

**Final Budget Update**  
**May 07, 2020**



**The School District *of* Haverford Township**

## Crisis Related Expenditure 2019-20

- |                                   |              |
|-----------------------------------|--------------|
| 5 Log Me In concurrent Licenses   | \$ 2,650     |
| 2 conference Cameras and Equip.   | 14,975       |
| 4 Laptops                         | 1,660        |
| 50 Hot spots through Sprint       | 15,264       |
| Virtual Graduation                | 10,000       |
| Legal Services                    | 10,000       |
| Masks/Gloves/Wipes/Sanitizer      | 15,000       |
| Sanitizing equipment              | 8,000        |
| Forehead Thermometers             | 1,500        |
| DocuSign online contract software | 4,800        |
| Mac computers                     | <u>7,194</u> |
| TOTAL                             | \$91,043     |
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- Lynnewood Elem Constr. Costs Add'l \$36k/month
  - Foodservice is incurring expenses with no Revenue coming in.

## **Crisis Related Savings 2019-20**

<b>Contracted Subs</b>	<b>\$ 50,668</b>
<b>Prof. Develop.</b>	<b>13,987</b>
<b>Supplies</b>	<b>194,349</b>
<b>Electric</b>	<b>76,999</b>
<b>Gas</b>	<b>35,950</b>
<b>Bus Fuel</b>	<b>16,238</b>
<b>Graduation Venue</b>	<b><u>20,000</u></b>
<b>TOTAL</b>	<b>\$408,191</b>

## **Crisis Related Revenue Losses 2019-20**

Interest Earnings	\$ 480,000
Real Estate Transfer Taxes	300,000
Delinquent Taxes	<u>100,000</u>
TOTAL	\$880,000

## **Budgeted Revenue Losses 2020-21**

Interest Earnings	\$ 830,000
▣ Real Estate Transfer Taxes	600,000
▣ Real Estate Collection %	<u>570,070</u>
▣ TOTAL	\$2,000,070

