

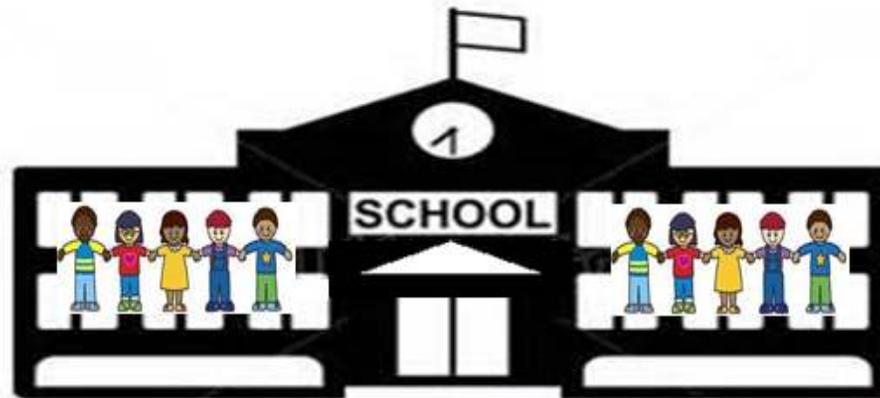
KANSAS CITY PUBLIC SCHOOLS

Understanding

the **BUDGET**



2016-17 PROPOSED BUDGET



**Board Workshop
April 20, 2016**



Welcome!

Kansas City Public Schools is a “financially stable” school district as described by the State of Missouri, independent auditors, and Standard & Poor’s. We strive each year to balance our annual budget by keeping expenditures equal to earned revenue. Our operating reserves are at 25% of our annual budget allowing the district to continue to operate routine operations throughout the school year. KCPS is considered a hold-harmless district in the State foundation formula for revenue which means the district will not receive any less revenue per student than we did the previous year. This is the first year the State is recognizing Early Childhood revenue in the foundation formula. We are budgeting \$1.5 million from this revenue source.

Additionally, the Board of Directors approved the KCPS Master Plan for schools on February 24, 2016. This budget plan incorporates the goals of the Master Plan to ensure that KCPS is using its limited resources as effectively and efficiently as possible to give our students the best opportunities to succeed.

This budget plan accounts for the Master Plan components that will allow KCPS to provide improved academic resources and options such as:

- *Smaller class sizes for grade K-2 (22 students per class)*
- *Extended Year at four elementary schools*
- *More electives and college and career pathways at high schools*
- *Facilities improvements*
- *Providing transportation services for students living more than ½ mile from their school*
- *Attendance boundary changes*
- *Closing Satchel Paige Elementary and Southwest Early College Campus*
- *Relocating Wendell Phillips to Crispus Attucks*
- *Expanded Co-Curricular & Athletic Programs*
- *Restructuring of African-Centered Elementary to K-7*
- *Creation of a school within a school model for Southeast High School and African Centered education.*

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KCPS By the Numbers

Our Students

14,665

September 2015 count

September Membership is the count of resident students in grades K-12 taken the last Wednesday of September who are enrolled on the count day .

Ethnicity/Race SY 2015-16

- Black – 57%
- Hispanic – 28%
- White – 9%
- Other – 6%



1 OUT OF 5

students first/primary language is not English

100% of students qualify for free meals



The CEP allows LEAs in high poverty areas to offer free meals to all students at no cost.

Membership in Instructional Programs SY 2015-16

- A Plus Program – 8%
- Gifted – 7%
- Special Education – 14%
- English Language Learners – 22%
- Homeless – 5%
- Title I – 92%

Our District

12th largest school district in Missouri

out of **548** school districts in State of Missouri

35 Schools



3.9 million square feet of facilities

Academic Locations

- High Schools 6
- Middle Schools 2
- Elementary Schools..... 24
- Career/Technical Ed. Center 1
- Adult Education Center 1
- Alternative Graduation Center 1
- Juvenile Detention Center 2
- Approved Provided Agencies 11

2,200 + employees

Full-Time Employee Type

- Certificated 53%
- Support 41%
- School Based Administration ... 5%
- Central Administration 1%



Part-Time Employees

- Approximately 357
- 41% of Teachers have Master's Degree

Finance

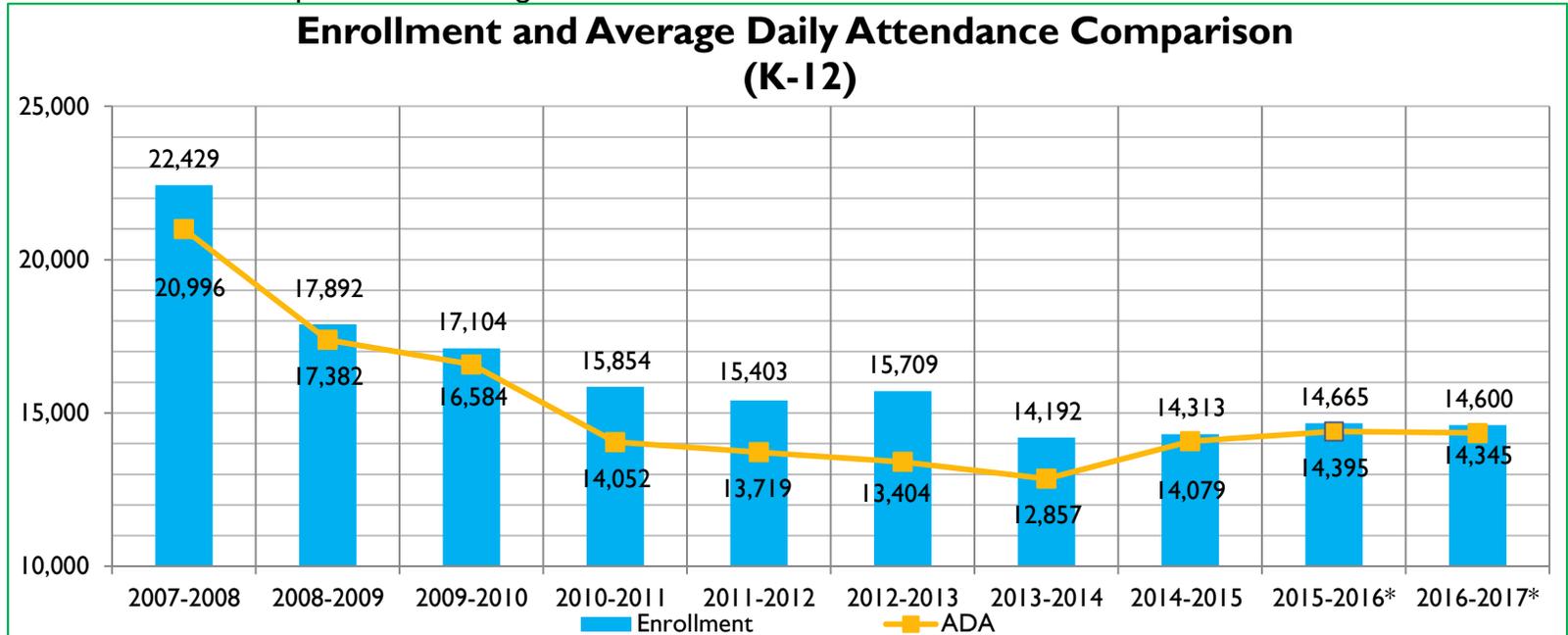
- Five consecutive years of greater than 15% for Unrestricted Fund Balance (Standard & Poor's Benchmark).



- Balanced budget for **6** consecutive years

Enrollment Drives the Budget

The graph below shows the total student enrollment from K-12th grade. District's enrollment has been decreasing since the inception of charter schools in school year 1999-2000. However, in school year 2014-15, the district's enrollment slightly increased when the Department of Elementary & Secondary Education awarded the provisional accreditation to the district. Through continued academic achievement & improvement and marketing campaign, the district's enrollment increase in school year 2015-2016. However, enrollment is projected to decrease in school year 2016-17 due to new charter schools and expansion of existing charter schools in 2016-2017.



