Dear Community Member,

It has been a momentous year for the Harrison Central School District. Our children continue to attain unprecedented academic milestones, our faculty remain at the top of their profession, and our district has received repeated recognition for excellence in financial management. We are proud of our accomplishments and the role every member of our learning community has played in that success.

In October, our community overwhelmingly approved a comprehensive Facilities Bond Referendum. The Board of Education is grateful for the support of our community, and facility work already is underway throughout the district. This summer will be busy and productive as we receive state approval for work included in the bond referendum.

Our annual budget process is underway, and the Board is seeking our community’s approval of a budget that provides meaningful opportunities for students, amid ongoing economic challenges and increasing unfunded state mandates. **The District’s proposed 2017-18 budget provides students with an engaging, rigorous academic experience, maintains class sizes, and advances our academic program while remaining below the allowable tax levy cap.**

The Board believes it is essential to maintain class sizes that allow teachers to meet the individualized needs of every student. We remain dedicated to providing the best educational experience for our children and to offering professional development for our extraordinarily talented and dedicated faculty. The coming year will see growing enrollment at the elementary and middle level, an increase in special education services, and increased course participation at the high school. To meet this growth, the 2017–18 budget includes additional teaching positions.

**For the first time since the inception of the tax cap levy seven years ago, the budget proposes important instructional advances in our academic program:**

- Implementation of the Middle Years International Baccalaureate Program, which spans grades six through ten and offers a rigorous academic experience for every child.
- Introduction of an Academic Learning Center at HHS to support students who want more help with their studies or who are struggling with learning. This program provides another avenue for student success and reinforces our district’s dedication to maximizing every student’s potential.
- Harrison’s students not only embrace opportunity but thrive in an environment that is committed to their success. **This past year, 93% of seniors took at least one Advanced Placement or International Baccalaureate course.** To ensure all students have access to these challenging courses, the budget proposes funding for fees associated with International Baccalaureate and Advanced Placement exams.
- To enhance our physical education, health and athletic program, the budget includes an Assistant Athletic Director to provide improved oversight and support of the athletic and physical education programs. Modified cheerleading also will be introduced at the middle school.

The ability of the Superintendent, the leadership team, and the Board to develop a budget that maintains class size and programs below the tax levy cap is the result of carefully planned, long-term strategic initiatives. In addition, external variables that positively impacted this year’s budget include reduced pension costs, an increase in real property improvements, and a modest increase in state aid. **The 2017-18 Budget represents a budget-to-budget increase of 1.78%, resulting in a 1.84% tax levy increase, below the allowable limit.** Over the past seven years, the Harrison Central School District tax levy has been at or below the cap.

We would like to thank the members of the Citizens Budget Advisory Committee for their input and feedback throughout the budget process. The Board remains committed to providing the highest quality education and is grateful for your continued support of our children.

Sincerely,

Board of Education: Kelly Mulvoy Mangan, President; Joan Tiburzi, Vice President; Trustees: Dennis Di Lorenzo, Rachel Estroff, Placido Dino Puccio, Robert Sullivan, Lindy Wolverton

Louis N. Wool, Ed.D., Superintendent of Schools
PROPOSED BUDGET HIGHLIGHTS

Growing Enrollment/Increased Participation at HHS
- Kindergarten teacher for new section at Harrison Avenue
- .5 FTE at HAS to support PE, Music and Art due to enrollment growth
- Add Special Education teacher at the elementary level
- 1.0 FTE for Music, ART, PE and ENL at LMK
- 2.4 FTE’s in co-teaching, adaptive theater, ENL, ELA, science, business, technology, dance, music, art for enrollment/participation increase at HHS
- Support staff for special education programs and recess supervision district-wide

Programmatic Improvements
- Maintains District-wide Class Size
- Implement the Middle Years International Baccalaureate Program in grades 6 through 10
- Fund testing feed for International Baccalaureate and Advanced Placement for all students
- 1.0 FTE Instructional support for new High School learning center
- New Assistant Athletic Director position
- Coaching for Modified Cheerleading

Maintenance and Safety
- Implement Energy Performance Project
- Partial roof replacement at High School
- Resurface all-weather track at High School
- Paving and masonry repairs
- District-wide field/facility upgrades and improvements
- District-wide asbestos abatement
- Other building repairs as necessary
- New five year district-wide copier lease
- Security upgrades district-wide, additional cameras and door upgrades

2017-2018 PROPOSED BUDGET SUMMARY

<table>
<thead>
<tr>
<th>PROGRAM</th>
<th>BUDGET 16-17</th>
<th>BUDGET 17-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regular Instruction</td>
<td>$36,926,600</td>
<td>$37,919,991</td>
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<td>Special Education Instruction</td>
<td>$10,860,048</td>
<td>$11,160,444</td>
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<td>In Service Training</td>
<td>$407,000</td>
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<td>Library/Audio-Visual</td>
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<td>Computer Assisted Instruction</td>
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<td>Guidance</td>
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<td>Health Services</td>
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<td>Psychological &amp; Social Work Services</td>
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<td>Co-Curricular Activities</td>
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<td>Interscholastic Athletics</td>
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<td>Pupil Transportation</td>
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<td>Benefits</td>
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<td>Interfund Transfers</td>
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<td>PROGRAM COMPONENT</td>
<td>$84,207,526</td>
<td>$85,601,552</td>
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ADMINISTRATION
- Board of Education | $117,280 | $85,168 |
- Central Administration | $563,354 | $557,641 |
- Business Administration | $1,123,742 | $1,134,198 |
- Legal | $280,000 | $285,000 |
- Personnel & Public Information | $648,371 | $670,056 |
- Central Printing & Mailing | $213,715 | $212,676 |
- Central Data Processing | $824,583 | $837,368 |
- Special Items | $767,913 | $784,061 |
- Curriculum Development & Supervision | $5,918,208 | $6,355,513 |
- Benefits | $3,534,294 | $3,632,706 |
- ADMINISTRATIVE COMPONENT | $13,991,460 | $14,554,387 |