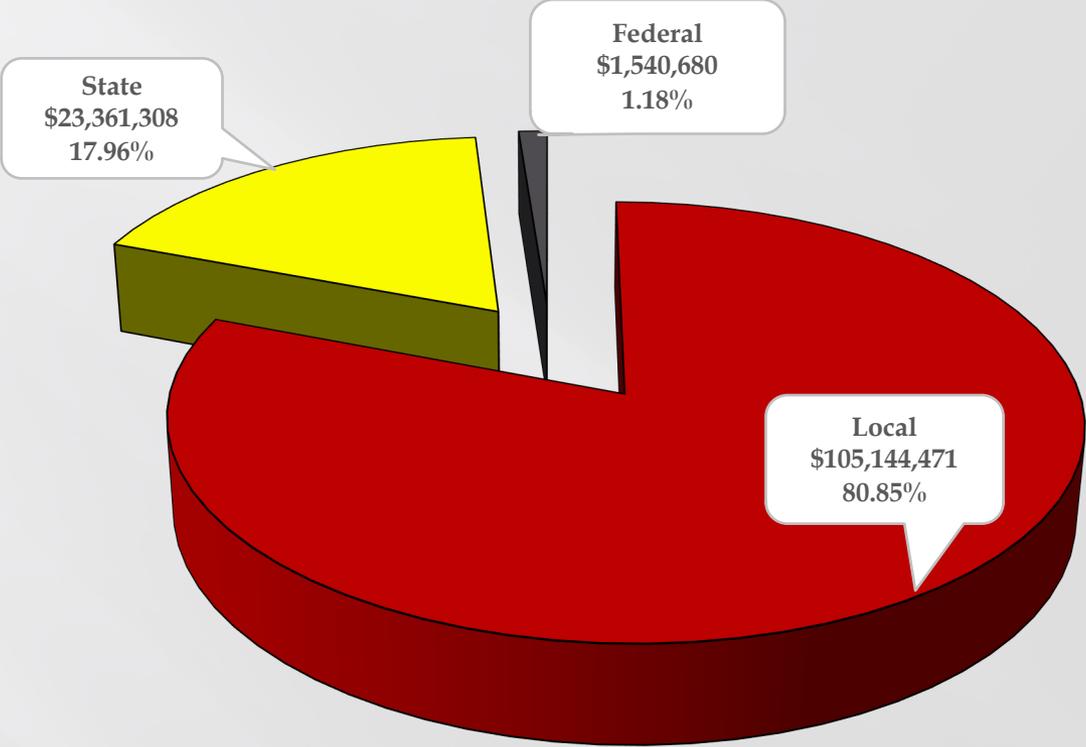
## REVENUE BUDGET

	2018-19 Actual	2019-20 Budget	2020-21 Budget	
<b><u>6000</u> LOCAL SOURCES</b>				
6111 Current R/E Taxes	94,920,145	97,689,062	100,906,911	
6112 Interim R/E Taxes	470,975	480,000	480,000	
6113 Public Utility Realty Tax	91,566	92,250	92,560	
6153 R/E Transfer Taxes	1,646,076	1,680,000	1,080,000	
6400 Tax Delinquencies	1,391,843	1,800,000	1,800,000	
6510 Interest	1,160,141	1,100,000	370,000	
6700 Revenue from Activities	40,877	60,000	60,000	
6900 Other Local Revenues	259,152	330,000	355,000	
<b>Total Local Sources</b>	<b>99,980,775</b>	<b>103,231,312</b>	<b>105,144,471</b>	<b>80.9%</b>
<b><u>7000</u> STATE SOURCES</b>	<b>21,549,882</b>	<b>22,519,738</b>	<b>23,361,308</b>	<b>18.0%</b>
<b><u>8000</u> FEDERAL SOURCES</b>	<b>1,827,177</b>	<b>1,842,682</b>	<b>1,540,680</b>	<b>1.2%</b>
<b><u>9000</u> OTHER SOURCES</b>	<b>100</b>	<b>1,000</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL REVENUES</b>	<b>123,357,934</b>	<b>127,594,732</b>	<b>130,046,459</b>	<b>100%</b>
		9.62%	5.42%	

# Budget Progress

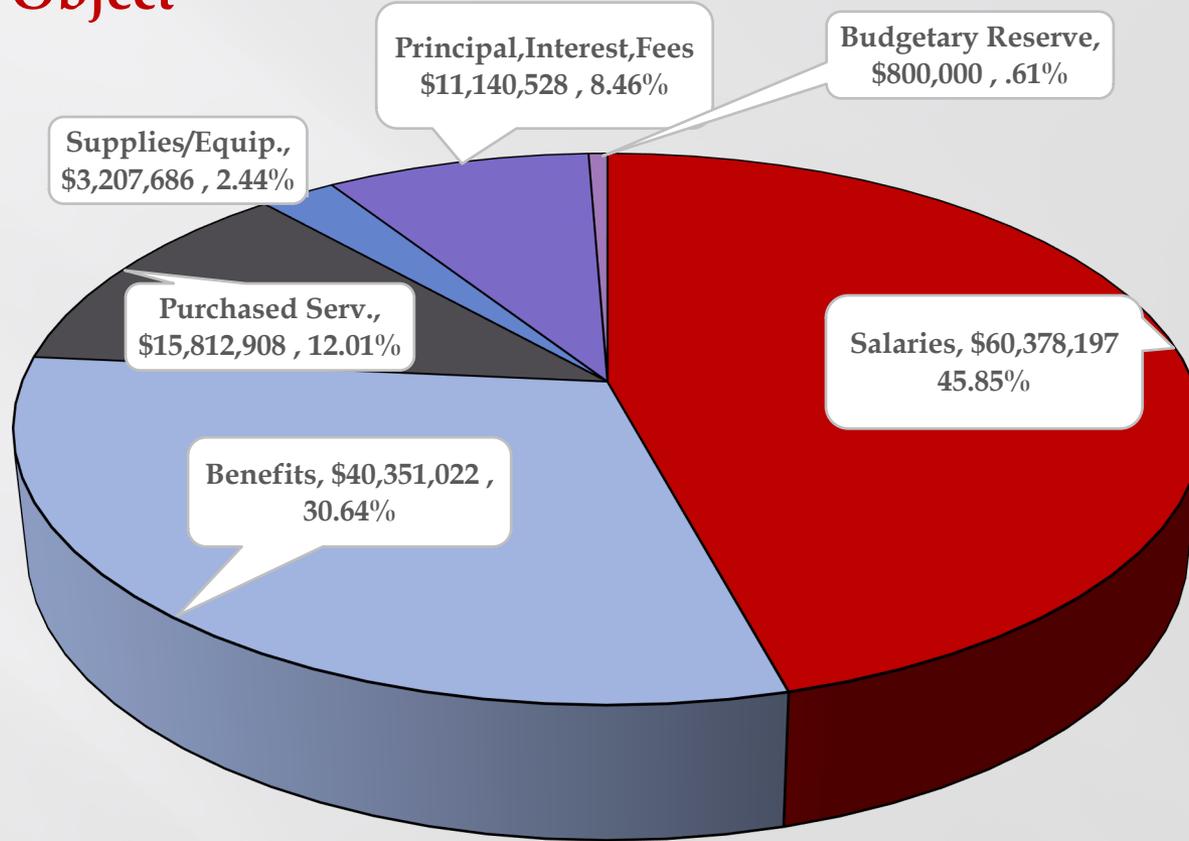
	REVENUES	EXPENDITURES	SHORTFALL
<b>PRELIMINARY BUDGET</b>	<b>\$132,262,673</b>	<b>\$134,619,325</b>	<b>(\$2,356,652)</b>
EXPENDITURE REDUCTIONS		(\$1,287,211)	
INTEREST EARNING REDUCTIONS	(\$230,000)		
OTHER REVENUE REDUCTIONS	(\$156,431)		
<b>MARCH 5TH UPDATE</b>	<b>\$131,876,242</b>	<b>\$133,332,114</b>	<b>(\$1,455,872)</b>
EXPENDITURE REDUCTIONS		(\$732,857)	
INTEREST EARNING REDUCTIONS	(\$600,000)		
TRANSFER TAX REDUCTIONS	(\$600,000)		
OTHER REVENUE REDUCTIONS	(\$47,431)		
<b>APRIL 23RD PROPOSED FINAL BUDGET</b>	<b>\$130,628,811</b>	<b>\$132,599,257</b>	<b>(\$1,970,446)</b>
EXPENDITURE REDUCTIONS		(\$1,708,917)	
REDUCE R/E COLLECTIONS %	(\$507,070)		
OTHER REVENUE REDUCTIONS	(\$75,282)		
<b>MAY 7TH FINAL BUDGET</b>	<b>\$130,046,459</b>	<b>\$130,890,340</b>	<b>(\$843,881)</b>

