

Mission Statement

Faribault Public Schools strives to empower, engage, and energize all students through its commitment to a quality education and creating an effective learning environment.

FARIBAULT PUBLIC SCHOOLS

FY 2019-2020 PRELIMINARY BUDGET

JUNE 24, 2019



FARIBAULT PUBLIC SCHOOLS SCHOOL BOARD AND DISTRICT ADMINISTRATION

SCHOOL BOARD

	Position on Board	Term Expires on December 31
John Currie	Chair	2020
Jason Engbrecht	Vice Chair	2020
Chad Wolff	Clerk	2022
Yvette Marthaler	Treasurer	2020
John Bellingham	Director	2022
Courtney Cavellier	Director	2022
Carolyn Treadway	Director	2022

DISTRICT ADMINISTRATION

Todd Sesker	Superintendent
Jennifer Walsh	Director of Finance and Operations
Ryan Krominga	Director of Teaching and Learning
Robert Dehnert	Director of Special Services
Nicole Yochum	Director of Human Resources
Anne Marie Leland	Director of Community Education

FARIBAULT PUBLIC SCHOOLS SCHOOL ADMINISTRATION

Faribault High School

Jamie Bente Principal

Shawn Peck Assistant Principal Joe Sage Assistant Principal

Faribault Middle School

Michael Meihak Principal

Kelly McDermott Assistant Principal
Ted Aleckson Dean of Students

Jefferson Elementary

Yesica Louis Principal

Lincoln Elementary

Brad Palmer Principal

Roosevelt Elementary

Terry Ronayne Principal

McKinley Early Childhood Center

Cindy Magnuson Coordinator

Faribault Area Learning Center

Margaret Gare Director

Highlights of Preliminary 2019-20 Budget

General Fund (items in blue are part of the \$1.928m budget adjustment)

Revenues

- ❖ Increase ADSIS revenue \$165,280
- ❖ Increase Achievement and Integration revenue \$26,000
- ❖ Draw \$80,900 from Irrevocable Trust to partially subsidize Implicit Rate
- ❖ Maximize non-public nursing revenue, \$10,000
- ❖ Enrollment decrease 2.24%, 78 ADM
- ❖ 2% General Education basic formula from \$6.312 to \$6,438 per Pupil Unit
- ❖ Increase anticpated Special Education revenue \$\$192,900 due to legislative action to control crosssubsidy
- **\Levy** increase \$468,601
- ❖ Medical Assistance budgeted at \$375,000, \$25,000 less than FY19
- ❖ Decrease in Compensatory revenue: \$40,000
- Roll over FY19 federal grant revenues
- Reduce Sale of Equipment \$200,000 (iPads)
- ❖ Included School Safety Grant revenue \$998,450 (equal to projected expenditures)

Expenditures

- Reduced 3 licensed FTE and 4 non-licensed FTEs at the elementary schools
- * Reduced 5 licensed FTE at the Middle School
- * Reduced .2 licensed FTE at the ALC
- Reducted 1 licensed FTE and 1 non-licensed FTE at the High School
- Reduced 1 licensed and 2 non-licensed Special Education FTEs
- Reduces ELL budget \$250,000
- ♦ Moved retiree insurance expenditures from General Fund to Irrevocable Trust Fund, \$200,000
- Combined two positions in the business office, \$51,000
- ❖ Moved .4 FTE, \$50,000, budget from Unassigned to LTFM restricted budget
- ♦ Moved .2 non-licensed business office FTE to Community Education Fund
- Reduced 1 technology FTE
- * Reduced .5 licensed Assessment Coordinator FTE
- Reduced software contracts
- Eliminated Digital Learning Coaches
- ❖ Per MDE Food Service audit, capped chargeback at \$50,000
- ❖ Assumed 2.57% total package increase on open contracts
- ❖ Combined 6.4% health insurance increase
- ❖ Added .4 agriculture teacher and cheer coach
- ❖ Increase transportation costed by assumed 2%. \$135,504

