

School Improvement (SI) Plan Contact Information

School Information	School Phone, Fax, Email
School Name, Number and Grade Span: Forest Elementary #004 Grades Pre-K - 5th Grade	Phone: 763-504-7900
School Address: 6800 47th Avenue North Crystal MN 55428	Fax: 763-504-7909
Principal: Melissa Jackson	Email: melissa_jackson@rdale.org
School Identification: \square N/A \underline{X} Targeted Support & Improvemen	t (TSI)

District Information	District Phone, Fax, Email
District Name and Number Robbinsdale Area Schools Dist #281	Superintendent Phone: 763-504-8000
Superintendent Dr. Carlton Jenkins	Superintendent Email: carlton_jenkins@rdale.org
District Address: 4148 Winnetka Avenue North New Hope 55428	District Fax: 763-504-8010

Instructional Leadership Team

Name	Position (e.g., principal, lead teacher, community member)	Email/Contact Information
Andrew Hunter	Kindergarten Teacher	andrew_hunter@rdale.org
Laurie Efron	1st Grade Teacher	laurie_efron@rdale.org
Nancy Thill	2nd Grade Teacher	nancy_thill@rdale.org
Jennifer Cavanaugh	3rd Grade Teacher	jennifer_cavanaugh@rdale.org
Laura Suckerman Shannon Lopez	4th Grade Teachers	laura_suckerman@rdale.org shannon_lopez@rdale.org
Dana Bjorgan	5th Grade Teachers	dana_bjorgan@rdale.org
Casey Young	Instructional Support Specialist	casey_young@rdale.org
Andrea Sahlin	Intervention Teacher	andrea_sahlin@rdale.org
Cheryl Ekberg	Educational Assistant	cheryl_ekberg@rdale.org
Kara Johnson	EL Teacher	kara_johnson@rdale.org
Cori Garner	School Climate & Culture Specialist	cori_garner@rdale.org
Chad Libby	RAS Curriculum and Instruction	chad_libby@rdale.org
Nicole Meyer-Johnson	Assistant Principal	nicole-meyer-johnson@rdale.org
Melissa Jackson	Principal	melissa_jackson@rdale.org

CSI or TSI School Identification Information. Check boxes of identification

Select the reason(s) for identification by clicking on the selection boxes below.

Student Group	4 Year Graduation Rate	Math Academic Achievement	Reading Academic Achievement	English Learner Progress Toward English Proficiency	Math Academic Progress	Reading Academic Progress	Graduation Rate (4 and 7 year rate)	Attendance
All Students		Х	Х		х	х		
Hispanic/Latino								
American Indian/Alaska Native								
Asian								
Native Hawaiian/Pacific Islander								
Black/African American								
White								
Two or more races								
FRP (Free/Reduced-Priced meal eligible)								
SpEd (Special Education)								
ELL (English language Learner)								

School Demographic Information (All Schools)

Use the <u>Minnesota Report Card</u> or <u>Secure Reports</u> to complete the following information using the demographic data from the current year (most recent testing year).

Percent of Total Enrollment	Enrollment Count
0.2%	1
6.2%	38
0%	0
16.1%	99
30.0%	184
32.7%	201
14.8%	91
17.4%	107
15.0%	92
57.8%	355
1.8%	11
Enter enrollment percent here	Enter enrollment count here
Enter enrollment percent here	Enter enrollment count here
Enter enrollment percent here	Enter enrollment count here
Enter enrollment percent here	Enter enrollment count here
Enter enrollment percent here	Enter enrollment count here
	6.2% 0% 16.1% 30.0% 32.7% 14.8% 17.4% 15.0% 57.8% 1.8% Enter enrollment percent here Enter enrollment percent here Enter enrollment percent here Enter enrollment percent here

1. Data Review (All Schools)

As teams complete the following table, keep in mind that:

- Data review should include data from multiple sources: academic, non-academic, program, perception, and fidelity data.
- Rows can be added or deleted as needed

Data Teams are expected to review the following data.	Reflection What did reviewed	you lear	n from the	e data you	I	Next Steps If needed, what will you do next to advance the data review process?
Enrollment Data	5 year enrollment trend data:					
	667	706	628	656	683	
	18-19	17-18	16-17	15-16	14-15	
	Attendan	Attendance Data (19020):				
	Grade	Grade Percent			-	
	K		94.7			
	1st 92		92.2			
	2nd	2nd 93.0				
	3rd		95.4			
	4th	4th 94.5				
	5th		94.8			
					-	

