

### FINANCIAL STATEMENTS

For The Three Months Ended September 30, 2019

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Business Services Division
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#### **FINANCIAL STATEMENTS**

#### For The Three Months Ended September 30, 2019

#### **Table of Contents**

GENERAL FUND	3
Notes to the Combined General Fund Financials Statements	4
General Operating Fund by Object	9
General Operating Fund by Function	12
General Operating Fund by Function by Object	14
Percentage Change from Adopted to Adjusted Budget	15
Percentage of YTD Expenditures to Adjusted Budget	16
Comparative Revenue and Expenditures to Prior Year	17
Technology Fund by Object	18
Technology Fund by Program	19
Athletics Fund by Object	20
Athletics Fund by Level	21
Preschool Fund by Object	22
Preschool Fund by Program	23
Risk Management Fund by Object	24
Community School Fund by Object	25
Community School Fund by Program	26
OTHER FUNDS	27
Notes to the Other Fund Financial Statements	28
Food Services Fund by Object	31
Governmental Designated-Purpose Grants Fund by Program	32
Transportation Fund by Object	34
Transportation Fund by Program	35
Operations and Technology Fund by Object	36
Student Activities Fund	37
Bond Redemption Fund by Object	38
2014 Building Fund by Object	39
Capital Reserve Fund by Function	40
Health Insurance Fund by Object	41
Dental Insurance Fund by Object	42
INVESTMENTS	43
FUND BALANCE COMPARISON	44
APPENDIX A: PERSONNEL EXPENDITURE ANALYSIS	45



#### **COMBINED GENERAL FUND**

**General Operating Fund:** This fund is the major operating fund of the district. It is used to account for all financial resources of the district, except those required to be accounted for in another fund.

**Technology Fund**: This fund includes the expenditures for a four-year computer replacement program as well as staff training and software as needed. These funds were approved by voters in the November 1, 2005, election.

**Athletics Fund**: This fund includes the expenditures for interscholastic sports for grades 8-12 and intramural athletics at all grade levels. Revenues include a transfer from the General Operating Fund as well as student participation fees and game admissions. The activities related to interscholastic sports for charter schools are recorded within the individual charter school's budget.

**Preschool Fund**: This fund was established as a result of the voter-approved 2010 Mill Levy and accounts for the activities of tuition-based preschool programs at the Mapleton Early Childhood Center and 19 elementary schools. In addition, this fund accounts for activity of the district's Colorado Preschool Program, related to Senate Bill 01-123.

**Risk Management Fund**: This fund accounts for the resources used for the district's risk management activities including liability, property, and workers' compensation insurance.

**Community Schools Fund**: The Community Schools Fund is used to account for the district's educational and enrichment opportunities provided through extended use of Boulder Valley School District facilities.



### Notes to the Combined General Fund Financial Statements For The Three Months Ended September 30, 2019

Activities for fiscal year 2019-20 are presented in the accompanying financial statements.

In the presentation of current year activity, the Adopted Budget column includes the budget adopted by the Board of Education in June 2019 for the 2019-20 fiscal year. The Adjusted Budget column includes amounts from the Adopted Budget plus or minus approved budget transfers. The Adjusted Budget column for prior year's activity includes the 2018-19 Adopted Budget plus or minus budget transfers.

Actual fiscal year 2019-20 beginning fund balance represents the current estimated ending fiscal year 2018-19 fund balance. After the 2018-19 audit is complete, beginning fund balance for the current year will be updated as part of the Revised Budget process. Variances from estimates in the 2019-20 Adopted Budget have been explained in the June 30, 2019 quarterly financial statement notes.

#### **General Operating Fund**

General Operating Fund revenues are 9.5% of budget for fiscal year 2019-20 and increased approximately \$11.1 million (48.9%) from the prior year. Analysis of total revenues shows a collection pattern similar to last year with the following notable items:

- 1. Current property, budget election, and tax credit and abatements revenues are consistent with the prior year and in line with budgeted expectations. Historically, approximately 95.5% of property tax revenues are collected in the second half of the fiscal year.
- 2. Interest on investments increased \$0.1 million from the prior year, and already exceeds the current year budget, due to an increase in short term interest rates available to the district. The 2019-20 Revised Budget will be adjusted accordingly.
- 3. Miscellaneous revenues increased \$0.1 million from the prior year due to an increase in actual and expected rebates from the district p-card program.
- 4. School Finance Act-State Share revenues increased \$2.7 million (17.6%) from the prior year. Total program funding, as determined by the State, increased at a higher rate than the State's estimated increase in the district's net assessed property value.
- 5. Differences in Special Education reimbursements are based on the timing of receipts. The district received a \$7.2 million payment in September 2019; whereas a similar payment was received in October 2018.
- 6. Other State revenue includes \$0.5 million as a one-time payment from the State to support furniture and equipment purchases related to the implementation of full-day kindergarten. No such payments received in the prior year.

Other revenue categories are in line with budgeted expectations and historical trends.

General Operating Fund expenditures total \$62.1 million (19.8% of budget), compared to \$57.8 million (19.6% of budget) in the prior year.

General Operating Fund personnel expenditures increased approximately \$4.5 million (8.3%) over the prior year, due primarily to a 2.7% cost of living adjustment, a 0.25% increase in the required PERA contribution rate, a 5.0% health insurance cost increase and movement on negotiated salary schedules. Additionally, there is one additional teacher contract day (a 2.7% increase) through September 30, 2019, compared to the prior year (see Appendix A for additional details).



### Notes to the Combined General Fund Financial Statements

For The Three Months Ended September 30, 2019

General Operating Fund non-personnel expenditures are 27.1% of budget, compared to 30.1% of budget in the prior year, and decreased \$0.2 million, due primarily to an allocation of costs to the Operations and Technology Fund related to the mill levy approved by voters in November 2016. Approximately \$4.1 million of maintenance and technology costs were allocated to the Operations and Technology Fund in the current year, compared to \$3.5 million in the prior year, which is presented in the General Operating Fund as a reduction of expenditures (in Other Uses of Funds). Included in various offsetting increases in current year expenditures is a \$0.2 million increase in property and equipment expenditures related to the implementation of full-day kindergarten. Remaining differences are a result of differences in the timing of purchases.

The General Operating Fund reports fund balance of \$2.6 million at September 30, 2019, compared to a \$6.6 million deficit in the prior year. Beginning in November 2019, the district's cash deficit will be covered by proceeds from the State of Colorado Interest Free Loan Program. In June 2019, the board of education approved Resolution No. 19-24, which authorizes the district to borrow up to \$125 million under this program. Overall, first quarter results of operations for the General Operating Fund are on target with budgeted amounts for the current year.

As approved in the FY18-19 Revised Budget, the Contingency Reserve increased from 3% to 4% of fiscal year spending, which accounts for the \$3.7 million increase from the prior year. As part of the 2018-19 Revised Budget, a weather reserve of \$0.5 million was established.



### Notes to the Combined General Fund Financial Statements For The Three Months Ended September 30, 2019

#### **Technology Fund**

Total revenues for the Technology Fund are 25.9% of budget for fiscal year 2019-20, compared to 27.4% in the prior year. The variance in Miscellaneous Local Revenue is due to the timing of collection of E-Rate funds. Student fees related to the district's 1:Web program are reported in the Technology Fund, as collected each year. Accordingly, there will exist a timing difference between 1:Web revenues (reported over four years) and expenditures (reporting in year one when Chromebooks are issued). Current year student fees increased as the 1:Web program has expanded, both in terms of the number of participating schools and the number of grades at each school. Transfer from General Fund decreased as certain costs have been moved out of the Technology Fund, as discussed below.

Personnel expenditures for the Technology Fund in the prior year included a 1:Web specialist and substitute teacher costs for staff training to assist in implementation of the program. The position and substitute teacher costs are now paid from the General Fund. The change was originally implemented as part of the 2018-19 Revised Budget and so not included as of September 30, 2018.

Non-personnel expenditures are 46.7% of budget through September 30, 2019, compared to 34.4% for the prior year, due to the timing of various equipment purchases, including the issuance of Chromebooks for the 1:Web program, purchases for the district's technology replacement program and certain software license agreements. The purchased services budget increased to cover anticipated fiber optic cable repairs. The supplies budget and actual expenditures decreased as certain software costs have moved to the General Operating Fund. The change was originally implemented as part of the 2018-19 Revised Budget and so not included as of September 30, 2018.

The fiscal year 2019-20 Adopted Budget includes ending fund balance of \$1,022,059, which will support the 1:Web program in subsequent years. Activities of the Technology Fund are in line with budgeted expectations and are on track to end the year with fund balance in excess of required reserves.



### Notes to the Combined General Fund Financial Statements For The Three Months Ended September 30, 2019

#### **Athletics Fund**

Athletics Fund revenues and expenditures through September 30, 2019, are consistent with the prior year and in line with budget, as expected.

Fund balance at September 30, 2019, is \$714,219, which is sufficient to cover required emergency reserves of \$102,423 and will be used to fund equipment replacement, professional development opportunities, an increase in intramural coaching positions, and to compliment ongoing and planned athletic-related bond improvement projects.

#### **Preschool Fund**

The Preschool Fund includes tuition paying students in addition to activity related to the Colorado Preschool Program (CPP) and Early Childhood At-Risk Enhancement (ECARES) program. As of June 30, 2019, the Preschool Fund accounted for 424 CPP and ECARES slots. Additional slots may be made available later in the year. Tuition and other revenue is down due to a slight decrease in enrollment.

Personnel expenditures increased approximately \$93,000 (8.4%), as employees received a 2.7% cost of living adjustment, a 0.25% increase in the required PERA contribution rate, a 5.0% health insurance cost increase and movement on negotiated salary schedules. In addition, June 30, 2019 fund balance is being used partially to fund a CPP Coordinator position for a two year term beginning July 1, 2019. Budgeted and actual expenditures decreased in the current year, as the Preschool Fund previously funded the second half-day of kindergarten at two high need schools (included in Property and Other Uses). Given the implementation of full-day kindergarten, no such costs in the current year. Non-personnel expenditures are in line with budgeted expectations and the fund is expected to end the year with fund balance sufficient to meet required reserves.

#### **Risk Management Fund**

The district is exposed to various risks of loss related to property damage, theft, employee injury, general liability claims and natural disasters, which are accounted for in the Risk Management Fund. Revenues and expenditures are consistent with budget and expectations. Premiums for property and liability insurance are paid in the first two months of the fiscal year, and increased approximately \$780,000 from the prior year due to a statewide increase in severe hail and flood incidents in recent years. As a result, expenditures are 44.7% of budgeted amounts through only the first three months of the fiscal year. The first workers' compensation premium invoices are typically received and paid in the second quarter. Remaining variances are due to the timing of invoices received and claims costs incurred.

The Risk Management Fund reports fund balance deficit of \$389,100 at September 30, 2019, due to premiums being paid early in the year. By June 30, 2020, fund balance is expected to meet or exceed required emergency and other reserves.



### Notes to the Combined General Fund Financial Statements

For The Three Months Ended September 30, 2019

#### **Community Schools Fund**

Community Schools Fund revenues decreased approximately \$598,000 (26.2%) from the prior year and are 30.6% of budget, compared to 24.0% in the prior year.

Kindergarten Enrichment revenues decreased approximately \$788,000, to \$0 in the current year. With the passage of House Bill 19-1262, *State Funding For Full-day Kindergarten*, all kindergarten classes at district elementary schools are full-day beginning with fiscal year 2019-20. Accordingly, the Kindergarten Enrichment program managed in the Community Schools Fund has been eliminated.

Lifelong Learning revenues decreased approximately \$48,000 (7.9%) from the prior year due to decreased fall class and summer camp enrollment.

School Age Care revenues increased approximately \$80,000 (12.4%) from the prior year due to increased enrollment in after school care.

The district initiated a Preschool Care program in fiscal year 2017-18, which provides enrichment and extended care opportunities for preschool children. Four schools have been added in the current year, for a total of six, which accounts for the increase in revenues from the prior year.

The district initiated an infant/toddler program in the prior year, which provides childcare services for BVSD employees and teen parents at the Arapahoe Ridge building. The program is at capacity in the current year (18), compared to 5 in the prior year, accounting for the increase in revenue.

Community Schools Fund expenditures are 20.3% of budget, which is comparable to the prior year (16.7%). Personnel expenditures decreased 22.0% from the prior year, due primarily to elimination of the kindergarten enrichment program. Offsetting that decrease are a 2.7% cost of living adjustment, a 0.25% increase in the required PERA contribution rate, a 5.0% health insurance cost increase, movement on negotiated salary schedules and an increase in staffing needs due to expansion of the Preschool Care program described above. Non-personnel expenditures are in line with budgeted expectations and the fund is expected to end the year with fund balance sufficient to meet required reserves.



