

TOWN OF WEST HARTFORD CONNECTICUT

COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR
JULY 1, 2015 - JUNE 30, 2016



Town of West Hartford Connecticut

Comprehensive Annual Financial Report
For the Fiscal Year
July 1, 2015 - June 30, 2016

Prepared By
Department of Financial Services
50 South Main Street
West Hartford, Connecticut 06107

TOWN OF WEST HARTFORD, CONNECTICUT
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Introductory Section

TOWN OF WEST HARTFORD, CONNECTICUT

PRINCIPAL OFFICIALS

(As of June 30, 2016)

ELECTED OFFICIALS

Town Council

Shari Cantor, Mayor
Leon Davidoff, Deputy Mayor
Denise Hall, Minority Leader
Chris Barnes
Judy Casperson
Dallas Dodge
Beth Kerrigan
Ben Wenograd
Chris Williams

Board of Education

Mark Overmyer-Velazquez, Chairperson
Tammy Exum, Vice Chairperson
Carol Blanks
Cheryl Greenberg
Dave Pauluk
Jay Sarzen
Mark Zydanowicz

Town Clerk Essie Labrot
Registrar of Voters Beth Kyle
Registrar of Voters Beth Sweeney

APPOINTED OFFICIALS

Appointed by Town Council

Town Manager Ronald VanWinkle
Corporation Counsel Joseph O'Brien

Appointed by Board of Education

Superintendent of Schools Thomas Moore

Appointed by Town Manager

Chief, Fire Department Gary Allyn
Chief, Police Department Tracey Gove
Director of Community Services Mark McGovern
Director of Financial Services Peter Privitera
Director of Human and Leisure Services Helen Rubino-Turco
Director of Plant and Facility Services Robert Palmer
Director of Public Works John Phillips
Executive Director of Human Resources Richard Ledwith

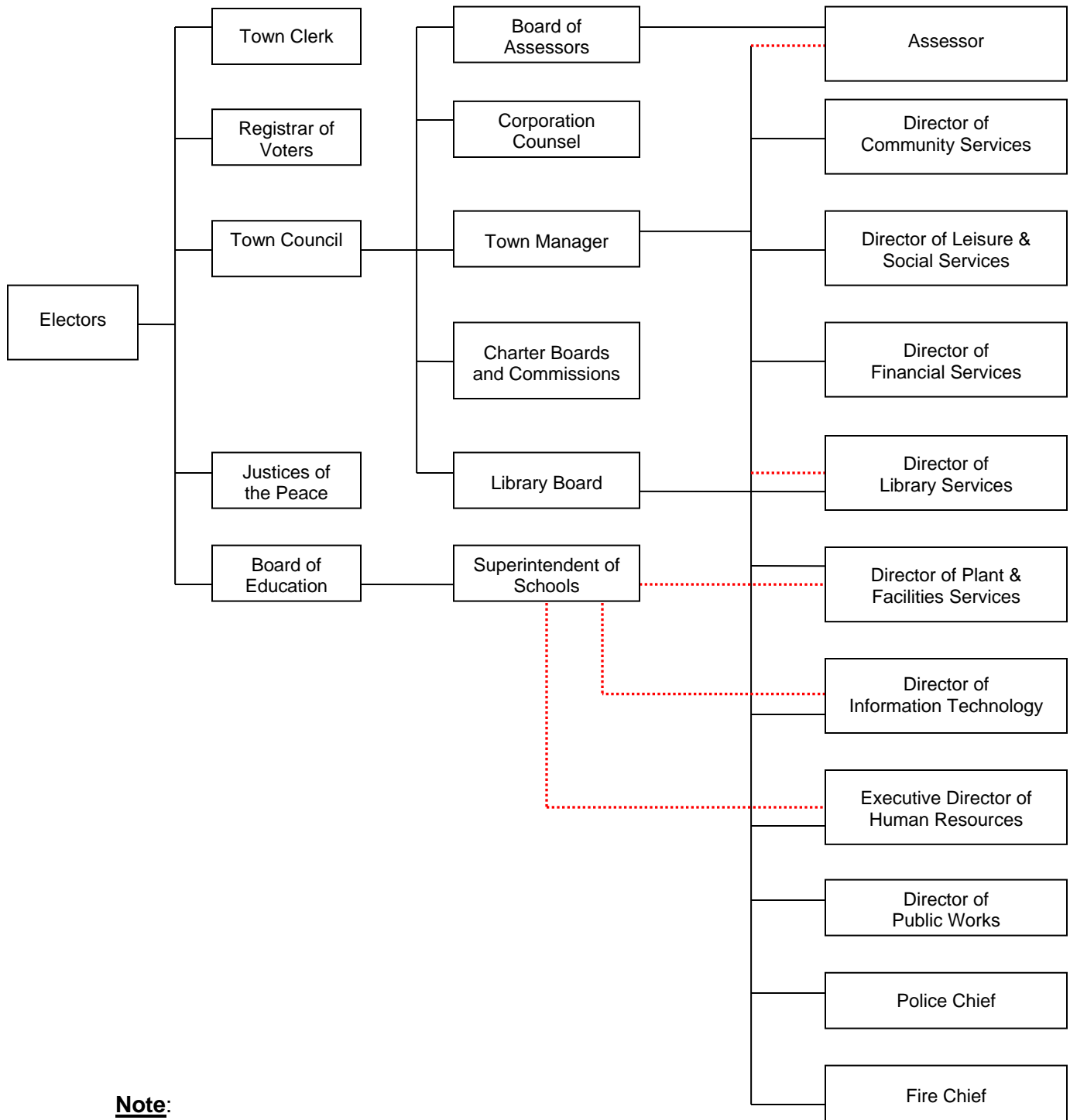
Appointed by Library Board

Director of Library Services Martha Church

Appointed by Board of Assessors

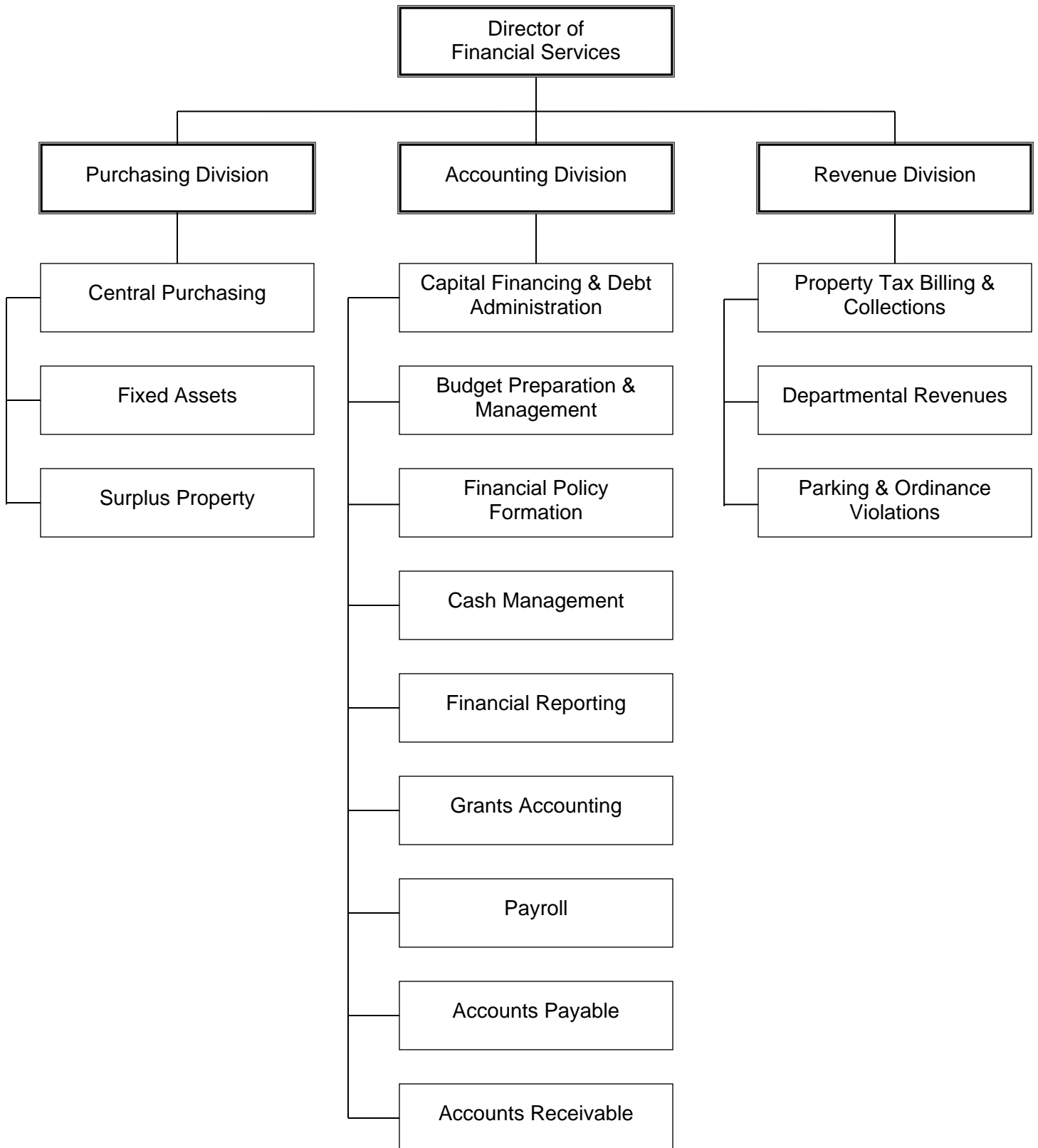
Assessor Joseph Dakers

**TOWN OF WEST HARTFORD, CONNECTICUT
TOWN GOVERNMENT
ORGANIZATIONAL CHART
Fiscal Year 2016**



Note:
Dotted Line = Indirect Report
Solid Line = Direct Report

**TOWN OF WEST HARTFORD, CONNECTICUT
TOWN GOVERNMENT
DEPARTMENTAL FUNCTIONS
Fiscal Year 2016**





Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Town of West Hartford
Connecticut**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2015

Executive Director/CEO

December 23, 2016

Mayor, Town Council, Town Manager, Citizens and Taxpayers of the Town of West Hartford:

State law requires that all general-purpose local governments publish, within six months of the close of each fiscal year, a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) for governmental units and audited in accordance with auditing standards generally accepted in the United States of America, by a firm of licensed certified public accountants. Pursuant to that requirement, I am pleased to transmit to you the Comprehensive Annual Financial Report (CAFR) of the Town of West Hartford (Town) for the fiscal year ended June 30, 2016.

This report consists of management's representation concerning the Town's finances. Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute assurance that the financial statements are free of any material misstatements.

Blum Shapiro and Company P.C., a firm of licensed certified public accountants, has issued an unqualified opinion on the Town of West Hartford's financial statements for the fiscal year ended June 30, 2016. The independent auditors' report is presented as the first component in the financial section of this report.

The Town's fiscal year 2016 audit includes an audit of all federal grants in accordance with the Single Audit Act of 1984, as amended in 1996, which provides that state and local governments expending more than \$500,000 in federal financial assistance must have a single audit for the fiscal year. The single audit consists of a financial audit, test of internal controls, and compliance audit. The single audit is in lieu of any financial and compliance audits required by any federal agency. The auditors' reports related to tests of internal controls and compliance testing have been furnished separately to the Town. In addition, the audit also includes an audit of all state financial assistance in compliance with the State Single Audit Act pursuant to Connecticut General Statutes (CGS) sections 4-230 to 4-236, inclusive (Chapter 55b). Each municipality expending more than \$100,000 in state financial assistance must have a state single audit. An audit conducted in accordance with sections 4-230 through 4-236 of the CGS shall be in lieu of any financial compliance audit of an individual state assistance program. These reports are available in the Town's separately issued single audit reports.

Management's discussion and analysis (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview, and analysis of the basic financial statements. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.



TOWN OF WEST HARTFORD
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An Equal Opportunity/Affirmative Action Employer

PROFILE OF THE GOVERNMENT

The Town of West Hartford is an independent full-service town with sole local government taxing power within its boundaries. The Town is autonomous from any county, town, or other political subdivision of the State of Connecticut. In 1919, the Town became the first in the State to appoint a Town Manager, and it presently operates with a Council-Manager form of government. The legislative function is performed by the nine-member council, which is elected biennially. The Council formulates policies for the administration of the Town. The Town Manager is appointed by the Council to serve as the Town's Chief Executive Officer, with appointive and removal authority over department directors and other employees of the Town. The Town Manager is responsible for the implementation of policies established by the Council. An elected seven-member Board of Education appoints a Superintendent of Schools, who administers the education system of the Town.

The Town is located in central Connecticut adjacent to and west of the City of Hartford, the state capital. The towns of Bloomfield, Newington, Farmington, and Avon also border the Town. West Hartford is approximately 100 miles southwest of Boston and approximately 100 miles northeast of New York City. The Town, a residential suburb in the Hartford metropolitan area, encompasses 22.2 square miles and has a population of 63,268.

The Town provides a comprehensive range of municipal services including police, fire, public works, education, community development, recreation, library, cultural and historic activities, transportation, environmental land use, and housing and human services programs.

The MD&A and the basic financial statements included in this report pertain to those functions administered by the Town Manager and Superintendent of Schools and are under the jurisdiction of the Town Council. These functions encompass all activities considered to be part of (controlled by or dependent on) the financial reporting entity. Control by or dependence on the Town is determined on the basis of budget adoption, taxing authority, or outstanding debt secured by revenues or general obligations of the Town. Further information concerning the financial condition of the Town is contained in the MD&A.

In accordance with these criteria, the financial statements include the financial activities of the Town of West Hartford, the Town of West Hartford Board of Education, the Town of West Hartford Library Board and the West Hartford Center Special Services District, a discretely presented component unit. The Town of West Hartford Housing Authority and The West Hartford-Bloomfield Health District, although containing the name of the Town, are excluded from the Town's financial statements. Although the Town Council appoints members to the Board of Directors for the West Hartford Housing Authority and the West Hartford-Bloomfield Health District, the Town has no involvement in their day-to-day operations or in the determination of their operating budget. Furthermore, the Town has no obligation for debt issued by the Housing Authority or the Health District and does not fund their operating deficits.

The Metropolitan District Commission (MDC) provides water and sewer services to West Hartford and certain other municipalities. The MDC finances water service via user fees and sewer services via tax levy on the participating municipalities. Since this is a separate governmental unit, its audited annual financial statements are not included in this report, but are available from the MDC directly.

In March of 1981, the Town Council adopted a comprehensive budgeting and accounting ordinance. The ordinance sets forth the standards and practices that apply to the Town's financial management. Included in the ordinance is a provision requiring the appropriation of all funds not otherwise provided by specific law to be expended outside budgetary operations.

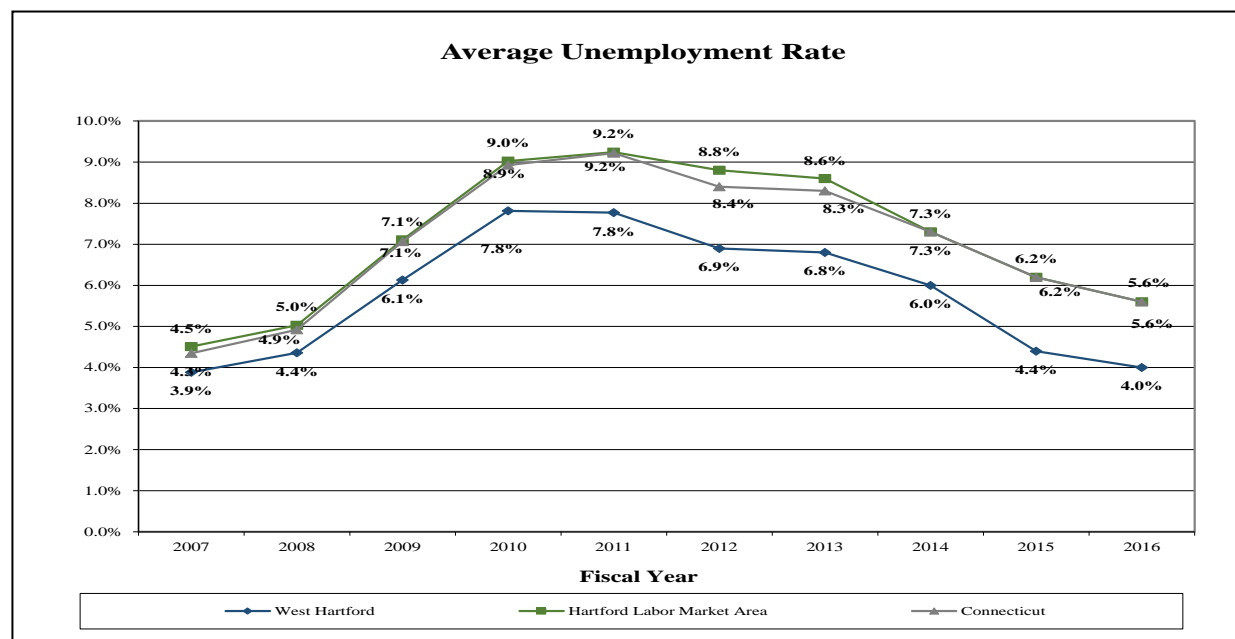
Annually, the Town Council adopts a balanced operating budget, a capital improvement budget, and a twelve-year capital improvement program (CIP). The budget calendar is outlined in Note 2 of the notes to the basic financial statements. Budget development and administration is performed by the Department of Financial Services.

The budget is legally enacted at the character of expenditure level within the department. Budgetary control is achieved through the use of a full encumbrance system, which encumbers appropriations upon the issuance of purchase orders. Commitments which could result in an over-expenditure of an appropriation at the character level are not issued until transfers or additional appropriations are made available. Encumbrances outstanding at year-end are recorded as budgetary expenditures and reported as assigned fund balance.

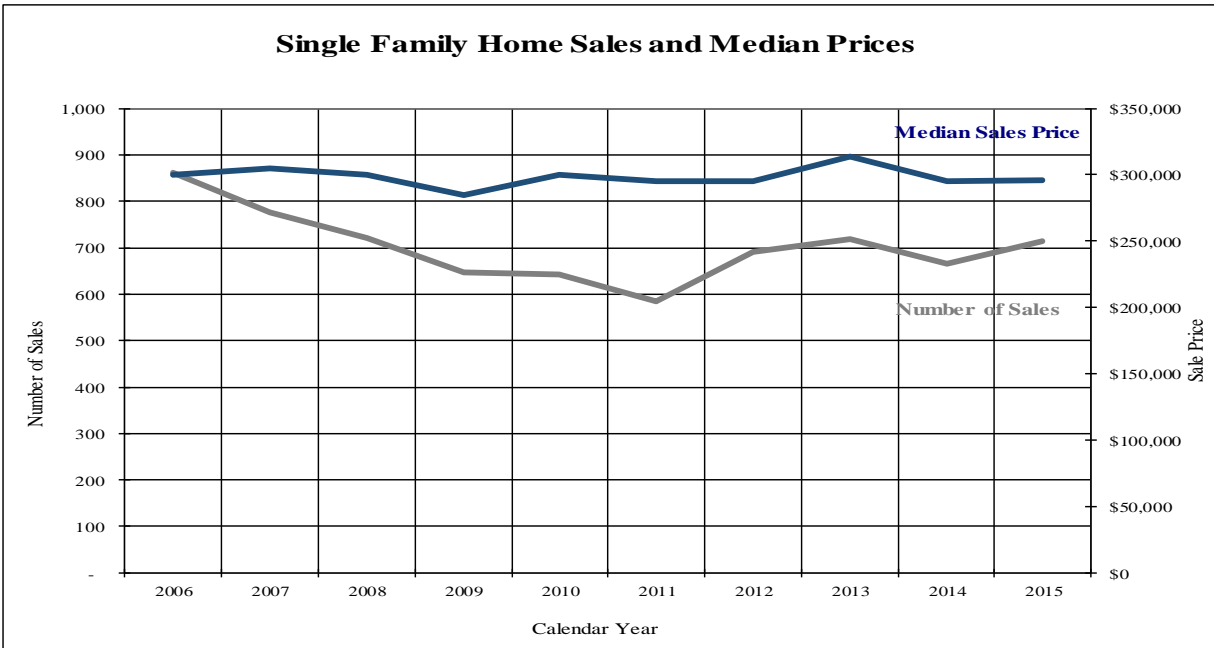
The budget is integrated into the accounting system and amended budgetary data (as presented in the financial statements for all funds with annual budgets) is compared to actual expenditures. Accordingly, budget to actual comparisons are provided in the report for each governmental fund for which an appropriated annual budget has been adopted. For the General Fund and the Community Development Block Grant (CDBG) Housing Rehabilitation Fund, this comparison is presented as part of the required supplementary information. For governmental funds with appropriated annual budgets, this comparison is presented in Exhibits B-3 through B-11.

FACTORS AFFECTING FINANCIAL CONDITION

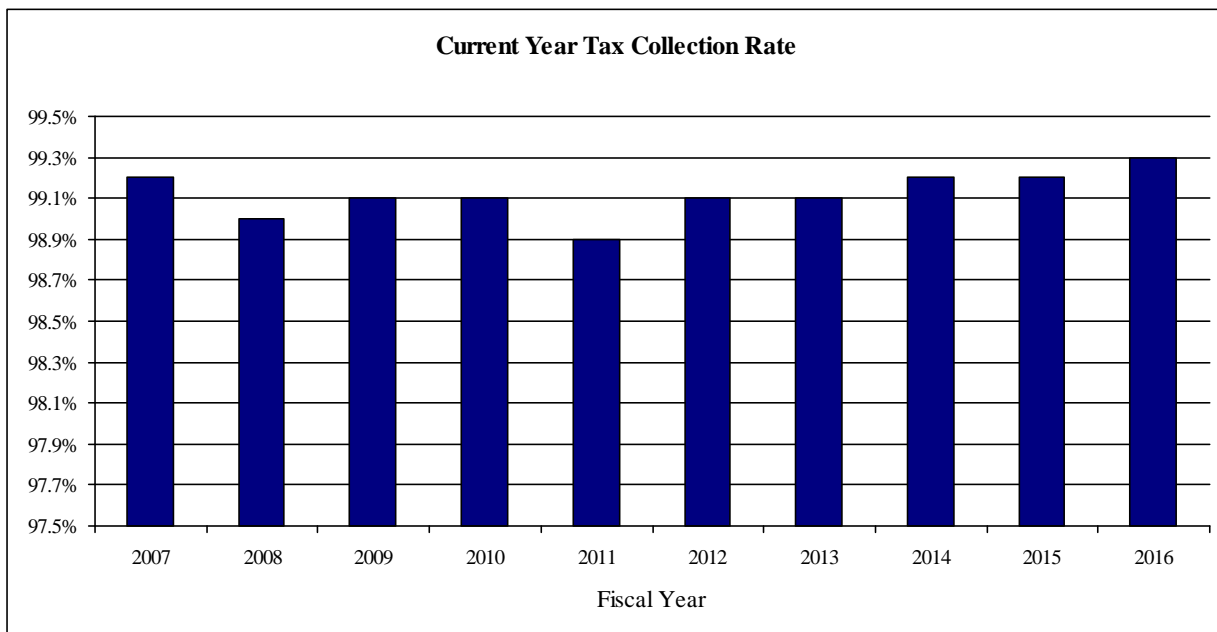
Economic condition and outlook - The recent recession's impact on West Hartford was more modest than the impact on the regional economy and the State of Connecticut. As depicted on the chart below, unemployment rates in West Hartford have remained well below regional and state levels. Fiscal year 2016 is the fifth consecutive year of declining unemployment rates, an indication that the economy is improving.



As illustrated below, the recent recession caused a significant decline in the annual number of single family home sales in West Hartford. As a result, the Town achieved lower conveyance tax and land record fee revenues in those years. The number of sales has been trending upward since 2011, with the exception of a slight dip in calendar year 2014. Homes in West Hartford maintained their value during this period, with median sales price relatively consistent over the period presented. Buyers continue to be attracted to the quality school system and vibrant community. Stable housing prices insulated the community from the impact of a significant decline in value incurred by most of the nation. As a result, the Town has not experienced significant foreclosure activity.



The Town achieved a property tax collection rate of 99.3% for fiscal year 2016, an increase over the prior year. Stable home prices, relatively low unemployment rates and lack of foreclosure activity contributed to strong property tax collections.



Cash management policies and practices - All funds not required to have separate bank accounts use a single consolidated account for deposits. The collected balance of the consolidated account not needed to liquidate current obligations is invested on a daily basis to meet future cash flow needs under the authority of the Town's General Investment Policy. The General Investment Policy, adopted pursuant to the authority of Section 7-400 of the CGS and Chapter VI, Section 2 of the West Hartford Code, provides a policy for the investment of all Town funds except for the Pension and Other Post-Employment Benefits Trust Funds and reserves of the Risk Management Fund. As of June 30, 2016 this pool of funds is invested in various money market accounts, certificates of deposit, governmental securities and the State of Connecticut's Short-Term Investment Fund (STIF). STIF is a Standard & Poor's AAA rated investment pool of high quality, short-term money market instruments managed by the Cash Management Division of the Connecticut Office of the State Treasurer. The Town monitors the financial strength and stability of the institutions in which it holds money market accounts via national rating services.

The reserve funds of the Risk Management Fund are invested under the authority of the Town's Statement of Investment Policy for the Risk Reserve Accounts pursuant to the authority of Section 7-403 of the CGS. The reserve pool consists of fifty percent of the liability reserve and one hundred percent of the prior year ending balance of the pre-funding reserve. The intent is to invest these funds in a manner which matches the duration of the investments with the cash flow needs inherent with long-term liabilities of this nature. Statutes governing the reserve pool provide for a wide variety of both fixed income and equity investment options. There can be no less than fifty percent of the pool invested in the following: United States government and agency obligations, United States Postal Service obligations, certificates of deposit, commercial paper, savings accounts, and bank acceptances. In addition, up to fifty percent of the total amount invested can be invested in equity securities.

The Town Council appointed Pension Board, governed by the Statement of Pension Plan Investment Policy, administers the funds of the employee retirement system separately. An independent custodial bank holds all of the Town's reserve pool investments.

Long-term financial planning - The modest impact of the economic recession on West Hartford coupled with proactive financial management strategies have enabled the Town to minimize property tax increases while maintaining the financial policies that are critical to the Town's long-term financial health. The Town has preserved the educational and municipal services that attract and retain residents and form the essence of the community. Initiatives implemented to balance the residents' ability to pay while providing the services expected by the community were made with a long-term financial perspective. This perspective has enabled the Town to maintain its actuarially determined contributions for retirement benefits, strengthen levels of reserves, and avoid one-time budget strategies.

Fiscal challenges will continue to arise in the coming years. State and federal budget deficits result in uncertainty of intergovernmental revenues. Financial challenges in the City of Hartford could result in higher ad valorem payments to the MDC by the other member towns. Retiree health and pension benefits will require a larger share of the annual operating budget despite successful efforts at restructuring these benefits through collective bargaining agreements. The pressure of annual spending increases will continue to outpace growth in the value of taxable property resulting in higher property taxes. Balancing the level of municipal and education services expected by the community with residents' ability and willingness to pay for them will be an on-going challenge. However, the effort to minimize tax increases must continue to be balanced with the long-term financial health of the Town.

AWARDS AND ACKNOWLEDGMENTS

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town for its CAFR for the fiscal year ended June 30, 2015. This was the thirtieth consecutive year that the Town has achieved this prestigious award. In order to be awarded a Certificate of Achievement, the government must publish an easily readable and efficiently organized CAFR that satisfies both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. We believe our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

In addition, the Town has maintained an Aaa/AAA credit rating with Moody's Investor Services and Standard and Poor's Ratings Services, respectively, since 1972, with our rating reaffirmed by both rating agencies in January 2016.

The preparation of this report could not have been accomplished without the effective and dedicated services of the entire staff of the Department of Financial Services. The preparation of the CAFR requires a major effort from the accounting staff and each member of the department who assisted and contributed to the preparation of this report has my sincere appreciation.

I would also like to thank the Mayor, Town Council and the Town Manager for their continued interest and support in planning and executing the financial operations of the Town.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'P. Privitera', with a stylized flourish extending from the end.

Peter Privitera
Director of Financial Services

Financial Section



Accounting | Tax | Business Consulting

Independent Auditors' Report

To the Members of the Town Council
Town of West Hartford, Connecticut

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Town of West Hartford, Connecticut, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the Town of West Hartford, Connecticut's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Town of West Hartford, Connecticut, as of June 30, 2016 and the respective changes in financial position and, where applicable, cash flows thereof, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note 3 to the financial statements, during the fiscal year ended June 30, 2016, the Town adopted new accounting guidance, GASB Statement No. 72, *Fair Value Measurement and Application*. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 17, the budgetary comparison information on pages 63 through 68 and the pension schedules on pages 69 through 72 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of West Hartford, Connecticut's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we do not express an opinion or provide any assurance on them.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statement of the Town of West Hartford, Connecticut, as of and for the year ended June 30, 2015 (not presented herein), and have issued our report thereon dated December 11, 2015, which contained unmodified opinions on the respective financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund and the aggregate remaining fund information. The accompanying General Fund balance sheet, the Risk Management Fund operating results by program and the Capital Assets Used in the Operations of Governmental Funds schedule by source as of and for the year ended June 30, 2015 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the 2015 financial statements. The accompanying General Fund balance sheet, Risk Management Fund operating results by program and Capital Assets Used in the Operations of Governmental Funds schedule by source have been subjected to the auditing procedures applied in the audit of the 2015 basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those financial statements or to those financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the General Fund balance sheet, the Risk Management Fund operating results by program and the Capital Assets Used in the Operations of Governmental Funds schedule by source are fairly stated in all material respects in relation to the basic financial statements as a whole for the year ended June 30, 2015.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2016 on our consideration of the Town of West Hartford, Connecticut's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of West Hartford, Connecticut's internal control over financial reporting and compliance.

Blum, Shapiro & Company, P.C.

West Hartford, Connecticut
December 23, 2016

TOWN OF WEST HARTFORD, CONNECTICUT

MANAGEMENT'S DISCUSSION AND ANALYSIS **FOR THE YEAR ENDED JUNE 30, 2016**

This discussion and analysis of the financial performance of the Town of West Hartford (the Town) is prepared by management to provide a narrative overview and analysis of the Town's financial activities for the fiscal year ended June 30, 2016. We encourage readers to consider the information presented here in conjunction with the additional information furnished in our transmittal letter, which can be found on pages v-x of this report, and the Town's financial statements, Exhibits I to IX. All amounts, unless otherwise stated, are expressed in thousands of dollars.

