

2020-2021 Budget Proposal

LYME-OLD LYME SCHOOLS

A private school experience in a public school setting

Small Schools, Big Ideas
Challenging * Achieving * Excelling

We are committed to providing exemplary schools, partnering with the community, nurturing passion for lifelong learning, fostering global citizenship, and maximizing potential.

Goals to be Served by the Budget

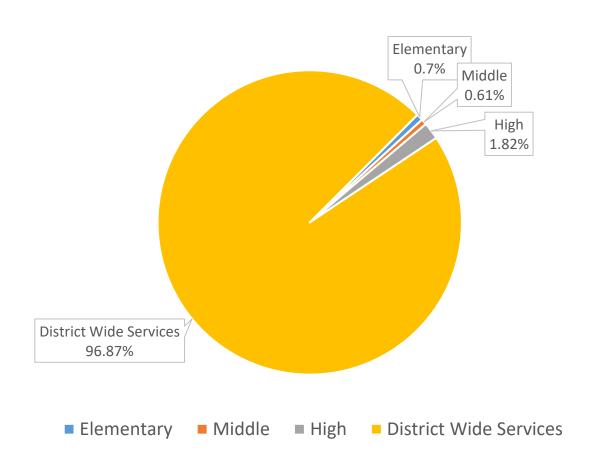
To support the objectives outlined in the Strategic Plan by:

- Preserving and building upon the high standards of education in LOL while remaining fiscally responsible to our communities
- Supporting the ongoing renewal of curriculum, instruction, assessment, and staff development activities in response to the expectations of state and national standards.
- Continuing to plan and provide technology infrastructure and applications that are consistent with highly effective and efficient programming and operational standards.
- Maintaining high facility standards for all district buildings and grounds.
- Maintaining a dynamic and responsive approach to programming needs and mandates in special education.
- Maintaining both compliance and reasonability in response to state and federal mandates.

Budget Development Timeline

Event	Date
Budget Driver Meeting	November 6
Administration prepares budget proposals	October-January
School Based Budget Presentations	January 15
Central Services Budget Presentations	January 22 (tonight)
Board Discussion/Deliberation/Direction	*January 29 (next Wed.)
Public Budget Forum With Possible Budget Adoption	February 5 (Feb. BOE meeting)
District Budget Hearing	April 6
Budget Referendum	May 5

How does this impact our budget?



What is a budget?

- Sec. 10-222. Appropriations and budget. Each local board of education shall prepare an itemized estimate of the cost of maintenance of public schools for the ensuing year and shall submit such estimate to the board of finance in each town or city having a board of finance, to the board of selectmen in each town having no board of finance or otherwise to the authority making appropriations for the school district, not later than two months preceding the annual meeting at which appropriations are to be made.
- A BUDGET IS NOT ONLY A PLAN, IT IS A STATEMENT OF VALUES AND PRIORITIES

Central Services Budget Proposal for 2020-21

Including: Special Education; Technology; Facilities;
Business & Operations;
Personnel Expenses; and BOE/Central Office

Special Education

Scope of Program

Tuition

Purchased Services

• Talented & Gifted Supplies

SPED Professional

Development

SPED Therapy/Evaluation

Medical Advisory Services

• SPED Transportation

 Health Services Supplies and Dues

SPED Instructional Supplies

SPED Administration

Program Initiatives, Supports & Mandates

- Child Find
- Preschool Programming
- Parent Training
- Professional Development:
 Certified Staff
 Instructional Assistants
- Teacher Evaluation
- Student Information Mgmt (PSIS, SEDAC, IEP Direct)
- Special Education Process/Procedure Oversight
- Homebound Tutoring
- Transition Planning

- IDEA Grants Management
- Extended School Year
- *SRBI (Scientific Research Based Intervention)
- 504 Oversight
- SPED Compliance Review
- State Mandates (e.g. State Performance Plan)
- *Title IX/Title IV (including CRDC)
- Safe School Climate Plan
- Health Services Program Supervision

*Shared Program Responsibilities

State Performance Plan

In accordance with the Individuals with Disabilities Improvement Act (IDEA), each state must have in place a State Performance Plan (SPP) to evaluate the state's efforts to meet the requirements and purposes of the implementation of IDEA. The SPP assesses Connecticut's performance on 17 Indicators, including Indicator 17, which is the State Systemic Improvement Plan (SSIP.)