		(	Current Year			Prior Year						
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Fund Balance Beginning Fund Balance	\$ 33,244,209	\$ 33,244,209	\$ 43,442,449	\$ 10,198,240	130.7%	\$ 25,715,803 \$	40,189,736	\$ 14,473,933	156.3%			
Revenue	, , ,	, , ,	, , ,	, ,		, , ,		, , ,				
Local Sources												
Current Property Taxes	184,238,765	184,238,765	355,041	(183,883,724)		170,807,809	365,432	(170,442,377)				
Budget Election Taxes	73,500,237	73,500,237	152.224	(73,348,013)		70,337,774	151,273	(70,186,501)				
Tax Credits and Abatements	1,754,268	1,754,268	2,545	(1,751,723)		1,810,986	6,386	(1,804,600)				
Delinguent Property Taxes	200,000	200,000	40,517	(159,483)		200,000	5,158	(194,842)				
Specific Ownership Taxes - Non-equalized	6,691,806	6,691,806	1,171,154	(5,520,652)		9,163,616	1,440,954	(7,722,662)				
Specific Ownership Taxes - Ron-equalized	11,020,506	11,020,506	1,836,751	(9,183,755)		8,869,681	1,478,280	(7,391,401)				
Tuition	747,530	747,530	148,849	(598,681)		761,000	131,145	(629,855)				
Interest on Investments	350,000	350,000	435,747	85,747		180,000	302,494	122,494				
Miscellaneous Revenue	968,294	968,294	300,771	(667,523)		373,188	176,288	(196,900)				
Services Provided to Charters	4,242,588	4,242,588	1,060,649	(3,181,939)		3,957,900	989,474	(2,968,426)				
Grants Indirect Cost Reimbursement	350,000	350,000	67,263	(282,737)		310,000	57,086	(252,914)				
Grants muliect Gost Nembursement	330,000	330,000	07,203	(202,131)		310,000	37,000	(232,914)				
Total Local Sources	284,063,994	284,063,994	5,571,511	(278,492,483)	2.0%	266,771,954	5,103,970	(261,667,984)	1.9%			
State Sources												
School Finance Act - State Share	60,434,383	60,434,383	18,225,289	(42,209,094)	30.2%	59,994,767	15,501,596	(44,493,171)				
Career and Technical Education Reimbursement	1,277,218	1,277,218	-	(1,277,218)		1,368,931	-	(1,368,931)				
Special Education Reimbursement	6,361,107	6,361,107	7,227,660	866,553		6,043,625	-	(6,043,625)				
ELPA Reimbursement	1,148,629	1,148,629	1,167,046	18,417		1,173,776	1,033,704	(140,072)				
Talented and Gifted Reimbursement	293,761	293,761	294,674	913		299,459	176,257	(123,202)				
READ Act	444,108	444,108	335,583	(108,525)		462,343	444,108	(18,235)				
CDE Audit Adjustments and Assessments	(25,000)	(25,000)	-	25,000		(25,000)	-	25,000				
Other State Revenue	102,159	102,159	466,767	364,608		112,634	-	(112,634)				
Total State Sources	70,036,365	70,036,365	27,717,019	(42,319,346)	39.6%	69,430,535	17,155,665	(52,274,870)	24.7%			
Federal Sources												
Medicaid Reimbursements	1,500,000	1,500,000	382,649	(1,117,351)		1,500,000	348,080	(1,151,920)				
Total Federal Sources	1,500,000	1,500,000	382,649	(1,117,351)	25.5%	1,500,000	348,080	(1,151,920)	23.2%			
Total Revenues	355,600,359	355,600,359	33,671,179	(321,929,180)	9.5%	337,702,489	22,607,715	(315,094,774)	6.7%			
Total Resources	\$ 388,844,568	\$ 388,844,568	\$ 77,113,628	\$ (311,730,940)		\$ 363,418,292 \$	62,797,451	\$ (300,620,841)				



			Current Year			Prior Year						
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Expenditures												
Salaries	\$ 230,336,165	\$ 230,464,069	\$ 45,305,790	\$ 185,158,279		\$ 216,887,045 \$	41,875,957	\$ 175,011,088				
Employee Benefits	70,642,973	70,688,766	13,388,683	57,300,083		66,256,223	12,306,327	53,949,896				
Total Personnel	300,979,138	301,152,835	58,694,473	242,458,362	19.5%	283,143,268	54,182,284	228,960,984	19.1%			
Purchased Services	13,436,622	13,467,071	4,376,858	9,090,213		13,377,885	3,934,001	9,443,884				
Supplies	15,363,380	15,074,492	2,645,565			12,167,789	2,999,205	9,168,584				
Property and Equipment	291,515	341,115	323,880	17,235		400,817	83,301	317,516				
Other Uses of Funds	(16,384,667)	(16,349,525)	(3,955,846)			(13,995,659)	(3,414,589)	(10,581,070)				
Total Non-Personnel	12,706,850	12,533,153	3,390,457	9,142,696	27.1%	11,950,832	3,601,918	8,348,914	30.1%			
Total Expenditures	313,685,988	313,685,988	62,084,930	251,601,058	19.8%	295,094,100	57,784,202	237,309,898	19.6%			
Reserves												
Contingency Reserve	\$ 12,547,440	\$ 12,547,440	\$ -	\$ 12,547,440		\$ 8,852,823 \$	_	\$ 8,852,823				
Tabor Reserve	9,410,580	9,410,580	-	9,410,580		8,852,823	-	8,852,823				
Other GAAP Reserves	211,653	211,653	-	211,653		760,156	-	760,156				
Multi Year Contract Reserve	135,000	135,000	-	135,000		175,000	-	175,000				
Weather Conditions	500,000	500,000	-	500,000		-	-	-				
Warehouse Reserve	425,000	425,000	-	425,000		550,000	-	550,000				
Total Reserves	23,229,673	23,229,673	-	23,229,673		19,190,802	-	19,190,802				



		(	Current Year			Prior Year						
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Transfers To (From)												
Risk Management	\$ 4,615,896	\$ 4,615,896	\$ 1,153,974	\$ 3,461,922		\$ 4,315,896 \$	1,078,974	\$ 3,236,922				
Capital Reserve Fund	1,758,961	1,758,961	439,740	1,319,221		1,675,758	418,940	1,256,818				
Charter Fund	25,693,619	25,693,619	6,429,628	19,263,991		24,450,731	6,112,682	18,338,049				
Preschool Fund	6,432,297	6,432,297	1,608,074	4,824,223		6,410,138	1,602,534	4,807,604				
Food Services Fund	1,382,362	1,382,362	345,590	, ,		1,126,688	281,672	845,016				
Technology Fund	1,549,473	1,549,473	387,368	1,162,105		1,860,032	465,008	1,395,024				
Transportation Fund	6,246,603	6,246,603	1,561,651	4,684,952		5,698,135	1,424,534	4,273,601				
Athletics Fund	2,079,449	2,079,449	519,862	1,559,587		2,070,254	517,564	1,552,690				
Community Schools	(77,898)	(77,898)	(19,475	(58,423)		(1,069,228)	(267,307)	(801,921)				
Total Transfers To (From)	49,680,762	49,680,762	12,426,412	37,254,350	25.0%	46,538,404	11,634,601	34,903,803	25.0%			
Total Expenditures, Transfers and Reserves	\$ 386,596,423	\$ 386,596,423	\$ 74,511,342	\$ 312,085,081		\$ 360,823,306 \$	69,418,803	\$ 291,404,503				
Excess (Deficiency) of Resources Over							(0.004.050)					
Expenditures, Transfers and Reserves	\$ 2,248,145	\$ 2,248,145	\$ 2,602,286	<u>i                                     </u>		\$ 2,594,986 \$	(6,621,352)	:				



# General Operating Fund Schedule of Resources, Expenditures, Reserves and Transfers by Function For The Three Months Ended September 30, 2019

		Prior Year												
	Adopted Budget	 Adjusted Budget	_	YTD Actual	Ad	Variance ljusted Budget to Actual	% of Adjusted Budget		Adjusted Budget	_	YTD Actual	Ad	Variance ljusted Budget to Actual	% of Adjusted Budget
Fund Balance Beginning Fund Balance	\$ 33,244,209	\$ 33,244,209	\$	43,442,449	\$	10,198,240	130.7%	\$	25,715,803	\$	40,189,736	\$	(14,473,933)	156.3%
Revenue Local Sources State Sources Federal Sources	 284,063,994 70,036,365 1,500,000	284,063,994 70,036,365 1,500,000		5,571,511 27,717,019 382,649		(278,492,483) (42,319,346) (1,117,351)			266,771,954 69,430,535 1,500,000		5,103,970 17,155,665 348,080		(261,667,984) (52,274,870) (1,151,920)	
Total Revenue	355,600,359	355,600,359		33,671,179		(321,929,180)	9.5%		337,702,489		22,607,715		(315,094,774)	6.7%
Total Resources	\$ 388,844,568	\$ 388,844,568	\$	77,113,628	\$	(311,730,940)		\$	363,418,292	\$	62,797,451	\$	(329,568,707)	
Expenditures  Regular Education Special Education Programs Career and Technical Education Cocurricular Education and Athletics English Language Development Talented and Gifted Education Student Support Services Instructional Staff Services General Administration School Administration Business Services Operations and Maintenance Central Support Services	\$ 170,096,489 41,677,741 2,566,603 1,282,270 7,797,445 1,825,152 15,144,665 15,047,995 4,471,677 24,416,605 4,639,683 17,360,710 7,358,953	\$ 168,932,241 41,678,741 2,591,603 1,282,270 7,869,886 1,892,337 15,891,053 14,969,909 4,435,234 24,684,604 4,639,683 17,441,112 7,377,315	\$	31,516,827 7,354,365 477,855 107,780 1,528,347 198,084 3,265,119 3,209,440 937,758 5,601,505 1,058,544 3,701,105 3,128,201	\$	137,415,414 34,324,376 2,113,748 1,174,490 6,341,539 1,694,253 12,625,934 11,760,469 3,497,476 19,083,099 3,581,139 13,740,007 4,249,114		\$	155,351,374 39,562,434 2,428,693 1,341,747 7,583,031 1,737,300 14,580,705 13,347,118 4,422,098 24,206,916 4,422,646 17,876,410 8,233,628	\$	29,429,428 6,644,978 472,905 108,049 1,454,391 204,701 2,963,082 2,772,482 875,386 5,198,984 1,026,213 3,486,016 3,147,587	\$	125,921,946 32,917,456 1,955,788 1,233,698 6,128,640 1,532,599 11,617,623 10,574,636 3,546,712 19,007,932 3,396,433 14,390,394 5,086,041	
Total Expenditures	313,685,988	313,685,988		62,084,930		251,601,058	19.8%		295,094,100		57,784,202		237,309,898	19.6%
Reserves	23,229,673	23,229,673		-		23,229,673			19,190,802		-		19,190,802	



		C	urr	ent Year			Prior Year							
	 Adopted Budget	 Adjusted Budget		YTD Actual	Ad <sub>.</sub>	Variance justed Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	Ad	Variance ljusted Budget to Actual	% of Adjusted Budget
<b>Transfers</b> Transfers To Transfers From	\$ 49,758,660 (77,898)	\$ 49,758,660 (77,898)	\$	12,445,887 (19,475)	\$	37,312,773 (58,423)		\$	47,607,632 (1,069,228)	\$	11,901,908 (267,307)	\$	35,705,724 (801,921)	
Total Transfers	49,680,762	49,680,762		12,426,412		37,254,350	25.0%		46,538,404		11,634,601		34,903,803	25.0%
Total Expenditures, Transfers and Reserves	\$ 386,596,423	\$ 386,596,423	\$	74,511,342	\$	312,085,081	19.3%	\$	360,823,306	\$	69,418,803	\$	291,404,502	19.2%
Excess (Deficiency) of Resources Over Expenditures, Transfers and Reserves	\$ 2,248,145	\$ 2,248,145	\$	2,602,286	:			\$	2,594,986	\$	(6,621,352)			

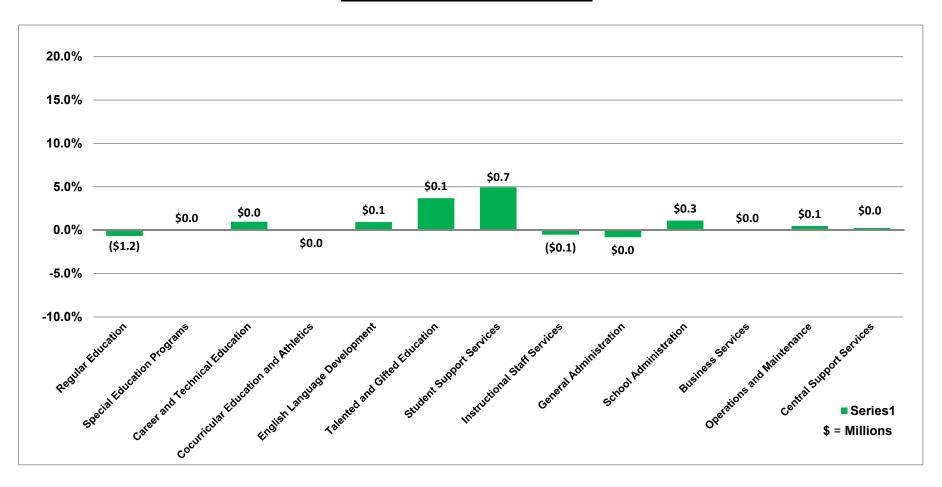


Schedule of Expenditures by Function by Object For The Three Months Ended September 30, 2019