	Mobility Data (18-19):							
	Grade		Grade # of New Students Oct-Feb		# of With Students (summe 2019)	S		
	K		16		21			
	1st		14		25			
	2nd	l ———	12		13			
	3rd		20		25			
	4th		8		16			
	5th		16		17			
MCA/MTAS Proficiency and Achievement Level Data at the School Level, by Student Group and Grade	Data Profile 2019 Forest 2019 MCA Reading Proficiency							
		Grade)	% Proficie	ent			
		Overall						
				Grade 3		39.8% 43.8%		
			Grade 5 3					
	2019 MCA			<u> </u>	;y			
		Grade	e	% Profici	ent			

					I	
		Overall	35.1%			
		Grade 3	49.5%			
		Grade 4	48.1%			
		Grade 5	11.8%			
	2019	MCA Scien	ce Proficiency			
		Grade	% Proficient	7		
		Grade 5	23.5%			
MCA/MTAS Growth Data (focus on high	Data	Profile 2019	9 Forest			
growth, not just expected growth)		Academic Progre	ess	8		
	Mat	h academic pr	ogress			
	100%			=======================================		
	75% 50%					
	25%					
	0%	Statewide		Forest Elementary		
			School District			
			nt level improved nt level maintained			
			nt level decreased/does n	ot meet		

	Reading academic progress 100% 75% 50% 25% 0% Statewide Robbinsdale Public Forest Elementary School District Achievement level improved Achievement level maintained Achievement level decreased/does not meet	
ACT Proficiency and Achievement Level Data at the School Level, by Student Group and by Grade	NA	NA
ACCESS for ELs Proficiency Data		
MAP Data at a School Level, by Student Group and by Grade (through 2018)	NA	NA
FAST Data at School Level, by Student Group and by Grade	School FAST Data	
Diagnostic Data by Student Group and by Grade		
Progress Monitoring (Intervention) Data by Student Group and by Grade	School Summary 280 Students 118 42% 73 26% 89 32% 3rd Grade CBM-39 Students 19 8 12 3rd Grade DW-12 Students 0 0 2 4th Grade CBM-56 Students 27 10 19 6th Grade CBM-65 Students 17 12 16	

	Grade Level Skill Progress At Trend Line Above Tre	end Below Trend Line
	K LS- 1 9 14 students	4
	K LN- 36 students 10 12	14
	1st Grade Letter Sounds-5 1 4 Students	0
	1st Grade DW- 18 students 6 4	8
	1st Grade Sight Words-6 4 1 students	1
	1st Grade CBM-5 Students 1 4	0
	2nd Grade DW-14 Students 7 4 (All EL)	3
	2nd Grade SW-3 Students 3 0 2nd Grade CBM-37 22 5	10
	Students	
No Credit (NC) Data by Student Group and by Grade	NA	NA
Office Referral/Suspension Data by Student Group and by Grade		
Program Enrollment/Participation Data by Student Group and by Grade		
SIP Goal Implementation/Monitoring Data (Fidelity of Implementation checks)	Did the teacher elicit prior knowledge? 20 responses	
		Yes No Partially
	Did the teacher embed vocabulary support?	

	Grade Level Observed 20 responses Pre-K Kindergarten 1st Grade 2nd Grade 3rd Grade 4th Grade 5th Grade 5th Grade Specialists/EL/MTSS SPED	
Perception data collected from staff, students, parents, or other stakeholders	Survey Link Student Survey Data	
Other building specific data		

2. Comprehensive Needs Assessment Summary (Part 2) (All Schools)

The Comprehensive Needs Assessment (CNA) results are used to determine the following:

- · Subjects and skills for which teaching and learning need to be improved.
- Specific academic and other classroom needs of students and groups of students who are not yet achieving the state's academic standards.
- Needs of the school relative to the three pillars (Balanced Literacy, Safe and Civil Schools and MTSS).

Use the section below to list the team's identified successes, prioritized concerns, and hypothesized root causes for identified concerns

	<u>Successes</u>						
After reviewing the data in st	After reviewing the data in step 1, what successes have been identified by the team?						
Successes should be connect	Successes should be connected to the data in your CNA table						
Reading	Implementation of interactive read alouds, Reading MCA growth: achievement level improved at a rate higher than the state. Fall to Winter CMBs: high risk decreased by 20% or more.						
Mathematics	2nd grade students have high percentage of students on track.						