The indicators most relevant to Regional District #18:

- Improve Participation and Performance on Statewide Assessments
- Decrease I0+ Days Out-of-School Suspension and Expulsion Rate
- Increase Placement and Time with Nondisabled Peers (TWNDP)
- Increase Time in Early Childhood Educational Environments
- Measuring Child Progress (Early Childhood Outcomes ECO)
- · Eliminate Disproportionate Representation as a Result of Inappropriate Identification
- Eliminate Disproportionate Representation by Disability as a Result of Inappropriate Identification
- Determine Eligibility in Accordance with State Established Timelines
- Transition: IEPs by Age 3
- Develop Goals and Transition Services
- Increase Postsecondary Employment and Education
- Timely and Accurate Reporting

Total Special Education Budget

$$2019-2020 = \$1,546,610$$

$$2020-2021 = $1,461,346$$

Decrease: \$85,264

Decrease primarily due to decrease in Special Education Therapy/Evaluation and Out-of-District costs

Students with Disabilities Prevalence Rates

	K-12 Prevalence	# of K-12 Students
2015-2016	12.1	159
2016-2017	12.5	160
2017-2018	12.3	156
2018-2019	12.4	150
2019-2020	13.2	163

	January 2017	January 2018	January 2019	January 2020	Anticipated 2020-21
Outplacements	6	9	9	5	7

Note: Tuition budget also includes additional tuition charges for Special Education students opting to attend area magnet schools.

Tuition

	2017- 2018 Actuals	2018- 2019 Actuals	Current Approved 2019-2020	Proposed Budget 2020-21	V ariance
Public CT	\$64,411	\$107,416	\$109,820	\$276,250	+\$166,430
Private CT	\$845,002	\$863,007	\$770,447	\$567,125	-\$203,322
Private not CT	\$0	\$0	\$0	\$0	\$0
Total	\$909,413	\$970,423	\$880,267	\$843,375	-\$36,892

SPED Therapy/Evaluation Purchased Services SPED Transportation

	2017- 2018 Actuals	2018- 2019 Actuals	Current Approved 2019-2020	Proposed Budget 2020-2021	Variance
SPED Therapy/Eval.	\$134,590	\$251,351	\$205,190	\$120,690	-\$84,500
LOLHS/MS Purchased Services	\$8,653	\$7,616	\$18,320	\$15,260	-\$3,060
SPED Transportation	\$308,188	\$266,020	\$353,793	\$381,455	+\$27,662

Supplies: Special Education Staff

	2017- 2018 Actuals	2018- 2019 Actuals	Current Approved 2019-2020	Proposed Budget 2020-21	Variance
Special Ed Instruction	\$13,389	\$9,566	\$13,250	\$14,545	+\$1,295
Speech/Lang.Path	\$2,109	\$2,215	\$2,324	\$2,774	+\$450
School Psychology	\$4,159	\$3,246	\$4,025	\$5,321	+\$1,296
Occupational Therapy	\$2,186	\$3,055	\$3,000	\$3,000	\$0
Physical Therapy	\$2,816	\$2,686	\$3,000	\$3,000	\$0
Preschool	\$5,936	\$5,856	\$7,200	\$13,635	+6,435

SPED Administration

	2017- 2018 Actuals	2018- 2019 Actuals	Current Approved 2019-2020	Proposed Budget 2020-21	Variance
Office Purch Svcs	\$10,554	\$12,980	\$10,750	\$11,000	+\$250
Office Postage	\$223	\$250	\$250	\$250	\$0
Office Travel	\$2,243	\$2,315	\$2,500	\$2,500	\$0
Office Supplies	\$4,010	\$3,871	\$4,800	\$5,000	+\$200
Office Equipment	\$34	\$488	\$500	\$500	\$0
Office Dues	\$470	\$470	\$100	\$100	\$0

SPED PD, Talented & Gifted, Medical Advisory Services, Health Services

	2017- 2018 Actuals	2018- 2019 Actuals	Current Approved 2019-2020	Proposed Budget 2019-20	V ariance
SPED PD	\$9,957	\$9453	\$10,000	\$10,000	\$0
Talented & Gifted Supplies and Purchased Svcs	\$5,675	\$3,645	\$5,636	\$7,136	+\$1,500
Medical Advisory Services	\$13,400	\$13,400	\$13,400	\$13,400	\$0
Health Services Supplies/Dues	\$8,656	\$8018	\$8,305	\$8,405	+\$100