# 2020-21 Revenue Budget



**TOTAL REVENUE \$130,046,459**

# 2020-21 Expenditure Budget by Object



**TOTAL EXPENDITURES \$131,690,340**

# Assumptions

Act 1 Index	2.6%
Act 1 with Spec. Ed. Exception	3.22%
Medical/Prescription <b>Decrease</b>	<b>0.5%</b>
PSERS Employer Rate	34.51%
<del>One Time Expenditure-Textbooks</del>	<del>\$662k</del>

## New Positions

3.5 Elementary Teaching Positions

~~4.0~~ 3.0 Secondary Teaching Positions

~~1.0 Secondary Psychologist~~

1.0 Network Administrator

~~1.0 HR Manager~~

# Cost Drivers

SALARIES	\$1,892,572
MEDICAL/PRESCRIPTION	\$95,435
WORKERS COMP	(\$140,000)
RETIREMENT	\$766,609
MAINT REPAIRS	(\$300,000)
BOOKS/SUPPLIES	(\$245,912)
TUITION/IU SERVICES	\$165,938
DEBT SERVICE	\$262,542
	<hr/>
	<b>\$2,497,183</b>

# 2020 - 2021 Budget Summary

REVENUES	126,876,728
EXPENDITURES	130,890,340
BUDGETARY RESERVE	800,000
	<hr/>
	131,690,340
<b>(Shortfall) Surplus</b>	<b>(4,013,613)</b>
<b><i>Fund Balance - July 1, 2020</i></b>	<b>11,000,000</b>
<b><i>Fund Balance - June 30, 2021</i></b>	<b>10,156,119</b>
% of Expenditures	7.76%
<b>Use of Fund Balance</b>	<b>843,881</b>
<b>Needed from Taxation</b>	<b>3,169,731</b>
<b>Value of a Mill</b>	<b>3,022,822</b>
<b>Millage Increase</b>	<b>1.0486</b>
<b>Current Millage Rate</b>	<b>32.5305</b>
<b>New Millage Rate</b>	<b>33.5791</b>
<b>Percent Increase</b>	<b>3.22%</b>
<b>Average Increase per Resident</b>	<b>\$174</b>