Graduation (if secondary)	NA NA
English Language Proficiency	
Attendance	

	Prioritized Concerns
After reviewing the data in s	tep 1, what concerns were noted?
Concern	
Reading	
Mathematics	Low growth from fall to winter. Proficiency rates are decreasing.
Graduation (if secondary)	NA NA
English Language Proficiency	
Attendance	Working with families early and proactively to decrease the number of habitually truant students while increasing the percent of students that attend 95% or higher.
Other	

Hypothesized Root Causes A Root Cause is an early controllable factor in a chain of factors which impacts student learning. Use the action plan to implement a strategy to address hypothesized root cause. Reading The Forest Elementary Instructional Leadership Team used the Fishbone method and identified that in reading our key challenge is that our reading proficiency rates have remained steady between 43%-46% over the last 5 years and identified the following causes: Curriculum Causes:

	 Lack of deeper understanding of standards and which ones to focus on. Lack consistent vocabulary instruction across grades. Rigor isn't matching the level of the standard. Instruction Causes: Core instruction isn't getting enough students to level of proficiency. Lack effective research and evidence based practices. Too many students are not reading by 3rd grade. Lack collaborative planning time. Lack of student motivation. Lost instructional time throughout daily schedules. Assessment Causes: Lack consistent types of assessments. Need to develop teacher's skills in data driven decisions. Equity Causes: Many students aren't represented in learning, reading or testing materials. Not all students attend PK program.
Mathematics	The Forest Elementary Instructional Leadership Team used the Fishbone method and identified that in math our key challenge is that our math proficiency rates are stagnant or decreasing and identified the following causes: Curriculum Causes: Fidelity of implementation of curriculum is inconsistent or lacks understanding of how to teach it. Lack a deeper understanding of standards in and across grade levels. Need to deconstruct standards so we identify what students need to know and be able to do. Curriculum lacks alignment to standards in some areas. Instruction Causes: Lack understanding of how to differentiate in math. Not all teachers have an understanding of evidence-based math strategies. Lack a framework for teaching math (time, small group, whole group, #Talks, use of manipulatives) Assessment Causes: Lack of diagnostic assessment & interventions with progress monitoring. Professional Development: Teachers need professional learning on how to use Math in Focus. Professional learning is needed around using manipulatives within math instruction. Continued professional learning of math strategies from year to year or onboarding new staff of previous year's work. Equity Causes Students don't see themselves in assessments or learning.
Graduation (if secondary)	NA NA
English Language Proficiency	

Attendance	Need to create a system for monitoring and celebrating success within attendance.
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3. School Improvement Strategies (All Schools)

Identify the strategies, practices, or programs the team has selected for implementation. This will be the focus of the school improvement effort, set goals aligned to the Three Pillars (Balanced Literacy, Safe & Civil Schools and MTSS) rather than separating Reading, Math, Science, Climate and Graduation)

Strategy #1	Click here ☐ if the strategy is an Evidence-Based Practice (EBP)
The Strategy we are going to implement is	Incorporate <u>Essential Practices in Literacy</u> within our Literacy Block, focusing on protecting and enhancing core instruction for all students to ensure <i>small group and individual instruction</i> , using a variety of grouping strategies, most often with flexible groups formed and instruction targeted to children's observed and assessed needs in specific aspects of literacy development occur daily.
to address this Root-Cause(s)	Core instruction isn't getting enough students to a level of proficiency across all grade levels.
	By the Spring 2020, students in grades 3-5 at Forest Elementary will increase from 40.9% reading proficiency to 50.9% reading proficiency as measured by the Minnesota Comprehensive Assessment.
	By the Spring 2020, students in grades K/1 at Forest Elementary will increase from 31% of composite scores at low risk or above to 41% of composite scores at low risk or above as measured by the Early Reading FastBridge assessment.
Which will help us meet this student outcome Goal*	By the Spring 2020, students in 2nd grade at Forest Elementary will increase from 38% of composite scores at low risk or above to 48% of composite scores at low risk or above as measured the aReading FastBridge assessment.

^{*}SMART (strategic, measurable, ambitious, rigorous and time-sensitive) goal template example: The three year average for ACCOUNTABILITY INDICATOR at SCHOOL NAME will increase from BASELINE DATA to TARGET DATA within THIS TIME PERIOD.

Plan for Strategy #1

Strategy #1: Small group and individual instruction, using a variety of grouping strategies, most often with flexible groups formed and instruction targeted to children's observed and assessed needs in specific aspects of literacy development.

Root-Cause: Core instruction isn't getting enough students to a level of proficiency at all grade levels.

Goal:

By the Spring 2020, students in grades 3-5 at Forest Elementary will increase from 40.9% reading proficiency to 50.9% reading proficiency as measured by the Minnesota Comprehensive Assessment.

By the Spring 2020, students in grades K/1 at Forest Elementary will increase from <u>31%</u> of composite scores at low risk or above to <u>41%</u> of composite scores at low risk or above as measured by the Early Reading FastBridge assessment.