FINANCIAL HIGHLIGHTS

- The assets and deferred outflows of the Town of West Hartford exceeded its liabilities and deferred inflows at the close of fiscal year 2016 by \$37,211, an increase of \$6,070 from the prior year.
- The governmental activities funds reported consolidated net position of \$28,478, an increase of \$6,355 over fiscal year 2015.
- The business-type activities of the Town had a net position of \$8,733 at fiscal year-end, a reduction of \$285 from the prior year.
- The Town's net investment in capital assets increased \$25,507 as a new elementary school was constructed.
- The Town achieved a current year property tax collection rate of 99.3% for fiscal year 2016 and delinquent tax collections continued to remain strong.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information.

Government-Wide Financial Statements. The government-wide financial statements are designed to provide the reader with a broad overview of the Town's financial position in a manner similar to the private-sector.

The *statement of net position* (Exhibit I) presents information on all the Town's assets and liabilities, with the difference between the two reported as *net position*, and is one way to measure the Town's financial health. Over time, increases or decreases in net position may serve as a useful indicator as to whether the Town's financial position has improved or deteriorated.

The *statement of activities* (Exhibit II) presents changes to the Town's net position during the fiscal year presented. Changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in the statement for some items, such as uncollected taxes and earned but unused vacation leave, which will only result in cash flows of future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Town that are primarily supported by property taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or most of their costs through user charges and fees (business-type activities). Both are discussed below:

- *Governmental Activities* - Most of the Town's basic services, which include general government, public safety, community maintenance, human and cultural, and education, are recorded here. Property taxes, charges for services, and state and federal grants finance most of these activities.
- *Business-Type Activities* - The Town charges user fees to customers to help cover all or a significant portion of the costs of these services.

The government-wide financial statements include not only the Town itself, but also a discretely presented component unit known as the West Hartford Center Special Services District which was established in 2004. Financial information for the discretely presented component unit is reported separately from the financial information of the primary government. The government-wide financial statements can be found on pages 18-19 of this report.

Fund Financial Statements. A fund is a grouping of related accounts used to maintain control over resources segregated for a specific objective or activity. Some funds are required to be established by Town Charter. The Town Council establishes many other funds to help control and manage financial activities for particular purposes (such as the Capital Projects Fund and the Police Private Duty Services Fund) or to show that it is meeting legal responsibilities for using grants and other money (such as grants received from the State Department of Education and the Federal Department of Housing and Urban Development). The Town's funds are divided into three categories: governmental, proprietary and fiduciary.

Governmental Funds (Exhibits III and IV). The governmental fund statements provide a detailed short-term view of the Town's general government operations and the basic services it provides. These financial statements focus on the near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's short-term financing requirements. These funds are reported using the modified accrual accounting method, which measures cash and all other financial assets that can readily be converted to cash.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. The relationship (or differences) between governmental activities (reported in the statement of net position and the statement of activities) and governmental funds is described in the reconciliation at the bottom of the fund financial statements. By reading both of these, readers may better understand the long-term impact of the government's short-term financing decisions.

The Town maintains twenty-seven (27) individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statements of revenues, expenditures, and changes in fund balances for the General Fund, Capital Projects Funds (comprised of the Capital Projects Fund and the Capital Non-recurring Expenditure Fund), CDBG (Community Development Block Grant) Housing Rehabilitation Fund, and the Debt Service Funds (comprised of the Debt Service Fund and the Blue Back Square Fund), all of which are considered major funds. The remaining twenty-one (21) funds are combined into a single aggregated presentation. Individual fund data for each of the non-major governmental funds is provided in the combining statements located on pages 75-80 of this report.

The Town adopts an annual appropriated budget for its General Fund. A budgetary comparison statement, showing original budget, final budget and actual results has been provided to demonstrate compliance with this budget and is located in the required supplementary information on pages 63-68 of this report.

The basic governmental fund financial statements can be found on pages 20-23.

Proprietary Funds (Exhibits V, VI and VII). The Town maintains two types of proprietary funds. *Enterprise funds* are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town's only enterprise fund is the Leisure Services Fund. *Internal service funds* are used to accumulate and allocate internal costs among various departments. The Town uses internal service funds to account for risk management costs and utility costs. Because both of these functions predominantly benefit governmental rather than business-type functions, these activities have been included within governmental activities in the government-wide financial statements. Proprietary funds are reported using the accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded when a liability is incurred.

Fiduciary Funds (Exhibits VIII and IX). The Town is the trustee, or fiduciary, for its employees' pension plan and other postemployment benefits trust plan. It is also responsible for other assets that, because of a trust arrangement, can be used only for the trust beneficiaries. All of the Town's fiduciary activities are reported in separate statements of fiduciary net position and changes in fiduciary net position. Fiduciary funds are not reflected in the government-wide financial statements as the resources for those funds are not available to support the Town's operations. The Town is responsible for ensuring that the assets reported in the fund are used for their intended purposes. The accounting method used for fiduciary funds is similar to that used for proprietary funds.

Notes to the Financial Statements. The notes provide additional information necessary to fully understand the information provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 29-62.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful tool to analyze a government's financial position. The Town's combined net position increased from \$31,141 at the end of fiscal year 2015 to \$37,211 at the end of fiscal year 2016. The discussion below focuses on the net position (Table 1) and changes in net position (Table 2) of the Town's governmental and business-type activities.

The largest component of the Town's net position is its investment in capital assets, (such as land, buildings, infrastructure, vehicles, machinery and equipment), less any related debt outstanding to acquire such assets (\$193,832). These assets are used to provide services to citizens and thus are not available to finance future spending. Although the Town's investment in capital assets is reported net of related debt, it should be noted that resources necessary to repay this debt must be provided from other sources, as capital assets cannot be used to satisfy these liabilities.

An additional \$831 of the Town's net position represents resources subject to use restrictions by external sources. The remaining balance is unrestricted and is comprised of \$78,227 which may be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation or other legal requirements, offset by the Town's net pension liability of \$235,679.

TABLE 1
Net Position
In Thousands

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2016	2015	2016	2015	2016	2015
Current and other assets	\$ 107,520	\$ 117,165	\$ 132	\$ 224	\$ 107,652	\$ 117,389
Capital assets, net of accumulated depreciation	341,557	307,811	13,740	14,052	355,297	321,863
Total assets	449,077	424,976	13,872	14,276	462,949	439,252
Deferred charge on refunding	1,242	507			1,242	507
Difference of economic/demographic gains or losses for pensions	23,787	591	366	9	24,153	600
Difference of assumption changes or inputs for pensions	2,523	4,814	39	77	2,562	4,891
Difference of investment gains or losses for pensions	14,158	3,656	218	58	14,376	3,714
Total deferred outflows of resources	41,710	9,568	623	144	42,333	9,712
Long-term liabilities	429,861	383,232	3,730	3,150	433,591	386,382
Other liabilities	17,677	12,057	2,032	2,252	19,709	14,309
Total liabilities	447,538	395,289	5,762	5,402	453,300	400,691
Difference of assumption changes or inputs for pensions	9				9	
Advance property tax collections	14,762	17,132			14,762	17,132
Total deferred inflows of resources	14,771	17,132			14,771	17,132
Net Position:						
Net investment in capital assets	180,092	154,273	13,740	14,052	193,832	168,325
Restricted	831	891			831	891
Unrestricted (deficit)	(152,445)	(133,041)	(5,007)	(5,034)	(157,452)	(138,075)
Total Net Position	\$ 28,478	\$ 22,123	\$ 8,733	\$ 9,018	\$ 37,211	\$ 31,141

Governmental Activities. The net position of the Town's governmental activities increased \$6,355 from the prior year. Investment in capital assets, net of related debt, increased \$25,819 due primarily to the construction of a new elementary school. Restricted assets decreased \$60 while unrestricted decreased \$19,404. The variance in unrestricted resulted from an increase in the net pension liability of \$45,139, offset by an increase of \$25,735 in the amount available to finance day-to-day operations without constraints.

Total assets increased \$24,101 from the prior year, due to significant investment in capital assets offset by reduced cash and investment balances on-hand as of June 30, 2016. Total deferred outflows of resources increased \$32,412 due to demographic/economic losses and investment losses in the Town's pension plan. Total liabilities increased \$52,249 due primarily to the increase in the Town's net pension liability, as well as the timing of accounts payable in the Capital Projects Fund.

Business-Type Activities. The total net position of the Town's business-type activities decreased \$285, the result of demographic/economic losses and investment losses in the Town's pension plan.

TABLE 2
Changes in Net Position
In Thousands

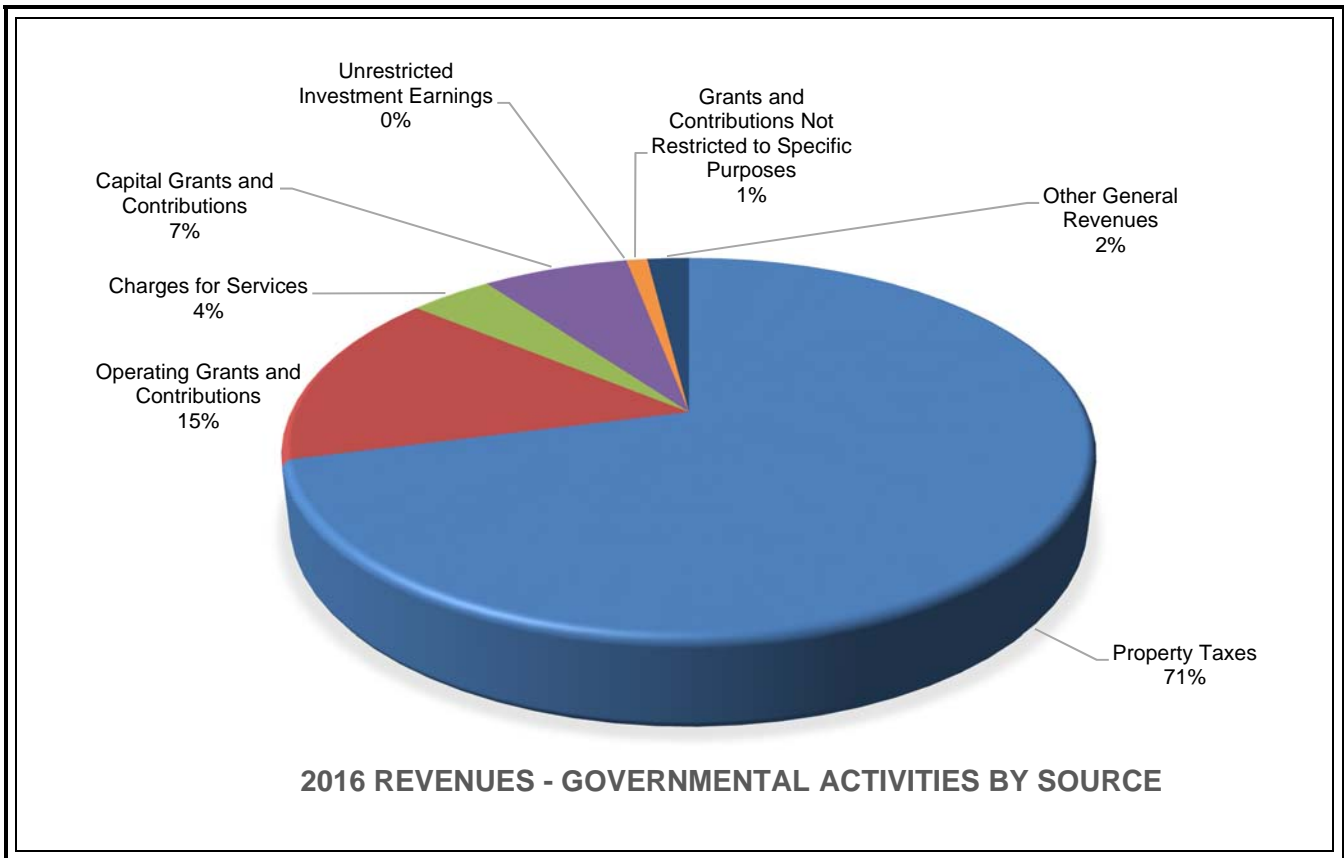
	Governmental Activities		Business-Type Activities		Total Primary Government	
	2016	2015	2016	2015	2016	2015
Revenues:						
Program revenues:						
Charges for services	\$ 14,736	\$ 15,139	\$ 3,140	\$ 2,968	\$ 17,876	\$ 18,107
Operating grants and contributions	49,472	46,460			49,472	46,460
Capital grants and contributions	21,695	7,627	757	2,520	22,452	10,147
General revenues:						
Property taxes	229,698	222,840			229,698	222,840
Grants and contributions not restricted to specific purposes	2,495	2,895			2,495	2,895
Unrestricted investment earnings	1,567	1,378			1,567	1,378
Other general revenues	5,126	4,512			5,126	4,512
Total revenues	<u>324,789</u>	<u>300,851</u>	<u>3,897</u>	<u>5,488</u>	<u>328,686</u>	<u>306,339</u>
Program expenses:						
General government	13,391	10,059			13,391	10,059
Public safety	55,382	48,798			55,382	48,798
Community maintenance	39,475	37,042			39,475	37,042
Human and cultural	13,356	13,858			13,356	13,858
Education	191,683	180,805			191,683	180,805
Interest on long-term debt	4,826	4,989			4,826	4,989
Leisure services			4,503	4,122	4,503	4,122
Total program expenses	<u>318,113</u>	<u>295,551</u>	<u>4,503</u>	<u>4,122</u>	<u>322,616</u>	<u>299,673</u>
Change in net assets before transfers	6,676	5,300	(606)	1,366	6,070	6,666
Transfers	<u>(321)</u>	<u>(145)</u>	<u>321</u>	<u>145</u>		
Change in net assets	6,355	5,155	(285)	1,511	6,070	6,666
Net Assets at Beginning of Year	<u>22,123</u>	<u>16,968</u>	<u>9,018</u>	<u>7,507</u>	<u>31,141</u>	<u>24,475</u>
Net Assets at End of Year	<u>\$ 28,478</u>	<u>\$ 22,123</u>	<u>\$ 8,733</u>	<u>\$ 9,018</u>	<u>\$ 37,211</u>	<u>\$ 31,141</u>

Primary Government

Total primary government revenues increased \$22,347 or 7.3% from the prior year, while total primary government program expenses increased \$22,943 or 7.7% over the same time period. The following analysis separately considers the operations of governmental and business-type activities.

Governmental Activities

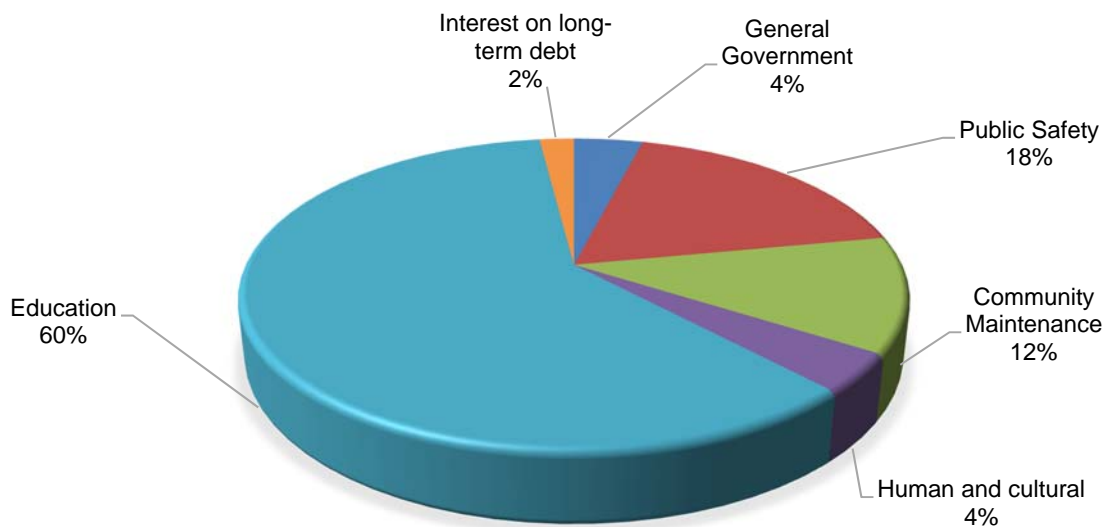
Revenues for governmental activities exclusive of transfers totaled \$324,789 for fiscal year 2016, an increase of \$23,938 over the prior year. Property taxes (71%), operating grants and contributions (15%) and capital grants and contributions (7%) were the primary revenue sources, while charges for services, unrestricted grants, investment earnings and other general revenues combined contributed 7% of the Town's revenues.



Operating grants and contributions totaled \$49,472 in fiscal year 2016, an increase of \$3,012 from the prior year resulting primarily from an increase of \$2,202 in the State of Connecticut on-behalf contribution to the State Teachers' Retirement System. Capital grants and contributions increased \$14,068 from the prior year, the result of school construction grants received from the State of Connecticut for the construction of a new elementary school. On a government-wide basis, unrestricted investment earnings include both short-term investments in the governmental funds as well as investment income from the risk management reserve accounts. There was a favorable variance of \$189 in unrestricted investment earnings.

In order to cover the increased cost of services, the fiscal year 2016 adopted General Fund budget required an increase of \$6,222 or 2.9% in current year property tax revenue. Actual property tax revenue increased \$6,858 from the prior year and comprised 71% of total governmental activities revenue in fiscal year 2016.

Program expenses for governmental activities totaled \$318,113 for fiscal year 2016. Approximately 27% of program expenses were supported by program revenues with the balance funded from general revenues, primarily property taxes. Expenses for education (60%), public safety (18%), and community maintenance (12%) comprise 90% of total governmental activities program expenses, with general government, human and cultural, and interest on long-term debt comprising the remaining 10%.

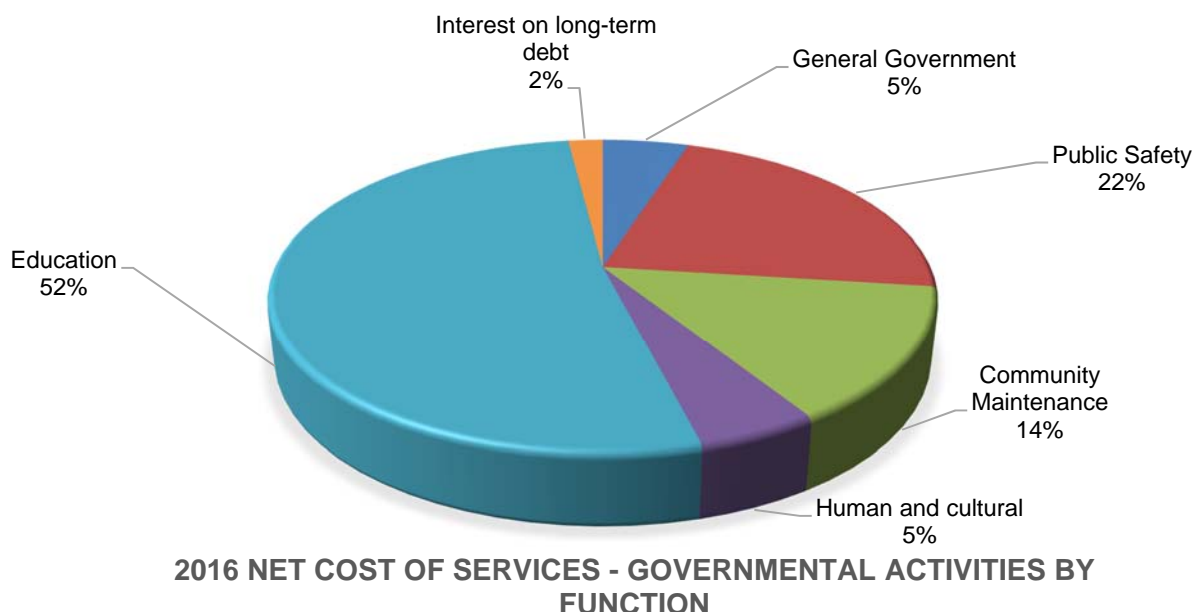


2016 EXPENSES - GOVERNMENTAL ACTIVITIES BY FUNCTION

Table 3 presents the total cost and net cost of services (total cost less revenues from non-tax sources directly related to the individual function) for each of the Town's six major functions: education, public safety, community maintenance, human and cultural, general government, and interest on long-term debt. The net cost shows the financial burden placed on the Town's taxpayers by function.

TABLE 3
Cost of Governmental Activities by Function
In Thousands

	<u>Total Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>
Education	\$ 191,683	\$ 180,805	\$ 120,026	\$ 126,544
Public safety	55,382	48,798	52,189	45,323
Community maintenance	39,475	37,042	32,578	30,263
Human and cultural	13,356	13,858	10,880	10,616
General government	13,391	10,059	11,711	8,611
Interest on long-term debt	<u>4,826</u>	<u>4,989</u>	<u>4,826</u>	<u>4,968</u>
Total	\$ <u>318,113</u>	\$ <u>295,551</u>	\$ <u>232,210</u>	\$ <u>226,325</u>



Business-Type Activities

Revenues from business-type activities decreased \$1,591 from the prior year due to a reduction in capital contributions of \$1,763, offset by an increase in charges for services of \$172. Program expenses increased \$381 while net transfers had a favorable variance of \$176 from the prior year. The change in net assets for fiscal year 2016 was a reduction of \$285, versus an increase of \$1,511 in the prior year.

FUND FINANCIAL ANALYSIS

As noted earlier, the Town uses fund accounting to control and manage financial activities for a particular purpose or to demonstrate compliance with legal requirements.

Governmental Funds

As of June 30, 2016, the Town's governmental funds (as presented in the Balance Sheet - Exhibit III) reported a combined fund balance of \$40,887. This represents a decrease of \$11,468 or 21.9% from the prior year. Based upon fund balance classification under GASB 54, \$21,094 or 51.6% is unassigned and comprised solely of fund balance of the General Fund. An additional \$16,681 or 40.8% is committed, or constrained for a specific purpose by the Town Council. The remainder is comprised of non-spendable (\$385), restricted (\$2,282), and assigned (\$445) fund balance, as defined in footnote 1.

For fiscal year 2016, the total net change in fund balances for governmental funds (Exhibit IV) was a reduction of \$11,468. Included in this total is an increase of \$737 for the General Fund. Factors affecting the General Fund are discussed below in the General Fund Highlights section. Fund balance of the Capital Project Funds decreased \$12,169, reflecting intergovernmental revenue of \$21,473, transfers in of \$2,669, charges for services of \$165 and miscellaneous revenues of \$410, with corresponding capital expenditures of \$50,196, and transfers out of \$690. Also reflected in the Capital Projects Funds is the issuance of \$14,000 in general obligation bonds. The unusually high level of capital outlay results from the construction of a new elementary school. The CDBG Housing Rehabilitation Fund had no change to fund balance, while the Debt Service Funds had a net increase in fund balance of \$528 due to bond premium. Non-major Governmental Funds experienced a net decrease in fund balance of \$564, as detailed by fund in Exhibit B-2. Significant changes in fund balance were seen in the Parking Lot Fund (\$187), Drug Enforcement Fund (-\$78), Westmoor Park Fund (-\$108), Cafeteria Fund (-\$108), School Special Programs Fund (-\$79), School Interscholastic Sports Fund (-\$54), and Police Private Duty Fund (-\$318), while the remaining non-major governmental funds experienced modest changes totaling a net decrease of \$6.

Proprietary Funds

The Town's proprietary fund statements (Exhibits V-VII) provide the same type of information found in the government-wide financial statements, but in more detail. Total net position of proprietary funds was \$28,358 at year-end, a decrease of \$1,405 from the prior year. Net position of the Internal Service Funds decreased \$1,120 due to higher than anticipated employee benefit claims in the Risk Management Fund, while the Leisure Services Fund experienced a decrease of \$285.

General Fund Highlights

Over the course of the year, the Town Council approved budget revisions for factors not known during the budget process. Tables 4 and 5 highlight the changes from the original adopted budget to the final amended budget for fiscal year 2016 and the variance between the final budget and actual results.

Revenue	Budget		Change	Actual Revenue	Over/ (Under) Final Budget
	Original	Final			
Property taxes	\$ 227,985	\$ 229,120	\$ 1,135	\$ 229,630	\$ 510
Federal	22	454	432	291	(163)
State	22,177	23,862	1,685	23,653	(209)
Charges for services	5,001	5,215	214	5,624	409
Local revenues	1,077	1,077		976	(101)
Income on investments	250	250		629	379
Transfers in	1,002	1,002		929	(73)
Total Adopted Budget	257,514	260,980	3,466	261,732	752

General Fund Budgetary Amendments

The General Fund's final estimated revenues increased \$3,466 or 1.3% from the original adopted budget.

- Estimated revenues from current year property taxes increased \$1,135, and were used to fund year-end contributions to the Utilities Services Fund, Risk Management Fund and Capital Non-recurring Expenditure (CNRE) Fund.
- Additional federal grants totaling \$432 were appropriated during the fiscal year: a Federal Emergency Management Agency grant (\$103) for Fire department training; Police grants (\$253) relating to underage drinking, distracted driving and driving under the influence; and, Dial-a-Ride grants (\$76).
- Estimated intergovernmental revenue from the State of Connecticut increased \$1,685 primarily due to an increase in the Education Cost Sharing grant that was used to fund a year-end transfer to the CNRE Fund, as well as a recycling grant of \$70 that was appropriated during the fiscal year.
- The increase in estimated charges for services revenue resulted primarily from the decision to bring the provision of paramedic services in-house. The planned start date for this program was subsequently pushed to fiscal year 2017.

General Fund Revenue Variance

When compared to final estimated revenues, total actual revenue was \$752 higher than budgeted. Property tax revenue exceeded budget by \$510 due to strong collections of both current year and prior year taxes. The Town achieved a property tax collection rate of 99.3% for fiscal year 2016. In addition, the Department of Financial Services has demonstrated strong collection of delinquent taxes. The continued success of property tax collections, the major revenue source for the Town, has been critical to its financial health.

Federal revenue was lower than estimated (\$163) due to the timing of expenditures for reimbursement grants. The unexpended portion of these grants will be carried forward to the fiscal year 2017 budget. Actual state revenue was \$209 less than the final budget. This resulted primarily from a shortfall (\$330) in the payment-in-lieu of taxes grant, offset by a favorable variance (\$181) in the education cost sharing consistent with the state's adopted budget. Charges for services exceeded budget by \$409. Favorable variances were achieved in building permit revenue (\$140), fire occupancy permits and plan review fees (\$309), and conveyance tax (\$124), offset by a delay in the implementation of the in-house paramedic services program (-\$188). While positive variances were experienced in rental income (\$163) and workers' compensation reimbursements (\$165), overall local revenues fell short of estimate by \$101 due to management's decision to postpone use of budgeted prior year tax overpayments as a revenue source (-\$440). Income on investments was \$379 more than estimated due to improved rates and the decision to invest in FDIC insured marketable certificates of deposit and government securities, while transfers in from other funds were \$73 less than expected due to lower capital project reimbursements.

TABLE 5
Summary of General Fund Budget - Original and Final
Appropriations vs. Actual
In Thousands

Department	Original	Final	Change	Actual Expenditure	(Over)/ Under Final Budget
Town Council	\$ 366	\$ 395	\$ 29	\$ 386	\$ 9
Town Clerk	253	273	20	272	1
Town Manager	281	290	9	289	1
Corporation Counsel	419	433	14	422	11
Registrar of Voters	268	289	21	287	2
Information Technology	732	775	43	775	-
Financial Services	2,112	2,309	197	2,271	38
Assessment	661	694	33	684	10
Employee Services	422	443	21	441	2
Fire	10,762	10,910	148	10,898	12
Police	14,891	15,283	392	15,282	1
Community Services	2,533	2,700	167	2,681	19
Public Works	11,388	10,665	(723)	10,625	40
Facilities	2,032	2,449	417	2,446	3
Library	3,248	3,408	160	3,296	112
Human & Leisure Services	2,904	3,048	144	2,944	104
Education	148,052	148,052		147,305	747
Debt and Sundry	39,441	40,095	654	39,427	668
Transfers Out	16,749	20,469	3,720	20,425	44
Total Adopted Budget	\$ 257,514	\$ 262,980	\$ 5,466	\$ 261,156	\$ 1,824

Changes to departmental budgets resulted from resolutions relating to grant funds, transfers between departments, allocation of the contingency for union contracts in negotiation, and transfers of current year surplus to other funds. Significant variances between the original and amended budget result from the following:

- The budget of Financial Services increased \$197 due to allocation of the contingency for settled union contracts (\$96) and to address termination costs for employees who retired during the fiscal year.
- The Fire Department budget increased \$148, primarily due to a training grant awarded by FEMA.
- The Police Department budget increased \$392 during the fiscal year due to grants (\$253) and an appropriation to personal services for overtime and unsettled union contracts (\$139).
- The Community Services budget increased \$167 due to allocation of the contingency for settled union contracts and deferred compensation matching.
- The Department of Public Works budget was reduced \$723 during fiscal year 2016. An increase of \$70 for a recycling grant was offset by significant reductions in program expenses. Savings were achieved in the snow and ice control program through lower overtime and contractual services costs (\$294), solid waste costs had a favorable variance (\$166) due to lower refuse volume, the department experienced lower maintenance costs and gasoline prices (\$145), and the recycling program achieved lower collection and disposal costs than anticipated (\$165).
- The Facilities Services departmental budget increased \$417 due to an additional transfer to the Utilities Services Fund (\$320) and allocation of the contingency for settled union contracts.
- The fiscal year 2016 Library budget was increased \$160 due to allocation of the contingency for settled union contracts.
- The Department of Human and Leisure Services budget was increased \$144. Appropriations were made for grants (\$76) and allocation of the contingency for settled union contracts.
- The Debt and Sundry budget was increased \$654. This increase results from a transfer of \$900 to the Risk Management Fund from year-end surplus and an additional appropriation of \$88 for the provision of paramedic services by an outside contractor, offset by lower than anticipated contractual settlements allocated to departmental budgets.
- The final budget for transfers to other funds had a net increase of \$3,720 from the original budget. Current year surplus was used to fund transfers of \$2,380 to the CNRE Fund for capital projects, vehicles and equipment purchases, \$685 to the Debt Service Fund for future debt payments, \$275 to the Leisure Services Fund to fund subsidized use of recreational facilities, and \$380 to the Private School Services Fund to meet the costs of required services.