- ❖ Workers' Compensation premium increase, \$40,000
- * Rolled over federal grant expenditure
- ❖ Included School Safety Grant expenditures \$998,450 (equal to projected revenues)

Other

❖ Unassigned Fund balance projected to be \$5,796,144, 10.66% of all General Fund expenditures

Food Service Fund

- ❖ Per MDE Food Service audit, made adjustments to the amount that the General Fund can chargeback to the Food Service Fund, capped at \$50,000
- ❖ 5 cent meal price increase

Community Education Fund

- ❖ Projected revenues higher than expenses with the exception of Adult Basic Education (ABE)
- ❖ Planned spend down of ABE fund balance

Building/Construction Fund

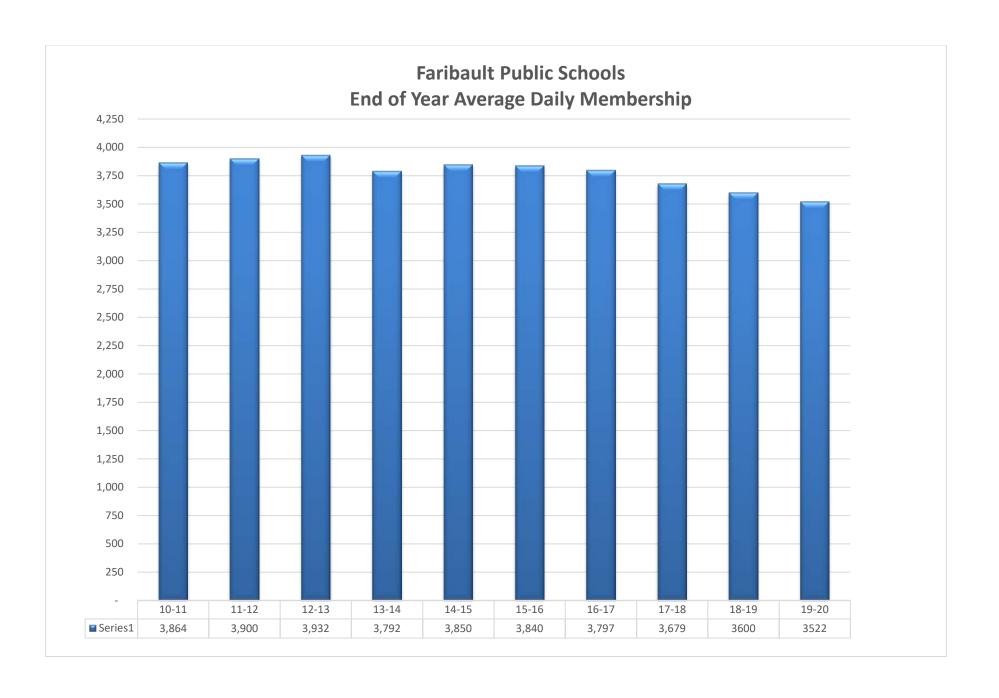
❖ Created budgets to account for parking lot projects funded by the 2019A Abatement Bond

Debt Service Fund

❖ Bond principal and interest payments scheduled for FY20

Irrevocable Trust Fund

❖ District share of retiree insurance payments and partial subsidy on Implicit Rate.



Faribault Public Schools Projected Revenues, Expenditures and Ending Fund Balances Based on Final Budgets Fiscal Year 7/1/18 - 6/30/19