Program Status for 2020-2021

- Continuation of Individualized/Cooperative Educational Experience (ICEE) and Post-12th Grade Transition Programs at Center School
- Meet the needs of students within our school community through specialized programming
- On-going efforts to meet expectations for the Bureau of Special Education's State Performance Plan and other mandates
- Effects of legislative and regulatory changes (e.g., anticipated increase in IEEs, assessment for/identification of Dyslexia and PD to support this, assessment for/identification of Autism and PD to support this)
- Perennial variables of outplacements, move-ins/move-outs, purchased services, and transportation







Facilities & Technology







Facilities and Technology Initiatives and Mandates

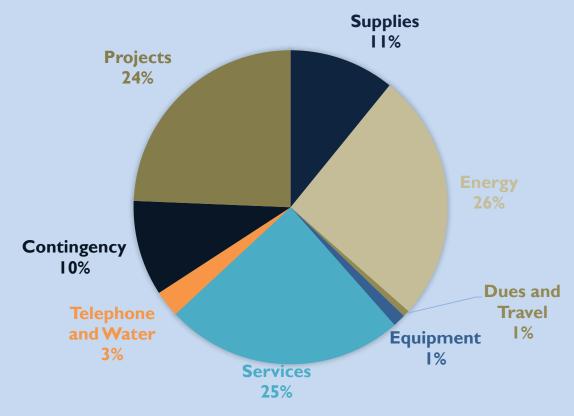
- ✓ Building and Fire Codes
- CT DPH and DEEP water quality and discharge permits
- ✓ Energy Efficiency
- ✓ Healthy Schools Tools for Schools, Radon and Water Testing, Asbestos and Pesticide Management, Green Cleaning
- ✓ Annual Staff Safety Training
- ✓ Equipment Replacement
- ✓ Technology Planning

- ✓ Five Year Capital ProjectsProgram
- Corrective and Preventative Maintenance Program
- Network Reliability, Capacity, Accessibility, and Security
- Technology Applications and Equipment
- ✓ Technology and Energy Grants
- ✓ School Building Safety

Facilities and Technology Program Scope

- Building Cleanliness
- Building and Grounds Maintenance
- Building Safety and Security
- Technology (computers, network, phones, applications)
- Capital Projects
- Custodial, Maintenance, Technology and Security Staff
- Water and Waste Treatment
- Contracted Services and Equipment Bidding, Selection, Negotiations and Management

FACILITIES BUDGET DISTRIBUTION



Facilities and Technology Contracted Services

- Water systems
- Wastewater system
- Fire alarms, fire suppression
- Telephones
- Network upgrades
- General grounds maintenance
- HVAC controls
- Specialty athletic field maintenance
- Elevators and lifts
- Sound and theater lighting systems
- Major electric, plumbing and mechanical repairs
- Security systems
- Pest control
- Asbestos/radon inspections
- Oil, electric supply and solar PPA
- Capital projects

Facilities Budget Drivers

- ➤ (Heating Oil)
- ➤ (Building Safety)
- ➤ Telephone and Data Transmission
- **≻**Projects
- ➤ (Grounds Purchased Services)

\$142,283 Budget Increase

Facilities Proposed Projects

Capital Projects (Operating Budget)	2020 – 2021 Operating Funds
Replace Three HS Tennis Courts	\$240,000
LC Gymnasium Renovation	\$435,000
2020/2021 Project Totals	\$675,000
2019/2020 Project Totals	\$462,000
2018/2019 Project Totals	\$305,000

Special Project (Non Operating Budget)	Funding Source
Solar Electric System Installation – Center School	Purchase Power Agreement