* FY16 estimated ADA and FY17 projection

Enrollment

Count of resident students in grades K-12 as of the last Wednesday of September.

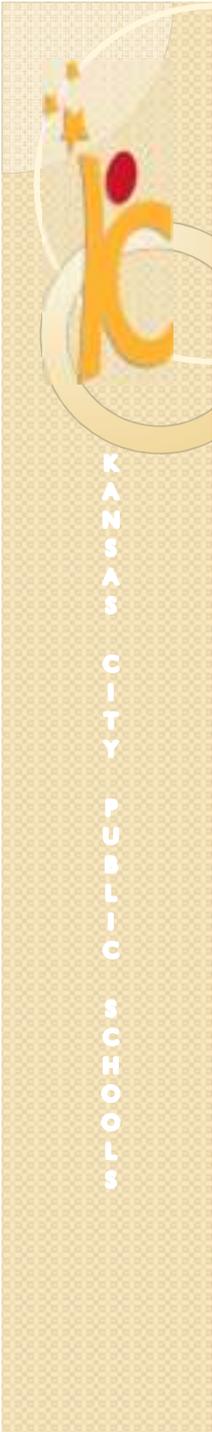
Average Daily Attendance

Includes regular school term hours of attendance plus summer school.



FY2017 Projected Enrollment

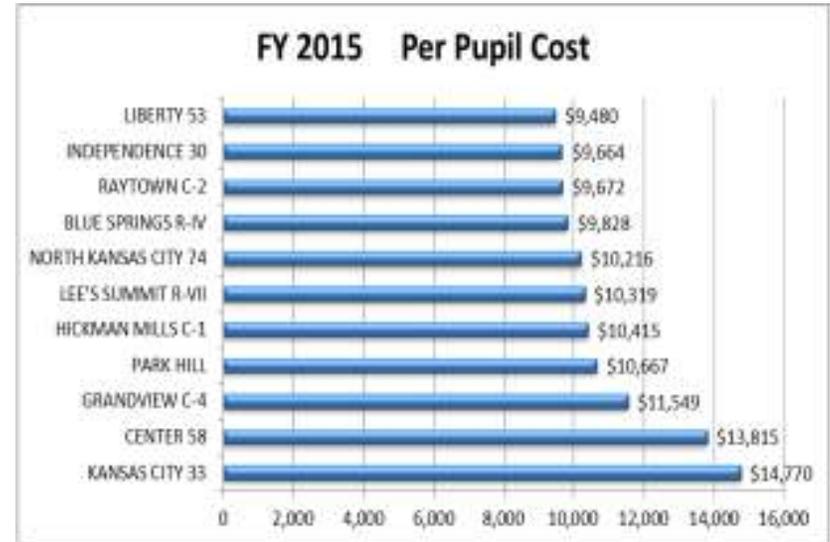
| Code | School | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
|------|--------------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|------------|------------|--------------|------------|------------|------------|---------------|
| 1100 | Central | | | | | | | | | | 200 | 95 | 96 | 121 | 512 |
| 1120 | Anderson | | | | | | | | | 24 | 24 | 13 | 10 | 1 | 72 |
| 1220 | LCP | | | | | | | 93 | 112 | 131 | 182 | 144 | 147 | 146 | 955 |
| 1340 | NE | | | | | | | | | | 267 | 135 | 152 | 159 | 713 |
| 1400 | Paseo | | | | | | | | 73 | 69 | 77 | 75 | 102 | 90 | 486 |
| 1520 | SWECC | | | | | | | | | | 163 | 66 | 78 | 130 | 437 |
| 1580 | East | | | | | | | | | | 273 | 218 | 144 | 194 | 829 |
| 1670 | ACCPA | | | | | | | | | 39 | 86 | 73 | 44 | 69 | 312 |
| 2060 | Central Mid | | | | | | | | 223 | 262 | | | | | 485 |
| 2240 | NE Mid | | | | | | | | 342 | 344 | | | | | 686 |
| 4280 | Cook | 55 | 55 | 41 | 35 | 15 | | | | | | | | | 201 |
| 4290 | Carver | 65 | 50 | 58 | 56 | 68 | 59 | 33 | | | | | | | 389 |
| 4300 | Border | 64 | 52 | 44 | 29 | 33 | 22 | 29 | | | | | | | 273 |
| 4310 | Trailwoods | 48 | 53 | 64 | 51 | 65 | 46 | 46 | | | | | | | 373 |
| 4330 | Rogers | 112 | 103 | 121 | 95 | 105 | 102 | 64 | | | | | | | 702 |
| 4350 | FLA | 112 | 97 | 63 | 81 | 69 | 57 | 48 | 45 | 46 | | | | | 618 |
| 4420 | Faxon | 43 | 58 | 60 | 36 | 47 | 42 | 23 | | | | | | | 309 |
| 4460 | Garfield | 65 | 72 | 83 | 80 | 70 | 75 | 43 | | | | | | | 488 |
| 4500 | Gladstone | 71 | 73 | 71 | 80 | 86 | 80 | 45 | | | | | | | 506 |
| 4580 | Hartman | 54 | 66 | 51 | 52 | 56 | 40 | 27 | | | | | | | 346 |
| 4700 | James | 46 | 66 | 58 | 61 | 62 | 54 | 39 | | | | | | | 386 |
| 4750 | King | 77 | 70 | 65 | 63 | 60 | 58 | 41 | | | | | | | 434 |
| 4760 | Knotts | 4 | 10 | 14 | 12 | 22 | 24 | 10 | 12 | | | | | | 108 |
| 4880 | Longfellow | 43 | 46 | 26 | 39 | 34 | 21 | 22 | | | | | | | 231 |
| 5020 | Melcher | 37 | 76 | 53 | 59 | 54 | 49 | 29 | | | | | | | 357 |
| 5200 | Philipps | 63 | 67 | 50 | 58 | 50 | 36 | 38 | | | | | | | 362 |
| 5240 | Pitcher | 39 | 65 | 51 | 51 | 57 | 40 | 38 | | | | | | | 341 |
| 5420 | ACCPA | 65 | 58 | 51 | 61 | 58 | 38 | 32 | 30 | | | | | | 392 |
| 5440 | Banneker | 65 | 47 | 67 | 65 | 64 | 33 | 38 | | | | | | | 379 |
| 5450 | Holliday | 76 | 42 | 31 | 24 | 31 | 20 | 6 | | | | | | | 229 |
| 5580 | Troost | 55 | 58 | 54 | 70 | 50 | 52 | 42 | | | | | | | 381 |
| 5630 | Garcia | 55 | 67 | 64 | 51 | 61 | 40 | 47 | | | | | | | 385 |
| 5660 | Wheatley | 74 | 69 | 69 | 70 | 81 | 49 | 48 | | | | | | | 460 |
| 5700 | Whittier | 69 | 66 | 65 | 67 | 67 | 80 | 49 | | | | | | | 463 |
| | Grand Total | 1,455 | 1,486 | 1,374 | 1,346 | 1,365 | 1,116 | 930 | 837 | 916 | 1,272 | 820 | 773 | 910 | 14,600 |



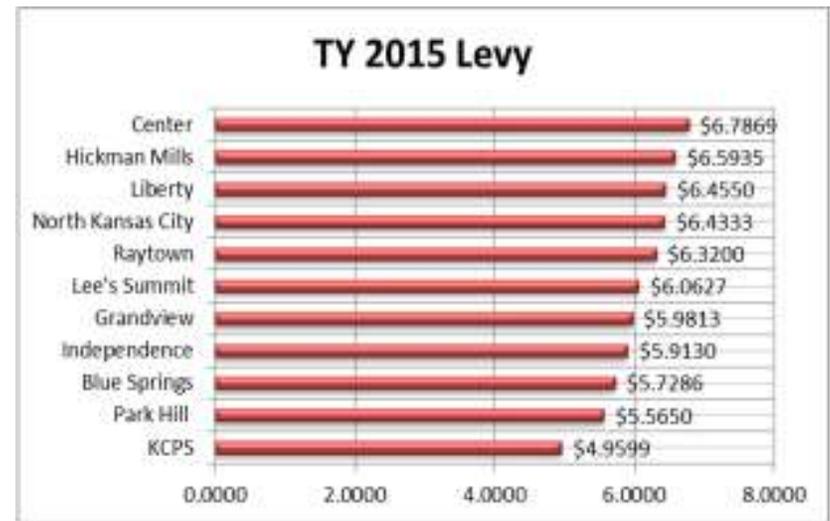
Per Pupil Cost & Tax Levy

The following charts compare the districts' per pupil cost and tax levy rate.