General Fund Expenditure Variance

In comparison to final appropriations, actual expenditures were \$1,824 less than budgeted. Significant favorable variances were achieved in the areas of Education (\$747), Debt & Sundry (\$668), Library Services (\$112), and Human & Leisure Services (\$104). The variance in Education resulted from savings in personal services, employee benefits, outside tuition and transportation costs. Debt & Sundry savings relate to the contingency for unsettled union contracts, as well as savings in the radio maintenance program (\$27) and debt administration costs (\$36). The Library had favorable variances in personal services due to vacancies and temporary payroll savings. The Department of Human & Leisure Services did not fully expend its Dial-a-Ride grants and had savings associated with a change in leadership at one of its recreational facilities. Other departments had minor favorable variances as noted in Table 5.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At June 30, 2016 the Town had \$355.3 million (net of accumulated depreciation) invested in a broad range of capital assets including land, land improvements, buildings, park facilities, vehicles, furniture and equipment, and infrastructure (such as roads, bridges, dams, storm sewers, and traffic signals) as detailed in Table 6. This amount represents a net increase of \$33.4 million, or 10.4%, from the prior year.

TABLE 6 Capital Assets at Year-end Net of Depreciation In Millions						
	Governmental Activities		Business-Type Activities		Total Primary Government	
	2016	2015	2016	2015	2016	2015
Land	\$ 10.6	\$ 10.6	\$	\$	10.6	10.6
Construction in progress	65.5	28.4	1.6	3.1	67.1	31.5
Buildings and land improvements	174.0	176.2	12.1	10.9	186.1	187.1
Furniture and equipment	3.9	3.6		0.1	3.9	3.7
Vehicles	3.4	3.7			3.4	3.7
Infrastructure	84.2	85.3			84.2	85.3
Total Capital Assets	\$ <u>341.6</u>	\$ <u>307.8</u>	\$ <u>13.7</u>	\$ <u>14.1</u>	\$ <u>355.3</u>	\$ <u>321.9</u>

This increase is due to the construction of a new Charter Oak Elementary School at an estimated cost of \$45,000,000, 80% being borne by the State of Connecticut. The school was under construction as of June 30, 2016, but opened to students in August 2016 for the 2016-2017 academic year. The Town has no plans to fund current operations from the proceeds of debt issuance. Detailed information about the Town's capital assets is presented in note 5 to the basic financial statements.

Long-Term Debt

On June 30, 2016 the Town had \$148,675 in bonds outstanding versus \$149,280 at the end of the prior year.

Table 7 Outstanding Debt at Year-End In Millions						
	Governmental Activities		Business-Type Activities		Total Primary Government	
	2016	2015	2016	2015	2016	2015
General Obligation Bonds (backed by the Town)	\$ <u>148.7</u>	\$ <u>149.3</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>148.7</u>	\$ <u>149.3</u>

The increase in outstanding debt results from the issuance of \$14,000 in general obligation bonds in January 2016, offset by principal payments on existing debt of \$14,280 made during fiscal year 2016. In addition, the Town issued \$12,295 in general obligation bonds in March 2016 to advance refund \$12,620 in outstanding bonds. Long-term debt is discussed in greater detail in note 7 to the financial statements. The Town's general obligation bonds continue to carry the highest ratings awarded by both Moody's Investors Services, Inc. and Standard & Poor's Financial Services, LLC (Aaa and AAA, respectively). These ratings, which have been assigned to the Town since 1972, were reaffirmed by the rating agencies in January 2016.

The State limits the amount of general obligation debt towns can issue based upon a State mandated formula calculated on the type of debt and tax base. The Town's total debt, as calculated by State guidelines, is significantly below the \$1.61 billion State imposed limit. The Town has adopted its own capital financing guidelines which state that annual debt service as a percentage of General Fund expenditures shall not exceed 10%, and is targeted to be 8% or less. Actual debt service for fiscal year 2016, inclusive of debt service of the Blue Back Square Fund, was 7.5% of General Fund expenditures. The General Fund portion of debt service was 6.0% of General Fund expenditures. More information on the Town's debt is available in Tables 8, 9 and 10 in the statistical section of this document.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The fiscal year 2017 budget process focused on continuing to provide the exceptional level of services that residents and visitors expect, while limiting the increase in local taxes. Doing so was challenging as local property tax is the sole means allowed for financing municipal and educational services in Connecticut and annual growth in the Grand List is insufficient to support the cost increases of town services. The fiscal year 2017 General Fund budget totals \$267,930, and represents an increase of \$9,953 or 3.9% over fiscal year 2016, at the time of adoption. The municipal services portion of the budget totals \$98,568, an increase of \$4,082 or 4.3%. The education budget totals \$153,283, an increase of \$4,913 or 3.3%. The capital financing portion of the budget for both municipal and education services is \$16,078, an increase of \$958 or 6.3%.

The fiscal year 2017 budget maintains town and education services with the following assumptions and policy decisions reflected in the adopted budget:

- Grand List growth of approximately \$34.2 million, or 0.58%, over the prior year;
- A current year property tax collection rate of 99.1%;
- Implementation of a statewide mill rate for motor vehicles;
- Inclusion of the Governor's fiscal year 2017 proposal for State Aid;
- Modest increases in non-current year tax revenue estimates;
- Creation of an Economic Development Specialist position to serve as a liaison with the business community and attract new businesses to town;
- Funding for two Equipment Operator positions to address the additional responsibilities and requirements of the Municipal Separate Storm Sewer Systems permit;
- Transition to an in-house paramedic services program;
- Full funding of the actuarially determined contribution to the Town's Pension Plan; and,
- An increase in the contribution to the Retiree Health Reserve.

In order to finance the budget, an increase in current year property tax revenue of \$5,584 or 2.5% was required. Approximately \$1,297 will be generated as a result of growth in the Grand List, effectively reducing the tax increase for existing taxpayers to 1.9%. In order to generate the necessary property tax revenue, a mill rate on real and personal property of 39.51 was adopted, an increase over the prior year of 1.20 mills or 3.1%. For fiscal year 2017, a statewide mill rate of 37.00 is effective for motor vehicles.

CONTACTING THE TOWN'S FINANCIAL MANAGEMENT

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Department of Financial Services, Town of West Hartford, 50 South Main Street, West Hartford, Connecticut 06107, (860) 561-7460, or visit the Town's website at <http://www.westhartfordct.gov>.

Basic Financial Statements

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF NET POSITION
JUNE 30, 2016
(In Thousands)

	Primary Government			Component Unit
	Governmental	Business-Type		West Hartford
	Activities	Activities	Total	Special
				Services District
Assets:				
Cash and cash equivalents	\$ 67,723	\$ 1	\$ 67,724	\$ 19
Investments	27,386		27,386	
Receivables, net	12,106	104	12,210	22
Inventories	303		303	
Prepaid items	2	27	29	
Capital assets:				
Assets not being depreciated	76,035	1,624	77,659	
Assets being depreciated, net	265,522	12,116	277,638	
Total assets	449,077	13,872	462,949	41
Deferred Outflows of Resources:				
Deferred charge on refunding	1,242		1,242	
Difference of economic/demographic gains or losses for pensions	23,787	366	24,153	
Difference of assumption changes or inputs for pensions	2,523	39	2,562	
Difference of investment gains or losses for pensions	14,158	218	14,376	
Total deferred outflows of resources	41,710	623	42,333	-
Liabilities:				
Accounts and other payables	10,798	65	10,863	
Payroll liabilities	5,266	40	5,306	
Other current liabilities	673		673	9
Internal balances	(1,473)	1,473	-	
Unearned revenue	2,413	454	2,867	32
Noncurrent liabilities:				
Due within one year	29,177	45	29,222	
Due in more than one year	400,684	3,685	404,369	
Total liabilities	447,538	5,762	453,300	41
Deferred Inflows of Resources:				
Difference of assumption changes or inputs for pensions	9		9	
Advance property tax collections	14,762		14,762	
Total deferred inflows of resources	14,771	-	14,771	-
Net Position:				
Net investment in capital assets	180,092	13,740	193,832	
Restricted for:				
Perpetual care:				
Expendable	831		831	
Nonexpendable			-	
Unrestricted	(152,445)	(5,007)	(157,452)	
Total Net Position	\$ 28,478	\$ 8,733	\$ 37,211	\$ -

The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

					Net (Expense) Revenue and Changes in Net Assets				
Functions/Programs	Expenses	Program Revenues			Primary Government			Component Unit	
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total	West Hartford Special Services District	
Primary Government:									
Governmental activities:									
General government	\$ 13,391	\$ 1,676	\$ 4	\$	\$ (11,711)	\$	\$ (11,711)	\$	
Public safety	55,382	2,784	369	40	(52,189)		(52,189)		
Community maintenance	39,475	5,083	732	1,082	(32,578)		(32,578)		
Human and cultural	13,356	1,463	922	91	(10,880)		(10,880)		
Education	191,683	3,730	47,445	20,482	(120,026)		(120,026)		
Interest on long-term debt	4,826				(4,826)		(4,826)		
Total governmental activities	318,113	14,736	49,472	21,695	(232,210)	-	(232,210)	-	
Business-type activities:									
Leisure services	4,503	3,140		757		(606)	(606)		
Total Primary Government	\$ 322,616	\$ 17,876	\$ 49,472	\$ 22,452	(232,210)	(606)	(232,816)	-	
Component Unit:									
West Hartford Special Services District	\$ 4,639	\$ 2,928	\$ -	\$ -				(1,711)	
General revenues:									
Property taxes					229,698		229,698	1,702	
Grants and contributions not restricted to specific programs					2,495		2,495		
Unrestricted investment earnings					1,567		1,567	9	
Miscellaneous					5,126		5,126		
Transfers					(321)	321			
Total general revenues and transfers					238,565	321	238,886	1,711	
Change in net position									
Net Position at Beginning of Year					6,355	(285)	6,070	-	
					22,123	9,018	31,141	-	
Net Position at End of Year									
					\$ 28,478	\$ 8,733	\$ 37,211	\$ -	

The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2016
(In Thousands)

	General	Capital Project Funds	CDBG Housing Rehabilitation Fund	Debt Service Funds	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS						
Cash and cash equivalents	\$ 32,548	\$ 12,269	\$ 108	\$ 3,672	\$ 7,928	\$ 56,525
Investments	10,187					10,187
Receivables, net	3,182	552	2,938		1,928	8,600
Due from other funds	2,355					2,355
Inventories	257				46	303
Total Assets	<u>\$ 48,529</u>	<u>\$ 12,821</u>	<u>\$ 3,046</u>	<u>\$ 3,672</u>	<u>\$ 9,902</u>	<u>\$ 77,970</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES						
Liabilities:						
Accounts and other payables	\$ 2,639	\$ 4,972	\$	\$	262	\$ 7,873
Payroll liabilities	5,070				189	5,259
Due to other funds					882	882
Other liabilities	670				3	673
Unearned revenue	1,433		87		893	2,413
Total liabilities	<u>9,812</u>	<u>4,972</u>	<u>87</u>	<u>-</u>	<u>2,229</u>	<u>17,100</u>
Deferred inflows of resources:						
Unavailable revenue - property taxes	1,789					1,789
Unavailable revenue - school building grants	374					374
Unavailable revenue - loans receivable			2,938		120	3,058
Advance property tax collections	14,762					14,762
Total deferred inflows of resources	<u>16,925</u>	<u>-</u>	<u>2,938</u>	<u>-</u>	<u>120</u>	<u>19,983</u>
Fund balances:						
Nonspendable	257				128	385
Restricted			21		2,261	2,282
Committed		7,849		3,672	5,160	16,681
Assigned	441				4	445
Unassigned	21,094					21,094
Total fund balances	<u>21,792</u>	<u>7,849</u>	<u>21</u>	<u>3,672</u>	<u>7,553</u>	<u>40,887</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 48,529</u>	<u>\$ 12,821</u>	<u>\$ 3,046</u>	<u>\$ 3,672</u>	<u>\$ 9,902</u>	<u>\$ 77,970</u>

(Continued on next page)

TOWN OF WEST HARTFORD, CONNECTICUT
BALANCE SHEET - GOVERNMENTAL FUNDS (CONTINUED)
JUNE 30, 2016
(In Thousands)

Reconciliation of the Balance Sheet - Governmental Funds
to the Statement of Net Position:

Amounts reported for governmental activities in the statement of net position (Exhibit I) are
different because of the following:

Fund balances - total governmental funds (Exhibit III)	\$ 40,887
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Capital assets used in governmental activities are not financial
resources and, therefore, are not reported in the funds:

Governmental capital assets	\$ 574,429	
Less accumulated depreciation	<u>(232,872)</u>	
Net capital assets		341,557

Other long-term assets and deferred outflows of resources are
not available to pay for current-period expenditures and,
therefore, are not recorded in the funds:

Property tax receivables greater than 60 days	1,789
Interest receivable on property taxes	751
Housing loans receivable	3,058
Interest receivable on housing loans	628
Deferred charges	1,242
Receivable from the state for school construction projects	374
Deferred outflows related to economic/demographic gains or losses	23,787
Deferred outflows related to assumption changes or inputs	2,523
Deferred outflows related to investment gains or losses	14,158

Internal service funds are used by management to charge the costs of
risk management and utility services to individual funds. The assets and
liabilities of the internal service funds are reported with governmental
activities in the statement of net position.

19,625

Long-term liabilities and deferred inflows of resources, are not due and
payable in the current period and, therefore, are not reported in the funds:

Bonds and notes payable	(148,675)
Interest payable on bonds and notes	(2,098)
Compensated absences	(21,167)
Other postemployment obligations	(8,281)
Bond premium	(5,992)
Net pension liability	(235,679)
Deferred inflows related to assumption changes ot inputs for pensions	<u>(9)</u>

Net Position of Governmental Activities (Exhibit I)	\$ <u><u>28,478</u></u>
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The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	<u>General</u>	<u>Capital Project Funds</u>	<u>CDBG Housing Rehabilitation Fund</u>	<u>Debt Service Funds</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Revenues:						
Property taxes	\$ 229,630	\$	\$	\$	\$	\$ 229,630
Intergovernmental	44,086	21,473	210		7,659	73,428
Charges for services	5,625	165	2	19	8,736	14,547
Income on investments	629			1	381	1,011
Miscellaneous	976	410		3,796	726	5,908
Total revenues	<u>280,946</u>	<u>22,048</u>	<u>212</u>	<u>3,816</u>	<u>17,502</u>	<u>324,524</u>
Expenditures:						
Current:						
General government	5,807				35	5,842
Public safety	26,100				1,817	27,917
Community maintenance	15,681				2,648	18,329
Human and cultural	6,230		212		1,676	8,118
Education	167,362				13,346	180,708
Debt and sundry	39,573			19,557		59,130
Capital outlay	88	50,196			76	50,360
Total expenditures	<u>260,841</u>	<u>50,196</u>	<u>212</u>	<u>19,557</u>	<u>19,598</u>	<u>350,404</u>
Excess (Deficiency) of Revenues over Expenditures	<u>20,105</u>	<u>(28,148)</u>	<u>-</u>	<u>(15,741)</u>	<u>(2,096)</u>	<u>(25,880)</u>
Other Financing Sources (Uses):						
Transfers in	928	2,669		15,715	2,055	21,367
Transfers out	(20,425)	(690)			(523)	(21,638)
Issuance of bonds		14,000				14,000
Issuance of refunding bonds	12,295					12,295
Bond premium				554		554
Bond premium on refunding	1,258					1,258
Payment to refunded bond escrow agent	(13,424)					(13,424)
Total other financing sources (uses)	<u>(19,368)</u>	<u>15,979</u>	<u>-</u>	<u>16,269</u>	<u>1,532</u>	<u>14,412</u>
Net Change in Fund Balances	737	(12,169)	-	528	(564)	(11,468)
Fund Balances at Beginning of Year	<u>21,055</u>	<u>20,018</u>	<u>21</u>	<u>3,144</u>	<u>8,117</u>	<u>52,355</u>
Fund Balances at End of Year	<u>\$ 21,792</u>	<u>\$ 7,849</u>	<u>\$ 21</u>	<u>\$ 3,672</u>	<u>\$ 7,553</u>	<u>\$ 40,887</u>

(Continued on next page)

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund
Balances of Governmental Funds to the Statement of Activities:

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:

Net change in fund balances - total governmental funds (Exhibit IV)	\$ (11,468)
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Governmental funds report capital outlays as expenditures. In the statement of activities,
the cost of those assets is allocated over their estimated useful lives and reported as
depreciation expense:

Capital outlay	47,671
Depreciation expense	(13,883)

The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins and donations) is to increase (decrease) net position. of capital assets.	(42)
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Revenues in the statement of activities that do not provide current financial resources are not reported
as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities:

School building grant receipts	(120)
Property tax receivable - accrual basis change	41
Property tax interest and lien revenue - accrual basis change	27
Housing loans accrued interest	25
Housing loans receivable	(91)
Change in deferred outflows related to economic/demographic gains or losses	23,196
Change in deferred outflows related to assumption changes or inputs	(2,291)
Change in deferred outflows related to investment gains or losses	10,502
Change in deferred inflows related to economic/demographic gains or losses	(9)

The issuance of long-term debt (e.g., bonds, leases) provides current financial resources
to governmental funds, while the repayment of the principal of long-term debt consumes
the current financial resources of governmental funds. Neither transaction has any effect
on net position. Also, governmental funds report the effect of issuance costs, premiums,
discounts and similar items when debt is first issued, whereas these amounts are
amortized and deferred in the statement of activities. The details of these differences in the treatment
of long-term debt and related items are as follows:

Bond proceeds	(14,000)
Issuance of refunding bonds	(12,295)
Bond principal payments	13,476
Payment to escrow agent	13,424

Some expenses reported in the statement of activities do not require the use of current financial
resources and, therefore, are not reported as expenditures in the governmental funds.

Compensated absences	(540)
Accrued interest	28
Amortization of deferred charge on refunding	735
Amortization of bond premiums	585
Other postemployment obligations	(545)
Bond premium	(1,812)
Change in net pension liability	(45,139)

Internal service funds are used by management to charge costs to individual funds. The net revenue of certain activities of internal services funds is reported with governmental activities.	(1,120)
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Change in Net Position of Governmental Activities (Exhibit II)	\$ <u>6,355</u>
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The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF NET POSITION - PROPRIETARY FUNDS
JUNE 30, 2016
(In Thousands)

	Business-Type Activities Leisure Services Fund	Governmental Activities Internal Service Funds
Assets:		
Current:		
Cash and cash equivalents	\$ 1	\$ 11,198
Investments		17,199
Receivables, net	104	2,130
Prepaid items	27	2
Total current assets	<u>132</u>	<u>30,529</u>
Noncurrent:		
Capital assets:		
Assets not being depreciated	1,624	
Assets being depreciated, net	<u>12,116</u>	
Total noncurrent assets	<u>13,740</u>	<u>-</u>
Total assets	<u>13,872</u>	<u>30,529</u>
Deferred Outflows of Resources:		
Difference of economic/demographic gains or losses for pensions	366	
Difference of assumption changes or inputs for pensions	39	
Difference of investment gains or losses for pensions	<u>218</u>	
Total deferred outflows of resources	<u>623</u>	<u>-</u>
Liabilities:		
Current:		
Accounts and other payables	65	830
Payroll liabilities	40	7
Other liabilities		
Due to other funds	1,473	
Risk management claims		5,797
Unearned revenue	454	
Compensated absences	45	
Total current liabilities	<u>2,077</u>	<u>6,634</u>
Noncurrent:		
Compensated absences	60	
Net pension liability	3,625	
Risk management claims		4,270
Total noncurrent liabilities	<u>3,685</u>	<u>4,270</u>
Total liabilities	<u>5,762</u>	<u>10,904</u>
Net Position:		
Invested in capital assets	13,740	
Unrestricted	<u>(5,007)</u>	<u>19,625</u>
Total Net Position	<u>\$ 8,733</u>	<u>\$ 19,625</u>

The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF REVENUES, EXPENSES AND CHANGES
IN FUND NET POSITION - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Business-Type Activities	Governmental Activities
	Leisure Services Fund	Internal Service Funds
Operating Revenues:		
Fund premiums	\$	\$ 46,233
Charges for services	3,107	
Employee contributions		8,074
Other	33	239
Total operating revenues	<u>3,140</u>	<u>54,546</u>
Operating Expenses:		
Administrative expense		319
Personal services	1,160	
Employee benefits		45,297
Insurance and program services		6,137
Utilities	413	4,391
Other operating expense	1,836	
Depreciation	1,094	
Total operating expenses	<u>4,503</u>	<u>56,144</u>
Operating Income (Loss)	(1,363)	(1,598)
Nonoperating Expense:		
Income on investments		<u>528</u>
Income (Loss) Before Contributions and Transfers	(1,363)	(1,070)
Capital Contributions	757	
Transfers in	321	
Transfers out		<u>(50)</u>
Change in Net Position	(285)	(1,120)
Net Position at Beginning of Year	<u>9,018</u>	<u>20,745</u>
Net Position at End of Year	<u>\$ 8,733</u>	<u>\$ 19,625</u>

The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Business-Type Activities Leisure Services Fund	Governmental Activities Internal Service Funds
Cash Flows from Operating Activities:		
Cash received from employees	\$	\$ 8,074
Cash received from operating funds		46,233
Cash received from customers	3,191	
Cash payments to employees for services	(1,141)	
Cash payments to suppliers for goods and services	(2,376)	(11,258)
Cash payment to providers benefits		(45,753)
Other operating receipts	33	233
Net cash provided by (used in) operating activities	<u>(293)</u>	<u>(2,471)</u>
Cash Flows from Noncapital Financing Activities:		
Transfers from other funds	321	
Transfers to other funds		(50)
Net cash flows provided by (used in) noncapital financing activities	<u>321</u>	<u>(50)</u>
Cash Flows from Capital and Related Financing Activities:		
Acquisition of capital assets	<u>(28)</u>	
Cash Flows from Investing Activities:		
Gain on investments		529
Purchase of investments		(276)
Net cash provided by (used in) investing activities	<u>-</u>	<u>253</u>
Net Increase (Decrease) in Cash and Cash Equivalents	-	(2,268)
Cash and Cash Equivalents at Beginning of Year	<u>1</u>	<u>13,466</u>
Cash and Cash Equivalents at End of Year	\$ <u><u>1</u></u>	\$ <u><u>11,198</u></u>
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:		
Operating income (loss)	\$ (1,363)	\$ (1,598)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:		
Depreciation	1,094	
Change in assets and liabilities:		
(Increase) decrease in receivables	94	(246)
(Increase) decrease in prepaid items	(3)	1
(Increase) decrease in deferred outflows	(479)	
Increase (decrease) in accounts and other payables	(21)	(378)
Increase (decrease) in payroll liabilities	(88)	(33)
Increase (decrease) in pension liability	586	
Increase (decrease) in risk management claim liability		(217)
Increase (decrease) in due to other funds	(103)	
Increase (decrease) in unearned revenue	<u>(10)</u>	
Net Cash Provided by (Used in) Operating Activities	\$ <u><u>(293)</u></u>	\$ <u><u>(2,471)</u></u>
Noncash Investing and Capital Financing Activities:		
Net increase (decrease) in fair value of investments	\$ <u><u>-</u></u>	\$ <u><u>101</u></u>
Contribution of Capital Assets from Town	\$ <u><u>757</u></u>	\$ <u><u>-</u></u>

The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF NET POSITION - FIDUCIARY FUNDS
JUNE 30, 2016
(In Thousands)

	Pension and Other Employee Benefit Trust Funds	Student Activity Fund
Assets:		
Cash and cash equivalents	\$ 1,219	\$ 952
Investments:		
Mutual funds	148,876	
Common stock	26,724	
Receivables:		
Interest and dividends	52	
Total assets	176,871	\$ 952
Liabilities:		
Accounts and other payables	185	\$ 952
Net Position:		
Restricted for Pension and OPEB Benefits	\$ 176,686	

The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF CHANGES IN NET POSITION - FIDUCIARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Pension and Other Employee Benefit Trust Funds
Additions:	
Contributions:	
Employer	\$ 18,584
Plan members	3,138
Total contributions	<u>21,722</u>
Investment income (loss):	
Net change in fair value of investments	(4,107)
Interest	(2)
Dividends	3,476
Total investment income (loss)	<u>(633)</u>
Less investment expense	<u>(362)</u>
Net investment income (loss)	<u>(995)</u>
Total additions	<u>20,727</u>
Deductions:	
Benefits	26,515
Administration	314
Total deductions	<u>26,829</u>
Change in Net Position	(6,102)
Net Position at Beginning of Year	<u>182,788</u>
Net Position at End of Year	<u>\$ 176,686</u>

The accompanying notes are an integral part of the financial statements

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of West Hartford, Connecticut (the Town) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant policies of the Town are described below.

A. Reporting Entity

The Town was incorporated in 1854. The Town operates under a Council-Manager form of government and provides the following services as authorized by its Charter: public safety, community maintenance, human and cultural resources, education and general government.

The primary government includes the Town of West Hartford, the Town of West Hartford Board of Education and the Town of West Hartford Library Board, as the Town exercises legal powers on their behalf. All functions included in the primary government are under the jurisdiction of the Town Council and administered by the Town Manager as determined on the basis of budget adoption. The West Hartford-Bloomfield Health District, the West Hartford Housing Authority and the Metropolitan District Commission (MDC), a quasi-municipal corporation that provides water and sewer services to West Hartford and other member communities, are excluded from this report.

Discretely Presented Component Unit

Pursuant to Chapter 105A of the Connecticut General Statutes, the Town established a special service district to be known as "West Hartford Center Special Service District." The purpose of the West Hartford Center Special Service District shall be to promote the economic and general welfare of the citizens and property owners of West Hartford both within and without such district through the preservation, enhancement, protection and development of the economic health and vitality of West Hartford. This legally separate entity is included as a component unit due to its close relationship to, or financial integration with the Town. This entity has its own separate corporate powers and cannot be reported as a component unit of another entity. The governing body of the special service district is substantially the same as the governing body of the Town. The Town is not responsible for the operational management of the special service district and the services provided by the district are not provided entirely to the Town or exclusively benefit the Town.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town. The effect of interfund activity has been removed from these statements where appropriate. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items that do not meet the criteria for program revenues are reported instead as general revenues.

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the Proprietary Fund and Pension Trust Fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues, including property taxes, to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

Charges for services, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Only the portion of housing loans receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

The Town reports the following major governmental funds:

The General Fund is the Town's primary operating fund. It accounts for all financial resources of the Town, except those required to be accounted for in another fund.

The Capital Project Funds are used to account for financial resources to acquire or construct major capital facilities, other than those financed by proprietary funds.

The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term principal, interest and related costs.

The CDBG Housing Rehabilitation Fund accounts for housing loan activity under the federal grant program. The major source of revenue for this fund is federal assistance.

The Town reports the following major proprietary fund:

The Leisure Services Fund accounts for recreation activities of the Town.

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Additionally, the Town reports the following fund types:

The Internal Service Funds account for the risk management activities and utilities services of the Town.

The Pension and Other Employee Benefit Trust Funds account for the activities of the defined benefit pension plans and Other Post Employment Benefits Trust Fund, which accumulate resources for pension and health benefit payments to qualified employees upon retirement.

The Agency Fund is used to account for assets held by the Town in an agent capacity for student activities. These funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operation.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments in lieu of taxes and other charges between certain Town functions because the elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include property taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Leisure Services Fund, the Town's Risk Management Fund and the Utility Services Fund are charges to internal and external customers for sales and services. Operating expenses for the enterprise fund and internal service funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned then unassigned.

D. Deposits and Investments

Cash and cash equivalents consist of cash in banks and short-term investments in certificates of deposits having an original maturity of 90 days or less, money market accounts and the State of Connecticut's Short-Term Investment Fund (STIF), which has legislative approval for municipal use. The Town uses a pooled investment account for all funds except the Pension Trust Fund to maximize cash management opportunities. Section 18-41 of the Town code requires apportionment of interest income, which is done on a monthly basis, based on the average daily cash balance of all funds in the pooled cash account.

Investments are reported at fair value.

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E. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown net of an allowance for uncollectibles.

Property taxes are levied on July 1 on all assessed property on the Grand List as of October 1 prior to the beginning of the fiscal year. Taxes are due July 1; however, at the discretion of the Town, and for the convenience of the taxpayer, real estate and business personal property tax bills are payable in two installments - July 1 and January 1. Motor vehicle taxes are due in one installment on July 1. Supplemental motor vehicle taxes (for vehicles registered between October 1 and August 1) are due in one installment on January 1. Taxes become delinquent one month after the installment is due. Delinquent taxes are billed at least four times a year, with interest charged at the rate of 1.5% per month retroactive to the original due date.

In accordance with state law, the oldest outstanding tax is collected first. Prior to June 30 of each year, liens are automatically placed on outstanding real estate tax accounts, with legal demands and alias tax warrants used in the collection of personal property and motor vehicle tax bills. Delinquent motor vehicle and personal property accounts are transferred to a suspense account after three years, at which time they cease to be carried as receivables.

Real estate, motor vehicle and personal property accounts are no longer collectible 15 years after due date in accordance with State Statutes. An amount of \$468 has been established as an allowance for uncollectible taxes at June 30, 2016. This represents 16.7% of all property taxes receivable.

F. Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

G. Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of more than \$5,000 (\$100,000 for infrastructure) (amounts not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

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Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is not included as part of the capitalized value of the assets constructed.

Property, plant and equipment of the Town is depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	25-50
Land improvements	20
Vehicles	5-15
Furniture and equipment	3-20
Infrastructure	15-60

H. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position or fund balance that applies to a future period or periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town reports a deferred charge on refunding and deferred outflows related to pension in the government-wide statement of net position and proprietary funds statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. A deferred outflow of resources related to pension results from differences between expected and actual experience, changes in assumptions or other inputs. These amounts are deferred and included in pension expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active employees and inactive employees).

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position or fund balance that applies to a future period or periods and so will not be recognized as an inflow of resources (revenue) until that time. The Town reports advance property tax collection in the government-wide statement of net position and in the governmental funds balance sheet and deferred inflows of resources related to pension results from differences of assumption or other inputs. Advance property tax collections represent taxes inherently associated with a future period. This amount is recognized during the period in which the revenue is associated. A deferred inflow of resources related to pension results from differences between changes in assumptions or other inputs. These amounts are deferred and included in pension expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active employees and inactive employees). Also, for governmental funds, the Town reports unavailable revenue, which arises only under the modified accrual basis of accounting. The governmental funds report unavailable revenues from several sources: property taxes, school building receivables, long-term loans and other revenues. These amounts are deferred and recognized as an inflow of resources (revenue) in the period in which the amounts become available.

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I. Compensated Absences

A limited amount of vacation earned may be accumulated by employees until termination of their employment, at which time they are paid for accumulated vacation. Vacation leave liability is valued using current salary costs, as well as any salary-related payments that are directly and incrementally connected with leave payments to employees. (The calculation includes any nonvested leave earned by employees that are considered likely to vest for both sick and vacation leave). Sick leave is accrued and is contingent upon absences being caused by employees' future illnesses or retirements. The sick leave calculation is also based on current salary costs as well as salary-related payments.