		Current Y	ear	Prior Year						
	Adjusted	YTD		% of Adjusted	Adjusted	YTD		% of Adjusted		
xpenditures	Budget	Actual	Balance	Budget	Budget	Actual	Balance	Budget		
Regular Education (11)										
Personnel	\$ 160,684,674 \$		\$ 131,981,670	18.5%	\$ 149,393,386		\$ 121,767,055	18.5%		
Non-Personnel	8,247,567	1,747,585	6,499,739	21.2%	5,957,988	1,803,418	4,154,570	30.3%		
Special Education Programs (12)										
Personnel	40,521,864	7,102,523	33,419,341	17.5%	37,990,415	6,367,742	31,622,673	16.8%		
Non-Personnel	1,156,877	251,842	905,035	21.8%	1,572,019	277,236	1,294,783	17.6%		
Career and Technical Education (13)										
Personnel	2,289,610	419,810	1,869,800	18.3%	2,235,741	405,290	1,830,451	18.1%		
Non-Personnel	301,993	58,045	243,948	19.2%	192,952	67,615	125,337	35.0%		
Cocurricular Education and Athletics (14)										
Personnel	1,268,724	107,780	1,160,944	8.5%	1,328,201	107,211	1,220,990	8.1%		
Non-Personnel	13,546	-	13,789	0.0%	13,546	838	12,708	6.2%		
English Language Development (16)										
Personnel	7,755,631	1,522,774	6,185,416	19.6%	7,452,583	1,452,744	5,999,839	19.5%		
Non-Personnel	114,255	5,573	108,682	4.9%	130,448	1,647	128,801	1.3%		
Talented and Gifted Education (17)										
Personnel	1,490,227	189,137	1,233,905	12.7%	1,428,373	197,872	1,230,501	13.9%		
Non-Personnel	402,110	8,947	393,163	2.2%	308,927	6,829	302,098	2.2%		
Student Support Services (21)										
Personnel	14,979,349	3,147,722	11,089,132	21.0%	13,760,597	2,820,349	10,940,248	20.5%		
Non-Personnel	911,704	117,397	794,307	12.9%	820,108	142,733	677,375	17.4%		
Instructional Staff Services (22)										
Personnel	12,469,667	2,720,887	9,862,202	21.8%	11,830,429	2,374,057	9,456,372	20.1%		
Non-Personnel	2,500,242	488,553	2,011,689	19.5%	1,516,689	398,425	1,118,264	26.3%		
General Administration (23)										
Personnel	3,026,996	733,799	2,293,197	24.2%	3,087,417	712,894	2,374,523	23.1%		
Non-Personnel	1,408,238	203,959	1,204,279	14.5%	1,334,681	162,492	1,172,189	12.2%		
School Administration (24)										
Personnel	24,370,755	5,540,582	18,586,711	22.7%	23,888,652	5,151,874	18,736,778	21.6%		
Non-Personnel	313,849	60,923	252,926	19.4%	318,264	47,110	271,154	14.8%		
Business Services (25)										
Personnel	4,176,156	961,122	3,215,034	23.0%	3,983,669	919,177	3,064,492	23.1%		
Non-Personnel	463,527	97,422	366,105	21.0%	438,977	107,036	331,941	24.4%		
Operations and Maintenance (26)										
Personnel	19,309,978	4,451,612	14,779,294	23.1%	18,317,714	4,149,526	14,168,188	22.7%		
Non-Personnel	8,477,577	1,836,104	6,641,473	21.7%	8,655,139	1,610,649	7,044,490	18.6%		
Cost Allocated to Operation and Technology Fund	(10,346,443)	(2,586,611)	(7,759,832)		(9,096,443)	(2,274,159)	(6,822,284)	25.0%		
Central Support Services (28)	, ,	,	, ,		,	, ,	, ,			
Personnel	8,807,204	2,027,396	6,779,808	23.0%	8,397,353	1,897,191	6,500,162	22.6%		
Non-Personnel	4,760,388	2,648,374	2,112,009	55.6%	4,776,552	2,485,170	2,291,382	52.0%		
Cost Allocated to Operation and Technology Fund	(6,190,277)	(1,547,569)	(4,642,708)		(4,940,277)	(1,235,095)	(3,705,182)	25.0%		
Total Expenditures	\$ 313,685,988 \$	62,084,930	\$ 251,601,058	19.8%	\$ 295,094,100	\$ 57,784,202	\$ 237,309,898	19.6%		

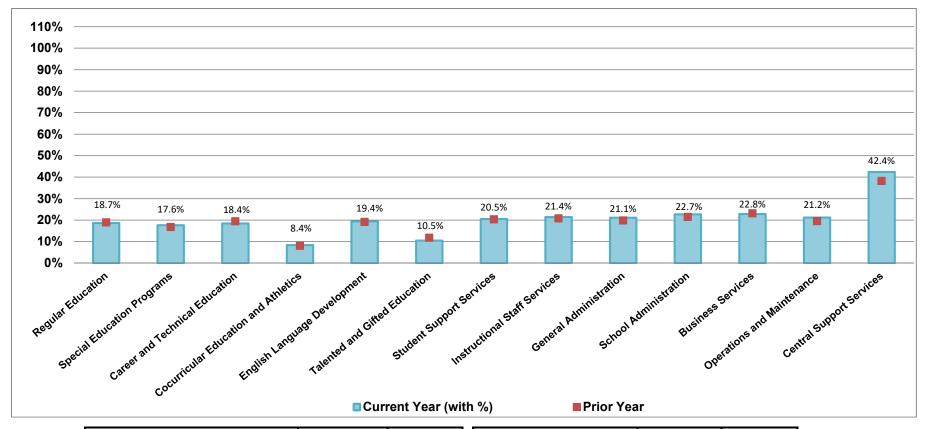


Percentage Change from Adopted to Adjusted Budget For The Three Months Ended September 30, 2019





## General Operating Fund Pecentage of YTD Expenditures to Adjusted Budget For The Three Months Ended September 30, 2019

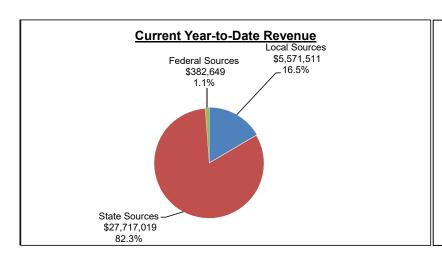


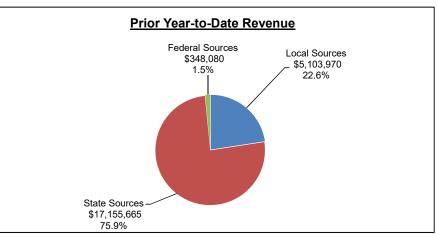
SRE	Total Adjusted Budget in millions	Variance Over/(Under) in millions
Regular Education	\$ 168.9	(\$137.4)
Special Education Programs	41.7	(\$34.3)
Career and Technical Education	2.6	(\$2.1)
Cocurricular Education and Athletics	1.3	(\$1.2)
English Language Development	7.9	(\$6.3)
Talented and Gifted Education	1.9	(\$1.7)
Student Support Services	15.9	(\$12.6)

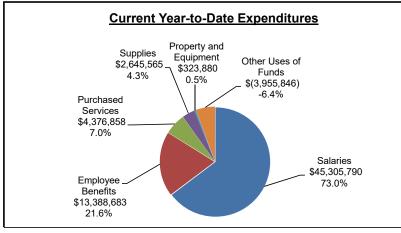
SRE	То	tal Adjusted Budget in millions	Variance Over/(Under) in millions
Instructional Staff Services	\$	15.0	(\$11.8)
General Administration		4.4	(\$3.5)
School Administration		24.7	(\$19.1)
Business Services		4.6	(\$3.6)
Operations and Maintenance		17.4	(\$13.7)
Central Support Services		7.4	(\$4.2)

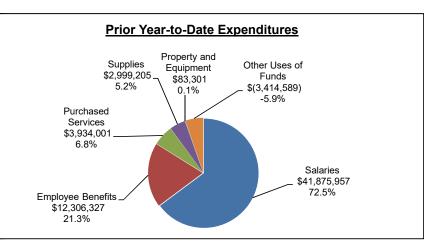


Comparative of Current Year to Date Revenue and Expenditures to Prior Year For The Three Months Ended September 30, 2019











			(	Current Year				Prior Year						
	Adopted Budget	Adjusted Budget		YTD Actual	Adju	Variance % of ljusted Budget Adjusted to Actual Budget		Adjusted Budget	YTD Actual	Ad	Variance ljusted Budget to Actual	% of Adjusted Budget		
Fund Balance Beginning Fund Balance	\$ 2,211,678	\$ 2,211,678	\$	2,307,552	\$	95,874	104.3%	\$ 2,109,407	\$ 2,197,175	\$	87,768	104.2%		
Revenue Transfer from General Fund Student Fees Miscellaneous Local Revenue	1,549,473 282,213 211,024	1,549,473 282,213 211,024		387,368 140,961		(1,162,105) (141,252) (211,024)		1,860,032 164,340 115,349	465,008 86,459 34,791		(1,395,024) (77,881) (80,558)			
Total Revenue	2,042,710	2,042,710		528,329		(1,514,381)	25.9%	2,139,721	586,258		(1,553,463)	27.4%		
Total Resources	\$ 4,254,388	\$4,254,388	\$	2,835,881	\$	(1,418,507)		\$ 4,249,128	\$ 2,783,433	\$	(1,465,695)			
Expenditures Salaries Employee Benefits		-		- -		<u>-</u>		\$ 117,107 33,619	6,820		95,685 26,799			
Total Personnel	-	-		-		-	0.0%	150,726	28,242		122,484	18.7%		
Purchased Services Supplies Property and Equipment	803,980 8,112 1,697,936	803,980 8,112 1,697,936		245,279 49 925,722		558,701 8,063 772,214		556,384 165,000 2,243,044	287,990 108,453 622,660		268,394 56,547 1,620,384			
Total Non-Personnel	2,510,028	2,510,028		1,171,050		1,338,978	46.7%	2,964,428	1,019,103		1,945,325	34.4%		
Total Expenditures	2,510,028	2,510,028		1,171,050		1,338,978	46.7%	3,115,154	1,047,345		2,067,809	33.6%		
Emergency Reserve GAAP Reserves	75,301 647,000	75,301 647,000		-		75,301 647,000		93,455 583,000			93,455 583,000			
Total Expenditures and Reserves	\$ 3,232,329	\$ 3,232,329	\$	1,171,050	\$	2,061,279		\$ 3,791,609	\$ 1,047,345	\$	2,744,264			
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ 1,022,059	\$ 1,022,059	\$	1,664,831	:			\$ 457,519	\$ 1,736,088	_				



# Technology Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Three Months Ended September 30, 2019

			Current Ye	ar		Prior Year						
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Fund Balance	¢ 0 044 070	Ф O O44 C70	<b>#</b> 0 207 FF0	Φ 05.074	404.00/	¢ 2.400.40 <del>7</del>	Ф 0 40 <del>7</del> 475	Φ 07.700	404.00/			
Beginning Fund Balance	\$ 2,211,078	\$ 2,211,678	\$ 2,307,552	\$ 95,874	104.3%	\$ 2,109,407	\$ 2,197,175	\$ 87,768	104.2%			
Revenue												
Transfer from General Fund	1,549,473	1,549,473	387,368	(1,162,105)		1,860,032	465,008	(1,395,024)				
Student Fees	282,213	282,213	140,961	(141,252)		164,640	86,459	(78,181)				
Miscellaneous Local Revenue	211,024	211,024	-	(211,024)	<u> </u>	115,349	34,791	(80,558)				
Total Revenue	2,042,710	2,042,710	528,329	(1,514,381)	25.9%	2,140,021	586,258	(1,553,763)	27.4%			
Total Resources	\$4,254,388	\$4,254,388	\$2,835,881	\$ (1,418,507)	<u>-</u> <u>-</u>	4,249,428	2,783,433	(1,465,995)				
Expenditures												
Employee Devices/Professional Dev.	315,000	315,000	116,342	198,658		550,726	155,589	395,137				
Equity	178,176	178,176	24,297	153,879		185,136	-	185,136				
Maintenance	803,980	803,980	245,254	558,726		566,384	279,160	287,224				
Classroom Software	-	-	-	-		165,000	105,092	59,908				
Student Devices/Labs/Innovation	1,212,872	1,212,872	785,157	427,715	=	1,647,908	507,504	1,140,404				
Total Expenditure	2,510,028	2,510,028	1,171,050	1,338,978	46.7%	3,115,154	1,047,345	2,067,809	33.6%			
Emergency Reserve	75,301	75,301	_	75,301		93,455	_	93,455				
GAAP Reserves	647,000	647,000	-	647,000		583,000	-	583,000				
Total Expenditures and Reserves	\$ 3,232,329	\$ 3,232,329	\$1,171,050	\$ 2,061,279	<u> </u>	\$ 3,791,609	\$ 1,047,345	\$ 2,744,264				
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ 1,022,059	\$ 1,022,059	\$ 1,664,831			\$ 457,819	\$ 1,736,088	=				