| District | FY 2015 Per Pupil Cost |
|----------------------|------------------------|
| LIBERTY 53 | \$9,480 |
| INDEPENDENCE 30 | \$9,664 |
| RAYTOWN C-2 | \$9,672 |
| BLUE SPRINGS R-IV | \$9,828 |
| NORTH KANSAS CITY 74 | \$10,216 |
| LEE'S SUMMIT R-VII | \$10,319 |
| HICKMAN MILLS C-1 | \$10,415 |
| PARK HILL | \$10,667 |
| GRANDVIEW C-4 | \$11,549 |
| CENTER 58 | \$13,815 |
| KANSAS CITY 33 | \$14,770 |



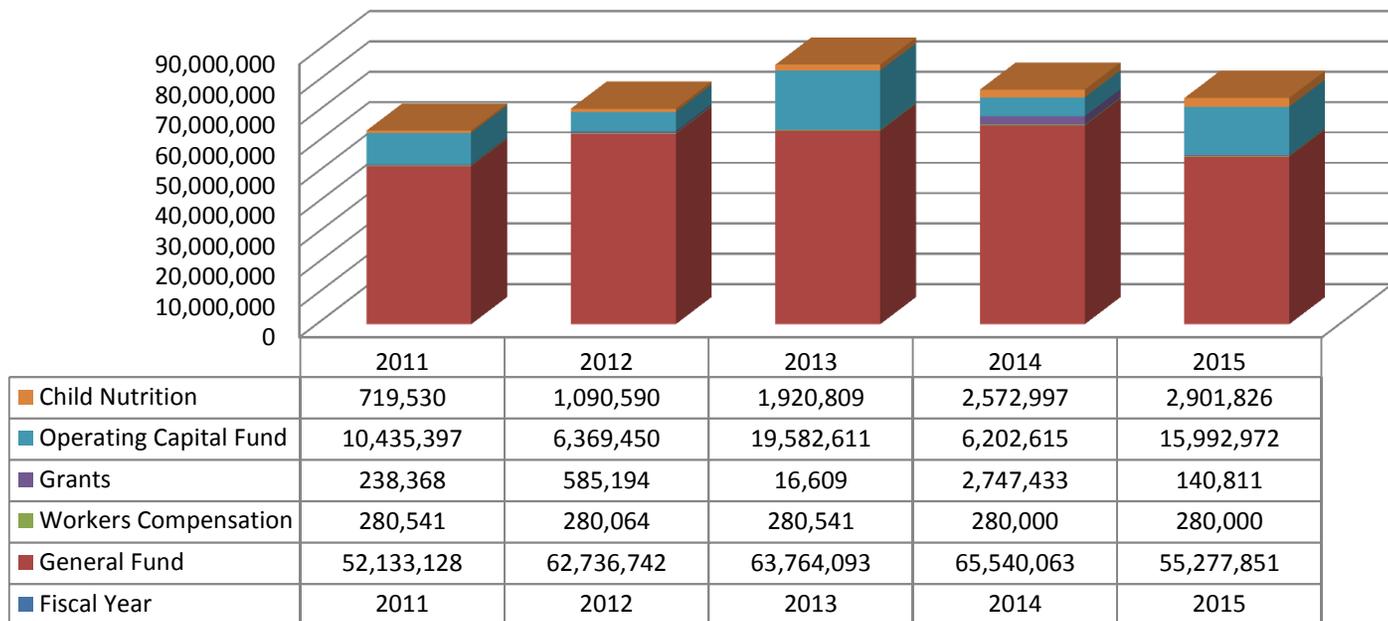
| District | TY 2015 Levy |
|-------------------|--------------|
| Center | \$6.7869 |
| Hickman Mills | \$6.5935 |
| Liberty | \$6.4550 |
| North Kansas City | \$6.4333 |
| Raytown | \$6.3200 |
| Lee's Summit | \$6.0627 |
| Grandview | \$5.9813 |
| Independence | \$5.9130 |
| Blue Springs | \$5.7286 |
| Park Hill | \$5.5650 |
| KCPS | \$4.9599 |



Revenues, Expenditures and Fund Balance

A school budget provides a detailed outline of the projected expenditures and the anticipated revenues during a specified period of time. Through careful planning and strict monitoring of budget, the district built up its fund balance that can be used during rainy days. The chart below shows fund balances that are used for the day to day operations of the district. The combined fund balance carried in these funds is the primary indicator of a district's financial viability and stability. Fund balances will fluctuate based upon the primary source of revenue. The district receives approximately 76 percent from local sources and 24 percent from state and federal sources. **According to state law, a school district shall not issue a check unless there is sufficient money in the treasury and in the proper fund.**

Fund Balance By Classification *



* Includes fund balances within the board approved comprehensive budget.

** The following are board approved fund balance designation:

- Technology Plan - \$7.5 million (Balance - \$4.2 million)
- Troost Building Purchase Cost - \$4.5 million



Total General Fund Balance Designation - \$8.7 million

District Fund Summary

| 2016-17 | Proposed Budget | % of Total |
|--------------------------------|----------------------|-------------|
| Operating Funds | \$187,836,952 | 83% |
| Special Revenue Funds (Grants) | \$26,959,576 | 12% |
| Child Nutrition Fund | \$12,739,096 | 6% |
| Total Proposed Budget* | \$227,535,624 | 100% |

* Includes budgeted funds to be presented to the Board.

Operating Funds

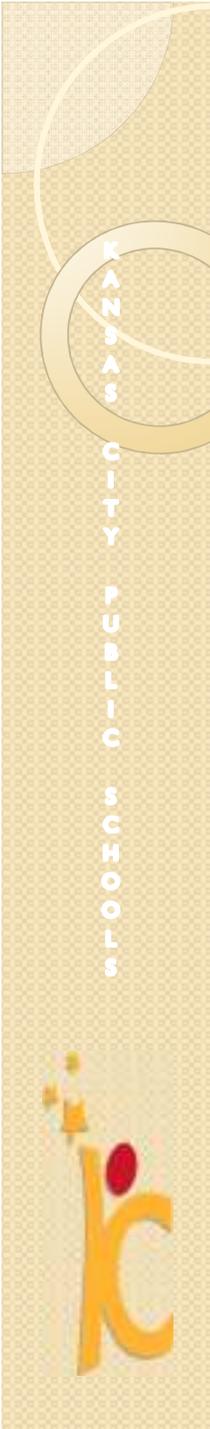
The Operating Fund is comprised of three budgeted funds: Incidental/General Fund, Teachers Fund and Operating Capital Projects Fund. This fund is used for the routine operations funded by property taxes, state aid and other general revenues. It is the most significant fund in relation to the district's overall operation. The Operating Funds account for salaries, fringe benefits, purchased services, supplies & materials, and capital outlay transactions such as furniture & equipment with a unit cost of \$1,000 or more and with a useful life of 2 years or more.

Special Revenue Funds

Special Revenue Fund accounts for revenues that are restricted to expenditures for particular purposes. Grants are accounted in this fund, and it has two major categories: mandatory and discretionary grants. Mandatory grants are awarded by a federal agency. Entitlement and formula grants would be examples of these types of grants. Entitlement grants are those in which a recipient has met certain condition and have an enforceable right to the funds. Formula grants are based on a formula which is either written into law or the agency's regulation. Discretionary grants allow the federal agency to select the recipient through competitive grant processes. In addition to mandatory and discretionary grants, the district is awarded private or corporate grants where there is accountability to an external entity for how the funds should be spent.

Child Nutrition Fund

The Child Nutrition Fund accounts for the administration and operations of the food service programs.