Eligible Town employees earn 15 days of sick leave per year and 10-25 days of vacation per year depending on the employees' length of service. A maximum of 150 days of sick leave and 50 days of vacation leave may be accrued. An employee leaving the employ of the Town is entitled to be paid a maximum of 50 days for vacation and 70-100 days unused sick leave upon retirement, based upon union contract.

Board of Education employees earn 10-18 days of sick leave per year. Maximum sick leave accrual varies by bargaining units from 90-220 days. Board of Education employees, with the exception of teachers, earn 10-30 days of vacation leave that cannot be accrued and must be used within the fiscal year. Upon termination, Board employees are paid for all unused vacation leave. Unused sick leave is paid only on retirement to a maximum of 35-60 days depending on bargaining units.

J. Net Pension Liability

The net pension liability is measured as the portion of the actuarial present value of projected benefits that is attributed to past periods of employee service (total pension liability), net of the pension plan's fiduciary net position. The pension plan's fiduciary net position is determined using the same valuation methods that are used by the pension plan for purposes of preparing its statement of fiduciary net position. The net pension liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

K. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of any significant applicable bond premium or discount. Significant bond issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

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L. Equity

Equity in the government-wide financial statements is defined as “net position” and is classified in the following categories:

Net Investment in Capital Assets

This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted

Net position is restricted because it is externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

Unrestricted

This component consists of net position that does not meet the definition of “restricted” or “net investment in capital assets.”

The equity of the fund financial statements is defined as “fund balance” and is classified in the following categories:

Nonspendable Fund Balance

This represents amounts that cannot be spent due to form (e.g., inventories and prepaid amounts).

Restricted Fund Balance

This represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors, or laws and regulations of their governments.

Committed Fund Balance

This represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority (Town of West Hartford Town Council). A commitment of fund balance and any subsequent modification or rescission requires a resolution of the West Hartford Town Council.

Assigned Fund Balance

This balance represents amounts constrained for the intent to be used for a specific purpose by the Town of West Hartford Town Council. The Town Council has authorized the finance director to assign fund balance.

Unassigned Fund Balance

This represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

M. Fund Balance Flow Assumptions

Sometimes the Town will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are

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considered to be applied. It is the Town's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

N. Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

The budgetary basis follows the modified accrual basis of accounting except that encumbrances are recognized as a valid and proper charge against an appropriation in the year the purchase order is issued. In accordance with the Town Charter, Chapter VII, not later than 130 days before the end of the fiscal year, each department files a detailed statement of estimated revenues and proposed expenditures for the ensuing fiscal year. The Superintendent of Schools files a similar statement with the Board of Education and Town Manager at least 115 days prior to the end of the fiscal year.

Not later than 110 days prior to the end of the fiscal year, the Town Manager submits to the Town Council a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.

Not later than 75 days before the end of the fiscal year, two or more public hearings are conducted at locations throughout the Town to obtain taxpayer comments.

Not later than 65 days before the end of the fiscal year, the budget is legally enacted through passage of an ordinance. The appropriated budget is prepared by fund, department and character of expenditure. The legal level of budgetary control is at both the character and department level. Each department's budget is appropriated at four characters of expenditure (personal services, nonpersonal services, capital outlay and debt and sundry). The budget for education is appropriated at the department level.

The Town Manager is authorized to transfer appropriated amounts within departments as long as the characters of expenditure remain the same. Transfers between characters of expenditure and departments must be approved by resolution of the Town Council. During the last three months of the fiscal year, the Town Council may delegate this authority to transfer between departments to the Town's administration. Any revisions that alter the total revenues or expenditures must be approved by the Town Council.

Legally adopted operating budgets were employed during the year for the General Fund and all special revenue funds, except the following: Cafeteria Fund, Drug Enforcement Fund, School Grants Fund, School Special Programs Fund, School Interscholastic Sports Fund, Police Home Ownership Program Fund, C.F. Morway Fund, The Town That Cares Fund, School Donations Trust, Affordable Housing

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Trust and Veterans Memorial. A budget is also adopted for the Leisure Services Fund (enterprise fund). The Capital Projects Fund budget is adopted on a project basis for the life of the project, and a budgetary comparison is included as a schedule in this report and includes the activity of the Capital and Nonrecurring Expenditure Fund.

For financial statement comparisons, budgetary results have been reconciled to GAAP. Budgeted amounts are as originally adopted or as amended by the Town Council. Supplemental budget amendments totaling \$5,466 were made to the adopted fiscal year 2016 General Fund budget to increase total appropriations.

Unencumbered appropriations lapse at year end with the exception of the Capital Projects Fund.

Appropriations in addition to those contained in the budget, made for the purpose of meeting a public emergency threatening the public peace, life, health or property within the Town and emergency appropriations, the total amount of which shall not exceed 3% percent of the current tax levy in any one fiscal year, may be made upon the recommendation of the Town Manager and by a vote of not less than two-thirds of the entire membership of the Town Council. A public hearing, at which any elector or taxpayer of the Town shall have an opportunity to be heard, shall be held prior to making such appropriation, notice of which hearing shall be given in a newspaper having circulation in the Town not more than ten (10) nor less than five (5) days prior to such hearing.

Such hearing and notice of hearing may be waived if the Town Council, by at least two-thirds of its entire membership, shall decide that a delay in making the emergency appropriation would jeopardize the public peace, life, health or property within the Town. In the absence of an available unappropriated and unencumbered General Fund cash balance to meet such appropriation, additional means of financing shall be provided in such manner, consistent with the provisions of the Connecticut General Statutes and of the Town Charter, as may be determined by the Town Council.

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year end are reported as commitment or assignment of fund balances and do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year.

3. CASH, CASH EQUIVALENTS AND INVESTMENTS

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a "qualified public depository" as defined by Statute or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit, in an "out of state bank" as defined by the Statutes, which is not a "qualified public depository."

The Connecticut General Statutes (Section 7-400) permit municipalities to invest in: 1) obligations of the United States and its agencies, 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof, and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific municipal funds with particular investment authority. The provisions of the Statutes regarding the investment of municipal pension funds do not specify permitted investments. Therefore, investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

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The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF). These investment pools are under the control of the State Treasurer, with oversight provided by the Treasurer's Cash Management Advisory Board, and are regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

Deposits

Deposit Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Town's deposit will not be returned. The Town does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has a branch office in the state of Connecticut. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository's risk-based capital ratio.

Based on the criteria described in GASB Statement No. 40, Deposits and Investment Risk Disclosures, \$48,171 of the Town's bank balance of \$50,067 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 43,187
Uninsured and collateral held by the pledging trust department, not in the Town's name	<u>4,984</u>
Total Amount Subject to Custodial Credit Risk	<u><u>\$ 48,171</u></u>

The table above includes \$19 related to West Hartford Special Service District (a discretely presented component unit).

Cash Equivalents

Cash equivalents are short-term, highly liquid investments that are both readily convertible to known amounts of cash and purchased within 90 days of maturity. At June 30, 2016, the Town's cash equivalents amounted to \$21,410. The following table provides a summary of the Town's cash equivalents (excluding U.S. government guaranteed obligations) as rated by nationally recognized statistical rating organizations.

	Standard & Poor's
State Short-Term Investment Fund (STIF)	AAAm
Wells Fargo	*
Morgan Stanley	*

*Not rated

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Investments

As of June 30, 2016, the Town had the following investments in the General Fund, Pension, OPEB and Risk Management Funds:

Investment Type	Fair Value	Investment Maturities (Years)		
		Less Than 1	1-10	More Than 10
Interest-bearing investments:				
Certificates of Deposit	\$ 6,859	\$	\$ 6,859	\$
	5,947		4,571	1,376
U.S. Government Agencies	2,760	134	1,054	1,572
Corporate Bonds	1,198		1,151	47
Total	16,764	\$ 134	\$ 13,635	\$ 2,995
Other investments:				
Common Stock	159,498			
Mutual Funds	26,724			
Total Investments	\$ 202,986			

Interest Rate Risk

The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk - Investments

As indicated above, State Statutes limit the investment options of cities and towns. The Town has no investment policy that would further limit its investment choices. Generally, credit risk is the risk that an issuer of a debt type investment will not fulfill its obligation to the holder of the investment. This is measured by assignment of a rating by a nationally recognized rating organization. U.S. government obligations explicitly guaranteed by the U.S. government are not considered to have credit risk exposure. Presented below is the average rating of investments in debt securities.

Average Rating	Corporate Bonds	U.S. Government Securities	U.S. Government Agencies	Certificates of Deposit
Aaa	\$ 1,198	\$ 5,947	\$ 2,760	\$
Unrated				6,859
	\$ 1,198	\$ 5,947	\$ 2,760	\$ 6,859

Concentration of Credit Risk

The Town's general investment policy does not allow for an investment in any one issuer that is in excess of 5% of the Town's total investments at the time of purchase.

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Custodial Credit Risk

Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty (the institution that pledges collateral or repurchase agreement securities to the Town or that sells investments to or buys them for the Town), the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. At June 30, 2016, the Town's investments, other than open-end mutual funds and other pooled accounts that are not categorized as to custodial credit risk, were uninsured and unregistered securities held by the counterparty, or by its trust department or agent, and were not in the Town's name.

The Town adopted new accounting guidance, GASB Statement No. 72, *Fair Value Measurement and Application*. The new disclosure is presented below:

The Town categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements); followed by quoted prices in inactive markets or for similar assets or with observable inputs (Level 2 measurements); and the lowest priority to unobservable inputs (Level 3 measurements). The Town has the following recurring fair value measurements as of June 30, 2016:

	June 30, 2016	Fair Value Measurements Using		
		Level 1	Level 2	Level 3
Investments by fair value level:				
U.S. Government Securities	\$ 5,947	\$ 2,619	\$ 3,328	\$
U.S. Government Agencies	2,760		2,760	
Corporate Bonds	1,198		1,198	
Common Stock	26,724	24,491	2,233	
Mutual Funds	<u>159,498</u>	<u>147,324</u>	<u>12,174</u>	
Total Investments by Fair Value Level	\$ <u>196,127</u>	\$ <u>174,434</u>	\$ <u>21,693</u>	\$ <u>-</u>

Debt and equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Debt securities classified in Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

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4. RECEIVABLES

Receivables as of year end for the Town's individual major funds and nonmajor, enterprise, internal service, and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	<u>General</u>	<u>Capital Projects</u>	<u>CDBG Housing Rehabilitation</u>	<u>Leisure Service Fund</u>	<u>Nonmajor and Other Funds</u>	<u>Total</u>
Receivables:						
Taxes	\$ 2,806	\$	\$	\$	\$	\$ 2,806
Interest*					52	52
Accounts and other	93	37		104	2,755	2,989
Housing loans			2,938		117	3,055
Intergovernmental	751	515			1,186	2,452
Gross receivables	3,650	552	2,938	104	4,110	11,354
Less allowance for uncollectibles	468					468
Net Total Receivables	\$ 3,182	\$ 552	\$ 2,938	\$ 104	\$ 4,110	\$ 10,886

*Accrued interest on property taxes and long-term housing loans in the amount of \$1,379 are not included in the fund financial statements.

5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2016 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Transfers</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental activities:					
Capital assets not being depreciated:					
Land	\$ 10,570	\$	\$	\$	\$ 10,570
Construction in progress	28,438	46,239	(9,212)		65,465
Total capital assets not being depreciated	39,008	46,239	(9,212)	-	76,035
Capital assets being depreciated:					
Buildings	256,794		5,828		262,622
Land improvements	19,801				19,801
Vehicles	11,813	301		(516)	11,598
Furniture and equipment	11,865	1,131			12,996
Infrastructure	187,993		3,384		191,377
Total capital assets being depreciated	488,266	1,432	9,212	(516)	498,394
Less accumulated depreciation for:					
Buildings	(94,138)	(7,107)			(101,245)
Land improvements	(6,237)	(990)			(7,227)
Vehicles	(8,129)	(547)		474	(8,202)
Furniture and equipment	(8,282)	(756)			(9,038)
Infrastructure	(102,677)	(4,483)			(107,160)
Total accumulated depreciation	(219,463)	(13,883)	-	474	(232,872)
Total capital assets being depreciated, net	268,803	(12,451)	9,212	(42)	265,522
Governmental Activities Capital Assets, Net	\$ 307,811	\$ 33,788	\$ -	\$ (42)	\$ 341,557

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	<u>Beginning Balance</u>	<u>Increases</u>	<u>Transfers</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-type activities:					
Capital assets not being depreciated:					
Construction in progress	\$ 3,118	\$ 786	\$ (2,251)	\$ (29)	\$ 1,624
Capital assets being depreciated:					
Buildings and systems	19,981				19,981
Land improvements	7,523		2,251		9,774
Furniture and equipment	1,319	25		(39)	1,305
Total capital assets being depreciated	<u>28,823</u>	<u>25</u>	<u>2,251</u>	<u>(39)</u>	<u>31,060</u>
Less accumulated depreciation for:					
Buildings and systems	(14,134)	(634)			(14,768)
Land improvements	(2,503)	(431)			(2,934)
Furniture and equipment	(1,252)	(29)		39	(1,242)
Total accumulated depreciation	<u>(17,889)</u>	<u>(1,094)</u>	<u>-</u>	<u>39</u>	<u>(18,944)</u>
Total capital assets being depreciated, net	<u>10,934</u>	<u>(1,069)</u>	<u>2,251</u>	<u>-</u>	<u>12,116</u>
Business-Type Activities Capital Assets, Net	\$ <u>14,052</u>	\$ <u>(283)</u>	\$ <u>-</u>	\$ <u>(29)</u>	\$ <u>13,740</u>

Depreciation expense was charged to functions of the Town as follows:

Governmental activities:	
General government	\$ 1,609
Public safety	1,027
Community maintenance	5,014
Human and cultural	736
Education	<u>5,497</u>
Total Depreciation Expense - Governmental Activities	\$ <u>13,883</u>
Business-type activities:	
Leisure Services Fund	\$ <u>1,094</u>

Construction Commitments

The Town had numerous active construction projects during the year ended June 30, 2016. The following is a summary of capital projects as of June 30, 2016:

	<u>Project Authorization</u>	<u>Cumulative Expenditures and Encumbrances</u>
Public buildings	\$ 12,707	\$ 9,035
Parks and recreation	5,132	4,238
Infrastructure	19,459	18,464
Miscellaneous	8,161	6,680
Schools	<u>64,679</u>	<u>62,968</u>
Total	\$ <u>110,138</u>	\$ <u>101,385</u>

The commitments are being financed with general obligation bonds and state and federal grants.

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6. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

Interfund receivable and payable balances at June 30, 2016 are as follows:

	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 2,355	\$
Nonmajor Governmental Funds		882
Leisure Services Fund		1,473
	<u> </u>	<u> </u>
Total	<u>\$ 2,355</u>	<u>\$ 2,355</u>

The above interfund balances are the result of temporary circumstances where one fund is due amounts based on budgetary or Town Council requirements or funds being temporarily advanced to provide cash flow.

The following is a schedule of transfers by fund type:

<u>Transfers to</u>	<u>Transfers From</u>				
	<u>General</u>	<u>Capital Projects</u>	<u>Nonmajor Governmental</u>	<u>Internal Service</u>	<u>Total Transfers</u>
General	\$	\$ 665	\$ 213	\$ 50	\$ 928
Capital Projects	2,380		289		2,669
Debt Service Fund	15,715				15,715
Nonmajor	2,055				2,055
Enterprise	275	25	21		321
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total	<u>\$ 20,425</u>	<u>\$ 690</u>	<u>\$ 523</u>	<u>\$ 50</u>	<u>\$ 21,688</u>

Note: Transfers represent normal operating procedures required by budgetary or Town Council action.

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7. LONG-TERM DEBT

Changes in Long-Term Liabilities

Long-term liability activity for the year ended June 30, 2016 was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental Activities:					
Bonds payable:					
General obligation bonds	\$ 149,280	\$ 26,295	\$ (26,900)	\$ 148,675	\$ 15,220
Bond premium	<u>4,765</u>	<u>1,812</u>	<u>(585)</u>	<u>5,992</u>	
Total bonds payable	154,045	28,107	(27,485)	154,667	15,220
Compensated absences	20,627	8,312	(7,772)	21,167	8,160
Net OPEB obligation	7,736	545		8,281	
Net pension liability	190,540	45,139		235,679	
Risk management liability	<u>10,284</u>	<u>5,779</u>	<u>(5,996)</u>	<u>10,067</u>	<u>5,797</u>
Total Governmental Activities Long-Term Liabilities	<u>\$ 383,232</u>	<u>\$ 87,882</u>	<u>\$ (41,253)</u>	<u>\$ 429,861</u>	<u>\$ 29,177</u>
Business-Type Activities:					
Compensated absences	\$ 111	\$ 32	\$ (38)	\$ 105	\$ 45
Net pension liability	<u>3,039</u>	<u>586</u>		<u>3,625</u>	
Total Business-Type Activities Long-Term Liabilities	<u>\$ 3,150</u>	<u>\$ 618</u>	<u>\$ (38)</u>	<u>\$ 3,730</u>	<u>\$ 45</u>

All general obligation long-term bonds are secured by the general revenue raising powers of the Town. No sinking funds have been established as of June 30, 2016. The net pension liability is paid from primarily the General Fund and Leisure Fund. The net OPEB obligation is paid from primarily the General Fund. Compensated absences are paid from revenues of the fund in which the employee is budgeted.

The liability for compensated absences includes termination payments for unused vacation and sick leave using the vesting method outlined in GASB Statement No. 16.

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Bonds Payable

The annual debt service requirements of the Town's bonded indebtedness reported in governmental activities described above are as follows:

<u>General Obligations</u>			
<u>Year Ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2017	\$ 15,220	\$ 5,116	\$ 20,336
2018	15,235	4,620	19,855
2019	15,405	3,995	19,400
2020	14,630	3,404	18,034
2021	14,790	2,776	17,566
2022-2026	53,305	7,167	60,472
2027-2031	15,890	1,752	17,642
2032-2035	<u>4,200</u>	<u>315</u>	<u>4,515</u>
Total	\$ <u>148,675</u>	\$ <u>29,145</u>	\$ <u>177,820</u>

Principal Amount of Debt Indebtedness

<u>Date</u>	<u>Purpose</u>	<u>Rate %</u>	<u>Original Issue</u>	<u>Outstanding</u>	<u>Year Maturity</u>
1/15/2001	General Purpose	4.10-4.50	\$ 10,250	\$ 2,563	2021
1/15/2001	Schools	4.10-4.50	4,750	1,188	2021
1/15/2002	General Purpose	3.50-4.75	6,415	1,925	2022
1/15/2002	Schools	3.50-4.75	7,085	2,126	2022
2/1/2007	General Purpose	4.00-5.50	12,547	836	2017
2/1/2007	Schools	4.00-5.50	2,453	163	2017
1/30/2008	General Purpose	3.00-5.00	10,722	1,430	2023
1/30/2008	Schools	3.00-5.00	4,278	570	2023
6/15/2009	General Purpose	2.00-3.50	10,903	2,907	2024
6/15/2009	Schools	2.00-3.50	4,097	1,093	2024
9/15/2009	Refunding - General Purpose	2.00-4.00	38,583	35,471	2026
9/15/2009	Refunding - Schools	2.00-4.00	3,077	2,829	2026
4/1/2010	Refunding - General Purpose	2.00-5.00	10,280	8,647	2024
4/1/2010	Refunding - Schools	2.00-5.00	10,330	8,688	2024
10/15/2010	General Purpose	2.00-4.00	6,002	2,007	2026
10/15/2010	Schools	2.00-4.00	1,998	668	2026
2/15/2012	General Purpose	2.50-5.00	11,648	9,318	2028
2/15/2012	Schools	2.50-5.00	3,352	2,682	2028
2/5/2014	General Purpose	2.63-5.00	12,830	11,111	2029
2/5/2014	Schools	2.63-5.00	7,170	6,209	2029
2/12/2015	General Purpose	2.00-3.00	9,655	9,172	2035
2/12/2015	Schools	2.00-3.00	11,345	10,778	2035
1/28/2016	General Purpose	2.00-4.00	12,537	12,536	2031
1/28/2016	Schools	2.00-4.00	1,463	1,463	2031
3/2/2016	Refunding - General Purpose	2.00-4.00	7,055	7,055	2025
3/2/2016	Refunding - Schools	2.00-4.00	<u>5,240</u>	<u>5,240</u>	2025
			\$ <u>226,065</u>	\$ <u>148,675</u>	

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General Obligation Bond Refunding

On March 2, 2016, the Town issued \$12,295 of general obligation refunding bonds with interest rates ranging from 2%-4%. The bonds were issued to refund outstanding principal amounts of the 2005 general obligation refunding bonds, the 2008A general obligation bonds, 2009A general obligation bonds and the 2010B general obligation bonds. The net proceeds of \$13,553 (after an original issue premium of \$1,258 and payment of \$127 in underwriter's fees and other issuance costs) were deposited in an irrevocable trust fund under an escrow agreement dated March 2, 2016 between the Escrow Agent and the Town. The Escrow Agent will use such proceeds to purchase a portfolio of the United States Treasury State and Local Government Securities. All investment income on and the maturing principal of the escrow securities held in the escrow deposit fund will be irrevocably deposited by the Town for payment of the refunded bonds. The Town refunded the above bonds to reduce total debt service payments over the next 10 years by \$614 and to obtain an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$563. As of June 30, 2016, the amount of defeased debt outstanding from this refunding was \$9,650. This amount is removed from the governmental activities column of the statement of net position.

Prior Years' In-Substance Defeasance

The Town has defeased general obligation bonds by placing the proceeds of the new bonds in irrevocable trusts to provide for all future debt service payments on the old bonds. Accordingly, trust account assets and liabilities for the defeased bonds are not included in the Town's financial statements. At June 30, 2016, the following refunded bonds outstanding are considered defeased:

<u>Original Issue</u>	<u>Date Refunded</u>	<u>Refunded Amount</u>	<u>Defeased Balance</u>
Tuesday, July 14, 2009	Wednesday, March 24, 2010	\$ 2,135	\$ 1,000
Thursday, February 7, 2008	Wednesday, March 24, 2010	2,000	2,000
Thursday, February 1, 2007	Wednesday, March 24, 2010	5,000	5,000

The following is a schedule of direct and overlapping debt as of June 30, 2016:

<u>Jurisdiction</u>	<u>Outstanding Debt</u>	<u>Percentage Applicable to West Hartford</u>	<u>Outstanding Debt Applicable to Town</u>
West Hartford	\$ 148,675	100.00%	\$ 148,675
Metropolitan District Commission	914,104	22.36	<u>204,394</u>
Total			<u>\$ 353,069</u>

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The Town's indebtedness does not exceed the legal debt limitations as required by the Connecticut General Statutes as reflected in the following schedule:

Category	Debt Limit	Net	Balance
General purpose	\$ 516,790	\$ 107,924	\$ 408,866
Schools	1,033,580	55,858	977,722
Sewers	861,316	204,394	656,922
Urban renewal	746,474		746,474
Pension deficit	689,053		689,053

The total overall statutory debt limit for the Town is equal to seven times annual receipts from taxation or \$1.61 billion. Except for proprietary fund bonds, if any, all long-term debt obligations are retired through General Fund appropriations.

Indebtedness, in accordance with State Statutes, includes long-term debt outstanding, bond anticipation notes outstanding and the amount of bonds authorized and unissued against which bonds have been issued to partially finance the project. There were \$15,481 of bonds authorized and unissued, for debt limitation purposes, at June 30, 2016. Additionally, school indebtedness is net of school building grants amounting to \$374.

As of June 30, 2016 the Town had, in addition to amounts referred to above, a total of \$48,286 authorized but unissued debt, consisting of \$25,746 for general public improvements and \$22,540 for school purposes. It is the Town Council's policy to authorize the issuance of bonds for the first two years of the Capital Improvement Program to improve the ability to plan and execute projects. Project funding will be released over a two-year period according to the capital financing policy.

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8. FUND BALANCE

The components of fund balance for the governmental funds at June 30, 2016 are as follows:

	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>CDBG Housing Rehabilitation Fund</u>	<u>Debt Service Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Total</u>
Fund balances:						
Nonspendable:						
Inventory	\$ 257	\$	\$	\$	46	\$ 303
Private Cemetery					82	82
Restricted for:						
Grants			21		96	117
Westmoor park					407	407
Cemetery operating					1,376	1,376
C.F. Morway					40	40
Town that cares					165	165
School donations					126	126
Affordable housing					4	4
Veteran memorial					47	47
Committed to:						
Parking lot					2,210	2,210
Cafeteria					529	529
School special programs					1,649	1,649
West Hartford library					46	46
School interscholastic sports					6	6
Technology investment					1	1
Police private duty					254	254
Police home ownership					16	16
Cemetery operating					449	449
Debt and sundry				3,672		3,672
Capital projects		7,849				7,849
Assigned to:						
General government encumbrances	20					20
Community maintenance encumbrances	69				4	73
Human and cultural encumbrances	10					10
Education encumbrances	294					294
Public safety encumbrances	48					48
Unassigned	<u>21,094</u>					<u>21,094</u>
Total Fund Balances	<u>\$ 21,792</u>	<u>\$ 7,849</u>	<u>\$ 21</u>	<u>\$ 3,672</u>	<u>\$ 7,553</u>	<u>\$ 40,887</u>

Significant encumbrances at June 30, 2016 are contained in the above table in assigned fund balance. General Fund encumbrances amounted to \$441 at June 30, 2016.

9. RISK MANAGEMENT

A. Types of Risk

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town established its Risk Management Fund (an internal service fund) in 1980 to account for and finance both its insured and self-insured risks of loss. There are six programs accounted for in the fund: Workers' Compensation, Heart and Hypertension, Town Health, Self-Insured, Insured and Board of Education Health. The Town is self-insured for workers' compensation, heart and hypertension, general liability, automobile liability, law enforcement liability, school leaders and public officials liability, and health claims. In addition, stop-loss or excess coverage is purchased for each of these programs.

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B. Insurance Coverage

The following is a summary of major coverage (not rounded):

Coverage	Retention	Limits
Excess workers' compensation	\$ 500	Statutory
General liability	250	\$ 20,000
Law enforcement liability	250	20,000
Public officials liability	250	20,000
School leaders liability	250	20,000
Automobile liability	250	20,000
Auto physical damage-comprehensive	5	Actual Cash Value
Property	50	\$ 500,000
Excess liability	N/A	15,000

Excess liability insurance is maintained with Gemini for \$5,000 excess of \$250 self-insurance retention and with Starr Company for \$15,000 excess of \$5,000. PMA Management Corporation of New England administers the Self-Insured Workers' Compensation and Self-Insured Risk Programs. Settled claims have not exceeded the commercial coverages above in any of the previous three years.

C. Loss Estimation Methodology

The Risk Management Fund receives revenues from other funds to finance its costs. Risk allocations are based on both exposure and experience factors, depending on the risk. In the case of the self-insured, workers' compensation and heart and hypertension programs, actuarial estimates are used to determine ultimate losses. Claims and loss expenses are accrued at their present value utilizing actuarially developed factors and discount rates. The discount rate used is 7.5%. The estimate of incurred but not reported (IBNR) health claims is based on two months average claims for the Town Health program and one month average claims for the Board of Education Health program. Total claims liabilities of \$10.1 million at June 30, 2016 are based on the requirements of GASB Statement 10. This Statement requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred. At the date of the financial statements, the amount of the loss must be able to be reasonably estimated.

Changes in the fund's claims liabilities for the past two years were as follows:

Fiscal Year	Beginning of Fiscal Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	End of Fiscal Year Liability
2014-15	\$ 10,354	\$ 40,953	\$ (41,023)	\$ 10,284
2015-16	10,284	46,422	(46,639)	10,067

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10. OTHER POSTEMPLOYMENT BENEFITS

A. Plan Description

The Town, in a single-employer plan in accordance with various collective bargaining agreements, provides retiree medical benefits for the lifetime of the retired member and covered dependents. The plan covers Town, Board of Education, Police and Fire employees as further defined in collective bargaining agreements and other written materials. Eligibility and premium sharing information is detailed in the various collective bargaining agreements. The Town issues separate stand-alone financial statements for the Pension Fund, which can be obtained from the Town's Financial Services Department.

At July 1, 2015, plan membership consisted of the following:

Number of members:	
Active members	1,372
Retired members	<u>831</u>
Total Participants	<u><u>2,203</u></u>

B. Funding Policy

The Town has actuarially calculated and funded retiree health benefits in a reserve fund since 1985. All retiree claims are paid for in the reserve fund and funded from a combination of employee contributions, investment income on the reserve balance, revenue from the Medicare subsidy and an annual appropriation from the General Fund. The Health Reserve portion of the Risk Management Fund had net position of \$11,884 on June 30, 2016. State law allows the fund to invest up to a maximum of 50% in equity securities and the assumed rate of return is 7.5%.

The Town has established a trust fund to irrevocably segregate assets to fund the liability associated with the postemployment benefits, which requires the reporting of a trust fund in accordance with GASB guidelines. The contribution requirements of plan members and the Town are negotiated with the various unions representing the employees. Other postemployment benefits for Town and Board of Education employees hired subsequent to an increase in the normal retirement age (July 2003 and forward with varying dates depending on union affiliation) are accounted for in the OPEB Trust Fund.

The Town also began to fund pre-plan change OPEB liabilities in the Trust Fund in fiscal year 2015 and is phasing in the Annual Required Contribution over 5 years. Retired plan members and beneficiaries currently receiving benefits are required to contribute specified amounts monthly towards the cost of health insurance premiums as follows:

Town Employees

Date of hire prior to July 1, 1986 who receive either an early or normal retirement pension benefit: Town pays 100% of premium;

Date of hire after July 1, 1986 and prior to November 10, 1997 who receive a normal retirement pension benefit: Town pays 93% of the premium until Medicare eligibility, then Town pays 100%;

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Date of hire after November 10, 1997 and prior to June 30, 2003 who receive a normal retirement pension benefit with eligibility at age 55 and 25 years of service: Town pays 85% of the premium until Medicare eligibility, then Town pays 100%;

Date of hire after November 10, 1997 and prior to June 30, 2003 who receive a normal retirement pension benefit with eligibility at age 60 and 10 years of service: Town pays 70% of the premium until Medicare eligibility, then Town pays 100%;

Date of hire after July 1, 2003 (July 1, 2007 for dispatchers union) who receive a normal retirement pension benefit with eligibility at age 65 with 15 years of service or age 62 with 35 years of service: Town pays 75% of the premium for employee and 50% of the premium for dependent until Medicare eligibility, then Town pays 100%.