	Current Year									Prior Year							
	Adopted Budget		Adjusted Budget		YTD Actual	Ad.	Variance justed Budget to Actual	% of Adjusted Budget		Adjusted Budget		YTD Actual	•	Variance usted Budget to Actual	% of Adjusted Budget		
Fund Balance Beginning Fund Balance	\$ 210,176	\$	210,176	\$	274,411	\$	64,235	130.6%	\$	113,502	\$	485,249	\$	371,747	427.5%		
Revenue																	
Transfer from General Fund	2,079,449		2,079,449		519,862		(1,559,587)			2,070,254		517,564		(1,552,690)			
Game Admissions	158,250		158,250		30,870		(127,380)			158,250		11,920		(146,330)			
Activity Tickets	72,460		72,460		38,846		(33,614)			72,460		32,085		(40,375)			
Participation Fees	 996,504		996,504		431,937		(564,567)			996,504		431,763		(564,741)			
Total Revenue	3,306,663		3,306,663		1,021,515		(2,285,148)	30.9%		3,297,468		993,332		(2,304,136)	30.1%		
Total Resources	\$ 3,516,839	\$	3,516,839	\$	1,295,926	\$	(2,220,913)		\$	3,410,970	\$	1,478,581	\$	(1,932,389)			
Expenditures																	
• Salaries	\$ 1,649,049	\$	1,649,049	\$	299,231	\$	1,349,818		\$	1,564,048	\$	323,549	\$	1,240,499			
Employee Benefits	 392,778		392,778		64,557		328,221			362,137		69,905		292,232			
Total Personnel	2,041,827		2,041,827	•	363,788		1,678,039	17.8%		1,926,185		393,454		1,532,731	20.4%		
Purchased Services	602,752		554,765		43,322		511,443			577,752		42,967		534,785			
Supplies	240,780		239,027		99,069		139,958			261,123		28,298		232,825			
Property and Equipment	104,802		106,555		17,028		89,527			96,342		56,245		40,097			
Other Uses of Funds	 424,246		472,233		58,500		413,733			450,219		88,656		361,563			
Total Non-Personnel	1,372,580		1,372,580		217,919		1,154,661	15.9%		1,385,436		216,166		1,169,270	15.6%		
Total Expenditures	 3,414,407		3,414,407		581,707		2,832,700	17.0%		3,311,621		609,620		2,702,001	18.4%		
Emergency Reserve	102,432		102,432		-		102,432			99,349		-		99,349			
Total Expenditures and Emergency Reserve	\$ 3,516,839	\$	3,516,839	\$	581,707	\$	2,935,132		\$	3,410,970	\$	609,620	\$	2,801,350			
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ -	\$	-	\$	714,219	-			\$	-	\$	868,961					



					Cu	irrent Year							Prior	Year		
	_	Adopted Budget		Adjusted Budget		YTD Actual	Ad	Variance ljusted Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance	•	040.470	•	040.470	•	074 444	•	04.005	100.00/	•	110 500	•	105.040	•	074 747	407.50/
Beginning Fund Balance	\$	210,176	\$	210,176	\$	274,411	\$	64,235	130.6%	\$	113,502	\$	485,249	\$	371,747	427.5%
Revenue																
Transfer from General Fund		2,079,449		2,079,449		519,862		(1,559,587)			2,070,254		517,564		(1,552,690)	
Game Admissions		158,250		158,250		30,870		(127,380)			158,250		11,920		(146,330)	
Activity Tickets		72,460		72,460		38,846		(33,614)			72,460		32,085		(40,375)	
Participation Fees		996,504		996,504		431,937		(564,567)			996,504		431,763		(564,741)	
Total Revenue		3,306,663		3,306,663		1,021,515		(2,285,148)	30.9%		3,297,468		993,332		(2,304,136)	30.1%
Total Resources	\$	3,516,839	\$	3,516,839	\$	1,295,926	\$	(2,220,913)		\$	3,410,970	\$	1,478,581	\$	(1,932,389)	
Expenditures																
Middle School	\$	486.580	\$	486.580	\$	69,986	\$	416,594		\$	387.017	\$	68,508	\$	318,509	
K-8	Ψ	149,252	Ψ.	149,252	Ψ.	31,258	Ψ.	117,994		Ψ.	147.252	Ψ.	25,659	Ψ.	121.593	
High School		2,607,934		2,607,934		470,694		2,137,240			2,613,994		483,914		2,130,080	
District Wide		170,641		170,641		9,769		160,872			163,358		31,539		131,819	
				•		·		· · · · · · · · · · · · · · · · · · ·							· · · · · · · · · · · · · · · · · · ·	
Total Expenditures		3,414,407		3,414,407		581,707		2,832,700	17.0%		3,311,621		609,620		2,702,001	18.4%
Emergency Reserve		102,432		102,432		-		102,432			99,349		-		99,349	
Total Expenditures and Emergency Reserve	\$	3,516,839	\$	3,516,839	\$	581,707	\$	2,935,132		\$	3,410,970	\$	609,620	\$	2,801,350	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$	-	\$	-	\$	714,219	=			\$	-	\$	868,961	=		



			Cu	rrent Year					Prior	Year		
	 Adopted Budget	Adjusted Budget		YTD Actual	Ad <sub>.</sub>	Variance justed Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual		Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance												
Beginning Fund Balance	\$ 250,496	\$ 250,496	\$	803,233	\$	552,737	320.7%	\$ 229,217	\$ 525,333	\$	296,116	229.2%
Revenue Transfer from General Fund	6,432,297	6,432,297		1,608,074		(4,824,223)		6,410,138	1,602,535		(4,807,603)	
Tuition and other	 1,296,290	1,296,290		285,396		(1,010,894)		 1,494,476	342,618		(1,151,858)	
Total Revenue	7,728,587	7,728,587		1,893,470		(5,835,117)	24.5%	7,904,614	1,945,153		(5,959,461)	24.6%
Total Resources	\$ 7,979,083	\$ 7,979,083	\$	2,696,703	\$	(5,282,380)		\$ 8,133,831	\$ 2,470,486	\$	(5,663,345)	
Expenditures Salaries Employee Benefits	\$ 5,121,555 1,857,690	\$ 5,121,555 1,857,690	\$	899,973 296,711	\$	4,221,582 1,560,979		\$ 5,065,054 1,811,141	\$ 833,381 270,532	\$	4,231,673 1,540,609	
•												
Total Personnel	6,979,245	6,979,245		1,196,684		5,782,561	17.1%	6,876,195	1,103,913		5,772,282	16.1%
Purchased Services Supplies Property and Other Uses	480,799 200,504 32,700	480,799 200,504 32,700		21,799 35,947 4,099		459,000 164,557 28,601		466,200 219,741 286,642	13,195 43,270 80,345		453,005 176,471 206,297	
Total Non-Personnel	714,003	714,003		61,845		652,158	8.7%	972,583	136,810		835,773	14.1%
Total Expenditures	 7,693,248	7,693,248		1,258,529		6,434,719	16.4%	 7,848,778	1,240,723		6,608,055	15.8%
Emergency Reserve	230,797	230,797		-		230,797		235,463	-		235,463	
Transfers To Risk Management Fund Capital Reserve Fund	 38,470 16,568	38,470 16,568		9,618 4,142		28,852 12,426		37,551 12,039	9,388 3,010		28,163 9,029	
Total Transfers To	55,038	55,038		13,760		41,278	25.0%	49,590	12,398		37,192	25.0%
Total Expenditures, Transfers to and Emergency Reserve	\$ 7,979,083	\$ 7,979,083	\$	1,272,289	\$	6,706,794		\$ 8,133,831	\$ 1,253,121	\$	6,880,710	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ 	\$ 	\$	1,424,414	=			\$ 	\$ 1,217,365	Į.		



#### **Preschool Fund**

					Cu	irrent Year							Prior	Year		
		Adopted Budget	_	Adjusted Budget		YTD Actual	Adj	Variance justed Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance																
Beginning Fund Balance	\$	250,496	\$	250,496	\$	803,233	\$	552,737	320.7%	\$	229,217	\$	525,333	\$	296,116	229.2%
Revenue																
Transfer from General Fund		6,432,297		6,432,297		1,608,074		(4,824,223)			6,410,138		1,602,535		(4,807,603)	
Tuition and other		1,296,290		1,296,290		285,396		(1,010,894)			1,494,476		342,618		(1,151,858)	
Total Revenue		7,728,587		7,728,587		1,893,470		(5,835,117)	24.5%		7,904,614		1,945,153		(5,959,461)	24.6%
Total Resources	\$	7,979,083	\$	7,979,083	\$	2,696,703	\$	(5,282,380)		\$	8,133,831	\$	2,470,486	\$	(5,663,345)	
Expenditures																
General Preschool	\$	2,243,634	\$	2,243,634	\$	368,791	\$	1,874,843		\$	3,278,303	\$	453,520	\$	2,824,783	
Colorado Preschool Program		2,588,995 186.728		2,588,995 186.728		321,580		2,267,415			1,908,219		263,279		1,644,940	
Preschool Enrichment (Mapleton) Special Education		1,559,373		1,559,373		20,475 303,479		166,253 1,255,894			180,012 1,460,977		20,087 287,545		159,925 1,173,432	
Support Services		1,114,518		1,114,518		244,204		870,314			1,021,267		216,292		804,975	
						, , , , , , , , , , , , , , , , , , , ,					, , , ,				, , , , , , , , , , , , , , , , , , , ,	
Total Expenditures		7,693,248		7,693,248		1,258,529		6,434,719	16.4%		7,848,778		1,240,723		6,608,055	15.8%
Emergency Reserve		230,797		230,797		-		230,797			235,463		-		235,463	
Transfers To																
Risk Management Fund		38,470		38,470		9,618		28,852			37,551		9,388		28,163	
Capital Reserve Fund		16,568		16,568		4,142		12,426			12,039		3,010		9,029	
Total Transfers To		55,038		55,038		13,760		41,278	25.0%		49,590		12,398		37,192	25.0%
Total Expenditures, Transfers to																
and Emergency Reserve	\$	7,979,083	\$	7,979,083	\$	1,272,289	\$	6,706,794		\$	8,133,831	\$	1,253,121	\$	6,880,710	
Excess (Deficiency) of Resources Over	•		•		•	4.04.444				•		•	1 017 007			
Expenditures and Reserves	\$	-	\$	-	\$	1,424,414	=			\$	-	\$	1,217,365			



			Cu	irrent Year					Prior	Year	•	
	 Adopted Budget	Adjusted Budget		YTD Actual	Ac	Variance djusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Adj	Variance justed Budget to Actual	% of Adjusted Budget
Fund Balance												
Beginning Fund Balance	\$ 781,754	\$ 781,754	\$	715,031	\$	(66,723)	91.5%	\$ 406,266	\$ 640,179	\$	233,913	157.6%
Revenue												
Transfer from General Fund	4,615,896	4,615,896		1,153,974		(3,461,922)		4,315,896	1,078,974		(3,236,922)	
Transfer from CPP Fund	38,470	38,470		9,617		(28,853)		37,551	9,388		(28,163)	
Insurance Proceeds	50,000	50,000		4,948		(45,052)		60,000	4,583		(55,417)	
Miscellaneous Local Revenue	 5,530	5,530		29		(5,501)		 4,000	461		(3,539)	
Total Revenue	4,709,896	4,709,896		1,168,568		(3,541,328)	24.8%	4,417,447	1,093,406		(3,324,041)	24.8%
Total Resources	\$ 5,491,650	\$ 5,491,650	\$	1,883,599	\$	(3,608,051)		\$ 4,823,713	\$ 1,733,585	\$	(3,090,128)	
Expenditures												
Salaries	\$ 217,191	\$ 217,191	\$	49,321	\$	167,870		\$ 185,722	\$ 68,130	\$	117,592	
Employee Benefits	 67,706	67,706		14,660		53,046		 60,251	20,242		40,009	
Total Personnel	284,897	284,897		63,981		220,916	22.5%	245,973	88,372		157,601	35.9%
Purchased Services	175,000	175,000		17,234		157,766		180,000	147,211		32,789	
Property Insurance	1,664,353	1,664,353		1,585,058		79,295		861,291	823,940		37,351	
General Liability Insurance	585,000	585,000		573,695		11,305		565,000	555,116		9,884	
Workers Comp Insurance	1,932,384	1,932,384		-		1,932,384		2,177,142	-		2,177,142	
Claims Paid	425,000	425,000		30,562		394,438		375,000	21,530		353,470	
Supplies	10,000	10,000		2,136		7,864		10,000	1,803		8,197	
Other Uses of Funds	 3,000	3,000		33		2,967		 3,000	-		3,000	
Total Non-Personnel	4,794,737	4,794,737		2,208,718		2,586,019	46.1%	4,171,433	1,549,600		2,621,833	37.1%
Total Expenditures	 5,079,634	5,079,634		2,272,699		2,806,935	44.7%	 4,417,406	1,637,972		2,779,434	37.1%
Emergency Reserve	139,800	139,800		-		139,800		130,722	-		130,722	
Contingency Reserve	272,216	272,216		-		272,216		275,585	-		275,585	
Total Expenditures and Reserves	\$ 5,491,650	\$ 5,491,650	\$	2,272,699	\$	3,218,951		\$ 4,823,713	\$ 1,637,972	\$	3,185,741	
Excess (Deficiency) of Resources Over												
Expenditures and Reserves	\$ -	\$ -	\$	(389,100)	=			\$ -	\$ 95,613	:		