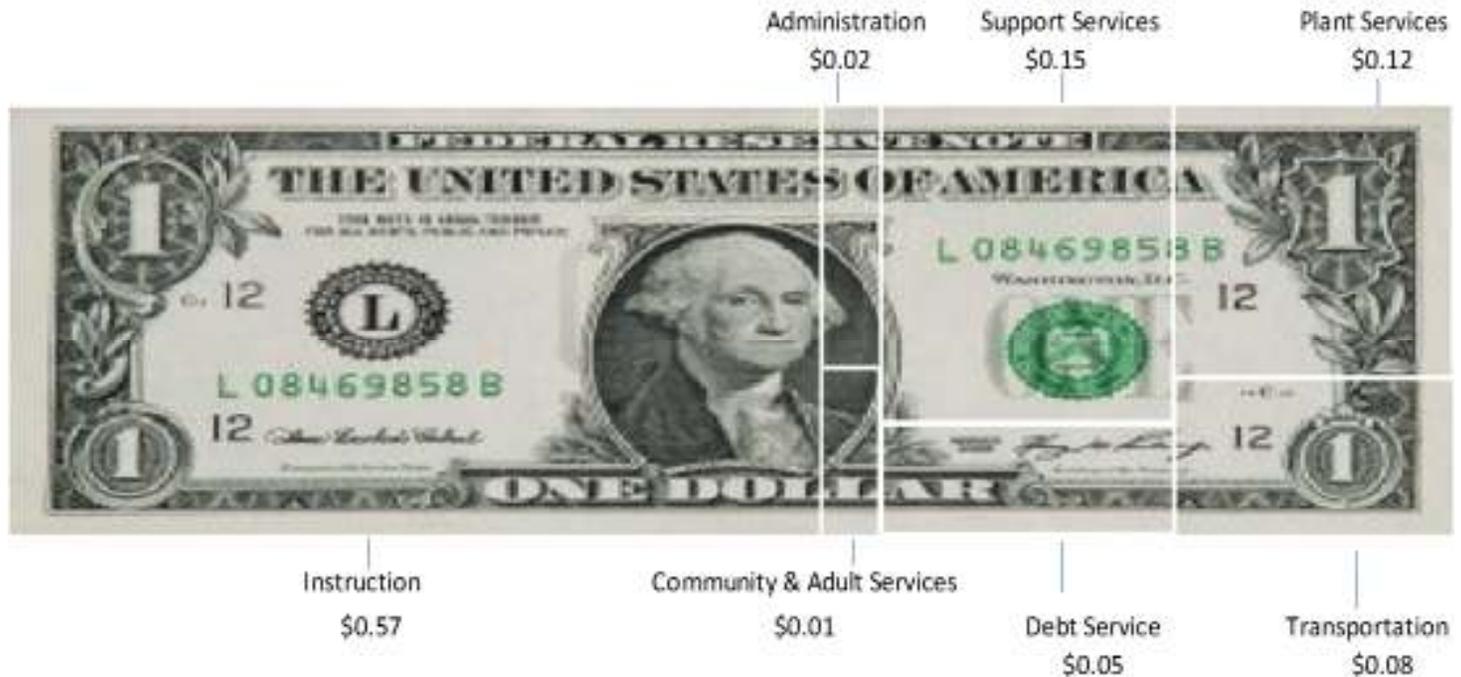


Proposed Operating Budget 2016-2017

| Revenue | Amount |
|------------------------------|----------------------|
| Local | \$166,555,064 |
| County | 5,169,459 |
| State | 13,982,609 |
| Federal | 2,280,098 |
| Total Proposed Budget | \$187,987,230 |

| Expenditures | Amount |
|-----------------------------|-----------------------|
| Administration | \$ 4,598,875 |
| Instruction | 107,686,196 |
| Support Services | 27,796,772 |
| Plant Services | 22,262,960 |
| Pupil Transportation | 14,446,211 |
| Community & Adult Services | 1,585,590 |
| Debt Service | 9,460,348 |
| Total Operating Fund | \$ 187,836,952 |

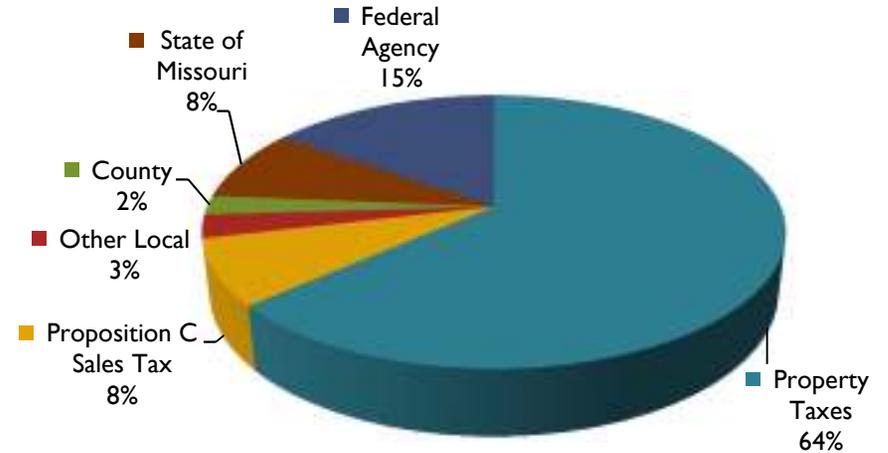
For Every Dollar Spent:



Comprehensive Revenues & Expenditures 2016-2017

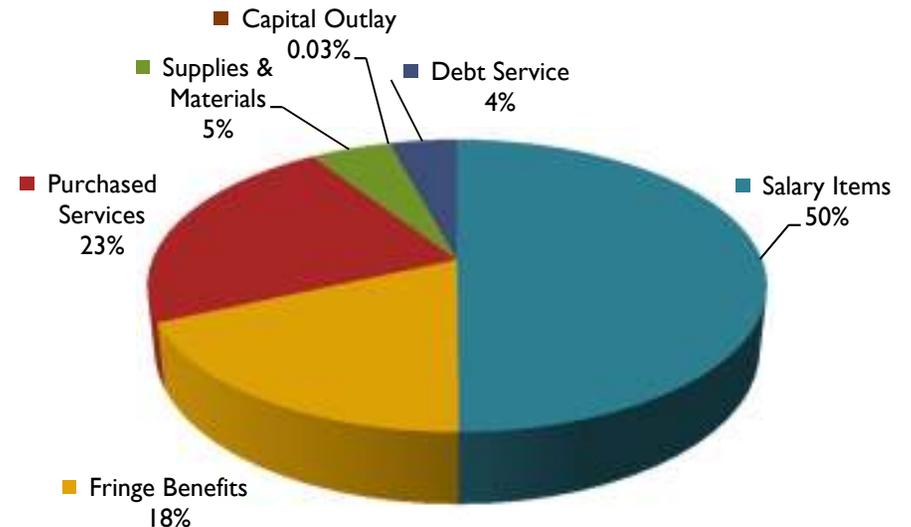
Where the Money Comes From...

| | | |
|-------------------------|--------------------|-------------|
| Property Taxes | 144,607,689 | 64% |
| Proposition C Sales Tax | 17,708,571 | 8% |
| Other Local | 6,278,068 | 3% |
| County | 5,169,459 | 2% |
| State of Missouri | 19,207,477 | 8% |
| Federal Agency | 34,714,638 | 15% |
| Total Revenue | 227,685,902 | 100% |



Where the Money Goes...

| | | |
|---------------------------|--------------------|-------------|
| Salary Items | 113,603,062 | 50% |
| Fringe Benefits | 41,680,245 | 18% |
| Purchased Services | 51,335,922 | 23% |
| Supplies & Materials | 11,376,597 | 5% |
| Capital Outlay | 79,450 | 0.03% |
| Debt Service | 9,460,348 | 4% |
| Total Expenditures | 227,535,624 | 100% |