Board of Education

Teachers and Administrators: Employee pays 100% of the premium for employee and dependent;

Secretarial/Clerical and Nonbargaining: Board pays 100% of the premium for employee and 50% of the premium for dependent;

Custodial and Maintenance: Pre-65, Board pays 100% of the premium for employee and 50% of the premium for dependent; Post-65, the employee pays 100% of the Major Medical premium for both employee and dependent. The Board pays 100% of the premium for the employee and 50% of the premium for dependent for the Over 65 portion;

Nurses: Board pays 50% of the premium for employee and dependent;

Police and Fire

Date of hire prior to July 1, 1986:

- 10-15 years of service: Town pays greater of rate in effect on July 1st after retirement or 50% of the premium;
- 15-20 years of service: Town pays greater of rate in effect on July 1st after retirement or 75% of the premium;
- 20+ years of service: Town pays 100% of the premium.

Fire employees with date of hire on or after July 1, 1986 and prior to July 1, 2005:

- Less than 20 years of service: no coverage;
- 20+ years of service: Town pays 100% of the premium.

Fire employees with date of hire on or after July 1, 2005:

- Less than 25 years of service: no coverage;
- 25+ years of service and age 50: Town pays 100% of the premium.

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Police employees with date of hire on or after to July 1, 1986 and prior to July 1, 2006:

- Less than 20 years of service: no coverage;
- 20+ years of service: Town pays 100% of the premium.

Police employees with date of hire on or after July 1, 2006:

- Less than 25 years of service: no coverage;
- 25+ years of service: Town pays 100% of the premium.

Member Contributions:

Effective October 2, 2000, active Police employees pay 1% of bi-weekly base wage toward the cost of retiree health benefits;

Effective July 15, 2002, active Fire employees pay 1% of bi-weekly base wage toward the cost of retiree health benefits;

Effective July 1, 2005, active Police and Fire employees pay 1.65% of bi-weekly base wage toward the cost of retiree health benefits.

C. Annual OPEB Cost and Net OPEB Obligations

The Town of West Hartford's annual other postemployment benefit (OPEB) cost is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan and changes in the Town's net OPEB obligation (asset):

Annual required contribution	\$ 11,251
Interest on net OPEB obligation	580
Adjustment to annual required contribution	<u>(473)</u>
Annual OPEB cost	11,358
Contributions made	<u>10,813</u>
Change in net OPEB obligation	545
Net OPEB obligation, beginning of year	<u>7,736</u>
Net OPEB Obligation, End of Year	<u><u>\$ 8,281</u></u>

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The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation (asset) for the three fiscal years ended June 30, 2016 are presented below.

Fiscal Year Ended	Annual OPEB Cost (AOC)	Actual Contribution	Percentage of AOC Contributed	Net OPEB Obligation (NOO)
6/30/2014	\$ 9,063	\$ 7,690	85%	\$ 6,353
6/30/2015	9,856	8,473	86	7,736
6/30/2016	11,358	10,813	95	8,281

As of July 2015, the date of the most recent valuation, the plan was 0.48% funded. The actuarial accrued liability for benefits was approximately \$147,594 and the actuarial value of the assets was \$702, resulting in an unfunded actuarial accrued liability (UAAL) of approximately \$146,892.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as accrual results are compared with past expectations and new estimates are made about the future.

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Projected Unit (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
7/1/2011	\$ 80	\$ 107,490	\$ 107,410	0.07%	\$ 121,405	88.50%
7/1/2013	183	118,865	118,682	0.15%	127,047	93.40%
7/1/2015	702	147,594	146,892	0.48%	105,853	139%

Schedule of Employer Contributions

Year Ended	Annual Required Contribution	Percentage Contributed
2011	\$ 6,979	91.4%
2012	7,318	88.1
2013	8,506	86.8
2014	8,999	85.4
2015	9,780	86.6
2016	11,251	96.0

Projections for benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit cost between the employer and plan

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members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2015 actuarial valuation, the entry age normal actuarial cost method was used, which changed from the projected unit credit actuarial cost method. The actuarial assumptions include a 7.50% rate of return for all participants, down from 7.75%. The annual healthcare cost trend rate starts at 8% in 2015, decreases by .5% per year down to 4.5% in 2022 and beyond. The prior annual healthcare cost trend rate was 6.8% initially, reduced by decrements to an ultimate rate of 4.7% over a period of 72 years. The general inflation assumption is 2.5%. Projected payroll growth rate was 3.5% down from 4%. The actuarial value of assets was determined using the market value which changed from the level percent method. The amortization method is amortized each year over a closed 30-year period.

11. EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS

Town of West Hartford Retirement System

A. Plan Description and Benefits Provided

By the authority of Chapter VIII, Section 3, of the Town Charter and Chapter 30, Article II of the Code of Ordinances, the Town sponsors and maintains a single-employer defined benefit plan (West Hartford Retirement System). This plan covers all full-time employees of the Town and Board of Education, except for those employees eligible for participation in the State of Connecticut Teachers' Retirement System.

The Plan is administered by a Pension Board that is appointed by the Town Council and represents both management and employees. The Pension Board consists of 5 members who serve a 5-year term. The Pension Board issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to The Pension Board, 50 South Main Street, West Hartford, Connecticut 06107.

Certified teachers employed by the Board of Education are eligible to participate in the State of Connecticut Teachers' Retirement System, which is a cost-sharing multi-employer defined benefit Public Employees Retirement System (PERS) with the State acting as a nonemployer contributor.

An annual valuation of the pension plan is conducted on July 1 of each year for the subsequent fiscal year.

Membership in the Plan as of July 1, 2015 was as follows:

Inactive participants:	
Retirees and beneficiaries currently receiving benefits	1,077
Terminated vested employees	81
Total inactive participants	<u>1,158</u>
Active participants	<u>856</u>
Total	<u><u>2,014</u></u>

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

B. Summary of Significant Accounting Policies and Plan Asset Matters

Basis of Accounting

Plan financial statements are prepared using the accrual basis of accounting. Employee and employer contributions are recognized as revenues in the period in which employee services are performed. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments

Investments are reported at fair value. Securities traded on a national exchange are valued at the last reported sales price. Investment income is recognized as earned.

C. Funding Policy

The contribution requirements of plan members are established and may be amended by the Town Council subject to union contract negotiation. As a condition of participation, members are required to contribute a specified portion (1.8% to 7%) of their salary to the Plan, depending upon their class of membership.

The Plan's funding policy provides for actuarially determined periodic contributions at rates that, for individual employees, increase gradually over time so that sufficient assets will be available to pay benefits when due. The Plan amortizes the actuarial accrued liability over a 30-year period. Contributions are recommended by the actuary through the Town's fiscal year end of June 30. The Town's contributions for the fiscal years ended June 30, 2016 and 2015, were \$17,917 and \$17,712, respectively, and were in accordance with actuarially determined requirements.

D. Investments

Investment Policy

The pension plan's policy in regard to the allocation of invested assets is established and may be amended by the PERS Board by a majority vote of its members. It is the policy of the PERS Board to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The pension plan's investment policy discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans. The following was the Board's adopted asset allocation policy as of June 30, 2016:

Asset Class	Target Allocation
Core fixed income	30%
U.S. Large Cap Equities	44
U.S. Small Cap Equities	11
Developed foreign equities	10
Real estate	5
Total	100%

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

Rate of Return

For the year ended June 30, 2016, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was (.52)%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

E. Net Pension Liability of the Town

The components of the net pension liability of the Town at June 30, 2016, were as follows:

Total pension liability	\$ 414,550
Plan fiduciary net position	<u>175,246</u>
Net Pension Liability	\$ <u>239,304</u>
Plan fiduciary net position as a percentage of the total pension liability	42.27%

F. Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2016, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.00%; Prior 2.75%
Salary increases	Rates vary by age
Investment rate of return	7.50%, net of pension plan investment expense, including inflation; prior 7.54%

Mortality rates were based on the RP-2000 Annuitant and Non-Annuitant Mortality Tables for Male and Females projected to valuation date by Scale AA.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2016 (see the discussion of the pension plan's investment policy) are summarized in the following table:

<u>Asset Class</u>	<u>Long-Term Expected Real Rate of Return</u>
Core fixed income	2.20%
U.S. Large Cap Equities	5.55%
U.S. Small Cap Equities	5.85%
Developed foreign equities	5.85%
Real estate	4.10%

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

G. Discount Rate

The discount rate used to measure the total pension liability was 7.5%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that Town contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The plan's fiduciary net position was projected to be available to make all projected future benefit payments of current and active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-term expected rate of return.

Employees' Pension Plan			
	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a)-(b)
Balances as of June 30, 2015	\$ 375,665	\$ 182,086	\$ 193,579
Changes for the year:			
Service cost	5,841		5,841
Interest on total pension liability	27,784		27,784
Effect of plan changes	3		3
Differences between expected and actual experience	31,784		31,784
Effect of assumptions changes or inputs	(12)		(12)
Benefit payments	(26,515)	(26,515)	-
Employer contributions		17,917	(17,917)
Member contributions		3,047	(3,047)
Net investment income (loss)		(976)	976
Administrative expenses		(313)	313
Net changes	38,885	(6,840)	45,725
Balances as of June 30, 2016	\$ 414,550	\$ 175,246	\$ 239,304

The overall net pension liability is \$239,304, of which \$235,679 is reported in governmental activities and \$3,625 is reported in business-type activities.

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

H. Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the Town, calculated using the discount rate of 7.5%, as well as what the Town's net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.5%) or 1 percentage point higher (8.5%) than the current rate:

	1% Decrease 6.50%	Current Discount Rate 7.50%	1% Increase 8.50%
Net Pension Liability	\$ 281,875	\$ 239,304	\$ 202,971

I. Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2016, the Town recognized pension expense of \$31,767, of which \$31,436 is reported as governmental activities and \$331 as business-type activities. At June 30, 2016, the Town reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

	Employees' Pension Plan	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 24,153	\$
Changes of assumptions	2,562	9
Net difference between projected and actual earning on pension plan investments	<u>14,376</u>	<u></u>
Total	<u>\$ 41,091</u>	<u>\$ 9</u>

The overall deferred outflows of resources is \$41,091, of which \$40,468 is reported in governmental activities and \$623 is reported in business-type activities. The overall deferred inflows of resources is \$9, which is reported in governmental activities.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

Year Ending June 30,

2016	\$ 14,384
2017	12,031
2018	11,770
2019	2,897

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

Teachers Retirement

A. Plan Description

Teachers, principals, superintendents or supervisors engaged in service of public schools are provided with pensions through the Connecticut State Teachers' Retirement System, a cost sharing multiple-employer defined benefit pension plan administered by the Teachers Retirement Board. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the Teachers Retirement Board. The Teachers Retirement Board issues a publicly available financial report that can be obtained at www.ct.gov.

B. Benefit Provisions

The plan provides retirement, disability and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement

Retirement benefits for employees are calculated as 2% of the average annual salary times the years of credited service (maximum benefit is 75% of average annual salary during the 3 years of highest salary).

Early Retirement

Employees are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service with reduced benefit amounts.

Disability Retirement

Employees are eligible for service-related disability benefits regardless of length of service. Five years of credited service is required for nonservice-related disability eligibility. Disability benefits are calculated as 2% of average annual salary times credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary.

C. Contributions

Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are approved, amended and certified by the State Teachers Retirement Board and appropriated by the General Assembly.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

The statutes require the State of Connecticut to contribute 100% of each school districts' required contributions, which are actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of the benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability.

Employees

Effective July 1, 1992, each teacher is required to contribute 6% of salary for the pension benefit.

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

D. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2016, the Town reports no amounts for its proportionate share of the net pension liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net pension liability, the related state support, and the total portion of the net pension liability that was associated with the Town were as follows:

Town's proportionate share of the net pension liability	\$	-
State's proportionate share of the net pension liability associated with the Town		<u>204,358</u>
Total	\$	<u><u>204,358</u></u>

The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2014. At June 30, 2016, the Town has no proportionate share of the net pension liability.

For the year ended June 30, 2016, the Town recognized pension expense and revenue of \$16,374 in Exhibit II for on-behalf amounts for the benefits provided by the State.

E. Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2014, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.00%
Salary increase	3.75-7.00%, including inflation
Investment rate of return	8.50%, net of pension plan investment expense, including inflation

Mortality rates were based on the RP-2000 Combined Mortality Table projected 19 years using scale AA, with a two-year setback for males and females for the period after service retirement and for dependent beneficiaries.

The actuarial assumptions used in the June 30, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2005 - June 30, 2010.

Future cost-of-living increases for members who retire on or after September 1, 1992 are assumed to be an annual cost-of-living adjustment of 2%.

TOWN OF WEST HARTFORD, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2016
(In Thousands)

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Large Cap U.S. equities	21.00%	5.8%
Developed non-U.S. equities	18.00%	6.6%
Emerging markets (non-U.S.)	9.00%	8.3%
Core fixed income	7.00%	1.3%
Inflation linked bond fund	3.00%	1.0%
Emerging market bond	5.00%	3.7%
High yield bonds	5.00%	3.9%
Real estate	7.00%	5.1%
Private equity	11.00%	7.6%
Alternative investments	8.00%	4.1%
Cash	6.00%	0.4%
Total	<u>100.00%</u>	

F. Discount Rate

The discount rate used to measure the total pension liability was 8.50%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that State contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

G. Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The Town's proportionate share of the net pension liability is \$-0- and, therefore, the change in the discount rate would only impact the amount recorded by the State of Connecticut.

H. Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan.

12. COMMITMENTS AND CONTINGENCIES

The West Hartford-Bloomfield Health District is a regional health department servicing the towns of West Hartford and Bloomfield. The Town of West Hartford expends at least \$1.00 per capita per fiscal year from annual local tax receipts for the district's services.

The Metropolitan District Commission (the Commission) provides water and sewer services to the Town and certain other area municipalities financed by a service levy on the participating municipalities and user charges. This does not result in overlapping property tax for the residents of the Town. Since this is a separate governmental unit, its audited annual statements are not included in this report but are available from the Commission directly.

The Town, its officers, employees, boards and commissions are defendants in a number of lawsuits. It is the opinion of Town officials that such pending litigation will not be finally determined so as to result individually or in the aggregate in a final judgment against the Town that would materially adversely affect its financial position.

Required Supplementary Information

TOWN OF WEST HARTFORD, CONNECTICUT
GENERAL FUND
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Budgeted Amounts			Variance - Positive (Negative)
	Original	Final	Actual	
Property taxes:				
Current year levy	\$ 223,960	\$ 225,095	\$ 225,324	\$ 229
Prior year's collections	1,350	1,350	1,367	17
Interest and liens fees	750	750	804	54
Motor vehicle supplement	1,925	1,925	2,077	152
Suspense			58	58
Total property taxes	<u>227,985</u>	<u>229,120</u>	<u>229,630</u>	<u>510</u>
Intergovernmental revenues:				
Federal:				
FEMA		103	40	(63)
EMS grant			24	24
Police Grants		253	179	(74)
Dial-A-Ride grant	<u>22</u>	<u>98</u>	<u>48</u>	<u>(50)</u>
Total federal assistance	<u>22</u>	<u>454</u>	<u>291</u>	<u>(163)</u>
State:				
Education cost sharing	18,181	19,781	19,962	181
School transportation	181	181	165	(16)
School building grants	136	136	136	-
Payments in lieu of taxes	1,319	1,319	989	(330)
Municipal revenue sharing	806	806	806	-
Disabled tax relief	5	5	6	1
Elderly tax exemption - circuit breaker	282	282	273	(9)
Veterans exemptions	70	70	71	1
Youth services grant	35	35	40	5
Alcohol/Drug abuse grant	6	6	7	1
Highway town aid	688	688	688	-
Mashantucket Pequot fund	211	211	210	(1)
Library grants	1	1	1	-
Miscellaneous state grants		85	18	(67)
Emergency 911 grant	141	141	141	-
Telephone access grant	115	115	140	25
Total state assistance	<u>22,177</u>	<u>23,862</u>	<u>23,653</u>	<u>(209)</u>
Total intergovernmental revenues	<u>22,199</u>	<u>24,316</u>	<u>23,944</u>	<u>(372)</u>

(Continued on next page)

TOWN OF WEST HARTFORD, CONNECTICUT
GENERAL FUND
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Budgeted Amounts			Variance - Positive (Negative)
	Original	Final	Actual	
Charges for services:				
Town Clerk	\$ 1,469	\$ 1,489	\$ 1,655	\$ 166
Financial Services	5	5	2	(3)
Assessment	2	2	2	-
Fire Department	300	488	613	125
Police Department	343	349	361	12
Community Services	1,848	1,848	1,999	151
Public Works	294	294	239	(55)
Human and Leisure Services	675	675	695	20
Library	65	65	58	(7)
Total charges for services	<u>5,001</u>	<u>5,215</u>	<u>5,624</u>	<u>409</u>
Miscellaneous local revenues:				
Workers' compensation reimbursement	300	300	465	165
Town-owned property rentals	204	204	367	163
Miscellaneous	573	573	144	(429)
Total miscellaneous local revenues	<u>1,077</u>	<u>1,077</u>	<u>976</u>	<u>(101)</u>
Income on investments	<u>250</u>	<u>250</u>	<u>629</u>	<u>379</u>
Total revenues	256,512	259,978	260,803	825
Other financing sources:				
Transfers in	<u>1,002</u>	<u>1,002</u>	<u>929</u>	<u>(73)</u>
Total	\$ <u>257,514</u>	\$ <u>260,980</u>	261,732	\$ <u>752</u>
Budgetary revenues are different than GAAP revenues because:				
State of Connecticut on-behalf contributions to the Connecticut State Teachers' Retirement System for Town teachers are not budgeted.			16,374	
The Board of Education does not budget for intergovernmental grants, which are credited against education expenditures for budgetary reporting. These amounts are recorded as revenues and expenditures for GAAP financial statement purposes.			3,768	
Issuance of refunding bonds not budgeted			12,295	
Premium from refunding bonds not budgeted			<u>1,258</u>	
Total Revenues and Other Financing Sources as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds - Exhibit IV			\$ <u>295,427</u>	

TOWN OF WEST HARTFORD, CONNECTICUT
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Budgeted Amounts		Actual	Variance - Positive (Negative)
	Original	Final		
General Government:				
Town Council:				
Personal services	\$ 107	\$ 115	\$ 115	\$ -
Non-personal expense	251	271	262	9
Debt and sundry	8	9	9	-
Total	366	395	386	9
Town Clerk:				
Personal services	151	163	163	-
Non-personal expense	92	99	99	-
Debt and sundry	10	11	10	1
Total	253	273	272	1
Town Manager:				
Personal services	262	269	269	-
Non-personal expense	4	4	3	1
Debt and sundry	15	17	17	-
Total	281	290	289	1
Corporation Counsel:				
Personal services	325	338	338	-
Non-personal expense	71	71	60	11
Debt and sundry	23	24	24	-
Total	419	433	422	11
Registrar of Voters:				
Personal services	213	230	230	-
Non-personal expense	43	46	46	-
Debt and sundry	12	13	11	2
Total	268	289	287	2
Information Technology:				
Personal services	423	457	457	-
Non-personal expense	278	283	283	-
Debt and sundry	31	35	35	-
Total	732	775	775	-
Financial Services:				
Personal services	1,551	1,736	1,736	-
Non-personal expense	446	446	408	38
Debt and sundry	115	127	127	-
Total	2,112	2,309	2,271	38
Assessment:				
Personal services	562	591	581	10
Non-personal expense	57	58	58	-
Debt and sundry	42	45	45	-
Total	661	694	684	10

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TOWN OF WEST HARTFORD, CONNECTICUT
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Budgeted Amounts			Variance - Positive (Negative)
	Original	Final	Actual	
Employee Services:				
Personal services	\$ 328	\$ 347	\$ 347	\$ -
Non-personal expense	70	70	68	2
Debt and sundry	24	26	26	-
Total	<u>422</u>	<u>443</u>	<u>441</u>	<u>2</u>
Total general government	<u>5,514</u>	<u>5,901</u>	<u>5,827</u>	<u>74</u>
Public Safety:				
Fire Department:				
Personal services	9,817	9,904	9,903	1
Non-personal expense	794	815	813	2
Capital Outlay		35	35	-
Debt and sundry	151	156	147	9
Total	<u>10,762</u>	<u>10,910</u>	<u>10,898</u>	<u>12</u>
Police Department:				
Personal services	13,568	14,036	14,036	-
Non-personal expense	1,027	945	945	-
Debt and sundry	296	302	301	1
Total	<u>14,891</u>	<u>15,283</u>	<u>15,282</u>	<u>1</u>
Total public safety	<u>25,653</u>	<u>26,193</u>	<u>26,180</u>	<u>13</u>
Community Maintenance:				
Community Services:				
Personal services	1,915	2,067	2,067	-
Non-personal expense	474	474	455	19
Debt and sundry	144	159	159	-
Total	<u>2,533</u>	<u>2,700</u>	<u>2,681</u>	<u>19</u>
Public Works:				
Personal services	3,953	3,842	3,842	-
Non-personal expense	7,140	6,510	6,505	5
Debt and sundry	295	313	278	35
Total	<u>11,388</u>	<u>10,665</u>	<u>10,625</u>	<u>40</u>
Plant and Facility Services:				
Personal services	1,082	1,175	1,175	-
Non-personal expense	868	1,187	1,185	2
Debt and sundry	82	87	86	1
Total	<u>2,032</u>	<u>2,449</u>	<u>2,446</u>	<u>3</u>
Total community maintenance	<u>15,953</u>	<u>15,814</u>	<u>15,752</u>	<u>62</u>

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TOWN OF WEST HARTFORD, CONNECTICUT
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Budgeted Amounts			Variance - Positive (Negative)
	Original	Final	Actual	
Human and Cultural:				
Library:				
Personal services	\$ 2,420	\$ 2,562	\$ 2,454	\$ 108
Non-personal expense	654	662	660	2
Debt and sundry	174	184	182	2
Total	<u>3,248</u>	<u>3,408</u>	<u>3,296</u>	<u>112</u>
Human and Leisure Services:				
Personal services	1,840	1,902	1,891	11
Non-personal expense	963	1,039	950	89
Debt and sundry	101	107	103	4
Total	<u>2,904</u>	<u>3,048</u>	<u>2,944</u>	<u>104</u>
Total human and cultural	<u>6,152</u>	<u>6,456</u>	<u>6,240</u>	<u>216</u>
Education	<u>148,052</u>	<u>148,052</u>	<u>147,305</u>	<u>747</u>
Debt and sundry	<u>39,441</u>	<u>40,095</u>	<u>39,427</u>	<u>668</u>
Total expenditures	<u>240,765</u>	<u>242,511</u>	<u>240,731</u>	<u>1,780</u>
Other financing uses:				
Transfers out	<u>16,749</u>	<u>20,469</u>	<u>20,425</u>	<u>44</u>
Total	<u>\$ 257,514</u>	<u>\$ 262,980</u>	<u>261,156</u>	<u>\$ 1,824</u>
Budgetary expenditures are different than GAAP expenditures because:				
State of Connecticut on-behalf payments to the Connecticut State Teachers' Retirement System for Town teachers are not budgeted.			16,374	
The Board of Education does not budget for intergovernmental grants, which are credited against education expenditures for budgetary reporting. These amounts are recorded as revenues and expenditures for GAAP financial statement purposes.			3,768	
Encumbrances for purchases and commitments ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year received for financial statement purposes.			(179)	
Payment to escrow agent not budgeted			13,424	
Refunding bond issuance cost not budgeted			129	
Inventory purchases are reported as expenditures for budgetary purposes.			<u>18</u>	
Total Expenditures and Other Financing Uses as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds - Exhibit IV			<u>\$ 294,690</u>	

TOWN OF WEST HARTFORD, CONNECTICUT
CDBG HOUSING REHABILITATION FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Intergovernmental	\$ 250	\$ 210	\$ (40)
Charges for services		2	2
Total revenues	<u>250</u>	<u>212</u>	<u>(38)</u>
Expenditures:			
Current:			
Human and cultural:			
Human services:			
Non-personal expense	<u>250</u>	<u>201</u>	<u>49</u>
Deficiency of Revenues over Expenditures	\$ <u>-</u>	11	\$ <u>11</u>
Fund Balance at Beginning of Year		<u>10</u>	
Fund Balance at End of Year		\$ <u><u>21</u></u>	

TOWN OF WEST HARTFORD, CONNECTICUT
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
LAST THREE FISCAL YEARS*
(in Thousands)

	<u>2014</u>	<u>2015</u>	<u>2016</u>
Total pension liability:			
Service cost	\$ 5,563	\$ 5,845	\$ 5,841
Interest	27,384	27,666	27,784
Effect of plan changes	57	(185)	3
Effect of economic/demographic gains or losses		886	31,784
Effect of assumption changes or inputs		7,220	(12)
Benefit payments	<u>(24,332)</u>	<u>(25,209)</u>	<u>(26,515)</u>
Net change in total pension liability	8,672	16,223	38,885
Total pension liability - beginning	<u>350,770</u>	<u>359,442</u>	<u>375,665</u>
Total pension liability - ending	<u>359,442</u>	<u>375,665</u>	<u>414,550</u>
Plan fiduciary net position:			
Contributions - employer	15,957	17,712	17,917
Contributions - member	2,621	2,675	3,047
Net investment income (loss)	28,230	8,632	(976)
Benefit payments	<u>(24,332)</u>	<u>(25,209)</u>	<u>(26,515)</u>
Administrative expense	<u>(314)</u>	<u>(306)</u>	<u>(313)</u>
Net change in plan fiduciary net position	22,162	3,504	(6,840)
Plan fiduciary net position - beginning	<u>156,420</u>	<u>178,582</u>	<u>182,086</u>
Plan fiduciary net position - ending	<u>178,582</u>	<u>182,086</u>	<u>175,246</u>
Net Pension Liability - Ending	\$ <u>180,860</u>	\$ <u>193,579</u>	\$ <u>239,304</u>
Plan fiduciary net position as a percentage of the total pension liability	49.68%	48.47%	42.27%
Covered-employee payroll	\$ 57,281	\$ 53,742	\$ 59,332
Net pension liability as a percentage of covered-employee payroll	315.74%	360.20%	403.33%

* Schedule is intended to show information for 10 years - additional years will be displayed as they become available

Notes to Schedule:

Changes of assumptions: In 2016, amounts reported as changes for assumptions resulted primarily from adjustments in the discount rate to 7.50% from 7.54%. In addition, inflation rate adjusted to 3.00% from 2.75%.

TOWN OF WEST HARTFORD, CONNECTICUT
SCHEDULE OF EMPLOYER CONTRIBUTIONS
LAST TEN FISCAL YEARS
(In Thousands)

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Actuarially determined contribution	\$ 5,942	\$ 6,001	\$ 6,813	\$ 7,481	\$ 10,002	\$ 11,648	\$ 14,167	\$ 15,957	\$ 17,712	\$ 17,917
Contributions in relation to the actuarially determined contribution	<u>5,942</u>	<u>6,100</u>	<u>6,812</u>	<u>7,480</u>	<u>10,000</u>	<u>11,648</u>	<u>14,167</u>	<u>15,957</u>	<u>17,712</u>	<u>17,917</u>
Contribution Deficiency (Excess)	\$ <u>-</u>	\$ <u>(99)</u>	\$ <u>1</u>	\$ <u>1</u>	\$ <u>2</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>
Covered-employee payroll	\$ 38,533	\$ 40,074	\$ 48,107	\$ 50,031	\$ 53,028	\$ 55,150	\$ 55,078	\$ 57,281	\$ 53,742	\$ 59,332
Contributions as a percentage of covered-employee payroll	15.42%	15.22%	14.16%	14.95%	18.86%	21.12%	25.72%	27.86%	32.96%	30.20%

Notes to Schedule

Valuation date: July 1, 2015
Measurement date: June 30, 2016
Actuarially determined contribution rates are calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry age
Amortization method	Level percentage of payroll, closed
Remaining amortization period	22 years
Asset valuation method	5-year smoothed market
Inflation	3%
Salary increases	Rates vary by age
Investment rate of return	7.50%
Retirement age	Rates vary by group and age
Mortality	RP-2000 Mortality for Employees, Healthy Annuitants, and Disabled Annuitants projected to 2020 per Scale AA.

TOWN OF WEST HARTFORD, CONNECTICUT
SCHEDULE OF INVESTMENT RETURNS
LAST THREE FISCAL YEARS*

	2014	2015	2016
Annual money-weighted rate of return, net of investment expense	18.43%	4.69%	-0.52%

* Schedule is intended to show information for 10 years - additional years will be displayed as they become available

TOWN OF WEST HARTFORD, CONNECTICUT
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
TEACHERS' RETIREMENT PLAN
LAST TWO FISCAL YEARS*
(in Thousands)

	<u>2015</u>	<u>2016</u>
Town's proportion of the net pension liability	0.00%	0.00%
Town's proportionate share of the net pension liability	\$ -	\$ -
State's proportionate share of the net pension liability associated with the Town	<u>188,888</u>	<u>204,358</u>
Total	<u>\$ 188,888</u>	<u>\$ 204,358</u>
Town's covered-employee payroll	\$ 70,896	\$ 73,271
Town's proportionate share of the net pension liability as a percentage of its covered-employee payroll	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	61.51%	59.50%

Notes to Schedule

Changes in benefit terms	None
Changes of assumptions	During 2011, rates of withdrawal, retirement and assumed rates of salary increases were adjusted to reflect actual and anticipated experience. These assumptions were recommended as part of the Experience Study for the System for the five-year period ended June 30, 2010.
Actuarial cost method	Entry age
Amortization method	Level percent of salary, closed
Remaining amortization period	22.4 years
Asset valuation method	4-year smoothed market

* Schedule is intended to show information for 10 years - additional years will be displayed as they become

Combining and Individual Fund Statements and Schedules

General Fund

GENERAL FUND

The General Fund is used to account for resources traditionally associated with government that are not required legally or by sound financial management to be accounted for in another fund.