	Fund	Beginning Balance 7-1-18	Projected Revenues	Projected Expenditures	Budgeted Gain/(Loss)	Fund Transfer	Ending Fund Balance 6-30-19	
	General Fund							
422	Unassigned	7,321,220	40,055,672	41,155,841	(1,100,169)	(40,228)	6,180,823	10.81%
460	Nonspendable	209,741			-		209,741	
	Restricted:							
403	Staff Development	28,545	499,995	525,355	(25,360)		3,185	
406	Health and Safety	(40,228)	-	-	-	40,228	-	
424	Operating Capital	359,812	1,068,317	1,209,848	(141,531)		218,281	
428	Learning and Development	-	736,622	736,622	-		-	
434	Area Learning Center	-	1,010,000	1,010,000	-		-	
438	Gifted and Talented	-	51,488	51,488	-		-	
441	Basic Skills	-	6,115,626	6,115,626	-		-	
445	Career and Technical	-	- '	These restricted a	accounts transferr	ed to unass	signed	
448	Achievement and Integration Revenue	-	656,723	656,723	-		-	
449	Safe Schools	-	145,829	145,829	-		-	
462	Assigned (Jackson Estate)	112,186			-		112,186	
467	Long Term Facilities Maintenance	1,619,274	1,526,581	2,696,202	(1,169,621)		449,653	
472	Medical Assistance	-	400,000	400,000	-		-	
	Committed:						-	
418	Separation/Retirement Benefits	2,451,000	-	2,451,000	(2,451,000)		-	
	Total General Fund	12,061,550	52,266,853	57,154,534	(4,887,681)		7,173,869	
	Food Service Fund							
460	Nonspendable	-					-	
464	Restricted for Other Purposes	282,916	2,438,124	2,256,261	181,863		464,779	
	Total Food Service Fund	282,916	2,438,124	2,256,261	181,863		464,779	20.60%
	Community Service Fund							
460	Nonspendable	-			-		-	
464	Restricted for Other Purposes	60,362	241,211	241,211	-		60,362	
	Reserved For:							
422	Unassigned	-	5,994	5,994	-		-	
431	Community Education	325,819	1,119,775	1,068,039	51,736		377,555	
432	Early Childhood Family Education	5,251	259,882	208,629	51,253		56,504	
444	School Readiness	76,868	449,547	427,002	22,545		99,413	
447	Adult Basic Education	147,759	435,733	458,012	(22,279)		125,480	
	Total Community Service Fund	616,059	2,512,142	2,408,887	103,255		719,314	29.86%

Faribault Public Schools Projected Revenues, Expenditures and Ending Fund Balances Based on Final Budgets Fiscal Year 7/1/18 - 6/30/19

	Fund	Beginning Balance 7-1-18	Projected Revenues	Projected Expenditures	Budgeted Gain/(Loss)	Fund Transfer	Ending Fund Balance 6-30-19
	Building/Construction Fund						
464	Restricted for Building/Construction		1,947,923	94,709	1,853,214		1,853,214
	Total Building/Construction Fund		1,947,923	94,709	1,853,214	-	1,853,214
425 464	Debt Service Fund Restricted for Bond Refunding Restricted for Other Purposes	- 650,669	1,852,431	1,976,950	- (124,519)		- 526,150
	Total Debt Service Fund	650,669	1,852,431	1,976,950	(124,519)		526,150
422	Irrevocable Trust Fund Unassigned Total Irrevocable Trust Fund		2,501,000 2,501,000		2,501,000 2,501,000		2,501,000 2,501,000
	Total All Funds	13,611,194	63,518,473	63,891,341	(372,868)	-	13,238,326



Faribault Public Schools Projected Revenues, Expenditures and Ending Fund Balances Based on Preliminary Budgets Fiscal Year 7/1/19 - 6/30/20