By the Spring 2020, students in 2nd grade at Forest Elementary will increase from 38% of composite scores at low risk or above to 48% of composite scores at low risk or above as measured the aReading FastBridge assessment.

(Use the following table to identify actions that need to take place in order to implement this strategy. The months are intended to display a timeline for when each action step needs to begin and culminate in order to move the work forward. Use as many rows as needed)

Action Steps	Person(s) Responsible	Measurement	Resources Needed	A u g		O c t	N o v	D e c	J a n	F e b	M a r	A p r	M a y	J u n		
				u s t	t e	o b	e m	e m	u a	r	c h	i	,	e	_	Due Date
Schedule consistent literacy blocks across each grade level for a minimum of 90 minutes and protect the time so all students receive core literacy instruction.	Admin	Google form noting that the content being taught is the content on the schedule.	Google Form Schedule time to monitor													June 2020
Grade Level Data Meetings Twice/year for grades 3-5 Three/year for grades K-2	Admin, Instructional Support Specialist, Teachers	Agendas that include power points, data sheets and other information	Time to develop agenda,													
Benchmark Literacy Training	Benchmark, C&I, Teachers	Exit Slip	Benchmark trainers and materials.													
Workshop Model Professional Learning Training	Regional Centers of Excellence	Exit Slip	Develop PD slides													
Workshop Model Classroom Observations	Teachers, Instructional Support Specialist	Observation notes and debriefing after observation.	Workshop look-for's, classrooms within Osseo schools to observe													
Create Literacy Work Group in addition to ILT to focus on developing our Literacy action steps.	ILT Admin	Agendas														
Create a Practice Profile for Literacy Block	Literacy Work Group	Completed Practice Profile	Literacy Work Group members, practice													

			profile examples, RCE							
Identify building wide beliefs about reading.	All staff, RCE	Google document and beliefs grid.	Google document and beliefs grid.							
Review 5 categories of data:										

To add additional action steps, Place cursor to the right of the last row and press Enter.

Progress Toward Goal #1:

- How is this strategy aligned to the Three Pillars (Balanced Literacy, Safe & Civil Schools, Multi-Tiered System of Supports)?
- To what extent has the Strategy been implemented? What about the process went well, or not? What is the adult fidelity evidence of this?
- How has student achievement been impacted? What is the evidence?
- How will implementation be adjusted and/or supported moving into the next year?

Strategy #2	Click here ☐ if the strategy is an Evidence-Based Practice (EBP)							
	Incorporate Principles to Action mathematics teaching practices within our Math Block, by facilitating							
The Strategy we are going to	meaningful mathematical discourse and posing purposeful questions to build procedural fluency through							
The Strategy we are going to implement is	 Lack understanding of how to differentiate in math. Not all teachers have an understanding of evidence-based math strategies. Lack a framework for teaching math (time, small group, whole group, #Talks, use of manipulatives) 							
	Not all teachers have an understanding of evidence-based math strategies.							
to address the Root Cause								
	By the Spring 2020, students in grades 3-5 at Forest Elementary will increase from <u>35.1%</u> math proficiency to <u>45.1%</u> math proficiency as measured by the Minnesota Comprehensive Assessment.							
Which will help us meet this student outcome Goal *	By the Spring 2020, students in grades K/1 at Forest Elementary will increase from 33% of composite scores at low risk or above to 44% of composite scores at low risk or above as measured by the Early Math FastBridge assessment.							

By the Spring 2020, students in 2nd grade at Forest Elementary will increase from <u>55%</u> of composite
scores at low risk or above to 65% of composite scores at low risk or above as measured the aMath
FastBridge assessment.

^{*}SMART (strategic, measurable, ambitious, rigorous and time-sensitive) goal template example: The three year average for ACCOUNTABILITY INDICATOR at SCHOOL NAME will increase from BASELINE DATA to TARGET DATA within THIS TIME PERIOD.

Plan for Strategy #2

Strategy #1: Incorporate <u>Principles to Action mathematics teaching practices</u> within our Math Block, by facilitating meaningful mathematical discourse and posing purposeful questions to build procedural fluency through conceptual understanding.

Root-Cause:

- Lack understanding of how to differentiate in math.
- Not all teachers have an understanding of evidence-based math strategies.
- Lack a framework for teaching math (time, small group, whole group, #Talks, use of manipulatives)

Goal:

By the Spring 2020, students in grades 3-5 at Forest Elementary will increase from <u>35.1%</u> math proficiency to <u>45.1%</u> math proficiency as measured by the Minnesota Comprehensive Assessment.