TOWN OF WEST HARTFORD, CONNECTICUT
GENERAL FUND
COMPARATIVE BALANCE SHEET
JUNE 30, 2016 AND 2015
(In Thousands)

	<u>2016</u>	<u>2015</u>
ASSETS		
Cash and cash equivalents	\$ 32,548	\$ 43,244
Investments	10,187	
Receivables:		
Property taxes - net of allowance \$468 for 2016 and 2015	2,338	2,346
Due from other governments	751	713
Other	93	85
Due from other funds	2,355	2,287
Inventory	<u>257</u>	<u>172</u>
Total Assets	\$ <u>48,529</u>	\$ <u>48,847</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES		
Liabilities:		
Accounts payable	\$ 2,639	\$ 2,434
Payroll liabilities	5,070	3,933
Other liabilities	670	735
Unearned revenues	<u>1,433</u>	<u>1,316</u>
Total liabilities	<u>9,812</u>	<u>8,418</u>
Deferred inflows of resources:		
Unavailable revenue - property taxes	1,789	1,748
Unavailable revenue - school building grants	374	494
Advance property tax collections	<u>14,762</u>	<u>17,132</u>
Total deferred inflows of resources	<u>16,925</u>	<u>19,374</u>
Fund balances:		
Nonspendable	257	172
Assigned	441	262
Unassigned	<u>21,094</u>	<u>20,621</u>
Total fund balances	<u>21,792</u>	<u>21,055</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ <u>48,529</u>	\$ <u>48,847</u>

TOWN OF WEST HARTFORD, CONNECTICUT
GENERAL FUND
REPORT OF TAX COLLECTOR
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

Grand List	Uncollected Taxes July 1, 2015	Lawful Corrections		Transfers To Suspense	Net Amount Collectible	Collections				Uncollected Taxes June 30, 2016
		Additions	Deductions			Taxes	Interest	Fees	Total	
2014	\$ 229,518	\$ 264	\$ 670	\$	\$ 229,112	\$ 227,450	\$ 393	\$ 2	\$ 227,845	\$ 1,662
2013	1,730	26	46		1,710	1,035	207	9	1,251	675
2012	651	5	6	265	385	231	58	1	290	154
2011	147		5		142	40	14		54	102
2010	85				85	24	18		42	61
2009	65				65	22	19		41	43
2008	40				40	6	6		12	34
2007	30				30	9	22		31	21
2006	14				14				-	14
2005	10				10				-	10
2004	8				8				-	8
2003	6				6				-	6
2002	6				6				-	6
2001	5				5				-	5
2000	5				5				-	5
Total	\$ <u>232,320</u>	\$ <u>295</u>	\$ <u>727</u>	\$ <u>265</u>	\$ <u>231,623</u>	228,817	737	12	229,566	\$ <u>2,806</u>
Suspense collections						58	52	1	111	
Advance payments, June 30, 2015						(16,317)			(16,317)	
Advance payments, June 30, 2016						<u>14,762</u>			<u>14,762</u>	
Total						\$ <u>227,320</u>	\$ <u>789</u>	\$ <u>13</u>	\$ <u>228,122</u>	

**Nonmajor
Governmental Funds**

NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

Special Revenue Funds are created in the Town of West Hartford pursuant to State Statutes or local ordinances and resolutions. The criteria for the creation of a Special Revenue Fund are generally the desire or need to conspicuously segregate revenues, which are to be utilized for special and specific purposes, or expenditures incurred for the performance of specific activities, or both.

Fund	Funding Source	Function
Community Development Block Grant	Federal grant - DHUD	Community development programs
State Housing and Community Development	Program income	Community development program
Parking Lot	Charges for services	West Hartford Center off-street parking
Drug Enforcement	State and federal grants	Drug enforcement and education
Westmoor Park	External trust and charges for services	Park maintenance and environmental education
Cafeteria	Sales of food, state and federal subsidies	Operation of the school cafeterias
Private School Services	State grant and General Fund	Transportation and health services
School Grants	State and federal grants	Education programs
School Special Programs	Charges for services, state and federal grants	Education special programs
West Hartford Library	State, Hartford Foundation for Public Giving and charges for services	Library activities
School Interscholastic Sports	Charges for services	Educational programs
Technology Investment	Parking ticket and ordinance violation surcharge, subscriptions	E-business strategy
Police Private Duty Services	Charges for services	Police private duty services to the public
Police Home Ownership Program	Revolving loans	Assist police officers with closing and downpayment costs with the intent of encouraging them to reside in the Southeast quadrant of West Hartford
Cemetery Operating	Donations and charges for services	Care and maintenance of Town-owned and/or operated cemeteries
C.F. Morway	Trust revenue	Purchase of park and recreation equipment and facilities
The Town That Cares	Donations	Financial assistance to needy
School Donations Trust	Contributions and charges for services	Public school purchases
Affordable Housing Trust	Loan repayments	Assistance to low and moderate income families
Veterans Memorial	Donations and state grant	Community memorial to honor veterans

Permanent Funds

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs. The Private Cemetery Fund is the Town's only permanent fund. Contributions and trust income is used for the maintenance of private cemetery lots.

TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2016
(In Thousands)

	Special Revenue Funds							
	Community Development Block Grant Fund	State Housing and Community Development Fund	Parking Lot Fund	Drug Enforcement Fund	Westmoor Park Fund	Cafeteria Fund	Private School Services Fund	School Grants Fund
ASSETS								
Cash and cash equivalents	\$	\$	\$ 2,268	\$ 90	\$ 391	\$ 480	\$	\$
Receivables, net	129	117	14	1	45	178	539	258
Inventory						46		
Total Assets	\$ 129	\$ 117	\$ 2,282	\$ 91	\$ 436	\$ 704	\$ 539	\$ 258
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES								
Liabilities:								
Accounts payable	\$ 1	\$	\$ 27	\$	\$ 13	\$	\$ 136	\$ 24
Payroll liabilities	5		40		14	2	11	7
Due to other funds	123						392	175
Other liabilities								
Unearned revenue			1		2	127		47
Total liabilities	129	-	68	-	29	129	539	253
Deferred inflows of resources:								
Unavailable revenue - loans on receivables		117						
Fund balances:								
Nonspendable						46		
Restricted				91	407			5
Committed			2,210			529		
Assigned			4					
Total fund balances	-	-	2,214	91	407	575	-	5
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 129	\$ 117	\$ 2,282	\$ 91	\$ 436	\$ 704	\$ 539	\$ 258

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TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2016
(In Thousands)

	Special Revenue Funds							
	School Special Programs Fund	West Hartford Library Fund	School Interscholastic Sports Fund	Technology Investment Fund	Police Private Duty Services Fund	Police Home Ownership Program Fund	Cemetery Operating Fund	C.F. Morway Fund
ASSETS								
Cash and cash equivalents	\$ 1,884	\$ 48	\$ 36	\$ 1	\$	\$ 16	\$ 1,832	\$ 39
Receivables, net	82				550		9	1
Inventory								
Total Assets	<u>\$ 1,966</u>	<u>\$ 48</u>	<u>\$ 36</u>	<u>\$ 1</u>	<u>\$ 550</u>	<u>\$ 16</u>	<u>\$ 1,841</u>	<u>\$ 40</u>
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES								
Liabilities:								
Accounts payable	\$ 8	\$ 2	\$ 30	\$	\$	\$	\$ 14	\$
Payroll liabilities	4				104		2	
Due to other funds					192			
Other liabilities	3							
Unearned revenue	302							
Total liabilities	<u>317</u>	<u>2</u>	<u>30</u>	<u>-</u>	<u>296</u>	<u>-</u>	<u>16</u>	<u>-</u>
Deferred inflows of resources:								
Unavailable revenue - loans on receivables								
Fund balances:								
Nonspendable								
Restricted							1,376	40
Committed	1,649	46	6	1	254	16	449	
Assigned								
Total fund balances	<u>1,649</u>	<u>46</u>	<u>6</u>	<u>1</u>	<u>254</u>	<u>16</u>	<u>1,825</u>	<u>40</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 1,966</u>	<u>\$ 48</u>	<u>\$ 36</u>	<u>\$ 1</u>	<u>\$ 550</u>	<u>\$ 16</u>	<u>\$ 1,841</u>	<u>\$ 40</u>

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TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2016
(In Thousands)

	Special Revenue Funds					Permanent Fund	
	The Town That Cares Fund	School Donations Trust Fund	Affordable Housing Trust Fund	Veterans Memorial Fund	Total	Private Cemetery Fund	Total Nonmajor Governmental Funds
ASSETS							
Cash and cash equivalents	\$ 584	\$ 127	\$ 4	\$ 46	\$ 7,846	\$ 82	\$ 7,928
Receivables, net	1		3	1	1,928		1,928
Inventory					46		46
Total Assets	\$ 585	\$ 127	\$ 7	\$ 47	\$ 9,820	\$ 82	\$ 9,902
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES							
Liabilities:							
Accounts payable	\$ 6	\$ 1	\$	\$	262	\$	262
Payroll liabilities					189		189
Due to other funds					882		882
Other liabilities					3		3
Unearned revenue	414				893		893
Total liabilities	420	1	-	-	2,229	-	2,229
Deferred inflows of resources:							
Unavailable revenue - loans on receivables			3		120		120
Fund balances:							
Nonspendable					46	82	128
Restricted	165	126	4	47	2,261		2,261
Committed					5,160		5,160
Assigned					4		4
Total fund balances	165	126	4	47	7,471	82	7,553
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 585	\$ 127	\$ 7	\$ 47	\$ 9,820	\$ 82	\$ 9,902

TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Special Revenue Funds							
	Community Development Block Grant Fund	State Housing and Community Development Fund	Parking Lot Fund	Drug Enforcement Fund	Westmoor Park Fund	Cafeteria Fund	Private School Services Fund	School Grants Fund
Revenues:								
Intergovernmental	\$ 666	\$	\$	\$ 20	\$	\$ 1,494	\$ 482	\$ 4,769
Charges for services			2,829		297	2,030		
Income on investments			6		350	3		
Miscellaneous				8	49			
Total revenues	666	-	2,835	28	696	3,527	482	4,769
Expenditures:								
Current:								
General government								
Public safety				30				
Community maintenance			2,648					
Human and cultural	527				676			
Education				76		3,629	2,218	4,766
Capital outlay								
Total expenditures	527	-	2,648	106	676	3,629	2,218	4,766
Excess (Deficiency) of Revenues over Expenditures	139	-	187	(78)	20	(102)	(1,736)	3
Other Financing Sources (Uses):								
Transfers in							1,736	
Transfers out	(139)	(19)			(128)	(6)		
Total other financing sources (uses)	(139)	(19)	-	-	(128)	(6)	1,736	-
Net Change in Fund Balances	-	(19)	187	(78)	(108)	(108)	-	3
Fund Balances at Beginning of Year	-	19	2,027	169	515	683	-	2
Fund Balances at End of Year	\$ -	\$ -	\$ 2,214	\$ 91	\$ 407	\$ 575	\$ -	\$ 5

(Continued on next page)

TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(in Thousands)

	Special Revenue Funds							
	School Special Programs Fund	West Hartford Library Fund	School Interscholastic Sports Fund	Technology Investment Fund	Police Private Duty Services Fund	Police Home Ownership Program Fund	Cemetery Operating Fund	C.F. Morway Fund
Revenues:								
Intergovernmental	\$ 219	\$ 9	\$	\$	\$	\$	\$	\$
Charges for services	1,508	17		16	1,694		343	
Income on investments	10						6	5
Miscellaneous	2		405					
Total revenues	<u>1,739</u>	<u>26</u>	<u>405</u>	<u>16</u>	<u>1,694</u>	<u>-</u>	<u>349</u>	<u>5</u>
Expenditures:								
Current:								
General government				35				
Public safety					1,787			
Community maintenance								
Human and cultural		19					344	
Education	2,134		459					
Capital outlay								
Total expenditures	<u>2,134</u>	<u>19</u>	<u>459</u>	<u>35</u>	<u>1,787</u>	<u>-</u>	<u>344</u>	<u>-</u>
Excess (Deficiency) of Revenues over Expenditures	<u>(395)</u>	<u>7</u>	<u>(54)</u>	<u>(19)</u>	<u>(93)</u>	<u>-</u>	<u>5</u>	<u>5</u>
Other Financing Sources (Uses):								
Transfers in	319							
Transfers out	(3)				(225)		(3)	
Total other financing sources (uses)	<u>316</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(225)</u>	<u>-</u>	<u>(3)</u>	<u>-</u>
Net Change in Fund Balances	(79)	7	(54)	(19)	(318)	-	2	5
Fund Balances at Beginning of Year	<u>1,728</u>	<u>39</u>	<u>60</u>	<u>20</u>	<u>572</u>	<u>16</u>	<u>1,823</u>	<u>35</u>
Fund Balances at End of Year	<u>\$ 1,649</u>	<u>\$ 46</u>	<u>\$ 6</u>	<u>\$ 1</u>	<u>\$ 254</u>	<u>\$ 16</u>	<u>\$ 1,825</u>	<u>\$ 40</u>

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TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(in Thousands)

	Special Revenue Funds					Permanent Fund	
	The Town That Cares Fund	School Donations Trust Fund	Affordable Housing Trust Fund	Veterans Memorial Fund	Total	Private Cemetery Fund	Total Nonmajor Governmental Funds
Revenues:							
Intergovernmental	\$	\$	\$	\$	7,659	\$	7,659
Charges for services				2	8,736		8,736
Income on investments	1				381		381
Miscellaneous	111	151			726		726
Total revenues	112	151	-	2	17,502	-	17,502
Expenditures:							
Current:							
General government					35		35
Public safety					1,817		1,817
Community maintenance					2,648		2,648
Human and cultural	107			3	1,676		1,676
Education		140			13,346		13,346
Capital outlay					76		76
Total expenditures	107	140	-	3	19,598	-	19,598
Excess (Deficiency) of Revenues over Expenditures	5	11	-	(1)	(2,096)	-	(2,096)
Other Financing Sources (Uses):							
Transfers in					2,055		2,055
Transfers out					(523)		(523)
Total other financing sources (uses)	-	-	-	-	1,532	-	1,532
Net Change in Fund Balances	5	11	-	(1)	(564)	-	(564)
Fund Balances at Beginning of Year	160	115	4	48	8,035	82	8,117
Fund Balances at End of Year	\$ 165	\$ 126	\$ 4	\$ 47	\$ 7,471	\$ 82	\$ 7,553

**TOWN OF WEST HARTFORD, CONNECTICUT
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)**

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Intergovernmental	\$ <u>1,164</u>	\$ <u>666</u>	\$ <u>(498)</u>
Expenditures:			
Current:			
Human and cultural:			
Human services:			
Personal services	242	247	(5)
Non-personal expense	138	130	8
Debt and sundry	<u>149</u>	<u>150</u>	<u>(1)</u>
Total expenditures	<u>529</u>	<u>527</u>	<u>2</u>
Excess of Revenues over Expenditures	635	139	(496)
Other Financing Uses:			
Transfers out	<u>(635)</u>	<u>(139)</u>	<u>496</u>
Net Change in Fund Balance	\$ <u>-</u>	-	\$ <u>-</u>
Fund Balance at Beginning of Year		<u>-</u>	
Fund Balance at End of Year		\$ <u>-</u>	

**TOWN OF WEST HARTFORD, CONNECTICUT
STATE HOUSING AND COMMUNITY DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)**

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Interest	\$	\$	\$ -
Miscellaneous			-
Total revenues	<u>-</u>	<u>-</u>	<u>-</u>
Expenditures:			
Human and cultural:			
Non-personal	<u>-</u>	<u>-</u>	<u>-</u>
Excess of Revenues over Expenditures	-	-	-
Other Financing Uses:			
Transfers out	<u>(19)</u>	<u>(19)</u>	<u>-</u>
Net Change in Fund Balance	\$ <u><u>(19)</u></u>	(19)	\$ <u><u>-</u></u>
Fund Balance at Beginning of Year		<u>19</u>	
Fund Balance at End of Year		\$ <u><u>-</u></u>	

TOWN OF WEST HARTFORD, CONNECTICUT

PARKING LOT FUND

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)

FOR THE YEAR ENDED JUNE 30, 2016

(In Thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Charges for services	\$ 2,826	2,719	\$ (107)
Fines and forfeitures	125	110	(15)
Interest	5	6	1
Total revenues	<u>2,956</u>	<u>2,835</u>	<u>(121)</u>
Expenditures:			
Current:			
Community maintenance:			
Personal services	1,012	1,011	1
Non-personal expense	1,113	906	207
Capital outlay	145	49	96
Debt and sundry	683	675	8
Total expenditures	<u>2,953</u>	<u>2,641</u>	<u>312</u>
Excess of Revenues over Expenditures	\$ <u>3</u>	194	\$ <u>191</u>
Fund Balance at Beginning of Year		<u>2,016</u>	
Fund Balance at End of Year		\$ <u>2,210</u>	

TOWN OF WEST HARTFORD, CONNECTICUT
WESTMOOR PARK FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Charges for services	\$ 277	\$ 297	\$ 20
Interest	369	350	(19)
Miscellaneous	14	49	35
Total revenues	<u>660</u>	<u>696</u>	<u>36</u>
Expenditures:			
Current:			
Human and cultural:			
Personal services	326	346	(20)
Non-personal expense	136	137	(1)
Debt and sundry	194	193	1
Total expenditures	<u>656</u>	<u>676</u>	<u>(20)</u>
Excess of Revenues over Expenditures	4	20	16
Other Financing Uses:			
Transfers out	<u>(128)</u>	<u>(128)</u>	<u>-</u>
Net Change in Fund Balance	\$ <u>(124)</u>	(108)	\$ <u>16</u>
Fund Balance at Beginning of Year		<u>515</u>	
Fund Balance at End of Year		\$ <u>407</u>	

**TOWN OF WEST HARTFORD, CONNECTICUT
PRIVATE SCHOOL SERVICES FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)**

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Intergovernmental	\$ 777	\$ 482	\$ (295)
Expenditures:			
Current:			
Education	<u>2,177</u>	<u>2,218</u>	<u>(41)</u>
Deficiency of Revenues over Expenditures	(1,400)	(1,736)	(336)
Other Financing Sources:			
Transfers in	<u>1,400</u>	<u>1,736</u>	<u>336</u>
Net Change in Fund Balance	\$ <u><u>-</u></u>	-	\$ <u><u>-</u></u>
Fund Balance at Beginning of Year		<u>-</u>	
Fund Balance at End of Year		\$ <u><u>-</u></u>	

TOWN OF WEST HARTFORD, CONNECTICUT
WEST HARTFORD LIBRARY FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Intergovernmental	\$ 15	\$ 9	\$ (6)
Charges for services	15	17	2
Total revenues	<u>30</u>	<u>26</u>	<u>(4)</u>
Expenditures:			
Current:			
Human and cultural:			
Non-personal expense	15	19	(4)
Capital outlay	54		54
Total expenditures	<u>69</u>	<u>19</u>	<u>50</u>
Excess (Deficiency) of Revenues over Expenditures	\$ <u>(39)</u>	7	\$ <u>46</u>
Fund Balance at Beginning of Year		<u>39</u>	
Fund Balance at End of Year		\$ <u>46</u>	

**TOWN OF WEST HARTFORD, CONNECTICUT
 TECHNOLOGY INVESTMENT FUND
 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
 BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
 FOR THE YEAR ENDED JUNE 30, 2016
 (In Thousands)**

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Charges for services	\$ <u>18</u>	\$ <u>16</u>	\$ <u>(2)</u>
Expenditures:			
Current:			
General government:			
Non-personal expense	<u>35</u>	<u>35</u>	<u>-</u>
Deficiency of Revenues over Expenditures	\$ <u>(17)</u>	(19)	\$ <u>(2)</u>
Fund Balance at Beginning of Year		<u>20</u>	
Fund Balance at End of Year		\$ <u>1</u>	

TOWN OF WEST HARTFORD, CONNECTICUT
POLICE PRIVATE DUTY SERVICES FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Charges for services	\$ <u>2,100</u>	\$ <u>1,694</u>	\$ <u>(406)</u>
Expenditures:			
Current:			
Public safety:			
Personal services	1,410	1,291	119
Non-personal expense	30	12	18
Debt and sundry	<u>484</u>	<u>484</u>	<u>-</u>
Total expenditures	<u>1,924</u>	<u>1,787</u>	<u>137</u>
Excess (Deficiency) of Revenues over Expenditures	176	(93)	(269)
Other Financing Uses:			
Transfers out	<u>(225)</u>	<u>(225)</u>	<u>-</u>
Net Change in Fund Balance	\$ <u>(49)</u>	(318)	\$ <u>(269)</u>
Fund Balance at Beginning of Year		<u>572</u>	
Fund Balance at End of Year		\$ <u>254</u>	

**TOWN OF WEST HARTFORD, CONNECTICUT
CEMETERY OPERATING FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)**

	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
Revenues:			
Charges for services	\$ 340	\$ 343	\$ 3
Income on investments	7	6	(1)
Total revenues	<u>347</u>	<u>349</u>	<u>2</u>
Expenditures:			
Current:			
Human and cultural:			
Personal services	127	131	(4)
Non-personal expense	174	129	45
Debt and sundry	83	84	(1)
Total expenditures	<u>384</u>	<u>344</u>	<u>40</u>
Excess (Deficiency) of Revenues over Expenditures	(37)	5	42
Other Financing Uses:			
Transfers out	<u>(3)</u>	<u>(3)</u>	<u>-</u>
Net Change in Fund Balance	\$ <u>(40)</u>	2	\$ <u>42</u>
Fund Balance at Beginning of Year		<u>447</u>	
Fund Balance at End of Year		\$ <u>449</u>	

**Capital
Projects Fund**

CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for the financial resources for the acquisition or construction of major capital facilities, other than those financed by proprietary funds and trust funds.

Revenues to the Capital Projects Fund consist of the proceeds of long- and short-term debt, grants and transfers from operating funds and the Capital and Nonrecurring Expenditure Fund. For the purposes of this report, the activity of the Capital Nonrecurring Expenditure Fund is included in the activities of the Capital Projects Fund.

Appropriations are made on a project life basis by the Town Council in the form of resolutions or bond ordinances.

The schedule on the following pages displays for each project:

1. The original appropriation as amended.
2. Expenditures for the current fiscal year.
3. Expenditures for all fiscal years.
4. Outstanding encumbrances.
5. Total expenditures on a budgetary basis.
6. The project balance at fiscal year end.

For management reporting purposes, projects are classified into functional areas.

If projects are completed with remaining funded balances, the unexpended balance is transferred to the Capital Reserve Account of the Capital and Nonrecurring Expenditure Fund. The Reserve is then used as a source of funding for future projects.

TOWN OF WEST HARTFORD, CONNECTICUT
CAPITAL PROJECTS FUND
SCHEDULE OF EXPENDITURES - ACTUAL VS. APPROPRIATIONS
(NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

Fiscal Year	Project Name	Amended Budget	Expended and Encumbered Current Year	Total All Years	Project Balance
	Public Buildings:				
2011	Bishops Corner Library	\$ 490	\$ -	\$ 490	\$ -
2012	Town Building Improvements	1,268	51	1,268	-
2013	Town Building Improvements	1,386	16	1,386	-
2013	Energy Conservation	498	128	498	-
2014	Town Building Improvements	1,345	508	1,345	-
2014	Energy Conservation	100	50	100	-
2015	Town Building Improvements	1,385	768	1,385	-
2015	Energy Conservation	100	100	100	-
2015	Cemetery Improvements	310	129	129	181
2016	Town Building Improvements	1,430	837	837	593
2016	Energy Conservation	4,395	1,497	1,497	2,898
	Total Public Buildings	12,707	4,084	9,035	3,672
	Parks and Recreation:				
2003	Beachland Park Improvements	150	3	150	-
2010	Children's Museum	500	91	449	51
2010	WH Dog Park	2	-	-	2
2011	Fernridge Pool	150	-	124	26
2012	Miracle League Field	332	-	332	-
2013	Athletic Playfield Improvements	100	1	100	-
2013	Beachland Pool	150	17	70	80
2013	Park/Playscape Improvements	61	-	61	-
2014	Cornerstone Pool - CDBG	123	64	123	-
2014	Outdoor Pool Improvements	117	56	83	34
2014	Beachland - CDBG	190	7	187	3
2014	Park/Playscape Improvements	91	41	50	41
2014	Troutbrook Trail - Phase II	76	-	58	18
2015	Athletic Playfield Improvements	107	11	33	74
2015	Cornerstone Pool	25	11	13	12
2015	Outdoor Pool Improvements	50	8	8	42
2015	Pools-Beachland	1,350	367	1,350	-
2015	Miracle Field Improvements	160	2	160	-
2015	Miracle Field - CDBG	28	8	28	-
2015	Goodrich Field Improvements	165	6	162	3
2015	Goodrich Field - CDBG	97	10	97	-
2015	Troutbrook Trail - Phase II Construction	560	188	440	120
2015	Troutbrook Trail - Phase VI	224	12	14	210
2015	Sarah Whitman Hooker House	14	-	-	14
2016	Sitework - Recreational Facilities	50	46	46	4
2016	Rockledge Golf Course	50	-	-	50
2016	Outdoor Pool Improvements	50	-	-	50
2016	Westmoor Park Improvements	60	60	60	-
2016	Park/Playscape Improvements	60	-	-	60
2017	Westmoor Park Improvements	40	40	40	-
	Total Parks and Recreation	5,132	1,049	4,238	894

(Continued on next page)

TOWN OF WEST HARTFORD, CONNECTICUT
CAPITAL PROJECTS FUND
SCHEDULE OF EXPENDITURES - ACTUAL VS. APPROPRIATIONS
(NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

Fiscal Year	Project Name	Amended Budget	Expended and Encumbered Current Year	Total All Years	Project Balance
	Infrastructure:				
2013	Arterial Street Reconstruction	\$ 1,244	\$ 18	\$ 1,244	\$ -
2013	Stormwater Management	682	1	682	-
2014	Arterial Street Reconstruction	1,382	-	1,382	-
2014	Street Resurfacing	93	-	93	-
2014	Traffic System Management	66	4	66	-
2014	Streetlight Relamping	90	-	74	16
2014	Traffic System Management	300	152	294	6
2014	Stormwater Management	740	18	740	-
2014	Pedestrian & Bicycle Management	422	-	422	-
2014	Park Road/I84 Design	342	79	180	162
2015	Arterial Street Reconstruction	1,320	1	1,320	-
2015	Neighborhood Street Improvements	1,531	-	1,531	-
2015	Traffic System Management	50	12	50	-
2015	Stormwater Management	340	116	340	-
2015	Pedestrian & Bicycle Management	443	33	443	-
2016	Arterial Street Reconstruction	1,360	491	1,360	-
2016	Neighborhood Street Improvements	1,487	812	1,487	-
2016	Street Resurfacing	706	614	706	-
2016	Street Resurfacing - CDBG	150	150	150	-
2016	Traffic System Management	50	50	50	-
2016	Traffic System Management	200	53	53	147
2016	Stormwater Management	720	707	720	-
2016	Whitman Avenue Bridge	63	34	34	29
2016	Mayflower Street Bridge	71	58	58	13
2016	Pedestrian & Bicycle Management	402	246	402	-
2017	Arterial Street Reconstruction	1,390	1,162	1,162	228
2017	Neighborhood Street Improvements	1,532	1,347	1,347	185
2017	Street Resurfacing	1,473	1,259	1,267	206
2017	Stormwater Management	373	371	371	2
2017	Pedestrian & Bicycle Management	437	436	436	1
	Total Infrastructure	19,459	8,224	18,464	995
	Miscellaneous:				
2011	Radio Communications System	995	64	464	531
2013	Fire Station Alerting System	100	-	-	100
2013	Fiber Network	1,000	1	1,000	-
2014	Communications Infrastructure	406	11	406	-
2015	Fire Apparatus	790	565	620	170
2015	Communications Infrastructure	250	121	250	-
2015	Financial Management System	1,000	382	1,000	-
2015	Public Works Rolling Stock	650	283	650	-
2015	Property Revaluation - 2016	600	556	556	44
2015	Personal Property Assessment	50	10	10	40
2015	Economic Development	250	187	187	63
2016	Communications Infrastructure	500	474	500	-
2016	Communications Infrastructure	255	255	255	-
2016	Financial Management System	500	23	23	477
2016	Public Works Rolling Stock	615	590	590	25
2017	Communications Infrastructure	200	169	169	31
	Total Miscellaneous	8,161	3,691	6,680	1,481

(Continued on next page)

TOWN OF WEST HARTFORD, CONNECTICUT
CAPITAL PROJECTS FUND
SCHEDULE OF EXPENDITURES - ACTUAL VS. APPROPRIATIONS
(NON-GAAP BUDGETARY BASIS) (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

Fiscal Year	Project Name	Amended Budget	Expended and Encumbered Current Year	Total All Years	Project Balance
	Schools:				
2010	School Building Improvements	\$ 790	\$ 10	\$ 790	\$ -
2011	Asbestos Removal	100	9	100	-
2012	Asbestos Removal	200	4	200	-
2012	School Building Improvements	982	16	982	-
2012	Window Replacement		-	-	-
2013	School Building Improvements	1,028	50	1,028	-
2013	Window Replacement		-	-	-
2014	Charter Oak School	3,000	379	3,000	-
2014	Asbestos Removal	225	3	225	-
2014	Furniture & Equipment	100	4	100	-
2014	Roofing/Masonry	1,100	420	1,100	-
2014	School Building Improvements	1,182	274	1,182	-
2014	School Security	250	31	250	-
2014	Stage and Auditorium Renovations	100	93	100	-
2015	Charter Oak School	42,000	40,454	41,482	518
2015	Exterior School Building Improvements	1,100	972	1,100	-
2015	School Security	350	303	350	-
2015	Stage and Auditorium Renovations	100	100	100	-
2016	Computer Infrastructure	300	300	300	-
2016	Asbestos Removal	225	220	225	-
2016	Furniture & Equipment	100	100	100	-
2016	Exterior School Building Improvements	1,100	1,047	1,100	-
2016	Interior School Building Improvements	620	461	620	-
2016	School Security	350	238	238	112
2016	Stage and Auditorium Renovations	200	148	148	52
2017	Asbestos Removal	225	120	120	105
2017	Exterior School Building Improvements	1,150	1,150	1,150	-
2017	Interior School Building Improvements	940	176	176	764
2011	HVAC	750	7	750	-
2012	HVAC	750	5	750	-
2013	HVAC	750	96	750	-
2014	Site & Athletic Field Improvements	862	29	862	-
2014	Heating & Ventilation	800	756	800	-
2015	Site & Athletic Field Improvements	600	487	600	-
2015	HVAC	800	800	800	-
2016	Site & Athletic Field Improvements	500	425	425	75
2016	HVAC	800	715	715	85
2017	Site & Athletic Field Improvements	250	250	250	-
	Total Schools	<u>64,679</u>	<u>50,652</u>	<u>62,968</u>	<u>1,711</u>
	Total	<u>\$ 110,138</u>	<u>\$ 67,700</u>	<u>\$ 101,385</u>	<u>\$ 8,753</u>

Note: Schedule of expenditures does not include Capital and Nonrecurring Expenditure Fund.