	Fund	Beginning Balance 7-1-19	Projected Revenues	Projected Expenditures	Budgeted Gain/(Loss)	Ending Fund Balance 6-30-20	
	General Fund						
422	Unassigned	6,180,823	41,805,801	42,190,480	(384,679)	5,796,144	10.66%
460	Nonspendable	209,741			-	209,741	
ا	Restricted:						
403	Staff Development	3,185	499,177	499,177	-	3,185	
424	Operating Capital	218,281	1,061,311	1,138,189	(76,878)	141,403	
428	Learning and Development	-	712,902	712,902	-	-	
434	Area Learning Center	-	821,979	821,979	-	-	
438	Gifted and Talented	-	50,398	50,398	-	-	
441	Basic Skills	-	5,880,422	5,880,422	-	-	
448	Achievement and Integration Revenue	-	767,513	767,513	-	-	
449	Safe Schools	-	139,121	139,121	-	-	
459	Basic Skills Extended Time	-	188,021	188,021			
462	Assigned (Jackson Estate)	112,186			-	112,186	
467	Long Term Facilities Maintenance	449,653	1,490,675	1,612,980	(122,305)	327,348	
472	Medical Assistance	-	375,000	375,000	-	-	
	Committed:					-	
418	Separation/Retirement Benefits		-	-	-	-	
	Total General Fund	7,173,869	53,792,320	54,376,182	(583,862)	6,590,007	
ı	Food Service Fund						
464	Restricted for Other Purposes	464,779	2,256,462	2,368,464	(112,002)	352,777	
	Total Food Service Fund	464,779	2,256,462	2,368,464	(112,002)	352,777	14.89%
	Community Service Fund						
464	Restricted for Other Purposes	60,362	189,007	189,007	-	60,362	
	Reserved For:						
422	Unassigned	-	5,994	5,994	-	-	
431	Community Education	377,555	958,188	954,448	3,740	381,295	
432	Early Childhood Family Education	56,504	259,723	223,282	36,441	92,945	
444	School Readiness	99,413	492,533	461,469	31,064	130,477	
447	Adult Basic Education	125,480	390,000	403,902	(13,902)	111,578	
	Total Community Service Fund	719,314	2,295,445	2,238,102	57,343	776,657	34.70%

Faribault Public Schools

Projected Revenues, Expenditures and Ending Fund Balances Based on Preliminary Budgets Fiscal Year 7/1/19 - 6/30/20

Fund	Beginning Balance 7-1-19	Projected Revenues	-	ected nditures	Budgeted Gain/(Loss)	Ending Balance (
Building/Construction Fund							
464 Restricted for Building/Construction	1,853,147	7	2,000	1,247	,454 (1,245,454)	607,693
Total Building/Construction Fund	1,853,147	7	2,000	1,247	,454 (1,245,454)	607,693
Debt Service Fund							
425 Restricted for Bond Refunding	-					-	-
464 Restricted for Other Purposes	526,150	1,9	53,210	2,008	,505	(55,295)	470,855
Total Debt Service Fund	526,150	1,9	53,210	2,008	,505	(55,295)	470,855
Irrevocable Trust Fund							
422 Unassigned	2,501,000) .	50,000	280	,900	(230,900)	2,270,100
Total Irrevocable Trust Fund	2,501,000)	50,000	280	,900	(230,900)	2,270,100
Total All Foods	42 222 276		40.407	62.510		2 470 475'	44.050.053
Total All Funds	13,238,259	60,3	49,437	62,519	,60/ (2,170,170)	11,068,089



Faribault Public Schools Budget Summary of Governmental Funds FY 2019-2020 Preliminary Budget

	Go	Total All overnmental Funds	General Fund	Fo	ood Service Fund	Community Service Fund		Building Fund	g Debt Service Fund			revocable rust Fund
REVENUES												
Local Property Tax Levies	\$	8,442,481	\$ 6,240,264			\$ 356,254			\$	1,845,963		
Other Local and County Revenues	\$	2,858,225	\$ 1,268,200	\$	402,276	\$ 1,085,749	\$	2,000	\$	50,000	\$	50,000
Revenues from State Sources	\$	43,580,126	\$ 42,803,932	\$	116,999	\$ 601,948			\$	57,247		
Revenues from Federal Sources	\$	5,468,605	\$ 3,479,924	\$	1,737,187	\$ 251,494						
Total Revenues	\$	60,349,437	\$ 53,792,320	\$	2,256,462	\$ 2,295,445	\$	2,000	\$	1,953,210	\$	50,000
EXPENDITURES												
Administration	\$	2,033,160	\$ 2,033,160									
District Support Services	\$	1,715,360	\$ 1,715,360									
Regular Instruction	\$	22,188,709	\$ 22,188,709									
Vocational Education Instruction	\$	425,802	\$ 425,802									
Special Education Instruction	\$	11,002,134	\$ 11,002,134									
Community Education and Services	\$	2,123,480				\$ 2,123,480						
Instructional Support Services	\$	4,501,660	\$ 4,501,660									
Pupil Support Services	\$	7,760,708	\$ 5,277,624	\$	2,368,464	\$ 114,620						
Sites and Buildings	\$	8,242,967	\$ 6,995,513				\$	1,247,454				
Fiscal/Other Fixed Costs Programs	\$	2,525,625	\$ 236,220						\$	2,008,505	\$	280,900
Total Expenditures	\$	62,519,605	\$ 54,376,182	\$	2,368,464	\$ 2,238,100	\$	1,247,454	\$	2,008,505	\$	280,900
Excess (Deficiency) of Revenues												
Over (Under) Expenditures	\$	(2,170,168)	\$ (583,862)	\$	(112,002)	\$ 57,345	\$	(1,245,454)	\$	(55,295)	\$	(230,900)
Fund Balance June 30, 2019	\$	13,238,262	\$ 7,173,869	\$	464,782	\$ 719,313	\$	1,853,147	\$	526,151	\$	2,501,000
Projected Fund Balance June 30, 2020	\$	11,068,094	\$ 6,590,007	\$	352,780	\$ 776,658	\$	607,693	\$	470,856	\$	2,270,100