			Cu	rrent Year						Prior `	Year		
	 Adopted Budget	Adjusted Budget	_	YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget	_	Adjusted Budget	YTD Actual	Adjı	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance													
Beginning Fund Balance	\$ 2,730,274	\$ 2,730,274	\$	3,008,827	\$	278,553	110.2%	\$	3,182,234	\$ 3,660,653	\$	478,419	115.0%
Revenue													
Local Sources	 5,510,954	5,510,954		1,684,319		(3,826,635)	30.6%		9,499,997	2,282,575		(7,217,422)	24.0%
Total Resources	\$ 8,241,228	\$ 8,241,228	\$	4,693,146	\$	(3,548,082)		\$	12,682,231	\$ 5,943,228	\$	(6,739,003)	
Expenditures													
Salaries	\$ 2,670,493	\$ 2,670,493	\$	554,272	\$	2,116,221		\$	4,378,742	\$ 704,620	\$	3,674,122	
Employee Benefits	 1,099,800	1,099,800		186,271		913,529			1,841,230	244,817		1,596,413	
Total Personnel	3,770,293	3,770,293		740,543		3,029,750	19.6%		6,219,972	949,437		5,270,535	15.3%
Purchased Services	1,334,302	1,334,302		286,240		1,048,062			1,204,264	265,588		938,676	
Supplies	190,704	190,704		36,016		154,688			295,693	51,059		244,634	
Property and Other Uses of Funds	 96,786	96,786		31,618		65,168			87,120	35,262		51,858	
Total Non-Personnel	1,621,792	1,621,792		353,874		1,267,918	21.8%		1,587,077	351,909		1,235,168	22.2%
Total Expenditures	 5,392,085	5,392,085		1,094,417		4,297,668	20.3%		7,807,049	1,301,346		6,505,703	16.7%
Emergency Reserve	161,763	161,763		-		161,763			234,211	-		234,211	
Transfers To (From) General Fund Capital Reserve Fund	 77,898 -	77,898 -		19,475 -		58,423 -			1,069,228	267,307 -		801,921 -	
Total Transfers To (From)	77,898	77,898		19,475		58,423	25.0%		1,069,228	267,307		801,921	25.0%
Total Expenditures, Transfers													
and Reserves	\$ 5,631,746	\$ 5,631,746	\$	1,113,892	\$	4,517,854		\$	9,110,488	\$ 1,568,653	\$	7,541,835	
Excess (Deficiency) of Resources Over Expenditures, Transfers and Reserves	\$ 2,609,482	\$ 2,609,482	\$	3,579,254				\$	3,571,743	\$ 4,374,575			



# Community Schools Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Three Months Ended September 30, 2019

				С	urrent Year						_	Prior `	Year	r	
		Adopted Budget		Adjusted Budget	YTD Actual	Ac	Variance djusted Budget to Actual	% of Adjusted Budget		Adjusted Budget	_	YTD Actual	Ad	Variance justed Budget to Actual	% of Adjusted Budget
Fund Balance															
Beginning Fund Balance	\$	2,730,274	\$	2,730,274	\$ 3,008,827	\$	278,553	110.2%	\$	3,182,234	\$	3,660,653	\$	478,419	115.0%
Revenue															
Facility Use		1,105,000		1,105,000	212,184		(892,816)			1,000,000		167,963		(832,037)	
Kindergarten Enrichment		-		-	-		-			3,538,340		788,177		(2,750,163)	
Lifelong Learning		1,410,000		1,410,000	558,132		(851,868)			1,400,000		606,084		(793,916)	
School Age Care		2,513,149		2,513,149	726,449		(1,786,700)			2,666,111		646,512		(2,019,599)	
Student Resource Guide		6,000		6,000	780		(5,220)			8,000		990		(7,010)	
Preschool Care		224,505		224,505	122,561		(101,944)			296,730		57,466		(239,264)	
Infant/Toddler Childcare		252,300		252,300	64,213		(188,087)			590,816		15,383		(575,433)	
Total Revenue		5,510,954		5,510,954	1,684,319		(3,826,635)	30.6%		9,499,997		2,282,575		(7,217,422)	24.0%
Total Resources	\$	8,241,228	\$	8,241,228	\$ 4,693,146	\$	(3,548,082)		\$	12,682,231	\$	5,943,228	\$	(6,739,003)	
Expenditures															
Facility Use	\$	610,633	Φ.	610,633	\$ 150,638	Ф	459,995		\$	492,913	Ф	114,653	Φ.	378,260	
Kindergarten Enrichment	φ	200,000	φ	200,000	1,791	φ	198,209		φ	2,846,605	φ	424,892	φ	2,421,713	
Lifelong Learning		1,489,301		1,489,301	359,008		1,130,293			1,400,000		363,288		1,036,712	
School Age Care		2,444,666		2,444,666	438,488		2,006,178			2,223,107		332,662		1,890,445	
Student Resource Guide		19,670		19,670	4,515		15,155			15,805		3,609		12,196	
Preschool Care		220,909		220,909	76,886		144,023			278,635		34,013		244,622	
Infant/Toddler Childcare		406,906		406,906	63,091		343,815			549,984		28,229		521,755	
Total Expenditures		5,392,085		5,392,085	1,094,417		4,297,668	20.3%		7,807,049		1,301,346		6,505,703	16.7%
Emergency Reserve		161,763		161,763	-		161,763			234,211		-		234,211	
Transfers To (From)															
General Fund		77,898		77,898	19,475		58,423			1,069,228		267,307		801,921	
Capital Reserve Fund					-		-			-		-		-	
Total Transfers (From)		77,898		77,898	19,475		58,423	25.0%		1,069,228		267,307		801,921	25.0%
Total Expenditures, Transfers															
and Reserves	_\$	5,631,746	\$	5,631,746	\$ 1,113,892	\$	4,517,854		\$	9,110,488	\$	1,568,653	\$	7,541,835	
Excess (Deficiency) of Resources Over			_								_				
Expenditures, Transfers and Reserves	\$	2,609,482	\$	2,609,482	\$ 3,579,254	=			\$	3,571,743	\$	4,374,575	=		



#### **OTHER FUNDS**

**Food Services Fund**: This fund accounts for all financial activities associated with the district's food services program.

**Governmental Designated-Purpose Grants Fund**: This fund is provided to account for monies received from various federal, state, and local grant programs.

**Transportation Fund**: This fund accounts for all the transportation services of the Boulder Valley School District. It was developed after voters approved the Transportation Mill Levy in November 2005.

**Operations and Technology Fund**: This fund accounts for certain operations and technology expenditures of the Boulder Valley School District. It was developed after voters approved the Operations and Technology Mill Levy in November 2016.

**Student Activities Fund**: This fund accounts for student activities and school fundraising activities throughout the district. The fund is required as the result of GASB Statement No. 84, *Fiduciary Activities*, effective fiscal year 2019-20.

**Bond Redemption Fund**: This fund is authorized by Colorado law. It provides revenues based upon a property tax mill levy set by the school board to satisfy the district's bonded indebtedness on an annualized basis.

**2014 Building Fund**: This fund is required by Colorado law and is used to fund ongoing capital needs such as site acquisition, major maintenance, and equipment purchases that are funded through the issuance of long-term debt.

**Capital Reserve Fund**: This fund is required by Colorado law and is used to fund ongoing capital needs such as site acquisition, major maintenance, and equipment purchases.

**Health Insurance Fund**: The Health Insurance Fund accounts for claims and administrative fees of the district's self-funded health insurance employee benefit program.

**Dental Insurance Fund**: The Dental Insurance Fund accounts for claims and administrative fees of the district's self-funded dental insurance employee benefit program.



#### **Notes to the Other Funds Financial Statements**

For The Three Months Ended September 30, 2019

#### **Food Services Fund**

Food Services Fund revenues (excluding Transfer from the General Fund) increased 6.7% from the prior year, due primarily to one additional serving day through September 30, 2019, compared to the prior year, which is offset by a slight decrease in Lunch Average Daily Participation (ADP, approximately 7,800 through September 30, 2019). Commodities revenue increased due to the timing of commodities receipts. Meal prices did not increase in fiscal year 2019-20. The approved increase in transfers from the General Fund is related to increased personnel costs.

Personnel expenditures of the Food Services Fund are 15.0% of budget, compared to 14.2% of budget in the prior year. In total, personnel costs increased 10.7% over the prior year, due primarily to a 2.7% cost of living adjustment, a 0.25% increase in the required PERA contribution rate and movement along negotiated salary schedules. In addition, there is a slight increase in the proportion of benefit-eligible employees and a decreased reliance on third party staffing services. Food costs, as a percentage of food sales, are consistent with the prior year.

Fund balance of the Food Services Fund at September 30, 2019, is \$393,611. The fund is projected to end the year with a positive fund balance sufficient to meet required reserves.

#### **Transportation Fund**

Total revenues of the Transportation Fund are 9.7% of budget, which is due to the large majority of property taxes being collected in the second half of each fiscal year.

Personnel expenditures of the Transportation Fund are 14.5% of budget compared to 13.3% in the prior year. Personnel costs increased 6.8%, due primarily to a 2.7% cost of living adjustment, a 0.25% increase in the required PERA contribution rate, a 5.0% health insurance cost increase and movement along negotiated salary schedules. Non-personnel expenditures are consistent with the prior year in total, and include an increase in utilities, which were charged to the General Operating Fund prior to completion of the new transportation facility, and a decrease in supplies related to one-time costs to transition to the new transportation facility. In addition, an ongoing driver shortage has limited the district's ability to provide as many extra-curricular field trip routes, which are recognized as reductions of expenditures in Property and Other Uses of Funds.

The Transportation Fund is projected to end the year with a positive fund balance sufficient to meet required emergency and contingency reserves.

#### **Student Activities Fund**

In prior years the district reported fiduciary funds, including private purpose trust funds (the Scholarship Fund and Trust Fund) and an agency fund, which predominantly accounted for student activities and school fundraising activities. Beginning in fiscal year 2019-20, the district is required to implement GASB Statement No. 84, *Fiduciary Activities*, which provides improved guidance regarding the identification of fiduciary activities. Under this new guidance, the majority of activity previously reported as fiduciary funds will be reported in a new Student Activities Fund. Given the timing of implementation and guidance from both the Colorado Department of Education and the GASB, the 2019-20 Adopted Budget did not include an appropriation for the new Student Activities Fund. The 2019-20 Revised Budget will be adjusted accordingly.



#### **Notes to the Other Funds Financial Statements**

For The Three Months Ended September 30, 2019

Revenues of the Student Activities Fund include primarily board approved fees, donations, and miscellaneous local revenues such as local grants, bookstore/spirit wear sales, field trip collections, etc. While certain revenues may be available for the general use of the school, the majority of revenues are collected to support a specific activity, club, school group or event. Through September 30, 2019, revenues exceeded expenditures by approximately \$1,835,000, with the majority of revenues expected to be spent throughout the school year.

#### **Bond Redemption Fund**

The Bond Redemption Fund accounts for the receipt of property taxes from mills levied specifically to repay the district's voter approved general obligation bonds. Current fund balance is necessary to make principal and interest payments in December 2019 (\$39.1 million) and June 2020 (\$18.4 million). Only nominal property tax revenues will be received from September 2019 to February 2020.

#### 2014 Building Fund

The 2014 Building Fund accounts for activity related to fulfillment of the district's Educational Facilities Master Plan, which is funded by general obligation debt approved by voters in November 2014. Current year revenues include investment earnings, energy rebates and a contribution from Summit Middle Charter School. As anticipated, expenditures through September 30, 2019, include construction on numerous projects across the district, in addition to preliminary project planning, conceptual design and engineering work on upcoming projects. The district is currently on track to fulfill the scope of work defined in the Educational Facilities Master Plan. See the district's website for comprehensive information on the entire bond program. The following is a summary of project costs through September 30, 2019:

PROJECT NAME	 PRIOR	_	2019-2020	PRO	JECT TO DATE
Ongoing Projects:					
Mesa Elementary	2,718,657		4,531,659		7,250,316
Lafayette Elementary	3,283,501		2,814,298		6,097,799
Louisville Elementary	3,461,544		2,431,755		5,893,299
Superior Elementary	4,223,930		2,407,941		6,631,871
Coal Creek Elementary	3,363,182		2,357,295		5,720,477
Heatherwood Elementary	3,815,174		2,309,598		6,124,772
Other (design, technology, overhead, etc.)	58,860,156		8,278,319		67,138,475
Completed Projects:					
Prior Years Completed Projects	396,599,635		-		396,599,635
Total	\$ 476,325,779	\$	25,130,865	\$	501,456,644



#### **Notes to the Other Funds Financial Statements**

For The Three Months Ended September 30, 2019

#### **Capital Reserve Fund**

Capital Reserve Fund revenues are consistent with budgeted expectations. As previously approved by the board of education, the district expects to purchase six propane buses and one electric bus in the second quarter. The entire purchase of approximately \$967,000 will be recorded as a capital outlay expenditure, though approximately \$527,000 will be financed (recorded as capital lease proceeds revenue) and repaid over seven years. The majority of the remaining purchase price will be funded by a Regional Air Quality Council (RAQC) grant.