Internal Service Funds

INTERNAL SERVICE FUNDS

The Internal Service Funds are used for the financing of goods or services provided by one department or agency to other departments or agencies of the Town, or to other governments, on a cost-reimbursement basis. The Risk Management Fund and the Utilities Services Fund are the Town's only Internal Service Funds.

TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING STATEMENT OF NET POSITION - INTERNAL SERVICE FUNDS
JUNE 30, 2016
(In Thousands)

	Risk Management Fund	Utilities Services Fund	Total
Assets:			
Current:			
Cash and cash equivalents	\$ 9,888	\$ 1,310	\$ 11,198
Investments	17,199		17,199
Receivables, net	2,123	7	2,130
Prepaid items	2		2
Total assets	29,212	1,317	30,529
Liabilities:			
Current:			
Accounts and other payables	830		830
Payroll liabilities	6	1	7
Risk management claims	5,797		5,797
Total current liabilities	6,633	1	6,634
Noncurrent:			
Risk management claims	4,270		4,270
Total liabilities	10,903	1	10,904
Net Position:			
Unrestricted	\$ 18,309	\$ 1,316	\$ 19,625

TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES
IN FUND NET POSITION - INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Risk Management Fund	Utilities Services Fund	Total
Operating Revenues:			
Fund premiums	\$ 41,562	\$ 4,671	\$ 46,233
Employee contributions	8,074		8,074
Other	239		239
Total operating revenues	<u>49,875</u>	<u>4,671</u>	<u>54,546</u>
Operating Expenses:			
Administrative expense	214	105	319
Employee benefits	45,297		45,297
Insurance and program services	6,137		6,137
Utility services		4,391	4,391
Total operating expenses	<u>51,648</u>	<u>4,496</u>	<u>56,144</u>
Operating Income (Loss)	(1,773)	175	(1,598)
Nonoperating Revenue:			
Income on investments	<u>524</u>	<u>4</u>	<u>528</u>
Income (Loss) Before Transfers	(1,249)	179	(1,070)
Transfers Out	<u>(50)</u>		<u>(50)</u>
Change in Net Position	(1,299)	179	(1,120)
Net Position at Beginning of Year	<u>19,608</u>	<u>1,137</u>	<u>20,745</u>
Net Position at End of Year	<u>\$ 18,309</u>	<u>\$ 1,316</u>	<u>\$ 19,625</u>

TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING STATEMENT OF CASH FLOWS - INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Risk Management Fund	Utilities Services Fund	Total
Cash Flows from Operating Activities:			
Cash received from employees	\$ 8,074	\$	\$ 8,074
Cash received from operating funds	41,562	4,671	46,233
Cash payments to providers benefits	(45,753)		(45,753)
Cash payments to suppliers for goods and services	(6,433)	(4,825)	(11,258)
Other operating receipts	240	(7)	233
Net cash provided by (used in) operating activities	<u>(2,310)</u>	<u>(161)</u>	<u>(2,471)</u>
Cash Flows from Noncapital Financing Activities:			
Transfers to other funds	<u>(50)</u>		<u>(50)</u>
Cash Flows from Investing Activities:			
Income on investments	525	4	529
Purchase of investments	<u>(276)</u>		<u>(276)</u>
Net cash provided by (used in) investing activities	<u>249</u>	<u>4</u>	<u>253</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(2,111)	(157)	(2,268)
Cash and Cash Equivalents at Beginning of Year	<u>11,999</u>	<u>1,467</u>	<u>13,466</u>
Cash and Cash Equivalents at End of Year	<u>\$ 9,888</u>	<u>\$ 1,310</u>	<u>\$ 11,198</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities:			
Operating income (loss)	\$ (1,773)	\$ 175	\$ (1,598)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:			
Change in assets and liabilities:			
(Increase) decrease in accounts receivable	(239)	(7)	(246)
(Increase) decrease in prepaid items	1		1
Increase (decrease) in accounts and other payables	(51)	(327)	(378)
Increase (decrease) in payroll liabilities	(31)	(2)	(33)
Increase (decrease) in risk management claim liability	<u>(217)</u>		<u>(217)</u>
Net Cash Provided by (Used in) Operating Activities	<u>\$ (2,310)</u>	<u>\$ (161)</u>	<u>\$ (2,471)</u>
Noncash Investing and Capital Financing Activities:			
Net Increase in Fair Value of Investments	<u>\$ 101</u>	<u>\$ -</u>	<u>\$ 101</u>

TOWN OF WEST HARTFORD, CONNECTICUT
RISK MANAGEMENT FUND
OPERATING RESULTS BY PROGRAM
FOR FISCAL YEAR JUNE 30, 2016 WITH COMPARATIVE TOTALS FOR 2015
(In Thousands)

	<u>Workers'</u> <u>Compensation</u>	<u>Town</u> <u>Health</u>	<u>Heart and</u> <u>Hypertension</u>	<u>Self-Insured</u> <u>Program</u>	<u>Insured</u> <u>Program</u>	<u>BOE</u> <u>Health</u>	<u>2016</u> <u>Total</u>	<u>2015</u>
Operating revenues:								
Fund premiums	\$ 2,697	\$ 14,698	\$ 36	\$ 1,047	\$ 1,120	\$ 21,964	\$ 41,562	\$ 41,411
Employee contributions		1,185				6,889	8,074	8,592
Subrogations/miscellaneous	82	123				34	239	383
Total	<u>2,779</u>	<u>16,006</u>	<u>36</u>	<u>1,047</u>	<u>1,120</u>	<u>28,887</u>	<u>49,875</u>	<u>50,386</u>
Investment income	50	32	14	59		369	524	629
Total revenues	<u>2,829</u>	<u>16,038</u>	<u>50</u>	<u>1,106</u>	<u>1,120</u>	<u>29,256</u>	<u>50,399</u>	<u>51,015</u>
Operating expenses:								
Employee claims expenses	2,284	6,751	158	880		23,218	33,291	29,296
Retiree claims expenses		7,602				4,404	12,006	10,791
Program expenses	146	1,399	3	171	1,136	1,704	4,559	4,268
Insurance services	299	185	4	106		984	1,578	1,535
Administrative expenses	86		21	85	22		214	206
Total expenses	<u>2,815</u>	<u>15,937</u>	<u>186</u>	<u>1,242</u>	<u>1,158</u>	<u>30,310</u>	<u>51,648</u>	<u>46,096</u>
Income (loss) before transfers	14	101	(136)	(136)	(38)	(1,054)	(1,249)	4,919
Other financing uses:								
Transfers out	(4)	(40)	(1)	(4)	(1)		(50)	(50)
Change in Net Position	10	61	(137)	(140)	(39)	(1,054)	(1,299)	4,869
Net Position at Beginning of Year	(628)	287	341	2,666	147	16,795	19,608	14,739
Net Position at End of Year	<u>\$ (618)</u>	<u>\$ 348</u>	<u>\$ 204</u>	<u>\$ 2,526</u>	<u>\$ 108</u>	<u>\$ 15,741</u>	<u>\$ 18,309</u>	<u>\$ 19,608</u>
Distribution of net position:								
Reserved net position	\$	\$ (1,899)	\$	\$ 1,564	\$	\$ 13,783	\$ 13,448	\$ 12,641
Unreserved net position	(618)	2,247	204	962	108	1,958	4,861	6,967
Net Position at End of Year	<u>\$ (618)</u>	<u>\$ 348</u>	<u>\$ 204</u>	<u>\$ 2,526</u>	<u>\$ 108</u>	<u>\$ 15,741</u>	<u>\$ 18,309</u>	<u>\$ 19,608</u>

Fiduciary Funds

FIDUCIARY FUNDS

The Fiduciary Funds are used to account for assets held by the Town in an agency capacity on behalf of others. The agency funds of the Town are as follows:

TRUST FUNDS:

Pension Trust Fund - This fund is used for the accumulation of resources and to be used for retirement payments to members of the Towns as defined in the Charter of the Town upon their retirement.

Other Postemployment (OPEB) Trust Fund - This fund is used for the accumulation of resources and to be used for payments of healthcare benefits for retired employees.

AGENCY FUND:

Student Activity Fund - The Student Activity Fund accounts for the monies generated by student activities in the West Hartford school system.

TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING STATEMENT OF NET POSITION
PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS
JUNE 30, 2016
(In Thousands)

	<u>Pension Trust Fund</u>	<u>OPEB Trust Fund</u>	<u>Total</u>
Assets:			
Cash and cash equivalents	\$ 1,190	\$ 29	\$ 1,219
Investments:			
Mutual funds	147,464	1,412	148,876
Common stock	26,724		26,724
Receivables:			
Interest and dividends	52		52
Total assets	<u>175,430</u>	<u>1,441</u>	<u>176,871</u>
Liabilities:			
Accounts and other payables	<u>184</u>	<u>1</u>	<u>185</u>
Net Position:			
Restricted for Pension Benefits	175,246		175,246
Restricted for OPEB Benefits		<u>1,440</u>	<u>1,440</u>
Total Net Position	\$ <u>175,246</u>	\$ <u>1,440</u>	\$ <u>176,686</u>

TOWN OF WEST HARTFORD, CONNECTICUT
COMBINING STATEMENT OF CHANGES IN NET POSITION
PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Pension Trust Fund	OPEB Trust Fund	Total
Additions:			
Contributions:			
Employer	\$ 17,917	\$ 667	\$ 18,584
Plan members	3,047	91	3,138
Total contributions	<u>20,964</u>	<u>758</u>	<u>21,722</u>
Investment income (loss):			
Net change in fair value of investments	(4,060)	(47)	(4,107)
Interest	(2)		(2)
Dividends	3,447	29	3,476
Total investment income (loss)	<u>(615)</u>	<u>(18)</u>	<u>(633)</u>
Less investment expense	<u>(361)</u>	<u>(1)</u>	<u>(362)</u>
Net investment income (loss)	<u>(976)</u>	<u>(19)</u>	<u>(995)</u>
Total additions	<u>19,988</u>	<u>739</u>	<u>20,727</u>
Deductions:			
Benefits	26,515		26,515
Administration	<u>313</u>	<u>1</u>	<u>314</u>
Total deductions	<u>26,828</u>	<u>1</u>	<u>26,829</u>
Change in Net Position	(6,840)	738	(6,102)
Net Position at Beginning of Year	<u>182,086</u>	<u>702</u>	<u>182,788</u>
Net Position at End of Year	<u>\$ 175,246</u>	<u>\$ 1,440</u>	<u>\$ 176,686</u>

TOWN OF WEST HARTFORD, CONNECTICUT
AGENCY FUNDS
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	<u>Balance</u> <u>July 1, 2015</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2016</u>
Student Activity Fund				
Assets:				
Cash and cash equivalents	\$ <u>967</u>	\$ <u>2,484</u>	\$ <u>2,499</u>	\$ <u>952</u>
Liabilities:				
Due to student groups	\$ <u>967</u>	\$ <u>2,484</u>	\$ <u>2,499</u>	\$ <u>952</u>

Capital Assets Used in the Operation of Governmental Funds

Capital Assets Used in the Operation of Governmental Funds

The following schedules present only the capital asset balances related to governmental funds. The assets are reported at historical cost or estimated historical cost.

The Town's capitalization policy requires the recording of capital assets with original cost of \$5,000 or more. Infrastructure assets are recorded based on a threshold of \$100,000 (amounts not rounded). Provision for depreciation is not included in the schedules.

TOWN OF WEST HARTFORD, CONNECTICUT
CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS
COMPARATIVE SCHEDULE BY SOURCE
JUNE 30, 2016 AND 2015
(In Thousands)

	<u>2016</u>	<u>2015</u>
Governmental funds capital assets:		
Land	\$ 10,570	\$ 10,570
Land improvements	19,801	19,801
Buildings	262,622	256,794
Vehicles	11,598	11,813
Furniture and equipment	12,996	11,865
Infrastructure	191,377	187,993
Construction in progress	<u>65,465</u>	<u>28,438</u>
Total	\$ <u>574,429</u>	\$ <u>527,274</u>
Investments in governmental funds capital assets by source:		
General Fund	\$ 16,043	\$ 16,132
Special Revenue Funds	36,978	36,253
Capital Projects Fund	514,799	468,281
Gifts and donations	<u>6,609</u>	<u>6,608</u>
Total	\$ <u>574,429</u>	\$ <u>527,274</u>

TOWN OF WEST HARTFORD, CONNECTICUT
CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS
SCHEDULE BY FUNCTION AND ACTIVITY
JUNE 30, 2016
(In Thousands)

	<u>Total</u>	<u>Land</u>	<u>Land Improvements</u>	<u>Buildings</u>	<u>Vehicles</u>	<u>Furniture and Equipment</u>	<u>Infrastructure</u>	<u>Construction In Progress</u>
General government	\$ 64,903	\$ 2,998	\$ 13,923	\$ 37,245	\$	\$ 1,493	\$	\$ 9,244
Public safety	25,695	128	12	16,688	6,553	2,259		55
Community maintenance	218,325	730	673	5,877	4,234	3,177	191,377	12,257
Human and cultural	26,967	2,824	485	22,917	83	542		116
Education	<u>238,539</u>	<u>3,890</u>	<u>4,708</u>	<u>179,895</u>	<u>728</u>	<u>5,525</u>		<u>43,793</u>
Total	<u>\$ 574,429</u>	<u>\$ 10,570</u>	<u>\$ 19,801</u>	<u>\$ 262,622</u>	<u>\$ 11,598</u>	<u>\$ 12,996</u>	<u>\$ 191,377</u>	<u>\$ 65,465</u>

TOWN OF WEST HARTFORD, CONNECTICUT
CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS
SCHEDULE OF CHANGES BY FUNCTION AND ACTIVITY
FOR THE YEAR ENDED JUNE 30, 2016
(In Thousands)

	Governmental Funds Capital Assets			Governmental Funds Capital Assets		
	July 1, 2015	Additions	Deletions	June 30, 2016		
General government	\$ 59,511	\$ 6,391	\$ 999	\$ 64,903		
Public safety	25,321	718	344	25,695		
Community maintenance	212,659	9,219	3,553	218,325		
Human and cultural	26,791	726	550	26,967		
Education	<u>202,992</u>	<u>39,829</u>	<u>4,282</u>	<u>238,539</u>		
Total	\$ <u>527,274</u>	\$ <u>56,883</u>	\$ <u>9,728</u>	\$ <u>574,429</u>		

Statistical Section

Statistical Section Information

The objectives of statistical section information are to provide financial statement users with additional historical perspective, context and detail to assist in using the information in the financial statements, notes to financial statements and required supplementary information to understand and assess economic condition.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.).
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in the tables is derived from the comprehensive annual financial reports for the relevant year.

TOWN OF WEST HARTFORD, CONNECTICUT
NET POSITION BY COMPONENT
Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)

TABLE 1

	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Governmental activities:										
Net investment in capital assets	\$ 152,329	\$ 152,050	\$ 167,077	\$ 164,752	\$ 167,371	\$ 159,716	\$ 171,505	\$ 161,236	\$ 154,273	\$ 180,092
Restricted	2,162	2,268	2,350	2,273	2,502	2,508	2,601	2,515	891	831
Unrestricted	19,265	24,788	13,864	23,132	23,842	28,991	22,389	32,883	(133,041)	(152,445)
Total governmental activities net position	<u>\$ 173,756</u>	<u>\$ 179,106</u>	<u>\$ 183,291</u>	<u>\$ 190,157</u>	<u>\$ 193,715</u>	<u>\$ 191,215</u>	<u>\$ 196,495</u>	<u>\$ 196,634</u>	<u>\$ 22,123</u>	<u>\$ 28,478</u>
Business-type activities:										
Net investment in capital assets	12,543	12,900	12,781	12,490	11,950	13,010	13,040	12,533	14,052	\$ 13,740
Unrestricted	(2,282)	(2,322)	(2,129)	(2,137)	(2,185)	(2,244)	(2,256)	(2,186)	(5,034)	(5,007)
Total business-type activities net position	<u>\$ 10,261</u>	<u>\$ 10,578</u>	<u>\$ 10,652</u>	<u>\$ 10,353</u>	<u>\$ 9,765</u>	<u>\$ 10,766</u>	<u>\$ 10,784</u>	<u>\$ 10,347</u>	<u>\$ 9,018</u>	<u>\$ 8,733</u>
Primary government:										
Net investment in capital assets	\$ 164,872	\$ 164,950	\$ 179,858	\$ 177,242	\$ 179,321	\$ 172,726	\$ 184,545	\$ 173,769	\$ 168,325	\$ 193,832
Restricted	2,162	2,268	2,350	2,273	2,502	2,508	2,601	2,515	891	831
Unrestricted	16,983	22,466	11,735	20,995	21,657	26,747	20,133	30,697	(138,075)	(157,452)
Total primary government net position	<u>\$ 184,017</u>	<u>\$ 189,684</u>	<u>\$ 193,943</u>	<u>\$ 200,510</u>	<u>\$ 203,480</u>	<u>\$ 201,981</u>	<u>\$ 207,279</u>	<u>\$ 206,981</u>	<u>\$ 31,141</u>	<u>\$ 37,211</u>

TOWN OF WEST HARTFORD, CONNECTICUT
CHANGES IN NET POSITION
Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)

TABLE 2

	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Expenses:										
Governmental activities:										
General government	\$ 13,465	\$ 11,563	\$ 9,424	\$ 8,168	\$ 8,088	\$ 8,220	\$ 9,410	\$ 11,362	\$ 10,059	\$ 13,391
Public safety	30,845	31,605	31,629	32,541	35,114	40,231	43,699	45,213	48,798	55,382
Community maintenance	26,260	29,826	36,133	35,908	36,593	45,350	34,227	35,598	37,042	39,475
Human and cultural	6,735	7,030	9,043	9,246	9,459	11,833	11,308	11,526	13,858	13,356
Education	137,341	178,399	149,585	152,122	161,282	167,347	172,635	178,648	180,805	191,683
Interest on long-term debt	7,559	6,784	6,843	5,835	5,679	5,458	4,978	4,963	4,989	4,826
Total governmental activities expenses	222,205	265,207	242,657	243,820	256,215	278,439	276,257	287,310	295,551	318,113
Business-type activities:										
Leisure services	5,171	5,505	3,386	3,686	3,694	3,761	3,896	3,971	4,122	4,503
Total primary government expenses	\$ 227,376	\$ 270,712	\$ 246,043	\$ 247,506	\$ 259,909	\$ 282,200	\$ 280,153	\$ 291,281	\$ 299,673	\$ 322,616
Program Revenues:										
Governmental activities:										
Charges for services:										
General government	1528	1541	1264	1482	1271	1359	\$ 1,478	\$ 1,445	\$ 1,434	\$ 1,676
Public safety	1,161	1,781	1,772	1,851	2,847	3,171	3,290	3,048	3,021	2,784
Community maintenance	3,954	4,114	3,619	4,140	3,386	3,847	4,132	4,128	5,303	5,083
Human and cultural	667	659	1,337	1,374	1,579	1,422	1,409	1,423	1,493	1,463
Education	3,494	3,199	3,916	3,903	4,549	4,522	4,288	3,918	3,888	3,730
Interest on long-term debt				94	71	47				
Operating grants and contributions	27,643	70,038	36,938	39,951	41,375	51,883	45,239	48,077	46,460	49,472
Capital grants and contributions	2,756	6,725	6,560	2,317	1,837	1,857	2,277	962	7,627	21,695
Total governmental activities program revenues	41,203	88,057	55,406	55,112	56,915	68,108	62,113	63,001	69,226	85,903
Business-type activities:										
Charges for services	3,656	3,809	2,729	2,794	2,752	2,766	2,648	2,889	2,968	3,140,000
Operating grants and contributions						19	20	26		
Capital grants and contributions				279	332	1,906	923	468	2,520	757,000
Total business-type activities program revenues	3,656	3,809	2,729	3,073	3,084	4,691	3,591	3,383	5,488	3,897
Total primary government program revenues	\$ 44,859	\$ 91,866	\$ 58,135	\$ 58,185	\$ 59,999	\$ 72,799	\$ 65,704	\$ 66,384	\$ 74,714	\$ 89,800
Net (Expense) Revenue:										
Governmental activities	\$ (181,002)	\$ (177,150)	\$ (187,251)	\$ (188,708)	\$ (199,300)	\$ (210,331)	\$ (214,144)	\$ (224,309)	\$ (226,325)	\$ (232,210)
Business-type activities	(1,515)	(1,696)	(657)	(613)	(610)	930	(305)	(588)	1,366	(606)
Total primary government net expense	\$ (182,517)	\$ (178,846)	\$ (187,908)	\$ (189,321)	\$ (199,910)	\$ (209,401)	\$ (214,449)	\$ (224,897)	\$ (224,959)	\$ (232,816)
General Revenues and Other Changes in Net Position:										
Governmental activities:										
Property taxes	\$ 173,039	\$ 174,771	\$ 182,124	\$ 186,278	\$ 193,695	\$ 199,769	\$ 210,661	\$ 214,970	\$ 222,840	\$ 229,698
Unrestricted grants and contributions	3,135	3,297	3,742	2,750	2,800	3,185	3,001	2,855	2,895	2,495
Unrestricted investment earnings	7,323	3,135	1,804	2,159	2,311	1,076	2,024	2,685	1,378	1,567
Miscellaneous	1,590	1,114	4,476	4,700	4,072	3,859	4,042	4,089	4,512	5,126
Transfers	(2,857)	183	(710)	(313)	(20)	(58)	(304)	(151)	(145)	(321)
Special Item - Capital Asset Retirement										
Total governmental activities	182,230	182,500	191,436	195,574	202,858	207,831	219,424	224,448	231,480	238,565
Business-type activities:										
Miscellaneous			21	1	2	13	19			
Transfers	2,857	2,013	710	313	20	58	304	151	145	321,000
Total business-type activities	2,857	2,013	731	314	22	71	323	151	145	321
Total primary government	\$ 185,087	\$ 184,513	\$ 192,167	\$ 195,888	\$ 202,880	\$ 207,902	\$ 219,747	\$ 224,599	\$ 231,625	\$ 238,886
Changes in Net Position:										
Governmental activities	\$ 1,228	\$ 5,350	\$ 4,185	\$ 6,866	\$ 3,558	\$ (2,500)	\$ 5,280	\$ 139	\$ 5,155	\$ 6,355
Business-type activities	1,342	317	74	(299)	(588)	1,001	18	(437)	1,511	(285)
Total primary government	\$ 2,570	\$ 5,667	\$ 4,259	\$ 6,567	\$ 2,970	\$ (1,499)	\$ 5,298	\$ (298)	\$ 6,666	\$ 6,070

TOWN OF WEST HARTFORD, CONNECTICUT
FUND BALANCES, GOVERNMENTAL FUNDS
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

TABLE 3

	Fiscal Year									
	2007	2008	2009	2010	2011*	2012	2013	2014	2015	2016
General Fund:										
Reserved	\$ 788	\$ 367	\$ 482	\$ 809						
Unreserved	16,193	16,834	16,378	17,193						
Nonspendable					\$ 178	\$ 169	\$ 179	\$ 178	\$ 172	\$ 257
Assigned					652	355	333	374	262	441
Unassigned					17,881	17,831	18,931	19,653	20,621	21,094
Total General Fund	<u>\$16,981</u>	<u>\$ 17,201</u>	<u>\$ 16,860</u>	<u>\$ 18,002</u>	<u>\$ 18,711</u>	<u>\$ 18,355</u>	<u>\$ 19,443</u>	<u>\$ 20,205</u>	<u>\$ 21,055</u>	<u>\$ 21,792</u>
All other Governmental Funds:										
Reserved	\$22,631	\$ 12,556	\$ 6,314	\$ 5,642						
Unreserved, reported in:										
Special Revenue Funds	5,689	5,993	5,399	8,400						
Capital Projects Funds	15,391	(606)	(4,807)	4,103						
Nonspendable					\$ 77	\$ 81	\$ 66	\$ 88	\$ 55	\$ 128
Restricted					1,191	1,104	1,164	1,136	2,535	2,282
Committed					17,254	18,704	9,409	17,459	28,682	16,681
Assigned					56	13	11	74	28	4
Unassigned					(720)	(35)	(1,251)			
Total all other Governmental Funds	<u>\$43,711</u>	<u>\$ 17,943</u>	<u>\$ 6,906</u>	<u>\$ 18,145</u>	<u>\$ 17,858</u>	<u>\$ 19,867</u>	<u>\$ 9,399</u>	<u>\$ 18,757</u>	<u>\$ 31,300</u>	<u>\$ 19,095</u>

*The Town implemented GASB Statement No.54

TOWN OF WEST HARTFORD, CONNECTICUT
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

TABLE 4

	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Revenues:										
Property taxes	\$ 173,074	\$ 174,160	\$ 182,125	\$ 186,852	\$ 192,984	\$ 200,033	\$ 210,571	\$ 214,923	\$ 223,062	\$ 229,630
Intergovernmental	33,556	79,907	47,143	42,039	45,636	55,878	49,523	51,510	56,573	73,428
Charges for services	10,772	10,983	11,839	12,724	13,252	13,939	14,499	13,577	14,734	14,547
Income on investments	5,225	3,548	2,463	1,420	1,077	796	790	678	695	1,011
Miscellaneous	1,492	1,781	4,573	7,632	5,221	5,535	5,500	5,195	5,601	5,908
Total revenues	224,119	270,379	248,143	250,667	258,170	276,181	280,883	285,883	300,665	324,524
Expenditures:										
General government	8,635	8,742	6,357	4,797	5,114	5,116	5,220	5,328	5,440	5,842
Public safety	29,739	31,260	30,686	23,215	24,998	26,802	27,660	27,337	27,495	27,917
Community maintenance	22,917	17,863	20,913	17,250	17,134	16,523	17,484	17,881	18,122	18,329
Human and cultural	6,861	7,203	8,900	8,038	7,646	7,705	7,531	7,929	7,916	8,118
Education	130,711	173,380	143,262	146,455	155,709	162,737	168,117	173,040	175,600	180,708
Capital outlay	29,340	48,764	17,806	10,003	9,749	12,150	13,665	14,378	18,862	50,360
Debt:										
Principal	10,060	10,060	12,845	12,895	14,130	14,475	12,535	12,255	12,550	26,900
Interest	6,646	4,481	6,843	6,288	5,679	5,458	5,417	4,977	4,977	5,233
Other charges	97	99	1	85	68	89	5			
Sundry	953	10,384	11,961	24,997	25,854	40,512	32,375	34,564	37,629	26,997
Total expenditures	245,959	312,236	259,574	254,023	266,081	291,567	290,009	297,689	308,591	350,404
Excess of revenue under expenditures	(21,840)	(41,857)	(11,431)	(3,356)	(7,911)	(15,386)	(9,126)	(11,806)	(7,926)	(25,880)
Other financing sources (uses):										
Bonds issued	15,000	15,000		15,000	8,000	15,000		20,000	21,000	14,000
Refunding bonds issued										12,295
Payment to refunded bond escrow agent				(67,257)						(13,424)
Premium on refunding bonds issued				67,710						1,258
Premium on bonds issued				273	302	2,047		2,027	414	554
Transfers in	6,646	5,040	4,789	4,644	17,789	14,585	16,941	17,372	19,981	21,367
Transfers out	(7,512)	(3,729)	(4,736)	(4,633)	(17,759)	(14,593)	(17,195)	(17,473)	(20,076)	(21,638)
Total other financing sources (uses)	14,134	16,311	53	15,737	8,332	17,039	(254)	21,926	21,319	14,412
Net change in fund balances	\$ (7,706)	\$ (25,546)	\$ (11,378)	\$ 12,381	\$ 421	\$ 1,653	\$ (9,380)	\$ 10,120	\$ 13,393	\$ (11,468)
Debt service as a percentage of noncapital expenditures	7.60%	5.49%	8.04%	7.85%	7.71%	7.05%	7.05%	6.05%	5.99%	10.61%

TOWN OF WEST HARTFORD, CONNECTICUT
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 Last Ten Fiscal Years
 (amounts expressed in thousands)

TABLE 5

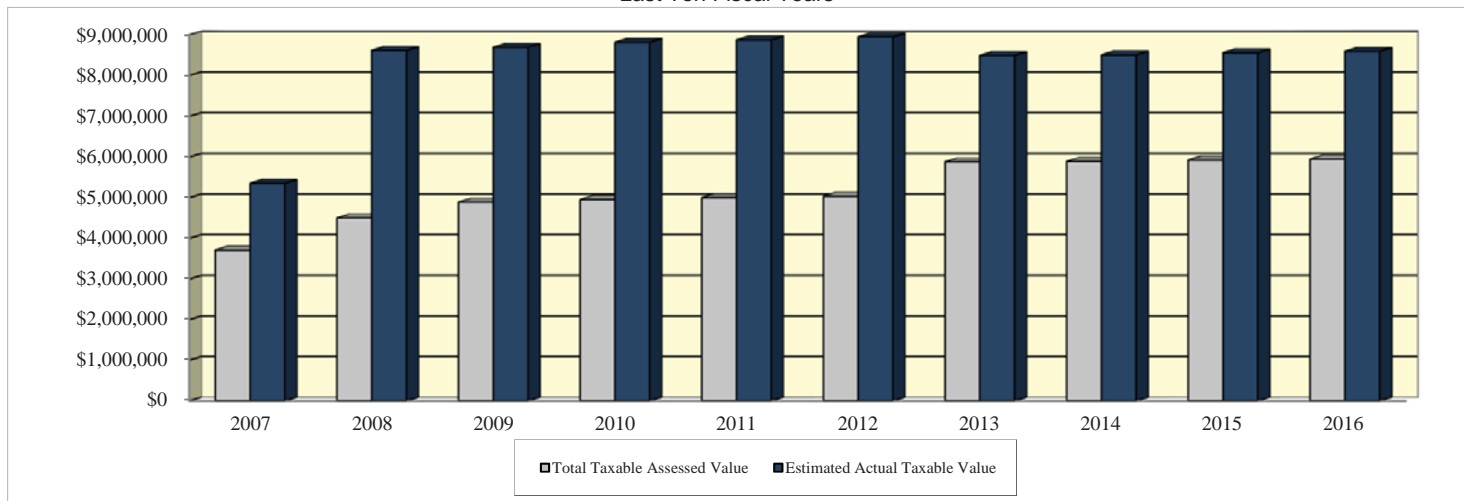
Fiscal Year	Real Property			Personal Property		Less: Tax Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Taxable Assessed Value Percentage of Actual Taxable Value ²
	Residential ¹	Commercial ¹	Industrial ¹	Other ¹	Motor Vehicle ¹					
2007	2,605,522	546,377	67,714	159,506	368,461	36,640	3,710,940	46.19	5,353,686	70%
2008	4,602,649	815,582	73,570	168,502	369,916	1,531,763	4,498,456	38.63	8,614,599	70%
2009	4,651,563	801,976	74,008	180,180	377,062	1,195,360	4,889,429	36.97	8,692,556	70%
2010	4,711,416	828,729	73,027	195,797	362,919	1,217,965	4,953,923	37.54	8,816,983	70%
2011	4,738,213	837,183	71,579	197,343	366,554	1,211,022	4,999,850	38.38	8,872,674	70%
2012	4,763,366	842,798	71,412	197,281	387,159	1,227,614	5,034,402	39.44	8,945,737	70%
2013	4,399,030	843,891	86,022	201,370	413,576	65,870	5,878,020	35.75	8,491,271	70%
2014	4,410,715	845,821	86,130	204,405	406,403	64,939	5,888,536	36.30	8,504,964	70%
2015	4,429,342	845,804	86,007	212,811	415,829	65,131	5,924,662	37.37	8,556,847	70%
2016	4,448,363	846,482	81,656	218,010	419,255	67,595	5,946,171	38.31	8,591,093	70%

Source: Town of West Hartford, Department of Assessment

¹Includes tax exempt property.