Faribault Public Schools Expenditures by Object of Governmental Funds FY 2019-2020 Preliminary Budget

	Total All vernmental Funds	General Fund		Food Service Fund		Community Service Fund		Building Fund		Debt Service Fund		evocable ust Fund
EXPENDITURES												
Salaries and Wages	\$ 31,296,910	\$	29,956,759	\$	60,647	\$	1,279,505					
Employee Benefits	\$ 12,493,693	\$	11,740,529	\$	23,307	\$	448,957				\$	280,900
Purchased Services	\$ 10,356,947	\$	7,673,608	\$	2,120,310	\$	328,529	\$ 234,500				
Supplies and Materials	\$ 2,398,028	\$	2,112,577	\$	148,600	\$	136,851					
Capital Expenditures	\$ 3,614,843	\$	2,560,229	\$	15,600	\$	26,060	\$ 1,012,954				
Debt Service	\$ 2,280,986	\$	272,481	\$	-	\$	-		\$	2,008,505		
Other Expenditures	\$ 78,200	\$	60,000	\$	-	\$	18,200					
Total Expenditures	\$ 62,519,607	\$	54,376,182	\$	2,368,464	\$	2,238,102	\$ 1,247,454	\$	2,008,505	\$	280,900



Faribault Public Schools General Fund Comparative Information

	ı	Actual Final Budget FY 2017-18 FY 2018-2019		Preliminary Budget Y 2019-2020	
REVENUES					
Local Property Tax Levies	\$	6,362,356	\$	5,745,888	\$ 6,240,264
Other Local and County Revenues	\$	1,739,036	\$	1,533,973	\$ 1,268,200
Revenues from State Sources	\$	40,669,024	\$	41,500,754	\$ 42,803,932
Revenues from Federal Sources	\$	2,166,812	\$	3,486,238	\$ 3,479,924
Total Revenues	\$	50,937,228	\$	52,266,853	\$ 53,792,320
EXPENDITURES					
Administration	\$	1,950,546	\$	2,138,160	\$ 2,033,160
District Support Services	\$	1,514,848_	\$	1,830,761	\$ 1,715,360_
Regular Instruction	\$	21,493,526	\$	24,381,160	\$ 22,188,709
Vocational Education Instruction	\$	413,909	\$	451,969	\$ 425,802
Special Education Instruction	\$	10,534,945	\$	10,799,499	\$ 11,002,134
Instructional Support Services	\$	4,743,901	\$	4,879,495	\$ 4,501,660
Pupil Support Services	\$	5,130,439	\$	5,233,449	\$ 5,277,624
Sites and Buildings	\$	5,429,607	\$	7,205,502	\$ 6,995,513
Fiscal/Other Fixed Costs Programs	\$	157,835	\$	234,535	\$ 236,220
Total Expenditures	\$	51,369,556	\$	57,154,530	\$ 54,376,182
Excess (Deficiency) of Revenues					
Over (Under) Expenditures	\$	(432,328)	\$	(4,887,677)	\$ (583,862)
Fund Balance - July 1	\$	12,493,874	\$	12,061,546	\$ 7,173,869
Fund Balance - June 30	\$	12,061,546	\$	7,173,869	\$ 6,590,007