Capital Reserve Fund expenditures are 16.1% of budget compared to 31.6% in the prior year. Current year expenditures are down approximately \$59,000 (4.9%) from the prior year, due primarily to the timing of planned improvement projects. Current year athletic field improvement projects of approximately \$382,000 are offset by the prior year purchase and installation of security cameras on buses (approximately \$330,000) and leased white fleet modifications (approximately \$101,000).

September 30, 2019, fund balance of \$4,669,493 is in excess of required reserves and will be used for additional grounds improvement projects, and planned and emergency building maintenance and equipment repair projects.

#### **Health and Dental Insurance Funds**

The following table shows the balance sheets of the Health Insurance and Dental Insurance Funds as of September 30, 2019:

	Health In	surance	Dental In	surance
	9/30/2019	9/30/2018	9/30/2019	9/30/2018
Assets				
Cash and investments	\$ 4,637,262	\$ 5,393,589	\$ 542,529	\$ 501,885
Liabilities				
Claims liabilities	\$ 1,746,507	\$ 2,094,455	\$ 165,031	\$ 179,076
Fund Balance				
Unrestricted	2,890,755	3,299,134	377,498	322,809
Liabilities and fund balance	\$ 4,637,262	\$ 5,393,589	\$ 542,529	\$ 501,885

Contributions to the health and dental insurance funds are comparable to the prior year, as expected. Increases from the prior year relate to a slight increase in the number of employees and dependents receiving benefits, and a 5.0% increase in district contributions and dependent premiums, as recommended by the district's Benefits Committee and approved by the Board of Education.

Total expenses of the health and dental insurance funds, including claims paid, are considered consistent with amounts budgeted for the fiscal year. Effective July 1, 2019, the district switched self-insured carriers from Cigna to United Healthcare as part of a comprehensive request for proposal process, which is expected to result in improved claims experience and reduced expenses for administrative fees and stop-loss insurance for fiscal year 2019-20.



				Cu	rrent Year							Prior `	Year		
	Adopte Budge		Adjusted Budget		YTD Actual	Adj	Variance justed Budget to Actual	% of Adjusted Budget		Adjusted Budget		YTD Actual	Adjı	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance															
Beginning Fund Balance	\$ 174,	082 \$	174,082	\$	177,638	\$	3,556	102.0%	\$	188,163	\$	271,237	\$	83,074	144.2%
Revenue															
Regular School Lunch	3,359,	113	3,359,113		580,157		(2,778,956)			3,456,819		564,608		(2,892,211)	
State Reimbursement	107,	147	107,147		7,905		(99,242)			91,202		7,864		(83,338)	
Federal Reimbursement	2,816,	389	2,816,389		503,265		(2,313,124)			2,951,611		503,899		(2,447,712)	
Federal Commodities	488,	310	488,310		117,015		(371,295)			475,000		101,802		(373,198)	
Breakfast Revenue	158,	324	158,324		26,567		(131,757)			120,155		22,127		(98,028)	
A La Carte	314,	500	314,500		60,160		(254,340)			292,100		51,401		(240,699)	
Miscellaneous Revenue	606,		606,981		188,619		(418,362)			590,458		138,863		(451,595)	
Transfer from General Fund	1,382,		1,382,362		345,590		(1,036,772)			1,126,688		281,672		(845,016)	
Total Revenue	9,233,		9,233,126		1,829,278		(7,403,848)	19.8%		9,104,033		1,672,236		(7,431,797)	18.4%
Total Resources	\$ 9,407,	208 \$	9,407,208	\$	2,006,916	\$	(7,400,292)		\$	9,292,196	\$	1,943,473	\$	(7,348,723)	
Expenditures															
Salaries	\$ 4,091,	355 ¢	4,091,355	Ф	628,418	¢	3,462,937		\$	3,954,748	Ф	569,610	Ф	3,385,138	
Employee Benefits	1.774.		1,774,996	φ	254,196	φ	1,520,800		φ	1,656,127	φ	227,808	φ	1,428,319	
Employee Beriefits	1,774,	990	1,774,990		254,196		1,520,600		_	1,000,127		221,000		1,420,319	
Total Personnel	5,866,	351	5,866,351		882,614		4,983,737	15.0%		5,610,875		797,418		4,813,457	14.2%
Purchased Services	95,	000	95,000		67,408		27,592			140,000		67,699		72,301	
Food	3,011,	453	3,011,453		564,646		2,446,807			3,099,147		572,953		2,526,194	
Supplies	170,	400	170,400		49,282		121,118			170,000		39,433		130,567	
Equipment	48,	950	48,950		26,738		22,212			69,000		26,297		42,703	
Other Uses of Funds	44,	693	44,693		22,617		22,076			32,000		229		31,771	
Total Non-Personnel	3,370,	496	3,370,496		730,691		2,639,805	21.7%		3,510,147		706,611		2,803,536	20.1%
Total Expenditures	9,236,	347	9,236,847		1,613,305		7,623,542			9,121,022		1,504,029		7,616,993	
Emergency Reserve	130,	361	130,361		-		130,361			131,174		-		131,174	
GAAP Reserve	40,	000	40,000		-		40,000			40,000		-		40,000	
Total Expenditures and Reserves	\$ 9,407,	208 \$		\$	1,613,305	\$	7,793,903		\$	9,292,196	\$	1,504,029	\$	7,788,167	
Excess (Deficiency) of Resources Over															
Expenditures and Reserves	\$	- \$	-	\$	393,611	-			\$	-	\$	439,443	-		



# Governmental Designated-Purpose Grants Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Three Months Ended September 30, 2019

			Curren	t Year		Prior Y	ears
		Adjusted <u>Budget</u>	YTD <u>Actual</u>	Variance Adjusted Budget <u>to Actual</u>	% of Adjusted <u>Budget</u>	FY19 YTD <u>Actual</u>	FY18 YTD <u>Actual</u>
U.S. Department of Education							
Direct Programs							
Indian Education	84.060	\$ 19,657	\$ 1,587	18,070	8.1%	\$ 1,651	\$ 2,171
Passed Through State Department of Education							
Adult Education	84.002	117,278	3,190	114,088	2.7%	7,211	7,102
Title I	84.010	2,156,754	299,609	1,857,145	13.9%	276,107	329,712
Special Education	84.027	6,095,924	1,010,367	5,085,557	16.6%	891,327	937,873
Special Education Preschool	84.173	119,168	28,726	90,442	24.1%	27,415	31,630
Student Support and Academic Enrichment	84.424	163,442	10,584	152,858	6.5%	-	-
21st Century Community Learning Centers	84.287	234,577	50,634	183,943	21.6%	37,549	33,509
English Language Acquisition	84.365	246,110	5,562	240,548	2.3%	36,266	45,905
Improving Teacher Quality	84.367	477,788	82,625	395,163	17.3%	105,759	120,895
Passed Through State Community College System							
Career and Technical Education	84.048	139,701	-	139,701	0.0%	-	6,986
U.S. Department of Transportation							
Passed Through State Department of Transportation							
Highway Planning and Construction	20.205	-	-	-		-	1,093
U.S Department of Agriculture							
Passed Through State Department of Education							
Local Food Promotion and Farm to School	10.172	29,559	29,559	_		13,020	13,410
Farm to School	10.575	99,982	210	99,772	0.2%	, <u>-</u>	-
Fresh Fruit and Vegetable Program	10.582	89,400	3,409	85,991	3.8%	_	-
Sub total Federal Awards		 9,989,340	1,526,062	8,463,278	15.3%	 1,396,305	1,530,286



#### Governmental Designated-Purpose Grants Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Three Months Ended September 30, 2019

		Curren	t Year		Prior Ye	ars
	Adjusted <u>Budget</u>	YTD <u>Actual</u>	Variance Adjusted Budget <u>to Actual</u>	% of Adjusted <u>Budget</u>	FY19 YTD <u>Actual</u>	FY18 YTD <u>Actual</u>
State Awards						
Expelled and At Risk Student Services Boulder Prep	89,957	13,452	76,505	15.0%		
Colorado Health Education	50,972	-	50,972	0.0%		
School Counselor	163,632	34,067	129,565	20.8%		
School Health Professional	832,000	181,603	650,397	21.8%		
Turnaround - University of Virginia	144,241	8,500	135,741	5.9%		
Universal Screening	42,156	8,518	33,638	20.2%		
Bullying Prevention	75,000	17,232	57,768	23.0%		
Career Success	211,969	-	211,969	0.0%		
Expelled and At Risk Student Services Justice High	213,000	32,592	180,408	15.3%		
AP Exam Fee Assistance	15,376	15,376	-	100.0%		
School to Work Alliance	495,984	111,287	384,697	22.4%		
Tony Grampsas Youth Services Program	80,026	18,151	61,875	22.7%		
School and Public Safety	1,185,489	-	1,185,489	0.0%		
Sub total State Awards	3,599,802	440,778	3,159,024	12.2%	407,889	418,045
Local Awards						
Hispanic Study Skills	46,500	9,716	36,784	20.9%		
Temple Buell Foundation	25,500	25,500	-	100.0%		
IMPACT on Education	16,400	· -	16,400	0.0%		
Namaste Foundation	4,500	-	4,500	0.0%		
Colorado Health Foundation	20,500	-	20,500	0.0%		
Sanchez Foundation	101,500	9,460	92,040	9.3%		
Colorado Education Initiative	6,250	3,463	2,787	55.4%		
Kaiser Foundation	46,304	9,040	37,264	19.5%		
Health Equity	34,050	19,538	14,512	57.4%		
Boulder County Healthy Youth Alliance	42,308	18,500	23,808	43.7%		
Boulder County Sources of Strength	34,717	24	34,693	0.1%		
Great Outdoors Colorado	32,328	6,935	25,393	21.5%		
Sub total Local Awards	410,857	102,176	308,681	24.9%	54,302	76,011
Unidentified Awards	5,500,001	-	5,500,001	0.0%		
Total	\$ 19,500,000	2,069,016	\$ 17,430,984		\$ 1,858,496 \$	2,024,342



		C	Current Year				Prior	Year	
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget
Fund Balance									
Beginning Fund Balance	\$ 1,843,611	\$ 1,843,611 \$	1,058,330	\$ (785,281)	57.4%	\$ 1,007,192	\$ 1,010,191	\$ 2,999	100.3%
Revenue									
Transfer from General Fund	6,246,603	6,246,603	1,561,651	(4,684,952)		5,698,135	1,424,534	(4,273,601)	
Property Taxes	7,263,500	7,263,500	16,596	(7,246,904)		7,263,500	16,080	(7,247,420)	
Transportation Reimbursement	3,313,235	3,313,235	-	(3,313,235)		3,636,007	· -	(3,636,007)	
Other Local Revenue	190,000	190,000	71,287	(118,713)		190,000	123,131	(66,869)	
Total Revenue	17,013,338	17,013,338	1,649,534	(15,363,804)	9.7%	16,787,642	1,563,745	(15,223,897)	9.3%
Total Resources	\$ 18,856,949	\$ 18,856,949 \$	2,707,864	\$ (16,149,085)		\$ 17,794,834	\$ 2,573,936	\$ (15,220,898)	
Expenditures									
Salaries	\$ 10,598,409	\$ 10,598,409 \$	1,602,803	\$ 8,995,606		\$ 10,919,859	\$ 1,503,439	\$ 9,416,420	
Employee Benefits	4,824,841	4,824,841	630,706	4,194,135		4,744,821	587,731	4,157,090	
Total Personnel	15,423,250	15,423,250	2,233,509	13,189,741	14.5%	15,664,680	2,091,170	13,573,510	13.3%
Purchased Services	452,255	452,255	219,593	232,662		394,400	77,362	317,038	
Supplies	1,707,745	1,707,745	316,592	1,391,153		1,682,000	431,563	1,250,437	
Property and Other Uses of Funds	(953,500)	(953,500)	(128,172)	(825,328)		(953,500)	(195,087)	(758,413)	
Total Non-Personnel	1,206,500	1,206,500	408,013	798,487	33.8%	1,122,900	313,838	809,062	27.9%
Total Expenditures	16,629,750	16,629,750	2,641,522	13,988,228	15.9%	16,787,580	2,405,008	14,382,572	14.3%
Emergency Reserve	498,893	498,893	_	498,893		503,627	-	503,627	
Contingency Reserve	498,893	498,893	-	498,893		503,627	-	503,627	
Total Expenditures and Reserves	\$ 17,627,536	\$ 17,627,536 \$	2,641,522	\$ 14,986,014		\$ 17,794,834	\$ 2,405,008	\$ 14,886,199	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ 1,229,413	\$ 1,229,413 \$	66,342			\$ -	\$ 168,928		



