717	89,811	1,827,070
Residents Unemployed	102	3,267	78,242
Unemployment Rate	2.7%	3.5%	4.1%
Self-Employed Rate	12.2%	11.2%	10.0%
Total Employers	145	5,433	122,067
Total Employed	721	68,827	1,673,867

#### Connecticut Commuters (2015)

Commuters Into Town From:	Town Residents Commuting To:
Killingworth, CT	New Haven, CT
Haddam, CT	Killingworth, CT
Madison, CT	Hartford, CT
Clinton, CT	Madison, CT
Deep River, CT	Middletown, CT
Middletown, CT	Clinton, CT
Essex, CT	Wallingford, CT

### Quality of Life

#### Crime Rates (per 100,000 residents) (2017)

	Town	State
Property	205	1,777
Violent	32	228

#### Distance to Major Cities

	Miles
Hartford	27
Providence	67
New York City	87
Boston	104
Montreal	292

#### Residential Utilities

<b>Electric Provider</b>
Eversource Energy (800) 286-2000
<b>Water Provider</b>
Connecticut Water Company (800) 286-5700
<b>Cable Provider</b>
Comcast Clinton (800) 266-2278

#### Disengaged Youth (2013-2017)

	Town	State
Female	0.0%	4.2%
Male	0.0%	5.6%

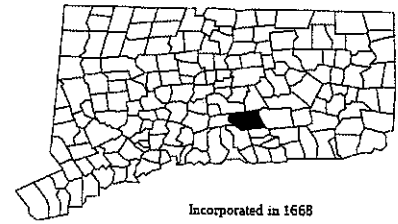
	Town
Library circulation per capita	5.95

# Haddam, Connecticut

CERC Town Profile 2019 *Produced by Connecticut Data Collaborative*

**Town Hall**  
30 Field Park Drive  
Haddam, CT 06438  
(860) 345-8531

*Belongs To*  
Middlesex County  
LMA Hartford  
Lower CT River Valley Planning Area



Incorporated in 1668

## Demographics

### Population

	Town	County	State
2000	7,157	155,071	3,405,565
2010	8,346	165,676	3,574,097
2013-2017	8,303	164,110	3,594,478
2020	8,843	170,518	3,604,591
'17 - '20 Growth / Yr	2.0%	1.3%	0.1%

	Town	County	State
Land Area (sq. miles)	44	369	4,842
Pop./Sq. Mile (2013-2017)	189	444	742
Median Age (2013-2017)	49	45	41
Households (2013-2017)	3,200	66,599	1,361,755
Med. HH Inc. (2013-2017)	\$105,920	\$81,673	\$73,781

### Veterans (2013-2017)

Town	State
581	180,111

### Age Distribution (2013-2017)

	0-4	5-14	15-24	25-44	45-64	65+	Total
Town	164 2%	1,162 14%	880 11%	1,517 18%	2,937 35%	1,643 20%	8,303 100%
County	7,042 4%	17,570 11%	20,717 13%	36,566 22%	52,019 32%	30,196 18%	164,110 100%
State	186,188 5%	432,367 12%	495,626 14%	872,640 24%	1,031,900 29%	575,757 16%	3,594,478 100%

### Race/Ethnicity (2013-2017)

	Town	County	State
White Non-Hisp	7,664	138,523	2,446,049
Black Non-Hisp	67	8,046	350,820
Asian Non-Hisp	324	4,780	154,910
Native American Non-Hisp	0	156	5,201
Other/Multi-Race Non-Hisp	31	2,993	84,917
Hispanic or Latino	217	9,612	551,916

### Poverty Rate (2013-2017)

Town	County	State
4.6%	7.2%	10.1%

### Educational Attainment (2013-2017)

	Town	State
High School Graduate	1,525 25%	673,582 27%
Associates Degree	755 12%	188,481 8%
Bachelors or Higher	2,816 46%	953,199 38%

## Economics

### Business Profile (2018)

Sector	Units	Employment
Total - All Industries	200	1,251
23 - Construction	24	31
31-33 - Manufacturing	8	24
44-45 - Retail Trade	17	168
62 - Health Care and Social Assistance	9	163
72 - Accommodation and Food Services	14	139
Total Government	21	377

### Top Five Grand List (2018)

	Amount
Connecticut Light & Power	\$78,032,930
Connecticut Yankee Atomic Power	\$21,421,690
Mcap Sabine Pointe LLC	\$422,260
Cellco Partnership	\$403,950
JDS Gasway Inc	\$390,610
Net Grand List (SFY 2016-2017)	\$906,066,345

### Major Employers (2018)

Brian House Inc	Riverhouse at Haddam
Saybrook at Haddam	Burr District Elementary School
Haddam-Killingworth High School	