Faribault Public Schools General Fund Comparative Information Expenditures by Object

	Actual FY 2017-2018			inal Budget Y 2018-2019	reliminary Budget Y 2019-2020
EXPENDITURES					
EXPENDITURES					
Salaries and Wages	\$	28,538,900	\$	29,791,328	\$ 29,956,759
Employee Benefits	\$	11,212,989	\$	14,386,377	\$ 11,740,529
Purchased Services	\$	7,061,245	\$	7,336,244	\$ 7,673,608
Supplies and Materials	\$	2,266,399	\$	2,110,837	\$ 2,112,577
Capital Expenditures	\$	2,033,037	\$	3,354,100	\$ 2,560,229
Debt Service	\$	238,726	\$	115,648	\$ 272,481
Other Expenditures	\$	18,260	\$	60,000	\$ 60,000
Total Expenditures	\$	51,369,556	\$	57,154,534	\$ 54,376,182



Faribault Public Schools Food Service Fund Comparative Information

	FY	Actual FY 2017-2018		Final / 2018-2019	reliminary Budget 7 2019-2020
REVENUES					
Other Local Revenues	\$	513,671	\$	592,943	\$ 402,276
Revenues from State Sources	\$	116,999	\$	122,577	\$ 116,999
Revenues from Federal Sources	\$	1,724,705	\$	1,722,604	\$ 1,737,187
Total Revenues	\$	2,355,375	\$	2,438,124	\$ 2,256,462
EXPENDITURES					
Pupil Support Services	\$	2,306,740	\$	2,256,261	\$ 2,368,464
Total Expenditures	\$	2,306,740	\$	2,256,261	\$ 2,368,464
Excess (Deficiency) of Revenues					
Over (Under) Expenditures	\$	48,635	\$	181,863	\$ (112,002)
Fund Balance - July 1	\$	234,282	\$	282,919	\$ 464,782
Fund Balance - June 30	\$	282,919	\$	464,782	\$ 352,779

Faribault Public Schools Community Education Fund Comparative Information

	FY	Actual 2017-2018	F'	Final Y 2018-2019	Preliminary Budget FY 2019-2020		
DEVENUES							
REVENUES	•	0.4.4.700	•	050.040	•	050.054	
Local Property Tax Levies	\$	344,733	\$	356,819	\$	356,254	
Other Local Revenues	\$	1,250,355	\$	1,199,480	\$	1,085,749	
Revenues from State Sources	\$	644,761	\$	652,832	\$	601,948	
Revenues from Federal Sources	_\$	129,719	\$	303,011	\$	251,494	
Total Revenues	_\$	2,369,568	\$	2,512,142	\$	2,295,445	
EXPENDITURES							
General Community Education	\$	533,181	\$	659,061	\$	608,261	
Adults with Disabilities	\$	108,681	\$	102,654	\$	105,025	
Adult Basic/Continuing Education	\$	363,473	\$	476,792	\$	403,902	
School Age Care	\$	207,631	\$	198,318	\$	192,411	
Early Childhood Family Education	\$	253,046	\$	208,639	\$	223,292	
School Readiness	\$	536,069	\$	432,994	\$	467,461	
Preschool Screening	\$	17,932	\$	12,100	\$	10,390	
Youth Development/Youth Services	\$	85,609	\$	89,216	\$	48,741	
Other Community Programs	\$	67,825	\$	75,680	\$	63,997	
Pupil Support Services	\$	106,875	\$	153,431	\$	114,620	
Total Expenditures	_\$	2,280,322	\$	2,408,887	\$	2,238,102	
Excess (Deficiency) of Revenues							
Over (Under) Expenditures	\$	89,246	\$	103,255	\$	57,343	
Fund Balance - July 1	\$	526,812	\$	616,059	\$	719,313	
Fund Balance - June 30	\$	616,059	\$	719,313	\$	776,657	