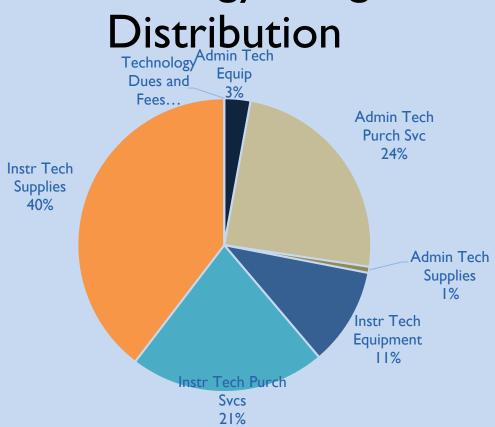
Facilities Budget

	2017-2018	2018-2019	2019-2020	2020-2021	Dollar
Description	Actuals	Actuals	Approved	Proposed	Variance
Bldg Maint Supplies	\$137,306	\$162,413	\$170,350	\$134,250	-\$36,100
Boathouse Utilities	\$1,309	\$1,691	\$1,400	\$1,750	\$350
Custodial Supplies	\$59,146	\$76,261	\$63,900	\$78,000	\$14,100
Electric	\$437,163	\$417,322	\$369,816	\$369,816	\$0
Facilities Dues	\$360	\$316	\$300	\$300	\$0
Facilities Travel	\$12,535	\$12,924	\$14,000	\$18,000	\$4,000
Food Service Equipment	\$6,942	-\$1,281	\$16,900	\$8,500	-\$8,400
Food Service Supplies	\$3,726	\$9,160	\$3,800	\$1,000	-\$2,800
Gas	\$15,186	\$15,400	\$11,675	\$14,400	\$2,725
Grounds Purch Svc	\$284,299	\$266,285	\$227,000	\$187,200	-\$39,800
Grounds Upkeep					
Supplies	\$82,067	\$76,826	\$86,000	\$87,700	\$1,700
Heating Oil	\$260,353	\$303,123	\$357,500	\$325,000	-\$32,500
Maint Purch Svc	\$645,715	\$694,186	\$477,000	\$494,600	\$17,600
Maintenance Equipment	\$53,539	\$65,935	\$30,000	\$28,288	-\$1,712
Purchased Services CO	\$0	\$0	\$0	\$0	\$0
Telephone	\$56,488	\$69,169	\$61,080	\$71,200	\$10,120
Water MC	\$4,474	\$4,450	\$4,600	\$4,600	\$0
Facilities Operations	\$2,060,609	\$2,174,181	\$1,895,321	\$1,824,604	-\$70,717
	Included	Included			
Capital Projects	above	above	\$462,000	\$675,000	\$213,000
Contingency Maint.	\$185,098	\$272,433	\$200,000	\$200,000	\$0
Facilities Grand Total	\$2,245,707	\$2,446,614	\$2,557,321	\$2,699,604	\$142,283

Technology Scope

- 2 Network Support and 4 Technology Facilitators
- Single wide area network with MS hub
- Device purchase, deployment and management
- Network upgrades and management
- Equipment, application and network licensing
- Purchase, deployment, training and management of district wide applications

Technology Budget



District Wide Applications

- Network user controls and security
- Email, Microsoft and Google applications and cloud storage
- Local server management and storage
- Student data application
- District financial application
- IPAD management
- Learning management system (Canvas)
- Google Classroom
- Classlink
- Print management
- Cafeteria kiosks and payment system
- Library inventory management system
- Special Education services management system
- Website
- School Messenger

2020/2021 Student Device Plan

HS	MS	Elementary
3 Specialized Labs (Music, Art, Tech. Ed) I additional Windows lab	Wired Lab (one tech lab)	No lab
9-12 th grades : 1:1 Windows Proposed: 1:1 Chromebooks & Virtual Windows desktops via Classlink	6 th -8 th grade I:I Chromebooks	K-2 Classrooms 6 IPADs & 3 Chromebooks 4th & 5th Chromebooks 1:1
	No carts	4 Chromebook carts 2.5 IPAD carts

Technology Budget Drivers

- Network Infrastructure Upgrade
 - Network servers operating system update
- Replace 500 HS student laptops with leased Chromebooks
- Phased transition from projectors to mobile touch screen digital displays (20 units)
- HS computer lab
- Replace I/6th of district aged desktops (50 units)
- Replace 30 aging IPADs

\$30,630 Budget Increase

Technology Budget

	2017-	2018-	2019-	2020-	
	2018	2019	2020	2021	Dollar
Description	Actuals	Actuals	Budget	Proposed	Variance
Admin Tech Equip	\$35,542	\$110,181	\$70,000	\$17,094	-\$52,906
Admin Tech Purch					
Svc	\$228,801	\$28,790	\$192,460	\$145,294	-\$47,166
Admin Tech					
Supplies	\$13,638	\$3,797	\$8,000	\$4,000	-\$4,000
Instr Tech					
Equipment	\$1,475	\$31,706	\$34,000	\$64,000	\$30,000
Instr Tech Purch					
Svcs	\$71,473	\$170,632	\$87,000	\$128,000	\$41,000
Instr Tech Supplies	\$122,830	\$57,284	\$171,371	\$235,073	\$63,702
Technology Dues					
and Fees	\$0	\$0	\$0	\$0	\$0
Totals	\$473,759	\$402,390	\$562,831	\$593,461	\$30,630