Pre-COVID Assumptions

## General Fund | Projection Summary

## General Fund Pre-COVID 3.22% Tax Increase

	BUDGET ESTIMATE	REVENUE/EXPENDITURE PROJECTIONS		
	2020	2021	2022	2023
<b>REVENUE</b>				
Local	\$102,750,650	\$105,144,471	\$109,468,530	\$114,294,895
State	\$22,412,987	\$23,361,308	\$24,085,434	\$24,641,261
Federal	\$1,543,680	\$1,540,680	\$1,530,680	\$1,530,680
Other Financing Sources	\$1,000	\$0	\$0	\$0
<b>TOTAL REVENUES</b>	\$126,708,317	\$130,046,459	\$135,084,644	\$140,466,836
<b>EXPENDITURES</b>				
Salary and Benefit Costs	\$96,199,302	\$100,729,218	\$104,685,277	\$108,264,159
Other	\$29,105,013	\$30,161,122	\$31,569,030	\$31,785,058
<b>TOTAL EXPENDITURES</b>	\$125,304,315	\$130,890,340	\$136,254,307	\$140,049,217
<b>SURPLUS/DEFICIT</b>	\$1,404,002	(\$843,881)	(\$1,169,663)	\$417,619
Beginning Fund Balance	\$10,412,885	\$11,816,887	\$10,973,006	\$9,803,342
Proj Yr End Fund Balance	\$11,816,887	\$10,973,006	\$9,803,342	\$10,220,961
Fund Balance as % of Spend	9.43%	8.38%	7.19%	7.30%
Fund Balance as #Months of Spend	1.13	1.01	0.86	0.88
Tax Increase	2.30%	3.22%	2.50%	2.50%