CAPITAL
- Buildings Operation and Maintenance | $7,184,384 | $7,211,469 |
- Judgments and Claims/Assessments | $273,000 | $276,000 |
- Debt Service and Interfund Transfers | $2,615,240 | $2,615,240 |
- Benefits | $1,761,772 | $1,738,063 |
- CAPITAL COMPONENT | $11,834,396 | $11,840,772 |

TOTAL BUDGET | $110,033,382 | $111,996,711 |

GENERAL FUND BUDGET

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<thead>
<tr>
<th></th>
<th>BUDGET 16-17</th>
<th>BUDGET 17-18</th>
<th>% CHANGE</th>
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</thead>
<tbody>
<tr>
<td>Payments in Lieu of Taxes</td>
<td>$1,027,921</td>
<td>$1,053,598</td>
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<td>County Sales Tax</td>
<td>$1,440,000</td>
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<td>Miscellaneous Revenues</td>
<td>$487,000</td>
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<td>Health Services for Other Districts</td>
<td>$240,000</td>
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<td>Interest &amp; Earnings</td>
<td>$125,000</td>
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<td>State Aid</td>
<td>$4,363,711</td>
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<td>Federal Aid</td>
<td>$0</td>
<td>$50,000</td>
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<td>TOTAL NON-PROPERTY TAX REVENUES</td>
<td>$7,683,632</td>
<td>$8,194,138</td>
<td>6.64%</td>
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APPROPRIATED RESERVE | | | |

APPROPRIATED FUND BALANCE | | | |

REAL PROPERTY TAXES | $100,949,750 | $102,802,573 | 1.84% |

ESTIMATED TAX RATES (per $1,000 of assessed valuation)
- Harrison | $757.67 | $778.18 | 2.71% |
- Rye Town | $12.13 | $12.45 | 2.62% |
- North Castle | $539.20 | $532.09 | -1.32% |
HHS Model Congress team had one of its most successful conferences on record at the 20th Annual Penn Model Congress competition in Philadelphia - winning 17 awards, passing 14 bills in Committee, 2 bills in Full Session, and a Best Delegate Golden Gavel winner.

Jaclyn Ciaramella, Michael Barletta, Ana Pena, and Bianca DeOliviera were the Mayor’s Choice Recipients for their artwork.

The Parsons Green Key Club donated Halloween candy to Operation Gratitude for care packages to United States military personnel.

S.J. Preston implemented StoryWalks® - an opportunity to promote literacy, physical activity, and encourage parent and community involvement.

For the seventh year in a row, the Harrison High School Boys Winter Indoor Track and Field team has captured the League Championship. The team finished in 2nd place in the Section 1 A/AA Championships.

Seniors Rob Donohue and Stephen Windisch were recognized by the prestigious Golden Dozen Football organization for excellence on the field, in the classroom, and in the community. Donohue was honored to be selected as the evening’s student speaker.

HHS seniors Madeline Rawson and Matthew Zinman were named National Merit Scholarship Finalists.

The Purchase School Community and its Caring Kids Club conducted a “Help Haiti” drive. The students collected basic necessities to help the victims of Hurricane Matthew.

Harrison Avenue fourth graders visited the Teatown Lake Reservation Nature Preserve instilling a love of the environment, positive attitudes toward conservation and protection, and a sense of personal and civic environmental responsibility.

The 2nd Annual Harrison Relay for Life Event raised over $100,000 for the American Cancer Association. This year’s event will be held on June 3rd beginning at 7pm.

The HHS Varsity Cheerleaders qualified for the UCA Nationals in Orlando, Florida. Eight athletes were selected as All-American - Cassandra Cruz, Sophia Jacobi, Gianna Menniti, Alycia Pasqual-Pena, Mariah Reyes, Brianna Rodrigues, Jules Schwartz and Krystal Shaw. 

The HHS DECA (Business) Club had a record 33 students advance to the NY State competition.

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Thirteen students represented Harrison at the annual WCSMA (Westchester County School Music Association) All County Elementary and Intermediate Band and Orchestra Music Festivals.
BUDGET VOTE

Tuesday, May 16, 2017, 7:00 a.m. – 9:00 p.m. — At your neighborhood elementary school

REGISTRATION
As there is no personal registration for school elections, voting in a budget vote does not automatically entitle one to vote in a general election. Therefore, all citizens are strongly encouraged to register to vote with the Westchester County Board of Elections. Registration materials are available at www.westchestergov.com/boe or the Board of Elections, 25 Quarropas Street, White Plains, NY, (914) 995-5700; (Business hours are 9 a.m. to 5 p.m.).

VOTER ELIGIBILITY
There is no personal registration. At the time of the vote, voters will sign a statement affirming that they possess the following qualifications: 1) A citizen of the United States; 2) 18 years of age; 3) A resident of the District for a period of at least 30 days. Voters must be able to produce at least one of the following proofs of residency: a driver’s license; a non-driver identification card; a utility bill; or a voter registration card.

ABSENTEE BALLOTS
Applications for an absentee ballot may be obtained at the office of the District Clerk, 50 Union Avenue, Harrison, or may be downloaded from the District website, www.harrisoncsd.org. Completed applications must be received by the District Clerk at least seven days before the vote if the ballot is to be mailed to the voter, or the day before the vote if the ballot is to be picked up personally by the voter. Completed ballots must be received in the District Clerk’s office no later than 5:00 p.m. on election day.

For more information: www.harrisoncsd.org or call (914) 835-3300