Business & Operations; Personnel Expenses; and BOE/Central Office

Other Services Administered Centrally

- Board of Education
- Purchasing
- Personnel Management
- Website & Communications
- Insurance
- Budget Control
- Audits/Fiscal Services
- Transportation
- Other Public School Placements

- Legal Services
- Debt Services
- State Report
 Compliance
- Payroll & Benefits
- Contract Management
- Grants Management Including School Construction
- Food Services
- Homeschooling

Transportation

Regular Transportation 243,091

• Fuel 0

Out of District 12,000

• Net Increase 255,091

Tuition

Magnet

7,210

Vo-Ag

0

• Net Increase

7,210

B of E, Superintendent & Fiscal

Attorney Fees

0

Other

37,519

(ACES, Police coverage, Unemployment, Referendum, LAP Insurance, CABE, Frontline Platforms, Auditor, Time Clock, etc.)

Net Increase

37,519

Debt Service

 Bond Redemption 	(570,000)
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• Bond Interest (90,436)

• Net Decrease (660,436)

	Position	2018-2019	2019-2020	2020-2021
	Superintendent	1	1	1
	Curriculum Director	1	1	1
	Director of Special Education	1	1	1
	Business Manager	1	1	1
S	Director of Facilities and Technology	1	1	1
(D)	Secretary to the Superintendent/Board	1	1	1
Ö	Curriculum Secretary	1	1	1
Services	Special Education Secretaries	1.52	1.52	1.52
	Facilities Secretary	1	1	1
l O	Payroll Clerk	1	1	1
S	Accountant	1	1	1
	Accounts Payable	.75	.75	.75
<u> </u>	Maintenance	4	4	4
O	Asst. Director of Facilities	1	1	1
·	Technology	2	2	2
>	Safety/Security	1.32	3.2	3.2
ب	Occupational Therapist	1	1	1
S S	Physical Therapist	1.11	1.11	1.11
'	Speech	4	4	4
istrict-wide	Reading/Language Arts Specialist	1	1	1
- 57	Nurse Coordinator	.41	.41	.41
	K-5 SRBI teacher	2	2	2
	Elementary Math Coach	1	1	1
	Instructional Technology Specialist	2	2	2
	BCBA	1	1	1*
	Communications Director	0*	0*	0.72
	Net Change			0.72

Grade	Enrollment	Enrollment	Enrollment
	2018-2019	2019-2020	2020-2021
9	118	102	95
10	111	122	106
11	133	113	127
12	117	125	121
Totals	479	462	449
Net			-13
Change			

Subject	2018-19	2019-20	2020-21
English	6	6	6
Math	6	6	6
Social Studies	5	5	5
Science	6	6	6
Art	2.2	2	2
Music	2	2	2
Physical	2.2	2.2	2.2
Education			
World	5	5	5
Language			
Tech Ed	2	2	2
Business	2	2	2
Special	5	5	5
Education			
Totals	43.4	43.4	43.4
Net Change			0

Other Certified Staff

2018-19	2019-20	2020-21					
1	1	1					
1	1	1					
3	3	3					
1	1	1					
1	1	1					
1	1	1					
		0					
	2018-19 1 1 3 1 1 1	1 1 1 1					

Non Certified Staff

Area	2018-19	2019-20	2020-21
Athletic Trainer	1	1	1
Secretary	3.73	3.73	3.71
Nurse	1	1	1
Tech Facilitator	1.5	1	1
Instructional	Sp. Ed.=	Sp. Ed.=	Sp. Ed.=
Assistants	12.02	12.02	10.24
	Reg. Ed.	Reg. Ed.	Reg. Ed.
	= 0	=0	= 0
Custodians	6.4	6.4	6.4
Tutor	2	2	2.83
Library Aide	.89	.45	.45
School to	.6	.6	.6
Career			
Net Change			-0.97