## Education

### 2018-2019 School Year

Regional School District 17	Grades	Enrollment
	PK-12	2026

### Smarter Balanced Test Percent Above Goal (2017-2018)

	Grade 3		Grade 4		Grade 8	
	Town	State	Town	State	Town	State
Math	77.2%	53.8%	75.3%	51.3%	72.2%	43.0%
ELA	68.1%	53.1%	80.4%	54.9%	85.8%	56.1%

### Pre-K Enrollment (PSIS)

Regional School District 17	2018-2019
	44

### Rate of Chronic Absenteeism (2017-2018)

	All
Connecticut	10.7%
Regional School District 17	3.7%

### 4-Year Cohort Graduation Rate (2017-2018)

	All	Female	Male
Connecticut	88.3%	91.8%	85.1%
Regional School District 17	94.6%	94.6%	94.7%

### Public vs Private Enrollment (2013-2017)

	Town	County	State
Public	87.9%	87.0%	86.8%
Private	12.1%	13.0%	13.2%

# Haddam, Connecticut

## CERC Town Profile 2019



Connecticut  
Economic  
Resource Center

### Government

Government Form: Selectman - Town Meeting

Total Revenue (2017)	\$31,249,248	Total Expenditures (2017)	\$29,594,055	Annual Debt Service (2017)	\$315,865
Tax Revenue	\$28,231,741	Education	\$23,682,299	As % of Expenditures	1.1%
Non-tax Revenue	\$3,017,507	Other	\$5,911,756	Eq. Net Grand List (2017)	\$1,295,235,844
Intergovernmental	\$2,488,566	Total Indebtedness (2017)	\$15,617,611	Per Capita	\$156,732
Per Capita Tax (2017)	\$3,407	As % of Expenditures	52.8%	As % of State Average	103.8%
As % of State Average	116.2%	Per Capita	\$1,890	Moody's Bond Rating (2017)	Aa3
		As % of State Average	75.2%	Actual Mill Rate (2017)	31.20
				Equalized Mill Rate (2017)	21.74
				% of Net Grand List Com/Ind (2017)	6.2%

### Housing/Real Estate

Housing Stock (2013-2017)

	Town	County	State
Total Units	3,599	75,938	1,507,711
% Single Unit (2013-2017)	91.5%	70.8%	59.2%
New Permits Auth (2017)	9	237	4,547
As % Existing Units	0.3%	0.3%	0.3%
Demolitions (2017)	0	25	1,403
Home Sales (2017)	90	1,191	21,880
Median Price	\$305,400	\$283,700	\$270,100
Built Pre-1950 share	20.0%	25.1%	29.3%
Owner Occupied Dwellings	2,758	49,088	906,798
As % Total Dwellings	86.2%	73.7%	66.6%
Subsidized Housing (2018)	49	6,619	167,879

Distribution of House Sales (2017)

	Town	County	State
Less than \$100,000	0	35	536
\$100,000-\$199,999	15	145	5,237
\$200,000-\$299,999	33	405	6,681
\$300,000-\$399,999	25	329	3,863
\$400,000 or More	17	277	5,563

Rental (2013-2017)

	Town	County	State
Median Rent	\$880	\$1,132	\$1,123
Cost-burdened Renters	78.3%	50.8%	52.3%

### Labor Force

	Town	County	State
Residents Employed	4,949	89,811	1,827,070
Residents Unemployed	158	3,267	78,242
Unemployment Rate	3.1%	3.5%	4.1%
Self-Employed Rate	9.5%	11.2%	10.0%
Total Employers	200	5,433	122,067
Total Employed	1,251	68,827	1,673,867

Connecticut Commuters (2015)

Commuters Into Town From:	Town Residents Commuting To:	
Haddam, CT	Middletown, CT	607
East Haddam, CT	Hartford, CT	333
Middletown, CT	Haddam, CT	331
Killingworth, CT	New Haven, CT	141
Chester, CT	Wallingford, CT	116
East Hampton, CT	Rocky Hill, CT	104
Cromwell, CT	East Hartford, CT	99

### Quality of Life

Crime Rates (per 100,000 residents) (2017)

	Town	State
Property	438	1,777
Violent	13	228

Distance to Major Cities

	Miles
Hartford	21
Providence	63
New York City	91
Boston	99
Montreal	286

Disengaged Youth (2013-2017)

	Town	State
Female	0.0%	4.2%
Male	0.0%	5.6%

	Town
Library circulation per capita	5.79

Residential Utilities

Electric Provider	Eversource Energy (800) 286-2000
Water Provider	Municipal Provider Local Contact
Cable Provider	Comcast Clinton (800) 266-2278