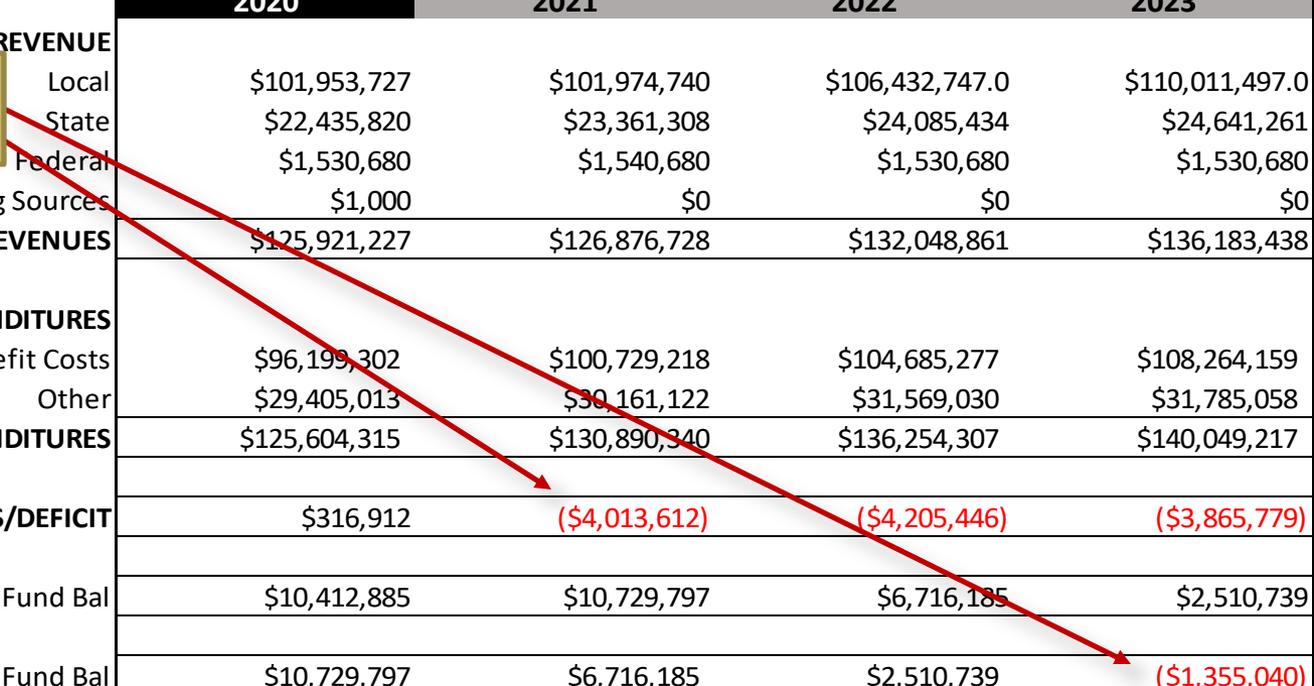
Post-COVID Assumptions

**General Fund | Projection Summary**

**General Fund Post-COVID 0.00% Tax Increase**

	BUDGET ESTIMATE	REVENUE/EXPENDITURE PROJECTIONS		
	2020	2021	2022	2023
<b>REVENUE</b>				
Local	\$101,953,727	\$101,974,740	\$106,432,747.0	\$110,011,497.0
State	\$22,435,820	\$23,361,308	\$24,085,434	\$24,641,261
Federal	\$1,530,680	\$1,540,680	\$1,530,680	\$1,530,680
Other Financing Sources	\$1,000	\$0	\$0	\$0
<b>TOTAL REVENUES</b>	<b>\$125,921,227</b>	<b>\$126,876,728</b>	<b>\$132,048,861</b>	<b>\$136,183,438</b>
<b>EXPENDITURES</b>				
Salary and Benefit Costs	\$96,199,302	\$100,729,218	\$104,685,277	\$108,264,159
Other	\$29,405,013	\$30,161,122	\$31,569,030	\$31,785,058
<b>TOTAL EXPENDITURES</b>	<b>\$125,604,315</b>	<b>\$130,890,340</b>	<b>\$136,254,307</b>	<b>\$140,049,217</b>
<b>SURPLUS/DEFICIT</b>	<b>\$316,912</b>	<b>(\$4,013,612)</b>	<b>(\$4,205,446)</b>	<b>(\$3,865,779)</b>
Beginning Fund Bal	\$10,412,885	\$10,729,797	\$6,716,185	\$2,510,739
Proj Yr End Fund Bal	\$10,729,797	\$6,716,185	\$2,510,739	<b>(\$1,355,040)</b>
Fund Bal as % of Spend	8.54%	5.13%	1.84%	-0.97%
Fund Bal as #Months of Spend	1.03	0.62	0.22	-0.12
Tax Increase	2.30%	0.00%	2.50%	2.50%

Fund Balance Erosion



# Mill Increase- 6 Year Average

## 6 YEAR AVERAGE INCREASE

Fiscal Year	Millage	% Increase
2015-16	29.4719	2.80%
2016-17	30.2964	2.80%
2017-18	31.0538	2.50%
2018-19	31.7990	2.40%
2019-20	32.5304	2.30%
2020-21	33.5791	3.22%
<b>Average Increase</b>		<b>2.67%</b>

## **Expenditure Reductions-March 5<sup>th</sup> Update**

<b>Capitalized Interest</b>	<b>\$425,000</b>
<b>Technology</b>	<b>97,448</b>
<b>Charter School Tuition</b>	<b>90,000</b>
<b>Pupil Services</b>	<b>30,000</b>
<b>DCIU Fair Share</b>	<b>11,172</b>
<b>Purchased Services</b>	<b>20,000</b>
<b>Medical/Prescription</b>	<b>125,331</b>
<b>Maintenance Capital</b>	<b>100,000</b>
<b>Maintenance/Grounds</b>	<b>95,850</b>
<b>Equipment</b>	<b>162,410</b>
<b>Workers Compensation</b>	<b><u>130,000</u></b>
<b>TOTAL</b>	<b>\$1,287,211</b>

# Expenditure/Revenue Reductions/Adjustments- Proposed Final Budget

Interest Earnings Reduction	(\$600,000)
Transfer Tax Reduction	<u>( 600,000)</u>
	(\$1,200,000)
Capital Maintenance Reduction	( 200,000)
Medical/Prescription Reduction	( 212,996)
5 retirements(Salary/Soc. Sec./Retire.)	<u>( 272,432)</u>
	(\$ 685,428)

## Revenue Reductions from Proposed Final to Final Budget

Social Security Subsidy	\$ 13,492
Retirement Subsidy	61,800
Reduce R/E Collection Rate $\frac{1}{2}\%$	<u>507,070</u>
TOTAL	\$ 582,362

## Expenditure Reductions from Proposed Final to Final Budget

New Bus/Facilities Truck leases	\$ 91,000
New Textbooks	692,000
Reduce Supplies by 10%	147,906
New Psychologist	101,604
New Secondary Teacher	109,388
Asst. Principal/Athl. Director	82,934
New HR Manager	150,671
Eliminate Custodial Supervisor Position	149,755
Reduce Substitutes at HS	35,000
Remove All Professional Development	63,025
Remove All Meeting Refreshments	30,300
Remove New Elementary I-Pads w/Cases	<u>55,350</u>
TOTAL	\$1,708,933

# Remaining Budget Calendar 2020-21

June 4, 2020

**Adopt Final Budget**



The School District *of* Haverford Township