Academic Classroom Teachers (includes World Language)

Grade	Enrollment 2018-19	FTE	Enrollment 2019-20	FTE	Enrollment 2020-21	FTE
6	91	5	83	5	88	5
7	84	5	90	5	88	5
8	100	6	87	6	95	5
Totals	275	16	260	16	271	15
Net Change					+11	-1.0

Non Certified Staff

Position	2018-19	2019-20	2020-21
Instructional	Sp. Ed.	Sp. Ed.	Sp. Ed.
Assistants	=12.46	=12.46	=12.46
	Reg. Ed.	Reg. Ed.	Reg. Ed.
	= 2.67	= 2.67	= 2.67
Nurse	1	1	1
Custodian	4.9	4.9	4.9
Tutor	2	2	2
Secretary	1.98	1.98	1.98
Library Aide	.89	.45	.45
Tech Facilitator	.5	1	1
Net Change			0

Other Certified Staff

Position	2018-19	2019-20	2020-21
Principal	1	1	1
Assistant Principal	1	1	1
Music	2	2	2
Psychologist	1	1	1
Library/Media	1	1	1
Specialist			
Physical	2.8	2.6	2.6
Education/Health			
Art	1	0.8	0.8
Tech Ed	1	1	1
TAG	1	1	1
Family &	1	1	1
Consumer Science			
Special Education	4	4	4
Counselor	1	1	1
Net Change			0
<u> </u>			

Grade	Enrollment	FTE	Enrollment	FTE	Enrollment	FTE
	2018-19		2019-20		2020-21	
K	26	2	29	2	32	2
1	25	2	29	2	31	2
2	30	2	29	2	28	2
3	32	2	33	2	31	2
4	41	2	37	2	32	2
5	29	2	44	2	35	2
Totals	183	12	201	12	189	12
Net					-12	0
Change						

Non Certified Staff

1 ton Continua Ctan						
Position	2018-19	2019-20	2020-21			
Instructional	10.5	10.5	10.24			
Assistants						
Special						
Education						
Instructional	K=.89	K=.89	K=.89			
Assistants	Other	Other	Other			
Non Special	3.12	3.12	3.12			
Education						
Nurse	1	1	1			
Custodian	2.9	2.9	2.9			
Library Aide	0	.45	.45			
Tech Facilitator	1	1	1			
Tutor	2	2	2			
Secretary	1	1	1			
Net Change			-0.26			

Other Certified Staff

Position	2018-19	2019-20	2020-21
Principal	1	1	1
Music	.8	.7	.8
Psychologist	1	1	1
Library/Media	1	1	1
Specialist			
Physical	1	1	1
Education			
Art	.5	.5	.5
World Language	.4	.4	.4
Special	3	3	3
Education			
TAG	.3	.3	.3
Net Change			+0.1

Grade	Enrollment 2018-19	FTE	Enrollment 2019-20	FTE	Enrollment 2020-21	FTE
K	26	2	29	2	39	3
1	43	3	37	2	46	3
2	31	2	49	3	36	2
3	39	2	34	2	50	3
4	39	2	41	2	41	2
5	51	3	39	2	41	2
Totals	229	14	229	13	253	15
NET Change					+24	+2

Non Certified Staff

		su Stail	
Position	2018-19	2019-20	2020-21
Instructional			
Assistants-	9.56	9.56	10
Special			
Education			
Instructional	K=.89	K=.89	K=.89
Assistants	Other=	Other=	Other=
	4.45	4.45	4.45
Nurse	1	1	1
Custodian	3.4	3.4	3.4
Library Aide	0	.45	.45
Tech	1	1	1
Facilitator			
Tutor	2	2	3
Secretary	1	1	1
Net Change			+1.44

Other Certified Staff

2018-19	2019-20	2020-21
1	1	1
1.2	0.8	1
1	1	1
1	1	1
1.4	1	1.2
.8	.6	.6
.6	.6	.6
4	4	4
.7	.7	.7
		+0.4
	1 1.2 1 1 1.4 .8 .6	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

Grade	Enrollment 2018-19	FTE	Enrollment 2019-20	FTE	Enrollment 2020-21	FTE
PK	45	3	62	5	79	5
Net					+17	0
change						

Other Certified Staff

Non Certified Staff

Position	2018-19	2019-20	2020-21
Instructional	5.34	8.9	8.9
Assistants			
Special Education			
Custodian	2.4	2.4	2.4
Net Change			0