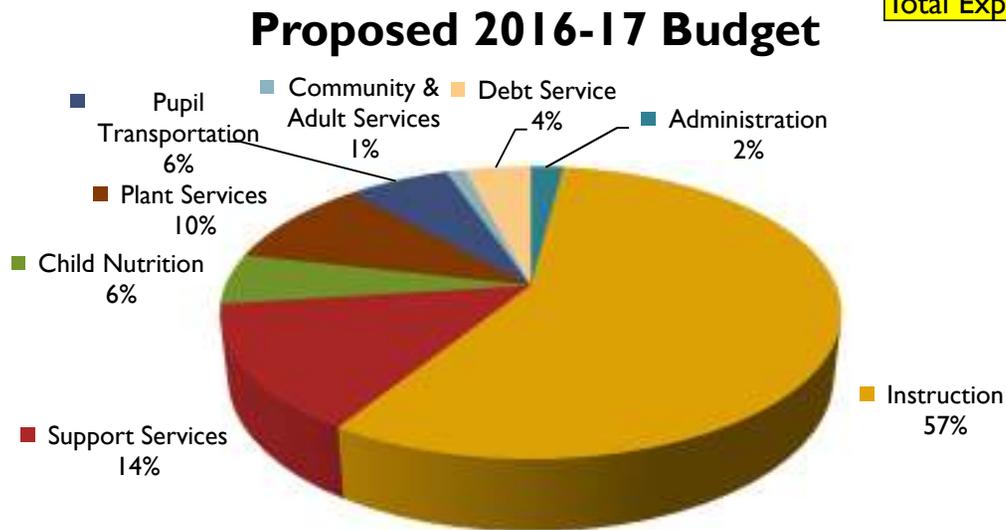


What Does the Budget Buy?

The budget development is guided by two principles: (1) will it improve student achievement; and (2) will it help KCPS regain state full accreditation. To accomplish these guidelines, obligations are prioritized and programs are evaluated.

The following graph shows how the budget will be spent throughout the fiscal year.

| Proposed 2016-17 Budget | |
|----------------------------|--------------------|
| Administration | \$4,598,875 |
| Instruction | 129,461,852 |
| Support Services | 31,959,537 |
| Child Nutrition | 12,739,096 |
| Plant Services | 22,262,960 |
| Pupil Transportation | 14,455,067 |
| Community & Adult Services | 2,597,889 |
| Debt Service | 9,460,348 |
| Total Expenditures | 227,535,624 |



What Specific Items Does the Budget Buy?

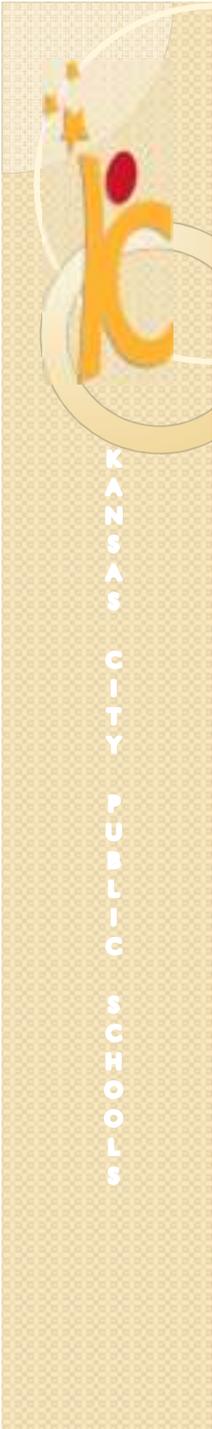
| Function | Kids, Schools and Classrooms | | Central Support |
|----------------------------|------------------------------------|--|----------------------------------|
| Instruction | Teachers | Athletics & Activities | |
| | Paraprofessionals | One-to-One Initiative | |
| | Classroom Materials and Supplies | City Year Program | |
| | English Language Program | Extended Day/Tutoring Program | |
| | Gifted & Talented Program | Early Childhood Program | |
| | Career & Technical Education | Literacy Lab | |
| | Summer School | Early College Program | |
| Special Education | Special Education Teachers | Transition Services | |
| | Intervention Services | Psychologists, Speech, Occupational and Physical Therapist | |
| | Special Education Program | | |
| | ECSE Program | | |
| Instructional Support | Guidance/Counseling | | Academic Achievement |
| | Instructional Coaches | | School Leadership |
| | Professional Development | | Core Data, Assessment & Research |
| | Art, Music, PE & Computer Teachers | | Federal Programs |
| | Library Services | | Curriculum |
| | Health Services | | Student Support Services |
| | Social Workers | | Educational Technology |
| | Parent and Family Liaisons | | Student Dropout Services |
| Support Services | Transportation Services | | Business & Finance |
| | Free & Reduced Lunch Program | | Human Resources |
| | | | Information Technology |
| Plant Services | Custodial Services | Repairs & Maintenance of Property | Operations/Maintenance |
| | Utilities | Safety and Security | Safety and Security |
| General Administration | | | Board of Education |
| | | | Superintendent |
| | | | Legal |
| School Administration | Principals | Secretaries | |
| | Assistant Principals | Bookkeepers | |
| Community & Adult Services | Adult Basic Education Program | Parent and Family Liaisons | |
| | Nursing Services | | |



Comparative Summary of Adopted Budget to Proposed Budget

| | FY16 Amendment I Budget | FY17 Proposed Budget | FY16 vs FY17 Variance ** Increase (Decrease) |
|-------------------------------|-------------------------------|----------------------------|--|
| Revenue | \$240,715,427 | \$227,685,902 | (\$13,029,525) |
| Expenditures | 240,595,186 | 227,535,624 | (13,059,562) |
| Revenue Over Expenditures | 120,241 | 150,278 | 30,037 |
| Net Beginning Fund Balance | 70,356,564 | 65,976,805 | (4,379,759) |
| Ending Fund Balance | 70,476,805 | 66,127,083 | (4,349,722) |
| Less: Restricted Fund Balance | 19,425,876 | 14,925,876 | (4,500,000) |
| General Fund Balance | \$51,050,929 | \$51,201,207 | \$150,278 |

| | BUDGET VARIANCE by PROGRAM ** | | | |
|-------------------------------|-------------------------------|----------------|-----------------|----------------|
| | Operating | Grants | Child Nutrition | Total |
| Revenue | (\$309,163) | (\$12,698,924) | (\$21,438) | (\$13,029,525) |
| Expenditures | (339,200) | (12,698,924) | (21,438) | (13,059,562) |
| Revenue Over Expenditures | 30,037 | - | - | 30,037 |
| Net Beginning Fund Balance | (4,379,759) | - | - | (4,379,759) |
| Ending Fund Balance | (4,349,722) | - | - | (4,349,722) |
| Less: Restricted Fund Balance | (4,500,000) | - | - | (4,500,000) |
| General Fund Balance | \$150,278 | - | - | \$150,278 |