By the Spring 2020, students in grades K/1 at Forest Elementary will increase from <u>33%</u> of composite scores at low risk or above to <u>44%</u> of composite scores at low risk or above as measured by the Early Math FastBridge assessment.

By the Spring 2020, students in 2nd grade at Forest Elementary will increase from <u>55%</u> of composite scores at low risk or above to <u>65%</u> of composite scores at low risk or above as measured the aMath FastBridge assessment.

(Use the following table to identify actions that need to take place in order to implement this strategy. The months are intended to display a timeline for when each action step needs to begin and culminate in order to move the work forward. Use as many rows as needed)

Action Steps	Person(s) Responsible	Measurement	Resources Needed	A u g u s t	p	o b	N o v e m b e	c e m b	J a n u a r y	b r u a	r c h	i	M a y	l	Due Date
Create Math Work Group in addition to ILT to focus on developing our Math action steps.	Admin, RCE	Agendas	Click or tap here to enter text.												
Identify building wide beliefs about math beliefs.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.												
Review Forest Building Procedural Fluency Through Conceptual Understanding	Math Work Group	Final Practice Profile													

To add additional action steps, Place cursor to the right of the last row and press Enter.

Progress Toward Goal #2:

- How is this strategy aligned to the Three Pillars (Balanced Literacy, Safe & Civil Schools, Multi-Tiered System of Supports)?
- To what extent has the Strategy been implemented? What about the process went well, or not? What is the adult fidelity evidence of this?
- How has student achievement been impacted? What is the evidence?
- How will implementation be adjusted and/or supported moving into the next year?

Strategy #3	Click here ☐ if the strategy is an Evidence-Based Practice (EBP)
The Strategy we are going to	
implement is	Click or tap here to enter text.
to address the Root Cause	Click or tap here to enter text.
Which will help us meet this	
student outcome Goal*	Enter a SMART goal.

^{*}SMART (strategic, measurable, ambitious, rigorous and time-sensitive) goal template example: The three year average for ACCOUNTABILITY INDICATOR at SCHOOL NAME will increase from BASELINE DATA to TARGET DATA within THIS TIME PERIOD.

Plan for Strategy #3

Strategy #3: Copy from the summary above **Root-Cause:** Copy from the summary above

Goal: Copy from the summary above

(Use the following table to identify actions that need to take place in order to implement this strategy. The months are intended to display a timeline for when each action step needs to begin and culminate in order to move the work forward. Use as many rows as needed)

Action Steps	Person(s) Responsible	Measurement	Resources Needed	A u g u s	p	O c t o b	N o v e m b e r	e c e m b e r	J a n u a r y	b	r c	A p r i l	M a y	J u l y	Due Date
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.												
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.												
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.												

Click or tap here to enter text.	Click or tap	Click or tap	Click or tap							
	here to enter	here to enter	here to enter							
	text.	text.	text.							

To add additional action steps, Place cursor to the right of the last row and press Enter.

Progress Toward Goal #3:

- How is this strategy aligned to the Three Pillars (Balanced Literacy, Safe & Civil Schools, Multi-Tiered System of Supports)?
- To what extent has the Strategy been implemented? What about the process went well, or not? What is the adult fidelity evidence of this?
- How has student achievement been impacted? What is the evidence?
- How will implementation be adjusted and/or supported moving into the next year?

Stakeholder Engagement and Communications Plan

Describe your stakeholder engagement activities and how you will communicate with stakeholders.

Click or tap here to enter text.

Use the following table to outline a communications plan for the ESSA support and improvement work.

When will the communication take place What is the message		Who is the audience	How will it be communicated					
August 202	Welcome Back to School! We will communicate our open house date as well as the first day of school to families at students that visit us on our park tour.	Students and family members	Welcome Back Wolfpack postcard was mailed to all current families.					
January 2020	Monthly communication connecting to goals, school events, literacy and math.	Current Forest Families	Electronic communication will come out through Constant Contact we we can monitor families connected to us.					
Parent Teacher Conferences	Updates on progress towards school improvement plan goals.	Families and community members	Admin will offer information and feedback sessions during conferences.					
Every Sunday afternoon during the school year	Updates about school events and other information	Current Forest Families	Families can choose the voicemail sent by Principal or email message through options in IC.					
Weekly Bulletin	Updates regarding Curriculum, Instruction, Assessment, weekly events, building systems and procedures.	Forest Staff Members	Communication will go out weekly through Constant Contact.					
May 2020	Family's opportunity to provide feedback, successes and challenges.	Forest Families	Families will have the opportunity to complete the survey during the Family Picnic.					
May 2020	Student's opportunity to provide feedback, successes and challenges.	Forest Students	Students will complete a survey at the end of the school year.					