Position	2018-19	2019-20	2020-21	
Psychologist	.2	.2	.4	
Music	0	.2	.2	
Art	0	.2	.2	
Physical	0	.2	.2	
Education				
Net Change			+0.2	

Summary of Changes

	2018-2019	2019-2020	2020-2021	
Student Count				
(In House/ roll-ups)	1213	1214	1241	27
Certified Staff FTE	150.10	150.00	150.70	0.70
Non-Certified Staff FTE	127.70	133.13	135.06	1.93

Note: Certified Staff FTE for 2012-2013: 157.25 (6.55)

Salaries - Certified

Contractual increases,

including degree changes 408,440

Personnel Adjustments (96,374)

Net Increase

312,066

Salaries - Non Certified

 Contractual increase 	2 S
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Personnel Adjustments

• Net Increase

36,072

114,525

150,597

Employee Benefits

• Health Insurance (115,392)

• Life & Disability (7,900)

• FICA 14,208

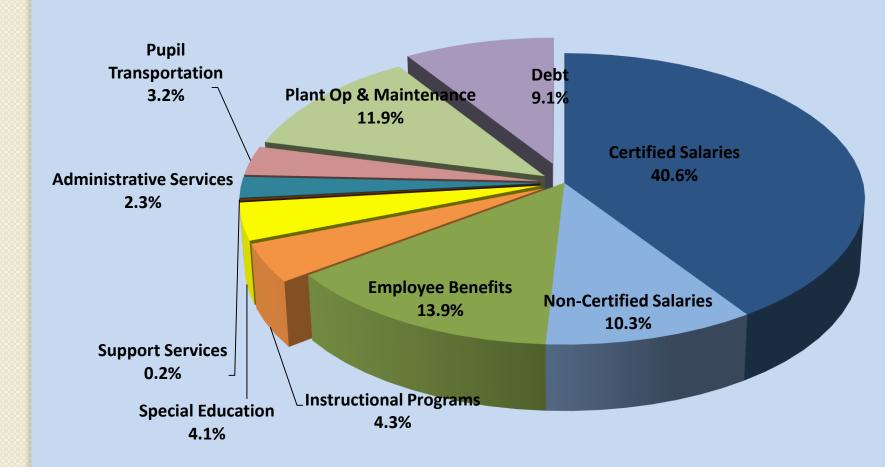
Retirement, Unemployment,
 Tuition 2,374

Worker's Compensation (5,000)

Net Decrease

(111,710)

Summary		18-19 Actuals	19-20 Budget	20-21 Budget	\$ Increase or (Decrease)	% Inc or (Dec) by Line Item
E	Certified Salaries	14,137,643	13,993,148	14,305,214	312,066	2.23%
	Non-certified Salaries	3,172,372	3,451,970	3,619,265	167,295	4.85%
	Employee Benefits	4,372,755	5,005,802	4,894,092	(111,710)	(2.23)%
et	Instructional Programs	1,196,571	1,318,262	1,498,712	180,450	13.69%
Budget	Special Education	1,547,913	1,538,305	1,452,941	(85,364)	(5.55)%
n	Support Services	63,604	76,496	78,148	1,652	2.16%
H	Administrative Services	771,469	873,741	818,208	(55,533)	(6.36)%
al.	Pupil Transportation	971,149	889,276	1,144,367	255,091	28.69%
verall	Plant Op & Maintenance	3,915,628	4,065,858	4,200,916	135,058	3.32%
ó	OPERATING BUDGET	30,149,104	31,212,858	32,011,863	799,005	2.56%
	Debt Service	3,959,063	3,871,900	3,211,464	(660,436)	(17.06)%
	TOTAL BUDGET	\$34,108,167	\$35,084,758	\$35,223,327	\$138,569	0.39%



A review of budgets back to 1998 shows that this is the <u>lowest</u> budget increase on record. The next lowest was in 2017-2018 at 0.49%.



Not Included in 2020-2021 Budget

- Sixth Pre-K classroom
- Sub rate increase
- Additional vans
- Wireless controller device and diagnostic application

Comparisons

- Old Saybrook 0.98
- Guilford 2.14
- East Lyme 4.26

What's Next...

 Questions/discussion/direction on preparing the budget to be put forth to the public on February 5.

January 29?