FY 2017 Proposed Comprehensive Budget

| Description | Operating | Operating | Operating | TOTAL | GRANTS | GRANTS | CNS | CNS | TOTAL | TOTAL |
|--|-----------------|--------------------|-------------------|--------------------|---------------|-------------------|---------------|-------------------|-----------------|--------------------|
| | FTE | BUDGET | Capital BUDGET | OPERATING | FTE | BUDGET | FTE | BUDGET | FTE | BUDGET |
| REVENUES | | | | | | | | | | |
| 31 - Local | | 158,625,033 | 7,930,031 | 166,555,064 | | 1,790,201 | | 249,063 | | 168,594,328 |
| 32 -Intermediate (County) | | 5,169,459 | - | 5,169,459 | | - | | - | | 5,169,459 |
| 33 -State | | 13,982,609 | - | 13,982,609 | | 5,224,868 | | - | | 19,207,477 |
| 34 -Federal | | 1,523,398 | 756,700 | 2,280,098 | | 19,944,507 | | 12,490,033 | | 34,714,638 |
| TOTAL REVENUE PROJECTION | | 179,300,499 | 8,686,731 | 187,987,230 | | 26,959,576 | | 12,739,096 | | 227,685,902 |
| EXPENDITURES | | | | | | | | | | |
| 76 -A1 - Board of Education | 1.00 | 380,600 | 2,000 | 382,600 | - | - | - | - | 1.00 | 382,600 |
| 77 -A2 - Executive Administration | 18.75 | 4,216,275 | - | 4,216,275 | - | - | - | - | 18.75 | 4,216,275 |
| 78 -A3 - Building Level Administration | 113.50 | 10,570,517 | - | 10,570,517 | - | - | - | - | 113.50 | 10,570,517 |
| 55 -B1 - Elementary Schools | 524.84 | 40,548,634 | - | 40,548,634 | - | 22,485 | - | - | 524.84 | 40,571,119 |
| 56 -B2 - Middle Schools | 59.00 | 4,560,118 | - | 4,560,118 | - | - | - | - | 59.00 | 4,560,118 |
| 57 -B3 - Senior Schools | 205.00 | 16,548,510 | - | 16,548,510 | - | 150,000 | - | - | 205.00 | 16,698,510 |
| 59 -B4 - Special Education | 169.00 | 14,732,581 | - | 14,732,581 | 112.00 | 8,466,278 | - | - | 281.00 | 23,198,859 |
| 58 -B5 - Other Instruction | - | 8,559,489 | - | 8,559,489 | - | - | - | - | - | 8,559,489 |
| 60 -B6 - Culturally Different | 94.00 | 6,488,381 | - | 6,488,381 | 19.00 | 5,180,719 | - | - | 113.00 | 11,669,100 |
| 61 -B7 - Vocational Education | 19.00 | 1,725,025 | 38,050 | 1,763,075 | 8.00 | 651,266 | - | - | 27.00 | 2,414,341 |
| 62 -B8 - Student Activities | 3.00 | 1,967,096 | 3,400 | 1,970,496 | - | - | - | - | 3.00 | 1,970,496 |
| 65 -B9 - Tuition to Other Districts | - | 475,513 | - | 475,513 | - | - | - | - | - | 475,513 |
| 70 -C1 - Attendance/Placement | 18.00 | 1,635,047 | - | 1,635,047 | - | - | - | - | 18.00 | 1,635,047 |
| 71 -C2 - Guidance/Counseling | 37.10 | 3,264,439 | - | 3,264,439 | 3.10 | 322,332 | - | - | 40.20 | 3,586,771 |
| 72 -C3 - Health/Psych/Speech | 104.00 | 7,868,147 | 3,000 | 7,871,147 | 10.00 | 718,700 | - | - | 114.00 | 8,589,847 |
| 73 -C4 - Improvement Instr-Curr Dev | 10.00 | 1,695,543 | - | 1,695,543 | 8.25 | 2,135,842 | - | - | 18.25 | 3,831,385 |
| 74 -C5 - Improvement Instr-Staff Dev | - | 45,000 | - | 45,000 | - | - | - | - | - | 45,000 |
| 75 -C6 - Educational Media Services | 26.40 | 3,002,951 | - | 3,002,951 | - | - | - | - | 26.40 | 3,002,951 |
| 79 -C7 - Financial Support Services | 86.35 | 10,276,645 | 6,000 | 10,282,645 | 9.15 | 985,891 | 136.50 | 12,739,096 | 232.00 | 24,007,632 |
| 80 -D1 - Operation/Maintenance of Plant | 198.00 | 22,262,960 | - | 22,262,960 | - | - | - | - | 198.00 | 22,262,960 |
| 81 -E1 - Transportation | - | 14,446,211 | - | 14,446,211 | - | 8,856 | - | - | - | 14,455,067 |
| 88 -F1 - Community and Adult Services | 11.83 | 1,140,276 | - | 1,140,276 | 6.20 | 396,628 | - | - | 18.03 | 1,536,904 |
| 63 -F2 - Adult Basic Education | 5.90 | 445,314 | - | 445,314 | 7.10 | 615,671 | - | - | 13.00 | 1,060,985 |
| 68 -F4 - Early Childhood | 10.50 | 1,468,882 | - | 1,468,882 | 124.17 | 7,304,908 | - | - | 134.67 | 8,773,790 |
| 90 -H1 - Debt Service | - | - | 9,460,348 | 9,460,348 | - | - | - | - | - | 9,460,348 |
| TOTAL EXPENDITURE PROJECTION | 1,715.17 | 178,324,154 | 9,512,798 | 187,836,952 | 306.97 | 26,959,576 | 136.50 | 12,739,096 | 2,158.64 | 227,535,624 |
| FUND TRANSFER | | (826,067) | 826,067 | - | | | | | | - |
| REVENUE OVER/(UNDER) EXPENDITURES | | 150,278 | - | 150,278 | | - | | - | | 150,278 |
| FUND BALANCE | | | | | | | | | | |
| Projected Net Beginning Fund Balance | | 51,330,929 | 11,603,239 | 62,934,168 | | 140,811 | | 2,901,826 | | 65,976,805 |
| Projected Ending Fund Balance | | 51,481,207 | 11,603,239 | 63,084,446 | | 140,811 | | 2,901,826 | | 66,127,083 |
| Less: Restricted Fund Balance | | 280,000 | 11,603,239 | 11,883,239 | | 140,811 | | 2,901,826 | | 14,925,876 |
| Unrestricted Ending Fund Balance | | 51,201,207 | - | 51,201,207 | | - | | - | | 51,201,207 |



FY17 School Based Budget

| <u>School Name</u> | <u>Projected Enrollment</u> | <u>FTE</u> | <u>Total Budget</u> |
|---------------------------------|-----------------------------|---------------|---------------------|
| Central Academy | 512 | 31.50 | 2,556,020 |
| * Lincoln College Prep | 955 | 54.00 | 4,406,217 |
| Northeast High | 713 | 36.50 | 2,942,584 |
| * Paseo Academy of Arts | 486 | 37.00 | 2,973,620 |
| East High | 829 | 42.00 | 3,364,845 |
| * Southeast/ACE High | 749 | 42.00 | 3,270,298 |
| Total Senior Schools | 4,244 | 243.00 | 19,513,584 |
| Central Middle | 485 | 35.00 | 2,836,989 |
| Northeast Middle | 686 | 40.50 | 3,228,035 |
| Total Middle Schools | 1,171 | 75.50 | 6,065,024 |
| Cook | 201 | 15.60 | 1,202,267 |
| * Carver Dual Language | 389 | 26.34 | 2,076,512 |
| * Border Star Montessori | 273 | 26.00 | 1,766,902 |
| Trailwoods | 373 | 24.80 | 1,904,231 |
| JA Rogers | 702 | 43.90 | 3,379,306 |
| * Foreign Language | 618 | 45.30 | 3,461,186 |
| Faxon | 309 | 20.60 | 1,582,126 |
| Garfield | 488 | 30.70 | 2,374,838 |
| Gladstone | 506 | 31.90 | 2,466,053 |
| Hartman | 346 | 22.90 | 1,725,679 |
| James | 386 | 24.80 | 1,905,224 |
| King | 434 | 29.50 | 2,317,953 |
| Longfellow | 231 | 14.60 | 1,131,796 |
| Melcher | 357 | 22.50 | 1,698,476 |
| Phillips | 362 | 25.30 | 1,907,869 |
| Pitcher | 341 | 22.40 | 1,720,819 |
| * ACE Elementary | 392 | 29.30 | 2,179,332 |
| Banneker | 379 | 25.30 | 1,909,168 |
| * Holliday Montessori | 229 | 23.40 | 1,565,808 |
| Troost | 381 | 25.30 | 1,909,319 |
| Garcia | 385 | 24.80 | 1,905,145 |
| Wheatley | 460 | 28.00 | 2,187,506 |
| Whittier | 463 | 28.50 | 2,209,036 |
| Total Elementary Schools | 9,005 | 611.74 | 46,486,551 |
| Grand Total | 14,420 | 930.24 | 72,065,159 |