# Transportation Fund Schedule of Resources, Expenditures, Reserves and Transfers by Program For The Three Months Ended September 30, 2019

	Current Year					Prior Year									
	Adopted Budget		Adjusted Budget	_	YTD Actual	Ad	Variance ljusted Budget to Actual	% of Adjusted Budget	_	Adjusted Budget		YTD Actual	Ad,	Variance justed Budget to Actual	% of Adjusted Budget
Fund Balance															
Beginning Fund Balance	\$ 1,843,611	\$	1,843,611	\$	1,058,330	\$	(785,281)	57.4%	\$	1,007,192	\$	1,010,191	\$	2,999	100.3%
Revenue															
Transfer from General Fund	6,246,603		6,246,603		1,561,651		(4,684,952)			5,698,135		1,424,534		78,078	
Property Taxes	7,263,500		7,263,500		16,596		(7,246,904)			7,263,500		16,080		(7,247,420)	
Transportation Reimbursement	3,313,235		3,313,235		-		(3,313,235)			3,636,007		-		(3,636,007)	
Other Local Revenue	 190,000		190,000		71,287		(118,713)			190,000		123,131		(66,869)	
Total Revenue	17,013,338		17,013,338		1,649,534		(15,363,804)	9.7%		16,787,642		1,563,745		(10,872,218)	9.3%
Total Resources	\$ 18,856,949	\$	18,856,949	\$	2,707,864	\$	(16,149,085)		\$	17,794,834	\$	2,573,936	\$	(10,869,219)	
Expenditures															
Maintenance & Operations	\$ 111,000	\$	111,000	\$	18,937	\$	92,063		\$	29,400	\$	4,260	\$	25,140	
Environmental Services	141,683		141,683		36,824		104,859			214,827		27,606		187,221	
Transportation Services	1,804,500		1,804,500		465,484		1,339,016			1,802,500		454,086		1,348,414	
Administration of Transportation Services	2,209,974		2,209,974		539,143		1,670,831			2,140,569		470,018		1,670,551	
Vehicle Operations Services	10,636,972		10,636,972		1,388,601		9,248,371			10,875,177		1,277,366		9,597,811	
Monitoring Services	 1,725,621		1,725,621		192,533		1,533,088			1,725,107		171,672		1,553,435	
Total Expenditures	16,629,750		16,629,750		2,641,522		13,988,228	15.9%		16,787,580		2,405,008		14,382,572	14.3%
Emergency Reserve	498,893		498,893		_		498,893			503,627		_		503,627	
Contingency Reserve	498,893		498,893		-		498,893			503,627		-		503,627	
Total Expenditures and Reserves	\$ 17,627,536	\$	17,627,536	\$	2,641,522	\$	14,986,014		\$	17,794,834	\$	2,405,008	\$	14,886,199	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$ 1,229,413	\$	1,229,413	\$	66,342	=			\$	-	\$	168,928			



#### **Operations and Technology Fund**

### Schedule of Resources, Expenditures, Reserves and Transfers by Object For The Three Months Ended September 30, 2019

	Current Year					Prior Year					
	Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget		
Fund Balance											
Beginning Fund Balance	\$ 13,096,990	\$ 13,096,990	\$ 13,077,142	\$ (19,848)	99.8%	\$ 4,494,985	\$ 4,624,117	\$ 129,132	102.9%		
Revenue											
Property Taxes - Election	24,399,672	24,399,672	63,528	(24,336,144)		17,861,602	40,686	(17,820,916)			
Total Revenue	24,399,672	24,399,672	63,528	(24,336,144)	0.3%	17,861,602	40,686	(17,820,916)	0.2%		
Total Resources	\$ 37,496,662	\$ 37,496,662	\$ 13,140,670	\$ (24,355,992)		\$ 22,356,587	\$ 4,664,803	\$ 17,691,784			
Expenditures											
Purchased Services	4,000,000	4,000,000	-	4,000,000		4,000,000	-	4,000,000			
Charter school allocations:	205 020	205 020	74 455	044.005		215,812	F2 0F2	404.050			
Summit Middle School Horizons K-8	285,820 278,634	285,820 278,634	71,455 69,659	214,365 208,975		196,876	53,953 49,219	161,859 147,657			
Boulder Prep	75,846	75,846	18,962	56,884		60,115	15,029	45,086			
Justice High	64,469	64,469	16,117	48,352		52,901	13,225	39,676			
Peak to Peak	1,153,658	1,153,658	288,414	865,244		844,613	211,152	633,461			
Other Uses	16,536,720	16,536,720	4,134,180	12,402,540		14,037,017	3,509,253	10,527,764			
Total Expenditures	22,395,147	22,395,147	4,598,787	17,796,360	20.5%	19,407,334	3,851,831	15,555,503	19.8%		
Emergency Reserve	731,990	731,990	-	731,990		535,848	-	535,848			
Total Expenditures and Emergency Reserve	\$ 23,127,137	\$ 23,127,137	\$ 4,598,787	\$ 18,528,350		\$ 19,943,182	\$ 3,851,831	\$ 16,091,351			
Excess (Deficiency) of Resources Over Expenditures and Emergency Reserve	\$ 14,369,525	\$ 14,369,525	\$ 8,541,883	=		\$ 2,413,405	\$ 812,972	=			

NOTE> Charter schools maintain their own



#### **Student Activities Fund**

		Current Year					Prior Year					
	Budget	Adjusto Budge		YTD Actual	Variar Adjusted to Act	Budget	% of Adjusted Budget	Adjus Bud		YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget
Fund Balance												
Beginning Fund Balance	\$	- \$	- \$	5,729,964	\$ 5,7	729,964	0.0%	\$	- \$	-	\$ -	0.0%
Revenue												
Board Approved Fees		-	-	337,344	3	37,344			-	-	-	
Donations and Contributions		-	-	1,389,369	1,3	389,369			-	-	-	
Miscellaneous Local Revenue		_	-	1,840,034	1,8	340,034			-	-	-	
Total Revenue		-	-	3,566,747		66,747	0.0%		-	-	-	0.0%
Total Resources	\$	- \$	- \$	9,296,711	\$ 9,2	296,711		\$	- \$	-	\$ -	
Expenditures												
Salaries	\$	- \$	- \$	204,495	\$ (2	204,495)		\$	- \$	_	\$ -	
Employee Benefits	•	_	-	55,343		(55,343)		*	_	_	_	
Total Personnel		-	-	259,838		259,838)			-	-	-	•
Purchased Services		-	_	260,253	(2	260,253)			_	-	_	
Supplies		_	_	1,042,128	,	)42,128)			_	-	_	
Property and Other Uses of Funds		_	_	169,934	, ,	169,934)			_	_	_	
Total Non-Personnel		-	-	1,472,315		172,315)			-	-	-	•
Total Expenditures		-	-	1,732,153	(1,7	732,153)	0.0%		-	-	-	0.0%
Emergency Reserve		-	-	-		-			-	-	-	
Total Expenditures and Emergency Reserve	\$	- \$	- \$	1,732,153	\$ (1,7	732,153)		\$	- \$	-	\$ -	•
Excess (Deficiency) of Resources Over												
Expenditures and Emergency Reserve	\$	- \$	- \$	7,564,558	<b>-</b> ■			\$	- \$	-	=	



#### **Bond Redemption Fund**

			Current Year		Prior Year					
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjuste Budge		Variance Adjusted Budget to Actual	% of Adjusted Budget	
Fund Balance										
Beginning Fund Balance	\$ 49,092,642	\$ 49,092,642	\$ 49,553,956	\$ 461,314.00	100.9%	\$ 44,922	2,653 \$ 44,961,935	\$ 39,282.00	100.1%	
Revenue										
Property Taxes	55,500,000	55,500,000	114,526	(55,385,474)		55,872	2,263 96,977	(55,775,286)		
Deliquent Taxes	30,000	30,000	9,123	(20,877)		30	),000 1,170	(28,830)		
Interest Income	350,000	350,000	275,996	(74,004)	<b>=</b>	250	),000 226,182	(23,818)	<b>=</b>	
Total Revenue	55,880,000	55,880,000	399,645	(55,480,355)	0.7%	56,152	2,263 324,329	(55,827,934)	0.6%	
Total Resources	\$ 104,972,642	\$ 104,972,642	49,953,601	(55,019,041)	<u>.</u>	\$ 101,074	4,916 \$ 45,286,264	\$ (55,788,652)	- -	
Expenditures										
Principal Retirements	\$ 20,375,000	\$ 20,375,000	\$ -	\$ 20,375,000			5,000 \$ -	\$ 18,395,000		
Interest on Debt	37,083,900	37,083,900	-	37,083,900		32,330	•	32,330,925		
Other purchased services	10,000	10,000	-	10,000			2,000 -	12,000		
Debt issuance costs	-		-	-			5,000 -	-		
Total Expenditures	\$ 57,468,900	\$ 57,468,900	\$ -	\$ 57,468,900	0.0%	\$ 51,162	2,925 \$ -	\$ 50,737,925	0.0%	
Other Financing Sources (Uses)										
Proceeds from Debt Issuance	-	-	-	-		172,605	5,000 -	-		
Bond Premium	-	-	-	-				-		
Payment to Escrow Agent	-	-	-	-	-	(172,180	· /	-	_	
Total Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ -		\$ 425	5,000 \$ -	\$ -		
Excess (Deficiency) of Resources Over Expenditures	\$ 47,503,742	\$ 47,503,742	\$ 49,953,601	=		\$ 50,336	5,991 \$ 45,286,264	=		



#### 2014 Building Fund

			Current Year		Prior Year					
	Adopted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	Adjusted Budget	YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget	
Fund Balance										
Beginning Fund Balance	\$ 192,634,834	\$ 192,634,834	\$ 196,777,138	\$ 4,142,304	102.2%	\$ 133,367,656	\$ 149,279,877	\$ 15,912,221	111.9%	
Revenue  Bond Proceeds 2019 Issuance Investment Earnings, net School Contributions Other	2,500,000 80,000	2,500,000 80,000	- 1,103,753 80,000 92,257	- (1,396,247) - 92,257		136,520,000 2,500,000 80,000	- 813,319 80,000 51,459	(136,520,000) (1,686,681) - 51,459		
Total Revenue	2,580,000	2,580,000	1,276,010	(1,303,990)	49.5%	139,100,000	944,778	(138,155,222)	0.7%	
Total Resources	\$ 195,214,834	\$ 195,214,834	\$ 198,053,148	\$ 2,838,314		\$ 272,467,656	\$ 150,224,655	\$ (122,243,001)		
Expenditures Project Expenditures Bond Issuance Costs	\$ 118,293,750 	\$ 118,293,750 -	\$ 25,130,865 -	\$ 93,162,885		\$ 142,301,225 516,663	\$ 31,581,497 -	\$ 110,719,728 -		
Total Expenditures	\$ 118,293,750	\$ 118,293,750	\$ 25,130,865	\$ 93,162,885	21.2%	\$ 142,817,888	\$ 31,581,497	\$ 110,719,728	22.1%	
Excess (Deficiency) of Resources Over Expenditures	\$ 76,921,084	\$ 76,921,084	\$ 172,922,283			\$ 129,649,768	\$ 118,643,158			



#### **Capital Reserve Fund**

		Current Year						Prior Year								
	<u>E</u>	Budget		Adjusted Budget	_	YTD Actual	Ad	Variance djusted Budget to Actual	% of Adjusted Budget		Adjusted Budget	_	YTD Actual	Adj	Variance justed Budget to Actual	% of Adjusted Budget
Fund Balance																
Beginning Fund Balance	\$	4,585,847	\$	4,585,847	\$	5,346,486	\$	760,639	116.6%	\$	2,146,109	\$	2,849,151	\$	703,042	132.8%
Revenue																
Rental Income		46,288		46,288		-		(46,288)			81,836		-		(81,836)	
Miscellaneous Revenue		380,000		380,000		21,300		(358,700)			-		18,163		18,163	
Capital Lease Proceeds - Buses		526,650		526,650		-		(526,650)			_		-		-	
Transfer from General Fund		1,758,961		1,758,961		439,740		(1,319,221)			1,675,758		418,940		(1,256,818)	
Transfer from Preschool Fund		16,568		16,568		4,142		(12,426)			12,039		3,010		(9,029)	
Total Revenue		2,728,467		2,728,467		465,182		(2,263,285)	17.0%		1,769,633		440,113		(1,329,520)	24.9%
Total Resources	\$	7,314,314	\$	7,314,314	\$	5,811,668	\$	(1,502,646)		\$	3,915,742	\$	3,289,264	\$	(626,478)	
Expenditures																
Building Maintenance	\$	1,465,000	\$	1,465,000	\$	235,463	\$	1,229,537		\$	1,421,960	\$	305,615	\$	1,116,345	
Operating Departments		1,093,913	•	1,093,913		118,174	•	975,739		•	983,006	,	535,504	•	447,502	
Capital Outlay - Buses		967,271		967,271		· -		967,271			· -		· <u>-</u>		· <u>-</u>	
School Projects		3,048,936		3,048,936		511,564		2,537,372			953,319		83,248		870,071	
Debt Service - Principal, Buses		501,595		501,595		259,934		241,661			413,258		255,841		157,417	
Debt Service - Interest, Buses		24,561		24,561		17,040		7,521			30,148		21,133		9,015	
Total Expenditures		7,101,276		7,101,276		1,142,175		5,959,101	16.1%		3,801,691		1,201,341		2,600,350	31.6%
Reserves																
Emergency Reserve		213,038		213,038		_		213,038			114,051		_		114,051	
Identified Future Projects Reserve		-		-		-		-			-		-		-	
Total Reserves		213,038		213,038		-		213,038			114,051		-		114,051	
Total Expenditures and Reserves	\$	7,314,314	\$	7,314,314	\$	1,142,175	\$	6,172,139		\$	3,915,742	\$	1,201,341	\$	2,714,401	
Excess (Deficiency) of Resources Over Expenditures and Reserves	\$	-	\$	-	\$	4,669,493	=			\$	-	\$	2,087,923	ı		