Faribault Public Schools Building/Construction Fund Comparative Information

	Actual FY 2017-2018		Final FY 2018-2019		Preliminary Budget FY 2019-2020	
REVENUES						
Other Local Revenues	\$	-	\$	1,947,856	\$	2,000
Revenues from State Sources	\$	-	\$	-	\$	-
Revenues from Federal Sources	\$	-	\$	-	\$	<u>-</u>
Total Revenues	\$	-	\$	1,947,856	\$	2,000
EXPENDITURES						
Sites and Buildings	\$	-	\$	94,709	\$	1,247,454
Total Expenditures	\$	-	\$	94,709	\$	1,247,454
Excess (Deficiency) of Revenues						
Over (Under) Expenditures	\$	-	\$	1,853,147	\$	(1,245,454)
Fund Balance - July 1	\$	-	\$	-	\$	1,853,147
Fund Balance - June 30	\$	_	\$	1,853,147	\$	607,692

Faribault Public Schools Debt Service Fund Comparative Information

	Actual FY 2017-2018		Final FY 2018-2019		Preliminary Budget FY 2019-2020	
REVENUES						
Local Property Tax Levies	\$	2,337,413	\$	1,698,805	\$	1,845,963
State Aids	\$	474,992	\$	103,626	\$	57,247
Other Local and County Revenues	\$	114,849	\$	50,000	\$	50,000
Total Revenues	\$	2,927,254	\$	1,852,431	\$	1,953,210
EXPENDITURES						
Fiscal/Other Fixed Costs Programs	\$	12,788,663	\$	1,976,950	\$	2,008,505
Total Expenditures	\$	12,788,663	\$	1,976,950	\$	2,008,505
Excess (Deficiency) of Revenues						
Over (Under) Expenditures	\$	(9,861,409)	\$	(124,519)	\$	(55,295)
Fund Balance - July 1	\$	10,512,079	\$	650,670	\$	526,151
Fund Balance - June 30	\$	650,670	\$	526,151	\$	470,855

Faribault Public Schools Irrevocable Trust Fund Comparative Information

	Actual FY 2017-201	8	Final FY 2018-2019		Final FY 2018-2019	
REVENUES						
Local Property Tax Levies	\$	-	\$	-	\$	-
State Aids	\$	-	\$	-	\$	-
Other Local and County Revenues	\$	-	\$	2,501,000	\$	50,000
Total Revenues	\$	-	\$	2,501,000	\$	50,000
EXPENDITURES						
Fiscal/Other Fixed Costs Programs	\$	-	\$	-	\$	280,900
Total Expenditures	\$	-	\$	-	\$	280,900
Excess (Deficiency) of Revenues						
Over (Under) Expenditures	\$	-	\$	2,501,000	\$	(230,900)
Fund Balance - July 1	\$	-	\$	-	\$	2,501,000
Fund Balance - June 30	\$	-	\$	2,501,000	\$	2,270,100

Faribault Public Schools Unassigned Fund Balance as a Percent of General Fund Expenditures

	2016	2017	2018	2019FIN	2020ADP
Ending Unassigned Fund Balance	7,094,882.00	8,317,899.00	7,321,220.00	6,180,823.00	5,796,144.00
Total General Fund Expenditures	52,002,145.00	49,679,048.00	51,369,556.00	57,154,534.00	54,376,182.00
Fund Balance Policy Minimum	4,940,203.78	4,719,509.56	4,880,107.82	5,429,680.73	5,165,737.29
Auditor Recommendation	7,800,321.75	7,451,857.20	7,705,433.40	8,573,180.10	8,156,427.30

_	2016	2017	2018	2019	2020
Actual	13.64%	16.74%	14.25%	10.81%	10.66%
Fund Balance Policy Minimum	9.5%	9.5%	9.5%	9.5%	9.5%
Auditor Recommendation	15.0%	15.0%	15.0%	15.0%	15.0%