* denotes KCPS Signature School

Master Plan Savings & Expenditures



| Enhancement/Improvement Costs: | | <u>Amount</u> |
|---|---|----------------------|
| Academics | | |
| Reduced class size (k-2) | | 1,200,000 |
| Reading certification requirement | | 160,000 |
| Year round school (net) | | 100,000 |
| PLTW and EL at middle schools (net) | | 18,400 |
| Pathways & expanded electives | | 350,000 |
| PD (content specialization, school culture, instructional/classroom management) | | 175,000 |
| Additional staffing/resources that follow students to new schools | | 3,800,000 |
| Extra-Curricular/Co-Curricular | | 475,000 |
| Transportation | | 1,800,000 |
| | Total Expenditures | 8,078,400 |
| | | |
| | PLTW labs & transition plan programs/activities (one time expenses) | 200,000 |
| Source of Funding: | | |
| Administrative Efficiencies | | |
| Relocate BOE | | 680,000 |
| Central Office Efficiencies | | 825,000 |
| Reduce holding costs of surplus sites | | 650,000 |
| Facility Efficiencies | | |
| Paige & Wendell Phillips | | 3,425,000 |
| SWECC | | 2,500,000 |
| | Total Savings | 8,080,000 |



Capital Financing Plan

(Long-Term Borrowings)

| <u>Proposed 2016 Capital Financing Plan</u> | <u>Amount</u> | |
|---|---|-----------------------------|
| Information Technology | 5,485,000 | |
| Safety Projects | 7,540,000 | |
| Athletics, Educational Environment & Building Infrastructure Projects | 40,380,000 | |
| Total Principal Payment | * 53,405,000 | |
| <u>Outstanding Lease Obligations</u> | <u>Principal Amount Outstanding @ 6/30/2016</u> | <u>FY17 Budgeted Amount</u> |
| Series 2009 Qualified School Construction Bond (Federal) | 15,695,000 | 1,578,113 |
| Series 2010 Qualified School Construction Bond (Federal) | 14,356,000 | 1,998,297 |
| Series 2015 Energy Loan (Banc of America) | 26,295,953 | 2,383,937 |
| Proposed Series 2016 Capital Financing Plan | 53,405,000 * | 2,726,384 |
| Total | 109,751,953 | 8,686,731 |

Operations Estimate of Facility Upgrades



| | | <u>Amount</u> |
|---|--|-------------------|
| Athletics | | |
| Gymnasium Upgrades | Multiple locations | 205,000 |
| Track | Multiple locations | 1,565,000 |
| Locker Rooms | Multiple locations | 520,000 |
| Athletic Fields | Multiple locations | 2,650,000 |
| Pools | Multiple locations | 400,000 |
| | | 5,340,000 |
| Educational Environment | | |
| Classroom Upgrades | Paint walls, ceilings, furnishings, casework | 8,625,717 |
| Flooring | | 2,500,000 |
| Ceiling | | 1,000,000 |
| Cafeteria Renovations | Lincoln Prep, NE, Hartman, Whittier, James, Longfellow, Troost | 1,800,000 |
| Restroom Renovations | | 1,250,000 |
| Locker Repair Upgrade | | 300,000 |
| Auditorium Upgrades | East, NE, Central Middle, NE Middle, | 2,400,000 |
| Window Replacement | | 819,283 |
| Playgrounds | | 200,000 |
| Signage | 37 buildings x \$10,000 | 370,000 |
| | | 19,265,000 |
| Safety | | |
| Building Access Control/Security Cameras | | 1,600,000 |
| Secure Building Entry | | 250,000 |
| Elevator Upgrades | | 3,000,000 |
| Fire Alarm Systems | | 2,000,000 |
| Fire Suppression - Food Prep Areas | | 350,000 |
| Fencing | | 225,000 |
| | | 7,425,000 |
| Building Infrastructure | | |
| Building Exteriors Renovations | Repair of building exterior, door, windows, sealants | 2,320,000 |
| Concrete | Sidewalks | 1,500,000 |
| Roof Repair and Replacement | | 3,250,000 |
| Parking Lot Maintenance & Repair | Parking lots, driveways, approaches and curbs | 2,000,000 |
| HVAC Equipment Replacement | | 5,850,000 |
| Electrical Maintenance/Upgrades | | 250,000 |
| | | 15,170,000 |
| Information Technology | Intfrastruction and Technology Upgrades | 5,400,000 |
| Total Estimated Facilities Upgrade | | 52,600,000 |



Custodial Outsourcing

| | <u>FY17 Budget</u> | <u>Option 1</u> | <u>Option 2</u> |
|-----------------------|--------------------|------------------|------------------|
| KCPS Maintained Sites | 4,485,933 | 3,217,573 | 8,332,973 |
| Contract | 2,053,579 | 4,046,693 | - |
| Total Cost | 6,539,512 | 7,264,266 | 8,332,973 |
| Cost Increase | | 724,754 | 1,793,461 |

Option 1
Contract services only for vacant full-time custodial positions
Cost of supplies is based on historical data per sq. ft.
Cost is an increase of \$725K from current, year two is an additional increase of \$980K

Option 2
Maintain all sites in house
Negotiated increases - using contract staffing as a guide for future needs
Cost of supplies is based on historical data per sq. ft.
Cost increase of \$1.8M in year one and \$1.7M in year two

Cost Increases for Certified Positions



| | <u>FY15</u> | <u>FY16</u> | <u>FY17</u> | <u>FY16 Increase</u> | <u>FY17 Increase</u> |
|-----------------|-------------------|-------------------|-------------------|----------------------|----------------------|
| Salaries | 59,797,866 | 62,465,837 | 64,517,862 | 2,667,971 | 2,052,025 |
| Fringe Benefits | 22,656,004 | 23,839,856 | 24,775,167 | 1,183,852 | 935,311 |
| Total | 82,453,870 | 86,305,693 | 89,293,029 | 3,851,823 | 2,987,336 |

PRE-K Revenue & Expenditures



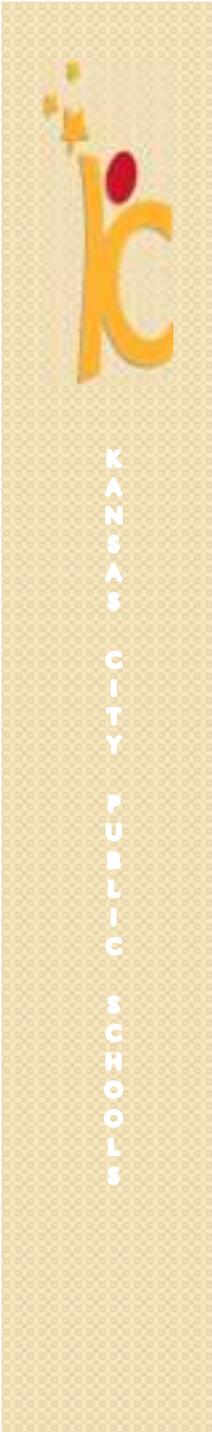
KANSAS CITY PUBLIC SCHOOLS

| | <u>FTE</u> | <u>FY17 Budget</u> |
|---|---------------|--------------------|
| Revenue Source: | | |
| Local Grants | | 293,737 |
| State Aid | | 1,500,000 |
| State Grant - Missouri Pre-School Project | | 1,301,000 |
| Title I | | 1,381,857 |
| Head Start | | 4,328,314 |
| Total Revenue | | 8,804,908 |
| Expenditures: | | |
| Salaries | 134.67 | 5,301,295 |
| Fringe Benefits | | 2,084,575 |
| Purchased Services | | 1,194,094 |
| Supplies & Materials | | 193,826 |
| Total Expenditures | 134.67 | 8,773,790 |
| Estimated Enrollment | 1,150 | |

Summer School



| <u>Projected 2016 Summer School</u> | <u>Estimated Enrollment</u> | <u>Amount</u> |
|---|------------------------------------|----------------------|
| Regular Summer School | 1,657 | 1,199,476 |
| ELL Summer School | 150 | 128,768 |
| Special Education Summer School | 445 | 724,045 |
| Student Transportation | | 582,241 |
| Sub-total District Summer School Programs | 2,252 | 2,634,530 |
| Summer School Partners (based on 2015 actual) | 6,351 | 7,425,656 |
| Total | 8,603 | 10,060,186 |