	Current Year					Prior Year					
	Adopted Adjusted YTD Budget Budget Actual		Variance Adjusted Budget to Actual	Adjusted Budget Adjusted		YTD Actual	Variance Adjusted Budget to Actual	% of Adjusted Budget			
Fund Balance											
Beginning Fund Balance	\$ 4,230,193	\$ 4,230,193	\$ 4,876,98	7 \$ 646,794	115.3%	\$ 5,499,34	11 \$ 6,010,279	\$ 510,938	109.3%		
Revenue											
Contributions											
Employer	26,103,000	26,103,000	, - , -	, , ,		24,360,00	, , .	( , , ,			
Employee	6,769,875	6,769,875		, , , ,		6,247,50		( ' ' '			
Employee Assistance Program	55,000	55,000				57,00					
Eco Pass Program	100,000	100,000		, ,		100,00					
Miscellaneous	400,000	400,000				290,00	,				
Interest Income	110,000	110,000	25,86	3 (84,137)	<u>_</u>	70,00	00 32,983	(37,017)	-		
Total Revenue	33,537,875	33,537,875	6,131,71	8 (27,406,157)	18.3%	31,124,50	00 5,757,452	(25,367,048)	18.5%		
Total Resources	\$ 37,768,068	\$ 37,768,068	\$ 11,008,70	5 \$ (26,759,363)	_	\$ 36,623,84	11 \$ 11,767,731	\$ (24,856,110)	-		
Expenses											
Salaries	\$ 314.823	\$ 314,823	\$ 79,138	8 \$ 235,685		\$ 209,66	64,787	\$ 144.880			
Employee Benefits	96,429	96,429				63,32					
Total Personnel	411,252	411,252	102,87	1 308,381	25.0%	272,98	38 84,090	188,898	30.8%		
Purchased Services	250,000	250,000	57,18	4 192,816		210,00	00 55,152	154,848			
Health Claims Paid - Self-Insured	21,250,916	21,250,916	5,203,75	0 16,047,166		20,126,40	5,686,359	14,440,046			
Premiums Paid - Fully-Insured	9,907,255	9,907,255	2,330,09	7,577,158		8,975,00	00 2,186,544	6,788,456			
Stop Loss Coverage	988,295	988,295	243,52	7 744,768		1,475,00	00 332,224	1,142,776			
Administrative Fees	555,000	555,000	133,20	0 421,800		980,00	00 120,930	859,070			
ACA Reinsurance Fee and Misc. Other	40,000	40,000	8,67	31,324		55,00	00 100	54,900			
Wellness Program	150,000	150,000	,	,		293,00		293,000			
Employee Assistance Program	60,000	60,000	,			56,00		56,000			
Eco Pass Program	250,000	250,000		- 250,000	_	340,00	00 4,200	335,800	-		
Total Non-Personnel	33,451,466	33,451,466	8,015,07	9 25,436,387	24.0%	32,510,40	95 8,385,509	24,124,896	25.8%		
Total Expenses	33,862,718	33,862,718	8,117,95	25,744,768	24.0%	32,783,39	8,469,599	24,313,794	25.8%		
Reserves	3,905,350	3,905,350		- 3,905,350		3,840,44	-	3,840,448			
Total Expenses and Reserves	\$ 37,768,068	\$ 37,768,068	\$ 8,117,95	0 \$ 29,650,118	<del>-</del> -	\$ 36,623,84	11 \$ 8,469,599	\$ 28,154,242	• <del>-</del>		
Excess (Deficiency) of Resources Over Expenses and Reserves	\$ -	\$ -	\$ 2,890,75	<u>5</u>		\$	- \$ 3,298,132	<u>-</u>			



		Current Year						Prior Year								
		Adopted Budget		Adjusted Budget		YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget		Adjusted Budget		YTD Actual	Adj	Variance usted Budget to Actual	% of Adjusted Budget
Fund Balance																
Beginning Fund Balance	\$	549,678	\$	549,678	\$	665,213	\$	115,535	121.0%	\$	501,738	\$	603,143	\$	101,405	120.2%
Revenue Contributions																
Employer		1,835,623		1,835,623		305,757		(1,529,866)			1,666,088		289,577		(1,376,511)	
Employee		805,246		805,246		175,107		(630,139)			767,112		174,073		(593,039)	
Interest Income		13,000		13,000		4,051		(8,949)			9,000		3,862		(5,138)	
Total Revenue		2,653,869		2,653,869		484,915		(2,168,954)	18.3%		2,442,200		467,512		(1,974,688)	19.1%
Total Resources	\$	3,203,547	\$	3,203,547	\$	1,150,128	\$	(2,053,419)		\$	2,943,938	\$	1,070,655	\$	(1,873,283)	
Expenses																
Salaries	\$	45,388	\$	45,388	\$	11,279	\$	34,109		\$	41,973	\$	8,963	\$	33,010	
Employee Benefits		13,835		13,835		3,342		10,493			12,822		2,581		10,241	
Total Personnel		59,223		59,223		14,621		44,602	24.7%		54,795		11,544		43,251	21.1%
Purchased Services		21,000		21,000		-		21,000			18,000		191		17,809	
Claims Paid		2,504,263		2,504,263		716,772		1,787,491			2,367,513		695,323		1,672,190	
Administrative Fees		175,000		175,000		41,237		133,763			170,000		40,788		129,212	
Supplies		1,000		1,000				1,000			1,000				1,000	
Total Non-Personnel		2,701,263		2,701,263		758,009		1,943,254	28.1%		2,556,513		736,302		1,820,211	28.8%
Total Expenditures	-	2,760,486		2,760,486		772,630		1,987,856	28.0%		2,611,308		747,846		1,863,462	28.6%
Reserves		443,061		443,061		-		443,061			332,630		-		332,630	
Total Expenses and Reserves	\$	3,203,547	\$	3,203,547	\$	772,630	\$	2,430,917		\$	2,943,938	\$	747,846	\$	2,196,092	
Excess (Deficiency) of Resources Over																
Expenses and Reserves	\$	-	\$	-	\$	377,498	=			\$	-	\$	322,809			



### SCHEDULE OF INVESTMENTS For The Three Months Ended September 30, 2019

	TYPE O	F	F	RINCIPAL	INTEREST	Rati	ngs
INSTITUTION	INVESTM	ENT		AMOUNT	RATE	Moody	S & P
		POOLED INVES	TMENT	9			
COLOTRUST	Local Government Trust	1 00225 11112	\$	39,157,141	2.19%	Aaa	AAA
USBank	Money Market Mutual Fund			9,147,253	1.67%	Aaa	AAA
				48,304,395			
		BOND REDEMPTION I	FUND E	SCROW			
COLOTRUST	Local Government Trust		\$	49,953,600	2.19%	Aaa	AAA
		HEALTH INSU	RANCE				
COLOTRUST	Local Government Trust		\$	4,514,247	2.19%	Aaa	AAA
		DENTAL INSU	RANCE				
COLOTRUST	Local Government Trust		\$	707,068	2.19%	Aaa	AAA
		TRUST AND AGENCY FU	ND INVI	ESTMENTS			
COLOTRUST	Local Government Trust		\$	52,557	2.19%	Aaa	AAA
COLOTRUST	Local Government Trust			82,746	2.19%	Aaa	AAA
COLOTRUST	Local Government Trust			140,245	2.19%	Aaa	AAA
COLOTRUST	Local Government Trust			1,199,474	2.19%	Aaa	AAA
				1,475,022			
		2014 BOND PR	OCEED	S			
COLOTRUST	Local Government Trust		\$	167,124,731	2.19%	Aaa	AAA
		TOTAL INVESTMENTS	\$	272,079,062			

#### **Policy Notes**

Objectives of the district's cash management and investment policy are to preserve capital, meet the daily liquidity needs of the district, diversify investments, conform to applicable state statutes, and generate market rates of return. All investments are pooled, except those required by policy to not be pooled, as depicted above. Investment income from specifically identified investments is credited to respective investment account. Investment income from pooled investments is credited to the General Operating Fund.

Colorado statutes limit authorized investment type. District policy further restricts investments of the district to the following:

- 1) U.S Treasury Obligations
- 2) Federal instrumentality securities (i.e. U.S. Agency securities)
- 3) Repurchase agreements
- 4) Commercial paper
- 5) Non-negotiable certificates of deposit
- 6) Local government investment pools
- 7) Money market mutual funds

The district's complete Cash Management/Investment Policy DFA can be found on the BVSD website at https://www.bvsd.org/about/board-of-education/policies/policybycategory/~board/d-policies



### FUND BALANCE COMPARISONS For The Three Months Ended September 30, 2019

	ı	TIMATED AND BUDGETED YEAR END ND BALANCE *	YEAR END FUND BALANCE AS A % OF THE ANNUAL BUDGET
GENERAL FUND	\$	2,248,145	0.72%
TECHNOLOGY FUND	\$	1,022,059	40.72%
ATHLETICS FUND	\$	-	0.00%
PRESCHOOL FUND	\$	-	0.00%
RISK MANAGEMENT FUND	\$	-	0.00%
COMMUNITY SCHOOL FUND	\$	2,609,482	48.39%
FOOD SERVICES FUND	\$	-	0.00%
GOVERNMENTAL DESIGNATED-PURPOSE GRANTS FUND	\$	-	0.00%
TRANSPORTATION FUND	\$	1,229,413	7.39%
OPERATIONS AND TECHNOLOGY FUND	\$	14,369,525	64.16%
BOND REDEMPTION FUND	\$	47,503,742	82.66%
2014 BUILDING FUND	\$	76,921,084	65.03%
CAPITAL RESERVE FUND	\$	-	0.00%
HEALTH INSURANCE FUND	\$	-	0.00%
DENTAL INSURANCE FUND	\$	-	0.00%

<sup>\*</sup> NOTE: The Estimated and Budgeted Year End Fund Balance column presents ending balances net of budgeted reserves.



#### **APPENDIX A: Personnel Expenditure Analysis**

The district's Lawson/Infor Contracts Management module records expenditures for salaried employees on an accrual basis, based on the number of contract days worked in each period, even though their actual payments might be spread evenly throughout the year. Accordingly, quarterly personnel expenditures might appear inconsistent year to year based on the number of contract days within each calendar month. Given personnel costs represent over 90% of total district expenditures, minor changes in contract days can have a significant impact on total expenditures. For example, the following represents a summary of contract days for a typical teacher and might be useful in analyzing current year personnel expenditures for certain funds, when compared to the prior year.

#### **Comparison of Teacher Contract Days:**

	Quarter Ending September 30	Quarter Ending December 31	Quarter Ending March 31	Quarter Ending June 30
YTD Contract days - fiscal year 2019-20	38 ( 20% )	93 ( 50% )	148 ( 80% )	186 ( 100% )
YTD Contract days - fiscal year 2018-19	37 ( 20% )	93 ( 50% )	146 ( 78% )	186 ( 100% )
YTD Difference in contract days	1	-	2	-
% Difference	2.7%	0.0%	1.4%	0.0%

In addition, the district employs a large number of hourly employees, who generally only work when students are in school (i.e. bus drivers, food service staff, para-educators). Expenditures for hourly employees are also impacted by the annual payroll calendar and deadlines for processing pay for hourly employees. For example, in one year the November 30 payday might pay hourly employees through November 9, and in another year might pay employees through November 15. The following represents a summary of the number of school days impacting hourly personnel expenditures and might be useful in analyzing current year hourly personnel costs for certain funds, when compared to the prior year.

#### **Comparison of School Days Impacting Hourly Personnel Expenditures:**

	Quarter Ending September 30	Quarter Ending December 31	Quarter Ending March 31	Quarter Ending June 30
YTD School days - fiscal year 2019-20	17 ( 10% )	74 ( 43% )	130 ( 76% )	172 ( 100% )
YTD School days - fiscal year 2018-19	17 ( 10% )	74 ( 43% )	130 ( 76% )	172 ( 100% )
YTD Difference in school days	-	-	-	-
% Difference	0.0%	0.0%	0.0%	0.0%