²Assessed Value is 70% of Estimated Actual Value.

Assessed and Estimated Actual Property Values
 Last Ten Fiscal Years



TOWN OF WEST HARTFORD, CONNECTICUT
PRINCIPAL PROPERTY TAXPAYERS
 Current Year and Nine Years Ago
 (amounts expressed in thousands)

TABLE 6

		Grand List of October 1, 2014			Grand List of October 1, 2005		
Taxpayer	Nature of Business	Taxable Assessed Value	Rank	Percent of Total Town Taxable Assessed Value	Taxable Assessed Value	Rank	Percent of Total Town Taxable Assessed Value
Blue Back Square, LLC	Real Estate Inv	\$ 75,658	1	1.27%			
Westfarms Associates	Shopping Mall	38,204	2	0.64%	\$ 23,800	1	0.64%
Connecticut Light and Power	Utility	37,699	3	0.63%	23,689	2	0.64%
FW CT Corbins Corner Shopping Center	Retail	33,840	4	0.57%	22,333	3	0.60%
Town Center West Associates	Office/Retail	24,934	5	0.42%	17,150	6	0.46%
Bishop's Corner (E&A) LLC	Retail	18,243	6	0.31%			
McAuley Center Inc. (Sisters of Mercy)	Assisted Living	17,741	7	0.30%	12,938	7	0.35%
E&A Northeast Limited Partnership	Retail	15,498	8	0.26%	20,087	4	0.54%
Prospect Plaza Improvements LLC	Retail	13,995	9	0.24%			
Westgate Apartments LLC	Apartments	13,249	10	0.22%			
Wiremold	Industrial				18,563	5	0.50%
Connecticut Natural Gas	Utility				12,693	8	0.34%
May Department Stores	Retail				12,097	9	0.33%
Corporate Center West	Office				11,375	10	0.31%
		\$ 289,061		4.86%	\$ 174,725		4.71%

2016 Revenue from Principal Taxpayers \$ 11,074
 2016 Percent of Total General Fund Revenue 4.23%

Note: Assessments include Real Property, Personal Property and Motor Vehicles.
Source: Town of West Hartford, Department of Assessment

TOWN OF WEST HARTFORD, CONNECTICUT
PROPERTY TAX LEVIES AND COLLECTIONS
 Last Ten Fiscal Years
 (amounts expressed in thousands)

TABLE 7

Fiscal Year	Tax Rate in Mills	Total Tax Levy for Fiscal Year	Collected within Fiscal Year of Levy		Collections in Subsequent Years	Total Collections to Date	
			Amount	Percentage of Levy		Amount	Percentage of Levy
2007	46.19	172,700	171,389	99.2%	962	172,351	99.8%
2008	38.63	174,302	172,515	99.0%	1,423	173,938	99.8%
2009	36.97	181,771	180,089	99.1%	1,344	181,433	99.8%
2010	37.54	186,542	184,817	99.1%	1,537	186,354	99.9%
2011	38.38	192,761	190,585	98.9%	1,761	192,346	99.8%
2012	39.44	199,192	197,344	99.1%	1,421	198,765	99.8%
2013	35.75	210,065	208,258	99.1%	1,429	209,687	99.8%
2014	36.30	214,310	212,530	99.2%	1,301	213,831	99.8%
2015	37.37	222,213	220,483	99.2%	1,035	221,518	99.7%
2016	38.31	229,112	227,450	99.3%	n/a	227,450	99.3%

Source: Tax Collector's Report; Comprehensive Annual Financial Report

Note: A portion of property tax collections was reported in the Blue Back Square Fund in fiscal years 2007-2010.

n/a - Not applicable to current fiscal year.

TOWN OF WEST HARTFORD, CONNECTICUT
RATIOS OF OUTSTANDING DEBT BY TYPE
Last Ten Fiscal Years
(amounts expressed in thousands, except per capita amount)

TABLE 8

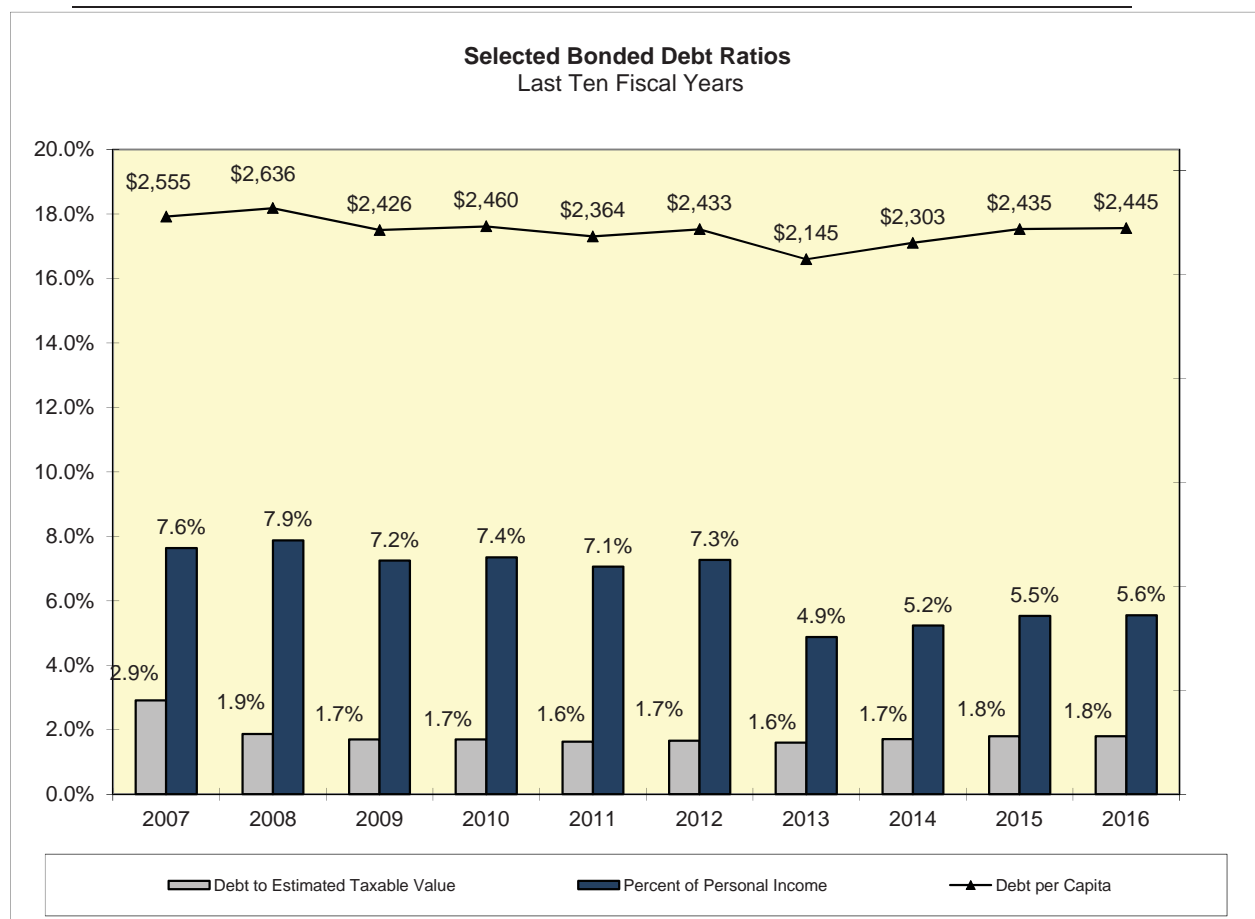
Fiscal Year	Governmental Activities		Business-Type Activities	Total Primary Government	Bonded Debt to Estimated Actual Taxable Value ¹	Bonded Debt as Percentage of Personal Income ²	Bonded Debt Per Capita ³
	General Obligation Bonds	Capital Leases	Leisure Services				
2007	155,944	-	-	155,944	2.9%	7.6%	2,555
2008	160,905	-	-	160,905	1.9%	7.9%	2,636
2009	148,079	-	-	148,079	1.7%	7.2%	2,426
2010	150,200	-	-	150,200	1.7%	7.4%	2,460
2011	144,299	-	-	144,299	1.6%	7.1%	2,364
2012	148,551	-	-	148,551	1.7%	7.3%	2,433
2013	135,686	-	-	135,686	1.6%	4.9%	2,145
2014	145,706	-	-	145,706	1.7%	5.2%	2,303
2015	154,045	-	-	154,045	1.8%	5.5%	2,435
2016	154,667	-	-	154,667	1.8%	5.6%	2,445

Note: Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

¹ See Table 5 for property value data.

² See Table 11 for Personal Income data.

³ See Table 11 for Population data.



TOWN OF WEST HARTFORD, CONNECTICUT
STATEMENT OF DEBT LIMITATION
 Current Fiscal Year
 (amounts expressed in thousands)

TABLE 9

Total tax collections (including interest and lien fees) received by Treasurer for year ended June 30, 2016	\$ 229,678 *
Reimbursement for revenue loss on:	
Tax Relief for Elderly	6
Base	<u>\$ 229,684</u>

	General Purpose	Schools	Sewers	Urban Renewal	Pension Deficit
Debt limitation:					
2.25 times base	\$ 516,790	\$	\$	\$	\$
4.50 times base		1,033,580			
3.75 times base			861,316		
3.25 times base				746,474	
3.00 times base					689,053
Total debt limitation	516,790	1,033,580	861,316	746,474	689,053
Indebtedness:					
Bonds payable	104,978	43,697			
Bonds authorized-unissued	2,946	12,535			
Overlapping debt			204,394		
School building grants		(374)			
Total indebtedness	107,924	55,858	204,394		
Debt margin	\$ 408,866	\$ 977,722	\$ 656,922	\$ 746,474	\$ 689,053

* **Source:** Tax Collector's Report

Note 1: In no event shall total indebtedness exceed seven times annual receipts from taxation (\$1.61 billion).

Note 2: Bonds authorized-unissued represents bond authorizations for projects which have bond anticipation notes outstanding or for which bonds have been authorized and partially issued.

TOWN OF WEST HARTFORD, CONNECTICUT
LEGAL DEBT MARGIN INFORMATION
 Last Ten Fiscal Years
 (amounts expressed in thousands)

TABLE 10

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Debt limitation	\$ 1,210,398	\$1,218,285	\$1,275,330	\$1,307,495	\$1,349,971	\$ 1,400,560	\$ 1,474,494	\$ 1,504,811	\$ 1,561,140	\$ 1,607,788
Total net debt applicable to limit	171,188	185,013	177,669	194,672	207,145	237,328	254,930	285,919	314,603	368,176
Legal debt margin	<u>\$1,039,210</u>	<u>\$1,033,272</u>	<u>\$1,097,661</u>	<u>\$1,112,823</u>	<u>\$1,142,826</u>	<u>\$1,163,232</u>	<u>\$1,219,564</u>	<u>\$1,218,892</u>	<u>\$1,246,537</u>	<u>\$1,239,612</u>
Total net debt applicable to the limit as a percentage of debt limit	14.14%	15.19%	13.93%	14.89%	15.34%	16.95%	17.29%	19.00%	20.15%	22.90%

Note: See Table 9 for calculation of current year debt limitation.

TOWN OF WEST HARTFORD, CONNECTICUT
DEMOGRAPHIC & ECONOMIC STATISTICS
 Last Ten Fiscal Years

TABLE 11

Fiscal	Population¹	Total Personal Income¹ (expressed in thousands)	Per Capita Personal Income¹	Median Age¹	School Enrollment²	Average Unemployment Rate³
2007	61,045	2,042,810	33,464	40.0	9,936	3.9%
2008	61,045	2,042,810	33,464	40.0	9,821	4.4%
2009	61,045	2,042,810	33,464	40.0	9,881	6.0%
2010	61,045	2,042,810	33,464	40.0	9,996	7.9%
2011	63,268	2,783,665	43,998	41.5	10,035	8.0%
2012	63,268	2,783,665	43,998	41.5	9,885	6.8%
2013	63,268	2,783,665	43,998	41.5	9,817	6.8%
2014	63,268	2,783,665	43,998	41.5	9,657	6.0%
2015	63,268	2,783,665	43,998	41.5	9,531	4.4%
2016	63,268	2,783,665	43,998	41.5	9,483	4.0%

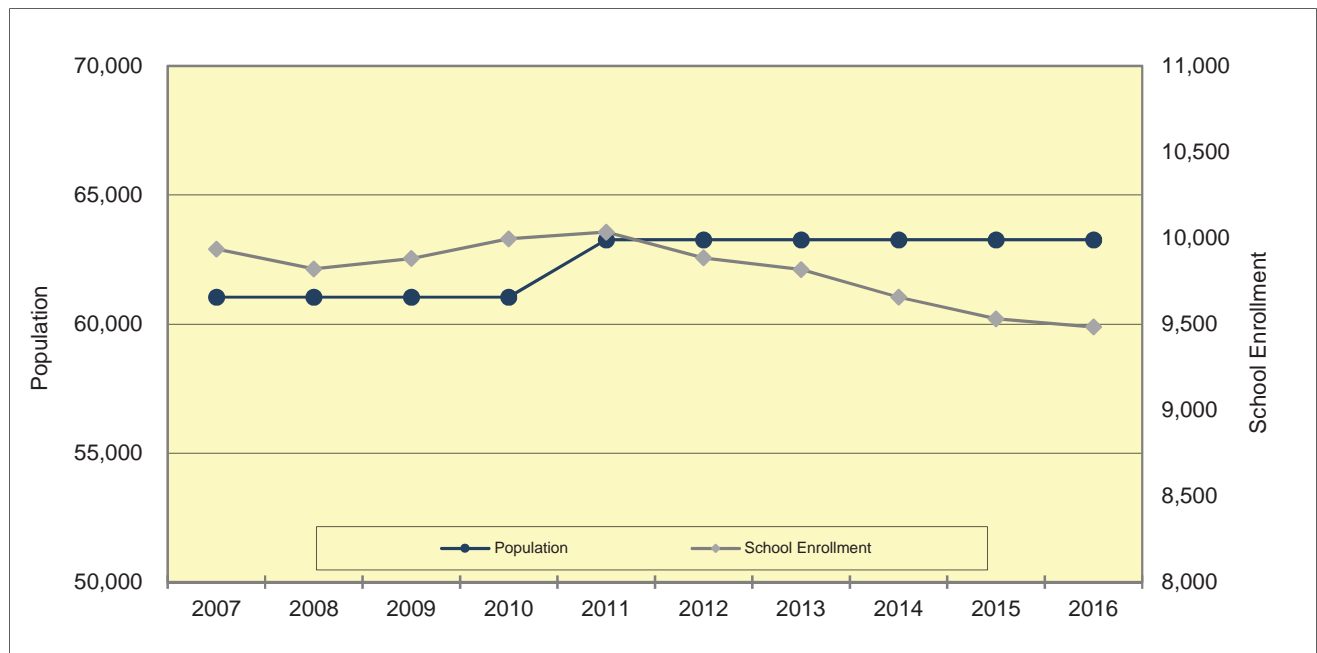
¹ Fiscal years 2007-2010, U.S. Census Bureau, 2000 Census.

Fiscal years 2011-2016, U.S. Census Bureau, 2010 Census.

² Town of West Hartford Board of Education.

³ State of Connecticut Labor Department, Office of Research

Population and School Enrollments
 Last Ten Fiscal Years



TOWN OF WEST HARTFORD, CONNECTICUT
PRINCIPAL EMPLOYERS
 Current Year and Nine Years Ago

TABLE 12

Employer	Nature of Business	2016			2007		
		Employees	Rank	Percentage of Total Town Employment	Employees	Rank	Percentage of Total Town Employment
University of Hartford	Education	2,000-2,999	1	8.7%	1,000-1,999	1	5.6%
Town of West Hartford	Government	1,000-1,999	2	5.2%	1,000-1,999	2	5.6%
Hospital at Hebrew Health Care	Hospital	500-999	3	2.6%	500-999	3	2.8%
St. Mary's Home	Nursing Home	500-999	4	2.6%	250-499	8	1.4%
Wiremold Products, Inc.	Manufacturing	500-999	5	2.6%	500-999	4	2.8%
UTC-Aerospace Systems/Goodrich Corp.	Manufacturing	250-499	6	1.3%	250-499	9	1.4%
University of Connecticut	Education	250-499	7	1.3%			
Colt Manufacturing	Manufacturing	250-499	8	1.3%	500-999	6	2.8%
American School for the Deaf	Education	250-499	9	1.3%			
Cheesecake Factory	Restaurant	250-499	10	1.3%			
St. Joseph College	Education				500-999	5	2.8%
Macy's/Filene's	Retail				500-999	7	2.8%
Holo-Krome Company	Manufacturing				250-499	10	1.4%
		6,000-10,989		28.2%	5,250-10,490		29.4%

Source: 2016 data - Connecticut Department of Labor and Connecticut Economic Resources Center, Inc.;
 2007 data - West Hartford Chamber of Commerce and Connecticut Economic Resources Center, Inc.

Notes: Percentage of Total Town employment is calculated on the midpoint of the range given.

TOWN OF WEST HARTFORD, CONNECTICUT
FULL-TIME EMPLOYEES BY FUNCTION
 Last Ten Fiscal Years

TABLE 13

Function/Department	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Government										
Town Clerk/Town Council	4.5	4.5	4.5	4.5	4.0	4.0	4.0	4.0	4.0	4.0
Town Manager	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Corporation Counsel	3.5	3.5	3.5	3.5	3.0	3.0	3.0	3.0	3.0	3.0
Registrar of Voters	1.0	-	-	-	-	-	-	-	-	-
Assessor	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Information Technology (a)	-	-	-	-	-	-	4.0	4.0	4.0	4.0
Financial Services	23.5	22.5	22.5	22.5	21.0	21.0	17.0	17.0	17.0	17.0
Employee Services	11.5	11.0	11.0	10.0	9.5	9.5	9.5	9.5	9.5	9.5
Public Safety										
Fire	92.0	92.0	92.0	92.0	92.0	92.0	92.0	92.0	92.0	92.0
Police	151.0	152.0	152.0	152.0	152.0	152.0	152.0	152.0	152.0	153.0
Communications System	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Community Maintenance										
Community Services	30.0	31.0	31.0	28.0	27.0	26.0	24.5	24.5	24.2	25.2
Public Works	53.5	56.0	61.0	58.0	58.0	58.0	58.0	58.0	58.0	58.0
Plant and Facilities Services	6.0	7.5	7.5	7.5	7.5	7.5	9.0	9.0	8.3	8.3
Human and Cultural										
Human and Leisure Services	27.5	28.0	28.0	27.0	26.0	26.0	25.0	25.0	25.0	25.0
Library	28.0	28.0	28.0	26.0	25.0	24.0	24.0	24.0	24.0	24.0
Private School Nurses	8.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
Total - Town	449.0	454.0	460.0	450.0	444.0	442.0	441.0	441.0	440.0	442.0
Education										
Instructional Staff	1,156.9	1,175.1	1,182.1	1,188.1	1,182.2	1,196.0	1,213.1	1,225.0	1,225.5	1,250.1
Non-instructional staff	298.0	306.7	302.3	293.5	292.5	293.3	283.3	286.2	285.3	284.3
Total - Education	1,454.9	1,481.8	1,484.4	1,481.6	1,474.7	1,489.3	1,496.4	1,511.2	1,510.8	1,534.4
Total	1,903.9	1,935.8	1,944.4	1,931.6	1,918.7	1,931.3	1,937.4	1,952.2	1,950.8	1,976.4

Source: Department of Financial Services and Board of Education

(a) Effective 7/01/2013 the Department of Information Technology was created with staff previously managed under Financial Services.

TOWN OF WEST HARTFORD, CONNECTICUT
OPERATING INDICATORS BY FUNCTION
 Last Five Years

TABLE 14

Function/Department	For the Year Ended December 31,				
	2011	2012	2013	2014	2015
General Government					
Town Clerk ¹					
Land records processed	10,851	12,666	12,158	8,856	9,295
Registrar of Voters ¹					
Number of registered voters	37,387	39,733	38,826	39,517	38,266
Voter turnout percent - national election		81%			
Voter turnout percent - state election				61%	
Voter turnout percent - local election	30%		27%		29%
Public Safety					
Fire ¹					
Number of fire related calls	182	180	168	184	228
Number of emergency medical/rescue calls ²	1,492	1,445	1,602	1,742	5,646
Number of hazardous material calls	313	170	189	157	157
Number of other calls for service ³	5,045	1,868	1,832	1,814	2,202
Total Calls	7,032	3,663	3,791	3,897	8,233
Extent of flame damage confined to room of origin	97.5%	98.0%	98.0%	98.0%	98.0%
Percentage of fires handled by 20 or fewer firefighters	100.0%	100.0%	100.0%	100.0%	100.0%
Percent of violations corrected	100.0%	100.0%	100.0%	100.0%	100.0%
Community Maintenance					
Community Services ¹					
Miles of street repaved	11.27	9.75	8.03	7.27	10.63

Function/Department	For the Fiscal Year Ended June 30,				
	2012	2013	2014	2015	2016
Public Safety					
Police					
Reported crimes or town ordinance violations	11,405	11,279	11,673	11,601	11,709
Service and medical calls	33,181	31,807	32,532	33,625	31,955
Motor vehicle accidents	3,103	2,848	2,286	2,422	2,460
Number of motor vehicle stops	7,897	7,028	7,187	8,533	9,255
Total calls for service	58,429	60,773	66,835	66,888	65,483
Number of criminal arrests	1,918	1,839	1,848	1,881	1,719
Number of motor vehicle arrests	6,997	6,034	5,423	6,203	5,313
Number of DUI arrests	177	226	215	199	157
Community Maintenance					
Community Services					
Number of inspections conducted	8,475	9,802	8,812	10,474	10,486
Number of total building permits ⁴	4,268	5,265	5,604	5,567	6,223
Dollar value of total building permits ⁴	\$ 56,560,316	\$ 67,298,445	\$ 71,572,250	\$ 151,335,754	\$ 104,751,012
Public Works					
Volume of leaves collected (cubic yards) ⁵	17,674	24,106	23,865	6,637	8,010
Tons of leave collected ⁵	3,535	6,026	5,966	1,659	2,002
Tons of refuse collected	20,988	19,525	19,551	18,938	19,533
Refuse contractor cost per household	\$ 164.73	\$ 138.24	\$ 141.82	\$ 153.57	\$ 166.76
Tons of waste recycled	7,246	7,180	7,152	6,942	7,014
% of total waste recycled	25.7%	26.7%	26.8%	26.8%	26.4%
Amount recycled per household	0.35	0.34	0.37	0.34	0.34
Number of snow operations	6	16	25	18	14
Percent of snowstorms cleared within 8 hours	83%	69%	75%	89%	92%
Percent of catch basins cleaned	17%	10%	1%	1%	8%

¹Performance data maintained on a calendar year basis.

²Effective January 1, 2015 the Fire Department began traveling to all medical calls.

³In fiscal year 2011, calls for service increased dramatically due to storm related calls.

⁴In fiscal year 2015, Total Building Permits includes approximately \$40 million in value not subject to Building Permit fees.

⁵The method to calculate the volume and weight of leaves was modified in fiscal year 2015.

TOWN OF WEST HARTFORD, CONNECTICUT
OPERATING INDICATORS BY FUNCTION
 Last Five Years

TABLE 14
(continued)

For the Fiscal Year Ended June 30,					
Function/Department	2012	2013	2014	2015	2016
Human and Cultural					
Leisure Services					
Number of instructional programs conducted	2,928	2,835	2,946	2,896	2,780
Number of instructional program registrations	30,326	29,974	28,688	28,596	30,781
Number of Senior Center members	1,913	1,972	1,939	1,959	1,952
Number of swim lesson registrations-outdoor pools	1,914	1,777	1,682	1,741	1,470
Number of swim lesson registrations-indoor pool	4,703	5,031	5,065	4,862	4,789
Public session attendance at Veterans Memorial Skating Rink	23,385	25,056	25,276	23,967	19,914
Number of golf rounds played at Rockledge Golf Course	46,808	44,863	45,042	43,106	46,898
Number of golf rounds played at Buena Vista Golf Course	14,444	14,258	15,406	16,094	16,308
Social Services					
Hours of volunteer service	9,625	9,284	9,272	9,590	9,302
Number of Dial-A-Ride trips	10,465	12,002	13,688	12,052	11,308
Library					
Library visitors	536,902	520,340	510,489	470,676	472,554
Library website visitors	415,858	497,272	481,513	391,619	357,847
Number of print book and media loans	798,246	809,821	820,678	798,797	756,673
Number of electronic book and media loans	12,869	22,813	34,687	38,427	42,286
Loans per capita	12.8	13.2	13.5	13.2	12.6
Programs and museum passes	2,021	2,444	2,635	3,105	3,323
Reference inquiries	77,134	66,085	54,345	86,588	83,467
Electronic information retrievals	361,447	527,569	341,668	370,292	373,657
Wireless (WIFI) usage	45,260	45,467	50,529	75,714	94,698
Hours of computer use	93,158	90,440	94,436		
Number of computer sessions				58,686	56,871
Education					
Average Class Size					
Elementary School	20.7	20.5	20.2	19.7	19.5
Middle School	20.2	19.8	19.4	19.8	19.7
High School	21.1	20.7	21.1	21.1	21.2
SAT Scores - Math/Verbal/Writing	538/534/538	535/534/537	537/533/535	533/525/526	543/538/531
CAPT Scores - % at Goal (Average of tests taken in Grade 10)	67.1%	67.5%	n/a	n/a	n/a
CMT Scores - % at Goal					
Grade 3 - Reading, Writing, Math	74.9%	73.6%	n/a	n/a	n/a
Grade 4 - Reading, Writing, Math	79.1%	74.2%	n/a	n/a	n/a
Grade 5 - Reading, Writing, Math	81.6%	80.6%	n/a	n/a	n/a
Grade 6 - Reading, Writing, Math	82.7%	80.5%	n/a	n/a	n/a
Grade 7 - Reading, Writing, Math	80.1%	80.8%	n/a	n/a	n/a
Grade 8 - Reading, Writing, Math	79.8%	74.7%	n/a	n/a	n/a
Overall CMT Average	79.7%	77.4%	n/a	n/a	n/a
SBAC Scores -					
Grade 3 - ELA, Math	n/a	n/a	n/a	68.4%	68.4%
Grade 4 - ELA, Math	n/a	n/a	n/a	69.3%	70.6%
Grade 5 - ELA, Math	n/a	n/a	n/a	68.0%	67.8%
Grade 6 - ELA, Math	n/a	n/a	n/a	63.5%	62.2%
Grade 7 - ELA, Math	n/a	n/a	n/a	58.8%	61.6%
Grade 8 - ELA, Math	n/a	n/a	n/a	59.3%	56.5%
Overall SBAC Average	n/a	n/a	n/a	64.6%	64.5%
% of Students Pursuing Higher Education	90.3%	92.7%	93.2%	94.1%	94.5%
Annual Dropout Rate	1.2%	0.9%	1.0%	0.6%	1.2%

n/a - Connecticut Mastery Tests (CMT and CAPT) not administered after FY2013. SBAC tests not administered prior to FY 2015.

TOWN OF WEST HARTFORD, CONNECTICUT
CAPITAL ASSET STATISTICS BY FUNCTION
 Last Ten Fiscal Years

TABLE 15

Function	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Public Safety										
Police Cars	76	76	76	67	67	67	67	67	67	70
Fire Stations	5	5	5	5	5	5	5	5	5	5
Fire Apparatus	7	7	7	7	7	7	7	7	7	7
Community Maintenance										
Miles of Town Streets	212	212	212	212	212	212	212	217	217	217
Miles of Private Streets	11	11	11	11	11	11	11	15	15	15
Miles of State Highway	15	15	15	15	15	15	15	17	17	17
Miles of Curb	220	220	220	220	220	220	220	220	220	221
Miles of Sidewalk	245	245	245	245	245	245	245	300	300	300
Miles of Storm Sewers	170	170	170	170	170	170	170	170	170	170
Number of Catch Basins	6,620	6,620	6,620	6,620	6,620	6,620	6,620	7,640	7,640	7,640
Metered Parking Spaces	498	498	498	498	498	498	498	533	533	533
Leased Parking Spaces	132	132	132	337	337	337	337	393	393	393
Gated Parking Spaces	1,392	1,392	1,392	1,392	1,392	1,392	1,392	1,514	1,514	1,514
Parking Garages	2	2	2	2	2	2	2	2	2	2
Human and Cultural										
Senior Centers	2	2	2	2	2	2	2	2	2	2
Community Centers	1	1	1	1	1	1	1	1	1	1
Cemeteries	3	3	3	3	3	3	3	3	3	3
Golf Courses	2	2	2	2	2	2	2	2	2	2
Ice Skating Rink	1	1	1	1	1	1	1	1	1	1
Aquatic Facilities	5	5	5	5	5	5	5	5	5	5
Parks	7	7	7	7	7	7	7	7	7	7
Acres of Park Land	1,182	1,182	1,182	1,182	1,182	1,182	1,182	1,182	1,182	1,182
Playgrounds	29	29	29	29	29	29	29	29	29	29
Tennis Courts	53	53	53	53	53	53	53	42	42	42
Athletic Fields	99	99	99	99	99	99	99	99	99	92
Basketball Courts	9	9	9	9	9	9	9	9	9	9
Library Branches	3	3	3	3	3	3	3	3	3	3
Education										
Elementary Schools	11	11	11	11	11	11	11	11	11	11
Middle Schools	3	3	3	3	3	3	3	3	3	3
High Schools	2	2	2	2	2	2	2	2	2	2