Medicaid Program

(School-Based School-Linked/Nursing Services)

| | <u>FTE</u> | <u>FY17 Budget</u> |
|-------------------------|------------|--------------------|
| Revenue: | | |
| Medicaid Reimbursement | | 900,000 |
| Expenditures: | | |
| Salaries | 43.50 | 2,190,719 |
| Fringe Benefits | | 850,339 |
| Purchased Services | | 224,537 |
| Supplies & Materials | | 14,100 |
| Capital Outlay | | 3,000 |
| Total | 43.50 | 3,282,695 |
| District Subsidy | | (2,382,695) |

Title I

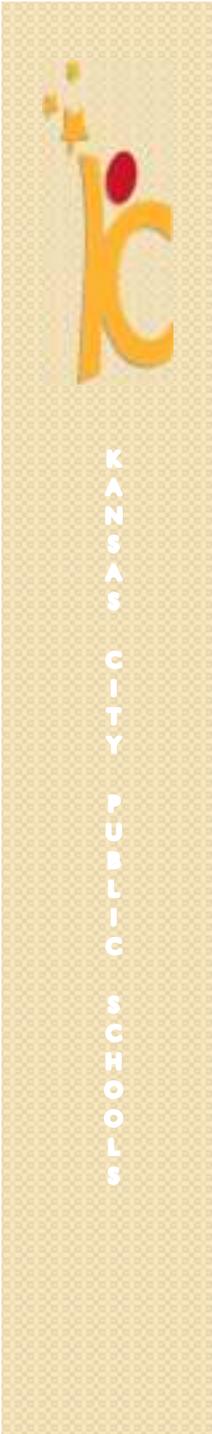
| | <u>FY17 Budget</u> |
|----------------------|---------------------------|
| Salaries | 2,038,155 |
| Fringe Benefits | 761,287 |
| Purchased Services | 3,795,785 |
| Supplies & Materials | 64,773 |
| Total | 6,660,000 |

| FY2015-16 | | | | | | | | | |
|------------------|-------------------|-------------|------------------|------------------|----------------------|-------------------|----------------------------|----------------------|--------------|
| Code | District | Levy | Title I.A | Title I.C | Title I.D-LEA | Title II.A | Title III-Immigrant | Title III-LEP | Total |
| 048080 | Center | \$6.7869 | 951,275 | - | - | 106,021 | - | 19,159 | 1,076,455 |
| 048072 | Hickman Mills | \$6.5935 | 4,154,321 | - | - | 338,449 | 17,108 | 80,056 | 4,589,934 |
| 024090 | Liberty | \$6.4550 | 612,975 | - | 42,132 | 149,361 | 24,006 | 36,034 | 864,508 |
| 024093 | North Kansas City | \$6.4333 | 3,924,964 | - | - | 465,543 | 28,266 | 306,754 | 4,725,526 |
| 048073 | Raytown | \$6.3200 | 2,699,757 | - | - | 294,403 | - | 115,786 | 3,109,947 |
| 048071 | Lee's Summit | \$6.0627 | 1,755,953 | - | 30,132 | 391,035 | 9,056 | 71,266 | 2,257,442 |
| 048074 | Grandview | \$5.9813 | 1,551,610 | - | - | 303,041 | 14,434 | 98,307 | 1,967,393 |
| 048077 | Independence | \$5.9130 | 4,733,740 | - | - | 469,807 | 61,334 | 160,357 | 5,425,237 |
| 048068 | Blue Springs | \$5.7286 | 1,818,089 | - | - | 289,027 | 68,285 | 29,420 | 2,204,821 |
| 083005 | Park Hill | \$5.5650 | 938,193 | - | - | 294,412 | - | 100,164 | 1,332,768 |
| 048078 | KCPS | \$4.9599 | 8,904,029 | 18,258 | 115,785 | 1,608,307 | - | 993,060 | 11,639,438 |



One-to-One

| | |
|--|------------------|
| Pearson Agreement/Curriculum Related Materials | 2,043,481 |
| Lease Payments (Student Devices) | 1,498,270 |
| Computer Support Services to Students | 604,965 |
| Additional Devices for Students (Chrome Books) | 880,000 |
| Teacher Devices (Chrome Books) | 230,000 |
| Total | <u>5,256,716</u> |



City Year Expansion



| | |
|---|---------|
| FY16 Central Middle (8.00 employees) | 80,000 |
| FY17 Central Middle Central Academy Northeast Middle Northeast High (42.00 employees) | 420,000 |
| Additional Cost | 340,000 |



Career Technical Education

| | <u>Amount</u> |
|---|---------------|
| Expansion of Civil Engineering, Architect & AutoCAD | 58,391 |
| Emergency Medical Technician | 58,389 |
| Computer Science | 40,000 |
| Jobs for America Graduate | 60,000 |
| Total | 216,780 |

Academic Focus Overview for SY 2016-2017

All schools will continue to be funded according to Missouri School Improvement Program (MSIP) standards. In addition to MSIP standards, KCPS is committed to providing additional academic resources for our high schools, middle schools, and elementary schools. KCPS will improve student achievement by funding the following:

Elementary Schools:

- Reduced class size for K-2 in SY2017 to 22 students; phase in reduction for grades 3-4 to 25 students & grades 5-6 to 27 students.
- Support all K-2 teachers to earn reading certification by SY2022.
- Educate all intermediate teachers (3-6) to specialize in content areas (ELA, Math, SS, Science) by SY2018.
- Implement year round school at Banneker in June 2017 and at remaining unaccredited schools in June 2018.
 - Include Expeditionary Learning curriculum for ELA grades 3-6
 - Include a strong Response to Intervention model and personalized Learning Plan for every student in SY2017
- Conduct assessment in SY2017 of the viability and interest in extra-curricular sports and activities (examples: Little League Baseball, Basketball, Lego League)

Middle Schools:

- Implement Project Lead the Way
- Expeditionary Learning to create project based units to be implemented in FY18
- Expand extra and co-curricular activities (examples: Intramural, Science and Math Clubs, Forensics, Student Council, Lego League).
- Improve interdisciplinary teams by means of focused professional development for 7th and 8th grade teachers.

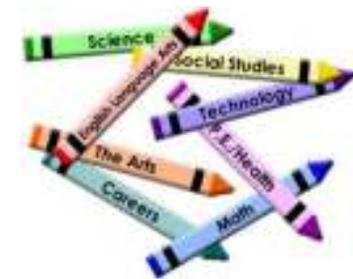
Academic Focus Overview for SY 2016-2017

High Schools:

- Establish college and career pathways for all neighborhood high schools.
 - Develop pathways plan in SY2017 and implement in SY2018
- Implement a school-within-a-school model (African-Centered school within a neighborhood school) at Southeast High campus.
- Align pathways with the fastest growing careers in the KC metro area:
 - *Information Technology*: Computer Science, Cyber Security, Networking
 - *Health Science*: Project Lead the Way, Biomedical Science
 - *Finance & Insurance*: Entrepreneurship, Management, Finance, and Business Administration
 - *Advanced Manufacturing*: Automated Manufacturing (*MTI Credential), Construction Technology
- Expand electives and higher level course offerings at all high schools.
- Expand and enhance extra and co-curricular activities.

DISTRICT WIDE:

- Conduct independent school evaluations.
- Develop a strong school culture.
- Improve instructional and classroom management support for teachers.
- Provide additional supports and resources to schools receiving higher levels of new students.



Unfunded Requests



| | <u>Amount</u> |
|--|----------------------|
| LINC - K-6 | 800,000 |
| Pre-K Before & After School | 1,000,000 |
| Intervention (9 FTE) | 907,130 |
| District Summer School Expansion (8 weeks program) | 1,431,351 |
| Alternative Education | 1,000,000 |
| Attendance Coordinator & Data Technician (2 FTE) | 153,468 |
| Community Schools (5) | 425,000 |
| Males of Color | 25,000 |
| Montessori Training | 26,000 |
| Total | 5,767,949 |

Questions

KANSAS CITY
PUBLIC SCHOOLS

