The additional observations about ECMAC’s experiences and work that should be included in our Summary of Progress report are...

**Beyond the Data**
- Tour of the schools
- Kids learning in hallways
- Opportunity cost associated with delay
- Felt rushed – short term plan, immediate needs (intent)
  (Impact) Timeline Impact on K12 Strategy

**Stakeholder Communication and Engagement**
- Creative total community engagement
- Communication plan
- Importance of Communication
- Include timeline to increase trust and transparency
- Plan that can pass levy
- Develop shared plan for communication and community engagement

**Equity Evaluation**
- Equity and privilege surfaced need to go deeper
- Global perspectives vs. individual/small group perspectives!
- Equity at risk
- Equity in communication plan

**Evolving role of ECMAC**
- Challenging role of ECMAC
- Committed members invested time with no results

**The Pause**
- (Conflicting Priorities)
- Unexpected pause broke trust
- ECMAC did its job
- Acknowledge pause, describe details
- Robust explanation of the pause